

## BOE Budget Workshop Tuesday March 21, 2017

2017-2018 Superintendent's Recommended Budget





## 2017-2018 Budget: At A Glance

REVIEW (As of 3/7/17)

2.53%
Tax Levy Increase

1.34%
Budget-to-Budget Increase

\$67,235,596 Total Proposed Budget



## **Anticipated Expenditures 2017-2018**

## **REVIEW (As of 3/7/17)**

	Adopted	Proposed	Dollar	Percent
	<u>2016-17</u>	<u>2017-18</u>	<u>Difference</u>	<u>Change</u>
Salaries	35,627,247	36,224,107	596,860	1.68%
Benefits	14,652,385	14,427,919	-224,466	-1.53%
Special Education	3,088,481	3,099,392	10,911	0.35%
Debt Service	4,614,533	4,630,754	16,221	0.35%
Transportation	1,232,010	1,238,995	6,985	0.57%
Building & Grounds	2,378,590	2,570,590	192,000	8.07%
Technology	986,390	1,100,450	114,060	11.56%
BOCES w/o Spec Ed & Tech	1,095,494	1,090,878	-4,616	-0.42%
Athletics w/transportation	227,981	224,050	-3,931	-1.72%
Supplies & Equipment	450,187	540,984	90,797	20.17%
Other	1,990,404	2,087,477	97,073	4.88%
Total Expenditures	66,343,702	67,235,596	891,894	1.34%



## Anticipated Revenues 2017-2018

**REVIEW (As of 3/7/17)** 

	Adopted	Proposed	Dollar	Percent
	<u>2016-17</u>	<u>2017-18</u>	<u>Difference</u>	<u>Difference</u>
Fund Balance	1,980,000	1,980,000	-	-
Health Services	30,000	20,000	-10,000	-33.33%
Interest	55,000	60,000	5,000	9.09%
Rentals/Facilities Use	790,000	795,000	5,000	0.63%
Tuition	3,176,311	3,176,311	-	-
Transportation	221,173	235,021	13,848	6.26%
Unclassified Revenues	690,000	695,000	5,000	0.72%
State Aid	4,775,132	5,059,197	284,065	5.95%
Building Aid	1,595,869	1,510,853	-85,016	-5.33%
BOCES Aid	445,475	398,439	-47,036	-10.56%
Use of Reserves	1,050,915	468,550	-582,365	-55.42%
Tax Levy	51,533,827	52,837,225	1,303,398	2.53%
Total Revenue & Fund Balance	66,343,702	67,235,596	891,894	1.34%



# Additional Staffing/Program Requests

(Superintendent Recommendations)



#### REVIEW- March 7th Budget Presentation

FTE	Position/Items	Program	Estimated Cost
1.00	Literacy Coach	Literacy	\$100,000
0.50	Teacher (CR/MS)*	English as New Language	\$50,000
0.50	Psychologist (CR/MS)*	Psychology	\$50,000
		TOTAL	\$200,000

<sup>\*</sup> Salaries split between both buildings.



FTE	Position/Items	Program	Estimated Cost
1.00	Literacy Coach	Literacy	\$100,000
0.50	Teacher (CR/MS)*	English as New Language	\$50,000
		TOTAL	\$150,000

Superintendent recommends for the 2017-2018 Budget

#### Information:

- The literacy coach will support our plan to enhance the literacy curriculum and our instructional practices.
- The ENL position will enable us to meet new mandates.

<sup>\*</sup> Salaries split between both buildings.



FTE	Position/Items	Program	Estimated Cost
0.50	Psychologist (CR/MS)*	Psychology	\$50,000

Superintendent does not recommend for the 2017-2018 Budget

#### Information:

 While the additional support is needed, at this time we need to prioritize and balance our ability to fund all requested positions.

<sup>\*</sup> Salaries split between both buildings.



#### REVIEW- March 7th Budget Presentation

FTE	Position/Items	Program	Estimated Cost
0.50	Teacher (CR/MS)*	English as New Language	\$50,000
0.50	Psychologist (CR/MS)*	Psychology	\$50,000
0.20	Teacher	Science	\$20,000
0.20	Teacher	Social Studies	\$20,000
		TOTAL	\$140,000

<sup>\*</sup> Salaries split between both buildings.



			Estimated Cost
FTE	Position/Items	Program	
0.50	Teacher (CR/MS)*	English as New Language	\$50,000
0.20	Teacher	Science	\$20,000
0.20	Teacher	Social Studies	\$20,000
		Total	\$90,000

#### **Superintendent recommends for the 2017-2018 Budget**

#### Information:

- The ENL position will enable us to meet new mandates.
- The .20 science and the the .20 social studies positions will enable us to reduce class size ranges which otherwise would be approximately 28-30.

<sup>\*</sup> Salaries split between both buildings.



			<b>Estimated Cost</b>
FTE	Position/Items	Program	
0.50	Psychologist (CR/MS)*	Psychology	\$50,000

Superintendent does not recommend for the 2017-2018 Budget

#### Information:

 While the additional support is needed, at this time we need to prioritize and balance our ability to fund all requested positions.

\* Salaries split between both buildings.



#### REVIEW- March 7th Budget Presentation

FTE	Docition /Itoms	Drogram	Estimated Cost
FIE	Position/Items	Program	
1.00	Guidance Coordinator	Guidance	\$100,000
1.00	Teacher	TBD	\$100,000
		TOTAL	\$200,000



FTE	Position/Items	Program	Estimated Cost
1.00	Guidance Coordinator	Guidance	\$100,000
1.00	Teacher	TBD	\$100,000
		TOTAL	\$200,000

#### **Superintendent recommends for the 2017-2018 Budget**

#### Information:

- The guidance coordinator will enable us to enhance our guidance program and reduce each counselor's caseload.
- The additional teaching position will enable us to reduce class size in content areas such as social studies and English.



# Additional Staff/Program Summary

## Superintendent's Recommendations

Cabaal/Dayaytyo aut	Fatimated Cost
School/Department	Estimated Cost
Concord Road Elementary	\$150,000
Ardsley Middle School	\$90,000
Ardsley High School	\$200,000
TOTAL	\$440,000

# Anticipated Expenditures 2017-2018 (As of 3/21/17)

	Adopted	Proposed	Dollar	Percent
	<u>2016-17</u>	<u>2017-18</u>	<u>Difference</u>	<u>Change</u>
Salaries	35,627,247	36,493,772	866,525*	2.43%
Benefits	14,652,385	14,427,919	-224,466	-1.53%
Special Education	3,088,481	3,099,392	10,911	0.35%
Debt Service	4,614,533	4,630,754	16,221	0.35%
Transportation	1,232,010	1,238,995	6,985	0.57%
Building & Grounds	2,378,590	2,570,590	192,000	8.07%
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Athletics w/transportation	227,981	224,050	-3,931	-1.72%
Supplies & Equipment	450,187	540,984	90,797	20.17%
Other	1,990,404	2,087,477	97,073	4.88%
Total Expenditures	66,343,702	67,505,261	1,161,559	1.75%

<sup>\*</sup> Includes Superintendent's recommendations and reflects the retirement of two additional staff members.

# Anticipated Revenues 2017-2018 (As of 3/21/17)

	Adopted 2016-17	Proposed <u>2017-18</u>	Dollar <u>Difference</u>	Percent Difference
Fund Dalance		<u></u>	<u>Difference</u>	<u>Difference</u>
Fund Balance	1,980,000	1,980,000	-	-
Health Services	30,000	20,000	-10,000	-33.33%
Interest	55,000	60,000	5,000	9.09%
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Tuition	3,176,311	3,176,311	-	-
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State Aid	4,775,132	5,059,197	284,065	5.95%
Building Aid	1,595,869	1,510,853	-85,016	-5.33%
BOCES Aid	445,475	430,681*	-14,794	-3.32%
Use of Reserves	1,050,915	705,973**	-344,942	-32.82%
Tax Levy	51,533,827	52,837,225	1,303,398	2.53%
Total Revenue & Fund Balance	66,343,702	67,505,261	1,161,559	1.75%

<sup>\*</sup> New estimated BOCES Aid based on projection from SWBOCES

<sup>\*\*</sup> Additional +\$237,423 required from reserves to balance budget

## **Fund Balance**

Established when the school district has money left over at the end of a fiscal year from either under spending the budget, taking in additional revenue, or a combination of both.

- Assigned: A portion may be applied as revenue to the operating budget for the following year.
- Unassigned: Not identified for a specific purpose. Allowed to maintain up to 4% of the ensuing budget.
- Restricted: Special accounts established through BOE action to provide for a specific identified purpose.



The district currently maintains the following Restricted Funds (Reserves):

- Tax Certiorari Reserve.
- Employee Benefit Accrued Liability Reserve.
- Retirement Contribution Reserve.
- Unemployment Insurance Reserve.



## Tax Certiorari Reserve:

#### What is a Tax Certiorari?

- A legal process by which the courts review an assessment of property based upon a grievance made by the owner of the property. If successful, the district is required to refund the property owner the difference between taxes paid and taxes due upon new assessment.
- A reserve is maintained to enable the district to pay tax certiorari refunds without increasing the budget.
- The reserve has a current balance of \$6,960,857.



## **Employee Benefit Accrued Liability Reserve:**

- A reserve is maintained to account for the expense associated with compensation for employee's unused vacation and sick days upon separation from school district employment.
- The reserve has a current balance of \$1,813,414.



#### **Retirement Contribution Reserve:**

- A reserve is maintained to mitigate a significant increase in the District's employer retirement contributions to the New York State Local Retirement System.
- The reserve has a current balance of \$2,482,144.



## **Unemployment Insurance Reserve:**

- A reserve is maintained to mitigate a significant increase in expenses associated with reduction in staffing.
- The reserve has a current balance of \$250,000.

## **Fund Balance**

Fund Balance	Balance (3/21/2017)
Unassigned (4% Budget)	2,653,748
Restricted - Tax Certiorari	6,960,857
Restricted - EBLAR	1,813,414
Restricted - Retirement	2,482,144
Restricted - Unemployment	250,000
Total Fund Balance	14,160,163



## 2017-2018 Budget: At A Glance

(As of 3/21/17)

2.53%
Tax Levy Increase

1.75%
Budget-to-Budget Increase

\$67,505,261
Total Proposed Budget



## **Questions**

For further information regarding the 2017-2018 Budget, please visit the District webpage at:

www.ardsleyschools.org

Or Email

budget@ardsleyschools.org



# Voter Referendum - Establish Capital Reserve Ballot Proposition # 2



## What is a Capital Reserve Fund?

- The Capital Reserve Fund is used to pay the cost of any object or purpose for which bonds may be issued. Proposition(s) put before voters must specify purpose(s), ultimate dollar amount(s) to be deposited into reserve(s), probable term(s) or life/lives, and source(s) of funds. (Ed. Law §3651)
- This reserve fund allows the District to set aside money for future construction projects, major purchases, or allocation to debt payments.
- The reserve fund cannot be established or spent without voter authorization.



## What is a Capital Reserve Fund?

- Funds will only be added to the Capital Reserve fund if there are excess funds at the end of the fiscal year.
- Voter approval authorizes a maximum contribution of \$10M over a 10 year period. The District is not required to reserve any dollar amount at any time.
- No increase in taxes is associated with the reserve.



## Why establish a Capital Reserve Fund?

- Enables the District to save for potential future capital projects without an increase in taxes to the local taxpayer.
- Enables the District to potentially borrow less in a future capital project by allocating the reserve to lower the debt payments.
- Protects the local taxpayer from unanticipated cost such as a large increase in enrollment.

## **Ballot Proposition #2 for Capital Reserve Fund?**

RESOLVED, that the Board of Education of the Ardsley Union Free School District is hereby authorized, pursuant to Education Law Section 3651 (1), to establish the Capital Reserve Fund for the purpose of financing District-wide capital improvements including site work, construction, reconstruction, renovation and equipping of school buildings and facilities, with the ultimate amount of the Capital Reserve Fund to be \$10,000,000, the probable term to be 10 years and the source of the funding to be (i) amounts from budgetary appropriations from time to time, and (ii) unappropriated fund balance made available by the Board of Education from time to time, (iii) authorized transfers from other available reserves in accordance with existing law, and (iv) New York State aid received and made available by the Board of Education from time to time.

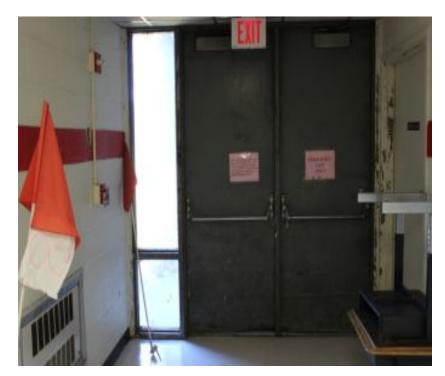


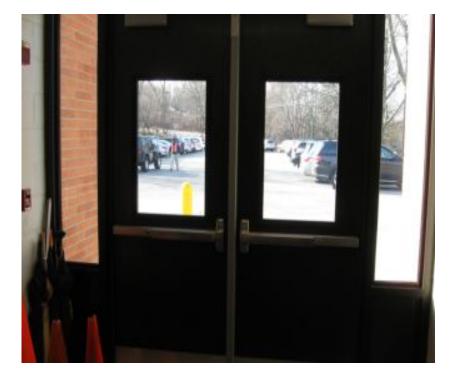
# Review of 2015 Capital Project Before & After





## Replaced exterior doors





**Before** After



## Replaced exterior doors







Replaced water heater



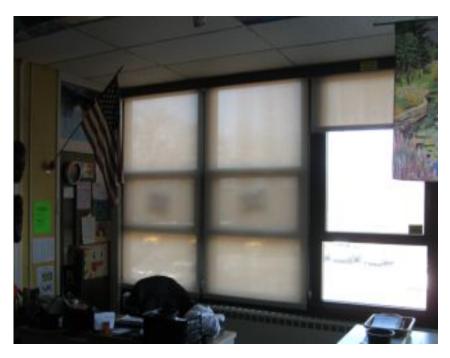




## Replaced blinds









Replaced site & security lighting

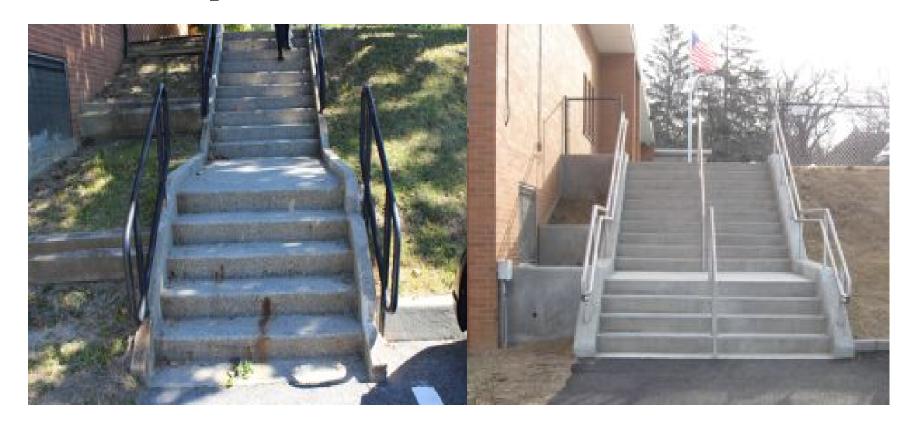








Replaced exterior site stairs (bus lot)



**Before** After

37



Replaced playground surface







38



Convert oil tank to diesel pump







Replaced railing primary wing to lower level











Replaced original electric panels









41



Replaced classroom doors



**Before**Typical wood classroom door with large glass opening



**After**Metal (wood grain) with security film



Replaced roof (library wing)





**Before**Built in 1993

**After** 



Replaced concrete walks







Upgraded playground







Installed new gas service



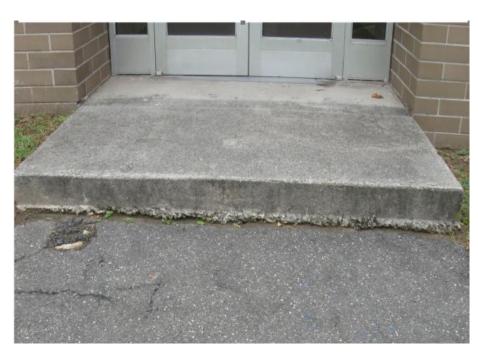


Site entrance sign installed to direct visitors





Installed Handicap ramp in rear of building for emergency exit





**Before** 

**After**New ramp, railings, blacktop & exit doors.



Replaced auditorium curtains











Redesign of locker room



**After** Coaches Office



#### Redesign of locker room









**Before**Limited student view

**After** View from coaches office



#### Renovation of locker room







#### Renovation of locker room









Replaced playground surface







**Before** After



Replaced exterior doors







After



#### Replaced classroom doors



**Before**Typical wood classroom door with large glass opening



**After**Metal (wood grain) with security film



Masonry Repair/Repointing





Replaced Pool Heater









58



Replaced Pool Cover









59



Replaced Pool Ventilation System



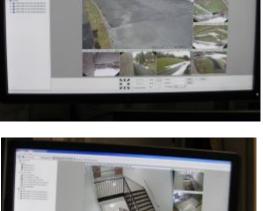


#### **Upgraded Security Camera System & Access Controls**















**Before** 

**After**New cameras, lockdown strobe & speaker system in cafe/gym



Reconfigure roadway/remove island (traffic flow)







New Sidewalk (Oak Hill entrance)







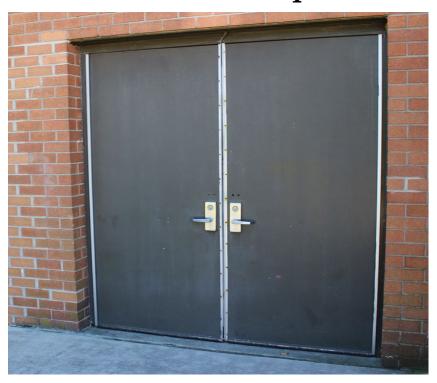
Replaced curbs & sidewalk (North Roadway)







Replaced exterior doors







Replaced exterior doors







Replaced exterior panels











Replaced stage rigging







Replaced stage curtains







# **Ardsley High School** Installed new gas service





# Proposed Capital Project- Voter Referendum Ballot Proposition # 3







Capital Project at no additional cost to taxpayers.



#### **Proposed Capital Project- Purpose**

- Capital Project development was completed in consultation with the Board of Education Long Range Planning Committee.
- Project work not included in previous bond to address both critical and routine maintenance issues at the buildings and school sites.
- District has expiring debt that allows the much needed work to be completed without any additional cost to taxers.

#### Capital Project at no additional cost to taxpayers.



### **Proposed Capital Project- Scope of Work**

- Improvements at all school sites.
- Project may include but not be limited to replacement of roofs, paving, sidewalks, elevators, and the redesign of instructional space to meet current education needs and standards.
- Project may include energy and resource conservation measures such as solar panels & microturbines.



### Proposed Capital Project- Concord Road

Sitework	Exterior	Interior
Replace paving	Replace Roof	Upgrade exhaust system
Replace sidewalks	Painting panels	Refinish gym floors
Replace curbs		Replace gym sound system
		Replace heating & water valves
		STEM/Media Upgrades



### **Concord Road Elementary**

Scope of work - roof replacement & paving

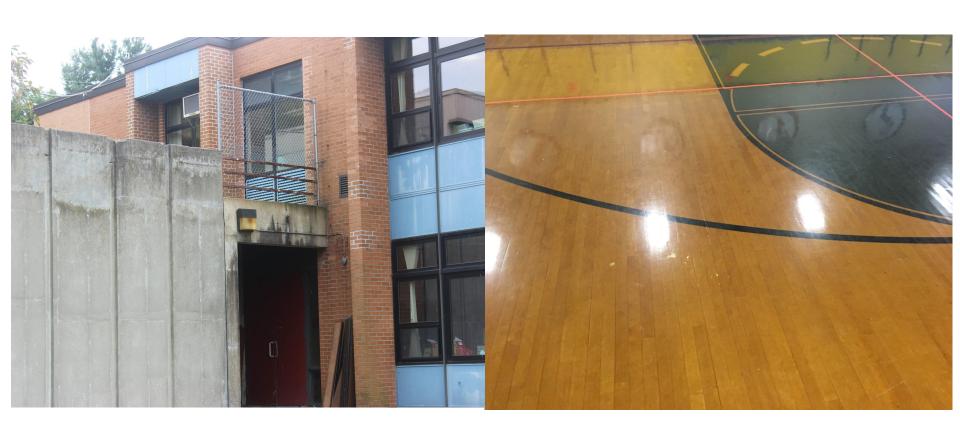






### **Concord Road Elementary**

Scope of work - painting exterior panels & refinishing gym floors





### **Concord Road Elementary**

Scope of work - replace heating and water values









### **Proposed Capital Project- Ardsley MS**

Sitework	Exterior	Interior
Replace paving	Replace roof	Replace gym dividing wall
Replace sidewalks	Replace skylight	Redesign offices
Electronic sign	Entrance canopy	Replace scoreboard
Remove oil tanks		Replace seating in LGI
		STEM/Media Upgrades



### **Ardsley Middle School** Scope of Work - roof replacement









# Ardsley Middle School Scope of Work - replace seating in LGI

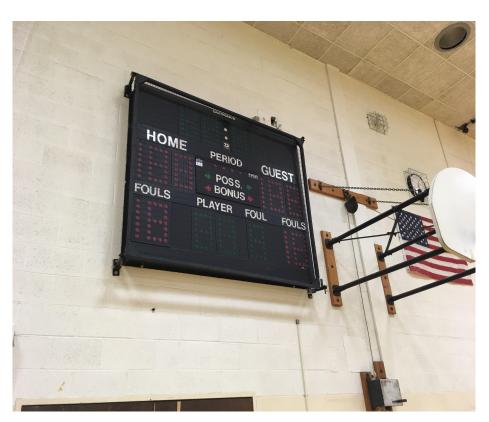








# Ardsley Middle School Scope of Work - replace scoreboard & gym dividing wall







### **Proposed Capital Project- Ardsley HS**

Sitework	Exterior	Interior
Replace paving	Replace Roof	Replace Elevator
Replace sidewalks	Replace skylight	Replace stair railings
Replace curbs		STEM/Media Upgrades
Replace steps		
Remove oil tanks		



### **Ardsley High School** Scope of Work - roof replacement







### Ardsley High School Scope of Work - replace skylight







### **Ardsley High School** Scope of Work - paving











#### **Proposed Capital Project-Potential Energy & Resource Conservation Measures**



Solar Panels



Solar Panel Canopy



Microturbine



### **Proposed Capital Project- Project Summary**

School/Department	Estimated Cost
Concord Road Elementary	\$5,301,821
Ardsley Middle School	\$7,140,432
Ardsley High School	\$7,557,747
TOTAL	\$20,000,000



### Budget Vote and Board of Education Elections

Tuesday, May 16, 2017

Polls open at Ardsley High School

6:00am - 10:00am

2:00pm - 9:00pm

**EVERY VOTE COUNTS**