# Burlingame High School School Accountability Report Card Reported Using Data from the 2017-18 School Year

**Published During 2018-19** 

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC Web page at http://www.cde.ca.gov/ta/ac/sa/.
- For more information about the LCFF or LCAP, see the CDE LCFF Web page at http://www.cde.ca.gov/fg/aa/lc/.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

#### **DataQuest**

DataQuest is an online data tool located on the CDE DataQuest Web page at <a href="http://dq.cde.ca.gov/dataquest/">http://dq.cde.ca.gov/dataquest/</a> that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

#### **Internet Access**

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

# **About This School**

#### Contact Information (School Year 2018-19)

School Contact Info	School Contact Information			
School Name	Burlingame High School			
Street	1 Mangini Way			
City, State, Zip	Burlingame, CA 94010			
Phone Number	650-558-2800			
Principal	Paul Belzer			
E-mail Address	pbelzer@smuhsd.org			
Web Site	www.smuhsd.org/burlingamehigh			
CDS Code	4130472			

District Contact Information			
District Name	San Mateo Union High School District		
Phone Number	(650) 558-2201		
Superintendent	Kevin Skelly		
E-mail Address	kskelly@smuhsd.org		
Web Site	www.smuhsd.org		

#### School Description and Mission Statement (School Year 2018-19)

Burlingame High School (BHS) is dedicated to the preparation of academically and socially responsible students, and its mission to build a connected community among all stakeholders. The vision statement, also known as the "Panther Promise," was refined during the 2017-2018 school year and states: "Burlingame High School will develop in all students the skills, knowledge, and mindset that will prepare them to meet the challenges of college, the demands of career, and the responsibilities of community membership." A qualified and talented staff plus strong community support help provide our students with a high quality education. Our school staff is dedicated to meeting the needs of all of our students. We offer a comprehensive and challenging academic program and many extracurricular activities. BHS was recognized as a 2007 California Distinguished School. Burlingame High School placed in the 2016 notable national and state rankings. Two well-respected organizations, US News & World Report and Niche, conducted independent, comprehensive ranking methodology and placed BHS above the other schools in our district. We are a Jefferson Award school, a national recognition for our outstanding community service program. Graduates in the Class of 2018 self-reported that 95% were planning on attending college immediately following their high school graduation. Through generous parent and community support, we have been able to fund school classroom programs and technology resources, an after school academic center, a service learning program, and a career exploration program for students. The school also completed the construction of a new academic building project that will houses a culinary arts program, CAD program, and special education classes.

Student Enrollment by Grade Level (School Year 2017-18)

Grade Level	Number of Students
Grade 9	363
Grade 10	363
Grade 11	366
Grade 12	383
Total Enrollment	1,475

#### Student Enrollment by Group (School Year 2017-18)

Student Group	Percent of Total Enrollment
Black or African American	0.4
American Indian or Alaska Native	0.3
Asian	18.0
Filipino	3.3
Hispanic or Latino	18.8
Native Hawaiian or Pacific Islander	0.5
White	48.3
Socioeconomically Disadvantaged	12.5
English Learners	3.8
Students with Disabilities	11.9
Foster Youth	0.1

# A. Conditions of Learning

## **State Priority: Basic**

The SARC provides the following information relevant to the State priority: Basic (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair.

#### **Teacher Credentials**

T		District		
Teachers	2016-17	2017-18	2018-19	2018-19
With Full Credential	81	76	78	515
Without Full Credential	1	2	0	1
Teaching Outside Subject Area of Competence (with full credential)	0	1	0	0

#### **Teacher Misassignments and Vacant Teacher Positions**

Indicator	2016-17	2017-18	2018-19
Misassignments of Teachers of English Learners	0	0	
Total Teacher Misassignments *	0	0	
Vacant Teacher Positions	0	0	

Note: "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc.

#### Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2018-19)

Year and month in which data were collected: 09/2017

All instructional materials used are selected from district adopted materials which are aligned with state standards.

Subject	Textbooks and Instructional Materials/ Year of Adoption	From Most Recent Adoption?	Percent of Students Lacking Own Assigned Copy
Reading/Language Arts	Current and Meet State and Local Standards/2015	Yes	0
Mathematics	Current and Meets Local Standards: Springboard Math Program/2017		0
Science	Current and Meet State and Local Standards	Yes	0
History-Social Science	Current and Meet State and Local Standards	Yes	0
Foreign Language	Current and Meet State and Local Standards	Yes	0
Health	Current and Meet State and Local Standards/2016	Yes	0
Visual and Performing Arts	Current and Meet State and Local Standards	Yes	0
Science Laboratory Equipment (grades 9-12)	Current and Meet State and Local Standards	Yes	0

<sup>\*</sup> Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

#### School Facility Conditions and Planned Improvements (Most Recent Year)

The San Mateo Union High School District passed three school modernization bonds from 2002-2010 which allowed the District to modernize facilities cross the District. In Fall of 2004, BHS opened a brand-new library building and modernized math, science, and music classroom buildings. These state-of-the-art facilities feature exteriors consistent with the historic look of our main classroom building. The main building housing the administrative and Counseling offices, English, Social Science and World Language Departments was modernized with enlarged classrooms and updated interiors. A district-wide bond measure, Measure D, provided most of the funding for this project.

A second bond measure, Measure M, passed in 2006, and Burlingame High School added a Technology Arts Building and renovated the gym, theater and cafeteria. The F Building was demolished in December 2013. In its place, a new, state-of-the-art building complete with spaces designated for a culinary arts program and the special education program was opened in January 2016. Stadium bleachers were also renovated during 2014-15 school year. Stadium lights and a new sound system were installed in July 2018, as well as three additional permanent classroom spaces. BHS takes pride in maintaining and improving our beautiful campus and facilities under the direction of our facilities manager and maintenance crew. [School Facility Conditions Evaluation completed Fall 2018]

#### School Facility Good Repair Status (Most Recent Year)

Using the most recently collected FIT data (or equivalent), provide the following:

- Determination of repair status for systems listed
- Description of any needed maintenance to ensure good repair
- The year and month in which the data were collected
- The overall rating

School Facility Good Repair Status (Most Recent Year) Year and month of the most recent FIT report: 8/10/2018						
System Inspected	Repair Status	Repair Needed and Action Taken or Planned				
Systems: Gas Leaks, Mechanical/HVAC, Sewer	Good	N/A				
Interior: Interior Surfaces	Good	N/A				
Cleanliness: Overall Cleanliness, Pest/ Vermin Infestation	Good	N/A				
Electrical: Electrical	Good	N/A				
Restrooms/Fountains: Restrooms, Sinks/ Fountains	Good	N/A				
Safety: Fire Safety, Hazardous Materials	Good	N/A				
Structural: Structural Damage, Roofs	Good	N/A				
External: Playground/School Grounds, Windows/ Doors/Gates/Fences	Good	N/A				

# **Overall Facility Rating (Most Recent Year)**

Year and month of the most recent FIT report: 8/10/2018	
Overall Rating	Exemplary

# **B. Pupil Outcomes**

#### **State Priority: Pupil Achievement**

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- Statewide assessments (i.e., California Assessment of Student Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. Only eligible students may participate in the administration of the CAAs. CAAs items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with the most significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study.

CAASPP Test Results in English Language Arts/Literacy (ELA) and Mathematics for All Students Grades Three through Eight and Grade Eleven

	Percent of Students Meeting or Exceeding the State Standards (grades 3-8 and 11)						
Subject	School		District		State		
	2016-17	2017-18	2016-17	2017-18	2016-17	2017-18	
English Language Arts/Literacy (grades 3-8 and 11)	88.0	82.0	77.0	71.0	48.0	50.0	
Mathematics (grades 3-8 and 11)	62.0	61.0	56.0	52.0	37.0	38.0	

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: ELA and mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3—Alternate) on the CAAs divided by the total number of students who participated in both assessments.

#### **CAASPP Test Results in ELA by Student Group**

Grades Three through Eight and Grade Eleven (School Year 2017-18)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded
All Students	358	344	96.09	81.69
Male	186	181	97.31	76.80
Female	172	163	94.77	87.12
Black or African American				
American Indian or Alaska Native				
Asian	76	76	100.00	93.42
Filipino		-	-	
Hispanic or Latino	64	61	95.31	60.66
Native Hawaiian or Pacific Islander		1	1	
White	113	108	95.58	80.56
Two or More Races	27	26	96.30	92.31
Socioeconomically Disadvantaged	47	42	89.36	64.29
English Learners	38	34	89.47	55.88
Students with Disabilities	22	18	81.82	22.22

Note: ELA test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3—Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

# CAASPP Test Results in Mathematics by Student Group Grades Three through Eight and Grade Eleven (School Year 2017-18)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded
All Students	358	339	94.69	61.06
Male	186	178	95.7	61.8
Female	172	161	93.6	60.25
Black or African American			-1	
American Indian or Alaska Native			1	
Asian	76	75	98.68	82.67
Filipino			1	
Hispanic or Latino	64	62	96.88	35.48
Native Hawaiian or Pacific Islander			1	
White	113	104	92.04	60.58
Two or More Races	27	26	96.3	69.23
Socioeconomically Disadvantaged	47	42	89.36	38.1
English Learners	38	33	86.84	24.24
Students with Disabilities	22	18	81.82	11.11

Note: Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

# CAASPP Test Results in Science for All Students Grades Five. Eight. and Ten

_	Percentage of Students Meeting or Exceeding the State Standard								
Subject	School		Dist	trict	State				
	2016-17	2017-18	2016-17	2017-18	2016-17	2017-18			
Science (grades 5, 8, and 10)	N/A	N/A	N/A	N/A	N/A	N/A			

Note: Cells with N/A values do not require data.

Note: The 2016–17 and 2017–18 data are not available. The CDE is developing a new science assessment based on the Next Generation Science Standards for California Public Schools (CA NGSS). The CAST was pilot-tested in spring 2017 and field-tested in spring 2018. The CAST will be administered operationally during the 2018–19 school year. The CAA for Science was pilot-tested for two years (i.e., 2016–17 and 2017–18) and the CAA for Science will be field-tested in 2018–19.

Note: Science test results include the CAST and the CAA for Science. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the CAST plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAA for Science divided by the total number of students who participated on both assessments.

#### Career Technical Education Programs (School Year 2017-18)

Students at Burlingame High School are provided numerous opportunities to explore career options and to prepare for entering the workforce upon completion of high school. Specific CTE programs offered at Burlingame HS include video production, architectural design, culinary arts, digital photography, and multimedia graphic/game design. The College and Career Center also offers a career exploration, job shadowing, and internship program called EXPLORE. In the Spring 2019, BHS is planning to host a school-wide Career Day and CTE career showcases, during which students are able to learn about about various careers/vocations directly from volunteer presenters and industry leaders.

#### **Career Technical Education Participation (School Year 2017-18)**

Measure	CTE Program Participation				
Number of pupils participating in CTE					
% of pupils completing a CTE program and earning a high school diploma	53%				
% of CTE courses sequenced or articulated between the school and institutions of postsecondary education	46%				

#### Courses for University of California (UC) and/or California State University (CSU) Admission

UC/CSU Course Measure	Percent
2017–18 Pupils Enrolled in Courses Required for UC/CSU Admission	97.0
2016–17 Graduates Who Completed All Courses Required for UC/CSU Admission	75.6

#### **State Priority: Other Pupil Outcomes**

The SARC provides the following information relevant to the State priority: Other Pupil Outcomes (Priority 8):

• Pupil outcomes in the subject areas of physical education.

#### California Physical Fitness Test Results (School Year 2017-18)

Grade	Percent of Students Meeting Fitness Standards						
Level	Four of Six Standards	Five of Six Standards	Six of Six Standards				
9	18.8	29.8	39.9				

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

# C. Engagement

#### **State Priority: Parental Involvement**

The SARC provides the following information relevant to the State priority: Parental Involvement (Priority 3):

• Efforts the school district makes to seek parent input in making decisions for the school district and each school site.

#### Opportunities for Parental Involvement (School Year 2018-19)

BHS has a highly involved and supportive Parents' Group, in addition to the Athletic Boosters, Music Boosters, Spirit Boosters, Drama Boosters, English Learner Advisory Council (ELAC), Latino Parents' Group, and Italian Boosters. All of these groups provide opportunities for parent engagement and input and also provide substantial volunteer and financial support. Our Parents' Group raises money through fundraising activities including annual community events and through donations to the Excellence Fund. With the high level of fundraising by our Parents' Group, teachers have an opportunity to request "special projects" to enhance the classroom learning environment (e.g., technology, supplementary materials). Our parents were commended in our school's WASC accreditation process for their substantial and unwavering support.

Parents are also involved with our School Advisory Council (Site Council) which meets monthly. Our English Learner parents meet with school staff at least four times a year in the English Learner Advisory Committee (ELAC) and have representation at the District English Learner Advisory Council (DELAC). In addition, parents have an opportunity to engage with school staff through our annual Back to School Night and Open House as well as in grade level evening presentations by the BHS Counseling Department.

Parents interested in getting involved in the school community can contact the Parents' Group (https://www.smuhsd.org/Page/1423) or contact our Family Engagement Coordinator - Gina Vannini (gvannini@smuhsd.org or 650-558-2848).

## **State Priority: Pupil Engagement**

The SARC provides the following information relevant to the State priority: Pupil Engagement (Priority 5):

- High school dropout rates; and
- High school graduation rates.

#### **Dropout Rate and Graduation Rate (Four-Year Cohort Rate)**

la dia da a	School			District			State		
Indicator	2014-15	2015-16	2016-17	2014-15	2015-16	2016-17	2014-15	2015-16	2016-17
<b>Dropout Rate</b>	6.9	3.5	2.2	6.6	6.8	5.3	10.7	9.7	9.1
<b>Graduation Rate</b>	91.2	94.3	95.9	91.6	90.9	90.0	82.3	83.8	82.7

For the formula to calculate the 2016–17 adjusted cohort graduation rate, see the 2017–18 Data Element Definitions document located on the SARC web page at <a href="https://www.cde.ca.gov/ta/ac/sa/">https://www.cde.ca.gov/ta/ac/sa/</a>.

#### Completion of High School Graduation Requirements - Graduating Class of 2017 (One-Year Rate)

Crawa		Graduating Class of 2017					
Group	School	District	State				
All Students	84.2	89.9	88.7				
Black or African American	66.7	86.4	82.2				
American Indian or Alaska Native	100.0	100.0	82.8				
Asian	89.4	95.2	94.9				
Filipino	75.0	98.4	93.5				
Hispanic or Latino	74.0	81.7	86.5				
Native Hawaiian/Pacific Islander	100.0	96.4	88.6				
White	88.4	93.0	92.1				
Two or More Races	78.1	90.5	91.2				
Socioeconomically Disadvantaged	79.3	81.9	88.6				
English Learners	23.5	46.0	56.7				
Students with Disabilities	21.3	61.4	67.1				
Foster Youth	0.0	100.0	74.1				

## **State Priority: School Climate**

The SARC provides the following information relevant to the State priority: School Climate (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety.

#### **Suspensions and Expulsions**

	School			District			State		
Rate	2015-16	2016-17	2017-18	2015-16	2016-17	2017-18	2015-16	2016-17	2017-18
Suspensions	2.3	2.7	2.8	3.3	3.8	3.7	3.7	3.7	3.5
Expulsions	0.0	0.0	0.0	0.2	0.0	0.0	0.1	0.1	0.1

#### School Safety Plan (School Year 2018-19)

Student and staff safety is our number one priority. We have three assistant principals, four counselors, three Wellness Counselors, and two campus aides who lead our efforts on school safety. Staff patrols the campus throughout the day. We also partner with the Burlingame Police Department, which provides a School Resource Officer to visit the school regularly.

Each Fall, all certificated and classified staff are trained on school emergency procedures (Big 5) in preparation for possible emergency response. Staff training on the Big 5 emergency protocols was held August 14, 2018, with additional small group required trainings conducted in mid-September. We hold safety and/or evacuation drills monthly during the year, including evacuation and "lock down" drills, to practice securing the campus. We have a closed campus, and students may not leave until their school day is over. We also have a "Mutual Respect and Tolerance" policy. The safety plan is updated annually and reviewed by the School Advisory Council (SAC) and the School Board.

Average Class Size and Class Size Distribution (Secondary)

		201	5-16		2016-17			2017-18				
Subject	Avg.	Numb	er of Clas	srooms	Avg.	Numb	er of Class	srooms	Avg.	Numb	er of Clas	srooms
5 <b>,</b>	Class Size	1-22	23-32	33+	Class Size	1-22	23-32	33+	Class Size	1-22	23-32	33+
English	26.0	12	22	19	27.0	11	22	20	26.0	13	22	21
Mathematics	26.0	14	21	17	27.0	11	24	16	27.0	12	24	16
Science	30.0	2	19	13	31.0		24	11	31.0	3	18	20
Social Science	28.0	8	14	21	29.0	6	18	18	30.0	3	23	18

Note: Number of classes indicates how many classrooms fall into each size category (a range of total students per classroom). At the secondary school level, this information is reported by subject area rather than grade level.

Academic Counselors and Other Support Staff (School Year 2017-18)

Title	Number of FTE Assigned to School	Average Number of Students per Academic Counselor
Academic Counselor	4	370
Counselor (Social/Behavioral or Career Development)	0	N/A
Library Media Teacher (Librarian)	0	N/A
Library Media Services Staff (Paraprofessional)	1	N/A
Psychologist	1	N/A
Social Worker		N/A
Nurse	0.14	N/A
Speech/Language/Hearing Specialist	0.5	N/A
Resource Specialist (non-teaching)		N/A
Other		N/A

Note: Cells with N/A values do not require data.

Expenditures per Pupil and School Site Teacher Salaries (Fiscal Year 2016-17)

		Average		
Level	Total	Supplemental/ Restricted	Basic/ Unrestricted	Teacher Salary
School Site	18,925.43	4,343.05	14,582.38	105,245.70
District	N/A	N/A	13,794	
Percent Difference: School Site and District	N/A	N/A	5.6	4.9
State	N/A	N/A		
Percent Difference: School Site and State	N/A	N/A	96.4	22.5

Note: Cells with N/A values do not require data.

The California Department of Education issued guidance to LEAs on August 1, 2018, regarding how to calculate school-level per-pupil expenditures that will be reported on 2018-19 report cards.

#### Types of Services Funded (Fiscal Year 2017-18)

Burlingame High School and the San Mateo Union High School District spend a majority of funds on personnel including teacher salaries and benefits, classroom aides, tutoring, instructional technology, and textbooks, all of which directly relate to classroom instruction. Our Parents' Group raised over \$400,000 for school programs in 2017-2018 including classroom technology, increased library services, tutoring, service learning, internship and career exploration program, and supplemental materials. Our Alumni Association, Athletic Boosters, Music Boosters, and Drama Boosters all provide additional financial support. The community has made generous contributions to athletic facilities on campus. We receive grants from the Burlingame Rotary, Wells Fargo Bank, Target, and PG&E.

<sup>\*</sup>One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

#### **Teacher and Administrative Salaries (Fiscal Year 2016-17)**

Category	District Amount	State Average for Districts In Same Category
Beginning Teacher Salary	\$61,772	\$50,747
Mid-Range Teacher Salary	\$99,647	\$86,127
Highest Teacher Salary	\$117,365	\$106,915
Average Principal Salary (Elementary)	\$0	
Average Principal Salary (Middle)	\$0	\$136,636
Average Principal Salary (High)	\$180,128	\$150,286
Superintendent Salary	\$286,000	\$238,058
Percent of Budget for Teacher Salaries	31.0	34.0
Percent of Budget for Administrative Salaries	5.0	5.0

For detailed information on salaries, see the CDE Certificated Salaries & Benefits Web page at http://www.cde.ca.gov/ds/fd/cs/.

#### Advanced Placement (AP) Courses (School Year 2017-18)

Subject	Number of AP Courses Offered*	Percent of Students In AP Courses
Computer Science	0	N/A
English	8	N/A
Fine and Performing Arts	1	N/A
Foreign Language	2	N/A
Mathematics	7	N/A
Science	11	N/A
Social Science	13	N/A
All courses	42	42.3

Cells with N/A values do not require data.

#### **Professional Development (Most Recent Three Years)**

Our primary efforts in professional development have centered on the use of professional learning communities (PLCs) based on common subjects/grade levels, the implementation of the California Standards (sometimes referred to as the Common Core State Standards or the College and Career Readiness anchor standards), Next Generation Science Standards (NGSS), and the continued development of course-alike curriculum maps that vertically and horizontally align content and skills in order to maximize student achievement. PLC teams have worked to increase curricular coherence, select instructional materials, design formative common assessments, analyze the results of those assessments, align grading practices and design and implement support systems for students not achieving at proficient levels. This work occurs on release days, weekly late starts, conferences, and common prep time. The administration provides training in CCSS implementation, curriculum mapping, data acquisition and analysis, working in teams, EL teaching techniques, and designing support opportunities. Professional development and collaboration occurs during weekly late start schedules, four full day professional development days, minimum days, common preps, and summer work. The school has a district funded part-time professional development coordinator and two part-time instructional technology coordinators to help organize and lead these efforts. Burlingame High School also has instructional coaches whose role is to support and mentor teachers on full evaluation cycle. Additionally, the staff has begun training on the roll out of the new website and a new learning management system, Canvas.

<sup>\*</sup>Where there are student course enrollments of at least one student.