

# **Coventry Board of Education**

### MISSION STATEMENT

The Coventry Public Schools will prepare every student for life, learning and work in the 21st century.



### GOALS

- 1. Identify, define, and measure the critical skills and attributes that are required for success and align systems to continuously improve student performance and achievement.
- Maintain and promote a positive and respectful learning community.
- 3. Recruit, retain and develop high quality staff at every level.

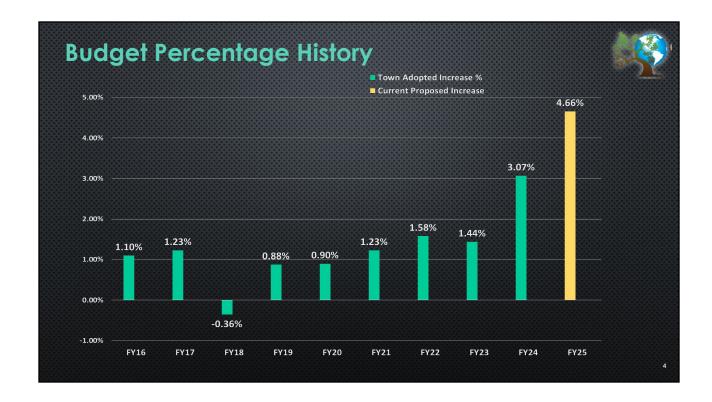


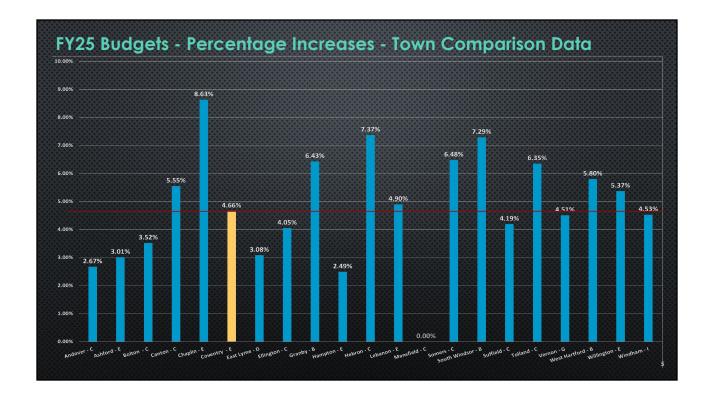
Fiscal Year 2024-2025 Budget Proposal \$30,974,700 Total

\$1,380,370 Increase over <u>FY24</u>

4.66% Increase over FY24

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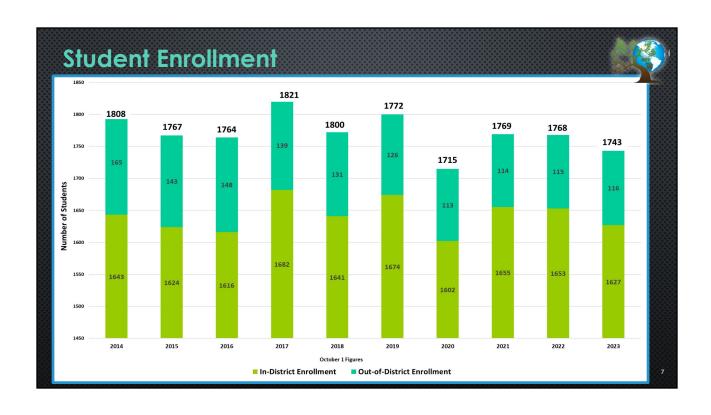
Over the last 9 years, the budget has increased by an average of 1.23% per year, while inflation (over 9 years) has averaged 2.86% per year.

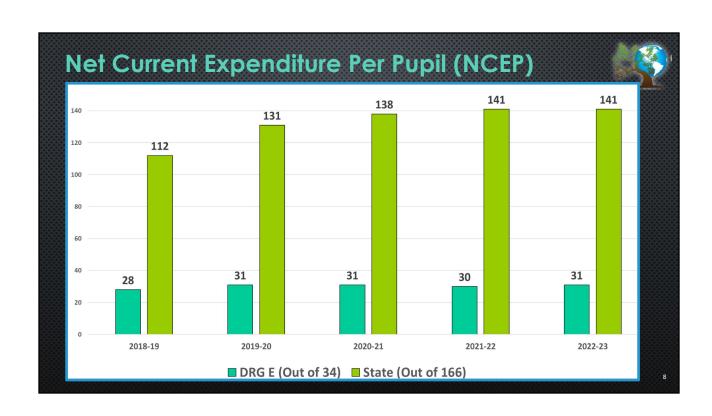


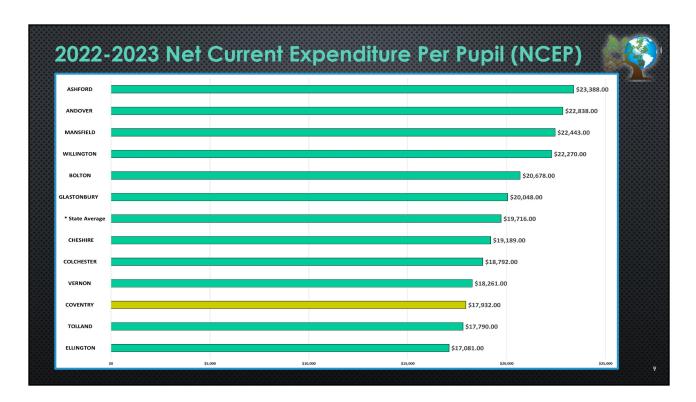
Contracted Services + \$ 9,703

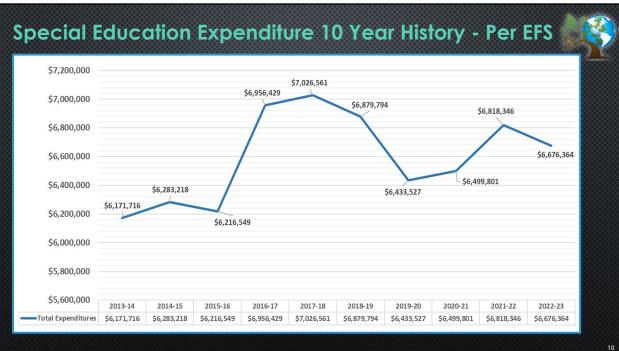
Instructional Supplies + \$ 44,694 Transportation + \$ 212,319

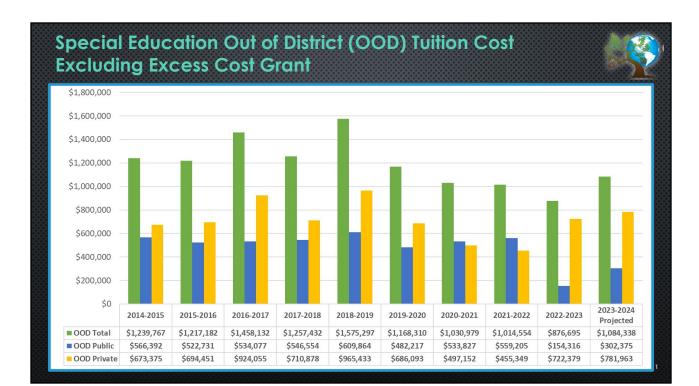
Cust/Maint Supplies + \$ 13,700











# Additional Funding Sources (Grants) FY2022 - FY2024 and Beyond



		Total	\$11,520,102
HVAC Grant	\$6,602,148	Title IV	\$30,000
High Dosage Tutoring Grant	\$88,000	Special Education Stipends	\$35,000
Funds For Teacher	\$16,390	Smart Start - 2 grants (over 10 years)	\$2,475,000
Flanagan Bullying Prevention	\$2,000	School Readiness - Quality Enhancement	\$11,643
Excellence in Volunteerism (Northrop Grumman)	\$500	School Readiness - Enrollment-Based	\$26,880
ESSER II - Special Education Recovery Activities	\$72,150	School Readiness	\$396,900
ESSER II	\$509,677	Perkins V	\$51,755
Connecticut Reading Association	\$3,250	PEGPETIA Grant	\$24,300
ARPA School Mental Health Specialist Grant	\$123,700	Open Choice - Educational Enhancement	\$4,950
ARPA Right to Read	\$60,000	Open Choice - Acceptance Rate	\$4,950
ARP/IDEA	\$78,664	Open Choice Academic & Social Support	\$53,042
ARP ESSER - Homeless Children & Youth	\$4,014	NASA - Out of this World! Science Day	\$1,495
ARP ESSER - Dual Credit Enrollment Grant	\$20,000	NASA - CT Space Grant	\$2,011
ARP/ESSER	\$565,920	Multi-Media School Security Competitive	\$242,791
ACS - Hach High School Chemistry Classroom	\$2,972	Increasing Educator Diversity Grant	\$10,000

# **Expense Reduction Efforts**



- Adopted an Academic Return on Investment approach to decision making, with Administrators participating in a year-long training program
- Initiated an application approval process to prevent purchasing of multiple applications that serve the same purpose
- Developed our own district-wide curriculum in science and social studies aligned to standards and implemented with high quality vetted online resources, decreasing the need for textbooks by increasing the use of free online resources/diminished textbook purchases
- Utilized current staff to drive athletes using district van, reducing transportation costs.
- Increased use of electronic communication to reduce mailing/printing (report cards, program of study, parent communications)
- Developed programs which keep students in district (e.g., ABA, Coventry Academy, RISE)
- Implemented use of 3D printing to reduce the cost of signage replacement throughout the district
- Marketed specialized programs to draw tuition-in students to Coventry

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# **Expense Reduction Efforts**



- Worked with vendors to negotiate pricing, avoiding paying extra for unused features
- Contracted for solar installation
- Joined ECHIP (Eastern Connecticut Health Insurance Program)
- Required High Deductible Health Plan for most new hires
- Installed LED lighting district wide
- Installed energy efficient boilers and controls at GHR and CGS
- Combined contracts for all fire related items
- Repaired HVAC, piping, and electrical in-house
- Refined in-house Intervention Programs, ensuring delivery of quality instruction with fidelity
- Implemented professional development to train teachers on Tier 1 interventions
- Implemented Training the Trainer model
- Reduced transportation costs (regular and special education)
- Completed installations/updates on technology systems in-house whenever possible

# **District Refinements**

Positive Behavioral Interventions and Supports (PBIS) School Store (CGS)

- Supports students' behavioral, academic, social, emotional, and mental health
- Improves social emotional competence, academic success, and school climate
- Creates positive, predictable, equitable, and safe learning environments



Play-Based Learning Mandate in Kindergarten (CGS)

- Required by Public Act 23-101 §§ 20 each school board is to provide play-based learning during the instructional time of each regular school day for students in kindergarten
- Requires teachers to incorporate resources and materials that will foster play
- Assist with the cost of creative play materials such as crafting materials, pretend play items, and items for culminating projects.



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### **District Refinements**

Math Interventionists 2.0 FTE (CGS and GHR)



- CGS: Increase the ability to meet the needs of student populations by increasing the number of programs offered to support specific areas for intervention
- GHR: Accelerate math instruction and remediate any gaps from the pandemic and its subsequent chronic absenteeism, as well as be responsive to individual student's math needs as they arise



## Math Interventionist



All students (K-5) are now taught by a certified teacher and there are a variety of programs to personalize learning to the needs of each student.

	Percent of Students Serviced (K-5)	Percent of Students with a Certified Teacher (K-5)	Programs Offered		
2020-2021	14.5%	55%	1		
Added a Math Interventionist at CGS and GHR with grant funding 21-22					
2021-2022	16%	86%	1-2		
2022-2023	17%	98%	2		
2023-2024	20%	100%	3-5		

Math interventionists also support Tier 1 instruction by providing push-in support during Eureka math daily.

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# **District Refinements**

BrainPop Digital Resource (CNH)

- Used as a creative way to explain difficult concepts
- Supports core and supplemental subjects

Fintron U Personal Finance Software CHS Allow CHS to transition from traditional textbooks to online finance and business resources and align to the University of Bridgeport dual enrollment course

Business U ccounting Software CHS

- Allow CHS to transition from traditional textbooks to online accounting and business resources
- Includes resources that are up to date accounting and business management software currently in use in business careers/industry



# **District Refinements**

Behavior Support Technicians 2.0 FTE

- Able to implement treatment plans customized to students' needs
- Works as a member of the crisis response team to promote student engagement, cooperation, and safe student behavior
- Implement strategies that focus on decreasing maladaptive behaviors and increasing social, communication, and adaptive skills

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2018-19

2019-20

Certified Nurse Assistant 1.0 FTE

- Provides services that are beyond the scope of our para-educators
- Trained to provide intensive supervision relative to overall health and well-being

Speech & Language Pathologist .2 FTE

- Support the growing need
- Will balance the overall workload relative to caseloads



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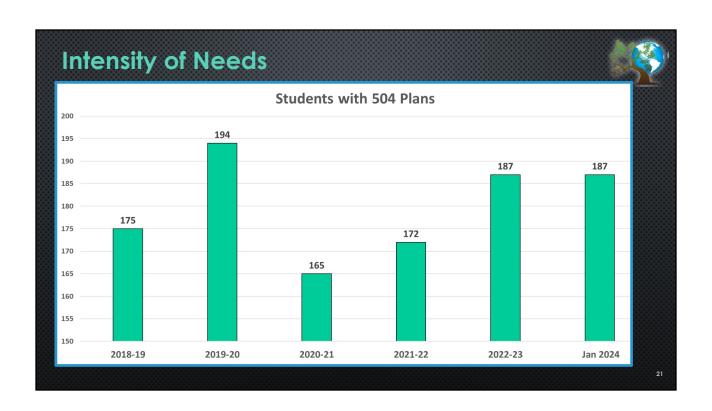
# Special Education Enrollment Special Education Enrollment 265 260 240 238 230 232 232

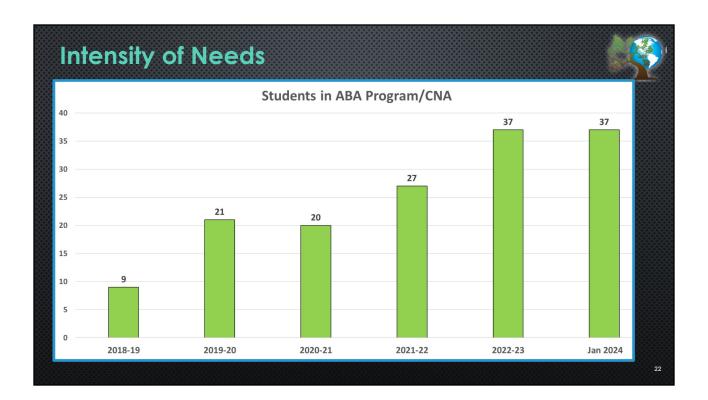
2020-21

2021-22

2022-23

Jan 2024





# Fiscal Impact - Refinements

<ul><li>Positive Behavioral Interventions and Supports (PBIS) - School Store (CGS)</li></ul>	\$990
Play-Based Learning Mandate in Kindergarten (CGS)	\$3,500
Math Interventionists 2.0 FTE (CGS and GHR)	\$116,733
BrainPop Digital Resource (CNH)	\$1,964
Business U Accounting Software (CHS)	\$2,495
Fintron U Personal Finance Software (CHS)	\$1,295
➤ Behavior Support Technicians (BST) 2.0 FTE (PSSS)	\$7,948
➤ Certified Nurse Assistant (CNA) 1.0 FTE (PSSS)	\$24,045
> Speech and Language Pathologist (SLP) .2 FTE (PSSS)	\$18,968
Total	\$177,938

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# Other Budget Considerations



# Full Time Equivalent (FTE) Impact - Operating Budget



### 5.2 FTEs in Refinements

- 2.0 Math Interventionists
- 2.0 Behavior Support Technicians
- 1.0 Certified Nurse Assistant
- .2 Speech & Language Pathologist

### 2.0 FTE Reductions

2.0 Para-Educator Positions (BSTs will replace)



### 3.2 FTE Total Refinements Impact



# Major Budget Drivers - Increases (over \$20,000)

- > Certified Salaries: Salaries that include contracted wages with bargaining units
  - Teachers and Administrators
- > Non Certified Salaries: Salaries contracted with non-certified bargaining units and unaffiliated employees
  - Secretaries; Custodian/Maintenance; Para-educators; Nurses; Non-Union Support
- > Certified Temporary Salaries: Costs for work performed by employees who are hired on a temporary or substitute basis
- > Health Insurance: Premium percentage paid by BOE to maintain health insurance plan for district employees
- Regular Education Transportation: Contractual obligation to transport students to and from school
- > Instructional Supplies: Consumable materials used in the classroom
- > Equipment: Expenditures for initial, additional, or replacement equipment items
- > All other objects: Extra Curricular Salaries; Other Equipment; Athletic Salaries; Non-Certified Temporary Salaries; Social Security; Medicare; Pension; Unemployment; Compensation; Tuition Reimbursement; Workers Compensation; Pupil Services; Instructional Improvement; Sewer Services; Disposal Services; Contracted Services; Special Education Transportation; Athletic Trips; Telephone; Postage; Advertising; Printing; Travel; Custodial Supplies; Maintenance Supplies; Gasoline & Diesel; Textbooks; Workbooks; Library Books & Periodicals; Other Supplies; Dues And Fees; Athletic Subsidy; Assemblies & Graduation

# Major Budget Drivers - Increases (over \$20,000)

	\$ Increase to Budget	% Increase to Budget
Certified Salaries	\$691,100	2.34%
Non Certified Salaries	\$263,205	0.89%
Certified Temporary Salaries	\$71,000	0.24%
Health Insurance	\$120,101	0.40%
Regular Education Transportation	\$129,355	0.44%
Instructional Supplies	\$44,694	0.15%
Equipment	\$20,471	0.07%
All Other Objects	\$202,065	0.68%
Subtotal Increase:	\$1,541,991	5.21%

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# **Major Budget Drivers**

# Tuition was the only Major Budget Driver to have a decrease of more than \$20,000

(Tuition: Tuition for students attending magnet schools & special education outplacements)

\$ <161,621> <0.55%>

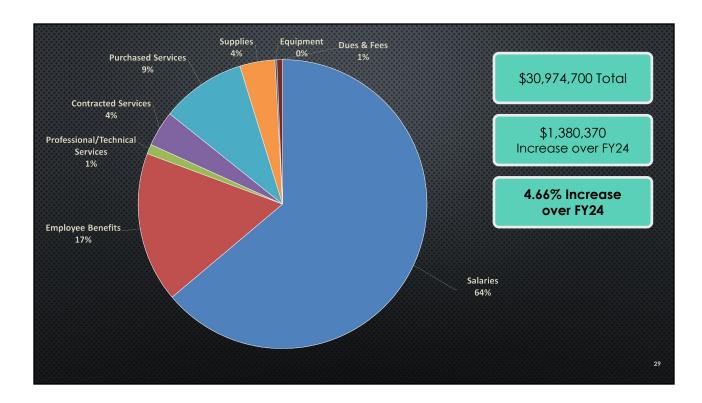
Subtotal - Budget Driver Increases

\$ 1,541,991 5.21%



Total \$1,380,370 4.66%

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- GHR National Blue Ribbon School (2020)

- CPS Ranked #2 Best District in Tolland County by Niche
  CNH Renewed as a New England League of Middle Schools Spotlight School 2022 (three more years)
  CPS Winner of CABE's 2022 and 2023 Bonnie B. Carney Award of Excellence for Educational Communication
- CNH is #1 by Niche in middle schools in Tolland County and #40 out of 290 state-wide (2024)

- GHR is #4 by Niche in elementary schools in Tolland County (2024)
  CHS is #5 by Niche in high schools in Tolland County (2024)
  Coventry BOE received the CABE Leadership Award (2015, 2016) and the Board of Distinction Award ('17, '18, '19, '20, '21, '22, '23)
- Coventry BOE Chair person, Jennifer Beausoleil and Secretary, Mary Kortmann designated as CABE Master Board of Education Members GHR Teacher awarded "Excellence in Elementary School Teaching Award" by the Connecticut Science Teachers Association (CSTA) (2023-24)
- HEEC Para-educator Anne Marie Murphy Para-educator of the Year Award State Semifinalist CHS National Business Honor Society Established (2020)
- GHR Ranked 118 out of 576 in CT for Best Elementary School by US News and World Report (2023-24) CNH Ranked 23 out of 303 in CT for Best Middle School by US News and World Report (2023-24)
- CHS Ranked 42 out of 206 in CT for Best High Schools by US News and World Report (2023-24)
- CHS Principal named by CAS as Principal of the Year
- CPS Director of Finance awarded 2021 Best Practices Award from CASBO
- CHS Assistant Principal named by CAS as Assistant Principal of the Year
- GHR Achieved "School of Distinction" (Next Gen Accountability System) 2022-23
- CHS Coach named CT High School Coaches Association Assistant Track Coach of the Year
- CHS Teacher awarded CT Reading Association Award of Excellence (2021) CHS Boys Baseball Coach named NCCC Coach of the Year

- Coventry was showcased in the SDE Performance Matters Newsletter CNH School of Distinction by the SDE Exceptional work recognizing Veterans
- CHS teachers chosen to participate in Advanced Placement Program Reading
- University of Connecticut Site District
- Offiverally of Commended Dr. Albert J. Kerkin Award by Vernon Regional Adult Board of Education Coventry teachers have been selected to present at the Regional, State, and National Conferences:

Moving from Compliance to Coherence Conference CT Reading Association Conference CCSU Literacy Essentials Conference

UConn ECE Professional Development Training Teachers of Critical Language Selection Committee CT Music Educators Association

Early Career Educator Conference

ATOMIC Conference NCTM Conference LearnZillion Teachfest UConn iPad Conference CSDE Performance Matters Conference MA Music Educators Association All-State Conference

District Accolades

CECA/CASL Conference National Conference for NSTA **CEN Annual Conference** ATMNE Conference New England League of Middle Schools





2023 SBAC ELA Surrounding Towns Achievement Data 100 80.5 72.3 71.3 75 66.6 62.2 59.2 58.2 56.6 55 Percent at/above goal 43.7 43.6 50 33.3 25 C 0 . Mansfield Andover Region 11 Franklin Willington Coventry Lebanon Chaplin Hampton Hebron

