



Liberty Middle School Campus Improvement Plan 2023-2024

PSJA 2023 -2024 School Board

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Vision

 Every PSJA student is prepared to participate, compete, and excel in a global society to foster multi-generational prosperity.

Mission

•As educational leaders, the PSJA team is engaged and empowered to connect all students with innovative instruction, outstanding facilities, technology, skills, and social-emotional support while prioritizing health and safety for all – from early childhood through their chosen career.

As one PSJA family, we build on our legacy of academic excellence, renowned college and career readiness, biliteracy and extracurricular programs, and our multicultural heritage to ensure every student has the experiences and resources necessary to achieve the highest levels of success

2023-2024 STRATEGIC DIRECTION

Every PSJA student

is prepared to participate, compete, and excel in a global society to foster multi-generational prosperity.

As educational leaders, the PSJA team is engaged and empowered to connect all students with innovative instruction, outstanding facilities, technology, skills, and social-emotional support while prioritizing health and safety for all - from early childhood through their chosen career.

As one PSJA family, we build on our legacy of academic excellence, renowned college and career readiness, biliteracy and extracurricular programs, and our multicultural heritage to ensure every student has the experiences and resources necessary to achieve the highest levels of success.

Our Vision & Mission

Student performance

District and school climate

Our Goals

Leadership Growth



Effective Teaching & Learning



Family & Community **Empowerment**



Student Support



Our Strategic directions

Technology & Resources | Communication | Health, Safety & Services

Key enablers for '20-'21

Spirit of the PSJA Team

Spirit of the PSJA Student

One PSJA Family

Our Foundation



COLLEGE³
READY, CONNECTED, COMPLETE »

- Commitment to Greatness
- Passion For our Work
- Live the Golden Rule
- No Excuses
- Accountability

What We Want to Accomplish

Every student will graduate bi-literate, college ready, college connected, and college complete.



VISION

LMS students are principled, knowledgeable, well-rounded members of society who continue to be life-long learners.

MISSION

Our mission at LMS is to provide a safe and healthy community that fosters a well-balanced, multicultural experience and to prepare students with the 21st century skills required to succeed globally.

2023	-2024
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Campus Leadership Team:

SBDM:

Site Based Decision Making

MEMBERS:

ROLE	NAME
Principal:	Michelle Fox
Dean of Instruction	Julia Mason
Asst. Principal 6th	Vianey Villegas
Asst. Principal 7 th	Leo Avila/Juanita Balderaz
Asst. Principal 8th	Miguel Salinas
Counselor	Sonia Arce
Students	8 th Eldora de la Cerda
	7 th Renata Cantu
	6 th Edith Guerrero
SPED Teacher:	Cynthia Alaniz
Instructional Aides:	Maria Garcia
Head Custodian:	Alfredo Salazar
Parent of Enrolled Student:	Laura Cantu
Business & Industry REP:	Winner's World
Community Member:	Maurice Parrao

2023-2024

Campus Leadership Team: SBDM:

Site Based Decision Making

MEMBERS:

ROLE	NAME
At-Large Teachers	Claudia Rivera
ESL Teacher	Maria Velasco
CLL	Andrea Gutierrez
Librarian	Danica Simons
Department Chairs	
SPED	Tiffani Garza
Mathematics	Martin Chavez
Language Arts	Yvonne Corpus
Social Studies	Cynthia Parrao
Science	Dalia Lopez
Electives	Aldo Peralta
6th Grade Teacher	
7th Grade Teachers	Fanny Espinosa
	Erasmo Teran
8th Grade Teachers	Nicole Cavazos
	Alfonso Garza
Elective Teachers	Audrey Quintero
	Gerardo Monrreal

SBDM Quarterly Meetings:

Month	Date
1 st Quarter	October 13th, 2023
2 nd Quarter	December 15th, 2023
3 rd Quarter	March 2nd, 2024
4 th Quarter	May 18th, 2024

^{*} Campuses must post SBDM agenda and minutes to campus website within 10 days following meeting.



Executive Summary

Campus Improvement Plan: School Year 2023-2024

Campus Name: Liberty Middle School

Mission: At Liberty Middle School, we envision our students as principled, knowledgeable, well-rounded members of society who continue to be life-long learners. It is our mission to provide our students a safe and healthy community that fosters a well-balanced, multicultural experience and prepares students with the 21st century skills required to succeed globally.

Demographics Summary: The enrollment at Liberty Middle School as of September 5, 2023 is 792 students. Liberty's student population is 99% Hispanic and 1% White. Our student population is largely economically disadvantaged (92.6%) and serve 1.5% of our students as migrants. Over 13% of our student population receives special education services, an additional 10% receive accommodations under 504 and an additional 10% of our population is serviced through Rtl. Our gifted and talented population accounts for approximately 4.4% of our student population. We serve an English Learner population of over 50%. For 2021-2023, the attendance rate for the campus was consistently maintained between 88% and 92%, pre COVID-19. Most of our students live in the surrounding areas of the school community; however, 234 (30%) students choose to attend our school from other zones in the community and from outside of the District.

Comprehensive Needs Assessment Summary: Based on 2023 accountability, Liberty Middle School received an overall grade of 92 (A Rating) in the three domains. In the Student Achievement domain, which is based on performance on the STAAR, Liberty's scaled score was 75. In the School Progress domain which measures student improvement from year to year and performance relative to similar campuses, Liberty's score was an 94 due to Academic Growth and in the Closing the Gaps domain which measures student groups against annual targets, Liberty's scaled score was a 87. Liberty earned 4 distinctions: ELA/Reading, Comparative Academic Growth, Comparative Closing the Gaps, and Post-Secondary Readiness.

Curriculum and Instruction and Assessment: Liberty Middle School is an authorized International Baccalaureate World School promoting a well-rounded education and the ten attributes of the Learner Profile. IB learners strive to be balanced, caring, communicators, inquirers, knowledgeable, open-minded, principled, reflective, risk takers, and thinkers. Teachers are encouraged to write and implement units of study that make natural connections within and among the content areas. Liberty boasts a strong commitment to the District's Dual Language Enrichment and Academic UIL Programs as well as participation in athletics and the arts. In order to address achievement gaps in ELA/R and mathematics, all 6th, 7th and 8th graders have been scheduled to 90-minute blocks. Enrichment classes in 8th grade science and social studies have been created to serve English Learners and an intentional 8th grade cohort of students respectively. Liberty follows the District curriculum for the content areas and assesses regularly to monitor the performance and progress of students. Assessment data is used to determine direction in instruction and in planning appropriate interventions.

Summary of Goals: In our pursuit of excellence and student success, Liberty Middle School has identified the following three areas for improvement this year: to promote literacy across the content areas by engaging students in the receptive (listening and reading) and productive (speaking and writing) language domains consistently; to refine lesson planning to include details and specificity for engaging, rigorous and relevant instruction; to enrich our data analysis by consistent, continual progress monitoring by students, teachers, and administration and by appropriate responses to the data with interventions providing the necessary supports to students so they can be successful. In addition, our goal for Student Achievement is to have at least 75% of our students at the "approaches" level, 50% at the "meets" level and 25% at the "masters" level on STAAR. With regard to School Progress, our goal is to have at least 80% of our students show academic growth on STAAR. We believe that if we are successful in attaining the prescribed goals, we will be successful in Closing the Gaps.

Principal Signat	ıre	Member Signature	Parent Signature
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PHARR-SAN JUAN-ALAMO INDEPENDENT SCHOOL DISTRICT

THE STATE OF TEXAS PUBLIC EDUCATION MISSION AND ACADEMIC GOALS



The mission of the public education system of this state is to ensure that all Texas children have access to a quality education that enables them to achieve their potential and fully participate now and the future in the social, economic, and education opportunities of our state and nation. That mission is grounded on the conviction that a general diffusion of knowledge is essential for the welfare of this state and for the preservation of the liberties and rights of citizens. It is further grounded on the conviction that a successful public education system is directly related to a strong, dedicated, and supportive family; and that parental involvement in the school is essential for the maximum educational achievement of a child.

THE STATE OF TEXAS PUBLIC EDUCATION GOALS

GOAL #1: The student in the public education system will demonstrate exemplary performance in the reading and writing of the English language.

GOAL #2: The students in the public education system will demonstrate exemplary performance in the understanding of mathematics.

GOAL #3: The students in the public education system will demonstrate exemplary performance in the understanding of science.

GOAL #4: The students in the public education system will demonstrate exemplary performance in the understanding of social studies.

THE STATE OF TEXAS PUBLIC EDUCATION OBJECTIVES

Objective #1: Parents will be full partners with educators in the education of their children.

Objective #2: Students will be encouraged and challenged to meet their full educational potential.

Objective #3: Through enhanced dropout prevention efforts, all students will remain in school until they obtain a high school diploma.

Objective #4: A well-balanced and appropriate curriculum will be provided to all students.

Objective #5: Qualified and highly effective personnel will be recruited, developed, and retained.

Objective #6: The state's students will demonstrate exemplary performance in the comparison to national and international standards.

Objective #7: School campuses will maintain a safe and disciplined environment conducive to student learning.

Objective #8: Educators will keep abreast of the development of creative and innovative techniques as appropriate to improve student learning.

Objective #9: Technology will be implemented and used to increase the effectiveness of student learning, instructional management, staff development, and administration.

Comprehensive Needs Assessment 2022-2023

Based on 2023 accountability, Liberty Middle School received an overall grade of 92 (A Rating) in the three domains. In the Student Achievement domain, which is based on performance on the STAAR, Liberty's scaled score was 75. In the School Progress domain which measures student improvement from year to year and performance relative to similar campuses, Liberty's score was a 94 and in the Closing the Gaps domain which measures student groups against annual targets, Liberty's scaled score was 87. Liberty earned 4 distinctions: ELA/Reading,Comparative Academic Growth, Comparative Closing the Gaps, and Post-Secondary Readiness.

Based on the 2023 accountability, Liberty Middle School performed above the district and state at the Approaches Level for both Reading and Mathematics overall. Liberty Middle School also performed above the district level in Social Studies at the Approaches Level.

Comprehensive Needs Assessment 2022-2023

(Data from 2021-2023)

Area Reviewed	Summary of Strengths	Summary of Needs	Priorities
Domain 1: Student Achievement	 Algebra continues to perform at 100%. Mathematics overall scored at the 73% Approaches level, 39% Meets, and 16 % Masters level Reading overall scored at the 79% Approaches, 47 % Meets, and 28% Masters level 	 6th Grade Math Meets level from 2019 (last full administration) was 36% and fell to 32% in 2023 6th Grade Math Masters level from 2019 was 14% and fell to 10% in 2023 	Improve student learning outcomes in : • Mathematics 6 th Grade • Provide targeted small group instruction in mathematics
Domain 2: Student Progress	 Math: 84% of eligible growth points earned. Reading: 89% of eligible growth points earned. 	Maintain growth at 80% or better in Reading and Mathematics.	 Address the needs of identified students to meet the progress measure in 2023-2024 in Reading and Mathematics Campuswide use of consistent progress monitoring tool. Increasing instructional time in Reading and mathematics from 45 mins to 90 min block.

Comprehensive Needs Assessment 2022-2023

(Data from 2018-2019)

Area Reviewed	Summary of Strengths	Summary of Needs	Priorities
Domain 3: Closing the Achievement Gap	Academic Achievement Status: ELA/Reading – Met all Targets Growth Status: ELA/Reading – Met all Targets Math – Met all Targets TELPAS met target of 36% at 51%	Did not Meet targets: Academic Achievement Status: Did not Meet Targets Math	 EB, and Specia Ed. population groups will receive additional support and intensive interventions in reading, writing, math, science, and social studies. Set and monitor goals for achievement, provide interventions.(approaches, meets, masters) Intentional interventions for EBs for listening speaking, reading, and writing.

Comprehensive Needs Assessment 2022-2023

(Data from 2018-2019)

Area Reviewed	Summary of Strengths	Summary of Needs	Priorities
Distinctions	Campus Distinctions (4) ELA/Reading Comparative Academic Growth Comparative Closing the Gaps Postsecondary Readiness	Not Earned (3) • Mathematics • Science • Social Studies	Provide Professional development to ensure teachers understand the level of rigor on the state assessment for their content. Utilize strategies of the Common Instructional Framework Assess and Monitor frequently through common formative assessments Consistent progress monitoring

Comprehensive Needs Assessment 2022-2023

(Data from 2021-2023)

Area Reviewed	Summary of Strengths	Summary of Needs	Priorities
Family and Community Involvement	 Communication in both English and Spanish Parent Liaison campus level Parent Volunteers Business Partnerships 	 Secondary parent involvement is low Low Average of parents with high school diplomas and/or postsecondary education 	 Create opportunities for parents to receive postsecondary training/education Create opportunities for parents to attend and become involved with the Parent Advisory Council (PAC)
Technology	Availability of technology resources for students and teachers, and staff.	Integration of technology in instruction and update the infrastructure, increase the use of student technology for instructional rigor.	Provide training on the implementation of technology integration; increase on-line resource use
School Culture and Climate	 Collaborative Learning Communities with common planning periods Customer Service College for All Culture Safe and Civil Schools Initiative ARP- Attendance Recovery Program (37% recovery) 	 Student attendance Chronic Absences PD Culture Survey Revisit Vision statement 	 Build public relations Improve student retention Use Attendance Recovery Program Mentor students with high absenteeism Increase Social Media presence Celebrating student progress, achievement, and attendance
Staff Quality, Recruitment, and Retention	Highly Qualified StaffTTESS Evaluation ToolHigh retention rate		

Liberty Middle School Campus Timeline

Date	Events
June 16 & August 11, 2023	Campus Leadership TEAM met to disagregate STAAR data and to conduct Campus Needs Assessment.
August 15-18, 2023	Campus Leadership TEAM met with Liberty staff to review campus data and results.
September 2023	Campus Leadership TEAM present campus assessment results by Domain to teachers. Campus staff participated in goal setting for 2023-2024 academic year. Academic Success Committee meet to work on the Targeted Improvement Plan
October 2023	Campus staff analyze STAAR data to plan interventions/support
November 2023	Interventions begin. Teachers set academic goals for 2023-2024
December 2023	Members of the Campus Leadership TEAM revisit and revise the school vision and mission.
January 2024	Campus teachers become familiar with the distinctives of TELPAS. Math teaches (6 th and 7 th grade) also began to develop review centers for their classrooms.

School Profile-Demographics

	ALL	MALE	FEMALE	SPED	LEP	M1	M2	MIGRAN T	ECD	GT
Number	792	406	386	102	399	1	1	7	733	35
Percent	100%	51.3%	48.7%	12.9%	50.4%	0.1%	0.1%	0.9%	92.6%	4.4%

	ALL	HISPANIC	ASIAN	BLACK	WHITE	AMERICAN INDIAN/ALASKAN
Number	792	786	0	0	7	0
Percent	100%	99.1%	0%	0%	.9%	0

School Profile:

Liberty Middle School

Liberty Middle School is an IB: International Baccalaureate World Scholar, located in Pharr, Texas. The campus participates in a Title I program. Student enrollment is 792. Student demographics consist of 50.4% LEP, 92.6% Economically Disadvantaged, 97.74% Hispanic/Latino, 0% Asian, 0 Black and 0.9% White. Liberty Middle School is TEA A – Rated Campus

Campus Leadership Team

Michelle Cardoza-Fox - Principal

Julia Mason- Dean of Instruction

Miguel Salinas - 8th Grade Administrator

Vianey Villegas- 6th Grade Administrator

Juanita Balderaz- 7th Grade Administrator

*Life Coach

Emma Saenz – International Baccalaureate (IB) Coordinator

Sonia Arce- Counselor

Annabelle Jaime- Counselor

Tiffani Garza – Special Education Teacher

Martin Chavez – Mathematics Teacher

Yvonne Corpus – English Language Arts Teacher

Cynthia Parrao – Social Studies Teacher

Dalia Lopez – Science Teacher

Erasmo Teran – Science Techer

Aldo Peralta – Electives Teacher

Gerardo Monrreal – Electives Teacher

PHARR-SAN JUAN-ALAMO INDEPENDENT SCHOOL DISTRICT 2019 ACCOUNTABILITY SUMMARY

School Profile

2023 Accountability Summary



Student Achievement Summary 2023

	2019 Performance	2023 Performance
Domain 1 Student Achievement	72	75
 Domain 2 School Progress Academic Growth Relative Performance 	Academic Growth: 59 (scaled score) Relative Performance: 83 (scaled score)	Academic Growth: 94 (scaled score) Relative Performance: 87 (scaled score)
Domain 3 Closing the Gap Distinctions	56 5	87 4



Distinction Designation in ELA/Reading



Distinction Designation in Comparative Academic Growth



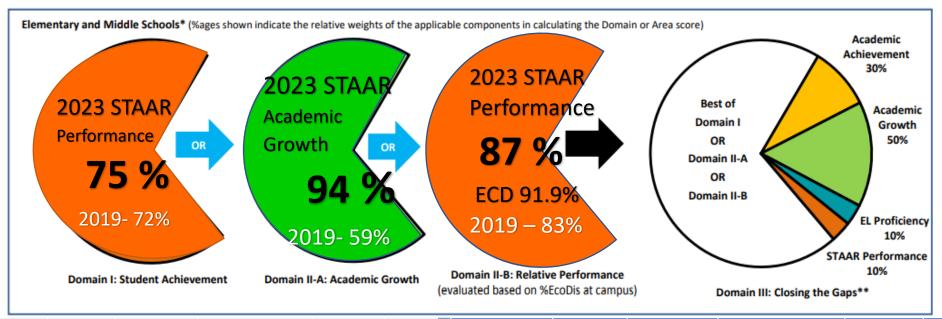
Distinction Designation in Closing the Gaps



Distinction Designation in Postsecondary Readiness

PHARR-SAN JUAN-ALAMO INDEPENDENT SCHOOL DISTRICT

Liberty Middle School / 2021-2023 Data



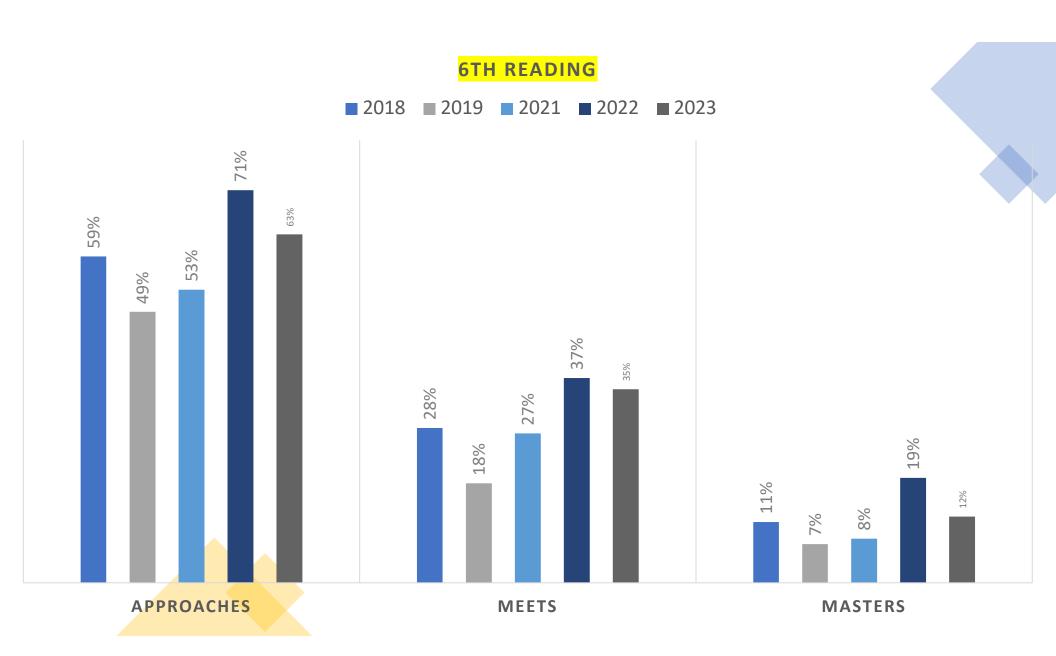
Domain	Scaled Score	Better of School Progress A or B	Better of Student Achievement or School Progress	Weight	Pts.	Domain	Scaled Score	Better of School Progress A or B	Better of Student Achievement or School Progress	Weight	Pts.
I - Student Achievement	72					I - Student Achievement	75				
II - School Progress Part A	59	83	83	70%	58.1	II - School Progress Part A	94	94	94	70%	65.8
II- Relative Performance Part B	83					II- Relative Performance Part B	87				
III- Closing the Gaps	56			30%	16.8	III- Closing the Gaps	87			30%	26.1

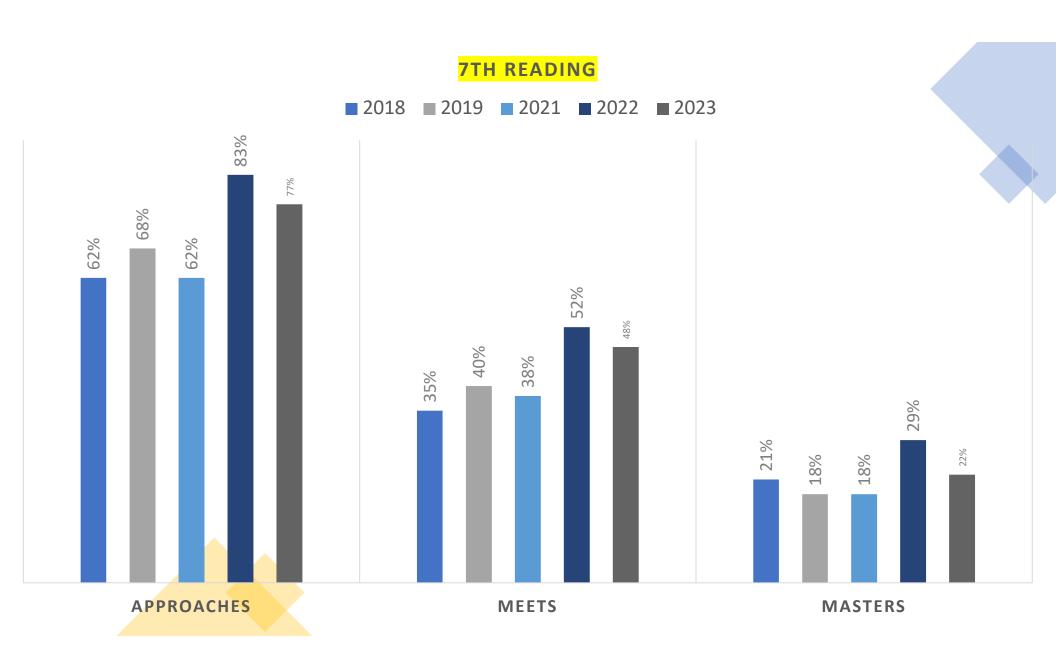
2019

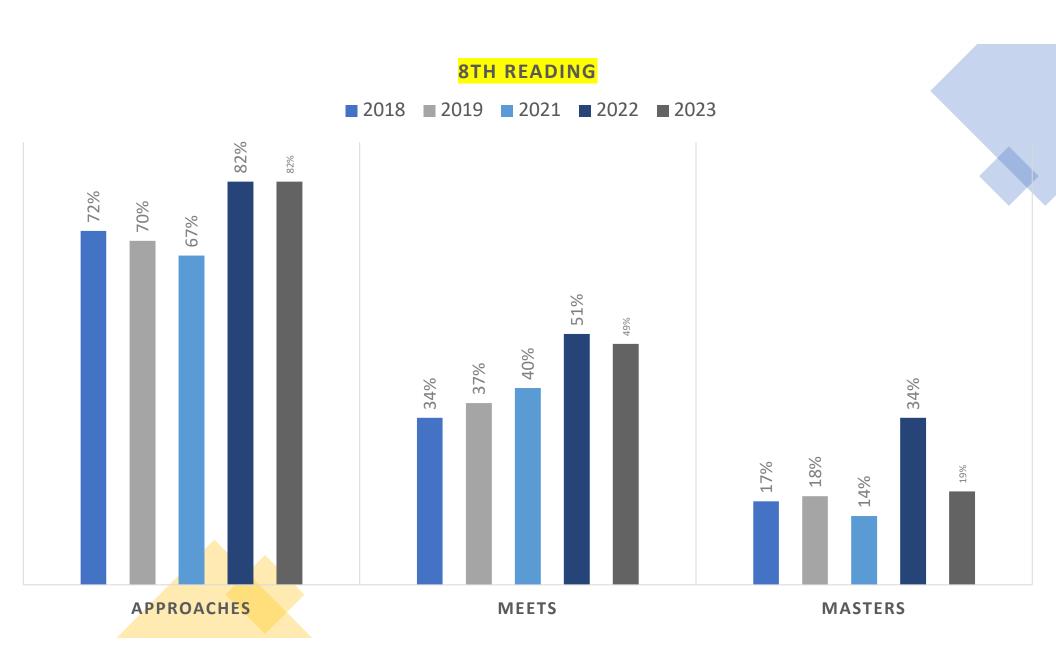
Overall 75 = C

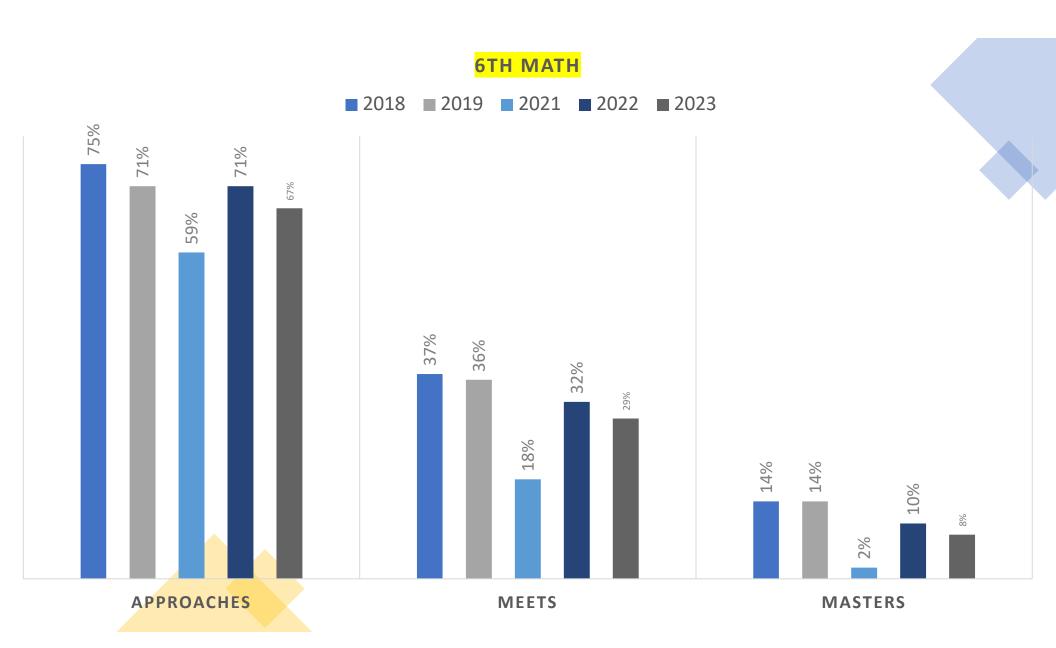
2023

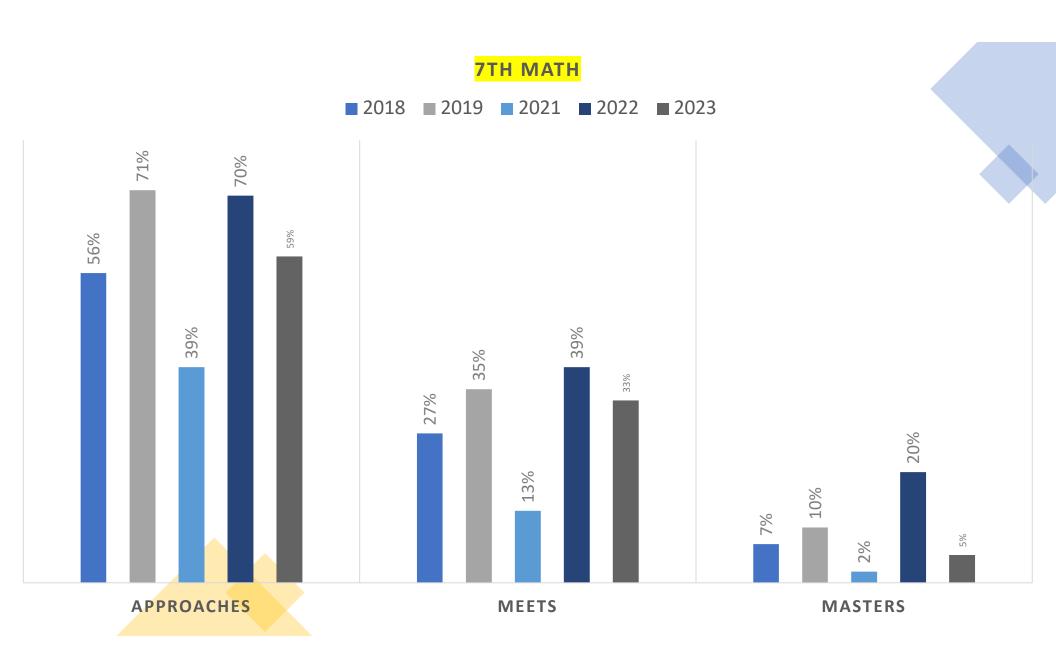
Overall 92 = A

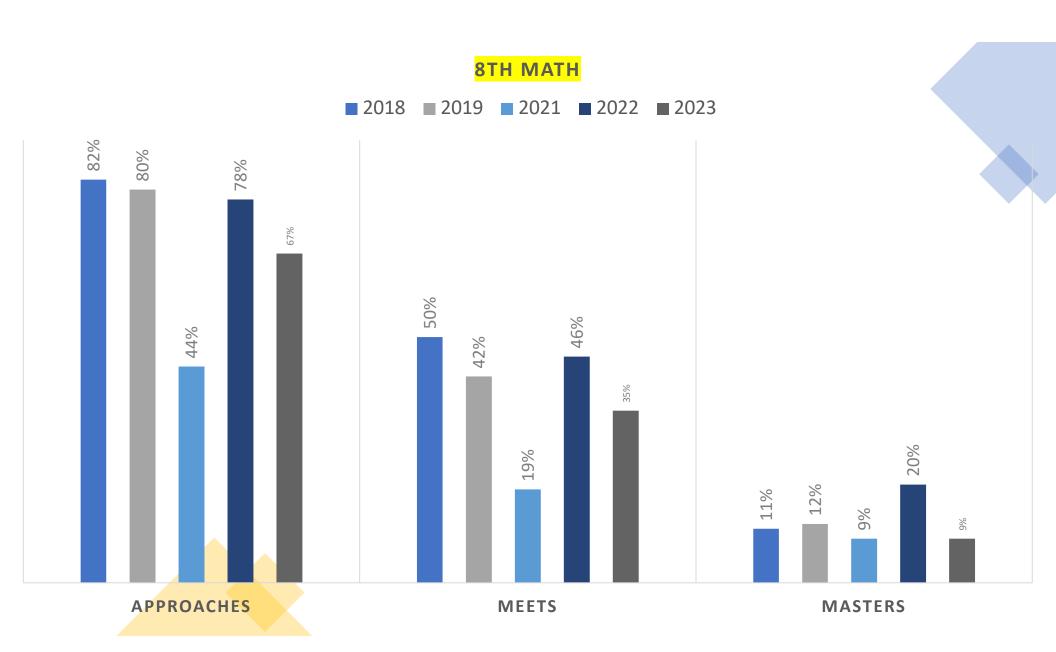


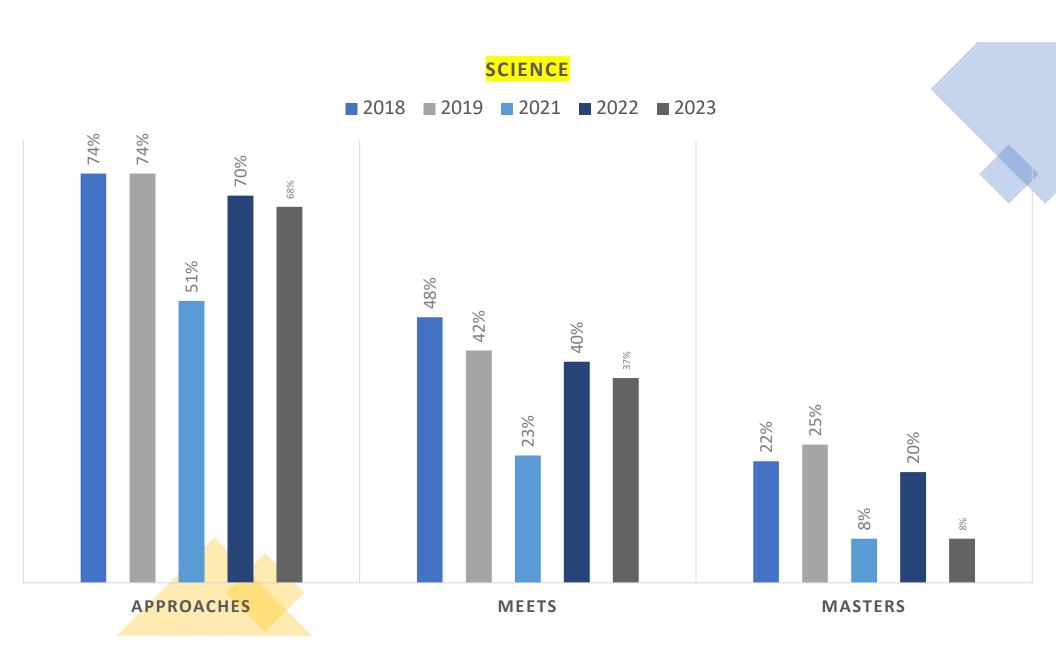


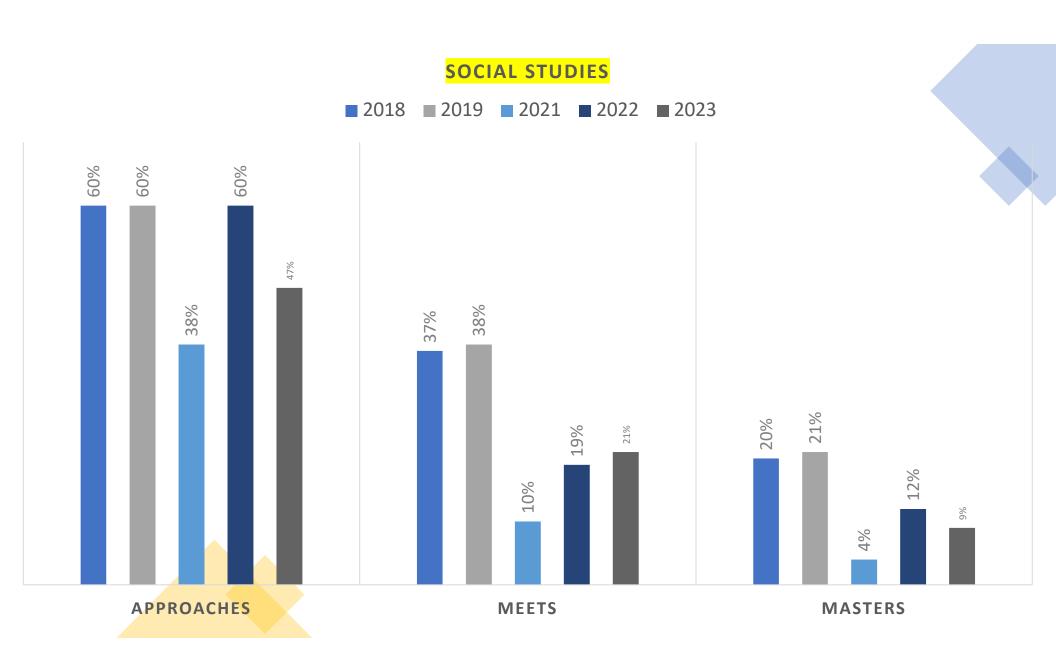






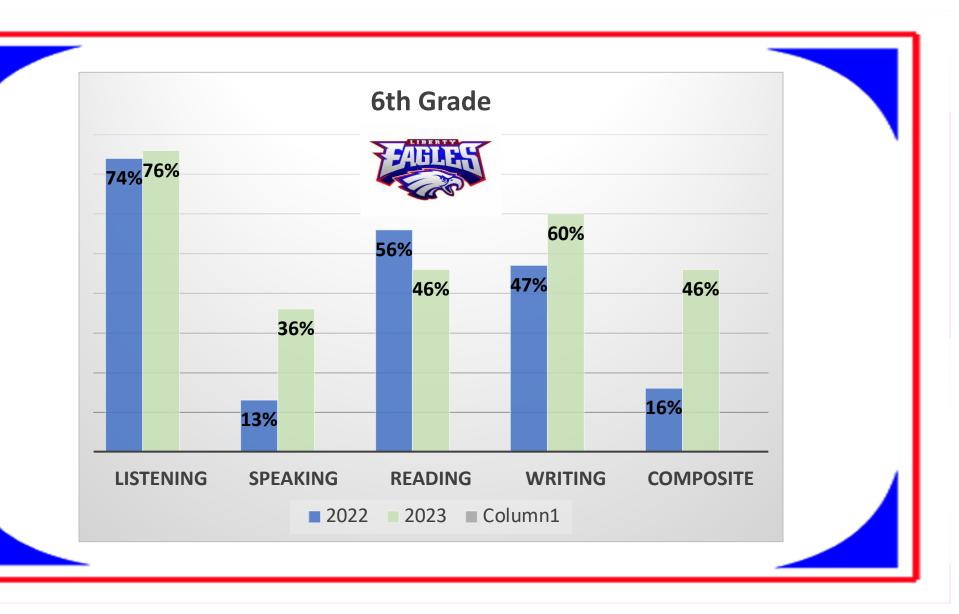


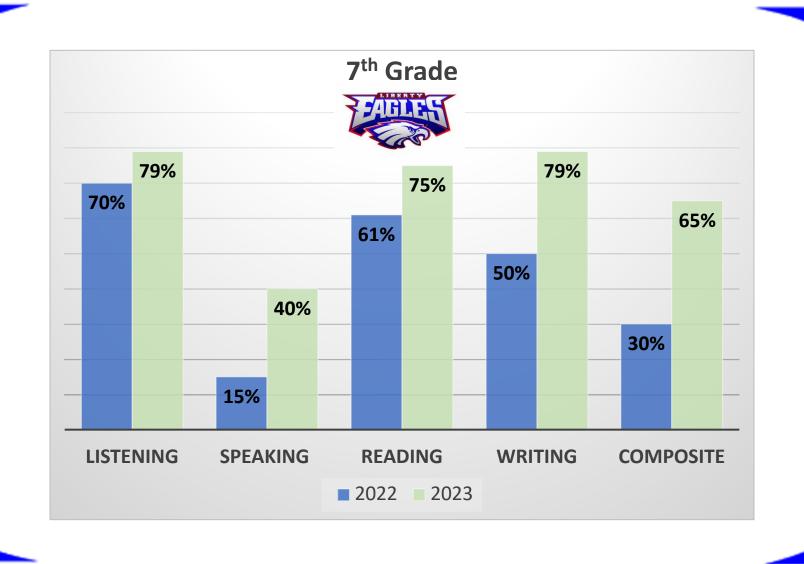


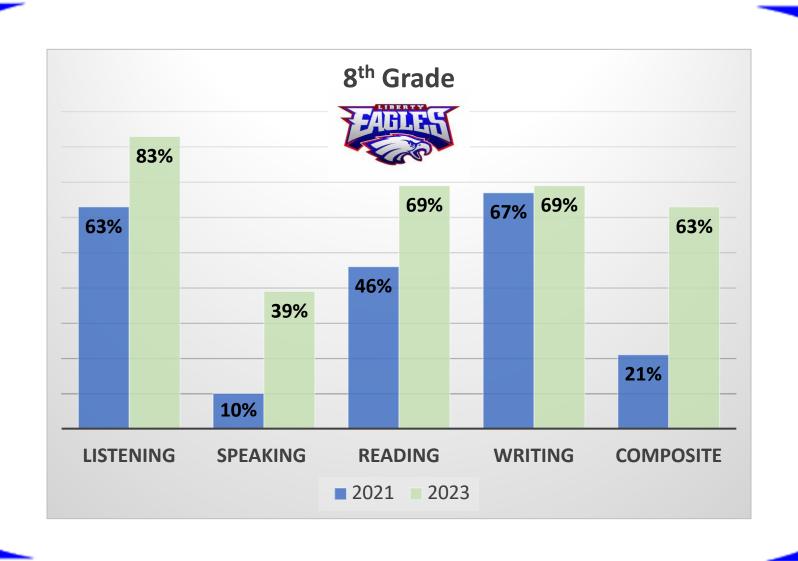


TELPAS Comparison by Component 2021 & 2023

Liberty MS	Listening 2021	Listening 2023	Speaking 2021	Speaking 2023	Reading 2021	Reading 2023	Writing 2021	Writing 2023	Composite 2021	Composite 2023
6 th Grade	73/98 = 74%	77/101 = 76%	12/96 = 13%	28/78 = 36%	46/82 = 56%	42/92 = 46%	15/32 = 47%	75/124 = 60%	15/96 =16%	41/90 = 46%
7 th Grade	66/94 = 70%	89/113 = 79%	14/94 = 15%	36/89 = 40%	56/92 = 61%	77/103 = 75%	2/4 = 50%	100/126 = 79%	28/93 = 30%	63/97 65%
8 th Grade	51/81 = 63%	99/119 = 83%	8/80 = 10%	34/87 = 39%	37/81 = 46%	74/107 = 69%	2/3 = 67%	99/127 = 78%	16/78 = 21%	62/98 = 63%
Totals	190/273 = 70%	265/333 = 80%	34/270 = 135	98/254 = 39%	139/255 = 55%	193/302 = 64%	19/39 = 49%	274/377 = 73%	59/267 = 22%	166/285 = 58%







PHARR-SAN JUAN-ALAMO INDEPENDENT SCHOOL DISTRICT

Goal Area 1: Student Achievement

Goal Area 1:	Student Achievement										
Annual Goal 1:	By June 2024, Liberty Middle School will improve to the following levels on STAAR Reading at least 80% at Approaches, 50% at Meets, 30% at Masters.										
Objective:1	By June 2024, all students will improve Reading performance in grades 6th, 7th, and 8th by implementing an effective systemic literacy plan across the content areas.										
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component				
Campus CLCs will serve as a vehicle to implement a systemic literacy plan.	Classroom Teachers AVID Teacher Life Coach/Department Chairs Librarian Administrators	STAR Reading Program/Data	August 2023 through June 2024	Literacy Committee Documentation (Agendas/Attendance/Minutes) Literacy Plan CLC Agendas/Attendance Documentation Individualized Student Plans Walkthrough Documentation	Gains: Local Assessments Gains: STAAR Assessment Gains: AR Tests Gains: Class Performance Gains: STAR Reading Level	*Formative: Checks for Understanding Assignment Grades *Summative: Weekly Assessments CBAs Benchmarks STAAR AR Tests Lexiles	Title I - 4: High-Quality and Ongoing Professional Development a. Required: select professional development to meet the needs of teachers b. Best Practice: utilize profesional learning communities to meet the needs and schedules of teachers. c. Best Practice: Rearrange the school day to provide a block of time for collaborative planning. Title I,II,II State Compensatory Fund, Bilingual Funds Local Funds				
Action Steps											

Assemble a literacy committee for program implementation and development.

Analyze the results of the 2023 Reading STAR diagnostic assessment, STAAR 2023, TELPAS 2023, and 2023 benchmark data to personalize the instructional needs of all students.

Develop a plan to implement and monitor literacy (reading and writing) practices across all contents.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
implemented and monitored based on identified areas of concern.	Coach/Department Chairs Administrators Tutors	Summit K12	October 2023 through June 2024	Attendance Lists for Tutorials	Gains: Local Assessments Gains: STAAR Assessment Gains: Class Performance	Checks for Understanding Assignment Grades *Summative: Weekly Assessments CBAs Benchmarks STAAR	Title I - 9: Effectively and Timely Assistance to Students Experiencing Difficulty a.Required: Analyze individual student data to identify needs and provide additional learning opportunities for all students who need it. b.and c. Best Practices: Provide individualized and small group learning sessions; incorporate computer-assisted instruction Title I,II,II
Action Stans		Technology: computers,					instruction interprint

Conduct campus review sessions through CLCs to identify and immediately address areas of concern.

Use a blended learning approach for targeted interventions (Istation, Lexia, Education Galaxy, Summit K12, Progress Learning)

Use small group instruction to provide additional support to students in need (by classroom teachers, SE teachers, retired ELA/R teachers, university students).

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Close reading activities will be	Classroom Teachers	PLORE Class Posters	October 2023	Lesson Plans	Gains: Local Assessments	*Formative:	Title I - 2: Reform Strategies a.
implemented across all contents	AVID Teacher Life	Newsela Subscription	through	Newsela Binders by Content	Gains: STAAR Assessment	Checks for	Required: Review program documentation
	Coach/Department	Newsela Passages by Content	June 2024	Student Work/Annotations	Gains: Class Performance	Understanding	to ensure that all instructional
	Chairs Administrators	Questions (STAAR Format)		Walkthrough Documentation		Assignment Grades	programs/instructional strategies are
	Tutors	Writing Prompts for Passages				Newsela Activity	supported by scientifically-based research.
		AVID Strategies				Grades *Summative:	c. Best Practice: Identify scientifically-
		PearDeck				Weekly Assessments	based research programs that increase the
		Google Classroom				CBAs	amount and quality of learning time.
						Benchmarks STAAR	Title I,II,II State Compensatory Fund
							State Bilingual Funds Local Funds
Acrion Steps							

Align close reading passages from Newsela to content area timelines.

Monitor the implementation of close reading.

Implement PLORE reading strategies across the disciplines.

Goal Area 1:	Student Achievement										
Annual Goal 2:	By June 2024, 60% of Liberty M	iddle School EB students will imp	rove TELPAS Writir	ng performance by 1 level or more.							
Objective: 1	Dijective: 1 By June 2024, all students will improve in WRITING at every performance level by implementing differentiated data-driven instruction to meet the needs of all students.										
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component				
A plan will be developed to implement and monitor best practices in writing.	Literacy Committee Members ELA/RTeachers AVID Teacher Language Support Teachers Life Coach/Department Chairs Content Administrator	DMAC Access/Reports TELPAS Data - 2023 STAAR Data - 2023 and 2023 Mini-Assessment Data Benchmark Data Google Classroom SIOP Lesson Plans Common Instruction Framework 60/30 Instructional Framework	October 2023 through June 2024	Literacy Plan CLC Agendas/Attendance Review Session Agendas/Findings Classroom Observations Walkthrough Documentation Use of AVID Strategies	Gains: Local Assessments Gains: STAAR Assessment Gains: Class Performance	*Formative: Checks for Understanding Assignment Grades Grades *Summative: Weekly Assessments CBAs Benchmarks STAAR	Title I - 8: Teacher Decision-Making Regarding Assessments a. Required: Include teachers in the decisions and planning regarding use of assessments. c. Best practice: Provide professional development on using data to make instructional decisions, improve curriculum, and design assignments.				
Action Steps											

A literacy committee will be assembled to for program implementation and development.

Teachers will analyze data from TELPAS 2023, STAAR 2023 to identify areas of concern; teachers will use mini-assessment and benchmark data (2023) to drive instructional practice in writing.

The campus will conduct a review session bi-weekly and at the end of the Six Weeks to identify areas of concern in: written composition; revising; editing.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Writing exercises/activities will be implemented across the contents.	Classroom Teachers AVID Teacher Life Coach/Department Chairs Administrators	Writing Prompts by Content	June 2024	Student Work		Checks for Understanding	Title I - 2: Reform Strategies a. Required: Review program documentation to ensure that all instructional programs/instructional strategies are supported by scientifically-based research. c. Best Practice: Identify scientifically- based research programs that increase the amount and quality of learning time. Title I,II,II State Compensatory Fund
Action Steps							State Bilingual Funds Local Funds

Write-to-Learn exercises/activities will be incorporated into lessons across the contents.

Teachers will produce evidence of writing in their respective classes.

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Targeted interventions will be implemented and monitored based on identified areas of concern.	ELA/R Teachers AVID Teacher Life Coach/Department Chairs Language Support Teachers Tutors Content Administrator	Summit K12/ Istation Education Galaxy Lexia AVID Strategies Google Classroom Time/Schedule for Tutorials (before, during, or after school; Saturdays) Technology: computers,	October 2023 through June 2024	Intervention Lists (appr/meets/masters) Attendance Lists for Tutorials Home Contact Logs Completion of Assignments/Lessons Reports (Education Galaxy, Lexia, Summit K12, Istation) Use of AVID Strategies Walkthrough Documentation		Understanding Assignment Grades *Summative: Weekly Assessments CBAs Benchmarks STAAR	Title I - 9: Effectively and Timely Assistance to Students Experiencing Difficulty a.Required: Analyze individual student data to identify needs and provide additional learning opportunities for all students who need it. b.and c. Best Practices: Provide individualized and small group learning sessions; incorporate computer-assisted instruction
Action Steps		document readers, slates, etc.					Title I,II,II State Compensatory Fund State Bilingual Funds Local Funds

Teachers will analyze classroom and assessment data to identify areas of concern.

Teachers will provide small group instruction to students within and beyond the class period

Tutors (retired ELA/R teachers and university students) will provide additional support to students within and beyond the class period.

Goal Area 1:	Student Achievement												
Annual Goal 3: Objective:1		By June 2024, Liberty Middle School students will improve to the following levels on the STAAR in MATHEMATICS: at least 80% at the Approaches level; 50% at the Meets level; and 25% at the Masters level. Students will improve student achievement to the given levels in mathematics through data-driven practices: planning, instruction, and interventions.											
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component						
Lesson planning and delivery of instruction will be thorough and thoughtful.	Grade Level Math Teachers Grade Level SE Teachers Life Coach/Department Chair Content Administrator	TEKS Resources Lead4Ward Resources District Curriculum IB Unit Planners Designated Planning Time Google Classroom 60/30 Model Small Group Instruction Common Instructional Framework	August 2023 through June 2024	Lesson Plans with Annotations Participation/Observation of Planning Time TCLC Agendas Walkthrough Documentation	Gains: Local Assessments Gains: STAAR Assessment	*Formative: Checks for Understanding *Summative: Weekly Assessments CBAs Benchmarks STAAR/EOC	Title I - 4: High-Quality and Ongoing Professional Development a. Required: select professional development to meet the needs of teachers b. Best Practice: utilize professional learning communities to meet the needs and schedules of teachers. c. Best Practice: Rearrange the school day to provide a block of time for collaboration.						

Teachers will use the planning time allotted to collaborate and determine best practices to use in lesson delivery

Teachers will consult resources that match the rigor of the state assessment to the rigor used in lesson assignments, activities, and projects.

Teacher will select assignments, activities, projects for implementation that reflect the given rigor match.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Consistent monitoring of performance and progress will be observed by teachers and students.	Grade Level Sp. Ed. Teachers Students Deparment Chair/Leadership Content Administrator	LMS Monitoring Tool Student Portfolios/Graphs DMAC Access/Reports STAAR Data Local Assessment Data Time for St. Conferences Google Classroom 60/30 Model Small Group Instruction	through June 2024	Completed and Current Student Graphs		*Formative: Checks for Understanding Student Goal Setting *Summative: Weekly Assessments CBAs Benchmarks STAAR/EOC	Title I - 8: Teacher Decision-Making Regarding Assessments a. Required: Include teachers in the decisions and planning regarding use of assessments. Title I,II,II State Compensatory Fund State Bilingual Funds Local Funds
Action Steps							

A consistent monitoring tool will be used and kept current by teachers and students to document performance and progress.

Data analysis will be conducted at given intervals, including, but not limited to CBA and Benchmarks, to identify areas of concern and to develop targeted interventions accordingly.

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Targeted interventions will be	Grade Level Math Teachers	Planning Time	October 2023	Intervention Lists (appr/meets/masters)	Gains: Local Assessments	*Formative:	Title I - 9: Effectively and Timely Assistance
implemented and monitored based on	Grade Level Sp. Ed. Teachers	Google Classroom/Meet	through	Attendance Lists for Tutorial/ Thriving Thursday	Gains: STAAR Assessment	Checks for	to Students Experiencing Difficulty a.Required: Analyze individual student
identified areas of concern	Students	Google Slides/Forms	June 2024	Home Contact Logs	Gains: Class Performance	Understanding	data to identify needs and provide
synchronoysly and asynchronously	Department Chair/Leadership	Imagine Math/Education Galaxy/ Progress Learning		Completion of Assignments/Lessons		Assignment Grades	additional learning opportunities for all students who need it.
virtually and or face to face.	Administration	Time/Schedule for Tutorials		Imagine Math/Education Galaxy/ Progress Learning Reports		*Summative:	b.and c. Best Practices: Provide
	Tutors 6 th Grade Intervention Teacher	(before, during, or after		Walkthrough Documentation		Weekly Assessments	individualized and small group learning sessions; incorporate computer-assisted
		school; Saturdays)Technology:				STAAR/EOC	instruction
		computers, document readers,				Benchmarks	Title I,II,II State Compensatory Fund
		slates, etc. Newline Board					
Acrion Steps							

Teachers will provide virtual opprtunities for intervention, including, but not limited to Google Classroom/Slides/Meet and Imagine Math/Education Galaxy

Teachers and tutors (retired teachers and/or university students) will provide small group instruction to students within and beyond the class period.

PHARR-SAN JUAN-ALAMO INDEPENDENT SCHOOL DISTRICT

Goal Area 2: Closing the Gaps

Goal Area 2:	Closing the Gap										
Annual Goal 1:				omponent in the Closing the Gaps, will meet th	<u> </u>	-					
Objective 1:	All identified student groups in the Academic Achievement component will be monitored to ensure that at least 80% of the indicators are met in Reading and Math by June 2024.										
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component				
"meets" level stanadard in reading and	Principal Dean of Instruction Asst. Principals Life Coach Department Head GL Chairs Teachers Counselor	Progress Monitoirng Tool STAAR Release Data IStation Reading Imagine Math/ Education Galaxy / Progress Learning Lexia District Curriculum 60/30 Instructional Framework STAR	August 2023 - August 2024	Progress Monitoring Data Weekly Assessments TTESS Walkthroughs Student Work Sample	-Closing the achivement Gaps -Increase in academic Performance in Benchmarks and STAAR, TELPAS	Weekly Assessments BM1 & 2 STAAR TELPAS Reading Lexile measures	*Comprehensive Needs Assessment (A,B,C) *Reform stratagies (A,B,C) *Teacher Decison-Making Regarding Assessments (A,B,C) *Effective and Timely Assistance to Students Experiencing Difficulty (A,B,C) *Coordination and Intergration of Federal, State, and Local Services, Programs, and Funds (A) Title I,II,II State Compensatory Fund State Bilingual Funds Local Funds				
Action Steps											

- 1. Meet with Grade Level once a week to discuss progress monitoring.
- 2. Use ongoing district created formative assessments to track data.
- 3. Use data to drive instructional decsions and provide interventions related to students needs. Provide opportunities for small group instruction.
- 4. Provide diifferentiated instruction, accommodations, and intervention plans based on students IEPs.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Implement action plans to ensure (all	Principal	Progress Monitoirng Tool	August 2023 -	Classroom Tracking Chart	Closing the achivement Gaps	Weekly Assessments	*Comprehensive Needs Assessment (A,B,C)
subgroup) students meet Reading and	Dean of Instruction	STAAR Release Data	August 2024	Progress Monitoring Data	-Increase in academic	BM1 & 2	*Reform stratagies (A,B,C)
Math "Meets" Standards on district	Asst. Principals	IStation Reading		Weekly Assessments	Performance in Benchmarks	STAAR	*Teacher Decison-Making Regarding
local assessments	Life Coach	Imagine Math		Professional Development Attendance for	and STAAR, TELPAS -	TELPAS	Assessments (A,B,C)
	Department GL Chairs Teachers	Education Galaxy/		Accountability Updates	Domain I & II		*Effective and Timely Assistance to
	Counselor	Progress Learning		TTESS			Students Experiencing Difficulty (A,B,C)
		Lexia		Walkthroughs			*Coordination and Intergration of Federal,
		STAR		Student Work Sample			State, and Local Services, Programs, and
		District Curriculum		Lesson Plans			Funds (A) Title I,II,II State
		60/30 Instructional Framework					Compensatory Fund State Bilingual
Action Steps							

- 1. Create an intervention plan that targets specific groups for skill and performance level targets.
- 2. Track student progress, by identifying current levels in STAAR assessments and set goals to show progress/growth.
- 3. Teachers hold conferences with student to identify, set goals and track progress virtually and or face to face.
- 4. Teacher will attend Professional Development related to updates on Accountability

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Monitor and evaluate the implementaiton of action plans to ensure that (all subgroups)students are progressing to meets standards in both reading and math.	Dean of Instruction Asst. Principals Life Coach Department GL Chairs Teachers Counselor	o o	August 2023 - August 2024	Classroom Tracking Chart Progress Monitoring Data Weekly Assessment TTESS Walkthroughs Student Work Sample Lesson Plans	Performance in Benchmarks and STAAR, TELPAS	Tool, Action Plan, Weekly Assessments BM1 & 2 STAAR TELPAS	*Comprehensive Needs Assessment (A,B,C) *Reform stratagies (A,B,C) *Teacher Decison-Making Regarding Assessments (A,B,C) *Effective and Timely Assistance to Students Experiencing Difficulty (A,B,C) *Coordination and Intergration of Federal, State, and Local Services, Programs, and Funds (A) Title I,II,II State Compensatory Fund State Bilingual Funds Local Funds
Acrion Steps							

- 1. Meet with Life Coach and leadership team to evaluate the use of resources for specific target groups.
- 2. Review lesson plans, discuss instructions and stratagies to target specific students needs.
- 3. Provide teachers with quality intentional planning during their confrence periods and TCLC's.

Goal Area 2:	Closing the Gap						
Annual Goal 1:	By June 2024,75% of our identific	ed student groups in the Acade	emic Achievement c	omponent in the Closing the Gaps, will meet t	the STAAR performance targets in	Reading and Math.	
Objective 2:	All student groups will increase in	n the Growth component by at	least 10 percentage	points in Reading and Math performance lev	vel. In Reading from 31% to 41% ar	ıd from 42% to 52% in N	Лath.
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Identify all students in STAAR 2021 assessment who can potentially meet expected growth.	Principal Dean of Instruction Asst. Principals Life Coach Department GL Chairs Teachers Counselor	Progress Monitoirng Tool STAAR Release Data IStation Reading Imagine Math Education Galaxy/ Progress Learning Lexia STAR District Curriculum	August 2023 - August 2024	STAAR Data 2023 Progress Monitoring Data Weekly Assessments TTESS Walkthroughs Student Work Samples Professional Development Attendance for Accountability Updates	-Closing the achivement Gaps -Increase in academic Performance in Benchmarks and STAAR, TELPAS - Domain I & II	Weekly Assessments Benchmarks 1 & 2 STAAR	*Comprehensive Needs Assessment (A,B,C) *Reform stratagies (A,B,C) *Teacher Decison-Making Regarding Assessments (A,B,C) *Effective and Timely Assistance to Students Experiencing Difficulty (A,B,C) *Coordination and Intergration of Federal, State, and Local Services, Programs, and Funds (A) Title I,II,II State Compensatory Fund State Bilingual
Action Steps							

- 1. Schedule opportunities for blended learning (IStation, Imagine Math, AR, Lexia, Education Galaxy)
- 2. Students will monitor/track their progress towards Meets or exceedes expected expected growth.
- 3. Campus will employ Intentionall flexible scheduling.
- 4. Teachers will attend Professional Development on Accountability Updates

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Create and develop a plan to ensure	Principal	Progress Monitoirng Tool	August 2023 -	STAAR Data 2023	-Student Growth -	Weekly Assessments	*Comprehensive Needs Assessment (A,B,C)
all teachers are delivering high-quality,	Dean of Instruction	STAAR Release Data	August 2024	Progress Monitoring Data	Closing the achivement Gaps	Benchmarks 1 & 2	*Reform stratagies (A,B,C)
best practice close reading activities	Asst. Principals	IStation Reading		Weekly Assessments	-Increase in academic	STAAR	*Teacher Decison-Making Regarding
during their instructional time.	Life Coach	Imagine Math		TTESS Walkthroughs	Performance in Benchmarks		Assessments (A,B,C)
	Department GL Chairs Teachers	Lexia		Student Work Samples	and STAAR, TELPAS -		*Effective and Timely Assistance to
	Counselor	District Curriculum			Domain I & II		Students Experiencing Difficulty (A,B,C)
							*Coordination and Intergration of Federal,
							State, and Local Services, Programs, and
							Funds (A) Title I,II,II State Compensatory
							Fund State Bilingual
Action Steps							

- 1. Scheduled advance courses to provide more rigorous curriculum and instruction.
- 2. Provide "close reading" professional development to engage the rigor of instruction at the meets and masters levevl.
- 3. Implement and monitor instruction through walkthroughs and effective feedback.

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
evaluating student progress as well as reflecting on insturctional time to ensure high quality best practices are	Life Coach Department GL Chairs Teachers Counselor	STAAR Release Data IStation Reading Imagine Math/		Weekly Assessments TTESS Walkthroughs Student Work Samples	Closing the achivement Gaps	STAAR	*Comprehensive Needs Assessment (A,B,C) *Reform stratagies (A,B,C) *Teacher Decison-Making Regarding Assessments (A,B,C) *Effective and Timely Assistance to Students Experiencing Difficulty (A,B,C) *Coordination and Intergration of Federal, State, and Local Services, Programs, and Funds (A) Title I,II,II State Compensatory Fund State Bilingual
Acrion Steps							

- 1. Implement STAAR alligned resrouces for whole group instrcutions for targeted intervention groups and tutoring.
- 2. Develop an action plan and the identification of who, when and what skill is being targeted.
- 3. Implement Close reading, informal/formal assessments, STAAR released question stems, and open ended questions to track student progress.

Goal Area 2:	Closing the Gap										
Annual Goal 2:	By June 2024, 75% of our identifi	ed student groups in the Acade	emic Growth status	component in the Closing the Gaps domain wi	ll meet the expected growth targe	ts in reading and math.					
Objective 2:	All student groups will meet or exceed growth expectations by at least 5% increase of academic growth in the area of Reading and Math by June 2024: from 61% to at least 66% in Reading and from 60% to at least 65% in Math.										
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component				
Target Emergent Bilingual student group to demonstrate at least 5% increase in academic growth in the areas of Reading and Math.	Life Coach Department GL Chairs Teachers Counselor	ELPS Stratagies Progress Monitoirng Tool STAAR Release Data IStation Reading Imagine Math Education Galaxy / Progress Learning Lexia 60/30 Instructional Framework District Curriculum	August 2023 - August 2024	STAAR Data 2023 Progress Monitoring Data Weekly Assessments TTESS Walkthroughs Student Work Sample	-Closing the achivement Gaps -Increase in academic Performance in Benchmarks and STAAR, TELPAS - Domain I & II	Weekly Assessments Benchmarks 1 & 2 STAAR	*Comprehensive Needs Assessment (A,B,C) *Reform stratagies (A,B,C) *Teacher Decison-Making Regarding Assessments (A,B,C) *Effective and Timely Assistance to Students Experiencing Difficulty (A,B,C) *Coordination and Intergration of Federal, State, and Local Services, Programs, and Funds (A) Title I,II,II State Compensatory Fund State Bilingual Funds Local Funds				
Action Steps											

- 1. ELs will be monitored bi-weekly through the progress monitoring tool.
- 2. Teachers will be provided with quality training on how ELP Stratagies are embedded in weekly lesson plans to enhance the overall instructional program for ELs
- 3. Teachers will be trained and guided on the implementation of EL supplemental aids on provisions of routinely testing accommodations to personalize the need of every EL student in their classroom.
- 4. Teachers will use BIC/CALP vocabulary stratagies across all contents.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Target and monitor our SPED student	Principal	Progress Monitoirng Tool	August 2023 -	STAAR Data 2023	-Student Growth -	Weekly Assessments	*Comprehensive Needs Assessment (A,B,C)
groups to demonstrate a 5% increase	Dean of Instruction	STAAR Release Data	August 2024	Progress Monitoring Data	Closing the achivement Gaps	Benchmarks 1 & 2	*Reform stratagies (A,B,C)
of academic growth in the area of	Asst. Principals	IStation Reading		Weekly Assessments	-Increase in academic	STAAR	*Teacher Decison-Making Regarding
Reading and Math.	Life Coach	Imagine Math		TTESS	Performance in Benchmarks		Assessments (A,B,C)
	Department GL Chairs Teachers	Education Galaxy/		Walkthroughs Student	and STAAR, TELPAS -		*Effective and Timely Assistance to
	Counselor	Progress Learning		Work Sample	Domain I & II		Students Experiencing Difficulty (A,B,C)
		Lexia					*Coordination and Intergration of Federal,
		60/30 Instructional					State, and Local Services, Programs, and
		Framework					Funds (A) Title I,II,II State
		District Curriculum					Compensatory Fund State Bilingual
Action Steps							

- 1. Use progress monitoring tool and track student growth.
- 2. Provide Lexia reding intervention for struggling readers.

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Target and monitor our ECD student	Principal	Progress Monitoirng Tool	August 2023 -	Lesson Plans	-Student Growth -	Weekly Assessments	*Comprehensive Needs Assessment (A,B,C)
groups which will demonstrate a 10%	Dean of Instruction	STAAR Release Data	August 2024	Progress Monitoring Data	Closing the achivement Gaps	Benchmarks 1 & 2	*Reform stratagies (A,B,C)
increase in academic growth in the	Asst. Principals	IStation Reading		Weekly Assessments	-Increase in academic	STAAR	*Teacher Decison-Making Regarding
areas of Reading and Math.	Life Coach	Imagine Math		TTESS	Performance in Benchmarks		Assessments (A,B,C)
	Department GL Chairs Teachers	Education Galaxy/		Walkthroughs	and STAAR, TELPAS -		*Effective and Timely Assistance to
	Counselor	Progress Leartning		Student Work Sample	Domain I & II		Students Experiencing Difficulty (A,B,C)
		Lexia		District Curriculim			*Coordination and Intergration of Federal,
		District Curriculum					State, and Local Services, Programs, and
		Lesson Plans					Funds (A) Title I,II,II State
		60/30 Instructional					Compensatory Fund State Bilingual
		Framework					
Acrion Steps							

- 1. Use progress monitoring tool and track student growth.
- 2. Tailor interventions to each student's needs.
- 3. Communicate and reach out to parents for support and provide student with needed resources to suceed.

Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Summative Assessment	Title-I School- wide Component
Develop, implement, and monitor a plan so all identified EB students can practice TELPAS Listening activities in their classroom	Principal Dean of Instruction Asst. Principals Life Coach Department GL Chairs Teachers Spanish Teachers	Summit K-12 TELPAS Data IStation Reading Ilmagine Math Education Galaxy/ Progress Learning Test Practice Items District Curriculum Scheduled Lab Time	August 2023 - August 2024	TELPAS Data 2019 Weekly Assessment TTESS Walkthroughs Student Work Sample/ Sets	Closing the achivement Gaps Summit K-12 TELPAS Pracitce Sets Domian III Walkthorughs Classroom Student engagment/participation	Practice Sets Data Summit K-12 Reports Classroom Listening Activites CIF Protocols	*Comprehensive Needs Assessment (A,B,C) *Reform stratagies (A,B,C) *Teacher Decison-Making Regarding Assessments (A,B,C) *Effective and Timely Assistance to Students Experiencing Difficulty (A,B,C) *Coordination and Intergration of Federal, State, and Local Services, Programs, and Funds (A) Title I,II,II State Compensatory Fund State Bilingual
Action Steps							
 Provide professional development for all teach 					•	•	
2. Provide students with lab time to practice Lis			ssess.				
3. Incorportate CIF protocols, such as cold callin	ng, to give students the opportunity to o	discuss in class.					
Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Develop, implement, and monitor a plan so all identified EB students can practice TELPAS Speaking activities throughout their classroom.	Principal Dean of Instruction Asst. Principals Life Coach Department GL Chairs Teachers Spanish Teachers	Summit K-12 TELPAS Data IStation Reading Ilmagine Math Education Galaxy / Progress Learning Test Practice Items District Curriiculum Scheduled Lab Time	August 2023 - August 2024	TELPAS Data 2019 and 2023 Weekly Assessment TTESS Walkthroughs Student Work Sample/ Sets	Closing the achivement Gaps Summit K-12 TELPAS Pracitce Sets Domian III Walkthorughs Classroom Student engagment/participation	Practice Sets Data K- 12 Summit Reports Classroom Speaking Activites CIF Protocols	*Comprehensive Needs Assessment (A,B,C) *Reform stratagies (A,B,C) *Teacher Decison-Making Regarding Assessments (A,B,C) *Effective and Timely Assistance to Students Experiencing Difficulty (A,B,C) *Coordination and Intergration of Federal, State, and Local Services, Programs, and Funds (A) Title I,II,II State Compensatory Fund State Bilingual
Action Steps							
Provide professional development for all teach	chers on effective TELPAS Speaking acti	vities that can be implemented across	al subjects				
2. Provide students with lab time to practice Sp	oeaking activities using Summit K-12 pro	gram twice a week during spanish clas	ssess.				
Incorportate CIF protocols, such as Think, Pai	ir, Share to give students opportunities	to speak in class discussions.					
Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Develop, implement, and monitor a plan so all identified EB students can practice TELPAS Reading activities throughout their classroom.	Principal Dean of Instruction Asst. Principals Life Coach Department GL Chairs Teachers Spanish Teachers	Summit K-12 TELPAS Data IStation Reading Imagine Math Education Galaxy/ Progress Learning Test Practice Items District Curriculum Scheduled Lab Time	August 2023 - August 2024	TELPAS Data 2019 Weekly Assessment TTESS Walkthroughs Student Work Sample/ Sets	Closing the achivement Gaps Summit K-12 TELPAS Pracitce Sets Domian III Walkthorughs Classroom Student engagment/participation	Practice Sets Data K- 12 Summit Reports Classroom Reading Activites Close Reading Stratagy CIF Protocols	*Comprehensive Needs Assessment (A,B,C) *Reform stratagies (A,B,C) *Teacher Decison-Making Regarding Assessments (A,B,C) *Effective and Timely Assistance to Students Experiencing Difficulty (A,B,C) *Coordination and Intergration of Federal, State, and Local Services, Programs, and Funds (A) Title I,II,II State Compensatory Fund State Bilingual
Acrion Steps							
 Close reading strategies routinely used acros 	ss the contents.				!		
Provide student tutors for individualized read	ding interventions.						
Train teachers on TELPAS Reading rubric Provide students with lab time to practice Re	eading activities using Summit V 12 and	gram twice a week during chanish along					
4. Provide students with lab time to practice Re	cooms activities using summit K-12 pro	Prom swice a week annul R shailisti cias:	JCJJ.				

By June 2024, 55% of Emergent Bilingual students will advance by at least one proficiency level of the composite rating from June 2023 to June 2024 in the TELPAS state assessment.

In grades 6th-8th grade student will increase at least one proficiency level or maintain Adv High in the areas of Listening by at least 75%, in Speaking by at least 40% and in Reading by at least 60%.

Goal Area 2:

Annual Goal 3: Objective 1: Closing the Gap

PHARR-SAN JUAN-ALAMO INDEPENDENT SCHOOL DISTRICT

Goal Area 3: Improve Safety, Public Support, Culture & Climate

Goal Area 3:	Improve Safety, Public Support,	Culture and Climate										
Annual Goal 1:	To meet our annual goal of 97.5	To meet our annual goal of 97.5% attendance rate by June 2024										
Objective 1:	To monitor daily student attendance to ensure students are in school actively learning daily											
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component					
Increase student	Grade level Administrator	Attendance Rosters	August 2023 -	Attendance Reports	Increase of student	Weekly district	Reform Strategies					
attendance.	School Community Liaison Teachers Attendance Clerk Counselors Nurse Security Guard	Grade level incentive (snacks/prizes). Trophies Banners Attendance and Tardy Logs Sign in and Sign out Forms District Portal for Attendance Recovery	August 2024	PowerPoints Shared by District Student Profiles Completed Logs Teacher Logs Attendance Recovery Program (ARP)	attendance Culture and Climate Survey Increase in Student Achievement	attendance District sixweeks attendance Attendance Recovery Participation (ARP) Certificates Sign-in/out sheets Yearly Attendance Rate of 97.5%	2A 2C Coordination and Integration of Federal, State, and Local Services, Programs and Funds 10 A 10 C Title I,II,II State Compensatory Fund State Bilingual Funds Local Funds					
Action Steps												

Make daily parent contact for students who are absent.

Disseminate policy awareness presentation/information handouts to parents.

Require and enforce student sign-in at: front office, ccounselors, nurse

Require students to turn in written excuses for being absent to the attendance office/School Attendance Specialist.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Enforce district/state attendance policies.	Teachers Attendance Clerk	Non-Attendance Referral forms Warning letters. Telephone contact. Meeting date		Attendance Reports at the Campus Weekly District Attendance PowerPoints Shared by District Student Profiles Completed Logs		Non-attendance referral forms Attendance logs Warning letter copies Parent conference	Reform Strategies 2A 2C Coordination and Integration of Federal, State, and Local Services, Programs and
	Nurse Security Guard	Hearing dates. Warning dates. Attendance and Tardy Logs Sign in and Sign out Forms District Portal for Attendance		Teacher Logs Attendance Recovery Attendance		dates on file Hearing dates on file Attendance Action Plan	Funds 10A 10C
Action Steps							

Provide attendance clerk with rosters of planned activities.

Encourage teachers to submit non-attendance referral forms after three unexcused absences

Issue warning letters to parent/guardian. Give verbal reprimands.

Make contact with students and parents after three unexcused absences.

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
	Grade level Administrator	District/TEA attendance rate.	August 2023 -	Attendance Reports at the Campus	Committee Input		Reform Strategies
Enforce an Attendance Action Plan	School Community Liaison	Attendance and Tardy Logs	August 2024	Attendance Rate comparison with State	Culture and Climate Survey	Campus Meeting Sign	2A
	Teachers	Sign in and Sign out Forms		PowerPoints Shared by District	Increase in Student	In	2C
	Attendance Clerk	District Portal for Attendance		Student Profiles	Achievement/Attendance	Measured Goals	Coordination and Integration of Federal,
	Counselors	Recovery		Attendance Recovery Application			State, and Local Services, Programs and
	Nurse						Funds
	Security Guard						10A
							10C
Acrion Steps							
Create an Attendance Action Plan with	attendance procedures for paren	ts halpful tips for parants autor	natad phono system	n calle to parante to inform them about Attenda	nco Pocovory Program (APD)	-	

Create an Attendance Action Plan with: attendance procedures for parents, helpful tips for parents, automated phone system calls to parents to inform them about Attendance Recovery Program (ARP)

Goal Area 3:	Improve Safety, Public Support,	Culture and Climate									
Annual Goal 2:	By June 2024, student and staff p	perception for their physical and	psychological safet	ty will improve by 10%							
Objective 1:	By June 2024, student social and emotional learning knowledge and skills will increase by 10%										
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component				
All students will be provided guidance lessons that build on the social emotional development of the student.	Principal Assistant Principals Counselors Teachers Security Guards School Liason	District Curriculum for Advisory Counseling and Guidance Curriculum Feedback Surveys District Training Materials Professional Development STOP IT Application District LPC	August 2023 - June 2024	Walk Through Reports Lesson Plans Student SEL (Social Emotional Learning) profile Student Guidance Lessons Ongoing assistance of emotional needs	Culture and Climate Survey Increase in student attendance Inrease in student achievement	Benchmarks STAAR/EOC Campus Climate Survey Walk Through	Reform Strategies 2A 2C Effective and Timely Assistance to Students Experiencing Difficulty 9A Coordination and Integration of Federal, State, and Local Services, Programs and Funds 10 A				
Action Steps											

Schedule presentation of lessons in the classroom by counselors.

Contact appropriate personnel and schedule presentations.

Distribute pertinent infromation related to Social Emotional Learning for students and parents.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
All students and staff will be provided	Principal	District Wraparound Services	August 2023 -	Agendas	Decrease in behavior	Survey	Reform Strategies
with infromation on various topics	Assistant Principals	District LPC	June 2024	Counselor Sign In Sheet	intervention forms	Safety Audits	2A
such as cyberbullying, bullying, social	Counselors	PowerPoint Presentation		PEIMS Discipline Data	Sudent perception of school	Six Week Behavior	2C
media, and emotional abuse.	Safety Committee	Student Survey		Student Survey Data	safety improved	Reports	Effective and Timely Assistance to Students
	Security Guards	STOP IT Application			Increase in student		Experiencing Difficulty
	School Liaison	Training Material			attendance and academics		9A
	Police Officer						Coordination and Integration of Federal,
	Crisis Team						State, and Local Services, Programs and
	Threat						Funds
	Assessment Team						10 A
Action Steps							

Provide teachers and students training on de-escalation, bullying, cyberbullying, STOP IT application, and restorative practices

Conduct and collect student surveys to evaluate the student's perception on physical and psychological school safety

Implement the five social emotional learning competencies into lessons: self-awareness, self-management, social awareness, relationship skills, and responsible decision making.

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Increase student career awareness	Counselors	PowerPoint Presentation	August 2023 -	University Visits	Increase interest in college	Participation Sheets	Reform Strategies
and promote college	Principal	School Pamphlets	June 2024	High School Visits	Increase in academic	Student Survey	2A
readiness/connection	High School Principal	University Visual Packets		Student Career inventory	achievement	High School	2C
	Guidance and Counseling	(Website)		Career Pathway Survey	Completion of careeer	Graduation Data	Effective and Timely Assistance to Students
	Department	High School pathway		University Shirts	pathways		Experiencing Difficulty
		brochures/pamphlets		Campus Website pictures of visits			9A
		AVID		Agendas			Coordination and Integration of Federal,
							State, and Local Services, Programs and
							Funds
							10 C
Action Stans							

Action Step:

Contact appropriate personnel to schedule presentaions and/or visitations to high schools/university -(Virtual or in person)

Schedule Career Pathway surveys and provide parents information of selections/interest

Invite community speakers to provide career awareness to students such as bankers, managers, police officers, etc.

Promote college ready initiatives throughout all contents and grade levels. (Friday Spirit Day)

Goal Area 3:	Improve Safety, Public Support, Culture and Climate											
Annual Goal 2:	By June 2024, student and staff perception for their physical and psychological safety will improve by 10%											
Objective 2:	By June 2024, 100% of the district will implement safety and violence prevention protocols that will increase school safety											
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component					
Provide staff development for staff and students on safety procedures	Principal Assistant Principals Counselors Teachers Security Guards School Liaison Threat Assessment Team Crisis Team	Training Equipment Security Cameras Security and Safety Audits Feedback Surveys District Training Materials Professional Development Crisis Managemen Plan	August 2023 - June 2024	Agendas Sign In Sheets Security Safety Audits School Lockdown Documentation Fire Drills Report District Crisis Audits	Incrase in student safety perception Results of audits Increase in sfaff survey results	Safety Audits Drill Reports Survey on Students Staff Survey	Reform Strategies 2A 2C Coordination and Integration of Federal, State, and Local Services, Programs and Funds 10 C					
Action Steps												

Schedule presentation for staff, practice drills with students, and become familiar with the crisis mangament plan.

Contact appropirate personnel and schedule presentations.

Distribute pertinent information related to school safety.

Conduct daily security/safety audits

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Promote school safety and train all	l '	Student Code of Conduct	August 2023 -	Agendas	Reduce disciplinary	District Six Week	Reform Strategies
staff in restorative practices.	· ·	District Behavior Application	1	Sign In Sheets	_	Reports	2A
	Threat Assessment	Cameras		Security Safety Audits	•	Documented Referrals	
	Team	Safety Audits		District Six Week Reports	placement	Behavior Management	
	Teachers	Professional Development		Counselor classroom presentations on drug	Drug Prevention Material	plan in place	
	Counselors	Community Speakers		prevention		Sign In Sheets	
	Safety Committee			Red Ribbon Week		Student Survey	
	Security Guards						
	School Liason						
	Parental Involvement						
Action Steps							

Invite community speakers and provide information on drug awareness.

Follow policies outlined by the distrct and in the student code of conduct manual.

Hold team conferences with students and parents, as needed.

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Ensure that all COVID 19 protocols and	Principal	Center for Disease and Control	August 2023 -	Visuals on campus indicating safety standards	Recommending face coverings	Distirct Audits	Reform Strategies
systems are established and followed	Nurse	Guidelines and Website	June 2024	and practices	and social distancing	COVID 19 Team Audits	2A
to provide a safe and healthy	District Risk Management	District COVID 19 Resources		Classroom Structures	Accessability to hand		2C
environment for all stakeholders for	District Dierector for Health	Personal Protective Equipment		Agendas	sanitizer and other personal		High Quality and ONgoing Professional
the entire 2023-2024 school year.	Services	Technology		Sign In Sheets	protective equipment		Development
	Assistant Principal	Visuals		PowerPoint			4A
	Security Guards	Cameras		TEA Guidelines			Coordination and Integration of Federal,
	Custodial Staff			COVID 19 Team (Campus)			State, and Local Services, Programs and
	Cafeteria Personnel Transportation Department						Funds 10 C Title I,II,II State Compensatory Fund
Action Steps							

Train staff, parents, and students on protocols and procedures at different phases of COVID 19 school openings

Conduct dailiy screening on all personnel and students on campus

Create a COVID 19 team that will ensure that all procedures, guidelines and safety standards are being followed

Objective 1:		takeholders to increase parental involve					
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Host campus information and training sessions on varying topics using different days and times	Parental Director Parental Educator Principal Assistant Principals Counselors School Liason Nurse Teachers IB Coach	Research Based Best Practices District and Campus Policy Handbook Student Code of Conduct Handbook ESL/GED Brochures School Messenger Reading Materials District Public Relations Department	August 2023 - June 2024	Agendas Meetings Invites Campus Website Sign In Sheets PowerPoints Photos Facebook	Parent Survey Results Increase Parental Involvement Increase Student Attendance Increase Student Achievement	Participation Counts Event Performances Benchmark STAAR Attendance Comparison in District	Strategies to Increase Parental Invovivement 6A, 6B, 6C Coordination and Integration of Federal, State, and Local Services, Programs and Funds 10 C Title I,II,II State Compensatory Fund State Bilingual Funds Local Funds
Action Steps							
Provide campus sessions on multiple topics (Ti	itile I, Campus Policy and Student Hand	dbook, Home-School Compacts, Attend	dance, and State Asse	essments) and Have district public relations (KTRI)	provide essential information.		
Send letters home, provide updated information							
Provide certificates and acknowldgements to p							
Continually recruit parents to join parental pro	gram and equip parental involvement	center with needed appliances and m	naterials.				
Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Invite parents and community members to pariticpate in school activities and events.	Parental Director Parental Educator Principal Assistant Principals Counselors School Liason Nurse Teachers IB Coach	Research Based Best Practices District and Campus Policy Handbook Student Code of Conduct Handbook UIL School Messenger Reading Materials District Public Relations Department	August 2023 - June 2024	Parental Participation at events Invites Campus Website Sign In Sheets PowerPoints Photos Facebook	Parent Survey Results Increase Parental Involvement Increase Student Attendance Increase Student Achievement Decrease in Disciplinary Actions	Participation Counts Event Performances Benchmark STAAR Attendance District Behavior Reports Attendance Reports in District	Strategies to Increase Parental Invovlvement 6A, 6B, 6C Coordination and Integration of Federal, State, and Local Services, Programs and Funds 10 C
Action Steps							
Develop a monthly calendar with reminders, a							
Sponsors will coordinate with administration a Utlize all means of communications to promot							
Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Action Steps							
1							

Goal Area 3:

Annual Goal 3:

Improve Safety, Public Support, Culture and Climate

By June 2024, 100% of our staff, students, and parents will engage and interact with the child's school

Goal Area 4: Increase Staff Quality, Recruitment and Retention

Goal Area 4:	Increase staff quality, recruitmen				_		_					
nnual Goal 1:	All teachers will be provided wit	h resources and will be trained	to deliver engaging a	nd high-quality lessons to increase staff quali	ty.							
Objective 1:	Professional development will be offered to target research-based strategies for teachers to integrate in their classrooms.											
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component					
Integrate and provide effective professional development to implement research based strategies to enhance student learning.	Principal Assistant Principals Life Coach Dept. Heads Teachers	TCLC's Weekly Content Planning Grade Level Meetings	August 2023-2024	Staff integrates research based strategies that are shared with them during TCLC's Teachers analyze student work.	Integration within lesson plans Observed in classroom walkthroughs Increase in student academic achievement through weekly progress monitoring tool.	Weekly Walkthroughs Observations	Title I-4 High Quality and Ongoing Profesisonal Development a. required- select professional development to meet th eneeds of all principals, teachers, paraprofessionals parents, and other as appropriate State Compensatory Fund State Bilingual Funds Local Funds					
Action Steps												
1. Will utilize campus and grade level d	ata to identify area of needs and r	provide/address effective profe	essional development	opportunities.								
and Brade level a		, anedave prote										

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Intentional professonal development will be afforded based on data collected in the evaluation system to show growth.	'	TCLC's Weekly Content Grade Level Meetings TTESS	~		quality teaching Implementation of best	Data Student progress	Title I-4 High Quality and Ongoing Profesisonal Development a. required- select professional development to meet th eneeds of all principals,teachers, paraprofessionals parents, and other as appropriate State Compensatory Fund State Bilingual Funds Local Funds
Action Steps							

^{1.} All new teachers will be provided with a teacher mentor.

^{2.} Collaborative instructional practices will be reviewed among staff. (e.g., instructional rounds, walkthroughs, observations, feedback)

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-l School- wide Component
Acrion Steps							

Goal Area 4:	Increase staff quality, recruitment and retention									
Annual Goal 1:	By June 2024, all teachers will sho	ow growth in TTESS's Performand	e Evaluation Report	by one level to improve student achievement.ll	I					
Objective 2	Based on 2021-2023 TTESS's Performance Evaluation Reports, by the end of the 2023-2024 school year, two of the developing rating teachers will improve to effective, and 20% of the 50 teachers at effective rating will increase to accomplished by providing Intentional professional development to all staff									
Strategy 1	Person Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formatuve/ Summative	Titile I School Wide Component			

Strategy 1	Person Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formatuve/ Summative Assessment	Titile I School Wide Component
Provide instructional coaching support	Principal	-Teachers complete their	August 2023 to	Mentor/Coaching logs	-Increase in teacher	Weekly Walkthroughs	Title I-4
for developing and proficient staff.	Assistant Principals Life Coach	TTESS Self-Assessments and submit their PD goals by	June 2024	Sign-in sheets CLC's	satisfaction and moral improvement in student		High Quality and Ongoing Profesisonal Development
	Department Heads	September 30th Analyze data to create, assess, and monitor Student Learning Objectives -Provide effective feedback based on walkthroughs and observations to identify teachers' areas of needs -		Walkthroughs Analyzing student work	performance; better adjustments for new and all teacher personnel TTESS Teacher Evaluation Proficiency level increase Increase in scores, academic achievement and closing the gaps.	Rigor/Relevance Rubric	a. required- select professional development to meet th eneeds of all principals,teachers, paraprofessionals parents, and other as appropriate State Compensatory Fund State Bilingual Funds Local Funds
Action Steps							

- 1. Teachers participate in weekly TCLCs and job-embedded professional development on best practices.
- 2. Provide teacher with feedback through classroom walkthoughs.
- 3. Conduct at least 1 learning walk per teacher each semester.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
,	Life Coach	l '	August 2023 to June 2024	Mentor/Coaching logs Sign-in sheets CLC's Walkthroughs Analyzing evidence in transformation from TCLC's student work.	TTESS ratings Student achievment	Walkthroughs and Effective Feedback	Title I-4 High Quality and Ongoing Profesisonal Development a. required- select professional development to meet th eneeds of all principals, teachers, paraprofessionals parents, and other as appropriate State Compensatory Fund State Bilingual Funds Local Funds
Action Steps							

- 1. Teachers complete their TTESS Self-Assessments and submit their PD goals by September 30th.
- 2. Provide effective teacher feedback based on classroom walkthoughs and observations to identify teachers' areas of need.
- 3. Analyze data to create, assess, and monitor Student Learning Objectives.

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
development and coaching support for those who need to improve delivery of	Life Coach	Coaching Cycle TTESS Rubic Walkthroughs and Effective Feeback TCLC	August 2023 to June 2024		Teacher growth in EOY TTESS ratings Student achievment Application	BOY, MOY, and EOY Conferences Walkthroughs and Effective Feedback	Title I-4 High Quality and Ongoing Profesisonal Development a. required- select professional development to meet th eneeds of all principals,teachers, paraprofessionals parents, and other as appropriate State Compensatory Fund State Bilingual Funds Local Funds
Acrion Steps							

- 1. Teachers participate in weekly TCLCs and job-embedded professional development on best practices.
- 2. Provide effective teacher feedback based on classroom walkthoughs and observations to identify teachers' areas of needs.
- 3. Conduct at least 1 Learning walk per teacher each semester.

al Area 4:	Increase staff quality, recruitment ar	nd retention							
nual Goal 1:	By June 2024, all teachers will be highly qualified to teach their current assignment.								
ective 3	1a: All secondary ESL ELA teachers will be certified by May 2024								
						Formative/			
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Summative Assessment	Title-I School- wide Component		
achers will participate in district ining.	Principal Dean of Instruction Content Administrator Teachers	Calendar of District Trainings Bilingual Department	August 2023 to June 2024	Sign-in logs Registration documents on file ERO Printout Sheets	Professional growth High level teaching	Highly qualified teachers resulting in a stronger learning enviornment Student achievement	Title I-4 High Quality and Ongoing Profesisonal Development a. required- select professional development meet th eneeds of all principals, teachers, paraprofessionals parents, and other as appropriate State Compensatory Fund State Bilingual Funds Local Funds		
Action Steps									
Provide a calendar of meaningful distric	ct professional development.								
Feachers will participate in trainings off									
Cucitors with participants in a second	area by the district								
Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
Action Steps									
Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
Acrion Steps									

Goal Area 4:	Increase staff quality, recruitment and retention								
Annual Goal 3:	By June 2024, all teachers will be highly qualified to teach their current assignment.								
Obective 2	Campus recruitment and retention of highly qualified and certified teadchers in all assignments by June 2024.								
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component		
Promote strategies for attracting/retaining highly qualified staff.	-Principal - Dean of Instruction - Content Administrator	-Survey forms -Surveys -Staff Development Plan	August 2023 to June 2024	-Highly qualified teachers resulting in a stronger learning enviornment and student achievement.	-Professional growth - High level teaching	Survey results - Staff Development Plan - Teacher Evaluations of presentations - Effective trainings in higher STAAR scores	Title I-4 High Quality and Ongoing Profesisonal Development a. required- select professional development to meet the eneeds of all principals, teachers, paraprofessionals parents, and other as appropriate State Compensatory Fund State Billingual Funds Local Funds		
Action Steps									

Distribute staff development needs surveys.

2. Review survey findings and target exact areas of staff development needs.

3. Monitor progress of staff development plan

4. Coordinate quality on-going professional development.

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
development opportunities for all staff members.	1 '	· ·	August 2023 to June 2024	Sign-in logs - Registration documents on file ERO - Printout Sheets	-Professional growth and high level teaching	-ERO Print-outs - Master Schedule - Highly qualified	Title I-4 High Quality and Ongoing Profesisonal Development c.Best Practices rearrange the school day to provide a block of tiem for collaboration planning.
Action Steps 1. Register for training in their content areas.							

2. Allow common planning periods for teachers to share strategies learned.

Conduct vibrant TCLCs for all teachers.

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Provide new teacher professional	Principal, Assistant Principal,	TTESS Rubric, Provide	August 2023 to	Mentor/Coaching logs, Sign-in sheets,	Increase in Teacher	Weekly walkthroughs,	Title I-4
development and coaching support for those	Life Coach, Grade level chairs, ACP	effective feedback based on	June 2024	CLCs,walkthroughs, Analyzing student work	Performance and TTESS Teacher	Observations, TTESS	High Quality and Ongoing Profesisonal
who need to pass certification exams		walkthroughs and observations to			Evaluation Proficiency level,	Student Academic	Development
		identify teachers' areas of needs.			Increase in Student Achievement	Performance	a. required- select professional development to
		Use walkthroughs and observations			and Closing the Gaps.	Rigor/Relevance Rubric	meet th eneeds of all principals, teachers,
		evaluations to provide effective coaching and professional					paraprofessionals parents, and other as appropriate State Compensatory Fund State
		development for all teachers.					Bilingual Funds Local Funds
Acrion Steps							

Schedule TTESS trainings for all new teachers.

2.Provide coaching support for all new teachers

3. Provide meaningful opportunities for professional develpment to all new teachers