



PRSD PROFESSIONAL DEVELOPMENT COMMITTEE

December 2021



Committee Purpose

- Provide oversight to ensure that the district is designing and implementing professional development activities aligned with the strategic and comprehensive plans.
- At PRSD, the PDE-required comprehensive plan was designed and approved to align with the PRSD strategic plan.





PDE Comprehensive Plan

In accordance with 22 PA Code Chapter 49, the Professional Education subcommittee should be comprised of the following:

- (6) Teacher representatives divided equally among elementary, middle and high school teachers
- (2) Educational specialists including dental hygienists, school guidance counselors, home-school visitors, technology instructors, school psychologists, school restoration, and nutrition service specialist.
- (2) Administrative representatives (chosen by the administrators)
- (2) Parents of children attending a school in the district
- (2) Local business representatives
- (2) Community representatives



PINE-RICHLAND SCHOOL DISTRICT



PRSD Professional Education Committee

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	Se	enior Leadership Team	Pro	ofessional Staff (Continued)
		Mr. Glickman, Director of Human Resources		Mrs. Fickes, RE Kindergarten / Academic Leadership Council
		Ms. Hathhorn, Director of Communication		Ms. Graham, MS FCS / Academic Leadership Council
		Mr. Hustwit, Director of Special Education		Mrs. Miller, EHUE Counselor / Academic Leadership Council
		Dr. Justus, Assistant Superintendent (Elementary)		Ms. Prins HE 1st Grade
		Mrs. Kirk, Director of Financial and Operational Services		Mr. Prucey, MS English
		Dr. Miller, Superintendent		Mr. Rickard, MS/HS Music / Academic Leadership Council
		Dr. Pasquinelli, Assistant Superintendent (Secondary)		Mr. Roberts, HS Social Studies / Academic Leadership Council
		Mr. Stoebener, Director of Technology		Mrs. Schonbachler, HS Nurse / Academic Leadership Council
	A	dministration		Mrs. Shenefiel, EH Librarian / Academic Leadership Council
		Dr. Domagala, EHUE Assistant Principal		Mr. Vins, WE 3 rd Grade / PREA President / Academic Leadership
		Mr. Gironda, Athletic Director	Par	rents / Community / Business
		Dr. Hernandez, HS Assistant Principal		Mr. Carnovale, Business (Eaton) & Parent
		Dr. Kuzilla, HE Principal		Mrs. Drenning, Parent
		Mr. Minsinger, MS Assistant Principal		Ms. Dunkis, Community
		Dr. Paczan, Lead Psychologist		Ms. Frank, Business (First Commonwealth Bank)
		Mr. Rucker, Asst. Director of Facilities		Ms. Henderson, Community (Chatham Eden Hall)
l	Sı	upport Staff and Administrative Support		Mrs. Hong-Bang, Parent
		Ms. Torchia, Para-educator / ESPA President		Mrs. Hunt, Parent
		Ms. Will, Administrative Assistant		Mr. LeDuc, Parent
		Mrs. Williams, Administrative Assistant		Mrs. Lund, Community (PROF Executive Director)
		Ms. Dindak, Human Resources Specialist		Dr. McGhee, Community (Stepping Stones Executive Director)
	Sc	chool Board		Ms. Mestre, Parent
		Dr. Mehalik, Board Member & Staff Services Subject Lead		Ms. Patsko, Community (Pine Township Parks & Recreation)
		Dr. Meyer, Board Member & Academic Achievement Subject Lead		Mrs. Plowey, Parent
	Pı	rofessional Staff		Ms. Ravotti, Parent
		Mrs. Bianco, K-6 Intervention Specialist / Academic Leadership		Mrs. Redlinger, Parent
		Mr. Converse, HS Mathematics		Mr. Smalley, Parent
				Dr. Watking Community (A.W. Boattie Carpor Contor)



Our Shared Purpose Today

- Professional Development Process Review
- PD Update Fall 2020 Fall 2021
- Continue to refine the approach for 2021 2022 differentiated professional development to enhance effectiveness and drive continuous improvement across the district, building, department, grade, work group, and individual levels in alignment with the MVV (Compass) and Strategic Plan (Map).





Effective Professional Development Descriptors

- In Transforming Professional Development into Student Results, Reeves (2010) states, "professional learning that is devoid of challenge and opposition is the educational equivalent of a double-bacon cheeseburger diet."
- High-impact professional learning is defined as meeting the following characteristics:
 - Focus on Student Learning
 - Rigorous Measurement of Adult Decisions
 - 3. Focus on People and Practices





Professional Development Acknowledgements

Tensions Exist/Competing Interests

- Prioritization of PD within Strategic Plan (Impact Matrix)
- Breadth vs. Depth
- Reaction (Level 1) vs. Results (Level 4)
 - Silo and Reaction
 - Silo and Learning/Behavior
 - Threaded and Learning/Behavior
 - Threaded, Learning/Behavior, Individual
- District vs. Building vs. Department/Grade
- All Staff vs. Some Staff (Segmentation/Workforce Group)
- In-Service Calendar vs. Other Dates/Times



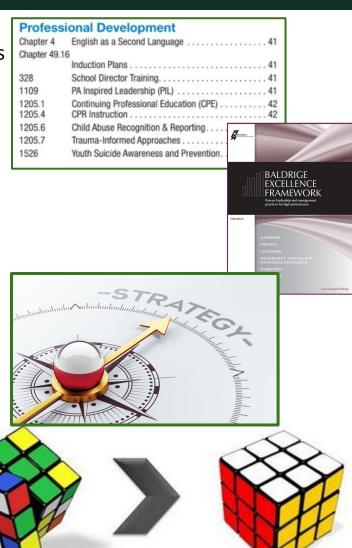






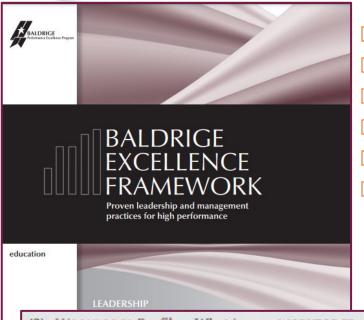
Professional Development Processes

- 1. Review of Strategic Plan Annually in Context of MVV & Progress
- 2. Consideration of Mandates, Unforeseen Events, Environment
- 3. Tweaks to Strategic Plan
- 4. Identification of Key Initiatives & Associated PD Needs
- 5. Impact Matrix of Key Initiatives on Workforce
- 6. Revisions to Key Initiatives or Rollout Timelines
- 7. Development of Initial Professional Development Calendar
 - a. In-Service Days
 - b. Workshop Days (Summer or During/After School)
 - c. In-Depth Program Review Meetings
 - d. District, Building, Department, Grade Level, Team, or Specific Workforce Group Needs
 - e. Workforce Segments: Senior Leadership Team, Administrators, Admin Support, PREA/"Teachers", PRESPA/"Support Staff" (Secretaries, Paras, Custodial, Maintenance)
- 8. Prioritization of Needs (Impact Matrix & Action/Priority Matrix)
- Solidify Plans on PD Calendar Spreadsheet & Work with Administrators & ALCs on Proposals

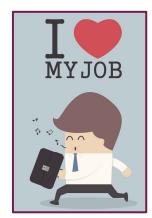




Workforce Key Drivers / Motivators



- Meaningful Nature of Profession
- Alignment with MVV
- High Levels of Staff/Student Performance
- Competitive Salary/Benefits
- □ Clean/Safe Facilities
- □ Positive Culture



- (3) WORKFORCE Profile What is your WORKFORCE profile? What recent changes have you experienced in WORKFORCE composition or in your needs with regard to your WORKFORCE? What are
 - your WORKFORCE or faculty/staff groups and SEGMENTS;
 - · the educational requirements for different faculty/staff groups and SEGMENTS;
 - the KEY drivers that engage them;
 - · your organized bargaining units (union representation), if any; and
 - · your special health and safety requirements, if any?

Annual Satisfaction & Engagement Surveys





Past Committee Descriptors of Effective PD

- Based on need
- Relevant, practical and engaging
- Differentiated and challenging
- Ongoing support and resources
- Aligned to school and district initiatives
- Time sensitive (to need and use)
- Connected to student learning as appropriate
- Monitor effectiveness over time
- Research-& evidence-based best practices
- Clear learning expectations
- Locally grown if possible
- Hands-on and interactive in a supportive environment





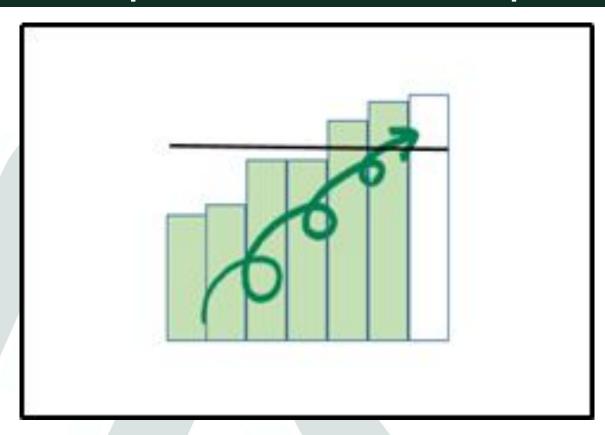


PINE-RICHLAND SCHOOL DISTRICT

MVV (Compass) & SP (Map)







<u>Culture of Continuous Improvement</u>

as an Organization

8 as <u>Individuals</u> within the Organization

2019 - 2020	2020 - 2021	2021 - 2022 Revised	2022 - 2023
	Pine-Richland School	District Strategic Plan	
	Teaching ar	nd Learning	
2019 - 2020	2020 - 2021	2021 - 2022	2022 - 2023
Refine and strengthen each element o	of the model for teaching and learning wi	th a focus on integration.	
	Educational Continuum (During COVID-19)	Educational Model Transition and Transformation (Post COVID-19)	
In-Depth Program Review: Study (English, Library and Music)	In-Depth Program Review: Study (Special Education, World Language, and Art)	In-Depth Program Review: Study (Special Education, World Language, and Art)	In-Depth Program Review: Study (H/PE, Counseling & Health Svcs., Family & Consumer Science)(Technology Education, Science)
In-Depth Program Review: Implement Recommendations and Resource Integration	In-Depth Program Review: Implement (Math, B/CS, Gifted, SS, English,	In-Depth Program Review: Implement (Math, B/CS, Gifted, SS, English,	In-Depth Program Review: Implement (English, Library, Music, Special Ed.,

Library, Music)

Library, Music)

(Science, Health/PE, Math, B/CS,

Gifted, SS)

W. Lang., Art, Health/PE,

Counseling/Health Svcs., FCS)



Key Strategic Initiatives

Quarterly Updates can be

Accessed on the PRSD Website

- Transforming the Future (Virtual & In-Person Options)
- Common Assessments Driving Curriculum & Instruction
- In-Depth Program Review
 - Study Phase: Art, World Language & Special Education
 - Implementation (Most Other Departments)
- Diversity, Equity and Inclusive Schools

2020-2021 Key Initiatives Quarterly Update (November)

Educational Program & Continuum

Educational Program & Continuum (During COVID-19)
Transforming the Future (Post COVID-19)

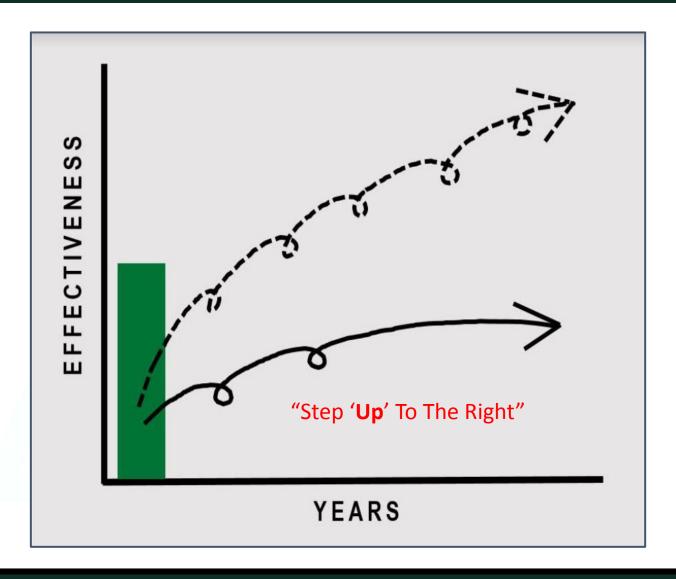
Starting with communications and planning in February 2020, the district identified three key drivers to ensure an educational model designed to provide continuity of learning: (1) health and safety; (2) effectiveness of learning academically, socially and emotionally; and (3) flexibility for students, families and staff. The PRSD Healthcare Leadership Council was formed in June 2020 to help inform this critical initiative. Comprising 43 members that include community-based healthcare experts, this council helped the leadership team refine plans that align with public health guidelines. Twelve members of the council are community residents and subject matter experts in science and/or health. The council has continued to meet throughout the planning phase for the 2021-2022 school year.

Following the recommendations to start the year with masks for students, staff, and visitors while conditions were being monitored, the PA
Department of Health released a mandate reinforcing the same for all school entities. Students began the year seated 3 feet apart in the classrooms, which combined with the masking measures, reduced the need to identify any close contacts and mitigated quarantine. At the start of the year, students were also only 3 feet apart in the cafeteria, which led to higher numbers of quarantine. As a result, in late September, principals worked to modify and expand lunch logistics, allowing for students to be seated 6 feet apart, thereby reducing close contact identification and quarantine





Workforce Development Example



Workforce Development and Engagement		

Workforce Development and Engagement	

2020 - 2021

Refine PR Academy for Other

Employee Groups (e.g., Secretary

and Custodian)

2019 - 2020

Refine PR Academy for Teachers, Principals and Paraprofessionals Based on

2018 - 2019 Measures of

Effectiveness; Develop and

Implement PR Academy for

Other Employee Groups (e.g., Secretary and Custodian)

Workforce Development and Engagement

Workforce Development and Engagement

Increase effectiveness of the PR Academy for all employee groups and expand opportunities for career progression and succession planning.

2021 - 2022

Monitor Measures of

Effectiveness for All PR Academies

and Refine as needed.

2022 - 2023

Monitor Measures of

Effectiveness for All PR

Academies and Refine as

needed.

Design/Implement Emerging Leaders Programs Based on Year 1 Measures of Effectiveness

Implement an Aspiring **Educator Program for** Prospective Teachers Through **External Partner Substitute** Service and Teaching Certified

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|--|

2022 - 2023

2020 - 2021 2021 - 2022 2019 - 2020

Increase effectiveness of the PR Academy for all employee groups and expand opportunities for career progression and

succession planning.

Refine learning and development for all employee groups integrated with the performance evaluation and feedback

system.

Develop and Implement an Individual PD Plan for 500 Employees Threaded/Aligned to District, Building,

Evaluate Individual PD Plan Against Kirkpatrick Model for Training Evaluation with Feedback

Develop and Implement an Individual PD Plan for 500 Employees Threaded/Aligned to District, Building, Department, Compliance, and Personal Goals **Emphasizing WHY**

Full Deployment of a Personalized Performance

Department, Compliance, and Personal Goals (Segments) Evaluate the Consistency and **Quality of Performance** Feedback for Employees **Across All Supervisors** (Strengths/OFIs in NERD Format)

Refine PA-ETEP Usage to Ensure Refine PA-ETEP Usage to Ensure a Systematic Approach to Performance Evaluation through Multiple Methods (Formal, Differentiated, Walk-through)

a Systematic Approach to Performance Evaluation through Multiple Methods (Formal, Differentiated, Walk-through) with Act 13

System that Integrates PD and Evaluation

	_						
Short-Term Action Plan (2021-2022)	Progress and Implement ation	Update Narrative or Dashboard- only	Expected Result & Performance Measure	EOY Target	Actual-to-D ate		
Workforce Development and Engagement career progression and succession plann		effectiveness	of the PR Academy for all employee groups and exp	and opportun	ities for		
Monitor PR Academy for All Groups and Refine As Needed		Dashboard	Survey and Competency Check	90%	98.5%		
Workforce Development and Engagement: Refine learning and development for all employee groups integrated with the performance evaluation and feedback system.							
Performance Feedback Consistency/Quality		Dashboard	Repeat Rep Sample Eval	95%	63%		
Evaluate IPDP Development and Alignment w/ "Why" Focus		Dashboard	Base-1st Sem-2nd Sem	90%	84%		



PINE-RICHLAND SCHOOL DISTRICT

Strategic Plan & Progress

	Pine-Richland School Dis	trict Strategic Plan 2019 - 2023		
Progress and Implementation	Update Narrative or Dashboard-only	Expected Result & Performance Measure	EOV Target	Actual to Date
nodel for teaching and l	earning with a focus on integrat	ion.		
	Narrative	PRSD and PDE Requirements	100%	100%
	Narrative	Final Report and Model (2021-22)	100%	100%
	Narrative	Scheduled Meetings, Progress Towards Final Report	100%	14%
	Narrative	Scheduled Meetings, Progress Towards Final Report	100%	14%
	Narrative	Scheduled Meetings, Progress Towards Final Report	100%	15%
		Rec. Implementation	15%	12%
	-	Rec. Implementation	30%	27%
		Rec. Implementation	20%	10%
	2000	Rec. Implementation	60%	63%
	Narrative	Rec. Implementation	65%	69%
		Rec. Implementation	65%	71%%
		Rec. Implementation	60%	55%
		Rec. Implementation	100%	100%
	2	Rec. Implementation	100%	90%
and the second second	Dashboard	# Assessment Per Course	100%	50%
s for all students to add	ress both intervention and enrice			
	Dashboard	and boilding object realitated received violets	100701113	100% MS
ing and learning process	with explicit attention given to	digital citizenship and responsible use.	7.00	2
	Dashboard	Image/Inventory/Deploy/Survey/Competency Check	100%	50%
s holistic indicators (e.e	Socializate nodesit ² : knowledd	n chills has the fundiness and necessari numities (characteristics)		
	2020 202	A Mary Initiatives Overtante III	ndata (Nas.	amakaul
	Implementation nodel for teaching and is storall students to add ing and learning process.	Progress and Update Narrative or Dashboard only or Dashboard only or Dashboard only or Dashboard on Dashboard	Implementation Dashboard only Expected Result & Performance Measure nodel for teaching and learning with a focus on integration. Narrative PRSD and PDE Requirements Narrative Final Report and Model (2021-22) Narrative Scheduled Meetings, Progress Towards Final Report Narrative Scheduled Meetings, Progress Towards Final Report Rec. Implementation Rec. Implementati	Progress and implementation



2020-2021 Key initiatives Quarterly Opdate (November)

Educational Program & Continuum

Educational Program & Continuum (During COVID-19) Transforming the Future (Post COVID-19)

Starting with communications and planning in February 2020, the district identified three key drivers to ensure an educational model designed to provide continuity of learning: (1) health and safety; (2) effectiveness of learning academically, socially and emotionally; and (3) flexibility for students, families and staff. The PRSD Healthcare Leadership Council was formed in June 2020 to help inform this critical initiative. Comprising 43 members that include community-based healthcare experts, this council helped the leadership team refine plans that align with public health guidelines. Twelve members of the council are community residents and subject matter experts in science and/or health. The council has continued to meet throughout the planning phase for the 2021-2022 school year.



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Kirkpatrick Model of Evaluation

- Level 1 Reaction ("Did they like it?")
 - Measured through online survey tool with Likert Scale and open-ended response boxes
- Level 2 Learning ("Did they learn it?")
 - "Test" participants on learning compared to program objectives (e.g., pre- and post-test).

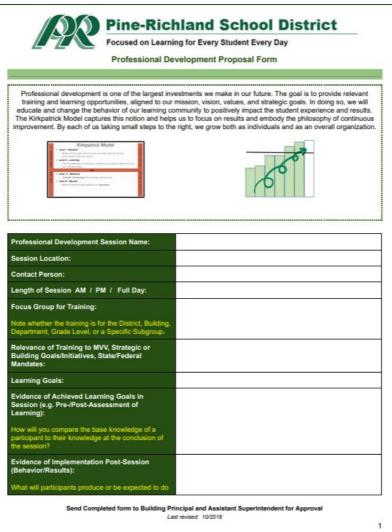
GAP

- Level 3 Behavior ("Did they apply it?")
 - Transfer of learning from training setting to job
- Level 4 Results ("Did it help the organization?")
 - Effect of training topic/initiative on outcomes

*Are we jumping the gap? How do we know? [Measure Results]



Proposal for In-Service Form



Ē	- 1						
as a result of this training?							
Learning Activities Planned fo	r Session:						
Please write a S.M.A.R.T. goal how you will measure the impa and integration of the desired	act of the session						
S = Specific M = Measureable A = Attainable R = Relevant							
T = Timebound							
Resources Required for Delive	ry?						
Personnel? Estimated Cost (Budget Code)? Equipment?							
Opportunities for Continued S	caffolding:						
How will participants continue to deepen their understanding and learning into daily practice?							
Preliminary Timeline for Ongo	ng Support:						
Provide a tentative timeline of the of touchpoints for participants to and ample support.							
Link to Google Evaluation For	n - OPTIONAL	aste the URL (web address) of your Google Form here:					
Create a session-specific eval collect feedback and identify a needs. This link will be added district-wide evaluation that w end of the session.	ny follow-up to the						
Principal Signature and Date		Asst. Superintendent Signature and Date					
Approved Just	fication:						
	fication:						
	For Completion	n After Implementation					
Please share the results of you							
Tennos managaran							
Send Complete	Send Completed form to Building Principal and Assistant Superintendent for Approval Last revised: 10/2018						

- PR Academy for Various Workforce Segments
- Individualized Professional Development Plans
- Continuity of Learning Website for Asynchronous Learning Opportunities
- Enhanced Technological Skill Development Sessions (Integration with IPDP & Learning Modalities)
- Diversity, Equity, & Inclusion Introduction
- In-Depth Program Review Recommendation Implementation (9 Departments)
- Data for Action & Model for Teaching & Learning



PD Effectiveness Measures

Below is a chart of the Act 48 professional development session ratings over time, with the prior three years' ratings as a comparison with trends over time. This data is kept for each in-service session and summarized into an annual average. In addition to soliciting qualitative feedback and comments, each of the formal in-service sessions is rated on a scale of 1-4, where the values expressed represent the following categories: (1) Strongly Disagree, (2) Disagree, (3) Agree, and (4) Strongly Agree, in response to the prompts:

"Was (were) the facilitator(s) well organized and prepared to deliver the session? Consider handouts, resources,	"parking lot"
for questions to revisit, facility, etc."	

- "Were the learning goals presented and aligned with the learning activities?"
- "Will you implement at least one strategy as a result of this professional development experience?"

Professional Development Session Evaluation 2020-2021

	2017-18 avg.	2018-19 avg.	2019-20 avg.	2020-21 avg. Total	2020-2021												
Session Evaluation	Total	Total	Total		8/21 a.m.	8/21 p.m.	8/25	8/28	10/30 a.m.	1/18 a.m.	2/16 a.m.	2/16 p.m.	4/5 a.m.	6/10 a.m.	6/10 p.m.		
Preparation/Delivery	3.59	3.81	3.85	3.94	3.94	3.86	3.89	3.89	3.81	4.00	3.98	3.97	3.98	4.00	4.00		
Learning Goals/Activities	N/A	N/A	3.93	3.98	4.00	3.98	3.98	4.00	3.97	3.99	3.99	3.96	3.98	4.00	3.98		
Implementation/Action	3.83	N/A	3.96	3.97	4.00	4.00	4.00	4.00	3.9	3.98	3.98	3.97	3.94	3.96	3.94		



PD Effectiveness Measures

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	2017-18 avg.	2018-19 avg.	2019-20 avg.	2020-21 avg.		av .	11.5	v 6		2021-2	022 (Y	TD)		0 0		
Session Evaluation	Total	Total	Total	Total	8/26 a.m.	8/26 p.m.	8/27 a.m.	8.27 p.m.		10/29 a.m.	10/29 p.m.	1/17 a.m.	2/22 a.m.	3/28 a.m.	4/19	6/10 a.m.
Preparation/Delivery	3.59	3.81	3.85	3.94	3.97	3.96	4.00	3.92		4.00	4.00				S	
Learning Goals/Activities	N/A	N/A	3.93	3.98	4.00	3.97	3.96	3.88	4.00	3.96	3.93					
Implementation/Action	3.83	N/A	3.96	3.97	3.98	3.92	3.96	3.92	4.00	3.99	4.00					

PINE-RICHLAND SCHOOL DISTRICT

Impact at the Classroom / Student Level





Continued PD Plans for 2021-2022

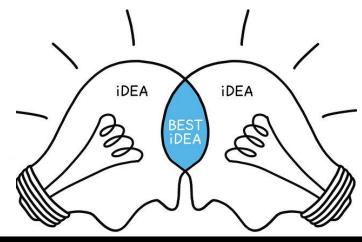
- Individualized Professional Development Plans
- Continuity of Learning Website for Asynchronous Learning Opportunities
- Diversity, Equity, & Inclusion Introduction
- In-Depth Program Review Recommendation Implementation (9 Departments)
- In-Depth Program Review Study Phase
 (Art, World Language, & Special Education/MTSS)
- Data for Action & Model for Teaching & Learning
- Common Assessments
- Trauma-Informed Care
- New Resource Training
- Curricular Work (e.g. Social Studies)



Breakout Groups for Input/Feedback

Questions for Discussion

- What areas of strength/opportunity do you see in the processes utilized to design professional development in the Pine-Richland School District?
- How would you suggest we improve our approach and practices?
- Are there other measures of effectiveness we should be considering?
- Any other thoughts or feedback?





Concluding Thoughts & Thank You!!

