**Course: Entrepreneurship** 

Grade Level: 10-12 LG 1 Characteristics

### **High Priority Standards**

### **NBEA Standards**

Entrepreneurship

## I. Entrepreneurs and Entrepreneurial Opportunities

**Achievement Standard:** Recognize that entrepreneurs possess unique characteristics and evaluate the degree to which one possesses those characteristics.

Learning Goal	Proficiency Scale
Students will understand the unique characteristics of entrepreneurs.	Level 4: Student demonstrates an in-depth inference or advanced application or innovates with the learning goal.
	<ul> <li>Level 3: Student demonstrates mastery with the learning goal as evidenced by:</li> <li>Comparing traits of successful entrepreneurs.</li> <li>Evaluating outside influences that play an important role in the choice of paths an entrepreneur chooses.</li> <li>Applying knowledge of personal preferences, financial worthiness, and perceived risk to potential business opportunities.</li> </ul>
	<ul> <li>Level 2: Student demonstrates he/she is nearing proficiency by:</li> <li>Recognizing and recalling specific vocabulary, such as: entrepreneur, globalization, telecommuting, risk, opportunity cost, outsourcing, recession, depression, recovery, prosperity, scarcity, natural resources, capital resources, human resources, extractor, manufacturer, service</li> </ul>

business, SWOT analysis.

- Performing processes such as:
  - o Determining the personal advantages and risks of owning a business.
  - o Describing the paths to becoming an entrepreneur.
  - Identifying time-management skills.
  - o Identifying the trade-offs between the roles of a manager and an entrepreneur.

Level 1: Student demonstrates a limited understanding or skill with the learning goal.

#### **Learning Targets**

- Utilize virtual entrepreneurs, blogs, webcasts, webouts, and various other technology avenues to identify and solve various business problems.
- Communicate effectively in a business environment.
- Determine the financial value of an existing business.
- Formulate the steps in establishing a business oriented toward a particular opportunity.
- Analyze the advantages and disadvantages of buying an existing business, starting an entirely new business, or purchasing a
  franchise.
- Explore the feasibility of starting a home-based or internet-based business.
- Analyze the degree to which one possesses the characteristics of an entrepreneur.
- Discuss entrepreneurship as a choice for women and minorities.

**Course: Entrepreneurship** 

Grade Level: 10-12 LG 2 Customer Groups

## **High Priority Standards**

**NBEA Standards** 

Entrepreneurship

### II. Marketing

**Achievement Standard:** Analyze customer groups and develop a plan to identify, reach, and keep customers in a specific target market.

Learning Goal	Proficiency Scale
Students will be able to identify, reach, and keep customers.	Level 4: Student demonstrates an in-depth inference or advanced application or innovates with the learning goal.
	<ul> <li>Level 3: Student demonstrates mastery with the learning goal as evidenced by:</li> <li>Evaluating target markets for home-based and online businesses.</li> <li>Defining a customer profile and explaining its value.</li> <li>Explaining key factors in building and retaining a clientele for a planned business.</li> <li>Explaining the ways that potential businesses can grow such as locating information about target markets, sourcing channels of distribution, creating a customer database, and composing policies and procedures for serving customers.</li> </ul>
	<ul> <li>Level 2: Student demonstrates he/she is nearing proficiency by:</li> <li>Recognizing and recalling specific vocabulary, such as: market plan, customer service, data sources, customer profile, policies, customer</li> </ul>

database, target market, channel of distribution.

- Performing processes such as:
  - o Identifying the types of selling.
  - o Identifying target markets for potential new businesses.
  - o Describing the benefits of customer loyalty.
  - o Defining appropriate methods to respond to customer concerns.
  - o Identifying new product/service opportunities.
  - o Identifying ways businesses can track customers.

Level 1: Student demonstrates a limited understanding or skill with the learning goal.

### **Learning Targets**

- Generate market share for a specific product or service.
- Compare and contrast the advantages and disadvantages of possible locations for planned businesses—brick and mortar stores and virtual enterprises.
- Determine the costs of renovating or improving a site for a planned business.
- Evaluate the effectiveness of promotional efforts.
- Analyze the customer profile for a business today and ten years ago where significant change has occurred in a community (i.e., downtown vs. big box stores).
- Identify the advantages and disadvantages of starting a business on the internet.
- Describe how the internet and other emerging technologies have impacted the components of marketing (e.g., product, place, price, and promotion).
- Describe the layout and facilities needed for a planned business.
- Analyze the components of an effective e-commerce site.
- Design a marketing plan for a business.
- List the benefits of participating in a business-sponsored community service activity.
- Develop quality control procedures.

**Course: Entrepreneurship** 

**Grade Level: 10-12** 

**LG 3 Economic Concepts** 

### **High Priority Standards**

**NBEA Standards** 

Entrepreneurship

III. Economics

Achievement Standard: Apply economic concepts when making decisions for an entrepreneurial venture.

Learning Goal	Proficiency Scale
Students will be able to make business decisions based on economic concepts.	Level 4: Student demonstrates an in-depth inference or advanced application or innovates with the learning goal.
	<ul> <li>Level 3: Student demonstrates mastery with the learning goal as evidenced by:</li> <li>Explaining the law of supply and demand.</li> <li>Explaining how market prices provide an incentive to produce goods and services.</li> <li>Differentiating between the different types of market structures (e.g., competition and monopoly) and the effect of different market structures on market price.</li> <li>Explaining opportunity cost and break-even point.</li> </ul>
	<ul> <li>Level 2: Student demonstrates he/she is nearing proficiency by:</li> <li>Recognizing and recalling specific vocabulary, such as: supply, demand, equilibrium, price ceiling, price floor, marginal analysis, gross/net profits, market structure, monopoly, goods, services,</li> </ul>

opportunity cost, break-even point.

- Performing processes such as:
  - Determining the differences in costs for businesses.
  - Identifying the major economic systems.
  - Identifying how market prices ration goods and services among those who want them.
  - Evaluating long-term alternatives for a business to reach profitability.

Level 1: Student demonstrates a limited understanding or skill with the learning goal.

### **Learning Targets**

- Inquire about the role of government assistance in the growth and development of small businesses.
- Create a long term business plan for a self-run business.
- Compare and contrast between marginal costs and sunk cost.
- Establish prices for products/services.
- Generate a profit goal for a planned business.
- Identify the government's role in determining what is and what is not provided in a market economy.
- Determine the government's role in modifying the way in which a market economy distributes income.

**Course: Entrepreneurship** 

**Grade Level: 10-12** 

**LG 4 Financial Competencies** 

## **High Priority Standards**

**NBEA Standards** 

Entrepreneurship

IV. Finance

Achievement Standard: Use the financial concepts and tools needed by the entrepreneur in making business decisions.

Learning Goal	Proficiency Scale
Students will be able to make financial decisions for a business.	Level 4: Student demonstrates an in-depth inference or advanced application or innovates with the learning goal.
	<ul> <li>Level 3: Student demonstrates mastery with the learning goal as evidenced by:</li> <li>Explaining the financial competencies needed by a business owner such as knowledge of cash flow, equity, depreciation, return on investment, interest rates, overhead, and risk.</li> <li>Comparing strategies to fund businesses including accounting assistance, financial investor planning, and angel networks.</li> </ul>
	<ul> <li>Level 2: Student demonstrates he/she is nearing proficiency by:</li> <li>Recognizing and recalling specific vocabulary, such as: fixed, variable, gross, net, return on investment, balance sheet, cash flow, disposable income, discretionary income, debt, equity, depreciation, profit margins, revenue, assets, liabilities, overhead, risk, return, net worth, wealth, interest.</li> </ul>

- Performing processes such as:
  - o Identifying the major sources of funding for a business.
  - o Describing the trade-offs between debt and equity financing.
  - o Identifying types of funding within each funding source.
  - o Determining situations in which financial experts should be consulted.

Level 1: Student demonstrates a limited understanding or skill with the learning goal.

#### **Learning Targets**

- Compose alternatives for solving cash flow problems.
- Research the impact of responses to loan application questions on an entrepreneur's chances of receiving a loan.
- Deduce factors that cause changes in the financial picture of a business.
- Complete the components of a loan application.
- Calculate the number of products to be sold to make a profit using break-even analysis.
- Project the total cash needed to start a business, such as start-up costs, ongoing operational expenses, and cash reserves.

Course: Entrepreneurship

Grade Level: 10-12 LG 5 Record Keeping

## **High Priority Standards**

### **NBEA Standards**

Entrepreneurship

### V. Accounting

**Achievement Standard:** Recognize that entrepreneurs must establish, maintain, and analyze appropriate records to make business decisions.

Learning Goal	Proficiency Scale
Students will be able to keep sound financial records for a business.	Level 4: Student demonstrates an in-depth inference or advanced application or innovates with the learning goal.
	<ul> <li>Level 3: Student demonstrates mastery with the learning goal as evidenced by:</li> <li>Establishing, maintaining, and analyzing business records to make financial decisions.</li> <li>Evaluating software, methods, and systems that are available for business record-keeping.</li> <li>Explaining the purpose of cash flow statements, income statements, and balance sheets.</li> </ul>
	Level 2: Student demonstrates he/she is nearing proficiency by:  • Recognizing and recalling specific vocabulary, such as: inventory,

<ul> <li>budget, forecasting, balance sheet, accounts payable, access, database.</li> <li>Performing processes such as: <ul> <li>Describing the interrelationships of various business records.</li> <li>Identifying the results of inaccurate or missing records.</li> <li>Forecasting sales in order to plan purchases.</li> <li>Identifying tax-related responsibilities.</li> <li>Describing the purpose of a budget.</li> </ul> </li> </ul>
Level 1: Student demonstrates a limited understanding or skill with the
learning goal.

# **Learning Targets**

- Generate a one-year preforma statement for a planned business.
- Generate an opening day balance sheet for a planned business.
- Establish record keeping systems for a business.

**Course: Entrepreneurship** 

Grade Level: 10-12 LG 6 Management

## **High Priority Standards**

**NBEA Standards** 

Entrepreneurship

VI. Management

Achievement Standard: Develop a management plan for an entrepreneurial venture.

Learning Goal	Proficiency Scale
Students will be able to develop a management plan for a business.	Level 4: Student demonstrates an in-depth inference or advanced application or innovates with the learning goal.
	<ul> <li>Level 3: Student demonstrates mastery with the learning goal as evidenced by:</li> <li>Creating goals and objectives from a vision and mission statement for a planned business.</li> <li>Explaining sources of labor, hiring practices, employment law, and employee programs and benefits.</li> <li>Evaluating options for technology resources and on-line sales.</li> <li>Generating exit plan options for a planned business.</li> </ul>
	Level 2: Student demonstrates he/she is nearing proficiency by:  • Recognizing and recalling specific vocabulary, such as: customer service, verbal/non-verbal communication, mission statement, code of ethics,

memorandum, netiquette, etiquette, active listening, kinesics, proxemics, emotional blocks, FLMA, ADA, SSA, FLSA, UI, EPA, CRA (employment laws), personnel, human resources, management.

- Performing processes such as:
  - o Describing ways to motivate others.
  - o Identifying entrepreneurial leadership traits.
  - o Explaining the importance of delegation.
  - o Identifying the role of support networks in problem solving and motivation of successful teams.
  - o Identifying the technology needs for a business.
  - o Describing types of business insurance.

Level 1: Student demonstrates a limited understanding or skill with the learning goal.

### **Learning Targets**

- Determine human resource needs and the types of employees required.
- Explore sources of labor for a small business.
- Generate alternatives to hiring permanent full-time employees.
- Devise a training program for new employees.
- Appraise employee performance.
- Generate an appropriate compensation plan for a planned business.
- Develop personnel policies for a planned business.
- Develop and revise as needed procedures for handling employee suggestions and complaints.
- Demonstrate the hiring procedures for a specific job, ranging from the initial advertisement to the final interview.
- Clarify the feasibility of conducting business on the internet.
- Examine ways to establish a business on the internet (e.g., e-Bay, stand-alone, virtual malls).
- Generate a technology plan for a business.
- Clarify the organizational structure of a planned business.

• Develop job descriptions for positions in a planned business.

**Course: Entrepreneurship** 

Grade Level: 9-12 LG 7 Globalization

### **High Priority Standards**

NBEA Standards Entrepreneurship VII. Global Markets

**Achievement Standard:** Analyze the effect of cultural differences, export/import opportunities, and trends on an entrepreneurial venture in the global marketplace.

Learning Goal	Proficiency Scale
Students will understand the global nature of the entrepreneurial marketplace	Level 4: Student demonstrates an in-depth inference or advanced application or innovates with the learning goal.
	<ul> <li>Level 3: Student demonstrates mastery with the learning goal as evidenced by:</li> <li>Evaluating the globalization of the workforce.</li> <li>Comparing how American culture has changed and how it affects the way business is conducted in the United States.</li> <li>Explaining the impact on business from expanding from domestic to international trade.</li> </ul>

Level 2: Student demonstrates he/she is nearing proficiency by:

- Recognizing and recalling specific vocabulary, such as: globalization, international business, multinationals, WTO, westernization, lcds, outsourcing, resources, forex, currency, faux pas.
- Performing processes such as:
  - o Identifying modifications to US. Business practices to facilitate interaction in the global marketplace.
  - o Identifying the challenges of selling to consumers in other countries.
  - o Describing ways the internet has impacted trade between countries.
  - o Identifying current trends in the global marketplace and their impacts on business.
  - o Describing how foreign competition has changed how business is conducted in the United States.
  - o Identifying "business cultures" of other countries

Level 1: Student demonstrates a limited understanding or skill with the learning goal.

#### **Learning Targets**

- Research opportunities for small business development based on trends in the global marketplace.
- Find financial export assistance programs that U.S. government agencies and investment corporations offer.
- Research requirements facing small businesses considering exporting.

**Course: Entrepreneurship** 

Grade Level: 10-12 LG 8 Legal Concepts

### **High Priority Standards**

**NBEA Standards** 

Entrepreneurship

## VIII. Legal

**Achievement Standard:** Analyze how forms of business ownership, government regulations, and business ethics affect entrepreneurial ventures.

Learning Goal	Proficiency Scale
Students will understand legal concepts that impact businesses.	Level 4: Student demonstrates an in-depth inference or advanced application or innovates with the learning goal.
	<ul> <li>Level 3: Student demonstrates mastery with the learning goal as evidenced by:</li> <li>Creating a code of ethics for a small business.</li> <li>Selecting the most appropriate form of business ownership for a planned business.</li> <li>Explaining the advantages and disadvantages of various forms of business ownership.</li> <li>Creating a plan for protection of intellectual property.</li> </ul>
	<ul> <li>Level 2: Student demonstrates he/she is nearing proficiency by:</li> <li>Recognizing and recalling specific vocabulary, such as:</li> <li>Performing processes such as:</li> <li>Identifying the impact of governmental regulations on a business.</li> <li>Identifying legal issues facing entrepreneurs.</li> </ul>

	<ul> <li>Summarizing strategies that facilitate ethical behavior in a small business.</li> <li>Identifying the need for legal assistance.</li> <li>Explaining the importance of contracts and other legal documents.</li> </ul> Level 1: Student demonstrates a limited understanding or skill with the learning goal.
Learning Targets	

- Analyze franchising opportunities.
- Research contracts and ways to protect intellectual property and physical property.
- Identify governmental regulations and their effect on businesses.

**Course: Entrepreneurship** 

Grade Level: 10-12 LG 9 The Business Plan

## **High Priority Standards**

NBEA Standards Entrepreneurship

IX. Business Plans

Achievement Standard: Develop a business plan.

Learning Goal	Proficiency Scale
Students will be able to develop a comprehensive business plan.	Level 4: Student demonstrates an in-depth inference or advanced application or innovates with the learning goal.
	<ul> <li>Level 3: Student demonstrates mastery with the learning goal as evidenced by:</li> <li>Judging when professional consultants should be used in preparing a business plan.</li> <li>Creating a timetable for establishing a planned business.</li> <li>Explaining that a business plan is an on-going process and should be often re-visited and updated.</li> <li>Developing a business plan using knowledge of legal concepts, personnel management, record keeping, government regulations, global enterprise, and financial needs.</li> <li>Level 2: Student demonstrates he/she is nearing proficiency by:</li> </ul>
	Recognizing and recalling specific vocabulary, such as: budget, business

plan, notary public.  • Performing processes such as:  o Identifying the information to be included in each component of a business plan.  o Identifying business ideas that meet a market need.  o Explaining project initial funding requirements.  o Identifying existing business plans and the use of emerging technologies in them.
Level 1: Student demonstrates a limited understanding or skill with the learning goal.