Educate • Inspire • Challenge



The Public Schools of Southborough (Grades PreK-8)

FY 2025 Budget Presentation

Presented by: Gregory L. Martineau Superintendent of Schools

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SOUTHBOROUGH SCHOOL COMMITTEE

FY 2025 SCHOOL COMMITTEE BUDGET PRIORITIES

- Implement innovative, evidence based instructional practices that engage students in developing and demonstrating their knowledge and skills through rigorous, innovative, and relevant learning experiences.
- Provide all students access to challenging and culturally responsive learning experiences that meet their individual needs.
 - Seek to add math specialists to support students in grades kindergarten through grade eight.
 - Seek to expand fine and performing arts experiences for students grades kindergarten through grade eight.
 - Seek to maintain and enhance world language programming in grades kindergarten through grade three to expand the FLES.
- Prioritize social, emotional, and physical well-being of students and staff.
 Seek to add health educators in grades kindergarten through grade five.
- Maintain and improve sustainable, efficient, safe, attractive, and well maintained schools that are conducive to learning.
- Ensure that all students have a safe and efficient transportation method to arrive to and from school in a timely manner.
- Pursue grant opportunities that align with Vision 2026 and develop a long-term plan to support those grant initiatives.
- Pursue stabilization funds for Special Education and Capital that would assist in covering unanticipated expenses.
- Recruit, maintain, and support high-quality staff:
 - to expand instructional leadership;
 - to ensure consistent implementation of teaching and learning; and
 - to increase opportunities for teaching and learning coaching and just-in-time professional learning.

Southborough School Committee:

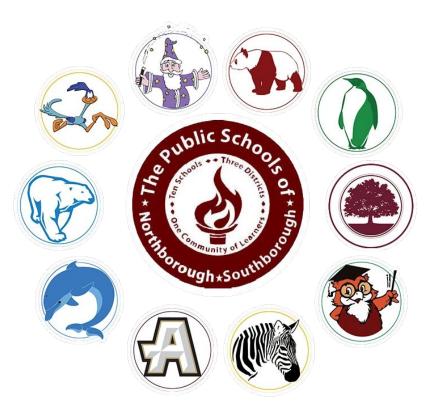
Kamali A. O'Meally, Chairperson Jennifer M. Primack, Vice-Chairperson Chelsea Malinowski, Secretary Roger Challen Zhi Li

Approved: 11/06/23

The Public Schools of Southborough (PreK-8)

FY 2025 Recommended Budget

February 12, 2024



The Public Schools of Southborough Statement of Vision and Mission

The **Mission** of the Public Schools of Southborough is to Educate, Inspire, and Challenge all students

The **Vision** is that Our Students Will Be:

- Collaborators
- Critical and Creative Thinkers
- Communicators
- Socially and Civically Engaged
- Growth-Oriented
- Healthy and Balanced

The Public Schools of Southborough Fiscal Year 2025 Budget Process

- August:
 - Review of Budget Goals and FY25 Budget Expectations with NASA
- September:
 - Review Budget Calendar and Budget Goals at Southborough School Committee Meeting
 - FY25 Budget spreadsheets provided to NASA on September 18, 2023
- October:
 - Review Budget Calendar and Budget Goals at Southborough School Committee Meeting
 - Preliminary Budget Discussion with Town Administrator and Leadership Team
 - Meet with Capital Planning Subcommittee to Review and Revise FY25 Capital Plan
 - Preliminary Budgets Submitted to Central Office from Schools and District Administrators by October 23, 2023
- November:
 - School Committee Approval of FY25 Capital Plan

The Public Schools of Southborough Fiscal Year 2025 Budget Process

• December:

- Southborough School Committee Special Meeting FY25 Preliminary Budget Discussion
- School Committee Approval of FY25 Budget Priorities
- FY25 Preliminary Budget Presented to School Committee
- Ongoing Budget Review and Revisions with Southborough School Committee

• January - February:

- Superintendent's FY25 Recommended Budget Presented to the School Committee
- School Committee Vote FY25 Budget
- Meet with Southborough Financial Advisory
- March
 - Public Hearing at School Committee Meeting
 - Southborough Town Meeting

Educationally Sound and Fiscally Responsible The Public Schools of Southborough Fiscal Year 2025 Budget Priorities

- Implement innovative, evidence-based instructional practices that engage students in developing and demonstrating their knowledge and skills through rigorous, innovative, and relevant learning experiences.
- Provide all students access to challenging and culturally responsive learning experiences that meet their individual needs.
 - Seek to add math specialists to support students in grades kindergarten through grade eight.
 - Seek to expand fine and performing arts experiences for students grades kindergarten through grade eight.
 - Seek to maintain and enhance world language programming in grades kindergarten through grade three to expand FLES.
- Prioritize social, emotional, and physical well-being of students and staff.
 - Seek to add health educators in grades kindergarten through grade five. 6

Educationally Sound and Fiscally Responsible The Public Schools of Southborough Fiscal Year 2025 Budget Priorities

- Maintain and improve sustainable, efficient, safe, attractive and well-maintained schools.
- Ensure that all students have a safe and efficient transportation method to arrive to and from school in a timely manner.
- Pursue grant opportunities that align with Vision 2026 and develop a long-term plan to support those grant initiatives.
- Pursue stabilization funds for Special Education and Capital that would assist in covering unanticipated expenses.
- Recruit, maintain, and support high-quality staff:
 - to expand instructional leadership;
 - to ensure consistent implementation of teaching and learning; and
 - to increase opportunities for teaching and learning coaching and just-in-time professional learning.

Educationally Sound and Fiscally Responsible The Public Schools of Southborough Fiscal Year 2025 Budget Impacts

- Supplies and Materials Costs
- Textbooks
- Instructional Software
- ESSER Phase Out

Educationally Sound and Fiscally Responsible The Public Schools of Southborough ESSER III FY24 Expenses

TOTAL	\$166,751.61
Screening Tools*	\$1,175.00
Science Curriculum*	\$2,782.50
Translations*	\$10,000.00
Middle School Math Curriculum*	\$17,320.00
ELA Coordinator*	\$31,621.00
Elementary Math Curriculum*	\$33,866.56
Student and Staff Devices*	\$69,986.55

Educationally Sound and Fiscally Responsible The Public Schools of Southborough Fiscal Year 2025 Budget Process

Budget Process (FY24 Appropriated Budget - \$23,064,418)	Budget	Increase from FY24	%	Reduction
Initial Budget Requests (Oct)	\$26,668,762	\$3,604,344	15.63%	(\$1,211,407)
Preliminary Budget (Dec)	\$25,457,355	\$2,392,937	10.38%	(\$1,198,391)
Superintendent's Revised Preliminary Budget (Jan)	\$24,258,964	\$1,194,546	5.18%	\$0
Superintendent's Recommended Budget (Feb)	\$24,258,964	\$1,194,546	5.18%	
School Committee Voted Budget				

Educationally Sound and Fiscally Responsible The Public Schools of Southborough Fiscal Year 2025 Budget Priorities - Projected Cost

BUDGET PRIORITIES	FTE	PROJECTED COST	INITIAL REQUEST
Seek to add math specialists to support students in grades K-8	4.00	\$321,256.00	FY25
Seek to expand fine and performing arts experiences to support		40.00	5.405
student in grades K-8		\$0.00	FY25
Seek to maintain and enhance world language programming in			
grades K-3 to expand the FLES*	1.00	\$80,314.00	FY24
Seek to add health educators in grades K-5*	1.00	\$80,314.00	FY23
SUBTOTAL	6.00	\$481,884.00	

*Also proposed by Leadership Team

Educationally Sound and Fiscally Responsible The Public Schools of Southborough Fiscal Year 2025 Proposed Positions - Projected Cost

		PROJECTED	INITIAL
PROPOSED POSITIONS	FTE	COST	REQUEST
.2 Adaptive Physical Education Teacher*	0.06	\$6,403.00	FY24
Assistant Director of Multilingual Learners & Equity*	0.30	\$34,500.00	FY25
ELD Educator	1.00	\$80,314.00	FY24
Human Resources Generalist*	0.30	\$21,000.00	FY23
Nurse	0.50	\$40,157.00	FY24
Occupational Therapist**	0.50	\$40,157.00	FY25
Special Education Teacher	1.00	\$80,314.00	FY25
Speech and Language Pathologist**	0.50	\$40,157.00	FY25
SUBTOTAL	4.16	\$343,002.00	

TOTALS 10.16 \$824,886.00

*Shared across the Districts - Southborough portion 30%

**Shared position with Northborough - Southborough portion 50%

The Public Schools of Southborough Fiscal Year 2025 Significant Budget Offsets

FY24 Circuit Breaker Special Education Tuition reimbursement offset	(\$1,129,172)
FY25 Circuit Breaker Special Education Tuition reimbursement offset	(\$300,000)
FY24 Circuit Breaker Special Education Transportation reimbursement offset	(\$82,235)
Potential Retirements & LOA	(\$89,908)
DEA Special Education Grant	(\$50,000)
Subtotal:	(\$1,651,315)

The Public Schools of Southborough Fiscal Year 2025 Recommended Budget

Recommended FY 2025 Budget	\$24,258,964
Appropriated FY 2024 Budget	\$23,064,418
Recommended Budget Increase*	\$1,194,546
*Recommended FY25 Budget Inc	crease: 5.18%

Educationally Sound and Fiscally Responsible The Public Schools of Southborough Fiscal Year 2025 Instructional Materials Included in Budget

Included in Budget:

Wit & Wisdom Digital Licenses K-5	\$6,300
Middle School ELA Curriculum	\$53,000
EnVision & ST Math K-5*	\$36,612
Middle School Social Studies & Science*	\$10,200
Second Step SEL Curriculum K-8	\$6,747
Middle School Math Curriculum*	\$14,208
Student and Staff Devices*	\$70,175
	\$197,242

Educationally Sound and Fiscally Responsible The Public Schools of Southborough Fiscal Year 2025 Personnel & Other Materials Included in Budget

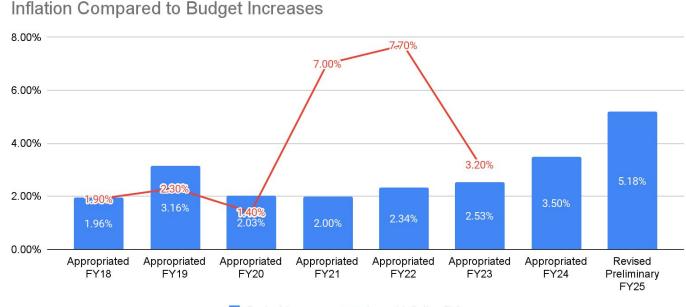
Included in Budget:

World Language Teacher	\$80,314
Human Resource Information System	\$5,259
.06 Adaptive Physical Education Teacher	\$6,403
	\$91,976

The Public Schools of Southborough Fiscal Year 2025 Impact of Reductions

- Reduction of 2.4 FTE
- Utilization of FY25 Circuit Breaker funds may impact FY26 Special Education budget
- Utilization of IDEA Special Education grant for transportation will reduce amount available for other needs
- Enrollment numbers are always subject to change based on new students

Educationally Sound and Fiscally Responsible The Public Schools of Southborough Historical Budget Increases Compared to Inflation



Budget Increases - Annual Inflation Rate

SOUTHBOROUGH PUBLIC SCHOOL DISTRICT

School Committee Approved Budget FY2025

February 12, 2024

FY25 APPROVED BUDGET							
Fiscal Year: 2024-2025		Print accounts wit Exclude inactive a			d to whole dollars	Account on	new page
From Date: 7/1/2024 To Date: 6/30/202	25 De		APPROVED E				
	F	Y22 ACTUAL FY2		FY24 APPROVED	FY25 APPROVED		PERCENTAGE
Account Descript	tion	EXPENDED E	EXPENDED	BUDGET	BUDGET	DIFFERENCE	DIFFERENCE
301.5.1100.19.401.246.0100.5.301.00 FISCAL AUDIT		\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$0.00	0.00
Func: SCHOOL COMMITTEE - 1100	\$4,000.00	\$4,000.00	\$4,00	00.00	\$4,000.00	\$0.00	0.00
301.5.1110.19.201.120.0100.5.301.00/ SAL SCHOOL COMM SECY		* 4 4 4 9 9	* 4 500 40	* 4 000 00	* 4 000 00	\$2.00	0.00
301.5.1110.19.601.093.0100.5.301.00 DUES/MISC EXP SCH COMM		\$141.08	\$1,508.10	\$4,320.00	\$4,320.00	\$0.00	0.00
		\$5,874.29	\$7,028.76	\$6,000.00	\$6,000.00	\$0.00	0.00
01.5.1110.19.601.233.0100.5.301.00 VIDEO SC MEETINGS	#0.045.07	\$0.00	\$0.00	\$500.00	\$500.00	\$0.00	0.00
unc: SCHOOL COMMITTEE - 1110	\$6,015.37	\$8,536.86	\$10,82	20.00 \$	10,820.00	\$0.00	0.00
01.5.1210.40.101.120.0100.5.301.00 SALARY SUPERINTENDENT		\$62,549.49	\$65,457.00	\$67,700.00	\$69,639.00	\$1,939.00	2.86
01.5.1210.40.202.120.0100.5.301.00 SALARY SUPT SECYS		\$44,434.00	\$38,782.77	\$43,306.00	\$45,521.00	\$2,215.00	5.11
01.5.1210.40.501.111.0100.5.301.00 SUPPLIES SUPERINTENDENT		\$1,298.86	\$3,088.18	\$1,000.00	\$1,000.00	\$0.00	0.00
01.5.1210.40.603.093.0100.5.301.00 DUES/MISC EXP SUPT		\$1,870.28	\$2,055.14	\$3,000.00	\$3,000.00	\$0.00	0.00
01.5.1210.40.604.173.0100.5.301.00 CENSUS		\$750.00	\$750.00	\$900.00	\$900.00	\$0.00	0.00
01.5.1210.40.606.090.0100.5.301.00 ADVERTISING		\$1,200.00	\$0.00	\$2,500.00	\$2,500.00	\$0.00	0.00
01.5.1210.40.608.095.0100.5.301.00 TRAVEL - SUPT SECYS		\$105.00	\$105.00	\$105.00	\$105.00	\$0.00	0.00
unc: SUPERINTENDENT - 1210	\$112,207.63	\$110,238.09	\$118,5	11.00 \$12	22,665.00	\$4,154.00	3.51
01.5.1220.41.002.095.0100.5.301.00 TRAVEL - ASST SUPT SECY		\$0.00	\$105.00	\$105.00	\$105.00	\$0.00	0.00
01.5.1220.41.101.120.0100.5.301.00 SALARY ASST SUPT		\$85,913.76	\$80,625.81	\$90,266.00	\$86,835.00	(\$3,431.00)	(3.80)
01.5.1220.41.202.120.0100.5.301.00 SALARY ASST SUPT SECY		\$21,505.56	\$22,088.76	\$22,579.00	\$23,247.00	\$668.00	2.96
01.5.1220.41.501.111.0100.5.301.00 SUPPLIES - ASST SUPT		\$634.44	\$298.41	\$875.00	\$900.00	\$25.00	2.86
01.5.1220.41.603.093.0100.5.301.00 DUES/MISC EXP ASST SUPT		\$883.35	\$958.35	\$1,905.00	\$1,905.00	\$0.00	0.00
01.5.1220.41.605.095.0100.5.301.00 TRAVEL - ASST SUPT		\$1,755.00	\$1,650.00	\$1,650.00	\$1,650.00	\$0.00	0.00
Func: ASSISTANT SUPERINTENDENT - 1220	\$110,692.11	\$105,726.33	\$117,38		14,642.00	(\$2,738.00)	(2.33)
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FY25 APPROVED BUDGET							
Fiscal Year: 2024-2025 From Date: 7/1/2024 To Date: 6/30/2025		with zero balanc e accounts with 5 APPROVED B	zero balance	to whole dollars	Account o	on new page	
Account Description	FY22 ACTUAL F EXPENDED		FY24 APPROVED BUDGET	FY25 APPROVED BUDGET		PERCENTAGE DIFFERENCE	
301.5.1230.19.110.122.0100.5.301.00 SALARY DIR OF TECH	\$69,933.83	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.1230.19.202.120.0100.5.301.00 DATA COMP SPECIALIST	\$20,269.46	\$21,166.61	\$23,943.00	\$20,616.00	(\$3,327.00)	(13.90)	
301.5.1230.44.110.124.0100.5.301.00 NETWORK ADMINISTRATOR	\$14,694.33	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.1230.44.501.111.0100.5.301.00 SUPPLIES DIR OF TECH	\$173.34	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.1230.44.603.093.0100.5.301.00 DUES/MISC DIR OF TECH	\$61.95	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.1230.44.605.095.0100.5.301.00 TRAVEL, TECHNOLOGY DEPT	\$2,143.53	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
Func: DISTRICT WIDE ADMINISTRATION - 1230\$107	7,276.44 \$21,166.6	61 \$23,9	43.00 \$20),616.00	(\$3,327.00)	(13.90)	
301.5.1410.43.102.120.0100.5.301.00 SALARY FINANCE DIR	\$42,549.36	\$39,529.39	\$45,563.00	\$43,350.00	(\$2,213.00)	(4.86)	
301.5.1410.43.103.120.0100.5.301.00 FINANCIAL ACCOUNTANT SALARY	\$23,715.00	\$20,102.95	\$24,915.00	\$20,530.00	(\$4,385.00)	(17.60)	
301.5.1410.43.203.120.0100.5.301.00 SAL FINANCE OFFICE	\$108,825.11	\$87,271.70	\$110,223.00	\$105,252.00	(\$4,971.00)	(4.51)	
301.5.1410.43.400.000.0100.5.301.00 CONTRACT SERVICES	\$534.05	\$4,152.23	\$0.00	\$0.00	\$0.00	0.00	
301.5.1410.43.501.111.0100.5.301.00 SUPP BUSINESS OFFICE	\$1,966.57	\$2,817.48	\$2,250.00	\$2,250.00	\$0.00	0.00	
301.5.1410.43.603.091.0100.5.301.00 DUES/SUBS BUS OFFICE	\$505.00	\$590.00	\$450.00	\$450.00	\$0.00	0.00	
301.5.1410.43.603.093.0100.5.301.00 DUES/MISC EXP BUS DIR	\$1,396.58	\$733.22	\$435.00	\$465.00	\$30.00	6.90	
301.5.1410.43.605.095.0100.5.301.00 TRAVEL BUSINESS OFFICE	\$915.00	\$915.00	\$915.00	\$915.00	\$0.00	0.00	
Func: BUSINESS AND FINANCE - 1410\$180),406.67 \$156,111.9	97 \$184,7	51.00 \$173	3,212.00 (\$	\$11,539.00)	(6.25)	
301.5.1420.19.603.090.0100.5.301.00 DUES/MISC EXPENSE HUMAN RESOUR	\$92.78	\$167.78	\$0.00	\$675.00	\$675.00	0.00	
301.5.1420.19.606.090.0100.5.301.00 ADVERTISING	\$5,989.10	\$3,892.87	\$5,000.00	\$5,000.00	\$0.00	0.00	
301.5.1420.42.202.120.0100.5.301.00 SALARY HUMAN RESOURCE	\$45,905.39	\$40,338.65	\$47,730.00	\$41,080.00	(\$6,650.00)	(13.93)	
301.5.1420.42.213.111.0100.5.301.00 SALARY - HR ADMINSTRATOR	\$42,549.30	\$39,295.69	\$45,863.00	\$40,773.00	(\$5,090.00)	(11.10)	
301.5.1420.42.400.106.0100.5.301.00 CONT SERV BENEFITS ADMINISTRATIO	\$1,629.36	\$1,629.36	\$2,000.00	\$2,000.00	\$0.00	0.00	

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Y25 APPROVED BUDGET							
iscal Year: 2024-2025 rom Date: 7/1/2024 To Date:	6/30/2025 D	Print accounts wi Exclude inactive efinition: FY25		zero balance	to whole dollars	Account o	n new page
Account	F Description	Y22 ACTUAL FY EXPENDED	23 ACTUAL EXPENDED	FY24 APPROVED BUDGET	FY25 APPROVED BUDGET		PERCENTAGE DIFFERENCE
01.5.1420.42.501.111.0100.5.301.00 SUPP HUMAN RES	OURCES	\$54.72	\$74.06	\$225.00	\$225.00	\$0.00	0.00
01.5.1420.42.605.095.0100.5.301.00 TRAVEL - HR/PERS	ONNEL DEPT	\$915.00	\$915.00	\$915.00	\$915.00	\$0.00	0.00
unc: HUMAN RESOURCES - 1420	\$97,135.65	\$86,313.41	1 \$101,73	33.00 \$90),668.00 (\$11,065.00)	(10.88)
01.5.1430.19.401.094.0100.5.301.00 LEGAL SERVICES		\$28,102.61	\$28,988.50	\$27,720.00	\$30,240.00	\$2,520.00	9.09
unc: LEGAL SERVICES - 1430	\$28,102.61	\$28,988.50	0 \$27,72	20.00 \$30),240.00	\$2,520.00	9.09
01.5.1450.44.633.036.0100.5.301.00 ADMIN TECHNOLO	GY	\$73,068.75	\$74,690.81	\$72,016.00	\$76,834.00	\$4,818.00	6.69
unc: ADMINISTRATIVE TECHNOLOGY - 1450	\$73,068.75	\$74,690.81	1 \$72,0	16.00 \$76	6,834.00	\$4,818.00	6.69
01.5.2120.19.001.000.0100.5.301.00 CURR DIR - DEPT H	IEADS - SALARY	\$0.00	\$192,777.16	\$161,342.00	\$192,678.00	\$31,336.00	19.42
01.5.2120.19.002.000.0100.5.301.00 CURR ADMIN ASST	- DEPT HEADS - SAI	\$0.00	\$14,648.04	\$15,048.00	\$15,490.00	\$442.00	2.94
01.5.2120.19.006.000.0100.5.301.00 TRAVEL - CURR - D	DEPT HEADS	\$0.00	\$2,025.00	\$2,225.00	\$2,025.00	(\$200.00)	(8.99)
unc: SALARY CURRICULUM & DEPARTMENT HI 120	EADS - \$0.00	\$209,450.20	D \$178,6	15.00 \$210),193.00	\$31,578.00	17.68
01.5.2130.19.001.000.0100.5.301.00 DIR INSTR TECH - 5	SAL - INSTR TECH LE	\$0.00	\$34,704.00	\$35,485.00	\$38,550.00	\$3,065.00	8.64
01.5.2130.19.002.000.0100.5.301.00 INSTR TECH SUPPO	ORT - SAL - INSTR TE	\$0.00	\$13,361.72	\$17,335.00	\$21,368.00	\$4,033.00	23.27
01.5.2130.19.003.000.0100.5.301.00 INSTR TECH - SAL -	- INSTR TECH LEADE	\$0.00	\$318,631.20	\$306,056.00	\$352,200.00	\$46,144.00	15.08
01.5.2130.19.005.000.0100.5.301.00 SUPP/MATERIALS -	- INSTR TECH LEADE	\$0.00	\$88.50	\$300.00	\$300.00	\$0.00	0.00
01.5.2130.19.006.000.0100.5.301.00 TRAVEL - INSTR TE	ECH LEADERSHIP	\$0.00	\$897.00	\$870.00	\$1,570.00	\$700.00	80.46
unc: INSTRUCTIONAL TECHNOLOGY LEADERS RAINING - 2130	SHIP & \$0.00	\$367,682.42	2 \$360,04	46.00 \$413	3,988.00	\$53,942.00	14.98
01.5.2210.11.001.120.0100.5.301.00 SAL - PRINCIPAL - \	WOODWARD	\$0.00	\$129,991.00	\$132,916.00	\$137,573.00	\$4,657.00	3.50
01.5.2210.11.002.120.0100.5.301.00 SAL - PRINC SECY	- WOODWARD	\$0.00	\$49,147.44	\$50,248.00	\$51,991.00	\$1,743.00	3.47

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FY25 APPROVED BUDGET

To Date:

Fiscal Year: 2024-2025

From Date: 7/1/2024

Print accounts with zero balance
 Round to whole dollars
 Account on new page
 Exclude inactive accounts with zero balance
 Definition:
 FY25 APPROVED BUDGET

Account	Description	FY22 ACTUAL EXPENDED	FY23 ACTUAL EXPENDED	FY24 APPROVED BUDGET	FY25 APPROVED BUDGET		PERCENTAGE DIFFERENCE	
	20.0100.5.301.00 SAL - NON-INST AIDES - WOODWARD	\$0.00	\$40,193.92	\$41,331.00	\$42,628.00	\$1,297.00	3.14	
301.5.2210.11.501.11	1.0100.5.301.00 SUPPLIES ADMIN WOODWD	\$2,471.67	\$2,068.45	\$3,000.00	\$2,750.00	(\$250.00)	(8.33)	
301.5.2210.11.603.09	3.0100.5.301.00 DUES/MISC EXP WOODWD	\$535.00	\$559.00	\$530.00	\$560.00	\$30.00	5.66	
301.5.2210.11.605.09	15.0100.5.301.00 TRAVEL - WOODWARD	\$300.00	\$300.00	\$300.00	\$300.00	\$0.00	0.00	
301.5.2210.11.830.26	9.0100.5.301.00 NEW EQ <\$5000 WOOD	\$1,477.84	\$0.00	\$1,000.00	\$1,000.00	\$0.00	0.00	
301.5.2210.12.001.12	20.0100.5.301.00 SAL - PRINCIPAL - FINN	\$0.00	\$129,991.00	\$132,916.00	\$139,478.00	\$6,562.00	4.94	
301.5.2210.12.002.12	0.0100.5.301.00 SAL - PRINC SECY - FINN	\$0.00	\$48,968.44	\$50,067.00	\$51,820.00	\$1,753.00	3.50	
301.5.2210.12.206.12	0.0100.5.301.00 SAL - NON-INST AIDES - FINN	\$0.00	\$35,562.24	\$37,448.00	\$40,038.00	\$2,590.00	6.92	
301.5.2210.12.501.11	1.0100.5.301.00 SUPPLIES ADMIN FINN	\$1,599.48	\$1,807.19	\$1,930.00	\$1,930.00	\$0.00	0.00	
301.5.2210.12.603.09	3.0100.5.301.00 DUES, MISC EXP FINN	\$0.00	\$559.00	\$550.00	\$595.00	\$45.00	8.18	
301.5.2210.12.605.09	5.0100.5.301.00 TRAVEL - FINN	\$300.00	\$300.00	\$300.00	\$300.00	\$0.00	0.00	
301.5.2210.12.830.11	1.0100.5.301.00 NEW EQ <\$5000 FINN	\$643.49	\$1,224.86	\$750.00	\$750.00	\$0.00	0.00	
301.5.2210.13.001.12	0.0100.5.301.00 SAL - PRINCIPAL - NEARY	\$0.00	\$134,511.00	\$137,537.00	\$141,663.00	\$4,126.00	3.00	
301.5.2210.13.002.12	0.0100.5.301.00 SAL - PRINC SECY - NEARY	\$0.00	\$48,968.44	\$50,123.00	\$51,877.00	\$1,754.00	3.50	
301.5.2210.13.206.12	0.0100.5.301.00 SAL - NON-INST AIDES - NEARY	\$0.00	\$40,157.92	\$41,056.00	\$35,388.00	(\$5,668.00)	(13.81)	
301.5.2210.13.501.11	1.0100.5.301.00 SUPPLIES ADMIN, NEARY	\$1,795.95	\$736.13	\$2,000.00	\$2,000.00	\$0.00	0.00	
301.5.2210.13.603.09	3.0100.5.301.00 DUES, MISC EXP - NEARY	\$774.00	\$798.00	\$775.00	\$775.00	\$0.00	0.00	
301.5.2210.13.605.09	5.0100.5.301.00 TRAVEL, NEARY	\$300.00	\$300.00	\$300.00	\$300.00	\$0.00	0.00	
301.5.2210.19.106.12	0.0100.5.301.00 SALARY PRINCIPALS	\$635,817.34	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.2210.19.202.12	0.0100.5.301.00 SALARY PRINCIPAL SECY	\$210,327.99	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.2210.19.206.12	0.0100.5.301.00 SALARIES CLERICAL AIDES	\$140,232.96	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.2210.21.001.12	0.0100.5.301.00 SAL - PRINCIPAL - TROTTIER	\$0.00	\$253,002.00	\$258,695.00	\$257,527.00	(\$1,168.00)	(0.45)	
301.5.2210.21.002.12	0.0100.5.301.00 SAL - PRINC SECY - TROTTIER	\$0.00	\$53,474.62	\$62,477.00	\$53,886.00	(\$8,591.00)	(13.75)	
301.5.2210.21.206.12	0.0100.5.301.00 SAL - NON-INST AIDES - TROTTIER	\$0.00	\$30,920.08	\$32,407.00	\$34,514.00	\$2,107.00	6.50	

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FY25 APPROVED BUDGET							
Fiscal Year: 2024-2025			with zero balance with accounts with		to whole dollars	Account o	n new page
From Date: 7/1/2024 To Date:	6/30/2025 D	efinition: FY2	25 APPROVED	BUDGET FY24	FY25		
	F	Y22 ACTUAL F	Y23 ACTUAL EXPENDED	APPROVED	APPROVED		PERCENTAGE DIFFERENCE
Account	Description			BUDGET	BUDGET	BITTEREROE	DITTERENCE
301.5.2210.21.501.111.0100.5.301.00 SUPP ADMIN TR	OTTIER	\$3,966.56	\$2,806.12	\$5,000.00	\$4,000.00	(\$1,000.00)	(20.00)
301.5.2210.21.603.093.0100.5.301.00 DUES/MISC EXP	TROTTIER	\$360.00	\$840.00	\$1,525.00	\$1,525.00	\$0.00	0.00
301.5.2210.21.605.095.0100.5.301.00 TRAVEL - TROTT	TER	\$550.00	\$550.00	\$550.00	\$550.00	\$0.00	0.00
301.5.2210.21.830.269.0100.5.301.00 NEW EQ <\$5000	TROTTIER	\$6,752.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Func: PRINCIPALS OFFICE - 2210	\$1,008,204.28	\$1,007,736	85 \$1,045,7	31.00 \$1,05	5,718.00	\$9,987.00	0.96
301.5.2220.19.132.132.0100.5.301.00 SUBJECT MATTE	ER COORD	\$27,314.00	\$10,795.00	\$33,114.00	\$34,110.00	\$996.00	3.01
301.5.2220.19.133.135.0100.5.301.00 TEAM LEADERS	STIPENDS	\$33,892.00	\$34,819.00	\$35,602.00	\$36,673.00	\$1,071.00	3.01
301.5.2220.19.134.136.0100.5.301.00 HEAD TEACHER	STIPEND	\$6,934.00	\$7,125.00	\$7,285.00	\$7,503.00	\$218.00	2.99
Func: CURRICULUM LEADERS - BLDG LEVL - 2	\$68,140.00	\$52,739	00 \$76,0	01.00 \$7	8,286.00	\$2,285.00	3.01
301.5.2250.11.631.081.0100.5.301.00 HARDWARE - W0	DODWARD	\$237.89	\$0.00	\$0.00	\$0.00	\$0.00	0.00
301.5.2250.11.632.082.0100.5.301.00 SOFTWARE - WC	DODWARD	\$0.00	\$598.64	\$588.00	\$385.00	(\$203.00)	(34.52)
301.5.2250.12.631.081.0100.5.301.00 HARDWARE - FIN	NN	\$237.89	\$0.00	\$0.00	\$0.00	\$0.00	0.00
301.5.2250.12.632.082.0100.5.301.00 SOFTWARE - FIN	IN	\$0.00	\$598.64	\$588.00	\$385.00	(\$203.00)	(34.52)
301.5.2250.13.631.081.0100.5.301.00 HARDWARE - NE	ARY	\$237.89	\$0.00	\$0.00	\$0.00	\$0.00	0.00
301.5.2250.13.632.082.0100.5.301.00 SOFTWARE - NE	ARY	\$0.00	\$598.64	\$588.00	\$385.00	(\$203.00)	(34.52)
301.5.2250.21.631.081.0100.5.301.00 HARDWARE - TR	OTTIER	\$969.89	\$0.00	\$0.00	\$0.00	\$0.00	0.00
301.5.2250.21.632.082.0100.5.301.00 SOFTWARE -TRO	DTTIER	\$0.00	\$598.64	\$588.00	\$385.00	(\$203.00)	(34.52)
Func: ADMIN TECHNOLOGY AND SUPPORT - SCHOOLS - 2250	\$1,683.56	\$2,394.	56 \$2,3	52.00 \$	1,540.00	(\$812.00)	(34.52)
301.5.2305.11.108.120.0100.5.301.00 SALARIES TEAC	HERS - WOODWARD	\$0.00	\$1,954,492.26	\$1,955,330.00	\$1,940,480.00	(\$14,850.00)	(0.76)
301.5.2305.12.108.120.0100.5.301.00 SALARIES TEAC	HERS - FINN	\$0.00	\$1,841,477.41	\$1,874,382.00	\$2,060,568.00	\$186,186.00	9.93
301.5.2305.13.108.120.0100.5.301.00 SALARIES TEAC	HERS - NEARY	\$0.00	\$2,046,434.38	\$2,200,755.00	\$2,192,946.00	(\$7,809.00)	(0.35)

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FY25 AP		OGET									
Fiscal Year: From Date:	2024-2025 7/1/2024	To Date:	6/30/2025		Exclude inacti	with zero balar ve accounts wit 25 APPROVED	h zero balance	und to whole dollar e	rs 🔲 Account o	on new page	
Account			Description	F	Y22 ACTUAL EXPENDED	FY23 ACTUAL EXPENDED	FY APPROVE BUDGI	D APPROVED		PERCENTAGE DIFFERENCE	
301.5.2305.19.1	108.120.0100.5.301.00 S	ALARIES TEACHEI	RS		\$8,941,161.50	\$2,779.47	\$0.	00 \$0.00) \$0.00	0.00	
301.5.2305.21.1	108.120.0100.5.301.00 S	ALARIES TEACHEI	RS - TROTTIER		(\$2,705.13)	\$3,128,417.31	\$3,321,359.	00 \$3,375,410.00	\$54,051.00	1.63	
Func: TEACH	HERS SALARIES - 23	05	\$8,93	38,456.37	\$8,973,600	.83 \$9,351	,826.00 \$9	9,569,404.00	\$217,578.00	2.33	
301.5.2310.19.3	372.072.0100.5.301.00 S	ALARY TUTOR			\$104,431.44	\$112,476.41	\$137,922.	00 \$125,943.00) (\$11,979.00)	(8.69)	
301.5.2310.19.4	403.137.0100.5.301.00 E	SL TRANSLATION			\$7,305.98	\$14,223.20	\$0.	00 \$19,840.00	\$19,840.00	0.00	
301.5.2310.19.6	690.141.0100.5.301.00 P	L 504 COMPLIANC	E		\$1,914.49	\$0.00	\$3,000.	00 \$3,000.00	\$0.00	0.00	
Func: TEACH	HERS SPECIALIST - 2	2310	\$1 ⁻	13,651.91	\$126,699	9.61 \$140	,922.00	\$148,783.00	\$7,861.00	5.58	
301.5.2315.19.1	110.021.0100.5.301.00 S	ALARY INSTR TEC	н		\$323,588.81	\$0.00	\$0.	00 \$0.00) \$0.00	0.00	
Func: INSTR	UCTIONAL COORDIN	NATOR - 2315	\$32	23,588.81	\$0	0.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.2324.11.0	001.121.0100.5.301.00 S	SUB - LT - WOODWA	ARD		\$0.00	\$0.00	\$0.	00 \$5,000.00	\$5,000.00	0.00	
301.5.2324.12.0	001.121.0100.5.301.00 S	SUB - LT - FINN			\$0.00	\$0.00	\$0.	00 \$5,000.00	\$5,000.00	0.00	
301.5.2324.13.0	001.121.0100.5.301.00 S	SUB - LT - NEARY			\$0.00	\$0.00	\$0.	00 \$5,000.00	\$5,000.00	0.00	
301.5.2324.21.0	001.121.0100.5.301.00 S	SUB - LT - TROTTIE	२		\$0.00	\$0.00	\$0.	00 \$5,000.00	\$5,000.00	0.00	
Func: SUBS1	TITUTES - LONG TER	RM - 2324		\$0.00	\$0	0.00	\$0.00	\$20,000.00	\$20,000.00	0.00	
301.5.2325.11.0	001.121.0100.5.301.00 S	SUB - ST - WOODW	ARD		\$0.00	\$0.00	\$0.	00 \$25,740.00	\$25,740.00	0.00	
301.5.2325.12.0	001.121.0100.5.301.00 S	SUB - ST - FINN			\$0.00	\$0.00	\$0.	00 \$25,740.00	\$25,740.00	0.00	
01.5.2325.13.0	001.121.0100.5.301.00 S	SUB - ST - NEARY			\$0.00	\$0.00	\$0.	00 \$25,740.00	\$25,740.00	0.00	
301.5.2325.19.1	111.121.0100.5.301.00 S	SUBSTITUTE TEACH	IERS - SHORT TEF	RV	\$155,217.00	\$148,344.37	\$80,000.	00 \$27,000.00) (\$53,000.00)	(66.25)	
301.5.2325.21.0	001.121.0100.5.301.00 S	SUB - ST - TROTTIE	R		\$0.00	\$0.00	\$0.	00 \$25,740.00	\$25,740.00	0.00	
Func: SUBS1	TITUTES - SHORT TE	ERM - 2325	\$15	55,217.00	\$148,344	.37 \$80	,000.00	\$129,960.00	\$49,960.00	62.45	

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FY25 APPROVED BUDGET									
Fiscal Year: 2024-2025 From Date: 7/1/2024 To Date	e: 6/30/2025		Print accounts wi Exclude inactive efinition: FY25		ero balance	to whole dollars	Account o	n new page	
Account	Description		Y22 ACTUAL FY EXPENDED	23 ACTUAL EXPENDED	FY24 APPROVED BUDGET	FY25 APPROVED BUDGET		PERCENTAGE DIFFERENCE	
01.5.2330.19.206.021.0100.5.301.00 SALARY TECH	•		\$400.047.70	* 0.00	*0 00	* 0.00	* 0.00	0.00	
01.5.2330.19.338.120.0100.5.301.00 INSTRUCTION			\$133,647.78	\$0.00	\$0.00	\$0.00	\$0.00 (¢28 746 00)	0.00	
unc: NON CLERICAL INSTRUCT ASST - 2330		246,366.79	\$112,719.01 \$118,891.14	\$118,891.14 \$131,57	\$131,574.00	\$102,858.00 2,858.00 ((\$28,716.00) \$28,716.00)	(21.82) (21.82)	
und. Non Clenical INSTRUCT ASST - 2350	φ	5240,300.79	φ110,091.14	+ φισι,σ <i>ι</i>	4.00 \$10	2,000.00 (φ20,7 10.00 <i>)</i>	(21.02)	
01.5.2340.19.118.120.0100.5.301.00 SALARY LIBRA	RIAN		\$317,451.00	\$379,059.00	\$393,921.00	\$300,876.00	(\$93,045.00)	(23.62)	
unc: LIBRARIANS/MEDIA CENTER - 2340	\$	317,451.00	\$379,059.00		1.00 \$30	0,876.00 (\$93,045.00)	(23.62)	
01.5.2351.00.620.183.0100.5.301.00 PROF DEV DIR	OF FACILITIES		\$325.00	\$155.00	\$500.00	\$500.00	\$0.00	0.00	
1.5.2351.11.620.175.0100.5.301.00 PROF DEV PRI	NC - WOOD		\$1,011.12	\$0.00	\$500.00	\$500.00	\$0.00	0.00	
1.5.2351.12.620.175.0100.5.301.00 PROF DEV PRI	NC - FINN		\$535.00	\$0.00	\$500.00	\$500.00	\$0.00	0.00	
1.5.2351.13.620.175.0100.5.301.00 PROF DEV PRI	NC - NEARY		\$190.00	\$0.00	\$500.00	\$500.00	\$0.00	0.00	
1.5.2351.21.620.175.0100.5.301.00 PROF DEV PRI	NC - TROTT		\$0.00	\$0.00	\$1,000.00	\$0.00	(\$1,000.00)	(100.00)	
01.5.2351.40.620.174.0100.5.301.00 PROF DEV SUF	т		\$776.25	\$147.00	\$1,500.00	\$1,500.00	\$0.00	0.00	
01.5.2351.43.620.174.0100.5.301.00 PROF DEV BUS	SINESS OFF		\$1,334.80	\$90.00	\$600.00	\$600.00	\$0.00	0.00	
1.5.2351.44.620.176.0100.5.301.00 PROF DEV CEN	ITRAL OFFICE		\$38,999.52	\$3,999.90	\$39,000.00	\$0.00	(\$39,000.00)	(100.00)	
1.5.2351.44.620.180.0100.5.301.00 PROF DEV DIR	OF TECH		\$0.00	\$502.50	\$285.00	\$585.00	\$300.00	105.26	
1.5.2351.44.620.181.0100.5.301.00 PROF DEV ASS	ST SUPT		\$455.40	\$294.00	\$587.00	\$587.00	\$0.00	0.00	
01.5.2351.44.620.185.0100.5.301.00 PROF DEV - HR	R		\$0.00	\$0.00	\$285.00	\$285.00	\$0.00	0.00	
01.5.2351.44.620.186.0100.5.301.00 PROF DEV - EL			\$0.00	\$0.00	\$285.00	\$285.00	\$0.00	0.00	
unc: PROF DEVEL LEADERSHIP - 2351		\$43,627.09	\$5,188.40	\$45,54	2.00 \$	5,842.00 (\$39,700.00)	(87.17)	
01.5.2353.11.620.176.0100.5.301.00 PROF DEV TEA	CH WOODWD		\$0.00	\$1,456.00	\$2,000.00	\$2,000.00	\$0.00	0.00	
1.5.2353.12.620.176.0100.5.301.00 PROF DEV TEA			\$0.00 \$0.00	\$1,450.00 \$0.00	\$2,000.00	\$2,000.00	\$0.00	0.00	
01.5.2353.13.620.176.0100.5.301.00 PROF DEV TEA									
			\$0.00	\$989.00	\$2,000.00	\$2,000.00	\$0.00	0.00	

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FY25 APPROVED BUDGET

Fiscal Year: 2024-2025 From Date: 7/1/2024	To Date: 6/30/2025		Exclude inactiv	with zero balan ve accounts with 25 APPROVED	n zero balance	to whole dollars	Account o	on new page	
Account	Descriptio		Y22 ACTUAL I EXPENDED	FY23 ACTUAL EXPENDED	FY24 APPROVED BUDGET	FY25 APPROVED BUDGET		PERCENTAGE DIFFERENCE	
301.5.2353.19.117.025.0100.5.301.0	00 CURR TEAMS/WORKSHPS		\$8,285.54	\$10,011.50	\$15,965.00	\$17,500.00	\$1,535.00	9.61	
301.5.2353.19.602.024.0100.5.301.0	00 CURR R&D EXPENSES		\$10,097.06	\$16,262.47	\$15,244.00	\$15,244.00	\$0.00	0.00	
301.5.2353.19.620.176.0100.5.301.0	001 MENTORING SUPPORT		\$11,028.00	\$8,639.00	\$13,390.00	\$13,390.00	\$0.00	0.00	
301.5.2353.19.620.179.0100.5.301.0	001 PROF DEV NURSES		\$0.00	\$0.00	\$500.00	\$500.00	\$0.00	0.00	
301.5.2353.19.620.180.0100.5.301.0	001 PROF DEV TECHNOLOGY		\$0.00	\$927.50	\$2,000.00	\$1,000.00	(\$1,000.00)	(50.00)	
301.5.2353.21.620.176.0100.5.301.0	00 PROF DEV TEACH TROTT		\$379.03	\$1,804.66	\$6,000.00	\$2,500.00	(\$3,500.00)	(58.33)	
Func: TEACHER/STAFF PROF	F DEVELOP - 2353	\$29,789.63	\$40,090	.13 \$58,	849.00 \$5	5,884.00	(\$2,965.00)	(5.04)	
301.5.2355.19.112.121.0100.5.301.	001 PROF DEV SUBSTITUTES		\$3,042.50	\$9,532.50	\$14,368.00	\$14,368.00	\$0.00	0.00	
Func: SUBS FOR PROF DEVE	EL - 2355	\$3,042.50	\$9,532	.50 \$14,	368.00 \$1	4,368.00	\$0.00	0.00	
301.5.2356.11.003.000.0100.5.301.0	001 TUITION REIMB - WOODWARD		\$0.00	\$5,262.50	\$0.00	\$9,750.00	\$9,750.00	0.00	
301.5.2356.12.003.000.0100.5.301.0	00 TUITION REIMB - FINN		\$0.00	\$2,625.00	\$0.00	\$9,750.00	\$9,750.00	0.00	
301.5.2356.13.003.000.0100.5.301.0	00 TUITION REIMB - NEARY		\$0.00	\$5,648.00	\$0.00	\$9,750.00	\$9,750.00	0.00	
301.5.2356.21.003.000.0100.5.301.0	00 TUITION REIMB - TROTTIER		\$0.00	\$21,464.32	\$0.00	\$9,750.00	\$9,750.00	0.00	
Func: TUITION REIMBURSEM	IENT - 2356	\$0.00	\$34,999	.82	\$0.00 \$3	9,000.00	\$39,000.00	0.00	
301.5.2410.11.506.001.0100.5.301.0	00 TEXT READING WOODWARD		\$0.00	\$24,886.95	\$0.00	\$0.00	\$0.00	0.00	
301.5.2410.11.506.002.0100.5.301.0	001 TEXT MATH WOODWARD		\$0.00	\$0.00	\$0.00	\$8,768.00	\$8,768.00	0.00	
301.5.2410.11.506.003.0100.5.301.0	001 TEXT LANG ARTS WOODWARD		\$0.00	\$191.48	\$0.00	\$0.00	\$0.00	0.00	
301.5.2410.11.506.004.0100.5.301.0	001 TEXT SOC STUD WOODWARD		\$0.00	\$0.00	\$0.00	\$1,375.00	\$1,375.00	0.00	
301.5.2410.12.506.001.0100.5.301.0	00 TEXT READING FINN		\$0.00	\$25,078.44	\$0.00	\$0.00	\$0.00	0.00	
301.5.2410.12.506.002.0100.5.301.0	00 TEXT MATH FINN		\$0.00	\$0.00	\$0.00	\$8,256.00	\$8,256.00	0.00	
301.5.2410.13.506.001.0100.5.301.0	00 TEXT READING NEARY		\$1,922.23	\$26,556.93	\$2,800.00	\$2,800.00	\$0.00	0.00	

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FY25 APPROVED BUDGET

To Date:

6/30/2025

Fiscal Year: 2024-2025

From Date: 7/1/2024

Print accounts with zero balance
 Round to whole dollars
 Account on new page
 Exclude inactive accounts with zero balance
 Definition:
 FY25 APPROVED BUDGET

FY24 FY25 FY22 ACTUAL FY23 ACTUAL DOLLAR PERCENTAGE APPROVED APPROVED **EXPENDED** DIFFERENCE DIFFERENCE **EXPENDED** BUDGET BUDGET Account Description 301.5.2410.13.506.002.0100.5.301.00 TEXT MATH NEARY \$0.00 \$552.60 \$0.00 \$8,888.00 \$8,888.00 0.00 301.5.2410.13.506.003.0100.5.301.00 TEXT LANG ARTS NEARY \$0.00 \$288.47 \$300.00 \$300.00 \$0.00 0.00 301.5.2410.13.506.004.0100.5.301.00 TEXT SOC STUDIES NEARY \$985.04 \$1,000.00 \$0.00 0.00 \$872.30 \$1,000.00 301.5.2410.13.506.005.0100.5.301.00/ TEXT SCIENCE NEARY \$399.00 \$177.87 \$400.00 \$400.00 \$0.00 0.00 301.5.2410.13.506.010.0100.5.301.00 TEXT MUSIC NEARY \$200.03 \$459.44 \$500.00 \$500.00 \$0.00 0.00 301.5.2410.21.506.001.0100.5.301.00 TEXT READING TROTTIER (\$2,550.00) \$1,822.08 \$0.00 \$2,550.00 \$0.00 (100.00)301.5.2410.21.506.002.0100.5.301.00 TEXT MATH TROTTIER \$8.481.07 \$13.689.00 \$0.00 \$14.208.00 \$14,208.00 0.00 301.5.2410.21.506.003.0100.5.301.00 TEXT LANG ARTS TROTTIER \$0.00 \$469.90 \$500.00 10.800.00 \$54.500.00 \$54.000.00 301.5.2410.21.506.004.0100.5.301.00 TEXT SOC STUD TROTTIER \$19,680.00 \$132.00 \$5,000.00 \$1,000.00 (\$4,000.00)(80.00)301.5.2410.21.506.005.0100.5.301.00/ TEXT SCIENCE TROTTIER \$649.95 \$550.72 \$0.00 \$0.00 0.00 \$0.00 301.5.2410.21.506.008.0100.5.301.00 TEXT WORLD LANG TROTTIER \$0.00 \$0.00 \$1,000.00 \$500.00 (\$500.00)(50.00)301.5.2410.21.506.010.0100.5.301.00 TEXT MUSIC TROTTIER \$2,543.84 \$2,010.81 \$2,100.00 \$2,100.00 \$0.00 0.00 Func: TEXTBOOKS - 2410 \$36,462.11 \$96,138.04 \$16,150.00 \$104,595.00 \$88,445.00 547.65 301.5.2411.11.501.001.0100.5.301.00 READING WOODWARD \$2,345.47 \$3,118.78 \$3,000.00 \$3,000.00 \$0.00 0.00 301.5.2411.11.501.002.0100.5.301.00 MATH - WOODWARD \$99.50 \$209.70 \$400.00 \$400.00 \$0.00 0.00 301.5.2411.11.501.003.0100.5.301.00 LANG ARTS - WOODWARD \$514.15 \$3,866.16 \$2,000.00 \$2,500.00 \$500.00 25.00 301.5.2411.11.501.004.0100.5.301.00 SOC STUD - WOODWARD \$1.577.35 \$1.775.84 \$5.250.00 \$3,110.00 (\$2,140.00)(40.76)301.5.2411.11.501.005.0100.5.301.00 SCIENCE - WOODWARD (\$870.00) \$2.494.00 \$2.768.79 \$2.900.00 \$2.030.00 (30.00)301.5.2411.11.501.007.0100.5.301.00 HLTH/SAFETY WOODWARD \$280.75 \$296.28 \$318.00 \$400.00 \$82.00 25.79 301.5.2411.11.501.009.0100.5.301.00 ART - WOODWARD \$0.00 \$1.998.22 \$2.000.00 \$2.000.00 \$0.00 0.00 301.5.2411.11.501.010.0100.5.301.00 MUSIC - WOODWARD \$0.00 \$1,142.99 \$1.395.00 \$1,395.00 \$0.00 0.00 301.5.2411.11.501.011.0100.5.301.00 PHYS ED WOODWARD \$0.00 \$1,500.00 \$1,500.00 \$1,500.00 \$0.00 0.00

\$120.30

301.5.2411.12.501.001.0100.5.301.00 READING - FINN

\$1,500.00

\$1,500.00

\$0.00

Page:

0.00

\$1,580.62

FY25 APPROVED BUDGET

Fiscal Year: 2024-2025

Print accounts with zero balance Round to whole dollars Account on new page Exclude inactive accounts with zero balance nce

To Date: From Date: 7/1/2024 6/30/2025

	Exclu	ude i	nactive	accoui	nts w	/ith z	zero	bala	nc
De	efinitio	n:	FY25	APPR	OVE	DB	UDG	ΈT	

FIOIII Date. 1/1/2024	J Date. 0/30/2025	Dennition. Fr	25 APPROVED I	DUDGEI				
Account	Description	FY22 ACTUAL EXPENDED	FY23 ACTUAL EXPENDED	FY24 APPROVED BUDGET	FY25 APPROVED BUDGET		PERCENTAGE DIFFERENCE	
301.5.2411.12.501.002.0100.5.301.00 MATH - F	FINN	\$299.99	\$0.00	\$1,250.00	\$1,250.00	\$0.00	0.00	
301.5.2411.12.501.003.0100.5.301.00 LANGUA	GE ARTS - FINN	\$1,479.63	\$2,054.69	\$1,750.00	\$2,500.00	\$750.00	42.86	
301.5.2411.12.501.004.0100.5.301.00 SOCIAL	STUDIES - FINN	\$785.40	\$1,243.56	\$1,250.00	\$1,250.00	\$0.00	0.00	
301.5.2411.12.501.005.0100.5.301.00 SCIENCI	E - FINN	\$1,312.32	\$1,233.47	\$1,750.00	\$1,750.00	\$0.00	0.00	
301.5.2411.12.501.007.0100.5.301.00 HEALTH	SAFETY - FINN	\$82.56	\$27.99	\$100.00	\$100.00	\$0.00	0.00	
301.5.2411.12.501.009.0100.5.301.00 ART - FI	NN	\$738.98	\$398.25	\$750.00	\$750.00	\$0.00	0.00	
301.5.2411.12.501.010.0100.5.301.00 MUSIC -	FINN	\$219.95	\$513.65	\$750.00	\$750.00	\$0.00	0.00	
301.5.2411.12.501.011.0100.5.301.00 PHYS EL) - FINN	\$30.92	\$384.43	\$432.00	\$432.00	\$0.00	0.00	
301.5.2411.13.501.001.0100.5.301.00 READING	G - NEARY	\$872.85	\$329.22	\$2,100.00	\$2,100.00	\$0.00	0.00	
301.5.2411.13.501.002.0100.5.301.00 MATH - M	IEARY	\$220.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	0.00	
301.5.2411.13.501.003.0100.5.301.00 LANGUA	GE ARTS, NEARY	\$1,881.75	\$1,455.53	\$2,700.00	\$2,500.00	(\$200.00)	(7.41)	
301.5.2411.13.501.004.0100.5.301.00 SOCIAL	STUDIES - NEARY	\$1,428.48	\$1,807.96	\$1,900.00	\$1,900.00	\$0.00	0.00	
301.5.2411.13.501.005.0100.5.301.00 SCIENCI	E - NEARY	\$2,959.63	\$2,724.92	\$3,000.00	\$3,500.00	\$500.00	16.67	
301.5.2411.13.501.007.0100.5.301.00 HEALTH	/SAFETY, NEARY	\$82.56	\$0.00	\$300.00	\$300.00	\$0.00	0.00	
301.5.2411.13.501.009.0100.5.301.00 ART - NE	ARY	\$1,545.08	\$1,639.96	\$2,000.00	\$2,000.00	\$0.00	0.00	
301.5.2411.13.501.010.0100.5.301.00 MUSIC -	NEARY	\$778.29	\$794.25	\$800.00	\$800.00	\$0.00	0.00	
301.5.2411.13.501.011.0100.5.301.00 PHYS EL) NEARY	\$416.78	\$284.39	\$500.00	\$500.00	\$0.00	0.00	
301.5.2411.21.501.001.0100.5.301.00 READING	G - TROTTIER	\$64.90	\$316.27	\$500.00	\$0.00	(\$500.00)	(100.00)	
301.5.2411.21.501.002.0100.5.301.00 MATH -	ROTTIER	\$1,159.85	\$149.72	\$1,250.00	\$1,250.00	\$0.00	0.00	
301.5.2411.21.501.003.0100.5.301.00 LANG AF	RTS - TROTTIER	\$179.23	\$274.90	\$1,000.00	\$1,000.00	\$0.00	0.00	
301.5.2411.21.501.004.0100.5.301.00 SOC ST	JDIES - TROTTIER	\$0.00	\$51.00	\$1,000.00	\$500.00	(\$500.00)	(50.00)	
301.5.2411.21.501.005.0100.5.301.00 SCIENCI	E - TROTTIER	\$1,498.09	\$315.95	\$3,750.00	\$2,000.00	(\$1,750.00)	(46.67)	
301.5.2411.21.501.007.0100.5.301.00 HEALTH	- TROTTIER	\$146.15	\$132.86	\$500.00	\$500.00	\$0.00	· · · · · ·	
301.5.2411.21.501.008.0100.5.301.00 FOREIG	N LANG - TROTTIER	\$0.00	\$0.00	\$360.00	\$360.00	\$0.00		

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rptGLGenBudgetRptUsingDefinition

Fiscal Year: 2024-2025 From Date: 7/1/2024	To Date: 6/30/2025		Exclude inacti	s with zero baland ive accounts with ⁄25 APPROVED	zero balance	l to whole dollars	Account c	on new page	
A	Descriptio		FY22 ACTUAL EXPENDED	FY23 ACTUAL EXPENDED	FY24 APPROVED BUDGET	FY25 APPROVED BUDGET		PERCENTAGE DIFFERENCE	
Account	Descriptio	n							
301.5.2411.21.501.009.0100.5.301.00 A	RT - TROTTIER		\$7,268.98	\$3,149.51	\$5,400.00	\$5,400.00	\$0.00	0.00	
301.5.2411.21.501.010.0100.5.301.00 N	IUSIC - TROTTIER		\$2,148.63	\$1,266.03	\$1,650.00	\$1,650.00	\$0.00	0.00	
301.5.2411.21.501.011.0100.5.301.00 F	PHYS ED - TROTTIER		\$3,858.69	\$1,238.04	\$3,850.00	\$2,050.00	(\$1,800.00)	(46.75)	
301.5.2411.21.501.013.0100.5.301.00 T	ECH ED - TROTTIER		\$1,630.45	\$1,580.73	\$5,000.00	\$2,500.00	(\$2,500.00)	(50.00)	
301.5.2411.21.501.015.0100.5.301.00 S	STUDY SKILLS - TROTTIER		\$0.00	\$0.00	\$500.00	\$500.00	\$0.00	0.00	
Func: INSTRUCTIONAL MATERIA	LS - 2411	\$40,521.60	6 \$41,624	4.66 \$67,3	355.00 \$5	58,927.00	(\$8,428.00)	(12.51)	
301.5.2415.11.501.027.0100.5.301.00 S	SUPP LIBRARY - WOOD		\$26.38	\$924.40	\$2,000.00	\$2,000.00	\$0.00	0.00	
301.5.2415.11.503.198.0100.5.301.00 L	IBRARY AUTO WOODWARD		\$1,115.29	\$999.25	\$1,250.00	\$1,250.00	\$0.00	0.00	
301.5.2415.11.504.027.0100.5.301.00 N	IEDIA - WOODWARD		\$1,012.61	\$1,955.98	\$2,000.00	\$2,000.00	\$0.00	0.00	
301.5.2415.12.501.027.0100.5.301.00 S	SUPP LIBRARY - FINN		\$1,448.63	\$2,500.00	\$4,000.00	\$4,000.00	\$0.00	0.00	
301.5.2415.12.503.198.0100.5.301.00 L	IBRARY AUTO - FINN		\$983.50	\$999.25	\$950.00	\$1,250.00	\$300.00	31.58	
301.5.2415.12.504.027.0100.5.301.00 N	IEDIA - FINN		\$177.51	\$207.90	\$250.00	\$250.00	\$0.00	0.00	
301.5.2415.13.501.027.0100.5.301.00 S	SUPP LIBRARY - NEARY		\$1,574.67	\$1,774.46	\$3,500.00	\$3,500.00	\$0.00	0.00	
301.5.2415.13.503.198.0100.5.301.00 L	IBRARY AUTO - NEARY		\$983.50	\$1,206.25	\$1,000.00	\$1,000.00	\$0.00	0.00	
301.5.2415.13.504.027.0100.5.301.00 N	IEDIA - NEARY		\$1,595.07	\$788.11	\$1,800.00	\$1,800.00	\$0.00	0.00	
301.5.2415.19.605.095.0100.5.301.00 T	RAVEL - LIBRARY		\$0.00	\$0.00	\$300.00	\$300.00	\$0.00	0.00	
301.5.2415.21.501.027.0100.5.301.00 S	SUPP LIBRARY - TROTTIER		\$5,856.06	\$6,750.50	\$7,200.00	\$7,200.00	\$0.00	0.00	
301.5.2415.21.503.198.0100.5.301.00 L	IBRARY AUTO - TROTTIER		\$983.50	\$999.25	\$1,000.00	\$1,200.00	\$200.00	20.00	
301.5.2415.21.504.027.0100.5.301.00 N	IEDIA - TROTTIER		\$2,639.52	\$3,699.41	\$3,700.00	\$3,700.00	\$0.00	0.00	
Func: OTHER INSTRUCTIONAL N	ATERIALS - 2415	\$18,396.24	4 \$22,804			29,450.00	\$500.00	1.73	
301.5.2420.11.420.112.0100.5.301.00 L	EASE COPIERS WOODWARD		\$2,717.33	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.2420.11.830.245.0100.5.301.00 N	IEW EQ <\$5000 WOODWARD		\$1,188.57	\$640.73	\$2,500.00	\$2,250.00	(\$250.00)	(10.00)	

FY25 APPROVED BUDGET

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FY25 APPROVED BUDGET

Fiscal Year: 2024-2025

From Date: 7/1/2024

Account

Print accounts with zero balance Round to whole dollars Account on new page Exclude inactive accounts with zero balance To Date: 6/30/2025 Definition: **FY25 APPROVED BUDGET** FY24 FY25 DOLLAR PERCENTAGE FY22 ACTUAL FY23 ACTUAL APPROVED APPROVED EXPENDED EXPENDED DIFFERENCE DIFFERENCE BUDGET BUDGET Description 301.5.2420.12.420.112.0100.5.301.00 LEASE COPIERS - FINN \$4,960.30 \$0.00 \$0.00 \$0.00 0.00 \$0.00

		+ .,	+	+	+	+	
301.5.2420.12.830.270.0100.5.301.00 NEW EQ UNDER \$5000 - FINN		\$2,022.85	\$2,239.03	\$2,250.00	\$2,250.00	\$0.00	0.00
301.5.2420.13.420.112.0100.5.301.00 LEASE COPIERS NEARY		\$5,595.72	\$0.00	\$0.00	\$0.00	\$0.00	0.00
301.5.2420.13.830.027.0100.5.301.00 NEW EQ<\$5000-MEDIA,NEARY		\$55.98	\$80.65	\$2,200.00	\$2,200.00	\$0.00	0.00
301.5.2420.21.420.112.0100.5.301.00 LEASE COPIERS TROTTIER		\$4,938.67	\$0.00	\$0.00	\$0.00	\$0.00	0.00
301.5.2420.21.830.027.0100.5.301.00 NEW EQ<\$5000 MEDIA, TROTT		\$0.00	\$0.00	\$1,000.00	\$500.00	(\$500.00)	(50.00)
301.5.2420.21.830.270.0100.5.301.00 NEW EQ <\$5000 TROTTIER		\$2,139.06	\$0.00	\$5,000.00	\$3,000.00	(\$2,000.00)	(40.00)
Func: INSTRUCTIONAL NEW EQUIPMENT - 2420	\$23,618.48	\$2,960.41	\$12,950	0.00 \$	10,200.00	(\$2,750.00)	(21.24)
301.5.2430.11.502.035.0100.5.301.00 GEN SUPPLIES - WOODWARD		\$10,827.95	\$9,639.12	\$11,000.00	\$11,000.00	\$0.00	0.00
301.5.2430.11.511.089.0100.5.301.00 PRINTING SUPP WOODWARD		\$134.15	\$892.89	\$1,000.00	\$1,000.00	\$0.00	0.00
301.5.2430.11.511.112.0100.5.301.00 COPIER SUPP WOODWARD		\$800.55	\$0.00	\$0.00	\$0.00	\$0.00	0.00
301.5.2430.12.502.035.0100.5.301.00 GENERAL SUPPLIES - FINN		\$5,762.64	\$6,232.74	\$8,000.00	\$11,000.00	\$3,000.00	37.50
301.5.2430.12.511.089.0100.5.301.00 PRINTING SUPPLIES, FINN		\$0.00	\$0.00	\$100.00	\$100.00	\$0.00	0.00
301.5.2430.13.502.035.0100.5.301.00 GEN SUPPLIES - NEARY		\$6,860.01	\$5,750.58	\$13,000.00	\$11,000.00	(\$2,000.00)	(15.38)
301.5.2430.13.511.089.0100.5.301.00 PRINTING SUPP NEARY		\$659.98	\$275.54	\$1,000.00	\$1,000.00	\$0.00	0.00
301.5.2430.19.501.137.0100.5.301.00 ESL SUPPLIES		\$349.14	\$112.80	\$2,020.00	\$2,020.00	\$0.00	0.00
301.5.2430.21.502.035.0100.5.301.00 GEN SUPPLIES TROTTIER		\$13,368.63	\$5,503.52	\$11,000.00	\$12,000.00	\$1,000.00	9.09
301.5.2430.21.511.112.0100.5.301.00 COPIER SUPPLIES TROTTIER		\$2,629.10	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Func: GENERAL SUPPLIES - 2430	\$41,392.15	\$28,407.19	\$47,120	0.00 \$	49,120.00	\$2,000.00	4.24
301.5.2440.19.605.095.0100.5.301.00 TRAVEL - TEACHERS		\$1,871.16	\$850.00	\$500.00		• • • •	0.00
Func: OTHER INSTRUCTIONAL SERVICES - 2440	\$1,871.16	\$850.00	\$50	0.00	\$500.00	\$0.00	0.00

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rptGLGenBudgetRptUsingDefinition

FY25 APPROVED BU	DGET							
Fiscal Year: 2024-2025] Print accounts w] Exclude inactive			to whole dollars	Account or	n new page
From Date: 7/1/2024	To Date: 6/30/202	25 D		APPROVED				
Account	Descript		Y22 ACTUAL FY EXPENDED	23 ACTUAL EXPENDED	FY24 APPROVED BUDGET	FY25 APPROVED BUDGET	DOLLAR I DIFFERENCE	PERCENTAGE DIFFERENCE
301.5.2451.19.635.081.0100.5.301.00	•		\$19,874.31	\$46,245.12	\$0.00	\$70,175.00	\$70.175.00	0.00
301.5.2451.21.635.081.0100.5.301.00	DEVICES-SUPPLIES - TROTTIER	ł	\$0.00	\$757.10	\$0.00	\$0.00	\$0.00	0.00
Func: CLASSROOM INSTRUCTION	ONAL TECH - 2451	\$19,874.31				0,175.00	\$70,175.00	0.00
01.5.2453.11.004.081.0100.5.301.00	INSTR HW-CONT SVCS-WOODW	/ARD	\$0.00	\$15,924.66	\$16,031.00	\$16,031.00	\$0.00	0.00
01.5.2453.11.637.036.0100.5.301.00	INSTR HW-SUPPLIES-WOODWA	RD	\$39,883.66	\$348.84	\$6,487.00	\$5,000.00	(\$1,487.00)	(22.92)
01.5.2453.12.004.081.0100.5.301.00	INSTR HW-CONT SVCS-FINN		\$0.00	\$13,928.70	\$15,810.00	\$15,810.00	\$0.00	0.00
01.5.2453.12.637.036.0100.5.301.00	INSTR HW-SUPPLIES-FINN		\$39,088.83	\$297.00	\$7,250.00	\$5,000.00	(\$2,250.00)	(31.03)
01.5.2453.13.004.081.0100.5.301.00	INSTR HW-CONT SVCS-NEARY		\$0.00	\$15,347.92	\$13,153.00	\$13,153.00	\$0.00	0.00
01.5.2453.13.637.036.0100.5.301.00	INSTR HW-SUPPLIES-NEARY		\$9,423.98	\$20.97	\$6,000.00	\$5,000.00	(\$1,000.00)	(16.67)
01.5.2453.19.004.081.0100.5.301.00	INSTR HW-CONT SVCS-DISTRIC	т	\$0.00	\$768.52	\$0.00	\$0.00	\$0.00	0.00
01.5.2453.19.637.036.0100.5.301.00	INSTR HW-SUPPLIES-DISTRICT		\$90.79	\$3,972.97	\$4,446.00	\$10,000.00	\$5,554.00	124.92
01.5.2453.21.004.081.0100.5.301.00	INSTR HW-CONT SVCS-TROTTIE	ER	\$0.00	\$25,622.40	\$27,393.00	\$27,393.00	\$0.00	0.00
01.5.2453.21.637.036.0100.5.301.00	INSTR HW-SUPPLIES-TROTTIER	ł	\$61,356.79	\$5,708.78	\$18,100.00	\$8,000.00	(\$10,100.00)	(55.80)
unc: OTHER INSTRUCTIONAL	HARDWARE - 2453	\$149,844.05	\$81,940.76	6 \$114,0	670.00 \$10	5,387.00	(\$9,283.00)	(8.10)
01.5.2455.11.636.082.0100.5.301.00	INSTR SW - WOODWARD		\$14,793.94	\$13,882.00	\$5,129.00	\$14,900.00	\$9,771.00	190.50
01.5.2455.12.636.082.0100.5.301.00	INSTR SW - FINN		\$16,979.50	\$10,205.04	\$5,939.00	\$11,000.00	\$5,061.00	85.22
01.5.2455.13.636.082.0100.5.301.00	INSTR SW - NEARY		\$12,448.18	\$6,793.36	\$6,544.00	\$11,000.00	\$4,456.00	68.09
01.5.2455.19.636.082.0100.5.301.00	INSTR SW - DIST		\$32,608.05	\$17,469.67	\$12,709.00	\$15,050.00	\$2,341.00	18.42
01.5.2455.21.636.082.0100.5.301.00	INSTR SW - TROTTIER		\$9,355.35	\$5,688.58	\$12,790.00	\$22,000.00	\$9,210.00	72.01
unc: INSTRUCTIONAL SOFTW	ARE - 2455	\$86,185.02	\$54,038.6	5 \$43,	111.00 \$7	3,950.00	\$30,839.00	71.53
01.5.2710.19.119.022.0100.5.301.00	SALARIES GUIDANCE		\$285,345.33	\$305,833.26	\$322,622.00	\$341,262.00	\$18,640.00	5.78
Func: GUIDANCE - 2710		\$285,345.33	\$305,833.26	6 \$322,0	622.00 \$34	1,262.00	\$18,640.00	5.78
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FY25 APPROVED BUDGET								
Fiscal Year: 2024-2025 From Date: 7/1/2024 To Date:	6/30/2025 D	Exclude inactiv	with zero balanc ve accounts with 25 APPROVED E	zero balance	to whole dollars	Account c	on new page	
Account De	Fescription	FY22 ACTUAL F EXPENDED	Y23 ACTUAL EXPENDED	FY24 APPROVED BUDGET	FY25 APPROVED BUDGET	-	PERCENTAGE DIFFERENCE	
301.5.3100.19.305.132.0100.5.301.00 STIPEND ATTEND SER	V - CONT SVCS	\$1,236.88	\$1,705.32	\$500.00	\$500.00	\$0.00	0.00	
Func: ATTENDANCE SERVICES - 3100	\$1,236.88	\$1,705.	32 \$5	00.00	\$500.00	\$0.00	0.00	
301.5.3200.19.004.000.0100.5.301.00 NURSE CONTRACT SE	RVICES	\$0.00	\$1,375.00	\$1,425.00	\$1,825.00	\$400.00	28.07	
301.5.3200.19.006.095.0100.5.301.00 NURSE TRAVEL		\$0.00	\$825.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.3200.19.120.120.0100.5.301.00 SALARY NURSES		\$390,540.02	\$391,288.60	\$411,818.00	\$447,856.00	\$36,038.00	8.75	
301.5.3200.19.320.121.0100.5.301.00 NURSE SUBSTITUTES		\$28,587.85	\$32,316.25	\$30,000.00	\$30,600.00	\$600.00	2.00	
301.5.3200.19.404.077.0100.5.301.00 SCHOOL PHYSICIAN		\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00	\$0.00	0.00	
301.5.3200.19.501.264.0100.5.301.00 SUPP HEALTH SERVIC	ES	\$1,612.74	\$3,928.46	\$4,500.00	\$4,500.00	\$0.00	0.00	
301.5.3200.19.605.095.0100.5.301.00 TRAVEL HEALTH SERV	/	\$0.00	\$0.00	\$825.00	\$825.00	\$0.00	0.00	
Func: HEALTH SERVICES - 3200	\$422,540.61	\$431,533.	31 \$450,3	68.00 \$48	7,406.00	\$37,038.00	8.22	
301.5.3300.19.451.225.0100.5.301.00 BUSES CONT SERVICE	S	\$390,799.00	\$419,557.55	\$403,219.00	\$411,283.00	\$8,064.00	2.00	
Func: TRANSPORTATION - BASIC - 3300	\$390,799.00	\$419,557.	55 \$403,2	19.00 \$41	1,283.00	\$8,064.00	2.00	
301.5.3301.11.455.109.0100.5.301.00 ORIENTATION BUS - W	OODWARD	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	0.00	
301.5.3301.19.004.000.0100.5.301.00 BUSES - MISCELLANEC	ous	\$0.00	\$2,606.58	\$3,000.00	\$3,000.00	\$0.00	0.00	
301.5.3301.21.454.225.0100.5.301.00 FIELD TRIPS - TROTTIE	ER	\$0.00	\$0.00	\$1,500.00	\$0.00	(\$1,500.00)	(100.00)	
301.5.3301.21.455.109.0100.5.301.00 ORIENTATION BUS - TH	ROTTIER	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	0.00	
Func: TRANSPORTATION - OTHER - 3301	\$0.00	\$2,606.	58 \$5,5	00.00 \$	4,500.00	(\$1,000.00)	(18.18)	
301.5.3510.21.121.125.0100.5.301.00 INTRAMRL COACH TRO	DTTIER	\$6,356.00	\$3,477.00	\$7,484.00	\$3,663.00	(\$3,821.00)	(51.06)	
301.5.3510.21.121.261.0100.5.301.00 INTERSCH COACH TRO	ТТС	\$13,750.00	\$19,862.50	\$15,125.00	\$28,069.00	\$12,944.00	85.58	
301.5.3510.21.500.261.0100.5.301.00 SUPP INTERSCH SPOF	RT	\$2,073.00	\$1,684.57	\$9,000.00	\$5,000.00	(\$4,000.00)	(44.44)	

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rptGLGenBudgetRptUsingDefinition

FY25 APPROVED BUDG	ET									
Fiscal Year: 2024-2025					with zero balanc /e accounts with		to whole dollars	Account or	n new page	
From Date: 7/1/2024	To Date:	6/30/2025	Ĺ		25 APPROVED					
			I	FY22 ACTUAL	Y23 ACTUAL	FY24 APPROVED	FY25 APPROVED		PERCENTAGE	
Account		Descriptio	n	EXPENDED	EXPENDED	BUDGET	BUDGET	DIFFERENCE	DIFFERENCE	
301.5.3510.21.501.261.0100.5.301.00 SUPF	P INTRAMURA	L SPORTS		\$1,572.07	\$172.00	\$1,600.00	\$1,100.00	(\$500.00)	(31.25)	
Func: ATHLETICS - 3510			\$23,751.07	\$25,196	.07 \$33,2	209.00 \$3	37,832.00	\$4,623.00	13.92	
301.5.3520.11.123.248.0100.5.301.00 STUE	DENT ACT WC	ODWARD		\$496.16	\$375.87	\$500.00	\$500.00	\$0.00	0.00	
301.5.3520.12.123.480.0100.5.301.00 STUE	DENT ACT FIN	N		\$238.76	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.3520.13.123.248.0100.5.301.00 STUE	DENT ACT NE	ARY		\$4,181.33	\$4,110.00	\$3,650.00	\$7,210.00	\$3,560.00	97.53	
301.5.3520.21.123.132.0100.5.301.00 XTRA	CURR STIPN	DS TROTT		\$22,479.07	\$32,272.52	\$23,900.00	\$33,123.00	\$9,223.00	38.59	
301.5.3520.21.603.098.0100.5.301.00 DUES	S/SUBS/ASSE	SS		\$0.00	\$0.00	\$600.00	\$600.00	\$0.00	0.00	
Func: STUDENT ACTIVITIES - 3520			\$27,395.32	2 \$36,758	.39 \$28,6	\$50.00 \$4	1,433.00	\$12,783.00	44.62	
301.5.4100.19.124.120.0100.5.301.00 FACI	LITIES SUPEF	RVISOR		\$81,515.52	\$84,814.56	\$88,458.00	\$93,616.00	\$5,158.00	5.83	
301.5.4100.19.340.120.0100.5.301.00 SALA	RY CUSTODI	AL		\$577,120.68	\$578,477.52	\$634,510.00	\$656,214.00	\$21,704.00	3.42	
301.5.4100.19.341.121.0100.5.301.00 SUBS	STITUTES CU	STODIAL		\$14,344.89	\$39,476.80	\$8,000.00	\$8,000.00	\$0.00	0.00	
301.5.4100.19.342.130.0100.5.301.00 SUM	MER CUSTOD	IAN		\$4,785.75	\$2,714.63	\$10,000.00	\$10,000.00	\$0.00	0.00	
301.5.4100.19.344.120.0100.5.301.00 OVER	RTIME CUSTO	DIAL		\$5,737.08	\$5,578.48	\$9,000.00	\$9,000.00	\$0.00	0.00	
301.5.4100.19.400.023.0100.5.301.00 CUST	FODIAL CONT	RACTED SERVIC	CES	\$54,993.52	\$45,978.00	\$45,000.00	\$43,296.00	(\$1,704.00)	(3.79)	
301.5.4100.19.605.095.0100.5.301.00 TRAV	/EL CUSTODI	AL		\$4,410.73	\$4,400.00	\$4,400.00	\$4,400.00	\$0.00	0.00	
Func: CUSTODIAL SALARIES - 4100			\$742,908.17	7 \$761,439	.99 \$799,3	\$68.00 \$82	24,526.00	\$25,158.00	3.15	
301.5.4110.11.505.023.0100.5.301.00 CUST	FODIAL SUPP	WOODWARD		\$12,451.31	\$13,336.01	\$10,500.00	\$14,500.00	\$4,000.00	38.10	
301.5.4110.12.505.023.0100.5.301.00 CUST	FODIAL SUPP	FINN		\$14,128.53	\$16,158.14	\$11,500.00	\$16,000.00	\$4,500.00	39.13	
301.5.4110.13.505.023.0100.5.301.00 CUST	FODIAL SUPP	NEARY		\$9,454.36	\$9,615.17	\$10,500.00	\$12,000.00	\$1,500.00	14.29	
301.5.4110.21.505.023.0100.5.301.00 CUST	FODIAL SUPP	TROTTIER		\$16,587.35	\$20,345.91	\$19,000.00	\$22,500.00	\$3,500.00	18.42	
Func: CUSTODIAL SUPPLIES - 4110			\$52,621.5	5 \$59,455	.23 \$51,5	500.00 \$6	5,000.00	\$13,500.00	26.21	

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FY25 APPRO\	/ED BUDGE1	Г									
Fiscal Year: 2024-2		o Date:	6/30/2025	[[[ith zero balance	nd to whole dollars	Account o	on new page	
Account			Descriptio		FY22 ACTUAL	FY23 ACTUAI EXPENDEI		APPROVED		PERCENTAGE DIFFERENCE	
301.5.4120.11.540.217.0	100.5.301.00 HEATING	G - WOODW	/ARD		\$26,140.69	\$19,345.2	7 \$22,500.0	0 \$23,250.00	\$750.00	3.33	
301.5.4120.12.540.217.0	100.5.301.00 HEATING	G - FINN			\$47,738.10	\$55,348.12	2 \$50,000.0	0 \$45,750.00	(\$4,250.00)	(8.50)	
301.5.4120.13.540.217.0	100.5.301.00 HEATING	G - NEARY			\$29,741.40	\$21,241.9	\$\$24,000.0	0 \$21,700.00	(\$2,300.00)	(9.58)	
301.5.4120.21.540.217.0	100.5.301.00 HEATING	G - TROTTIE	ĒR		\$84,430.68	\$78,685.6	9 \$72,000.0	0 \$80,000.00	\$8,000.00	11.11	
Func: HEATING - 412	20			\$188,050.8	7 \$174,621	.04 \$16	8,500.00 \$	170,700.00	\$2,200.00	1.31	
01.5.4130.11.550.218.0	100.5.301.00 ELECTR	ICITY - WO	ODWARD		\$53,190.95	\$46,883.8	5 \$72,000.0	0 \$48,750.00	(\$23,250.00)	(32.29)	
01.5.4130.12.550.218.0	100.5.301.00 ELECTR	ICTIY - FINI	N		\$70,702.14	\$50,979.5°	1 \$81,000.0	0 \$56,250.00	(\$24,750.00)	(30.56)	
01.5.4130.13.550.218.0	100.5.301.00 ELECTR	ICITY - NEA	RY		\$53,386.02	\$34,913.4	9 \$61,000.0	0 \$38,500.00	(\$22,500.00)	(36.89)	
01.5.4130.21.550.218.0	100.5.301.00 ELECTR	ICITY - TRO	TTIER		\$125,842.34	\$117,726.5	6 \$145,000.0	0 \$130,000.00	(\$15,000.00)	(10.34)	
Func: ELECTRICITY	- 4130			\$303,121.4	5 \$250,503	.41 \$35	9,000.00 \$	273,500.00 (\$85,500.00)	(23.82)	
801.5.4140.11.560.228.0	100.5.301.00 TELEPH	ONE - WOC	DWARD		\$5,824.80	\$5,906.64	4 \$6,000.0	0 \$6,500.00	\$500.00	8.33	
01.5.4140.12.560.228.0	100.5.301.00 TELEPH	ONE - FINN			\$5,645.41	\$5,160.49	\$5,500.0	0 \$5,500.00	\$0.00	0.00	
01.5.4140.13.560.228.0	100.5.301.00 TELEPH	ONE - NEAI	RY		\$6,618.79	\$6,655.02	2 \$6,500.0	0 \$7,000.00	\$500.00	7.69	
01.5.4140.21.560.228.0	100.5.301.00 TELEPH	ONE - TRO	TTIER		\$9,604.94	\$8,564.38	\$8,500.0	0 \$8,500.00	\$0.00	0.00	
01.5.4140.44.560.228.0	100.5.301.00 TELEPH	ONE - CEN	TRAL OFFICE		\$4,266.57	\$4,450.7	1 \$3,500.0	0 \$3,500.00	\$0.00	0.00	
unc: TELEPHONE -	4140			\$31,960.5	1 \$30,737	.24 \$30	0,000.00	\$31,000.00	\$1,000.00	3.33	
01.5.4150.19.510.219.0	100.5.301.00 GASOLII	NE - ALL SC	HOOLS		\$0.00	\$0.00	0 \$500.0	0 \$500.00	\$0.00	0.00	
unc: GAS & GASOL	INE - 4150			\$0.0	0 \$0	.00	\$500.00	\$500.00	\$0.00	0.00	
301.5.4160.11.530.221.0	100.5.301.00 WATER	- WOODWA	RD		\$2,478.00	\$3,009.3	9 \$3,000.0	0 \$2,040.00	(\$960.00)	(32.00)	
01.5.4160.12.530.221.0	100.5.301.00 WATER	- FINN			\$3,135.78	\$2,812.8	3 \$3,200.0	0 \$2,400.00	(\$800.00)	(25.00)	

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rptGLGenBudgetRptUsingDefinition

FY25 APPROVED BUDGET								
Fiscal Year: 2024-2025			s with zero balan		to whole dollars	Account o	on new page	
From Date: 7/1/2024 To Date	e: 6/30/2025		tive accounts with /25 APPROVED					
		FY22 ACTUAL	FY23 ACTUAL	FY24 APPROVED	FY25 APPROVED	DOLLAR	PERCENTAGE	
Account	Description	EXPENDED	EXPENDED	BUDGET	BUDGET	DIFFERENCE		
301.5.4160.13.530.221.0100.5.301.00 WATER - NEAR	RY	\$3,160.14	\$2,533.09	\$3,200.00	\$2,450.00	(\$750.00)	(23.44)	
301.5.4160.21.530.221.0100.5.301.00 WATER - TROT	TTIER	\$7,479.31	\$8,555.95	\$9,500.00	\$9,500.00	\$0.00	0.00	
Func: WATER - 4160	\$16,2	253.23 \$16,91	1.26 \$18,	900.00 \$1	6,390.00	(\$2,510.00)	(13.28)	
301.5.4210.11.810.215.0100.5.301.00 MAINT GROUN	IDS WOODWARD	\$2,683.97	\$3,537.69	\$3,400.00	\$5,500.00	\$2,100.00	61.76	
301.5.4210.12.810.215.0100.5.301.00 MAINT GROUN	IDS FINN	\$9,393.55	\$3,587.69	\$3,800.00	\$5,000.00	\$1,200.00	31.58	
301.5.4210.13.810.215.0100.5.301.00 MAINT GROUN	IDS NEARY	\$9,027.84	\$3,537.69	\$4,800.00	\$5,000.00	\$200.00	4.17	
301.5.4210.21.810.215.0100.5.301.00 MAINT GROUN	IDS TROTTIER	\$2,748.53	\$5,791.33	\$6,500.00	\$7,500.00	\$1,000.00	15.38	
Func: MAINTENANCE OF GROUNDS - 4210	\$23,8	353.89 \$16,45	4.40 \$18,	500.00 \$2	23,000.00	\$4,500.00	24.32	
301.5.4220.11.820.208.0100.5.301.00 BLDG MAINT W	VOODWARD	\$15,634.49	\$17,409.59	\$10,000.00	\$30,000.00	\$20,000.00	200.00	
301.5.4220.11.880.214.0100.5.301.00 SEPTIC SYSTE	M WOODWARD	\$5,981.00	\$5,620.00	\$4,900.00	\$5,500.00	\$600.00	12.24	
301.5.4220.12.820.208.0100.5.301.00 BLDG MAINT F	INN	\$47,877.75	\$33,824.84	\$15,000.00	\$35,000.00	\$20,000.00	133.33	
301.5.4220.12.880.214.0100.5.301.00 SEPTIC SYSTE	EM - FINN	\$4,230.00	\$3,935.00	\$5,200.00	\$5,200.00	\$0.00	0.00	
301.5.4220.13.820.208.0100.5.301.00 BLDG MAINT N	IEARY	\$27,865.28	\$17,977.34	\$10,000.00	\$30,000.00	\$20,000.00	200.00	
301.5.4220.13.880.214.0100.5.301.00 SEPTIC SYSTE	EM - NEARY	\$8,285.00	\$4,540.00	\$6,500.00	\$7,000.00	\$500.00	7.69	
301.5.4220.19.412.224.0100.5.301.00 RUBBISH ALL S	SCHOOLS	\$22,373.82	\$20,192.04	\$20,000.00	\$20,000.00	\$0.00	0.00	
301.5.4220.19.416.105.0100.5.301.00 A.H.E.R.A. COM	MPLIANCE	\$0.00	\$0.00	\$500.00	\$500.00	\$0.00	0.00	
301.5.4220.21.541.262.0100.5.301.00 HAZ MAT STOP	RGE TROTTIER	\$0.00	\$175.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.4220.21.820.208.0100.5.301.00 BLDG MAINT T	ROTTIER	\$65,676.54	\$45,276.22	\$55,000.00	\$75,918.00	\$20,918.00	38.03	
301.5.4220.21.880.214.0100.5.301.00 SEPTIC SYSTE	M - TROTTIER	\$27,880.73	\$22,461.91	\$25,000.00	\$27,500.00	\$2,500.00	10.00	
301.5.4220.44.820.208.0100.5.301.00 BLDG MAINT -	CENTRAL OFFICE	\$1,965.04	\$6,297.00	\$1,500.00	\$1,500.00	\$0.00	0.00	
Func: MAINTENANCE OF BUILDINGS - 4220	\$227,7	769.65 \$177,70	8.94 \$153,	600.00 \$23	8,118.00	\$84,518.00	55.02	

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FY25 APPROVED BUDGET

To Date:

6/30/2025

Fiscal Year: 2024-2025

From Date: 7/1/2024

Print accounts with zero balance
 Round to whole dollars
 Account on new page
 Exclude inactive accounts with zero balance
 Definition:
 FY25 APPROVED BUDGET

10111 Date. 1/1/2024	TO Date.	0/30/2025	De			BUDGET				
Account		Descriptior		22 ACTUAL FY EXPENDED	(23 ACTUAL EXPENDED	FY24 APPROVED BUDGET	FY25 APPROVED BUDGET		PERCENTAGE DIFFERENCE	
01.5.4230.11.830.245.0100.5.301.0	00 NEW EQ <\$5000 - W	OODWARD		\$0.00	(\$452.60)	\$0.00	\$0.00	\$0.00	0.00	
01.5.4230.11.840.027.0100.5.301.0	0 MAINT EQ MEDIA W	OODWARD		\$0.00	\$0.00	\$300.00	\$300.00	\$0.00	0.00	
01.5.4230.11.840.112.0100.5.301.0	0 MAINT EQ COPIER V	VOOD		\$3,806.62	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
01.5.4230.11.840.241.0100.5.301.0	0 MAINT EQUIP WOOD	OWARD		\$9,118.63	\$4,497.25	\$10,000.00	\$8,000.00	(\$2,000.00)	(20.00)	
01.5.4230.12.830.245.0100.5.301.0	00 NEW EQ <\$5000 - FII	NN		\$0.00	(\$684.25)	\$0.00	\$0.00	\$0.00	0.00	
01.5.4230.12.840.112.0100.5.301.0	0 MAINT EQUIP COPIE	ER FINN		\$1,800.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
01.5.4230.12.840.241.0100.5.301.0	0 MAINT EQUIP - FINN			\$8,291.17	\$3,952.36	\$8,000.00	\$8,000.00	\$0.00	0.00	
01.5.4230.13.830.245.0100.5.301.0	00 NEW EQ <\$5000 - NE	EARY		\$1,469.20	(\$469.61)	\$0.00	\$0.00	\$0.00	0.00	
01.5.4230.13.831.247.0100.5.301.0	00 NEW EQUIP >5000 N	IEARY		\$14,538.54	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
01.5.4230.13.840.027.0100.5.301.0	0 MAINT EQUIP MEDIA	NEARY		\$110.00	\$120.95	\$300.00	\$300.00	\$0.00	0.00	
01.5.4230.13.840.112.0100.5.301.0	0 MAINT EQ COPIER N	NEARY		\$1,200.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
01.5.4230.13.840.241.0100.5.301.0	0 MAINT EQUIP - NEA	RY		\$9,791.67	\$4,309.68	\$7,000.00	\$7,000.00	\$0.00	0.00	
01.5.4230.21.830.245.0100.5.301.0	00 NEW EQ <\$5000 - TF	ROTTIER		\$0.00	(\$727.88)	\$0.00	\$0.00	\$0.00	0.00	
01.5.4230.21.831.247.0100.5.301.0	00 NEW EQUIP >5000 T	ROTT		\$0.00	\$0.00	\$3,000.00	\$1,500.00	(\$1,500.00)	(50.00)	
01.5.4230.21.840.010.0100.5.301.0	0 MAINT EQ MUSIC TF	ROTTIER		\$580.00	\$695.00	\$4,000.00	\$2,000.00	(\$2,000.00)	(50.00)	
01.5.4230.21.840.013.0100.5.301.0	0 MAINT EQ TECH ED	TROTTIER		\$0.00	\$0.00	\$500.00	\$500.00	\$0.00	0.00	
01.5.4230.21.840.112.0100.5.301.0	0 MAINT EQ COPIER T	ROTTIER		\$4,806.47	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
01.5.4230.21.840.241.0100.5.301.0	0 MAINT EQUIP TROT	TIER		\$13,236.83	\$9,266.86	\$12,000.00	\$10,000.00	(\$2,000.00)	(16.67)	
01.5.4230.44.830.099.0100.5.301.0	00 NEW EQ <\$5000 C O	FFICE		\$30.76	\$0.00	\$2,500.00	\$2,500.00	\$0.00	0.00	
01.5.4230.44.840.241.0100.5.301.0	0 MAINT EQUIP - CEN	TRAL OFFICE		\$1,694.16	\$0.00	\$800.00	\$800.00	\$0.00	0.00	
unc: MAINTENANCE OF EQU	JIPMENT - 4230		\$70,474.05	\$20,507.7	6 \$48,4	.00.00 \$4	40,900.00	(\$7,500.00)	(15.50)	
01.5.4400.11.634.232.0100.5.301.0	00 NETWORK/TELE WC	ODWARD		\$4,716.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
01.5.4400.12.634.232.0100.5.301.0	00 NETWORK/TELE FIN	IN		\$4,790.25	\$0.00	\$0.00	\$0.00	\$0.00	0.00	

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FY25 APPROVED BUDGET

Print accounts with zero balance Round to whole dollars Account on new page Fiscal Year: 2024-2025 Exclude inactive accounts with zero balance From Date: 7/1/2024 To Date: 6/30/2025 Definition: **FY25 APPROVED BUDGET FY24 FY25** FY22 ACTUAL FY23 ACTUAL DOLLAR PERCENTAGE APPROVED APPROVED EXPENDED DIFFERENCE DIFFERENCE EXPENDED BUDGET BUDGET Account Description 301.5.4400.13.634.232.0100.5.301.00 NETWORK/TELE NEARY \$5,146.00 \$0.00 \$0.00 \$0.00 \$0.00 0.00 301.5.4400.19.001.232.0100.5.301.00 SAL - NETWK ADMIN \$0.00 \$21.834.92 \$27.753.00 \$29.601.00 \$1.848.00 6.66 301.5.4400.19.003.232.0100.5.301.00 SAL - TECH SPEC \$0.00 \$126,741.92 \$142,409.00 \$123,239.00 (\$19,170.00)(13.46)301.5.4400.19.605.232.0100.5.301.00/ TRAVEL - TECH \$0.00 \$1,543.55 \$0.00 0.00 \$1,575.00 \$1,575.00 301.5.4400.19.634.232.0100.5.301.00 SAL - DIR OF TECH \$0.00 \$32.056.56 \$37.512.00 \$33.761.00 (\$3.751.00)(10.00)301.5.4400.19.634.232.0100.5.301.00 NETWORK/TELE SYSTEMWIDE \$23.341.63 \$119.70 \$0.00 \$0.00 \$0.00 0.00 301.5.4400.21.634.232.0100.5.301.00 NETWORK/TELE TROTTIER \$5,065.50 \$0.00 \$0.00 \$0.00 \$0.00 0.00 301.5.4400.44.634.232.0100.5.301.00 NETWORK/TELE CENTRAL \$270.00 \$0.00 \$0.00 \$0.00 \$0.00 0.00 Func: TECH INFRASTRUCTURE, MAINT & SUPPORT -\$43.329.38 \$182.296.65 \$209.249.00 \$188.176.00 (\$21,073.00) (10.07)SALARIES - 4400 301.5.4410.11.841.027.0100.5.301.00 TECH MAINT EQ WOODWARD \$3.786.40 \$0.00 \$0.00 \$0.00 \$0.00 0.00 301.5.4410.12.841.027.0100.5.301.00 TECH MAINT EQ FINN \$6,148,40 \$0.00 \$0.00 \$0.00 \$0.00 0.00 301.5.4410.13.841.027.0100.5.301.00 TECH MAINT EQ NEARY \$5,552.20 \$0.00 \$0.00 \$0.00 \$0.00 0.00 301.5.4410.19.841.027.0100.5.301.00 TECH MAINT SYSTEMWIDE NETWORK \$6,222.61 \$0.00 \$0.00 \$0.00 \$0.00 0.00 301.5.4410.21.841.027.0100.5.301.00 TECH MAINT EQ TROTTIER \$4,992.36 \$0.00 \$0.00 \$0.00 \$0.00 0.00 Func: TECHNOLOGY MAINTENANCE - 4410 \$26,701.97 \$0.00 \$0.00 \$0.00 \$0.00 0.00 301.5.4450.11.004.000.0100.5.301.00 TECH SUPPORT-CONT SVCS - WOODW \$0.00 \$7,329.06 \$6,000.00 \$6,000.00 \$0.00 0.00 301.5.4450.12.004.000.0100.5.301.00 TECH SUPPORT-CONT SVCS - FINN \$0.00 \$4.716.00 \$6.000.00 \$6,000.00 \$0.00 0.00 301.5.4450.13.004.000.0100.5.301.00 TECH SUPPORT-CONT SVCS - NEARY \$0.00 \$4,722.12 \$6,000.00 \$6,000.00 \$0.00 0.00 301.5.4450.19.004.000.0100.5.301.00 TECH SUPPORT-CONT SVCS - DISTRIC \$0.00 \$44,924.70 \$20,000.00 \$10,970.00 (\$9,030.00)(45.15)301.5.4450.19.005.000.0100.5.301.00 TECH SUPPORT-SUPPL - DISTRICT \$253.46 \$6.909.23 \$0.00 \$9.030.00 \$9.030.00 0.00 301.5.4450.21.004.000.0100.5.301.00 TECH SUPPORT-CONT SVCS - TROTTIE \$0.00 \$5,920.48 \$6,000.00 \$6,000.00 \$0.00 0.00 301.5.4450.44.005.000.0100.5.301.00 TECH SUPPORT-SUPPL - CENTRAL \$0.00 \$894.15 \$0.00 \$0.00 \$0.00 0.00 Func: TECH INFRASTRUCTURE, MAINT & SUPPORT -\$253.46 \$75,415.74 \$44,000.00 \$44,000.00 \$0.00 0.00 **OTHER - 4450**

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FY25 APPROVED BUDGET							
Fiscal Year: 2024-2025		Print accounts wi			to whole dollars	Account of	n new page
From Date: 7/1/2024 To Date:	6/30/2025 De	Exclude inactive	APPROVED E				
		Y22 ACTUAL FY	-	FY24	FY25		PERCENTAGE
Account	Description		EXPENDED	APPROVED BUDGET	APPROVED BUDGET	DIFFERENCE	
301.5.5150.19.001.000.0100.5.301.00 EMPLOYEE SEPARA	ATION COSTS	\$52,046.75	\$47,999.50	\$0.00	\$52,917.00	\$52,917.00	0.00
Func: SEPARATION COSTS - 5150	\$52,046.75	\$47,999.50) :	\$0.00 \$5	2,917.00	\$52,917.00	0.00
301.5.5300.44.420.112.0100.5.301.00 LEASE COPIER C O	FFICE	\$1,056.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
301.5.5300.44.422.096.0100.5.301.00 LEASE POSTAGE C	OFFICE	\$267.73	\$267.72	\$300.00	\$300.00	\$0.00	0.00
301.5.5300.44.880.208.0100.5.301.00 MOVING/STORAGE/	/DESIGN	\$2,015.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00
Func: RENTAL OF LAND, BLDG & EQUIPT - 5300	\$3,338.73	\$267.72	2 \$30	00.00	\$300.00	\$0.00	0.00
301.5.7200.19.000.000.0100.6.301.00 LAND AND BUILDIN	G IMPROVEMENTS	\$0.00	\$16,095.79	\$0.00	\$0.00	\$0.00	0.00
Func: LAND AND BUILDING IMPROVEMENTS - 72	200 \$0.00	\$16,095.79	9	\$0.00	\$0.00	\$0.00	0.00
SSC: -0	\$15,320,041.22	\$15,501,553.25	5 \$16,017,3 ⁻	12.00 \$16,58	5,944.00	\$568,632.00	3.55
301.5.1439.52.401.094.0100.5.301.00/ LEGAL SERVICES S	SPED	\$16,969.71	\$9,329.70	\$18,700.00	\$18,700.00	\$0.00	0.00
Func: SPED LEGAL SERVICES - 1439	\$16,969.71	\$9,329.70			8,700.00	\$0.00	0.00
301.5.1459.52.633.036.0100.5.301.00 ADMINISTRATIVE TI	ECHNOLOGY - SPEE	\$3,462.96	\$3,653.42	\$4,000.00	\$4,400.00	\$400.00	10.00
Func: ADMINISTRATIVE TECHNOLOGY - SPED - 7	1459 \$3,462.96	\$3,653.42	2 \$4,00	00.00	64,400.00	\$400.00	10.00
01.5.2109.52.107.120.0100.5.301.00 SALARY DIR/ASST \$	SPED	\$134,469.00	\$146,972.88	\$150,730.00	\$159,564.00	\$8,834.00	5.86
301.5.2109.52.204.120.0100.5.301.00 SALARY SECY SPE	D	\$65,560.37	\$67,491.61	\$71,698.00	\$74,581.00	\$2,883.00	4.02
01.5.2109.52.501.111.0100.5.301.00 OFFICE SUPPLIES	SPED	\$1,409.33	\$693.89	\$2,000.00	\$2,000.00	\$0.00	0.00
01.5.2109.52.605.095.0100.5.301.00 TRAVEL - SPED		\$1,357.89	\$1,425.00	\$1,425.00	\$1,425.00	\$0.00	0.00
01.5.2109.53.603.093.0100.5.301.00 DUES/MISC EXP DIF	R/ASST SPED	\$248.20	\$0.00	\$850.00	\$850.00	\$0.00	0.00
Func: SUPERVISION SPED - 2109	\$203,044.79	\$216,583.38	\$\$226,7	03.00 \$23	8,420.00	\$11,717.00	5.17
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FY25 APPROVED BU	DGET							
Fiscal Year: 2024-2025		=	with zero balan		to whole dollars	Account of	on new page	
From Date: 7/1/2024	To Date: 6/30/2025		ve accounts with 25 APPROVED					
110111 Date. 1/1/2024	10 Date. 0/30/2023	FY22 ACTUAL		FY24	FY25		PERCENTAGE	
Account	Description	EXPENDED	EXPENDED	APPROVED BUDGET	APPROVED BUDGET		DIFFERENCE	
Account	Description	1						
301.5.2229.52.132.132.0100.5.301.00	SPED SUBJECT MATTER COORDIN	ATO \$2,101.00	\$2,159.00	\$2,208.00	\$2,274.00	\$66.00	2.99	
Func: SUBJECT MATTER COOF	RD SPED - 2229	\$2,101.00 \$2,159	.00 \$2,2	208.00 \$	2,274.00	\$66.00	2.99	
301 5 2300 11 108 120 0100 5 301 00	SALARY TEACHER SPED - WOODW			* 507 700 00	* 404 7 00 00		(00.00)	
		\$0.00	\$545,119.71	\$567,730.00	\$401,763.00	(\$165,967.00)	(29.23)	
301.5.2309.11.338.120.0100.5.301.00		\$0.00	\$322,782.36	\$315,809.00	\$236,568.00	(\$79,241.00)	(25.09)	
301.5.2309.12.108.120.0100.5.301.00		\$0.00	\$945,564.09	\$1,008,938.00	\$741,055.00	(\$267,883.00)	(26.55)	
301.5.2309.12.338.120.0100.5.301.00		\$0.00	\$362,612.52	\$373,617.00	\$436,720.00	\$63,103.00	16.89	
301.5.2309.13.108.120.0100.5.301.00		\$0.00	\$337,897.34	\$352,207.00	\$285,244.00	(\$66,963.00)	(19.01)	
301.5.2309.13.338.120.0100.5.301.00		\$0.00	\$340,254.06	\$293,695.00	\$362,357.00	\$68,662.00	23.38	
	SALARY TEACHER SPED - TROTTIE	R \$0.00	\$843,662.40	\$897,012.00	\$837,802.00	(\$59,210.00)	(6.60)	
301.5.2309.21.338.120.0100.5.301.00	SALARY AIDES - TROTTIER	\$0.00	\$436,777.04	\$418,086.00	\$455,950.00	\$37,864.00	9.06	
301.5.2309.52.004.000.0100.5.301.00	CONTRACTED SERVICES SPED	\$0.00	\$2,355.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.2309.52.108.120.0100.5.301.00	SALARY TEACHER SPED	\$2,629,924.98	\$267,190.22	\$277,381.00	\$270,914.00	(\$6,467.00)	(2.33)	
301.5.2309.52.111.121.0100.5.301.00	TEACHER SUBSTITUTES	\$857.50	\$9,275.32	\$6,000.00	\$6,000.00	\$0.00	0.00	
301.5.2309.52.113.071.0100.5.301.00	TUTOR, HOME & HOSPITAL	\$0.00	\$22.32	\$2,000.00	\$2,000.00	\$0.00	0.00	
301.5.2309.52.114.072.0100.5.301.00	TUTOR - IN SCHOOL	\$86,110.63	\$0.00	\$62,199.00	\$2,000.00	(\$60,199.00)	(96.78)	
301.5.2309.52.116.075.0100.5.301.00	ABA TUTORS	\$27,409.27	\$8,900.00	\$11,000.00	\$20,000.00	\$9,000.00	81.82	
301.5.2309.52.116.130.0100.5.301.00	SUMMER SERVICES	\$87,846.19	\$89,621.16	\$100,000.00	\$105,000.00	\$5,000.00	5.00	
301.5.2309.52.337.072.0100.5.301.00	TUTORING EXT TIME	\$47.50	\$0.00	\$0.00	\$0.00	\$0.00	0.00	
301.5.2309.52.338.120.0100.5.301.00	SALARY AIDES	\$1,595,591.73	\$228,365.44	\$314,272.00	\$268,312.00	(\$45,960.00)	(14.62)	
301.5.2309.52.400.038.0100.5.301.00	READING CONSULTANT - SPED	\$0.00	\$1,000.00	\$7,200.00	\$3,500.00	(\$3,700.00)	(51.39)	
301.5.2309.52.408.035.0100.5.301.00	SUPPLIES O/T	\$917.61	\$830.59	\$2,400.00	\$2,400.00	\$0.00	0.00	
301.5.2309.52.501.263.0100.5.301.00	TEACHING SUPP SPED	\$31,992.00	\$10,436.75	\$15,500.00	\$21,320.00	\$5,820.00	37.55	
		+,- 0 _100	+ · · , · · · · · · ·	÷ · · · · · · · · · · · · · · · · · · ·	+= -,=====00	+-,-=5100		

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FY25 APPROVED BUDG	GET								
Fiscal Year: 2024-2025 From Date: 7/1/2024	To Date: 6/30)/2025 De	Print accounts w Exclude inactive efinition: FY25		n zero balance	to whole dollars	Account c	on new page	
Account	Desc	F` ription	Y22 ACTUAL F	23 ACTUAL EXPENDED	FY24 APPROVED BUDGET	FY25 APPROVED BUDGET		PERCENTAGE DIFFERENCE	
301.5.2309.52.605.095.0100.5.301.00 TR	AVEL TEACHER SPED		\$848.52	\$1,245.00	\$900.00	\$2,200.00	\$1,300.00	144.44	
301.5.2309.52.690.141.0100.5.301.00 P L	504 COMPL TUTORS		\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	0.00	
Func: TEACHING SPED - 2309		\$4,461,545.93	\$4,753,911.3	2 \$5,026,9	946.00 \$4,462	2,105.00 (\$	564,841.00)	(11.24)	
301.5.2320.11.001.000.0100.5.301.00 SA	_ MED/THERAP SPEC - V	WOODWARD	\$0.00	\$0.00	\$0.00	\$115,691.00	\$115,691.00	0.00	
301.5.2320.12.001.000.0100.5.301.00 SA	_ MED/THERAP SPEC - F	FINN	\$0.00	\$0.00	\$0.00	\$382,807.00	\$382,807.00	0.00	
301.5.2320.13.001.000.0100.5.301.00 SA	L MED/THERAP SPEC - N	NEARY	\$0.00	\$0.00	\$0.00	\$97,181.00	\$97,181.00	0.00	
301.5.2320.19.001.000.0100.5.301.00 SA	_ MED/THERAP SPEC - D	DISTRICT WIL	\$0.00	\$0.00	\$0.00	\$58,807.00	\$58,807.00	0.00	
301.5.2320.21.001.000.0100.5.301.00 SA	L MED/THERAP SPEC - T	ROTTIER	\$0.00	\$0.00	\$0.00	\$164,835.00	\$164,835.00	0.00	
Func: MED/THERAP SERVICES - 2	320	\$0.00	\$0.0	0	\$0.00 \$81	9,321.00	\$819,321.00	0.00	
301.5.2359.52.112.121.0100.5.301.00 PR	OF DEV SPED SUBS		\$25.00	\$0.00	\$400.00	\$400.00	\$0.00	0.00	
301.5.2359.52.620.176.0100.5.301.00 PR	OF DEV SPED TEACH		\$3,885.00	\$1,980.00	\$4,525.00	\$9,100.00	\$4,575.00	101.10	
301.5.2359.52.620.184.0100.5.301.00 PR	OF DEV DIR/ASST SPED		\$615.00	\$750.00	\$2,000.00	\$2,000.00	\$0.00	0.00	
Func: PROFESSION DEVELOPMEN	NT SPED - 2359	\$4,525.00	\$2,730.0	0 \$6,9	925.00 \$1	1,500.00	\$4,575.00	66.06	
301.5.2459.52.631.081.0100.5.301.00 TE	CH HARDWARE SPED		\$401.59	\$0.00	\$3,500.00	\$3,500.00	\$0.00	0.00	
301.5.2459.52.632.082.0100.5.301.00 TE	CH SOFTWARE SPED		\$0.00	\$0.00	\$500.00	\$500.00	\$0.00	0.00	
301.5.2459.52.633.021.0100.5.301.00 AS	SISTIVE TECH SPED		\$5,477.97	\$2,766.12	\$6,000.00	\$6,000.00	\$0.00	0.00	
301.5.2459.52.633.036.0100.5.301.00 TE	CH MISC EXP SPED		\$239.99	\$0.00	\$500.00	\$500.00	\$0.00	0.00	
Func: TECHNOLOGY SPED - 2459		\$6,119.55	\$2,766.1	2 \$10,5	500.00 \$1	0,500.00	\$0.00	0.00	
301.5.2809.52.126.120.0100.5.301.00 SA	LARY PSYCHOLOGIST		\$410,733.80	\$426,521.00	\$438,002.00	\$417,501.00	(\$20,501.00)	(4.68)	
301.5.2809.52.405.074.0100.5.301.00 PS	YCH CONSULTANTS		\$3,240.00	\$3,071.25	\$20,000.00	\$15,000.00	(\$5,000.00)	(25.00)	

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FY25 APPROVED BUDGET							
Fiscal Year: 2024-2025 From Date: 7/1/2024 To Date: 6/30/2)25 De	Print accounts wit Exclude inactive a efinition: FY25		zero balance	to whole dollars	Account o	n new page
Account Descrip	F	Y22 ACTUAL FY2	-	FY24 APPROVED BUDGET	FY25 APPROVED BUDGET	-	PERCENTAGE DIFFERENCE
301.5.2809.52.406.075.0100.5.301.00 STUDENT THERAPY		\$49,604.10	\$21,836.25	\$68,000.00	\$75,225.00	\$7,225.00	10.62
301.5.2809.52.407.076.0100.5.301.00 STUDENT EVALS SPED		\$4,275.00	\$2,021.75	\$4,000.00	\$4,000.00	\$0.00	0.00
301.5.2809.52.501.035.0100.5.301.00 GEN SUPP PSYCHOLOGIST		\$353.40	\$2,188.32	\$2,500.00	\$2,500.00	\$0.00	0.00
Func: PSYCHOLOGICAL SERV SPED - 2809	\$468,206.30	\$455,638.57	\$532,50	02.00 \$514	4,226.00 (\$18,276.00)	(3.43)
301.5.3209.52.400.264.0100.5.301.00 MEDICAID REIMBURSEMENT		\$9,075.82	\$6,297.11	\$10,000.00	\$12,000.00	\$2,000.00	20.00
301.5.3209.52.408.077.0100.5.301.00I OT/PT		\$71,172.69	\$65,539.03	\$50,682.00	\$0.00	(\$50,682.00)	(100.00)
Func: HEALTH SERVICES SPED - 3209	\$80,248.51	\$71,836.14	\$60,68	32.00 \$12	2,000.00 (\$48,682.00)	(80.22)
301.5.3309.19.004.085.0100.5.301.00 SUMMER TRANSPORTATION	SPED	\$0.00	\$35.12	\$0.00	\$45,000.00	\$45,000.00	0.00
301.5.3309.52.458.084.0100.5.301.00 TRANSPORTATION OUT - SPE	D	\$464,915.90	\$501,451.27	\$600,631.00	\$823,056.00	\$222,425.00	37.03
Func: TRANSPORTATION SPED - 3309	\$464,915.90	\$501,486.39	\$600,63	31.00 \$868	8,056.00 \$	\$267,425.00	44.52
301.5.4239.52.830.245.0100.5.301.00 NEW EQ <\$5000 - SPED		\$0.00	\$0.00	\$2,000.00	\$5,000.00	\$3,000.00	150.00
301.5.4239.52.840.241.0100.5.301.00 MAINT EQUIP - SPED		\$705.00	\$600.00	\$2,000.00	\$2,000.00	\$0.00	0.00
Func: MAINTENANCE OF EQUIPT SPED - 4239	\$705.00	\$600.00	\$4,00	00.00 \$7	7,000.00	\$3,000.00	75.00
301.5.5300.52.420.114.0100.5.301.00 LEASE COPIER - SPED		\$2,480.15	\$2,480.15	\$2,775.00	\$2,775.00	\$0.00	0.00
Func: RENTAL OF LAND, BLDG & EQUIPT - 5300	\$2,480.15	\$2,480.15	\$2,7	75.00 \$2	2,775.00	\$0.00	0.00
301.5.9309.52.611.083.0100.5.301.00 TUITION OUT - SPED		\$695,067.98	\$480,559.12	\$375,646.00	\$542,826.00	\$167,180.00	44.50
Func: PROGRAM - NON PUBLIC SCHOOLS - 9309	\$695,067.98	\$480,559.12	\$375,64	46.00 \$542	2,826.00 \$	5167,180.00	44.50
301.5.9409.52.603.263.0100.5.301.00 ADMIN ASSESSMENT SPED		\$5,000.00	\$5,000.00	\$5,500.00	\$5,720.00	\$220.00	4.00

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FY25 APPROVED BUD	GET							
Fiscal Year: 2024-2025			Print accounts wi	th zero balance accounts with zero	Round to whole do	lars 🗌 Account o	on new page	
From Date: 7/1/2024	To Date: 6/30/			APPROVED BUDG	θET			
			22 ACTUAL FY		PROVED APPROV		PERCENTAGE DIFFERENCE	
Account	Descr				BUDGET BUDG	El Dill'ERENGE	BITERENOE	
301.5.9409.52.611.083.0100.5.301.00 TU	JITION OUT COLLAB SPED		\$0.00	\$273,156.44 \$1	69,388.00 \$153,197	.00 (\$16,191.00)	(9.56)	
Func: PAYMENT TO COLLABORA	TIVES - 9409	\$5,000.00	\$278,156.44	\$174,888.00	\$158,917.00	(\$15,971.00)	(9.13)	
SSC: -9		\$6,414,392.78	\$6,781,889.75	\$7,047,106.00	\$7,673,020.00	\$625,914.00	8.88	
Grand Total:		\$2 ⁻	1,734,434.00 \$2	2,283,443.00 \$23,0	64,418.00 \$24,258,964	.00 \$1,194,546.00	5.18	

End of Report

FuncCode	DESE Fund Code Account Description	FY24 Approved Budget	FY25 Approved Budget	Dollar Difference	Percentage Difference
1100	Func: FISCAL AUDIT - 1100	\$4,000.00	\$4,000.00	\$0.00	0.00%
1110	Func: SCHOOL COMMITTEE - 1110	\$10,820.00	\$10,820.00	\$0.00	0.00%
1210	Func: SUPERINTENDENTS OFFICE - 1210	\$118,511.00	\$122,665.00	\$4,154.00	3.51%
1220	Func: ASSISTANT SUPERINTENDENT - 1220	\$117,380.00	\$114,642.00	-\$2,738.00	-2.33%
1230	Func: DISTRICT WIDE ADMINISTRATION - 1230	\$23,943.00	\$20,616.00	-\$3,327.00	-13.90%
1410	Func: BUSINESS AND FINANCE - 1410	\$184,751.00	\$173,212.00	-\$11,539.00	-6.25%
1420	Func: HUMAN RESOURCES - 1420	\$101,733.00	\$90,668.00	-\$11,065.00	-10.88%
1430	Func: LEGAL SERVICES - 1430	\$27,720.00	\$30,240.00	\$2,520.00	9.09%
1450	Func: ADMINISTRATIVE TECHNOLOGY - 1450	\$72,016.00	\$76,834.00	\$4,818.00	6.69%
2120	Func: DEPARTMENT HEADS - 2120	\$178,615.00	\$210,193.00	\$31,578.00	0.00%
2130	Func: INSTR TECH LEADERSHIP & TRAINING - 2130	\$360,046.00	\$413,988.00	\$53,942.00	0.00%
2210	Func: PRINCIPALS OFFICE - 2210	\$1,045,731.00	\$1,055,718.00	\$9,987.00	0.96%
2220	Func: TEAM LEADERS - 2220	\$76,001.00	\$78,286.00	\$2,285.00	3.01%
2250	Func: PRINCIPALS TECHNOLOGY - 2250	\$2,352.00	\$1,540.00	-\$812.00	-34.52%
2305	Func: TEACHERS SALARIES - 2305	\$9,351,826.00	\$9,569,404.00	\$217,578.00	2.33%
2310	Func: TEACHER SPECIALISTS SALARIES - 2310	\$140,922.00	\$148,783.00	\$7,861.00	5.58%
2324	Func: SUBSTITUTES - LONG TERM - 2324	\$0.00	\$20,000.00	\$20,000.00	0.00%
2325	Func: SUBSTITUTES - SHORT TERM - 2325	\$80,000.00	\$129,960.00	\$49,960.00	62.45%
2330	Func: INSTRUCTIONAL ASSISTANTS - 2330	\$131,574.00	\$102,858.00	-\$28,716.00	-21.82%
2340	Func: LIBRARIAN/MEDIA SALARIES - 2340	\$393,921.00	\$300,876.00	-\$93,045.00	-23.62%
2351	Func: PROFESSIONAL DEVEL LEADERSHIP - 2351	\$45,542.00	\$5,842.00	-\$39,700.00	-87.17%
2353	Func: TEACHER/INSTR STAFF PROF DEVEL - 2353	\$58,849.00	\$55,884.00	-\$2,965.00	-5.04%
2355	Func: SUBSTITUTES FOR PROF DEVEL - 2355	\$14,368.00	\$14,368.00	\$0.00	0.00%
2356	Func: TUITION REIMBURSEMENT- 2356	\$0.00	\$39,000.00	\$39,000.00	0.00%
2410	Func: TEXTBOOKS - 2410	\$16,150.00	\$104,595.00	\$88,445.00	547.65%
2411	Func: INSTRUCTIONAL MATERIALS - 2411	\$67,355.00	\$58,927.00	-\$8,428.00	-12.51%
2415	Func: OTHER INSTRUCTIONAL MATERIALS - 2415	\$28,950.00	\$29,450.00	\$500.00	1.73%
2420	Func: INSTRUCTIONAL EQUIPMENT - 2420	\$12,950.00	\$10,200.00	-\$2,750.00	-21.24%
2430	Func: GENERAL SUPPLIES - 2430	\$47,120.00	\$49,120.00	\$2,000.00	4.24%
2440	Func: OTHER INSTRUCTIONAL SERVICES - 2440	\$500.00	\$500.00	\$0.00	0.00%
2451	Func: CLASSROOM INSTR TECHNOLOGY - 2451	\$0.00	\$70,175.00	\$70,175.00	#DIV/0!
2453	Func: OTHER INSTRUCTIONAL HARDWARE - 2453	\$114,670.00	\$105,387.00	-\$9,283.00	-8.10%
2455	Func: INSTRUCTIONAL SOFTWARE - 2455	\$43,111.00	\$73,950.00	\$30,839.00	71.53%

					1
2710	Func: GUIDANCE - 2710	\$322,622.00	\$341,262.00	\$18,640.00	5.78%
3100	Func: ATTENDANCE SERVICES - 3100	\$500.00	\$500.00	\$0.00	0.00%
3200	Func: HEALTH SERVICES - 3200	\$450,368.00	\$487,406.00	\$37,038.00	8.22%
3300	Func: TRANSPORTATION - CONTRACTED - 3300	\$403,219.00	\$411,283.00	\$8,064.00	2.00%
3301	Func: TRANSPORTATION - 3301	\$5,500.00	\$4,500.00	-\$1,000.00	-18.18%
3510	Func: ATHLETICS - 3510	\$33,209.00	\$37,832.00	\$4,623.00	13.92%
3520	Func: OTHER STUDENT ACTIVITIES - 3520	\$28,650.00	\$41,433.00	\$12,783.00	44.62%
4100	Func: CUSTODIAL SERVICES - 4100	\$799,368.00	\$824,526.00	\$25,158.00	3.15%
4110	Func: CUSTODIAL SUPPLIES - 4110	\$51,500.00	\$65,000.00	\$13,500.00	26.21%
4120	Func: HEATING - 4120	\$168,500.00	\$170,700.00	\$2,200.00	1.31%
4130	Func: ELECTRICAL - 4130	\$359,000.00	\$273,500.00	-\$85,500.00	-23.82%
4140	Func: TELEPHONE - 4140	\$30,000.00	\$31,000.00	\$1,000.00	3.33%
4150	Func: GAS & GASOLINE - 4150	\$500.00	\$500.00	\$0.00	0.00%
4160	Func: WATER - 4160	\$18,900.00	\$16,390.00	-\$2,510.00	-13.28%
4210	Func: MAINTENANCE OF GROUNDS - 4210	\$18,500.00	\$23,000.00	\$4,500.00	24.32%
4220	Func: MAINTENANCE OF BUILDINGS - 4220	\$153,600.00	\$238,118.00	\$84,518.00	55.02%
4230	Func: MAINTENANCE OF EQUIPMENT - 4230	\$48,400.00	\$40,900.00	-\$7,500.00	-15.50%
4400	Func: TECH INFRA, MAINT & SUPPORT-SALARIES - 4400	\$209,249.00	\$188,176.00	-\$21,073.00	-10.07%
4450	Func: TECH INFRA, MAINT & SUPPORT-SALARIES-OTHER - 4450	\$44,000.00	\$44,000.00	\$0.00	0.00%
5150	Func: SEPERATION COST - 5150	\$0.00	\$52,917.00	\$52,917.00	0.00%
5300	Func: RENT/LEASE - 5300	\$300.00	\$300.00	\$0.00	0.00%
5500	Func: CONTRACTUAL OBLIGATIONS - 5500	\$0.00	\$0.00	\$0.00	0.00%

RSD: REGULAR EDUCATION - 0

\$16,017,312.00

\$16,585,944.00

\$568,632.00

3.55%

FuncCode	DESE Fund Code Account Description	FY24 Approved Budget	FY25 Approved Budget	Dollar Difference	Percentage Difference
1439	Func: SPED LEGAL SERVICES - 1439	\$18,700.00	\$18,700.00	\$0.00	0.00%
1459	Func: ADMIN TECH SPED - 1459	\$4,000.00	\$4,400.00	\$400.00	10.00%
2109	Func: SUPERVISION SPED - 2109	\$226,703.00	\$238,420.00	\$11,717.00	5.17%
2229	Func: TEAM LEADERS SPED- 2229	\$2,208.00	\$2,274.00	\$66.00	2.99%
2309	Func: INSTRUCTION SPED - 2309	\$5,026,946.00	\$4,462,105.00	-\$564,841.00	-11.24%
2320	Func: MED/THERAP SERVICES - 2320	\$0.00	\$819,321.00	\$819,321.00	0.00%
2359	Func: PROFESSIONAL DEVELOPMENT SPED - 2359	\$6,925.00	\$11,500.00	\$4,575.00	66.06%
2459	Func: INSTRUCTIONAL TECHNOLOGY SPED - 2459	\$10,500.00	\$10,500.00	\$0.00	0.00%
2809	Func: PSYCHOLOGICAL SPED - 2809	\$532,502.00	\$514,226.00	-\$18,276.00	-3.43%

	RSD: SPECIAL EDUCATION - 9	\$7,047,106.00	\$7,673,020.00	\$625,914.00	8.88%
9409	Func: PAYMENTS TO COLLABORATIVES - 9409	\$174,888.00	\$158,917.00	-\$15,971.00	-9.13%
9309	Func: NON-PUBLIC SCHOOLS - 9309	\$375,646.00	\$542,826.00	\$167,180.00	44.50%
5300	Func: RENT/LEASE - 5300	\$2,775.00	\$2,775.00	\$0.00	0.00%
4239	Func: EQUIPMENT MAINTENANCE SPED - 4239	\$4,000.00	\$7,000.00	\$3,000.00	75.00%
3309	Func: TRANSPORTATION SPED - 3309	\$600,631.00	\$868,056.00	\$267,425.00	44.52%
3209	Func: HEALTH SERVICES SPED - 3209	\$60,682.00	\$12,000.00	-\$48,682.00	-80.22%

Grand Total:

\$23,064,418.00 \$24,258,964.00 \$1,194,546.00 5.18%

SOUTHBOROUGH PUBLIC SCHOOLS

The following is a budget summary represented by Department of Elementary and Secondary Education (DESE) financial fund codes for a total FY2025 Approved Budget of \$24,258,964. The FY2025 Approved Budget reflects an increase of \$1,194,546 over FY2024 (5.18% increase). The purpose of this summary is to provide additional information regarding the various components of the budget.

Function 1000 District Leadership and Administration

Account 1100/1110 – School Committee	\$14,820.00
These accounts fund the following:	
-Fiscal audit required of annual end of year reporting	
-School Committee meeting costs and School Committee dues and miscellaneous expenses	
Account 1210 – Superintendent	\$122,665.00
These accounts fund Southborough's share (30%) of the following Central Office salaries: - Superintendent - Executive Administrator	
- Receptionist	
Other line items include related travel, supplies, dues/miscellaneous expenses, annual census, and advertising expenses related to the needs of the Superintendent.	
Account 1220 – Assistant Superintendent	\$114,642.00
These accounts fund Southborough's share of the following Central Office salaries:Assistant Superintendent of Teaching & LearningAssistant Superintendent of Operations	
- Administrative Assistant to the Assistant Superintendent of Teaching & Learning	
Other line items include related travel, supplies, and dues/miscellaneous expenses related to the needs of the Assistant Superintendent.	
Account 1230 – Districtwide Administration	\$20,616.00
This account funds Southborough's share of the Central Office salary for the Data Specialist.	
Account 1410 – Business and Finance	\$173,212.00
These accounts fund Southborough's share of the following Central Office salaries: - Director of Finance	
- Finance and Operations Administrator	
- Financial Accountant	
- Financial Coordinators (3 positions)	
- Transportation and Registration Assistant	
Other line items include related travel, supplies, dues, subscriptions and miscellaneous expenses related to the needs of the Finance Office.	

Account 1420 – Human Resources Department Salary accounts for Southborough's share of the following Central Office salaries: - Executive Director of Human Resources - Human Resources Administrator - Human Resources Generalist	\$90,668.00
Other line items include supplies and advertising expenses related to the Human Resources office.	
Account 1430 – Legal Services	\$30,240.00
Account 1450 – Administrative Technology This account represents funding for Southborough's share of administrative district-wide technology related to areas such as student management, financial management, bus routing, health office, document management, and the district's automated message notification service.	\$76,834.00
Function 2000 Instructional Services	
 Account 2120 - Curriculum & Department Heads These accounts fund Southborough's share of the following Central Office salaries: Director of English Learners & Equity Social and Emotional Learning (SEL) Coordinator English Language Arts (ELA) Coordinator Math Coordinator Administrative Assistant to the Director of English Learners & Equity Other line items include related travel, supplies, and dues/miscellaneous expenses related to the needs of the Teaching and Learning departments. Account 2130 – Instructional Technology Leadership & Training 	\$210,193.00 \$413,988.00
 These accounts fund Southborough's share of the following salaries: Director of Instructional Technology & Digital Learning Data and Instructional Technologist Instructional Specialists Other line items include related travel, supplies, and dues/miscellaneous expenses related to the needs of the Instructional Technology department. 	
Account 2210 – Principals Office This account represents salaries, travel, dues and miscellaneous expenses related to the principals' office in each of the three elementary schools and the middle school.	\$1,055,718.00
Account 2220 – Team Leaders This account represents stipends for head teachers at the three elementary schools and team leaders and curriculum leaders at the elementary and middle schools.	\$78,286.00
Account 2250 – Admin Tech and Support - Schools	\$1,540.00

Account 2305 – Teacher Salaries	\$9,569,404.00
Account 2310 – Teacher Specialists	\$148,783.00
Included in this account are translation services required for EL families and tutoring services as required for compliance with P.L. 504.	
Account 2324 - Substitutes - Long Term	\$20,000.00
Account 2325 – Substitutes - Short Term	\$129,960.00
Account 2330 – Salary Instructional Aides	\$102,858.00
Account 2340 – Librarians/Media Center	\$300,876.00
This account funds the librarian position in each of the schools.	
Account 2351 – Professional Development – Leadership	\$5,842.00
This account supports professional development for the K-8 principals. It also includes	
Southborough's share of professional development for the Superintendent, Assistant Superintendent, Technology, Human Resources, and Finance departments.	
Account 2353 – Professional Development – Teacher/Staff	\$55,884.00
This account provides professional developing funding for teachers in each of the schools as well as curriculum related work and mentoring.	
Account 2355 – Substitutes for Professional Development	\$14,368.00
2356 - Tuition Reimbursement	\$39,000.00
This account supports the contracted tuition reimbursement for the district.	
Account 2410 – Textbooks	\$104,595.00
This account provides for textbook and accompanying technology license purchases within the schools.	
Account 2411 – Instructional Materials	\$58,927.00
Funding from this account provides necessary instructional materials within the schools.	
Account 2415 – Other Instructional Materials	\$29,450.00
Funding from this account supports the library automation system in each of the buildings as well as supplies necessary for the library.	
Account 2420 – Instructional Equipment	\$10,200.00

Account 2430 – General Supplies	\$49,120.00
Account 2440 – Other Instructional Services This account provides travel stipends for teaching staff required to travel between school buildings as stipulated in teachers' contract.	\$500.00
Account 2451 – Classroom Instructional Technology	\$70,175.00
Account 2453 – Other Instructional Hardware This account supports assorted hardware needs throughout the buildings such as memory upgrades, cables, headphones, A/V materials to support curriculum initiatives, copier and printer inks and toners, etc. This account also funds copier and managed printer leases.	\$105,387.00
Account 2455 – Instructional Software This account supports various online subscriptions and software programs for instructional support.	\$73,950.00
Account 2710 – Guidance This account funds the guidance counselor positions at the middle school.	\$341,262.00
Function 3000 Other Student Services	
Account 3100 – Attendance Services This account funds the salaries for crossing guards.	\$500.00
Account 3200 – Health Services This account funds 1.0 nurse position at each of the elementary schools and at the middle school as well as Southborough's share of the District Wellness Coordinator and Nurse Leader position. This account also includes funding for nurse substitutes, Southborough's share of services of the school physician, and supplies for health services.	\$487,406.00
Account 3300 – Transportation This account funds the school bus transportation contract and related assistance with route design.	\$411,283.00
Account 3301 – Transportation Activities This account provides for P.L. 504 compliance, and transportation for music activities, middle school athletic and other after-school activities.	\$4,500.00
Account 3510 and 3520 – Student Activities and Athletics These accounts support various after school activities that occur throughout the school year at Trottier Middle School as well as the interscholastic sport teams at the school. A fee for after school activities and sports teams' participation is charged to students to offset the costs associated with the offering of these programs.	\$79,265.00

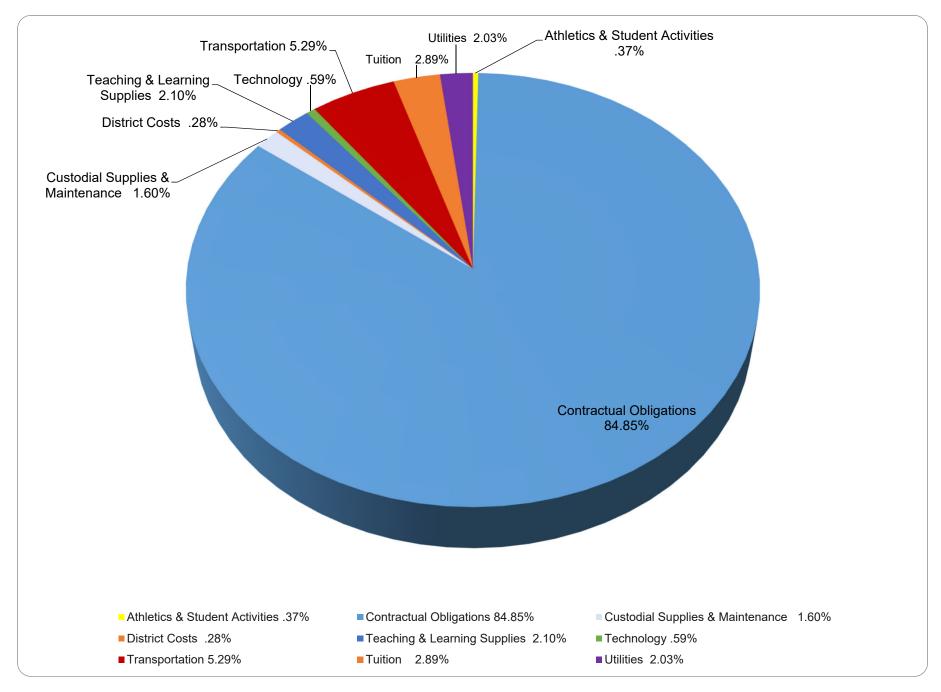
Function 4000 Operation and Maintenance of Plant

Account 4100 – Custodial Salaries This account supports the position of Facilities Supervisor, custodial positions, custodial substitutes, custodial contracted services, and custodial overtime.	\$824,526.00
Account 4110 – Custodial Supplies	\$65,000.00
Account 4120 – Heating	\$170,700.00
Account 4130 – Electricity	\$273,500.00
Account 4140 – Telephone	\$31,000.00
Account 4150 – Gas and Gasoline	\$500.00
Account 4160 – Water – \$27,800	\$16,390.00
Account 4210 – Maintenance of Grounds This funding reflects necessary ice melt, playground and grounds mulch, grass seed, fertilizer, snow shovels, parking lot striping, painting of fire lanes and fields, tennis nets, pole light repair, tennis light repair, etc.	\$23,000.00
Account 4220 – Maintenance of Buildings This account includes funding for fire alarm service, septic service, fire extinguisher service, water treatment, boiler cleaning and repairs, air filters, belts and supplies, paint, electric supplies, plumbing supplies, radios, bulb and ballast replacement, refrigeration repairs, electrical and plumbing work, elevator inspections, as well as rubbish removal at each of the buildings.	\$238,118.00
Account 4230 – Maintenance of Equipment The total budget request includes service agreements, maintenance of mowers, snow throwers, leaf blowers, floor machines, vacuums, repair of school owned instruments/piano tuning, AV equipment, physical education equipment, technology education machinery, etc. at each of the buildings.	\$40,900.00
 Account 4400 - Technology Infrastructure, Maintenance & Support - Salaries These accounts fund Southborough's share of the following salaries: Director of Information Technology District Technology Manager Technology System Administrator Technology Support Specialist Other line items include related travel, supplies, and dues/miscellaneous expenses related to the needs of the Technology office. 	\$188,176.00

Account 4450 – Technology Infrastructure, Maintenance & Support - Other This account provides funding for contractual services, supplies and materials, and other costs related to maintaining and supporting district technology infrastructure.	\$44,000.00
Function 5000 Fixed Charges	
Account 5150 - Employee Separation Cost	\$52,917.00
Account 5300 – Rental of Land, Building and Equipment This account includes Southborough's share of the Central Office postage machine.	\$300.00
Special Education	
<u>Account 1439 – Legal Services</u> This account provides for legal services as required for special education students.	\$18,700.00
Account 1459 – Administrative Technology Special Education This account provides funding for the costs associated with the special education student management system.	\$4,400.00
<u>Account 2109 – Supervision Special Education</u> This account includes Southborough's share of the following salaries: - Director of Student Support Services - Assistant Directors of Student Support Services - Administrative Assistant to the Director of Student Support Services - Special Education Administrative Assistant	\$238,420.00
Other line items include related travel, supplies, and dues/miscellaneous expenses related to the needs of the Student Support Services department.	
Account 2229 – Team Leaders Special Education This account provides funding for the special education team leader at the middle school.	\$2,274.00
Account 2309 – Teaching Special Education This account funds the special education teacher salaries, special education support professional salaries, tutor salaries, substitute teachers, tutor – home/hospital needs, ABA contracted services, teaching supplies, reading consultant services, and contracted teacher travel.	\$4,462,105.00
Account 2320 - Medical/Therapeutic Specialist This account provides fund for Speech Language Pathologist, Occupational Therapist, and Physical Therapist salaries.	\$819,321.00

Account 2359 – Professional Development Special Education This account funds professional development for special education staff and professional development substitutes.	\$11,500.00
Account 2459 – Technology Special Education This account provides student assistive technology and instructional software as identified through student need.	\$10,500.00
Account 2809 – Psychological Services Special Education This account funds school psychologist salaries, psychological consultants, student therapy, student evaluations, psychological supplies, and special education summer services.	\$514,226.00
Account 3209 – Health Services Special Education This account funds Medicaid reimbursement services and medical evaluations.	\$12,000.00
Account 3309 – Transportation Special Education	\$868,056.00
Account 4239 – Maintenance of Equipment Special Education This account funds equipment required for students based on IEP recommendations, maintenance needs of copier, and maintenance of equipment required for students based on IEP recommendations.	\$7,000.00
Account 5300 – Rental of Land, Building and Equipment This account funds the copier lease for the Southborough Student Support Services office.	\$2,775.00
Account 9309 – Programs – Non-Public Schools The total amount of this account (\$1,671,998) is offset by circuit breaker reimbursement funding of \$1,129,172.	\$542,826.00
Account 9409 – Payment to Collaborative	\$158,917.00
Total FY2025 Approved Budget	\$24,258,964.00

FY25 Southborough Approved Budget \$24,258,964 Percentage of Total Budget By Category



Southborough Public Schools Historical Budget Increases

Fiscal Year	Approved Budget	Percentage Increase
2025	\$24,258,964	5.18%
2024	\$23,064,418	3.50%
2023	\$22,283,443	2.53%
2022	\$21,901,456	3.13%
2021	\$21,236,475	2.00%
2020	\$20,820,874	2.03%
2019	\$20,405,986	3.16%
2018	\$19,781,258	1.96%
2017	\$19,401,863	2.61%
2016	\$18,909,000	3.49%
2015	\$18,270,604	3.39%
2014	\$17,671,492	3.95%
2013	\$16,999,992	0.68%
2012	\$16,885,461	2.67%
2011	\$16,446,726	1.64%
2010	\$16,180,879	2.35%
2009	\$15,810,125	2.83%
2008	\$15,375,366	6.98%
2007	\$14,371,830	6.64%
2006	\$13,476,817	5.49%
2005	\$12,775,143	9.30%
2004	\$11,688,560	7.34%
2003	\$10,889,329	7.90%
2002	\$10,092,127	11.46%

	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	Amount
FINN ELEMENTARY SCHOOL							
Roof replacement *			\$1,350,000				\$1,350,000
Air Conditioning - Window Units	\$45,000						\$45,000
Upgrade Fire Panel and Equipment				\$150,000			\$150,000
Playground Replacement					\$100,000	\$100,000	\$200,000
HVAC Upgrades Classrooms/Rooftop Units				\$75,000	\$75,000	\$75,000	\$225,000
Energy Management Sytem Upgrades						\$180,000	\$180,000
Security System Upgrades (Grant - Safer Schools and Communities Init	tiative)					\$100,000	\$100,000
Exterior Door and Frame Replacements (\$10,000 per unit)			\$20,000	\$30,000	\$20,000		\$70,000
Oil Tank Replacement/Removal					\$200,000		\$200,000
Finn capital total	\$45,000	\$0	\$1 270 000	\$255,000	\$205.000	\$455.000	\$2.520.000
	545,000 FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	Amount
WOODWARD ELEMENTARY SCHOOL							
Energy Management System upgrades				\$165,000			\$165,000
Roof Replacement *					\$1,500,000		\$1,500,000
Air Conditioning - Window Units	\$55,000						\$55,000
Playground Upgrades				\$15,000	\$15,000		\$30,000
Landscaping front of building			\$40,000				\$40,000
Security System Upgrades (Grant - Safer Schools and Communities Init	tiative)					\$100,000	\$100,000
Woodward capital total	\$55,000	\$0	\$40,000	\$180.000	\$1.515.000	\$100.000	\$1.890.000
	FY 25	FY 26	FY 27	FY 28	FY 29	FY 30	Amount
TROTTIER MIDDLE SCHOOL	1120	1120		1120	1120		
Roofing replacement * (\$2.5M shingles, \$1.5M EPDM)		\$2,500,000		\$1,500,000			\$4.000.000
Boiler replacement *					\$175,000		\$175,000
Air Conditioning - Window Units	\$120,000						\$120,000
Energy Management System Upgrades			\$225,000				\$225,000
HVAC Upgrades Classrooms/Rooftop Units					\$75,000	\$75,000	\$150,000
Sidewalk Repairs		\$100,000					\$100,000
Security System Upgrades (Grant - Safer Schools and Communities Init	tiative)			\$180,000			\$180,000
				\$200,000			\$200,000
Wooded Path to Neary						\$100.000	\$100,000
						\$100,000	
New Refrigeration Units for Walk In Cooler and Freezer			\$40,000	\$40,000	\$40,000	\$100,000	\$120,000
New Refrigeration Units for Walk In Cooler and Freezer Exterior Door and frame Replacement (\$10,000 per unit)			\$40,000	\$40,000	\$40,000	\$250,000	\$120,000
New Refrigeration Units for Walk In Cooler and Freezer Exterior Door and frame Replacement (\$10,000 per unit)	\$120,000	\$2,600,000				\$250,000	\$120,000 \$250,000
New Refrigeration Units for Walk In Cooler and Freezer Exterior Door and frame Replacement (\$10,000 per unit) Septic System - Waste Water Treatment Plant Trottier capital tota			\$265,000	\$1,920,000	\$290,000	\$250,000 \$425,000	\$120,000 \$250,000 \$5,620,000
New Refrigeration Units for Walk In Cooler and Freezer Exterior Door and frame Replacement (\$10,000 per unit) Septic System - Waste Water Treatment Plant			\$265,000	\$1,920,000	\$290,000	\$250,000 \$425,000	\$120,000 \$250,000 \$5,620,000
New Refrigeration Units for Walk In Cooler and Freezer Exterior Door and frame Replacement (\$10,000 per unit) Septic System - Waste Water Treatment Plant Trottier capital tota	\$220,000	\$2,600,000	\$265,000 \$1,675,000	\$1,920,000 \$2,355,000	\$290,000 \$2,200,000	\$250,000 \$425,000 \$980,000	\$120,000 \$250,000 \$5,620,000 \$10,030,00
New Refrigeration Units for Walk In Cooler and Freezer Exterior Door and frame Replacement (\$10,000 per unit) Septic System - Waste Water Treatment Plant Trottier capital tota			\$265,000	\$1,920,000	\$290,000	\$250,000 \$425,000	\$120,000 \$250,000 \$5,620,000

FY 28	FY 27	FY 29	FY 30	Amount
)			\$1,150,000
				\$165,000
				\$55,000
				\$55,000
		\$600,000)	\$600,000
\$175,000		1		\$175,000
			\$100,000	\$100,000
		\$500,000)	\$500,000
\$100,000				\$100,000
\$200,000		1		\$200,000
TBD				
\$475,000	\$0	\$1,100,00	0 \$100,000	\$3,100,000
				\$475,000 \$1,100,000 \$100,000

Capital plan aggregate total \$275,000 \$3,970,000\$1,675,000 \$2,830,000 \$3,300,000\$1,080,000\$13,130,000

* Apply for MSBA reimbursement Approved – November 6, 2023

	District Fund		Southborough Public Schools					
Grant Type	Code	Grant Name	DESE Program #	Closing Date	Grant Allocation			
Federal	227	FY24 Evaluate & Select HQIM Network	161	6/30/2024	\$6,000			
Federal	262	FY24 Early Childhood Special Education (ECSE) Program Entitlement Grant	262	6/30/2024	\$15,673			
Federal	331	Expanding High-Quality Instructional 331 Mathematics Materials 164 6/30/2024						
Federal	424	FY24 Individuals with Disabilities Education Act (IDEA) Federal Special Education Entitlement Grant	240	6/30/2024	\$414,177			
Federal	425	FY24 Title IV - Student Support and Academic Enrichment	309	6/30/2024	\$10,000			
Federal	427	FY24 Title IIA - Building Systems of Support for Excellent Teaching and Learning	140	6/30/2024	\$14,930			
	100	FY24 Title III - English Language Aquisition and Academic Achievement Program for English Learners and	100		A 10,400			
Federal	430	Immigrant Children and Youth	180	6/30/2024	\$10,400			
Federal	435	FY24 Title I - Improving Basic Programs	305	6/30/2024	\$33,912			
Federal	440	FY24 IEP	274	6/30/2024	\$12,954			
State	238	FY24 Genocide Education Grant	215	6/30/2024	\$8,160			
State	335	FY24 Safer Schools		6/30/2024	\$50,000			
		TOTALS			\$591,206			

		FINM	1		WOODV	NEARY					TROTT	IER	ER SPECIALIZED PROGRAM									
	Southborou	igh Funded	Alternate	Funded	Southborou	gh Funded	Alternate	Funded	Southborou	igh Funded	Alternate	Funded	Southborou	gh Funded	Alternate	Funded			Southborough Funded		Alternate Funded	
CLASSIFICATION	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE
K-5 TEACHERS	15.00	15.00	0.00	0.00	13.00	13.00	0.00	0.00	14.00	14.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	42.00	42.00	0.00	0.00
GR 6-8 ACADEMIC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	22.00	22.00	0.00	0.00	0.00	0.00	22.00	22.00	0.00	0.00
SPECIALISTS	15.00	10.75	10.00	5.55	7.00	6.05	3.00	0.35	10.00	7.45	1.00	0.10	18.00	15.25	1.00	0.10	0.00	0.00	44.00	39.50	6.00	6.10
SPECIAL ED STAFF	12.00	9.20	6.00	1.75	7.00	5.15	3.00	0.25	7.00	5.45	4.00	0.50	13.00	10.95	2.00	0.15	5.00	2.80	32.00	30.75	5.00	2.65
ADMINISTRATION	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	2.00	2.00	0.00	0.00	0.00	0.00	5.00	5.00	0.00	0.00
SUPPORT STAFF	30.00	27.05	18.00	16.90	16.00	13.75	0.00	0.00	20.00	17.25	0.00	0.00	27.00	23.25	4.00	3.10	8.00	7.00	82.00	81.30	21.00	20.00
TOTALS	73.00	63.00	34.00	24.20	44.00	38.95	6.00	0.60	52.00	45.15	5.00	0.60	82.00	73.45	7.00	3.35	13.00	9.80	227.00	220.55	32.00	28.75

SOUTHBOROUGH STAFF BY SUBJECT AREA, 2023-2024

	SOUTHBOROUGH STAFF BY SUBJECT AREA, 2022-2023																					
		FIN	1			WOODV	VARD			NEA	ΥY			TROT	TIER		SPECIALIZ	ED PROGRAM		тоти	ALS	
	Southborou	ugh Funded	Alternate	Funded	Southboro	ugh Funded	Alternate	Funded	Southborou	ugh Funded	Alternate	Funded	Southborou	gh Funded	Alternate	Funded			Southborough Funded		Alternate Funded	
CLASSIFICATION	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE
K-5 TEACHERS	15.00	15.00	0.00	0.00	15.00	15.00	0.00	0.00	14.00	14.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	44.00	44.00	0.00	0.00
GR 6-8 ACADEMIC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	22.00	22.00	0.00	0.00	0.00	0.00	22.00	22.00	0.00	0.00
SPECIALISTS	14.00	9.81	9.00	5.47	9.00	6.77	2.00	0.21	10.00	7.81	2.00	0.27	17.00	15.17	2.00	0.21	0.00	0.00	40.00	39.56	9.00	6.16
SPECIAL ED STAFF	12.00	8.90	5.00	1.15	7.00	5.65	2.00	0.30	7.00	5.35	3.00	0.50	13.00	10.65	3.00	0.30	4.00	2.50	31.00	30.55	5.00	2.25
ADMINISTRATION	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	2.00	2.00	0.00	0.00	0.00	0.00	5.00	5.00	0.00	0.00
SUPPORT STAFF	26.00	22.55	18.00	16.80	18.00	15.75	1.00	0.10	21.00	17.85	1.00	0.10	28.00	24.65	3.00	2.10	5.00	5.00	81.00	81.30	20.00	19.10
TOTALS	68.00	57.26	32.00	23.42	50.00	44.17	5.00	0.61	53.00	46.01	6.00	0.87	82.00	74.47	8.00	2.61	9.00	7.50	223.00	222.41	34.00	27.51

	SOUTHBOROUGH STAFF BY SUBJECT AREA, 2021-2022																					
FINN WOODWARD				NEARY				TROTTIER			SPECIALIZED PROGRAM		TOTALS									
	Southborou	igh Funded	Alternate	Funded	Southboro	ugh Funded	Alternate	Funded	Southborou	ugh Funded	Alternate	Funded	Southborou	igh Funded	Alternate	Funded			Southborough Funded		Alternate Funded	
CLASSIFICATION	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE	PERSONS	FTE
K-5 TEACHERS	13.00	13.00	0.00	0.00	15.00	15.00	0.00	0.00	14.00	14.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	42.00	42.00	0.00	0.00
GR 6-8 ACADEMIC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	22.00	22.00	0.00	0.00	0.00	0.00	22.00	22.00	0.00	0.00
SPECIALISTS	12.00	9.01	7.00	4.27	8.00	6.01	2.00	0.27	9.00	7.31	2.00	0.27	18.00	16.11	2.00	0.27	1.00	0.10	42.00	40.44	7.00	5.08
SPECIAL ED STAFF	10.00	7.85	6.00	2.70	7.00	5.75	2.00	0.50	7.00	5.30	3.00	0.30	14.00	12.40	3.00	0.40	4.00	2.50	32.00	31.33	8.00	3.90
ADMINISTRATION	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	2.00	2.00	0.00	0.00	0.00	0.00	5.00	5.00	0.00	0.00
SUPPORT STAFF	21.00	17.15	14.00	13.70	23.00	19.85	0.00	0.00	21.00	16.95	0.00	0.00	28.00	23.75	5.00	5.00	7.00	7.00	81.00	77.70	19.00	18.70
TOTALS	57.00	48.01	27.00	20.67	54.00	47.61	4.00	0.77	52.00	44.56	5.00	0.57	84.00	76.26	10.00	5.67	12.00	9.60	224.00	218.47	34.00	27.68

Transportation Information

Southborough K-8 Students 11/10/2023

Routes	Number of Students Assigned to Routes	Routes	Number of Students Assigned to Routes
	•		-
Neary Woodward Finn - S01	24	Trottier - S01	36
Neary Woodward Finn - S02	18	Trottier - S02	44
Neary Woodward Finn - S03	27	Trottier - S03	15
Neary Woodward Finn - S04	28	Trottier - S04	33
Neary Woodward Finn - S05	31	Trottier - S05	20
Neary Woodward Finn - S06	27	Trottier - S06	25
Neary Woodward Finn - S07	15	Trottier - S07	44
Neary Woodward Finn - S08	25	Trottier - S08	34
Neary Woodward Finn - S09	27	Trottier - S09	33
Neary Woodward Finn - S10	36	Trottier - S10	17
Neary Woodward Finn - S11	33	Trottier - S11	30
Neary Woodward Finn - S12	30	Trottier - S12	32
Neary Woodward Finn - S13	21	Trottier - S13	24
Neary Woodward Finn - S14	21	Trottier - S14	16
Neary Woodward Finn - S15	35	Trottier - S15	16
Total Southborough Particip	ation		817
Total Number of Southboro	15/30		

2023-2024 Transportation Cost Southborough

\$403,219

2020-2026 Strategic Objectives (coherent group of overarching goals and key levers for improvement that will achieve the future vision)	2020-2026 Strategic Initiatives (projects or programs that support and will help achieve the strategic objective, the "how")	Progress Status*					
1. <u>Empowering Learners:</u> Implement instructional practices that engage	1.1 Cultivate a shared understanding and common vision of high-quality instructional practices that develop all students toward the profile of our ideal graduate.	20-21	21-22	22-23	23-24	24-25	
students in developing and demonstrating their	1.2 Collaborate within and across schools to implement high-quality instructional practices.	20-21	21-22	22-23	23-24	24-25	
knowledge and skills through rigorous, innovative, and relevant	1.3 Systematically promote opportunities for innovation in learning and teaching.	20-21 Not Started	21-22	22-23	23-24	24-25	
learning experiences. Progress: 60%	1.4 Provide opportunities for students and educators to use technology to solve problems, learn and communicate.	20-21	21-22	22-23	23-24	24-25	
2. <u>Equity of</u> <u>Opportunity:</u>	2.1 Develop and implement coherent systems for collecting and using student learning data to better understand the needs of individuals and groups of students	20-21	21-22	22-23	23-24	24-25	
Provide all students access to challenging and culturally responsive	2.2 Develop and implement consistent systems to identify and address students' individual needs for the full range of learners.	20-21 Not Started	21-22	22-23	23-24	24-25	
learning experiences that meet their individual needs.	2.3 Foster culturally responsive and inclusive communities and environments that provide equal access.	20-21	21-22	22-23	23-24	24-25	
Progress: 60%	2.4 Ensure excellence in the continuum of educational programming for Student Support Services.	20-21 Not Started	21-22	22-23	23-24	24-25	
	2.5 Ensure quality, coherence, and equitable access to courses and programs.	20-21 Not Started	21-22	22-23	23-24	24-25	

3. <u>Healthy and Balanced</u> <u>Learners</u> : Prioritize social, emotional, and physical well-being of students.	3.1 Develop and implement a coherent and systematic approach to social and emotional learning (SEL) Pre-K-12.	20-21 Not Started	21-22	22-23	23-24	24-25
Progress: 60%	3.2 Develop a comprehensive approach to health education Pre-K-12.	20-21 Not Started	21-22	22-23	23-24	24-25
4. Educator Learning and Leadership:	4.1 Increase District leaders', school leaders', and teachers' capacity to improve teaching and learning	20-21	21-22	22-23	23-24	24-25
Demonstrate continual growth through professional collaboration.	4.2 Develop and implement aligned District and school improvement plans, including professional learning plans for educators.	20-21	21-22		23-24	24-25
Progress: 60%						
5. <u>Finance and</u> <u>Operations to Support</u> Teaching and Learning:	5.1 In collaboration with municipal police and fire, continue to improve school security infrastructure and preparedness.	20-21	21-22	22-23	23-24	24-25
Develop, support and operate sustainable, functional, and	5.2 Engage residents in open dialogue about the qualities of school facilities that will support the next generation of Northborough and Southborough students.	20-21	21-22	22-23	23-24	24-25
well-maintained schools. Progress: 60%	5.3 Identify a systematic strategy to increase energy efficiency, decrease costs, increase reliability and security, improve facility management and optimization through data and analytics, and meet carbon footprint and sustainability goals.	20-21	21-22	22-23	23-24	24-25
	5.4 Adopt a new student information system, PowerSchool.	20-21	21-22		23-24	24-25
	5.5 Enhance our transportation system by improving efficiency and customer service.	20-21	21-22	22-23	23-24	24-25

2023-2024 Update

*Progress Continuum

20%	40%	60%	80%	100%
Leader(s) have begun action planning. Teams and stakeholders have been identified to help achieve the strategic initiative.	Key stakeholders have organized and begun to work on the action steps. Data collection processes have been planned. Common Frameworks have been developed to achieve the strategic initiative.	Key stakeholders have begun their work and have gained momentum in achieving the strategic initiative.	Key stakeholders are engaged in implementing the action steps, and significant progress has been made toward completing the strategic initiative.	The strategic initiative has been accomplished, and it is evident when observing the work.

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Action Plan 2023-2024

1. Empowering Learners: Implement instructional practices that engage students in developing and demonstrating their knowledge and skills through rigorous, innovative, and relevant learning experiences.						
Action Steps 2023-2024	Person(s) Leading					
1.1 Cultivate a shared understanding and common vision of high-quality instruction graduate.	onal practices that develop all students toward the profile of our ideal					
Continue moving educators through the PD pathways focused on high-quality, evidence-based instructional practices beginning with Universal Design for Learning (E.g. UDL Explorers and UDL Now Online Course).	Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA					
Engage all NASA team members and representatives from schools in building a deeper knowledge of UDL.	Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, NASA					
Develop a plan that engages all educators in required professional learning related to Universal Design for Learning.	Assistant Superintendent of Teaching & Learning, District Teaching and Learning Team, Associations					
Implement systematic approaches to Curriculum and Instruction Review as defined in District Curriculum and Instruction Review Process documents by supporting departments in various phases of the review process.	Assistant Superintendent of Teaching & Learning, District Teaching and Learning Team, Curriculum Leaders (E.g., Subject Matter Leaders, Department Chairs, Curriculum Leaders)					
1.2 Collaborate within and across schools to implement high-quality instructional	practices.					
Support educators in understanding the District's definition of high-quality instructional practices (HQIP) and implementing HQIP.	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA					
Adopt high-quality instructional materials and skillfully implement the corresponding programs for elementary English Language Arts (Wit and Wisdom) and middle school math (Carnegie Math Solution), elementary social emotional learning (Second Step) as well as the digital supplemental elementary math program, ST Math.	Superintendent, Assistant Superintendent of Teaching and Learning, Coordinators of ELA, Math, and SEL.					

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2023-2024 Update

Engage educators in professional learning that support effective peer observation practices including the topics of the ladder of inference, non-judgemental observations, and Instructional Core.	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA				
Continue to improve alignment and coherence across schools and classrooms of digital learning platforms as a tool to support student learning.	Director of Instructional Technology and Digital Learning and Digital Learning Committee				
1.3 Systematically promote innovation in learning and teaching.					
Make innovative practices visible to key stakeholders through communication practices (E.g., website, newsletters).	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA				
1.4 Provide opportunities for students and educators to use technology to solve p	roblems, learn and communicate.				
Deepen understanding of Digital Literacy and Computer Science Standards through ongoing development and implementation of lessons that integrate the standards.	Director of Instructional Technology and Digital Literacy, and NASA				
Identify the remainder of the DLCS standards that were not addressed in '22-23 school year and create opportunities to systematically integrate these DLCS standards into the curriculum so that all students PreK-12 will engage in meaningful, high-quality, digital literacy and computer science curriculum and instruction.	Director of Instructional Technology and Digital Literacy and and NASA				

2. <u>Equity of Opportunity</u>: Provide all students access to challenging and culturally responsive learning experiences that meet their individual needs.

Action Steps 2023-2024	Person(s) Leading					
2.1 Develop and implement coherent systems for collecting and using student lea students.	rning data to better understand the needs of individuals and groups of					
Support schools in developing school-based plans for ongoing use of AnalyticVue data platform including developing customized dashboards to support school improvement plan actions.	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA					

Utilize the ELLevation, a student management system for English Learners to develop Student Success Plans.	Director of English Learners and Equity
Review policies and handbooks for equitable practices around student discipline.	Superintendent, Assistant Superintendent of Teaching and Learning, and NASA
2.2 Develop and implement consistent systems to identify and address students'	individual needs for the full range of learners.
Refine school-based systems for how educators respond to students' individual and group needs through the Child Study process.	Superintendent, Assistant Superintendent of Teaching and Learning, Teaching and Learning Team, and NASA
2.3 Foster culturally responsive and inclusive communities and environments.	
Build capacity of the system and school leaders to be culturally competent leaders.	Director of English Learners and Equity and Cultural Competency Committee
Inventory and assess curricular resources and instructional practices through the lens of cultural competency and inclusivity.	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA
A World of Difference (year 3) in Secondary Schools to develop peer mentors to help implement the civic standards identified in the History and Social Science Framework.	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA
2.4 Ensure excellence in the continuum of educational programming for Student	Support Services.
Enhance partnerships with community and state agencies to provide resources that support all students (transition services, FSP, consultants).	Directors of Student Support Services, District Wellness Coordinator and Nurse Leader, SEL Coordinator
Use the new IEP process from DESE to build educator capacity to better define the types and frequency of specially designed instruction on service delivery grids based on the student's goals.	Student Support Services
Identify areas for improvement related to inclusionary practice and ensure that these practices are being implemented across our schools.	Student Support Services

Develop and implement a system-wide approach to supporting students with social and emotional goals on their Individualized Education Programs (E.g. Behavior Specialist's role, School Psychologist's roles, BCBA's role).	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, Student Support Services, and NASA
2.5 Ensure quality, coherence and equitable access for courses and programs.	
Define measurable goals for equitable access to advanced academics and develop a plan to achieve these goals.	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA
Develop data report(s) on AnalyticVue that support ongoing monitoring of progress toward goals regarding equitable access to advanced coursework.	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA
Review and update pathways for mathematics courses grades 5 - 12 and develop communications to share the information with stakeholders.	Superintendent, Assistant Superintendent of Teaching and Learning, Math Curriculum Leaders and School Leaders

3. Healthy and Balanced Learners: Prioritize the social, emotional, and physical well-being of students.						
Action Steps 2023-2024	Person(s) Leading					
3.1 Develop and implement a coherent and systematic approach to social and emotional learning (SEL) Pre-K-12.						
Implement a District-wide schedule for ongoing screening of all students' social-emotional competencies and support school leadership teams in using the previous year's data to respond to individual and group needs.	SEL Coordinator and, School Leaders and School Based Leadership teams					
Support elementary and middle schools in implementing Second Step, a coherent approach to SEL that aligns with the CASEL framework and provide necessary professional development.	SEL Coordinator and SEL Curriculum Leaders, School Leaders and School Based Leadership teams					
Support all stakeholders to safely and consistently identify and report acts of bullying and discrimination including teaching students bullying lessons in Second Step curriculum`.	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA					
3.2 Develop a comprehensive approach to health education PreK-12.						

Review and update current approaches and materials used for Health Education PreK-12, that align with the next generation of health standards.	Educators, Nurses, District Wellness Coordinator/Nurse Leader and District Health Curriculum Committee, Elementary Nurses, Physical Education teachers, Health Educators, Guidance Counselors, and District SEL Coordinator.		
Support students and families in the areas of sleep hygiene, technology habits, nutrition, stress reduction as an integral component of well-being.	District Wellness Coordinator and Nurse Leader, Nurses and District Wellness Committee, SEL Coordinator		

4. <u>Educator Learning and Leadership: Demonstrate continual growth through professional collaboration.</u>						
Action Steps 2023-2024	Person(s) Leading					
4.1 Increase District leaders', school leaders', and teachers' capacity to impact teaching and learning.						
Support school-based leadership teams in all schools to review data regularly to inform implementation of-school improvement plans.	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA					
Provide opportunities for District and school leaders to further develop skills to lead implementation of Universal Design for Learning data-informed decision-making .	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA					
Provide professional development opportunities for educators throughout the District in alignment with the strategic plan, school improvement plans, and educator goals.	Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, Professional Development Committee					
4.2 Develop and implement aligned District and school improvement plans (SIP), including professional learning plans.						
Assess the implementation of SIP action plans and develop a consistent, systematic way to report progress	Superintendent, Assistant Superintendent of Teaching and Learning					
Develop and publish a 'report card' that communicates progress toward District Strategic Initiatives and school improvement goals.	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA					

2023-2024 Update

Continue to work to retain skilled staff by promoting a culturally proficient organization. Review turnover data and exit interview survey information.	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, and NASA
Expand the District's recruitment network through outreach and partnership with community organizations and college and university schools of education with engaging all staff as recruitment ambassadors.	Executive Director of Human Resources
Continue to refine the process for onboarding and off-boarding professional staff and implement updated processes.	Executive Director of Human Resources, Assistant Superintendent of Operations, Assistant Superintendent of Teaching and Learning
Create a Diversification Recruitment and Hiring Advisory and Action Committee to provide input and support to attract, recruit, cultivate, hire, and retain a more diverse and representative staff.	Executive Director of Human Resources
Expand homegrown pathways to increase staff diversity, particularly with paraprofessionals, current students, and career changers.	Superintendent, Assistant Superintendent of Teaching and Learning, District Teaching and Learning Team, Guidance, and NASA

 5. Finance and Operations to Support Teaching and Learning: Develop, support, and operate sustainable, functional, and well-maintained schools.

 Action Steps 2023-2024
 Person(s) Leading

 5.1 In collaboration with municipal police and fire, continue to improve school security infrastructure and preparedness.

 Complete a needs assessment of safety and security infrastructure across the three districts in collaboration with municipal police and fire departments.
 Superintendent and Assistant Superintendent of Operations

 Review and update the use of camera systems and communications tools to support supervision of school buildings and response to incidents.
 Superintendent, Assistant Superintendent of Operations, and NASA

 Review current District and school-based safety protocols and procedures.
 Superintendent, Assistant Superintendent of Operations, and NASA

Provide systematic training for safety protocols and procedures to District faculty, staff, and students.	Superintendent, Assistant Superintendent of Operations				
5.2 Engage the school community in open dialogue about the qualities of school f Southborough students.	facilities that will support the next generation of Northborough and				
Partner with towns on long-term capital and master planning.	School Committees, Superintendent, Assistant Superintendent of Operations, and Director of Finance				
Engage in the Massachusetts School Building Authority (MSBA) programs (Core building Program and Accelerated Building Repair Program)	Assistant Superintendent of Operations and Director of Finance				
Identify next steps for implementing energy efficiencies.	Superintendent, Assistant Superintendent of Operations, and Director of Finance				
Bring ARHS Athletic Complex Project to 100% completion.	Superintendent, Assistant Superintendent of Operations, and Director of Finance				
5.3 Identify a systematic strategy to: Increase energy efficiency, decrease costs, in optimization through data and analytics, and meet carbon footprint and sustainal					
Conduct energy audits at each school building to identify potential savings and capture energy efficiencies.	Assistant Superintendent of Operations and Director of Finance				
Evaluate facility management systems, including cleaning and maintenance protocols.	Assistant Superintendent of Operations, Director of Finance, and Facility Managers				
Review food services operations, including finances, menu, and administrative support, with the goal of increasing student participation in the program.	Assistant Superintendent of Operations, Director of Finance, and Food Services Managers				
5.5 Enhance our transportation system by improving efficiency and customer serv	vice.				
Promote community connection by offering customer service that includes improved response time and communication.	Assistant Superintendent of Operations and Transportation and Registration Assistant/ Specialist				

Southborough Technology Inventory	Enrollment: 1322						TOTALS		
2023-2024									_
Instructional	2022				2023			Instructional	
	Purchased	Retired	Total	Previous Total	Count	Retired	Total		
Chromebooks				814	1118	130	1118	Chromebooks	
iPads				397	470	0	470	iPads	
Laptops				0	0	0	0	Laptops	
Desktops				24	24	0	24	Desktops	
			_						
Staff	2022				20	23		Staff	
	Purchased	Retired	Total	Previous Total	Count	Retired	Total		
Chromebooks				33	22	0	22	Chromeboo	ks
iPads				38	11	0	11	iPads	
Laptops				209	151	23	151	Laptops	
Desktops				6	0	0		Desktops	
				0	0	0			
Other	2022				2023			Other	
	Purchased	Retired	Total	Previous Total	Count	Retired	Total		
Projection Systems				111	111	0		Projection Systems	
LCD Displays				16	27	0	27	LCD Displays	

TROTTIER MIDDLE									
		Enrollment:		Staff:			(Classrooms:	
Student		20	22				20)23	
	Purchased	Retired	Unaccounted	Totals	Previous Totals	Count	Retired	Unaccounted	Totals
Chromebooks	310	0	0	400	400	576	0	0	570
iPads	0	0	0	0	0	0	0	0	(
Laptops	0	0	0	0	0	0	0	0	(
Desktops (All Labs)	0	0	0	24	24	24	0	0	24
Staff		20	22				20)23	
	Purchased	Retired	Unaccounted	Totals	Previous Totals	Count	Retired	Unaccounted	Totals
Chromebooks	0	0	0	11	11		0	0	1
iPads	0	0	0	5	5	5	0	0	Ę
Laptops	36	0	0	104	104	104	8		104
Desktops (Classroom)	0	0	0	0	0	0	0	0	(
Other		20	22				20)23	
	Purchased	Retired	Unaccounted	Totals	Previous Totals	Count	Retired	Unaccounted	Totals
Projection Systems	0	2	0	42	42	42	0	0	42
r rojection oystems									

Southborough Technology Inventory									
WOODWARD									
		Enrollment:		Staff:			(Classrooms:	
Student		20	22				20	23	
	Purchased	Retired	Unaccounted	Totals	Previous Totals	Count	Retired	Unaccounted	Totals
Chromebooks	130	0		260	260	257	130		35
iPads	0	0	0	0	0	24	0	0	24
Laptops	0	0	0	0	0	0	0	0	(
Desktops (All Labs)	0	0	0	0	0	0	0	0	(
Staff		20	22				20	23	
	Purchased	Retired	Unaccounted	Totals	Previous Totals	Count	Retired	Unaccounted	Totals
Chromebooks	0	0	0	6	6	6	0	0	(
iPads	0	0	0	6	6	6	0	0	(
Laptops	10	4	0	29	29	1	0	0	29
Desktops (Classroom)	0	0	0	0	0	0	0	0	(
Other		20	22				20	23	
	Purchased	Retired	Unaccounted	Totals	Previous Totals	Count	Retired	Unaccounted	Totals
Projection Systems	0	0	0	20	20	20	0	0	2
LCD TVs	2	0	0	6	6	6	0	0	6

NEARY									
		Enrollment:		Staff:				Classrooms:	
Student		20	22				20)23	
	Purchased	Retired	Unaccounted	Totals	Previous Totals	Count	Retired	Unaccounted	Totals
Chromebooks	0	0		154	154	285	0	0	29
iPads	0	0		80	80	66	0	0	6
Laptops	0	0		0	0	0	0	0	
Desktops (All Labs)	0	0	0	0	0	0	0	0	
Staff		20	22				20)23	
	Purchased	Retired	Unaccounted	Totals	Previous Totals	Count	Retired	Unaccounted	Totals
Chromebooks	0	0	0	6	6	6	0	0	
iPads	0	0	0	0	0	0	0	0	(
Laptops	10	6		30	30		6		3
Desktops (Classroom)	0	0	0	6	6	0	0	0	
				-					
Other		20	22				20)23	
	Purchased	Retired	Unaccounted	Totals	Previous Totals	Count	Retired	Unaccounted	Totals
							0		
Projection Systems LCD TVs	0	0		22	22	22	0		2

Southborough Technology Inventory									
FINN									
		Enrollment:		Staff:			(Classrooms:	
Student		20	22				20)23	
	Purchased	Retired	Unaccounted	Totals	Previous Totals	Count	Retired	Unaccounted	Totals
Chromebooks	0	0	0	0	0	0	0	0	
iPads	0	0	0	317	317	380	0	0	380
Laptops	0	0	0	0	0	0	0	0	
Desktops (All Labs)	0	0	0	0	0	0	0	0	(
Staff		20	22				20	023	
	Purchased	Retired	Unaccounted	Totals	Previous Totals	Count	Retired	Unaccounted	Totals
Chromebooks	0	0	0	10	10	10	0	0	10
iPads	0	0	0	27	27	0	0	0	2
Laptops	20	2	0	46	46	46	9	0	46
Desktops (Classroom)	0	7	0	0	0	0	0	0	(
Other		20	22				20	023	
	Purchased	Retired	Unaccounted	Totals	Previous Totals	Count	Retired	Unaccounted	Totals
Projection Systems	27	0		27	27	27	0	0	2
LCD TVs	3	0	0	5	5	5	0		
202 1 10	¥	0	, vi		J 31	5	0		

SOUTHBOROUGH MASTER ENROLLMENTS FY24 AND FY25 PROJECTIONS

Actual & Projections 10/01/23		Pre-K	к	1	2	3	4	5	6	7	8	TOTALS
2023-2024 ACTUAL		Ple-K	ĸ		2	3	4	5	0	1	0	TOTALS
FINN												
2023-2024 ACTUAL	PUPILS	60	109	1	19							258 **
	TEACHERS	3	7		8							15 **
	RATIO	20	15.57	18.	-							17.20
Projections FY25	PUPILS											
•	TEACHERS											
	RATIO											
WOODWARD												
2023-2024 ACTUAL	PUPILS				122	125						247
	TEACHERS				7	6						13
	RATIO				17.43	20.83						19.00
Projections FY25	PUPILS											
	TEACHERS											
	RATIO											
NEARY												
2023-2024 ACTUAL	PUPILS						154	130				284
	TEACHERS						7	7				14
	RATIO						22.00	18.57				20.29
Projections FY25	PUPILS											
-	TEACHERS											
	RATIO											
TROTTIER												
2023-2024 ACTUAL	PUPILS								141	130	136	407
	TEACHERS								7	7	7	21
	RATIO								20.14	18.57	19.43	19.38
Projections FY25	PUPILS											
•	TEACHERS											
	RATIO											
TOTALS **	2023-2024	60	109	1	19 122	125	154	130	141	130	136	1196
TOTALS	FY25 District Projections	0	0	0	0 0	0	0	0	0	0	0	0
TOTALS	FY24 RLS Projections		131	1.	20 111	128	121	148	128	132	119	1138
TOTALS	FY24 NESDEC Projections (As of 10/20/2022)	56	129	1	18 122	123	149	132	139	127	132	1201

**PK students not included in total.

***PK teachers not included in total.

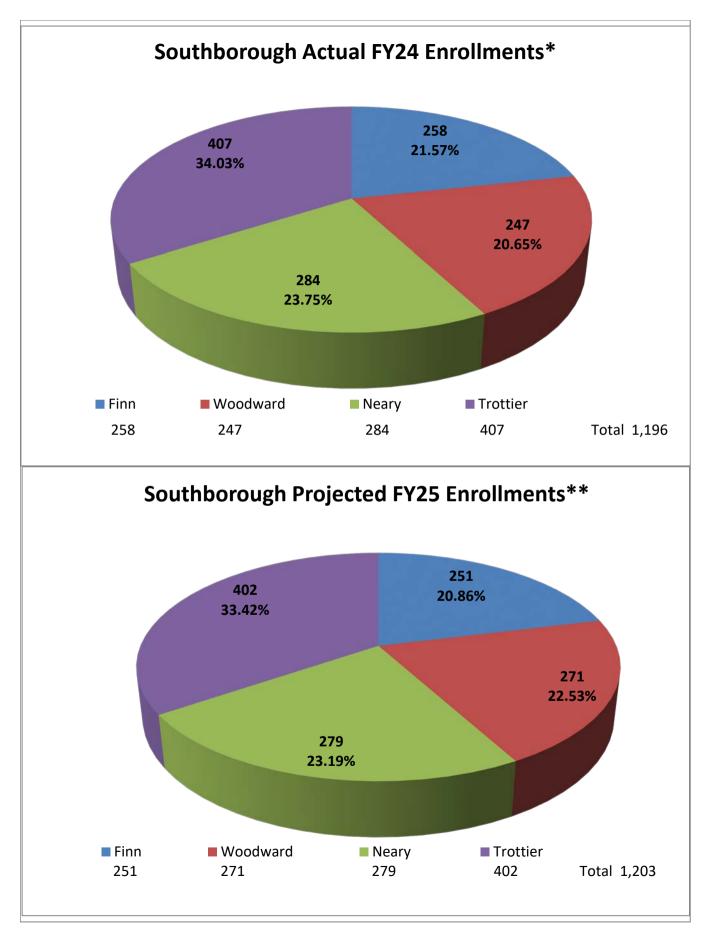
Southborough FY24 Enrollments With FY25 Projections

Actual & Projections													
1/29/2024 2023-2024 ACTUAL		Pre-K		К	1	2	3	4	5	6	7	8	TOTALS
INN													
		C4		100	450								259
2023-2024 ACTUAL		61	-	109	150								
	TEACHERS	3	-	7	8								1
	RATIO	20.34	•	15.57	18.75								17.2
Projections FY25**	PUPILS	49	,	90	109								19
	TEACHERS	3	2	6	7								1
	RATIO	16.33	2	15.00	15.57								15.3
WOODWARD													
2023-2024 ACTUAL	PUPILS					123	125						24
	TEACHERS					7	6						1:
	RATIO					17.57	20.83						19.08
Projections FY25**	PUPILS					150	123						273
	TEACHERS					8	6						14
	RATIO					18.75	20.50						19.50
NEARY													
2023-2024 ACTUAL	PUPILS							152	132				284
	TEACHERS							7	7				14
	RATIO							21.71	18.86				20.29
Projections FY25**	PUPILS							125	152				277
.,	TEACHERS							6	8				14
	RATIO							20.83	19.00				19.79
TROTTIER								20.00	10.00				10.75
2023-2024 ACTUAL	PUPILS									141	131	136	408
	TEACHERS		-							7	7	7	2
	RATIO									20.14	18.71	19.43	19.4
Projections FY25**	PUPILS									132	141	131	404
	TEACHERS									7	7	7	2
	RATIO									18.86	20.14	18.71	19.2
TOTALS ***	2023-2024	61	***	109	150	123	125	152	132	141	131	136	119
TOTALS	End of Year 2023	61	***	144	118	122	147	128	140	127	137	124	118
	FY 25 District	10			100	150	100	105	450	100		101	
TOTALS	Projections		***	90	109	150	123	125	152	132	141	131	115
TOTALS	FY25 RLS Projection FY25 NESDEC	ons**	**	102	139	123	111	130	121	147	125	132	113
TOTALS	Projections (As of 10/20/2023)	60) ***	142	114	154	124	129	155	132	141	130	122

** Kindergarten Projections from District 1/29/2024

*** PK students not included in total.

**** PK teachers not included in total.



*As of October 1, 2023 **As of October 20, 2023 Projections reflect K NESDEC Projections (142) and Current Enrollments Data excludes Preschool Enrollment



Southborough Public Schools Southborough, MA

School Year 2023-24 Enrollment Projection Report

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<u>NESDEC</u>

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NESDEC

Southborough Enrollment Summary

NESDEC is pleased to send you this report displaying the past, present, and projected enrollments for your District. It is important to update enrollment projections every year to identify changes in enrollment patterns. Ten-year projections are designed to provide your District with yearly, up-to-date enrollment information that can be used by boards and administrators for effective planning and allocation of resources.

Included in this report are graphs representing historical and projected grade-by-grade enrollments, as well as historical and projected enrollments in grade combinations. We received the enrollment data from the District, and we assume that the method of collecting this data has been consistent from year to year.

Enrollment projections are more reliable in Years #1-4 in the future and less reliable in the "out-years." Projections six to ten years out may serve as a guide to future enrollments and are useful for planning purposes. In light of this, NESDEC has added a "Spring Update Refresher" enrollment projection at no cost to affiliates. For more information, please refer to the Methodology, Reliability and Use of this Document section.

The NESDEC enrollment projection fell within 11 students of the K-12 total, 1,657 students projected vs. 1,646 enrolled. There was one variance of 20 students at Kindergarten, 129 projected vs. 109 enrolled. Ratios have been adjusted.

Births increased by 9 from a previous ten-year average of 84 to a projected average of 93. In most districts, Grades 1-8 are very stable in enrollments. However, there have been increases in 6 of the 8 most recent years, leading to a net increase averaging 9 students per year.

Over the next three years, Grades K-1 enrollments are projected to increase by 9 students, Grades 2-3 enrollments are projected to increase by 25 students, Grades 4-5 enrollments are projected to increase by 6 students Grades 6-8 enrollments are projected to increase by 15 students and Grades 9-12 enrollments are projected to increase by 11 students, as students move through the grades.

Historical Enrollment

School District: Southborough, MA

NESDEC

10/19/2023

	Historical Enrollment By Grade																		
Birth Year	Births*	School Year	РК	к	1	2	3	4	5	6	7	8	9	10	11	12	UNGR	K-12	PK-12
2008	84	2013-14	43	93	123	141	130	170	150	159	177	187	148	147	161	157	0	1943	1986
2009	77	2014-15	40	119	107	126	152	128	166	152	160	181	156	153	146	163	0	1909	1949
2010	95	2015-16	40	128	121	110	131	159	138	161	156	164	152	151	149	146	0	1866	1906
2011	76	2016-17	49	119	136	127	118	137	161	143	157	159	143	148	158	152	0	1858	1907
2012	68	2017-18	43	130	120	138	128	121	137	159	146	156	141	143	146	162	0	1827	1870
2013	91	2018-19	42	111	133	124	134	129	129	136	152	143	135	135	137	147	0	1745	1787
2014	80	2019-20	35	140	117	138	120	135	133	129	135	153	117	132	130	134	0	1713	1748
2015	93	2020-21	35	104	143	120	134	123	129	132	123	127	118	116	125	133	0	1627	1662
2016	103	2021-22	60	117	116	146	127	137	123	128	129	129	122	118	116	136	0	1644	1704
2017	77	2022-23	56	143	118	122	146	129	138	128	133	124	113	119	115	123	0	1651	1707
2018	86	2023-24	60	109	149	122	125	154	130	141	130	136	111	109	114	116	0	1646	1706

*Birth data provided by Public Health Vital Records Departments in each state.

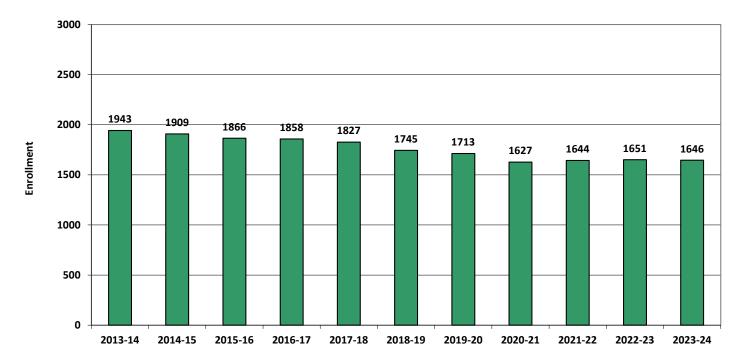
		Histori	cal Enro	llment in	Grade C	ombinat	ions		
School Year	PK-5	K-5	PK - 1	K - 1	2-3	4-5	6-8	K-8	9-12
2013-14	850	807	259	216	271	320	523	1330	613
2014-15	838	798	266	226	278	294	493	1291	618
2015-16	827	787	289	249	241	297	481	1268	598
2016-17	847	798	304	255	245	298	459	1257	601
2017-18	817	774	293	250	266	258	461	1235	592
2018-19	802	760	286	244	258	258	431	1191	554
2019-20	818	783	292	257	258	268	417	1200	513
2020-21	788	753	282	247	254	252	382	1135	492
2021-22	826	766	293	233	273	260	386	1152	492
2022-23	852	796	317	261	268	267	385	1181	470
2023-24	849	789	318	258	247	284	407	1196	450

** < 10 Not reported, to protect subgroups with fewer than 10 students.

Histori	cal Perce	ntage Ch	anges
School Year	K-12	Diff.	%
2013-14	1943		
2014-15	1909	-34	-1.7%
2015-16	1866	-43	-2.3%
2016-17	1858	-8	-0.4%
2017-18	1827	-31	-1.7%
2018-19	1745	-82	-4.5%
2019-20	1713	-32	-1.8%
2020-21	1627	-86	-5.0%
2021-22	1644	17	1.0%
2022-23	1651	7	0.4%
2023-24	1646	-5	-0.3%
Change		-297	-15.3%



Grades K-12, School Years 2013-14 to 2023-24



Projected Enrollment

School District: Southborough, MA 10/19/2023

	Enrollment Projections By Grade*																			
Birth Year	Births*		School Year	PK	к	1	2	3	4	5	6	7	8	9	10	11	12	UNGR	K-12	PK-12
2018	86		2023-24	60	109	149	122	125	154	130	141	130	136	111	109	114	116	0	1646	1706
2019	100		2024-25	60	142	114	154	124	129	155	132	141	130	119	109	107	119	0	1675	1735
2020	78		2025-26	61	111	148	118	156	128	130	158	132	141	114	117	107	112	0	1672	1733
2021	106	(prov.)	2026-27	61	151	116	153	119	161	129	132	158	132	123	112	114	112	0	1712	1773
2022	94	(prov.)	2027-28	62	133	158	120	155	123	162	131	132	158	116	121	109	119	0	1737	1799
2023	93	(est.)	2028-29	62	132	139	164	121	160	124	165	131	132	138	114	118	114	0	1752	1814
2024	94	(est.)	2029-30	63	134	138	144	166	125	161	126	165	131	116	135	111	123	0	1775	1838
2025	93	(est.)	2030-31	63	132	140	143	146	171	126	164	126	165	115	114	132	116	0	1790	1853
2026	96	(est.)	2031-32	64	136	138	145	145	150	172	128	164	126	145	113	111	138	0	1811	1875
2027	94	(est.)	2032-33	64	133	142	143	147	149	151	175	128	164	110	142	110	116	0	1810	1874
2028	94	(est.)	2033-34	65	133	139	147	145	151	150	154	175	128	144	108	139	115	0	1828	1893

Note: Ungraded students (UNGR) often are high school students whose anticipated years of graduation are unknown, or students with special needs - UNGR not included in Grade Combinations for 7-12, 9-12, etc.

Based on an estimate of births

Based on children already born

Based on students already enrolled ** < 10 Not reported, to protect subgroups with fewer than 10 students.

*Birth data provided by Public Health Vital Records Departments in each state.

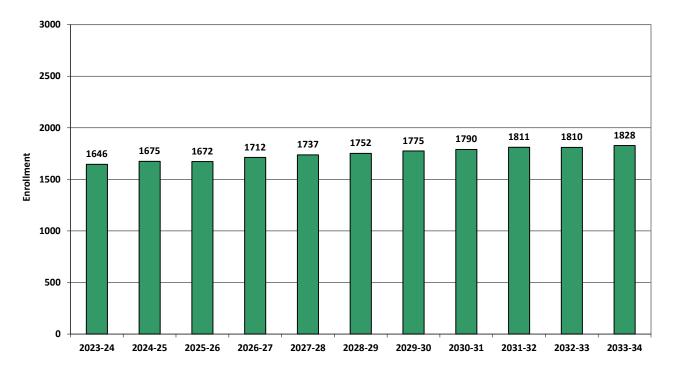
	Projected Enrollment in Grade Combinations*														
School Year	PK-5	K-5	PK - 1	K - 1	2-3	4-5	6-8	K-8	9-12						
2023-24	849	789	318	258	247	284	407	1196	450						
2024-25	878	818	316	256	278	284	403	1221	454						
2025-26	852	791	320	259	274	258	431	1222	450						
2026-27	890	829	328	267	272	290	422	1251	461						
2027-28	913	851	353	291	275	285	421	1272	465						
2028-29	902	840	333	271	285	284	428	1268	484						
2029-30	931	868	335	272	310	286	422	1290	485						
2030-31	921	858	335	272	289	297	455	1313	477						
2031-32	950	886	338	274	290	322	418	1304	507						
2032-33	929	865	339	275	290	300	467	1332	478						
2033-34	930	865	337	272	292	301	457	1322	506						

Projected Percentage Changes							
School Year	K-12	Diff.	%				
2023-24	1646	0	0.0%				
2024-25	1675	29	1.8%				
2025-26	1672	-3	-0.2%				
2026-27	1712	40	2.4%				
2027-28	1737	25	1.5%				
2028-29	1752	15	0.9%				
2029-30	1775	23	1.3%				
2030-31	1790	15	0.8%				
2031-32	1811	21	1.2%				
2032-33	1810	-1	-0.1%				
2033-34	1828	18	1.0%				
Change 182 11.1%							

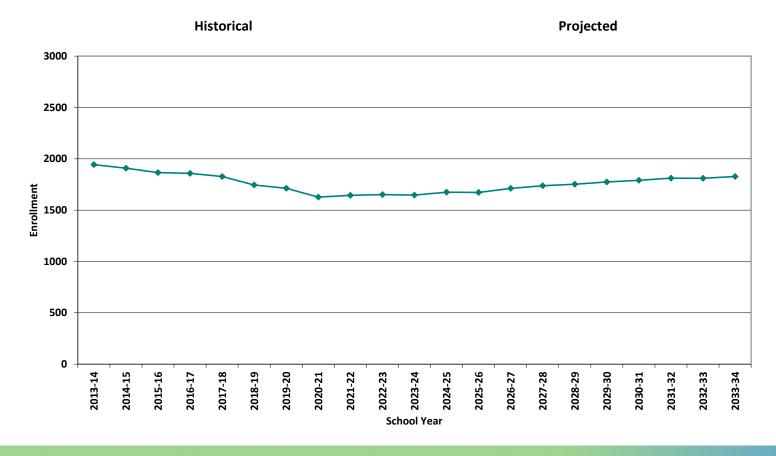
*Projections should be updated annually to reflect changes in in/out-migration of families, real estate sales, residential construction, births, and similar factors.



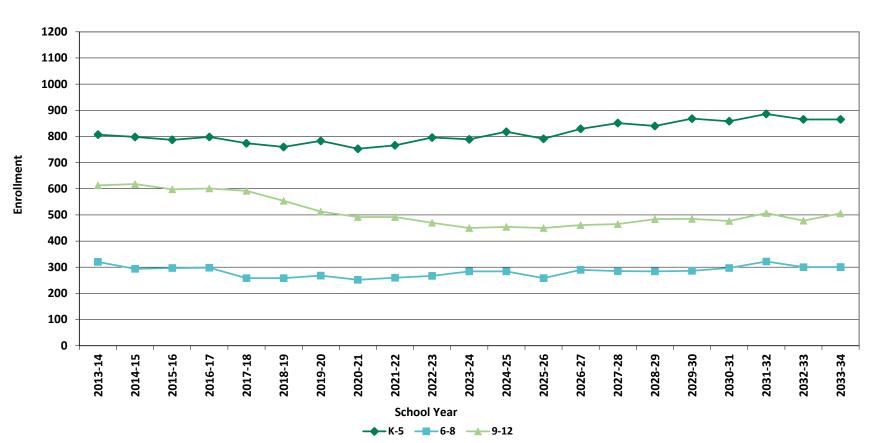
Grades K-12, School Years 2023-24 to 2033-34



MESDEC Historical & Projected Enrollment



Historical & Projected Enrollments in Grade Combinations



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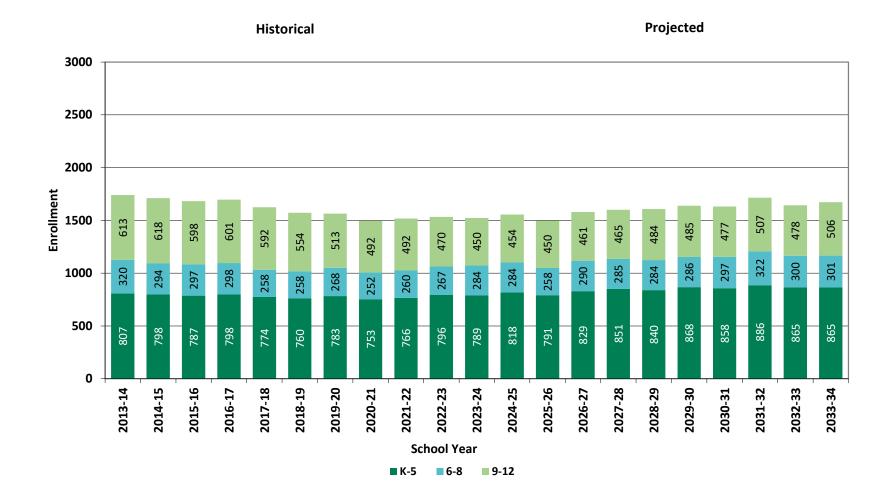
Historical

<u>VESDEC</u>

Projected

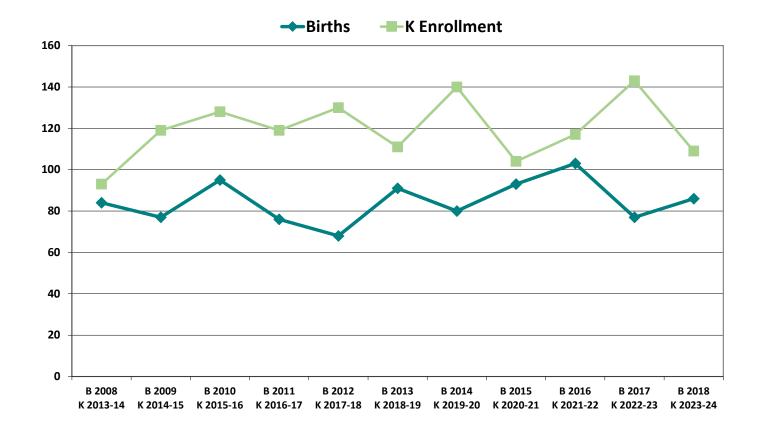
Historical & Projected Enrollments in Grade Combinations

NESDEC



Birth-to-Kindergarten Relationship

<u>NESDEC</u>



Additional Information

NESDEC

Building Permits Issued (Source: HUD)								
Year	Single-Family	Multi-Units						
2019	21	0						
2020	10	0						
2021	6	0						
2022	9	0						
2023	2 to date	0 to date						

School Year	9 - 12 CTE	K - 12 Non-Public	K - 12 Choice-In	K - 12 Choice-Out	K - 12 Out-of-District SPED	K - 12 Homeschool
2019-20	22	219	0	< 10 **	13	< 10 **
2020-21	26	198	< 10 **	< 10 **	14	< 10 **
2021-22	22	226	0	< 10 **	15	27
2022-23	22	192	0	< 10 **	14	15
2023-24	n/a	n/a	n/a	n/a	n/a	n/a

*The above data was provided by the District, with the exception of building permit data (provided by HUD).

"n/a" signifies that information was not provided by District.

** < 10 Not reported, to protect subgroups with fewer than 10 students.

New England's PK-12 Enrollments Trends

ayı)ah

From 2021 to 2030, the US Department of Education anticipates changes in PK-12 enrollment of -3.2% in the South, -6.0% in the West, -3.9% in the Midwest, -6.0% in the Northeast, and a total of -4.4% nationwide.

State	Fall 2021 PK - 12	Fall 2030 Projected	PK-12 Decline	% Change 2021-2030
USA	49,452,864	47,252,500	-2,200,364	-4.4%
СТ	508,686	475,600	-33,086	-6.5%
ME	173,215	161,800	-11,415	-6.6%
MA	921,180	879,900	-41,280	-4.5%
NH	170,005	144,600	-25,405	-14.9%
RI	138,566	130,200	-8,366	-6.0%
VT	83,975	74,600	-9,375	-11.2%

Source: U.S. Department of Education, National Center for Education Statistics, Enrollment in public elementary and secondary schools, by region, state, and jurisdiction: Selected years, fall 1990 through fall 2030, Table 203.20, March 2023.

Although most New England Districts are seeing a decline in the number of births, NESDEC's experience indicates that the impact on enrollment varies from District to District. Almost half of New England Districts have been growing in PK-12 enrollment, and a similar number are declining (often in rural areas), with the other Districts remaining stable.

Methodology, Reliability and Use of this Document

PROJECTION METHODOLOGY

1/2/1/2/

Cohort component (survival) technique is a frequently used method of preparing enrollment forecasts. NESDEC uses this method, but modifies it in order to move away from forecasts that are wholly computer- or formula-driven. Such modification permits the incorporation of important, current district-specific demographic information into the generation of enrollment forecasts (such as in/out-migration of students, resident births, HUD-reported building permits, etc.). Percentages are calculated from the historical enrollment data to determine a reliable percentage of increase or decrease in enrollment between any two grades. For example, if 100 students enrolled in Grade 1 in 2022-23 increased to 104 students in Grade 2 in 2023-24, the percentage of survival would be 104%, or a ratio of 1.04. Ratios are calculated between each pair of grades or years in school over several recent years.

After study and analysis of the historical ratios, and based upon a reasonable set of assumptions regarding births, migration rates, retention rates, etc., ratios most indicative of future growth patterns are determined for each pair of grades. The ratios thus selected are applied to the present enrollment statistics to project into future years. The ratios are the key factors in the reliability of the projections, assuming validity of the data at the starting point.

RELIABILITY OF ENROLLMENT PROJECTIONS

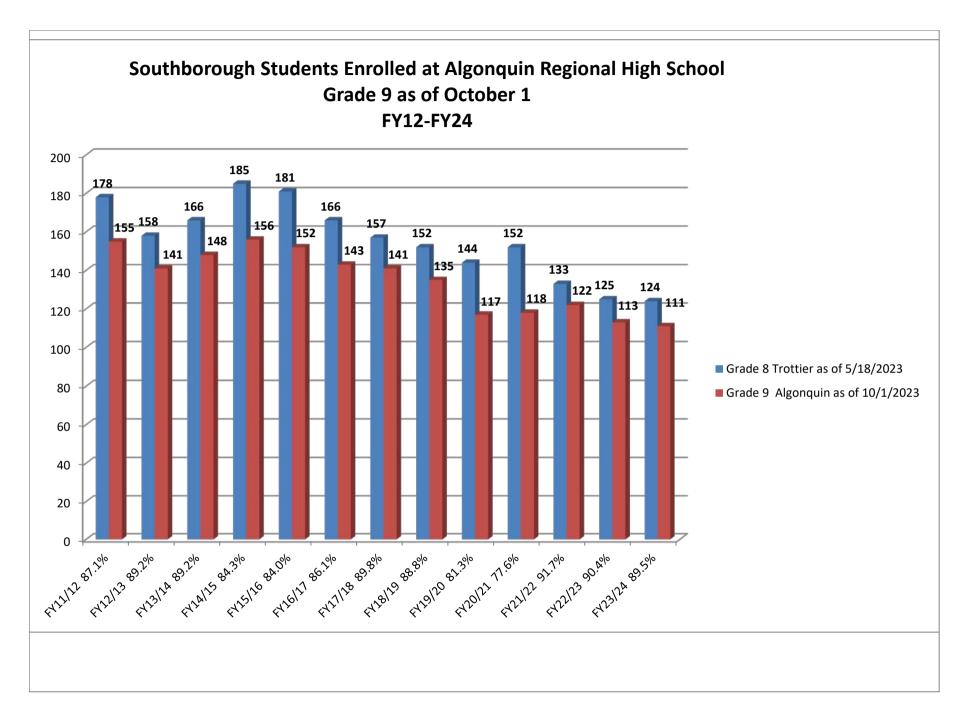
Projections can serve as useful guides to school administrators for educational planning. Enrollment projections are more reliable in Years #1-4 in the future and less reliable in the "out-years." Projections six to ten years out may serve as a guide to future enrollments and are useful for planning purposes, but they should be viewed as subject to change given the likelihood of potential shifts in underlying assumptions/trends, such as student migration, births as they relate to Kindergarten enrollment, and other factors.

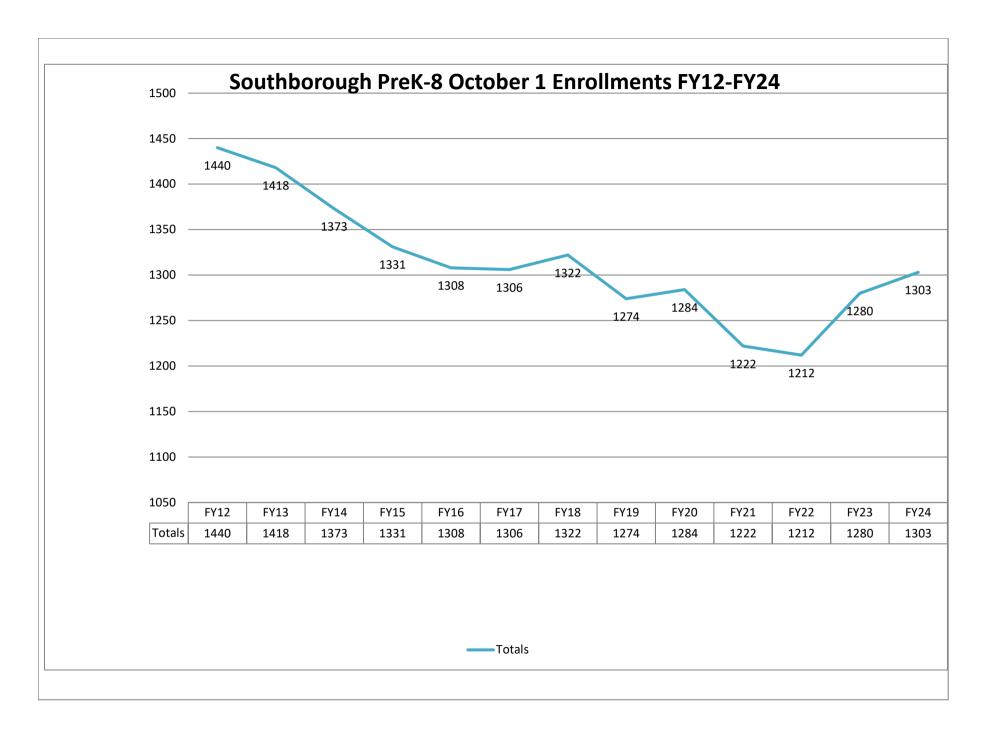
Projections that are based upon **the children who already are in the district** (the current K-12 population only) will be the most reliable. The second level of reliability will be for those children already **born into the community but not yet old enough to be in school.** The least reliable category is the group for which an estimate must be made **to predict the number of births**, thereby adding additional uncertainty. See these three multi-colored groupings on the "Projected Enrollment" tab.

Annual updates allow for early identification of recent changes in historical trends. When the actual enrollment in a grade is significantly different (higher or lower) from the projected number, it is important (yet difficult) to determine whether this is a one-year aberration or whether a new trend may have begun. In light of this possibility, NESDEC urges all school districts to have updated enrollment forecasts developed by NESDEC each October. This service is available at no cost to affiliated school districts.

USING THIS INFORMATION ELECTRONICALLY

If you would like to extract the information contained in this report for your own documents or presentations, you can use screenshots, which can be inserted into PowerPoint slides, Word documents, etc. Because screenshots create graphics, the image is not editable. Please feel free to contact us if you need assistance in this matter, by phone (508-481-9444) or by email (<u>ep@nesdec.org</u>).

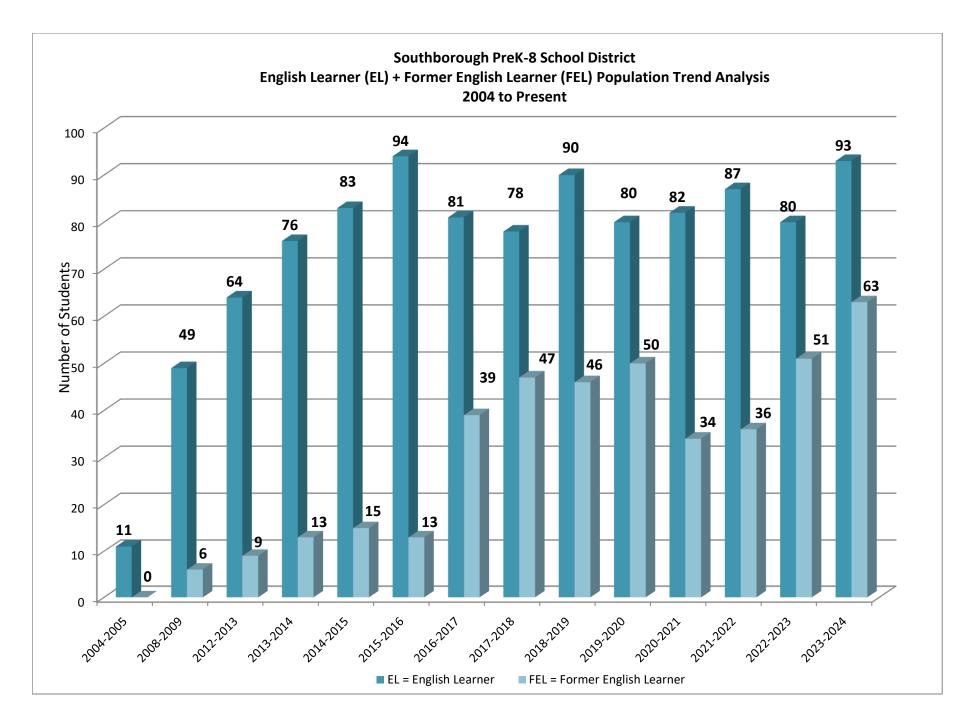




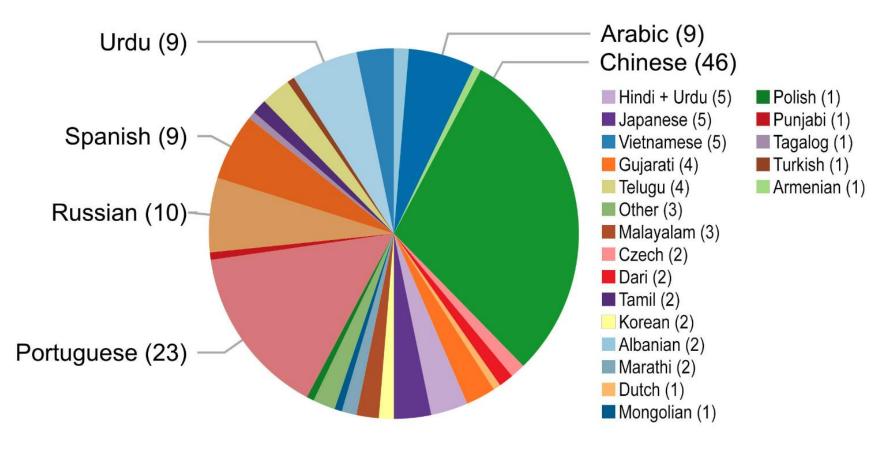
SIMS Report 5: Enrollment Statistics

												Summary (FY 2024)									
District: Southbo	prough (027	60000)																		2024-01-03 07	':55:11
Grade																					
РК КР	KF	KT	1	2	3	4	5	6	7	8	9	10	11	12	SP	Total					
107 0	109	0	149	122	125	154	131	141	130	136	0	0	0	0	0	1304					
Gender																					
Male	Female	Non	binary																		
667	637		0																		
English Learr	ner Popula	ations																			
Total EL	Not in EL Program	She	tered	Two-Wa	ay	Other Bilingual	Tra I Bi	nsitiona ilingual	l Opted	I-Out	EL Rec Arrived i										
92	0	ç	91	0		0		0	1		19										
Other Popula	tions																				
Immigrant	Military F	amily	SPED Ag	je 3-5 - S	SPED Ag	je 6-21	504 Pla	n	Title I	FLI	NE										
14	0		45		163	3	67		0	40)5										
Supplementa	al Low-Inco	ome Indic	ator																		
Student Coun	nt			0																	
High Quality							no Promi	50													
O			Early Col	llege	Ea	urly Colleg		se													
			0			U)														
Race Race Code a	nd Descrip	otion												Count							
01 White														820							
02 Black or A	frican Amer	ican												17							
03 Asian														307							
04 American	Indian or Ala	askan Na	live											2							
05 Native Hav	waiian or Ot	ther Pacif	c Islander	r										1							
06 White & Bl	lack or Afric	an Amerio	can											13							
07 White & As	sian													58							
08 White & Ar	merican Ind	ian or Ala	ska Native	е										2							
10 Black or A	frican Amer	ican & As	ian											1							
11 Black or Al	frican Ameri	ican & Arr	ierican Inc	dian or Ala	aska Nati [,]	ve								1							
13 Asian & Ar	merican Indi	ian or Ala	ska Native	Э										2							
14 Asian & Na	ative Hawai	ian or Oth	er Pacific	Islander										1							
16 White & Bl	lack or Afric	an Amerio	can & Asia	an										1							
17 White & Bl	lack or Afric	an Amerio	can & Ame	erican Indi	ian or Ala	aska Nativ	e							1							
19 White & As	sian & Amer	rican India	an or Alasi	ka Native										1							
33 White (His	panic/Latino	0)												60							
34 Black or A	frican Amer	ican (Hisp	oanic/Latin	וס)										2							
35 Asian (His	panic/Latino	o)												2				ę	94		

38 White & Black or African American (Hispanic/Latino)	5
40 White & American Indian or Alaska Native (Hispanic/Latino)	3
63 White & Black or African American & Asian & American Indian or Alaska Native & Native Hawaiian or Other Pacific Islander (Hispanic/Latino)	1



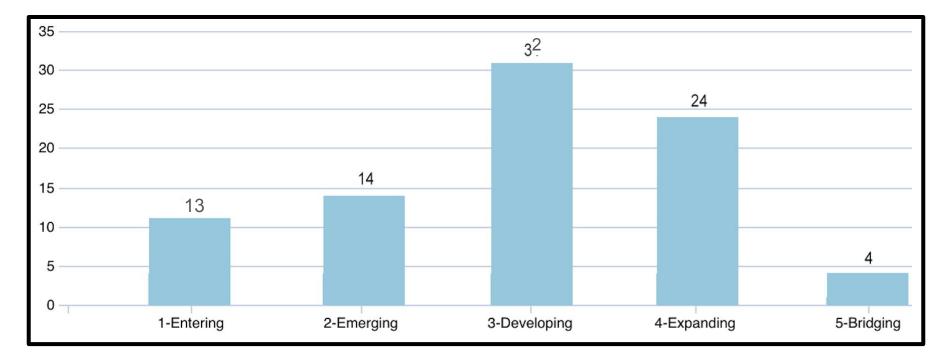
Southborough PreK-8 Home Languages By Total Frequency of English Learners (ELs) and Former English Learners (FELs), Combined 2023-2024



Source: Ellevation

Current as of 12-13-2023

Southborough K-8 Language Proficiency Level Analysis 2023-2024



Foundational Level

7.5 hrs/week - 37 students - 32,19%

Transitional Level

3.75 hrs/week - 50 students - 61.81%

98

Source: Ellevation As of 12-13-23

Student Performance on State Assessment

Massachusetts Comprehensive Assessment System



The Public Schools of Southborough January 2024

Accountability context

The purpose of the accountability system is to provide clear, actionable information to families, community members, and the public about district and school performance. Additionally, the accountability system helps DESE to direct resources and assistance.

MCAS is one of many sources of data the District uses to inform its work.

Alignment to Vision 2026



Strategic Objectives (coherent group of overarching goals and key levers for improvement that will achieve the future vision)

1. Empowering Learners: Implement

instructional practices that engage students in developing and demonstrating their knowledge and skills through rigorous, innovative, and relevant learning experiences.

2. Equity of Opportunity: Provide all students access to challenging and culturally responsive learning experiences that meet their individual needs.

<u>3. Healthy and Balanced Learners</u>: **Prioritize** social, emotional, and physical well-being of students.

<u>4. Educator Learning and Leadership</u>: Demonstrate continual growth through professional collaboration.

5. Finance and Operations to Support Teaching and Learning - Develop, support and operate sustainable, attractive and well maintained schools.

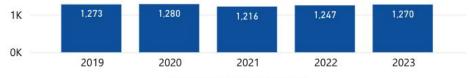
Updates

- MCAS was cancelled in 2020
- MCAS in 2021 was modified
- In 2022, MCAS returned to "typical" administration. Northborough Grades 3-8: Computer Based Testing (CBT)
- In 2023, our participation rates remained high for ELA, Math and Science at 99- 100% in all three



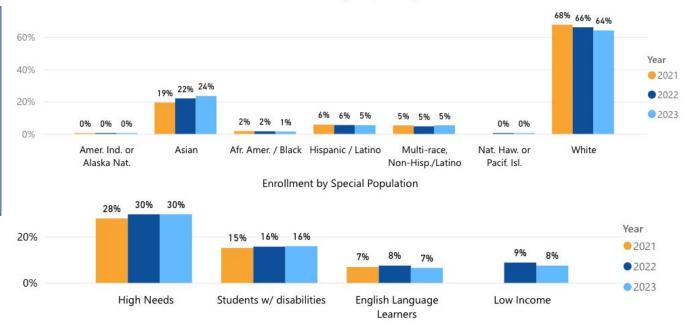
Student Enrollment

Total Enrollment by Year



Enrollment by Race/Ethnicity

Students in The Public Schools of Southborough



* Since fall 2021, DESE no longer reports data for the economically disadvantaged student group and instead reports data for a <u>newly</u> <u>defined low income student group</u>. This change also affects the high needs group.

MCAS Scoring

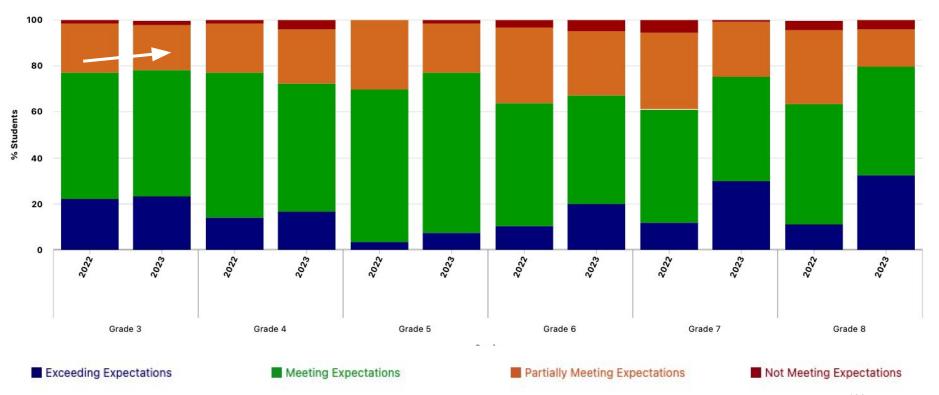
Achievement Level	Policy-level Definition
Exceeding Expectations	A student who performed at this level exceeded grade-level expectations by demonstrating mastery of the subject matter.
Meeting Expectations	A student who performed at this level met grade-level expectations and is academically on-track to succeed in the current grade in this subject.
Partially Meeting Expectations	A student who performed at this level partially met grade-level expectations in this subject. The school, in consultation with the student's parent/guardian, should consider whether the student needs additional academic assistance to succeed in this subject.
Not Meeting Expectations	A student who performed at this level did not meet grade-level expectations in this subject. The school, in consultation with the student's parent/guardian, should determine the coordinated academic assistance and/or additional instruction the student needs to succeed in this subject.

Not Meeting	Partially Meeting	Meeting	Exceeding
Expectations	Expectations	Expectations	Expectations
440 A student who	70 A student who	500 A student who	530 A student who
performed at this level	performed at this level	performed at this level	performed at this
performed at this level did not meet grade- level expectations in this subject.	performed at this level partially met grade- level expectations in this subject.	performed at this level partially met grade- level expectations in this subject.	performed at this level partially met grade-level expectations in this subject.



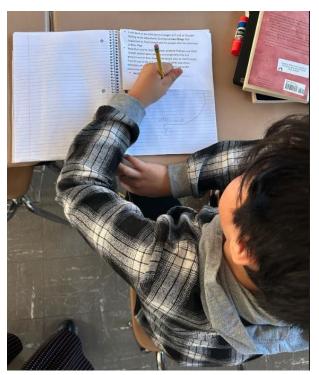
English Language Arts (ELA)

ELA Grades 3-8 Achievement Levels



ELA Grades 3-8 Achievement Percent of Students Meeting or Exceeding Expectations

Year	District	State
2022	68	41
2023	74	42



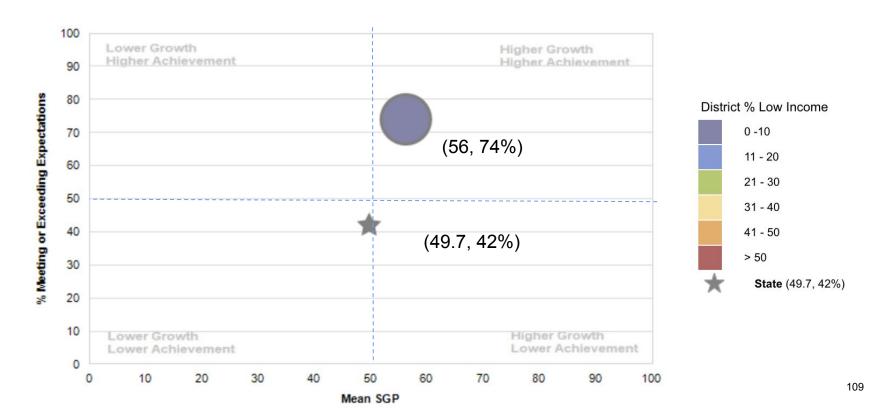
Student Growth Percentile

"Student growth percentiles" are a measure of student progress that compares changes in a student's MCAS scores to changes in MCAS scores of other students with similar scores in prior years.

Growth is measuring change in performance rather than absolute performance

GR201 MCAS Statewide Achievement and Growth by District Spring 2023 English Language Arts Grade Grades 3-8

MIN



English Language Arts-Growth

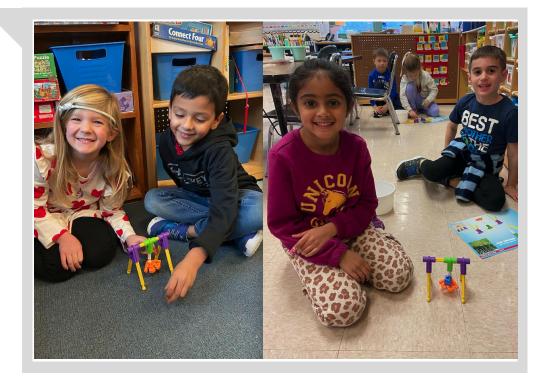
Average Student Growth Percentile (SGP) by Grade									
Grade	2022	2023							
4	56	53							
5	49	46							
6	40	54							
7	48	68							
8	52	60							
3-8	49.0	56							

Disaggregated ELA Gr 3-8

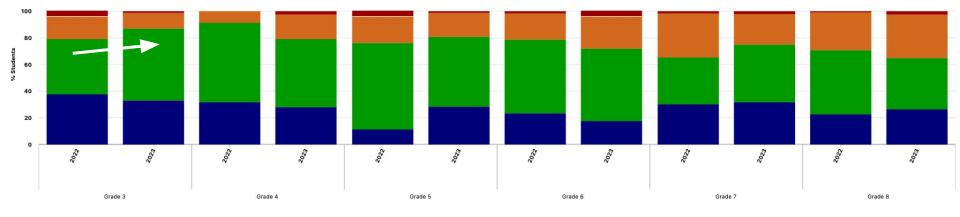
		Avg.							
Student Group	Students Included	Part. Rate	% at Each Level					SGP	Included in Avg.
	#	%	Ε	Μ	PM	NM	Score		SGP (#)
Accountability Student G									
Students w/ Disabilities	124	98	1	35	48	17	492	47	86
EL and Former EL	88	100	14	51	27	8	506	59	65
Low Income	63	100	10	43	37	11	500	52	42
High Needs	230	99	8	44	37	11	501	52	166
African Amer./Black	9								6
Amer. Ind. or Alaska Nat.	1								1
Asian	164	100	38	53	7	2	523	65	121
Hispanic/Latino	42	100	12	52	31	5	507	59	22
Multi-Race, Non- Hisp./Lat.	47	100	23	51	21	4	512	57	40
White	539	99	17	54	26	4	510	54	429
Other Student Groups									
Male	410	100	16	56	24	4	510	55	309
Female	391	99	27	50	20	3	516	57	309
Non-Title 1	802	100	21	53	22	3	513	56	619
Non-Disabled	678	100	25	57	17	1	516	58	533
Non-Low Income	739	99	22	54	21	3	514	56	577
EL	36	100	0	44	42	14	495	60	21
Former EL	52	100	23	56	17	4	513	59	44
Ever EL	109	100	18	50	26	6	508	57	85
Foster	1								1
All Students									
2023	802	100	21	53	22	3	513	56	619

District

Mathematics



Mathematics - Grades 3-8 - Achievement Levels







Partially Meeting Expectations

Not Meeting Expectations

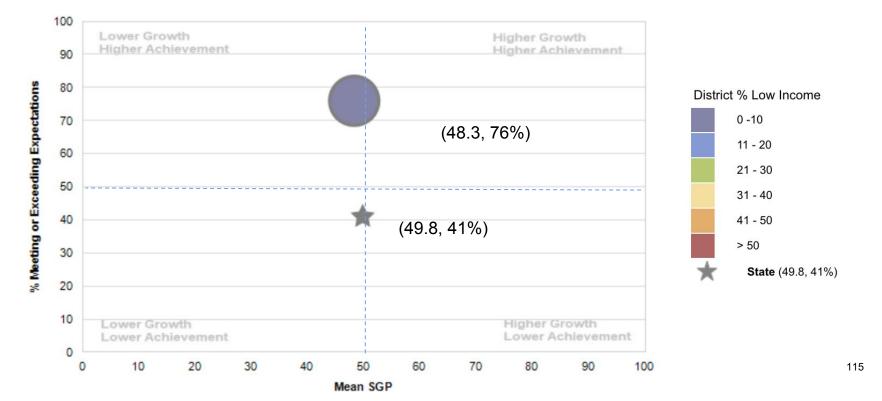
Mathematics Grades 3-8 Achievement Percent of Students Meeting or Exceeding Expectations

Year	District	State
2022	76	39
2023	76	41

GR201 MCAS Statewide Achievement and Growth by District

Spring 2023 Mathematics Grade Grades 3-8

vīn



Mathematics

Average Student Growth Percentile (SGP) by Grade

Grade	2022	2023
4	60	44
5	61	54
6	51	46
7	56	52
8	51	45
3-8	56	48

Disaggregated Math Gr 3-8

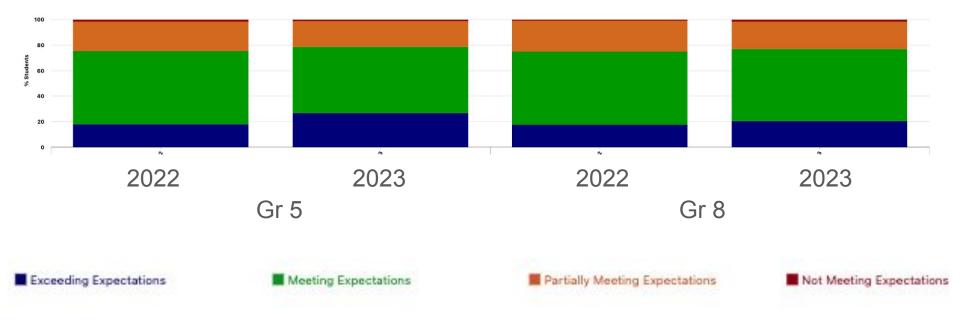
				Dist	rict				
Included Rate % at Each Level				Sca	Avg. Scaled		Included in Avg.		
	%	E	Μ	PM	NM	Sco	ore		SGP (#)
	-						_	44	84
5.575 (S.5.				1000	-				65
									42
10.000 C	98	15	39	36	11	50	4	48	164
9									6
1									1
164	100	49	43	6	2	52	9	54	121
42	100	14	50	26	10	50	8	48	22
46	98	20	57	22	2	51	4	44	40
537	99	23	50	25	2	51	4	47	429
408	99	28	50	19	3	51	7	49	308
390	99	27	48	23	3			47	310
799	99	27	49	21	3	51	6	48	619
677	100	31	51	17	0	52	0	49	535
736	99	29	50	19	2	51	7	48	577
35	97	6	57	29	9	50	3	47	21
52	100	38	40	17	4	52	1	57	44
108	99	28	46	21	5	51	6	54	85
1									1
799	99	27	49	21	3	51	6	48	619
	# 5roups 122 87 63 227 9 1 1 164 42 46 537 537 408 390 799 677 736 35 52 108 1	Included Rate # % Froups 97 122 97 87 99 63 100 227 98 9 10 101 10 1 1 164 100 42 100 46 98 537 99 537 99 408 99 390 99 799 99 677 100 736 99 35 97 52 100 108 99 1 1	Included Rate % # % E Groups 122 97 5 87 99 25 63 100 11 227 98 15 9 1 1 227 98 15 9 1 1 1 227 98 15 9 1 1 1 1 1 1 1 1 1 1 1 1 1 1 164 100 49 42 100 14 46 98 20 1 1 537 99 23 23 408 99 28 390 99 27 799 99 27 6 7 100 31 736 99 29 35 97 6 52 100 38	Included Rate $\%$ at E # % E M froups 122 97 5 34 87 99 25 47 63 100 11 33 227 98 15 39 9 - - - 164 100 49 43 42 100 14 50 46 98 20 57 537 99 23 50 46 98 20 57 537 99 23 50 408 99 28 50 390 99 27 48 799 99 27 48 799 99 27 49 677 100 31 51 736 99 29 50 35 97 6 57 52 <td< td=""><td>Students Included Part. Rate % at Each Lui # % E M PM Groups 122 97 5 34 43 87 99 25 47 22 63 100 11 33 43 227 98 15 39 36 9 - - - 1 - 1 164 100 49 43 6 164 100 49 43 6 164 100 49 43 6 164 98 20 57 300 99 23 50 19 </td><td>Included Rate % at Each Level # % E M PM NM Groups 122 97 5 34 43 18 87 99 25 47 22 6 63 100 11 33 43 13 227 98 15 39 36 11 9 - - - - - 1 0 49 43 6 2 164 100 49 43 6 2 42 100 14 50 26 10 46 98 20 57 22 2 537 99 23 50 25 2 408 99 28 50 19 3 390 99 27 48 23 3 799 99 27 49 21 3<td>Students Included Part. Rate % at Each Level Av Sca # % E M PM NM Sca Groups Image: State of the state o</td><td>Students Included Part. Rate % at Each Level Avg. Scaled # % E M PM NM Scaled sroups E M PM NM Score Score 122 97 5 34 43 18 495 87 99 25 47 22 6 514 63 100 11 33 43 13 502 227 98 15 39 36 11 504 9 - - - - - - 1 - - - - - - 164 100 49 43 6 2 529 42 100 14 50 26 100 508 46 98 20 57 22 2 514 537 99 23 50 19 3 516</td></td></td<> <td>Students Included Part. Rate % at Each Level Avg. Scaled Score SGP # % E M PM NM Score Score SGP 122 97 5 34 43 18 495 44 87 99 25 47 22 6 514 54 63 100 11 33 43 13 502 51 227 98 15 39 36 11 504 48 9 - <t< td=""></t<></td>	Students Included Part. Rate % at Each Lui # % E M PM Groups 122 97 5 34 43 87 99 25 47 22 63 100 11 33 43 227 98 15 39 36 9 - - - 1 - 1 164 100 49 43 6 164 100 49 43 6 164 100 49 43 6 164 98 20 57 300 99 23 50 19	Included Rate % at Each Level # % E M PM NM Groups 122 97 5 34 43 18 87 99 25 47 22 6 63 100 11 33 43 13 227 98 15 39 36 11 9 - - - - - 1 0 49 43 6 2 164 100 49 43 6 2 42 100 14 50 26 10 46 98 20 57 22 2 537 99 23 50 25 2 408 99 28 50 19 3 390 99 27 48 23 3 799 99 27 49 21 3 <td>Students Included Part. Rate % at Each Level Av Sca # % E M PM NM Sca Groups Image: State of the state o</td> <td>Students Included Part. Rate % at Each Level Avg. Scaled # % E M PM NM Scaled sroups E M PM NM Score Score 122 97 5 34 43 18 495 87 99 25 47 22 6 514 63 100 11 33 43 13 502 227 98 15 39 36 11 504 9 - - - - - - 1 - - - - - - 164 100 49 43 6 2 529 42 100 14 50 26 100 508 46 98 20 57 22 2 514 537 99 23 50 19 3 516</td>	Students Included Part. Rate % at Each Level Av Sca # % E M PM NM Sca Groups Image: State of the state o	Students Included Part. Rate % at Each Level Avg. Scaled # % E M PM NM Scaled sroups E M PM NM Score Score 122 97 5 34 43 18 495 87 99 25 47 22 6 514 63 100 11 33 43 13 502 227 98 15 39 36 11 504 9 - - - - - - 1 - - - - - - 164 100 49 43 6 2 529 42 100 14 50 26 100 508 46 98 20 57 22 2 514 537 99 23 50 19 3 516	Students Included Part. Rate % at Each Level Avg. Scaled Score SGP # % E M PM NM Score Score SGP 122 97 5 34 43 18 495 44 87 99 25 47 22 6 514 54 63 100 11 33 43 13 502 51 227 98 15 39 36 11 504 48 9 - <t< td=""></t<>

District



Science, Technology & Engineering (STE)

Science and Technology- Grades 5 & 8- Achievement



Science-Achievement

MCAS Results by Grade

Next Generation MCAS Percent Meeting or Exceeding Expectations by Grade

Grade	2022	2023
05	75	78
08	72	76
3-8	73	77



Disaggregated Science/ Technology Gr 5 & 8 Achievement

					GR/	ADES	05 & 08 - 5
					Dist	rict	
Student Group	Students Included	Part. Rate	%		ach L		Avg. Scaled
	#	%	E	М	PM	NM	Score
Accountability Student			-		-		
Students w/ Disabilities	36	95	8	44	33	14	499
EL and Former EL	29	100	24	34	34	7	507
Low Income	19	100	11	37	42	11	496
High Needs	71	97	17	42	34	7	505
African Amer./Black	2						
Asian	56	100	36	50	11	4	520
Hispanic/Latino	12	100	0	58	42	0	503
Multi-Race, Non-	16	100	31	38	31	0	515
Hisp./Lat.							
White	176	99	21	57	20	2	514
Other Student Groups							
Male	131	98	27	53	18	3	515
Female	130	100	21	55	24	1	514
Non-Title 1	262	99	24	54	21	2	515
Non-Disabled	226	100	26	55	19	0	517
Non-Low Income	243	99	25	55	19	1	516
EL	6						
Former EL	23	100	30	39	26	4	512
Ever EL	38	100	26	39	29	5	510
Foster	1						
(a) and an and a set of the se							
All Students							
2023	262	99	24	54	21	2	515

How do we use the MCAS results?

- Conduct item analyses to inform instructional and curricular decisions
- Disaggregate performance by subgroups
- Analyze individual student results
- Identify students in need of academic acceleration
- Identify areas where students need academic support
- Triangulate results with other assessment results
- Identify and address non-academic barriers to learning



Item Analysis of MCAS

ltem Analysis

MCAS - ELA Item Analysis School: In Margaret A, Neary Elementary School: Grade: In Grade 4

District	School	Grade	Item Categor,	Item type	Item	Item Description	Avg School % Correct	Avg District % Correct	Avg State % Correct	Biff From School to State
Southborough School District	Margaret A. Neary Elementary School	Crede 4	Language	Selected Response	eitem4	Determine the meaning of a phrase in the passage.	92	92	85	7
Southborough School District	Margaret A. Neary Elementary School	Grede 4	Reading	Selected Response	eitem24	Identify the organizational structure of the passage.	75	75	68	7
Southborough School District	Margaret A. Neary Elementary School	Grade 4	Reading	Selected Response	eitenn	identify a key detail related to the topic of the passage.	96	96	88	8
Southborough School District	Margaret A. Neary Elementary School	Grade 4	Reading	Selected Response	eitem5	Determine the meaning of a word in context.	60	60	52	8
Southborough School District	Margaret A. Neary Elementary School	Grade 4	Language, Writing	Essay	eitem12	Write an essay that explains a key concept in the passage; use important information from the passage as evidence.	44	44	35	9
Southborough School District	Margaret A. Neary Elementary School	Grade 4	Reading	Selected Response	eitem22	Use information from the passage to determine the meaning of a word.	91	91	82	9
Southborough School District	Margaret A. Neary Elementary School	Grade 4	Reading	Selected Response	eitem6	Identify the reason an event in the passage occurred.	86	86	76	10
Southborough School District	Margaret A. Neary Elementary School	Grade 4	Reading	Selected Response	eitem21	Identify a main idea developed in a section of the passage.	60	60	50	10
Southborough School District	Margaret A. Neary Elementary School	Grade 4	Reading	Selected Response	eitem29	Make an inference based on details from the passage.	48	48	38	10
Southborough School District	Margaret A. Neary Elementary School	Grade 4	Reading	Constructed Response	eitem32	Write a paragraph that describes a character's problem, using important details from the passage.	60	60	50	10
Southborough	Margaret A. Neary	Grade	Reading	Selected	eitem7	Identify the purpose of a paragraph from the	83	83	72	11

Item #4

8 Komodo is the largest of the islands. It is just 150 square miles (241 square km). Two Komodo Islands could fit in New York City!

 The land where this lizard roams is rugged and hilly. Parts of the islands are forests with dense plant life. The weather is dry and hot. The islands get little to no rainfall eight months out of the year. During the day it averages 95 degrees Fahrenheit (35 degrees Celsius). Komodos thrive in this heat. Sometimes Komodos trek up the mountains and ridgetops where the air is cooler and moist.

GROUND DWELLERS

Many other lizards live in trees. Komodo dragons dwell on the ground. On the ground they bask in the heat of the sun. They watch for prey in dry grasslands and forests. At night they retreat to their lairs.

FIGHTING FOR LAND

Komodo dragons like hanging out alone. Their small lairs are just large enough for one dragon. In the day they roam and hunt alone. While roaming, a dragon stays in a certain area. Each dragon's territory depends on its size. An average adult covers about 1.2 square miles (2 square km) every day. Read the sentence from paragraph 10 in the box.

At night they retreat to their lairs.

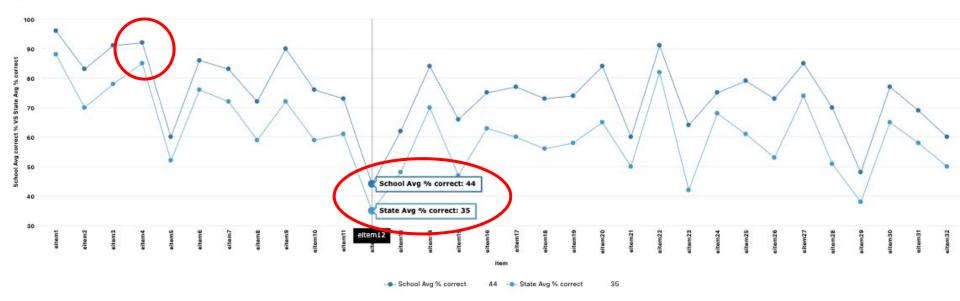
Based on paragraph 10, what does the phrase "retreat to" mean?

A. fall into

- B. search for
- C. go back into
- D. remain close by

Item Analysis- compared to state

What is School Avg % correct VS State Avg % correct by Item in MCAS ELA?



Many Sources of Data

DIBELS 8th-Annual Grade Level Report

×

District:	Public Scho	ols of Southboroug
Scope:	District	~

h Year; Assessment:

2022-2023

ment: DIBELS 8th Edition

Grade	Beginnin	g				Middle					End				
к	n=141	30 (21%)	32 (23%)	29 (21%)	50 (35%)	n=135	18 (13%)	26 (19%)	46 (34%)	45 (33%)	n=139	6 <mark>-</mark> (4%)	12 (9%)	46 - (33%)	75 (54%)
1st	n=117	13 (11%)	14 (12%)	28 (24%)	62 (53%)	n=118	10 (8%)	13 (11%)	34 - (29%)	61 (52%)	n=118	3 (3%)	9 <mark>-</mark> (8%)	20 - (17%)	86 (73%)
2nd	n=122	20 (16%)	17 (14%)	33 (27%)	52 - (43%)	n=122	11 (9%)	15 (12%)	40 - (33%)	56 - (46%)	n=122	9 - (7%)	6 <mark>-</mark> (5%)	40 - (33%)	67 (55%)
3rd	n=145	11 (8%)	18 (12%)	53 - (37%)	63 □ (43%)	n=146	12 (8%)	17 <mark>-</mark> (12%)	46 - (32%)	71 - (49%)	n=147	8 (5%)	17 <mark>-</mark> (12%)	22 - (15%)	100 [□] (68%)

Legend n = Number of Students Intensive Support Strategic Support Core Support Core Support

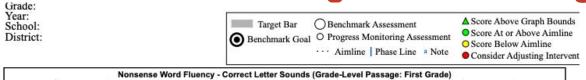
LNF: Letter Naming Fluency PSF: Phoneme Segmentation Fluency NWF: Nonsense Word Fluency CLS: Nonsense Word Fluency - Correct Letter Sounds WRC: Nonsense Word Fluency - Words Recoded Correctly WRF: Word Reading Fluency ORF: Oral Reading Fluency Words Correct: Oral Reading Fluency - Words Correct Errors: Oral Reading Fluency - Errors Accuracy: Oral Reading Fluency - Accuracy Composite: DIBELS 8 Composite Score

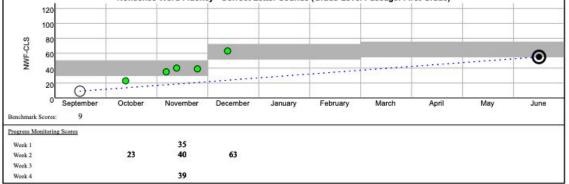
DIBELS
8th -
Class
Roster
View

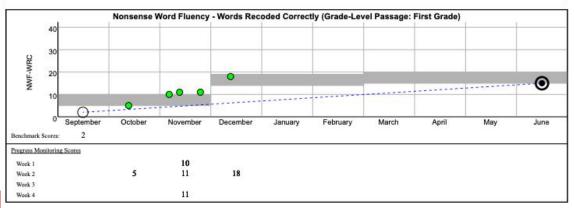
LNF PSF		PSF		NWF				WRF		ORF					Composite	
Score	Status	Score	Status	CLS	Status	WRC	Status	Score	Status	Words Correct	Status	Errors	Accuracy	Status	Score	Status
57		43		52		14		17	1	21			87%		389	
31	Intensive	23	Intensive	29	Intensive	9	Intensive	6	Intensive	2	Intensive	12	14%	Intensive	362	Intensi
48	Intensive	56	Core	28	Intensive	8	Intensive	10	Intensive	9	Intensive	5	64%	Strategic	370	Intensi
51	Strategic	45	Core	32	Intensive	8	Intensive	18	Core	20	Strategic	4	83%	Strategic	379	Strateg
74	Core	56	Core	40	Intensive	12	Strategic	12	Intensive	8	Intensive	8	50%	Intensive	381	Strateg
74	Core	56	Core	51	Strategic	17	Core	10	Intensive	5	Intensive	9	36%	📕 Intensive	384	Strates
75	Core	44	Core	44	Strategic	12	Strategic	19	Core	16	Strategic	10	62%	Strategic	388	Strates
58	Core	49	Core	54	Core	18	Core	18	Core	16	Strategic	3	84%	Strategic	389	Core
64	Core	57	Core^	51	Strategic	17	Core	12	Intensive	20	Strategic	5	80%	Strategic	390	Core
80	Core	44	Core	69	Core	3	Intensive	14	Strategic	47	Core	11	81%	Strategic	410	Core
87	Core	62	Core^	63	Core	18	Core	27	Core	47	Core	6	89%	Core	415	Core
91	Core	44	Core	97	Core^	25	Core	21	Core	31	Core	5	86%	Strategic	421	Core
56	Strategic	45	Core	118	Core^	35	Core^	43	Core^	67	Core^	2	97%	Core	446	Core^
84	Core	40	Strategic	108	Core^	35	Core^	81	Core^	91	Core^	7	93%	Core	467	Core^
83	Core	61	Core^	135	Core^	43	Core^	70	Core^	104	Core^	0	100%	Core	483	Core^
100	Core	42	Strategic	133	Core^	41	Core^	74	Core^	118	Core^	20	86%	Strategic	492	Core^
96	Core	74	Core^	183	Core^	51	Core^	104	Core^	145	Core^	1	99%	Core	534	Core^
72.0		49.9		77.2	- 65	22.0		33.7	1	46.6		6.8	75.2%		419.4	

Legend

Individual Student Progress Monitoring







Class View of Math Assessments

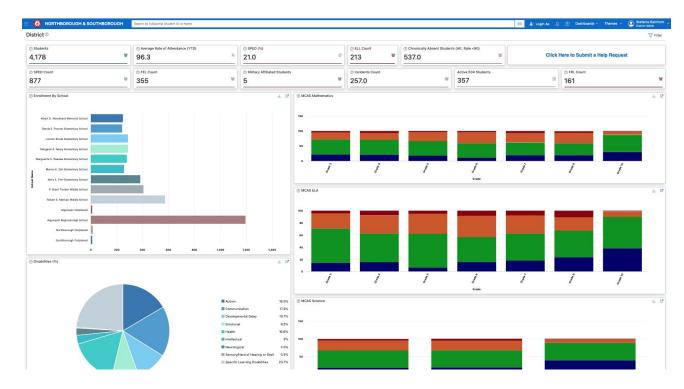
н	1	J	к	L	М	N	0	Р	Q	R	S	т	U	V	w	х	Y	Z	A
Readine ss	Underst anding Multiplic ation and Divison	Multiplic ation Facts: Use Patterns	Multiplic ation Facts 3,4,6,7, 8,9	Division Facts	Sboro	Fluently Multiply and Divide Within 100	Area	Data	Fluently Add and Subtract within 1,000	Multiple s of 10	Problem Solving	Underst anding Fraction s	Fraction Equival ence and Compari son	Time, Capacit y, and Mass	Two-D Shapes	Perimet er	EOY		
36	10	12	7	13	29	20	18	15	9	9	7	19	15	18	13	16	30	20	2
<u>Readi</u> <u>ness</u>	Topic 1	Topic 2	Topic 3	Topic 4	Bench mark <u>1-4</u>	Topic 5	Topic 6	Topic Z	Topic 9	<u>Topic</u> <u>10</u>	Topic 11	Topic 12	Topic 13	Topic 14	Topic 15	<u>Topic</u> <u>16</u>	EOY	Fall Fact Fluency Addition Derived Facts to 20	Fall Flue Subtr Deri Fact 2
18	10	9.25	5.25	8.25	-	16	13									[]		9	Ĵ
12	9.5	11	6.5	11.5	-	18	17											11	
	10	4.25	4.75	10.5	20	17	18							22				7	
	8	8.5	4	11.5	-	18	15.5											14	
8 1 1	10	12	6	12.75	2 0	19	18											18	
23	10	11.75	6	13	-	18	15											20	
	6	4.5	2.75	5.75	-	17	14											12	0
	9	12	7	12.25	-	20	18											20	
11	8	9.5	4.5	7.25	-	16	8											9	2
13	6.5	6.5	2.5	12.75	-	19	13											20	
	2	6.25	2		-	16	14											4	0
20	10	10.75	6		-	17	16											13	
22	9.5	11	6	12.75	-	20	17											20	
14	8.5	10		8.25	-	13	10.75											7	
14	9.5	11	7	13	-	18	18		-									9	
22	10	5.75	5.5		-	12	17											11	
8	10	8.25	5.75	9.5	-	15	16											9	

Class view of SEL Screener Data

	SAE	BRS		
SOCIAL BEHAVIOR	ACADEMIC BEHAVIOR	EMOTIONAL BEHAVIOR	TOTAL BEHAVIOR	
14	11	21	46	
16	13	21	50	
10	5	18	33	
13	13	19	45	
18	18	21	57	
18	18	19	55	
18	14	21	53	
12	7	16	35	
11	10	11	32	
18	18	21	57	
17	14	15	46	
16	13	21	50	
17	13	12	42	
14	4	21	39	

AnalyticVue - Data dashboard

- Equity Audit Action Step
- Consolidate data
- Analytical tool





Central Office

• Distribution of central office cost (40-30-30) vs. actual district wide student enrollment breakout:

Northborough K-8 student enrollment as of 10/1/2023	1,638
Southborough K-8 student enrollment as of 10/1/2023	1,303
Algonquin student enrollment as of 10/1/2023	<u>1,195</u>
	4,136

Northborough	1638/4136 = 40%
Southborough	1303/4136 = 31%
Regional	1195/4136 = 29%

FY25 Northborough

Salaries	\$ 1,390,238.00
Supplies	\$ 9,500.00
Dues/Miscellaneous Expense	\$ 14,465.00
Travel	\$ 13,480.00
Advertising	\$ 6,500.00
Professional Development	\$ 6,810.00
Utilities/Rent	\$ 28,498.00
Building Maintenance	\$ 2,700.00
New Equipment	\$ 1,200.00
Equipment Maintenance	\$ 2,300.00
Administrative Technology	\$ 110,300.00
Lease Postage	\$ 440.00
	\$ 1,586,431.00

FY25 Southborough

Salaries	\$ 1,052,845.00
Supplies	\$ 6,675.00
Dues/Miscellaneous Expense	\$ 13,345.00
Travel	\$ 10,810.00
Advertising	\$ 7,500.00
Professional Development	\$ 5,842.00
Utilities/Rent	\$ 3,500.00
Building Maintenance	\$ 1,500.00
New Equipment	\$ 2,500.00
Equipment Maintenance	\$ 800.00
Administrative Technology	\$ 83,425.00
Lease Postage	\$ 300.00
	\$ 1,189,042.00

FY25 Northborough/Southborough

Salaries	\$ 984,447.00
Supplies	\$ 6,202.00
Dues/Miscellaneous Expense	\$ 11,940.00
Travel	\$ 8,535.00
Advertising	\$ 7,000.00
Professional Development	\$ 2,542.00
Utilities/Rent	\$ 21,736.00
Building Maintenance	\$ 1,000.00
New Equipment	\$ 900.00
Equipment Maintenance	\$ 1,000.00
Administrative Technology	\$ 82,725.00
Lease Postage	\$ 330.00
	\$ 1,128,357.00

	The Public Sch	ools of I	orthborough and Southborough		
			he Superintendent		
		Telepho	ne Extension List		
Superintendent of Schools	Gregory Martineau	71250	OPERATIONS		
Executive Administrator	Cheryl Lepore	71251	Assistant Superintendent of Operations	Keith Lavoie	71216
Administrative Assistant to the Office of the Superintendent	Mariana Silva	71210	Transportation and Registration Specialist	Sheila Hana	71252
TEACHING & LEARNING			STUDENT SUPPORT SERVICES		
Assistant Superintendent of Teaching & Learning	Stefanie Reinhorn	71211	Director of Student Support Services	Marie Alan	71253
Administrative Assistant to the Assistant Superintendent	Nancy Bissett	71241	Assistant Director of Student Support Services	Deb Lemieux	71237
Social Emotional Learning (SEL) Coordinator PreK-12	Jennifer Lipton	TBD		Helene Desjardins	71239
English Language Arts (ELA) Coordinator PreK-8	Megan Kelty	TBD		Kate Clark	508.351.7010 ext 1050
Mathematics Coordinator PreK-5	Kathy Lizotte	62050	Early Childhood Administrator	Jennifer Henry	508.460.0941
			Administrative Assistant to Student Support Services	Sandy Burgess	71221
FINANCE					
Director of Finance	Rebecca Pellegrino	71227	ENGLISH LEARNERS AND EQUITY		
Finance and Operations Administrator	Caroline Willard	71234	Director of Multilingual Learners and Equity	Rhoda Webb	71242
Financial Coordinator	Elena Dako (Regional)	71235	Assistant to Director of English Learners & Equity	Deb Young	71215
	Korrianne Bardsley (SBoro)	71236			
	Pam Roberts (NBoro)	71238	TECHNOLOGY		
Accountant	Sunny Cox	71233	Director of Instructional Technology & Digital Learning	Julie Doyle	508.351.7010 ext 1057
Treasurer	Christine Tague	71210	Director of Information Technology	Ryan O'Leary	508.351.7010 ext 2222
			Data Specialist	Judy Davies	71264
HUMAN RESOURCES			Data Technology Specialist	Julie Marshall	71265
Executive Director of Human Resources	Heather Richards	71220	FOOD SERVICES		
Human Resources Administrator	Nena Wall	71212	Food Services Manager	Dianne Cofer (Algon)	508.351.7010 ext 1249
Human Resources Generalist	Elaine Chisholm	71214		Kyle Parson (NSBoro)	71228
Updated - January 2024			District Wellness Coordinator & Nurse Leader	Mary Ellen Duggan	71264

