

**Presentation #4** 

February 14, 2022

# Attendance & Enrollment





Updates to Attendance &
Enrollment Projections Based on
Fall PEIMS Snapshot and First
Three Six Weeks Data

#### 2021-2022 Hold Harmless

- Reduction in the minimum number of required 75,600 minutes of operation for all LEAs during the first six-week attendance reporting period of the 2021–2022 school year.
- This adjustment to operational minutes does not hold a district harmless for losses of ADA due to enrollment declines.
- This adjustment will account for the lesser of the following:
  - Average percentage attendance rate for the first six-week attendance reporting period of the 2019-2020 school year
  - Combined percentage attendance rate average for the final three six-week attendance reporting periods of the 2021-2022 school year

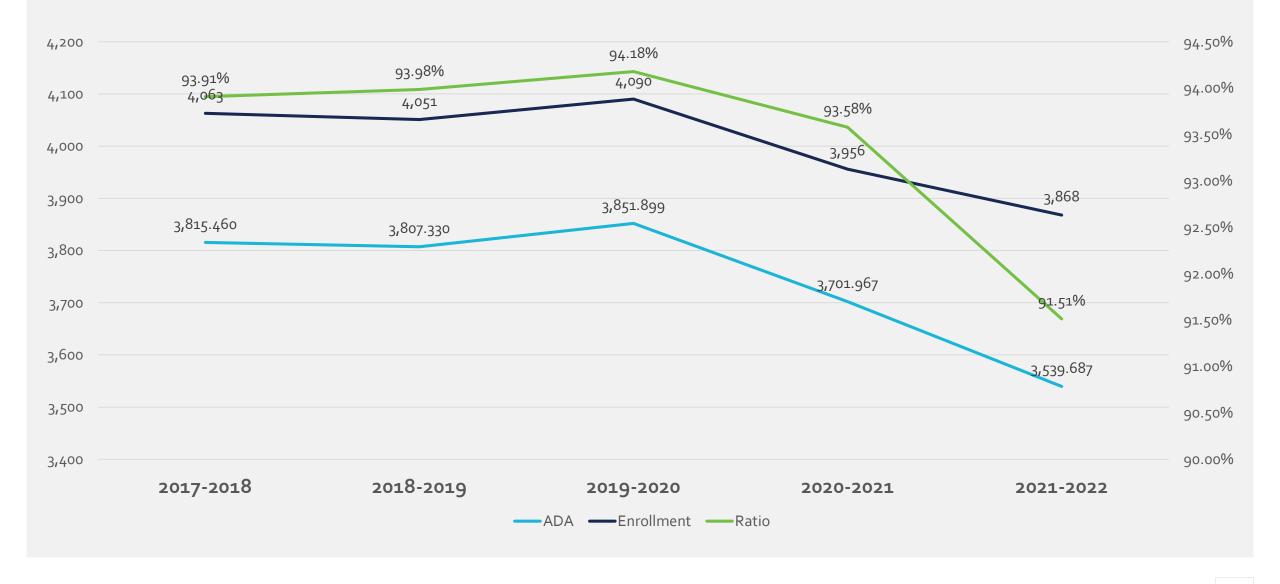
#### 2021-2022 Hold Harmless



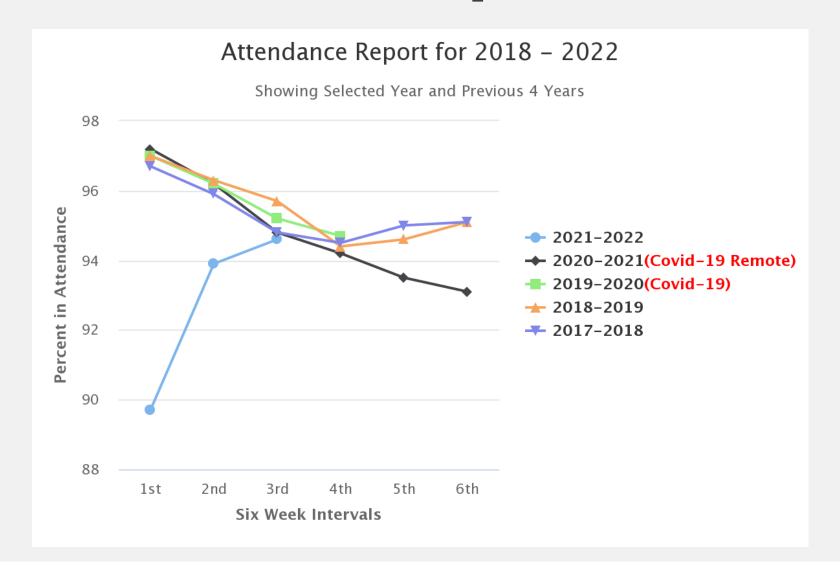
#### Further adjustments to minutes / ADA

- •The agency is aware that attendance rate declines continue to occur due to COVID-19 during the spring semester.
- •While no final decision has been made, the agency is currently exploring options to ensure school systems will not experience significant financial difficulties.

# ADA, Attendance & Enrollment Graph



#### 5 Year Six Week Attendance Report



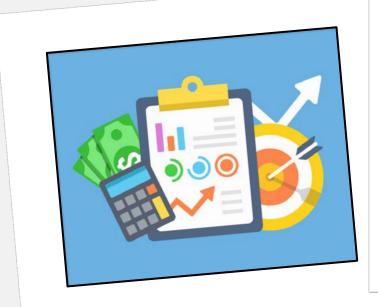
# ADA & Enrollment History and Projections

|                     | October<br>Snapshot<br>Enrollment | Final ADA | Attendance<br>Ratio |
|---------------------|-----------------------------------|-----------|---------------------|
| 2017-18             | 4,063                             | 3,815.406 | 93.91%              |
| 2018-19             | 4,051                             | 3,807.330 | 93.98%              |
| 2019-20             | 4,090                             | 3,851.899 | 94.18%              |
| 2020-21             | 3,956                             | 3,701.967 | 93.58%              |
| 2021-22 Budget      | 3,824                             | 3,589.145 | 93.85%              |
| 2021-22 Actual      | 3,868                             | 3,539.687 | 91.51%              |
| 2021-22 Projection* | 3,868                             | 3,610.775 | нн                  |

# Enrollment vs. Economically Disadvantaged Graph



# Budget and Finance **Updates**





2021-22 Year End Budget and Finance Estimates

#### General Considerations

#### UNKNOWNS & FLEXIBILITY

- Everything presented today is current information, however, it is <u>all subject to change</u>. The District is still receiving updates from TEA, TDA, and others on new rules and changes to existing rules as we continue to work through this pandemic with a large influx of federal dollars.
- 5 year projections becoming increasingly complicated and difficult.
- VOLATILITY in numbers

#### COVID-19 Financial Impact Big Picture

#### 2019-2020

#### **District Finances Stable**

Remote learning, unstable attendance in last two six weeks.

Saw areas of underspending, including:

 Substitutes, Travel, Transportation, Utilities, Athletics, Contracted Services

Increased technology purchases to support distance learning

2<sup>nd</sup> Semester Hold Harmless, but offset with Supplant of Federal Funds

\$3,473,798 Increase to Fund Balance

#### 2020-2021

#### **District Finances Stable**

Optional Remote Learning First Semester – focused on back to school

Legislative session – gloom and doom better than anticipated

Enrollment declines, attendance stable

Large Influx of Federal Grants

Full School Year Hold Harmless, but offset with Supplant of Federal Funds

\$1,844,296 Increase to Fund Balance

#### 2021-2022 & Beyond

#### Potential Financial Implications

**Enrollment and attendance DECLINES** 

Hold Harmless – minimal and unknown

Large Influx of Federal Grants

**Federal Grant Positions** 

Reopening Magee Intermediate

Looming HB4545 Costs

Deficit Budget

# COVID-19 Funding To-Date \$7,626,912

| Grant                                    | Award       | Agency                          | Notes   |
|--|-------------|---------------------------------|---|
| CARES Act Provider Relief Fund           | \$10,082    | HHS                             | PPE and Online Special Education Services   |
| Emergency Operational Cost Reimbursement | \$29,427    | TDA                             | Financial relief is provided based on loss of revenue due to COVID-19   |
| Supply Chain Assistance Grant            | \$86,560    | TDA                             | Offset supply chain disruptions and related financial difficulties/needs  |
| 2021–2022 School Health Support Grant    | \$152,583   | TEA                             | PPE & Supplies, Portable HEPA Filters, District COVID RN  |
| Coronavirus Relief Fund (CRF)            | \$178,233   | TDEM                            | <ul> <li>75% Reimbursement</li> <li>Technology, PPE, Cleaning Supplies</li> </ul>   |
| IDEA-B ARP                               | \$182,592   | TEA                             | Supplemental IDEA-B funding   |
| TCLAS                                    | \$187,500   | TEA                             | Strategic planning supports, Data strategy FTE position, and decodable texts for learning to read   |
| Operation Connectivity                   | \$257,450   | TEA                             | • 50% Match for 1,800 Chromebooks & 500 Hotspots  |
| CRF Bulk Purchase Local Match            | \$257,450   | City of Corpus<br>Christi & TEA | • 1,800 Chromebooks & 500 Hotspots  |
| CARES Act ESSER                          | \$514,323   | TEA                             | <ul> <li>Supplanted State Funding in FY 2019-2020</li> <li>Food Service, Counselors, Technology, PPE, Cleaning Supplies</li> </ul>  |
| CRRSA ESSER II                           | \$1,777,472 | TEA                             | <ul> <li>Supplanted State Funding in FY 2020-2021</li> <li>Buses, Technology, Director of Curriculum and Instruction, Technology<br/>Integration Specialist, Set Aside for Learning Loss</li> </ul> |
| ARP ESSER III                            | \$3,993,240 | TEA                             | <ul> <li>Stakeholder Input</li> <li>Technology, Library Redesign, Summer School, Retention Stipend,<br/>Interventionists, Family Liaisons, Technology Integration Specialist</li> </ul>             |

# M&O Tax Rate Compression History

| Fiscal<br>Year | TaxYear | Tier 1 State<br>Compression<br>Percentage | Tier 1 Tax<br>Rate Ceiling | Maximum<br>M&O Tax<br>Rate | Additional<br>Local<br>Compression<br>Kicks In At | Calallen ISD<br>M&O Value<br>Growth | Calallen ISD<br>M&O Tax<br>Rate |
|----------------|---------|---|----------------------------|----------------------------|---|-------------------------------------|---------------------------------|
| 2018-19        | 2018    | N/A                                       | 1.00                       | 1.1700                     | N/A   | 3.05%                               | 1.1700                          |
| 2019-20        | 2019    | 7%  | 0.93                       | 1.0683                     | N/A   | 6.75%                               | 1.0683                          |
| 2020-21        | 2020    | 2.5%                                      | 0.9164                     | 1.0864                     | >4.01% Value<br>Growth                            | 11.72%                              | 0.9915                          |
| 2021-22        | 2021    | 0.3%                                      | 0.9134                     | 1.0834                     | >2.8% Value<br>Growth                             | 2.72%                               | 0.9896                          |
| 2022-23        | 2022    | 0.3%                                      | 0.8941                     | 1.0641                     | >4.36% Value<br>Growth                            | TBD                                 | TBD                             |

# Chapter 313 Agreements

#### Additional Revenue From 313 Agreements Estimates as of 10/19/2021

|      |         | TexStar Pr   | oject #341 | Equistar     | Project #305 | Epic Project #1230 |           | Combined      |             |
|------|---------|--------------|------------|--------------|--------------|--------------------|-----------|---------------|-------------|
| Tax  | Fiscal  | Hold Hrmless | "Share"    | Hold Hrmless | "Share"      | Hold Hrmless       | "Share"   | to be paid to |             |
| Year | Year    | "Rev Loss"   | w/CISD     | "Rev Loss"   | w/CISD       | "Rev Loss"         | w/CISD    | CISD          |             |
| 2014 | 2014-15 | 0            | 0          |              | 0            |                    |           | 0             |             |
| 2015 | 2015-16 | 0            | 0          |              | 0            |                    |           | 0             |             |
| 2016 | 2016-17 | 1,164,376    | 0          | 1,524,285    | 0            |                    |           | 2,688,661     |             |
| 2017 | 2017-18 | 19,301       | 383,502    | 5,073,889    | 345,000      |                    |           | 5,821,692     | 3,133,031   |
| 2018 | 2018-19 | 256,373      | 371,679    | 4,119        | 1,945,143    |                    |           | 2,577,314     | (3,244,378) |
| 2019 | 2019-20 | 866,494      | 378,430    | 4,358        | 379,733      |                    |           | 1,629,015     | (948,299)   |
| 2020 | 2020-21 | 78,124       | 610,946    | 0            | 361,315      | 0                  | 377,021   | 1,427,406     | (201,609)   |
| 2021 | 2021-22 | 15,691       | 673,402    | 3,923        | 360,878      | 1,339,943          | 385,281   | 2,779,118     | 1,351,712   |
| 2022 | 2022-23 | 0            | 436,615    | 0            | 381,500      | 0                  | 384,176   | 1,202,291     | (1,576,827) |
| 2023 | 2023-24 | 0            | 413,023    | 0            | 381,500      | 1,985,411          | 384,176   | 3,164,110     | 1,961,819   |
| 2024 | 2024-25 | 0            | 0          | 0            | 381,500      | 0                  | 384,176   | 765,676       | (2,398,434) |
| 2025 | 2025-26 | 0            | 0          | 0            | 381,500      | 0                  | 384,176   | 765,676       | 0           |
| 2026 | 2026-27 | 0            | 0          | 0            | 381,500      | 0                  | 384,176   | 765,676       | 0           |
| 2027 | 2027-28 | 0            | 0          | 0            | 0            | 0                  | 384,176   | 384,176       | (381,500)   |
| 2028 | 2028-29 | 0            | 0          | 0            | 0            | 0                  | 384,176   | 384,176       | 0           |
| 2029 | 2029-30 | 0            | 0          | 0            | 0            | 0                  | 384,176   | 384,176       | 0           |
| 2030 | 2030-31 | 0            | 0          | 0            | 0            | 0                  | 384,176   | 384,176       | 0           |
| 2031 | 2031-32 | 0            | 0          | 0            | 0            | 0                  | 384,176   | 384,176       | 0           |
| 2032 | 2032-33 | 0            | 0          | 0            | 0            | 0                  | 384,176   | 384,176       | 0           |
| 2033 | 2033-34 | 0            | 0          | 0            | 0            | 0                  | 384,176   | 384,176       | 0           |
|      |         |              | 5,667,956  |              | 11,910,143   |                    | 8,697,768 | 26,275,867    |             |

#### Reopening Magee Intermediate

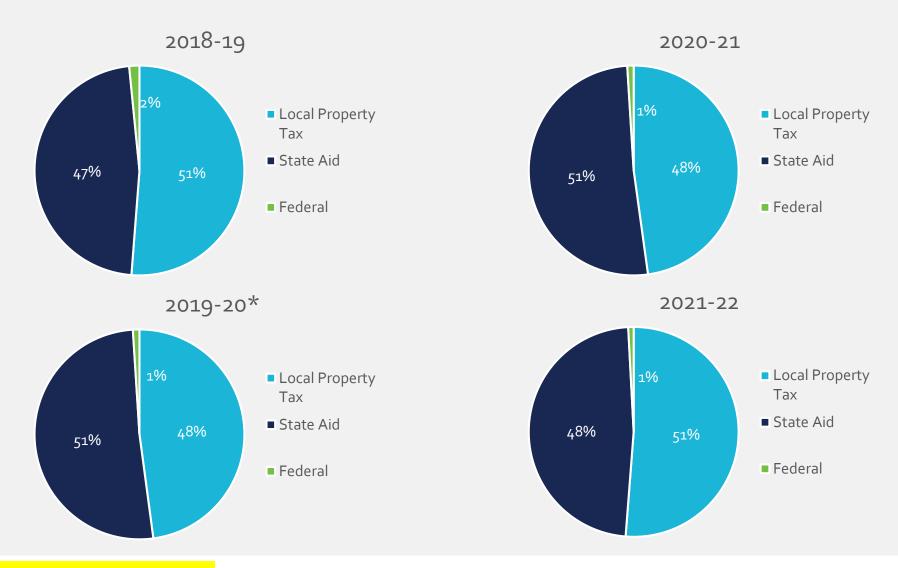
Rule of Thumb – Average Cost of Operating a New Campus
 \$1,000,000

- Items to consider:
  - How can we maximize staffing across all Elementary and Intermediate campuses?
     Reminder existing campuses will decline in enrollment for 2022-2023
  - Additional Staffing Principal, Assistant Principal, Counselor, PEIMS, Nurse, Cafeteria Manager, Custodial
  - Start-up Costs: Furniture, Supplies and Materials
  - Ongoing Costs: General Operating Campus Budget

#### General Fund - Revenue

|                         | 2018-19 Audited Financials | 2019-20<br>Audited Financials | 2020-21 Audited Financials | <b>2021-22</b><br>Budget | 2021-22<br>YE Estimate |
|-------------------------|----------------------------|-------------------------------|----------------------------|--------------------------|------------------------|
| Property Taxes          | \$18,113,333               | \$17,942,639                  | \$18,399,995               | \$18,450,000             | \$18,860,856           |
| Other Local             | \$697,485                  | \$577,936                     | \$275,662                  | \$225,000                | \$239,799              |
| State Revenue           | \$16,689,161               | *\$19,149,891                 | *\$19,701,764              | \$17,550,000             | \$17,648,395           |
| TRS On-Behalf           | \$1,842,667                | \$2,214,710                   | \$2,103,919                | \$2,071,819              | \$2,116,635            |
| Federal Revenue         | \$555,998                  | \$376,518                     | \$376,665                  | \$300,000                | \$306,427              |
| Subtotal                | \$37,898,644               | \$40,261,694                  | \$40,858,005               | \$38,596,819             | \$39,172,112           |
| Ch 313s                 | \$2,577,314                | \$1,629,015                   | \$1,427,406                | \$2,000,000              | \$2,779,118            |
| Hurr Harvey             | \$3,479,330                |                               |                            |                          |                        |
| COVID-19                |                            | \$476,546                     | \$347,042                  |                          |                        |
| Total                   | \$43,955,288               | \$42,637,255                  | \$42,632,452               | \$40,596,819             | \$41,951,230           |
| Tax Collection Growth   | 4.26%                      | -0.94%                        | 2.55%                      | 0.27%                    | 2.50%                  |
| State Funding Growth    | 6.10%                      | 14.74%                        | 2.88%                      | -10.92%                  | -10.42%                |
| YOY w/o CH 313 & Others | 5.01%                      | 6.24%                         | 1.48%                      | -5.53%                   | -4.13%                 |

#### General Fund – Revenue by Source



# General Fund - Expenses

|                        | 2018-19 Audited Financials | 2019-20<br>Audited Financials | 2020-21 Audited Financials | <b>2021-22</b><br>Budget | 2021-22<br>YE Estimate |
|------------------------|----------------------------|-------------------------------|----------------------------|--------------------------|------------------------|
| Instruction            | \$22,627,035               | \$23,537,346                  | \$24,399,522               | \$25,817,616             |                        |
| Instructional Support  | \$6,320,468                | \$6,185,121                   | \$6,013,639                | \$6,893,096              |                        |
| Central Administration | \$1,316,959                | \$1,367,134                   | \$1,364,267                | \$1,467,442              |                        |
| District Operations    | \$7,538,374                | \$7,077,011                   | \$7,934,508                | \$8,544,051              |                        |
| Debt Service           | \$335,500                  | \$334,800                     | \$333,500                  | \$476,000                |                        |
| Other                  | \$255,573                  | \$256,476                     | \$269,617                  | \$295,000                |                        |
| Subtotal               | \$38,393,909               | \$38,757,888                  | \$40,315,053               | \$43,493,205             | \$41,599,059           |
| Transfers Out          | \$960,616                  | \$135,569                     | \$473,103                  | \$1,500,000              | \$1,500,000            |
| Total                  | \$39,354,525               | \$38,893,457                  | \$40,788,156               | \$44,993,205             | \$43,099,059           |
| YOY w/o Transfers      | 3.34%                      | 0.95%                         | 4.02%                      | 7.88%                    | 3.18%                  |
| YOY Total Increase     | 1.25%                      | -1.19%                        | 4.65%                      | 9.35%                    | 5.36%                  |

# **General Fund - Expenses**



#### General Fund – Fund Balance

|                     | 2018-19 Audited Financials | 2019-20<br>Audited Financials | 2020-21 Audited Financials | <b>2021-22</b><br>Budget | 2021-22<br>YE Estimates |
|---------------------|----------------------------|-------------------------------|----------------------------|--------------------------|-------------------------|
| Total Revenue       | \$43,955,288               | \$42,367,255                  | \$42,632,452               | \$40,596,819             | \$41,962,003            |
| Total Expense       | (\$39,354,525)             | (\$38,893,457)                | (\$40,788,156)             | (\$44,993,205)           | (\$43,099,059)          |
| Net Roll/Loss       | \$4,600,763                | \$3,473,798                   | \$1,844,296                | (\$4,396,386)            | (\$1,147,829)           |
|                     |                            |                               |                            |                          |                         |
| Beg Fund Balance    | \$13,218,761               | \$17,819,524                  | \$21,293,322               | \$23,137,618             | \$23,137,618            |
| End Fund<br>Balance | \$17,819,524               | \$21,293,322                  | \$23,137,618               | \$18,741,232             | \$21,989,789            |

#### Notes and Considerations:

- 2017-18 Fund Balance inflated by Chapter 313 payments Increase of \$3,133,031
- 2018-19 Fund Balance inflated by TEA Hurricane Harvey Property Value Decline Appropriation Increase of \$3,479,330
- 2019-20 & 2020-21 Fund Balance inflated by COVID-19 decreased spending and Hold Harmless appropriations
- \*2021-22 includes a \$1,500,000 budgeted transfer for Magee Repairs, without the transfer the budgeted loss is \$2,896,386 and actual loss is

#### Food Service Fund

|                  | 2019-20<br>Audited Financials | 2020-21 Audited Financials | <b>2021-22</b><br>Budget | 2021-22<br>Year End Estimates |
|------------------|-------------------------------|----------------------------|--------------------------|-------------------------------|
| Federal          | \$1,453,123                   | \$2,059,994                | \$1,990,000              | \$2,535,338                   |
| State/Local      | \$591,958                     | \$228,260                  | \$244,500                | \$370,489                     |
| Revenue Total    | \$2,045,081                   | \$2,288,254                | \$2,234,500              | \$2,905,827                   |
|                  |                               |                            |                          |                               |
| Payroll          | \$952,499                     | \$1,058,843                | \$1,223,173              | \$1,234,156                   |
| Food             | \$862,661                     | \$785,324                  | \$810,000                | \$1,171,166                   |
| Other            | \$220,243                     | \$305,977                  | \$479,500                | \$325,461                     |
| Expense Total    | \$2,035,403                   | \$2,150,144                | \$2,512,673              | \$2,730,783                   |
|                  |                               |                            |                          |                               |
| Net Roll/Loss    | \$9,677                       | \$138,110                  | (\$278,173)              | \$175,044                     |
| End Fund Balance | \$221,063                     | \$359,173                  | \$81,000                 | \$534,217                     |

#### Debt Service Fund

|                      | 2019-20<br>Audited Financials | 2020-21 Audited Financials | <b>2021-22</b><br>Budget | 2021-22<br>Year End Estimates |
|----------------------|-------------------------------|----------------------------|--------------------------|-------------------------------|
| Property Taxes/Local | \$5,604,878                   | \$5,959,255                | \$6,195,000              | \$6,359,493                   |
| State Revenue        | \$50,776                      | \$44,959                   | \$50,000                 | \$43,034                      |
| Revenue Total        | \$5,655,654                   | \$6,004,214                | \$6,245,000              | \$6,402,527                   |
|                      |                               |                            |                          |                               |
| Bond Payments        | \$5,512,431                   | \$5,970,644                | \$6,305,000              | \$6,300,285                   |
| Fees                 | \$5,011                       | \$4,050                    | \$10,000                 | \$5,000                       |
| Expense Total        | \$5,517,442                   | \$5,974,694                | \$6,315,000              | \$6,305,285                   |
|                      |                               |                            |                          |                               |
| Net Roll/Loss        | \$138,212                     | \$29,520                   | (\$70,000)               | \$97,242                      |
| End Fund Balance     | \$705,707                     | \$735,227                  | \$665,227                | \$832,469                     |

#### **Fund Balance Considerations**

 Per TEA, the ideal fund balance is 3 month's operating expenses – or \$11 million for CISD

- 2020-2021 audited fund balance: **\$23,137,618** 
  - \$7 million assigned for construction Magee repairs and 2018 Bond overruns
- Reasons to continue to maintain a healthy fund balance:
  - MAGEE Repairs
  - Bond Project overruns
  - Cash flow
  - Hurricane or other disaster, increased insurance deductible is 2% or \$4.5 million
  - Single large taxpayer, represents 18% of our tax base, or a \$2.5 million risk
  - Future Legislative session impacts
  - HB3 impact of fixed income diet

# Construction Project Update





Finance Update on Constructions Funds and Review of Ongoing Projects

#### 2018 Bond Projects – What was Accomplished?

- Academic Projects
  - West Intermediate School
  - High School Science Wing
  - New HS Industrial Arts Building
  - Expand HS AG Shop
  - Remodel Current HS Industrial Arts Building
  - Technology Upgrades
- Repair/Renovation Projects
  - Athletic Upgrades
  - HS Stadium Turf and Track Replacement
  - HS Stadium Press Box
  - HS Stadium Storage
  - HS Field House Expansion
  - Baseball Awnings
  - Baseball Concession and Restrooms

- Repair/Renovation Projects
  - Softball Bleachers and Awnings
  - Tennis Court Awnings and Bleachers
  - Remodel HS Interior
  - HS Gym Bleachers
  - Band Equipment
  - MS Old Gym Remodel
  - MS Gym Bleachers
  - MS Field House Remodel
  - East and Wood River Updates
  - AG Barn Road and Parking
  - Transportation Fuel Tanks
  - Maintenance Storage Building
  - Districtwide Roofs, Parking Lots, A/C Roof Top Units

# 2018 Bond Projects – Fund 618 Summary

|                              | Bond Budget  | Total Revenue         |                  |
|------------------------------|--------------|-----------------------|------------------|
| Bond Proceeds                | \$39,500,000 | \$39,500,000          |                  |
| Interest Earnings            | -            | \$1,590,917           |                  |
| Total Bond Revenue           | \$39,500,000 | \$41,090,917          |                  |
|                              |              |                       |                  |
|                              | Bond Budget  | Total Projected Costs | Remaining Budget |
| Completed Projects           | \$17,090,000 | \$25,703,375          | (\$8,613,375)    |
| Construction In Progress     | \$12,850,000 | \$14,636,131          | (\$1,786,131)    |
| Partially Completed Projects | \$5,690,000  | \$1,642,493           | \$4,047,507      |
| Postponed Projects           | \$3,800,000  | \$110,631             | \$3,689,369      |
| General Planning Costs       | \$70,000     | \$152,738             | (\$82,738)       |
| Total Bond Costs             | \$39,500,000 | \$42,245,368          | (\$2,745,368)    |
|                              |              |                       |                  |
| Total Bond Funds Remaining   |              | (\$1,154,451)**       |                  |

#### 2021 Maintenance Tax Notes – Fund 635 Summary

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF CALALLEN INDEPENDENT SCHOOL DISTRICT:

SECTION 1. RECITALS, AMOUNT AND PURPOSE OF THE NOTES. The recitals set forth in the preamble hereof are incorporated herein and shall have the same force and effect as if set forth in this Section. The Notes are hereby authorized to be issued and delivered in the aggregate principal amount of \$4,890,000 for the maintenance, repair, rehabilitation and replacement of school facilities in the Issuer, including replacing roofs, HVAC equipment, parking lots and other school facilities and to pay costs of issuance of the Notes.

| Project                  | Amount      |
|--------------------------|-------------|
| Proceeds                 | \$4,890,000 |
|                          |             |
| Expenses                 |             |
| 2021 Summer RTU Projects | \$3,111,244 |
|                          |             |
| Remaining Proceeds       | \$1,778,756 |

# Planned Use of Remaining Proceeds and Cost Estimates:

| • | High School Roof Replacement    | \$750 <b>,</b> 000 |
|---|---------------------------------|--------------------|
| • | High School Auditorium Upgrades | \$200,000          |
| • | Elementary Playground Surfaces  | \$240,000          |
| • | Multipurpose Turf Repairs       | \$50,000           |
| • | MS Audio/Visual Project         | \$100,000          |
| • | Magee RTU Projects (partial)    | \$1,575,000**      |

# Magee Elementary Repairs

- Civil Work \$1,008,067
  - GMP Approved, work completed during Summer 2020
- Plumbing, Foundation, and Masonry Repairs \$1,657,184
  - GMP Approved, work started Fall 2021 and ongoing
- Roof Repairs \$775,000
  - Estimate, to be completed in Summer 2023
- Electrical Repairs \$50,000
  - Board Approved Contract, to be completed in Spring 2022
- Fireproofing Repairs \$350,000
  - Board Approved Contract for Architect review, repair scope pending, to be completed in Summer 2022
- Other Fees and Services \$142,750

\*\*Estimated
Repair
Grand Total:
\$3,983,001

# Summary of Construction Funds

|                            | Proceeds     | Expenditures | Impact to General<br>Fund |
|----------------------------|--------------|--------------|---------------------------|
| 2018 Bond                  | \$41,090,917 | \$42,245,368 | (\$1,154,451)             |
| 2021 Maintenance Tax Notes | \$4,890,000  | \$6,026,244  | (\$1,136,244)             |
| Subtotal                   |              |              | (\$2,290,695)             |
|                            |              |              |                           |
| Magee Repairs              | Undetermined | \$3,983,001  | (\$3,983,001)             |
| Total                      |              |              | (\$6,273,696)             |

# Available Funding For Construction Projects

• 2020-2021 General Operating Fund Balance

\$23,137,618

Transfer Out for Construction Funds

(\$6,273,696)

Remaining General Operating Fund Balance

\$16,863,922

- Fund Balance Considerations:
  - Reopening Magee Intermediate (\$1,000,000)
  - Future Raises
  - ESSER Federally Funded Positions
  - Unknowns of Student Growth and Property Tax Values
  - Fixed Income Diet
  - Ideal Fund Balance = \$11,000,000

#### 2018 Bond Projects – What was Accomplished?

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  - Technology Upgrades
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# Questions Comments Discussion





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