

GOAL 1 Increase the percentage of 3rd grade students that score meets grade level or above on STAAR Reading from 34% to 54% by August 2024

TARGETS	ALL	AA	AI	A	H	PI	TR	W	ED	SE	FSE	EL	CE	NCE
Baseline	34%	18%	0%*	74%*	33%	10%*	40%	40%	27%	9%				
Aug-20	37%	21%	3%	77%	36%	13%	43%	43%	30%	12%				
Aug-21	40%	24%	6%	80%	39%	16%	46%	46%	33%	15%				
Aug-22	44%	28%	10%	84%	43%	20%	50%	50%	37%	19%				
Aug-23	48%	32%	14%	88%	47%	24%	54%	54%	41%	23%				
Aug-24	53%	37%	19%	93%	52%	29%	59%	59%	47%	28%				

GPM 1.1 Increase Phonological Awareness Overall Measure for Pre K students from 47% to 66% by 2024

TARGETS	ALL	AA	AI	A	H	PI	TR	W	ED	SE	FSE	EL	CE	NCE
Baseline	47%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A					
Aug-20	50%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A					
Aug-21	53%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A					
Aug-22	57%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A					
Aug-23	61%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A					
Aug-24	66%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A					

The percentage of Kindergarten students will increase overall Istation scores from 53% to 72% by 2024.

GPM 1.2

TARGETS	ALL	AA	AI	A	H	PI	TR	W	ED	SE	FSE	EL	CE	NCE
Baseline	53%	52%	N/A	N/A	51%	N/A	N/A	53%	40%	21%*	N/A	20%	N/A	N/A
Aug-20	56%	55%	N/A	N/A	54%	N/A	N/A	56%	43%	24%	N/A	23%	N/A	N/A
Aug-21	59%	58%	N/A	N/A	57%	N/A	N/A	59%	46%	27%	N/A	26%	N/A	N/A
Aug-22	63%	62%	N/A	N/A	61%	N/A	N/A	63%	50%	31%	N/A	30%	N/A	N/A
Aug-23	67%	66%	N/A	N/A	65%	N/A	N/A	67%	54%	35%	N/A	34%	N/A	N/A
Aug-24	72%	71%	N/A	N/A	70%	N/A	N/A	72%	59%	40%	N/A	39%	N/A	N/A

GPM 1.3 The percentage of 1st through 3rd grade students on grade level or above in Istation will increase from 50% to 69% by 2024.

TARGETS	ALL	AA	AI	A	H	PI	TR	W	ED	SE	FSE	EL	CE	NCE
Baseline	50%	49%	N/A	N/A	46%	N/A	N/A	49%	42%	53%	N/A	15%	N/A	N/A
Aug-20	53%	52%	N/A	N/A	49%	N/A	N/A	52%	45%	56%	N/A	18%	N/A	N/A
Aug-21	56%	55%	N/A	N/A	52%	N/A	N/A	55%	48%	59%	N/A	21%	N/A	N/A
Aug-22	60%	59%	N/A	N/A	56%	N/A	N/A	59%	52%	63%	N/A	25%	N/A	N/A
Aug-23	64%	63%	N/A	N/A	60%	N/A	N/A	63%	56%	67%	N/A	29%	N/A	N/A
Aug-24	69%	68%	N/A	N/A	65%	N/A	N/A	68%	61%	72%	N/A	34%	N/A	N/A

*-Just below 25 students

GOAL 2 Increase the percentage of 3rd grade students
34% to 54% by August 2024

TARGETS	ALL	AA	AI	A	H	PI
Baseline	34%	18%	50%*	70%*	33%	30%*
Aug-20	37%	21%	53	73%	36%	33
Aug-21	40%	24%	56	76%	39%	36
Aug-22	44%	28%	60	80%	44%	40
Aug-23	48%	32%	64	84%	48%	44
Aug-24	53%	37%	69	89%	53%	49

GPM 2.1 Increase Overall Measure for Pre K students in

TARGETS	ALL	AA	AI	A	H	PI
Baseline	63%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-20	66%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-21	69%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-22	73%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-23	77%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-24	82%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>

GPM 2.2 The percentage of Kindergarten students will i

TARGETS	ALL	AA	AI	A	H	PI
Baseline	17%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-20	20%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-21	23%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>

Aug-22	27%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-23	31%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-24	36%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>

GPM 2.3 The percentage of students in 1st-3rd grade wi						
TARGETS	ALL	AA	AI	A	H	PI
Baseline	44%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-20	47%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-21	50%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-22	54%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-23	58%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Aug-24	63%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>

*** Just below
25 students**

that score meets grade level or above on STAAR Math from

TR	W	ED	SE	FSE	EL	CE	NCE
43%	39%	28%	11%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
46	42%	31%	14%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
49	45%	34%	17%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
53	49%	38%	21%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
57	53%	43%	25%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
62	58%	47%	30%	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>

Math from 63% to 82% by August 2024

GOAL 3 Increase the percentage of students meeting one or more C

TARGETS	ALL	AA	AI	A	H	PI
Baseline	56%	39%	41%	90%	54%	<i>n/a</i>
Aug-20	59%	42%	44%	93%	57%	<i>n/a</i>
Aug-21	62%	45%	47%	96%	60%	<i>n/a</i>
Aug-22	65%	48%	50%	99%	63%	<i>n/a</i>
Aug 2023	68%	51%	53%	100%	66%	<i>n/a</i>
Aug 2024	71%	54%	56%	100%	69%	<i>n/a</i>

GPM 3.1 Increase the number of students earning industry-recognized

TARGETS	ALL	AA	AI	A	H	PI
----------------	------------	-----------	-----------	----------	----------	-----------

Baseline	7%	6%	9%	0%	9%	n/a
Aug-20	10%	9%	12%	3%	12%	
Aug-21	13%	12%	15%	6%	15%	
Aug-22	16%	15%	18%	9%	18%	
Aug-23	19%	18%	21%	12%	21%	
Aug-24	22%	21%	24%	15%	24%	

GPM 3.2 Increase the number of students successfully completing the						
TARGETS	ALL	AA	AI	A	H	PI
Baseline	39%	26%	36%	84%	37%	n/a
Aug-20	42%	29%	39%	87%	40%	
Aug-21	45%	32%	42%	90%	43%	
Aug-22	48%	35%	45%	93%	46%	
Aug-23	51%	38%	48%	96%	49%	
Aug-24	54%	41%	51%	99%	52%	

GPM 3.3 Increase the percentage of students completing dual credit courses f						
TARGETS	ALL	AA	AI	A	H	PI
Baseline	25%	16%	27%	52%	23%	n/a

Aug-20	<i>28%</i>	<i>19%</i>	<i>30%</i>	<i>55%</i>	<i>26%</i>	
Aug-21	<i>31%</i>	<i>22%</i>	<i>33%</i>	<i>58%</i>	<i>29%</i>	
Aug-22	<i>34%</i>	<i>25%</i>	<i>36%</i>	<i>61%</i>	<i>32%</i>	
Aug-23	<i>37%</i>	<i>28%</i>	<i>39%</i>	<i>64%</i>	<i>35%</i>	
Aug-24	<i>40%</i>	<i>31%</i>	<i>42%</i>	<i>67%</i>	<i>38%</i>	

College, Career, Military Readiness indicators from 56% to 71% by August 2024.

TR	W	ED	SE	FSE	EL	CE	NCE
43%	63%	47%	60%	n/a	42%	n/a	n/a
46%	66%	50%	63%		45%		
49%	69%	53%	66%		48%		
52%	72%	56%	69%		51%		
55%	75%	59%	72%		54%		
58%	78%	62%	75%		57%		

certifications from 7% to 22% by August 2024.

TR	W	ED	SE	FSE	EL	CE	NCE
----	---	----	----	-----	----	----	-----

7%	6%	8%	10%	n/a	11%	n/a	n/a
10%	9%	11%	13%		14%		
13%	12%	14%	16%		17%		
16%	15%	17%	19%		20%		
19%	18%	20%	22%		23%		
22%	21%	23%	25%		26%		

TSIA from 39% to 54% by August 2024

TR	W	ED	SE	FSE	EL	CE	NCE
36%	45%	28%	13%	n/a	22%	n/a	n/a
39%	48%	31%	16%		25%		
42%	51%	34%	19%		28%		
45%	54%	37%	22%		31%		
48%	57%	40%	25%		34%		
51%	60%	43%	28%		37%		

from 25% to 40% by August 2024

TR	W	ED	SE	FSE	EL	CE	NCE
14%	32%	17%	9%	n/a	4%	n/a	n/a

17%	35%	20%	12%		7%		
20%	38%	23%	15%		10%		
23%	41%	26%	18%		13%		
26%	44%	29%	21%		16%		
29%	47%	32%	24%		19%		

GOAL 4

TARGETS	ALL	AA	AI	A	H	PI
Baseline						
Month Year						
Month Year						
Month Year						
Month Year						
Month Year						

GPM 4.1

TARGETS	ALL	AA	AI	A	H	PI
----------------	------------	-----------	-----------	----------	----------	-----------

Baseline						
Month Year						
Month Year						
Month Year						
Month Year						
Month Year						

GPM 4.2						
TARGETS	ALL	AA	AI	A	H	PI
Baseline						
Month Year						
Month Year						
Month Year						

Month						
Year						
Month						
Year						

GPM 4.3						
TARGETS	ALL	AA	AI	A	H	PI
Baseline						
Month						
Year						
Month						
Year						
Month						
Year						
Month						
Year						



TR	W	ED	SE	FSE	EL	CE	NCE



TR	W	ED	SE	FSE	EL	CE	NCE
----	---	----	----	-----	----	----	-----

TR	W	ED	SE	FSE	EL	CE	NCE

GOAL 5

<i>TARGETS</i>	ALL	AA	AI	A	H	PI
Baseline						
Month Year						
Month Year						
Month Year						
Month Year						
Month Year						

GPM 5.1

<i>TARGETS</i>	ALL	AA	AI	A	H	PI
----------------	-----	----	----	---	---	----

Baseline						
Month Year						
Month Year						
Month Year						
Month Year						
Month Year						

GPM 5.2						
TARGETS	ALL	AA	AI	A	H	PI
Baseline						
Month Year						
Month Year						
Month Year						

Month						
Year						
Month						
Year						

GPM 5.3						
TARGETS	ALL	AA	AI	A	H	PI
Baseline						
Month						
Year						
Month						
Year						
Month						
Year						
Month						
Year						



TR	W	ED	SE	FSE	EL	CE	NCE



TR	W	ED	SE	FSE	EL	CE	NCE
----	---	----	----	-----	----	----	-----

TR	W	ED	SE	FSE	EL	CE	NCE

**SUPERINTENDENT
CONSTRAINT 1**

CPM
1.1

Baseline

**Month
Year**

**Month
Year**

CPM
1.2

Baseline

**Month
Year**

**Month
Year**

CPM
1.3

Baseline

**Month
Year**

**Month
Year**

**SUPERINTENDENT
CONSTRAINT 2**

CPM
2.1

Baseline

**Month
Year**

**Month
Year**

CPM
2.2

Baseline

**Month
Year**

**Month
Year**

CPM
2.3

Baseline	Month Year	Month Year

**SUPERINTENDENT
CONSTRAINT 3**

CPM 3.1		
Baseline	Month Year	Month Year

CPM 3.2		
Baseline	Month Year	Month Year

CPM 3.3		
Baseline	Month Year	Month Year

**SUPERINTENDENT
CONSTRAINT 4**

CPM 4.1		
Baseline	Month Year	Month Year

CPM 4.2		
Baseline	Month Year	Month Year

CPM 4.3		
Baseline	Month Year	Month Year

**SUPERINTENDENT
CONSTRAINT 5**

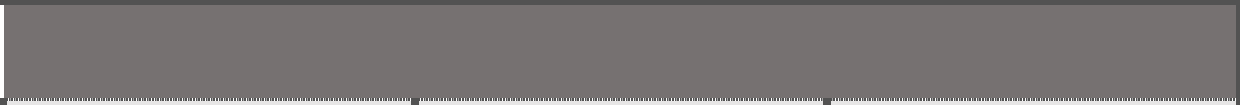
CPM 5.1		
Baseline	Month Year	Month Year

CPM 5.2		
Baseline	Month Year	Month Year

CPM 5.3		
Baseline	Month Year	Month Year



Month Year	Month Year	Month Year



Month Year	Month Year	Month Year



Month Year	Month Year	Month Year



Month Year	Month Year	Month Year



Month Year	Month Year	Month Year



Month Year	Month Year	Month Year



Month Year	Month Year	Month Year



Month Year	Month Year	Month Year



Month Year	Month Year	Month Year



Month Year	Month Year	Month Year



Month Year	Month Year	Month Year

Month Year	Month Year	Month Year



Month Year	Month Year	Month Year

Month Year	Month Year	Month Year

Month Year	Month Year	Month Year

BOARD CONSTRAINT

1

BOARD CONSTRAINT

2

BOARD CONSTRAINT

3

BOARD CONSTRAINT

4

BOARD CONSTRAINT

5

MONITORING CALENDAR

LEA:		Years:			
Month	Student Outcome Goals GPMs	Constraints CPMs	Leadership Evaluations	Trainings	Other
August					
September					
October					
November					
December					
January					
February					
March					
April					
May					
June					
July					

SUPERINTENDENT EVALUATION							
STUDENT OUTCOME GOAL and GOAL PROGRESS MEASURES	TARGET	ACTUAL	MET or 2/3 MET	CONSTRAINT and CONSTRAINT PROGRESS MEASURES	TARGET	ACTUAL	MET or 2/3 MET
Student Outcome Goal 1				Constraint 1			
GPM 1.1				CPM 1.1			
GPM 1.2				CPM 1.2			
GPM 1.3				CPM 1.3			
Student Outcome Goal 2				Constraint 2			
GPM 2.1				CPM 2.1			
GPM 2.2				CPM 2.2			
GPM 2.3				CPM 2.3			
Student Outcome Goal 3				Constraint 3			
GPM 3.1				CPM 3.1			
GPM 3.2				CPM 3.2			
GPM 3.3				CPM 3.3			
Student Outcome Goal 4				Constraint 4			
GPM 4.1				CPM 4.1			
GPM 4.2				CPM 4.2			
GPM 4.3				CPM 4.3			
Student Outcome Goal 5				Constraint 5			
GPM 5.1				CPM 5.1			
GPM 5.2				CPM 5.2			
GPM 5.3				CPM 5.3			

By signing below, I affirm that the information being evaluated is complete and accurate			
	<i>Board President</i>	Targets Met	
	<i>Board Secretary</i>	Targets Not Met	
	<i>Superintendent</i>	% Targets Met	####

EVALUATION NOTES
Superintendent summative evaluation targets are considered met if the Student Outcome Goal or Constraint is met OR 2/3 of the respective GPMs or CPMs are met.
Superintendent performance is considered met if 75% or more summative evaluation targets are met.
If 75% of the evaluation targets are not met, The Board will use their own judgement for performance based upon the Monitoring Reports received and voted on according to the Monitoring Calendar.

STAFF USE TRACKER				Date:		
STAFF	Average Monthly Hours Preparing	Average Monthly Hours Attending	Average Monthly Hours Debriefing	Total Average Monthly Hours	Hourly Rate (compensation/2080)	Total Average Monthly Hours X Hourly Rate
SUPERINTENDENT						
				0		0
SENIOR STAFF						
				0		0
				0		0
				0		0
				0		0
				0		0
				0		0
OTHER STAFF						
				0		0
				0		0
				0		0
				0		0
				0		0
				0		0
				0		0
				0		0
TOTALS	0	0	0	0	#DIV/0!	0

TEXAS FRAMEWORK: VISION

Vision 1: The Board has adopted student outcome goals

Does Not Meet Focus	0	Preparing To Focus	1
<i>The board does not meet focus if any of the following statements are true:</i>		<i>The board is preparing to focus if all of the following conditions are true:</i>	
<p>The Board does not have a vision.</p> <p>The Board does not have goals.</p> <p>The Board does not consistently distinguish between inputs, outputs, and outcomes.</p>	<p>The Board has:</p> <ul style="list-style-type: none"> qadopted a vision statement; qowned the vision development process while working collaboratively with the Superintendent; qadopted 3 to 5 goals; and qowned the goal development process while working collaboratively with the Superintendent. 		

Vision 2: The Board has adopted goal progress measures

Does Not Meet Focus	0	Preparing To Focus	1
<i>The board does not meet focus if any of the following statements are true:</i>		<i>The board is preparing to focus if all of the following conditions are true:</i>	
<p>The Board does not have goal progress measures (GPMs).</p>	<p>qThe Board has adopted GPMs for each student outcome goal.</p>		

The Board is treating the annual targets for student outcome goals as if they are GPMs.

qThe Superintendent owned the GPM development process while working collaboratively with the Board.

qThe status of each adopted GPM is able to be updated multiple times during each school year.

Vision 3: The Board has adopted constraints

Does Not Meet Focus	0	Preparing To Focus	1
<i>The board does not meet focus if any of the following statements are true:</i>		<i>The board is preparing to focus if all of the following conditions are true:</i>	
The Board does not have constraints.		The Board has: qadopted 1 to 5 Superintendent constraints; and qowned the constraint development process while working collaboratively with the Superintendent.	

Vision 4: The Board has adopted Superintendent constraints

Does Not Meet Focus	0	Preparing To Focus	1
---------------------	---	--------------------	---

<i>The board does not meet focus if any of the following statements are true:</i>	<i>The board is preparing to focus if all of the following conditions are true:</i>
<p>The Board does not have constraint progress measures (CPMs).</p> <p>The Board is treating the annual targets for constraints as if they are CPMs.</p>	<p>qThe Board has adopted CPMs for each Superintendent constraint.</p> <p>qThe Superintendent owned the CPM development process while working collaboratively with the Board.</p> <p>qThe status of each adopted CPM is able to be updated multiple times during each school year.</p>

TEXAS FRAMEWORK: ACCOUNTABILITY

Accountability 1: The Board invests at least half of its time

Does Not Meet Focus	0	Preparing To Focus	1
<i>The board does not meet focus if any of the following statements are true:</i>		<i>The board is preparing to focus if all of the following conditions are true:</i>	
<p>The Board does not have student outcome goals, GPMs, Constraints, CPMs, or annual targets.</p> <p>The Board does not track its use of time in Board authorized public meetings.</p>		<p>qThe Board tracks its monthly use of time in Board authorized public meetings, categorizing every minute according to the Time Use Tracker.</p> <p>The Board receives and votes on monitoring reports that include:</p> <p>qthe student outcome goal and GPM or constraint and CPM being monitored;</p>	

The Board has not received a monitoring report.

qthe current status of the student outcome goal and GPM or constraint and CPM compared to previous, annual, and deadline targets;

qthe Superintendent’s interpretation of performance; and

qsupporting information that describes any needed next steps.

Accountability 2: The Board evaluates, but does not inter

Does Not Meet Focus	0	Preparing To Focus	1
<p><i>The board does not meet focus if any of the following statements are true:</i></p>		<p><i>The board is preparing to focus if all of the following conditions are true:</i></p>	
<p>Any individual board member does not know if the school system is in low performing status and for how long.</p> <p>The Board has not voted to approve a self-evaluation within the past 12 months.</p> <p>Any individual board member agrees that their first loyalty is owed to staff or vendors, rather than the vision, community values, and improving student outcomes.</p> <p>Any individual board member does not know if any campus is in low performing status and for how long.</p>		<p>The Board has:</p> <p>qperformed a self-evaluation within the previous 12 months using a research aligned instrument;</p> <p>qperformed a superintendent annual evaluation no more than 15 months ago;</p> <p>qbeen provided copies of the Superintendent’s implementation plan(s) to make progress towards the student outcome goals; and</p> <p>qnot voted to approve the Superintendent’s implementation plan unless required by law.</p>	

TEXAS FRAMEWORK: STRUCTURE

Structure: The Board operates in a way to allow the Superintendent

Does Not Meet Focus	0	Preparing To Focus	1
<p><i>The board does not meet focus if any of the following statements are true:</i></p>		<p><i>The board is preparing to focus if all of the following conditions are true:</i></p>	
<p>Board Members did not receive the final version of materials to be voted on at least 3 calendar days in advance of the board authorized public meeting.</p> <p>There were 6 or more Board authorized public meetings in a month (unless a state of emergency was declared).</p> <p>Any meeting of the board lasted longer than 8 hours.</p> <p>The Board does not have a Monitoring Calendar.</p>		<p>The Superintendent owned the Monitoring Calendar development process while working collaboratively with the board to adopt a monitoring calendar that:</p> <ul style="list-style-type: none"> qmonitors each student outcome goal at least 4 times per year; qmonitors no more than 2 student outcome goals per month; qmonitors each constraint at least once per year; and qspans at least 5 years, to mirror the length of the student outcome goals. 	

TEXAS FRAMEWORK: ADVOCACY

Advocacy: The Board promotes the vision

Does Not Meet Focus	0	Preparing To Focus	1
<i>The board does not meet focus if any of the following statements are true:</i>		<i>The board is preparing to focus if all of the following conditions are true:</i>	
<p>The Board has not publicly communicated the Board adopted student outcome goals.</p> <p>The Board has not arranged for any community engagement activities during the previous 12 month period beyond public comments during Board authorized public meetings and/or required hearings.</p>	<p>The Board has a two-way communication system in place where the Board Members at least once per year:</p> <ul style="list-style-type: none"> qlisten for and discuss the vision and values of their students; and qlisten for and discuss the vision and values of their staff and community members. 		

TEXAS FRAMEWORK: UNITY

Unity: The Board works collaboratively and with the Superintendant

Does Not Meet Focus	0	Preparing To Focus	1
<i>The board does not meet focus if any of the following statements are true:</i>		<i>The board is preparing to focus if all of the following conditions are true:</i>	
<p>The Board has not adopted board operating procedures.</p> <p>The Board does not have a policy that contains a template of Ethics & Conflicts of Interest Statement.</p>	<p>The Board:</p> <ul style="list-style-type: none"> qaffirms that at least once every other year, it has reviewed all policies governing board operating procedures; 		

Board Members serve on committees formed by the superintendent or staff.

The board has not been able to achieve a quorum in 2 or more Board authorized public meetings during the previous 3 months.

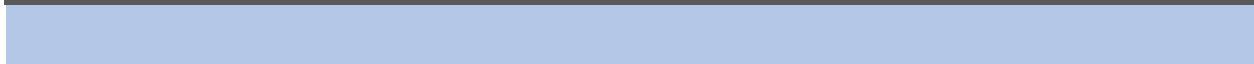
A Board Member voted on an item for which they had a conflict of interest, as defined by law, during the previous 3 months.

qaffirms that all Members have signed the Ethics & Conflict of Interest Statement in the past 12 months;

qagrees that if the board has committees, their role is to advise the board not to advise the staff;

qagrees that a Board officers' role is to advise the board not to advise the staff; and

qmaintained a quorum throughout all regularly scheduled board meetings over the previous 3 months.



Approaches Focus	4	Meets Focus
<i>The board approaches focus if all prior conditions and the following conditions are true:</i>		<i>The board meets focus if all prior conditions and the following conditions are true:</i>

All goals are specific, quantifiable, student outcome goals that include:

qa population;

qa 5 year deadline of a month and year;

qa baseline; and

qannual student group targets.

All Board Members and the Superintendent agree that the student outcome goals

qwill challenge the organization;

qrequire adult behavior change;

qare influenceable by the Superintendent and

qare the Superintendents first priority resource allocation.

qThe Board relied on a root cause analysis, a comprehensive student needs assessment, and/or similar research-based tools for the identification of and prioritization of student outcome goals.

(GPMs) aligned to each student outcome goal

Approaches Focus	4	Meets Focus
<i>The board approaches focus if all prior conditions and the following conditions are true:</i>		<i>The board meets focus if all prior conditions and the following conditions are true:</i>

qThe Board has adopted no more than 3 GPMs for each student outcome goal.

All Board Members and the Superintendent agree that the GPMs:

All GPMs are student outputs, not adult inputs or outputs, that include:

qa population;

qa 5 year deadline of a month and year;

qa baseline; and

qa annual student group targets.

qwill challenge the organization;

qrequire adult behavior change;

qare influenceable by the Superintendent and

qare all predictive of their respective outcome goals.

Meets Focus

Approaches Focus	3	Meets Focus
-------------------------	----------	--------------------

The board approaches focus if all prior conditions and the following conditions are true:

The board meets focus if all prior conditions and the following conditions are true:

qEach Superintendent constraint describes a single operational action or class of actions the Superintendent may not use or allow.

qThe Board has adopted 1 to 5 Board constraints.

qThe Board, where appropriate, relies on root cause analysis, comprehensive needs assessment, and/or similar research-based tool to inform the identification and prioritization of Superintendent constraints.

qAll Board Members and the Superintendent agree that the constraints will challenge the organization to focus on the vision and uphold community values.

Intermediate progress measures (CPMs)

Approaches Focus	2	Meets Focus
-------------------------	----------	--------------------

The board approaches focus if all prior conditions and the following conditions are true:

qThe Board has adopted no more than 3 CPMs for each Superintendent constraint.

All CPMs include:

qa 1 to 5 year deadline of a month and year;

qa baseline; and

qannual targets.

The board meets focus if all prior conditions and the following conditions are true:

All Board Members and the Superintendent agree that the CPMs:

qwill challenge the organization to meet the vision;

qwill challenge the the organization to uphold community values;

qare all predictive of their respective constraint; and

qare influenceable by the Superintendent.

Monitoring the vision

**Approaches
Focus**

4

**Meets
Focus**

The board approaches focus if all prior conditions and the following conditions are true:

q10% or more of the total quarterly minutes in Board authorized public meetings were invested in student outcomes according to the Time Use Tracker.

The board meets focus if all prior conditions and the following conditions are true:

q25% or more of the total quarterly minutes in Board authorized public meeting: invested in student outcomes according to the Time Use Tracker.

Interfere with, progress toward the vision

Approaches Focus

2

Meets Focus

The board approaches focus if all prior conditions and the following conditions are true:

The board meets focus if all prior conditions and the following conditions are true:

The Board:

qperforms self-evaluations using the LSG Integrity Instrument;

qperformed a self-evaluation no more than 45 days prior to the most recent Superintendent's evaluation; and

qevaluates the Superintendent in part on the results and progress toward the student outcome goals and constraints using information within monitoring reports according to the Monitoring Calendar.

The Board:

qconsiders Superintendent performance indistinguishable from school system performance; and

qreceives, at least annually, a report on average cost of staff time spent on governance using the Staff Use Tracker.

One quarter ago The Board:

qPerformed a self-evaluation using Integrity Instrument; and

quoted to approve the Quarterly Pr Tracker.

dent to accomplish the vision

Approaches Focus

4

Meets Focus

The board approaches focus if all prior conditions and the following conditions are true:

The board meets focus if all prior conditions and the following conditions are true:

qAll consent-eligible items were placed on the consent agenda and more than $\frac{3}{4}$ of the items were voted on using a consent agenda.

qBoard authorized public meetings in quarter did not exceed:

qan average of 4 meetings per mon

qan average time of 3 hours per me and

qThe board limits its adoption of local policies regarding school system operations to Board work.

qan average of 5 other topics per m

The Board has:

qreviewed its existing local policies;

qonly adopted local policies pertain Board work.

qThe adopted monitoring calendar been modified during the past quar

Approaches Focus		
Approaches Focus	3	Meets Focus
<i>The board approaches focus if all prior conditions and the following conditions are true:</i>		<i>The board meets focus if all prior conditions and the following conditions are true:</i>
<p>qThe Board has hosted a community meeting to discuss progress toward student outcome goals within each feeder pattern with low performing campuses during the previous 12 month period.</p> <p>qThe Board provides time during regular scheduled Board authorized public meetings to recognize the accomplishments of its students and staff regarding progress on student outcome goals.</p>		<p>qThe Board has led or co-led at least one training on Lone Star Governance for the community during the previous 6 month period.</p> <p>qThe Board displays and keeps up to date status and targets of all student outcome goals and GPMs permanently and prominently in the room in which the Board most frequently holds regularly scheduled meetings.</p>

Superintendent to lead toward the vision

Approaches Focus		
Approaches Focus	3	Meets Focus
<i>The board approaches focus if all prior conditions and the following conditions are true:</i>		<i>The board meets focus if all prior conditions and the following conditions are true:</i>
<p>The Board:</p> <p>qagrees that every member is responsible for the outcomes of all students, not just students in their region of the school system;</p>		<p>The Board:</p> <p>qmaintained an average attendance of 80% or higher throughout all regularly scheduled board meetings over the previous 3</p>

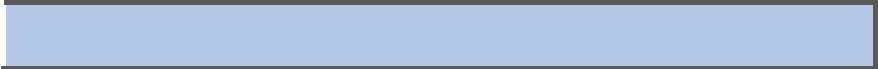
maintained an average attendance of 70% or higher throughout all regularly scheduled board meetings over the previous 3 months; and

has set the expectation that information provided to one Board Member is provided to all Board Members.

agrees that all Members have adopted policies governing board operating procedures;

agrees that every member has completed all statutorily required trainings; and

rather than the Superintendent, is responsible for the completion of Lone Star Governance



12	Masters Focus	15
-----------	----------------------	-----------

and the The board masters focus if all prior conditions and the following conditions are true:

intendent
als:

qhave committed the vision and student outcome goals to memory;

qknow the current status of each student outcome goal; and

endent;

ity for

qagree there is broad community ownership of the Board’s vision and student outcome goals through involvement and communication with students, staff, and community members.

analysis,
ssment,
to inform
on of all



12	Masters Focus	15
-----------	----------------------	-----------

and the The board masters focus if all prior conditions and the following conditions are true:

intendent

qAll Board Members and the Superintendent agree there is broad community ownership of the GPMs through involvement and

communication with students, staff, and community members.

endent;

re student

9 Masters Focus 10

9 Masters Focus 10

The board masters focus if all prior conditions and the following conditions are true:

rd self-
ied on a
student
research-
ion of and
straints.

qAll Board Members and the Superintendent agree there is broad community ownership of the constraints through involvement and communication with students, staff, and community members.

intendent
enge the
and

qThe Board, in collaboration with the Superintendent, has adopted one or more theories of action to drive overall strategic direction.

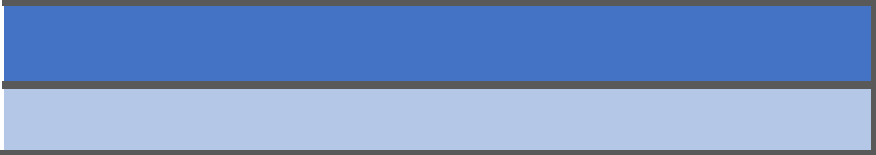
4 Masters Focus 5

4 Masters Focus 5

and the *The board masters focus if all prior conditions and the following conditions are true:*

intendent
focus on
to
e
endent.

qAll Board Members and the Superintendent agree there is broad community ownership of the CPMs through involvement and communication with students, staff, and community members.



12	Masters Focus	15
----	----------------------	----

and the *The board masters focus if all prior conditions and the following conditions are true:*

7 minutes
s were
ding to

q50% or more of the total quarterly minutes in Board authorized public meetings were invested in student outcomes according to the Time Use Tracker.

4	Masters Focus	5
and the	<i>The board masters focus if all prior conditions and the following conditions are true:</i>	
<p>ance as m</p> <p>t on the</p> <p>cker.</p> <p>the LSG</p>	<p>The Board:</p> <p>voted unanimously to approve the most current Quarterly Progress Tracker;</p> <p>has not modified the adopted student outcome goals, GPMs, constraints, CPMs, or targets during the school year or cycle applicable to the annual Superintendent evaluation; and</p> <p>evaluates the Superintendent exclusively on the results and progress toward the student outcome goals and constraints using</p>	

ogress information within monitoring reports according to the Monitoring Calendar.



12	Masters Focus	15
----	----------------------	----

and the *The board masters focus if all prior conditions and the following conditions are true:*

n the last qBoard Members received the final version of materials to be voted on at least 7 calendar days in advance of the board authorized public meeting.

meeting; qNo edits were made to the Board’s regularly scheduled meeting agenda the 3 days prior to the meeting or during the meeting (unless a state of emergency was declared).

meeting. Board authorized public meetings in the last quarter did not exceed:

; and qan average of 3 meetings per month;

ing to qan average time of 2 hours per meeting; and

qan average of 3 other topics per meeting.

has not ter.



9

Masters Focus

10

The board masters focus if all prior conditions and the following conditions are true:

at least one or its month

dated the become publicly in frequently; and

qNewly selected Board Members have received an orientation on Lone Star Governance by Fellow Board Members or an LSG Coach prior to being seated.

qStudents have been included in at least one Lone Star Governance training or two-way communication meeting in the previous 12 month period.

9

Masters Focus

10

The board masters focus if all prior conditions and the following conditions are true:

at least 80% scheduled 3 months;

All Board Members and the Superintendent:

qagree that all Board Members have adhered to all adopted board constraints during the previous 3 months; and

ered to all

qagree that no Board Member has given operational advice or instructions to staff members during the previous 3 months.

npleted
d

qhave completed the Lone Star Governance Workshop;

ed the
e tasks.

TIME USE TRACKER Date: _____

Framework	Student Outcome Minutes	The Board tracks its time spent during public authorized meetings	Other Topic Minutes
Vision		<i>Minutes setting student outcome goals</i> ←	
		Minutes setting constraints or theories of action ←	
			→
Accountability		Minutes performing Board self-evaluations using the LSG Integrity Instrument ←	
			→
Structure			→
Advocacy		Minutes hosting two-way communication meetings on student outcome goals, constraints, or theories of action ←	
			→
Unity		Minutes fulfilling statutorily required public hearings, forums, and comments Minutes fulfilling statutorily required or Lone Star Governance workshops Minutes in closed session as permitted by law	
Other		Any time spent on an activity that does not meet the conditions listed above	
TOTALS	0	0	0

Use For Student Outcome Minutes Percentage Calculation: 0 0 100 = ##### % Student Outcome Minutes

QUARTERLY PROGRESS TRACKER

School Board:				Date:		Quarter:
Framework	Three Quarters Ago	Two Quarters Ago	One Quarter Ago	Current Quarter	Next Quarter	Total Possible Points
Vision 1						15
Vision 2						15
Vision 3						10
Vision 4						5
Accountability 1						15
Accountability 2						5
Structure						15
Advocacy						10
Unity						10
TOTAL SCORE	0	0	0	0	0	100

By signing below, I affirm that the Lone Star Governance Integrity Instrument was completed and is accurate

<i>Board Member Signatures:</i>	% Student Outcome Minutes	Vote Count For	Vote Count Against

EVALUATION NOTES

The Standard of evidence for items where board action is required will be the minutes of the meeting during which the Board voted to take the described action. Where an opinion of the Board is required, a resolution or vote passed by the Board will meet the standard of evidence. Any Board completing a self-evaluation using the LSG Integrity Instrument that is supported or reviewed by an LSG Coach may submit the review for the LSG Leaderboard. If the Board would like their self-evaluation reviewed by an LSG Coach, please email the completed LSG Integrity Instrument to LSG@tea.texas.gov.