



Hastings-on-Hudson UFSD Budget 2024-2025 Budget Session

William McKersie, Ph.D., Superintendent of Schools
Maureen Caraballo, Business Official

April 3, 2024



Budget Review & Adoption Schedule

Superintendent's Budget Overview - March 5, 2024 ✓

Superintendent's Detailed Budget Presentation-March 19th, 2024 ✓

Board Budget Work Session- April 3, 2024 ✓

Board Adopts the 24/25 Budget - April 16, 2024

Budget and Trustee Vote - May 21, 2024

Hastings on Hudson UFSD

4.3.24 Budget Presentation Outline



- ❑ Review
 - ❑ Budget at a Glance
 - ❑ Reserves
 - ❑ Five Year Plan
 - ❑ Major Drivers of Expenses
 - ❑ Budget Proposals
 - ❑ Budget Overview & Revenue
 - ❑ Tax Cap

Budget at a Glance

- Budget to Budget Change – 3.53%
- Legal Tax Levy Cap Growth Limit – 3.19%
- Proposed Tax Levy Increase – (3.55%)*

***Proposed tax rate is negative because of the increased assessed value. Using the levy change is a more accurate way to reflect increase in taxes.**

Reserves Overview

Definition of Reserves

Reserve funds are typically funded from amounts raised through the annual budget process, transfers from unexpended balances of existing appropriations and surplus moneys.

Reserves Outlook-Five Year

Reserves & Fund Balances	June 1, 2023	Est. 6/30/2024	June 30, 2025	June 2026	Jun-27	Jun-28	Jun-29
Tax Certiorari	\$1,835,130	\$1,600,000	\$1,350,000	\$1,100,000	\$1,000,000	\$950,000	\$900,000
Employee benefit accrued liability	\$571,848	\$615,000	\$640,000	\$650,000	\$660,000	\$670,000	\$685,000
Retirement system contributions	\$1,587,041	\$1,300,000	\$900,000	\$800,000	\$700,000	\$650,000	\$600,000
Liability Reserve	\$1,528,764	\$900,000	\$500,000	\$300,000	\$200,000	\$200,000	\$200,000
Unemployment Reserve	\$130,472	\$115,000	\$90,000	\$80,000	\$70,000	\$60,000	\$50,000
TRS Sub-Reserve	\$853,640	\$700,000	\$500,000	\$400,000	\$350,000	\$300,000	\$200,000
Debt service	\$20,257	\$20,277	\$20,277	\$20,474	\$20,277	\$20,277	\$20,277
Insurance Reserve	\$0	\$500,000	\$550,000	\$600,000	\$650,000	\$650,000	\$650,000
Future capital projects	\$1,648,814	\$1,690,000	\$1,690,000	\$150,000	\$150,000	\$150,000	\$150,000
Total Assigned Fund Balance	\$1,104,843	\$1,519,843	\$1,200,000	\$1,100,000	\$1,100,000	\$900,000	\$700,000
Encumbrances	\$311,287	\$325,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000
Total - Restricted	\$8,175,966	\$7,440,277	\$6,240,277	\$4,100,474	\$3,800,277	\$3,650,277	\$3,455,277
Total - Unassigned	\$2,266,016	\$2,375,000	\$2,400,000	\$2,425,000	\$2,500,000	\$2,575,000	\$2,600,000
Total Fund Balance	\$11,858,112	\$11,660,120	\$10,190,277	\$7,975,474	\$7,750,277	\$7,475,277	\$7,105,277

Types of Reserves

- Tax Certiorari Reserve- This reserve is established to allow the District to reserve funds needed to pay tax certiorari claims filed against the District from non-homestead properties(this does include condos and coops). The current outstanding liability is close to \$15 million.
- Retirement Systems Reserve (ERS)-For the payment of “retirement contributions,” which are defined as all or any portion of the amount payable to either the New York State and Local Employees’ Retirement System or the New York State and Local Police and Fire Retirement System, pursuant to Sections 17 or 317 of the Retirement and Social Security Law or the New York State Teachers’ Retirement System pursuant to Section 521 of the Education Law.

Types of Reserves

- Unemployment Insurance Payment Reserve Fund-To reimburse the State Unemployment Insurance Fund for payments made to claimants where the municipality has elected to use the “benefit reimbursement” method.
- Employee Accrued Liability-this reserve is required to pay for any payments due employees at the end of their service.
- Liability Claims Reserve/Property Loss Reserve Fund-To establish and maintain a program of reserves to cover property loss and liability claims.
- TRS Sub-Reserve-Reserve for future TRS payments.
- Debt Service-Reserve to pay debt payments. Money generated from bond interest income.

Types of Reserves

- Capital Reserve Fund-To finance all or part of the cost of construction, reconstruction or acquisition of:
 - A “specific” or “type” capital improvement
 - The acquisition of a “specific” or a “type” item(s) of equipment.The term “capital improvement” means: any physical improvement and any related preliminary studies and surveys; lands or rights in land; any furnishings, equipment, machinery, or apparatus for any physical improvement acquired at the time when such improvement is constructed, reconstructed or acquired

Five Year Plan Expenses

		2023-24 Budget	2023-24 Estimated End of Year	2024-25 Projections	2025-26 Projections	2026-27 Projections	2027-28 Projections	2028-29 Projections
Salaries	High	\$31,544,762	\$31,295,000	\$32,180,584	\$33,825,516	\$35,685,920	\$37,648,645	\$39,719,321
	Medium	\$31,544,762	\$31,295,000	\$32,180,584	\$33,503,710	\$35,011,377	\$36,586,889	\$38,233,299
	Low	\$31,544,762	\$31,295,000	\$32,180,584	\$33,181,904	\$34,343,271	\$35,545,286	\$36,789,371
Employee Benefits	High	\$13,473,175	\$13,225,000	\$14,480,089	\$15,348,894	\$16,193,084	\$17,002,738	\$17,852,875
	Medium	\$13,473,175	\$13,225,000	\$14,480,089	\$15,204,093	\$15,888,278	\$16,364,926	\$16,855,874
	Low	\$13,473,175	\$13,225,000	\$14,480,089	\$15,059,293	\$15,586,368	\$15,898,095	\$16,216,057
Transportation ¹		\$1,749,475	\$1,728,000	\$1,849,870	\$1,905,366	\$1,981,581	\$2,041,028	\$2,102,259
Debt Services ²		\$2,272,260	\$2,272,260	\$2,272,260	\$2,272,260	\$2,272,260	\$2,150,000	\$2,850,000
Special Education ³		\$2,741,650	\$2,225,000	\$2,708,500	\$2,782,984	\$2,838,643	\$2,895,416	\$2,953,325
Facilities ⁴		\$1,267,750	\$1,385,000	\$1,457,690	\$1,494,132	\$1,524,015	\$1,554,495	\$1,585,585
BOCES/Technology ⁵		\$2,170,600	\$2,275,000	\$2,445,000	\$2,506,125	\$2,568,778	\$2,632,998	\$2,698,823
Per Pupil Allocation ⁶		\$355,000	\$360,000	\$390,000	\$365,000	\$365,000	\$365,000	\$365,000
Other ⁷		\$1,435,028	\$1,310,000	\$1,542,884	\$1,573,742	\$1,589,479	\$1,605,374	\$1,621,428
Interfund Transfer		\$600,000	\$600,000	\$319,000	\$200,000	\$200,000	\$200,000	\$200,000
Total	High	\$57,609,700	\$56,675,260	\$59,645,877	\$62,274,019	\$65,218,759	\$68,095,694	\$71,948,614
	% Budget			3.53%	4.41%	4.73%	4.41%	5.66%
	Medium	\$57,609,700	\$56,675,260	\$59,645,877	\$61,807,413	\$64,239,411	\$66,396,126	\$69,465,592
	% Budget			3.53%	3.62%	3.93%	3.36%	4.62%
	Low	\$57,609,700	\$56,675,260	\$59,645,877	\$61,340,806	\$63,269,395	\$64,887,692	\$67,381,847
	% Budget			3.53%	2.84%	3.14%	2.56%	3.84%

Five Year Plan Revenues

Revenue Categories	2023-24 Budget	2023-24 EEOY	2024-25 Projections	2025-26 Projections	2026-27 Projections	2027-28 Projections	2028-29 Projections
Other Charges-Custodial Fees	\$40,000	\$40,000	\$55,000	\$55,000	\$55,000	\$65,000	\$65,000
Day School Tuition	\$300,000	\$235,000	\$140,000	\$200,000	\$225,000	\$225,000	\$225,000
Tuition Other Districts	\$200,000	\$130,000	\$125,000	\$125,000	\$250,000	\$250,000	\$250,000
Interest on Deposits and Invest	\$200,000	\$550,000	\$412,500	\$415,000	\$420,000	\$420,000	\$425,000
Borderline Properties	\$85,000	\$90,000	\$80,000	\$81,600	\$83,232	\$84,897	\$86,595
Unclassified Revenues	\$100,000	\$135,000	\$100,000	\$125,000	\$125,000	\$125,000	\$150,000
Sales Tax	\$825,000	\$925,000	\$825,000	\$925,000	\$930,000	\$930,000	\$930,000
State Aid	\$7,863,000	\$8,400,000	\$8,078,000	\$8,320,340	\$8,569,950	\$8,741,349	\$8,916,176
Rental - Solar	\$0	\$35,000	\$35,000	\$75,000	\$75,000	\$75,000	\$75,000
Health Services Other Districts	\$100,000	\$65,000	\$0	\$0	\$0	\$0	\$0
Admissions & Trips	\$95,000	\$100,000	\$90,000	\$100,000	\$100,000	\$100,000	\$105,000
Total Revenue Other than Real Prop	\$9,808,000	\$10,705,000	\$9,940,500	\$10,421,940	\$10,833,182	\$11,016,246	\$11,227,771
Transfer from Reserve	\$0		\$0	\$0	\$0	\$0	\$0
Appropriated Fund Balance	\$354,843	\$354,843	\$554,843	\$300,000	\$300,000	\$300,000	\$200,000
Retirement Reserve	\$650,000	\$650,000	\$850,000	\$700,000	\$600,000	\$600,000	\$500,000
Reserve for Tax Certiorari	\$100,000	\$100,000	\$115,000	\$200,000	\$200,000	\$200,000	\$200,000
Transfer from Capital Reserve	\$0		\$0	\$0	\$0	\$0	\$0
Property Taxes (Based on tax cap)	\$46,696,857	\$46,696,857	\$48,185,534	\$49,149,245	\$50,132,230	\$51,134,874	\$52,157,572
Estimated increase			\$1,488,677	\$963,711	\$982,985	\$1,002,645	\$1,022,697
Total Revenue	\$57,609,700	\$58,506,700	\$59,645,877	\$60,771,185	\$62,065,412	\$63,251,120	\$64,285,342
Revenue shortfall Low	\$0		\$0	\$569,621	\$1,203,983	\$1,636,572	\$3,096,504
Revenue shortfall Medium	\$0		\$0	\$1,036,228	\$2,173,999	\$3,145,006	\$5,180,249
Revenue shortfall High	\$0		\$0	\$1,502,835	\$3,153,348	\$4,844,574	\$7,663,272

Major Drivers of Expenses



- ❑ Contractual Obligations
- ❑ Health Insurance Increases
- ❑ Enrollment/Class Size
- ❑ Facilities maintenance and repairs
- ❑ Transportation Increases
- ❑ Increase in utility costs

Budget Proposals Included (Not Prioritized Order)



- Increase 1.6 FTE Special Education MS \$200,000
- Increase .2 FTE Special Education HS \$20,000
- Additional funding for Theater \$25,000
- Add operational budget funding for positions previously covered under Federal Covid Grants \$125,000
 - .2 FTE Math Interventionist Hillside School
 - .4 FTE DEI Coordinator
 - .2 Math Support MS
 - Summer Learning Support
 - Panorama & STAR -Universal Screener

Total new budget proposals \$370,000

Budget Proposals Continued

- Transfer of \$275k to capital to fund facilities improvements as identified in District's long-range facilities planning.
- Increase of appropriated fund balance and retirement reserve to offset larger liabilities and capital work.
- Continue to prioritize conservative approach of use of reserves to offset potential loss in state funding in the future.



Budget Overview

Budget Overview



APPROPRIATIONS	ADOPTED BUDGET 2023/24	ESTIMATED END OF YEAR 2023/24	PRELIMINARY BUDGET 2024/25	BUDGET CHANGE	
General Support	\$2,062,616	\$2,163,725	\$2,135,833	\$73,217	3.55%
Maintenance & Operations	\$3,123,495	\$3,324,000	\$3,256,670	\$133,175	4.26%
Security	\$370,000	\$479,500	\$435,500	\$65,500	17.70%
Instruction	\$33,905,179	\$32,840,135	\$34,898,855	\$993,676	2.93%
Pupil Transportation	\$1,802,975	\$1,726,500	\$1,849,870	\$46,895	2.60%
Undistributed	\$16,345,435	\$16,154,410	\$17,069,149	\$723,714	4.43%
TOTAL	\$57,609,700	\$56,688,270	\$59,645,877	\$2,036,177	
% BUDGET CHANGE				3.53%	
REVENUES	ADOPTED BUDGET 2023/24	ESTIMATED END OF YEAR 2023/24	PRELIMINARY BUDGET 2024/25	BUDGET CHANGE	
State Aid	\$7,863,000	\$8,425,000	\$8,078,000	\$215,000	2.73%
Misc. Receipts	\$1,945,000	\$2,128,000	\$1,862,500	-\$82,500	-4.24%
Appropriated Balance	\$354,843	\$354,843	\$554,843	\$200,000	56.36%
Retirement Reserve	\$650,000	\$650,000	\$850,000	\$200,000	30.77%
Reserve for Tax Certiorari	\$100,000	\$100,000	\$115,000	\$15,000	15.00%
Property Taxes	\$46,696,857	\$46,696,857	\$48,185,534	\$1,488,677	3.19%
Total Receipts	\$57,609,700	\$58,354,700	\$59,645,877	\$2,036,177	3.53%
% TAX LEVY CHANGE				3.19%	
Assessed Valuation	\$2,301,117,292		\$2,458,720,991 *	\$157,603,699	
Tax Rate	\$20.29		\$19.60	-\$0.69	
Tax Rate Change				-3.40%	

*Assessed valuation is subject to change.

Budget Overview Highlight

Capital Transfer of \$275k to be used for :

- Sidewalk replacement \$80k
- Air conditioning upgrades at both Farragut and Hillside School \$140k
- Bathroom Upgrade-handicap accessible \$55k



Revenue

Revenue Overview



Revenue	2023-24 Approved Budget	2024-2025 Preliminary Budget	Budget Change
Other Charges - Custodial Fees	\$40,000	\$55,000	\$15,000
Day School Tuition	\$300,000	\$140,000	(\$160,000)
Tuition Other Districts	\$200,000	\$125,000	(\$75,000)
Interest on Deposits & Investments	\$200,000	\$412,500	\$212,500
Solar Rental	\$0	\$35,000	\$35,000
Other Student Fee/Charges(from Individuals)	\$75,000	\$70,000	(\$5,000)
Admissions From Individuals-Theater	\$20,000	\$20,000	\$0
Health Services for Other Districts	\$100,000	\$0	(\$100,000)
Borderline Properties	\$85,000	\$80,000	(\$5,000)
Unclassified Revenues	\$100,000	\$100,000	\$0
Sales Tax	\$825,000	\$825,000	\$0
State Aid -Total	\$7,863,000	\$8,078,000	\$215,000
Transfer from Fund Balance & Reserves	\$1,104,843	\$1,519,843	\$415,000
Amount to be raised by Property Taxes	\$46,696,857	\$48,185,534	\$1,488,677
TOTAL REVENUE	\$57,609,700	\$59,645,877	\$2,036,177

Tax Cap



Tax Levy Limit Before Adjustments and Exclusions	
Tax Levy FYE 2024	\$46,696,857
Tax Base Growth Factor	1.0112
PILOTS Receivable FYE 06/30/2024	\$12,000
Capital Levy for FYE 06/30/2024	(\$1,387,916)
Allowable Levy Growth Factor	1.0200
PILOTs Receivable FYE 06/30/2025	(\$13,000)
Total Levy Limit Before Adjustments/Exclusions	\$46,747,825
Exclusions	
Capital Levy for FYE 06/30/25	\$1,432,440
Employees Retirement System	\$5,269
Total Exclusions	\$1,437,709
Tax Levy Limit Adjusted for Transfers, Plus Exclusions	\$48,185,534
Allowable 24-25 Tax Levy Increase Amount	\$1,488,677
Allowable 24-25 Tax Levy Increase Percent	3.19%
2024 Proposed Levy, Net of Reserve	\$48,185,534
Difference between Tax Levy Limit Plus Exclusions and Proposed Levy	\$0

Revenue Challenges



- Perception that districts in Westchester have sufficient resources and are affluent.
- Working within the tax cap.
- Limited ability to generate new revenue.
- Changes from Albany that impact existing revenue levels.
- Concern over whether NYS can continue to fund foundation aid at the current level.



Thank
You