



Cecil County Public Schools Board of Education Proposed Budget



Fiscal 2018

Operating Fund

Capital Fund

Debt Service Fund



Our Children Our Schools Our County Our Future



Fully Fund Public Education



Mission

Our mission is to provide an excellent Pre-kindergarten through graduation learning experience that enables ALL students to demonstrate the skills, knowledge, and attitudes required for lifelong learning and productive citizenship in an ever-changing global society.



Goal 1

All students will meet or exceed high academic standards.

OBJECTIVES:

- 1.1 Students will meet or exceed state proficiency levels in tested areas.
- 1.2 Students will graduate from high school prepared for college and/or the world of work.
- 1.3 Students will enroll in rigorous academic programs.
- 1.4 Students will use technology to enhance their learning.



Goal 2

**All students will learn in safe,
secure, and inviting environments.**

OBJECTIVES:

- 2.1 Students will abstain from violent and disruptive behaviors.
- 2.2 Students will abstain from harmful behaviors associated with substance abuse.
- 2.3 All schools will demonstrate a readiness to deal with emergency situations.
- 2.4 Parents and guardians will support the public school system.
- 2.5 Students will support the public school system.



Goal 3

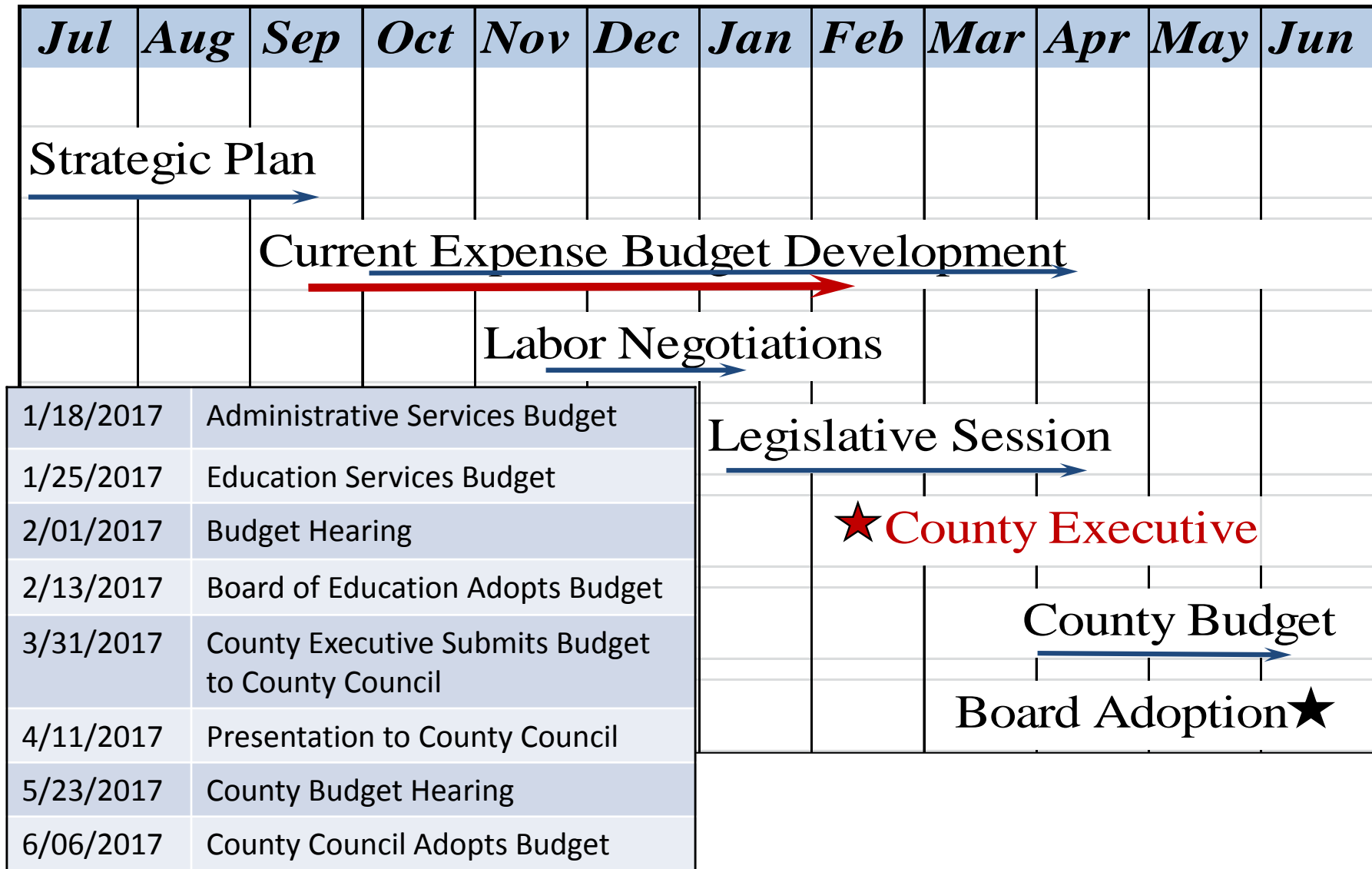
All students will benefit from effective and efficient support and services provided by a learning organization.

OBJECTIVES:

- 3.1 Students will be taught by highly qualified professional and support staff.
- 3.2 Students will learn in clean, well maintained, and instructionally conducive facilities.
- 3.3 Students and staff will have access to high quality, productive support services.
Technology • Curriculum • Business Services • Food Services • Transportation
- 3.4 All staff will utilize systems thinking approach in daily operations.



Budget Development Timeline



Budget Prioritization Survey Results

Parents
Students
Employees



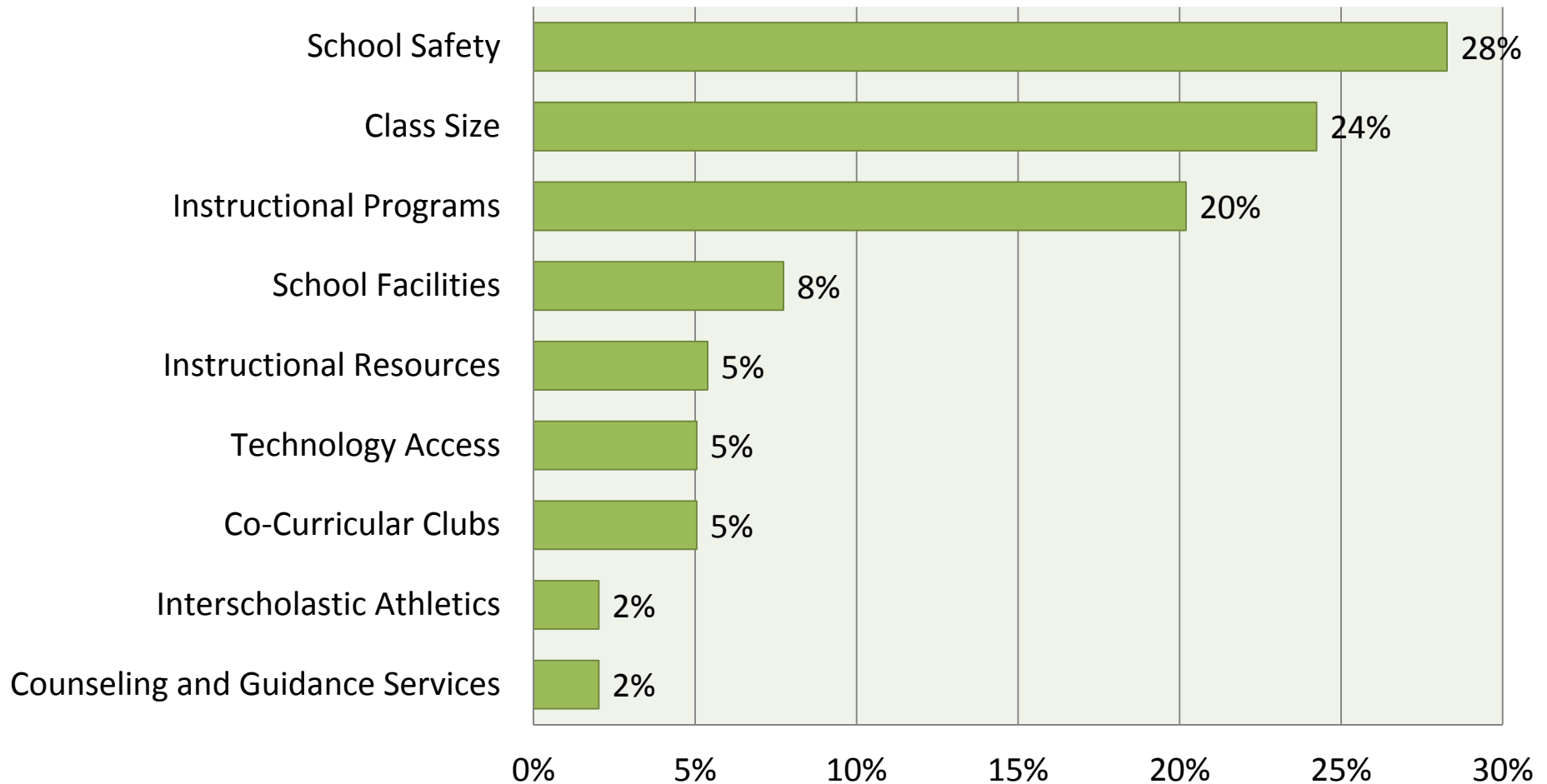
Cecil County Public Schools

Building a Foundation for Lifelong Learning



Parent Survey Results

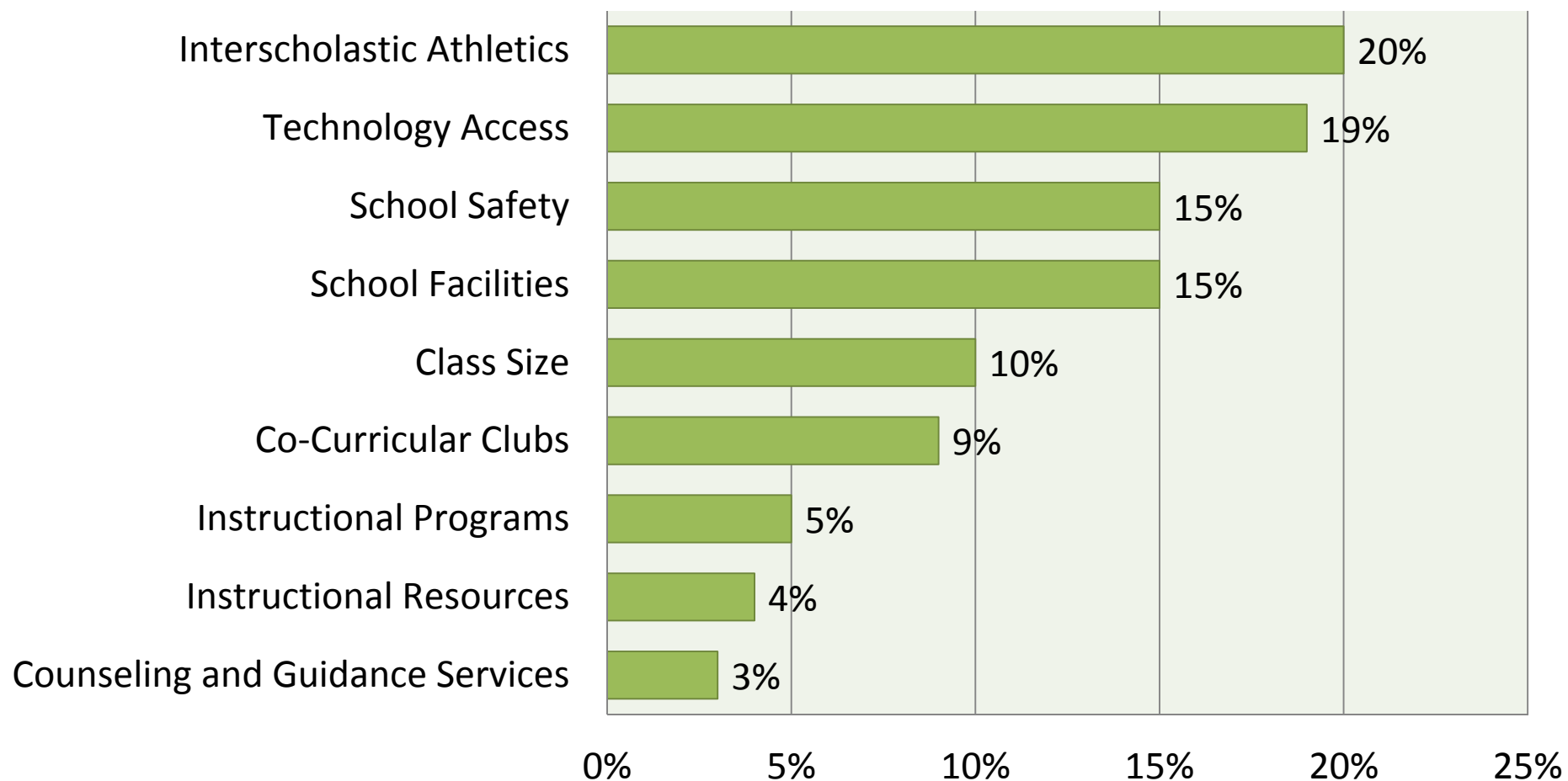
High Priority 328 Responses





Student Survey

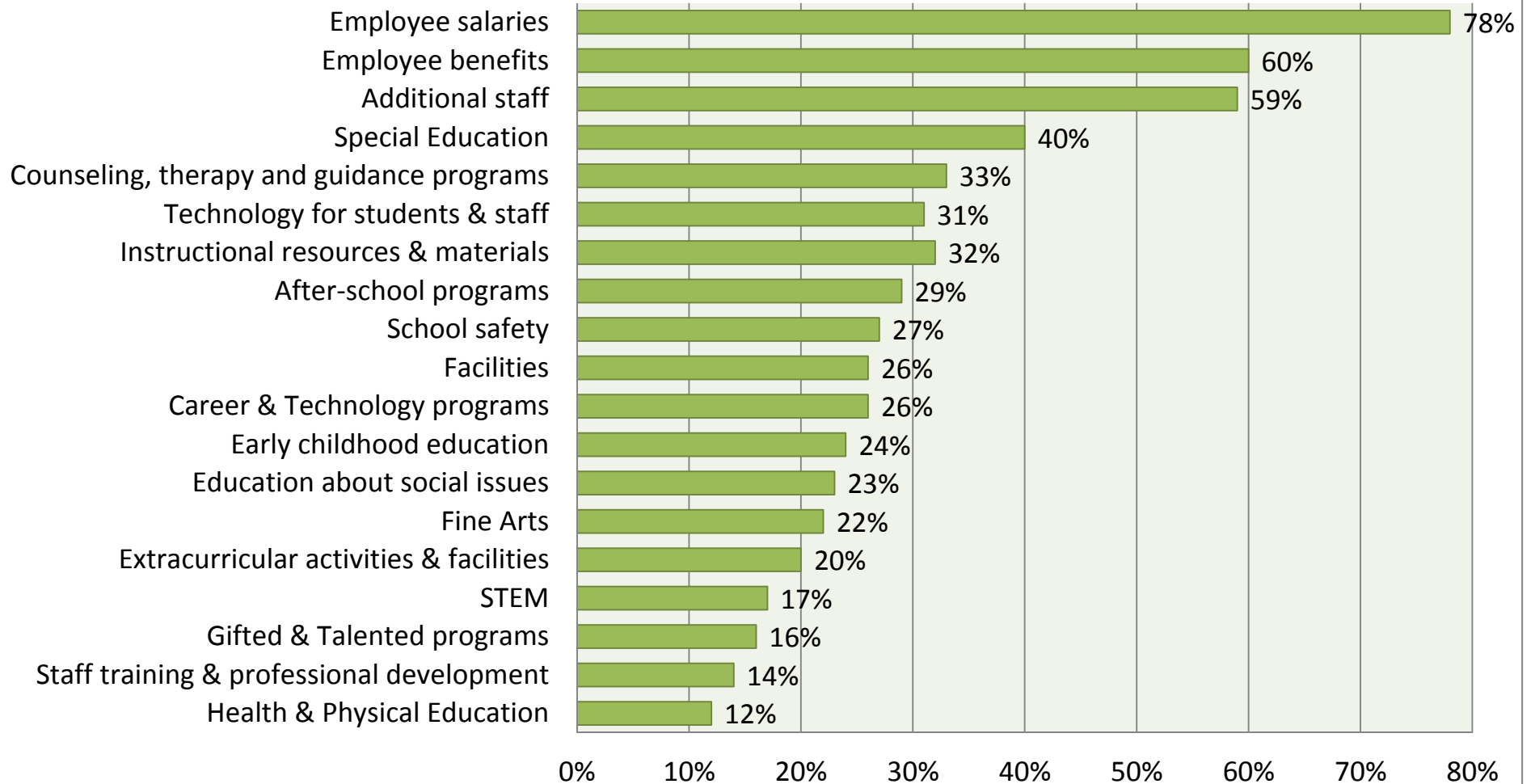
High Priority 1932 Responses





Employee Survey

Increase Funding 1072 Responses





System Challenges

- Graduation rate
- College and career readiness
- Student support
- Facility needs
- Competitive salaries and benefits
- Staffing
- Curricular resources and materials
- Technology
- Professional development
- School of Technology programs
- Enrollment fluctuation



Regional Teacher Salary Comparison

11 SELECTED AREA SCHOOLS WITHIN COMMUTE OF CECIL COUNTY

	BACHELOR'S SCALES				MASTER'S SCALES				Maximum includes APC, Adv. Prep. & Longevity	
School System	Step 1	Rank	Step 10	Rank	Step 1	Rank	Step 10	Rank	Longevity	Rank
Baltimore County MD	\$ 46,053	2	\$ 52,542	10	\$ 47,139	4	\$ 58,941	10	\$ 96,840	1
Brandywine DE	\$ 41,720	7	\$ 58,356	1	\$ 48,839	2	\$ 66,592	1	\$ 91,478	2
Red Clay DE	\$ 40,118	8	\$ 56,108	4	\$ 44,827	9	\$ 62,183	4	\$ 89,766	3
Oxford PA	\$ 47,743	1	\$ 55,036	6	\$ 51,417	1	\$ 59,003	9	\$ 87,508	4
Christina DE	\$ 37,520	11	\$ 54,452	7	\$ 45,116	7	\$ 63,356	2	\$ 86,963	5
Queen Anne's MD	\$ 45,048	4	\$ 58,288	2	\$ 45,373	5	\$ 59,748	6	\$ 86,174	6
Colonial DE	\$ 38,724	10	\$ 53,723	8	\$ 44,611	10	\$ 62,275	3	\$ 85,905	7
Harford MD	\$ 42,629	6	\$ 55,619	5	\$ 45,223	6	\$ 59,005	8	\$ 85,726	8
Cecil MD	\$ 45,208	3	\$ 56,945	3	\$ 48,008	3	\$ 59,745	7	\$ 83,563	9
Kent MD	\$ 43,126	5	\$ 51,451	11	\$ 43,894	11	\$ 58,182	11	\$ 82,566	10
Appoquinimink DE	\$ 39,976	9	\$ 53,548	9	\$ 44,883	8	\$ 59,875	5	\$ 81,810	11

CECIL RANKINGS										
2016-2017	\$ 45,208	3	\$ 56,945	3	\$ 48,008	3	\$ 59,745	7	\$ 83,563	9
2015-2016	\$ 44,760	3	\$ 56,381	2	\$ 46,535	3	\$ 58,156	9	\$ 80,829	11
2014-2015	\$ 44,186	3	\$ 55,657	2	\$ 45,961	4	\$ 57,432	10	\$ 79,919	9
** 2013-2014	\$ 43,662	3	\$ 54,997	2	\$ 45,437	4	\$ 56,772	9	\$ 79,089	12
** 2012-2013	\$ 42,890	5	\$ 54,025	4	\$ 44,665	4	\$ 55,800	9	\$ 77,866	12

**** Includes Avon Grove, PA**

Source: Survey of Maryland and Some Surrounding Area School Systems by the Cecil County Public Schools Administrative Services Office

2/13/2017 NOTE: Bachelor's Step 1 & 10 and Master's Step 1 & 10 include no experience or longevity add-ons.
Maximum teacher salary includes APC, highest advanced preparation and longevity stipends.



Enrollment

As of Sep 30,	2014	2015	2016 **	Diff
PreS, PreK	745.00	757.00	656.00	(101.00)
Elementary	6,800.00	6,939.00	6,850.00	(89.00)
Middle	3,446.00	3,443.00	3,438.00	(5.00)
High	4,690.00	4,720.00	4,689.00	(31.00)
Unfunded		(7.25)	(2.00)	5.25
Sub-total				
Funded	14,936.00	15,094.75	14,975.00	(119.75)
Total	15,681.00	15,859.00	15,633.00	(226.00)
Total Change	-0.9%	1.1%	-1.4%	

** Funding basis for fiscal 2018



Deferred Maintenance

- 2.4 million square feet of building space
- 707 acres of land

An investment of \$ 276 million

Systems with "Fair" or "Poor" Ratings		
Mechanical	Chillers, boilers, treatment systems	\$ 27,590,054
Roof		11,486,108
Site	Paving, Driveways, bus loops, sidewalks	4,810,202
Plumbing	Septic, water, fixtures	1,615,559
Athletics	Tracks, fields, fences, tennis courts	1,690,451
Electrical	Switch gears, lights, elevators, generators	815,092
Interior	Ceiling tiles, paint, carpet, casework, doors, windows	1,242,131
Exterior	Masonry, painting, site lighting	259,933
Auditorium	Seats, lights, stage curtains	118,080
Total		\$ 49,627,610



FY18 Construction Budget Request

School / Project	Requested Budget FY 2018		Local Requests Projected Future Years					
	State	Local	FY19	FY20	FY21	FY22	FY23	Future
Gilpin Manor Elementary replacement school	4,076,000	4,147,000	4,147,000	4,147,000	-	-	-	-
Cecil Manor Elementary Roof replacement	563,000	330,000	-	-	-	-	-	-
Perryville High Boiler replacement	546,000	320,000	-	-	-	-	-	-
Bohemia Manor Middle / High Roof replacement	830,000	488,000	487,000	-	-	-	-	-
Conowingo Elementary Boiler replacement	187,000	110,000	-	-	-	-	-	-
Providence School Roof replacement	218,000	126,000	-	-	-	-	-	-
Rising Sun Elementary Boiler replacement	313,000	184,000	-	-	-	-	-	-
Chesapeake City Elementary replacement school	-	350,000	4,410,000	4,410,000	4,411,000	-	-	-
North East Middle Addition / renovations	-	-	1,800,000	8,338,000	8,338,000	8,339,000	-	-
Kenmore Elementary Addition / renovation	-	-	-	1,500,000	6,947,000	6,947,000	6,946,000	-
Cecil Manor Elementary HVAC	-	-	611,000	-	-	-	-	-
Thomson Elementary Addition / renovation	-	-	-	-	1,000,000	4,106,000	4,106,000	4,106,000
Total Large Capital Projects	\$6,733,000	\$6,055,000	\$11,455,000	\$18,395,000	\$20,696,000	\$19,392,000	\$11,052,000	\$ 4,106,000



FY18 Construction Budget Request

Locally Funded Small Capital Projects

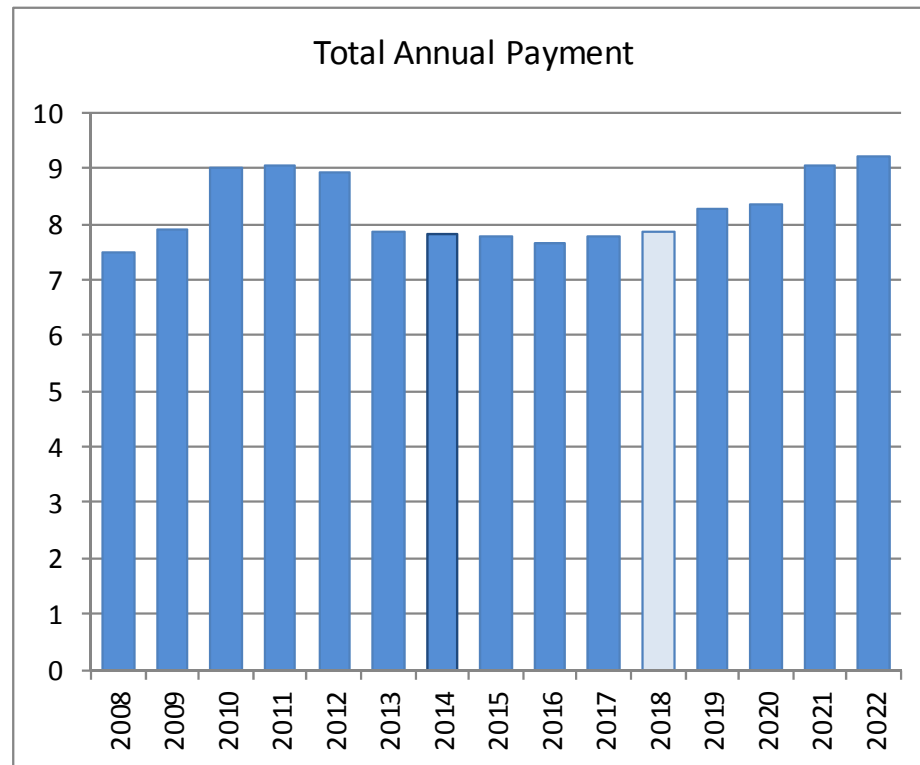
Project		Budget Request
Various schools	Energy Performance Contract	\$ 803,913
Bohemia Manor High	Replace VAV units	260,000
North East High	Resurface tennis courts	220,000
Perryville High	Resurface tennis courts	200,000
Elk Neck Elementary	Improve security/access to building	250,000
Elkton Middle	Secure entrance into building	250,000
Perryville High	Secure entrance into building	250,000
Rising Sun High	Secure entrance into building	180,000
Kenmore Elementary	Student/staff/visitor safety	250,000
School of Technology	Diesel lab renovation	902,820
High Schools	Security camera systems	1,010,864
Maintenance	Paving	250,000
Perryville High	Field house 75' x 50'	2,000,000
Administrative Services Building	Replace chiller and cooling tower	350,000
Cherry Hill Middle	Window replacement	400,000
Cherry Hill Middle	Renovate stage and cafeteria	344,000
Administrative Services Building	Replace roof	2,295,000
Total Request		\$ 10,216,597



Debt Service

County Debt Amortization (\$ millions)

Fiscal Year	Total Annual Payment	CIP **	Outstanding Bonds
2010	\$ 9.0		\$ 95.7
2011	\$ 9.0		\$ 90.0
2012	\$ 8.9		\$ 83.6
2013	\$ 7.9		\$ 78.4
2014	\$ 7.8		\$ 73.0
2015	\$ 7.8		\$ 67.9
2016	\$ 7.6		\$ 63.1
2017	\$ 8.3	\$ 9.9	\$ 67.5
2018	\$ 8.1	\$ 8.0	\$ 69.8
2019	\$ 8.3	\$ 8.1	\$ 71.8
2020	\$ 8.3	\$ 12.8	\$ 78.5
2021	\$ 9.1	\$ 12.7	\$ 84.2
2022	\$ 9.2	\$ 3.1	\$ 80.2



** Based on Fiscal 2017 Capital Improvement Plan

Debt Service	FY 2017	FY 2018	Change
Principal	\$ 5,693,126	\$ 5,631,061	\$ (62,065)
Interest	2,641,999	2,437,698	(204,301)
Total	\$ 8,335,125	\$ 8,068,759	(266,366)



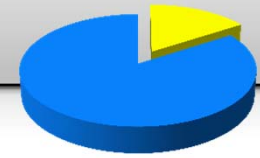
Administrative Services Priorities

- Provide additional custodial support to the School of Technology.
- Focus resources to address \$49 million in deferred maintenance.
- Replace security cameras systems for all 5 high schools.
- Improve internet filtering.
- Replace four (4) maintenance vehicles.
- Provide additional support for the management of ongoing and more frequent projects.



Administrative Services Budget Summary

16%



FULL TIME EQUIVALENTS (FTE)	FY14 Approved	FY15 Approved	FY16 Approved	FY17 Approved	FY18 Request	Increase / Decrease
01 Administration	47.00	47.00	47.00	47.00	47.50	0.50
09 Student Transportation	25.00	25.00	23.00	23.00	23.00	-
10 Operation of Plant	131.00	130.50	132.00	134.50	135.50	1.00
11 Maintenance of Plant	47.50	48.50	49.00	48.00	48.00	-
15 Capital Outlay	2.50	2.50	3.00	3.00	4.00	1.00
Grand Total	253.00	253.50	254.00	255.50	258.00	2.50

BY CATEGORY	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Approved	FY18 Request	Increase / Decrease	% Change
01 Administration	4,221,468	4,074,198	4,239,140	5,259,193	5,690,739	431,546	8.2%
09 Student Transportation	9,391,768	9,456,522	9,621,041	9,618,935	9,811,411	192,476	2.0%
10 Operation of Plant	11,638,301	11,900,682	10,928,621	12,080,489	11,607,860	(472,629)	-3.9%
11 Maintenance of Plant	4,542,525	4,206,477	4,332,731	4,131,103	4,110,588	(20,515)	-0.5%
15 Capital Outlay	391,580	296,587	296,565	355,244	422,402	67,158	18.9%
Grand Total	30,185,642	29,934,466	29,418,098	31,444,964	31,643,000	198,036	0.6%

BY OBJECT	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Approved	FY18 Request	Increase / Decrease	% Change
01 Salaries & Wages	12,058,789	11,903,097	11,910,396	12,540,562	12,912,223	371,661	3.0%
02 Contracted Charges	10,352,922	10,514,371	10,842,507	11,013,691	11,066,913	53,222	0.5%
03 Supplies and Materials	1,510,381	1,213,569	1,475,886	1,376,334	1,312,684	(63,650)	-4.6%
04 Other Charges	5,977,223	6,164,068	4,977,612	5,950,236	5,547,668	(402,568)	-6.8%
05 Land, Buildings, Equipment	287,091	139,363	207,668	549,161	788,850	239,689	43.6%
08 Transfers	(763)	(2)	4,029	14,980	14,662	(318)	-2.1%
Grand Total	30,185,642	29,934,466	29,418,098	31,444,964	31,643,000	198,036	0.6%



Education Services Priorities

- Provide additional teaching positions to support special education, English language learners, gifted and talented, and student services.
- Continue professional development, curriculum writing and review.
- Purchase additional instructional materials, including textbooks.
- Maintain AED devices as required.
- Continue to offer full range of athletic and extracurricular opportunities.
- Sustain pre-kindergarten in all Elementary Schools.
- Continue the Twilight Program based on excellent results.
- Continue support for Upper Chesapeake Center for the Arts.
- Provide incentives and recognition to Nationally Certified Teachers.



Education Services-Budget Summary

64%



FULL TIME EQUIVALENTS (FTE)	FY14 Approved	FY15 Approved	FY16 Approved	FY17 Approved	FY18 Request	Increase / Decrease
02 Instruction -Leadership/Support	196.10	196.10	197.10	195.10	194.60	(0.50)
03 Instruction -Salaries/Wages	1,120.66	1,103.40	1,101.10	1,102.40	1,101.70	(0.70)
06 Special Education	418.20	411.10	419.90	437.50	441.40	3.90
07 Student Personnel Services	15.90	15.90	15.90	13.90	16.90	3.00
08 Student Health Services	31.00	31.00	31.00	31.00	32.00	1.00
14 Community Services	-	-	-	3.00	3.00	-
Grand Total	1,781.86	1,757.50	1,765.00	1,782.90	1,789.60	6.70

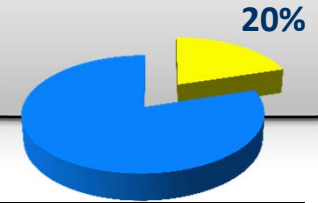
BY CATEGORY	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Approved	FY18 Request	Increase / Decrease	% Change
02 Instruction -Leadership/Support	13,275,794	13,375,653	13,336,769	14,139,542	14,301,616	162,074	1.1%
03 Instruction -Salaries/Wages	69,545,018	70,323,323	70,388,332	72,703,252	74,942,144	2,238,892	3.1%
04 Instruction-Materials/Supplies	3,790,757	4,623,250	3,062,031	4,176,808	4,786,960	610,152	14.6%
05 Instruction-Other Costs	2,917,327	2,573,822	3,270,618	3,141,775	3,517,196	375,421	11.9%
06 Special Education	24,609,671	25,217,746	26,318,769	27,130,120	27,533,393	403,273	1.5%
07 Student Personnel Services	1,073,218	1,071,992	1,035,423	963,127	1,447,651	484,524	50.3%
08 Student Health Services	1,506,440	1,520,899	1,592,817	1,625,301	1,704,144	78,843	4.9%
14 Community Services	235,790	281,963	145,388	260,199	279,199	19,000	7.3%
Grand Total	116,954,015	118,988,648	119,150,147	124,140,124	128,512,303	4,372,179	3.5%

BY OBJECT	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Approved	FY18 Request	Increase / Decrease	% Change
01 Salaries & Wages	104,667,898	105,932,166	107,195,597	111,150,453	114,735,284	3,584,831	3.2%
02 Contracted Charges	3,789,340	4,088,888	4,189,544	3,854,784	3,993,063	138,279	3.6%
03 Supplies and Materials	4,287,454	5,189,702	3,695,245	4,820,616	5,346,720	526,104	10.9%
04 Other Charges	653,520	730,663	724,735	782,277	758,022	(24,255)	-3.1%
05 Land, Buildings, Equipment	573,364	52,257	514,936	520,840	868,279	347,439	66.7%
08 Transfers	2,982,440	2,994,972	2,830,090	3,011,154	2,810,935	(200,219)	-6.6%
Grand Total	116,954,015	118,988,648	119,150,147	124,140,124	128,512,303	4,372,179	3.5%

2/13/2017



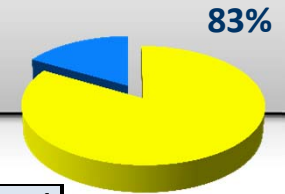
Fixed Charges Budget Summary



by Object	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Approved	FY18 Request	Increase / Decrease	% Change
0508 Awards	14,564	11,749	12,550	20,000	15,000	(5,000)	-25.0%
0513 Trs/tps admin. fee	310,161	314,765	301,179	336,022	316,141	(19,881)	-5.9%
0519 Tuition-tea	422,555	361,452	709,875	430,834	415,404	(15,430)	-3.6%
0520 Tuition-a&s	23,223	17,236	70,845	23,687	20,230	(3,457)	-14.6%
0521 Tuition-sup	21,804	19,733	134,767	22,240	20,769	(1,471)	-6.6%
0527 Interest	-	-	13,704	12,514	26,218	13,704	109.5%
0546 Ins-comp gen liab	147,722	95,159	110,460	125,000	125,000	-	0.0%
0548 Health care optout	369,976	391,251	426,059	380,614	429,000	48,386	12.7%
0550 Ins-health care	17,181,849	16,416,072	16,718,895	17,894,755	18,623,522	728,767	4.1%
0551 Ins-term life	229,111	238,065	228,965	234,006	238,528	4,522	1.9%
0552 Emp assist	53,580	50,944	50,944	52,262	53,000	738	1.4%
0553 Flex spending	27,876	22,581	22,932	25,229	24,000	(1,229)	-4.9%
0554 Wellness prog	224,609	200,690	205,810	215,000	210,000	(5,000)	-2.3%
0555 Ins-workers comp	733,151	663,996	703,746	704,505	814,034	109,529	15.5%
0556 Retiree healthcare	4,002,430	3,713,172	3,233,956	4,173,121	3,245,654	(927,467)	-22.2%
0557 Social security	8,616,977	8,705,005	8,832,238	9,165,755	9,339,103	173,348	1.9%
0558 Retirement systems	1,127,533	1,076,272	988,143	1,115,601	1,070,481	(45,120)	-4.0%
0559 Blood bank dues	(403)	18	-	-	-	-	0.0%
0571 Emp pers losses	550	425	200	500	500	-	0.0%
0572 Unemp ins	80,635	53,457	55,322	80,635	77,046	(3,589)	-4.5%
0578 Leave accru	396,884	516,682	354,374	396,884	435,528	38,644	9.7%
0580 Teach pens systems	3,705,659	4,013,748	4,585,973	4,926,182	4,845,563	(80,619)	-1.6%
Total Fixed Charges	37,690,447	36,882,472	37,760,937	40,335,346	40,344,721	9,375	0.0%



Positions Summary

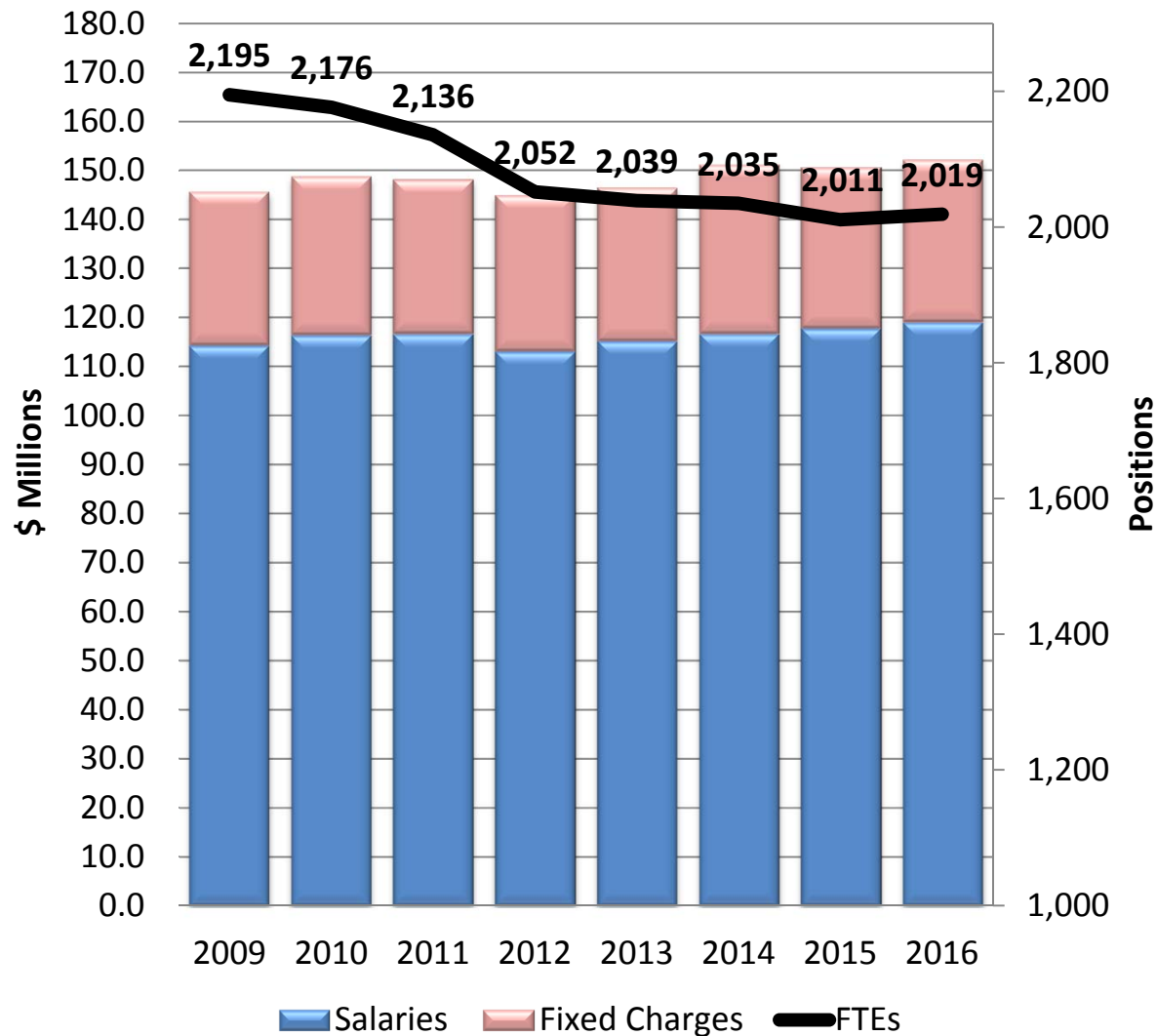


POSITION	FY14 Approved	FY15 Approved	FY16 Approved	FY17 Approved	FY18 Proposed	Increase / Decrease
01 Superintendent, Assoc., Exec.	9.00	9.00	8.00	8.00	8.00	-
02 Director, Coord., Supv., Specialist	25.00	25.00	27.00	27.00	27.00	-
03 Principal	29.00	29.00	29.00	29.00	29.00	-
04 Assistant Principal	37.00	38.00	39.00	39.00	39.00	-
05 Teacher	1,178.20	1,187.90	1,200.90	1,216.20	1,223.70	7.50
06 Therapist	33.20	30.60	31.40	36.00	37.40	1.40
07 School Counselor	57.00	53.00	52.00	52.00	51.00	(1.00)
08 Media Specialist	25.00	25.00	25.20	25.20	25.50	0.30
09 Psychologist	8.00	12.00	13.00	13.00	13.00	-
10 Student Personnel, Case Worker	12.00	12.00	12.00	12.00	11.00	(1.00)
11 Nurse	30.00	30.00	30.00	30.00	31.00	1.00
12 Other Professional Staff	33.00	33.00	32.00	33.00	35.00	2.00
13 Secretary, Clerical	139.00	138.00	138.00	136.00	135.00	(1.00)
14 Bus Driver	13.00	13.00	11.00	11.00	11.00	-
15 Paraprofessional	237.46	206.00	198.50	198.50	197.50	(1.00)
16 Operations, Maintenance	169.00	169.50	172.00	172.50	173.50	1.00
Total FTEs	2,034.86	2,011.00	2,019.00	2,038.40	2,047.60	9.20

TOTAL SALARIES, WAGES AND FIXED CHARGES	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Approved	FY18 Request	Increase/ (Decrease)	% Change
Total FTE Salaries	111,835,623	112,180,035	114,134,626	118,756,603	122,459,287	3,702,684	3.1%
Other Salaries and Wages	4,891,064	5,655,228	4,971,367	4,109,412	4,363,220	253,808	6.2%
Fixed Charges	37,690,447	36,882,472	37,760,937	40,335,346	40,344,721	9,375	0.0%



Positions, Salary and Benefit Trend



	Annual	7 Years
Positions	-1.1%	-8.0%
Salaries	0.6%	4.2%
Benefits	2.9%	20.3%
Total \$	0.8%	5.9%

**Fixed Charges includes
mandated teacher pension
Phase-in 2013-2016**



Total Restricted Summary

TOTAL BY CATEGORY	FY17 Approved	FY18 Proposed	Increase/ (Decrease)	% Change
+ 01 Administration	224,980	224,662	(318)	(0.1%)
+ 02 Instruction -Leadership/Support	3,631	3,331	(300)	(8.3%)
+ 03 Instruction -Salaries/Wages	2,318,883	2,341,128	22,245	1.0%
+ 04 Instruction-Materials/Supplies	313,664	311,738	(1,926)	(0.6%)
+ 05 Instruction-Other Costs	182,415	182,605	190	0.1%
+ 06 Special Education	3,866,953	3,820,974	(45,979)	(1.2%)
+ 07 Student Personnel Services	-	-	-	-
+ 08 Student Health Services	-	-	-	-
+ 09 Student Transportation	152,428	148,428	(4,000)	(2.6%)
+ 10 Operation of Plant	1,000	-	(1,000)	(100.0%)
+ 11 Maintenance of Plant	96,024	96,024	-	-
+ 12 Fixed Charges	2,183,206	2,162,284	(20,922)	(1.0%)
+ 14 Community Services	245,199	249,199	4,000	1.6%
+ 15 Capital Outlay	-	-	-	-
Grand Total	9,588,383	9,540,373	(48,010)	(0.5%)
TOTAL BY OBJECT	FY17 Approved	FY18 Proposed	Increase/ (Decrease)	% Change
01 Salaries & Wages	5,497,303	5,536,521	39,218	0.7%
02 Contracted Charges	911,350	856,126	(55,224)	(6.1%)
03 Supplies and Materials	464,152	454,387	(9,765)	(2.1%)
04 Other Charges	2,426,944	2,405,242	(21,702)	(0.9%)
05 Land, Buildings, Equipment	-	-	-	-
08 Transfers	288,634	288,097	(537)	(0.2%)
Grand Total	9,588,383	9,540,373	(48,010)	(0.5%)



Total Summary

TOTAL BY CATEGORY	FY17 Approved	FY18 Proposed	Increase/ (Decrease)	% Change
01 Administration	5,259,193	5,690,739	431,546	8.2%
02 Instruction -Leadership/Support	14,139,542	14,301,616	162,074	1.1%
03 Instruction -Salaries/Wages	72,703,252	74,942,144	2,238,892	3.1%
04 Instruction-Materials/Supplies	4,176,808	4,786,960	610,152	14.6%
05 Instruction-Other Costs	3,141,775	3,517,196	375,421	11.9%
06 Special Education	27,130,120	27,533,393	403,273	1.5%
07 Student Personnel Services	963,127	1,447,651	484,524	50.3%
08 Student Health Services	1,625,301	1,704,144	78,843	4.9%
09 Student Transportation	9,618,935	9,811,411	192,476	2.0%
10 Operation of Plant	12,080,489	11,607,860	(472,629)	(3.9%)
11 Maintenance of Plant	4,131,103	4,110,588	(20,515)	(0.5%)
12 Fixed Charges	40,335,346	40,344,721	9,375	0.0%
14 Community Services	260,199	279,199	19,000	7.3%
15 Capital Outlay	355,244	422,402	67,158	18.9%
Grand Total	195,920,434	200,500,024	4,579,590	2.3%
TOTAL BY OBJECT	FY17 Approved	FY18 Proposed	Increase/ (Decrease)	% Change
01 Salaries & Wages	123,691,015	127,647,507	3,956,492	3.2%
02 Contracted Charges	14,868,475	15,059,976	191,501	1.3%
03 Supplies and Materials	6,196,950	6,659,404	462,454	7.5%
04 Other Charges	47,067,859	46,650,411	(417,448)	(0.9%)
05 Land, Buildings, Equipment	1,070,001	1,657,129	587,128	54.9%
08 Transfers	3,026,134	2,825,597	(200,537)	(6.6%)
Grand Total	195,920,434	200,500,024	4,579,590	2.3%



State Formula Funding

	FY14	FY15	FY16	FY17	FY18	FY18-FY17	
Foundation Program	\$ 61,591,268	\$ 62,872,334	\$ 62,440,022	\$ 64,040,198	\$ 64,324,160	\$ 283,962	0.4%
Transportation	4,958,348	4,996,043	5,062,312	5,192,369	5,225,863	33,494	0.6%
Compensatory Education	20,915,225	21,834,914	22,052,285	24,255,969	24,226,639	(29,330)	-0.1%
Limited English Proficient	624,175	611,658	715,534	881,486	949,169	67,683	7.7%
Special Education	5,951,139	6,332,622	6,566,576	7,034,107	7,201,087	166,980	2.4%
Guaranteed Tax Base	71,283	568,817	99,623	911,723	1,297,135	385,412	42.3%
1% Supplemental & NTI	463,227	1,274,214	1,076,786	2,016,851	2,457,114	440,263	21.8%
TOTAL DIRECT STATE AID	\$ 94,574,665	\$ 98,490,602	\$ 98,013,138	\$ 104,332,703	\$ 105,681,167	\$ 1,348,464	1.3%
Total Change	-0.8%	4.1%	-0.5%	6.4%	1.3%		
Enrollments as of 9/30							
County							
Total FTE	15,007.00	15,100.00	14,936.00	15,094.75	14,975.00	(119.75)	-0.8%
Preschool & PreK FTE	319.00	363.00	378.00	378 1/2	378 1/2	-	0.0%
SPED Transported	270.00	235.00	207.00	243.00	227.00	(16.00)	-7.0%
Comp. Ed.	6,016.00	6,175.00	6,186.00	6,612.00	6,456.00	(156.00)	-2.4%
LEP	148.00	145.00	171.00	207.00	220.00	13.00	5.9%
Special Education	2,111.00	2,205.00	2,272.00	2,365.00	2,368.00	3.00	0.1%
Wealth							
Total County Wealth	5,674,729,781	5,626,154,380	5,660,688,951	5,777,971,100	5,878,860,674	100,889,574	1.7%
County per FTE Pupil	378,139	372,593	378,996	382,780	392,578	9,798	2.5%
County Wealth Base Index	0.798019	0.786086	0.797670	0.781575	0.774829	(0.006745)	-0.9%

Increase in State Funding Due to full funding of mandated formulas:

- COLA: Foundation per student .69%, Transportation 1%
- Phase in of November NTI (year 3 of 4)
- Increase in County wealth per student less than the State average



Total Revenue

	FY2014 Actual	FY2015 Actual	FY2016 Actual	FY2017 Approved	FY2018 Request	Increase/ (Decrease)	
State revenue	\$ 96,994,375	\$ 100,270,583	\$ 99,918,053	\$ 105,863,909	\$ 107,182,285	\$ 1,318,376	1.2%
Local appropriation	72,848,292	75,523,845	79,750,778	80,610,438	83,914,662	3,304,224	4.1%
Federal revenue	9,065,853	10,009,922	8,991,912	8,986,087	8,938,077	(48,010)	-0.5%
Other revenue	688,951	621,610	703,569	460,000	465,000	5,000	1.1%
Total Revenue	\$ 179,597,471	\$ 186,425,960	\$ 189,364,312	\$ 195,920,434	\$ 200,500,024	\$ 4,579,590	2.3%
Change	0.9%	3.8%	1.6%	3.5%	2.3%		
Fund Balance Change	\$ (5,232,633)	\$ 1,845,528	\$ 3,035,131	\$ -	\$ -		
Ending Fund Balance	\$ 7,127,567	\$ 8,973,095	\$ 12,008,226	\$ 12,008,226	\$ 12,008,226	6.0%	
Operating Budget	\$ 184,830,104	\$ 185,805,586	\$ 186,329,181	\$ 195,920,434	\$ 200,500,024	\$ 4,579,590	2.3%
Change	2.3%	0.5%	0.3%	5.1%	2.3%		

Local Appropriation Change							
(excluding mandated teacher pension)	\$ 2,574,389	\$ 2,440,564	\$ 3,636,066	\$ 859,660	\$ 3,304,224		
	3.8%	3.5%	5.0%	1.1%	4.1%		

Fiscal 2018 Revenue Source: State 53%, County 42%, Other 5%



Fiscal 2017 Funding per Student

