PHARR-SAN JUAN-ALAMO INDEPENDENT SCHOOL DISTRICT



Campus Improvement Plan

Alfred Sorensen Elementary

2023 - 2024

Presented by: Giselle Martinez, Principal

September 2023





OUR VISION & MISSION

COLLEGE³ READY.CONNECTED.COMPLETE TO

Vision

Every PSJA student is prepared to participate, compete, and excel in a global society to foster multi-generational prosperity.

Mission

As educational leaders, the PSJA team is engaged and empowered to connect all students with innovative instruction, outstanding facilities, technology, skills, and social-emotional support while prioritizing health and safety for all – from early childhood through their chosen careers.

As one PSJA family, we build on our legacy of academic excellence, renowned college and career readiness, biliteracy and extracurricular programs, and our multicultural heritage to ensure every student has the experiences and resources necessary to achieve the highest levels of success.





INSPIRING GLOBAL THINKERS



Pharr-San Juan-Alamo ISD (PSJA ISD) schools and departments are systemically adopting the United Nations' 17 Sustainable Development Goals (SDGs) starting the 2023-2024 school year.

As part of these efforts, PSJA ISD will continue integrating the SDGs into its curriculum to equip students with pertinent real-world knowledge and hands-on experiences crucial to help them compete at a global level.

PSJA ISD aims to emphasize sustainability at every level through a systemic approach led by a committee of district leaders from various departments including Curriculum, Human Resources, Operations, Health Services, Construction, Transportation, Child Nutrition, Police, and Communications, to name a few.

www.psjaisd.us/sustainability



EXCELLENT SERVICE FIRST. FAMILY ALWAYS.



CAR ERVICE SERVICE STANDARDS

All PSJA ISD employees must abide by the following standards in order to help us provide excellent customer service to ALL those we serve.



- Be kind and greet everyone with a smile
- Treat everyone with respect and dignity
- Listen to understand and help



Attentive

- Communicate in a timely mannerStay positive and calm during all
- Stay positive and calm during all conversations
- Treat all concerns and inquiries with professionalism and confidentiality



Responsive

- Be available when customers need you
- Respond to all customer inquiries with a sense of urgency
- Follow up with concerns to ensure customer satisfaction



Exceptional

- Be sympathetic to customers' needs
- Follow the Golden Rule Treat others as you would like to be treated
- Go above and beyond your call of duty to provide exceptional customer service



Alfred Sorensen Vision and Mission Statement



Vision

Sorensen Elementary School expects to develop knowledgeable and high achieving students. This will be accomplished through quality instructional programs in nurturing and trusting environment.

Mission

Sorensen Elementary School will provide all students with an exceptional education in a nurturing yet challenging environment that fosters academic success, social development, enthusiasm for education and a life-long quest for knowledge. As a school community, we strive to instill the importance of a well-rounded education with a commitment to preparing our students for a higher education and future leadership. We are dedicated to providing academic and social skills for all students using best teaching practices to provide a quality instructional program that sets the foundation for all future learning. In partnership with school, parents, students and community, we will work together to create an atmosphere of trust, respect, and collaboration.



PSJA District Leadership Team

PSJA School Board

Cynthia A. Gutierrez, *President*Carlos G. Villegas Jr., *Vice- President*Diana Serna, *Secretary*Yolanda Castillo, *Assistant Secretary*Jesus "Jesse" Zambrano, *Member*Jesus "Jesse" Vela, *Member*Jorge Zambrano, *Member*

District Leadership Team

Dr. Alejandro Elias, Superintendent of Schools

Superintendent's Cabinet

Ranulfo Marquez, Assistant Superintendent for Academics Rebecca Gonzales, Assistant Superintendent for Finance Dr. Rebeca Garza, Assistant Superintendent for Human Resources Roel Faz, Assistant Superintendent for School Operations Dr. Orlando Noyola, Assistant Superintendent for Student Services Dr. Lauro Davalos, Assistant Superintendent for Technology

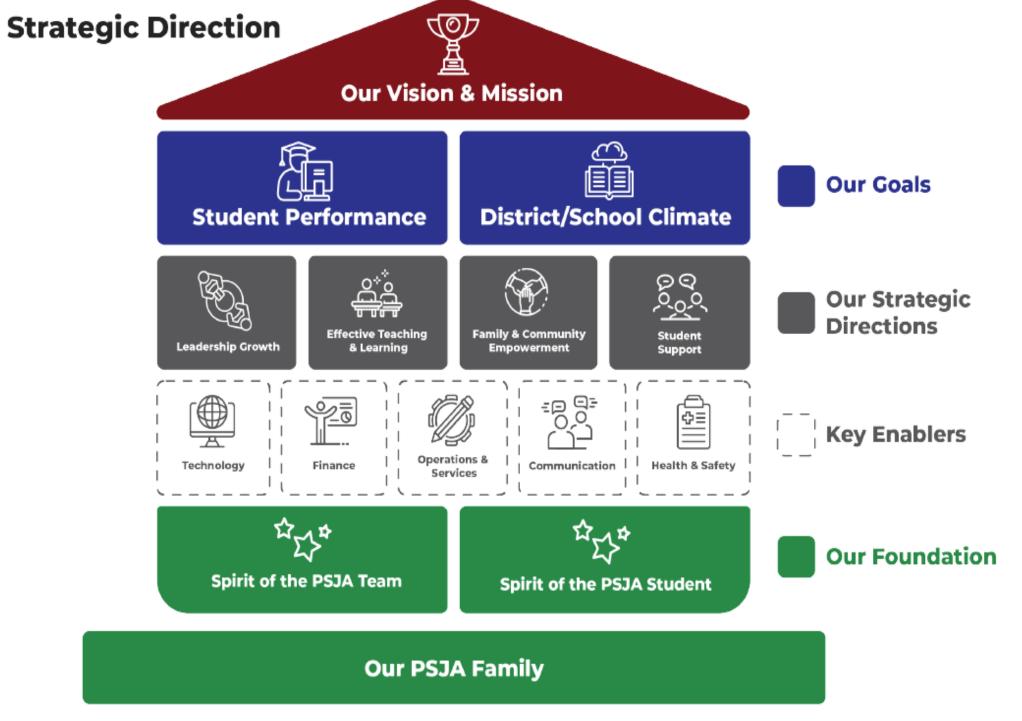
Senior Staff

Dr. Linda Uribe-Treviño, Executive Officer for College & Career Readiness
Dr. Iris Guajardo, Executive Officer for Secondary Schools
Dr. Nora Rivas-Garza, Executive Officer for Secondary Schools
Claudia Gonzalez, Executive Officer for Elementary Schools
Virna M. Bazan, Executive Officer for Elementary Schools
Susana Arredondo, Executive Officer for Elementary Schools
Yolanda Gomez, Executive Officer for Learning Acceleration
Alfredo Carrillo, Executive Officer for Human Resources
Rafael Gonzalez, Administrator for Operations



PSJA ISD 2023-2024 Strategic Direction









2023-2024 Campus Improvement Plan Timeline





2023-2024 Campus Improvement Plan Timeline

	Objectives	Start Date	Completion Date
1.	Campus Leadership Team Campus Leadership Team consists of key campus leaders, responsible in developing, implementing and revising the Campus Improvement Plan Meetings are held to collaborate on the set campus goals, analyze, and determine academic objectives,	May 2023	June 2023
	strategies and make specific adjustments and revisions to the plan.	Wiay 2023	Julie 2023
2.	Needs Assessment Conduct a comprehensive needs assessment addressing campus student performance on the student achievement indicators, using qualitative data (walk throughs, anecdotal notes, student & teacher surveys, and quantitative data (STAAR/EOC, TELPAS, Benchmark data, Measurable Objectives data, weekly assessment data, attendance data, discipline data), and other appropriate measures of performance, that are disaggregated by all student groups served by the campus.	May 2023	June 16, 2022
3.	Measurable Campus Performance Objectives In collaboration with the Campus Leadership Team (SBDM) performance objectives will be developed based on the Texas Academic Performance Reports (TAPR), including objectives for special needs students and special populations (included of dropouts and attendance).	May 2023	August 2023
4.	Strategies for Improving Student Performance Develop, implement and monitor instructional strategies that improve student achievement. Use instructional strategies that: a) increase the amount and quality of learning time (extended school year, before- and after-school programs, and summer programs)		
	b) provide enriched and accelerated curriculum c) include strategies for meeting the needs of historically underserved populations, including the incorporation of gender equitable methods and practices,	May 2023	August 2023
	d) address the needs of all children in the school, but particularly the needs of low-achieving students and those at- risk of not meeting the state academic achievement standards, who are members of the target population of any program,		
	e) the integration of vocational and technical education programs.		
5.	Submit Draft of 2023-2024 Campus Improvement Plan to Executive Officer Review of Campus Improvement Plan is conducted, and feedback is provided to campus principal using a district developed rubric.	July 20, 2023	July 31, 2023
6.	Finalize Campus Improvement Plan and submit for Board Approval	September 2023	September 11 2023
7.	Implement, monitor and adjust the Campus Improvement Plan Campus Leadership Team will meet to monitor the implementation of the targeted areas. Reflective Questions: What actions have been taken to address the needs of the campus? What data has been collected to monitor interventions?	July 2023	August 2024
	 Are you on track to meet the annual goal? Describe the data or evidence used to determine if the goal will or won't be met? What, if any adjustments must be made in order to meet the annual goals? 		



2023-2024 District Instructional Focus Roadmap





Pharr – San Juan – Alamo ISD

2023-2024 District Instructional Focus Roadmap

Literacy — improve reading and writing with fluency and comprehension grounded in evidence from text

Mathematics – pursue rigor by balancing conceptual understanding, procedural skill and

Inspire global thinkers through CIF and Sustainability Development Goals

District CLC PD Goals

Improve writing, reading fluency and comprehension by offering teachers support and professional development in literacy.

classrooms across the district.

Pursue rigor by balancing conceptual understanding, procedural skills and fluency in mathematics by offering teachers support and professional development

Principal CLC PD Goals

Inspire global thinkers using common instructional frameworks and connections to the Sustainability Development Goals

Promote ongoing collaboration to learn and share best practices that improve writing, reading fluency, and comprehension in

Promote ongoing collaboration to learn and share best practices to increase rigor by balancing conceptual understanding, procedural skills and fluency in mathematics classrooms across all grade levels.

Develop global thinkers by consistently incorporating the Common Instructional Framework and relevance in the classroom through the Sustainable Development Goals.





2023-2024 Site Based Decision Making Committee

Giselle Martinez, Principal

Giselle Martinez, Principal Kimberly Matias, Asst. Principal Liliana Garcia, A-M Counselor Anna Martinez, *N-Z Counselor* Alicia Enriquez, *Instructional Coach* Berta Esquivel, Literacy Coach Maria Rios, PK Grade Level Chair Blanca Quiroz, Kinder Grade Level Chair Cristina FLores , 1st Grade Level Chair Diana Ryan, 2nd Grade Level Chair Corina Perez, 3rd Grade Level Chair Gloria Bustamante-Garza, 4th Grade Level Chair Alondra Martinez, 5th Grade Level Chair Delfina Castillo, Head Custodian

- , Parent
- , Business Partner
- , Community Member





Executive Summary



Demographics Summary: The current enrollment for Sorensen Elementary as of September 2023 is 600 students. The student population consists of 99.2% Hispanic, 0.7% white, and 0.2% Asian. Our students are 83.6% low socio-economic status. Our migrant population is minimal with less than 0.01% of our student body. Our Emergent Bilingual population is 38.3% and our Gifted and Talented students make up 5.5% and our At-Risk population is 78%. Most of our students live in the immediate surrounding communities and we have 5% of our students are from other areas.

Comprehensive Needs Assessment: Sorensen Elementary received an overall score of **80** out of 100 for a rating of **B** for 2022-2023 school year. In 2022, the Student achievement domain, Sorensen earned **77** which represents student learning at the end of the year. In the School Progress domain we scored **70** out of 100 in Academic Growth and **85** out of 100 in Relative performance. In our Closing the Gaps we scored **68** out of 100. We are pending distinction designations.

Curriculum and Instruction and Assessment: Our teachers continue to utilize a balanced literacy approach aligned to the TEKS for a balanced literacy approach in our language arts which focus on student's deep understanding of text and text features. We are a one-way bilingual campus that believes in developing both languages for bi-literal and bicultural students. We recognize the importance of a strong reading foundation and use fluency and comprehension benchmarks in all grades to monitor student performance and respond with individualized student instruction that targets student's needs.

Summary of Goals: Our goals are to continue to improve on student mastery of their grade level TEKS by using individualized TEKS based and data driven instruction to impact our students to reach Meets and Masters levels on STAAR to improve all subject areas. Our laser focus on student growth and monitoring progress towards goals is paramount so students are growing academically and so they can reach and surpass their goals.

The academic achievement of students in grades PK-2 is with Circle, TX-KEA and TPRI assessments. Our goal is to increase by at least 5% students at developed in all areas, improve in the student growth domain by at least 10%. We will achieve these goals by tracking and monitoring student growth at each benchmark and weekly assessments to assist students to reach and surpass their student growth goals, thus allowing Sorensen to gain distinction designations on Comparative Closing the Gap and ELA/Reading. Sorensen will continue to work with all stakeholders to ensure that we provide a world class educational experience for our students.



Goal Area 1: Effective Teaching and Learning

Annual Goal 2: Percent of students who perform at meets grade level or above on STAAR MATH will increase by five percentage points by June 2024

- •Objective 1: The percent of students performing at meets Math 3-5 will increase from 46% to 51% by having access to standards-aligned curriculum and small group instruction
- •Objective 2: The percent of English Learners who perform at meets Math 3-5 will increase from 42% to 50% by having access to standards-aligned curriculum and data driven instruction using ELPS
- •Objective 3: The percent of students at-Risk and SPED who perform at meets Math 3-5 will increase from 12% to 20% by having access to standards-aligned curriculum and individualized instruction



PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS



Goal Area 1: Effective Teaching and Learning

Annual Goal 1: Percent of students who perform at meets grade level or above on STAAR Reading will increase by five percentage points by June 2024

- •Objective 1: The percent of students performing at meets Reading 3-5 will increase from 52% to 57% by having access to standards-aligned curriculum
- •Objective 2: The percent of English Learners who perform at meets Reading 3-5 will increase from 38% to 43% by having access to standardsaligned curriculum and data driven instruction
- •Objective 3: The percent of students at-Risk and SPED who perform at meets Reading 3-5 will increase from 19% to 25% by having access to standards-aligned curriculum and individualized instruction.





Goal Area 1: Effective Teaching and Learning

Annual Goal 3: Percent of students who perform at meets grade level or above on STAAR Science will increase by five percentage points by June 2024.

- •Objective 1: The percent of students performing at meets 5th Grade Science will increase from 36% to 41% for Science by having access to standards-aligned curriculum
- •Objective 2: The percent of English Learners who perform at meets in 5th Grade Science will increase from 22% to 27% by having access to standards-aligned curriculum
- •Objective 3: The percent of students at-Risk and SPED who perform at meets in 5th Grade Science will increase from 9% to 15% by having access to standards-aligned curriculum



Goal Area 2: Student Support

Annual Goal 1: All identified student groups in the Closing the Gaps domain will meet 80% of the indicators in the Academic component by June 2024

- **Objective 1**: All identified student groups in the Closing the Gaps domain will be monitored weekly, CBA, and Benchmarks to ensure that at least 80% of the indicators in the Academic Achievement component are making progress to meet goal by June 2024.
- **Objective 2**: All identified student groups in the Closing the Gaps Achievement component will meet 80% of the indicators by being provided high-quality, research-based instruction during the 2023-2024 school year.
- **Objective 3**: Special Education Students and English Language Learners in the Academic component performance targets will meet the performance targets in the areas of Reading and Math by June 2024





Goal Area 2: Student Support

Annual Goal 2: At least 90% of indicators evaluated in Academic Growth Status will be met by all student groups by June 2024

- **Objective 1**: All students will demonstrate a 5% increase of academic progress in the areas of Reading and Math by June 2024
- **Objective 2**: All Special Education students will be monitored bi-weekly to demonstrate 2% growth in the areas of Reading and Math assessments by June 2024
- **Objective 3**: All English Language Learners will demonstrate a 5% increase of academic progress in Reading and Math





Goal Area 2: Student Support

Annual Goal 3: At least 55% of English Language Learners will advance by at least one proficiency level of TELPAS Composite rating by June 2024

- **Objective 1**: By June 2024, our campus will commit to implementing the adopted Dual Language program requirements in grades PK to 5th
- **Objective 2**: By June 2024, our campus will monitor the progress of second language acquisition every marking period through embedded supports and ELPS strategies through weekly walkthroughs and lessons
- Objective 3: By June 2024, staff services English Language Learners will be proficient in dual language support systems



Goal Area 3: Family and Community Empowerment

Annual Goal 1: By June 2024, our campus positive culture and climate will increase from 80% to 90% based on teacher and staff perception of staff-student relationships

- **Objective 1**: By June 2024, student social and emotional learning knowledge and skills will be serviced by counselor's classroom, group or individual lessons.
- **Objective 2**: By June 2024,100% of teachers and staff will participate in Social Emotional Learning (Teacher Café presentations) professional development and implement strategies to improve staff-student relationships.



Goal Area 3: Family and Community Empowerment

Annual Goal 2: By June 2024, the student's perceptions for their physical and psychological school safety will improve to 100%

- **Objective 1**: By June 2024, 100% of staff will implement safety and violence prevention protocols to increase school wide safety
- **Objective 2**: By June 2024, the Campus Threat Assessment Team will complete training on the Texas School Safety Center to promote and increase school wide safety.
- Objective 3: By June 2024, Sorensen Elementary will continue using safety measures, such as utilizing the school Raptor for any visitor coming into the campus and continue to do drills such as lock downs and intruder detection audit drills to increase school wide safety.



- Goal Area 3: Family and Community Empowerment
- Annual Goal 3: By June 2024, family involvement and their interaction with their child's school will increase by providing opportunities for parents to engage meaningfully on campus.
- **Objective 1**: By June 2024, 50% of parents will participate in informational, curriculum, and training sessions on campus
- **Objective 2**: By June 2024, 100% of parents will be connected with community partners and resources.





Goal Area 4: Leadership Growth

Annual Goal 1: All teachers will deliver high quality, engaging lessons maximizing at least 95% of the instructional time

- Objective 1: All teachers will use research-based instructional strategies in their daily lessons to increase student engagement and achievement
- **Objective 2**: All teachers will use researched-based materials; to include digital and hardcopy to enhance and target student needs
- Objective 3: Administrators will use walk-through data to monitor, provide constructive feedback and support teacher effectiveness





Goal Area 4: Leadership Growth

Annual Goal 2: Use evaluation systems to increase staff quality, recruitment and retention

- **Objective 1**: Develop the skills in teacher evaluators needed to complete fair, valid teacher evaluations through calibration and assessments
- **Objective 2**: Support the professional growth of campus leaders by monitoring, evaluating, and providing feedback.
- **Objective 3**: Complete the Spirit of PSJA evaluations twice a year for all staff NOT evaluated by T-TESS/ T-PESS evaluation tool
- Objective 4: Use data collected in the evaluation system to offer professional growth opportunities for all staff for means of recruitment and retention





Goal Area 4: Leadership Growth

Annual Goal 3: All teachers be certified for teaching assignments by August 2024

- **Objective 1**: All elementary teachers servicing DL students will be bilingual certified to be considered Highly Qualified Teachers
- **Objective 2**: Campus administration will review and confirm certified teachers bi-annually for vacancies before interview



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2023-2024 Sorensen Campus Demographics

	ALL	HISPANIC	ASIAN	BLACK	White	American Indian or Alaska Native	Native Hawaiian/ Other	Two or More
Number	600	596	1	1	3	0	0	0
Percent	100	99.3%	0.002%	0.002%	0.005%	0	0	0



2023-2024 Accountability Summary



	Domain I Student Achievement	Domain II School Progress	Domain III Closing the Gaps	Overall Rating	Letter Grade
Sorensen	77	59.5	68	79.9	В



2023-2024 STAAR Performance Data



		Did Not Meet		Approaches		Meets		Mast	ers
	Tested	Number	%	Number	%	Number	%	Number	%
Reading	246	63	21%	183	61%	127	42%	70	23%
Math	246	68	23%	180	60%	114	38%	52	17%
Science	80	26	33%	54	68%	29	36%	14	18%



2023-2024 STAAR Performance Data



3 rd Grade	Dio	d Not Meet	Aı	oproaches		Meets		Masters
Math	22	27%	29	35%	17	21%	14	17%
Reading	24	29%	21	26%	17	21%	20	24%
4 th Grade	Dio	d Not Meet	Al	oproaches		Meets		Masters
Math	20	25%	19	24%	18	23%	22	28%
Reading	25	31%	17	21%	17	21%	22	27%
5 th Grade	Dio	d Not Meet	Al	oproaches		Meets		Masters
Math	22	29%	18	23%	21	27%	16	21%
Reading	17	22%	15	19%	19	24%	28	35%
Science	26	34%	25	32%	14	18%	14	18%



2023-2024 Reading Goals



3 rd Grade Reading					
	% of Students Passing State Assessment <i>TARGET: 60</i>	% of Students Passing State Assessment TARGET: 60	Goal TARGET: 60		
	2022	2023	2024		
Approaches	65	59	64		
Meets	39	38	43		
Masters	24	20	25		

4th Grade Reading						
	% of Students Passing State Assessment TARGET: 60	% of Students Passing State Assessment TARGET: 60	Goal TARGET: 60			
	2022	2023	2024			
Approaches	81	58	63			
Meets	60	41	46			
Masters	35	22	27			

5 th Grade Reading						
	% of Students Passing State Assessment <i>TARGET: 60</i>	% of Students Passing State Assessment <i>TARGET: 60</i>	Goal <i>TARGET:</i> 60			
Approaches	82	66	71			
Meets	64	48	53			
Masters	31	28	33			



2023-2024 Math Goals



3 rd Grade Math					
	% of Students Passing State Assessment <i>TARGET: 60</i>	% of Students Passing State Assessment <i>TARGET:</i> 60	Goal <i>TARGET: 60</i>		
	2022	2023	2024		
Approaches	69	60	65		
Meets	43	31	36		
Masters	23	14	19		

4th Grade Math						
	% of Students Passing State Assessment	% of Students Passing State Assessment	Goal TARGET: 60			
	2022	2023	2024			
Approaches	70	62	67			
Meets	49	43	48			
Masters	31	22	27			

5 th Grade Math						
	% of Students Passing State Assessment TARGET: 60	% of Students Passing State Assessment TARGET: 60	Goal TARGET: 60			
	2022	2023	2024			
Approaches	77	58	63			
Meets	52	40	45			
Masters	26	16	21			



2023-2024 Science Goals



5 th Grade Science						
	% of Students Passing State Assessment TARGET: 60	% of Students Passing State Assessment TARGET: 60	Goal TARGET: 60			
	2022	2023	2024			
Approaches	74	54	61			
Meets	48	29	34			
Masters	24	14	19			







Comprehensive Needs Assessment: Summary of Findings

Circle Test, TX-KEA, TPRI, and Tejas Lee

Critorio Deviewed	Fin	diama	Strategies Needed		
Criteria Reviewed	Fin	dings	Staff Development Resources	In Class Interventions	
Pre-Kinder		Assessment EOY	DL One Way Model Frogstreet	Constl. Consum Intermedians	
-Circle Assessment (2022-2023 Data)	Naming Phonological Awareness	69% 66%	Sing, Spell, Read, Write Estrellitas	Small Group Interventions	
Kindergarten -TPRI -Tejas Lee (2022-2023 Data)		PRITejas Lee ing Status	DL One Way Model Sing, Spell, Read, Write Estrellitas Practical Life/Hands-On Activities Pearlized Math	Small Group Interventions RTI Small group pull outs	
1st Grade -TPRI -Tejas Lee (2022-2023 Data)		PRITejas Lee ing Status	DL One Way Model Word Walls Pearlized Math Diana Ramirez Sing, Spell, Read, Write Lunita	RTI Differentiated Instruction Pull-Out Tutoring	
2nd Grade -TPRI -Tejas Lee		PRI Tejas Lee ing Status	Sharon Wells Math Diana Ramirez Sing, Spell, Read, Write Escaleras Estrellitas Forde Ferrier Boost	Tutoring RTI Differentiated Instruction Small Group Intervention District support-pull outs	
3rd Grade -TPRI -Tejas Lee		PRI Tejas Lee ing Status	Sharon Wells Math Diana Ramirez Sing, Spell, Read, Write Escaleras Estrellitas Forde Ferrier Boost	Think Up STAAR Ready Tutoring RTI Differentiated Instruction Small Group Intervention District support-pull outs Fluency- reading curriculum	







Goal Area	Area Reviewed	Summary of Strengths	Challenges	
1	Effective Teaching and Learning	Sorensen provides the campus with a standards-aligned Guaranteed and Viable Curriculum (GVC) and scope and sequence. The district curriculum is developed and adjusted after the district content- based assessments and benchmark data are analyzed. The development and adjustment of the district curriculum is led by the C & I department and includes teachers, district content coordinators, and district Executive Officers for each level. The district also provides teachers and campus leaders access to assessments aligned to the standards and expected levels of rigor. A data assessment platform to capture immediate assessment data by item and student is inclusive as part of the curriculum practices and curriculum implementation. In addition: • Curriculums and assessments are aligned to Texas Essential Knowledge and Skills (TEKS) and included in a year-long scope and sequence. • The scope and sequence, units of study, and assessments are aligned to the standards for all state assessed subjects and grade levels in grades Pk-2nd, 3rd-5th • Assessments that are aligned to state standards at the appropriate level of rigor are administered strategically throughout the year to determine student progress. Corrective instruction is built into the curriculums and scope and sequence. • Instructional materials with key ideas, essential questions, and recommended materials including content-rich texts, are used across classrooms. The instructional materials with disabilities and English learners among other student groups. • Professional development is provided throughout the year in response to classroom observations, formative assessments and campus performance.	The area of literacy, specifically in reading comprehension has been a challenge district-wide and great emphasis and resources are being dedicated to this area of need. • Student reading on level by second grade is an area that we as the district continue to work on and monitor. • Developmental writing must be taught at all grade levels whether it is assessed at the state level or not. • Professional development for teaching writing must be provided at all grade levels. • Campus schedules need to reflect a dedicated time for writing instruction at all campuses • Elementary Reading, Writing and Mathematics curriculums must be monitored each year for alignment and effectiveness. • Train teachers on curriculum effectiveness.	



Goal Area	Area Reviewed	Summary of Strengths	Challenges
		 Special Education students did not meet all targets in the Academic Achievement status, Growth Status, Student Success Status and School Quality Status within the closing the gaps domain. English Learners met all targets in the Academic Achievement status, Student Success Status, School Quality Status and the ELA/Reading growth status within the closing the gaps domain. Economically disadvantaged student group met all targets in closing the gaps domain. Hispanic student group met all closing the gaps domain targets. In the area of participation, all student groups met all targets at 98% or higher. In the Texas Academic Performance Report indicates Special education students showed gains in 20 of 28 tested areas at Meets performance. 	Challenges As per the 22-23 Preliminary STAAR data, • We have a 37% achievement gap at the Meets level on the 2023 STAAR between students identified as Special Education and the all student group in the area of ELA/Reading. • English Learners(LEP) with Parental Denials, are behind the All student group by 23% in achievement. Within the Domain III report, • Former Special Education students missed the growth target in the area of math by 12% points. • The English Language proficiency status was 2% points away from the target of 36%.
		 Special education staff work collaboratively with general education staff on rigorous lessons and effective instructional decisions are made for all students, paying close attention to special education students academic needs 	



PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS



Goal Area	Area Reviewed	Summary of Strengths	Challenges
3	Family and Community Empowerment	 Parents have a high rate of participation at campus meetings and community education centers with meeting topics which are general in scope. 	 Parents meetings need to continue throughout the school year to explain the state accountability system and how it affects their children.
		 Parent resources, materials and communications are provided in both English and Spanish. 	Parent Academic Conferences [PAC] should be scheduled each six weeks to share student progress.
		The district website and parental website informs parents of all events.	Additional customer service training should be provided on
		Parent educators' professional development is based on local, state and	the importance of fostering positive parent/teacher relationships
	national standards for parental involvement.	 Staff needs training on how to effectively share assessment strategies with parents about their children's progress. 	
		Literacy, computer literacy, entrepreneurship, citizenship, welding and security guard certification classes are available for parents.	 Provide parents webinar training and phone links to help them better understand the STAAR student reports.
		 Literacy centers are accessible and convenient for parents throughout the school district. 	i i
		Community partners provide practical classes for parents district-wide.	Videos on state accountability have to be readily available for parents.
		 Administrators are communicating expectations and applying discipline protocols consistently and fairly throughout the district which has resulted in a steady decrease in disciplinary referrals. 	Teaching staff needs training on the district's discipline protocols so that they can implement them in their classrooms consistently.
	 All staff is trained on creating a safe school culture and climate which includes a strong focus on customer service. 	Integrate the police and security departments into all emergency situations.	
	Student resources, materials and communication are provided in both English and Spanish.	District Walk Through/Observation Report needs to be revisited to include area for SEL practices and integration in the classroom.	
		District PreK- 12 Counseling and Guidance Curriculum and Structured Timelines	Allocate funding for Teacher Professional Development on SEL or Restorative Practices
		District Counselor Café for Teachers: PD Workshops	PHARR-SAN JUA SUSTAINABLE DEVE



Goal Area	Area Reviewed	Summary of Strengths	Challenges
4	Leadership Growth	 High employee retention, District is seen as an employer of choice District owned alternative certification program, ACTRGV creates a pipeline of quality trained teachers from the non-traditional education program. Teacher Incentive Allotment grant provides an opportunity for qualifying staff to earn performance pay for improvement in student growth measures and their TTESS evaluation. The Spirit of PSJA selection process for Collaborative Learning Leaders, Assistant principals, Principals, and other district leaders with the goal of selecting top quality employees for the leadership vacancies. Continue to provide trainings on SGM's and TTESS during CLCs to promote leadership growth Electronic Instructional Focus Walkthrough form The full development of the electronic Spirit of PSJA Evaluation tool Strong commitment and financial support to professional development and professional growth opportunities for staff District support for all teachers to be fully certified for assigned teaching assignment. 	 TEA's new rules require all English Language Arts teachers to be bilingually or ESL certified. Keeping PSJA ISD as an employer of choice with competitive salaries, growth opportunities and school culture. Ensuring interns that challenge an exam are prepared to be successful as it impacts ACTRGV's state rating. Seeking continuation of funding to support NTC with Meadows grant funds. Calibrating evaluations and creating a system to effectively measure performance pay to student achievement. Support and funding master's programs so that teachers can teach dual credit classes. Funding for teacher stipends (hard to staff, Dual credit), and professional development Walkthrough form is not fully aligned with TTESS rubric



2023-2024 Goals



Goal Area 1: Effective Teaching and Learning

Goal Area 2: Student Support

Goal Area 3: Family and Community Empowerment

Goal Area 4: Leadership Growth







Goal Area 1: Effective Teaching and Learning





Goal Area: 1	Effective Teaching and Le	earning										
Annual Goal:	Percent of students who perform at meets grade level or above on STAAR Reading will increase by 5% points by June 2024.											
Objective:	The percent of students p	he percent of students performing at meets Reading 3-5 will increase from 64% to 69% by having access to standards-aligned curriculum.										
Strategy 1	Persons Responsible/ Title	Resources		Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component				
Reading: All students	Teachers	District curriculum	Aug. 2023		District review sessions (DRS)	Increase academic performance of al	l Weekly	Comprehensive needs assessment: A, B, C				
Teachers will implement a quality instructional program to	Principal	Istation Reading	Oct. 2023		DMAC data reports	student groups in all BM, STAAR	Assessments	Reform strategies: A, B, C				
meet the needs of all students and enhance the state	Assistant Principal	STAAR Release assessments (BM 1 8	k Nov. 2023		Campus Performance Reviews (CPR)	tested subjects	BM 1 & 2	Teacher decision making regarding assessments: A, B,				
adopted program with effective resources.	Instructional Coach	2)	Jan. 2024		Progress Monitoring Reports		STAAR	c				
		Computers/computer lab	March 2024		Walk-through feedback		TELPAS	Effective and timely: assistance to students				
My View/mi Vision, Summit K-12		Timelines	April 2024		Computer reports			experiencing difficulty (small group intervention): A, B,				
Renaissance License for AR		Sing Spell Read and Write	June 2024		Lesson plans			c				
STAAR Connection (Kamiko)					Classwork samples			Integration of Fed., state, and local services, programs				
myOn License for Reading PK-5 th					·			and funds: A, B, C				
Clever for PK-5 th , Progress Learning & Teacher professional												
development in curriculum writing												
Action Stons												

- 1) Follow timelines and implement state adopted program and other effective resources to ensure all students are meeting objectives
- 2) Implement technology resources such as Istation, AR, myON, Summit K-12, and Progress Learning to reinforce skills
- 3) Use assessment and technology data to drive intervention plans and build intervention time into the day at every grade level
- 4) Provide instruction and interventions that are directly related to student' needs as demonstrated by data (e.g. Enrichment classes, tutorials, extended learning time, enrichment camps/summer school, academies)

Strategy 2	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Implement quality fluency instruction to enhance	Teachers	District curriculum	Aug. 2023	Fluency books/records	Improved fluency and overall	1 '	Comprehensive needs assessment: A, B, C
comprehension and vocabulary:	Principal	Winning workbook for fluency	Oct. 2023	DMAC data report	comprehension	assessments	Reform strategies: A, B, C
	Assistant Principal	STAAR Master workbooks for	Nov. 2023	Campus performance Reviews (CPR)	Increase academic performance of al	II <mark>BM 1 & 2</mark>	Teacher decision making regarding assessments: A, B,
TPRI/ Tejas Lee		comprehension	Jan. 2024	Progress monitoring Reports	student groups in all BM, STAAR	STAAR	C
McMillan Reading Materials K-5 th		Classroom novels	March 2024	Walk-through feedback	reading tests	TELPAS	Effective and timely: assistance to students
Use read aloud strategies PK3-5 th		Reading material	April 2024	AR improvement			experiencing difficulty (small group intervention): A, B,
Use peer reading		Sing, Spell, Read, and Write (Sue	June 2024	Lesson Plans			c
Fluency checks		Dickinson's Songs that teach) for					Integration of Fed., state, and local services, programs,
Classroom novel		phonics					and funds: A, B, C
Progress monitoring							

Action Steps

- 1) Conduct fluency checks every six weeks and keep records on Google Drive
- 2) Provide students with plenty of opportunities to enhance reading fluency using CIF strategies, read alouds, peer reading, and other methods 3) Use assessment data to drive intervention plans and build intervention time into the day at every level

Strategy 3	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Conduct Diagnostic assessments to drive instruction and	Teachers	District curriculum	Aug. 2023	District Review Sessions (DRS)	Increase academic performance of	Weekly	Comprehensive needs assessment: A, B, C
analyze data to ensure all students are meeting objectives	Principal	DMAC Reports	Oct. 2023	DMAC data reports	all student groups in all BM, STAAR	assessments	Reform strategies: A, B, C
and goals	Assistant Principal	STAAR Release assessments (BM 1 &	Nov. 2023	Campus performance Reviews (CPR)	reading tests	BM 1 & 2	Teacher decision making regarding assessments: A, B,
		2)	Jan. 2024	Progress Monitoring Reports		STAAR	c I
			March 2024	Lesson plans		TELPAS	Effective and timely: assistance to students
			April 2024				experiencing difficulty (small group intervention): A, B,
			June 2024				c l
							Integration of Fed., state, and local services, programs,
							and funds: A, B, C

- 1) Use ongoing district built formative and summative assessments by grade levels (e.g. weekly, unit, BM 1 & 2, practice listening and speaking sets
- 2) student group data will be disaggregated at the district level (DRS) and campus levels (CPR) to determine student progress and towards increasing performance at the Meets level and above
- 3) Use assessment data to drive intervention plans and build intervention time into the day at every grade level
- 4) Provide instruction and interventions that are directly related to students' needs as demonstrated by data (e.g. enrichment classes, tutorials, extended learning time, enrichment camps/summer school, academies)



⊥PHARR-SAN JUAN-ALAMO ISD



Goal Area 1:	Effective Teaching and Learning										
Annual Goal 1:	Percent of students who perform a	at meets grade level or above on S	STAAR Reading will increase	e by five percentage points by June 2024.							
Objective 2:	bjective 2: The percent of English Learners who perform at meets reading 3-5 will increase fro 47% to 52% by having access to standards-aligned curriculum and data driven instruction1)										
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component				
Reading - EL students	Teachers	District Curriculum	Aug. 2023	District Review Sessions (DRS)-DMAC data	Increase academic performance	Weekly Assessments	Comprehensive needs assessment: A, B, C				
Implement a strong Oral language program to	Principal	-Istation Reading	Oct. 2023	reports	of all student groups in all BM,	-BM I & II	Reform strategies: A, B, C				
meet the needs of ELs and enhance the state	Assistant Principal	-STAAR Release Assessments	Nov. 2023	-Campus Performance Reviews (CPR)	STAAR tested subjects	-STAAR	Teacher decision making regarding				
adopted program with effective ESL strategies.	Instructional coach	(BM I & II)	Jan. 2024	-Progress Monitoring Reports		-TELPAS	assessments: A, B, C				
My View/ mi Vision Istation	Reading coach	-Computers /computer lab	March 2024	-Walk-through feedback			Effective and timely: assistance to students				
Renaissance license for AR		-Timelines	April 2024	-computer reports			experiencing difficulty (small group				
STAAR Connection/Kamiko		-LPAC notes	June 2024	-Lesson Plans			intervention): A, B, C				
myOn license for Reading for PK-5 th		- word walls		-classwork			Integration of Fed., state, and local services,				
Clever for PK-5 & Summit K-12							programs, and funds: A, B, C				
Action Stens											

)Follow timelines and implement state adopted program and other effective resources to ensure Els are meeting objectives to ensure a smooth transition to English.

2)Implement technology resources Istation, AR myOn to reinforce skills.

3)Use assessment and technology data to drive intervention plans and build intervention time into the day at every level
4) Provide instruction and interventions that are directly related to students' needs as demonstrated by data (e.g., enrichment classes, tutorials, extended learning time, enrichment camps, intervention block, Saturday academies, summer school)

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Implement quality fluency instruction and a	Teachers	-District Curriculum workbook	Aug. 2023	Fluency books/records	-Improved fluency and overall	-Weekly Assessments	Comprehensive needs assessment: A, B, C
literature rich environment to enhance	Principal	-fluency record	Oct. 2023	-DMAC data reports	comprehension leading to an	-BM I & II-STAAR	Reform strategies: A, B, C
comprehension and vocabulary	Assistant Principal	- fluency books	Nov. 2023	-Campus Performance Reviews (CPR)	increase in academic	-TELPAS	Teacher decision making regarding
-TPRI/Tejas Lee	Instructional coach	-reading material classroom	Jan. 2024	-Progress Monitoring Reports	performance of all student		assessments: A, B, C
-McMillan Reading Materials K-5 th	Reading coach	novels language objectives	March 2024	-Walk-through feedback	groups in all BM, STAAR		Effective and timely: assistance to students
Use Read Aloud Strategies PK3-5th			April 2024	-AR improvement	Reading tests		experiencing difficulty (small group
Use peer reading Fluency checks classroom			June 2024	- Lesson plans			intervention): A, B, C
novel,							Integration of Fed., state, and local services,
DEAR time							programs, and funds: A, B, C

1)Conduct fluency checks regularly and keep records

2) Provide students with plenty of opportunities to enhance reading fluency using CIF strategies, read alouds, peer reading, and other methods.

3)Use assessment data to drive intervention plans and build intervention time into the day at every level

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Conduct diagnostic assessments to drive	Teachers	-district Curriculum	Aug. 2023	-tutoring/small group instruction	Increased academic	-Weekly Assessments	Comprehensive needs assessment: A, B, C
instruction and analyze data to ensure at-Risk	Principal	-DMAC reports	Oct. 2023	-DMAC data reports	performance of ELs in all BM,	-BM I & II	Reform strategies: A, B, C
and SPED are meeting objectives and goals	Assistant Principal	-STAAR Release Assessments	Nov. 2023	-Campus Performance Reviews (CPR)	STAAR TELPAS Reading tests	-STAAR	Teacher decision making regarding
- provide small group instruction/tutoring	Instructional coach	(BM I & II) TELPAS	Jan. 2024	-Progress Monitoring Reports	_	-TELPAS	assessments: A, B, C
	Reading coach	-tutoring	March 2024	-Lesson Plans			Effective and timely: assistance to students
			April 2024				experiencing difficulty (small group
			June 2024				intervention): A, B, C
							Integration of Fed., state, and local services,
							programs, and funds: A, B, C

Action Steps

1) Use ongoing district built formative and summative assessments by grade levels (e.g., weekly, unit tests, BM I&II, Practice Listening & Speaking Sets

2)Student groups' data will be disaggregated at the district level (DRS) and campus levels (CPR) to determine student progress and towards increasing performance at the Meets level and above

3)Use assessment data to drive intervention plans and build intervention time into the day at every level

4)Provide instruction and interventions that are directly related to students' needs as demonstrated by data (e.g., enrichment classes, tutorials, extended learning time, enrichment camps, academies)



PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS



Goal Area: 1	Effective Teaching and Learning
Annual Goal 1:	Percent of students who perform at meets grade level or above on STAAR Reading will increase by five percentage points by June 2024
Objective 3:	The percent of SPED who perform at meets reading 3-5 will increase from 13% to 18% by having access to standards-aligned curriculum and data driven instruction

Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Reading - At-Risk and SPED	Teachers	District Curriculum	Aug. 2023	District Review Sessions (DRS)	Increase academic performance of	Weekly Assessments	Comprehensive needs assessment: A, B, C
Implement a quality instructional program to	Principal	Istation Reading	Oct. 2023	DMAC data reports	all student groups in all BM,	BM I & II	Reform strategies: A, B, C
meet the needs of at-Risk and SPED and	Assistant Principal	STAAR Release Assessments (BM I	Nov. 2023	Campus Performance Reviews (CPR)	STAAR tested subjects		Teacher decision making regarding
enhance the state adopted program with	Instructional coach	& II)	Jan. 2024	Progress Monitoring Reports		TELPAS	assessments: A, B, C
effective resources	Reading coach	Computers /computer lab	March 2024	Walk-through feedback			Effective and timely: assistance to students
My View, Istation	SPED teacher	Lexia	April 2024	computer reports			experiencing difficulty (small group
Renaissance license for AR			June 2024	Lesson Plans			intervention): A, B, C
STAAR Connection/Kamiko				classwork			Integration of Fed., state, and local
myOn license for Reading for PK-5							services, programs, and funds: A, B, C
Clever for PK-5							

Action Steps

- 1) Follow timelines and implement state adopted program and other effective resources to ensure at-Risk and SPED are meeting objectives and goals.
- 2) Implement technology resources Istation, AR myOn to reinforce skills.
- 3)Use assessment and technology data to drive intervention plans and build intervention time into the day at every level
 4) Provide instruction and interventions that are directly related to students' needs as demonstrated by data and IEP(e.g., enrichment classes, tutorials, extended learning time, enrichment camps, academies)

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Implement quality fluency instruction and a	Teachers	District Curriculum workbook	Aug. 2023	Fluency books/records	Improved fluency and overall	Weekly Assessments	Comprehensive needs assessment: A, B, C
literature rich environment to enhance	Principal	fluency record	Oct. 2023	DMAC data reports	comprehension leading to	BM I & II	Reform strategies: A, B, C
comprehension and vocabulary	Assistant Principal	fluency books	Nov. 2023	Campus Performance Reviews (CPR)	Increased academic performance	STAAR	Teacher decision making regarding
McMillan Reading Materials K-5 th	Instructional coach	reading material	Jan. 2024	Progress Monitoring Reports	of at-Risk and SPED in all BM, and	TELPAS	assessments: A, B, C
Use Read Aloud Strategies PK3-5 th	Reading coach	classroom novels	March 2024	Walk-through feedback	STAAR Reading tests		Effective and timely: assistance to students
Use peer reading	SPED teacher	Fluency Progress Monitoring File	April 2024	AR improvement			experiencing difficulty (small group
Fluency checks			June 2024	Lesson Plans			intervention): A, B, C
classroom novel							Integration of Fed., state, and local
DEAR time & Language objectives							services, programs, and funds: A, B, C
Action Steps							

- 1) Conduct fluency checks regularly and keep records 2) Provide students with plenty of opportunities to enhance reading fluency using CIF strategies, read alouds, peer reading, and other methods.

 3) Use assessment data to drive intervention plans and build intervention time for small group instruction into the day at every level

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
onduct diagnostic assessments to drive	Teachers	District Curriculum	Aug. 2023	Tutoring/small group instruction	Increased academic performance	Weekly Assessments	Comprehensive needs assessment: A, B,
truction and analyze data to ensure at-Risk	Principal	DMAC reports	Oct. 2023	DMAC data reports	of EBs in all BM, STAAR TELPAS	BM I & II	Reform strategies: A, B, C
d SPED are meeting objectives and goals -	Assistant Principal	STAAR Release Assessments (BM I	Nov. 2023	Campus Performance Reviews (CPR)	Reading tests	STAAR	Teacher decision making regarding
ovide small group instruction/tutoring	Instructional coach	& II)	Jan. 2024	Progress Monitoring Reports		TELPAS	assessments: A, B, C
	Reading coach	tutoring	March 2024	Lesson Plans			Effective and timely: assistance to studen
	SPED teacher		April 2024				experiencing difficulty (small group
			June 2024				intervention): A, B, C
							Integration of Fed., state, and local
							services, programs, and funds: A, B, C

Action Steps

- 1)Use ongoing district built formative and summative assessments by grade levels (e.g., weekly, unit, BM I&II, Practice Listening & Speaking Sets)
- 2)Student groups' data will be disaggregated at the district level (DRS) and campus levels (CPR) to determine student progress and towards increasing performance at the Meets level and above
- 3)Use assessment and technology data to drive intervention plans and build intervention time into the day at every level
- A)Provide instruction and interventions that are directly related to students' needs as demonstrated by data (e.g., enrichment classes, tutorials, extended learning time, enrichment camps, Saturday Academies, summer school



PHAKK-SAN JUAN-ALAMO ISD
SUSTAINABLE DEVELOPMENT GOALS



Goal Area: 1	Effective Teaching and Learning									
Annual Goal 1:	Percent of students who perform a	at meets grade level or above on STAA	AR Reading will increase by five p	percentage points by June 2024						
Objective 3:	The percent of SPED who perform at meets reading 3-5 will increase from 13% to 18% by having access to standards-aligned curriculum and data driven instruction									
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component			
Reading - At-Risk and SPED	Teachers	District Curriculum	Aug. 2023	District Review Sessions (DRS)	Increase academic performance of		Comprehensive needs assessment: A, B, C			
Implement a quality instructional program to mee	t Principal	Istation Reading	Oct. 2023	DMAC data reports	all student groups in all BM, STAAI	R BMI&II	Reform strategies: A, B, C			
the needs of at-Risk and SPED and enhance the	Assistant Principal	STAAR Release Assessments (BM I	Nov. 2023	Campus Performance Reviews (CPR)	tested subjects	STAAR	Teacher decision making regarding			
state adopted program with effective resources	Instructional coach	& II)	Jan. 2024	Progress Monitoring Reports		TELPAS	assessments: A, B, C			
My View, Istation	Reading coach	Computers /computer lab	March 2024	Walk-through feedback			Effective and timely: assistance to students			
Renaissance license for AR	SPED teacher	Lexia	April 2024	computer reports			experiencing difficulty (small group			
STAAR Connection/Kamiko			June 2024	Lesson Plans			intervention): A, B, C			
myOn license for Reading for PK-5 Clever for PK-5				classwork			Integration of Fed., state, and local services, programs, and funds: A, B, C			
Action Steps										

- 1) Follow timelines and implement state adopted program and other effective resources to ensure at-Risk and SPED are meeting objectives and goals.
- 2) Implement technology resources Istation, AR myOn to reinforce skills.
- 3)Use assessment and technology data to drive intervention plans and build intervention time into the day at every level
- 4) Provide instruction and interventions that are directly related to students' needs as demonstrated by data and IEP(e.g., enrichment classes, tutorials, extended learning time, enrichment camps, academies)

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Implement quality fluency instruction and a	Teachers	District Curriculum workbook	Aug. 2023	Fluency books/records	Improved fluency and overall	Weekly Assessments	Comprehensive needs assessment: A, B, C
literature rich environment to enhance	Principal	fluency record	Oct. 2023	DMAC data reports	comprehension leading to	BM I & II	Reform strategies: A, B, C
comprehension and vocabulary	Assistant Principal	fluency books	Nov. 2023	Campus Performance Reviews (CPR)	Increased academic performance	STAAR	Teacher decision making regarding
McMillan Reading Materials K-5 th	Instructional coach	reading material	Jan. 2024	Progress Monitoring Reports	of at-Risk and SPED in all BM, and	TELPAS	assessments: A, B, C
Use Read Aloud Strategies PK3-5 th	Reading coach	classroom novels	March 2024	Walk-through feedback	STAAR Reading tests		Effective and timely: assistance to students
Use peer reading	SPED teacher	Fluency Progress Monitoring File	April 2024	AR improvement			experiencing difficulty (small group
Fluency checks			June 2024	Lesson Plans			intervention): A, B, C
classroom novel							Integration of Fed., state, and local services,
DEAR time & Language objectives							programs, and funds: A, B, C
Action Stens							

- 1) Conduct fluency checks regularly and keep records
- 2) Provide students with plenty of opportunities to enhance reading fluency using CIF strategies, read alouds, peer reading, and other methods.
- 3) Use assessment data to drive intervention plans and build intervention time for small group instruction into the day at every level

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Conduct diagnostic assessments to drive	Teachers	District Curriculum	Aug. 2023	Tutoring/small group instruction	Increased academic performance	Weekly Assessments	Comprehensive needs assessment: A, B, C
instruction and analyze data to ensure at-Risk and	Principal	DMAC reports	Oct. 2023	DMAC data reports	of EBs in all BM, STAAR TELPAS	BM I & II	Reform strategies: A, B, C
SPED are meeting objectives and goals - provide	Assistant Principal	STAAR Release Assessments (BM I	Nov. 2023	Campus Performance Reviews (CPR)	Reading tests	STAAR	Teacher decision making regarding
small group instruction/tutoring	Instructional coach	& II)	Jan. 2024	Progress Monitoring Reports		TELPAS	assessments: A, B, C
	Reading coach	tutoring	March 2024	Lesson Plans			Effective and timely: assistance to students
	SPED teacher		April 2024				experiencing difficulty (small group
			June 2024				intervention): A, B, C
							Integration of Fed., state, and local services,
							programs, and funds: A, B, C
Action Steps							

- 1)Use ongoing district built formative and summative assessments by grade levels (e.g., weekly, unit, BM I&II, Practice Listening & Speaking Sets)
- 2)Student groups' data will be disaggregated at the district level (DRS) and campus levels (CPR) to determine student progress and towards increasing performance at the Meets level and above
- 3)Use assessment and technology data to drive intervention plans and build intervention time into the day at every level
- 4)Provide instruction and interventions that are directly related to students' needs as demonstrated by data (e.g., enrichment classes, tutorials, extended learning time, enrichment camps, Saturday Academies, summer school



PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS



Goal Area: 1	Effective Teaching and L	fective Teaching and Learning											
Annual Goal 2:	Percent of students who	ercent of students who perform at meets grade level or above on STAAR MATH will increase by five percentage points by June 2024											
Objective 2:	The percent of Emergent Bilinguals who perform at meets Math 3-5 will increase from 38% to 43% by having access to standards-aligned curriculum and data driven instruction using ELPS												
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component						
· · ·	Teachers Principal Assistant Principal Instructional Coach	Imagine Math STAAR Release Assessments BM I & II	Aug. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 June 2024	Campus Performance Reviews (CPR) Progress Monitoring Reports Walk-through feedback Lesson Plans	gap among student groups	Weekly Assessments BM I & II STAAR/EOY Imagine Math Benchmark	Comprehensive needs assessment: A, B, C Reform strategies: A, B, C Teacher decision making regarding assessments: A, B, C Effective and timely: assistance to students experiencing difficulty (small group intervention): A, B, C Integration of Fed., state, and local services, programs, and funds: A, B, C						
Action Steps		coccments by grade levels (e.g. weekly unit PM	TOTT O T										

1)Use ongoing district built formative and summative assessments by grade levels (e.g., weekly, unit, BM I&II & Imagine Math Benchmarks)

2)Student groups' data will be disaggregated at the district level (DRS) and campus levels (CPR) to determine student progress and towards increasing performance at the Meets level and above

3)Use assessment data to drive intervention plans and build intervention time into the day at every level

4)Provide instruction and interventions that are directly related to students' needs as demonstrated by data (e.g., enrichment classes, tutorials, extended learning time, enrichment camps, academies, summer school)

Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Teachers Teachers	District Curriculum/Sharon Wells	Aug. 2023	District Review Sessions (DRS)	Closing the achievement	Weekly Assessments	Comprehensive needs assessment: A, B, C
Principal	Imagine Math	Oct. 2023	DMAC data reports	gap among student	BM I & II	Reform strategies: A, B, C
Assistant Principal	STAAR Release Assessments	Nov. 2023	Campus Performance Reviews	groups	STAAR/EOY	Teacher decision making regarding assessments: A, B,
instructional Coach	BM I & II	Jan. 2024	(CPR)	Increase academic	Imagine Math Benchmark	c
	Brain Pop	March 2024	Progress Monitoring Reports	performance of all		Effective and timely: assistance to students
	Think Up!	April 2024	Walk-through feedback	student groups in all BM		experiencing difficulty (small group intervention): A, B,
	KAMIKO- STAAR connection (math)	June 2024	Lesson Plans	, STAAR/EOC		c
	, ,		Monitoring & Application	tested subjects		Integration of Fed., state, and local services,
				-		programs, and funds: A, B, C
	Responsible/Title Feachers Principal Assistant Principal Instructional Coach	Responsible/Title Teachers Trincipal Teasistant Principal Teasistant Principal Teasistant Principal Teasis	Responsible/Title Feachers District Curriculum/Sharon Wells Imagine Math Districulum/Sharon Wells Imagine Math District Curriculum/Sharon Wells Imagine Math D	Responsible/Title Timeline Timeline Timplementation District Curriculum/Sharon Wells Imagine Math District Curriculum/Sharon Wells Imagine Math Doct. 2023 District Review Sessions (DRS) DMAC data reports DMAC data reports Campus Performance Reviews DMAC data reports DMAC data reports DMAC data reports DMAC data reports Campus Performance Reviews DMAC data reports DM	Responsible/Title Resources Timeline Implementation District Curriculum/Sharon Wells Imagine Math STAAR Release Assessments Instructional Coach Instructional Coach Instructional Coach Instructional Coach Instructional Coach Implementation Aug. 2023 District Review Sessions (DRS) DMAC data reports STAAR Release Assessments Instructional Coach Instructional Coa	Responsible/Title Resources Immeline Implementation District Curriculum/Sharon Wells Imagine Math Strincipal Instructional Coach BM I & II Brain Pop Think Up! KAMIKO- STAAR connection (math) Resources Immeline Implementation District Review Sessions (DRS) DMAC data reports Oct. 2023 DMAC data reports DMAC data reports STAAR Reviews Sessions (DRS) DMAC data reports Groups Campus Performance Reviews (CPR) Increase academic District Review Sessions (DRS) DMAC data reports Groups Increase academic DISTAAR/EOY Imagine Math Benchmark Progress Monitoring Reports Walk-through feedback Lesson Plans Monitoring & Application EVIdence of Impact Assessment Assessments BM I & II STAAR/EOY Imagine Math Benchmark Forgress Monitoring Reports Monitoring & Application EVIDENCE OF Impact Assessments BM I & II STAAR/EOY Imagine Math Benchmark Forgress Monitoring Reports April 2024 Monitoring & Application EVIDENCE OF Impact Assessments BM I & II STAAR/EOY Imagine Math Benchmark Forgress Monitoring & Application Forgress Monitoring & Application Forgress Monitoring & Application

1. Teachers will provide small group instruction to ensure the students grasp the concept

2. Implement the use of ELL strategies to ensure comprehension of concept

3. Implement and utilize the use of manipulatives

5. Implement and dulize the us	e or manipulatives						
Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Implement a quality	Teachers	District Curriculum/Sharon Wells	Aug. 2023	District Review Sessions (DRS)	Closing the achievement	Weekly Assessments	Comprehensive needs assessment: A, B, C
instructional program to meet	Principal	Imagine Math	Oct. 2023	DMAC data reports	gap among student	BM I & II	Reform strategies: A, B, C
the needs of all students that	Assistant Principal	STAAR Release Assessments	Nov. 2023	Campus Performance Reviews	groups	STAAR/EOY	Teacher decision making regarding assessments: A, B,
includes CIF strategies and	Instructional Coach	BM I & II	Jan. 2024	(CPR)	Increase academic	Imagine Math Benchmark	c
reinforcement materials such as	s	Brain Pop	March 2024	Progress Monitoring Reports	performance of all		Effective and timely: assistance to students
Sharon Wells,		Think Up!	April 2024	Walk-through feedback	student groups in all BM		experiencing difficulty (small group intervention): A, B,
Kamiko, Think Up! STAAR		KAMIKO- STAAR connection (math)	June 2024	Lesson Plans	, STAAR/EOC		
Connection		, , ,		Monitoring & Application	tested subjects		Integration of Fed., state, and local services,
				J	·		programs, and funds: A, B, C
Author Chann							the state of the s

1) Implement interactive journal /spiraling daily, reinforcement materials in lesson plans, and frequent checking for understanding.

2) Integrate technology into the curriculum to reinforce and enhance skills.

3)Use assessment data to drive intervention plans and build intervention time into the day at every level.



PHARR-SAN JUAN-ALAMO ISD
SUSTAINABLE DEVELOPMENT GOALS



Goal Area: 1	Effective Teaching and Learning	extive Teaching and Learning										
Annual Goal 2:	Percent of students who perform at meets grade level or above on STA AR M ATH will increase by five percentage points by June 2024											
Objective 3	The percent of students SP ED who perform at meets Math 3-5 will increase from 13% to 18% by having access to standards-aligned curriculum and individualized instruction.											
Strategy 1	Persons Responsible/Title Resources Timeline Evidence of Implementation Evidence of Impact Formative/ Summative Assessment Title-I School- wide Component											
Analyze data from STA AR and district tests to ensure at -Risk and SP ED students are meeting objectives and goals.	Teachers Principal Assistant Principal Instructional Coach	-District Curriculum -Imagine Math -STA AR Release Assessments (B M I & II) DMAC Reports	Aug. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 June 2024	-District Review Sessions (DRS) -DMAC data reports -Campus performance Reviews (CP R) - Progress Monito ring Reports -Walk-thro ugh feedback -Lesson Plans -Application	Closing the achievement gap among student groups -Increase academic performance of all student groups in all BM , STAAR/EOC tested subjects	-Weekly Assessments -CBA I -BM I & II -STA AR/EOC	Comprehensive needs assessment: A, B, C Reform strategies: A, B, C Teacher decision making regarding assessments: A, B, C Effective and timely: assistance to students experiencing difficulty (small group intervention): A, B, C Integration of Fed., state, and local services, programs, and funds: A, B, C					
Action Steps												

- 1) Use ongoing district built formative and summative assessments by grade level (weekly, unit, BM 1 & 2 and Imagine Math Benchmarks)
- 2)Student groups' data will be disaggregated at the district level (DRS) and campus levels (CP R) to determine student progress and towards increasing performance at the Meets level and above
- 3)Use assessment data to drive intervention plans and build intervention time into the day at every level

4)Provide instruction and interventions that are directly related to students' needs as demonstrated by data (e.g., enrichment classes, tuto rials, extended learning time, enrichment camps, academies, summer scho o I)

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Provide instruction to at-RISK and SPED students in a reduced pupil-teacher ratio and use intervention strategies to meet their needs	Teachers Principal Assistant Principal SPED teacher	STAAR Release Assessments BM I & II B rain Pop	Aug. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 June 2024	District Review Sessions (DRS) -DMAC data reports -Campus performance Reviews (CP R) - Progress Monito ring Reports -Walk-thro ugh feedback -Lesson Plans Application	Closing the achievement gap among student groups -Increase academic performance of all student groups in all BM , STAAR/EOC tested subjects		Comprehensive needs assessment: A, B, C Reform strategies: A, B, C Teacher decision making regarding assessments: A, B, C Effective and timely: assistance to students experiencing difficulty (small group intervention): A, B, C Integration of Fed., state, and local services, programs, and funds: A, B, C
Action Stens							

- 1. Teachers will use small group instruction to ensure to meet the needs of each student
- 2. Have teacher/parent conferences to discuss student progress and to explain the STAAR math test
- 3. Teachers will attend math professional development.

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
	SPED Teacher	1 5	Aug. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 June 2024	-DM AC data reports -Campus performance Reviews (CP R) - Progress Monito ring Reports	Closing the achievement gap among student groups -Increase academic performance of all student groups in all BM , STAAR/EOC tested subjects	-CB A I -B M I & II	Comprehensive needs assessment: A, B, C Reform strategies: A, B, C Teacher decision making regarding assessments: A, B, C Effective and timely: assistance to students experiencing difficulty (small group intervention): A, B, C Integration of Fed., state, and local services, programs, and funds: A, B, C

Action Steps

1)Use ongoing district built formative and summative assessments by grade levels (e.g., weekly, unit, CBA, BM I&II)

2)Student groups' data will be disaggregated at the district level (DRS) and campus levels (CPR) to determine student progress and towards increasing performance at the Meets level and above

3)Use assessment data to drive intervention plans and build intervention time into the day at every level



HARR OAR JOAN-**ALAMU ISD** JSTAINABLE DEVELDPMENT GOALS



Annual Goal 3	Percent of students who per	ercent of students who perform at meets grade level or above on STAAR Science will increase by five percentage points by June 2024											
Objective 1	The percent of students per	ne percent of students performing at meets in STAAR science grade 5 will increase from 49% to 54% by having access to standards-aligned curriculum											
Strategy 1	Persons Responsible/Title	Posources Timeline Evidence of Implementation Evidence of Impact Title-I School- wide Component											
Analyze data from STAAR and district tests	Teachers	District curriculum	Aug. 2023	District Review Sessions (DRS)	Increased academic	Weekly assessments	Comprehensive needs assessment: A, B, C						
to ensure all groups are meeting objectives	Principal	DMAC reports	Oct. 2023	DMAC data reports	performance of all	BM 1 & 2	Reform strategies: A, B, C						
and goals.	Assistant Principal	STAAR Release test	Nov. 2023	Campus performance reviews	student groups in all BM	STAAR	Teacher decision making regarding assessments: A, B, C						
	Science lab teacher	BM 1 & 2	Jan. 2024	(CPR)	and STAAR science test		Effective and timely: assistance to students experiencing difficulty						
			March 2024	Progress monitoring reports			(small group intervention): A, B, C						
			April 2024	Walk through feedback			Integration of Fed., state, and local services, programs, and funds: A,						
			June 2024	Lesson plans			B, C						
Action Stone													

Goal Area: 1

1) Use ongoing district built formative and summative assessments by grade level (weekly, unit, BM 1 & 2 and Summit K-12 Benchmarks)

Effective Teaching and Learning

2)Student groups' data will be disaggregated at the district level (DRS) and campus levels (CPR) to determine student progress and towards increasing performance at the Meets level and above

3)Use assessment data to drive intervention plans and build intervention time into the day at every level 4) Provide instruction and interventions that are directly related to students' needs as demonstrated by data (e.g., enrichment classes, tutorials, extended learning time, enrichment camps, academies)

Strategy 2	Persons Responsible/Title	Resources		Evidence of Implementation		Formative/ Summative Assessment	Title-I School- wide Component
Provide opportunities for teachers to attend	Teachers	District curriculum	Aug. 2023	District Review Sessions (DRS):	Increased academic	Weekly assessments	Comprehensive needs assessment: A, B, C
staff development to include:	Principal	Consultants	Oct. 2023	participants list	performance of all	BM 1 & 2	Reform strategies: A, B, C
RGVSA	Assistant Principal		Nov. 2023	Sign in sheets	student groups in all BM	STAAR	Teacher decision making regarding assessments: A, B, C
CAST	Science lab teacher		Jan. 2024	Progress monitoring reports	and STAAR science test		Effective and timely: assistance to students experiencing difficulty
Science consultants professional			March 2024	Walk-throughs will show evidence			(small group intervention): A, B, C
development			April 2024	of new strategies implemented			Integration of Fed., state, and local services, programs, and funds: A,
WFTB			June 2024				B, C
CIF strategies & Forde-Ferrier							
Action Steps							

- Teachers will use small group instruction to ensure to meet the needs of each student
 Have teacher/parent conferences to discuss student progress and to explain the STAAR science test

B. Teachers will attend math professional dev	velopment.						
Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Implement a quality instructional program to	Teachers	District curriculum	Aug. 2023	District Review Sessions (DRS):	Increased academic	Weekly assessments	Comprehensive needs assessment: A, B, C
meet the needs of all students that includes	Principal	Reinforcement materials	Oct. 2023	participants list	performance of all	BM 1 & 2	Reform strategies: A, B, C
CIF strategies and reinforcement materials	Assistant Principal	Timelines	Nov. 2023	Sign in sheets	student groups in all BM	STAAR	Teacher decision making regarding assessments: A, B, C
such as:	Science lab teacher	Research materials	Jan. 2024	Progress monitoring reports	and STAAR science test		Effective and timely: assistance to students experiencing difficulty
		Science lab	March 2024	Walk-throughs will show evidence			(small group intervention): A, B, C
Summit K-12- Science		STAAR release tests	April 2024	of new strategies implemented			Integration of Fed., state, and local services, programs, and funds: A,
KAMIKO- STAAR connection (science)		Benchmark 1 & 2	June 2024	Lesson plans			B, C
STAAR Master		Consumable materials to					
Consumable materials to support district		support district					
curriculum		curriculum					
Action Stone							

- 1) Implement an interactive journal, reinforcement materials in lesson plans and frequent spiraling
- 2)Student groups' data will be disaggregated at the district level (DRS) and campus levels (CPR) to determine student progress and towards increasing performance at the Meets level and above
- 3)Use assessment data to drive intervention plans and build intervention time into the day at every level
- 4) Utilize consumable materials to implement daily labs that will provide hands on experiences to students and reinforce their learning



PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS



Goal Area: 1	Effective Teaching and Le	Effective Teaching and Learning											
Annual Goal 3	Percent of HB4545 studer	ercent of HB4545 students who did not achieve a passing score in math will increase by 5 percentage points in reading											
Objective 2	The percent of HB4545 st	ne percent of HB4545 students will increase from 41% to 46% by having access to standards-aligned curriculum.											
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component						
Analyze data from STAAR and district tests to ensure Emergent Bilinguals are meeting objectives and goals	Teachers Principal Assistant Principal Science lab teacher LPAC committee	District curriculum DMAC reports STAAR Release test BM 1 & 2	Oct. 2023 Nov. 2023 Jan. 2024 March 2024	Campus performance reviews (CPR) Progress monitoring reports Walk through feedback Lesson plans	Increased academic performance of EBs in all BM and STAAR science test	Weekly assessments CLI BM 1 & 2 STAAR	 Comprehensive needs assessment: A, B, C Reform strategies: A, B, C Teacher decision making regarding assessments: A, B, C Effective and timely: assistance to students experiencing difficulty (small group intervention): A, B, C Integration of Fed., state, and local services, programs, and funds: A, B, C 						
Action Steps													
1) Use ongoing district built formative ar													
2)Student groups' data will be disaggreg					towards increasing perf	formance at the Meets level and ab	oove						
3)Use assessment data to drive interven													
4)Provide instruction and interventions t		students' needs as dem	nonstrated b		s, tutorials, extended le		turday and afterschool TELPAS academies)						
Strategy 2	Persons Responsible/Title	Resources	Timeline	Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component						
Provide instruction to EBs in a reduced	Teachers	District curriculum	Aug. 2023	District Review Sessions (DRS):	Increased academic	Weekly assessments	 Comprehensive needs assessment: A, B, C 						

performance of EBs

BM and STAAR science BM 1 & 2

STAAR

Reform strategies: A, B, C

and funds: A, B, C

Teacher decision making regarding assessments: A, B, C

Effective and timely: assistance to students experiencing

Integration of Fed., state, and local services, programs,

difficulty (small group intervention): A, B, C

Action Steps

pupil to teacher ratio and use

needs

intervention strategies to meet their

1. Teachers will use small group instruction to ensure to meet the needs of each student

Principal

2. Have teacher/parent conferences to discuss student progress and to explain the STAAR science test

Assistant Principal

Science lab teacher

3. Teachers will attend math professional development.

p. reachers will attend math professiona	ii developinent.							
Strategy 3	Persons Responsible/Title	Resources	Timeline	Implementation	Evidence of Impact	Formative/ Summative Assessment		Title-I School- wide Component
Implement a quality instructional	Teachers	District curriculum	Aug. 2023	District Review Sessions (DRS):	Increased academic	Weekly assessments	•	Comprehensive needs assessment: A, B, C
program to meet the needs of all	Principal	Reinforcement	Oct. 2023	participants list	performance of all	CLI	•	Reform strategies: A, B, C
students that includes CIF strategies and	Assistant Principal	materials	Nov. 2023	Sign in sheets	student groups in all	BM 1 & 2	•	Teacher decision making regarding assessments: A, B, C
reinforcement materials such as:	Science lab teacher	Timelines	Jan. 2024	Progress monitoring reports	BM and STAAR science	STAAR	•	Effective and timely: assistance to students experiencing
		Research materials	March	Walk-throughs will show	test			difficulty (small group intervention): A, B, C
Summit K-12- Science		Science lab	2024	evidence of new strategies			•	Integration of Fed., state, and local services, programs,
KAMIKO- STAAR connection (science)		STAAR release tests	April 2024	implemented				and funds: A, B, C
STAAR Master		Benchmark 1 & 2	June 2024	Lesson plans				
Consumable materials to support district		Consumable materials						
curriculum		to support district						
		curriculum						

Action Steps

1) Implement an interactive journal, reinforcement materials in lesson plans and frequent spiraling

2)Student groups' data will be disaggregated at the district level (DRS) and campus levels (CPR) to determine student progress and towards increasing performance at the Meets level and above

Oct. 2023 participants list

April 2024 implemented

Nov. 2023 Sign in sheets
Jan. 2024 Progress monitoring reports

Walk-throughs will show

evidence of new strategies

3)Use assessment data to drive intervention plans and build intervention time into the day at every level

4) Utilize consumable materials to implement daily labs that will provide hands on experiences to students and reinforce their learning

Title 1

LPAC notes

Tutoring schedules

SIOP strategies

Intervention schedules March

2024

June 2024



PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS

Goal Area: 1	Effective Teaching and	Learning					
Annual Goal 5	We will increase fluenc	y in grades 1st- 5th t	o 85%				
Objective 1	We will progress monitor	the grade levels.					
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Analyze data from TPRI and Tejas LEE and district tests to ensure all students are meeting objectives and goals	· •	TPRI and Tejas LEE online platform My View Fluency Book	2023 Oct. 2023 Nov. 2023 Jan. 2024 March	(DRS) TPRI and Tejas LEE reports Campus performance reviews (CPR) Progress monitoring reports Walk through feedback Lesson plans	performance of all student groups	Weekly assessments CLI TPRI Tejas LEE	Comprehensive needs assessment: A, B, C Reform strategies: A, B, C Teacher decision making regarding assessments: A, B, C Effective and timely: assistance to students experiencing difficulty (small group intervention): A, B, C Integration of Fed., state, and local services, programs, and funds: A, B, C
Action Steps							
 TPRI and Tejas LEE training for 	all staff.						
2. Provide all teachers with Fluency N	My View Book to assess	students.					

Strategy 2	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment		Title-I School- wide Component
Provide instruction to all students in	Teachers	TPRI and Tejas LEE	Aug.	District Review Sessions	Increased academic	Weekly assessments	•	Comprehensive needs assessment: A, B, C
a reduced pupil to teacher ratio and	Principal	online platform	2023	(DRS): participants list	performance of all	CLI	•	Reform strategies: A, B, C
use intervention strategies to meet	Assistant Principal	My View Fluency	Oct. 2023	Sign in sheets	student groups	TPRI	•	Teacher decision making regarding assessments:
their needs		Book	Nov.	Progress monitoring reports		Tejas LEE		A, B, C
			2023	Walk-throughs will show			•	Effective and timely: assistance to students
			Jan. 2024	evidence of New strategies				experiencing difficulty (small group intervention):
			March	implemented				A, B, C
			2024				•	Integration of Fed., state, and local services,
			April 2024	4				programs, and funds: A, B, C
			June					
			2024					
Astion Chang			2024					

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Implement a quality instructional		TPRI and Tejas LEE	1 -			Weekly assessments	 Comprehensive needs assessment: A, B, C
r -		1 '			performance of all	CLI	 Reform strategies: A, B, C
students that includes CIF strategies		My View Fluency		1 -		TPRI	• Teacher decision making regarding assessments:
and reinforcement materials such as:		Book	Nov.	Progress monitoring reports		Tejas LEE	A, B, C
				Walk-throughs will show			 Effective and timely: assistance to students
Consumable materials to support			Jan. 2024	evidence of New strategies			experiencing difficulty (small group intervention):
district curriculum			March	implemented			A, B, C
			1	Lesson plans			 Integration of Fed., state, and local services,
			April 2024				programs, and funds: A, B, C
			June				
			2024				
Action Stens							

Action Steps

1. Use assessment data to drive instruction.

1. Teachers will use small group instruction to ensure to meet the needs of each student







Annual Goal 5	We will increase letter na	me and letter sound flu	ency in gra	We will increase letter name and letter sound fluency in grades Pre-K through Kinder to 85%.										
bjective 1	We will progress monitor to ensure that we meet our ngoal.													
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment		Title-I School- wide Component						
analyze data from CLI Engage and listrict tests to ensure all students are neeting objectives and goals	Teachers Principal Assistant Principal	platform My View Fluency Book	Oct. 2023 Nov. 2023 Jan. 2024 March 2024	Campus performance reviews (CPR) Progress monitoring reports Walk through feedback Lesson plans	Increased academic performance of all student groups	Weekly assessments CLI	•	Comprehensive needs assessment: A, B, C Reform strategies: A, B, C Teacher decision making regarding assessments: A, E Effective and timely: assistance to students experience difficulty (small group intervention): A, B, C Integration of Fed., state, and local services, program and funds: A, B, C						
Action Steps														
. TPRI and Tejas LEE training for all	staff. View Book to assess stude													

Strategy 2	Persons Responsible/Title	Resources	Timeline	Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Provide instruction to all students in a	Teachers	CLI Engage	Aug. 2023	District Review Sessions (DRS):	Increased academic	Weekly assessments	 Comprehensive needs assessment: A, B, C
reduced pupil to teacher ratio and use	Principal	Online platform	Oct. 2023	participants list	performance of all	CLI	 Reform strategies: A, B, C
intervention strategies to meet their	Assistant Principal	My View Fluency Book	Nov. 2023	Sign in sheets	student groups		 Teacher decision making regarding assessments: A, B
needs			Jan. 2024	Progress monitoring reports			 Effective and timely: assistance to students experience
			March	Walk-throughs will show			difficulty (small group intervention): A, B, C
			2024	evidence of New strategies			 Integration of Fed., state, and local services, program
			April 2024	implemented			and funds: A, B, C
			June 2024				
A all and Change							

Action Steps 1. Teachers will use small group instruction to ensure to meet the needs of each student

Strategy 3	Persons Responsible/Title	Resources	Timeline	Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Implement a quality instructional		CLI Engage Online		District Review Sessions (DRS):		Weekly assessments	Comprehensive needs assessment: A, B, C
	Principal	Platform	1	r ·	performance of all	CLI	Reform strategies: A, B, C Toochey designs making recording accessments: A, B, C
students that includes CIF strategies and reinforcement materials such as:	·		Jan. 2024 March	Progress monitoring reports Walk-throughs will show	student groups		 Teacher decision making regarding assessments: A, B, C Effective and timely: assistance to students experiencing difficulty (small group intervention): A, B, C
Consumable materials to support district curriculum			April 2024	evidence of New strategies implemented Lesson plans			 Integration of Fed., state, and local services, programs, and funds: A, B, C
Action Steps							

1. Use assessment data to drive instruction.





Goal Area 2: Student Support





Goal Area: 2	Student Support												
Annual Goal 1	At least 80% of studer 3, will meet their inter		_	e Gaps (all students, Hispanio	cs, High focus- ECO D	DIS, EB, SPED, Highly Mobile, S	PED-former, and continuously enrolled) groups in Domain						
Objective 1	All identified student g	identified student groups in the Closing the Gaps domain will be monitored weekly, and benchmarks to ensure that they meet their interim goals in the Academic Achievement component.											
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component						
Collect and assess data to monitor student	Principal	District curriculum	Sep. 2023	*DMAC data reports	*Closing the	*Weekly assessments	*Comprehensive needs assessment						
progress weekly and drive interventions	Assistant Principal	Istation Reading	Oct. 2023	*Campus Performance Reviews	achievement gap	*BM 1 & 2	*Reform strategies- A, B, C						
	CLF	Imagine Math	Nov. 2023	(CPR)	among student groups	*STAAR	*Teacher decision-making regarding assessments- A, B, C						
	Teachers	TPRI/Tejas Lee	Jan. 2024	*Progress Monitoring Reports	*Increase academic	*TPRI/Tejas Lee	*Effective & Timely assistance to students experiencing difficulty,						
		TX-KEA Assessment	March	*Walk-through feedback	performance of all	*TX-KEA Assessment	А,В, С						
		CLI Engage	2024	*LPAC Notes	student groups in all BM	*CLI Engage	*Integration of Fed., State, Local services, Programs, and Funds,						
		STAAR Release	April 2024	*Lesson Plans	*Increase academic	*TELPAS	A, B, C						
		BM 1 & 2 Assessments	May 2024		performance in all state								
		*Summit K-12	June 2024	I .	assessments								
Action Steps													
1) Use ongoing district built formative and	summative assessments b	y grade levels (e.g., wee	kly, unit, BN	11 & 2, Practice listening and Spe	eaking Skills)								
2) Student groups' data will be disaggrega	ted at the district level (DF	RS) and campus levels (C	PR) to dete	rmine student progress and incre	ase performance at the I	Meets levels and above							
3) Use assessment data to drive interventi	on plans and build interver	ntion time into the day at	every level			<u> </u>							

4) Provide instruction and interventions that are directly related to students' needs as demonstrated by dta (e.g., enrichment camps, tutorials, extended learning time, academies)

H) Flovide instruction and interventions th	at are directly related to sti	dents needs as demons	strated by u	ta (e.g., enincriment camps, tutor	iais, exteriued learning ti	ine, academies)	
Strategy 2	Persons Responsible/Title	Resources		Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
Use formative assessment results to	*Principal	District curriculum	Sep. 2023	*Student Progress profiles	*Student achievement	*Formative assessments	*Title I, II, III
establish priorities or alter distribution of	*Assistant Principal	Istation Reading	Oct. 2023	*DMAC data reports	gains	*Benchmarks	*State Compensatory Funds
resources for weekly progress monitoring	*CLF	Imagine Math	Nov. 2023	*Campus Performance Reviews	*Closing achievement	*STAAR/ EOY Exams	*Migrant Funds
	*Teachers	TPRI/Tejas Lee	Jan. 2024	(CPR)	gaps	*TELPAS	*State Bilingual Funds
		TX-KEA Assessment	March	*Progress Monitoring Reports	*Increase in the	*TPRI/TEJAS LEE	*Local Funds
		CLI Engage	2024	*Walk-through feedback	percent of students at	*TX-KEA ASSESSMENT	
		STAAR Release	April 2024	*CLC	the Meets and Masters	*CLI Engage	
		BM 1 & 2 Assessments	May 2024		levels on STAAR/EOC		
		•	June 2024		<u> </u>		
		Forde Ferrier					
Action Stone							

- 1) Re-establish priorities based on data and identified student needs
- 2) Use program systems to provide efficient and effective feedback within timelines to monitor progress
 3) Provide equitable resources on a timely manner to ensure student success

Strategy 3	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School- wide Component
*Provide technology resources to facilitate		*District curriculum	Sep. 2023	*District Review Sessions (DRS)	*Closing the	*Formative assessments	*Comprehensive needs assessment
reading development and differentiate	*Assistant Principal	*Istation Reading	Oct. 2023	*DMAC data reports	achievement gap	*Benchmarks	*reform strategies, A, B, C
student learning	*CLF	*STAAR Release	Nov. 2023	*Campus Performance Reviews	among student groups	*STAAR/ EOY	*teacher decision making assessments, A, B, C
	*Teachers	assessment (BM 1 & 2)	Jan. 2024	(CPR)	*Increase academic	*TELPAS	**Effective & Timely assistance to students experiencing difficult
			March	*Progress Monitoring Reports	performance of all	*TPRI/TEJAS LEE	A,B, C
			2024	*Walk-through feedback	student group sin all BM	*Program assessments	*Integration of Fed., State, Local services, Programs, and Funds
			April 2024	*LPAC notes	and state assessments		А, В, С
			May 2024	*Lesson plans	*STAAR/EOY tests		
			June 2024				

- 1) Allocate resources, such as Istation and Summit K-12 to facilitate reading development for student groups
- 2) Monitor usage of programs to track student progress and adjust instructional delivery of interventions
- 3) Ensure that campus schedules allow for instructional time for program implementation





Goal Area 2:	Student Support
Annual Goal 1:	At least 80% of students within Domain 3, Closing the Gaps (all students, Hispanics, High focus- ECO DIS, EB, SPED, Highly Mobile, SPED-former, and continuously enrolled) groups in Domain 3, will meet their
	interim goals by June 2024.
Objective 2:	All identified student groups in the Academic Achievement component will their interim goal by being given a high-quality, research-based instruction throughout the 2023-2024 school year.

Strategy 1	Person Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title- I School- wide Component
-Use information collected through classroom walkthroughs and data analysis for individualized professional development for teachers.	*Assistant Principal *CLF *Teachers	-District Curriculum -Istation Reading -Imagine Math -STAAR Release Assessments (BM I & II)	Sep. 2023 Oct. 2023 Nov. 2023	-District Review Sessions (DRS) -DMAC data reports		-Weekly Assessments -B M I & II -STAAR/EOC -TELP AS	-Comprehensive Needs Assessment- a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, Programs and Funds- a,b,c
A ction Stens							

1) Allow staff to attend all necessary professional development required by the district.
2) Provide professional development options for teachers to implement research-based methods.
3) Ensure all teachers received training in the areas being taught.

Strategy 2	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Eormative/ Summative	Title-I School- wide Component
-Use information collected through classroom walkthroughs and data analysis for individualized professional development for teachers.	*Principals *Assist. Principals *CLF *Teachers	-Istation Reading -Imagine Math -STAAR Release Assessments (B M I & II)	Sep. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 May 2024 June 2024	-Teacher survey results, program reports, End of Six Weeks Survey Results	ין	-Weekly Assessments -B M I & II -STA AR/EOC -TELP AS	-Comprehensive Needs Assessment- a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty-a,b,c -Integration of Fed. State, & Local Services, Programs and Funds- a,b,c
Action Steps	Person Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title- I School- wide Component

1)Provide training for teachers on district curriculum, testing strategies for STAAR and online platforms
2)Teacher will take STAAR Released assessment and disaggregate their own data to further deepen the tested concepts and their understanding for peer coaching opportunities.

3)Conduct survey at the end of the year for teachers to inform further professional development opportunities of preference.

3)Use assessment data to drive intervention plans and build intervention time into the day at every level

Strategy 3	Perso ns R espo nsible/ T itle	R eso urces	T imeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	T itle- I Scho o l- wide C o mpo nent
-Collect and assess data to monitor student progress and drive interventions	*Principal *Assistant Principal *CLF *Teachers	-District Curriculum -Istation Reading -Imagine Math -STAAR Release -Assessments (B M I & II)	Sep. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 May 2024 June 2024	-District Review Sessions (DRS) -DMAC data reports -Campus Performance Reviews (CPR) -Progress Monitoring Reports -Walk-thro ugh feedback -LPAC notes -Lesson Plans -Language Acquisition Monitoring Application	-Closing the achievement gap among student groups -Increase academic performance of all student groups in all BM , STAAR/EOY assessments	-Weekly Assessments -BM I & II -STAAR/EOY -TELPAS	-Comprehensive Needs Assessment- a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, Programs and Funds- a,b,c
A ctio n Steps							

1)Use ongoing district built formative and summative assessments by grade levels (e.g., weekly, unit, ALI, BM I&II, Practice Listening & Speaking Skills)

2)Student groups' data will be disaggregated at the district level (DRS) and campus levels (CPR) to determine student progress and towards increasing performance at the Meets level and above

3)Use assessment data to drive intervention plans and build intervention time into the day at every level



PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS





Goal Area 2:	Student Support						
	their interim goals by June 2	2024.		Hispanics, High focus- ECO DIS, EB, SPEI ement component will meet the interim t		•	
Strategy 1	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title- I School- wide Component
	*Principal *Assistant Principal *CLL *Teachers *Reading Coach	-District Curriculum -Istation Reading -Imagine Math -Lexia Core 5 -STAAR Release Assessments (BM I & II)	August 2023 - June 2024	-District Review Sessions (DRS) -DM AC data reports -Campus Performance Reviews (CPR) -Progress Monito ring Reports -Walk-thro ugh feedback -LPAC notes -Lesson Plans	-Closing the achievement gap among Special Education students and the all student group	-Weekly	-Comprehensive Needs Assessment- a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services Programs and Funds-a,b,c
Action Steps							

- 1) Provide teachers with all the necessary documentation to provide proper accommodations for all Special Education students.
- 2) Provide all materials required for English Learners instruction.
- 3) Collaboration between Special Education teacher and classroom teacher to achieve student success.

Strategy 2	R espo nsible/ T itle	R eso urces	T imeline	Evidence of Implementation	Evidence of Impact	Eummative	I Itle-1 School-wide
-Provide professional development for teachers and co- teachers assigned to the areas of reading to deliver instruction at the meets and masters level	*Principal *Assistant Principal *CLL *Teachers *Reading Coach	-District Curriculum -Istation Reading -Imagine M ath -Lexia Core 5 -STA AR Release Assessments (B M I & II)	August 2023 - June 2024	-Teacher survey results, program reports, End of Six Weeks Survey Results	-Increase academic performance of Special Education on all BM , STAAR/ALI assessments	-Weekly Assessments -CBA -B M I & II -STAAR/ALI -TELPAS	-Comprehensive Needs Assessment- a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to stude experiencing difficulty-a,b,c -Integration of Fed., State, & Local Servi Programs and Funds-a,b,c

Action Steps

- 1)Provide training for teachers on district curriculum, testing strategies for STAAR and online platforms
- 2)Teacher will take STAAR Released assessment and disaggregate their own data to further deepen the tested concepts and their understanding for peer coaching opportunities.
- 3)Conduct survey at the end of the year for teachers to inform further professional development opportunities of preference.
- 3)Use assessment data to drive intervention plans and build intervention time into the day at every level

Strategy 3	P erso ns R espo nsible/ T itle	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title- I School- wide Component
Ensure the English teacher is present at the ARD committee meetings representing the special education student and advocating for their instructional and testing arrangements. Accommodes	*principal *Assistant Principal *CLL *Teachers *Reading Coach	-District Curriculum -Istation Reading -Imagine Math -Lexia Core 5 -STAAR Release Assessments (B M I & II)	August 2023 - June 2024	-District Review Sessions (DRS) -DM AC data reports -Campus Performance Reviews (CP R) -Progress Monitoring Reports -Walk-through feedback -LPAC notes -Lesson Plans -A RD notes -Virtual and In-class walk-throughs	-Clo sing the achievement gap among special education students and all student group -Increase academic performance of special education students in all BM , STA AR/ALI tested subjects	-Weekly	-Comprehensive Needs Assessment- a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to student experiencing difficulty-a,b,c -Integration of Fed., State, & Local Service Programs and Funds- a,b,c

- 1)Special Education monitoring teacher and English teacher of record will collaborate to design lessons and include modifications and supplement aids to reflect the needs of the students
- 2)Collaborate with all content area teachers of the special education students to discuss effective teaching strategies and align support structures that are proven to work for the student.
- 3)Monitor the implementation and use of supplemental aides as noted on IEP during instructional time.



PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS



Go al A rea 2:	Student Support											
Annual Go al 2:				ill be met by all student groups by June 2								
Objective 1:	All students will demonstra	All students will demonstrate a 5% increase of academic progress in the areas of reading and mathematics by June 2024										
Strategy 1	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summativ e Assessment	Title 1 – School Wide- Component					
-Monito r all student progress on a bi-weekly basis in the areas of Reading and Mathematics.	*Principal *Assistant Principal *CLL *Teachers	-District Curriculum -Istation Reading -Imagine Math -STAAR Release Assessments (B M I & II)	August 2023 - June 2024	-District Review Sessions (DRS) -DM AC data reports -Campus Performance Reviews (CPR) -Progress Monitoring Reports -Walk-through feedback -LP AC no es -Lesson Plans	-Increase academic performance of all	-ALI -BMI&II -STAAR/EOY -TELPAS	-Comprehensive Needs Assessment-a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, Programs and Funds-a,b,c					
A ctio n Steps												

1)Use ongoing district built formative and summative assessments by grade levels (e.g., weekly, unit, ALI, BM I&II)

2)Student groups' data will be disaggregated at the district level (DRS) and campus levels (CPR) to determine student progress and towards increasing performance at the Meets level and above

3)Use assessment data to drive individualized intervention plans by holding teacher/principal led student conferences after every ALI and Benchmark.

4)Plan and pro vide instruction interventions, and enrichment that are directly related to students' needs/strengths as demonstrated by data (e.g., enrichment classes, tutorials, extended learning time, enrichment camps, academies, summer school)

Strategy 2	Persons Responsible/ Title	Resources	August 2023 - June 2024	Evidence of Implementation	Evidence of Impact	Formative/Summativ e Assessment	Title 1 – School Wide- Component
-Create and display data-growth walls in the areas of Reading and Mathematics in a centralized location (e.g., data room, every classroom, CLC room) to monito r and have students set their own goals.	*Principal *Assistant principal *CLL *Teachers	-District Curriculum -Istation Reading -Imagine Math -STA AR Release Assessments (B M I & II)	August 2023 - June 2024	-Campus Performance Reviews (CPR) -Progress Monito ring Reports -Walk-thro ugh feedback -LPAC notes	-Closing the achievement gap among student groups -Increase academic performance of all student groups in all BM, STAAR/EOY tested subjects	-ALI -BMI&II -STAAR/EOC -TELP AS	-Comprehensive Needs Assessment-a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, P ro grams and Funds- a,b,c

- 1) Use data collected from weekly assessments and state assessment to display.
- 2) Allow students to take responsibility for their own growth by meeting with the leadership team to track their progress.

 3) Provide information to students in the area they need to improve for them to be aware of the area of need.

Strategy 3	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summativ e Assessment	Title 1 – School Wide- Component
student academic progress in the areas of Reading and Mathematics to all campus stakeholders. (students and parents)	*Principal *Assistant Principal *CLL *Teachers		August 2023 - June 2024	-DM AC data reports -Campus Performance Reviews (CPR) -Progress Monitoring Reports -Walk-through feedback -LPAC notes	gap among student groups -Increase academic performance of all	-ALI -B M I & II -STAAR/EOY -TELP AS	-Comprehensive Needs Assessment- a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, Programs and Funds-
A ctio n Steps							

- 1) Use student academic progress monitoring forms to identify and celebrate any growth that is demonstrated.
- 2) Encourage students that did not make progress to improve.

PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS



Goal Area 2:	Student Support						
Annual Goal 2:	At least 80% of indicators	evaluated in the Academic	Growth Status v	vill be met by all students group by June	of 2024.		
Objective 2:				trate a minimum of 2% growth in acader		s of Math and reading by Jur	ne 2024.
Strategy 1	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summative Assessment	Title 1 – School Wide- Component
Special Education student progress will be monitored and appropriate academic interventions will be provided.	*Principal *Assistant Principal *CLL *Teachers *Reading Coach *Special Education teachers	DMAC Istation Reading Imagine Math Lexia Core 5 Unique Benchmarks IEP Goal Progress	August 2023 - June 2024	Campus Administrator Walk-Throughs Special Education Class visits by special education directors/coordinator/teacher strategists LPAC notes Lesson plans	-Academic progress in Reading and Math	Weekly Assessments, CMA/BM, STAAR/EOY, TELPAS, Unique monthly assessments	Special Ed 162, 224, 225 and 429. Title I pro vides Instructional Aides to support students in mainstream settings
Action Steps							

1) Provide professional development in the areas of ELA and Math, best practices on Co-Teaching and state assessment accessibility features and designator supports for all teachers 2)Provide specialized materials and supplies as per students' IEP.

3)Provide specialized equipment and assistive technology as per students' IEP.

Strategy 2	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summative Assessment	Title 1 – School Wide- Component
support the academic needs of	*Principal *Assistant Principal *CLL *Reading Coach *Teachers *Special Education teachers	Special education data management system Eschool Plus/COGNOS DMAC		Campus Administrator Walk-Throughs Special Education Class visits by special education directors/coordinator/teacher strategists Special education teacher service schedules Student daily service logs Completed student IEP progress reports	-Academic progress in Reading and Math	Weekly Assessments, CBA/BM, STAAR/EOY, TELPAS, Unique monthly assessments,	Special Ed 162, 224, 225 and 429. Title I pro vides Instructional Aides to support students in mainstream settings
Action Steps							

1)District and campus personnel will review teacher caseloads to ensure adequate support can be provided to special education eligible students.

2)Provide consultation to campus staff and parents to ensure student needs are met. 3)Provide specialized materials and supplies as per students' IEP.

4)Provide specialized equipment and assistive technology as per students' IEP.





Goal Area 2:	Student Support
Annual Goal 2:	At least 80% of indicators evaluated in the Academic Growth Status will be met by all students group by June of 2024.
Objective 2:	All Special Education students will be monitored bi-weekly to demonstrate a minimum of 2% growth in academic progress in the areas of Math and reading by June

Strategy 3	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Sum mative Assessment	Title 1 – School Wide- Component
-Collect and assess data to monitor student progress and drive interventions	*Principal *Assistant Principal *CLL *Teachers Special Education teachers		August 2023 - June 2024	-Campus Performance Reviews (CPR) -Progress Monito ring Reports -Walk-thro ugh feedback -LPAC notes -Lesson Plans	-Closing the achievement gap among student groups -Increase academic performance of all student groups in all BM, STAA R/EOY tested subjects	-CBA -BMI&II -STAAR/EOY -TELPAS	-Comprehensive Needs Assessment-a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance students experiencing difficulty-a,b,c -Integration of Fed., State, & Loc Services, Programs and Funds-

1)Use ongoing district built formative and summative assessments by grade levels (e.g., weekly, unit, ALI, BM I&II, Practice Listening & Speaking Sets)

2)Student groups' data will be disaggregated at the district level (DRS) and campus levels (CPR) to determine student progress and to wards increasing performance at the Meets level and 3)Use assessment data to drive intervention plans and build intervention time into the day at every level

Education eligible students. Leachers	Strategy 4	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Su mmative Assessment	Title - ISchool- wide Component
Action Steps	personnel will review teacher caseloads to ensure adequate support can be provided to Special Education eligible students.	*Assistant Principal *CLL *Teachers, Special Education	-Istation Reading -Imagine Math -Success Maker -Unique Curriculum -Successed -STAAR Release Assessments (BMI&	June 2024	-DM A C data reports -Campus Performance Reviews (CPR) -Progress Monitoring Reports -Walk-through feedback -LP A C notes -Lesson Plans	achievement gap among student groups -Increase academic performance o f all student groups in all B M , STA A R/EOY	Assessments -CB A I -B M I & II -STA A R/EOC -TELP A S	Assessment-a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty- a,b,c -Integration of Fed., State, & Local

1)Use ongoing district built formative and summative assessments by grade levels (e.g., weekly, unit, ALI, B M I&II, Practice Listening & Speaking Sets)

2)Student groups' data will be disaggregated at the district level (DRS) and campus levels (CPR) to determine student progress and to wards increasing performance at the Meets level and above
3)Use assessment data to drive intervention plans and build intervention time into the day at every level





Goal Area 2: Annual Goal 2:	Student Support At least 80% of indicators evaluated in the Academic Growth Status will be met by all student groups by June 2024 All Emergent Bilinguals will demonstrate a 5% increase of academic progress in the areas of Reading and Mathematics by June 2024										
Objective 3: Strategy 1	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summati ve Assessment	Title 1 – School Wide- Component				
The progress of EB students' academic growth in the areas of Reading and Mathematics will be monitored monthly by all stakeholders. (teachers, administrators, Dual Lang. coordinators/strategies/coaches).	*Principal *Assistant Principal *Teachers *CLL	-District Curriculum -Istation Reading -Imagine Math -STA AR Release Assessments (B M I & II)	Sep. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 May 2024 June 2024	-Campus Performance Reviews (CPR) -Progress Monitoring Reports -Walk-through feedback -LPAC notes -Lesson Plans	-Increase academic performance of all student groups in all BM,	-Weekly Assessments -CBA -BMI&II -STAAR/EOY -TELPAS	-Comprehensive Needs Assessment-a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, Programs and Funds- a,b,c				
Action Steps											

1)Provide all training required for teachers to instruct Emergent Bilinguals.
2)Utilize all materials provided to ensure EB students success in the classroom.

3)Monitor the application of all modifications and accommodations for EB students.

Provide specialized professional development that addresses the ELPS for Reading and Mathematics. *Assistant Principal *Assistant Principal *Assistant Principal *Increase academic performance of Assessments-a,b,c -Increase academic performance of Assessments-a,b,c -Progress Monitoring Reports -Uncrease academic performance of Assessments-a,b,c -Increase academic performance of Assessments-a,b,c -BM I & II -STAAR/EOY -Effective & Timely -Assistant groups in all student groups in all student groups in all student groups in all students groups	Strategy 2	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summati ve Assessment	Title 1 — School Wide- Component
May 2024 all BM , STAAR/EOY -TELPAS Integration of Fed., State	development that addresses the ELPS for Reading and	*Assistant Principal *Teachers	-Istation Reading -Imagine Math	Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 May 2024	-Progress Monitoring Reports -Walk-through feedback	gap among student groups -Increase academic performance of all student groups in all BM , STAAR/EOY	-Weekly Assessments -CBA -BMI&II -STAAR/EOY -TELPAS	Assessment-a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding

Action Steps
1)Allow teachers to attend all professional development required to gain knowledge in the English Language Proficiency Standards.

2)Monitor the application of ELPS in dual classrooms.

3)Data collection of student assessments to monitor progress.

	Strategy 3	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summati ve Assessment	Title 1 – School Wide- Component
f t	neir individual academic	I*CH	-District Curriculum -Istation Reading -Imagine Math	Sep. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 May 2024 June 2024	-Campus Performance Reviews (CPR) -Progress Monitoring Reports -Walk-through feedback -LPAC notes -Lesson Plans	-Closing the achievement gap among student groups -Increase academic performance of all student groups in all BM, STAAR/EOY tested subjects	-Weekly Assessments -CBA -BM I & II -STAAR/EOY -TELPAS	-Comprehensive Needs Assessment-a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, Programs and Funds- a,b,c
	Action Stens							

1)Provide required professional development for teachers to apply differentiated instruction for Emergent Bilinguals.

2)Assess data collection to individualized instruction based on student needs.

3)Monitor student progress to modify instruction.

PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS



Go al A rea 2:	Student Support	\forall
Annual Go al 3:	At least 50% of English learners will advance by at least one proficiency level of TELP AS Composite rating by June 2024	
Objective 1:	By the end of June 2024, our campus will commit to implementing the adopted Dual Language program requirements in grades PK to 5th.	

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Strategy 1	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summat ive Assessment	Title 1 – School Wide- Component
I	-Assistant Principal -CLL	LIFIPAS Resources	March 2024	-Campus Performance Reviews (CP R) -Progress Monitoring Reports -Walk-through feedback -LP AC notes -Lesson Plans -Language Acquisition Monitoring Application	-Higher English proficiency	-ALI -BMI&II -STAAR/EOY -TELP AS	-Comprehensive Needs Assessment-a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, Programs and Funds- a,b,c

A ction Steps

- 1) Use Dual Language Model, with fidelity and all its components to increase students' gradual acquisition of the English language.
- 2) Personnel will seek assistance and guidance for the implementation of the Dual Language Model and ELPS.
- 3) ELPS will be utilized effectively during lessons to give student the opportunity to listen, speak, read and write in English.

Strategy 2	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summat ive Assessment	Title 1 – School Wide Component
Specialized personnel will provide coaching to novice teachers and teacher who need support in working with students at the beginning and intermediate levels of TELPAS on the Composite Ratings	- Principal -Assistant Principal -CLL -Dual Language Committee -Dual Language teachers	- District curriculum -TELPAS Resources -English Language Proficiency Standards (ELPS) -Dual Language department		R) -Progress Monitoring Reports	-Implementation of techniques to improve TELP AS Composite Rating for each student.	Assessments -ALI -B M I & II -STA AR/EOY -TELP AS	-Comprehensive Needs Assessment-a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, Programs and Funds- a,b,c

A ction Steps

- 1) Dual Language Committee will oversee personnel and provide coaching were needed.
- 2) Dual Language teachers will mo nito r students ratiting levels to assure growth with campus assistance.
- 3) A dministration will see that all teachers know and implement ELPS correctly.

Strategy 3	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summat ive Assessment	Title 1 – School Wide- Component
Provide professional development training on how to strategically analyze data for student progress on composite level of TELPAS.	-Principal -A ssistance Principal -CLF -Dual Language Committee -Dual Language Teachers	Istation Reading	Sep. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 May 2024 June 2024	-Progress Monitoring Reports	that implement ELP S and target pro gress in all	Assessments -ALI -B M I & II -STA AR/EOY -TELP AS	-Comprehensive Needs Assessment-a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, Programs and Funds- a,b,c

A ction Steps

- 1) Administration will ensure that teachers have access to training tha provides knowledge on how to strategically analze data for student progress on composite level of TELPAS.
- 2) Dual Language Committee will oversee personnel and provide support were needed.
- 3) Dual Language Teachers will analyze student data to target pro gress on composite level of TELPAS.

PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS



Go al A rea 2:	Student Support						
Annual Go al 3:	•		•	TELP AS Compo site rating by June 2024			
Objective 2:	By June 2024, our campus wil	Il monito r the progress of seco	nd language acquis	sition thro ugh embedded supports and ELPS	strategies.		
Strategy 1	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summative Assessment	Title 1 – School Wide- Component
Monitor that TELP AS writing practice is routinely implemented across all contents during instruction.	-Principal -Assistant Principal -CLF -Dual Language Committee -Dual Language Teachers	District curriculum Istation Reading Imagine Math STA AR Release Assessments Summit K12	Sep. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 May 2024 June 2024	-Campus Performance Reviews (CPR) -Progress Monitoring Reports -Walk-through feedback -LP AC notes -Lesson Plans -Language Acquisition Monitoring Application	*Students progress in writing portion of TELPAS *Implementation of writing techniques during instruction.	-Weekly Assessments -ALI -BMI&II -STAAR/EOC -TELPAS	-Comprehensive Needs Assessment- a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, P ro grams and Funds- a,b,c
A ctio n Steps							

- 2) Provide students with support to achievement improvement in TELPAS writing section.
 3) Provide students with different opportunities to practice writing.

Strategy 2	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summative Assessment	Title 1 – School Wide- Component
Provide TELP AS practice and Benchmarks for Reading, Listening and Speaking.	-Principal -Assistance Principal -CLF -Dual Language Committee -Dual Language Teachers	District curriculum Istatio n Reading Imagine M ath STA AR Release Assessments	Sep. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 May 2024 June 2024	-Campus Performance Reviews (CPR) -Progress Monitoring Reports -Walk-through feedback -LP AC notes -Lesson Plans -Language Acquisition Monitoring Application	areas. *Implementation of ELPS strategies.	Assessments -ALI -B M I & II -STAAR/EOC -TELPAS	-Comprehensive Needs Assessment- a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to stude experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, P ro grams and Funds- a,b,c

- A ction Steps

 1) Provide students with plenty of opportunities to practice their reading, listening, and speaking in English.

 2) Monitor studdent progress to modify strategies and improve results.

 3) Encourga students to utilized their English on a daily basis while reading, listening, and speaking with peers.

Strategy 3	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summative Assessment	Title 1 – School Wide- Component
Analyze student data to implement best practices to improve TELP AS ratings.	-P rincipal -A ssistance P rincipal -CLF -Dual Language Committee -Dual Language Teachers	Istation Reading Imagine	Sep. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 May 2024 June 2024	-Campus Performance Reviews (CPR) -Progress Monitoring Reports -Walk-thro ugh feedback -LPAC notes -Lesson Plans -Language Acquisition Monitoring Application	*Data collection of student performance on TELP AS Compo site Score. *Implementation of best practices for students to achieve higher TELP AS ratings.	-Weekly Assessments -ALI -B M I & II -STAAR/EOC -TELPAS	-Comprehensive Needs Assessment- a,b,c, -Reform Strategies- a,b,c -Teacher Decision Making Regarding Assessments-a,b,c -Effective & Timely -Assistance to student experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, Programs and Funds-



SUSTAIN ABLE DEVELOPMENT GOALS

R-SAN JUAN-ALAMO ISD



Go al A rea 2:	Student Support						
Annual Go al 3:	At least 50% of English	earners will advance by	at least one pro	ficiency level of TELPAS Compo site	e rating by June 2024		
Objective 3:	By June 2024, staff servi	ces English Language l	₋earners will be pr	ro ficient in dual language suppo rt.			
Strategy 1	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Sum mative Assessment	n Title 1 – School Wide- Component
Pro fessio nal develo pment raining will be pro vided to all staff supporting English Language Learners	-P rincipal -A ssistance P rincipal -CLF -Dual Language Committee -Dual Language Teachers	District curriculum Istation Reading Imagine M ath STA AR Release Assessments Summit k12 journals	Sep. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 May 2024 June 2024	-Campus Performance Reviews (CPR) -Progress Monitoring Reports -Walk-through feedback -LPAC notes -Lesson Plans -Language Acquisition Monitoring Application Journaling	*Impro vement in TELP AS Compo site Rating by English learners. Practice in L,S,R, and W	-Weekly Assessments -CB A I -B M I & II -STA AR/EOC -TELP AS	-Comprehensive Needs Assessment- a,b,c, -Reform Strategies- a,b,c -Teacher Decision M aking Regarding Assessments-a,b,c -Effective & Timely -A ssistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, Programs and Funds- a,b,c
A ctio n Steps							
) Start will be provided with Simplementation of strategie B) Strategies to support ELL	es and kno wiedge acquired	a during professional de	elo pment training evelo pment trainii	to acquired knowledge in supporting to support ELLs.	g ELLs.		
Strategy 2	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Sum mative Assessment	n Title 1 – School Wide- Component
Create a support group with	in -P rincipal	District curriculum	Sep. 2023	-Campus Performance Reviews	*Impro vement in	-Weekly	-Comprehensive Needs Assessment-

Strategy 2	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Sum mative Assessment	Title 1 – School Wide- Component
Create a support group within staff servicing English Language Learners.	-Principal -A ssistance Principal -CLF -Dual Language Committee -Dual Language Teachers	District curriculum Istatio n Reading Imagine M ath STA AR Release Assessments Summit K12 Journals	Sep. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 May 2024 June 2024	-Walk-through feedback -LPAC no tes	*Impro vement in TELP AS Compo site Rating by English learners. *Implementation of techniques acquired by support gro up.	-Weekly Assessments -CB A I -B M I & II -STA AR/EOC -TELP AS	-Comprehensive Needs Assessment- a,b,c, -Reform Strategies- a,b,c -Teacher Decision M aking Regarding Assessments-a,b,c -Effective & Timely -A ssistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Lo cal Services, Programs and Funds- a,b,c
Action Stans							

A ction Steps

1) Stair will be supportive in regards of helping other stair members servicing English Language Learners.

2) Support group will provide stair with techniques and strategies to service English Language Learners.

3) Create check-ups to ensure	all staff receives the appr	o priate and necessary st	ιρρο π.	_			
	Strategy 3	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Sum mative Assessment	Title 1 – School Wide- Component
L	anguage Curriculum and Oual Language Program as equired by District.	-Principal -Assistance Principal -CLF -Dual Language Committee -Dual Language Teachers	District curriculum Istatio n Reading Imagine M ath STA AR Release Assessments Summit K12 Journals	Sep. 2023 Oct. 2023 Nov. 2023 Jan. 2024 March 2024 April 2024 May 2024 June 2024	-Campus Performance Reviews (CPR) -Progress Monitoring Reports -Walk-through feedback -LPAC notes -Lesson Plans -Language Acquisition Monitoring Application Journaling	*Impro vement in TELP AS Compo site Rating by English learners. *Implementation of strategies required by the Bilingual Department. Practice in L,S,R, and W	Assessments -CB A I -B M I & II -STA AR/EOC -TELP AS	-Comprehensive Needs Assessment-a,b,c, -Reform Strategies- a,b,c -Teacher Decision M aking Regarding Assessments-a,b,c -Effective & Timely -A ssistance to students experiencing difficulty-a,b,c -Integration of Fed., State, & Local Services, Programs and Funds-
	A ctio n Steps							

HARR-SAN JUAN-ALAMO ISD STAINABLE DEVELOPMENT GOALS



Goal Area 3: Family & Community Empowerment





Goal A rea 3 :	Family and Community Empowerment								
Annual Goal 2:	By June 2024, our camp	us positive culture and	climate will inc	rease from 75% to 85% based on	teacher and staff perce	otion of staff-studer	nt relationships.		
Objective 2:	By June 2024, 100% of relationships.	the teachers and staff w	ill participate i	n Social Emotional Learning profes	sional development and	d implementing stra	itegies to increase staff stude		
Strategy 1	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summa tive Assessment	Title 1 – School Wide- Component		
All teachers and staff will be provided professional development on social emotional learning to increase staff-student relationships.	* Counselor *Teachers *Office administration *Support Staff	* PowerPoint Presentations *Timelines *Tools and resources to monitor its effectiveness	Sep. 2023- June 2024	*Agendas *Sign-In Sheets *ERO Staff Development Registration Reports	*Increase in student participation and performance	*Side by side data analysis	*Title 1: #4, #10		
Action Steps									
1. Utilize the counselor works	hops for teachers and st	aff that provides social l	earning topics						

2. Train teachers and staff on the counseling and guidance lessons and resources.

Strategy 2	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summa tive Assessment	
Teachers will implement and integrate social emotional learning activities with their students.	*Teachers *Campus principals	*Lessons on SEL interventions *Curriculum timeline *Tools and resources to monitor its effectiveness	Sep. 2023- June 2024	l., .	*Increase in student participation and performance	*Side by side data analysis	*Title 1: #4, #10
Action Steps							

1.Staff will attend social and emotional professional developments and present to staff.

2.A room will be provided for all staff to have a calming and safe place to meditate, reflect and recharge.

3. Utilize social emotional activities such as reflective writing, positive affirmations and nurturing a climate of kindness in the classrooms.





nual Goal 1: jective 1:	By June 2024, students an	d staff social and emotional	learning knowle	rom 80% to 90% based on teacher and edge and skills will be serviced by Coun	selor group or individual le	SSO NS.	
Strategy 1	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summativ e Assessment	Title 1 – School Wide- Component
eachers and staff will articipate in Social motional Learning professional evelopment and aplement strategies to improve aff-student relationships	* Counselors *Teachers *Staff	Teacher Counselor Café Presentations SEL Counseling Lessons Trust-exercises De-Escalating Techniques to help students regulate emotions.	Sep. 2023- June 2024	Counselors and teachers scheduling whole group, small group and individual classes with students. Teachers and staff will participate in monthly teacher counselor café presentations to learn SEL best practices.	Student will be comfortable expressing feelings and emotions towards teachers and staff.	Daily-Check-ins with students	
Action Steps Dunselors will attend social and aff will attend professional developments will provide a type of	elopments that pertain to tru	ust exercises to help gain st	udent trust.	nd worries in.			
taff will communicate on a regu Strategy 2	lar basis with counselor to Persons Responsible/ Title	provide support to students Resources	that are most	in need. Evidence of Implementation	Evidence of Impact	Formative/Summativ e Assessment	Title 1 – School Wide- Component
Students will have access to a franquility room and/or calming orners in the classroom to help nem regulate emotions, echarge, and be on task.	*Counselors *Teachers	Campus Tranquility Room Classroom Calm Corners Fidget Toys and De- Escalating tools.	Sep. 2023- June 2024	A place will be created and designed specifically for all staff to feel motivated and encouraged to recharge and be 100% ready for any task.	Teachers and staff are utilizing wellness resources provided by the campus. Fidget Toys Carpet Bean Bag Pillows Deescalating tools.	Teachers and staff will have a weekly questionnaire/poll to monito r the well- being of teachers and staff. *Google Classroom Check In	
Action Steps staff will attend social and emotion to the community of the	o nal professio nal develo p aff to have a calming and s	ments and present to staff. afe place to meditade, refle	ct and recharge				
Strategy 3	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summativ e Assessment	Title 1 – School Wide-
Student social and emotional earning knowledge and skills will be serviced by counselor's classroom, group or individual essons	*counselor	Region One Professional Developments District Professional Developments.	Sep. 2023- June 2024	Counselor will conduct weekly classes to provide social and emotional services needed by students. Counselor will provide Small group and Individual counseling sessions.	Student will share positive feedback from previous classes with teacher, staff, and or peers.	Student will be rewarded when they have completed their reflections on previous sessions they have had with counselor Counselor will have a student exit ticket at the end of class.	Component
A ctio n Steps		oo nduewo to etudont cocial	and emotional	Well-heing			
o unselo rs will conduct research							





Goal Area 3:	Family and Community Er	npowerment								
Annual Goal 1:	By June 2024, students' pe	erception for their physical	and psychologic	cal school safety will improve from 29°	% to 100%.					
Objective 3:	By June 2024, campus wil	y June 2024, campus will implement safety and violence prevention protocols that will increase school safety by 100%.								
Strategy 1	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summ ative Assessment				
Provide staff development for campus administrators, security and staff on safety procedures to increase school safety.		*Training equipment *Power Point Presentation *Security cameras *Security/Safety audits	*August 2023 *January 2024 *August 2024	*Agendas *Sign-in sheets *Security/Safety audit reports *School lockdown documentation	*No active threat situations *Improved security/safety audits	*B OY, M OY, and EOY security/ safety audits	*Title I: #10: Coordination and integration of Federal, State, and Local Services, Programs, and Funds.			
Action Steps 1. Train all staff on lockdown pro	ocedures and active threat	situations on a monthly bas	sis.							

Conduct in campus daily security/safety audits.

Strategy 2	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summ ative Assessment	
Provide staff development for	*Campus Administrators	*Training materials	*August 2023	*Agendas	*Decrease in behavior	*BOY, MOY,	*Title I: # 10: Coordination and
campus administrators, security	*School Security Guards	*Power Point	*January 2024	*Sign-in sheets	intervention forms	and EOY	integration of Federal, State, and
and staff on violence prevention	*Staff	Presentation	*August 2024	*PEIMS Discipline Data	*Students' perception	student surveys	Local Services, Programs, and
procedures to increase school		*Safe2SpeakUpApp		*Student Survey Data	of school safety has		Funds.
safety.		*Student Surveys			improved	*Six Weeks	
		*STOP IT App				Behavior	
						Intervention	
						Reports	
Action Steps							

Staff will attend social and emotional professional developments and present to staff.

A room will be provided for all staff to have a calming and safe place to meditate, reflect and recharge.

Strategy 3	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summ ative Assessment	
Student social and emotional	*Counselor	*Region One Professional	Sep. 2023-	Counselor will conduct weekly	Students will share	Student will be	*Title I: # 10: Coordination
learning knowledge and skills		Developments	June 2024	classes to provide social and	positive feedback from		and integration of
will be serviced by counselor's				emotional services needed by	previous classes with		Federal, State, and Local Services, Programs, and Funds.
classroom, group or individual				students.	teacher, staff, and or	completed their	beivices, i rogiams, and runds.
lessons					peers.	reflections on	
						previous sessions	
						they have had with	
						counselor.	
Action Steps							

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- 1. Train on all staff de-escalation, bullying, cyberbullying, Safe2SpeakUp, and restorative practices.
- 2. Conduct and collect student surveys to evaluate the students' physical and psychological school safety.

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PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS



Go al A rea 3 :	Family and Community	y Empowerment					
Annual Go al 3:	By June 2024, family in	nvolvement and their in	nteraction with th	eir child's school will increase f	rom 25% to 50%.		
Objective 2:	By June 2024, 50% of	parents will participate	e in informationa	l and training sessions.			
Strategy 1	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summati ve Assessment	Title 1 – School Wide- Component
Host campus information and training sessions on a variation of topics using flexible scheduling, virtual options on different days on times.	*Campus Parent Educator	 Community Pamphlets Technolgy Online Sign-ups Online parent forum Social Media Post 	Sep. 2023- June 2024	 Online sign-in sheets Session Data Charts Agendas Calendar Virtual invites Virtual session platform Social Media Post 	 Parent Surveys Online Evaluations Child/Parent Retention *Parent Feedback based on Chat and One-on- One Virtual Meeting 	Parent Surveys on how sessions can improve.	Title I -#6
Action Steps							

- 1. Implement PSJA Virtual and face to face Family learning academies on a weekly basis

- 2. Provide one to one grade level sessions on multiple topics
 3. Schedule trainings and professional development sessions to support families
 4. Record and share information sessions to be shared for parents/guardians to view at a later time. (resource library)

Strategy 2	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summati ve Assessment	Title 1 – School Wide- Component
through a collaboration	*Campus Public Relations Representative *Campus Parent Educator *Campus Counselor		2024	Sign-in Sheets * Invites *Agendas *Minutes *Brochures *Power-Point *Calendar Planning Dates *Counselor's Calendar *Video Recordings of Meetings *Social Media Posts	Data • Child/Parent Retention	*Participation *Performance *Campus Assessments Reports	• Title I -#2, #4
Action Steps							

Conduct weekly meetings with parent educator, counselor, and staff on ways to engage more parents to information and training sessions
 Utilize tools such as school messenger and social media outlets to promore parent participation
 Analyze data on parent participation and feedback provided by parents through chat notes or virtual feedback meetings.



PHARR-SAN JUAN-ALAMO ISD SUSTAINABLE DEVELOPMENT GOALS



Goal Area 3:	Family and Community Empowerment									
Annual Goal 3:	By June 2024, family inv	olvement and their into	eraction with their chil	ld's school will increase from 50%	to 70%.					
Objective 2:	By June 2024, 50% of o	ur parents will be conne	ected with campus' p	arent educator and resources.						
Strategy 1	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summat ive Assessment	Title 1 – School Wide- Component			
Host a variation of campus sessions and courses which include community partners and volunteer instructors	* Counselors *Teachers *Parent Educator	Community Pamphlets parent workshops Parent Counselo r Café Presentations Community Presentors	Sep. 2023- June 2024	 sign in sheets Program Data charts parents feedback monthly surveys Meeting Notes 	 Parent- created- projects Parental Involveme nt Campus Opportunit ies 	Parent Survey Parent Input Forms Parent Meeting Feedback	Title I -#6			
A ctio n Steps										
1. Have the parent educator	partner with PSJA region	one PD to create pare	ents workshops.							

2. Have parents attend these workshops to strenghthen their involvement with their child's school.										

Strategy 2	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summat ive Assessment	Title 1 – School Wide- Component
educator/parent volunteers perodically to address goals	*Parent Educator *Parent Volunteers *Community Resources	 Parent Survey Results Parent Educator Resources 	Sep. 2023- June 2024	meeting notesMeeting Presentations	Completion Certificates	Teachers and staff will have a weekly questionare/poll to monitor the well- being of teachers and staff.	• Title1 <i>-#</i> 6
A ctio n Steps							

1. Parent educator will organize workshops for parents with the help of school's parent volunteers.

2. Create a community of parents

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Goal Area 4: Leadership Growth





	Leadership Growth						
Annual Goal 1:	All teachers will deliv	er high quality, engagir	ng lessons, m	naximizing at least 95% of the	instructional time.		
Objective: 1	All teachers will use	research-based strateç	jies in their d	aily lesson to increase student	engagement.		
Strategy 1	Persons Responsible/ Title	Resources	T imeline	Evidence of Implementation	Evidence of Impact	F o rmative/ Summative A ssessment	T it le- I Scho o I- wide C o mpo nent
Teachers will ensure students are engaged in CIF Strategies throughout the day in all	Teachers Principal Assistant principal	CIF Strategies Training and Binder	August 2023- May 2024	Walk-Throughs and both Formal and Informal Observations	Assessments will show improvement in student scores	Observation will show Implementation of CIF. End of Week assessments, Student	

Include CIF Strategies in lesson plans.

Evident 21st Century Skills in classroom lessons.

Teachers will practice CIF Strategies during TCLC.
Learning Walks

Strategy 2	Persons Responsible/ Title	Resources	T imeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	T it le- I School- wide Component
	Teachers						
Teachers will become	Principal				Students' formative		
more familiar with	Assistant principal				and summative		
technology and software	CLL		August		assessment results	Observations	
to enhance student	CIT	Software, technology,		Students engaged during	will demonstrate	TCLCs	
engagement.	District CIT	trainings	May 2024	lessons throughout the day.	growth.	Teacher surveys	
A ctio n Steps							
Google Classroom Certific	ation						

Various Trainings





o al Area:	Leadership Growth						
nnual Go al: 1	All teachers will deliver h	igh quality, engaging lesso	ons maximizing at	least 95% of the instructional time.			
bjective: 2	Use walk-through data to	monitor and support tea	acher effectiveness	5.			
Strategy 1	Persons Responsible/Title 1	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summative Assessment	Title 1- School Wide Component
eachers will participate in CLC to enhance best practices In the classroom	Teachers Principal Assistant principal CLL	Differentiated TCLC Agendas	August 2023- May 2024	TCLC Observations will show best practices being implemented and practiced.	-Teachers' TTESS Evaluation Growth - Student Growth Measures	Walk-Through Observation, Formal and Informal Observations. Student Benchmark, STA AR data, Student Growth Measures	
						inicasai es	
ction Steps	TCIC					es	
Planning consistent, differentiat		ion				cs	
oction Steps Planning consistent, differentiat Open communication between Strategy 2		ion. Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Summative Assessment	Title 1- School Wide Component





Goal Area:	Leadership Growth	eadership Growth								
Annual Goal: 1	All teachers will deliver	Il teachers will deliver high quality, engaging lessons maximizing at least 95% of the instructional time.								
Objective: 3	The sustainability rate w	he sustainability rate will be increased to 95% by the end of June 2024.								
Strategy 1	People Responsible/ Title 1	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/Sum mative Assessment	Title 1- School Wide Component			
Enhance motivation and positive attitudes to retain qualified staff.	Principal Assistant Principal Leadership Team Secretary	Activity Calendar Plan	August 2023- June 2024	Positive and uplifting activities seen monthly.	Staff retention will increase.	Observation and Retention Rate Data				
Action Steps										
Provide recognition for staff's	efforts on campus. Ackr	nowledge technology achi	evements. Teac	her Spirit Award.						
mplement and continue Staff	f Appreciation Week. Spe	ecial Event Announcemer	nts. Teacher Mer	ntors.						
Reward Staff Attendance. Re	cognition award for Teac	her and Teaching Assista	ant of the Year. I	Hour lunch incentives.						

Staff birthday recognition and announcements. Parking lot incentive.





Go al Area: IV	Leadership Growth	eadership Growth								
Annual Goal: 2	Use evaluation systems	se evaluation systems to increase staff quality, recruitment and retention.								
Objective: 1	Develop the skills in tead	evelop the skills in teacher evaluators needed to complete fair, valid teacher evaluations through calibration and assessment.								
Strategy 1	Persons Responsible/Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative A ssessment	Title-I School- wide Component			
Develop and Implement Teacher Trainings (Professional Development) and Certifications.	Central Office Curriculum and Instruction Personnel; Principal Assistant Principal CLL	Various Training PPTs and Handouts for teachers.	August 2023- May 2024	Generated ERO numbers and ongoing Trainings throughout the year.	Teacher evaluations will demonstrate higher level standard attainment. Student formative and summative assessment data will demonstrate an increased rate of Meets and higher ratings.	Observation and EOY, Benchmark and STA AR data.				
Action Steps										

Leadership team will attend more PD TOT sessions.

Teachers will attend more Professional Development sessions and implement best practices in their classrooms.

Strategy 2	Persons Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Formative/ Summative Assessment	Title-I School-wide Component
Participate in Pre-Conference, Observation and Post- Conference with teachers to enhance Coaching Cycle by giving Teacher feedback and suggestions to improve.	Principal Assistant Principal CLL	TTESS Observation Binder, Consistent Observation Schedule	August 2023- May 2024	Documentation of completed Observation Cycles	Improved Evaluator skills and improved teacher evaluation ratings.	Observation and TTESS evaluation documentatio n. Student Benchmarks and STA AR data.	
Action Steps							

Offer a suggestion electronic form on Microsoft Forms.

Have an open-door policy with teachers.





So al A rea: IV	Leadership Growth						
nnual Go al: 2	Use evaluation system	ns to increase staff qu	ıality, recruitm	ent and retention.			
la la addressa O	0						
bjective: 2	Persons	nai growth of campus	leaders by mo	nitoring, evaluating and providing	теепраск.	F o rmative/	Title-I School- wide C
Strategy 1	Responsible/ Title	Resources	Timeline	Evidence of Implementation	Evidence of Impact	Summative A ssessment	o mpo nent
Offer teachers opportunities to ponsor student clubs to nhance professional growth nd leadership skills.	Principal Assistant principal	List of Clubs. Items required to successfully carry out student club activities.	August 2023- May 2024	Student participation in clubs.	Techers' willingness to actively participate in sponsorship of clubs.	Students' active participation in clubs. Teachers' boost in confidence. Student Growth.	
A ctio n Steps							
offer student clubs.							
rovide opportunities for teache	ers to sponsor clubs.						
	P erso ns					Formative/	Title-I School- wide C
Strategy 2	R espo nsible/ T it le	Resources	T imeline	Evidence of Implementatio n	Evidence of Impact	Summative A ssessment	o mpo nent
ncourage teachers to become		Community	August 2023-	Increased community engagement	Teachers' comfort level		
ctive in community	Assistant Principal	Organizations list.	May 2024	on campus.		Improved TTESS	
ngagement.					community	observation data.	
					engagement activities.	Student Growth.	
A ctio n Steps							
rovide opportunities for teach	ers to seek out Community	y organizations.					
Strategy 3	P erso ns R espo nsible/ T it le	R eso urces	T imeline	Evidence of Implementatio n	Evidence of Impact	F o rmative/ Summative A ssessment	T it le-I Scho o I- wide C o mpo nent
ncourage continuing education	Principal	ERO numbers	August 2023-	Teachers' enrollment in Continuing	Improved leadership	Observation and	
a District, Region I and	Assistant Principal		May 2024	Education courses.	skills. Improved TTESS		
ntinued University courses.	Leadership Team				Evaluation data.	Completion.	
					Student Growth	Student Growth.	
					Measures.	STA AR Data.	
Action Steps							





PROFESSIONAL DEVELOPMENT PLAN



2023 August Professional Development Calendar



Date	Session	Audience	Lead Person	Location	Session Number	Time	
Monday August 21, 2023	Campus Welcome/Procedures Agenda	All Staff	Principal/AP/Counselors	Sorensen Elementary: Cafeteria	ERO: 282096	8:00-4:00 pm	
	Early Childhood Session	PK3 and PK4 Teachers	Maricela Cortez	Early Childhood Department	ERO: TBA	8:00-4:00 pm	
	Sing, Spell, Read, and Write/Estrellitas	Kinder and 1st	Karla Rodriguez		Click Here for Info	8:00-11:30 Group <i>I</i> 1:00-4:00 Group B	
Tuesday,	Sharon Wells Math	2nd -5th	Sharon Wells Consulstants	2nd- Garza-Pena 3rd- Ford 4th- McKeever 5th- Palmer	Click Here for Info	8:00-11:30 (Group A	
August 22, 2023	Language Arts Curricullum Rollout	Kinder-5th Teachers	ELA Staff DL Staff	Kinder- Escobar, 1st- Carman 2nd- Garza-Pena 3rd- Ford 4th- McKeever 5th- Palmer	Click Here for Info	1:00-4:00 pm (A)	
	Science Lab Curriculum Rollout	5th Grade Science Lab Teachers	Science District Curriculum	Longoria Elementary	ERO: 282865	8:00-4:00	
	Music Session	Music Teachers	Jon Taylor	TBA		8:00-4:00	
	PE Session	PE Teachers	Art De Hoyos	TBA		8:00-4:00	
	District Convocation	All Staff	District	Bert Ogden Arena	ERO: TBA	8:00-12:00	
	Social Studies English Rollout	K-5th Grade ENGLISH Teachers	Laura Gongora	PSJA Southwest Cafeteria (English teacheres ONLY)	ERO: 282341	1:00-4:00 (Group A	
Wednesday, August 23, 2023	Social Studies SPANISH Rollout	K-5th Grade DUAL teachers	Fidencio Camacho	Kinder- Escobar, 1st- Arnold 2nd- Garza-Pena 3rd- Kelly-Pharr 4th- McKeever, 5th- Longoria	Click Here for Info	1:00-4:00 (Group A	
	Campus Planning	PK 3 & PK 4, Music, Science, PE	Principal/AP	Sorensen Elementary	ERO: 282248	1:00-4:00	
	Early Childhood Session	PK 3 and PK4 Teachers	Maricela Cortez	Early Childhood Department	ERO: TBA	8:00-4:00	
Thursday, August 24, 2023	Science Curriculum Rollout	K-5th Grade	K-5th Grade	Kinder-Escobar, 1st- Arnold 2nd-Garza-Pena 3rd-Kelly-Pharr 4th-McKeever 5th-Longoria	Click Here for Info	8:00-11:30 (A)	
	Campus Planning	K-5th Grade	Principal/AP	Sorensen Elementary	ERO: 282250	1:00-4:00	
	Music Session	Music Teachers	Jon Taylor	ТВА	ERO: TBA	8:00-4:00	
	PE Session	PE Teachers	Art De Hoyos	TBA	ERO: TBA	8:00-4:00	
Friday, August 25, 2023			Staff Workday			8:00-4:00 pm	



2023-2024 Campus Professional Development Plan



Date	Session	Audience	Lead Person	Location	Session Number	Time
July 27, 2023	August Enrichment PD	Enrichment Staff	Dr. Noyola, Laura Farias	Virtual and on Campus	ТВА	8:00-12:00 pm
August 2023-July 2024	Reading Academies	Current Staff	TBA	TBA	ТВА	Ongoing
September 2023-July 2024	Reading Academies	New teachers to campus	TBA	ТВА	TBA	Ongoing
August 2023-May 2024	New teacher institute	New teachers to campus	TBA	TBA	ТВА	Ongoing
August 7, 2023	Common Instructional Framework (CIF)	CLL's, Librarians, Reading Coach, Principal, AP	TBA	Napper Parent Center	269660	8:00-4:00 pm
August 8-10, 2023	Leadership Residency	Principal and assistant principal	TBA	PSJA Collegiate Dance Room	272007	8:00-4:00
August 11, 2023	3rd Annual Tech Conference	All staff	Senyda Elizondo	Virtual	273073	8:30-3:30 pm
August 14-August 16, 2023	CIT Academy	Campus CIT- Lizeth Torres	Debbie Pingel	Ballew HS Room 301	284717	1:00-6:00 pm
August 17, 2023	Customer Service Standards	Principal & AP	ТВА	PSJA Memorial ECHS Auditorium	AM- 265950 PM- 265962	8:00-11:00 1:00-4:30 pm
August 24, 2023	Customer Service Standards	security guard, cafeteria staff, custodians	TBA	PSJA Memorial ECHS Auditorium	AM- PM-	8:00-11:00 1:00-4:30 pm
August 24, 2023	Customer Service Standards	secretary, clerks, instructional aides, computer lab manager	ТВА	PSJA Memorial ECHS Auditorium	AM- 265964 PM-265965	8:00-11:00 1:00-4:30 pm
October 4-5, 2023	504 Conference- Region 1	Campus 504 coordinators (counselors)	Richards Lindsay & Martin	Region 1	281582	8:30-3:30 pm



2023-2024 District Professional Development Plan

PSJA ISD Summer Professi	onal Learning Opportunities						
Date	Event	Workshop #	Description	Audience	Time	Location	Comments
2023 - Friday, Julie 16, 2023	AVID Virtual Ignite Training (AVID campuses ONLY)	280912	AVID strategies and methodology	Elementary and Middle School teachers		Virtual	Attendees will attend only one set of training dates
Wednesday, July 12, 2023 - Friday, July 14, 2023	AVID Summer Institute	280907	AVID strategies and methodology	Middle School staff - by invitation only		San Antonio, Tx	
Monday, July 17, 2023 - Wednesday, July 19, 2023	AVID Virtual Ignite Training (AVID campuses ONLY)	280914	AVID strategies and methodology	Elementary and Middle School teachers		Virtual	Attendees will attend only one set of training dates
Monday, August 7, 2023	Common Instructional Framework (CIF) Training	269660	Common Instructional Framework Strategies	CLLs, curriculum coordinators, reading & instructional coaches: NTI, ACTRGV, SpEd, Bilingual, Librarians, CTE, Adv. Academics	8:00 a.m - 4:00 p.m.	Napper Center	
	AVID Virtual Ignite Training (AVID campuses ONLY)	280918	AVID strategies and methodology	Elementary and Middle School teachers		Virtual	Attendees will attend only one set of training dates
Tuesday, August 8, 2023 - Thursday, August 10, 2023	Leadership Residency	272007	Attendees will learn about district-wide initiatives and instructional strategies	Elementary Campus Principals & Asst. Principals, Secondary Campus Principals, Asst. Principals and Deans of Instruction, and all Directors	8:00 a.m - 4:00 p.m. daily	Collegiate - Gym B	
Wednesday, August 9,	Common Instructional Framework Training (provided during Leadership Residency)	N/A	Common Instructional Framework Strategies	Elementary Campus Principals & Asst. Principals, Secondary Campus Principals, Asst. Principals and Deans of Instruction, and Academic Directors	8:00 a.m - 4:00 p.m. daily	Collegiate - Gym	Training is part of Leadership Residency; groups will be assigned accordingly
Friday, August 11, 2023	Virtual Technology Conference	273073	Over 60+ Instructional Technology Sessions provided by PSJA ISD Educators and PSJA ISD Partners	All instructional district staff	8:30 a.m 3:30 p.m.	Virtual	Attendance is OPTIONAL since it's being held before 187 contract employees start; Register and complete this form https://docs.google.com/forms/d/e/1FAIpQLSdJVkdaCd_SvdzsuHOg3PGPfmyq1ZkGXGQP08RrkvPLcX5Vkg/viewform by June 16th to receive a FREE T-shirt!
Thursday, August 17, 2023	Customer Service Training	265950	Customer service in education refers to the experience stakeholders have when interacting with district staff. Improving our customer service skills will improve the relationships we have with one another, school community and all other stakeholders. This training will include best practices in interpersonal communication and relationship building	All Central Office professional staff and Campus Principals, Asst. Principals, Deans of Instruction and Counselors	8:00 a.m 11:30 a.m.	Memorial ECHS	Campus/Dept leadership will determine which staff attend in the morning or in the afternoon to ensure coverage for their respective area.
Thursday, August 17, 2023	Customer Service Training	265962	Customer service in education refers to the experience stakeholders have when interacting with district staff. Improving our customer service skills will improve the relationships we have with one another, school community and all other stakeholders. This training will include best practices in interpersonal communication and relationship building	All Central Office professional staff and Campus Principals, Asst. Principals, Deans of Instruction and Counselors	1:00 p.m 4:30 p.m.	Memorial ECHS	Campus/Dept leadership will determine which staff attend in the morning or in the afternoon to ensure coverage for their respective area.
Tuesday, August 22, 2023	Customer Service Training	266255	Customer service in education refers to the experience stakeholders have when interacting with district staff. Improving our customer service skills will improve the relationships we have with one another, school community and all other stakeholders. This training will include best practices in interpersonal communication and relationship building	Auxiliary Staff (Transportation, Child Nutrition, Maintenance departments)	8:00 a.m 11:30 a.m.	Memorial ECHS	Dept leadership will determine which staff attend in the morning or in the afternoon to ensure coverage for their respective area.
Tuesday, August 22, 2023	Customer Service Training	266257	Customer service in education refers to the experience stakeholders have when interacting with district staff. Improving our customer service skills will improve the relationships we have with one another, school community and all other stakeholders. This training will include best practices in interpersonal communication and relationship building	Auxiliary Staff (Transportation, Child Nutrition, Maintenance departments) and all Security Guards	1:00 p.m 4:30 p.m.	Memorial ECHS	Dept leadership will determine which staff attend in the morning or in the afternoon to ensure coverage for their respective area.
Tuesday, August 22, 2023	Secondary Best Practices Conference	275635	Join us and engage with thought-leaders and colleagues to gain new ideas and perspectives, gather tons of tools and resources for the new year	All Secondary professional staff (except Counselors) plus instructional aides	8:00 a.m 3:30 p.m.	Southwest ECHS Cafeteria	
######################################	District Convocation			All PSJA ISD staff	8:00 a.m - 12:00 p.m.	Bert Ogden Arena	
Thursday, August 24, 2023	Customer Service Training	265964	Customer service in education refers to the experience stakeholders have when interacting with district staff. Improving our customer service skills will improve the relationships we have with one another, school community and all other stakeholders. This training will include best practices in interpersonal communication and relationship building	Central Office/Dept paraprofessional staff and Campus paraprofessionals (including all secretaries, clerks, instructional aides, computer lab managers, etc.)	8:00 a.m 11:30 a.m.	Memorial ECHS	Dept leadership will determine which staff attend in the morning or in the afternoon to ensure coverage for their respective area.
Thursday, August 24, 2023	Customer Service Training	265965	Customer service in education refers to the experience stakeholders have when interacting with district staff. Improving our customer service skills will improve the relationships we have with one another, school community and all other stakeholders. This training will include best practices in interpersonal communication and relationship building	Central Office/Dept paraprofessional staff and Campus paraprofessionals (including all secretaries, clerks, instructional aides, computer lab managers, etc.)	1:00 p.m 4:30 p.m.	Memorial ECHS	Dept leadership will determine which staff attend in the morning or in the afternoon to ensure coverage for their respective area.





Title I, Part C: Priority for Service Action Plan



THE TEN COMPONENTS OF A TITLE I PROGRAM

The Elementary and Secondary Education Act (ESEA) requires all Title I schools to include the following:

- Write a Needs Assessment, which lists areas of instruction that need improvement in order for all students
 to be successful and to meet state standards for achievement.
- 2. Develop Schoolwide strategies that:
 - a. Provide opportunities for all children to meet Texas' standards for student achievement
 - b. Use methods of teaching that have been proven to work with students.
- c. Meet the needs of all <u>low-achieving and at-risk</u> students in the school. <u>Include such programs as counseling, pupil services, mentoring, innovative teaching methods, college and career awareness and guidance, career and technical education programs, etc.</u>
- d. Decide how the school will determine whether students' needs are being met.
- e. Be certain that the school's Campus Improvement Plan matches the state's and the district's plans.
- 3. Ensure that all teachers meet Highly Qualified standards by hiring teachers Texas- certified to teach their subject or grade level and that instructional paraprofessionals are state-certified as teaching assistants.
- Provide high-quality training for all school staff. Teachers, principals, nurses, paraprofessionals, and other staff members attend workshops and/or meetings designed to help them meet the needs of students.
- Plan to attract highly qualified teachers to our schools. The campus, along with the Department of Human Resources, work toward attracting the best teachers to A.I.S.D.
- Increase parent involvement through such activities as parent workshops, family nights, parent volunteer
 program, informational meetings, parent conferences with teachers, report card pick-up night (secondary),
 student programs, E.S.L. classes for parents, etc.
- Develop plans to help preschool children successfully make the change to primary/elementary school.
 This includes students from programs like Head Start, Even Start, and Early Reading First.
- Include teachers in making decisions about how to use tests to provide information to improve student achievement.
- Give effective, timely help to students who are having trouble reaching grade level standards in their core courses. Students' difficulties must be identified in a timely manner, and in such a way that the teacher knows the exact skills that the students must learn.
- 10. Coordinate local school programs with state and federal programs. This includes programs supported under No Child Left Behind, violence prevention, nutrition, housing programs, Head Start, adult education, vocational & technical education, and job training.

This document is a paraphrased synopsis of the original document, "Ten Components of a Title I Schoolwide Program Plan." C. Weige



Title I, Part C: Priority for Service Action Plan



10 Components of a Title I, Part A Schoolwide Program

1. Comprehensive Needs Assessment

- Required: Establish a planning team of educators, parents, community members, and business representatives to review campus data and create a vision for schoolwide reform
- Required: Use data to create a campus profile that drives the Campus Improvement Plan
- Best practice: Involve total school staff in identifying campus needs

2. Reform strategies

- Required: Review program documentation to ensure that all instructional programs/ instructional strategies are supported by scientifically-based research
- b. Best practice: Identify how each activity strengthens the core academic program
- Best practice: Identify scientifically-based research programs that increase the amount and quality of learning time

3. Instruction by Highly Qualified Teachers

- Required: Highly Qualified Paraprofessionals are still required under NCLB for 2016-2017
- b. Best practice: Highly Qualified Teachers are not a requirement under NCLB for 2016-2017, but ESSA for 2017-2018 does require "effective teachers," and teachers must be state certified
- c. Best practice: Provide opportunities for teachers to observe master teachers in action

4. High-Quality and Ongoing Professional Development

- Required: Select professional development to meet the needs of all principals, teachers, paraprofessionals, parents, and others as appropriate
- Best practice: Utilize book study groups, professional learning communities, and online training to meet the needs and schedules of teachers
- c. Best practice: Rearrange the school day to provide a block of time for collaborative planning

5. Strategies to Attract Highly Qualified Teachers

- a. Required: For 2016-2017, paraprofessionals must still be Highly Qualified under NCLB
- b. Best practice: Highly Qualified Teachers are not a requirement under NCLB for 2016-2017, but ESSA for 2017-2018 does require "effective teachers," and teachers must be state certified
- c. Best practice: Job fairs, multiple site job postings, mentoring, stipends for hard to staff positions

6. Strategies to Increase Parental Involvement

- Required: Send information to parents in a language and format they understand (Examples: annual report cards, reports regarding student achievement, parent involvement policy and school-parent compact)
- Required: Include parents in developing the parental involvement policy and school-parent compact
- c. Required: Help parents understand the state's academic content and achievement standards
- d. Best practice: Provide a family literacy program

7. Transition (IN 2016-2017 THIS APPLIES TO TRANSITION FROM PRESCHOOL ONLY. UNDER ESSA BEGINNING 2017-2018, IT ALSO APPLIES TO MIDDLE AND HIGH SCHOOL TRANSITIONS.)

- a. Required: Provide transition assistance for students coming from preschool
- b. Best practice: Arrange for kindergarten and preschool teachers to visit each other's classrooms
- Best practice: Coordinate planning and professional development activities of preschool and kindergarten teachers to align the curricula and goals
- d. Best practice: Arrange guided site visits to high school for middle school students

8. Teacher Decision-Making Regarding Assessments

- a. Required: Include teachers in the decisions and planning regarding use of assessments
- Best practice: Provide opportunities for teachers to work together to develop student assessments (Examples: benchmarks, performance assessments, student inventories)
- Best practice: Provide professional development on using data to make instructional decisions, improve curriculum, and design assessments

9. Effective and Timely Assistance to Students Experiencing Difficulty

- Required: Analyze individual student data to identify needs and provide additional learning opportunities for all students who need it
- b. Best practice: Provide individualized and small group learning sessions
- Best practice: Incorporate computer assisted instruction, modifications, and accommodations for curriculum activities

10. Coordination and integration of Federal, State, and Local Services, Programs, and Funds

- Required: Use the flexibility to integrate services and programs to upgrade the entire educational program, thus helping all students reach proficient and advanced levels of achievement
- b. Required: When coordinating funds, a campus pays for an activity using Title I, Part A and some other fund source and tracks each portion to an allowable program expenditure
- c. Best practice: List Federal, State and Local services and programs that have common requirements (professional development, parent involvement, etc.) and determine where coordination and integration can occur based on program intent and purpose, and document coordination of program funds in CIP

R-SAN JUAN-ALAMO ISD JABLE DEVELOPMENT GOALS



PHARR-SAN JUAN-ALAMO INDEPENDENT SCHOOL DISTRICT





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