

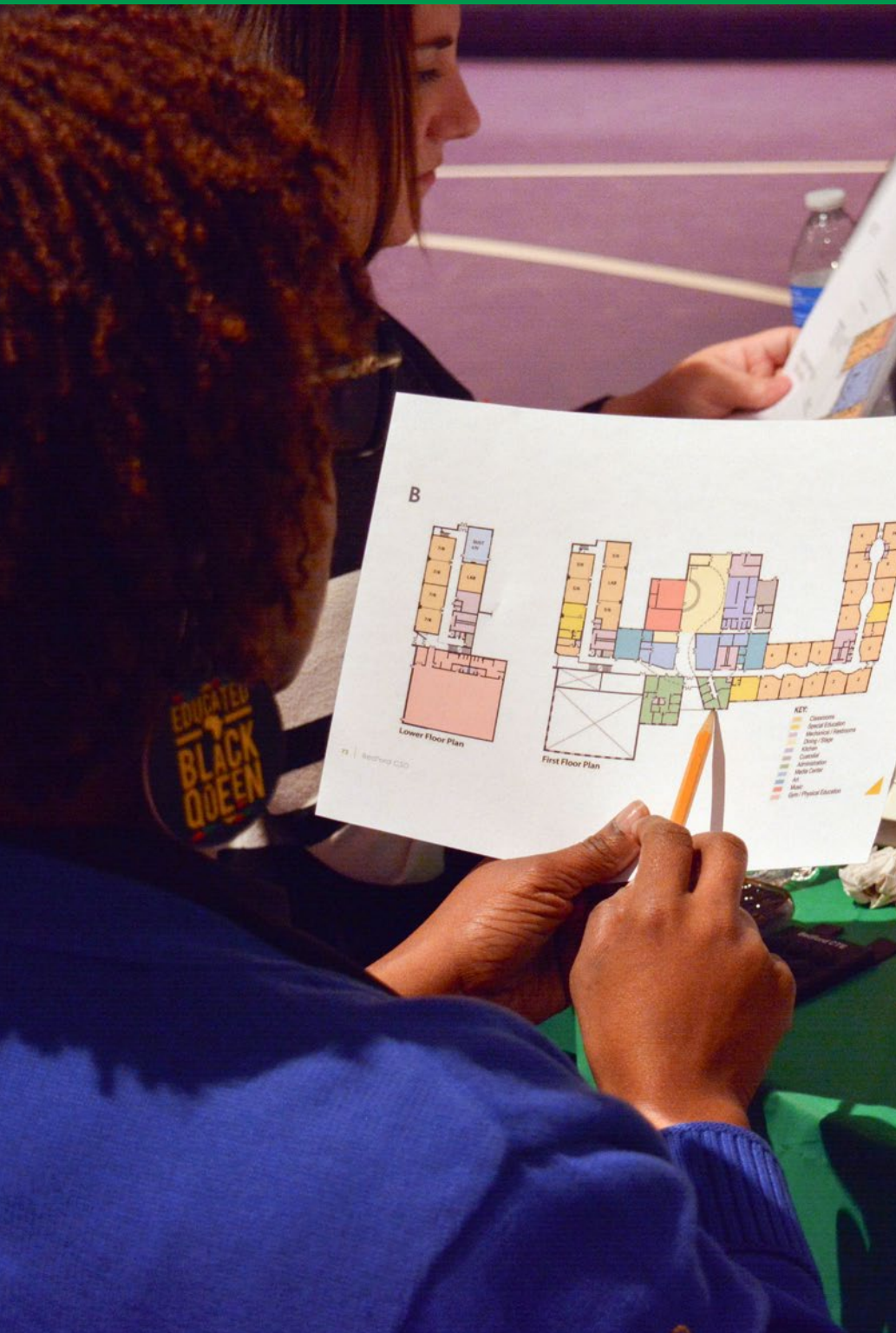
# Educational Visioning Report

Bedford CSD



*Prepared by GPD Group  
following the Visioning workshop  
held on February 16, 2024.*





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# What is Educational Visioning?

*The ability to think about or plan the future with imagination or wisdom.*

Planning for a new facility provides an exciting opportunity to establish a holistic educational vision. Educational visioning is a collaborative process which results in a comprehensive planning tool for a school district, setting the direction for learning and the facilities that support it.



## When & Where:

Friday, February 16<sup>th</sup>, 2024, 8:30am - 3:00pm  
Mt Zion of Oakwood Village  
One Mt. Zion Circle, Oakwood Village, OH 44146

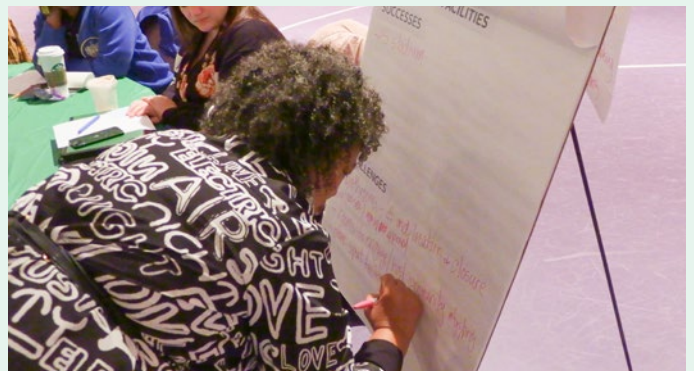
## Participants:

42 people participated, representing a diverse cross-section of the district's stakeholders, including administration, staff, students, parents, and community members in addition to the design team.

## What Took Place:

Educational visioning served as a project kickoff which included:

- Conversation and videos that helped the group understand both the current state and anticipated future of curriculum/facilities in the district
- Presentation of case studies
- Small group discussions
- Hands-on activities





# List of Attendees

## Administration, Staff & Community

NAME	TITLE
Aaron Butler	Community
Adam Hanus	Custodian
Alison Brennen	Teacher
Angelic Carter	Community Member
Anthony Akins	Community Member
Brandy Rigby	Teacher
Chelsey Meeley	Classified
Chuck Hudson	Security
Darnise Stephens	Teacher
Danielle Turner Birch	Community Member
Dominick Gruttadauria	Principal of Carylwood Intermediate School
Dr. Cassandra Johnson	Superintendent
Dr. JaTina Threat	Executive Director of School & Community Relations
Enid Thomas	Councilwoman
Erin Black	Coordinator of Preschool
Eva Boyington	Community Member
Faith Gordon	Administrator
Floyd Jones	Administrator
Jamie Batton	Ohio Association of Public School Employees
Jennie Amorino	Teacher
Karla Robinson	Career Technical Education
Kayla Darden	Teacher
Kelly Spivery	Teacher
Kenya Harrington	Executive Director of Academic Achievement
Marla Henderson	Social Emotional Learning Teacher
Marian Armstrong	Administrator
Melissa Rosen	Teacher
Merry Anne Hilty	Community Member
Michael Britten	Community Member
Mike Callahan	Bedford Parks & Recreation
Raymond Weeden	Councilman of Walton Hills
Samuel Randall	Community Member
Samuel Vawters	Executive Director of Human Capital, Equity & Inclusion
Sharyn Macklin	Community Member
Shirley Stubbs	Purchasing Manager
Tad Ellsworth	Executive Director of Operations
Tawanna Hamm	Administrator
Trish Duncan	Bedford Education Association President
Yadira Castro	Community Member

## Students

NAME	SCHOOL, GRADE
India Woodson	Bedford High School Student
LaTia Grimes	Bedford High School Student
Lee Hammock	Bedford High School Student
Marissa Williams	Bedford High School Student

## GPD Group Design Team

NAME	TITLE
Abby Rainieri	Educational Planner / Design Manager
Mark Salopek	Project Principal / Director, Education
Russell Gayheart	Project Manager
Dawn Gainer	Senior Interior Designer
Danielle Gordon	Interior Designer
Mariah Stoneman	Marketing
Joel Levis	Project Architect
Christopher Rood	Architectural Designer
Anca Sandu	Architectural Designer
Chris Bader	Project Manager
Caroline Moore	Environments Designer
Leanne Andrysko	Project Manager
Wendy Long	Interior Designer
Kaitlyn Cox	Interior Designer
Jason Nolde	Project Manager



# Bedford CSD Project Scope

## Master Planning

*began in 2022*

### Current Facilities

Bedford High School  
Heskett Middle School  
Carylwood Intermediate  
Columbus Intermediate  
Central Primary  
Glendale Primary

## Phase 1

### New 6-8th Grade School +BOE

Located at the existing Chanel site

### New PK-2nd Grade School

Plus additional PK space  
Located at the Heskett site

### Renovate/Repurpose Heskett for 3-5th Grade

### New High School

New 9-12 School + Career Tech

New auditorium

### Abatement + Demolition

Demolish Existing Central, Glendale, Carylwood, & Columbus

Demolish Existing High School

## Future Phase

**New 3-5 School** on the Columbus site is recommended in the future. Once this is built, it is recommended the existing Heskett Building is demolished.

## PK-2 School



### Planning Data:

89,240 square feet  
Includes additional PK spaces

## 6-8 School & BOE



### Planning Data:

89,200 square feet  
Plus Board of Education spaces

## 9-12 School & CTE



### Planning Data:

170,000 square feet  
Includes Auditorium & CTE

# The Day's Agenda

Welcome + Introductions

Logistics

About GPD

Project Scope, Schedule +  
Anticipated Budget

The Design Process

Educational Visioning Definition + Purpose

Group Discussion: Successes + Challenges

Report Out

**Where are  
we now?**

Break

Presentation, Case Studies + Examples

Group Activity: Ranking Facility Options

Report Out

**Where do we  
want to go?**

Lunch

Group Activity: Bubble Diagrams

Report Out + Next Steps

Activity: Vision in a Sentence

**How can we  
get there?**

Closing Remarks

## Abstract

The goal of the day was to establish clear statements about appropriate and effective educational practices, school organizational structure, and concepts for the school facilities needed to support them. To be able to achieve this goal, we organized the day into three sections.

The first section focused on the district's current successes and challenges. Small groups discussed what's working well and what has room for improvement in the district's current state.

The second section focused on defining where the district wants to go with educational delivery and how other districts have solved their own education and facility challenges. The GPD team reviewed a presentation regarding the history of pedagogy, how students learn best, future careers and skills, and common facility design elements that are hallmarks of future-ready building design. Small groups ranked examples of floor plans from other facilities.

The final section of the day focused on how the district could move toward the goals and concepts reviewed in the second section of the day. Small groups discussed and designed overall programmatic and organizational concepts through a bubble diagramming exercise. The day concluded with an activity in which each participant distilled their vision for their schools into one sentence.



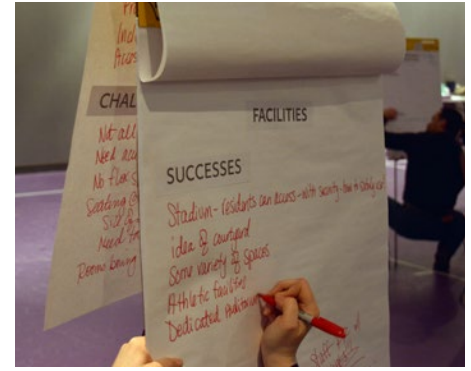
# Where are we now?

FACILITIES

SUCCESSSES

CHALLENGES

- Space
  - \* no quiet corners
  - \* no place to spread out
  - \* no gym space
  - \* no storage space
- Dysregulated temperatures.
  - Too hot or too cold.
- Infrastructure failing



# Success & Challenges

## Group Discussion

We asked each group to reflect upon and identify the district and/or school's current successes and current challenges. We proposed that they ask themselves "What are we doing well?" and "What could we improve upon?" Each group used large pads of paper to record their conversations and then reported out their discussion to the rest of the room. GPD heard some common successes and challenges during the report out session, which are summarized below. The full list of successes and challenges by table can be found in the appendix.

## Curriculum & Instruction

### Successes

#### General

- Students enjoy being at school
- Extra-curricular activities
- 1:1
- SPED programming
- Great leadership and use of funds
- New curriculum format, quality of instruction
- Counselor to student ratio
- Staff professional development
- SEL programs
- Advisory/WIN

#### Elementary School

- 5-star PK program
- Departmentalization at 4/5th for expertise
- Block scheduling

#### Middle School

- Reading instruction
- Growth in math and ELA scores
- Teacher Planning Teams
- Block scheduling
- Team-based learning

#### High School

- Expanding Career Tech options
- Programs: Dance, College Now
- Current HS schedule (40 mins)

### Challenges

#### General

- Reading instruction – could be more targeted to all four content areas/accessible
- Life skills programs could be expanded
- Technology could be expanded for teacher instruction, more consistent across spaces
- Start times at schools
- Time or provide SEL services and not take away from academics
- Restrooms: number of them, location, unisex
- Changes in administrative staffing
- Class sizes
- Culturally relevant curriculum
- State mandates with limited guidance
- Rigor of courses
- Staff shortages
- Access to texts in native languages

#### Elementary School

- PK/K navigation on Chromebook vs. iPad
- PK is not consolidated
- 4/5th departmentalization can affect relationship building

#### High School

- Sport/facility areas need tending
- Seating/size of furniture



## Facilities

### Successes

#### *General*

- Natural light in certain facilities
- Providing more sports for girls
- Schools that have main offices at front of buildings
- Resources for community (washer/dryer, etc)
- Grade banding (K-2, 3-5, 6-8 and 9-12)
- Library/media space in each building
- Schools that have courtyards
- Metal detectors/cameras

#### *Elementary School*

- Classes on perimeter with ELA more central

#### *Middle School*

- Split lunch room
- Proximity to partner teachers

#### *High School*

- Gymnasium space
- Stadium
- Having an auditorium
- Track & Field available for outdoor learning

## Challenges

#### *General*

- Libraries need more updated technology
- Science classrooms typically do not have sinks in them
- Parking and drop-off/pickup circulation
- Mold
- Lighting
- Lack of space for quiet corners/collaboration/storage
- HVAC and thermal comfort
- Failing infrastructure
- Elevators
- No lactation rooms in any buildings
- Lack of breakout/collaboration/flexible spaces
- Lack of meeting spaces/offices
- Old maintenance/garage spaces
- Main entry separated from offices
- Safety & Security issues
- Restrooms: number of them, location, unisex
- Space at each building for community needs
- Growing need for OT/PT/SLP space
- Rooms are 'boring'

#### *Elementary School*

- Playgrounds and playground fencing
- Sharing cafeteria and gymnasium space

#### *Middle School*

- Glass in building
- "Loud" spaces next to classrooms

#### *High School*

- Leaking roofs
- Pool does not work/can't dive
- Only using half the school
- CTE classrooms outdated

The background is a green-tinted aerial photograph of a city street grid. Several hands are visible, pointing at different locations on the map. Overlaid on the map are several circular icons with text: 'VISUAL ARTS', 'CAREER TECH', 'EDUCATION', and 'PHYSICAL EDUCATION'. A yellow arrow points from the 'PHYSICAL EDUCATION' icon towards the center of the map.

# Where do we want to go?



# Presentation, Case Studies + Examples

## Who are we designing for?

We began our presentation by acknowledging who we are designing for – students in Gen Z and Gen Alpha. We shared a video (<https://youtu.be/59d3UZTUFQ0?si=7olhBpPHhP3ZV6iN>) that described the future of work and how technology will influence this. The group then discussed how Bedford City School District wants to define success for their students.



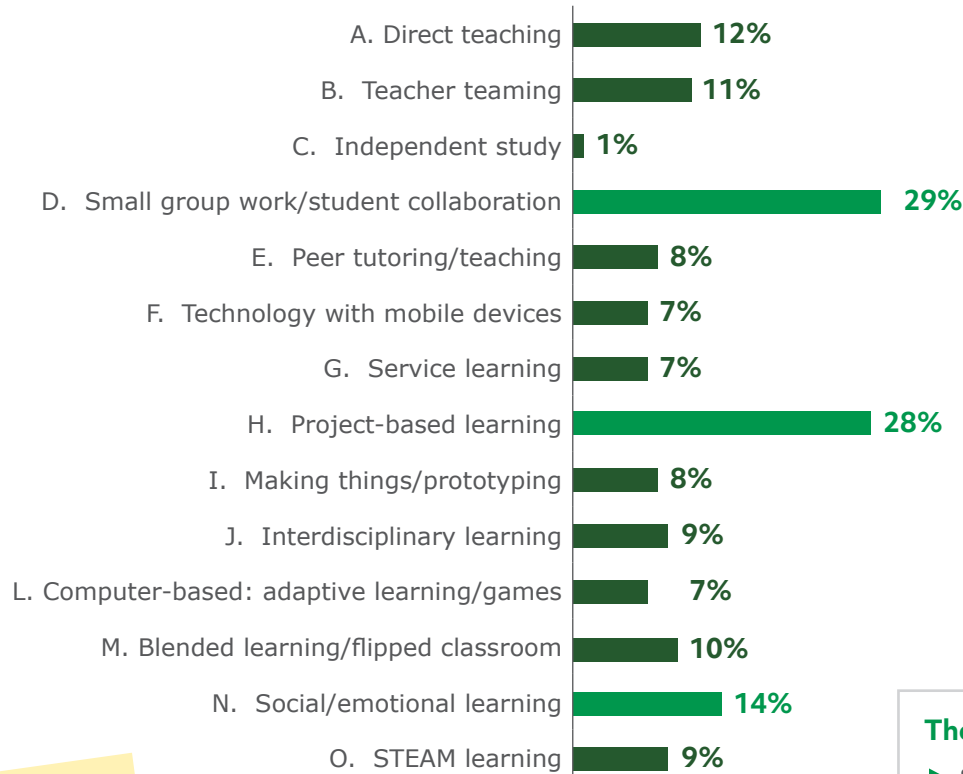
## How do we want to define success?



## How Do We Learn and How Do We Teach?

We know that students learn in a variety of ways, called learning modalities or learning styles. Utilizing different educational delivery methods allows students of varying learning styles to learn in the way that best suits them.

### What are the TOP ranked educational delivery methods?

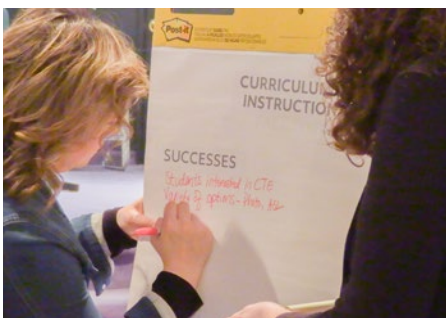


#### The top ranked are as follows:

- ▶ Small group work / student collaboration
- ▶ Project-based learning
- ▶ Social / emotional learning

#### Design Interpretation #1

DESIGN LEARNING COMMUNITIES THAT INCLUDE BOTH COLLABORATIVE AND SMALL GROUP SPACES.





## School Transformation + Development Map

The presentation then shifted to how we teach and the way that pedagogy has evolved over time to adapt to our changing world. Upon receiving participant feedback, it was determined that flexibility will be a hallmark of overall school planning, including spaces and furniture that allow several educational deliveries or uses with ease. The building plan will also be designed to link different program areas in the academic core and link community or public use program areas separately.

MAINTAINING TRADITION		INITIATING CHANGE		PROGRESSIVE		TRANSFORMING		TRANSFORMED	
LEARNING THEME	No focused learning theme/expression	Themes to designate internal sub-schools w/ little impact on instruction				Thematic curricular component w/ school		Choice thematic, magnet school	
EXHIBITIONS	Student work is rarely actively expressed outside Classroom	Student work occasionally expressed in Corridors etc		Students present work in regular exhibitions		Exhibitions feature outside "experts"		Exhibitions recorded for portfolios + resource	
DIFFERENCES	Little or no recognition of learning differences among students except "tracking"	As Column 1, but multiple intelligences/learning styles recognized		Multiple intelligences + learning styles honored thru differentiated instruction; no tracking				Mult int+ learning styles used as a basis of student social learning	
PERSONAL LEARNING	"Broadcast" teaching; same to all students in the classroom	Occasional differentiated instruction in assignments, assessments		Differentiated instruction as basic approach				Personalized learning plans; student initiated projects	
COLLABORATION	Students learn alone	Occasional 2 person teams		Occasional larger teams		Students regularly work in larger teams		Students learn 75% in teams	
TEACHER TEAMS	Self contained classroom teaching exclusively	Common planning to coordinate curriculum/know students		Teachers swap classes for sharing instruction but do not teach together		Teachers occasionally integrate curriculum by teaching together in same place + same time		Teachers regularly teach synchronously in coordinated teams	
OWNERSHIP	Most teachers have "own" classrooms; others on carts	Teachers share "own" Classrooms with specialist teachers		Small groups of teachers share small # of Classrooms based on schedule				Teachers control suite of spaces with corollary teachers	
AWARENESS	Students know very little about activities in neighboring classrooms	Students aware of other Classrooms through occasional sharing		Learning spans several classrooms and related spaces				Learning takes place in coordinated manner in variety of shared spaces	
TECH-NOLOGY	Virtually no computer use	Computers seen as sophisticated writing/math tools		Computers also used for learning programs +/or web research		Computers are common in learning		Learning programs, web, virtual access are inseparable from learning	
DISPLAY	Best student work is displayed on bulletin boards	All student work on bulletin boards, but trumped by sports in Lobbies				Each student's work is presented + critiqued		Building is rich with 2D + 3D display of student projects	
DELIVERY	Almost exclusive direct instruction	Predominantly direct instruction w/ some discussion		Direct instruction with regular group discussion		Direct instruction, group discussion, + some problem solving		Project-based learning, discussions, + "just-in-time" direct instruction	
INTEGRA- TION	Core instruction subject based; not all "exploratories" taught	Exploratories (Art, Music, PE, Family) taught separate from non-integrated core		Exploratory coordination with core learning mostly in extracurricular		Occasional integration of core learning +/or exploratories		Regular integrated learning includes core + exploratories	
LEARNING LOCATION	Learning exclusively in Classrooms, Labs	Learning exclusively in Classrooms with some field trips				Occasional internships/service learning for some students		Regular internships/service learning are integral to learning	
WHO TEACHES	Teacher does the teaching	Teacher with aides do teaching		Students also teach in paired groups/study teams		Students teach each other in project based environment		Students regularly teach others; outside "experts" for projects	
MAKING LEARNING VISIBLE	No attempt to make learning visible; hidden behind corridor walls	Learning visible through occasional (mostly arts) entertainment/events		Celebratory events focusing on learning		Learning visible through authentic evaluations, educational "trophies"		Learning highly visible through all aspects of school life	

Source: Frank Locker Educational Planning

### Student-Centered Learning

A video introducing and describing the **four key principles** of Student-Centered Learning was viewed (<https://youtu.be/g1InechEQ-4?si=tUd9T27aX5W5EJmZwatch?v=g1InechEQ-4watch?v=g1InechEQ-4>).

#### The 4 Key Principles:

- #1 Learning is personalized
- #2 Learning is competency-based
- #3 Learning happens anytime, anywhere
- #4 Students take ownership

**Design Interpretation #2**  
FLEXIBILITY WILL BE A HALLMARK OF OVERALL SCHOOL PLANNING



## Facility as the Third Teacher & Design Strategies

As schools around the country and the world are being redesigned and built for future needs, school districts are integrating innovative strategies and designs with the goal of boosting student achievement. To create places where students want to be and spaces that engage and inspire them. We reviewed examples and images of common design strategies in current facility design:

- Bursts of color and natural light
- Outdoor learning spaces and cafes
- Shared activity spaces where students can present, collaborate, and study independently
- Technology-rich learning environments
- Transparency
- Movable walls that allow for changing classroom needs
- Small group rooms
- Sustainable design
- Flexible seating arrangements and learning spaces
  - A short video defining “flexible classroom” was viewed:  
<https://youtu.be/4U87ZjAOEHA>

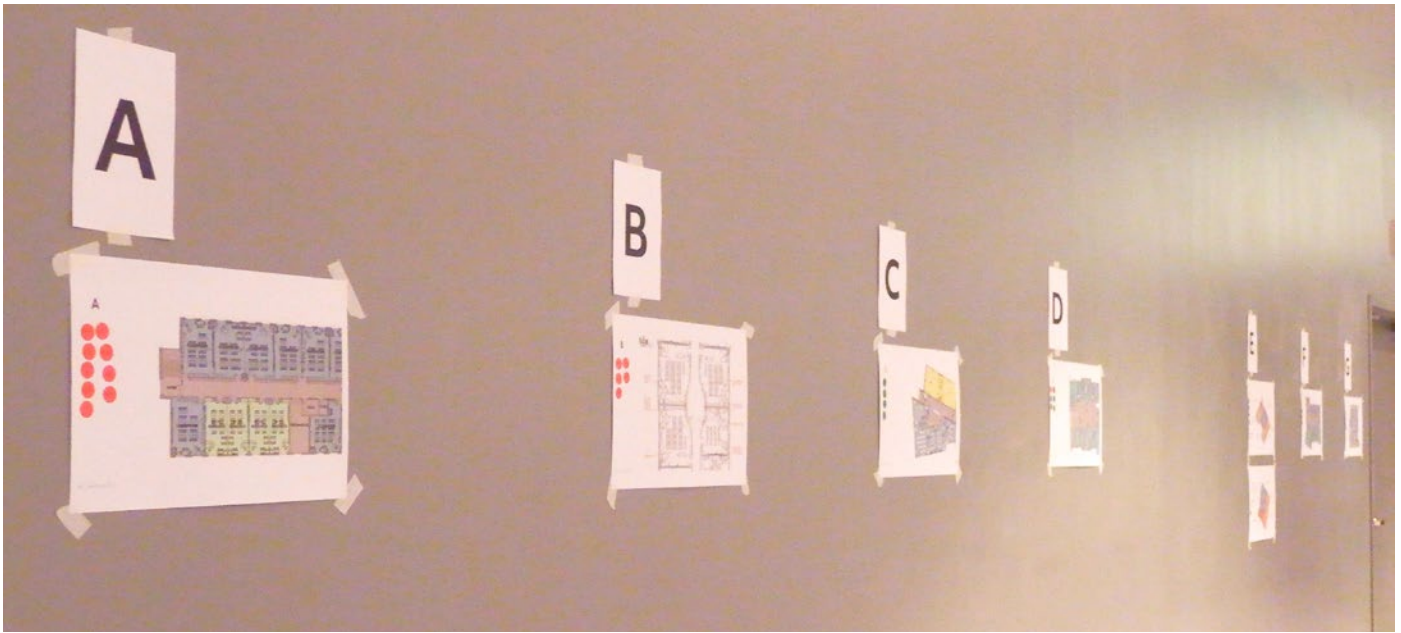
There are many different ways to organize a school facility. The group discussed different organizational models that can be utilized to support different educational pedagogies:

- Organize by age or mastery
- Departmental model
- Integrative model
- Project-based learning model
- Academy model
- Small learning communities model
- School-within-a-school model

## Case Studies & Examples

We ended the presentation section of our day by reviewing seven different facility examples that range from traditional facility design to more future-ready designs. We presented the plan layouts, described how the spaces were designed to be used, showed photographs of the spaces, and described any of the professional development the districts utilized to prepare their teachers to be able to deploy their educational vision in their new spaces.

**“There are three teachers of children: adults, other children, and their physical environment.”**  
-Loris Malaguzzi



## Ranking Facility Examples

### Group Activity

The GPD team presented seven facility designs, focusing on the layout of the academic core areas of the buildings. Each table then worked in a team to review and discuss the facility design examples. Ultimately, the groups each identified the facility designs they thought would best and least support student centered learning for PK-2, 6-8 AND 9-12 students. During a report out session, the groups shared why they made their selections with the entire room.

Tours of some of the case study facilities (Berea High School, Brunswick Middle School, and Warrensville Heights Elementary School) were offered to the visioning attendees prior to the visioning session. Those who attended were able to share about their experience with the group.

### Discoveries from Facility Ranking Exercise

- There is complete consensus that Example A (a traditional floor plan with a double-loaded corridor and similarly sized, self-contained classrooms) and Example B (a double-loaded corridor with extended learning areas) is NOT acceptable for the new facilities.
- The highest ranked examples showed learning communities and/or pods with the following in common:
  - Classrooms of various sizes and layouts to suit different teaching/learning styles
  - Collaborative spaces
  - Small group rooms
  - Different levels of transparency and connection between learning spaces





**Design  
Interpretation #3**  
*CLASSROOMS SHOULD  
VARY IN SIZE AND LAYOUT  
TO SUIT DIFFERENT  
TEACHING AND LEARNING  
STYLES.*

## PK-2

The examples that received the highest ranking for the new PK-2 School (example E and G) all would support elementary learning communities.

- Both examples are self-contained learning communities where the collaborative space is NOT used as circulation space for the larger facility population.

## 6-8

The examples that received the highest ranking for the new 6-8 School (example C and D) would both support middle school interdisciplinary teams.

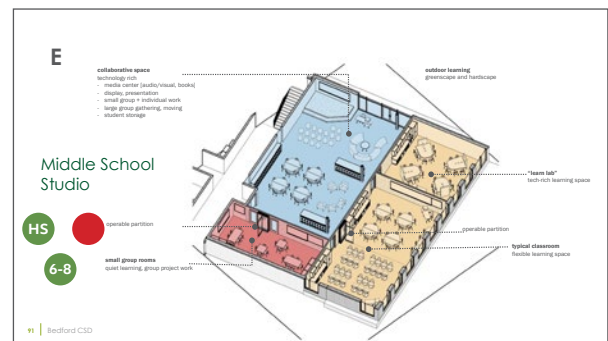
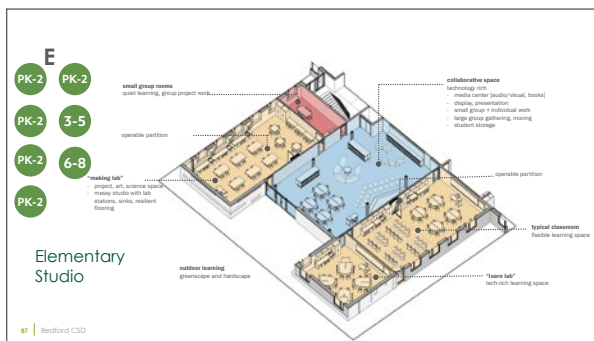
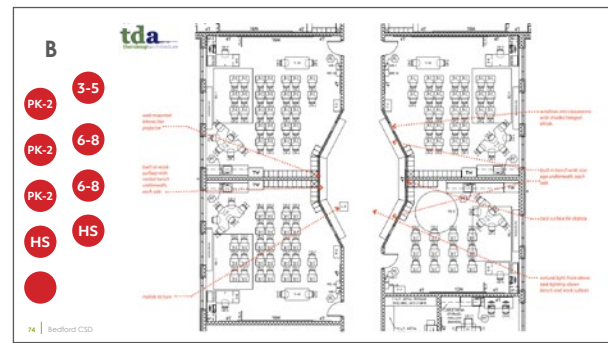
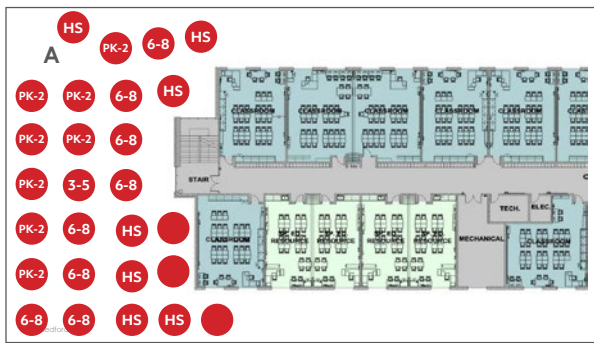
- There was discussion in the room about the ideal size of a team, which requires further consensus.
- Through discussion, consensus was developed around the importance of the 6th grade teams having their own 'wing' or zone of the building to provide a smaller 'school within a school' during their transition year into the middle school.
- Example C is more of a hybrid learning model with breakout space and Example D is a larger learning community with circulation/connection through the collaborative learning area. Further conversations with the 6-8th grade educators are needed to land on which direction is more suitable for Bedford.

## 9-12

The example that received the highest ranking for the new 9-12 School (Example F) would support departmental zones or wings.

- There was discussion about these departmental wings providing a variety of types of spaces, sizes of spaces, and abilities to connect between the spaces.
- The example showing the collaborative areas in use mimicked a more 'collegiate' feel while still offering ability for teacher supervision, which the group liked.

## Recorded Results





A photograph of three women in a meeting room, overlaid with a semi-transparent yellow filter. The woman on the left is smiling and looking towards the center. The woman in the middle is holding a microphone and looking at the woman on the right. The woman on the right is holding up a large map or poster that is covered with numerous sticky notes and diagrams. The background shows a modern office environment with large windows and a curved wall.

# How can we get there?



# Bubble Diagrams

## Group Activity

The GPD team introduced the group to the concept of a bubble diagram, which is a tool that architects use to define relationships between functional areas of a program in order to develop an architectural plan. A program and some basic planning information regarding the size of the PK-2, 6-8 and 9-12 building was reviewed. Each group was given a kit and asked to take some key considerations into account as they worked as a team to complete bubble diagrams for a PK-2, 6-8 and 9-12 facility that would support student-centered learning. Completed diagrams were presented out to the room.



### Design Interpretation #4

WE SHOULD ORGANIZE BY  
GRADE LEVEL FOR PK-2,  
INTEGRATIVE TEAM FOR  
6-8, AND DEPARTMENT FOR  
9-12.

## Key Considerations

Should we organize by  
grade level?

*Yes.*

Should we organize  
by learning community?  
How many students?

*PK-2: Grade level pods  
6-8: Learning Communities,  
possibly two per grade level*

Should we organize  
by department?  
Or an integrative model?

*6-8: Integrative model  
HS: Departmental*

## Common Themes & Unique Ideas from the Bubble Diagram Exercise

### PK-2

#### Common Themes

- Main entry behind Heskett
- Self-contained grade level learning communities distributed across the length of the building with SPED embedded
- Academic/Quiet areas separated from Public/Loud Areas
- Media center near front entry
- Dining area located toward the trees
- Playground between academic area and student dining area
- Community spaces available near entry

#### Unique Ideas

- Grade level learning communities organized into one larger wing around support spaces, small group rooms
- Media center spaces distributed throughout the building or media center near front entry
- Build into the wooded/tree area and not on the existing football field
- Split playgrounds among different wings/ages of building
- Specials like art, media, music, located together and adjacent to dining with views to trees

### 6-8

#### Common Themes

- Building presence along Northfield Road
- Separate wing/zone of building for 6th grade learning spaces
- Middle School team organization with science embedded in teams
- Board of Education presence and entry prominent from Northfield
- Central media center
- Dining/Gym spaces adjacent to each other and with opportunity to connection to the existing fields

#### Unique Ideas

- Locate building back further from Northfield Road near existing ball field
- Media spaces embedded within learning communities
- Thoughtful connection to high school design and/or traffic flow/entry

### 9-12

#### Common Themes

- Two story academics by department with embedded SPED
- Public spaces (gymnasium and Auditorium) on one side of the building
- Central music with connection to auditorium

#### Unique Ideas

- Auditorium/PE spaces off Bonnieview vs. Academics off Bonnieview
- Centralized media center near main entry vs. decentralized media areas in academic wings
- Career tech facing Northfield vs. Stadium
- Main entry off Northfield vs. internal to the site

## Vision in a Sentence:

# If school were a place where

everyone belongs  
students are prepared  
for their future  
our futures begin  
learning and  
relationships happen  
everyone felt safe  
learning was fun  
learning is fun  
learning happens  
everyone belongs  
students learn and grow

bright futures were fostered  
students thrived  
everyone succeeds  
everyone felt validated  
and included  
everyone feels welcome /  
supported  
you should feel safe  
every child could grow  
different learning styles  
were offered

diversity is celebrated  
students can explore, grow,  
and feel safe and loved  
students grow into their  
best selves  
all belong  
students reached their  
full potential  
students succeed  
kids grow  
everyone loved to be  
children want to learn

children could thrive and grow  
we prepare students today to  
make a difference tomorrow  
growth is fostered  
education is chosen  
learning is fun and valued  
all students mattered  
everybody wants to be  
kids realize their potential  
life-long learners were made

learning was celebrated  
students felt safe  
students learn their passions  
we prepare for the future  
students thrived  
everyone belongs  
children thrive  
kids could enjoy learning  
kids who like it

# then we would need teachers who

care  
collaborate  
teach  
provide tools to learn  
seek to understand  
understand kids  
play  
collaborate  
have vision  
are life-long learners

lead with empathy  
are empowered  
believe in all kids  
cared for all students  
and staff  
collaborate  
cared about kids  
facilitate  
are adaptable

are innovative  
provide experiences and love  
maximize learning  
opportunities  
listened  
were caring and  
compassionate  
care for students  
care  
cared and showed  
kindness  
create a caring culture

challenge  
help students learn to  
problem solve  
felt empowered  
inspire  
teach with joy  
are constantly learning  
motivate  
care / patient  
were enthusiastic  
about learning

cared and collaborated  
care about  
are compassionate  
life-long learners  
are passionate  
inspired  
care about all kiddos  
care  
were creative  
are fun

# students who

collaborate  
problem-solvers  
learn / grow  
thrive  
build each other up  
feel included  
listen  
engage  
actively participate  
are eager to come to school

learn with passion  
are engaged and motivated  
will give it their all  
cared about each other  
and staff  
discover / explore  
want to learn  
collaborate  
work together

honor what makes  
them special  
have the courage to try /  
learn new things  
feel comfortable exploring  
respected all  
gave their best effort  
want to grow  
try their best  
were given opportunities to  
grow from where they were  
are ready to learn

collaborate  
are tenacious learners  
believe in themselves  
are motivated  
are excited to learn and  
want to learn  
feel valued  
create  
were vulnerable  
took charge / pride in  
their learning

belonged  
communicate  
are curious and dedicated  
are open  
engaged  
see their genius  
are ready to learn  
expressed their ideas  
are hard working

# parents/community members who

support  
are invested in  
student success  
encourage  
get involved  
support our schools  
are supportive and connective  
are engaged  
support  
engage  
feel connected

value education  
support  
support us  
supported students and staff  
support  
contribute  
participate  
accepted all learning styles

show interest  
support, trust, love  
support and encourage  
cherished the district's work  
engaged and supported  
support students  
are involved  
were committed and  
engaged  
are active participants

are open minded and  
supportive  
interact to build on strengths /  
support our challenges  
were engaged  
support  
believe in teachers and kids  
partner and support regularly  
support  
are supportive  
are involved in learning in  
and out of the classroom

invested and contributed  
care about student needs  
are engaged and flexible  
are supportive  
supported  
support all learning  
support  
supported students  
are supportive

# and facilities that

are safe  
feel safe  
keep them safe  
provide love, learning,  
and safety  
are safe and welcoming  
feel like home  
feel like home  
house us for many years  
accommodate  
facilitate students to explore  
and engage in learning now and  
the future

support learning so well that  
they disappear in the back-  
ground of student engagement  
are safe and a conduit for  
learning  
keep us safe  
maximized that effort  
equips us for the future  
work well  
maximize potential  
were flexible

provide multiple arenas /  
avenues / spaces for success!  
allow for all of the above  
create opportunities  
are functional for all  
promote excellence and broke  
down barriers to learning  
foster success  
everyone is proud of  
were safe, flexible, and  
innovative  
promote these goals

modern and flexible  
give opportunities to think out-  
side the box of traditionalism  
allowed for innovation  
are a priority  
support the future, both edu-  
cationally and environmentally  
change over time  
provide  
foster imagination  
least restrictive access to  
a wide variety of learning  
options / experiences

supported exploration,  
curiosity, and innovation  
provide individual social,  
emotional needs / assessment  
are safe and foster multiple  
intelligences or varied learning  
meet those needs  
encouraged learning  
allow for change and growth  
bring people together  
showed the great work  
done there  
are amazing

# Conclusion

## Design Interpretations

The following sticky notes represent the design team's interpretations of how Bedford CSD would like to plan for the future of their facilities. These four takeaways will serve as a reminder of the goals the district hopes to achieve throughout the design and construction process.

### Design Interpretation #1

DESIGN LEARNING  
COMMUNITIES THAT  
INCLUDE BOTH  
COLLABORATIVE AND SMALL  
GROUP SPACES.



### Design Interpretation #2

FLEXIBILITY WILL BE A  
HALLMARK OF OVERALL  
SCHOOL PLANNING



### Design Interpretation #3

CLASSROOMS SHOULD  
VARY IN SIZE AND LAYOUT  
TO SUIT DIFFERENT  
TEACHING AND LEARNING  
STYLES.



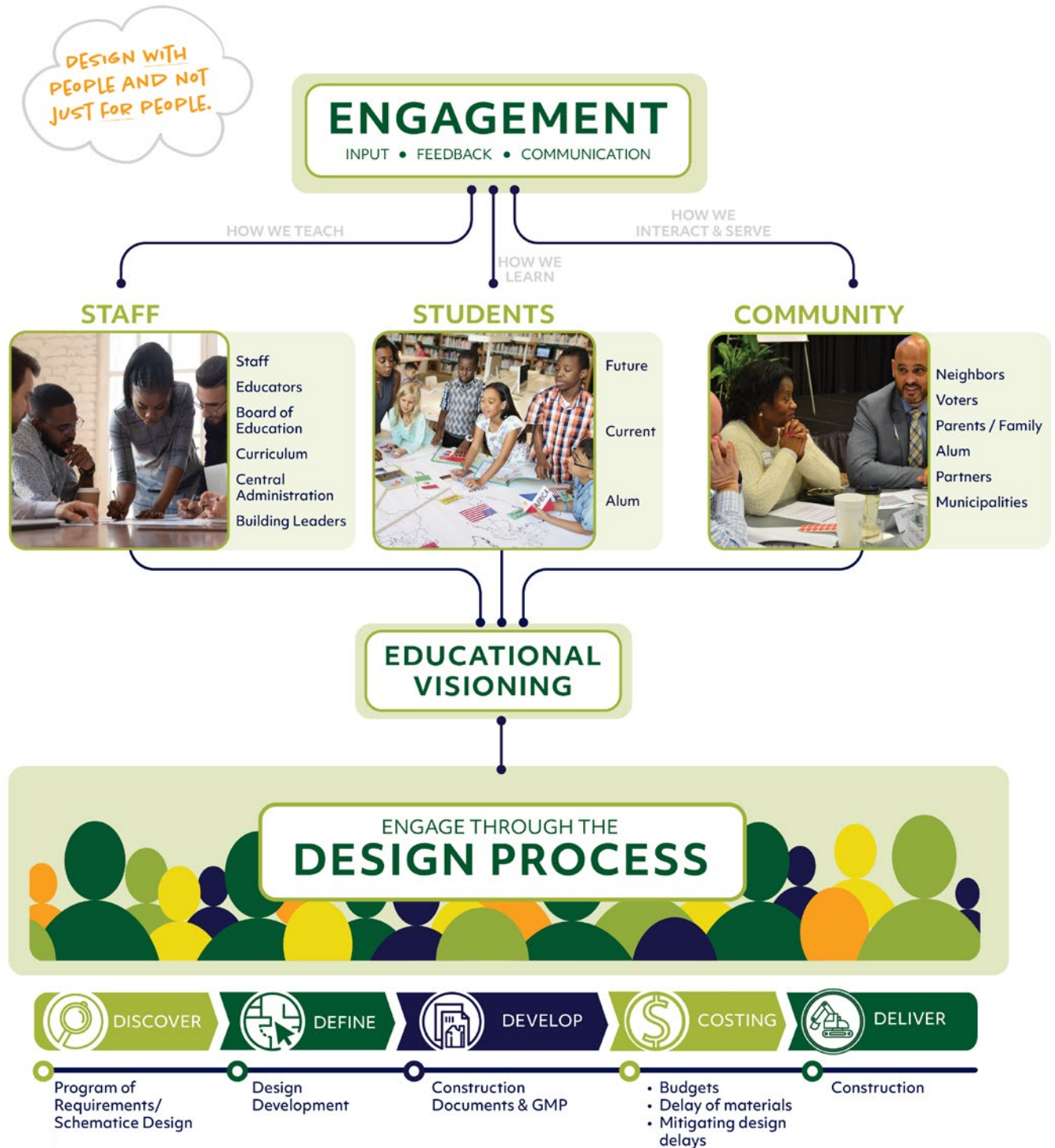
### Design Interpretation #4

WE SHOULD ORGANIZE BY  
GRADE LEVEL FOR PK-2,  
INTEGRATIVE TEAM FOR  
6-8, AND DEPARTMENT FOR  
9-12.



# Next Steps

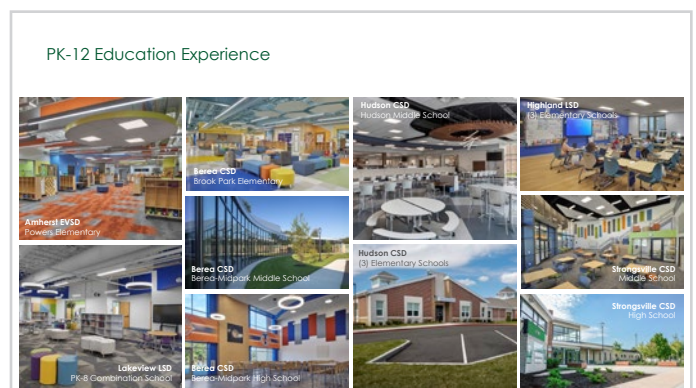
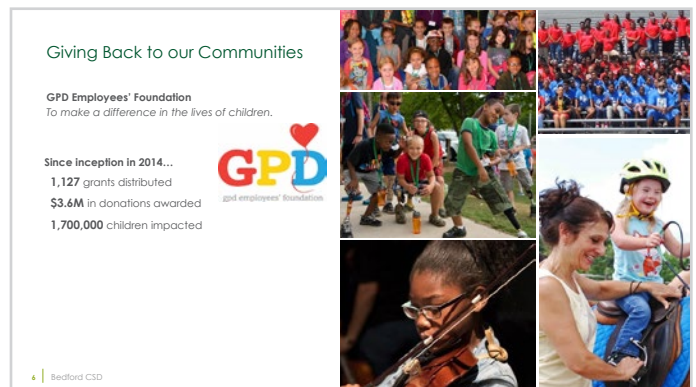
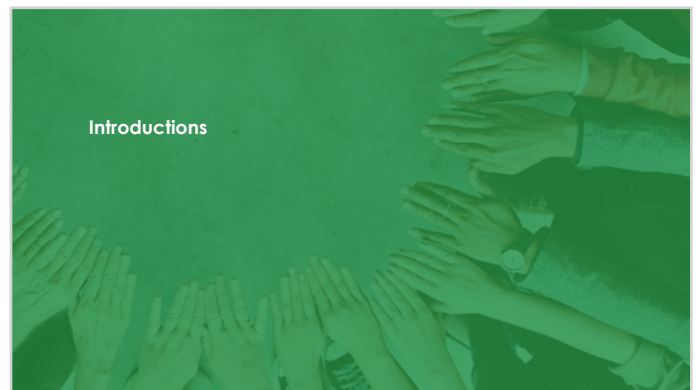
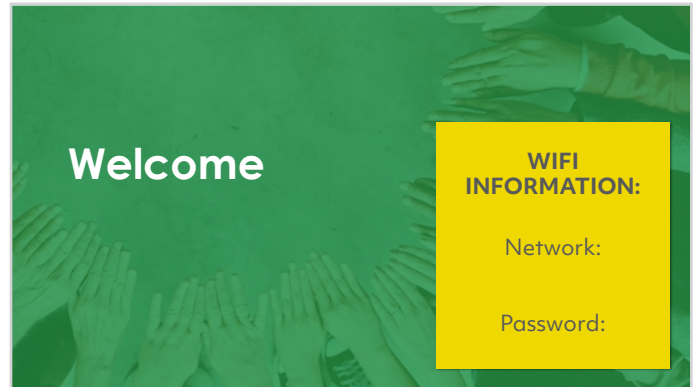
The visioning session is the foundation of our engagement process. Next, we will build upon that foundation of conclusions reached and consensus built as we continue the engagement process. We are currently engaging with staff to get more detailed input on programming and schematic design. We will engage with a variety of stakeholders (staff, students, and community) as we develop our conceptual designs.



# APPENDIX

- » *Presentation Slides*
- » *Successes + Challenges Exercise*
- » *Ranking Facility Examples*
- » *Bubble Diagrams*

# Presentation Slides





# Presentation Slides



### Master Planning Committee Guiding Principles

Guiding principles are a set of moral values that establishes a framework for expected behavior and decision-making.

The committee developed their set of guiding principles during their first work session (second meeting). These principals established the core "non-negotiables" for the master plan.

#### Our District's Educational Environments:

- Will be welcoming, safe, inclusive and accessible
- Will provide enhanced learning environments to support each student as a whole child
- Will be attainable, energy efficient and sustainable on a holistic level
- Will provide a connection to and from all four of our communities

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## MASTER PLANNING

Began with GPD in 2022

### Current Facilities

- Bedford High School
- Heskett Middle School
- Carywood Intermediate
- Columbus Intermediate
- Central Primary
- Glendale Primary

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## Phase 1

### Future Phase

- New 6-8<sup>th</sup> Grade School + BOE**
  - Located at the existing Chanel site
- New PK-2<sup>nd</sup> Grade School**
  - Plus additional PK space
  - Located at the Heskett site
- Renovate/Repurpose Heskett for 3-5<sup>th</sup> Grade**
- New High School**
  - New 9-12 School + Career Tech
  - New auditorium
- Abatement + Demolition**
  - Demolish Existing Central, Glendale, Carywood, & Columbus
  - Demolish Existing High School

a New 3-5 school on the Columbus site is recommended in the future. Once this is built, it is recommended the existing Heskett Building is demolished.

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### The Plan

1. New Bedford High School
2. New 6-8 School + BOE
3. New PK-2 School, Heskett as a 3-5 School
4. Future New 3-5
5. Carywood Intermediate
6. Central Primary
7. Glendale Primary

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### Primary School

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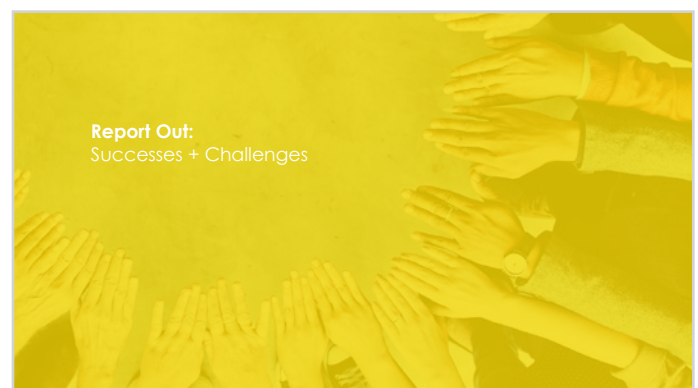
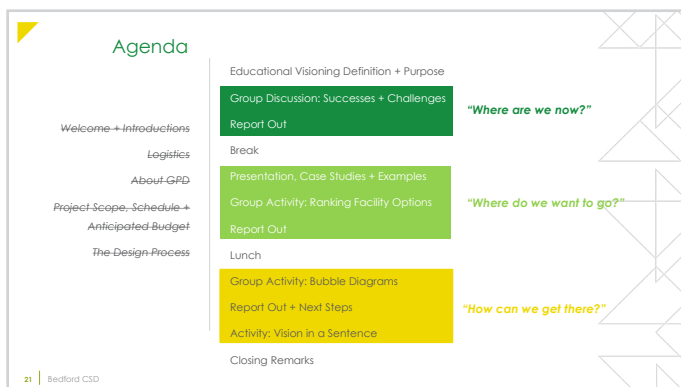
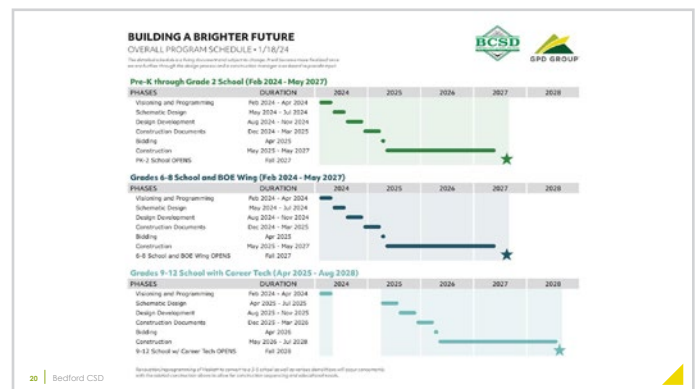
### Middle School

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### High School

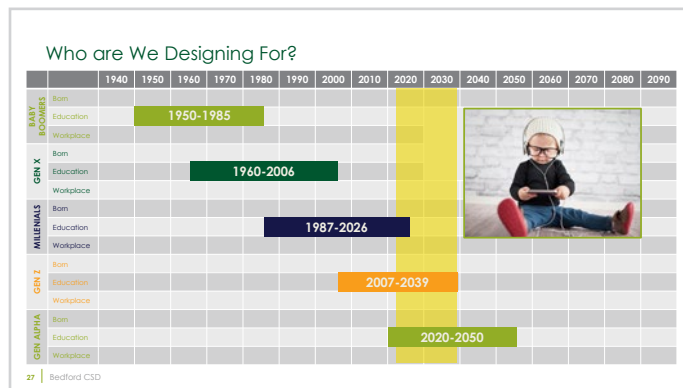
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# Presentation Slides





# Presentation Slides



### Future Careers

#### Career Curriculum PK-12

- PK-5 Career introduction
- 6-8 Career Exploration
- 9-12 Career Planning

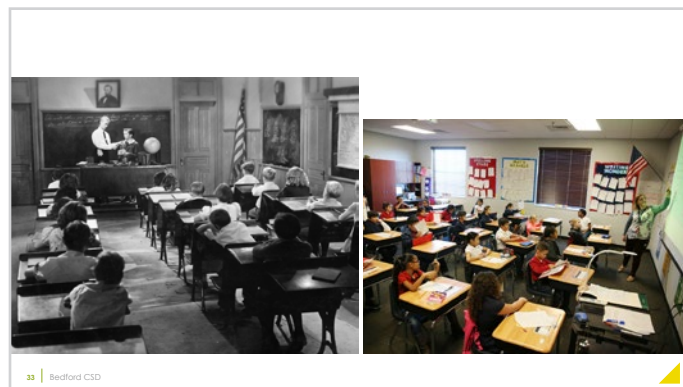
#### Careers of 2040: Tech

- Virtual Store Manager
- Robot Trainer
- Robot Mediator
- Drone Traffic Controller
- Augmented Reality Designer
- Artificial Intelligence
- Cybersecurity
- Data analysts
- IT Technicians
- Developers
  - Virtual and augmented reality, Internet of Things, predictive analytics, Digital Twinning
  - Simulation Developers

#### Careers of 2040: Other

- Micro Gig Agents
- Food Science Specialists
  - 4D printed food technician, cultured meat scientist, synthetic food designer, food as medicine nutritionist and food bank logistic officer, sustainable farming
- Driverless transport and logistics
- Plumbers + Electricians
- Healthcare
  - Data analysis, ownership, security, protocol/legal experts
  - Mental Health Professionals
  - Dentists/Dental Hygienists
  - Registered Nurses + Medical Prof
  - veterinarians
- Energy engineers, experts, architects
  - Alternative energy installers/technicians

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# Presentation Slides

## My Parents' Education

**1950s**  
Students are taught. The arrow points from the teacher to the student.

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## My Education

**1990s**  
They rearranged the desks, but the arrow **STILL** points from the teacher to the student.

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## Education in the 21st Century

The arrow finally changes direction

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## Why teach like this? When learning is this?

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## STUDENT - CENTERED LEARNING

## How do we learn?

Research has demonstrated different Learning Styles

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## Educational Delivery Methods

A. Direct teaching	O. Social/Emotional learning
B. Lecture (sustained, direct teaching)	P. Student presentations
C. Seminar Instruction	Q. Computer-based: adaptive learning/games
D. Teacher team/synchronous collaboration	R. Blended learning/flipped classroom
E. Independent Study	S. Distance learning
F. Small group work/student collaboration	T. Technology with mobile devices
G. Peer tutoring/teaching	U. Technology with desktop devices
H. Internships	V. Other
I. Service learning	
J. Project-based learning	
K. Making things/prototyping	
L. Interdisciplinary learning	
M. Thematic/integrated learning	
N. Integrated arts learning	

How do we learn?

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## 1. What are the **top four** educational delivery methods?

## 2. What are the **bottom two** educational delivery methods?

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# Presentation Slides

Respond at [poll.com/abbyrainier1915](https://poll.com/abbyrainier1915)  
Text **ABBYRAINIER1915** to 22333 once to join, then A, B, C, D, E...

## What do you believe to be the TOP FOUR educational delivery methods?

Powered by **Poll Everywhere**  
Start the presentation to see live content. For screen share software, share the entire screen. Get help at [poll.com/help](https://poll.com/help)

When poll is active, respond at [poll.com/abbyrainier1915](https://poll.com/abbyrainier1915)  
Text **ABBYRAINIER1915** to 22333 once to join

## What do you believe to be the BOTTOM TWO educational delivery methods?

Powered by **Poll Everywhere**  
Start the presentation to see live content. For screen share software, share the entire screen. Get help at [poll.com/help](https://poll.com/help)

21st Century Student Outcomes and Support Systems

BLOOM'S TAXONOMY – COGNITIVE DOMAIN (2001)

CREATING  
EVALUATING  
ANALYZING  
APPLYING  
UNDERSTANDING  
REMEMBERING

“Future Ready”  
“Student-Centered”  
“21st Century”  
“High Performance”

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## How do we want to *define success* for students?

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## How do we want to define success for students?

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## How do we teach?

Teacher as.....self-navigating professional learner  
social contractor  
media critic, maker and publisher  
innovative designer  
globally connected citizen  
an advocate for learners

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## How do we teach?

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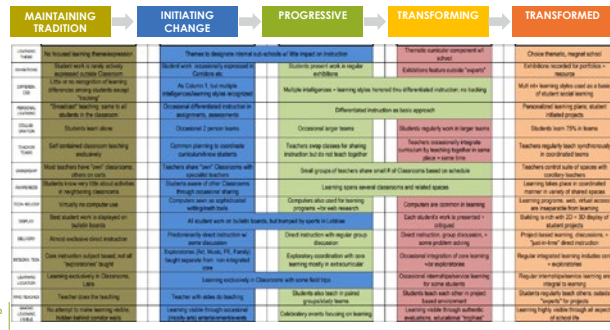
## School Transformation + Development Map

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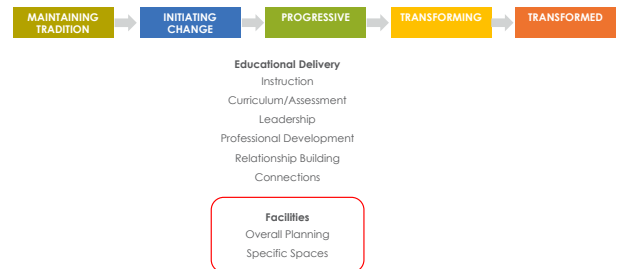


# Presentation Slides

## School Transformation + Development Map



## School Transformation + Development Map



"There are three teachers of children: adults, other children, and their physical environment."  
- Loris Malaguzzi

The environment is The Third Teacher.

## Bursts of color and natural light



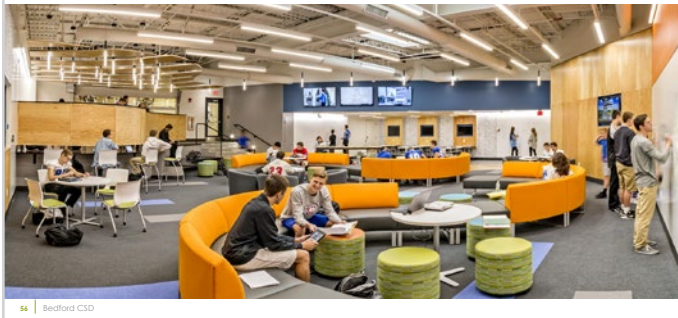
## Classroom courtyard and cafes



## Outdoor education



## Shared activity spaces where students can present, collaborate and study independently

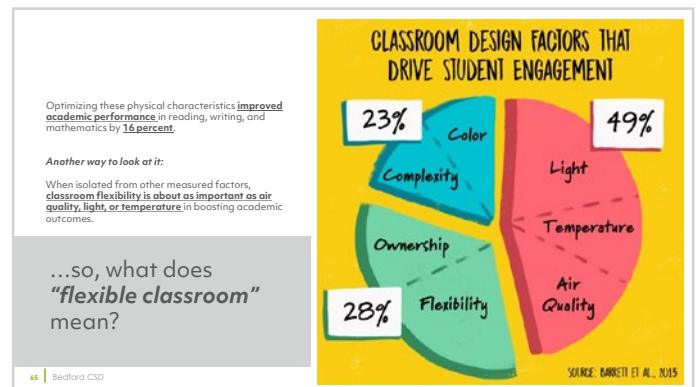
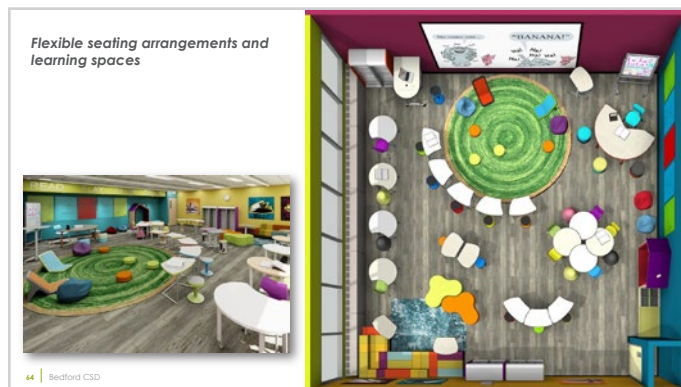
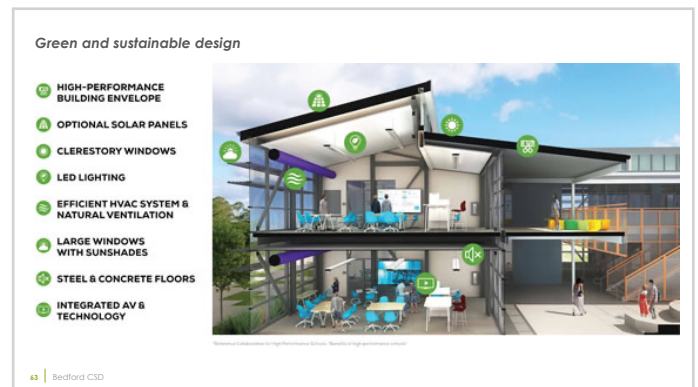
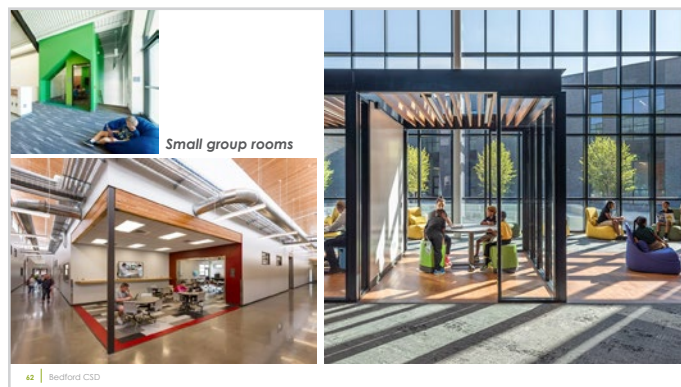
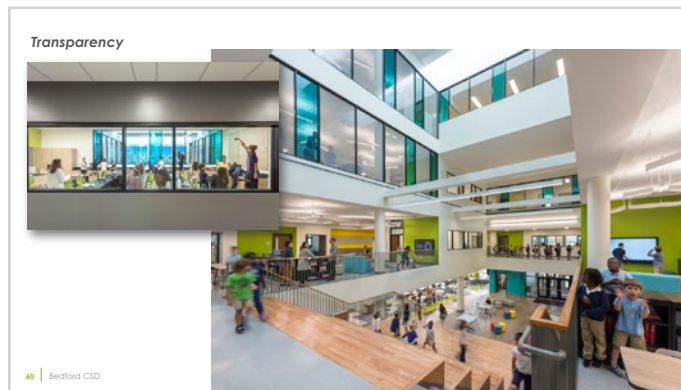
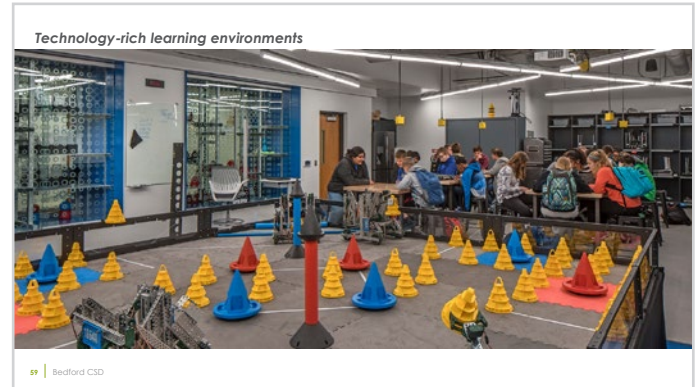


## Shared activity spaces where students can present, collaborate and study independently





# Presentation Slides



# Presentation Slides



## School Organizational Models



Organize by age or mastery...

- Departmental model
- Integrative model
- Project-based learning model
- Academy model
- Small Learning Communities model
- School-within-a-school model

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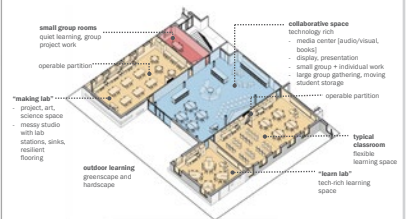


## Dunbar's Number

- SUPPORT GROUP**  
your inner circle / people you can turn to for sympathy or call for help in an emergency
- SYMPATHY GROUP**  
people you consider close friends / those you trust and are able to be vulnerable with
- YOUR CLAN**  
the number of people with whom you can maintain a meaningful relationship
- YOUR TRIBE**  
people you run into and are able to hold a casual conversation with / you remember how you met
- ACQUAINTANCES**  
people who you have met and can put a name to their face
- NAME/FACE**

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## Anatomy of a Classroom: Traditional vs. Community



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## Traditional, Hybrid, Future-Ready



Traditional Teaching Model  
Akron Public Schools



Differentiated Learning Environment  
Strongsville Middle School



Multifunctional Working Area  
Lakeview PK-8

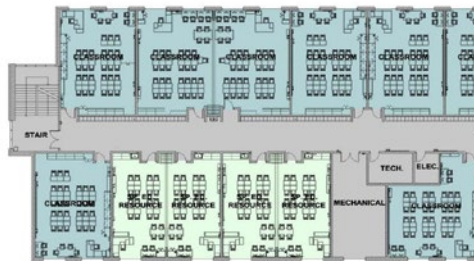
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## Facility Case Studies + Examples



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A



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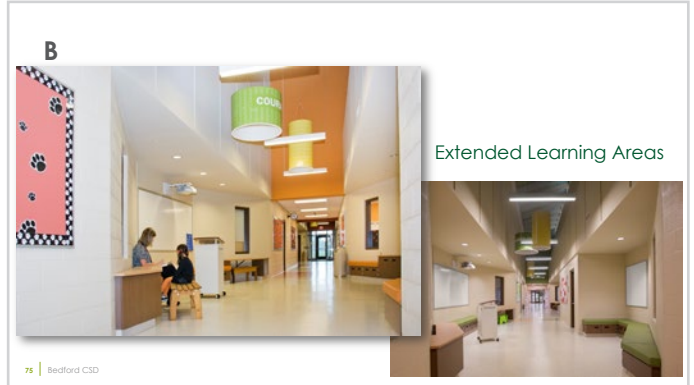
B



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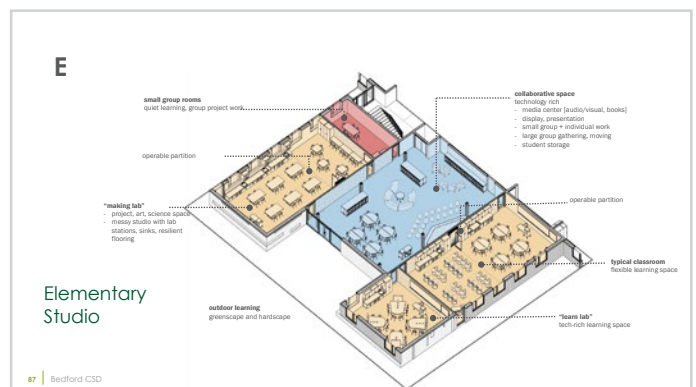
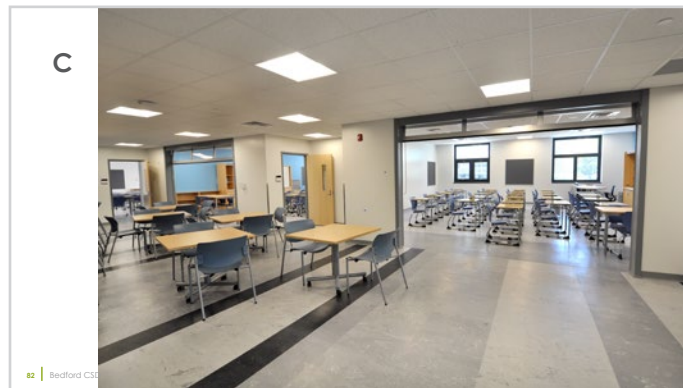


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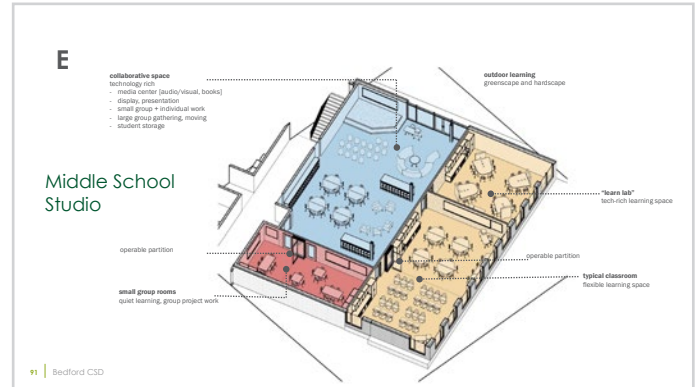


# Presentation Slides





# Presentation Slides



E

**Goals + Vision**

**Facilities**

- Community Center: integral but separate portion of the school
- Develop Small Learning Communities: clusters or pods
- Furniture that supports collaboration, most effective learning modalities
- Teacher Planning Centers to foster collaboration, interdisciplinary teaching, and greater knowing of students by teachers
- Media Center for the 21<sup>st</sup> century

**Education**

- Small learning groups to foster communication, collaboration, and improved social skills
- Project-based learning
- Learning modalities most effective for students; in order of effectiveness:
  - Technology with mobile devices
  - Small group learning
  - Project-based learning
  - Teacher learning/synchronous collaboration
- Personalized learning/mastery learning
- Integrate STEAM learning with core learning
- Social/emotional learning through classroom deliveries and programs
- Teach the "four C's" while meeting standard curriculum goals
- Create ways that students can learn by making things

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Professional Development

**Over 25 Sessions for teachers to choose from**

Online or in-person

**Scheduling**

Allow for two common planning periods for each studio team

**Studio Teams**

Grouped students into studio configurations in existing buildings  
Teachers in their teams for one year prior to building opening

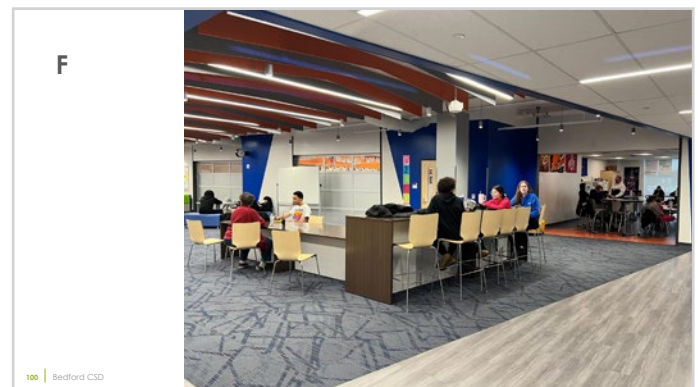
**Mock Classrooms**

Design team worked with district to set up mock classroom with furniture and technology in existing building

**Co-teacher/Para Inclusion in Studios**

*Flexible classrooms are only successful when they go hand in hand with a change in pedagogy.*

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# Presentation Slides



**E**

**Educational Results**

	Liberty SY 16-17	Wilcox SY 16-17	Middle SY 16-17	Academic Center SY 18-19
Performance Index	75.58%	75.58%	75.58%	76.4%
Progress Component	NR	B	B	A
Progress Overall	NR	A	A	A
Gifted	NR	B	C	A
Lowest 20% Achievement	NR	D	D	B
Students with Disabilities	NR	C	C	B
Gap Closing	D	C	F	A

**Additional Instructional Time**  
15-20 Minutes per day

**Intervention Time Increased**  
Utilizing "found" Instructional time

**Discipline Occurrences**  
55% reduction

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**Tours**

**Brunswick Middle School**

- Visited Saturday, February 10
- Grades 6-8
- "Learning Community" MS Team model
- 6th grade in separate wing

**Berea High School**

- Visited Saturday, February 10
- Grades 9-12
- No cafeteria
- Department model with collaborative space

**Warrensville Elementary School**

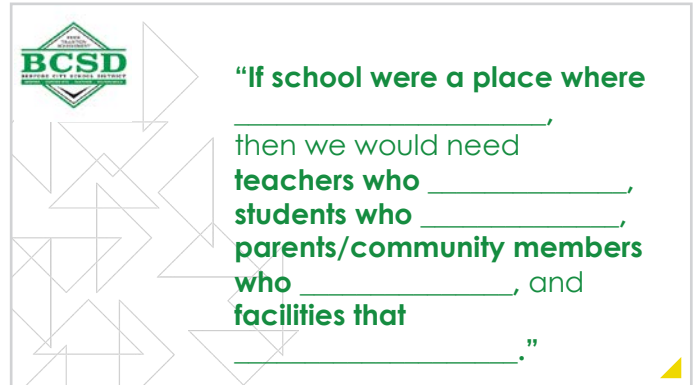
- Visited Monday, February 12
- Grades 1-5 (originally PK-5)
- "Learning Community" Grade Level model

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# Presentation Slides



## Successes + Challenges Exercise

Table 1	CURRICULUM & INSTRUCTION	1
<h2 data-bbox="159 342 349 380">SUCCESSSES</h2> <ul style="list-style-type: none"> <li>Anita Archer - Heskett Reading instruction</li> <li>Expanded Career tech options</li> <li>Dance program</li> <li>College Now Program</li> <li>5 star prek program</li> <li>7th grade Math - growth in scores</li> <li>4th grade ELA - growth in scores</li> <li>Students enjoy school</li> <li>Planning Star Teams - Heskett - teachers</li> </ul>		
<h2 data-bbox="154 697 358 730">CHALLENGES</h2> <ul style="list-style-type: none"> <li>Reading instruction - could be more targeted to all four content areas               <ul style="list-style-type: none"> <li>more accessible</li> </ul> </li> <li>Life skills programs - need expanding</li> <li>Technology - needs expanding for teacher instruction</li> <li>Lack of supplies</li> <li>Radio/TV experience for students</li> </ul>		

# FACILITIES

## Table 1

### SUCCESSSES

- Natural light
- H.S. Gym
- Flag Football - more sports for girls
- Lunch room split - Heskett

### CHALLENGES

- Libraries - needs be updated and more technology.
- Science classrooms don't have sinks.
- Parking - Drop-off & pickup
- Glass - Heskett
- Mold - unsater
- HS - HVAC - comfort
- Leaking issues
- H.S. Pool - can't dive - doesn't work
- More sports for girls.
- Lack of content on TVs
- ~~Too~~ Too congested - H.S. - using half the school

**Table 1**

SUCCESSSES	OTHER
<b>CHALLENGES</b> Lacking media for girls sports achievements More-esp School Newspaper	



# Successes + Challenges Exercise

Table 2	CURRICULUM & INSTRUCTION
<b>SUCCESSSES</b>	<p>extra curricular activities (i.e. intramurals...)</p> <p>Departmentalization at 4/5 for expertise</p> <ul style="list-style-type: none"> <li>- one-to-one</li> <li>- like the tech in classrooms</li> <li>- SEL curriculum</li> <li>- block scheduling in Elementary</li> <li>- current high school schedule (40 mins)</li> <li>- Block scheduling at Middle School</li> <li>- WIN at Middle School</li> </ul>
<b>CHALLENGES</b>	<p>- start times of schools</p> <ul style="list-style-type: none"> <li>- tech in rooms not consistent</li> <li>- pre K-K navigation on chromebook vs. IPAD</li> <li>- SEL curriculum not just implemented by SEL</li> <li>- time to provide service (SEL) not take away from academic</li> <li>- The district is 4<sup>th</sup>/5<sup>th</sup> developmentally &amp; relationship building</li> </ul>

Table 2	FACILITIES
<b>SUCCESSSES</b>	<ul style="list-style-type: none"> <li>- HS stadium</li> <li>- Schools that have the office at the front of buildings</li> <li>- Needs resources for the community located at HS even washer and dryer</li> <li>- The band of grades (K-2, 3-5, 6-8, 9-12)</li> </ul>
<b>CHALLENGES</b>	<p>space at each building for community needs</p> <p>sound system at each building</p> <p>fenced in playground</p> <ul style="list-style-type: none"> <li>- bathrooms - # and location &amp; closure also (unisex) - many have approval</li> <li>- rooms to engage / host community mtgs/proj</li> <li>- other sport facility areas need tending</li> <li>- no student / lounge areas in all buildings</li> <li>- elevators</li> </ul>

# Successes + Challenges Exercise

Table 3

**CURRICULUM & INSTRUCTION** (3)

**SUCCESSSES**

- Re-entry to career-tech
- Expansion of pre-k + pre-k technology (ex. coding)
- programming for special education
- Addition of E-sports
- 5x Pre K

**CHALLENGES**

- changes in administrative staffing
- class sizes

Table 3

**FACILITIES**

**SUCCESSSES**

- Stadium
- maintain sports facilities at middle school site
- have an auditorium space
- geographic to location of buildings (access to highway)
- maintain libraries in each building

**CHALLENGES**

- pre-k not consolidated
- ADA accessibility + pre-k playground
- transitioning to new buildings too often
- HVAC - too hot + no A/C
- lack of quiet break-out spaces (acoustics of cafeteria)
- No flat roofs (standing water/leaks)

No lactation rooms at the schools!

community spaces

Pre-K-2; separate cafe + gym spaces

not enough restrooms

No swimming facilities

# Successes + Challenges Exercise

Table 4	CURRICULUM & INSTRUCTION	4
SUCCESSES		
CHALLENGES		

- DARK, DATED - BASKETBALL COURT  
 - NO FLEX SPACE FOR INSTRUCTION  
 - COMMON OFFICE SPACE FOR MEETINGS  
 - NOT HAVING CENTRALLY LOCATED LIBRARY (NOT @ ALL SCHOOLS)

Table 4	FACILITIES
SUCCESSES	
CHALLENGES	

- STADIUM + PARTNERSHIP (H.S.)  
 - WARRENKVILLE ELEM (LIKE MAIN ENTRY GOING THROUGH MAIN OFFICE)  
 - COURTYARDS (FOR ALL SCHOOLS)  
 - FLEX SPACE (HIGH SCHOOL, COLUMBUS, CARROWOOD)  
 - GLED & LE - CLASSES ON PERIMETER W/ ELA CENTRAL  
 - SEPARATION OF CAFETERIA + GYM  
 - COMMUNITY ACCESSIBLE WIFI  
 - NO FLEX SPACE FOR INSTRUCTION  
 - COMMON OFFICE SPACE FOR MTG'S  
 - NOT HAVING CENTRALLY LOCATED LIBRARY

- BASKETBALL CRT. DARK + DATED (HASKETT)  
 - MAIN GARAGE - TOO OLD  
 - LOGISTICS FOR PARENT DROP-OFF + BUS DROP OFF (CONFUSING (COLUMBUS))  
 - MAIN ENTRANCE TO FAR FROM MAIN ENTRANCE  
 - SAFETY + SECURITY (ALL BLDG'S)  
 - EXT. WINDOWS ARE NOT SECURE (NEED BALUSTICS GLASS, WINDOW TREATMENTS)  
 - SEPARATE ELEMENTARIES RATHER THAN ONE (CREATES RIVALRY)  
 - EMS RESPONSE TIME - 6 MIN (NOT)  
 - TRANSPORTATION



# Successes + Challenges Exercise

Table 5

**CURRICULUM & INSTRUCTION** (5)

<b>SUCCESSES</b>	<p>GREAT LEADERSHIP!</p> <p>USE OF FUNDS</p> <p>CLASS SPACES</p> <p>NEW CURRICULUM FORMAT</p> <p>COUNSELOR TO STUDENT RATIO</p> <p>TECH ACCESS IN CLASSROOMS</p> <p>PROFESSIONAL DEV. FOR STAFF</p> <p>TRANSITIONING CTE</p>
<b>CHALLENGES</b>	<p>→ CULTURALLY RELEVANT CURR.</p> <p>OUT OF DATE CURRICULUM</p> <p>STUDENTS USE OF TECH OUTSIDE CLASS</p> <p>LIBRARY NOT FUNCTIONAL FOR INTENDED USE</p> <p>• MATH PERFORMANCE</p> <p>NO SPACES SPECIFICALLY FOR SPECIAL ED</p> <p>NO MULTIPURPOSE SPACE</p> <p>• STATE MANDATES W/ LIMITED GUIDANCE</p> <p>LENGTH OF CLASS PERIODS (40 min) @ HS</p> <p>NOT ENOUGH RIGOROUS COURSES</p>

Table 5

**FACILITIES**

<b>SUCCESSES</b>	<p>GYM</p> <p>STADIUM</p>
<b>CHALLENGES</b>	<p>OUTDATED <del>buildings</del> FACILITIES</p> <p>DIM LIGHTING / LIMITED NATURAL LIGHT</p> <p>HEAT / AC</p> <p>NO FLEX SPACES</p> <p>NO MULTIPURPOSE SPACE</p>

Table 5

**OTHER**

<b>SUCCESSES</b>	
<b>CHALLENGES</b>	<p>TIME</p> <p>UNDERSTANDING OF ALIGNMENT B/W IMPROVEMENT PROCESS, EVAL PROCESS + FUNDING</p>

# Successes + Challenges Exercise

Table 6	
CURRICULUM & INSTRUCTION	
<p><b>SUCCESSSES</b></p> <ul style="list-style-type: none"> <li>- Strong SEL programs</li> <li>- Expanding Career/Tech.</li> <li>- Team Based Learning</li> <li>- Staying current/relevant in curriculum (book adoptions)</li> <li>- Quality of Instructors.</li> </ul> <p><b>CHALLENGES</b></p> <ul style="list-style-type: none"> <li>- Space!!!</li> <li>- Staff shortages.</li> </ul>	

Table 6	
FACILITIES	
<p><b>SUCCESSSES</b></p> <p>Safe Buildings</p> <ul style="list-style-type: none"> <li>- Metal Detectors.</li> <li>- Cameras</li> </ul> <p>Track + Field available to classes for outdoor learning</p> <p><b>CHALLENGES</b></p> <ul style="list-style-type: none"> <li>- Space <ul style="list-style-type: none"> <li>* no quiet corners</li> <li>* no place to spread out</li> <li>* no gym space</li> <li>* no storage space</li> </ul> </li> <li>- Dysregulated temperatures. <ul style="list-style-type: none"> <li>- Too hot or too cold.</li> </ul> </li> </ul>	

Table 6	
OTHER	
<p><b>SUCCESSSES</b></p> <ul style="list-style-type: none"> <li>- Wonderful Football Stadium <ul style="list-style-type: none"> <li>* Supports great athletic programs despite space issues</li> </ul> </li> <li>- Wonderful staff abilities to work around facilities challenges.</li> </ul> <p><b>CHALLENGES</b></p> <ul style="list-style-type: none"> <li>- Growing needs for related services - (OT/PT/SLP etc.) space</li> <li>- Updating libraries to include technology + be student friendly</li> <li>- need updated playgrounds.</li> </ul>	



# Successes + Challenges Exercise

Table 7	CURRICULUM & INSTRUCTION	7
<b>SUCCESSSES</b>		
Students interested in CTE Variety of options - Photo, ASL Advisory/WIN Teaming @ Heskett Proximity to partner teachers Inclusion for all Access to tech in rooms		
<b>CHALLENGES</b>		
Not all teachers have proximity Need access to texts in native lang No flex spaces - all defined Seating @ HIS Size of desks Need tables Rooms boring		

Table 7	FACILITIES
<b>SUCCESSSES</b>	
Stadium - residents can access - with security - how to safely use! idea of courtyard Some variety of spaces Athletic facilities Dedicated Auditorium w/ space to fly drops & dressing rooms!	
<b>CHALLENGES</b>	
Need more secure spaces Doors - not safe for lockdown Size/structure of spaces Libraries <u>not</u> prioritized Elevator indoor athletic facilities	
Staff PP w/ vents!!! Separate gym/cafe - Safe eval spaces location of admin offices	



# Successes + Challenges Exercise

Table 8

**CURRICULUM & INSTRUCTION**

HESKETT  
⑧ M.S.

**SUCCESSSES**

7<sup>th</sup> Grade Growth  
High Credit Offerings  
School  
Teams

**CHALLENGES**

- HARD TO COLLABORATE & PLAN  
(DUE TO LACK OF SPACES)

No Tutors

Table 8

**FACILITIES**

⑧ M.S.  
HESKETT M.S.

**SUCCESSSES**

LIMITED FLEXIBILITY (OP. WALLS)

**CHALLENGES**

- SECURITY!  
- LACK OF COLLABORATION  
SPACES (STUDENTS + STAFF)

- ACOUSTICS (OPERABLE WALLS)
- TOO MUCH GLASS @ CORRIDOR WALLS
- TWO STUDENT DININGS (SOUND & SECURITY)
- LACK OF RESTROOMS
- INADEQUATE SPACE FOR FCS
- MEDIA CENTER LAYOUT
- LOCATION / LAYOUT OF ADMIN OFFICES

# Successes + Challenges Exercise

Table 9

**CURRICULUM & INSTRUCTION**

9

**SUCCESSSES**

- OPTIMIZING PD DAYS.
- GRANT UTILIZATION - FED/STATE
- TBT - TEACHER BASED TEAMS WEEKLY

**CHALLENGES**

- CAREER TECH - TRANSPORTATION TIME.
- PARENTAL ENGAGEMENT
- TBT MEETINGS AT DIFFERENT LOCATIONS.

Table 9

**FACILITIES**

**SUCCESSSES**

OPERATIONS - KEEPING UP  
MAIN HUB OF OFFICES FOR ADMIN

**CHALLENGES**

EXPENSES  
NO COOLING (EXCEPT HECKETT)  
ADA (ENTRY, ACCESS, RESTROOMS)  
BUS/VEHICULAR TRAFFIC CONFLICTS  
PUBLIC MEETING SPACES (AUDITORIUM)

Table 9

**OTHER**

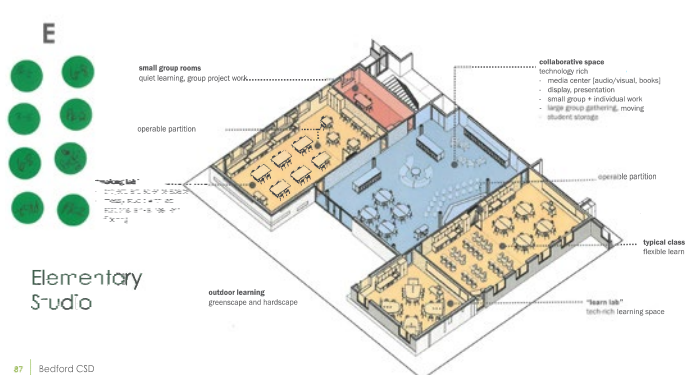
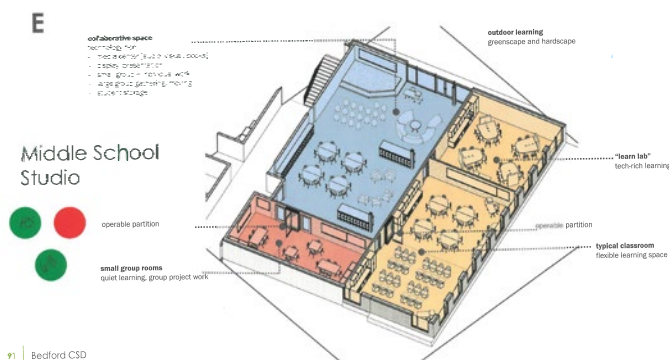
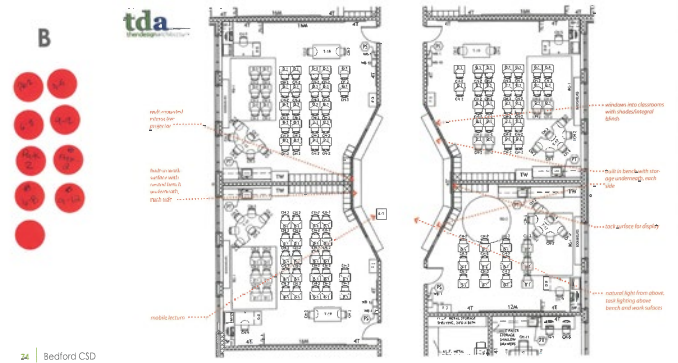
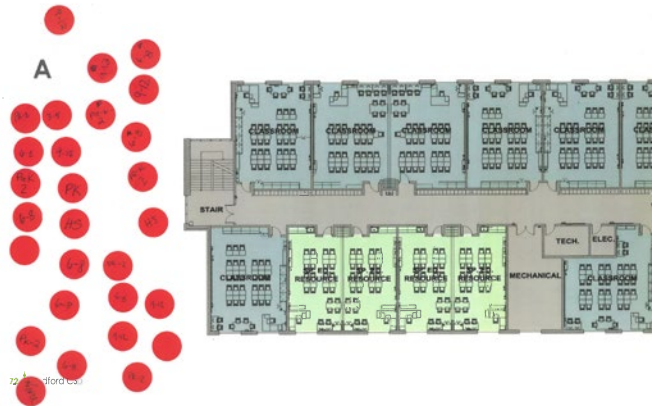
**SUCCESSSES**

**CHALLENGES**

NATATORIUM FOR COMMUNITY.  
PARTNERSHIPS



# Ranking Facility Examples

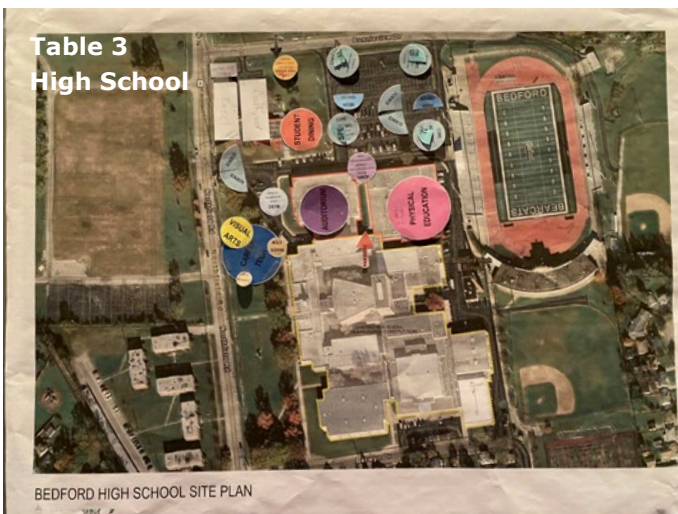
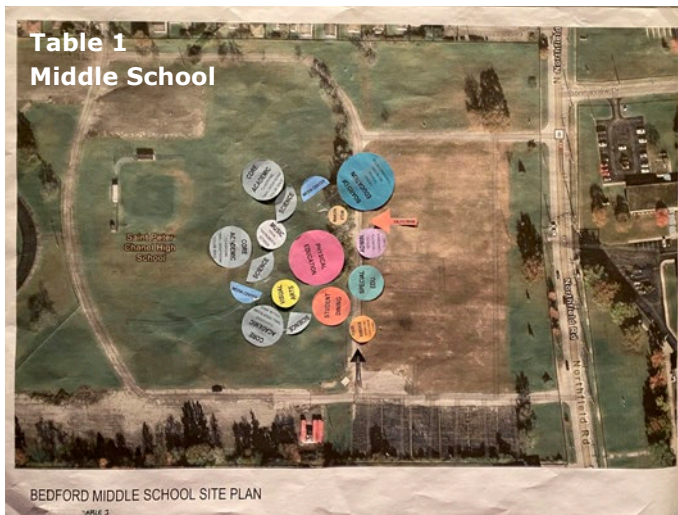




# Ranking Facility Examples

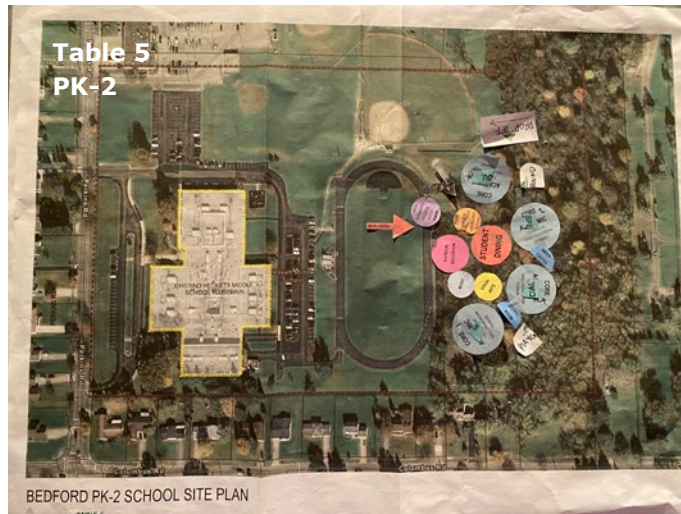


# Bubble Diagrams





# Bubble Diagrams



# Vision in a Sentence

We selected representative examples to include, all responses are recorded on p. 22



**"If school were a place where**  
dreams begin,  
**then we would need**  
**teachers who** nurtured and encouraged  
**students who** participated and were engaged  
**parents/community members**  
**who** cared and carried, and  
**facilities that**  
invested in all of ~~it~~ their dreams"



**"If school were a place where**  
We feel like home,  
**then we would need**  
**teachers who** Care,  
**students who** are respectful,  
**parents/community members**  
**who** are engaged, and  
**facilities that**  
are safe."



# Vision in a Sentence

We selected representative examples to include, all responses are recorded on p. 22



**“If school were a place where**  
Students thrived,  
**then we would need**  
**teachers who** collaborate,  
**students who** persevere,  
**parents/community members**  
**who** partner/trust w/ <sup>the</sup> school, and  
**facilities that**  
are welcoming and invite.”  
creativity



**“If school were a place where**  
The community came together  
**then we would need**  
**teachers who** connect,  
**students who** learn,  
**parents/community members**  
**who** engage, and  
**facilities that**  
enhance the mission”

# Vision in a Sentence

We selected representative examples to include, all responses are recorded on p. 22



**"If school were a place where**  
I love to be,  
**then we would need**  
**teachers who** love,  
**students who** participate,  
**parents/community members**  
**who** communicate, and  
**facilities that**  
keep us safe."



**"If school were a place where**  
all children succeeded,  
**then we would need**  
**teachers who** are highly qualified + caring,  
**students who** are willing to learn,  
**parents/community members**  
**who** support education, and  
**facilities that**  
are safe and foster growth."



