

Cecil County Public Schools

Board of Education FY25 Budget Work Session

January 24, 2024











CECIL COUNTY PUBLIC SCHOOLS STRATEGIC PLAN

MISSION STATEMENT

CCPS serves equitably through positive relationships as a safe, collaborative community. We will ensure all learners acquire the knowledge, skills, and qualities to be responsible, caring, and ethical citizens.

STRATEGIC

THEMES



Safe Schools



Equitable Rigorous Learning Opportunities



Communication & Trust



Recruitment and Retention of a High-Quality Workforce



Community and Engagement





Serving
LEARNERS,
FAMILIES,
and the
COMMUNITY

OUR

VALUES

EQUITY

We promote fairness, access, opportunity, and inclusion.

INTEGRITY

We practice honesty, trust, and transparency.

HIGH STANDARDS

We meet each learner with expectations for growth and accountability.

COLLABORATION

We work together to strengthen our communities.

WHOLE LEARNER

We address the academic, behavioral, and social-emotional needs for each learner.

VISION STATEMENT

To educate and empower every Cecil County learner through equitable opportunities to build and strengthen our community.



Board of Education Priorities

Academic Achievement

Reduce Class Size

Safety









System Challenges

- Meeting diverse student needs
- Student and staff safety and support
- Blueprint requirements
- Graduation rate/College and Career Readiness
- Aging facilities/Deferred maintenance
- Staff recruitment and retention
- Expiration of ESSER and Leads grants
- National Teacher Shortage



Blueprint for Maryland's Future



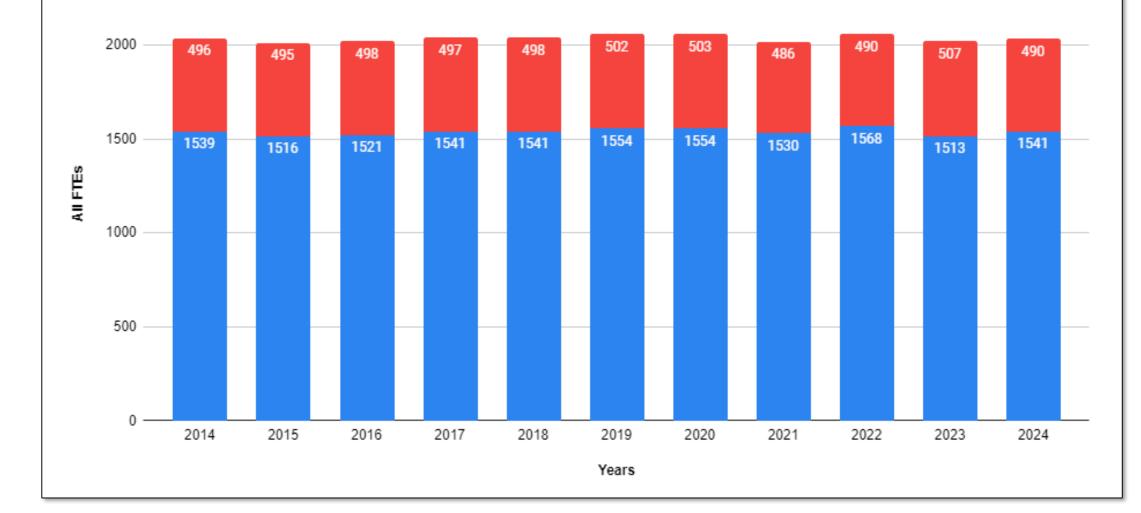
| Pillar 1, Early Childhood Education | Pillar II, High Quality, Diverse Teachers and Leaders | Pillar III, College and Career Readiness | Pillar IV, Resources for Students to be Successful | Pillar V, Governance and Accountability |
|--|--|---|--|--|
| Expand PK Programs Expand Judy Centers Expand Infant and Toddlers | Raise teacher pay Improve teacher prep programs Career Ladders for teachers and school leaders | All students CCR by the end of 10th grade New curriculum standards and expanded access to CTE | Expanded support for Students with disabilities (SWD) and English learners (EL) Additional funding for struggling learners Enhance community schools | Accountability and Implementation Board Expert review teams |



All Full Time Equivalent Staff

Other Staff Teachers, RSPs and Paras

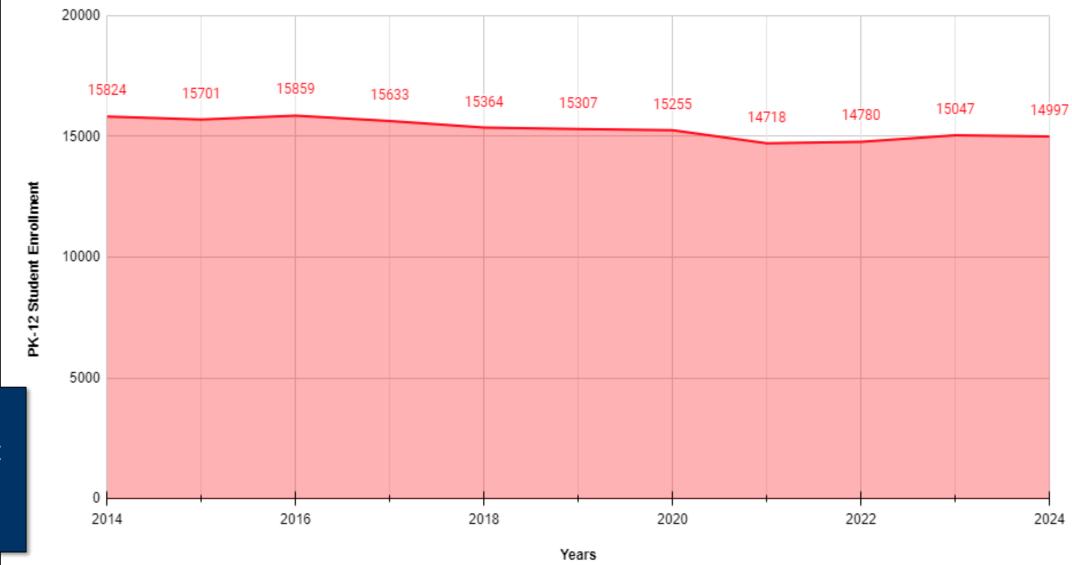
2500





PK - 12 STUDENT ENROLLMENT

September 30th count



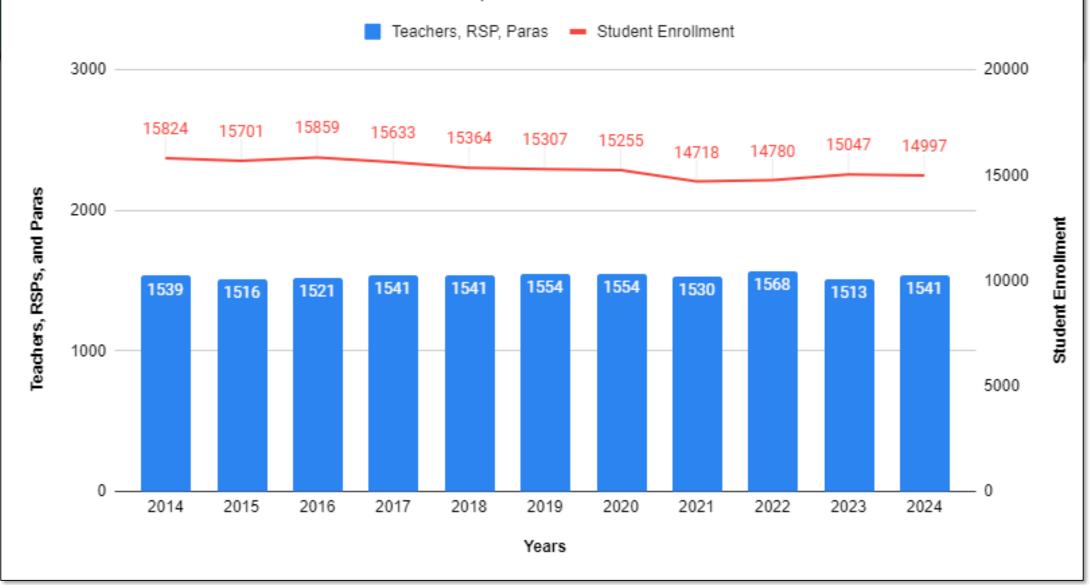
Current Enrollment 1/19/24: 15,087

1/25/2024



Teachers, RSPs and Paras vs. Student Enrollment

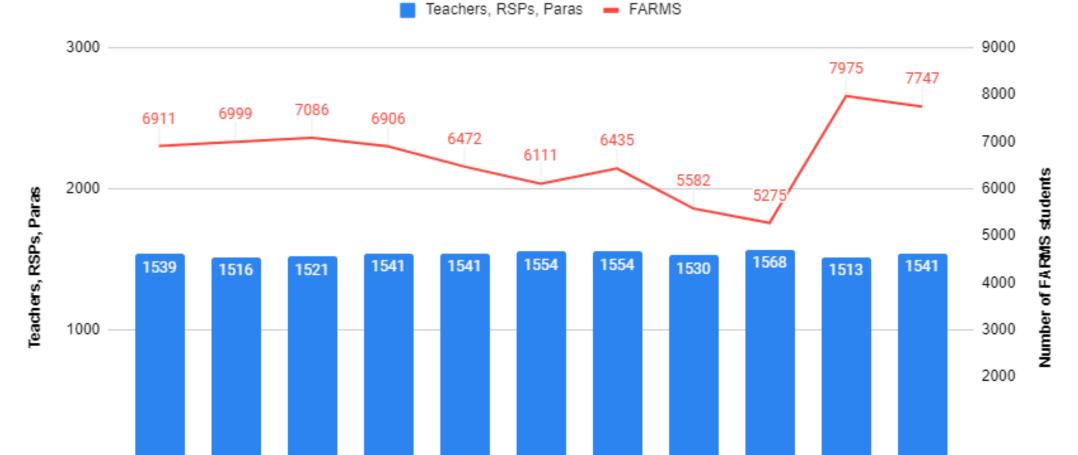
September 30th count





Teachers, RSPs, Paras and FARMS

September 30th count



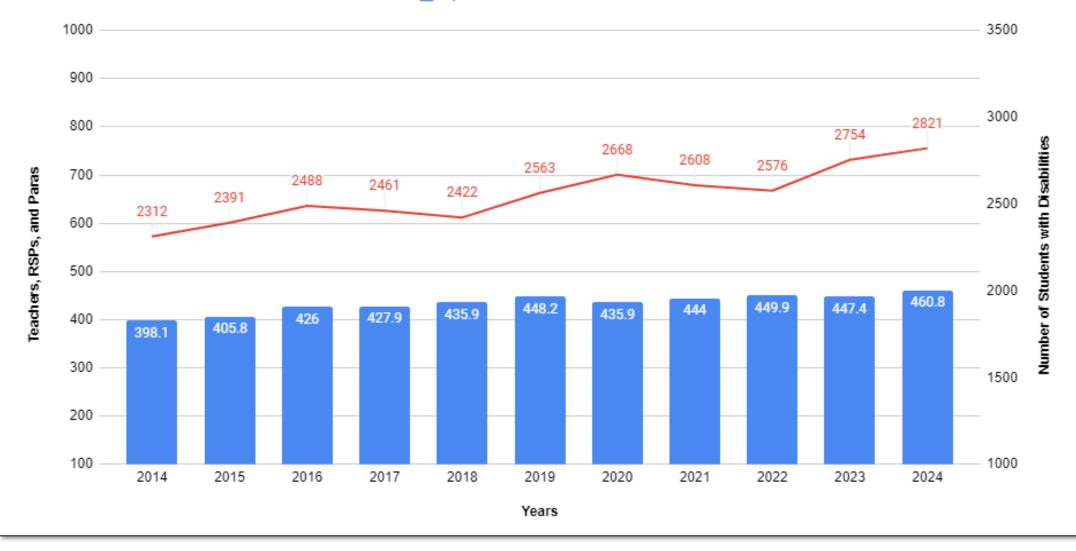
Years



All Special Education Teachers, RSPs, Paras and SWD

SWD: Inf/Tod, CF, Non-Pub, PS-21

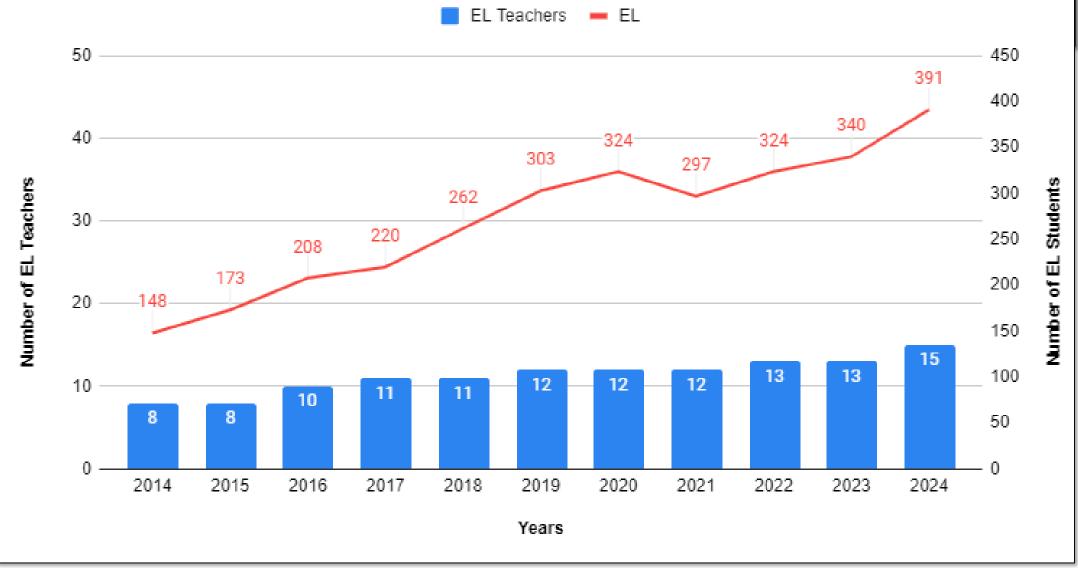






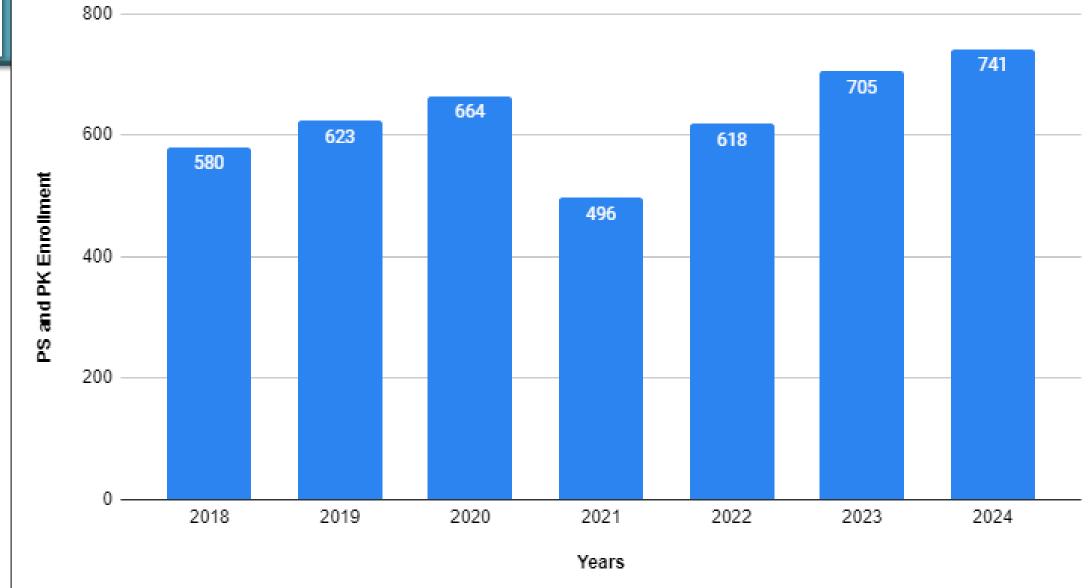
English Learners and EL Teachers

September 30th count





PS and PK Enrollment vs. Years





Number of Classrooms Exceeding Recommended Class Size

| | 2019-2020 | 2020-2021 | 2021-2022 | 2022-2023 | 2023-2024 |
|------------------|-----------|-----------|-----------|-----------|-----------|
| Pre-Kindergarten | 0 | 1 | 12 | 10 | 13 |
| K-2 | 61 | 82 | 62 | 94 | 102 |
| 3-5 | 2 | 19 | 20 | 17 | 18 |
| TOTAL | 63 | 102 | 94 | 121 | 133 |
| 6-8 | | | 195 | 196 | 175 |
| 9-12 | No d | data | 223 | 225 | 262 |
| TOTAL | | | 418 | 421 | 437 |

Recommended Class Sizes

Pre-Kindergarten- 10:1

K-2- 20:1

3-5- 25:1

6-8- 25:1

9-12- 25:1



Budget Development Timeline

| Budget documents emailed | October 18, 2023 |
|--|-------------------|
| • Schools | |
| Instructional Coordinators | |
| Departments | |
| Budget entered in Munis and completed budget documents due | November 3, 2023 |
| Principals | |
| Budget entered in Munis and completed budget documents due | November 17, 2023 |
| Instructional Coordinators | |
| Departments | |
| Scheduled budget meetings | November/December |
| Instructional Coordinators | 2023 |
| Departments | |
| Superintendent's parameters/ discussion with BOE | December 13, 2023 |
| Board of Education Budget Work Session | January 24, 2024 |
| Board of Education Public Budget Hearing | February 28, 2024 |
| Submit BOE Approved Budget Requests to the County Executive | February 29, 2024 |
| Action by County | |
| County Executive submits Proposed Budget to Council | April 1, 2024 |
| Board of Education presentation to Council | TBD TBD |
| Public Hearing on Annual Budget, Elkton High School @ 7:00 PM | May 16, 2024 |
| Council Approval of Budget, County Administration Building @ 7:00 PM | June 4, 2024 |
| Board of Education Approves Budgets | June 12, 2024 |

*Feb. 7th BOE meeting will be utilized for budget discussion.



Budget 101: Key Budget Terms

- Request projection
- Revenue –money received
- Unrestricted no stipulations are made as to the purposes for which the funds should be expended
- **Restricted** limited to specific purposes identified by the donor organization; local, state and federal grants; all federal dollars
- **ESSER/Leads** federal grant funds to address the impact that the COVID-19 pandemic has had, and continues to have on schools across the nation
- **Expenditures** money spent
- Fund Balance operating budget surplus from prior year(s)



Budget 101 State Categories

01 Administration

02 Instruction-Leadership/Support

03 Instruction-Salary/Wages

04 Instruction-Materials/Supplies

05 Instruction-Other Costs

06 Special Education

07 Student Personnel Services

08 Student Health Services

09 Transportation

10 Operation of Plant

11 Maintenance of Plant

12 Fixed Charges

13 Food and Nutrition*

14 Community Services

15 Capital Outlay

^{*}Special Revenue Fund – not part of the operating budget



O1 Administration – activities related to the general regulations, direction, and control of the school system; includes Board, Superintendent, Associate Superintendent and Executive Director for Administrative Services, Public Information, Business Services, Print and Distribution, Human Resources, Safe Schools, Assessment and Accountability and Information Technology

O2 Instruction-Leadership/Support — administration and supervision of system-wide and school-level instructional programs and activities divided between the Office of the Principal and Instructional Leadership; Principals, Assistant Principals, Program Facilitators, Instructional Coordinators, Education Services Directors, Associate Superintendent for Education Services, Executive Directors for Elementary and Secondary Education, Secretaries for all listed positions



03 Instruction-Salary/Wages - paid directly to instructional employees for work performed during and beyond the basic school day

04 Instruction-Materials/Supplies - used in support of instruction, including textbooks, media materials, computer supplies, interscholastic athletic supplies, and classroom materials

05 Instruction-Other Costs - mileage reimbursement, conference and meeting attendance, support for student programs, contracted services paid to consultants or providers of specific services, including internet-based functions and licenses, and equipment used for instruction in the classrooms, gymnasium or laboratories



06 Special Education - educational expenditures for students who, through appropriate assessment, have been determined to have temporary or long-term special education needs arising from cognitive, emotional, and/or physical factors

07 Student Personnel Services - programs and support designed to improve student attendance at school and prevent or solve student problems in the home, the school, and the community to ensure that students are prepared for learning each day

08 Student Health Services - physical and mental health activities, which are not instructional, and which provide students with appropriate medical and nursing services



09 Transportation - expenditures associated with the conveyance of students between home, school, and school activities

10 Operation of Plant - activities associated with the efficient operation of all buildings used by the Board of Education, keeping them open, clean, comfortable, and safe for use

11 Maintenance of Plant - keeping the grounds, buildings, and fixed equipment in good condition through repair, scheduled and preventative maintenance, or replacement of property



12 Fixed Charges - employee benefit and insurance programs such as health care, term life insurance, wellness program, workers compensation, unemployment, leave accrual, tuition reimbursement, social security, pension, and general property and liability insurance

14 Community Services - includes activities that are provided by the school system for the community or some segment of the community other than public school activities and adult programs.

15 Capital Outlay - activities associated with the cost of directing and managing the acquisition, construction, and renovation of land, buildings, and equipment



Education Dollars

Direct Instruction (Cat. 03, 04, 05, 06, 07, 08,12)

· Instructional salaries, materials, services, fixed charges; Student Personnel/Health salaries, fixed charges

Instruction Support (Cat. 02, 12)

· School/DOES office staff salaries, fixed charges, supplies

Buildings and Grounds (Cat. 10, 11, 12, 14, 15)

· Operations/maintenance salaries fixed charges, supplies; Use of Building costs; Capital Outlay salaries, supplies, fixed charges; utilities; local funds used for secure entrances

Transportation (Cat. 09, 12)

 Transportation staff salaries, fixed charges, supplies; Bus/taxi student transportation

Administration (Cat. 01, 12)

Board/Executive Administration staff, Business Services staff, HR staff, Technology staff salaries, fixed charges, supplies; Safe Schools

Direct Instruction





Instruction Support
Buildings and Grounds
Transportation
Administration
Administration



State Blueprint Funding

| | Fiscal | 2023 | | Fiscal 2024 | | Fiscal 2025 | | Increase/ | |
|---|----------|--------|----|-------------|----|-------------|----|-------------|----------|
| | Act | ual | | Approved | | Requested | (| Decrease) | % Change |
| | | | | | | | | | |
| Blueprint for Maryland's Future (unrestricted) | | | | | | | | | |
| Foundation Program | \$ 72,8 | 90,895 | \$ | 75,654,743 | \$ | 74,122,560 | \$ | (1,532,183) | (2.0%) |
| Transportation | 6,2 | 94,288 | | 6,901,063 | | 6,910,094 | | 9,031 | 0.1% |
| Compensatory Education | 20,4 | 77,144 | | 31,879,469 | | 32,123,970 | | 244,501 | 0.8% |
| English Learners | 1,6 | 10,873 | | 1,789,846 | | 2,037,064 | | 247,218 | 13.8% |
| Special Education | 9,9 | 20,376 | | 12,100,674 | | 13,035,728 | | 935,054 | 7.7% |
| Guaranteed Tax Base | | | | 919,668 | | - | | (919,668) | (100.0%) |
| Blueprint Supplemental Grant (formerly 1% Supplemental) | | 49,060 | | 49,060 | | 41,701 | | (7,359) | (15.0%) |
| Net Taxable Income | | | | - | | - | | - | - |
| Supplemental Prekindergarten | 3,1 | 19,905 | | 2,707,910 | | 3,494,376 | | 786,466 | 29.0% |
| Concentration of Poverty | 1,1 | 47,784 | | 1,091,292 | | 2,775,847 | | 1,684,555 | 154.4% |
| Transitional Supplemental Instruction | 9 | 19,760 | | 1,001,714 | | 715,957 | | (285,757) | (28.5%) |
| Career ladder | 1 | 97,587 | | 262,794 | | 186,480 | | (76,314) | (29.0%) |
| Post College and Career Ready | 4 | 33,501 | | 466,669 | | 234,485 | | (232,184) | (49.8%) |
| Educaton Effort Adjustment | | - | | - | | 511,045 | | 511,045 | - |
| Teacher Salary Incentive Grant | | - | | - | | - | | - | - |
| Declining Enrollment* | | - | | - | | - | | - | - |
| Hold Harmless | | - | | - | | - | | - | - |
| | \$ 117,0 | 61,173 | \$ | 134,824,902 | \$ | 136,189,307 | \$ | 1,364,405 | 1.0% |



Maintenance of Effort (MOE) vs. Local Share

- MOE means that the local government must allocate (at the least) the same dollar amount per student from one fiscal year to the next. The total allocation may increase or decrease depending on changes in enrollment.
- Local Share (function of HB1300 Blueprint funding) is a state calculation utilizing county wealth data and school system enrollment data to determine the local government's funding responsibility vs. the state share of funding.
- Local governments are required by law to allocate (at the least) the higher of the two amounts to the local school system. This is the minimum school funding allowed by law.

| Fiscal Year | MOE | Local Share |
|-------------|---------------|---------------|
| FY 22 | \$ 88,527,026 | N/A |
| FY 23 | \$ 89,196,266 | \$ 75,238,965 |
| FY 24 | \$ 88,501,638 | \$ 85,216,316 |
| FY 25 | \$ 87,828,080 | \$93,550,830 |



Anticipated Revenue

| Fiscal Year | Local Revenue (Unrestricted) | State Revenue (Unrestricted + Restricted) | Federal Revenue (Restricted) | Other | Fund Balance | Total |
|--------------------------------|---------------------------------|---|------------------------------------|-----------|---------------|---------------|
| FY 24 Approved | \$88,501,638 | \$137,765,144 | \$28,642,990 | \$625,000 | \$2,068,821 | \$257,603,593 |
| FY25 Anticipated Request | \$93,550,830 | \$141,433,812 | \$12,895,128 | \$832,500 | - | \$248,712,270 |
| Change | \$5,049,192 | \$3,568,668 | (\$15,747,862) | \$207,500 | (\$2,068,821) | (\$8,891,323) |



Areas of Increase/Decrease

INCREASE

- Salaries
- Fixed Charges
- Non-Public Placements
- Transportation
- Contracted Services
- General Liability Insurance

DECREASE

- Positions
- Professional Development
- Programs
- Curriculum
- Extracurricular Activities



Education Services

- Direct Instruction Coordinators
- Direct Instruction Schools
- Athletics
- Assessment and Accountability
- English Learners

- Early Childhood
- Special Education
- Student Services
- Information Technology











Education Services Priorities

- Reduce class size
- Student Achievement
- Blueprint expectations
 - Early Childhood Expansion
 - College & Career Readiness
 - Career Ladder
 - Meeting Diverse Needs
- Professional Development
- Curriculum













Education Services

Request

- Sub Secretaries
- Subs Teachers and Staff
- CCR Blueprint Requirements
- CCR Books and Tuition
- National Board Stipends
- National Board Fees
- Mileage
- General Assistants
- Diplomas and Cover
- Deaf Interpreting
- Supplies
- Meetings/Conference
- Professional Membership
- Meetings with sub
- Clubs and Activity Stipends
- EC Transportation
- 5th and 8th grade transportation

Program Eliminations

- Middle School Jump Start
- Sixth Grade North Bay
- North Bay Transportation
- After School Activities
- AP Exams
- Supplies
- AVID Training and books
- Academy for Leadership
- Covering Classes
- EPED for Clubs

Position Eliminations

- .5 Coordinator
- Vacancies may not be filled as they occur.



Education Services

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | % |
|-----------------------------------|--------------|--------------|--------------|------------------------|------------------|--------------|---------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | Change |
| □ 40000 - DIV OF ED SERVICES | 1,111,981.53 | 2,865,359.69 | 2,922,120.92 | 3,174,500.00 | 2,832,085.53 | (342,414.47) | -10.8% |
| 02 INSTRUCTION-LEAD/SUPPORT | 143,204.31 | 436,105.03 | 550,373.90 | 541,000.00 | 510,242.53 | (30,757.47) | -5.7% |
| 03 INSTRUCTION-SALARIES/WAGES | 949,894.24 | 2,364,336.05 | 2,340,899.97 | 2,509,000.00 | 2,240,843.00 | (268,157.00) | -10.7% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 1,849.58 | 12,128.42 | 601.64 | 35,000.00 | 10,000.00 | (25,000.00) | -71.4% |
| 05 INSTRUCTION-OTHER COSTS | 17,033.40 | 24,119.13 | 15,728.18 | 61,500.00 | 71,000.00 | 9,500.00 | 15.4% |
| 09 STUDENT TRANSPORTATION | - | 28,671.06 | 14,517.23 | 28,000.00 | - | (28,000.00) | -100.0% |
| □ 70000 - EXEC DIR FOR ELEMENTARY | 17,250.00 | 6,856.60 | 11,014.50 | 51,000.00 | 1,440.00 | (49,560.00) | -97.2% |
| 03 INSTRUCTION-SALARIES/WAGES | 1,320.00 | 6,856.60 | 11,014.50 | 51,000.00 | - | (51,000.00) | -100.0% |
| 05 INSTRUCTION-OTHER COSTS | 15,930.00 | - | - | - | - | - | 0.0% |
| 09 STUDENT TRANSPORTATION | - | - | - | - | 1,440.00 | 1,440.00 | 0.0% |
| ■ 80000 - EXEC DIR FOR MIDDLE | 16,543.22 | 344,549.75 | 379,709.73 | 390,800.00 | 1,120.00 | (389,680.00) | -99.7% |
| 03 INSTRUCTION-SALARIES/WAGES | 16,543.22 | 15,329.50 | 37,547.23 | 47,800.00 | - | (47,800.00) | -100.0% |
| 05 INSTRUCTION-OTHER COSTS | - | 320,000.00 | 321,000.00 | 321,000.00 | - | (321,000.00) | -100.0% |
| 09 STUDENT TRANSPORTATION | - | 9,220.25 | 21,162.50 | 22,000.00 | 1,120.00 | (20,880.00) | -94.9% |
| ■ 90000 - EXEC DIR FOR HIGH | 48,778.50 | 47,235.75 | 430,481.67 | 748,541.00 | 404,678.00 | (343,863.00) | -45.9% |
| 03 INSTRUCTION-SALARIES/WAGES | 2,100.00 | 8,360.75 | 15,485.00 | 31,200.00 | - | (31,200.00) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | - | - | - | 187,341.00 | 11,929.00 | (175,412.00) | -93.6% |
| 05 INSTRUCTION-OTHER COSTS | 46,678.50 | 38,875.00 | 414,996.67 | 530,000.00 | 364,749.00 | (165,251.00) | -31.2% |
| 09 STUDENT TRANSPORTATION | - | - | - | - | 28,000.00 | 28,000.00 | 0.0% |



Direct Instruction Career and Technical Education



Request

CTE

- CCST General Assistant
- Supplies
- Summer Landscaping
- Program supplies and resources
- Software Licenses
- Fire Science Field Trips
- Equipment repairs
- Membership to MCTA and ACTE

Program Eliminations

- Lead Teacher Meetings
- Summer Curriculum writing and training
- 5th and 8th grade trips
- Certification Exam Fees
 - Horticulture
 - Electrical Trades
 - Carpentry
 - Auto Tech
 - HVAC/Plumbing
 - Welding
 - Cosmetology
 - Diesel
 - Culinary
 - CNA/GNA
 - CNC
 - PLTW Biomed
 - Industrial Maintenance
 - Teacher Academy of Maryland
 - Interactive Media
 - CCMA
 - IT Network

Position Eliminations

 Vacancies will be evaluated and may cause programming changes.



Direct Instruction Career and Technical Education



| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|---------------------------------------|------------|------------|------------|------------------------|------------------|-------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| □ 40100 - CAREER & TECHNOLOGY PROGRAM | 604,474.05 | 565,877.12 | 700,449.11 | 684,205.00 | 718,537.47 | 34,332.47 | 5.0% |
| 02 INSTRUCTION-LEAD/SUPPORT | 12,925.44 | 23,033.84 | 24,375.25 | 34,175.00 | 37,061.47 | 2,886.47 | 8.4% |
| 03 INSTRUCTION-SALARIES/WAGES | 21,077.66 | 10,470.15 | 19,007.83 | 26,275.00 | 23,275.00 | (3,000.00) | -11.4% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 292,644.45 | 470,887.84 | 574,539.57 | 497,630.00 | 606,951.00 | 109,321.00 | 22.0% |
| 05 INSTRUCTION-OTHER COSTS | 264,811.02 | 52,709.30 | 76,420.31 | 109,125.00 | 31,500.00 | (77,625.00) | -71.1% |
| 09 STUDENT TRANSPORTATION | 3,462.27 | 2,850.93 | 5,355.15 | 2,000.00 | 4,750.00 | 2,750.00 | 137.5% |
| 10 OPERATION OF PLANT | 9,553.21 | 5,925.06 | 751.00 | 15,000.00 | 15,000.00 | - | 0.0% |



Direct Instruction Gifted and Talented

Request

Program Eliminations

- GT supplies
- Software Licenses
- GT Meetings and Conferences

Position Eliminations

 10.0 Gifted and Talented Instructional Coaches

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|-----------------------------------|--------|-----------|-----------|------------------------|------------------|-------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| ☐ 40200 - GIFTED AND TALENTED | 131.04 | 10,783.58 | 11,424.30 | 16,750.00 | - | (16,750.00) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 106.04 | 1,050.08 | 970.80 | 2,600.00 | - | (2,600.00) | -100.0% |
| 05 INSTRUCTION-OTHER COSTS | 25.00 | 9,733.50 | 10,453.50 | 14,150.00 | - | (14,150.00) | -100.0% |
| 09 STUDENT TRANSPORTATION | - | - | - | - | - | - | 0.0% |



Direct Instruction Media

Request

- AIME Membership
- Online library collection
- Hotspots
- Destiny
- PebbleGo (ESSER)
- World Book (ESSER)
- Proquest (ESSER)

Program Eliminations

- Media Meetings
- Media Desktop Refresh

Position Eliminations

• 11 Media Specialists

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|-----------------------------------|-----------|-----------|-----------|------------------------|------------------|------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| □ 40800 - MEDIA PROGRAMS | 68,406.17 | 29,712.13 | 36,044.45 | 49,128.00 | 148,050.00 | 98,922.00 | 201.4% |
| 02 INSTRUCTION-LEAD/SUPPORT | 200.00 | - | - | 550.00 | 550.00 | - | 0.0% |
| 03 INSTRUCTION-SALARIES/WAGES | - | 3,276.00 | 3,545.50 | 7,728.00 | - | (7,728.00) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | - | 537.00 | - | - | - | - | 0.0% |
| 1/95/INSTRUCTION-OTHER COSTS | 68,206.17 | 25,899.13 | 32,498.95 | 40,850.00 | 147,500.00 | 106,650.00 | 261.1% |



Direct Instruction Mathematics, Elementary

Request

Program Eliminations

- All Learner Network
- Curriculum Writing
- Presenter for PD
- Supplies for meetings
- Envision workbooks

Position Eliminations

Vacancies may not be filled as they occur.

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|-----------------------------------|--------|----------|-----------|------------------------|------------------|-------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| ∃41000 - MATH-ELEMENTARY | 465.69 | 3,738.78 | 11,464.51 | 29,600.00 | - | (29,600.00) | -100.0% |
| 02 INSTRUCTION-LEAD/SUPPORT | 324.00 | - | - | - | - | - | 0.0% |
| 03 INSTRUCTION-SALARIES/WAGES | 20.00 | 1,349.58 | 1,197.04 | 2,200.00 | - | (2,200.00) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 121.69 | 67.20 | 3,367.47 | 200.00 | - | (200.00) | -100.0% |
| 05 INSTRUCTION-OTHER COSTS | - | 2,322.00 | 6,900.00 | 27,200.00 | - | (27,200.00) | -100.0% |



Direct Instruction Mathematics, Secondary

Request

Supplies

Program Eliminations

- Substitutes for Lead Teacher meetings
- Envision Math
- Software licenses

Position Eliminations

- 1.0 Instructional Coach
- Vacancies may not be filled as they occur.

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|-----------------------------------|-----------|-----------|-----------|------------------------|------------------|-------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| ∃41100 - MATH-SECONDARY | 34,872.58 | 17,053.93 | 76,334.71 | 11,665.00 | 496.00 | (11,169.00) | -95.7% |
| 02 INSTRUCTION-LEAD/SUPPORT | 42.75 | - | - | - | - | - | 0.0% |
| 03 INSTRUCTION-SALARIES/WAGES | 882.02 | 4,731.15 | 9,798.37 | 10,625.00 | - | (10,625.00) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 33,947.81 | 12,282.83 | 27,290.40 | 1,000.00 | 450.00 | (550.00) | -55.0% |
| 05 INSTRUCTION-OTHER COSTS | - | 39.95 | 39,245.94 | 40.00 | 46.00 | 6.00 | 15.0% |



Direct Instruction English Language Arts, Elementary

Request

- PD for new Bookworms schools
- TSI Tutoring
 - Tutor hours
 - Fundation supplies

Program Eliminations

- Instructional Coach for summer planning
- Bookworms replacement texts
- University of Delaware coaching for new Bookworms Schools
- LETRS training

- 3.0 Instructional Coaches
- Vacancies may not be filled as they occur.

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|-----------------------------------|----------|-----------|------------|------------------------|------------------|--------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| □ 41200 - ELA-ELEMENTARY | 4,842.95 | 13,524.57 | 880,036.61 | 988,151.90 | 1,282,215.00 | 294,063.10 | 29.8% |
| 02 INSTRUCTION-LEAD/SUPPORT | - | 1,122.00 | 87.00 | 1,000.00 | - | (1,000.00) | -100.0% |
| 03 INSTRUCTION-SALARIES/WAGES | 4,842.95 | 1,421.01 | 705,290.51 | 951,751.90 | 357,594.00 | (594,157.90) | -62.4% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | - | 10,290.62 | 9,359.10 | 15,400.00 | 79,418.00 | 64,018.00 | 415.7% |
| 05 INSTRUCTION-OTHER COSTS | - | 690.94 | 165,300.00 | 20,000.00 | 845,203.00 | 825,203.00 | 4126.0% |



Direct Instruction English Language Arts, Secondary

Request

- Office Supplies
- Books/Audio
- Towson Writing Workshop

Program Eliminations

- Instructional Coach for summer planning
- Summer PD
- Substitutes for Teacher PD

- 1.0 Instructional Coaches
- Vacancies may not be filled as they occur.

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|-----------------------------------|-----------|-----------|-----------|------------------------|------------------|-------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| ∃ 41300 - ELA-SECONDARY | 18,818.92 | 63,040.42 | 53,038.77 | 73,815.00 | 14,599.99 | (59,215.01) | -80.2% |
| 02 INSTRUCTION-LEAD/SUPPORT | - | 99.00 | 79.00 | - | - | - | 0.0% |
| 03 INSTRUCTION-SALARIES/WAGES | - | 23,697.79 | 28,835.87 | 34,815.00 | - | (34,815.00) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 18,818.92 | 33,743.63 | 20,523.90 | 20,500.00 | 10,099.99 | (10,400.01) | -50.7% |
| 05 INSTRUCTION-OTHER COSTS | - | 5,500.00 | 3,600.00 | 18,500.00 | 4,500.00 | (14,000.00) | -75.7% |



Direct Instruction Fine Arts

Request

ART

- Substitutes for Displays
- Repairs for Kilns/Cameras

MUSIC

- Supplies
- Uniform Cleaning
- Repairs

PERSONAL WELLNESS AND HEALTH

Program Eliminations

ART

- Professional Development
- New Kilns, Cameras, etc.

MUSIC

- All-County Chorus, Band, and Strings
- Support for new teachers
- Adjudicators and Accompanists
- Smart Music
- State Festival
- Professional Development

PERSONAL WELLNESS AND HEALTH (IA)

Professional Development

- .5 Coordinator
- Vacancies may not be filled as they occur.



Direct Instruction Fine Arts

| Total by Category - Unrestricted | FY21 Actual | FY22 Actual | FY23 Actual | FY24 Approved Budget | FY25 Requested Budget | Increase / (Decrease) | % Change |
|-----------------------------------|----------------|----------------|----------------|-------------------------|--------------------------|--------------------------|----------|
| □ 41400 - ART | 4,373.15 | 15,877.65 | 15,680.16 | 17,640.00 | 6,548.15 | (11,091.85) | |
| 03 INSTRUCTION-SALARIES/WAGES | 180.00 | 463.32 | 2,462.33 | 2,240.00 | 2,400.00 | 160.00 | 7.1% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 1,130.44 | 4,631.18 | 6,224.28 | 9,000.00 | - | (9,000.00) | -100.0% |
| 05 INSTRUCTION-OTHER COSTS | 725.00 | 6,705.00 | 6,005.00 | 2,400.00 | - | (2,400.00) | -100.0% |
| 09 STUDENT TRANSPORTATION | - | 288.15 | 988.55 | - | - | - | 0.0% |
| 10 OPERATION OF PLANT | 2,337.71 | 3,790.00 | - | 4,000.00 | 4,148.15 | 148.15 | 3.7% |
| ∃41500 - MUSIC | 138,929.82 | 161,144.34 | 217,112.99 | 170,733.00 | 68,294.80 | (102,438.20) | -60.0% |
| 01 ADMINISTRATION | - | - | 360.00 | - | - | - | 0.0% |
| 02 INSTRUCTION-LEAD/SUPPORT | 25.00 | 15.99 | 1,085.50 | - | - | - | 0.0% |
| 03 INSTRUCTION-SALARIES/WAGES | 1,715.86 | 29,097.32 | 38,771.49 | 17,625.00 | 375.02 | (17,249.98) | -97.9% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 42,242.12 | 34,240.13 | 32,805.74 | 33,500.00 | 26,992.00 | (6,508.00) | -19.4% |
| 05 INSTRUCTION-OTHER COSTS | 93,282.24 | 69,396.71 | 103,999.44 | 77,108.00 | 5,943.78 | (71,164.22) | -92.3% |
| 08 STUDENT HEALTH SERVICES | - | 1,353.44 | 3,783.69 | - | - | - | 0.0% |
| 09 STUDENT TRANSPORTATION | - | 15,405.07 | 22,617.32 | 30,000.00 | 23,000.00 | (7,000.00) | -23.3% |
| 10 OPERATION OF PLANT | 1,664.60 | 10,318.04 | 12,874.60 | 12,500.00 | 11,984.00 | (516.00) | -4.1% |
| 14 COMMUNITY SERVICES | - | 1,317.64 | 815.21 | - | - | - | 0.0% |
| ∃41600 - INTEGRATED ARTS | - | 216.00 | 232.41 | 1,200.00 | - | (1,200.00) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | - | - | 232.41 | - | - | - | 0.0% |
| 05 INSTRUCTION-OTHER COSTS | - | 216.00 | - | 1,200.00 | - | (1,200.00) | -100.0% |



Direct Instruction World Languages

Request

- PD supplies
- Assessments

Program Eliminations

- Conferences
- Curriculum Development
- Lead Teacher Meetings

Position Eliminations

 Vacancies may not be filled as they occur.

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|-----------------------------------|----------|----------|----------|------------------------|------------------|------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| ∃41700 - WORLD LANGUAGES | 6,599.35 | 3,102.67 | 6,687.99 | 10,155.00 | 3,600.00 | (6,555.00) | -64.5% |
| 02 INSTRUCTION-LEAD/SUPPORT | 58.00 | - | 305.07 | - | - | - | 0.0% |
| 03 INSTRUCTION-SALARIES/WAGES | 4,216.31 | - | 2,052.92 | 3,255.00 | - | (3,255.00) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 600.00 | - | - | 100.00 | 100.00 | - | 0.0% |
| 05 INSTRUCTION-OTHER COSTS | 1,725.04 | 3,102.67 | 4,330.00 | 6,800.00 | 3,500.00 | (3,300.00) | -48.5% |



Direct Instruction Science and STEM

Request

SCIENCE

- Elementary Classroom Kit Supplies
- Software

STEM

Gallery Walk Supplies

Program Eliminations

- Lead Teacher meetings
- Curriculum Writing, PD
- Fair Hill Nature Center
- Fair Hill Nature Center Bus
- Assessment Platform
- High School Resources
- Lab Supplies
- Microscopes, Balances, and Equipment

- .5 Coordinator
- Vacancies may not be filled as they occur.



Direct Instruction Science and STEM

| Total by Category - Unrestricted | FY21 Actual | FY22 Actual | FY23 Actual | FY24 Approved Budget | FY25 Requested Budget | Increase / (Decrease) | % Change |
|-----------------------------------|----------------|----------------|----------------|-------------------------|--------------------------|--------------------------|----------|
| □ 41900 - SCIENCE | 68,337.36 | 125,201.19 | 127,318.54 | 136,323.00 | 23,250.04 | (113,072.96) | -82.9% |
| 02 INSTRUCTION-LEAD/SUPPORT | - | - | - | - | - | - | 0.0% |
| 03 INSTRUCTION-SALARIES/WAGES | 7,916.52 | 3,426.33 | 7,165.95 | 7,200.00 | - | (7,200.00) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 10,420.84 | 60,086.58 | 34,343.87 | 39,540.00 | 14,960.00 | (24,580.00) | -62.2% |
| 05 INSTRUCTION-OTHER COSTS | 50,000.00 | 50,218.33 | 71,370.00 | 76,833.00 | 8,290.04 | (68,542.96) | -89.2% |
| 09 STUDENT TRANSPORTATION | - | 11,469.95 | 14,438.72 | 11,250.00 | - | (11,250.00) | -100.0% |
| 10 OPERATION OF PLANT | - | - | - | 1,500.00 | - | (1,500.00) | -100.0% |
| □ 42000 - STEM | 1,426.17 | 1,842.93 | 2,273.17 | 1,999.90 | 1,000.00 | (999.90) | -50.0% |
| 03 INSTRUCTION-SALARIES/WAGES | - | - | 413.36 | 1,999.90 | - | (1,999.90) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 1,168.30 | 998.64 | 1,259.06 | - | 500.00 | 500.00 | 0.0% |
| 05 INSTRUCTION-OTHER COSTS | 257.87 | 707.71 | 600.75 | - | 500.00 | 500.00 | 0.0% |
| 09 STUDENT TRANSPORTATION | - | 136.58 | - | - | - | - | 0.0% |



Direct Instruction Social Studies

Request

Junior Scholastic

Program Eliminations

- Substitutes for Lead Teacher Meetings
- US History (11th grade) curriculum writing
- Map, Globe, and Atlas Replacements
- Psychology Textbook Replacement

- .5 Coordinator
- Vacancies may not be filled as they occur.

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|-----------------------------------|----------|-----------|------------|------------------------|------------------|-------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| ∃ 42100 - SOCIAL STUDIES | 3,952.09 | 14,542.33 | 118,496.60 | 50,320.00 | 3,600.00 | (46,720.00) | -92.8% |
| 03 INSTRUCTION-SALARIES/WAGES | - | 1,376.32 | 2,194.84 | 3,080.00 | - | (3,080.00) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 3,952.09 | 13,166.01 | 116,001.76 | 44,000.00 | - | (44,000.00) | -100.0% |
| 05 INSTRUCTION-OTHER COSTS | - | - | 300.00 | 3,240.00 | 3,600.00 | 360.00 | 11.1% |



Direct Instruction Health and Physical Education

Request

Health Education

Service Learning Folders

Physical Education

 Fitness Room Repairs and Equipment

Program Eliminations

- Fitness Gram
- Professional Development
- Curriculum Writing
- Supplies

- .5 Coordinator
- Vacancies may not be filled as they occur.

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|-----------------------------------|-----------|-----------|-----------|------------------------|------------------|-------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| ☐ 42200 - HEALTH EDUCATION | 799.92 | 479.00 | 1,963.00 | 7,950.00 | 902.00 | (7,048.00) | -88.7% |
| 03 INSTRUCTION-SALARIES/WAGES | 799.92 | - | 1,253.00 | 7,200.00 | - | (7,200.00) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | - | 479.00 | 710.00 | 750.00 | 902.00 | 152.00 | 20.3% |
| ☐ 42300 - PHYSICAL EDUCATION | 28,722.16 | 36,185.44 | 26,521.22 | 58,450.00 | 31,711.00 | (26,739.00) | -45.7% |
| 03 INSTRUCTION-SALARIES/WAGES | - | 220.02 | 666.60 | 4,800.00 | - | (4,800.00) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 23,625.16 | 134.75 | 13,690.12 | 26,650.00 | 11,450.00 | (15,200.00) | -57.0% |
| 05 INSTRUCTION-OTHER COSTS | 4,172.00 | 34,570.78 | 12,164.50 | 15,000.00 | 8,250.00 | (6,750.00) | -45.0% |
| 1/29/STUDENT TRANSPORTATION | - | - | - | - | - | - | 0.0% |
| 10 OPERATION OF PLANT | 925.00 | 1,259.89 | - | 12,000.00 | 12,011.00 | 11.00 | 0.1% |



Direct Instruction Athletics

Request

- Athletic Trainers
- Equipment
- Extra Pay for Extra Duty Stipends
- Officials
- Security and Games Management

Program Eliminations

- Middle School Sports
- Junior Varsity Sports
- Good Sportsmanship Materials

Position Eliminations

- 2.5 Athletic Directors
- Vacancies may not be filled as they occur.

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|----------------------------------|------------|--------------|--------------|------------------------|------------------|--------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| □ 42400 - ATHLETICS | 602,919.33 | 1,528,870.47 | 1,726,332.99 | 1,833,198.00 | 1,598,288.50 | (234,909.50) | -12.8% |
| 02 INSTRUCTION-LEAD/SUPPORT | - | - | - | - | 1,800.00 | 1,800.00 | 0.0% |
| 03 INSTRUCTION-SALARIES/WAGES | 257,108.16 | 650,147.45 | 644,425.81 | 714,500.00 | 550,302.50 | (164,197.50) | -23.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIE | 135,650.16 | 123,957.79 | 172,638.19 | 122,000.00 | 102,900.00 | (19,100.00) | -15.7% |
| 05 INSTRUCTION-OTHER COSTS | 140,784.17 | 463,409.37 | 531,705.55 | 651,698.00 | 610,136.00 | (41,562.00) | -6.4% |
| 09 STUDENT TRANSPORTATION | 53,183.72 | 263,964.69 | 332,261.84 | 280,000.00 | 278,150.00 | (1,850.00) | -0.7% |
| 10 OPERATION OF PLANT | 16,193.12 | 27,391.17 | 45,301.60 | 65,000.00 | 55,000.00 | (10,000.00) | -15.4% |

1/25/2024



Assessment and Accountability

Request

Program Eliminations

- NWEA (ESSER)
- SAT/PSAT (ESSER)
- PowerSchool Grading
- Meetings and Conferences

| Total by Category - Unrestricted | FY21 Actual | FY22 Actual | FY23 Actual | FY24 Approved Budget | FY25 Requested Budget | Increase / (Decrease) | % Change |
|----------------------------------|----------------|----------------|----------------|-------------------------|--------------------------|--------------------------|----------|
| □ 30300 - ASST/ACCTBLTY | 131,805.60 | 414.24 | 490.90 | 4,000.00 | 168,500.01 | 164,500.01 | 4112.5% |
| 01 ADMINISTRATION | 131,805.60 | 414.24 | 490.90 | 3,000.00 | 168,500.01 | 165,500.01 | 5516.7% |
| 03 INSTRUCTION-SALARIES/WAGES | - | - | - | 1,000.00 | - | (1,000.00) | -100.0% |



Direct Instruction English Learners



Request

- Office Supplies
- New Teacher WIDA
- Consumable Resources
- 2 Interpreter Devices
- Software Licenses
- Teacher Interpreters
- Mileage

Program Eliminations

- Summer Hours
- Parent Outreach
- Parent Outreach Supplies

Position Eliminations

Expansion is a Blueprint Requirement. We cannot reduce positions in this area.

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|----------------------------------|-----------|-----------|-----------|-----------------|------------------|------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| □ 41800 - ESOL | 14,762.79 | 11,475.70 | 33,936.15 | 42,970.00 | 65,224.00 | 22,254.00 | 51.8% |
| 02 INSTRUCTION-LEAD/SUPPORT | 407.86 | 935.52 | 591.94 | 1,600.00 | 1,200.00 | (400.00) | -25.0% |
| 03 INSTRUCTION-SALARIES/WAGES | 6,001.72 | 2,384.90 | 11,044.96 | 6,170.00 | 5,181.00 | (989.00) | -16.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIE | 7,158.00 | 399.80 | 2,173.39 | 7,200.00 | 8,793.00 | 1,593.00 | 22.1% |
| 1/2:05 INSTRUCTION-OTHER COSTS | 1,195.21 | 7,755.48 | 20,125.86 | 28,000.00 | 50,050.00 | 22,050.00 | 78.8% |



Direct Instruction Early Childhood



Request

- Early Entry into Kindergarten
- New furniture for PK Expansion

Program Eliminations

 Curriculum writing and substitute coverage

Position Eliminations

Expansion is a Blueprint Requirement. We cannot reduce positions in this area.

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|-----------------------------------|----------|----------|-----------|------------------------|------------------|-------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| □ 40400 - EARLY CHILDHOOD | 1,894.22 | 6,735.46 | 26,375.31 | 29,414.12 | 31,960.00 | 2,545.88 | 8.7% |
| 03 INSTRUCTION-SALARIES/WAGES | 1,196.64 | 2,134.82 | 5,033.75 | 29,114.12 | 1,960.00 | (27,154.12) | -93.3% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 697.58 | 4,447.58 | 21,341.56 | 300.00 | 30,000.00 | 29,700.00 | 9900.0% |
| 05 INSTRUCTION-OTHER COSTS | - | 153.06 | - | - | - | - | 0.0% |



Special Education



Request

- Contracted Services
- High Roads / Alternative Placement
- Non-Public Placements
- Transportation
- Related Services
- Psychological Services
- Assessments
- Infants and Toddlers

Program Eliminations

- Curriculum Development
- Meetings and Conferences

- 2.5 Coordinators
- Vacancies may not be filled as they occur.



Special Education



| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|--|--------------|--------------|--------------|------------------------|------------------|--------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| ■ 40300 - SPECIAL EDUCATION | 1,332,469.90 | 2,352,234.45 | 2,747,712.44 | 2,787,618.00 | 2,430,893.56 | (356,724.44) | -12.8% |
| 06 SPECIAL EDUCATION | 225,677.84 | 667,931.94 | 829,035.96 | 1,211,118.00 | 732,575.00 | (478,543.00) | -39.5% |
| 09 STUDENT TRANSPORTATION | 1,106,050.09 | 1,683,404.37 | 1,917,889.51 | 1,575,000.00 | 1,697,318.56 | 122,318.56 | 7.8% |
| 10 OPERATION OF PLANT | 741.97 | 898.14 | 786.97 | 1,500.00 | 1,000.00 | (500.00) | -33.3% |
| ■ 40310 - NONPUBLIC SCHOOL PROGRAMS | 2,172,379.94 | 2,161,197.64 | 2,728,870.03 | 3,532,000.00 | 4,335,107.25 | 803,107.25 | 22.7% |
| 06 SPECIAL EDUCATION | 2,172,379.94 | 2,161,197.64 | 2,728,870.03 | 3,532,000.00 | 4,335,107.25 | 803,107.25 | 22.7% |
| ■ 40320 - PSYCHOLOGICAL SERVICES | 42,846.53 | 86,644.12 | 246,683.00 | 349,000.00 | 193,479.80 | (155,520.20) | -44.6% |
| 03 INSTRUCTION-SALARIES/WAGES | - | 20,572.62 | 13,722.71 | 18,200.00 | 18,200.00 | - | 0.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 1,077.85 | 6,273.00 | 3,247.44 | 3,000.00 | 3,500.00 | 500.00 | 16.7% |
| 05 INSTRUCTION-OTHER COSTS | 41,768.68 | 59,798.50 | 229,712.85 | 327,800.00 | 171,779.80 | (156,020.20) | -47.6% |
| ■ 40330 - SPED RELATED SERVICES | 1,164,623.66 | 91,256.56 | 295,742.85 | 1,633,618.00 | 1,744,501.30 | 110,883.30 | 6.8% |
| 06 SPECIAL EDUCATION | 1,164,623.66 | 91,256.56 | 295,742.85 | 1,633,618.00 | 1,744,501.30 | 110,883.30 | 6.8% |
| □ 40340 - INFANTS AND TODDLERS | 187,522.18 | 78,796.70 | 7,619.32 | 257,000.00 | 243,000.00 | (14,000.00) | -5.4% |
| 06 SPECIAL EDUCATION | 187,522.18 | 78,796.70 | 7,619.32 | 257,000.00 | 243,000.00 | (14,000.00) | -5.4% |
| ∃ 40350 - STEP | 16,044.76 | 45,279.33 | 60,204.07 | - | - | - | 0.0% |
| 06 SPECIAL EDUCATION | 16,044.76 | 45,279.33 | 60,204.07 | - | - | - | 0.0% |
| Grand Total | 4,915,886.97 | 4,815,408.80 | 6,086,831.71 | 8,559,236.00 | 8,946,981.91 | 387,745.91 | 4.5% |



Student Services



Request

- Blended Virtual Program
- IDC/CAP Placements
- Guidance Services
- Home and Hospital Instruction
- Student Health Services
- AED replacements
- Alt/Ed Twilight Program (ESSER)
- SWN Partnership
- Concentration of Poverty
- Required to add 5.0 Community
 School Advisors, one for each new school identified as COP.

Program Eliminations

- Jump Start Nurse
- Drug Education Program
- Conferences
- Twilight program

- 2.0 Drug Education Teachers
- 4.0 Student Services Resource Teachers
- .5 Coordinator
- Vacancies may not be filled as they occur.



Student Services: Concentration of Poverty



| | FY24 | | FY 25 | | | |
|--------------------------|--------------------------|-------------|---|-------------|--|--|
| COP Personnel Schools | GMES, HHES, TEES, EMS | \$1,091,292 | BES, BVES, CES, CMES, GMES, HHES, NEES, TEES, EMS | \$2,464,245 | | |
| COP Per Pupil Schools | None | None | GMES, HHES, EMS | \$311,602 | | |
| TOTAL | | \$1,091,292 | | \$2,775,847 | | |

*\$1,684,555 increase from FY24

^{*}These funds pay for a Community School Advisor and a nurse in each school as well as wrap around services.



Student Services



| Total by Category - Unrestricted | FY21 Actual | FY22 Actual | FY23 Actual | FY24 | FY25 Requested Budget | Increase / (Decrease) | % Change |
|---|----------------|----------------|----------------|--------------|--------------------------|--------------------------|----------|
| □ 40250 - BLENDED VIRTUAL PROGRAM | - | 10,777.63 | 12,780.52 | 20,999.00 | 16,706.00 | (4,293.00) | -20.4% |
| 02 INSTRUCTION-LEAD/SUPPORT | - | 180.00 | 1,716.91 | 12,789.00 | 200.00 | (12,589.00) | -98.4% |
| 03 INSTRUCTION-SALARIES/WAGES | - | 455.00 | - | - | - | - | 0.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | - | 10,142.63 | 11,063.61 | 7,200.00 | 15,506.00 | 8,306.00 | 115.4% |
| 05 INSTRUCTION-OTHER COSTS | - | - | - | 1,010.00 | 1,000.00 | (10.00) | -1.0% |
| □ 40500 - STUDENT PERSONNEL SERVICES | 2,116,414.92 | 2,043,425.43 | 2,374,386.10 | 2,653,202.87 | 3,477,103.52 | 823,900.65 | 31.1% |
| 03 INSTRUCTION-SALARIES/WAGES | - | 2,905.00 | 1,466.54 | 4,500.00 | - | (4,500.00) | -100.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 873.67 | 239.80 | - | 3,000.00 | - | (3,000.00) | -100.0% |
| 05 INSTRUCTION-OTHER COSTS | 2,073,613.40 | 1,947,363.30 | 2,253,354.62 | 2,154,227.93 | 2,323,884.80 | 169,656.87 | 7.9% |
| 07 STUDENT PERSONNEL SERVICES | 17,420.54 | 26,632.45 | 17,516.51 | 29,115.00 | 23,615.00 | (5,500.00) | -18.9% |
| 09 STUDENT TRANSPORTATION | 24,507.31 | 66,284.88 | 51,483.52 | 250,000.00 | 250,000.00 | - | 0.0% |
| 14 COMMUNITY SERVICES | - | - | 50,564.91 | 212,359.94 | 879,603.72 | 667,243.78 | 314.2% |
| □ 40610 - HOME/HOSP | 79,224.49 | 428,338.29 | 336,762.27 | 426,980.00 | 456,980.00 | 30,000.00 | 7.0% |
| 06 SPECIAL EDUCATION | 79,224.49 | 428,338.29 | 336,762.27 | 426,980.00 | 456,980.00 | 30,000.00 | 7.0% |
| ☐ 40620 - ALTERNATIVE EDUCATION | 288,671.85 | 15,775.95 | 7,520.00 | 85,000.00 | 220,000.00 | 135,000.00 | 158.8% |
| 03 INSTRUCTION-SALARIES/WAGES | 196,407.58 | 15,775.95 | 7,520.00 | 85,000.00 | 152,500.00 | 67,500.00 | 79.4% |
| 09 STUDENT TRANSPORTATION | 92,264.27 | - | - | - | 67,500.00 | 67,500.00 | 0.0% |
| ☐ 40700 - STUDENT HEALTH SERVICES | 61,623.75 | 61,792.70 | 131,552.81 | 84,500.00 | 104,965.89 | 20,465.89 | 24.2% |
| 08 STUDENT HEALTH SERVICES | 61,623.75 | 61,792.70 | 131,552.81 | 84,500.00 | 104,965.89 | 20,465.89 | 24.2% |
| □ 40900 - GUIDANCE SERVICES | 6,970.31 | 7,117.49 | 32,173.43 | 936,150.00 | 944,991.00 | 8,841.00 | 0.9% |
| 03 INSTRUCTION-SALARIES/WAGES | 2,297.95 | 2,249.30 | 3,128.83 | 38,800.00 | 30,500.00 | (8,300.00) | -21.4% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 1,389.41 | 2,251.53 | 3,706.37 | 6,000.00 | 3,000.00 | (3,000.00) | -50.0% |
| 05 INSTRUCTION-OTHER COSTS | 3,282.95 | 2,616.66 | 25,338.23 | 891,350.00 | 911,491.00 | 20,141.00 | 2.3% |
| Grand Total | 2,552,905.32 | 2,567,227.49 | 2,895,175.13 | 4,206,831.87 | 5,220,746.41 | 1,013,914.54 | 24.1% |



Direct Instruction - Schools

| Request | Program Eliminations | Position Eliminations |
|---|----------------------|------------------------------------|
| Per Pupil Allocation (\$63/student)Instructional Materials | | • 113.0 Teachers |
| • Incentives | | • 5.5 Assistant Principals |
| • Supplies | | • 4.0 Local Support Teachers |
| | | • 15.0 Student Support Technicians |
| | | • 6.0 Office Assistants |



Direct Instruction - Schools

| Elementary Schools Total by Category - Unrestricted | FY21 Actual | FY22 Actual | FY23 Actual | FY24 Approved Budget | FY25 Requested Budget | Increase / (Decrease) | % Change |
|--|----------------|----------------|----------------|-------------------------|--------------------------|--------------------------|----------|
| 02 INSTRUCTION-LEAD/SUPPORT | 75,857.26 | 118,931.33 | 112,438.60 | 71,210.00 | 87,507.00 | 16,297.00 | 22.9% |
| 03 INSTRUCTION-SALARIES/WAGES | 4,346.80 | 640.95 | 2,416.51 | - | - | - | 0.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 223,337.33 | 385,860.83 | 333,147.83 | 339,174.00 | 353,251.00 | 14,077.00 | 4.2% |
| 05 INSTRUCTION-OTHER COSTS | 23,042.11 | 42,737.38 | 72,992.02 | 26,332.00 | 19,776.00 | (6,556.00) | -24.9% |
| 08 STUDENT HEALTH SERVICES | 121.17 | 584.70 | 17.34 | - | - | - | 0.0% |
| 09 STUDENT TRANSPORTATION | - | - | 122.91 | - | - | - | 0.0% |
| Grand Total | 326,704.67 | 548,755.19 | 521,135.21 | 436,716.00 | 460,534.00 | 23,818.00 | 5.5% |
| | | | | | | | |
| Middle Schools | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| 02 INSTRUCTION-LEAD/SUPPORT | 21,362.55 | 34,878.37 | 38,285.77 | 21,630.00 | 33,545.00 | 11,915.00 | 55.1% |
| 03 INSTRUCTION-SALARIES/WAGES | - | 909.57 | 1,958.16 | - | - | - | 0.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 170,923.81 | 212,522.21 | 185,390.17 | 175,055.00 | 169,005.00 | (6,050.00) | -3.5% |
| 05 INSTRUCTION-OTHER COSTS | 952.58 | 11,533.11 | 40,893.75 | 7,750.00 | 7,500.00 | (250.00) | -3.2% |
| Grand Total | 193,238.94 | 259,843.26 | 266,527.85 | 204,435.00 | 210,050.00 | 5,615.00 | 2.7% |
| | | | | | | | |
| High Schools | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| 02 INSTRUCTION-LEAD/SUPPORT | 33,098.43 | 51,834.45 | 74,874.99 | 57,980.00 | 77,100.00 | 19,120.00 | 33.0% |
| 03 INSTRUCTION-SALARIES/WAGES | - | - | 216.66 | - | - | - | 0.0% |
| 04 INSTRUCTION-MATERIALS/SUPPLIES | 157,614.28 | 195,471.45 | 247,394.48 | 232,911.00 | 226,346.00 | (6,565.00) | -2.8% |
| 05 INSTRUCTION-OTHER COSTS | 2,989.40 | 67,923.10 | 69,612.36 | 2,500.00 | 1,000.00 | (1,500.00) | -60.0% |
| 08 STUDENT HEALTH SERVICES | - | - | 188.58 | - | - | - | 0.0% |
| Grand Total | 193,702.11 | 315,229.00 | 392,287.07 | 293,391.00 | 304,446.00 | 11,055.00 | 3.8% |



Information Technology Instructional

Request

- Read/Write for Google (ESSER)
- Performance Matters (ESSER)
- Schoology (ESSER)
- Turnitin (ESSER)
- Zoom (ESSER)
- PebbleGo (ESSER)
- World Book Encyclopedia (ESSER)
- Hotspots (ESSER)
- Hardware Maintenance/ Upgrades
- Device Refresh
- Contracted Services

Eliminations

- Discovery Education
- We Video
- Voice Thread
- Typing Club
- Respondus Lockdown Browser
- Scholastic Go
- Soundsabound
- Schools.Clipart.com
- Seesaw
- 1182 Chromebooks
- Media Desktops
- Teacher Laptops
- Presenters
- SMARTBoards
- Presenters



Information Technology Non-Instructional

Request

- PowerSchool (ESSER)
- Virtru Secure E-mail (ESSER)
- SwiftK12 Report builder (ESSER)
- Frontline Website and Communications (ESSER)
- Software Licenses
- Hardware Maintenance/Upgrades
- Device Refresh
- Contracted Services

Eliminations

- Vizor
- CIMS Hosting
- Admin Laptops
- Cell Phones



Information Technology

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|----------------------------------|--------------|--------------|--------------|------------------------|------------------|--------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| ■ 30200 - INFORMATION TECHNOLOGY | 1,801,846.61 | 5,874,092.15 | 1,975,616.99 | 4,113,372.32 | 3,133,004.00 | (980,368.32) | -23.8% |
| 01 ADMINISTRATION | 747,207.28 | 981,454.21 | 787,072.26 | 1,127,540.00 | 905,650.00 | (221,890.00) | -19.7% |
| 02 INSTRUCTION-LEAD/SUPPORT | 220,780.89 | 276,937.46 | 210,576.41 | 370,981.00 | 276,300.00 | (94,681.00) | -25.5% |
| 03 INSTRUCTION-SALARIES/WAGES | 10,719.16 | 12,834.44 | 19,453.68 | 56,002.32 | 6,000.00 | (50,002.32) | -89.3% |
| 04 INSTRUCTION-MATERIALS/SUPPLIE | 67,636.76 | 2,948,547.50 | 270,255.21 | 1,755,281.00 | 866,794.00 | (888,487.00) | -50.6% |
| 05 INSTRUCTION-OTHER COSTS | 222,903.91 | 1,241,412.84 | 268,639.49 | 243,500.00 | 628,500.00 | 385,000.00 | 158.1% |
| 06 SPECIAL EDUCATION | - | - | - | 70,952.00 | - | (70,952.00) | -100.0% |
| 07 STUDENT PERSONNEL SERVICES | - | - | - | 7,596.00 | - | (7,596.00) | -100.0% |
| 08 STUDENT HEALTH SERVICES | - | - | - | 19,434.00 | - | (19,434.00) | -100.0% |
| 09 STUDENT TRANSPORTATION | - | - | - | 2,102.00 | - | (2,102.00) | -100.0% |
| 10 OPERATION OF PLANT | 531,144.61 | 412,905.70 | 419,619.94 | 455,264.00 | 449,760.00 | (5,504.00) | -1.2% |
| 11 MAINTENANCE OF PLANT | - | - | - | 2,360.00 | - | (2,360.00) | -100.0% |
| 15 CAPITAL OUTLAY | 1,454.00 | - | - | 2,360.00 | - | (2,360.00) | -100.0% |



Education Services Budget Summary

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|-------------------------------------|--------------|--------------|--------------|-----------------|------------------|--------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| 30200 - INFORMATION TECHNOLOGY | 1,801,846.61 | 5,874,092.15 | 1,975,616.99 | 4,113,372.32 | 3,133,004.00 | (980,368.32) | -23.8% |
| 30300 - ASST/ACCTBLTY | 131,805.60 | 414.24 | 490.90 | 4,000.00 | 168,500.01 | 164,500.01 | 4112.5% |
| 40000 - DIV OF ED SERVICES | 1,111,981.53 | 2,865,359.69 | 2,922,120.92 | 3,174,500.00 | 2,832,085.53 | (342,414.47) | -10.8% |
| 40100 - CAREER & TECHNOLOGY PROGRAM | 604,474.05 | 565,877.12 | 700,449.11 | 684,205.00 | 718,537.47 | 34,332.47 | 5.0% |
| 40200 - GIFTED AND TALENTED | 131.04 | 10,783.58 | 11,424.30 | 16,750.00 | - | (16,750.00) | -100.0% |
| 40250 - BLENDED VIRTUAL PROGRAM | - | 10,777.63 | 12,780.52 | 20,999.00 | 16,706.00 | (4,293.00) | -20.4% |
| 40300 - SPECIAL EDUCATION | 1,332,469.90 | 2,352,234.45 | 2,747,712.44 | 2,787,618.00 | 2,430,893.56 | (356,724.44) | -12.8% |
| 40310 - NONPUBLIC SCHOOL PROGRAMS | 2,172,379.94 | 2,161,197.64 | 2,728,870.03 | 3,532,000.00 | 4,335,107.25 | 803,107.25 | 22.7% |
| 40320 - PSYCHOLOGICAL SERVICES | 42,846.53 | 86,644.12 | 246,683.00 | 349,000.00 | 193,479.80 | (155,520.20) | -44.6% |
| 40330 - SPED RELATED SERVICES | 1,164,623.66 | 91,256.56 | 295,742.85 | 1,633,618.00 | 1,744,501.30 | 110,883.30 | 6.8% |
| 40340 - INFANTS AND TODDLERS | 187,522.18 | 78,796.70 | 7,619.32 | 257,000.00 | 243,000.00 | (14,000.00) | -5.4% |
| 40350 - STEP | 16,044.76 | 45,279.33 | 60,204.07 | - | - | - | 0.0% |
| 40400 - EARLY CHILDHOOD | 1,894.22 | 6,735.46 | 26,375.31 | 29,414.12 | 31,960.00 | 2,545.88 | 8.7% |
| 40500 - STUDENT PERSONNEL SERVICES | 2,116,414.92 | 2,043,425.43 | 2,374,386.10 | 2,653,202.87 | 3,477,103.52 | 823,900.65 | 31.1% |
| 40610 - HOME/HOSP | 79,224.49 | 428,338.29 | 336,762.27 | 426,980.00 | 456,980.00 | 30,000.00 | 7.0% |
| 40620 - ALTERNATIVE EDUCATION | 288,671.85 | 15,775.95 | 7,520.00 | 85,000.00 | 220,000.00 | 135,000.00 | 158.8% |
| 40700 - STUDENT HEALTH SERVICES | 61,623.75 | 61,792.70 | 131,552.81 | 84,500.00 | 104,965.89 | 20,465.89 | 24.2% |
| 40800 - MEDIA PROGRAMS | 68,406.17 | 29,712.13 | 36,044.45 | 49,128.00 | 148,050.00 | 98,922.00 | 201.4% |
| 40900 - GUIDANCE SERVICES | 6,970.31 | 7,117.49 | 32,173.43 | 936,150.00 | 944,991.00 | 8,841.00 | 0.9% |



Administrative Services

- Board and Administration
- Human Resources
- Safe Schools

- Student Transportation
- Business Services
- Maintenance, Operations,
 Capital Outlay and Utilities





Administrative Services Priorities

- Recruitment and retention
- Staffing shortage
- Implementation of Career Ladder
- Aging facilities and Deferred maintenance
- Maintaining healthcare costs
- Replacement of buses
- Capital projects







Board and Administration

Request

- Auditing and Legal Fees
- Various statewide memberships
- ESMEC Energy Consortium
- Time to Care Act
- Stipends

Eliminations

- Recruitment
- Laptop refresh (3)
- Reduced scope of Education Leadership Conference

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | % |
|--|------------|------------|------------|------------------------|------------------|-------------|--------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | Change |
| □ 10000 - BOARD | 151,633.70 | 200,895.80 | 224,703.76 | 251,000.00 | 262,413.00 | 11,413.00 | 4.5% |
| 01 ADMINISTRATION | 151,633.70 | 200,895.80 | 224,703.76 | 251,000.00 | 262,413.00 | 11,413.00 | 4.5% |
| □ 20000 - SUPERINTENDENT | 38,587.53 | 55,355.39 | 65,365.65 | 69,110.00 | 59,188.00 | (9,922.00) | -14.4% |
| 01 ADMINISTRATION | 38,587.53 | 55,355.39 | 65,365.65 | 69,110.00 | 59,188.00 | (9,922.00) | -14.4% |
| ∃30000 - DIV OF ADMIN SERVICES | 2,063.83 | 2,565.68 | 40,135.86 | 42,300.00 | 11,200.00 | (31,100.00) | -73.5% |
| 01 ADMINISTRATION | 2,063.83 | 2,565.68 | 40,135.86 | 42,300.00 | 11,200.00 | (31,100.00) | -73.5% |
| 30100 - HR AND BENEFITS 1/25/2024 | 29,769.25 | 42,810.19 | 47,258.12 | 82,878.00 | 90,340.00 | 7,462.00 | 9.0% |
| 01 ADMINISTRATION | 29,769.25 | 42,810.19 | 47,258.12 | 82,878.00 | 90,340.00 | 7,462.00 | 9.0% |



Safe Schools

Request

- ALICE Training
- Vector Training
- RAPTOR

Deferred Project

 Replace Aging Camera System at CHMS, BMMS, RSMS, NEMS, EMS.

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|----------------------------------|-----------|------------|------------|------------------------|------------------|------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| ∃30400 - SAFE SCHOOLS | 41,353.66 | 153,122.06 | 160,744.42 | 169,146.00 | 181,853.02 | 12,707.02 | 7.5% |
| 01 ADMINISTRATION | 41,353.66 | 140,916.02 | 148,482.16 | 157,146.00 | 169,853.02 | 12,707.02 | 8.1% |
| 03 INSTRUCTION-SALARIES/WAGES | - | 12,206.04 | 12,262.26 | 12,000.00 | 12,000.00 | - | 0.0% |



Student Transportation

Request

- 13 contractor buses
- Tripspark Software- GPS and Routing

Cost Savings Strategies

- 1 CCPS Bus Opt-In Transportation
- Streamline routes
- Use of alternative vehicle

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|----------------------------------|--------------|--------------|--------------|-----------------|------------------|------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| □ 60100 - STUDENT TRANS | 7,243,585.15 | 8,515,954.32 | 8,379,089.85 | 10,087,770.00 | 10,187,958.00 | 100,188.00 | 1.0% |
| 09 STUDENT TRANSPORTATION | 7,243,585.15 | 8,515,954.32 | 8,379,089.85 | 10,087,770.00 | 10,187,958.00 | 100,188.00 | 1.0% |



Business Services

Request

- Copier Leases
- General Liability Insurance
- Vehicle Lease Payments
- Memberships/Publications/Meetings
- Postage (system-wide)
- Print and Distribution Supplies

Eliminations

- 1.0 Purchasing Agent
- School Cash credit card fees passed on to end user 4
- Vehicle Leases DOES, Transportation



Business Services

| Taballan Catanana Harrataistad | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | 0/ Ch |
|----------------------------------|--------------|----------------|----------------|--------------|------------------|--------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | | Requested Budget | (Decrease) | % Change |
| □ 50000 - OFFICE OF FINANCE | 1,323,446.69 | 2,098,631.68 | 3,114,012.10 | 655,277.00 | 858,542.00 | 203,265.00 | 31.0% |
| 01 ADMINISTRATION | 263,438.14 | 264,481.10 | 270,333.04 | - | - | - | 0.0% |
| 02 INSTRUCTION-LEAD/SUPPORT | 170.26 | - | - | - | - | - | 0.0% |
| 05 INSTRUCTION-OTHER COSTS | 385,455.46 | 309,607.86 | 316,460.26 | - | - | - | 0.0% |
| 06 SPECIAL EDUCATION | 20,947.31 | 16,203.18 | 16,561.20 | - | - | - | 0.0% |
| 07 STUDENT PERSONNEL SERVICES | 959.73 | 854.45 | 871.64 | - | - | - | 0.0% |
| 08 STUDENT HEALTH SERVICES | 1,066.06 | - | - | - | - | - | 0.0% |
| 09 STUDENT TRANSPORTATION | 181,040.86 | 170,050.55 | 198,665.61 | 171,238.00 | 181,070.00 | 9,832.00 | 5.7% |
| 10 OPERATION OF PLANT | 408,345.91 | 440,295.37 | 467,468.12 | 403,175.00 | 593,062.00 | 189,887.00 | 47.1% |
| 11 MAINTENANCE OF PLANT | 60,598.50 | 862,385.87 | 1,817,097.14 | 40,864.00 | 44,410.00 | 3,546.00 | 8.7% |
| 14 COMMUNITY SERVICES | 1,369.13 | 34,753.30 | 26,555.09 | 40,000.00 | 40,000.00 | - | 0.0% |
| 15 CAPITAL OUTLAY | 55.33 | - | - | - | - | - | 0.0% |
| ∃ 50100 - BUS SVCS | 90,298.68 | 123,902.29 | 99,857.32 | 233,922.00 | 166,645.00 | (67,277.00) | -28.8% |
| 01 ADMINISTRATION | 90,298.68 | 123,902.29 | 99,857.32 | 233,922.00 | 166,645.00 | (67,277.00) | -28.8% |
| □ 50200 - PURCHASING | 603,750.45 | 685,594.22 | 901,250.40 | 1,078,260.77 | 1,057,574.39 | (20,686.38) | -1.9% |
| 01 ADMINISTRATION | 180,637.41 | 262,876.71 | 370,916.93 | 417,216.12 | 433,132.78 | 15,916.66 | 3.8% |
| 02 INSTRUCTION-LEAD/SUPPORT | 192,759.66 | 192,631.34 | 267,967.27 | 417,871.57 | 365,963.22 | (51,908.35) | -12.4% |
| 06 SPECIAL EDUCATION | 1,363.44 | 1,363.44 | 1,267.71 | 1,795.20 | 954.16 | (841.04) | -46.8% |
| 07 STUDENT PERSONNEL SERVICES | 1,363.44 | 1,363.44 | 20,676.11 | 2,000.00 | 954.16 | (1,045.84) | -52.3% |
| 09 STUDENT TRANSPORTATION | 1,363.44 | 1,363.44 | 11,921.83 | 11,336.52 | 2,448.24 | (8,888.28) | -78.4% |
| 10 OPERATION OF PLANT | 29.98 | - | - | - | - | - | 0.0% |
| 11 MAINTENANCE OF PLANT | 226,233.08 | 225,995.85 | 228,500.55 | 228,041.36 | 254,121.83 | 26,080.47 | 11.4% |
| ■ 92500 - INSURANCE RECOVERY | 3,000.05 | 2,000.00 | 5,864.00 | 50,000.00 | 50,000.00 | - | 0.0% |
| 05 INSTRUCTION-OTHER COSTS | - | - | 1,000.00 | - | - | - | 0.0% |
| 10 OPERATION OF PLANT | - | 1,000.00 | - | - | - | - | 0.0% |
| 11 MAINTENANCE OF PLANT | 3,000.05 | 1,000.00 | 4,864.00 | 50,000.00 | 50,000.00 | - | 0.0% |
| ■ 99100 - INDIRECT FEES | (737,249.19) | (1,133,503.59) | (1,020,002.40) | (710,000.00) | (934,131.45) | (224,131.45) | 31.6% |
| 01 ADMINISTRATION | (737,249.19) | (1,133,503.59) | (1,020,002.40) | (710,000.00) | (934,131.45) | (224,131.45) | 31.6% |



Utilities, Operations, Maintenance and Capital Outlay

Request

- Cleaning supplies/materials
- Trash removal
- Fuel equipment
- Pest control
- A&E for projects

Cost Saving Strategies

- 1.0 Construction Field Inspector
- Scaled back maintenance
- System projects



Utilities, Operations, Maintenance and Capital Outlay

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|--------------------------------------|--------------|--------------|--------------|------------------------|------------------|--------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| □ 50300 - UTILITIES | 3,473,986.66 | 4,661,708.37 | 4,933,139.75 | 5,375,000.00 | 5,375,000.00 | - | 0.0% |
| 10 OPERATION OF PLANT | 3,473,986.66 | 4,661,708.37 | 4,933,139.75 | 5,375,000.00 | 5,375,000.00 | - | 0.0% |
| □ 60200 - OPER PLANT | 798,615.44 | 1,086,787.70 | 1,197,448.93 | 1,305,059.00 | 1,237,349.00 | (67,710.00) | -5.2% |
| 10 OPERATION OF PLANT | 798,615.44 | 1,086,787.70 | 1,197,448.93 | 1,305,059.00 | 1,237,349.00 | (67,710.00) | -5.2% |
| ☐ 60300 - MAINTENANCE PLANT | 347,222.20 | 553,531.12 | 296,599.29 | 390,002.00 | 335,900.00 | (54,102.00) | -13.9% |
| 11 MAINTENANCE OF PLANT | 287,222.20 | 553,531.12 | 296,599.29 | 390,002.00 | 335,900.00 | (54,102.00) | -13.9% |
| 14 COMMUNITY SERVICES | 60,000.00 | - | - | - | - | - | 0.0% |
| ☐ 60310 - ELECTRICAL SERVICES | 302,978.16 | 225,112.56 | 216,310.45 | 228,504.00 | 242,000.00 | 13,496.00 | 5.9% |
| 11 MAINTENANCE OF PLANT | 202,518.16 | 195,874.04 | 216,310.45 | 228,504.00 | 242,000.00 | 13,496.00 | 5.9% |
| 14 COMMUNITY SERVICES | 100,460.00 | 29,238.52 | - | - | - | - | 0.0% |
| ☐ 60320 - HVAC SERVICES | 382,446.56 | 511,515.46 | 678,079.54 | 315,782.00 | 350,000.00 | 34,218.00 | 10.8% |
| 11 MAINTENANCE OF PLANT | 382,446.56 | 511,515.46 | 678,079.54 | 315,782.00 | 350,000.00 | 34,218.00 | 10.8% |
| ☐ 60330 - SAFETY SERVICES | 41,332.43 | 34,985.16 | 39,452.18 | 58,150.00 | 42,000.00 | (16,150.00) | -27.8% |
| 10 OPERATION OF PLANT | 428.12 | 584.96 | 169.99 | - | - | - | 0.0% |
| 11 MAINTENANCE OF PLANT | 40,904.31 | 34,400.20 | 39,282.19 | 58,150.00 | 42,000.00 | (16,150.00) | -27.8% |
| □ 60340 - CARPENTRY SERVICES | 34,646.10 | 73,837.43 | 96,122.98 | 66,000.00 | 90,000.00 | 24,000.00 | 36.4% |
| 11 MAINTENANCE OF PLANT | 34,646.10 | 73,837.43 | 86,222.58 | 66,000.00 | 90,000.00 | 24,000.00 | 36.4% |
| 14 COMMUNITY SERVICES | - | - | 9,900.40 | - | - | - | 0.0% |
| □ 60350 - GROUNDS MAINTENANCE | 107,785.38 | 158,749.32 | 268,404.53 | 145,200.00 | 296,427.00 | 151,227.00 | 104.2% |
| 11 MAINTENANCE OF PLANT | 107,785.38 | 158,749.32 | 268,404.53 | 145,200.00 | 296,427.00 | 151,227.00 | 104.2% |
| □ 60600 - CAPITAL OUTLAY | 99,650.67 | 198,048.85 | 962,446.08 | 831,200.00 | 131,200.00 | (700,000.00) | -84.2% |
| ²⁴ 15 CAPITAL OUTLAY | 99,650.67 | 198,048.85 | 962,446.08 | 831,200.00 | 131,200.00 | (700,000.00) | -84.2% |



Administrative Services Budget Summary

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|----------------------------------|---------------|----------------|----------------|-----------------|------------------|--------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| 10000 - BOARD | 151,633.70 | 200,895.80 | 224,703.76 | 251,000.00 | 262,413.00 | 11,413.00 | 4.5% |
| 20000 - SUPERINTENDENT | 38,587.53 | 55,355.39 | 65,365.65 | 69,110.00 | 59,188.00 | (9,922.00) | -14.4% |
| 30000 - DIV OF ADMIN SERVICES | 2,063.83 | 2,565.68 | 40,135.86 | 42,300.00 | 11,200.00 | (31,100.00) | -73.5% |
| 30100 - HR AND BENEFITS | 29,769.25 | 42,810.19 | 47,258.12 | 82,878.00 | 90,340.00 | 7,462.00 | 9.0% |
| 30400 - SAFE SCHOOLS | 41,353.66 | 153,122.06 | 160,744.42 | 169,146.00 | 181,853.02 | 12,707.02 | 7.5% |
| 50000 - OFFICE OF FINANCE | 1,323,446.69 | 2,098,631.68 | 3,114,012.10 | 655,277.00 | 858,542.00 | 203,265.00 | 31.0% |
| 50100 - BUS SVCS | 90,298.68 | 123,902.29 | 99,857.32 | 233,922.00 | 166,645.00 | (67,277.00) | -28.8% |
| 50200 - PURCHASING | 603,750.45 | 685,594.22 | 901,250.40 | 1,078,260.77 | 1,057,574.39 | (20,686.38) | -1.9% |
| 50300 - UTILITIES | 3,473,986.66 | 4,661,708.37 | 4,933,139.75 | 5,375,000.00 | 5,375,000.00 | - | 0.0% |
| 60100 - STUDENT TRANS | 7,243,585.15 | 8,515,954.32 | 8,379,089.85 | 10,087,770.00 | 10,187,958.00 | 100,188.00 | 1.0% |
| 60200 - OPER PLANT | 798,615.44 | 1,086,787.70 | 1,197,448.93 | 1,305,059.00 | 1,237,349.00 | (67,710.00) | -5.2% |
| 60300 - MAINTENANCE PLANT | 347,222.20 | 553,531.12 | 296,599.29 | 390,002.00 | 335,900.00 | (54,102.00) | -13.9% |
| 60310 - ELECTRICAL SERVICES | 302,978.16 | 225,112.56 | 216,310.45 | 228,504.00 | 242,000.00 | 13,496.00 | 5.9% |
| 60320 - HVAC SERVICES | 382,446.56 | 511,515.46 | 678,079.54 | 315,782.00 | 350,000.00 | 34,218.00 | 10.8% |
| 60330 - SAFETY SERVICES | 41,332.43 | 34,985.16 | 39,452.18 | 58,150.00 | 42,000.00 | (16,150.00) | -27.8% |
| 60340 - CARPENTRY SERVICES | 34,646.10 | 73,837.43 | 96,122.98 | 66,000.00 | 90,000.00 | 24,000.00 | 36.4% |
| 60350 - GROUNDS MAINTENANCE | 107,785.38 | 158,749.32 | 268,404.53 | 145,200.00 | 296,427.00 | 151,227.00 | 104.2% |
| 60600 - CAPITAL OUTLAY | 99,650.67 | 198,048.85 | 962,446.08 | 831,200.00 | 131,200.00 | (700,000.00) | -84.2% |
| 92500 - INSURANCE RECOVERY | 3,000.05 | 2,000.00 | 5,864.00 | 50,000.00 | 50,000.00 | - | 0.0% |
| 99100 - INDIRECT FEES | (737,249.19) | (1,133,503.59) | (1,020,002.40) | (710,000.00) | (934,131.45) | (224,131.45) | 31.6% |
| Grand Total | 14,378,903.40 | 18,251,604.01 | 20,706,282.81 | 20,724,560.77 | 20,091,457.96 | (633,102.81) | -3.1% |

1/25/20



Unrestricted Salaries and Fixed Charges Budget Summary

| | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / | |
|----------------------------------|----------------|----------------|----------------|-----------------|------------------|----------------|----------|
| Total by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) | % Change |
| ■ 99999 - FTE SALARIES | 126,376,844.18 | 122,353,152.13 | 128,217,342.60 | 135,599,210.49 | 137,350,590.61 | 1,751,380.12 | 1.3% |
| 01 ADMINISTRATION | 3,917,885.13 | 4,151,856.44 | 4,301,701.63 | 4,423,607.50 | 4,479,296.00 | 55,688.50 | 1.3% |
| 02 INSTRUCTION-LEAD/SUPPORT | 13,395,711.34 | 13,120,933.10 | 13,635,262.20 | 14,392,213.85 | 15,149,524.00 | 757,310.15 | 5.3% |
| 03 INSTRUCTION-SALARIES/WAGE | 75,911,690.70 | 71,707,334.08 | 73,745,161.53 | 78,013,803.60 | 75,864,163.80 | (2,149,639.80) | -2.8% |
| 06 SPECIAL EDUCATION | 20,939,245.49 | 21,280,668.96 | 23,000,204.88 | 25,011,680.14 | 26,415,748.50 | 1,404,068.36 | 5.6% |
| 07 STUDENT PERSONNEL SERVICES | 1,334,089.76 | 1,307,719.20 | 2,059,605.63 | 1,566,797.00 | 2,093,971.00 | 527,174.00 | 33.6% |
| 08 STUDENT HEALTH SERVICES | 1,577,665.63 | 1,653,270.88 | 2,100,779.13 | 2,220,324.00 | 2,405,570.00 | 185,246.00 | 8.3% |
| 09 STUDENT TRANSPORTATION | 793,557.36 | 956,534.31 | 1,139,232.39 | 1,184,067.40 | 1,235,572.80 | 51,505.40 | 4.3% |
| 10 OPERATION OF PLANT | 5,659,938.12 | 5,657,805.10 | 5,656,568.25 | 6,059,749.50 | 6,574,386.51 | 514,637.01 | 8.5% |
| 11 MAINTENANCE OF PLANT | 2,529,232.30 | 2,187,522.96 | 2,209,336.37 | 2,358,358.00 | 2,841,595.00 | 483,237.00 | 20.5% |
| 15 CAPITAL OUTLAY | 317,828.35 | 329,507.10 | 369,490.59 | 368,609.50 | 290,763.00 | (77,846.50) | -21.1% |
| □ 60400 - FIXED CHARGES | 38,695,130.98 | 36,074,104.90 | 42,301,778.98 | 44,100,098.63 | 48,248,725.62 | 4,148,626.99 | 9.4% |
| 12 FIXED CHARGES | 38,695,130.98 | 36,074,104.90 | 42,301,778.98 | 44,100,098.63 | 48,248,725.62 | 4,148,626.99 | 9.4% |
| Grand Total | 165,071,975.16 | 158,427,257.03 | 170,519,121.58 | 179,699,309.12 | 185,599,316.23 | 5,900,007.11 | 3.3% |



Unrestricted Positions Budget Summary

| | | 01 | 02 | 03 | 06 | 07 | 08 | 09 | 10 | 11 | 15 | |
|------------------|------------|-------|--------------------|---------------------|-----------------|----------------------|----------------------------|------------------|-----------|-------|-------------------|----------------|
| FTE OBJECT | | ADMIN | INSTR- LEAD/SUP | INSTR- SAL/WAGES | SPECIAL EDUC | STUDENT PERS SVCS | STUDENT HEALTH SRVCS | STUDENT TRANS | OPERATION | MAINT | CAPITAL OUTLAY | GRAND TOTAL |
| ⊕ 0001 | SUPT, EXEC | 4.0 | 3.0 | | | | | | | | | 7.0 |
| ⊡ 0002 | COORD, SPV | 0.5 | 14.5 | | 3.5 | 2.0 | 1.0 | 2.0 | | | | 23.5 |
| ⊕ 0003 | PRINCIPAL | | 28.0 | | | | | | | | | 28.0 |
| ⊡ 0004 | ASST PRINC | | 30.5 | | | | | | | | | 30.5 |
| □ 0005 | TEACHER | | | 758.5 | 225.0 | 10.0 | | | | | | 993.5 |
| □ 0006 | THERAPIST | | | | 24.0 | | | | | | | 24.0 |
| ⊡ 0007 | GUID COUNS | | | 49.0 | | | | | | | | 49.0 |
| ⊡ 0008 | MEDIA SPEC | | | 13.0 | | | | | | | | 13.0 |
| □ 0009 | PSYCHOLGST | | | 11.6 | | | | | | | | 11.6 |
| ⊕ 0010 | PPW, C/W | | | | | 4.0 | | | | | | 4.0 |
| ⊕ 0011 | NURSE | | | | | | 32.0 | | | | | 32.0 |
| ⊕ 0012 | OTHER PROF | 27.0 | | | | | | 2.0 | 2.0 | 4.0 | 2.0 | 37.0 |
| ⊕ 0013 | SEC, CLER | 12.5 | 88.5 | | 1.5 | 2.0 | | 2.0 | | 2.0 | 0.5 | 109.0 |
| ⊕ 0014 | BUS DRIVER | | | | | | | 10.4 | | | | 10.4 |
| ⊕ 0015 | PARAPROF | | | 47.0 | 163.0 | | | 6.4 | | | | 216.4 |
| ⊕ 0016 | OP/MNT/CAF | | | | | | | 1.0 | 124.0 | 37.0 | | 162.0 |
| Grand Tot | tal | 44.0 | 164.5 | 879.1 | 417.0 | 18.0 | 33.0 | 23.8 | 126.0 | 43.0 | 2.5 | 1,750.9 |



FY25 Restricted Revenue

| | FY24 | FY25 | Increase / | | | | |
|--|----------|-----------|------------|-----------------|------------------|-----------------|----------|
| | Approved | Requested | (Decrease) | FY24 | FY25 | Increase / | |
| Total Restricted by Grant | FTE | FTE | FTE | Approved Budget | Requested Budget | (Decrease) | % Change |
| 10025 Title I | 31.70 | 39.50 | 7.80 | 5,394,358.00 | 5,391,037.00 | (3,321.00) | -0.1% |
| 11225 Title I CSI/TSI Schools | - | 3.50 | 3.50 | - | 449,764.00 | 449,764.00 | 100.0% |
| 11325 Perkins Career & Technology | - | - | - | 222,513.00 | 222,513.00 | - | 0.0% |
| 14325 Title III English Learners | - | _ | - | 39,145.00 | 39,145.00 | _ | 0.0% |
| 14825 Title IV Student Achievement | - | _ | _ | 255,330.00 | 287,523.00 | 32,193.00 | 12.6% |
| 15425 Title II Teacher Quality | 2.00 | 2.00 | - | 407,642.00 | 572,706.00 | 165,064.00 | 40.5% |
| 22825 Fine Arts Initiative | - | _ | - | 15,727.00 | 15,727.00 | - | 0.0% |
| 30721 ESSER II | - | _ | - | 713,312.00 | - | (713,312.00) | -100.0% |
| 30822 ESSER III | 111.50 | _ | (111.50) | 11,143,026.00 | - | (11,143,026.00) | -100.0% |
| 34023 Maryland Leads | - | - | - | 1,191,995.00 | - | (1,191,995.00) | -100.0% |
| 34123 Maryland Leads-Grow Your Own | - | - | - | 931,487.00 | - | (931,487.00) | -100.0% |
| 34223 Maryland Leads-Staff Support & Retention | 2.00 | _ | (2.00) | 1,303,800.00 | - | (1,303,800.00) | -100.0% |
| 34323 Maryland Leads-Science of Reading | 3.00 | - | (3.00) | 1,120,294.00 | - | (1,120,294.00) | -100.0% |



FY25 Restricted Revenue

| | FY24 | FY25 | Increase / | | | | |
|---|----------|-----------|------------|-----------------|------------------|-------------|----------|
| | Approved | Requested | (Decrease) | FY24 | FY25 | Increase / | |
| Total Restricted by Grant | FTE | FTE | FTE | Approved Budget | Requested Budget | (Decrease) | % Change |
| 40125 Spec. EdPassthrough | 31.50 | 30.30 | (1.20) | 3,227,126.00 | 3,209,105.00 | (18,021.00) | -0.6% |
| 40425 Spec. EdLIR Transition | - | - | - | 23,278.00 | 23,278.00 | - | 0.0% |
| 40525 Spec. EdLIR Access, Equity, Progress | 1.00 | 1.00 | - | 117,624.00 | 117,624.00 | - | 0.0% |
| 40625 Spec. EdLIR Early Childhood | 1.00 | 0.50 | (0.50) | 122,074.00 | 122,074.00 | - | 0.0% |
| 40825 Spec. EdPreschool Passthrough | 1.00 | 1.00 | - | 93,533.00 | 93,533.00 | - | 0.0% |
| 40925 Spec. EdPassthrough Parentally Placed | - | - | - | 43,728.00 | 43,484.00 | (244.00) | -0.6% |
| 41125 Spec. EdPreschool Passthrough Parentally Placed | - | - | - | 3,215.00 | 3,215.00 | - | 0.0% |
| 41225 Spec. EdSECAC | - | - | - | 2,500.00 | 2,500.00 | - | 0.0% |
| 41325 Spec. EdFamily Resource Center | - | - | - | 16,000.00 | 16,000.00 | - | 0.0% |
| 41525 Spec. EdInfant & Toddler State IGT | - | - | - | 96,000.00 | 96,000.00 | - | 0.0% |
| 41625 Spec. EdInfant & Toddler Part C | - | - | - | 137,064.00 | 137,064.00 | - | 0.0% |
| 41725 Spec. EdInfant & Toddler Part B | - | - | - | 28,099.00 | 61,940.00 | 33,841.00 | 120.4% |
| 41825 Spec. EdInfant & Toddler Part B619 | - | - | - | 7,000.00 | 7,000.00 | - | 0.0% |
| 41925 Spec. EdInfant & Toddler State IGT | 1.00 | 1.00 | - | 194,515.00 | 217,128.00 | 22,613.00 | 11.6% |
| 42025 Spec. EdInfant & Toddler Part B619 Ext. Option | - | - | - | 4,950.00 | 4,950.00 | - | 0.0% |
| 42125 Spec. EdInfant & Toddler SSIP | - | - | - | 50,000.00 | 50,000.00 | - | 0.0% |
| 42925 Spec. EdCCEIS | 7.00 | 8.00 | 1.00 | 577,210.00 | 591,059.00 | 13,849.00 | 2.4% |
| 43024 Spec. EdCCEIS Preschool | - | - | - | 17,073.00 | - | (17,073.00) | -100.0% |
| 143825 Spec. EdMedical Assistance School-Aged | 9.00 | 9.00 | - | 1,300,000.00 | 1,300,000.00 | - | 0.0% |
| 43925 Spec. EdMedical Assistance Infant & Toddler | 1.00 | 1.00 | - | 149,614.00 | 149,614.00 | - | 0.0% |



FY25 Restricted Revenue

| | FY24 | FY25 | Increase / | | | | |
|---|----------|-----------|------------|-----------------|------------------|-----------------|----------|
| | Approved | Requested | (Decrease) | FY24 | FY25 | Increase / | |
| Total Restricted by Grant | FTE | FTE | FTE | Approved Budget | Requested Budget | (Decrease) | % Change |
| 47625 Judy Center-Cecil Manor Elem. | - | 1.00 | 1.00 | - | 215,000.00 | 215,000.00 | 0.0% |
| 47925 Judy Center-Thomson Estates Elem. | - | _ | - | - | 215,000.00 | 215,000.00 | 0.0% |
| 48025 Judy Center-Gilpin Manor Elem. | 1.40 | 2.00 | 0.60 | 165,000.00 | 330,000.00 | 165,000.00 | 100.0% |
| 48125 Judy Center-Holly Hall Elem. | 1.40 | 2.00 | 0.60 | 165,000.00 | 330,000.00 | 165,000.00 | 100.0% |
| 48225 Judy Center-North East Elem. | 1.40 | 2.00 | 0.60 | 165,000.00 | 330,000.00 | 165,000.00 | 100.0% |
| 48325 Judy Center-Perryville Elem. | 1.40 | 2.00 | 0.60 | 165,000.00 | 330,000.00 | 165,000.00 | 100.0% |
| 48425 Judy Center-Bainbridge Elem. | 1.40 | 2.00 | 0.60 | 165,000.00 | 330,000.00 | 165,000.00 | 100.0% |
| 48525 Judy Center-Bayview Elem. | 1.40 | 2.00 | 0.60 | 165,000.00 | 330,000.00 | 165,000.00 | 100.0% |
| 48625 Judy Center-Cecil Manor Elem. | 1.40 | 0.50 | (0.90) | 165,000.00 | 115,000.00 | (50,000.00) | -30.3% |
| 48725 Judy Center-Cecilton Elem. | 1.40 | 2.00 | 0.60 | 165,000.00 | 330,000.00 | 165,000.00 | 100.0% |
| 48825 Judy Center-Charlestown Elem. | 1.40 | 2.00 | 0.60 | 165,000.00 | 330,000.00 | 165,000.00 | 100.0% |
| 48925 Judy Center-Thomson Estates Elem. | 1.40 | 2.00 | 0.60 | 165,000.00 | 115,000.00 | (50,000.00) | -30.3% |
| 49025 R4K: Readiness for Kindergarten | 1.00 | 2.00 | 1.00 | 184,000.00 | 266,000.00 | 82,000.00 | 44.6% |
| 49525 Prekindergarten Expansion | - | 6.00 | 6.00 | - | 549,650.00 | 549,650.00 | 100.0% |
| Grand Total | 217.70 | 124.30 | (93.40) | 30,783,232.00 | 17,339,633.00 | (13,443,599.00) | -43.7% |



Restricted Salaries and Fixed Charges Budget Summary

| Total by Category - Restricted | FY21 Actual | FY22 Actual | FY23 Actual | FY24 Approved Budget | FY25 Requested Budget | Increase / (Decrease) | % Change |
|--------------------------------|----------------|----------------|----------------|-------------------------|--------------------------|--------------------------|----------|
| 99999 - FTE SALARIES | 5,965,547.04 | 14,201,156.13 | 13,731,898.93 | 14,728,390.16 | 8,942,523.80 | (5,785,866.36) | -39.3% |
| 02 INSTRUCTION-LEAD/SUPPORT | - | 1,409,081.90 | 1,534,613.43 | 1,532,763.00 | 356,399.50 | (1,176,363.50) | -76.7% |
| 03 INSTRUCTION-SALARIES/WAGES | 1,750,850.94 | 7,260,043.91 | 7,951,174.25 | 8,541,572.90 | 4,115,586.00 | (4,425,986.90) | -51.8% |
| 06 SPECIAL EDUCATION | 3,530,588.08 | 3,891,603.40 | 2,798,405.80 | 3,235,403.00 | 3,075,463.80 | (159,939.20) | -4.9% |
| 07 STUDENT PERSONNEL SERVICES | 358,096.40 | 454,802.85 | 201,403.78 | 56,914.00 | - | (56,914.00) | -100.0% |
| 08 STUDENT HEALTH SERVICES | 232,039.62 | 262,617.85 | 71,159.00 | 72,492.00 | - | (72,492.00) | -100.0% |
| 10 OPERATION OF PLANT | - | 323,288.20 | 187,568.91 | 189,226.50 | - | (189,226.50) | -100.0% |
| 11 MAINTENANCE OF PLANT | - | 325,969.02 | 305,006.04 | 363,976.00 | - | (363,976.00) | -100.0% |
| 14 COMMUNITY SERVICES | 93,972.00 | 273,749.00 | 682,567.72 | 736,042.76 | 1,395,074.50 | 659,031.74 | 89.5% |
| 60400 - FIXED CHARGES | 2,632,270.15 | 5,973,132.39 | 5,666,823.88 | 6,731,008.55 | 3,967,764.22 | (2,763,244.33) | -41.1% |
| 12 FIXED CHARGES | 2,632,270.15 | 5,973,132.39 | 5,666,823.88 | 6,731,008.55 | 3,967,764.22 | (2,763,244.33) | -41.1% |
| Grand Total | 8,597,817.19 | 20,174,288.52 | 19,398,722.81 | 21,459,398.71 | 12,910,288.02 | (8,549,110.69) | -39.8% |



Restricted Positions Budget Summary

| | | 01 | 02 | 03 | 06 | 14 | |
|-----------|-------------|-----|--------------------|---------------------|-----------------|------------------|----------------|
| F | FTE OBJECT | | INSTR- LEAD/SUP | INSTR- SAL/WAGES | SPECIAL EDUC | COMM SERVICES | GRAND TOTAL |
| □ 0002 | COORD, SPV | 0.5 | 1.5 | | - | | 2.0 |
| □ 0004 | ASST PRINC | | - | | | 1.0 | 1.0 |
| ■ 0005 | TEACHER | | | 28.0 | 17.5 | 8.5 | 54.0 |
| □ 0006 | THERAPIST | | | | 14.8 | | 14.8 |
| □ 0007 | GUID COUNS | | | 1.0 | | | 1.0 |
| □ 0009 | PSYCHOLGST | | | 10.0 | | | 10.0 |
| ⊕ 0010 | PPW, C/W | | | | | 10.0 | 10.0 |
| □ 0012 | OTHER PROF | | 1.0 | | | | 1.0 |
| ⊕ 0015 | PARAPROF | | | 13.0 | 17.5 | | 30.5 |
| Grand Tot | Grand Total | | 2.5 | 52.0 | 49.8 | 19.5 | 124.3 |

1/25/202



Total Unrestricted Budget Summary

| | | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / |
|------------|--------------------------------|----------------|----------------|----------------|-----------------|------------------|----------------|
| Total | by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) |
| □01 | ADMINISTRATION | 4,857,431.02 | 5,094,024.48 | 5,336,675.23 | 6,097,719.62 | 5,812,086.36 | (285,633.26) |
| □02 | INSTRUCTION-LEAD/SUPPORT | 14,096,927.75 | 14,257,637.43 | 14,918,019.81 | 15,923,000.42 | 16,540,993.22 | 617,992.80 |
| □03 | INSTRUCTION-SALARIES/WAGES | 77,401,277.41 | 74,904,962.01 | 77,695,413.71 | 82,698,884.84 | 79,265,294.32 | (3,433,590.52) |
| □04 | INSTRUCTION-MATERIALS/SUPPLIES | 1,196,986.29 | 4,544,838.03 | 2,092,278.37 | 3,564,332.00 | 2,552,846.99 | (1,011,485.01) |
| □05 | INSTRUCTION-OTHER COSTS | 3,458,834.11 | 4,799,116.81 | 5,114,748.23 | 5,659,113.93 | 6,219,699.42 | 560,585.49 |
| □06 | SPECIAL EDUCATION | 24,807,029.11 | 24,771,036.04 | 27,276,268.29 | 32,145,143.34 | 33,928,866.21 | 1,783,722.87 |
| □07 | STUDENT PERSONNEL SERVICES | 1,353,833.47 | 1,336,569.54 | 2,098,669.89 | 1,605,508.00 | 2,118,540.16 | 513,032.16 |
| ■08 | STUDENT HEALTH SERVICES | 1,640,476.61 | 1,717,001.72 | 2,236,321.55 | 2,324,258.00 | 2,510,535.89 | 186,277.89 |
| 09 | STUDENT TRANSPORTATION | 9,499,014.47 | 11,725,598.55 | 12,109,746.93 | 13,654,763.92 | 13,958,327.60 | 303,563.68 |
| □10 | OPERATION OF PLANT | 10,903,904.45 | 12,310,669.50 | 12,734,129.15 | 13,709,747.50 | 14,328,700.66 | 618,953.16 |
| □11 | MAINTENANCE OF PLANT | 3,874,586.64 | 4,804,812.25 | 5,844,696.64 | 3,883,261.36 | 4,546,453.83 | 663,192.47 |
| ■12 | FIXED CHARGES | 38,695,130.98 | 36,074,104.90 | 42,301,778.98 | 44,100,098.63 | 48,248,725.62 | 4,148,626.99 |
| □14 | COMMUNITY SERVICES | 161,829.13 | 65,309.46 | 87,835.61 | 252,359.94 | 919,603.72 | 667,243.78 |
| ■15 | CAPITAL OUTLAY | 418,988.35 | 527,555.95 | 1,331,936.67 | 1,202,169.50 | 421,963.00 | (780,206.50) |
| Grand | d Total | 192,366,249.79 | 196,933,236.67 | 211,178,519.06 | 226,820,361.00 | 231,372,637.00 | 4,552,276.00 |



Total Restricted Budget Summary

| | | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / |
|----------------|-----------------------------|---------------|---------------|---------------|------------------------|------------------|-----------------|
| Total by | Category - Restricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) |
| 01 ADN | MINISTRATION | 967,486.28 | 1,141,074.55 | 1,155,191.38 | 2,381,880.32 | 401,883.45 | (1,979,996.87) |
| 02 INST | TRUCTION-LEAD/SUPPORT | 204,325.46 | 1,569,623.03 | 1,621,259.88 | 1,550,513.15 | 379,037.86 | (1,171,475.29) |
| 03 INST | TRUCTION-SALARIES/WAGES | 3,749,458.75 | 11,289,804.79 | 9,170,320.30 | 10,355,135.30 | 4,598,341.95 | (5,756,793.35) |
| 04 INST | TRUCTION-MATERIALS/SUPPLIES | 2,973,151.52 | 1,794,244.87 | 1,563,972.74 | 1,203,619.97 | 137,092.25 | (1,066,527.72) |
| 05 INST | TRUCTION-OTHER COSTS | 3,211,455.70 | 1,525,165.76 | 1,452,776.82 | 1,713,342.35 | 772,578.82 | (940,763.53) |
| 06 SPE | CIAL EDUCATION | 5,053,951.31 | 7,134,723.88 | 6,041,463.87 | 4,622,220.66 | 4,405,355.00 | (216,865.66) |
| 07 STU | DENT PERSONNEL SERVICES | 694,197.29 | 922,621.12 | 262,483.63 | 75,748.00 | 18,834.00 | (56,914.00) |
| 08 STU | DENT HEALTH SERVICES | 257,210.22 | 363,455.95 | 178,528.91 | 81,786.00 | - | (81,786.00) |
| 09 STU | DENT TRANSPORTATION | 378,734.53 | 836,234.12 | 734,583.25 | 175,759.00 | 147,031.70 | (28,727.30) |
| 10 OPE | ERATION OF PLANT | 936,425.14 | 502,906.76 | 252,522.92 | 199,786.50 | 10,560.00 | (189,226.50) |
| 11 MAI | INTENANCE OF PLANT | 13,960.98 | 328,740.32 | 325,892.23 | 363,976.00 | - | (363,976.00) |
| 12 FIXE | ED CHARGES | 2,621,998.15 | 5,973,132.39 | 5,666,823.88 | 6,731,008.55 | 3,967,764.22 | (2,763,244.33) |
| 14 CON | MMUNITY SERVICES | 576,899.85 | 569,089.42 | 1,359,968.45 | 1,328,456.20 | 2,501,153.75 | 1,172,697.55 |
| Grand To | otal | 21,639,255.18 | 33,950,816.96 | 29,785,788.26 | 30,783,232.00 | 17,339,633.00 | (13,443,599.00) |



Total Operating Budget Summary

| | | FY21 | FY22 | FY23 | FY24 | FY25 | Increase / |
|-------|--------------------------------|----------------|----------------|----------------|-----------------|------------------|----------------|
| Total | by Category - Unrestricted | Actual | Actual | Actual | Approved Budget | Requested Budget | (Decrease) |
| 01 | ADMINISTRATION | 5,824,917.30 | 6,235,099.03 | 6,491,866.61 | 8,479,599.94 | 6,213,969.81 | (2,265,630.13) |
| 02 | INSTRUCTION-LEAD/SUPPORT | 14,301,253.21 | 15,827,260.46 | 16,539,279.69 | 17,473,513.57 | 16,920,031.08 | (553,482.49) |
| 03 | INSTRUCTION-SALARIES/WAGES | 81,150,736.16 | 86,194,766.80 | 86,865,734.01 | 93,054,020.14 | 83,863,636.27 | (9,190,383.87) |
| 04 | INSTRUCTION-MATERIALS/SUPPLIES | 4,170,137.81 | 6,339,082.90 | 3,656,251.11 | 4,767,951.97 | 2,689,939.24 | (2,078,012.73) |
| 05 | INSTRUCTION-OTHER COSTS | 6,670,289.81 | 6,324,282.57 | 6,567,525.05 | 7,372,456.28 | 6,992,278.24 | (380,178.04) |
| 06 | SPECIAL EDUCATION | 29,860,980.42 | 31,905,759.92 | 33,317,732.16 | 36,767,364.00 | 38,334,221.21 | 1,566,857.21 |
| 07 | STUDENT PERSONNEL SERVICES | 2,048,030.76 | 2,259,190.66 | 2,361,153.52 | 1,681,256.00 | 2,137,374.16 | 456,118.16 |
| 08 | STUDENT HEALTH SERVICES | 1,897,686.83 | 2,080,457.67 | 2,414,850.46 | 2,406,044.00 | 2,510,535.89 | 104,491.89 |
| 09 | STUDENT TRANSPORTATION | 9,877,749.00 | 12,561,832.67 | 12,844,330.18 | 13,830,522.92 | 14,105,359.30 | 274,836.38 |
| 10 | OPERATION OF PLANT | 11,840,329.59 | 12,813,576.26 | 12,986,652.07 | 13,909,534.00 | 14,339,260.66 | 429,726.66 |
| 11 | MAINTENANCE OF PLANT | 3,888,547.62 | 5,133,552.57 | 6,170,588.87 | 4,247,237.36 | 4,546,453.83 | 299,216.47 |
| 12 | FIXED CHARGES | 41,317,129.13 | 42,047,237.29 | 47,968,602.86 | 50,831,107.18 | 52,216,489.84 | 1,385,382.66 |
| 14 | COMMUNITY SERVICES | 738,728.98 | 634,398.88 | 1,447,804.06 | 1,580,816.14 | 3,420,757.47 | 1,839,941.33 |
| 15 | CAPITAL OUTLAY | 418,988.35 | 527,555.95 | 1,331,936.67 | 1,202,169.50 | 421,963.00 | (780,206.50) |
| Gran | d Total | 214,005,504.97 | 230,884,053.63 | 240,964,307.32 | 257,603,593.00 | 248,712,270.00 | (8,891,323.00) |



Total Operating Budget Positions Summary

| | | 01 | 02 | 03 | 06 | 07 | 08 | 09 | 10 | 11 | 14 | 15 | |
|------------------|------------|-------|--------|-----------|---------|-----------|---------|---------|-----------|-------|----------|---------|---------|
| | | ADMIN | INSTR- | INSTR- | SPECIAL | STUDENT | STUDENT | STUDENT | OPERATION | MAINT | COMM | CAPITAL | GRAND |
| | TE OBJECT | | | SAL/WAGES | EDUC | PERS SVCS | HEALTH | TRANS | | MAINI | SERVICES | OUTLAY | TOTAL |
| □ 0001 | SUPT, EXEC | 4.0 | 3.0 | | | | | | | | | | 7.0 |
| ⊡ 0002 | COORD, SPV | 1.0 | 16.0 | | 3.5 | 2.0 | 1.0 | 2.0 | | | | | 25.5 |
| □ 0003 | PRINCIPAL | | 28.0 | | | | | | | | | | 28.0 |
| □ 0004 | ASST PRINC | | 30.5 | | | | | | | | 1.0 | | 31.5 |
| □ 0005 | TEACHER | | | 786.5 | 242.5 | 10.0 | | | | | 8.5 | | 1,047.5 |
| ⊡ 0006 | THERAPIST | | | | 38.8 | | | | | | | | 38.8 |
| ⊡ 0007 | GUID COUNS | | | 50.0 | | | | | | | | | 50.0 |
| ⊡ 0008 | MEDIA SPEC | | | 13.0 | | | | | | | | | 13.0 |
| ⊡ 0009 | PSYCHOLGST | | | 21.6 | | | | | | | | | 21.6 |
| ⊕ 0010 | PPW, C/W | | | | | 4.0 | | | | | 10.0 | | 14.0 |
| ⊡ 0011 | NURSE | | | | | | 32.0 | | | | | | 32.0 |
| ⊡ 0012 | OTHER PROF | 27.0 | 1.0 | | | - | | 2.0 | 2.0 | 4.0 | | 2.0 | 38.0 |
| ⊕ 0013 | SEC, CLER | 12.5 | 88.5 | | 1.5 | 2.0 | | 2.0 | | 2.0 | | 0.5 | 109.0 |
| ⊡ 0014 | BUS DRIVER | | | | | | | 10.4 | | | | | 10.4 |
| ⊕ 0015 | PARAPROF | | | 60.0 | 180.5 | | | 6.4 | | | | | 246.9 |
| □ 0016 | OP/MNT/CAF | | | | | | | 1.0 | 124.0 | 37.0 | | | 162.0 |
| Grand Tot | al | 44.5 | 167.0 | 931.1 | 466.8 | 18.0 | 33.0 | 23.8 | 126.0 | 43.0 | 19.5 | 2.5 | 1,875.2 |



FY25 Capital Budget Request

| PRIORITY# | PROJECT TITLE | TOTAL EST. COST | NON-PSCP/IAC FUNDS | TOTAL STATE FUNDS | PRIOR STATE FUNDS | PRIOR LOCAL FUNDS | CURRENT REQUESTS (\$ OR LP) | | • | cted Project Reques ter fiscal year below | |
|-----------|----------------------------------|-----------------------|-----------------------|-------------------------|-------------------------|-------------------------|-----------------------------------|---------------|---------------|--|---------------|
| | | | | | | | FY 2025 | FY 2026 | FY 2027 | FY 2028 | FY 2029 |
| 1 | North East MS/HS - Replacement | \$ 181,091,000 | \$ 77,644,000 | \$ 103,447,000 | \$ 44,000,000 | \$ 22,256,291 | \$11,077,542 | \$ 11,077,542 | \$ 11,077,542 | \$ 11,077,542 | \$ 11,077,542 |
| 2 | Thomson Estates ES - Replacement | \$ 39,790,000 | \$ 18,785,000 | \$ 21,005,000 | | | | | \$ 2,000,000 | \$ 5,595,000 | \$ 5,595,000 |
| 3 | Cherry Hill MS - Replacement | \$ 56,915,000 | \$ 25,290,000 | \$ 31,625,000 | | | | | | | \$ 3,500,000 |
| 4 | Elkton MS - Replacement | \$ 55,050,000 | \$ 24,080,000 | \$ 30,970,000 | | | | | | | |
| 5 | Providence - Replacement | \$ 12,025,000 | \$ 5,375,000 | \$ 6,650,000 | | | | | | | |
| 6 | Elk Neck ES - Replacement | \$ 35,430,000 | \$ 16,555,000 | \$ 18,875,000 | | | | | | | |
| | TOTAL | \$380,301,000 | \$167,729,000 | \$212,572,000 | \$44,000,000 | \$22,256,291 | \$11,077,542 | \$11,077,542 | \$13,077,542 | \$16,672,542 | \$20,172,542 |
| | | • | | | | | • | • | | | |



FY25 Small Capital Request

| Priority | Locally Funded Project Request | Budget |
|----------|---|-----------------|
| 1 | Elk Neck Elementary - Roof Replacement | \$ 2,000,000 |
| 2 | ASC - Roof Replacement | \$ 2,000,000 |
| 3 | Rising Sun Elementary - Parking Lot | \$ 700,000 |
| 4 | Parking Lots Repaving - Multiple Sites | \$ 250,000 |
| 5 | Cecil School of Technology - Replace Reznors HV-2 + HV-3 | \$ 200,000 |
| 6 | Cecilton Elementary - Boiler Conversion to Gas | \$ 175,000 |
| 7 | Elkton High - HHW Loop | \$ 127,000 |
| 8 | Rising Sun High - Boiler Stack | \$ 113,000 |
| 9 | Bainbridge Elementary - Leach Field Repair | \$ 100,000 |
| 10 | Bay View Elementary - Boiler Stack | \$ 90,000 |
| 11 | Elkton Middle - Guidance Office - A/C Replacement | \$ 30,000 |
| 12 | Cecil School of Technology - CUP - Water Softener | \$ 20,000 |
| 13 | Cecil School of Technology - Boiler Alarms - Remote Notifications + Control Upgrade | \$ 20,000 |
| 14 | Providence - Fire Pump Replacement | \$ 16,000 |
| 15 | Cecilton Elementary - Refrigerant Monitor + EF - Chiller Plant | \$ 14,500 |
| 16 | Thomson Estates Elementary - Refrigerant Monitor + EF - Chiller Plant | \$ 14,500 |
| 17 | Elkton Middle - Refrigerant Monitor + EF - Chiller Plant | \$ 14,500 |
| 18 | Charlestown Elementary - Refrigerant Monitor + EF - Chiller Plant | \$ 14,500 |
| 19 | Rising Sun Elementary - Main Office - DDC Upgrade | \$ 11,500 |
| 20 | Cecil School of Technology - AHU-1, SF VFD | \$ 11,000 |
| 21 | Conowingo Elementary - Relocate HHW Control Valve | \$ 10,000 |
| 22 | Holly Hall Elementary - Band Room Heat Pump Replacement | \$ 6,500 |
| | TOTAL | \$ 5,938,000 |



Debt Service Budget

| Outstanding General Ol | bligat | ion Bonds | Interest Payments | Total Debt Service (Principal & Interest) |
|----------------------------|--------|--------------|--|--|
| FY 2020 Balance | \$ | 103,272,687 | | |
| Payments | _ | (6,598,983) | (2,826,731) | (9,425,714) FY 2021 |
| FY 2021 Balance | \$ | 96,673,704 | | |
| Payments | | (4,825,302) | (2,246,169) | (7,071,471) FY 2022 |
| Public Improvement Bonds | | 11,669,999 | | |
| Refunded Taxable 2021 Bond | | 18,783,659 | | |
| Retirement of Prior Debt | | (30,453,658) | | |
| FY 2022 Balance | \$ | 91,848,402 | | |
| Payments | | (4,762,474) | (2,134,264) | (6,896,738) FY 2023 |
| FY 2023 Balance | \$ | 87,085,928 | 31 W | N N |
| Payments | | (5,040,202) | (2,424,635) | (7,464,837) FY 2024 |
| FY 2024 Projected Balance | \$ | 82,045,726 | | |
| Payments | | (5,711,950) | (2,938,477) | (8,650,427) FY 2025 |
| Public Improvement Bonds | | 16,596,999 | AND THE STATE OF T | |
| FY 2025 Projected Balance | \$ | 76,333,776 | | |

This is the principal and interest payments due on county long-term bond obligations used to finance major capital addition and renovation projects. The school system has no authority to incur debt or levy taxes. Payment of the Debt Service of the 1/2school system is the responsibility of the funding authorities.



Budget Impacts

Notable Eliminations

- Jump Start Program
- Gifted and Talented
- Secondary Media
- Drug Education
- Middle School Sports
- Junior Varsity Sports
- North Bay
- Fair Hill Nature Center
- All County Band, Chorus, and Strings
- Twilight School Reduction
- After School Activities
- Technology-Devices/Software
- Professional Development
- Curriculum Development
- Meetings and Conferences
- Security Cameras

1/25/2024 Instructional Resources

Total Impact to Families

- Early College Academy
- AP Exams
- CTE Certifications and Licensure
- Dual Enrollment
- Fair Hill Nature Center
- All County Chorus, Band, and Orchestra
- State Festival (Solo & Ensemble)
- Credit Card Processing Fees (School Cash)



Position Eliminations

CCCTA

- 113.0 Teachers
- 10.0 Gifted and Talented Coaches
- 11.0 Media Specialists
- 2.5 Athletic Directors
- 4.0 Local Support Teachers
- 2.0 Drug Education Teachers
- 4.0 Student Service Resource Teachers
- 4.0 Instructional Coaches

CESPA

- 6.0 Office Assistants
- 15.0 Student Support Technicians

CCPSASA

- 5.5 Coordinators
- 5.5 Assistant Principals
- 1.0 Purchasing Agent
- 1.0 Construction Field Inspector

TOTAL: (184.5)

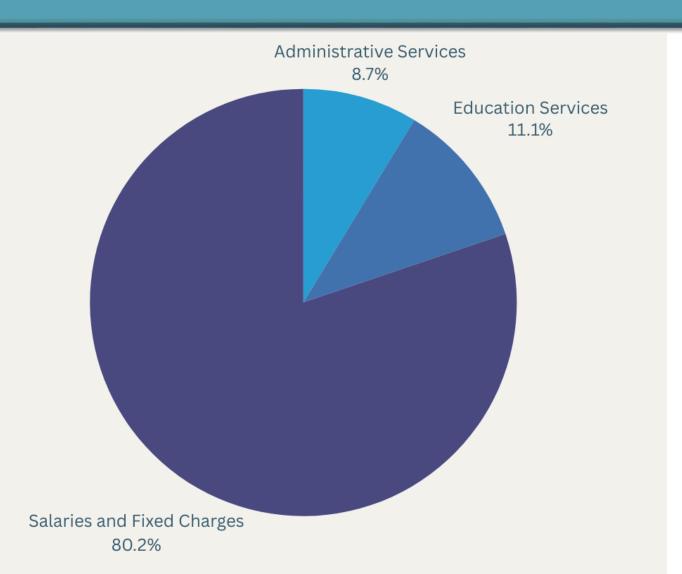


Position Change Summary

| | FY24 | | | FY25 | | | |
|-------------------|--------------|------------|------------|--------------|------------|---------|------------|
| FTE OBJECT | UNRESTRICTED | RESTRICTED | TOTAL | UNRESTRICTED | RESTRICTED | TOTAL | DIFFERENCE |
| ■ 0001 SUPT, EXEC | 7.0 | - | 7.0 | 7.0 | - | 7.0 | _ |
| O0002 COORD, SPV | 23.0 | 8.0 | 31.0 | 23.5 | 2.0 | 25.5 | (5.5) |
| ■ 0003 PRINCIPAL | 28.0 | - | 28.0 | 28.0 | - | 28.0 | _ |
| ■ 0004 ASST PRINC | 31.0 | 6.0 | 37.0 | 30.5 | 1.0 | 31.5 | (5.5) |
| ■ 0005 TEACHER | 1,070.5 | 105.7 | 1,176.2 | 993.5 | 54.0 | 1,047.5 | (128.7) |
| ■ 0006 THERAPIST | 22.0 | 15.0 | 37.0 | 24.0 | 14.8 | 38.8 | 1.8 |
| ■ 0007 GUID COUNS | 46.0 | 4.0 | 50.0 | 49.0 | 1.0 | 50.0 | _ |
| ■ 0008 MEDIA SPEC | 23.0 | 1.0 | 24.0 | 13.0 | - | 13.0 | (11.0) |
| ■ 0009 PSYCHOLGST | 12.6 | 9.0 | 21.6 | 11.6 | 10.0 | 21.6 | - |
| ■ 0010 PPW, C/W | 8.0 | - | 8.0 | 4.0 | 10.0 | 14.0 | 6.0 |
| ■ 0011 NURSE | 31.0 | 1.0 | 32.0 | 32.0 | - | 32.0 | - |
| ■ 0012 OTHER PROF | 38.0 | 2.0 | 40.0 | 37.0 | 1.0 | 38.0 | (2.0) |
| ■ 0013 SEC, CLER | 111.0 | 4.0 | 115.0 | 109.0 | - | 109.0 | (6.0) |
| ■ 0014 BUS DRIVER | 8.4 | - | 8.4 | 10.4 | - | 10.4 | 2.0 |
| ■ 0015 PARAPROF | 201.4 | 52.5 | 253.9 | 216.4 | 30.5 | 246.9 | (7.0) |
| ■ 0016 OP/MNT/CAF | 152.5 | 9.5 | 162.0 | 162.0 | _ | 162.0 | - |
| Grand Total | 1,813.4 | 217.7 | 2,031.1 | 1,750.9 | 124.3 | 1,875.2 | (155.9) |
| | | | DIFFERENCE | (62.5) | (93.4) | (155.9) | |



FY25 Budget Distribution





Upcoming Budget Meetings



Board of Education Action

- February 7 Budget Development Update
- February 28 Budget Hearing
- March 1 Budget Request due to County Council
- June 12 Board Approval of Final FY25 Budget



County Government Action

- March 1 Receipt of CCPS Operating Budget Request
- April 1- County Executive Submits Proposed Budget to Council
- April (TBD) Board of Education Presentation to Council
- May 16 Council Hearing on the County Annual Budget
- June 4 Council Adoption of the County Annual Budget