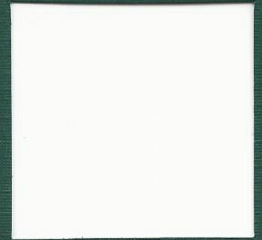
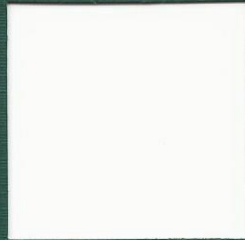
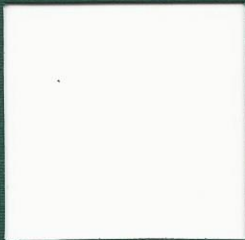
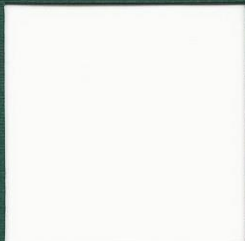
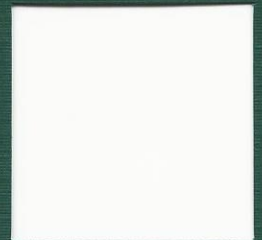


FULTON COUNTY
SCHOOL DISTRICT
ATLANTA, GEORGIA



Fulton
County Schools

Where Students Come First



COMPREHENSIVE ANNUAL
FINANCIAL REPORT

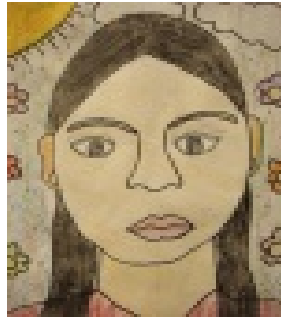
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Comprehensive Annual Financial Report

For the Fiscal Year Ended June 30, 2014



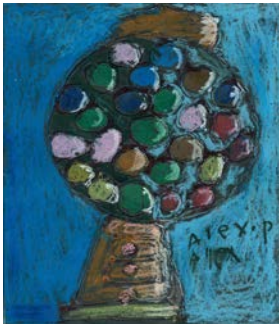
Roswell North ES
Kaelie Dodson ~ 4th Grade



Campbell ES
Dianna Gallegas ~ 5th Grade



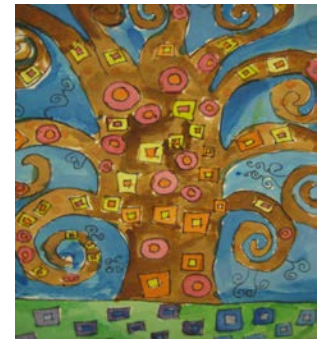
Centennial HS
Mimi Watson ~ 12th Grade



Findley Oaks ES
Alex Pohl ~ 3rd Grade



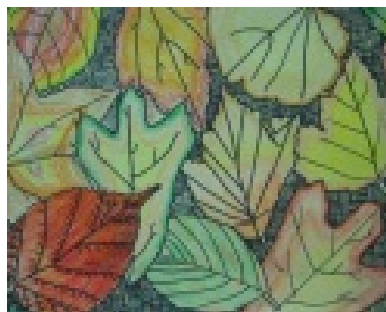
Ocee ES
Isabella Markus ~ 4th Grade



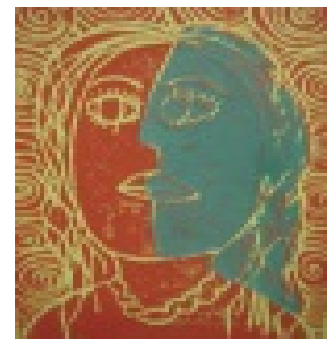
Feldwood ES
Vivian Ngai ~ 4th Grade



Cliftondale ES
Alani Adams ~ 1st Grade



High Point ES
Chloe Knight ~ 5th Grade



Ison Springs ES
Priya Pragada ~ 5th Grade

Prepared by:
Fulton County Board of Education
Atlanta, Georgia
Division of Financial Services
Robert A. Morales, Chief Financial Officer

ACKNOWLEDGEMENTS

On behalf of the Fulton County School Board of Education, the Superintendent, and the Financial Services Division, I am pleased to present the 2014 Comprehensive Annual Financial Report (CAFR). The cover, designed to resemble an art gallery, showcases the work of our extremely talented students in kindergarten through grade twelve.

I would like to thank the student artists who allowed us to share their prized and inspirational artwork for our financial report. I also must give special acknowledgement to the District's art teachers who teach and motivate our student artists.

Finally, as Chief Financial Officer, I wish to acknowledge my appreciation to the members of the Financial Services Division who contributed to the development and the content of this report including Ms. Monique Bonner, Executive Director and her Accounting Services staff. Additionally a special thank you for a job well done is extended to Mr. Rex Butler and his Print Services staff.

Yours very truly,



Robert A. Morales
Chief Financial Officer



STUDENT ARTWORK

Kaelie Dodson, Grade 4
Art Teacher, Diedre Christian
Roswell North Elementary School
District 1

Diana Gallegas, Grade 5
Art Teacher, Kelly Reese
Campbell Elementary School
District 4

Mimi Watson, Grade 12
Art Teacher, John Riggins
Centennial High School
District 1, 5 and 7

Alex Pohl, Grade 3
Art Teacher, Mary Lou Andrews
Findley Oaks Elementary School
District 5

Isabella Markus, Grade 4
Art Teacher, Pam Cessna
Ocee Elementary School
District 2 and 5

Vivian Ngai, Grade 4
Art Teacher, Ashley Greer
Feldwood Elementary School
District 6

Alani Adams, Grade 1
Art Teacher, Denise Scales
Clifondale Elementary School
District 4

Chloe Knight, Grade 5
Art Teacher, Anita Burch
High Point Elementary School
District 3

Priya Pragada, Grade 5
Art Teacher, Adrianna Hoppen
Ison Springs Elementary School
District 7

Fulton County Board of Education, Georgia
Comprehensive Annual Financial Report
For The Fiscal Year Ended June 30, 2014

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Introductory Section



Ocee ES
Isabella Marcus ~ 4th Grade

*F*ulton
County Schools

Where Students Come First

December 26, 2014

**To the Members of the Fulton County Board of Education,
the Citizens of Fulton County, Georgia and the Financial Community:**

The *Comprehensive Annual Financial Report* (CAFR) of the Fulton County Board of Education, Georgia (the School District) for the fiscal year ended June 30, 2014, is submitted herewith. This report was prepared by the Financial Services Division and is intended to fulfill the requirements for audit prescribed by Georgia Statutes for local boards of education. Also included in this CAFR is the A-133 report which is issued to fulfill Single Audit Requirements of Federal and State governments. District management assumes full responsibility for the completeness and reliability of the information contained in this report, based on a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather absolute, assurance that the financial statements are free of any material misstatements.

The Financial Services Division prepared this report in conformance with standards of the Governmental Accounting Standards Board, the American Institute of Certified Public Accountants, and the Government Finance Officers Association.

Mauldin & Jenkins, LLC, have issued an unmodified (“clean”) opinion on the Board’s financial statements for the fiscal year ended June 30, 2014. The independent auditor’s report is located at the front of the financial section of this report.

Management’s discussion and analysis (MD&A) document immediately follows the independent auditor’s report and provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it.

The Comprehensive Annual Financial Report is presented in four sections: 1) Introductory, 2) Financial, 3) Statistical, and 4) Single Audit. The Introductory section includes this transmittal letter, a list of principal officials, and an organizational chart. The Financial section includes the basic financial statements as well as the unmodified opinion of independent public accountants on the basic financial statements. The Statistical section contains selected financial and demographic information, generally presented over a multi-year basis. The Single Audit section contains federal compliance information including schedules and auditor reports required for the District to comply with the Revised Single Audit Act of 1996 and U.S. Office of Management and Budget Circular A-133, “Audits of State and Local Governments and Non-Profit Organizations”.

PROFILE OF THE BOARD

The School District's boundaries are coterminous with those of Fulton County, Georgia (the "County") (except the area within the corporate limits of the City of Atlanta, Georgia which constitutes the territory within the Atlanta Independent School System). The School District reports one blended component unit, the "*Fulton County School Employees' Pension Fund*" and six discretely presented component units, our six start-up charter schools. The funding for the start-up charter schools is general State aid and local revenue.

The School District serves the entire County area excluding the territory within the Atlanta Independent School System. The School District is currently composed of 100 schools: 58 elementary schools (grades K-5), 19 middle schools (grades 6-8) and 15 high schools (grades 9-12), 2 open campus high schools, and 6 start-up Charter Schools for a total enrollment of approximately 95,200. The School District is governed by an elected seven-member Board of Education, the official policy-making body of the School District, and administered by an appointed Superintendent.

The School District is the fourth largest system in Georgia and the 32nd largest in the United States. The District is governed by a Board of Education consisting of seven members elected by the registered voters of the County from seven education districts within the County. A president and a vice-president are elected from the membership, and serve as such for a term of two years and one year respectively.

Day-to-day administration of the School District is the responsibility of the Superintendent, who is appointed by the Board for terms of office which may not be less than one year or greater than three years. The School Superintendent acts as the Secretary of the Board of Education, ex officio.

As of June 30, 2014, there were more than 6,800 certificated personnel servicing an active enrollment of approximately 95,200 students in the various schools. Services provided by our personnel include: preschool for three and four year old special needs students, regular and special education instructional program at the elementary (kindergarten through 5th grade), middle (6th through 8th grade), and secondary (9th through 12th grade) levels. Additional services in community school programs, on-line educational programs and numerous others, which exceed the legal requirements, are also offered in the school system.

All teachers in the School System hold Bachelor's degrees, many have Master's degrees, and some have Specialist's and Doctoral degrees. Most have a continuing interest in professional and personal growth through formal study and staff development workshops.

The School District is being reaccredited by AdvancED, which is comprised of three U.S.-based regional accreditation agencies. The regional accreditation agency that conducts the School District's accreditation activities is the Southern Association of Colleges and Schools Council on Accreditation (SACS CASI).

Fulton County has a land area of approximately 529 square miles. The terrain is rolling, and the elevation varies from 900 to 1,050 feet above sea level. The average temperature varies from 41

degrees in January to 79 degrees in July, with an average mean temperature of 61 degrees. Average annual rainfall is 50.77 inches.

LOCAL ECONOMY

The development of the fiscal year 2014 budget, which was approved on June 4, 2013, was a planned, orderly process, which evaluated the prioritization of available funds for provision of educational services for Fulton County students. The central focus of the approved fiscal year 2014 budget is student achievement and a commitment to continual improvement.

Both of our primary funding sources for the fiscal year 2014 budget have suffered, primarily because of the nationwide recession. Our major General Fund revenue stream for operations is property taxes, which generates 61.4% of the General Fund revenue. Property tax revenues for 2014; at the fund level we reported approximately \$7.7 million more than in fiscal year 2013 due primarily to higher tax collections.

Our second major General Fund revenue stream is State revenue through the “Quality Basic Education” Act funding, which represents 36.5% of General Fund revenue. In fiscal year 2014, QBE state aid of approximately \$303 million was up from fiscal year 2013 by approximately \$13 million or 4.4%. State austerity cuts however, limited the increase.

Although the economic slowdown, State budget austerity cuts, increased unfunded mandates and tax revenue reductions have put tremendous challenges on the School District, the School District was nevertheless able to present a fiscal year 2014 budget that increased compensation for all employees by 3%, allocated additional resources to the schools, and focused on student achievement and mission, “where students come first.” The School District anticipates gradual improvement for fiscal year 2015 and beyond.

LONG-TERM FINANCIAL PLANNING

The School District plans capital improvements as future capital needs arise due to increased student population and facility repair and maintenance needs. Specific capital expenditure plans are formalized in conjunction with enrollment forecasts, current facility assessments, and anticipated annual receipts of capital outlay funds from the State of Georgia Department of Education. The School District regularly monitors anticipated capital outlay needs.

The District has drafted financial policies that provide us with an infrastructure for our future financial management decisions. The topics addressed in these policies include:

- Operating budgets and equity reserve policies;
- Capital improvement program policies;
- Debt issuance and management policies (adopted in fiscal year 2010);
- Revenue administration policies
- Accounting, auditing, and financial reporting policies;
- Deposit and investment policies.

The balance of these policies should be adopted in fiscal year 2015.

STRATEGIC INITIATIVES

Fulton County Schools began implementation of Strategic Plan 2017: Building Our Future, a five-year roadmap to dramatically improve student achievement for all students during the 2012-2013 school year. We have organized the path forward around these five areas of focus where the district must improve:

- Advancing Instruction;
- Enhancing People;
- Integrating Technology;
- Ensuring Effective Schools;
- Managing Resources.

Our status as Georgia's largest Charter System presents an unprecedented level of flexibility to think differently about how we operate and consider new ways to meet the needs of a diverse and wide-reaching school district. Our theory of action is that empowering principals and school-based governance councils will lead to improved outcomes for students throughout Fulton County.

AWARDS

Financial Reporting

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Board for its CAFR for the fiscal year ended June 30, 2013. Additionally, the Association of School Business Officials International (ASBO) awarded a Certificate of Excellence in Financial Reporting to the Board for its CAFR for the fiscal year ended June 30, 2013.

This was the sixth year that the School District has submitted and received these prestigious awards. In order to receive these awards, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements. These awards are valid for a period of one year only. We believe that our current CAFR continues to meet GFOA and ASBO requirements, and we are submitting our 2014 CAFR to determine its eligibility for these certificates.

Budget Presentation

The District prepares an official budget document each year which is issued as a separate report. Since 2010, the District has received the Distinguished Budget Presentation Award from GFOA. In order to receive this award, the District must publish a budget document that meets program criteria as a policy document, a financial plan, an operations guide, and as a communications device. The award is valid for a period of one year only. We have also received the Meritorious Budget Award from ASBO every year since 2010. The criteria required by ASBO includes an introductory, organizational, financial and information section. We believe the most recent budget continues to conform to program requirements, and we are submitting it to GFOA and

ASBO to determine its eligibility for another award.

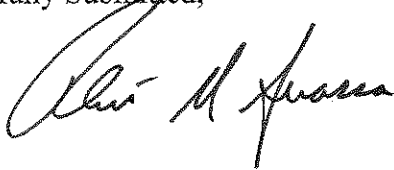
CLOSING

In closing, we want to thank the members of the Fulton County Board of Education for their unfailing support for maintaining the highest standards of professionalism in the management of the School District's finances. To the citizens of the Fulton County School District, please accept our gratitude for your support of our successful School District.

ACKNOWLEDGEMENTS


The preparation of this report could not have been accomplished without the dedicated services of the entire professional staff of the Financial Services Division. Each member has our sincere appreciation for his/her timely closing of the School District's financial records and the preparation of this report. A special recognition is made to Ms. Monique Bonner, Executive Director of Accounting Services, for leading the comprehensive annual financial report development. We also express our thanks to all department of the School District for their help in collecting and assimilating data. We especially like to recognize the students of our District for the beautiful artwork found throughout this document.

Respectfully Submitted,



Robert M. Avossa, Ed.D.
Superintendent



Robert A. Morales 
Chief Financial Officer

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Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Fulton County
Board of Education
Georgia**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2013

Executive Director/CEO

Association of School Business Officials International



*The Certificate of Excellence in Financial Reporting Award
is presented to*

Fulton County Board of Education

*For Its Comprehensive Annual Financial Report (CAFR)
For the Fiscal Year Ended June 30, 2013*

The CAFR has been reviewed and met or exceeded
ASBO International's Certificate of Excellence standards



A handwritten signature in black ink, reading 'Terrie S. Simmons', written over a horizontal line.

Terrie S. Simmons, RSBA, CSBO
President

A handwritten signature in black ink, reading 'John D. Musso', written over a horizontal line.

John D. Musso, CAE, RSBA
Executive Director

Board of Education

2 0 1 3 - 2 0 1 4



Linda Schultz
President - District 1



Linda McCain
Vice President - District 5



Katie Reeves
District 2



Gail Dean
District 3



Linda Bryant
District 4



Catherine Maddox
District 6



Julia Bernath
District 7



The Fulton County Board of Education includes seven members elected by district to serve four-year terms. The Superintendent serves as an ex-officio member of the Board and acts as Secretary-Treasurer. Board members elect a President for a two-year term and a Vice President for a one-year term.

Duties and Responsibilities

The primary duty of the Board of Education is to enact policy. The Superintendent and staff enforce the policies and ensure that each student has an equal opportunity for a quality education. The Board also:

- Evaluates the educational program,
- Adopts courses of study,
- Approves personnel recommendations,
- Approves the budget, financial reports, audits and major expenditures
- Provides funds for the operation and support of the school system,
- Sets minimum standards for efficient operation and improvement of the system,
- Approves school attendance boundaries, and
- Acts as a tribunal at certain employee and student hearings.

Fulton County Board of Education, Georgia
Superintendent of Schools
Robert M. Avossa, Ed.D.
June 30, 2014

Robert Avossa, Ed.D., became Superintendent of the Fulton County School System in June 2011. As Superintendent, he is responsible for the leadership, administration and management of approximately 96,300 students, 101 schools, 10,500 full-time employees, and an \$878 million general fund budget.

Avossa continues to inspire and drive innovation as his tenure progresses. His early achievements include Fulton's creation of a Learning Communities model that decentralizes certain aspects of district management and provides a higher level of service to schools and the community. He also led the school system to redevelop its approach to talent acquisition and management, particularly how teachers, school leaders and other staff are supported throughout their careers. He also provided visible leadership during the 2011 eSPLOST referendum, which over its five-year life cycle, will fund nearly \$1 billion in school and district improvements, approximately \$200 million of which is devoted to enhanced technology.



Now in the third year of the district's strategic plan, which Dr. Avossa launched in 2012, early success stories are evident. Fulton County Schools' 2014 SAT scores remain among the highest in Georgia, with six schools ranked in the state's Top 20 and 10 schools reporting increased scores from the previous year. In addition, Fulton has the state's second highest math score for 2014 and is tied for first for the writing section.

The positive results are indicative of the strategic plan's three focused goals – that by 2017, 90% of Fulton students will graduate on time; 85% of Fulton's seniors will be eligible for admission to a University System of Georgia college or university; and 100% of Fulton's graduates will be certified work-ready.

Dr. Avossa also is passionate about improving performance for underrepresented students – by definition, students who identify as a minority, live in poverty or receive special education services – and recent SAT and Advanced Placement data shows that Fulton's African-American and Hispanic students' achievement is increasing. These achievements led to recent recognition from the Eli and Edythe Broad Foundation and the National School Boards Association' Council of Urban Boards of Education.

Employee and staff engagement also is a hallmark of Dr. Avossa's leadership. Through the charter system model, more than half (57) of Fulton's schools have implemented School Governance Councils, which is one of the ways it empowers parents and staff in flexibility, decision-making and involvement. In 2014-2015, the remaining schools will select and train their council members.

Before coming to Fulton County Schools, Avossa served as Chief Strategy and Accountability Officer for Charlotte-Mecklenburg Schools in North Carolina, one of the largest systems in the country. In that role, he led the district in driving key performance management initiatives. He also served as an area superintendent and as Chief of Staff, and before that spent more than a decade in Florida as a teacher and principal. He also is a graduate of the Broad Superintendents Academy, an advanced executive development program that identifies and prepares experienced leaders to successfully run large urban public education systems.

Avossa holds a bachelor's degree in exceptional education and behavior disorders as well as a master's degree in special education, both from the University of South Florida, and a doctorate from Wingate University. He and his wife, Kellee, have two children who attend Fulton County schools.

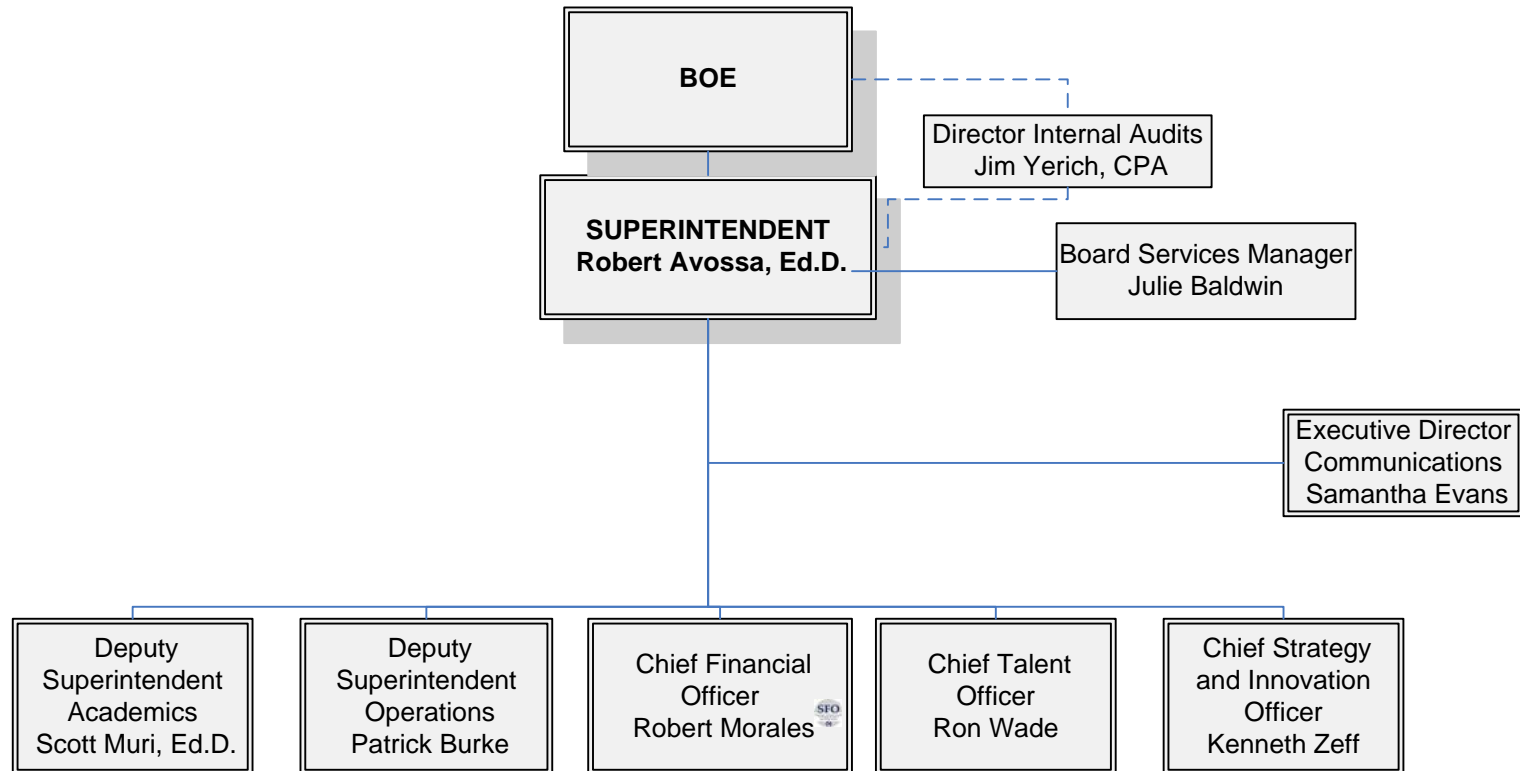
***Fulton County
Board of Education, Georgia***

List of Appointed Principal Officials

June 30, 2014

<u>Name</u>	<u>Position</u>
Dr. Robert M. Avossa	Superintendent
Dr. Scott R. Muri	Deputy Superintendent of Academics
Mr. Patrick Burke	Deputy Superintendent of Operations
Mr. Robert A. Morales	Chief Financial Officer
Mr. Kenneth Zeff	Chief Strategy and Innovation Officer
Mr. Ron Wade	Chief Talent Officer
Ms. Samantha Evans	Executive Director Communications and Constituent Services
Ms. Julie Baldwin	Board Services Manager

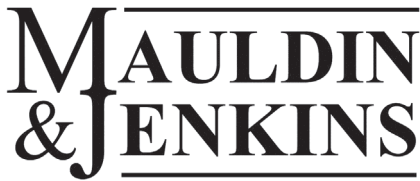
Fulton County Board of Education, Georgia
Organizational Chart
June 30, 2014



Financial Section



Findley Oaks ES
Alex Pohl ~ 3rd Grade



INDEPENDENT AUDITOR'S REPORT

To the Superintendent and Members of the
Fulton County Board of Education
Atlanta, Georgia

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the **Fulton County Board of Education** (the "School System") as of and for the fiscal year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the School System's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of Amana Academy, Inc.; Fulton Educational Services, Inc.; Georgia Magnet Charter Schools Foundation, Inc.; Fulton Sunshine Academy, Inc.; and Main Street Academy, Inc.; which represents 89 percent, 74 percent, and 89 percent, respectively, of the assets, net position, and revenues of the aggregate discretely presented component units. Those statements were audited by other auditors whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for Amana Academy, Inc.; Fulton Educational Services, Inc.; Georgia Magnet Charter Schools Foundation, Inc.; Fulton Sunshine Academy, Inc.; and Main Street Academy, Inc., is based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The financial statements of Amana Academy, Inc. and KIPP South Fulton Academy, Inc. were not audited in accordance with *Government Auditing Standards*.

Auditor's Responsibility (continued)

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Fulton County Board of Education as of June 30, 2014, and the respective changes in financial position and the budgetary comparison for the General Fund for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 1-E-14, the School System implemented Governmental Accounting Standards Board (GASB) Statement No. 67, *Financial Reporting for Pension Plans—an amendment of GASB Statement No.25*, as of July 1, 2013. Our opinions are not modified with respect to this matter.

Other Matters

Prior Fiscal Year Comparative Information

We have previously audited the School System's 2013 financial statements and we expressed unmodified audit opinions on the respective financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information in our report dated December 20, 2013. In our opinion, the summarized comparative information for the General Fund budgetary comparison and the Pension Trust Fund comparative statement of changes in net position presented herein for the fiscal year ended June 30, 2013 is consistent, in all material respects, with the audited financial statements from which it has been derived.

Other Matters (continued)

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Schedule of Funding Progress, the Schedule of Changes in the School System's Net Pension Liability and Related Ratios, and the Schedule of Investment Returns (on pages 5 through 17 and 57 and 58) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit for the fiscal year ended June 30, 2014 was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Fulton County Board of Education's basic financial statements. The combining and individual fund statements and schedules and schedule of expenditures of federal awards, as required by Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* for the fiscal year ended June 30, 2014 and the introductory, statistical, and special reports sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund statements and schedules and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements for the fiscal year ended June 30, 2014 and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund statements and schedules and the schedule of expenditures of federal awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole for the fiscal year ended June 30, 2014.

Other Matters (continued)

Other Information (continued)

We also previously audited, in accordance with the auditing standards generally accepted in the United States of America, the basic financial statements of Fulton County Board of Education as of and for the fiscal year ended June 30, 2013 (not presented herein), and have issued our report thereon dated December 20, 2013, which contained unmodified opinions on the respective financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information. The combining and individual fund statements and schedules for the fiscal year ended June 30, 2013 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the 2013 financial statements. The combining and individual fund statements and schedules have been subjected to the auditing procedures applied in the audit of the 2013 basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare those financial statements or to those financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of American. In our opinion, the combining and individual fund statements and schedules are failry stated in all material respects in relation to the basic financial statements as a whole for the fiscal year ended June 30, 2013.

The introductory, statistical, and special reports sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 19, 2014 on our consideration of the Fulton County Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Fulton County Board of Education's internal control over financial reporting and compliance.

Mauldin & Jenkins, LLC

Atlanta, Georgia
December 19, 2014

**MANAGEMENT'S
DISCUSSION
AND ANALYSIS**

MANAGEMENT'S DISCUSSION AND ANALYSIS

Within this section of Fulton County Board of Education, Georgia's (the "School System") comprehensive annual financial report, the School System's management is pleased to provide this narrative discussion and analysis of the financial activities of the School System for the fiscal year ended June 30, 2014. The School System's financial performance is discussed and analyzed within the context of the accompanying financial statements and disclosures following this section.

Financial Highlights

The School System's assets exceeded its liabilities by \$2,055,213,764 (net position) at June 30, 2014.

- Total net position are comprised of the following:
 - (1) Net investment in capital assets, of \$1,590,806,537 include property and equipment, net of accumulated depreciation, and reduced for outstanding debt related to the purchase or construction of capital assets.
 - (2) Net position restricted of \$247,960,557 by constraints imposed from outside the School System such as debt covenants, grantors, laws, or regulations.
 - (3) Unrestricted net position of \$216,446,670 represent the portion available to maintain the School System's continuing obligations to citizens and creditors.
- The School System's governmental funds reported total ending fund balance of \$475,126,044 at the end of this fiscal year. This compares to the prior fiscal year ending fund balance of \$472,355,784, an increase of \$2,770,260 during the current fiscal year.
- At the end of the current fiscal year, unassigned fund balance for the general fund was \$44,311,932 or 5.35% of total general fund expenditures. The fiscal year 2014 unassigned fund balance shows a \$20,182,043 decrease from the prior fiscal year amount.

The above financial highlights are explained in more detail in the "financial analysis" section of this document.

Overview of the Financial Statements

This Management Discussion and Analysis document introduces the School System's basic financial statements. The basic financial statements include: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the basic financial statements. The School System also includes in this report additional information to supplement the basic financial statements. Comparative data is presented when available.

Government-wide Financial Statements

The School System's annual report includes two government-wide financial statements. These statements provide both long-term and short-term information about the School System's overall financial status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in accrual accounting and elimination or reclassification of activities between funds.

The first of these government-wide statements is the *Statement of Net Position*. This is the government-wide statement of position presenting information that includes all of the School System's assets and liabilities, with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of the financial position of the School System as a whole. Evaluation of the overall health of the School System would extend to other nonfinancial factors such as diversification of the taxpayer base, in addition to the financial information provided in this report.

The second government-wide statement is the *Statement of Activities*, which reports how the School System's net position changed during the current fiscal year. All current fiscal year revenues and expenses are included regardless of when cash is received or paid. An important purpose of the design of the statement of activities is to show the financial reliance of the School System's distinct activities or functions on revenues provided by the School System's taxpayers.

Both government-wide financial statements distinguish governmental activities of the School System that are principally supported by taxes and grants from business-type activities that are intended to recover all or a significant portion of their costs through user fees and charges. Governmental activities include regular instruction, specialized instruction and numerous supporting services such as school administration and the operation and maintenance of the schools.

The government-wide financial statements are presented on pages 18 & 19 of this report.

Fund Financial Statements

A fund is an accountability unit used to maintain control over resources segregated for specific activities or objectives. The School System uses funds to ensure and demonstrate compliance with finance-related laws and regulations. Within the basic financial statements, fund financial statements focus on the School System's most significant funds rather than the School System as a whole. Major funds are separately reported while all others are combined into a single, aggregated presentation. Individual fund data for nonmajor funds is provided in the form of combining statements in a later section of this report.

The School System has two kinds of funds:

Governmental funds are reported in the fund financial statements and encompass the same functions reported as governmental activities in the government-wide financial statements. However, the focus is very different with fund statements providing a distinctive view of the School System's governmental funds. These statements report short-term fiscal accountability focusing on the use of spendable resources and balances of spendable resources available at the end of the fiscal year. Fund financial statements are useful in evaluating annual financing requirements of governmental programs and the commitment of current spendable resources.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. Both the governmental fund balance sheet and the governmental fund operating statement provide a reconciliation to assist in understanding the differences between these two perspectives.

The basic governmental fund financial statements, including the general fund's budgetary statement are presented on pages 20-24 of this report.

Individual fund information for nonmajor governmental funds is found in combining and individual statements and schedules in a later section of this report.

The other fund type, *fiduciary funds*, is used to account for the School System's pension trust fund and its school activity accounts. These statements are presented on pages 25-26.

Notes to the Basic Financial Statements

The accompanying notes to the basic financial statements provide information essential to a full understanding of the government-wide and fund financial statements. The notes to the financial statements begin on page 29 of this report.

As discussed, the School System reports major funds in the basic financial statements.

Required Supplementary Information

This section includes some trend information for its pension trust fund. This information is presented on page 57-58.

Supplementary Information

This final section of the financial report includes combining and individual statements and schedules for the general fund, capital projects funds, the pension trust fund and agency funds and the nonmajor special revenue funds, beginning on page 59.

Financial Analysis of the School System as a Whole

The School System's net position at fiscal year-end is \$2,055,213,764. The following table provides a summary of the School System's net position (*in thousands*):

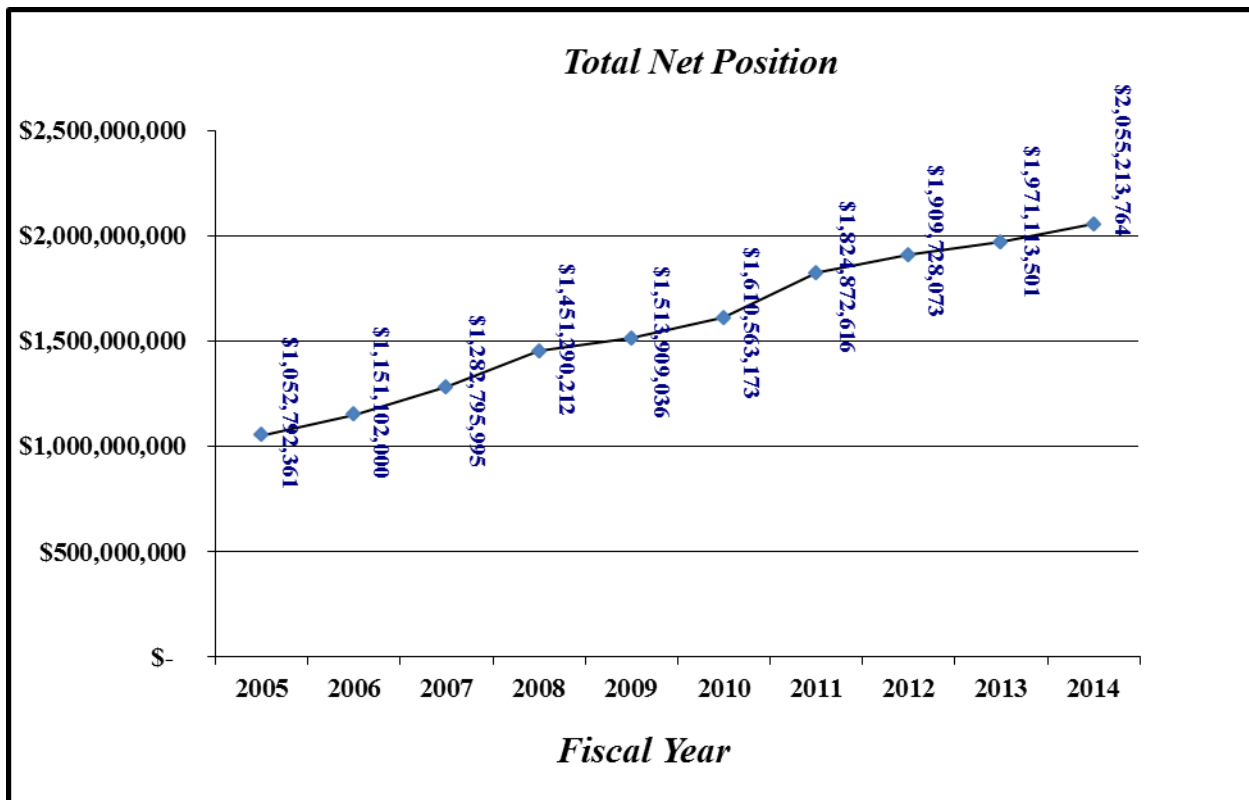
	2014		2013	
	Governmental Activities	Percentage of Total	Governmental Activities	Percentage of Total
Assets:				
Current assets	\$ 660,419	28%	\$ 642,313	28%
Noncurrent:				
Net pension asset	11,357	0%	12,014	1%
Capital assets	1,713,674	71%	1,647,399	71%
Total assets	2,385,450	100%	2,301,726	100%
Liabilities:				
Current liabilities	220,663	67%	203,889	62%
Long-term liabilities	109,573	33%	126,723	38%
Total liabilities	330,236	100%	330,612	100%
Net position:				
Net investment in capital assets	1,590,807	77%	1,509,930	77%
Restricted	247,961	12%	244,391	12%
Unrestricted	216,446	11%	216,793	11%
Total net position	\$ 2,055,214	100%	\$ 1,971,114	100%

The School System continues to maintain a high current ratio. The current ratio compares current assets to current liabilities and is an indication of the ability to pay current obligations. The current ratio for governmental activities is 3.3 to 1 at June 30, 2014 versus 3.2 to 1 at June 30, 2013.

The School System reported a positive balance in net position for its governmental activities. Net position increased \$84,100,262 for governmental activities.

Note that 77.4% of the governmental activities' net position is tied up in capital. The School System uses these capital assets to provide services to its citizens.

The following chart reports the total net position balances from fiscal year 2005 - 2014.



Total net position for the School System has grown about one billion or 95.2% from fiscal year 2005 through fiscal year 2014.

(This page continued on the subsequent page)

The following table provides a summary of the School System's changes in net position (*in thousands*):

Summary of Changes in Net Position

	2014		2013	
	Governmental Activities	Percentage of Total	Governmental Activities	Percentage of Total
Revenues:				
Program:				
Charges for services	\$ 21,813	2.0%	\$ 22,640	2.1%
Operating grants	389,219	35.5%	380,137	35.8%
Capital grants	13,784	1.3%	5,668	0.5%
General:				
Taxes	665,865	60.8%	652,484	61.4%
Other	4,842	0.4%	1,734	0.2%
Total revenues	<u>1,095,523</u>	<u>100.0%</u>	<u>1,062,663</u>	<u>100.0%</u>
Program Expenses:				
Instruction	\$ 643,367	63.6%	646,579	64.5%
Pupil services	31,091	3.1%	28,677	2.9%
Improvement of instructional services	31,723	3.1%	31,873	3.2%
Educational media services	16,147	1.6%	17,169	1.7%
Federal grant administration	1,113	0.1%	1,146	0.1%
General administration	4,097	0.4%	4,504	0.4%
School administration	53,251	5.3%	53,640	5.4%
Business administration	21,079	2.1%	17,303	1.7%
Maintenance and operation of plant	80,725	8.0%	78,230	7.8%
Student transportation services	54,852	5.4%	50,920	5.1%
Central services	20,887	2.1%	16,692	1.7%
Other support services	1,792	0.2%	2,015	0.2%
Food service operations	44,098	4.4%	44,380	4.4%
Interest	7,201	0.7%	8,149	0.8%
Total expenses	<u>1,011,423</u>	<u>100.0%</u>	<u>1,001,277</u>	<u>99.9%</u>
Change in net position	84,100		61,386	
Beginning net position	<u>1,971,114</u>		<u>1,909,728</u>	
Ending net position	<u>\$ 2,055,214</u>		<u>\$ 1,971,114</u>	

GOVERNMENTAL REVENUES

The School System's primary revenue sources are property taxes and State aid, primarily the Quality Basic Education aid (QBE). The School System also is reliant on property taxes to support educational operations and capital outlay. Property taxes provided 46.5% of the School System's total governmental revenues as compared to 47.2% in fiscal year 2013.

State and federal aid recognized for operating purposes (excluding capital outlay) total 35.5% of total revenue as compared to 35.8% in fiscal year 2013.

In the State of Georgia, the general State aid, known as Quality Basic Education aid (QBE) is classified as program revenue. The QBE aid is distributed based upon enrollments and a certain amount of this aid must be expended in certain expense functions, as well as an amount on salaries and an amount on operations. In fiscal year 2014, the School System recognized QBE of approximately \$303 million or 27.6% of total revenues as compared to approximately \$290 million or 27.3% in fiscal year 2013. The reason for this change is explained in the governmental activities financial analysis section presented later in this document.

In addition, the School System earned \$407,266 in unrestricted investment earnings to support educational activities. Also, note that program revenues cover approximately 42% of governmental operating expenses. This means that the School System's taxpayers, through property taxes and sales taxes, fund almost 58% of the governmental activities revenues.

The School System recorded over \$156 million in special purpose local option sales taxes (SPLOST) during the current fiscal year. In November 2011, a new referendum was approved authorizing a 1% special purpose local option sales tax, which commenced July 1, 2012 and expires June 30, 2017. These taxes are used for acquiring school sites, constructing and equipping new school facilities, and renovating existing facilities.

GOVERNMENTAL FUNCTIONAL EXPENSES

The following table presents the cost of each of the School System's programs, including the net costs (i.e., total cost less revenues generated by the activities). The net costs illustrate the financial burden that was placed on the School System's taxpayers by each of these functions.

The instruction function makes up 63.6% of total expenses or almost \$643 million. The School System spends an additional \$78.9 million on direct instructional support, including pupil services, improvement of instructional services and educational media services. The administration costs of operating our 100 schools are approximately \$53 million. The operation and maintenance of the School System's buildings costs approximately \$81 million.

The school nutrition program gross expenses are over \$44 million and this program lost approximately \$2.3 million after meal charges, State, and Federal aid. Finally, operating approximately 763 buses costs the School System over \$54 million.

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The following table compares total cost and net cost for the last two fiscal years (*in thousands*):

	Governmental Activities			
	Total Cost of Services		Net Cost of Services	
	2014	2013	2014	2013
Instruction	\$ 643,367	\$ 646,579	\$ 342,920	\$ 364,114
Pupil services	31,091	28,677	22,727	21,292
Improvement of instructional services	31,723	31,873	11,594	11,484
Educational media services	16,147	17,169	7,673	9,263
Federal grant administration	1,113	1,146	-	20
General administration	4,097	4,504	3,110	3,508
School administration	53,251	53,640	38,441	38,944
Business administration	21,079	17,303	21,008	14,682
Maintenance and operation of plant	80,725	78,230	60,326	58,806
Student transportation services	54,852	50,920	49,574	45,162
Central services	20,887	16,692	20,341	15,613
Other support services	1,792	2,015	91	166
Food service operations	44,098	44,380	2,384	3,242
Interest	7,201	8,149	6,418	6,538
Total	\$ 1,011,423	\$ 1,001,277	\$ 586,607	\$ 592,834

Although the instruction function makes up 63.6% of total gross costs in fiscal year 2014, it is 58.4% of net costs. This reduction relates to the QBE aid reported as a program-operating grant and State aid capital grants for school construction.

Financial Analysis of the School System's Funds

Governmental Funds

As discussed, governmental funds are reported in the fund statements with a short-term, inflow and outflow of spendable resources focus. This information is useful in assessing resources available at the end of the fiscal year in comparison with upcoming financing requirements. Governmental funds reported ending fund balances of \$475,126,044. Of this fiscal year-end total, \$234,252,473 is legally restricted, \$215,943,538 is for capital outlay, \$4,356,254 is for debt service, and \$10,535,290 is for the school nutrition program. \$151,649,185 is committed, primarily for safeguards set aside to protect the School System against economic recessions.

Finally, \$42,448,878 is assigned, most of which is included as a fund balance draw down in the subsequent fiscal year's budget to balance expenditures. \$44,311,932 is unassigned and available for future educational purposes.

Major Governmental Funds

General Fund - The general fund is the School System's primary operating fund and the largest source of day-to-day service delivery. The general fund's fund balance increased by \$2,168,951 or 1%, over fiscal year 2013 amount.

The property taxes increased approximately \$7.7 million or 1.5% over the fiscal year 2013 amount. Although the millage rate was not increased, tax collections in the 60-day available were higher (i.e., less tax deferral), resulting in slightly higher tax revenue.

In fiscal year 2014, the QBE State aid of approximately \$303 million exceeded the fiscal year 2013 amount by approximately \$13 million or 4.5%. FTE enrollment increased by 1354 students to 94,711, which resulted additional funding. An increase in funding relates to increases to the TRS funding percentage (i.e., increasing from 11.41% to 12.28%).

Federal revenues were down \$293,835 from fiscal year 2013. Total revenues increased \$21 million or 2.6 % over our fiscal year 2013 revenues.

On the expenditure side, total general fund expenditures, increased approximately \$14.2 million 1.7%.

Direct instruction expenditures increased approximately \$2.8 million or just .5%. The pupil services function costs were approximately \$1.9 million more than the prior fiscal year due to increases in:

- Each employee was paid a 3% salary increase in compensation
- Increased costs of state health benefits
- Increased costs for teacher's retirement pension contribution

The general administration function costs were approximately \$681 thousand less than the prior fiscal year primarily due to a \$704,000 reduction in legal fees. Part of this reduction was offset by a 3% salary increase.

Business administration costs were up \$3.9 million or 23.9% over fiscal year 2013 due to:

- A \$2.1 million increase in workers compensation
- A \$1.3 million increase in consulting services for the new budget module
- A 3% salary increase in compensation

Central support services increased approximately \$4.1 million or 26.6% over fiscal year 2013 due to the following increases:

- Each employee was paid a 3% salary increase in compensation
- Increased costs for attorney fees (\$574,000)
- Increased costs for contracted services (\$1.3 million)
- Increased costs for maintenance (\$441,000)

Most other expenditure functions were consistent with the fiscal year 2013 amounts.

The general fund's ending unassigned fund balance is considered adequate, representing the equivalent of 5.4% of annual expenditures. The unassigned fund balance was 7.9% of annual expenditures at June 30, 2013.

2002 SPLOST Capital Projects Fund –There were no sales taxes collected in fiscal year 2014. Only \$3,832 spent on construction during fiscal year 2014 leaving a fund balance of approximately \$7.3 million available for future construction costs.

2007 SPLOST Capital Projects Fund – On March 20, 2007, the voters approved a special purpose local option sales tax for a period of five years. The District is authorized to use \$ 802.6 million for building construction and renovation and \$90.2 million for debt service. During fiscal year 2014, this fund expended approximately \$45 million on construction. In this fiscal year, this fund recognized no sales taxes but \$2.8 million in state aid for construction. At June 30, 2014, this fund reported a fund balance of approximately \$24.7 million, which will be used for construction.

2012 SPLOST Capital Projects Fund – On November 11, 2011, the voters approved a special purpose local option sales tax for a period of five years. The District is authorized to use \$912.4 million for building construction and renovation and \$57 million for debt service. During fiscal year 2014, this fund expended \$100 million on construction and \$4.1 on debt service. In this fiscal year, this fund recognized approximately \$157 million in sales tax revenue. At June 30, 2014, this fund reported a fund balance of approximately \$185 million, which will be used for future construction and debt service.

Debt Service Fund – The fiscal year 2014, debt service expenditures of approximately \$21.1 million were funded by the use of restricted fund balance. At June 30, 2014, this fund reported fund balance of approximately \$4.4 million.

General Fund Budgetary Highlights

The revenue budget was amended upward \$11.6 million or a 1.4% increase.

The State revenue budget was amended upward by a total of \$1.9 million just or 6/10th of 1%. The final budget exceeded the actual State revenues by approximately \$3.7 million.

The property taxes revenue exceeded the final budget by \$11.2 million as this budget item was estimated conservatively.

The expenditure side of the original budget for the general fund was revised upward approximately \$25.7 million or 3.1% increase.

The total expenditures for direct instruction were \$16.7 million below the final budget. Pupil service costs were \$3 million or 10.1% below the final budget due to lapsed salaries.

The maintenance and operation of the plant budget was amended upward by approximately \$5.1 million. The actual expenditures were \$7 million below the final budget. Fewer portable classrooms are being used, resulting in less maintenance costs. The transportation function budget was underspent by \$4.3 million due to fewer buses being purchased from the general fund, than budgeted.

Overall, the School System spent 95.9% of the final expenditure budget as compared to 95.6% in fiscal year 2013. Overall, in recognition of the economic environment, administrators, and staff made all efforts to reduce costs where possible in fiscal year 2014.

Capital Assets and Debt Administration

Capital Assets

The School System's net investment in capital assets for governmental activities as of June 30, 2014, was \$1,713,674,318. The total increase was \$66,275,446 in the net investment or 4%. See Note 3-D for additional information about changes in capital assets during the current fiscal year and outstanding balances at the end of the fiscal year.

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The following table provides a summary of capital asset activity.

	Capital Assets Governmental Activities			
	Amounts		Percentage of Total	
	2014	2013	2014	2013
Nondepreciable assets:				
Land	\$ 257,017,604	\$ 217,587,060	88%	91%
Construction in progress	35,855,328	21,488,008	12%	9%
Total nondepreciable	292,872,932	239,075,068	100%	100%
Depreciable assets:				
Buildings and improvements	1,968,374,531	1,905,931,659	95%	95%
Machinery and equipment	99,631,062	95,313,112	5%	5%
Total depreciable assets	2,068,005,593	2,001,244,771	100%	100%
Less accumulated depreciation	647,204,207	592,920,967		
Book value - depreciable assets	1,420,801,386	1,408,323,804		
Percentage depreciated	31%	30%		
Book value - all assets	\$ 1,713,674,318	\$ 1,647,398,872		

At June 30, 2014, the depreciable capital assets for governmental activities were 31% depreciated. This compares slightly larger than the June 30, 2013 percentage. This comparison indicates that the School System is replacing its assets at almost the same rate as they are depreciating which is a positive indicator.

The major projects added to the construction in progress account are as follows:

- Alpharetta Elementary School (\$1.6 million)
- Barnwell Elementary School (\$5.5 million)
- College Park Elementary School (\$16.5 million)
- Hapeville Elementary School (\$3.2 million)
- Heard's Ferry Elementary School (\$1.4 million)
- Palmetto Elementary School (\$2.0 million)
- Seaborn Lee Elementary School (\$1.1 million)
- Spalding Drive Elementary School (\$2.6 million)
- Woodland Elementary School (\$1.2 million)
- Camp Creek Middle School (\$1.6 million)
- Haynes Bridge Middle School (\$1.3 million)
- Holcomb Bridge Middle School (\$1.6 million)
- McNair Middle School (\$3.1 million)
- Chattahoochee High School (\$3.5 million)
- Creekside High School (\$4.2 million)

- North Springs High School (\$1.8 million)
- Northview High School (\$2.0 million)
- Roswell High School (\$3.9 million)
- Tri Cities High School (\$6.8 million)
- Westlake High School (\$1.4 million)

Building projects totaling over \$62 million were completed in 2014. The major projects were:

- Alpharetta Elementary School (\$1.7 million)
- Barnwell Elementary School (\$5.7 million)
- Hapeville Elementary School (\$5.4 million)
- High Point Elementary School (\$1.8 million)
- Palmetto Elementary School (\$4.1 million)
- Roswell North Elementary School (\$1.4 million)
- Spalding Drive Elementary School (\$3.7 million)
- Woodland Elementary School (\$1.3 million)
- Camp Creek Middle School (\$1.7 million)
- Haynes Bridge Middle School (\$1.3 million)
- Holcomb Bridge Middle School (\$1.6 million)
- McNair Middle School (\$3.1 million)
- Chattahoochee High School (\$3.6 million)
- Creekside High School (\$1.8 million)
- North Springs High School (\$1.4 million)
- Northview High School (\$2.2 million)
- Roswell High School (\$3.7 million)
- Tri Cities High School (\$6.9 million)
- Westlake High School (\$1.4 million)

The majority of the increase relates to the purchase of buses for \$4.8 million.

Long-term Debt

At June 30, 2014, there were two general obligation bond issues outstanding, totaling \$87,460,000. The School System retired \$15,280,000 or 14.9% of the outstanding bonds in fiscal year 2014.

(this page continued on the subsequent page)

The following table presents the outstanding long-term debt balances at June 30, 2014 and 2013:

	Outstanding Borrowings			% Change
	Governmental Activities			
	2014	2013		
1991 general obligation bonds	\$ 18,370,000	\$ 25,640,000	-28.4%	
1998 general obligation bonds	69,090,000	77,100,000	-10.4%	
Intergovernmental agreement	30,883,666	33,259,333	-7.1%	
Workers' compensation	10,903,811	10,699,724	1.9%	
Other claims and judgments	2,156,766	1,255,094	71.8%	
Compensated absences	<u>32,775,642</u>	<u>29,881,176</u>	9.7%	
Total	<u>\$ 164,179,885</u>	<u>\$ 177,835,327</u>	-7.7%	

The School System owes to its employees approximately \$33 million for compensated absences. This liability increased 9.7% in fiscal year 2014.

See note 3-H for additional details regarding the School System's long-term debt.

Economic Conditions Affecting the School System

Fiscal Year 2014 Budget – The fiscal year 2014 budget was presented to the public on May 16, 2013 and adopted by the Board of Education at the June 4, 2013 meeting. This budget was developed using an open, transparent, and all-inclusive process, which solicited input at different stages of the budget development process from budget stakeholders. The 2014 budget decreased expenditure levels from the final 2013 budget by \$13.5 million or 1.59% to a total of \$837.4 million. The most significant items include:

- Health Insurance increases of \$6.6 million due to rate adjustments on employer non certified costs;
- TRS Benefit increases from 11.41% to 12.28% for a \$4.6 million impact;
- Growth in enrollment adding \$5.0 million;
- 3% raise for all employees amounting to \$15 million;
- Increased school per pupil allocation by \$4 million;
- Reduction of one time salary payment of \$14 million;
- Reduction to the risk management budget of \$3.8 million;
- Reduction of the textbook budget by \$4.7 million;
- Reduction for alternative schools of \$2.8 million;
- Savings related to zero-based budgeting, \$17.3 million;

On the revenue side, the millage rate remained constant despite a forecasted decrease in the property tax digest of 1.5%. QBE revenues increased to accommodate enrollment growth and an increased employer share of teacher's retirement contribution. Overall, the revenue budget decreased \$4.7 million or .58% from the Fiscal Year 2013 final budget.

Fiscal Year 2015 Budget – The fiscal year 2015 budget was presented to the public on May 15, 2014 and adopted by the Board of Education at the June 10, 2014 meeting. This budget was developed using an open, transparent, and all-inclusive process, which solicited input at different stages of the budget development process from budget stakeholders. The 2015 budget increased expenditure levels from the final 2014 budget by \$15.3 million or 1.77% to a total of \$878.3 million. The most significant items include:

- TRS Benefit increases from 12.28% to 13.15% for a \$4.3 million impact;
- Growth in enrollment adding \$3.0 million;
- 3% onetime salary increase for all employees amounted to \$16.8 million;
- Textbooks budget of \$4.9 million
- Increased school per pupil allocation by \$6 million;
- Risk Management budget of \$4.3 million;
- A new startup charter school created an additional \$1.7 million
- Reduction to the Transportation budget of \$1 million;
- Additional One School Day added \$186,000;

On the revenue side, the millage rate remained constant with a forecasted increase in the property tax digest of 1.5%. QBE revenues are expected to increase to accommodate enrollment growth and an increased employer share of teacher's retirement contribution. Overall, the revenue budget increased \$20 million or 2.46% from the Fiscal Year 2014 final budget.

Contacting the School System's Financial Management

This financial report is designed to provide a general overview of the School System's finances, comply with finance-related laws and regulations, and demonstrate the School System's commitment to public accountability. If you have questions about this report or would like to request additional information, contact the School System's Chief Financial Officer at the Administrative Center, 786 Cleveland Avenue, SW, Atlanta, Georgia 30315.

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BASIC FINANCIAL STATEMENTS

Fulton County Board of Education, Georgia
Statement of Net Position
June 30, 2014

	Governmental Activities	Component Units
Assets		
Current Assets		
Cash and cash equivalents	\$ 566,849,693	\$ 6,048,269
Receivables (net):		
Accounts	771,530	4,868
Property taxes	16,790,288	-
Sales taxes	13,274,884	-
Intergovernmental	60,271,657	104,791
Deposits	-	13,675
Prepaid items	1,309,236	79,895
Inventory	1,151,082	-
Total Current Assets	660,418,370	6,251,498
Noncurrent Assets		
Restricted cash	-	847,837
Unamortized bond issuance costs	-	825,729
Net pension assets	11,356,779	-
Capital assets		
Nondepreciable	292,872,932	1,637,809
Depreciable, net	1,420,801,386	25,060,457
Total Noncurrent Assets	1,725,031,097	28,371,832
Total Assets	2,385,449,467	34,623,330
Liabilities		
Current Liabilities		
Accounts payable	39,523,147	1,299,403
Accrued salaries and benefits payable	111,066,696	-
Intergovernmental payable	4,269,689	-
Other payables	3,762,244	-
Retainage payable	4,524,115	-
Accrued interest payable	2,909,927	-
Workers compensation insurance claims payable	5,451,906	-
Other claims and judgments payable	1,661,106	-
Compensated absences payable	29,498,078	-
Capital leases payable	-	6,877
Notes payable	-	165,233
Intergovernmental agreement payable	2,375,666	-
Revenue bonds payable	-	312,768
General obligation bonds payable	15,620,000	-
Total Current Liabilities	220,662,574	1,784,281
Long-Term Liabilities: (net of current portion)		
Workers compensation insurance claims payable	5,451,905	-
Other claims and judgments payable	495,660	-
Compensated absences payable	3,277,564	-
Capital leases payable	-	6,877
Notes payable	-	474,934
Intergovernmental agreement payable	28,508,000	-
Cash flow hedge	-	413,408
Revenue bonds payable	-	18,239,663
General obligation bonds payable	71,840,000	-
Total Long-Term Liabilities	109,573,129	19,134,882
Total Liabilities	330,235,703	20,919,163
Net Position		
Net investment in capital assets	1,590,806,537	8,892,539
Restricted for:		
Capital projects	228,361,107	-
Debt service	4,492,429	-
School nutrition program	10,535,290	-
School nutrition program - nonspendable	1,151,082	-
Permanent fund - nonspendable	3,258	-
Program purposes	3,417,391	-
Unrestricted	216,446,670	4,811,628
Total Net Position	\$ 2,055,213,764	\$ 13,704,167

See accompanying notes to the basic financial statements

Fulton County Board of Education, Georgia
Statement of Activities
For the Fiscal Year Ended June 30, 2014

Function	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position	
		Charges for Services and Sales	Operating Grants, Contributions and Rest. Interest	Capital Grants Contributions and Rest. Interest	Governmental Activities	Component Units
Primary Government						
Governmental Activities						
Instruction	\$ 643,368,439	\$ 6,560,735	281,722,369	12,165,516	\$ (342,919,819)	\$ -
Support services						
Pupil services	31,090,523	-	8,364,085	-	(22,726,438)	-
Improvement of instructional services	31,722,555	11,250	20,117,583	-	(11,593,722)	-
Educational media services	16,146,792	-	8,042,509	431,670	(7,672,613)	-
Federal grant administration	1,113,189	-	1,113,189	-	-	-
General administration	4,097,253	-	987,060	-	(3,110,193)	-
School administration	53,250,956	-	14,486,432	323,752	(38,440,772)	-
Business administration	21,078,330	-	70,387	-	(21,007,943)	-
Maintenance and operation of plant	80,725,198	617,119	19,781,659	-	(60,326,420)	-
Student transportation services	54,851,939	-	5,277,529	-	(49,574,410)	-
Central services	20,886,687	-	545,203	-	(20,341,484)	-
Other support services	1,792,070	-	1,701,216	-	(90,854)	-
Food service operations	44,098,195	14,623,761	26,227,184	863,339	(2,383,911)	-
Interest - long-term	7,200,538	-	782,088	-	(6,418,450)	-
Total Governmental Activities	<u>\$ 1,011,422,664</u>	<u>\$ 21,812,865</u>	<u>\$ 389,218,493</u>	<u>\$ 13,784,277</u>	<u>(586,607,029)</u>	<u>-</u>
Component Units						
Charter Schools	<u>\$ 31,536,332</u>	<u>\$ 1,535,146</u>	<u>\$ 1,228,220</u>	<u>\$ -</u>	<u>\$ -</u>	<u>(28,772,966)</u>
General Revenues						
Property taxes levied for:						
General purposes						
					508,892,848	-
Debt service						
					27,940	-
Sales taxes						
					156,944,090	-
Unrestricted grants						
					-	28,471,767
Gain on disposition of capital assets						
					73,050	-
Unrestricted - investment earnings						
					407,266	(142,724)
Miscellaneous						
					4,362,097	496,412
Total General Revenues						
					<u>670,707,291</u>	<u>28,825,455</u>
Change in Net Position						
					84,100,262	52,489
Net Position Beginning of Fiscal Year						
					<u>1,971,113,501</u>	<u>13,651,678</u>
Net Position End of Fiscal Year						
					<u>\$ 2,055,213,764</u>	<u>\$ 13,704,167</u>

See accompanying notes to the basic financial statements

Fulton County Board of Education, Georgia
Balance Sheet
Governmental Funds
June 30, 2014

	General	2007 SPLOST Capital Projects	2012 SPLOST Capital Projects	Debt Service	Nonmajor Governmental Funds	Total Governmental Funds
Assets						
Cash and cash equivalents	\$ 305,968,123	\$ 28,640,990	\$ 201,550,911	\$ 4,358,420	\$ 26,331,249	\$ 566,849,693
Receivables (net):						
Accounts	567,749	-	1,724	-	202,057	771,530
Property taxes	16,656,279	-	-	134,009	-	16,790,288
Sales taxes	-	-	13,274,884	-	-	13,274,884
Intergovernmental	42,690,705	-	12,397,607	-	5,183,345	60,271,657
Interfund	1,093,805	-	-	-	-	1,093,805
Prepaid items	466,468	-	842,768	-	-	1,309,236
Inventory	-	-	-	-	1,151,082	1,151,082
Total Assets	\$ 367,443,129	\$ 28,640,990	\$ 228,067,894	\$ 4,492,429	\$ 32,867,733	\$ 661,512,175
Liabilities, Deferred Inflow of Resources and Fund Balances						
Liabilities						
Accounts payable	\$ 10,195,961	\$ 2,727,328	\$ 24,808,553	\$ -	\$ 1,791,305	\$ 39,523,147
Accrued salaries and benefits payable	103,468,549	-	-	-	7,598,147	111,066,696
Intergovernmental payable	4,269,689	-	-	-	-	4,269,689
Other payables	197,008	84,815	3,454,188	-	26,233	3,762,244
Retainage payable	-	1,154,530	3,369,585	-	-	4,524,115
Interfund payable	-	-	-	-	1,093,805	1,093,805
Total Liabilities	118,131,207	3,966,673	31,632,326	-	10,509,490	164,239,696
Deferred Inflow of Resources	10,435,459	-	11,574,801	136,175	-	22,146,435
Total Liabilities and Deferred Inflow of Resources	128,566,666	3,966,673	43,207,127	136,175	10,509,490	186,386,131
Fund Balances						
Nonspendable	466,468	-	842,768	-	1,154,340	2,463,576
Restricted	-	24,674,317	184,017,999	4,356,254	21,203,903	234,252,473
Committed	151,649,185	-	-	-	-	151,649,185
Assigned	42,448,878	-	-	-	-	42,448,878
Unassigned	44,311,932	-	-	-	-	44,311,932
Total Fund Balances	238,876,463	24,674,317	184,860,767	4,356,254	22,358,243	475,126,044
Total Liabilities, Deferred Inflow of Resources and Fund Balances	\$ 367,443,129	\$ 28,640,990	\$ 228,067,894	\$ 4,492,429	\$ 32,867,733	\$ 661,512,175

See accompanying notes to the basic financial statements

Fulton County Board of Education, Georgia
Reconciliation of the Governmental Funds Balance Sheet
to the Government-wide Statement of Net Position
June 30, 2014

Total Governmental Fund Balances \$ 475,126,044

**Amounts Reported for Governmental Activities in the Government-wide
Statement of Net Position is Different Because:**

Capital assets used in governmental activities are not current financial resources and therefore are not reported in the funds, but are reported on the government-wide statement of net position.

Cost	\$ 2,360,878,525	
Less accumulated depreciation	<u>(647,204,207)</u>	1,713,674,318

Various receivables not collected within 60 days of fiscal year-end are not considered available and are deferred on the governmental funds' balance sheet but are recognized as revenue on the government-wide statement of net position

Property taxes	\$ 10,571,634	
Intergovernmental	<u>11,574,801</u>	22,146,435

The net pension asset is not a current financial resource and therefore is not reported on the governmental funds' balance sheet but is reported on the government-wide statement of net position.

11,356,779

Interfund receivables and payables between governmental funds are reported on the governmental funds' balance sheet but are eliminated on the government-wide statement of net position.

Interfund receivables	\$ (1,093,805)	
Interfund payables	<u>1,093,805</u>	-

Long-term liabilities that are not due and payable in the current period and therefore are not reported in the governmental funds' balance sheet but are reported on the government-wide statement of net position.

Bonds payable	\$ (87,460,000)	
Intergovernmental agreement payable	(30,883,666)	
Accrued interest payable	(2,909,927)	
Workers compensation insurance claims payable	(10,903,811)	
Other claims and judgments payable	(2,156,766)	
Compensated absences payable	<u>(32,775,642)</u>	<u>(167,089,812)</u>

Net Position of Governmental Activities \$ 2,055,213,764

See accompanying notes to the basic financial statements

Fulton County Board of Education, Georgia
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Fiscal Year Ended June 30, 2014

	General	2007 SPLOST Capital Projects	2012 SPLOST Capital Projects	Debt Service	Nonmajor Governmental Funds	Total Governmental Funds
Revenues						
Property taxes	\$ 510,116,774	\$ -	\$ -	\$ 27,940	\$ -	\$ 510,144,714
Sales taxes	-	-	156,944,090	-	-	156,944,090
Intergovernmental - state	308,422,796	2,849,726	7,418,613	-	6,522,064	325,213,199
Intergovernmental - federal	2,798,116	-	782,088	-	68,651,235	72,231,439
Investment earnings	388,221	76,984	219,051	19,044	17,796	721,096
Charges for services	4,497,360	-	-	-	17,672,672	22,170,032
Other	3,417,022	1,050,000	218,722	-	1,189,407	5,875,151
Total Revenues	829,640,289	3,976,710	165,582,564	46,984	94,053,174	1,093,299,721
Expenditures						
<i>Current:</i>						
Instruction	551,345,808	-	-	-	33,756,486	585,102,294
Support services						
Pupil services	26,791,151	-	-	-	3,264,928	30,056,079
Improvement of instructional services	18,560,654	-	-	-	11,410,230	29,970,884
Educational media services	13,582,452	-	-	-	49,786	13,632,238
Federal grant administration	-	-	-	-	1,113,189	1,113,189
General administration	3,060,388	-	-	-	878,712	3,939,100
School administration	50,440,516	-	-	-	42,603	50,483,119
Business administration	20,065,998	-	-	-	-	20,065,998
Maintenance and operation of plant	77,518,800	-	-	-	607	77,519,407
Student transportation services	47,083,799	-	-	-	292,422	47,376,221
Central support services	19,438,931	-	-	-	459,769	19,898,700
Other support services	46,122	-	-	-	1,701,215	1,747,337
Food service operations	-	-	-	-	39,321,479	39,321,479
<i>Capital Outlay</i>	-	45,476,383	100,277,696	-	3,832	145,757,911
<i>Debt Service:</i>						
Principal retirement	-	-	2,375,667	15,280,000	-	17,655,667
Interest and fiscal charges	-	-	1,686,536	5,801,509	-	7,488,045
Total Expenditures	827,934,619	45,476,383	104,339,899	21,081,509	92,295,258	1,091,127,668
Excess (Deficiency) of Revenues Over (Under) Expenditures	1,705,670	(41,499,673)	61,242,665	(21,034,525)	1,757,916	2,172,053
Other Financing Sources (Uses)						
Proceeds from the sale of capital assets	216,659	-	-	-	-	216,659
Insurance proceeds	381,548	-	-	-	-	381,548
Transfers in	-	-	-	-	134,926	134,926
Transfers out	(134,926)	-	-	-	-	(134,926)
Total Other Financing Sources (Uses)	463,281	-	-	-	134,926	598,207
Net Change in Fund Balances	2,168,951	(41,499,673)	61,242,665	(21,034,525)	1,892,842	2,770,260
Fund Balances Beginning of Fiscal Year	236,707,512	66,173,990	123,618,102	25,390,779	20,465,401	472,355,784
Fund Balances End of Fiscal Year	\$ 238,876,463	\$ 24,674,317	\$ 184,860,767	\$ 4,356,254	\$ 22,358,243	\$ 475,126,044

See accompanying notes to the basic financial statements

Fulton County Board of Education, Georgia
Reconciliation of the Governmental Funds Statement of Revenues, Expenditures and
Changes in Fund Balances to the Government-wide Statement of Activities
For the Fiscal Year Ended June 30, 2014

Net Changes In Fund Balances - Total Governmental Fund:	\$	2,770,260
 Amounts Reported for Governmental Activities in the Statement of Activities are Different Because		
Governmental funds report capital outlays as expenditures on the governmental fund type operating statement, however, in the government-wide statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation expense exceeded capitalized capital outlay in the current period.		
Depreciation expense	\$ (55,568,754)	
Capital outlay	<u>121,987,808</u>	66,419,054
The book value of capital assets sold are reported on the government-wide statement of activities but not reported in the governmental funds' operating statement.		
		(143,609)
The decrease in net pension assets are reported on the government-wide statement of activities but not at the governmental funds' operating statement.		
Balance @ 6/30/14	\$ 11,356,779	
Balance @ 6/30/13	<u>(12,013,779)</u>	(657,000)
Certain property taxes that are reported in the government-wide statement of activities do not provide current financial resources, therefore are not reported as revenues in the governmental funds' operating statement.		
Deferred @ 6/30/14	\$ 10,571,634	
Deferred @ 6/30/13	<u>(11,795,560)</u>	(1,223,926)
Certain state capital outlay grants are reported in the government-wide statement of activities do not provide current financial resources, therefore, are not reported as revenues in the governmental funds' operating statement.		
Deferred @ 6/30/14	\$ 11,574,801	
Deferred @ 6/30/13	<u>(8,582,267)</u>	2,992,534
Transfers between governmental funds are reported in the governmental funds' operating statement but are eliminated on the government-wide statement of activities:		
Transfers in	\$ (134,926)	
Transfers out	<u>134,926</u>	-
Accrued interest is reported in the government-wide statement of activities, but does not require the use of current financial resources and therefore is not reported as an expenditure in governmental funds.		
Liability @ 6/30/14	\$ (2,909,927)	
Liability @ 6/30/13	<u>3,197,434</u>	287,507
Repayment of long-term debt principal is reported as an expenditure in governmental funds, but the repayment reduces long-term liabilities in the government-wide statement of net position.		
		17,655,667
Compensated absences are reported in the government-wide statement of activities, but do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.		
Liability @ 6/30/14	\$ (32,775,642)	
Liability @ 6/30/13	<u>29,881,176</u>	(2,894,466)
Workers compensation claims are reported in the government-wide statement of activities, but do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.		
Liability @ 6/30/14	\$ (10,903,811)	
Liability @ 6/30/13	<u>10,699,724</u>	(204,087)
Claims and judgments are reported in the government-wide statement of activities, but do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.		
Liability @ 6/30/14	\$ (2,156,766)	
Liability @ 6/30/13	<u>1,255,094</u>	(901,672)
Change In Net Position of Governmental Activities		<u><u>\$ 84,100,262</u></u>

See accompanying notes to the basic financial statements

Fulton County Board of Education, Georgia
General Fund
Statement of Revenues, Expenditures and Changes
In Fund Balances - Budget and Actual (GAAP Budgetary Basis)
For the Fiscal Year Ended June 30, 2014
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2013)

	2014			2013	
	Original Budget	Final Budget	Actual	Variance With Final Budget	Actual
Revenues					
Intergovernmental - state	\$ 302,844,553	\$ 304,766,567	\$ 308,422,796	\$ 3,656,229	\$ 294,589,046
Intergovernmental - federal	3,455,931	3,455,931	2,798,116	(657,815)	3,091,951
Local sources:					
Property taxes	489,290,233	498,890,233	510,116,774	11,226,541	502,404,109
Investment earnings	655,090	655,090	388,221	(266,869)	624,597
Other	8,012,221	8,091,653	7,914,382	(177,271)	7,811,743
Total Revenues	804,258,028	815,859,474	829,640,289	13,780,815	808,521,446
Expenditures					
Current:					
Instruction	562,617,397	568,075,141	551,345,808	16,729,333	548,554,019
Support services					
Pupil services	28,491,258	29,794,848	26,791,151	3,003,697	24,860,349
Improvement of instructional services	19,184,095	20,555,694	18,560,654	1,995,040	18,301,661
Educational media services	11,769,915	13,620,775	13,582,452	38,323	14,594,087
Federal grant administration	-	-	-	-	20,513
General administration	2,274,331	2,245,485	3,060,388	(814,903)	3,741,184
School administration	48,942,550	50,374,111	50,440,516	(66,405)	50,564,917
Business administration	14,119,934	20,697,494	20,065,998	631,496	16,189,417
Maintenance and operation of plant	79,454,684	84,519,076	77,518,800	7,000,276	74,522,034
Student transportation services	52,067,357	51,406,127	47,083,799	4,322,328	47,036,123
Central support services	18,489,570	21,751,125	19,438,931	2,312,194	15,351,683
Other support services	-	44,535	46,122	(1,587)	42,555
Total Expenditures	837,411,091	863,084,411	827,934,619	35,149,792	813,778,542
Excess (Deficiency) of Revenues Over (Under) Expenditures	(33,153,063)	(47,224,937)	1,705,670	48,930,607	(5,257,096)
Other Financing Sources (Uses)					
Proceeds from the sale of capital assets	222,267	222,267	216,659	(5,608)	378,076
Insurance proceeds	75,000	75,000	381,548	306,548	222,417
Transfers out	(62,000)	(62,000)	(134,926)	(72,926)	(14,148)
Total Other Financing Sources (Uses)	235,267	235,267	463,281	228,014	586,345
Net Change in Fund Balances	\$ (32,917,796)	\$ (46,989,670)	\$ 2,168,951	\$ 49,158,621	\$ (4,670,751)

See accompanying notes to the basic financial statements:

*Statement of Fiduciary Net Position
Fiduciary Funds
June 30, 2014*

	Pension Trust	Agency Club and Athletics
Assets		
Cash and cash equivalents	\$ 14,114,773	\$ 4,599,277
Investments, at fair value:		
Domestic stocks	156,869,862	-
Corporate securities	29,832,229	-
Government securities	58,160,461	-
Equity real estate securities	6,422,729	-
U.S. mutual fund equities	93,333,676	-
Limited partnerships equities	1,557,726	-
Collateralized mortgage obligations	2,738,651	-
Other fixed income securities	2,494,359	-
Certificates of deposit	-	12,475
Receivables:		
Other	145,350	126,879
Prepaid items	-	69,378
Total Assets	365,669,816	4,808,009
Liabilities		
Accounts payable	1,090,614	89,162
Due to student organizations	-	4,718,847
Total Liabilities	1,090,614	\$ 4,808,009
Net Position Restricted for Pensions	\$ 364,579,202	

See accompanying notes to the basic financial statements

Fulton County Board of Education, Georgia
Comparative Statement of Changes in Fiduciary Net Position
Pension Trust Fund
For the Fiscal Years Ended June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Additions		
Contributions:		
Employer	\$ 29,179,000	\$ 29,758,000
Plan members	2,700,403	3,106,468
Total contributions	<u>31,879,403</u>	<u>32,864,468</u>
Investment earnings:		
Interest	7,624,050	5,327,180
Net increase in the fair value of investments	56,104,124	39,756,318
Less investment expense	<u>1,879,846</u>	<u>1,412,081</u>
Net investment earnings	<u>61,848,328</u>	<u>43,671,417</u>
Total Additions	<u>93,727,731</u>	<u>76,535,885</u>
Deductions		
Administrative expenses	924,980	1,004,387
Benefits	28,799,242	28,029,602
Refunds	<u>1,989,093</u>	<u>1,744,600</u>
Total Deductions	<u>31,713,315</u>	<u>30,778,589</u>
Net Increase in Net Position	62,014,416	45,757,296
Net Position Restricted for Pensions		
Beginning of Fiscal Year	<u>302,564,786</u>	<u>256,807,490</u>
End of Fiscal Year	<u>\$ 364,579,202</u>	<u>\$ 302,564,786</u>

See accompanying notes to the basic financial statements.

Fulton County Board of Education, Georgia
Combining Statement of Net Position
Charter School Component Units
June 30, 2014

	Georgia						
	Amana Academy, Inc.	Fulton Educational Services, Inc.	Magnet Charter Schools Foundation, Inc.	Kipp South Fulton Academy, Inc.	Main Street Academy, Inc.	Fulton Sunshine Academy, Inc.	Total
Assets							
Current:							
Cash and cash equivalents	\$ 288,509	\$ 263,419	\$ 3,408,732	\$ 679,433	\$ 723,333	\$ 684,843	\$ 6,048,269
Receivables:							
Accounts	-	-	2,161	287	-	2,420	4,868
Intergovernmental	-	-	65,089	17,510	22,192	-	104,791
Deposits	-	-	155	-	-	13,520	13,675
Prepaid items	424	1,297	40,607	33,881	3,686	-	79,895
Total Current Assets	288,933	264,716	3,516,744	731,111	749,211	700,783	6,251,498
Noncurrent Assets							
Unamortized bond issuance costs	521,538	-	304,191	-	-	-	825,729
Restricted assets	847,837	-	-	-	-	-	847,837
Capital Assets:							
Nondepreciable	-	-	1,397,809	240,000	-	-	1,637,809
Depreciable, net	7,712,028	65,854	13,935,835	2,861,352	292,777	192,611	25,060,457
Total Noncurrent Assets	9,081,403	65,854	15,637,835	3,101,352	292,777	192,611	28,371,832
Total Assets	9,370,336	330,570	19,154,579	3,832,463	1,041,988	893,394	34,623,330
Liabilities							
Current Liabilities:							
Accounts payable	197,802	29,554	120,150	308,197	615,786	27,914	1,299,403
Capital leases payable	-	-	6,877	-	-	-	6,877
Notes payable	-	-	-	-	165,233	-	165,233
Revenue bonds payable	31,250	-	281,518	-	-	-	312,768
Total Current Liabilities	229,052	29,554	408,545	308,197	781,019	27,914	1,784,281
Long-term Liabilities							
Capital leases payable	-	-	6,877	-	-	-	6,877
Cash flow hedge	-	-	413,408	-	-	-	413,408
Notes payable	-	-	-	-	474,934	-	474,934
Revenue bonds payable	8,633,750	-	9,605,913	-	-	-	18,239,663
Total Long-term Liabilities	8,633,750	-	10,026,198	-	474,934	-	19,134,882
Total Liabilities	8,862,802	29,554	10,434,743	308,197	1,255,953	27,914	20,919,163
Net Position (Deficits)							
Net investment in capital assets	447,653	65,854	5,432,459	3,101,352	(347,390)	192,611	8,892,539
Unrestricted	59,881	235,162	3,287,377	422,914	133,425	672,869	4,811,628
Total Net Position (Deficits)	\$ 507,534	\$ 301,016	\$ 8,719,836	\$ 3,524,266	\$ (213,965)	\$ 865,480	\$ 13,704,167

See accompanying notes to the basic financial statements

Fulton County Board of Education, Georgia
Combining Statement of Activities
Charter School Component Units
For the Fiscal Year Ended June 30, 2014

	Amana Academy, Inc.	Fulton Educational Services, Inc.	Georgia Magnet Charter Schools Foundation, Inc.	Kipp South Fulton Academy, Inc.	Main Street Academy, Inc.	Fulton Sunshine Academy, Inc.	Total
Expenses							
Education	\$ 5,486,222	\$ 2,265,258	\$ 9,072,520	\$ 3,795,322	\$ 6,794,024	\$ 4,122,986	\$ 31,536,332
Revenues							
Program revenues:							
Charges for services	-	17,117	820,428	142,984	306,511	248,106	1,535,146
Operating grants	150,910	-	358,040	261,399	417,040	40,831	1,228,220
Total Program Revenues	150,910	17,117	1,178,468	404,383	723,551	288,937	2,763,366
Net Program Revenue	(5,335,312)	(2,248,141)	(7,894,052)	(3,390,939)	(6,070,473)	(3,834,049)	(28,772,966)
General Revenues							
Unrestricted grants	4,939,379	2,238,296	8,390,078	2,958,326	6,060,192	3,885,496	28,471,767
Investment earnings (loss)	-	-	(142,724)	-	-	-	(142,724)
Miscellaneous	113,364	10,787	24,084	159,744	158,292	30,141	496,412
Total General Revenues	5,052,743	2,249,083	8,271,438	3,118,070	6,218,484	3,915,637	28,825,455
Change in Net Position	(282,569)	942	377,386	(272,869)	148,011	81,588	52,489
Net Position (Deficit) Beginning of Fiscal Year	790,103	300,074	8,342,450	3,797,135	(361,976)	783,892	13,651,678
Net Position (Deficit) End of Fiscal Year	\$ 507,534	\$ 301,016	\$ 8,719,836	\$ 3,524,266	\$ (213,965)	\$ 865,480	\$ 13,704,167

See accompanying notes to the basic financial statements

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**NOTES TO BASIC FINANCIAL
STATEMENTS**

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

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Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

The Fulton County Board of Education, Georgia (the “School System”) was established under the laws of the State of Georgia and is governed by an elected seven-member board (the “Board”). Board members are elected by the public. The School System provides public education throughout Fulton County, Georgia, excluding the City of Atlanta, Georgia.

Note 1 - Summary of Significant Accounting Policies

The financial statements of the School System have been prepared in conformity with accounting principles generally accepted in the United States (GAAP) as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for governmental accounting and financial reporting.

The most significant of the School System’s accounting policies are described below.

1-A. Reporting Entity

The reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements are not misleading. The primary government of the School System consists of all funds, departments, boards, and agencies that are not legally separate from the School System. More specifically, the Board has the authority to make decisions, the power to approve selection of management personnel, the ability to significantly influence operations, and the primary accountability for fiscal matters.

Component units are legally separate organizations for which the School System is financially accountable. The School System is financially accountable for an organization if the School System appoints a voting majority of the organization's governing board and (1) the School System is able to significantly influence the programs or services performed or provided by the organizations; or (2) the School System is legally entitled to or can otherwise access the organization's resources; the School System is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the School System is obligated for the debt of the organization. Component units also may include organizations that are fiscally dependent on the School System in that the School System approves the budget, levies their taxes or issues their debt and also has a financial benefit or burden relationship with the School System.

The School System reports one blended component unit as follows:

Fulton County School Employees’ Pension Fund (the “Pension Trust Fund”) – The pension trust fund is governed by a committee of the Board of Education, known as the “Pension Board.” Although the pension trust fund is legally separate from the School System, the pension trust fund is reported as a part of the primary government because its primary purpose is to provide retirement benefits to the employees of the School System and because the pension trust fund is fiscally dependent on the School System. Separate financial statements of the pension trust fund can be obtained at 3121 Norman Berry Drive, East Point, Georgia 30344.

Charter Schools – The reporting entity includes six charter schools. Charter schools were created by the Georgia General Assembly to increase student achievement through academic and organizational innovation by encouraging local school systems to utilize the flexibility of performance based contract known as a “charter.”

The School District reports six discretely presented component units all of which are individual charter schools.

Pursuant to Georgia Statute 20-2-2062, charter schools are considered public schools and are entitled to receive equal treatment as a public school. The source of funding for public schools includes the State of Georgia Quality Basic Education allotment as prescribed in Georgia Statute 20-2-2068-1. Other resources are received from local, federal and other state grants, and donations. Charter schools within the School System’s boundaries receive allocations from the stated sources of revenue.

These charter schools are considered “Not for Profit Organizations” pursuant to Internal Revenue Code Section 501(c) (3). The Financial Accounting Standards Board (FASB) is the accepted standard-setting body for governmental not for profit accounting and financial reporting.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

Because the major portion of the funding for the charter schools comes through the School System, the School System is considered financially accountable for the charter schools and it would be misleading to not include the charter schools in the School System's financial reporting entity. The financial activities of the charter schools have been presented discretely because they provide services to third-parties outside the School System.

A listing of the charter schools follows:

Georgia Magnet Charter Schools Foundation, Inc.
3535 South Fulton Avenue
Hapeville, Georgia 30354

Main Street Academy, Inc.
1805 Harvard Avenue
College Park, Georgia 30337

Kipp South Fulton Academy, Inc.
1286 East Washington Avenue
East Point, Georgia 30344

Amana Academy, Inc.
285 South Main Street
Alpharetta, Georgia 30009

Fulton Educational Services, Inc.
Old Milton Parkway, Suite 100
Alpharetta, Georgia 30005

Fulton Sunshine Academy, Inc.
1335 Northmeadow Parkway
Roswell, Georgia 30076

The School System is not considered a component unit of any other governmental reporting entity.

1-B. Basis of Presentation

The School System's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities and fund financial statements, which provide a more detailed level of financial information.

Government-wide Financial Statements - The government-wide financial statements include the statement of net position and the statement of activities. These statements report financial information for the School System as a whole. Fiduciary funds are not presented in the government-wide financial statements.

The statement of net position presents the financial position of the governmental activities of the School System.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the School System's governmental activities. Direct expenses are those that are specifically associated with a function and therefore clearly identifiable to that particular function. The School System does not allocate indirect expenses to functions in the statement of activities.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report tuition, fees and other charges to users of the School System's services; (2) operating grants and contributions which finance annual operating activities including restricted investment income; and (3) capital grants and contributions which fund the acquisition, construction, or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions to these program uses. For identifying to which function program revenue pertains, the determining factor for *charges for services* is which function *generates* the revenue. For *grants and contributions*, the determining factor is to which function the revenues are *restricted*.

Other revenue sources not properly included with program revenues are reported as general revenues of the School System. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the School System.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

Fund Financial Statements - During the fiscal year, the School System segregates transactions related to certain School System functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the School System at this more detailed level. Fund financial statements are provided for governmental and fiduciary funds.

Major individual governmental funds are reported in separate columns.

Fund Accounting - The School System uses funds to maintain its financial records during the fiscal year. A fund is a fiscal and accounting entity with a self-balancing set of accounts. The School System uses two categories of funds: governmental and fiduciary.

Governmental Funds - Government funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Fund liabilities are assigned to the fund from which they will be liquidated. The School System reports the difference between governmental fund assets and liabilities and deferred inflows of resources as fund balance. The School System reports the following major governmental funds:

The General Fund – The general fund accounts for all financial resources except those required to be accounted for in another fund. The general fund’s fund balance is available to the School System for any purpose provided it is expended or transferred according to the general laws of the State of Georgia.

The 2007 SPLOST Capital Projects Fund – This fund accounts for the special purpose local option sales tax as authorized in 2007 and is being used primarily for acquiring school sites, constructing and equipping new school facilities, and renovating existing facilities.

The 2012 SPLOST Capital Projects Fund – This fund accounts for the special purpose local option sales tax as authorized in 2011 and is being used primarily for acquiring school sites, constructing and equipping new school facilities, and renovating existing facilities.

Debt Service Fund – This fund accounts for and reports financial resources that are restricted, committed or assigned to expenditures for general long-term debt principal and interest on the School District’s 1991 and 1998 general obligation bonds.

Fiduciary Funds - The School System reports the following fiduciary fund types:

Pension Trust Fund – This fund accounts for pension benefits within a defined benefit pension plan, for School System employees not covered by the Teachers Retirement System of Georgia as well as some employees who were employed prior to July 1, 1988, who transferred to the Teachers Retirement System of Georgia, but retained certain benefit guarantees in the local plan.

Agency Funds – These funds account for assets held by the School System as an agent for various school clubs or individuals.

1-C. Measurement Focus

Government-wide Financial Statements - The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of the School System are included on the statement of net position. The statement of activities reports revenues and expenses.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

Fund Financial Statements - All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities, along with deferred inflow of resources, generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared.

Governmental fund financial statements therefore include reconciliation with brief explanations to better identify the relationship between the government-wide statements and the governmental fund statements.

The pension trust fund type is accounted for on a flow of economic resources measurement focus on the fund financial reporting level. All assets and all liabilities associated with the operation of these funds are included on the statements of net position. The statements of changes in fund net position present increases (i.e., additions) and decreases (i.e., deductions) in net total assets. The agency funds are custodial in nature (assets equal liabilities) and do not involve the measurement of results of operations.

1-D. Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. At the fund reporting level, the governmental funds use the modified accrual basis of accounting. Fiduciary funds are reported on the accrual basis at the fund reporting level. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of unavailable revenue, and in the presentation of expenses versus expenditures.

Revenues – Exchange Transactions - Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded when the exchange takes place and in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School System, the phrase “available for exchange transactions” means expected to be collected within 60 days of fiscal year-end.

Revenues - Non-exchange Transactions - Non-exchange transactions in which the School System receives value without directly giving equal value in return, include sales taxes, property taxes, grants and donations. On an accrual basis, revenue from sales taxes is recognized in the period in which the taxable sale takes place. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied (Note 3-C). Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the fiscal year when the resources are required to be used or the fiscal year when use is first permitted, matching requirements, in which the School System must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the School System on a reimbursement basis.

The State of Georgia reimburses the School System for teachers’ salaries and operating costs through the Quality Basic Education (QBE) Formula Earnings program. State of Georgia law defines the formula driven grant that determines the cost of an academic school year and the State of Georgia’s share in this cost. Generally teachers are contracted for the school year (July 1 – June 30) and paid over a twelve month contract period, generally September 1 through August 31. In accordance with the requirements of the enabling legislation of the QBE program, the State of Georgia reimburses the School System over the same twelve month period in which teachers are paid, funding the academic school year expenditures. At June 30, the amount of teachers’ salaries incurred but not paid until July and August of the subsequent fiscal year are accrued as the State of Georgia has only postponed the final payment of their share of the cost until the subsequent appropriations for cash management purposes. By June 30 of each fiscal year, the State of Georgia has a signed appropriation that includes this final amount, which represents the State of Georgia’s intent to fund this final payment. Based on guidance in Government Accounting Standards Board (GASB) Statement No. 33, paragraph 74, the State of Georgia recognizes its QBE liability for the July and August salaries at June 30, and the School System recognizes the same QBE as a receivable and revenue, consistent with symmetrical recognition.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

On a modified accrual basis, revenue from non-exchange transactions also must be available (i.e., collected within 60 days of fiscal year-end).

Under the modified accrual basis, the following revenue sources are considered to be susceptible to accrual: property taxes, sales taxes, state Quality Basic Education (QBE) revenue, and federal and state grants. All other revenue items are considered to be measurable and available only when the School System receives cash.

Unearned Revenue - Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

Expenses/Expenditures - On the accrual basis of accounting, expenses are recognized at the time they are incurred. On the modified accrual basis, expenditures generally are recognized in the accounting period in which the related fund liability is incurred and due, if measurable.

1-E. Assets, Liabilities, and Fund Equity

1-E-1 Cash, Cash Equivalents, and Investments

Cash and cash equivalents include amounts in demand deposits as well as short-term investments with a maturity date within three months of the date acquired by the School System. Time deposits are classified as cash and cash equivalent without regard to maturity date. Official Code of Georgia Annotated (OCGA) Section 45-8-14 authorizes the School District to deposit its funds in one or more solvent banks, insured Federal savings and loan associations or insured chartered building and loan associations.

Investments are stated at fair value based on quoted market prices.

The OCGA Section 36-83-4 authorizes the School System to invest in the following type of obligations:

- Obligations of the State of Georgia or of any other states
- Obligations of the United States Government
- Obligations fully insured or guaranteed by the United States Government or a United States Government agency
- Obligations of any corporation of the United States Government
- Prime bankers' acceptances
- The State of Georgia local government investment pool (i.e., Georgia Fund I)
- Repurchase agreements
- Obligations of the other political subdivisions of the State of Georgia

The School System operates a cash and investment pool which generally all funds utilize, the principal's account fund and the pension trust fund. The School System pools money from the funds to facilitate disbursement and investment and to maximize investment earnings. Therefore, all cash and investments are essentially demand deposits and are considered cash and cash equivalents.

1-E-2 Receivables

All trade and property tax receivables are reported net of an allowance for uncollectibles, where applicable (Note 3-B).

1-E-3 Interfund Balances

On the fund financial statements, receivables and payables resulting from short-term interfund loans are classified as "interfund receivables/interfund payables." These amounts are eliminated in the governmental activities column of the statement of net position (Note 3-E).

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

1-E-4 Consumable Inventories

On the government-wide financial statements and at the fund financial reporting level, inventories are presented at cost using the weighted average cost method and are expensed when used (i.e., the consumption method). Donated food commodities are presented at fair value.

1-E-5 Prepaid Items

Payments made to vendors for services that will benefit periods beyond June 30, 2014, are recorded as prepaid items using the consumption method by recording an asset for the prepaid amount and reflecting the expenditure/expense in the fiscal year in which services are consumed. At the fund reporting level, an equal amount of fund balance is reported as nonspendable, as this amount is not available for general appropriation.

1-E-6 Capital Assets

General capital assets are those assets that generally result from expenditures in governmental funds. The School System reports these assets in the governmental activities column of the government-wide statement of net position but does not report these assets in the government fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the fiscal year. Donated capital assets are recorded at their fair market values as of the date received. Improvements to capital assets are capitalized. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are expensed.

All reported capital assets are depreciated except for land and construction in progress. Improvements are depreciated over the remaining useful lives of the related capital assets (Note 3-D).

Depreciation is computed using the straight-line method over the following useful lives:

Asset Class	Governmental Activities Estimated Lives	Capitalization Threshold
Buildings and improvements	15 - 50 Years	\$5,000
Furniture, equipment and vehicles	5 - 15 Years	\$5,000

At the inception of capital leases at the governmental fund reporting level, expenditures and an "other financing sources" of an equal amount are reported at the net present value of future minimum lease payments.

1-E-7 Net Pension Assets

The amount reported as net pension assets is the cumulative difference between annual pension cost and the School System's contributions to the Fulton County School Employees Pension Plan.

1-E-8 Compensated Absences

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the employer will compensate the employees for the benefits through paid time off or some other means.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

All compensated absence liabilities include salary-related payments, where applicable.

The total compensated absence liability is reported on the government-wide financial statements. Governmental funds report the compensated absence liability at the fund reporting level only “when due.”

1-E-9 Accrued Liabilities and Long-term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of these funds. However, compensated absences that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are “due for payment” during the current fiscal year. General obligation bonds are recognized as a liability in the governmental fund financial statements when due.

1-E-10 Fund Equity (Note 3-K)

Fund equity at the governmental fund financial reporting level is classified as “fund balance.” Fund equity at the government-wide financial reporting level is classified as “net position.”

Fund Balance – Generally, fund balance represents the difference between the current assets and current liabilities and deferred inflows of resources. In the fund financial statements, governmental funds report fund classifications that comprise a hierarchy based primarily on the extent to which the School System is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Fund balances are classified as follows:

- **Nonspendable** – Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.
- **Restricted** – Fund balances are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School System or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.
- **Committed** – Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by formal action of the School System Board of Education through the approval of a formal motion and passage of a resolution. Only, the School System Board of Education also may modify or rescind the commitment through approval of a formal motion.
- **Assigned** – Fund balances are reported as assigned when amounts are constrained by the School System’s intent to be used for specific purposes, but are neither restricted nor committed. Through resolution, the School System Board of Education has authorized the School System’s superintendent or designee to assign fund balances.
- **Unassigned** - Fund balances are reported as unassigned as the residual amount when the balances do not meet any of the above criterion. The School System reports positive unassigned fund balance only in the general fund. Negative unassigned fund balances may be reported in all funds.

Flow Assumptions – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the School System’s policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the School System’s policy to use fund balance in the following order:

- Committed
- Assigned
- Unassigned

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 1 - Summary of Significant Accounting Policies (Continued)

Net position - Net position represents the difference between assets and liabilities in reporting which utilizes the economic resources measurement focus. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any long-term borrowing used for the acquisition, construction or improvement of those assets. This net position amount also is adjusted by any bond related amounts (such as premiums, discounts, or deferred gains or losses on refundings). Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School System or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. All other net position is reported as unrestricted.

1-E-11 Interfund Activity

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds. Repayments from funds responsible for particular expenditures to the funds that initially paid for them are not presented on the financial statements (i.e., they are netted) (Note 3-E).

Transfers between funds reported in the governmental activities column are eliminated on the government-wide statement of activities.

1-E-12 Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

1-E-13 Comparative Data

Comparative total data for the prior fiscal year have been presented only for certain individual funds in the fund financial statements in order to provide an understanding of the changes in the financial position and operations of these funds. Also, certain amounts presented in the prior fiscal year data have been reclassified to be consistent with the current fiscal year's presentation.

1-E-14 Implementation of New GASB Standards

In fiscal year 2014, the School System implemented the following GASB Standards:

Statement No. 67, *Financial Reporting for Pension Plans—an amendment of GASB Statement No. 25*. As a companion statement to GASB Statement No. 67, the GASB issued Statement No. 68, which is not effective until fiscal year 2015. As a result, the adoption of GASB Statement No. 67 in this fiscal year requires specific note disclosures in addition to most of the current note requirements resulting from GASB Statement No. 27, *Accounting for Pensions by State and Local Government Employers*. In fiscal year 2015, the GASB Statement No. 27 note disclosures will no longer be required. GASB Statement No. 67 also requires some additional required supplementary information (Note 3-I).

Statement No. 70, *Accounting and Financial Reporting for Nonexchange Financial Guarantees*. The adoption of this statement does not have any impact on the School System's financial statements.

Note 2 – Stewardship, Compliance and Accountability

2-A. Budgetary Information – The School System adopts an annual budget for its general fund, all special revenue funds (excluding the principals' accounts), and the debt service fund. The budget is prepared in accordance with provisions of the Quality Basic Education Act, OCGA Section 20-2-167. The School System adopts a project budget for its capital projects funds. Budgets are adopted on a basis consistent with GAAP.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 2 – Stewardship, Compliance and Accountability (Continued)

The legal level of budgetary control (the level at which expenditures may not legally exceed appropriations) for the adopted annual operating budget for the general fund, school nutrition program, special revenue funds and the debt service fund is the function level within fund. For budgeted special revenue funds (excluding the school nutrition program), the legal level of budgetary control is the function level within the aggregate of the total of all special revenue funds with budgets. The School System’s management is authorized to transfer appropriations between functions within the same fund totaling less than \$100,000. The School Board approves all transfers of appropriations between functions of \$100,000 or more and all transfers of appropriations between funds, except as described below.

The budget is allocated to schools (i.e., cost centers) and cost center managers may transfer appropriations between functions as long as the transfer to one function can be offset by unused budget dollars in another function.

The original 2014 budget was amended during the fiscal year. All unexpended annual appropriations lapse at fiscal year-end.

2-B. Excess of Expenditures over Appropriations

The following functions were overspent in the final 2014 annual budget:

General fund:	
General administration	\$ 814,903
School administration	66,405
Other support services	1,587
Transfers out	72,926

Note 3 – Detailed Notes on All Funds

3-A. Deposits and Investments

Deposits (Governmental Funds)

The School System’s cash and investment policy limits deposits to demand and money market accounts, and time deposits at local banks. The School System’s deposits shall be secured by Federal Depositary Insurance Corporation (FDIC) coverage and/or bank pledges. State statutes require banks holding public funds to secure these funds by FDIC insurance, securities pledged at par value, and surety bonds at face value in combined aggregate totaling not less than 110 percent of the public funds held. State statutes define acceptable security for collateralization.

Custodial Credit Risk – Deposits – The custodial credit risk for deposits is the risk that, in the event of a bank failure, the School System’s deposits may not be recovered or may not be able to recover collateralized securities that are in the possession of an outside party.

Georgia Fund 1, created by OCGA 36-83-8, is a stable net asset value investment pool which follows Standard and Poor’s criteria for AAAM rated money market funds. However, Georgia Fund 1 operates in a manner consistent with Rule 2a-7 of the Investment Company Act of 1940 and is considered to be a 2a-7 like pool. The pool is not registered with the SEC as an investment company. The pool’s primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1.00 per share value). Net asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participant’s shares sold and redeemed based on a \$1.00 per share value. The fair value of the School System’s position in the pool is the same as the value of pool shares (\$1 per share value). The regulatory oversight agency for Georgia Fund 1 is the Georgia Office of the State Treasurer.

Funds included in this Pool are not required to be collateralized.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 – Detailed Notes on All Funds (Continued)

The fair value of the School System’s position in the pool approximates the value of the School System’s pool shares. Credit risk, value, and interest risk at June 30, 2014 are as follows:

Credit Risk	Value	Interest Risk
AAAF rated	\$ 521,902,196	62 day WAM

The School System classifies its investments in Georgia Fund I as cash and cash equivalents.

Investments (Governmental Funds)

Interest Rate Risk – Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment. The School System’s surplus funds management policy does not formally limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Quality Risk – Credit quality risk is that an issuer or other counterparty to an investment will not fulfill its obligations.

Custodial Credit Risk - Custodial credit risk is the risk that, in the event of a bank failure, the School System’s investments may not be recovered. Because of the collateralization requirements, the School System has no custodial credit risk for its investments.

Concentration of Credit Risk – Concentration of credit risk is the risk of loss attributed to the magnitude of the School System’s investment in a single issuer. The School System does not have a formally adopted investment policy for managing concentration of credit risk.

Deposits (Pension Trust Fund)

Custodial Credit Risk – Deposits – As of June 30, 2014, all of the Pension Trust Fund’s deposits were covered either by FDIC coverage or collateralized by the financial institution or a combination of the two.

Investments (Pension Trust Fund)

Pension Trust Fund investments are managed by a separate investment policy adopted by the Pension Trust Fund Board in compliance with State law, particularly O.C.G.A. §47-20-10 and O.C.G.A. §47-20-80. The Pension Trust Fund assets are invested in United States Government securities, domestic common stocks, international stocks, and domestic bonds based on asset allocation ranges and performance benchmarks.

Interest Rate Risk -The Pension Trust Fund investment policy adopts the following asset mix to achieve the lowest level of risk for the plan:

- Equity Securities between 45% and 75%.
- Fixed Income Securities between 15% and 45%.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 – Detailed Notes on All Funds (Continued)

At June 30, 2014, the Pension Trust Fund had the following investments and maturities:

Investment Type	Fair Value	Maturity Range (Time to Maturity)	
		Low	High
Corporate Bonds	\$ 29,832,229	0.13	30.63
Other Government Issues	42,073,437	7.63	29.63
Municipal Securities	495,614	8.42	42.75
Federal Home Loan Mortgage	8,519,124	7.00	29.09
Federal National Mortgage Association	7,072,286	5.92	29.17
Collateralized Mortgage Obligations	2,738,651	12.82	32.46
Other Fixed Income Securities	<u>2,494,359</u>	1.15	6.63
Sub-total	93,225,700		
Real Estate Investment Trust	6,422,729		
Limited Partnerships	1,557,726		
Equity Securities	156,869,862		
U.S. Mutual Funds	<u>93,333,676</u>		
Total	<u>\$ 351,409,693</u>		

Credit Quality Risk – The Pension Trust Fund policy prohibits investments in direct real estate, and no more than 75% (at cost) of Pension Trust Fund assets shall be invested in equities. It is the Pension Trust Fund’s policy to limit investments in common or preferred stock of a corporation to those corporations listed on one or more of the recognized national stock exchanges in the United States, or those traded on the NASDAQ National Market. The policy also limits stock investments to not more than five (5) percent of cost of the assets of any fund in common or preferred stock of any one issuing corporation and the aggregate investment of any fund in any one issuing corporation shall not exceed three (3) percent of the outstanding capital stock of that corporation. Domestic bonds are limited to those with ratings that meet or exceed Standard and Poor’s BBB or Moody’s Baa ratings.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 – Detailed Notes on All Funds (Continued)

At June 30, 2014, the credit risk for the Pension Trust Fund’s investments follows:

	<u>Fair Value</u>	<u>Credit Quality Ranges</u>
Corporate Bonds	\$ 29,832,229	AA+ / BBB-
Other Government Issues	42,073,437	AAA / not rated
Federal Home Loan Mortgage	8,519,124	Not rated
Federal National Mortgage Association	7,072,286	Not rated
Municipal Securities	495,614	AAA / A2
Collateralized Mortgage Obligations	2,738,651	AAA / not rated
Other Fixed Income Securities	2,494,359	AAA / not rated
Real Estate Investment Trust	6,422,729	Not rated
Limited Partnerships	1,557,726	Not rated
Equity Securities	156,869,862	Not rated
U.S. Mutual Funds	93,333,676	Not rated
	<u>\$ 351,409,693</u>	

Concentration of Credit Risk – Concentration of credit risk is the risk of loss attributed to the magnitude of the Pension Trust Fund’s investment in a single issuer. The only investments in excess of 5% of the School System’s investment portfolio are federal securities and mutual funds, both of which are not subject to this risk.

Foreign Currency Risk - The risk that changes in exchange rates will adversely affect the fair value of an investment or a deposit. The Pension Trust Fund has no significant foreign currency risk.

Rate of Return - For the year ended June 30, 2014, the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense, was 20.49%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Long-range Expected Rate of Return – The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The long-range expected rate of return as of June 30, 2014 is 7%.

The cash and cash equivalents reconciliation follows:

	Cash and Cash Equivalents	Investments	Total
Primary Government - Fund Reporting Level:			
Governmental Funds - Balance Sheet	\$ 566,849,693	\$ -	\$ 566,849,693
Statement of Fiduciary Net Position	18,714,050	351,422,168	370,136,218
Total	<u>\$ 585,563,743</u>	<u>\$ 351,422,168</u>	<u>\$ 936,985,911</u>

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 – Detailed Notes on All Funds (Continued)

3-B. Receivables

Receivables at June 30, 2014, consisted of property taxes, sales taxes, accounts (billings for user charges), and intergovernmental receivables arising from grants.

Receivables and payables are recorded on the School System’s financial statements to the extent that the amounts are determined to be material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation, and in the case of receivables, collectibility.

The allowances for uncollectibles are as follows:

- General fund \$417,418
- Debt service fund 5,447

3-C. Property Taxes

Property taxes for the June 30, 2014 fiscal year were levied and billed on August 15, 2013, based on property values assessed as of January 1, 2013, and are payable on or before October 15, 2013. An interest penalty of 10% per annum is charged on property taxes not paid within 90 days of the due date. Property taxes become an enforceable lien on January 31, 2014.

(this page is continued on the subsequent page)

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 – Detailed Notes on All Funds (Continued)

3-D. Capital Assets

Capital asset activity for the fiscal year ended June 30, 2014, was as follows:

	Reclassified Balance 7/1/2013	Additions	Deductions	Balance 6/30/2014
Governmental activities:				
Nondepreciable capital assets:				
Land	\$ 217,587,060	\$ 39,430,544	\$ -	\$ 257,017,604
Construction in progress	21,488,008	76,810,192	62,442,872	35,855,328
Total nondepreciable capital assets	<u>239,075,068</u>	<u>116,240,736</u>	<u>62,442,872</u>	<u>292,872,932</u>
Depreciable capital assets:				
Buildings and improvements	1,905,931,659	62,442,872	-	1,968,374,531
Furniture and equipment	32,560,625	857,762	617,853	32,800,534
Vehicles	62,752,487	4,889,311	811,270	66,830,528
Total depreciable capital assets	<u>2,001,244,771</u>	<u>68,189,945</u>	<u>1,429,123</u>	<u>2,068,005,593</u>
Total capital assets	<u>2,240,319,839</u>	<u>184,430,681</u>	<u>63,871,995</u>	<u>2,360,878,525</u>
Accumulated depreciation:				
Buildings and improvements	537,753,746	49,276,045	-	587,029,791
Furniture and equipment	23,977,851	2,439,727	518,309	25,899,269
Vehicles	31,189,370	3,852,982	767,205	34,275,147
Total accumulated depreciation	<u>592,920,967</u>	<u>55,568,754</u>	<u>1,285,514</u>	<u>647,204,207</u>
Governmental activities capital assets, net	<u>\$ 1,647,398,872</u>	<u>\$ 128,861,927</u>	<u>\$ 62,586,481</u>	<u>\$ 1,713,674,318</u>
Governmental activities depreciation expense:				
Instruction		\$ 39,556,294		
Pupil services		205,397		
Improvement of instructional services		843,617		
Educational media services		2,013,378		
General administration		26,738		
School administration		1,207,211		
Business administration		510,403		
Maintenance and operation of plant		1,075,688		
Student transportation services		6,008,081		
Central services		500,004		
Other support services		13,373		
Food service		<u>3,608,569</u>		
Total governmental activities depreciation expense		<u>\$ 55,568,754</u>		

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

3-E. Interfund Balances and Transfers

Interfund Balances - Interfund receivables and payables relate to cash overdrafts in the cash and investment pool.

	Payable from:
	Nonmajor governmental fund
Payable to:	fund
General fund	\$ 1,093,805

Interfund Transfers –The transfer between the general fund and nonmajor governmental funds are for a miscellaneous item.

	Transfers from:
	General fund
Transfers to:	fund
Nonmajor governmental funds	\$ 134,926

3-F. Deferred Inflow of Resources

In addition to liabilities, the statement of financial position reports a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflow of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The School System reports one of these items. This item, *unavailable revenue*, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues for both property taxes (\$10,571,634) and state grants for construction (\$11,574,801). These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

3-G. Compensated Absences

School System employees can earn annual vacation leave based on length of service, up to a maximum of 20 days after 10 years of service. Annual vacation leave may be accumulated up to a maximum of 60 days. Sick and personal leave is accrued at 1.25 to 2 days per month, and may be accumulated, up to 20 days per year, with a maximum accumulation of 120 days. If an employee retires from the School System with a minimum of 10 years of service, the School System will pay the employee for one-half of their accumulated sick and personal leave, up to 40 days (a total of 80 days of accumulated leave).

3-H. Long-term Debt

Governmental Activities - The School System has the following long-term debt payable at June 30, 2014.

1991 Series General Obligation Bonds – On November 1, 1991, the School System issued \$133,960,000 of general obligation refunding bonds, Series 1991, with interest payments due semiannually on May 1 and November 1 and principal payments due on May 1 of each fiscal year. Interest rates vary from 4.75% to 6.375%. This debt refunded general obligation bonds, Series 1987 in the amount of \$118,000,000. The estimated amount of refunded debt related to this issue still outstanding at June 30, 2014 is \$16,181,397.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

Annual debt service requirements to maturity as of June 30, 2014 are as follows:

Fiscal Year Ending	Principal	Interest	Total
2015	\$ 7,200,000	\$ 1,171,088	\$ 8,371,088
2016	7,125,000	712,088	7,837,088
2017	4,045,000	257,044	4,302,868
Total	<u>\$ 18,370,000</u>	<u>\$ 2,140,220</u>	<u>\$ 20,511,044</u>

1998 Series General Obligation Bonds - On June 15, 1998, the School System issued \$135,150,000 of general obligation refunding bonds, Series 1998, with interest payments due semiannually on January 1 and July 1 and principal payments due on January 1 of each fiscal year. Interest rates vary from 4.0% to 5.5%. This debt refunded general obligation bonds, Series 1993 in the amount of \$160,710,000. The estimated amount of refunded debt related to this issue still outstanding at June 30, 2014 is \$70,160,000.

Annual debt service requirements to maturity as of June 30, 2014 are as follows:

Fiscal Year Ending	Principal	Interest	Total
2015	\$ 8,420,000	\$ 3,743,956	\$ 12,163,956
2016	8,845,000	3,301,906	12,146,906
2017	9,305,000	2,826,488	12,131,488
2018	9,805,000	2,326,344	12,131,344
2019	10,330,000	1,799,325	12,129,325
2020-2022	22,385,000	1,863,400	24,248,400
Total	<u>\$ 69,090,000</u>	<u>\$ 15,861,419</u>	<u>\$ 84,951,419</u>

2011 Intergovernmental Agreement – City of Union City, Georgia - On August 1, 2011, the School System entered into an intergovernmental agreement with the City of Union City, Georgia to pay the City installments sufficient for the City to pay their debt service on bonds. The bonds, issued in the amount of \$35,635,000, are special limited obligation revenue term bonds (federally taxable qualified school construction bonds – direct payment) of the City. The bonds carry an interest rate of 4.730% and are due January 1, 2027. Under the agreement, the School System will pay the City installment payments sufficient to pay the debt service on the bonds. The School System’s obligation to make payments is absolute and unconditional. The bonds are being issued for the purpose of paying a portion of the cost of constructing and equipping a replacement high school for the existing Banneker High School.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

Annual debt service requirements to maturity as of June 30, 2014 are as follows:

Fiscal Year Ending	Principal	Interest	Total
2015	\$ 2,375,666	\$ 1,685,536	\$ 4,061,202
2016	2,375,667	1,685,535	4,061,202
2017	2,375,666	1,685,536	4,061,202
2018	2,375,667	1,685,535	4,061,202
2019	2,375,666	1,685,536	4,061,202
2020-2024	11,878,334	8,427,678	20,306,012
2025-2027	7,127,000	5,056,606	12,183,606
Total	\$ 30,883,666	\$ 21,911,962	\$ 52,795,628

Changes in Long-term Debt - Changes in the School System's long-term obligations consisted of the following for the fiscal year ended June 30, 2014:

	Outstanding 7/1/2013	Additions	Reductions	Outstanding 6/30/2014	Amounts Due in One Year
Governmental Activities					
1991 general obligation bonds	\$ 25,640,000	\$ -	\$ 7,270,000	\$ 18,370,000	\$ 7,200,000
1998 general obligation bonds	77,100,000	-	8,010,000	69,090,000	8,420,000
2011 intergovernmental agreement	33,259,333	-	2,375,667	30,883,666	2,375,666
Workers' compensation					
insurance claims	10,699,724	8,265,434	8,061,347	10,903,811	5,451,906
Other claims and judgments	1,255,094	1,263,341	361,669	2,156,766	1,661,106
Compensated absences	29,881,176	30,498,801	27,604,335	32,775,642	29,498,078
Total Governmental Activities	\$ 177,835,327	\$ 40,027,576	\$ 53,683,018	\$ 164,179,885	\$ 54,606,756

The debt service fund retires the general obligation bonds. The 2012 SPLOST capital projects fund will retire the intergovernmental agreement. If future special purpose local option sales taxes are not approved, the general fund will retire this obligation. Primarily the general fund retires the workers' compensation insurance claims, other claims and judgments and compensated absences.

3-I. Pensions

The School System's employees either belong to the Teachers' Retirement System of Georgia (TRS), which is a cost-sharing multiple employer public employees' retirement system or the Fulton County School Employees Pension Plan, a single employer defined benefit pension plan.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

Teachers' Retirement System of Georgia

Substantially all teachers, administrators, and clerical personnel employed by the School System are members of TRS. TRS provides retirement and disability benefits, and death benefits to plan members and beneficiaries. Title 47, Chapter 3 of the Official Code of Georgia Annotated, assigns the authority to establish and amend benefit provisions to the TRS Board of Trustees. The TRS Board of Trustees issues a publicly available financial report that includes financial statements and required supplementary information for TRS. That report may be obtained by writing to TRS of Georgia, Two Northside 75, Suite 400, Atlanta GA 30331, or by calling 1-800-352-0650.

A member is eligible for retirement after 30 years of creditable service, regardless of age, or after 10 years of creditable service and attainment of age 60. A member is eligible for early retirement after 25 years of creditable service. If an employee retires under this provision, the benefit will be permanently reduced by the lesser of one-twelfth of 7% for each month below age 60, or 7% for each year or fraction of a year less than 30 years of creditable service. Retirement benefits paid to members are equal to 2% of the average of the member's two consecutive highest paid years of service multiplied by the number of years of creditable service up to 40 years. The normal retirement pension is payable monthly for life. Options are available for distribution of the member's monthly pension at a reduced rate to a designated beneficiary on the member's death.

Retirement benefits also include death and disability benefits whereby the disabled member or surviving spouse is entitled to receive annually an amount equal to the member's service retirement benefit or disability retirement, whichever is greater. The benefit is based on the member's creditable service (minimum of 10 years) and compensation up to the date of death.

Members become fully vested after ten years of service. If a member is terminated with less than ten years of service, no vesting of employer contributions occurs, but the member's contribution is refunded with interest.

Funding Policy - Employees of the School System who are covered by TRS are required to pay 6% of their gross earnings to TRS. The School System makes monthly employer contributions to TRS at rates adopted by the TRS Board of Trustees as advised by their independent actuary. The employer contribution rate was 12.28% for fiscal year 2014 and 11.41% for fiscal year 2013 and 10.28% for fiscal year 2012.

Total actual and required contributions for the last three fiscal years were as follows:

	2014	2013	2012
Employer contribution	\$ 59,133,343	\$ 53,563,438	\$ 47,972,816
Percentage contributed	100%	100%	100%

Fulton County School Employees Pension Plan

Plan Description - All full-time School System employees who are not members of TRS are required to participate in the Fulton County School Employees' Pension Fund (the "Fund"), a mandatory, single-employer defined benefit pension plan established by state statute. All full-time School System personnel employed prior to June 30, 1988 and who were transferred to TRS on July 1, 1988, retained membership in the Fund, as well as potential benefits from the Fund, although primary benefits will be from TRS. All Plan participant, actuarial and fund data include these employees as members.

The Fulton County School Employees' Pension Fund board administers the Fund. The Pension Board consists of seven voting members and one non-voting member. The school superintendent is the non-voting member. The voting members of the board include:

- The chief financial officer
- The executive director of fiscal services

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

- Two members nominated by the Pension Board and appointed by the School Board for four year terms who shall be former teachers or employees of the School System and participants in the Plan.
- Two members nominated by the Pension Board and appointed by the School Board for four year terms who shall be active teachers or employees of the School System and participants in the Plan.
- One member nominated by the Pension Board and appointed by the School Board for four year terms who shall be a school administrator of the School System and a participant in the Plan.

The School System issues a publicly available financial report that includes financial statements and required supplementary information for the Fund. The financial reports may be obtained by writing to Fulton County School Employees' Pension Fund, at 3121 Norman Berry Drive, East Point, Georgia 30344.

Fund Membership - At June 30, 2013, the date of the most recent actuarial valuation, there were 5,393 participants respectively, consisting of the following:

	June 30, 2013
Active plan participants	2,218
Inactive plan members entitled to but not yet receiving benefits	252
Inactive plan members or beneficiaries currently receiving benefits	2,923
Total participants	5,393

Plan Benefits – Benefits for members covered under the 1978 Pension Law are 2% of the participant's final average monthly earnings multiplied by the years of creditable service. For members covered under the 1962 Pension Law, benefits are 1.76% of the participant's final average monthly earnings multiplied by years of creditable service. The maximum monthly benefit is equal to 75% of final average monthly earnings. The Fund awards a 3% cost of living increase annually.

Benefits vest after 10 years of service. Most participants are eligible to receive benefits at 65 and 55 years old with 25 and 30 years of creditable service, respectively, at the time of disability and at death. Benefits vary based on certain benefit elections made by members.

Funding Policy - The contribution requirements of Plan members and the School System are established in accordance with the applicable pension law. Fund members covered under the 1978 law contribute 6.6% of gross salary if beneficiary coverage is elected and 5.6% of gross salary if beneficiary is not elected. Members covered under the 1962 law contribute 6% of gross salary if beneficiary coverage is elected and 5% of gross salary if beneficiary coverage was not elected. Members covered under laws prior to 1962 contribute amounts prescribed in those laws.

The School System's contribution is the actuarially determined amount necessary to fund plan benefits; the current rate is 43.67% of annual covered payroll. The contribution requirements of Plan members and the School System are established and may be amended by the Pension Board. Total contributions to the Plan for the fiscal years ended June 30, 2014, 2013, and 2012 were \$29,179,000, \$29,758,000, and were \$29,534,000 respectively.

Annual Pension Cost – The School System's actual pension costs for the last three fiscal years are as follows:

Fiscal Year Ended June 30,	Annual Pension Cost*	Actual Pension Contribution*	Percentage Contributed	Net Pension (Assets)
2012	\$ 30,074	\$ 29,534	98.2%	\$ (12,595,779)
2013	30,340	29,758	98.1%	(12,013,779)
2014	29,836	29,179	97.8%	(11,356,779)

* Amounts expressed in \$1,000

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

Net Pension Liability – The components of the net pension liability of the School System at June 30, 2014 were as follows;

Total pension liability	\$	475,303,305
Plan fiduciary net position		364,579,202
Net pension liability	\$	110,724,103
Plan fiduciary net position as a percentage of the total pension liability		76.7%

Actuarial Assumptions – The total pension liability was determined by an actuarial valuation as of June 30, 2013 with update procedures performed by the actuary to roll forward to the total pension liability measured as of June 30, 2014. The following actuarial assumptions apply to all periods included in the measurement:

Inflation		2.75%
Salary increases	4.75% - 8.0%	(including inflation)
Mortality		RP-2000 mortality set forward
Investment rate of return		7% net of expenses

The actuarial assumptions used in the June 30, 2013 valuations were based on the results of an actuarial experience study for the period of July 1, 2006-June 30, 2011.

Discount Rate – The discount rate used to measure the total pension liability was 7%. The plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the discount rate for calculating the total pension liability is equal to the long-range expected rate of return.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate – The following presents the net pension liability of the School System, calculated using the discount rate of 7%, as well as what the School System’s net pension liability would be if it were calculated using a discount rate that is 1% lower (i.e., 6%) or 1% higher (i.e., 8%) than the current rate.

	1% Decrease or 6%	Current Discount Rate 7%	1% Increase or 8%
Total Pension Liability	\$ 531,137,982	\$ 475,303,305	\$ 428,508,633
Fiduciary Net Position	364,579,202	364,579,202	364,579,202
Net Pension Liability	\$ 166,558,780	\$ 110,724,103	\$ 63,929,431

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of June 30, 2014 and the current sharing pattern of costs between employer and employee.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

Net Pension Asset - The School System's annual pension cost and net pension asset at June 30, 2014, 2013 and 2012 are as follows:

<i>Calculation of Net Pension Asset</i>	<u>June 30, 2014</u>	<u>June 30, 2013</u>	<u>June 30, 2012</u>
Annual required contribution	\$ 29,179,000	\$ 29,758,000	\$ 29,534,000
Interest on net pension asset	(841,000)	(882,000)	(920,000)
Adjustment to annual required contribution	<u>1,498,000</u>	<u>1,464,000</u>	<u>1,460,000</u>
Annual pension cost	29,836,000	30,340,000	30,074,000
Contributions made	<u>(29,179,000)</u>	<u>(29,758,000)</u>	<u>(29,534,000)</u>
Decrease in net pension asset	657,000	582,000	540,000
Net pension asset at beginning of fiscal year	<u>12,013,779</u>	<u>12,595,779</u>	<u>13,135,779</u>
Net pension asset at end of fiscal year	<u>\$ 11,356,779</u>	<u>\$ 12,013,779</u>	<u>\$ 12,595,779</u>

Plan Funded Status – The School System's funding status based upon the most recent actuarial valuation follows:

Schedule of Funded Status						
	(1)	(2)	(3)	(4)	(5)	(6)
Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL) Entry Age	Unfunded AAL/(UAAL) (2)-(1)	Funded Ratio (2)/(1)	Annual Covered Payroll	UAAL as a Percentage of Covered Payroll
6/30/2013	\$ 278,691,000	\$ 466,958,000	\$ 188,267,000	59.7%	\$ 67,286,000	279.8%

The required schedule of funding progress immediately following the notes to the basic financial statements present multiyear trend information about whether the actuarial value of Plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Actuarial Valuation Information – The School System's actuarial valuation information is as follows:

Current Valuation Date	June 30, 2013	June 30, 2012
Actuarial Cost Method	Entry Age Normal	Entry Age Normal
Amortization Method	Level Dollar Amount, Closed	Level Dollar Amount, Closed
Amortization Period*	30 years from 7/1/1994	30 years from 7/1/1994
Asset Valuation Method	Smoothed Market Value (5 year smoothing)	Smoothed Market Value (5 year smoothing)
Actuarial Assumptions:		
Investment Rate of Return	7.00%	7.00%
Projected Salary Increases	8.00% to 4.75% Graded	8.00% to 4.75% Graded
Includes Inflation at	2.75%	3.00%
Cost-of-Living Adjustment	3.00%	3.00%

*The unfunded liability is composed of several different elements the majority (73%) of which is an initial unfunded liability from 1994 which has 11 years left on the amortization period. The remainder is composed of experience losses and gains, and assumption charges for multiple years, all of which are subject to their own amortization period which is limited to 30 years as prescribed in the Georgia Code.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

3-J. Other Postemployment Employment Benefits

Plan Description. The Georgia School Personnel Post-employment Health Benefit Fund (School OPEB Fund) is a cost-sharing multiple-employer defined benefit post-employment healthcare plan that covers eligible former employees of public school systems, libraries and regional educational service agencies. The School OPEB Fund provides health insurance benefits to eligible former employees and their qualified beneficiaries through the State Employees Health Benefit Plan administered by the Department of Community Health. The Official Code of Georgia Annotated (O.C.G.A.) assigns the authority to establish and amend the benefit provisions of the group health plans, including benefits for retirees, to the Board of Community Health (Board). The Department of Community Health, which includes the School OPEB Fund, issues a separate stand-alone financial audit report and a copy can be obtained from the Georgia Department of Audits and Accounts.

Funding Policy. The contribution requirements of plan members and participating employers are established by the Board in accordance with the current Appropriations Act and may be amended by the Board. Contributions of plan members or beneficiaries receiving benefits vary based on plan election, dependent coverage, and Medicare eligibility and election.

For members with fewer than five years of service as of January 1, 2012, contributions also vary based on years of service. On average, members with five years or more of service as of January 1, 2012, pay approximately 25 percent of the cost of the health insurance coverage. In accordance with the Board resolution dated December 8, 2011, for members with fewer than five years of service as of January 1, 2012, the State provides a premium subsidy in retirement that ranges from 0% for fewer than 10 years of service to 75% (but no greater than the subsidy percentage offered to active employees) for 30 or more years of service. The subsidy for eligible dependents ranges from 0% to 55% (but no greater than the subsidy percentage offered to dependents of active employees minus 20%). No subsidy is available to Medicare eligible members not enrolled in a Medicare Advantage Option.

The Board of Community Health sets all member premiums by resolution and in accordance with the law and applicable revenue and expense projections. Any subsidy policy adopted by the Board may be changed at any time by Board resolution and does not constitute a contract or promise of any amount of subsidy.

Participating employers are statutorily required to contribute in accordance with the employer contribution rates established by the Board. The contribution rates are established to fund all benefits due under the health insurance plans for both active and retired employees based on projected “pay-as-you-go” financing requirements. Contributions are not based on the actuarially calculated annual required contribution (ARC) which represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

The combined active and retiree contribution rates established by the Board for employers participating in the School OPEB Fund for the fiscal year ended June 30, 2014, were as follows:

Certified employees

July 2013 – June 2014	\$945.00 per member per month
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Non-Certificated Employees

July 2013 – June 2014	\$596.20 per member per month
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No additional contribution was required by the Board for fiscal year 2014 nor contributed to the School OPEB Fund to prefund retiree benefits. Such additional contribution amounts are determined annually by the Board in accordance with the School Plan for other post-employment benefits and are subject to appropriation.

The School System's contributions to the health insurance plans for the fiscal years ended June 30, 2014, June 30, 2013, and June 30, 2012, were \$88,609,919, \$81,889,346, and \$72,663,519 respectively, which equaled the required OPEB cost.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

3-K. Fund Equity (Note 1-E-10)

Fund Balances – Fund balances are classified as follows:

- **Nonspendable** – The following fund balances are nonspendable because they are not in spendable form:

General Fund:	
Prepaid items	<u>\$ 466,468</u>
2012 SPLOST Capital Projects Fund	
Prepaid items	<u>\$ 842,768</u>
Nonmajor Governmental Fund:	
Inventories	<u>\$ 1,151,082</u>
Nonmajor Permanent Fund	
Balance	<u>\$ 3,258</u>

- **Restricted** – The following fund balances are legally restricted to specified purposes:

2007 SPLOST Capital Projects Fund:	
Capital projects	<u>\$ 24,674,317</u>
2012 SPLOST Capital Projects Fund:	
Capital projects	<u>\$ 184,017,999</u>
Debt Service Fund:	
Principal and interest on long-term bonds	<u>\$ 4,356,254</u>
Nonmajor Governmental Funds:	
School nutrition program	\$ 10,535,290
Capital projects	7,251,222
Principals' funds	2,910,102
Program purposes	<u>507,289</u>
Total Nonmajor Governmental Funds:	<u>\$ 21,203,903</u>

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

- **Committed** – The following fund balances are committed to specific purposes:

General Fund:	
Working capital reserve	\$ 43,917,185
Catastrophic event reserve	43,917,185
Revenue stabilization reserve	43,917,185
Textbooks	6,702,293
Risk management	4,100,000
Charter school	<u>9,095,337</u>
Total General Fund	<u><u>\$ 151,649,185</u></u>

- **Assigned** – The following fund balances are assigned to specific purposes:

General Fund:	
Subsequent fiscal year's operating budget	\$ 42,420,839
Cabinet reimbursement	<u>28,039</u>
Total General Fund	<u><u>\$ 42,448,878</u></u>

Net Investment in Capital Assets – The net investment in capital assets reported on the government-wide statement of net position as of June 30, 2014 are as follows:

	Governmental
	<u>Activities</u>
Net investment in capital assets:	
Cost of capital assets	\$ 2,360,878,525
Less accumulated depreciation	<u>647,204,207</u>
Book value	1,713,674,318
Less capital related debt	118,343,666
Less retainage payable	<u>4,524,115</u>
Net investment in capital assets	<u><u>\$ 1,590,806,537</u></u>

3-L. Operating Leases

Lesser Agreement - The School System leases certain parcels of land for use by others (cell towers) for varying terms. The leases are accounted for as operating leases and revenues are recorded when earned. Revenue derived from these leases during fiscal year 2014 was \$816,148 and is reported as local revenue in the School System's general fund.

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 3 - Detailed Notes on All Funds (Continued)

The following is a schedule of minimum future rentals to be received under these operating leases at June 30, 2014:

<u>Fiscal Year Ending June 30,</u>	<u>Amount</u>
2015	\$ 282,404
2016	208,053
2017	212,417
2018	152,137
2019	141,995
2020-2024	358,052
2025-2027	<u>179,392</u>
Total	<u>\$ 1,534,450</u>

3-M. On-behalf Payments for Fringe Benefits

The School System has recognized revenue and expenditures of \$33,958 for teachers' pension cost paid by the Georgia Department of Education on the School System's behalf to the Georgia Department of Community Health for non-certified personnel. Additionally, \$41,491,680 was paid by the Georgia Department of Education to the Georgia Department of Community Health for group health insurance of the School System.

Note 4 – Other Notes

4-A. Risk Management

The School System is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets (property, plant and equipment); Management Liability (School Board Legal); Workers Compensation (job related injuries or illnesses to employees); Fleet accidents (vehicle(s)); theft of funds (money, securities, etc.); Acts of God and Unemployment Compensation.

The School System has in place commercial insurance for risk of loss exposures associated with assets (property, plant and equipment) and theft of funds (money, securities, etc.). Effective July 1, 2009 the School System began self-insuring the following exposures under a Defense and Indemnity Agreement: Fleet (all District owned vehicles), School Children in Transit; Employee Related Incidents, excluding Workers Compensation (Management Liability), and General Liability. The School System also relies on the protection of Sovereign Immunity under the Georgia Constitution.

Workers' Compensation Claims – The School System has elected to self-insure its Workers' Compensation exposure. The School System has established a Risk Management Program to include Workers' Compensation administration and claims. In connection with this program, a Self-Insurance Reserve Fund has been established within the General Fund by the School System. The School System accounts for claims within the General Fund with expenses/expenditures and liabilities being reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated.

Changes in the Workers' Compensation claims liability during the last three fiscal years are as follows:

<u>Fiscal Year Ended June 30,</u>	<u>Beginning of Fiscal Year Liability</u>	<u>Current Fiscal Year Claims and Changes in Estimates</u>	<u>Claim Payments</u>	<u>End of Fiscal Year Liability</u>
2012	\$ 5,392,647	\$ 8,747,084	\$ 5,904,550	\$ 8,235,181
2013	8,235,181	8,423,105	5,958,562	10,699,724
2014	10,699,724	8,265,434	8,061,347	10,903,811

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 4 – Other Notes (Continued)

The School System has purchased surety bonds to provide additional insurance coverage as follows:

<u>Positions Covered</u>	<u>Amount</u>
Superintendent	\$100,000
High School Principals Bond	100,000
Elementary & Middle School Principals Bond	100,000

4-B. Contingent Liabilities

The School System has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies or their designee. These audits could result in a request for reimbursement to the grantor agency for costs disallowed under terms of the grant. Based on prior experience, the School System believes such disallowances, if any, will be immaterial.

The School System was a defendant in several lawsuits at June 30, 2014. In the opinion of School System management, the outcome of these contingencies will not have a material effect on the financial position of the School System.

4-C. Commitments

Construction Commitments - As of June 30, 2014, the School System has made the following significant construction commitments:

<u>Contractor</u>	<u>Total Contract</u>	<u>Remaining Commitments</u>
Amacher Bros. Construction	\$ 2,026,863	\$ 894,453
Balfour Beatty Construction	10,504,428	10,218,151
Energy & Environment LLC	509,588	111,792
Evergreen Construction	70,599,001	45,896,646
Hogan Construction Group LLC	32,328,282	31,033,230
Merit Construction	24,619,269	10,368,473
Osprey Management, LLC	460,760	246,745
P.E. Structures & Associates, LLC	455,500	306,650
Parrish Construction Group, Inc.	25,685,854	24,916,930
Randolph & Company Inc	2,659,000	1,561,670
Southcore Construction	2,243,984	800,695
Southeastern Surfaces & Equipment	669,100	10,099
Sprinturf LLC	324,000	309,182
Swofford Construction Inc.	8,577,750	6,384,973
Triad Construction Company	26,961,341	5,801,978
	<u>208,624,720</u>	<u>138,861,669</u>
Total	\$ 208,624,720	\$ 138,861,669

Fulton County Board of Education, Georgia
Notes to the Basic Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 4 - Other Notes (Continued)

Encumbrance Commitments - As of June 30, 2014, the School System has encumbered amounts that they intend to honor in the subsequent fiscal year for the following major governmental funds:

Major Governmental Funds:	
General Fund	\$ 8,422,350
2007 SPLOST Capital Projects Fund	8,105,178
2012 SPLOST Capital Projects Fund	<u>88,973,689</u>
Total Major Governmental Funds:	<u><u>\$ 105,501,217</u></u>
Total Nonmajor Governmental Funds	<u><u>\$ 1,732,283</u></u>

The majority of the construction commitments also are encumbered and included in the above amounts.

4-D. Pollution Remediation Obligations

The School System has been named as the potentially responsible party for remediation of the petroleum contamination at two of our facilities - Old South Fulton Transportation Facility located at 71 Heath Street, Fairburn and Old North Fulton Transportation Facility located at 1540 Warsaw Road, Roswell. After meeting the obligation of the \$10,000 deductible for each site, the Georgia Underground Storage Tank (GUST) Trust Fund began reimbursing the School System for funds spent on remedial activities. There is no liability required to be reported as of June 30, 2014.

**REQUIRED SUPPLEMENTARY
INFORMATION**

Fulton County Board of Education, Georgia
Required Supplementary Information
For the Fiscal Year Ended June 30, 2014

Schedule of Funding Progress

Actuarial Valuation Date	Actuarial Value Assets (a)	Entry Age Normal Actuarial Accrued Liability (AAL) (b)	Unfunded Actuarial Accrued Liability (UAAL) (c) (b - a)	Funded Ratio (a/b)	Annual Covered Payroll (d)	UAAL as a Percentage of Covered Payroll [(b - a)/(d)]
June 30, 2006	\$ 178,483,000	\$ 384,095,000	\$ 205,612,000	46.5%	\$ 118,891,000	172.9%
June 30, 2007	196,978,519	428,512,000	231,533,481	46.0%	120,528,000	192.1%
June 30, 2009	219,789,000	450,866,000	231,077,000	48.7%	110,563,000	209.0%
June 30, 2010	228,445,000	452,350,000	223,905,000	50.5%	95,551,000	234.3%
June 30, 2011	244,088,000	457,036,000	212,948,000	53.4%	79,060,000	269.3%
June 30, 2012	256,434,000	452,623,000	196,189,000	56.7%	73,332,000	267.5%
June 30, 2013	278,691,000	466,958,000	188,267,000	59.7%	67,286,000	279.8%

Notes to this Schedule:

The above schedule was prepared in accordance with GASB Statement No. 27.
See notes the basic financial statements for actuarial assumptions used in the above calculations.

Actuarial Assumptions:

Investment Rate of Return	7.00%
Projected Salary Increases	8.00% to 4.75% Graded
Includes Inflation at	2.75%
Cost-of-Living Adjustment	3.00%

This schedule will present 10 years of information once it is accumulated.

Fulton County Board of Education, Georgia
 Required Supplementary Information
 For the Fiscal Year Ended June 30, 2014

Schedule of Changes in the School System's Net Pension Liability and Related Ratios

Total Pension Liability	June 30, 2014
Service cost	\$ 5,091,739
Interest on total pension liability	31,987,391
Differences between expected and actual experience	1,959,567
Benefit payments, including refunds of employee contributions	(30,693,628)
Net Change in Total Pension Liability	8,345,069
Total Pension Liability - Beginning of Fiscal Year	466,958,236
Total Pension Liability - End of Fiscal Year	\$ 475,303,305
 Plan Fiduciary Net Position	
Employer contributions	\$ 29,179,000
Employee contributions	2,700,403
Net investment income	61,848,328
Benefit payments, including refunds of employee contributions	(30,788,335)
Administrative expenses	(924,980)
Net Change in Plan Fiduciary Net Position	62,014,416
Plan Fiduciary Net Position - Beginning of Fiscal Year	302,564,786
Plan Fiduciary Net Position - End of Fiscal Year	\$ 364,579,202
School System's Net Pension Liability - End of Fiscal Year	\$ 110,724,103
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	76.70%
Covered Employee Payroll	\$ 73,332,000
Net Pension Liability as a Percentage of Covered Employee Payroll	150.99%

Notes to this Schedule:

This schedule will present 10 years of information once it is accumulated.

Schedule of Investment Returns

Annual money-weighted rate of return, net of investment expense	20.49%
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Notes to this Schedule:

This schedule will present 10 years of information once it is accumulated.

**SUPPLEMENTARY
INFORMATION**

Nonmajor Governmental Funds

Special Revenue Funds

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The following funds are included in the special revenue funds category:

Title I: This fund is established to account for Title I grants which are provided as part of the “*No Child Left Behind Act of 2001.*” This act provides federal funds through the Georgia Department of Education to local school districts to help disadvantaged children meet high standards.

Title II: This fund is established to account for federal funded grants flowing through the Georgia Department of Education to our school district. The funds are used to advance teacher quality through professional learning, preparation, recruitment and retention as well as upgrading teachers’ skills in science and math through training.

Title III: This fund is established to account for federally funded grants flowing through the Georgia Department of Education for the purpose of providing supplemental services to improve academic achievement of students who have English as a second language.

Part B Special Education:

This fund is established to account for federally funded grants flowing through the Georgia Department of Education for the purpose of providing special education programs for handicapped children.

Education for the Homeless:

This fund is established to account for federally funded grants flowing through the Georgia Department of Education to provide educational services to homeless children.

Charter School:

This fund is established to account for federally funded grants flowing through the Georgia Department of Education for the purpose of providing implementation funds for new charter schools.

School Nutrition:

This fund is established to account for the United States Department of Agriculture approved school nutrition program. The intent of the school system is that the cost of the School Nutrition fund be financed or recovered primarily through federal resources and users’ charges.

Lottery:

This fund is established to account for state funding for the purpose of implementing a Pre-K program.

Georgia Department of Community Affairs:

This fund is established to account for state grants from the Georgia Department of Community Affairs for the purpose of providing financial assistance to local schools for educational and building improvement projects.

Other Federal Grants: This fund is established to account for federally funded grants which includes Vocational Education, Professional Development Schools, Safety Street, Beat the Traffic and Career Development.

Other Local Grants: This fund is established to account for locally funded grants which include DFACS-Childcare, Read to Succeed, Science Literacy and Academic Bowl.

Principal's Accounts: This fund is established to account for various revenues (e.g., commission earned by schools for school pictures and vending machines, locker rental) which may be expended for general school use, primarily to supplement instruction and school administration.

Permanent Fund

The permanent fund is established to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the school boards programs—that is, for the benefit of the school board or its citizenry.

J.C. Day: This fund is established to account for the bequest of the will of Mr. J.C. Day to be used for the purchase of textbooks in the Alpharetta attendance zone.

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Fulton County Board of Education, Georgia
Combining Balance Sheet
Nonmajor Governmental Funds - By Fund Type
June 30, 2014

	Nonmajor Special Revenue Funds	Nonmajor Capital Projects Fund	Nonmajor Permanent Fund	Total Nonmajor Governmental Funds
Assets				
Cash and cash equivalents	\$ 19,076,769	\$ 7,251,222	\$ 3,258	\$ 26,331,249
Receivables:				
Accounts	202,057	-	-	202,057
Intergovernmental	5,183,345	-	-	5,183,345
Inventory	1,151,082	-	-	1,151,082
Total Assets	\$ 25,613,253	\$ 7,251,222	\$ 3,258	\$ 32,867,733
Liabilities and Fund Balances				
Liabilities				
Accounts payable	\$ 1,791,305	\$ -	\$ -	\$ 1,791,305
Accrued salaries and wages payable	7,598,147	-	-	7,598,147
Other payables	26,233	-	-	26,233
Interfund payable	1,093,805	-	-	1,093,805
Total Liabilities	10,509,490	-	-	10,509,490
Fund Balances				
Nonspendable	1,151,082	-	3,258	1,154,340
Restricted	13,952,681	7,251,222	-	21,203,903
Total Fund Balances	15,103,763	7,251,222	3,258	22,358,243
Total Liabilities and Fund Balances	\$ 25,613,253	\$ 7,251,222	\$ 3,258	\$ 32,867,733

Fulton County Board of Education, Georgia
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Governmental Funds - By Fund Type
For the Fiscal Year Ended June 30, 2014

	Nonmajor Special Revenue Funds	Nonmajor Capital Project Fund	Nonmajor Permanent Fund	Total Nonmajor Governmental Funds
Revenues				
Intergovernmental - state	\$ 6,522,064	\$ -	\$ -	\$ 6,522,064
Intergovernmental - federal	68,651,235	-	-	68,651,235
Investment earnings	9,148	8,647	1	17,796
Charges for services	17,672,672	-	-	17,672,672
Other	1,189,407	-	-	1,189,407
Total Revenues	94,044,526	8,647	1	94,053,174
Expenditures				
<i>Current:</i>				
Instruction	33,756,486	-	-	33,756,486
Support services				
Pupil services	3,264,928	-	-	3,264,928
Improvement of instructional services	11,410,230	-	-	11,410,230
Educational media services	49,786	-	-	49,786
Federal grant administration	1,113,189	-	-	1,113,189
School administration	42,603	-	-	42,603
General administration	878,712	-	-	878,712
Maintenance and operation of plant	607	-	-	607
Student transportation services	292,422	-	-	292,422
Central support services	459,769	-	-	459,769
Other supporting services	1,701,215	-	-	1,701,215
Food service operations	39,321,479	-	-	39,321,479
<i>Capital</i>	-	3,832	-	3,832
Total Expenditures	92,291,426	3,832	-	92,295,258
Excess of Revenues Over Expenditures	1,753,100	4,815	1	1,757,916
Other Financing Sources				
Transfers in	134,926	-	-	134,926
Net Change in Fund Balances	1,888,026	4,815	1	1,892,842
Fund Balances, Beginning of Fiscal Year	13,215,737	7,246,407	3,257	20,465,401
Fund Balances, End of Fiscal Year	\$ 15,103,763	\$ 7,251,222	\$ 3,258	\$ 22,358,243

Fulton County Board of Education, Georgia
General Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Cash and cash equivalents	\$ 305,968,123	\$ 301,850,537
Receivables:		
Accounts	567,749	830,009
Property taxes	16,656,279	19,812,679
Intergovernmental	42,690,705	41,091,796
Interfund	1,093,805	1,248,750
Prepaid items	466,468	466,468
Total Assets	<u>\$ 367,443,129</u>	<u>\$ 365,300,239</u>
Liabilities, Deferred Inflow of Resources and Fund Balances		
Liabilities		
Accounts payable	\$ 10,195,961	\$ 10,837,811
Salaries and benefits payable	103,468,549	101,679,472
Intergovernmental payable	4,269,689	4,269,689
Other payables	197,008	170,846
Total Liabilities	118,131,207	116,957,818
Deferred Inflow of Resources	10,435,459	11,634,909
Total Liabilities and Deferred Inflow of Resources	<u>128,566,666</u>	<u>128,592,727</u>
Fund Balances		
Nonspendable	466,468	466,468
Committed	151,649,185	138,773,258
Assigned	42,448,878	32,973,811
Unassigned	44,311,932	64,493,975
Total Fund Balances	<u>238,876,463</u>	<u>236,707,512</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balances	<u>\$ 367,443,129</u>	<u>\$ 365,300,239</u>

Fulton County Board of Education, Georgia
General Fund
Comparative Statement of Revenues, Expenditures
And Changes In Fund Balances
For the Fiscal Years Ended June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Revenues		
Intergovernmental - state	\$ 308,422,796	\$ 294,589,046
Intergovernmental - federal	2,798,116	3,091,951
Local sources:		
Property taxes	510,116,774	502,404,109
Investment earnings	388,221	624,597
Charges for services	4,497,360	4,007,395
Other	3,417,022	3,804,348
Total Revenues	<u>829,640,289</u>	<u>808,521,446</u>
Expenditures		
Current:		
Instruction	551,345,808	548,554,019
Support services		
Pupil services	26,791,151	24,860,349
Improvement of instructional services	18,560,654	18,301,661
Educational media services	13,582,452	14,594,087
Federal grant administration	-	20,513
General administration	3,060,388	3,741,184
School administration	50,440,516	50,564,917
Business administration	20,065,998	16,189,417
Maintenance and operation of plant	77,518,800	74,522,034
Student transportation services	47,083,799	47,036,123
Central support services	19,438,931	15,351,683
Other support services	46,122	42,555
Total Expenditures	<u>827,934,619</u>	<u>813,778,542</u>
Excess (Deficiency) of Revenues		
Over (Under) Expenditures	<u>1,705,670</u>	<u>(5,257,096)</u>
Other Financing Sources (Uses)		
Proceeds from the sale of capital assets	216,659	378,076
Insurance proceeds	381,548	222,417
Transfers out	(134,926)	(14,148)
Total Other Financing Sources (Uses)	<u>463,281</u>	<u>586,345</u>
Net Change in Fund Balances	2,168,951	(4,670,751)
Fund Balances Beginning of Fiscal Year	<u>236,707,512</u>	<u>241,378,263</u>
Fund Balances End of Fiscal Year	<u>\$ 238,876,463</u>	<u>\$ 236,707,512</u>

Fulton County Board of Education, Georgia
Combining Balance Sheet
Nonmajor Special Revenue Funds
June 30, 2014

	Title I	Title II	Title III	Part B Special Education
Assets				
Cash and cash equivalents	\$ -	\$ -	\$ -	\$ 2,273,234
Receivables:				
Accounts	226	700	-	-
Intergovernmental	3,557,240	444,434	154,522	440,194
Inventories	-	-	-	-
Total Assets	\$ 3,557,466	\$ 445,134	\$ 154,522	\$ 2,713,428
Liabilities and Fund Balances				
Liabilities				
Accounts payable	\$ 934,844	\$ 47,539	\$ 28,158	\$ 372,436
Accrued salaries and wages payable	2,348,957	-	51,064	2,327,042
Intergovernmental payable	-	-	-	-
Other payables	12,283	-	-	13,950
Interfund payable	261,382	397,595	75,300	-
Total Liabilities	3,557,466	445,134	154,522	2,713,428
Fund Balances				
Nonspendable	-	-	-	-
Restricted	-	-	-	-
Total Fund Balances	-	-	-	-
Total Liabilities and Fund Balances	\$ 3,557,466	\$ 445,134	\$ 154,522	\$ 2,713,428

Education for the Homeless	Charter School	School Nutrition Programs
\$ -	\$ -	\$ 12,474,484
-	-	94,617
3,516	254,958	126,547
-	-	1,151,082
<u>\$ 3,516</u>	<u>\$ 254,958</u>	<u>\$ 13,846,730</u>
\$ 448	\$ 203,259	\$ 46,745
-	-	2,113,613
-	-	-
-	51,699	-
3,068	-	-
<u>3,516</u>	<u>254,958</u>	<u>2,160,358</u>
-	-	1,151,082
-	-	10,535,290
-	-	11,686,372
<u>\$ 3,516</u>	<u>\$ 254,958</u>	<u>\$ 13,846,730</u>

(Continued)

Fulton County Board of Education, Georgia
Combining Balance Sheet
Nonmajor Special Revenue Funds
June 30, 2014

	<u>Lottery</u>	<u>Other Federal Grants</u>	<u>Other Local Grants</u>
Assets			
Cash and cash equivalents	\$ 855,460	\$ -	\$ 564,676
Receivables:			
Accounts	-	-	95,969
Intergovernmental	-	456,892	-
Inventories	-	-	-
Total Assets	<u>\$ 855,460</u>	<u>\$ 456,892</u>	<u>\$ 660,645</u>
Liabilities and Fund Balances			
Liabilities			
Accounts payable	\$ 24,824	\$ 193,364	\$ 133,589
Accrued salaries and wages payable	750,109	4,975	2,387
Other payables	-	-	-
Interfund payable	-	258,553	97,907
Total Liabilities	<u>774,933</u>	<u>456,892</u>	<u>233,883</u>
Fund Balances			
Nonspendable	-	-	-
Restricted	80,527	-	426,762
Total Fund Balances	<u>80,527</u>	<u>-</u>	<u>426,762</u>
Total Liabilities and Fund Balances	<u>\$ 855,460</u>	<u>\$ 456,892</u>	<u>\$ 660,645</u>

(Continued)

<u>Principals' Accounts</u>	<u>Nonmajor Special Revenue Funds</u>
\$ 2,908,915	\$ 19,076,769
10,545	202,057
-	5,183,345
-	1,151,082
<u>\$ 2,919,460</u>	<u>\$ 25,613,253</u>
\$ 9,358	1,791,305
-	7,598,147
-	26,233
-	1,093,805
<u>9,358</u>	<u>10,509,490</u>
-	1,151,082
<u>2,910,102</u>	<u>13,952,681</u>
<u>2,910,102</u>	<u>15,103,763</u>
<u>\$ 2,919,460</u>	<u>\$ 25,613,253</u>

Fulton County Board of Education, Georgia
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Special Revenue Funds
For the Fiscal Year Ended June 30, 2014

	Title I	Title II	Title III
Revenues			
Intergovernmental - state	\$ -	\$ -	\$ -
Intergovernmental - federal	22,065,659	2,361,091	760,391
Investment earnings	-	-	-
Charges for services	-	-	-
Other	-	-	-
Total Revenues	22,065,659	2,361,091	760,391
Expenditures			
<i>Current:</i>			
Instruction	11,197,726	200,476	186,550
Support services			
Pupil services	35,334	-	79,682
Improvement of instructional services	7,614,856	1,944,053	481,166
Educational media services	49,786	-	-
Federal grant administration	812,724	147,713	-
General administration	483,994	50,084	12,993
School administration	-	-	-
Maintenance and operation of plant	-	-	-
Student transportation services	198,342	-	-
Central support services	-	18,765	-
Other support services	1,672,897	-	-
Food service operations	-	-	-
Total Expenditures	22,065,659	2,361,091	760,391
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-
Other Financing Sources			
Transfers in	-	-	-
Net Change in Fund Balances	-	-	-
Fund Balances Beginning of Fiscal Year	-	-	-
Fund Balances End of Fiscal Year	\$ -	\$ -	\$ -

Part B Special Education	Education for the Homeless	Charter School	School Nutrition Programs
\$ -	\$ -	\$ -	\$ 853,093
16,438,852	67,849	254,958	25,226,398
-	-	-	9,148
-	-	-	14,619,369
-	-	-	4,391
16,438,852	67,849	254,958	40,712,399
12,808,313	-	191,559	-
3,041,949	33,505	-	-
185,780	-	22,855	-
-	-	-	-
89,250	12,155	-	-
277,423	1,615	-	-
-	-	40,544	-
-	-	-	-
10,653	20,574	-	-
-	-	-	-
25,484	-	-	-
-	-	-	39,189,022
16,438,852	67,849	254,958	39,189,022
-	-	-	1,523,377
-	-	-	-
-	-	-	1,523,377
-	-	-	10,162,995
\$ -	\$ -	\$ -	\$ 11,686,372

(continued)

Fulton County Board of Education, Georgia
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Special Revenue Funds
For the Fiscal Year Ended June 30, 2014

	Lottery	Georgia Department of Community Affairs	Other Federal Grants
Revenues			
Intergovernmental - state	\$ 5,668,971	\$ -	\$ -
Intergovernmental - federal	-	-	1,476,037
Investment earnings	-	-	-
Charges for services	-	-	-
Other	-	-	-
Total Revenues	5,668,971	-	1,476,037
Expenditures			
<i>Current:</i>			
Instruction	5,464,899	10,000	365,351
Support services			
Pupil services	62,819	-	-
Improvement of instructional services	215,870	-	928,656
Educational media services	-	-	-
Federal grant administration	-	-	51,347
General administration	-	-	21,084
School administration	2,059	-	-
Maintenance and operation of plant	607	-	-
Student transportation services	62,853	-	-
Central support services	48,572	-	109,599
Other support services	2,834	-	-
Food service operations	-	-	-
Total Expenditures	5,860,513	10,000	1,476,037
Excess (Deficiency) of Revenues Over (Under) Expenditures	(191,542)	(10,000)	-
Other Financing Sources			
Transfers in	134,926	-	-
Net Change in Fund Balances	(56,616)	(10,000)	-
Fund Balances Beginning of Fiscal Year	137,143	10,000	-
Fund Balances End of Fiscal Year	\$ 80,527	\$ -	\$ -

(continued)

Other Local Grants	Principals' Accounts	Total Nonmajor Special Revenue Funds
\$ -	\$ -	\$ 6,522,064
-	-	68,651,235
-	-	9,148
-	3,053,303	17,672,672
<u>1,185,016</u>	<u>-</u>	<u>1,189,407</u>
<u>1,185,016</u>	<u>3,053,303</u>	<u>94,044,526</u>
498,518	2,833,094	33,756,486
11,639	-	3,264,928
16,994	-	11,410,230
-	-	49,786
-	-	1,113,189
31,519	-	878,712
-	-	42,603
-	-	607
-	-	292,422
282,833	-	459,769
-	-	1,701,215
<u>132,457</u>	<u>-</u>	<u>39,321,479</u>
<u>973,960</u>	<u>2,833,094</u>	<u>92,291,426</u>
211,056	220,209	1,753,100
-	-	134,926
<u>211,056</u>	<u>220,209</u>	<u>1,888,026</u>
<u>215,706</u>	<u>2,689,893</u>	<u>13,215,737</u>
<u>\$ 426,762</u>	<u>\$ 2,910,102</u>	<u>\$ 15,103,763</u>

Fulton County Board of Education, Georgia
All Budgeted Special Revenue Funds
Schedule of Revenues, Expenditures and Changes
In Fund Balances - Budget and Actual (Budgetary Basis)
For the Fiscal Year Ended June 30, 2014

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance With Final Budget</u>
Revenues				
Intergovernmental - state	\$ 6,532,465	\$ 6,650,730	\$ 6,522,064	\$ (128,666)
Intergovernmental - federal	67,516,774	81,610,624	68,651,235	(12,959,389)
Local sources:				
Other	16,801,171	18,085,699	15,817,924	(2,267,775)
Total Revenues	<u>90,850,410</u>	<u>106,347,053</u>	<u>90,991,223</u>	<u>(15,355,830)</u>
Expenditures				
Current:				
Instruction	37,635,065	37,260,188	30,923,392	6,336,796
Support services				
Pupil services	2,681,894	3,442,991	3,264,928	178,063
Improvement of instructional services	4,800,371	16,542,320	11,410,230	5,132,090
Educational media services	-	77,566	49,786	27,780
Federal grant administration	1,051,157	1,528,730	1,113,189	415,541
General administration	845,497	1,061,007	878,712	182,295
School administration	300	49,665	42,603	7,062
Maintenance and operation of plant	-	6,857	607	6,250
Student transportation services	416,212	980,769	292,422	688,347
Central support services	366,769	581,873	459,769	122,104
Other support services	305,379	2,078,949	1,701,215	377,734
Food service operations	42,687,232	43,038,606	39,321,479	3,717,127
Total Expenditures	<u>90,789,876</u>	<u>106,649,521</u>	<u>89,458,332</u>	<u>17,191,189</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	60,534	(302,467)	1,532,891	1,835,358
Other Financing Sources				
Transfers in	-	-	134,926	134,926
Net Change in Fund Balances - Budgetary Basis	<u>\$ 60,534</u>	<u>\$ (302,467)</u>	1,667,817	<u>\$ 1,970,284</u>
Add Principals' Account Fund Excluded Above			<u>220,209</u>	
Net Change in Fund Balances - GAAP Basis			<u>\$ 1,888,026</u>	

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Fulton County Board of Education, Georgia
Title I Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Receivables:		
Accounts	\$ 226	\$ 2,802
Intergovernmental	3,557,240	3,488,253
Total Assets	<u>\$ 3,557,466</u>	<u>\$ 3,491,055</u>
Liabilities		
Accounts payable	\$ 934,844	\$ 740,325
Other payables	12,283	10,975
Accrued salaries and wages payable	2,348,957	2,237,426
Interfund payable	261,382	502,329
Total Liabilities	<u>\$ 3,557,466</u>	<u>\$ 3,491,055</u>

Fulton County Board of Education, Georgia
Title I Fund
Schedule of Revenues, Expenditures and Changes
In Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2014
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2013)

	2014			Variance With Final Budget	2013
	Original Budget	Final Budget	Actual		Actual
Revenues					
Intergovernmental - federal	\$ 21,894,338	\$ 31,322,259	\$ 22,065,659	\$ (9,256,600)	\$ 24,423,034
Expenditures					
<i>Current:</i>					
Instruction	18,619,709	15,859,979	11,197,726	4,662,253	13,881,554
Support services					
Pupil services	-	37,834	35,334	2,500	-
Improvement of instructional services	1,821,483	11,030,088	7,614,856	3,415,232	7,415,387
Educational media services	-	77,566	49,786	27,780	47,627
Federal grant administration	769,673	1,197,425	812,724	384,701	743,409
General administration	383,494	612,219	483,994	128,225	420,251
School administration	300	300	-	300	360
Student transportation services	5,000	521,842	198,342	323,500	70,376
Other support services	294,679	2,045,429	1,672,897	372,532	1,844,070
Total Expenditures	21,894,338	31,382,682	22,065,659	9,317,023	24,423,034
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ (60,423)	-	\$ 60,423	-
Fund Balances Beginning of Fiscal Year			-		-
Fund Balances End of Fiscal Year			\$ -		\$ -

Fulton County Board of Education, Georgia
Title II Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	2014	2013
Assets		
Receivables:		
Accounts	\$ 700	\$ -
Intergovernmental	444,434	408,056
Total Assets	445,134	408,056
Liabilities		
Accounts payable	\$ 47,539	\$ 65,256
Accrued salaries and wages payable	-	171
Other payables	-	158,719
Interfund payable	397,595	183,910
Total Liabilities	\$ 445,134	\$ 408,056

Fulton County Board of Education, Georgia
Title II Fund
Schedule of Revenues, Expenditures and Changes
In Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2014
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2013)

	2014			Variance With Final Budget	2013
	Original Budget	Final Budget	Actual		Actual
Revenues					
Intergovernmental - federal	\$ 2,350,104	\$ 3,640,830	\$ 2,361,091	\$ (1,279,739)	\$ 2,352,732
Expenditures					
Current:					
Instruction	861,690	445,956	200,476	245,480	415,734
Support services					
Improvement of instructional services	1,227,309	2,906,802	1,944,053	962,749	1,642,914
Federal grant administration	149,372	165,511	147,713	17,798	153,760
General administration	48,600	83,040	50,084	32,956	38,790
Central support services	63,133	39,521	18,765	20,756	101,534
Total Expenditures	2,350,104	3,640,830	2,361,091	1,279,739	2,352,732
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ -	-	\$ -	-
Fund Balances Beginning of Fiscal Year			-		-
Fund Balances End of Fiscal Year			\$ -		\$ -

Fulton County Board of Education, Georgia
Title III Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Intergovernmental receivable	\$ 154,522	\$ 208,187
Liabilities		
Accounts payable	\$ 28,158	\$ 41,988
Accrued salaries and wages payable	51,064	37,830
Interfund payable	75,300	128,369
Total Liabilities	<u>\$ 154,522</u>	<u>\$ 208,187</u>

Fulton County Board of Education, Georgia
Title III Fund
Schedule of Revenues, Expenditures and Changes
In Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2014
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2013)

	2014			Variance With Final Budget	2013
	Original Budget	Final Budget	Actual		Actual
Revenues					
Intergovernmental - federal	\$ 838,296	\$ 1,354,637	\$ 760,391	\$ (594,246)	\$ 700,099
Expenditures					
<i>Current:</i>					
Instruction	166,437	584,951	186,550	398,401	166,492
Support services					
Pupil services	82,017	88,910	79,682	9,228	80,270
Improvement of instructional services	574,335	727,488	481,166	246,322	438,579
Federal grant administration	-	4,197	-	4,197	2,188
General administration	15,507	17,406	12,993	4,413	12,570
Total Expenditures	838,296	1,422,952	760,391	662,561	700,099
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ (68,315)	-	\$ 68,315	-
Fund Balances Beginning of Fiscal Year			-		-
Fund Balances End of Fiscal Year			\$ -		\$ -

Fulton County Board of Education, Georgia
Part B - Special Education Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Cash and cash equivalents	\$ 2,273,234	\$ 2,820,085
Intergovernmental receivable	440,194	1,697,661
Total Assets	<u>\$ 2,713,428</u>	<u>\$ 4,517,746</u>
Liabilities		
Accounts payable	\$ 372,436	\$ 261,528
Accrued salaries and wages payable	2,327,042	2,362,836
Intergovernmental payable	-	1,893,377
Other payables	13,950	5
Total Liabilities	<u>\$ 2,713,428</u>	<u>\$ 4,517,746</u>

Fulton County Board of Education, Georgia
Part B - Special Education Fund
Schedule of Revenues, Expenditures and Changes
In Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2014
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2013)

	2014			Variance With Final Budget	2013
	Original Budget	Final Budget	Actual		Actual
Revenues					
Intergovernmental - federal	\$ 15,396,286	\$ 17,695,819	\$ 16,438,852	\$ (1,256,967)	\$ 15,995,762
Expenditures					
<i>Current:</i>					
Instruction	11,912,219	13,441,467	12,808,313	633,154	13,379,587
Support services					
Pupil services	2,501,135	3,172,108	3,041,949	130,159	2,469,620
Improvement of instructional services	139,064	304,831	185,780	119,051	11,830
Federal grant administration	101,193	120,751	89,250	31,501	83,438
General administration	350,175	277,423	277,423	-	52,545
Student transportation services	392,500	367,500	10,653	356,847	12,890
Other support services	-	25,500	25,484	16	-
Total Expenditures	15,396,286	17,709,580	16,438,852	1,270,728	16,009,910
(Deficiency) of Revenues (Under) Expenditures	-	(13,761)	-	13,761	(14,148)
Other Financing Sources					
Transfers In	-	-	-	-	14,148
Net Change in Fund Balances	\$ -	\$ (13,761)	-	\$ 13,761	-
Fund Balances Beginning of Fiscal Year			-		-
Fund Balances End of Fiscal Year			\$ -		\$ -

Fulton County Board of Education, Georgia
Education for the Homeless Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Intergovernmental receivables	\$ 3,516	\$ 3,393
	<u> </u>	<u> </u>
Liabilities		
Accounts payable	\$ 448	\$ -
Interfund payable	3,068	3,393
	<u> </u>	<u> </u>
Total Liabilities	<u>\$ 3,516</u>	<u>\$ 3,393</u>

Fulton County Board of Education, Georgia
Education for the Homeless Fund
Schedule of Revenues, Expenditures and Changes
In Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2014
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2013)

	2014			Variance With Final Budget	2013
	Original Budget	Final Budget	Actual		Actual
Revenues					
Intergovernmental - federal	\$ 48,000	\$ 75,353	\$ 67,849	\$ (7,504)	\$ 50,911
Expenditures					
<i>Current:</i>					
Support services					
Pupil services	24,900	37,401	33,505	3,896	25,654
Improvement of instructional services	2,000	796	-	796	1,530
Federal grant administration	1,500	14,617	12,155	2,462	2,085
General administration	888	1,965	1,615	350	907
Student transportation services	18,712	20,574	20,574	-	20,735
Total Expenditures	48,000	75,353	67,849	7,504	50,911
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ -	-	\$ -	-
Fund Balances Beginning of Fiscal Year			-		-
Fund Balances End of Fiscal Year			\$ -		\$ -

Fulton County Board of Education, Georgia
Charter School Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Intergovernmental receivables	\$ 254,958	\$ -
Liabilities		
Accounts payable	\$ 203,259	\$ -
Other payable	51,699	-
Total Liabilities	<u>\$ 254,958</u>	<u>\$ -</u>

Fulton County Board of Education, Georgia
Charter School Fund
Schedule of Revenues, Expenditures and Changes
In Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2014
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2013)

	2014			Variance With Final Budget	2013
	Original Budget	Final Budget	Actual		Actual
Revenues					
Intergovernmental - federal	\$ 400,000	\$ 475,000	\$ 254,958	\$ (220,042)	\$ 100,965
Expenditures					
<i>Current:</i>					
Instruction	400,000	388,300	191,559	196,741	-
Support services					
Improvement of instructional services	-	39,400	22,855	16,545	100,965
School administration	-	47,300	40,544	6,756	-
Total Expenditures	400,000	475,000	254,958	220,042	100,965
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ -	-	\$ -	-
Fund Balances Beginning of Fiscal Year			-		-
Fund Balances End of Fiscal Year			\$ -		\$ -

Fulton County Board of Education, Georgia
School Nutrition Program Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Cash and cash equivalents	\$ 12,474,484	\$ 11,486,201
Receivables:		
Accounts	94,617	86,898
Intergovernmental	126,547	59,685
Inventory	<u>1,151,082</u>	<u>794,460</u>
Total Assets	<u>\$ 13,846,730</u>	<u>\$ 12,427,244</u>
Liabilities and Fund Balances		
Liabilities		
Accounts payable	\$ 46,745	\$ 16,635
Accrued salaries and wages payable	<u>2,113,613</u>	<u>2,247,614</u>
Total Liabilities	<u>2,160,358</u>	<u>2,264,249</u>
Fund Balances		
Nonspendable	1,151,082	794,460
Restricted	<u>10,535,290</u>	<u>9,368,535</u>
Total Fund Balances	<u>11,686,372</u>	<u>10,162,995</u>
Total Liabilities and Fund Balances	<u>\$ 13,846,730</u>	<u>\$ 12,427,244</u>

Fulton County Board of Education, Georgia
School Nutrition Program Fund
Schedule of Revenues, Expenditures and Changes
In Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2014
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2013)

	2014			Variance With Final Budget	2013 Actual
	Original Budget	Final Budget	Actual		
Revenues					
Intergovernmental - state	\$ 832,465	\$ 832,465	\$ 853,093	\$ 20,628	\$ 867,106
Intergovernmental - federal	23,388,610	23,388,610	22,836,700	(551,910)	22,746,786
USDA commodities	1,904,650	1,904,650	2,389,698	485,048	1,951,110
Investment earnings	10,000	10,000	9,148	(852)	11,402
Charges for services	16,612,041	16,612,041	14,619,369	(1,992,672)	15,202,932
Other	-	-	4,391	4,391	-
Total Revenues	42,747,766	42,747,766	40,712,399	(2,035,367)	40,779,336
Expenditures					
<i>Current:</i>					
Food service operations	42,687,232	42,793,864	39,189,022	3,604,842	39,369,721
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ 60,534	\$ (46,098)	1,523,377	\$ 1,569,475	1,409,615
Fund Balances Beginning of Fiscal Year			10,162,995		8,753,380
Fund Balances End of Fiscal Year			\$ 11,686,372		\$ 10,162,995

Fulton County Board of Education, Georgia
Lottery Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	2014	2013
Assets		
Cash and cash equivalents	\$ 855,460	\$ 859,852
Liabilities and Fund Balances		
Liabilities		
Accounts payable	\$ 24,824	\$ 8,115
Accrued salaries and wages payable	750,109	700,971
Other payables	-	13,623
Total Liabilities	774,933	722,709
Fund Balances		
Restricted	80,527	137,143
Total Liabilities and Fund Balances	\$ 855,460	\$ 859,852

Fulton County Board of Education, Georgia
Lottery Fund
Schedule of Revenues, Expenditures and Changes
In Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2014
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2013)

	2014			Variance With Final Budget	2013
	Original Budget	Final Budget	Actual		Actual
Revenues					
Intergovernmental - state	\$ 5,700,000	\$ 5,808,265	\$ 5,668,971	\$ (139,294)	\$ 5,751,275
Expenditures					
<i>Current:</i>					
Instruction	5,295,677	5,324,510	5,464,899	(140,389)	5,251,526
Support services					
Pupil services	71,842	94,678	62,819	31,859	55,887
Improvement of instructional services	266,595	270,795	215,870	54,925	250,017
School administration	-	2,065	2,059	6	556
Maintenance of plant	-	1,857	607	1,250	1,552
Student transportation	-	66,053	62,853	3,200	-
Central support services	55,186	55,940	48,572	7,368	50,014
Other support services	10,700	8,020	2,834	5,186	4,580
Total Expenditures	5,700,000	5,823,918	5,860,513	(36,595)	5,614,132
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	(15,653)	(191,542)	(102,699)	137,143
Other Financing Sources					
Transfers in	-	-	134,926	134,926	-
Net Change in Fund Balance	\$ -	\$ (15,653)	(56,616)	\$ 32,227	137,143
Fund Balances Beginning of Fiscal Year			137,143		-
Fund Balances End of Fiscal Year			\$ 80,527		\$ 137,143

Fulton County Board of Education, Georgia
Georgia Department of Community Affairs Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Cash and cash equivalents	<u>\$ -</u>	<u>\$ 10,000</u>
Fund Balances		
Restricted	<u>\$ -</u>	<u>\$ 10,000</u>

Fulton County Board of Education, Georgia
Georgia Department of Community Affairs Fund
Schedule of Revenues, Expenditures and
Changes In Fund Balances-Budget and Actual
For the Fiscal Years Ended June 30, 2014 and 2013

	2014			Variance With Final Budget	2013
	Original Budget	Final Budget	Actual		Actual
Revenue					
Intergovernmental - state	\$ -	\$ 10,000	\$ -	\$ (10,000)	\$ -
Expenditures					
<i>Current:</i>					
Instruction	-	10,000	10,000	-	-
(Deficiency) of Revenues (Under) Expenditures	<u>\$ -</u>	<u>\$ -</u>	(10,000)	<u>\$ (10,000)</u>	-
Fund Balances Beginning of Fiscal Year			<u>10,000</u>		<u>10,000</u>
Fund Balances End of Fiscal Year			<u>\$ -</u>		<u>\$ 10,000</u>

Fulton County Board of Education, Georgia
Other Federal Grants Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Intergovernmental receivable	\$ 456,892	\$ 820,336
Liabilities		
Accounts payable	\$ 193,364	\$ 372,461
Accrued salaries and wages payable	4,975	8,572
Other payables	-	8,554
Interfund payable	258,553	430,749
Total Liabilities	<u>\$ 456,892</u>	<u>\$ 820,336</u>

Fulton County Board of Education, Georgia
Other Federal Grants Fund
Schedule of Revenues, Expenditures and Changes
In Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2014
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2013)

	2014			Variance With Final Budget	2013
	Original Budget	Final Budget	Actual		Actual
Revenues					
Intergovernmental - federal	\$ 1,296,490	\$ 1,753,464	\$ 1,476,037	\$ (277,427)	\$ 2,432,057
Expenditures					
<i>Current:</i>					
Instruction	349,333	447,342	365,351	81,991	283,391
Support services					
Improvement of instructional services	769,585	1,240,128	928,656	311,472	1,855,075
Federal grant administration	29,419	26,229	51,347	(25,118)	141,007
General administration	17,407	28,387	21,084	7,303	37,271
Central support services	130,746	109,599	109,599	-	115,313
Total Expenditures	1,296,490	1,851,685	1,476,037	375,648	2,432,057
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ (98,221)	-	\$ (653,075)	-
Fund Balances Beginning of Fiscal Year			-		-
Fund Balances End of Fiscal Year			\$ -		\$ -

Fulton County Board of Education, Georgia
Other Local Grants Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Cash and cash equivalents	\$ 564,676	\$ 220,784
Accounts receivable	95,969	-
Total Assets	<u>\$ 660,645</u>	<u>\$ 220,784</u>
Liabilities and Fund Balances		
Liabilities		
Accounts payable	\$ 133,589	\$ 5,078
Accrued salaries and wages payable	2,387	-
Interfund payable	97,907	-
Total Liabilities	233,883	5,078
Fund Balances		
Restricted	426,762	215,706
Total Liabilities and Fund Balances	<u>\$ 660,645</u>	<u>\$ 220,784</u>

Fulton County Board of Education, Georgia
Other Local Grants Fund
Schedule of Revenues, Expenditures and Changes
In Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2014
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2013)

	2014			2013	
	Original Budget	Final Budget	Actual	Variance With Final Budget	Actual
Revenues					
Local	\$ 179,130	\$ 1,463,658	\$ 1,185,016	\$ (278,642)	\$ 472,065
Expenditures					
<i>Current</i>					
Instruction	30,000	757,682	498,518	259,164	37,549
Support services:					
Pupil services	2,000	12,060	11,639	421	2,000
Improvement of instructional services	-	21,994	16,994	5,000	10,000
General administration	29,426	40,567	31,519	9,048	28,018
Maintenance and operation of plant	-	5,000	-	5,000	-
Student transportation services	-	4,800	-	4,800	-
Central support services	117,704	376,813	282,833	93,980	123,741
Food service	-	244,742	132,457	112,285	3,571
Total Expenditures	179,130	1,463,658	973,960	489,698	204,879
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ -	211,056	\$ 211,056	267,186
Fund Balances (Deficit) Beginning of Fiscal Year			215,706		(51,480)
Fund Balances End of Fiscal Year			\$ 426,762		\$ 215,706

Fulton County Board of Education, Georgia
Principals' Accounts Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	2014	2013
Assets		
Cash and cash equivalents	\$ 2,908,915	\$ 2,698,431
Accounts receivable	10,545	3,622
Total Assets	\$ 2,919,460	\$ 2,702,053
 Liabilities and Fund Balances		
Liabilities		
Other liabilities payable	\$ 9,358	\$ 12,160
 Fund Balances		
Restricted	2,910,102	2,689,893
Total Liabilities and Fund Balances	\$ 2,919,460	\$ 2,702,053

Fulton County Board of Education, Georgia
Principals' Accounts Fund
Comparative Statement of Revenues, Expenditures
And Changes In Fund Balances
For the Fiscal Years Ended June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Revenues		
Charges for services	\$ 3,053,303	\$ 3,429,104
Expenditures		
<i>Current:</i>		
Instruction	<u>2,833,094</u>	<u>3,243,508</u>
Excess of Revenues Over Expenditures	220,209	185,596
Fund Balances Beginning of Fiscal Year	<u>2,689,893</u>	<u>2,504,297</u>
Fund Balances End of Fiscal Year	<u><u>\$ 2,910,102</u></u>	<u><u>\$ 2,689,893</u></u>

Fulton County Board of Education, Georgia
Debt Service Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	2014	2013
Assets		
Cash and cash equivalents	\$ 4,358,420	25,388,337
Property taxes receivables	134,009	163,093
Total Assets	\$ 4,492,429	\$ 25,551,430
 Deferred Inflow of Resources and Fund Balances		
Deferred Inflow of Resources	\$ 136,175	\$ 160,651
Fund Balances		
Restricted	4,356,254	25,390,779
Total Deferred Inflow of Resources and Fund Balances	\$ 4,492,429	\$ 25,551,430

Fulton County Board of Education, Georgia
Debt Service Fund
Schedule of Revenues, Expenditures and Changes
In Fund Balances - Budget and Actual
For the Fiscal Year Ended June 30, 2014
(With Comparative Actual Amounts For the Fiscal Year Ended June 30, 2013)

	2014			Variance With Final Budget	2013
	Original Budget	Final Budget	Actual		Actual
Revenues					
Property taxes	\$ -	\$ -	\$ 27,940	\$ 27,940	\$ 36,990
Investment earnings	40,000	40,000	19,044	(20,956)	71,479
Total Revenues	<u>40,000</u>	<u>40,000</u>	<u>46,984</u>	<u>6,984</u>	<u>108,469</u>
Expenditures					
<i>Debt Service:</i>					
Principal retirement	15,280,000	15,280,000	15,280,000	-	15,960,000
Interest and fiscal charges	5,802,032	5,802,032	5,801,509	523	6,733,290
Total Expenditures	<u>21,082,032</u>	<u>21,082,032</u>	<u>21,081,509</u>	<u>523</u>	<u>22,693,290</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>\$ (21,042,032)</u>	<u>\$ (21,042,032)</u>	<u>(21,034,525)</u>	<u>\$ 7,507</u>	<u>(22,584,821)</u>
Fund Balances Beginning of Fiscal Year			<u>25,390,779</u>		<u>47,975,600</u>
Fund Balances End of Fiscal Year			<u>\$ 4,356,254</u>		<u>\$ 25,390,779</u>

Fulton County Board of Education, Georgia
2007 SPLOST Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Cash and cash equivalents	\$ 28,640,990	\$ 70,721,015
Intergovernmental receivables:	-	2,903,334
Total Assets	<u>\$ 28,640,990</u>	<u>\$ 73,624,349</u>
Liabilities, Deferred Inflow of Resources and Fund Balances		
Liabilities		
Accounts payable	\$ 2,727,328	\$ 4,029,983
Other payables	84,815	95,951
Retainage payable	1,154,530	474,699
Total Liabilities	3,966,673	4,600,633
Deferred Inflow of Resources	-	2,849,726
Total Liabilities and Deferred Inflow of Resources	3,966,673	7,450,359
Fund Balances		
Restricted	24,674,317	66,173,990
Total Liabilities, Deferred Inflow of Resources and Fund Balances	<u>\$ 28,640,990</u>	<u>\$ 73,624,349</u>

Fulton County Board of Education, Georgia
2007 SPLOST Fund
Comparative Statement of Revenues, Expenditures
and Changes In Fund Balances
For the Fiscal Years Ended June 30, 2014 and 2013

	2014	2013
Revenues		
Intergovernmental - state	\$ 2,849,726	\$ 2,121,178
Investment earnings	76,984	141,531
Other	1,050,000	3,277
Total Revenues	3,976,710	2,265,986
Expenditures		
<i>Capital Outlay</i>	45,476,383	45,071,587
<i>Debt Service:</i>		
Interest and fiscal charges	-	845,517
Total Expenditures	45,476,383	45,917,104
(Deficiency) of Revenues (Under) Expenditures	(41,499,673)	(43,651,118)
Fund Balances Beginning of Fiscal Year	66,173,990	109,825,108
Fund Balances End of Fiscal Year	\$ 24,674,317	\$ 66,173,990

Fulton County Board of Education, Georgia
2012 SPLOST Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Cash and cash equivalents	\$ 201,550,911	\$ 126,944,506
Receivables:		
Accounts	1,724	14
Sales taxes	13,274,884	12,647,699
Intergovernmental	12,397,607	5,732,541
Prepaid items	842,768	842,768
Total Assets	<u>\$ 228,067,894</u>	<u>\$ 146,167,528</u>
Liabilities, Deferred Inflow of Resources and Fund Balances		
Liabilities		
Accounts payable	\$ 24,808,553	\$ 14,839,060
Other payables	3,454,188	982,709
Retainage payable	3,369,585	995,116
Total Liabilities	31,632,326	16,816,885
Deferred Inflow of Resources	11,574,801	5,732,541
Total Liabilities and Deferred Inflow of Resources	<u>43,207,127</u>	<u>22,549,426</u>
Fund Balances		
Nonspendable	842,768	842,768
Restricted	184,017,999	122,775,334
Total Fund Balances	<u>184,860,767</u>	<u>123,618,102</u>
Total Liabilities, Deferred Inflow of Resources and Fund Balances	<u>\$ 228,067,894</u>	<u>\$ 146,167,528</u>

Fulton County Board of Education, Georgia
2012 SPLOST Fund
Comparative Statement of Revenues, Expenditures
and Changes In Fund Balances
For the Fiscal Years Ended June 30, 2014 and 2013

	2014	2013
Revenues		
Sales taxes	156,944,090	\$ 150,788,659
Intergovernmental - state	7,418,613	-
Intergovernmental - federal	782,088	1,612,215
Investment earnings	219,051	81,160
Other	218,722	-
Total Revenues	165,582,564	152,482,034
Expenditures		
<i>Capital Outlay</i>	100,277,696	25,628,739
<i>Debt Service:</i>		
Principal	2,375,667	2,375,667
Interest and fiscal charges	1,686,536	859,526
Total Expenditures	104,339,899	28,863,932
Excess of Revenues Over Expenditures	61,242,665	123,618,102
Fund Balances Beginning of Fiscal Year	123,618,102	-
Fund Balances End of Fiscal Year	\$ 184,860,767	\$ 123,618,102

Fulton County Board of Education, Georgia
2002 SPLOST Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Cash and cash equivalents	<u>\$ 7,251,222</u>	<u>\$ 7,246,407</u>
Fund Balances		
Restricted	<u>\$ 7,251,222</u>	<u>\$ 7,246,407</u>

Fulton County Board of Education, Georgia
2002 SPLOST Fund
Comparative Statement of Revenues, Expenditures
and Changes In Fund Balances
For the Fiscal Years Ended June 30, 2014 and 2013

	2014	2013
Revenues		
Investment earnings	8,647	11,737
Other	-	19,880
Total Revenues	8,647	31,617
Expenditures		
<i>Capital Outlay</i>	3,832	837,958
Excess (Deficiency) of Revenues Over (Under) Expenditures	4,815	(806,341)
Fund Balances Beginning of Fiscal Year	7,246,407	8,052,748
Fund Balances End of Fiscal Year	\$ 7,251,222	\$ 7,246,407

Fulton County Board of Education, Georgia
Nonmajor Permanent Fund
J.C. Day Fund
Comparative Balance Sheet
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Cash and cash equivalents	\$ 3,258	\$ 3,257
Fund Balances		
Nonspendable	\$ 3,258	\$ 3,257

Fulton County Board of Education, Georgia
Nonmajor Permanent Fund
J.C. Day Fund
Comparative Statement of Revenues
and Changes In Fund Balances
For the Fiscal Years Ended June 30, 2014 and 2013

	2014	2013
Revenues		
Investment earnings	\$ 1	\$ 2
Fund Balances Beginning of Fiscal Year	3,257	3,255
Fund Balances End of Fiscal Year	\$ 3,258	\$ 3,257

Fulton County Board of Education, Georgia
Comparative Statement of Fiduciary Net Position
Pension Trust Fund
June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
Assets		
Cash and cash equivalents	\$ 14,114,773	\$ 31,669,743
Investments, at fair value:		
Domestic stocks	156,869,862	124,641,460
Corporate securities	29,832,229	26,049,554
Government securities	58,160,461	40,356,500
Equity real estate securities	6,422,729	5,166,158
U.S. mutual fund equities	93,333,676	42,702,576
Limited partnerships equities	1,557,726	28,656,449
Collateralized mortgage obligations	2,738,651	2,238,823
Other fixed income securities	2,494,359	1,619,309
Receivables:		
Other	145,350	254,518
Total Assets	<u>365,669,816</u>	<u>303,355,090</u>
Liabilities		
Accounts payable	<u>1,090,614</u>	<u>790,304</u>
Net Position Restricted for Pensions	<u>\$ 364,579,202</u>	<u>\$ 302,564,786</u>

Fulton County Board of Education, Georgia
Combining Statement of Changes in Assets and Liabilities
Agency Funds
For the Fiscal Year Ended June 30, 2014

	Balance July 1, 2013	Additions	Deductions	Balance June 30, 2014
Assets				
Cash and cash equivalents	\$ 4,434,702	\$ 17,014,972	\$ 16,850,397	\$ 4,599,277
Investments	18,587	26	6,138	12,475
Other receivables	2,199	126,879	2,199	126,879
Prepaid items	72,990	69,378	72,990	69,378
Total Assets	\$ 4,528,478	\$ 17,211,255	\$ 16,931,724	\$ 4,808,009
Liabilities				
Accounts payable	\$ 52,344	\$ 89,162	\$ 52,344	\$ 89,162
Due to student organizations	4,476,134	16,993,015	16,750,302	4,718,847
Total Liabilities	\$ 4,528,478	\$ 17,082,177	\$ 16,802,646	\$ 4,808,009

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Statistical Section



Feldwood ES

Vivian Ngai ~ 4th Grade

Fulton County Board of Education, Georgia
Introduction to the Statistical Section
(Unaudited)

This part of Fulton County Board of Education's (School System) comprehensive annual financial report presents detailed information as a context for understanding this fiscal year's financial statements, note disclosures, and supplementary information. This information is unaudited.

Contents

Exhibit

Financial Trends

I - VII-A

These tables contain financial statement trend information that may assist the reader in assessing the School System's current financial performance by placing it in a historical perspective. In fiscal year 2009, the School System blended its charter schools as special revenue funds. In fiscal year 2011 the charter schools were reclassified as discretely presented component units. Fiscal years 2005 - 2008 have not been restated to reflect these changes in the reporting entity.

Revenue Capacity

VIII - XIV

These tables contain information that may assist the reader in assessing the viability of the School System's two most significant "own-source" revenue sources: property taxes and sales taxes.

Debt Capacity

XV - XVII

These tables present information that may assist the reader in analyzing the affordability of the School System's current levels of outstanding debt and the School System's ability to issue additional debt in the future.

Demographic and Economic Information

XVIII - XIX

These tables present demographic and economic information intended (1) to assist users in understanding the socioeconomic environment within which the School System operates and (2) to provide information that facilitates comparisons of financial statement information over time and among school systems.

Operating Information

XX - XXV

These tables contain service indicators that can inform one's understanding how the information in the School System's financial statements relates to the services the School System provides and the activities it performs.

Data Source:

Unless otherwise noted, the information in these tables is derived from the Comprehensive Annual Financial Report for the applicable fiscal year.

Fulton County Board of Education, Georgia
Government-wide Net Position by Component (Unaudited) ¹
Last Ten Fiscal Years
(accrual basis of accounting)

	At June 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
	Amounts									
Governmental Activities										
Net investment in capital assets ²	\$ 914,153,251	\$ 961,503,568	\$ 1,127,331,004	\$ 1,280,537,226	\$ 1,448,516,461	\$ 1,480,029,373	\$ 1,506,586,721	\$ 1,501,664,110	\$ 1,509,929,724	\$ 1,590,806,537
Restricted	74,070,055	201,136,788	42,057,682	32,955,902	57,540,467	63,636,096	66,393,409	177,124,388	244,391,190	247,960,557
Unrestricted	64,569,055	(8,220,430)	111,809,620	130,241,063	16,771,499	66,897,704	247,513,274	230,939,575	216,792,587	216,446,670
Total ⁴	<u>\$ 1,052,792,361</u>	<u>\$ 1,154,419,926</u>	<u>\$ 1,281,198,306</u>	<u>\$ 1,443,734,191</u>	<u>\$ 1,522,828,427</u>	<u>\$ 1,610,563,173</u>	<u>\$ 1,820,493,404</u>	<u>\$ 1,909,728,073</u>	<u>\$ 1,971,113,501</u>	<u>\$ 2,055,213,764</u>
Total Percentage Increase or Decrease From Prior Fiscal Year	4.4%	9.7%	11.0%	12.7%	5.5%	5.8%	13.0%	4.9%	3.2%	4.3%
	Percentage of Total									
Governmental Activities										
Net investment in capital assets ²	86.83%	83.29%	87.99%	88.70%	95.12%	91.90%	82.76%	78.63%	76.60%	77.40%
Restricted	7.04%	17.42%	3.28%	2.28%	3.78%	3.95%	3.65%	9.27%	12.40%	12.06%
Unrestricted	6.13%	-0.71%	8.73%	9.02%	1.10%	4.15%	13.60%	12.10%	11.00%	10.53%
Total	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>

Notes:

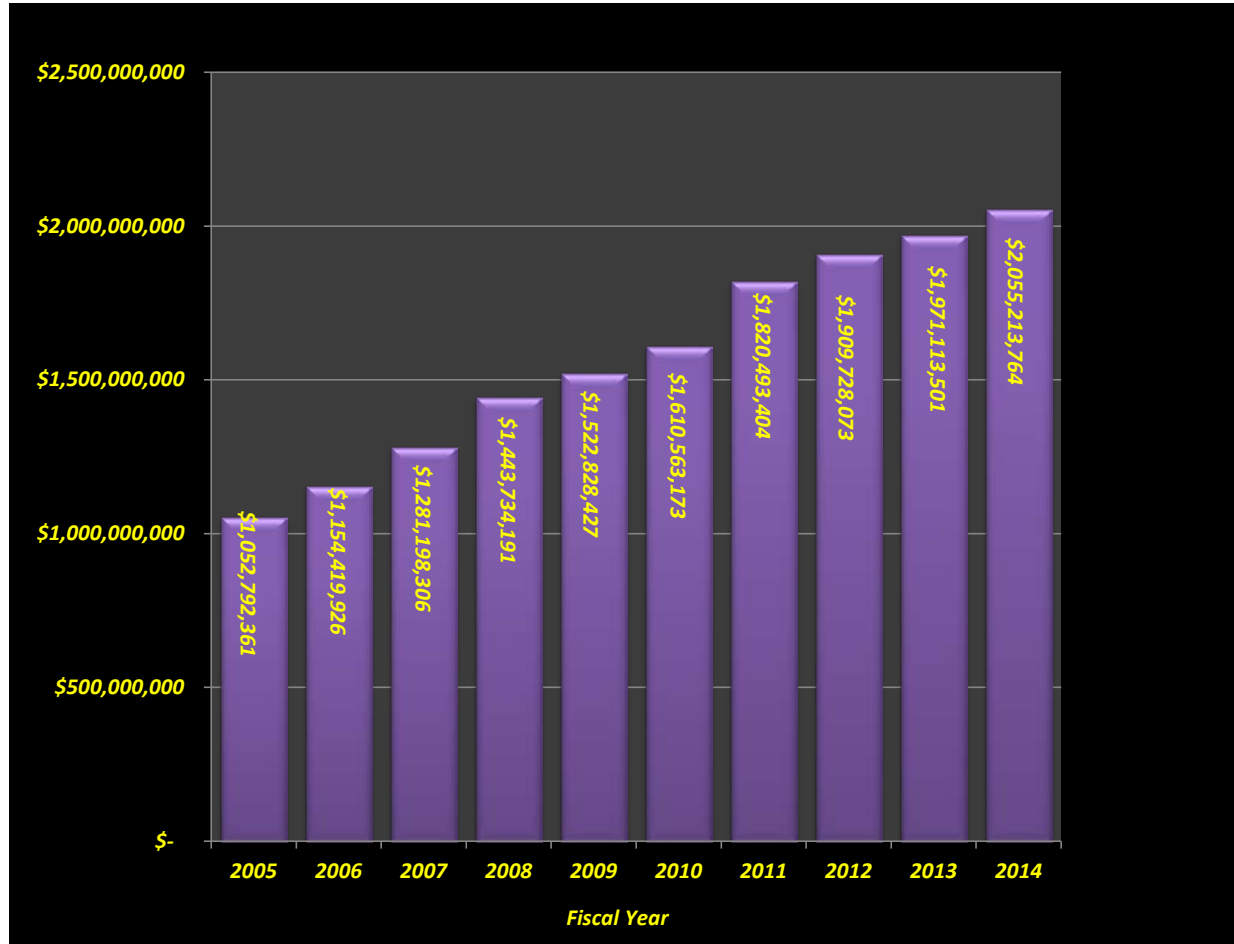
¹ Accounting standards require that net position be reported in three components in the financial statements: net investment in capital assets; restricted; and unrestricted. Net position are considered restricted only when (1) an external party, such as the Georgia Department of Education or the Federal government, places a restriction on how the resources may be used, or (2) enabling legislation is enacted by the School District.

² The large increases in these amounts represent the construction of school buildings funded by the special purpose local option sales tax.

Data Source:

Applicable fiscal years' annual financial report (2005-2007), applicable fiscal years' Comprehensive Annual Financial Report (2008-2014).

Fulton County Board of Education, Georgia
Chart-Total Government-wide Net Position (Unaudited)
Last Ten Fiscal Years
(accrual basis of accounting)



Fulton County Board of Education, Georgia
Changes in Net Position - Governmental Activities (Unaudited)
Last Ten Fiscal Years ¹
(accrual basis of accounting)

	For The Fiscal Year Ended June 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Expenses:										
Instruction	\$ 516,471,503	\$ 543,574,479	\$ 588,083,848	\$ 599,839,821	\$ 603,715,767	\$ 607,908,299	\$ 575,719,921	\$ 622,927,662	\$ 646,578,930	\$ 643,368,439
Support services:										
Pupil services	30,313,482	30,272,022	29,753,549	29,332,132	31,046,229	33,129,857	27,110,229	28,113,941	28,676,862	31,090,523
Improvement of instructional services	13,928,289	16,959,425	18,220,348	23,324,242	29,608,386	32,286,966	25,630,739	28,379,748	31,873,336	31,722,555
Educational media services	16,376,309	16,615,180	17,065,322	16,559,808	15,557,947	15,990,694	14,856,550	15,166,609	17,168,409	16,146,792
Federal grant administration ³	-	-	-	-	-	-	-	1,270,482	1,146,400	1,113,189
General administration	2,612,381	2,125,793	1,610,905	2,617,039	5,590,463	5,602,305	4,428,698	4,026,966	4,503,577	4,097,253
School administration	27,295,680	28,671,396	31,836,642	49,854,490	52,833,081	52,755,746	50,080,091	52,175,510	53,640,395	53,250,956
Business administration	4,486,346	10,019,446	9,526,093	17,445,832	19,205,282	14,105,649	14,983,776	18,180,382	17,302,522	21,078,330
Maintenance and operation of plant	54,514,015	57,589,099	62,758,203	71,059,595	74,683,642	73,507,681	68,072,052	74,921,752	78,230,257	80,725,198
Student transportation services	32,137,923	36,840,639	41,083,584	41,682,475	42,432,881	43,543,478	47,829,619	53,058,056	50,920,384	54,851,939
Central services	11,954,002	12,027,125	13,176,003	13,659,289	13,790,408	14,923,748	12,959,544	14,085,183	16,691,751	20,886,687
Other support services	1,303,037	1,345,926	1,275,932	12,480,937	1,678,505	18,561,607	28,739,711	3,053,210	2,014,868	1,792,070
Food service operations	31,492,395	34,649,273	40,244,440	42,104,877	43,522,417	41,183,297	40,202,714	43,741,358	44,379,674	44,098,195
Facilities acquisition and construction ²	-	-	-	16,181,580	34,031,758	-	-	-	-	-
Interest and fiscal charges	14,452,924	14,053,137	13,458,712	15,736,903	13,165,594	10,979,707	8,730,975	9,280,753	8,149,775	7,200,538
Total Expenses	757,338,286	804,742,940	868,093,581	951,879,020	980,862,360	964,479,034	919,344,619	968,381,612	1,001,277,140	1,011,422,664
Program Revenues:										
Charges for services:										
Instruction	3,500,035	2,997,088	3,468,686	5,206,129	8,748,730	8,369,438	8,332,257	8,679,645	6,900,925	6,560,735
Pupil services	-	-	-	-	-	-	14,500	15,400	8,750	-
Improvement of instructional services	29,100	22,475	21,062	30,210	30,200	24,700	-	-	-	11,250
General administration	102,853	-	-	-	-	-	-	-	-	-
Maintenance and operation of plant	803,190	104,286	206,402	162,000	194,280	292,455	451,135	674,864	526,825	617,119
Student transportation services	6,634,476	4,812,924	964,385	-	-	-	-	-	-	-
Food service operations	14,895,311	15,364,722	15,462,665	15,155,602	15,252,989	16,039,644	15,120,170	15,457,420	15,202,932	14,623,761
Operating grants and contributions ³	250,293,794	288,149,882	310,743,571	353,221,056	335,880,044	358,798,120	384,231,616	364,309,659	380,137,289	389,218,493
Capital grants and contributions	5,070,025	6,848,401	19,003,664	50,852,260	21,306,736	14,705,047	21,155,178	11,832,914	5,667,676	13,784,277
Total Program Revenues	281,328,784	318,299,778	349,870,435	424,627,257	381,412,979	398,229,404	429,304,856	400,969,902	408,444,397	424,815,635
Net (Expense) Revenue	(476,009,502)	(486,443,162)	(518,223,146)	(527,251,763)	(599,449,381)	(566,249,630)	(490,039,763)	(567,411,710)	(592,832,743)	(586,607,029)
General Revenues:										
Taxes:										
Property	403,622,840	447,269,940	487,337,478	530,780,913	539,907,942	538,903,112	536,268,832	506,341,396	501,695,443	508,920,788
Sales	114,530,450	130,791,607	138,017,291	139,512,745	121,393,868	121,565,471	159,635,995	145,000,549	150,788,659	156,944,090
Gain on disposition of capital assets	-	55,795	94,798	-	-	-	-	-	-	73,050
Investment earnings	7,204,791	13,844,014	19,551,959	15,370,952	4,637,341	651,310	727,234	683,096	696,076	407,266
Miscellaneous	-	-	-	2,525,349	5,048,445	1,783,874	3,337,933	4,621,338	1,037,993	4,362,097
Total General Revenues	525,358,081	591,961,356	645,001,526	688,189,959	670,987,596	662,903,767	699,969,994	656,646,379	654,218,171	670,707,291
Change in Net Position	\$ 49,348,579	\$ 105,518,194	\$ 126,778,380	\$ 160,938,196	\$ 71,538,215	\$ 96,654,137	\$ 209,930,231	\$ 89,234,669	\$ 61,385,428	\$ 84,100,262

Notes:

¹ Includes non-capitalized charges to the facilities acquisition and construction function. Beginning in fiscal year 2010, this amount has been allocated to other functions.

² In the State of Georgia, the use of the "Basic Quality Education" aid is restricted to certain functions; therefore, it is reported as program revenue, rather than as general revenue.

³ The State of Georgia added a requirement that the administration of Federal Grants be reported separately during the current and future fiscal years.

Data Source:

Applicable fiscal years' annual financial report (2005-2007), applicable years' Comprehensive Annual Financial Report (2008-2014).

Fulton County Board of Education, Georgia
Changes in Net Position - Governmental Activities - Percentage of Total (Unaudited)
Last Ten Fiscal Years ¹
(accrual basis of accounting)

	For The Fiscal Year Ended June 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Expenses:										
Instruction	68.20%	67.55%	67.74%	63.02%	61.55%	63.03%	62.62%	64.33%	64.58%	63.61%
Support services:										
Pupil services	4.00%	3.76%	3.43%	3.08%	3.17%	3.44%	2.95%	2.90%	2.86%	3.07%
Improvement of instructional services	1.84%	2.11%	2.10%	2.45%	3.02%	3.35%	2.79%	2.93%	3.18%	3.14%
Educational media services	2.16%	2.06%	1.97%	1.74%	1.59%	1.66%	1.62%	1.57%	1.71%	1.60%
Federal grant administration	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.13%	0.11%	0.11%
General administration	0.34%	0.26%	0.19%	0.27%	0.57%	0.58%	0.48%	0.42%	0.45%	0.41%
School administration	3.60%	3.56%	3.67%	5.24%	5.39%	5.47%	5.45%	5.39%	5.36%	5.26%
Business administration	0.59%	1.25%	1.10%	1.83%	1.96%	1.46%	1.63%	1.88%	1.73%	2.08%
Maintenance and operation of plant	7.20%	7.16%	7.23%	7.47%	7.61%	7.62%	7.40%	7.74%	7.81%	7.98%
Student transportation services	4.24%	4.58%	4.73%	4.38%	4.33%	4.51%	5.20%	5.48%	5.09%	5.42%
Central services	1.58%	1.49%	1.52%	1.43%	1.41%	1.55%	1.41%	1.45%	1.67%	2.07%
Other support services	0.17%	0.17%	0.15%	1.31%	0.17%	1.92%	3.13%	0.32%	0.20%	0.18%
Food service operations	4.16%	4.31%	4.64%	4.42%	4.44%	4.27%	4.37%	4.52%	4.43%	4.36%
Facilities acquisition and construction ²	0.00%	0.00%	0.00%	1.70%	3.47%	0.00%	0.00%	0.00%	0.00%	0.00%
Interest and fiscal charges	1.92%	1.74%	1.55%	1.66%	1.35%	1.14%	0.95%	0.96%	0.81%	0.71%
Total Expenses	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Program Revenues:										
Charges for services:										
Instruction	1.24%	0.94%	0.99%	1.23%	2.29%	2.10%	1.94%	2.16%	1.69%	1.54%
Pupil services	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Improvement of instructional services	0.01%	0.01%	0.01%	0.01%	0.01%	0.01%	0.00%	0.00%	0.00%	0.00%
General administration	0.04%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Maintenance and operation of plant	0.29%	0.03%	0.06%	0.04%	0.05%	0.07%	0.11%	0.17%	0.13%	0.15%
Student transportation services	2.36%	1.51%	0.28%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Food service operations	5.29%	4.83%	4.42%	3.57%	4.00%	4.03%	3.52%	3.86%	3.72%	3.44%
Operating grants and contributions ³	88.97%	90.53%	88.82%	83.18%	88.06%	90.10%	89.50%	90.86%	93.07%	91.62%
Capital grants and contributions	1.80%	2.15%	5.42%	11.97%	5.59%	3.69%	4.93%	2.95%	1.39%	3.25%
Total Program Revenues	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
General Revenues:										
Taxes:										
Property	76.83%	75.56%	75.56%	77.13%	80.46%	81.29%	76.61%	77.11%	76.69%	75.88%
Sales	21.80%	22.09%	21.40%	20.27%	18.09%	18.34%	22.81%	22.08%	23.05%	23.40%
Gain on disposition of capital assets	0.00%	0.01%	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.01%
Investment earnings	1.37%	2.34%	3.03%	2.23%	0.69%	0.10%	0.10%	0.10%	0.11%	0.06%
Miscellaneous	0.00%	0.00%	0.00%	0.37%	0.76%	0.27%	0.48%	0.70%	0.16%	0.65%
Total General Revenues	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Notes:

¹ Includes non-capitalized charges to the facilities acquisition and construction function.

² In the State of Georgia, the use of the "Basic Quality Education" aid is restricted to certain functions; therefore, it is reported as program revenue, rather than as general revenue.

Data Source:

Applicable fiscal years' annual financial report (2005-2007), applicable fiscal years' Comprehensive Annual Financial Report (2008-2014).

Fulton County Board of Education, Georgia
Changes in Net Position - Governmental Activities - Annual Percentage Change (Unaudited)
Last Ten Years ¹
(accrual basis of accounting)

	For The Fiscal Year Ended June 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Expenses:										
Instruction	6.23%	5.25%	8.19%	2.00%	0.65%	0.69%	-5.29%	8.20%	3.80%	-0.50%
Support services:										
Pupil services	5.30%	-0.14%	-1.71%	-1.42%	5.84%	6.71%	-18.17%	3.70%	2.00%	8.42%
Improvement of instructional services	-2.06%	21.76%	7.43%	28.01%	26.94%	9.05%	-20.62%	10.73%	12.31%	-0.47%
Educational media services	13.47%	1.46%	2.71%	-2.96%	-6.05%	2.78%	-7.09%	2.09%	13.20%	-5.95%
Federal grant administration ⁴	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	-9.77%	-2.90%
General administration	30.61%	-18.63%	-24.22%	62.46%	113.62%	0.21%	-20.95%	-9.07%	11.84%	-9.02%
School administration	6.02%	5.04%	11.04%	56.59%	5.97%	-0.15%	-5.07%	4.18%	2.81%	-0.73%
Business administration	0.72%	123.33%	-4.92%	83.14%	10.09%	-26.55%	6.23%	21.33%	-4.83%	21.82%
Maintenance and operation of plant	7.06%	5.64%	8.98%	13.23%	5.10%	-1.57%	-7.39%	10.06%	4.42%	3.19%
Student transportation services	9.90%	14.63%	11.52%	1.46%	1.80%	2.62%	9.84%	10.93%	-4.03%	7.72%
Central services	5.11%	0.61%	9.55%	3.67%	0.96%	8.22%	-13.16%	8.69%	18.51%	25.13%
Other support services	4.81%	3.29%	-5.20%	878.18%	-86.55%	1005.84%	54.83%	-89.38%	-34.01%	-11.06%
Food service operations	7.63%	10.02%	16.15%	4.62%	3.37%	-5.37%	-2.38%	8.80%	1.46%	-0.63%
Facilities acquisition and construction ²	0.00%	0.00%	0.00%	0.00%	110.31%	-100.00%	0.00%	0.00%	0.00%	0.00%
Interest and fiscal charges	-2.26%	-2.77%	-4.23%	16.93%	-16.34%	-16.60%	-20.48%	6.30%	-12.19%	-11.65%
Total Expenses	6.27%	6.26%	7.87%	9.65%	3.04%	-1.67%	-4.68%	5.33%	3.40%	1.01%
Program Revenues:										
Charges for services:										
Instruction	-19.68%	-14.37%	15.74%	50.09%	68.05%	-4.34%	-0.44%	4.17%	-20.49%	-4.93%
Pupil services	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%	6.21%	-43.18%	-100.00%
Improvement of instructional services	33.15%	-22.77%	-6.29%	43.43%	-0.03%	-18.21%	-100.00%	0.00%	0.00%	100.00%
General administration	0.00%	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Maintenance and operation of plant	777.79%	-87.02%	97.92%	-21.51%	19.93%	50.53%	54.26%	49.59%	-21.94%	17.14%
Student transportation services	120286.06%	-27.46%	-79.96%	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Food service operations	4.11%	3.15%	0.64%	-1.99%	0.64%	5.16%	-5.73%	2.23%	-1.65%	-3.81%
Operating grants and contributions ³	7.20%	15.12%	7.84%	13.67%	-4.91%	6.82%	7.09%	-5.18%	4.34%	2.39%
Capital grants and contributions	-83.16%	35.08%	177.49%	167.59%	-58.10%	-30.98%	43.86%	-44.07%	-52.10%	143.21%
Total Program Revenues	-0.37%	13.14%	9.92%	21.37%	-10.18%	4.41%	7.80%	-6.60%	1.86%	4.01%
General Revenues:										
Taxes:										
Property	2.44%	10.81%	8.96%	8.91%	1.72%	1.72%	1.72%	-5.58%	-0.92%	1.44%
Sales	5.26%	14.20%	5.52%	1.08%	-12.99%	-12.99%	-12.99%	-9.17%	3.99%	4.08%
Gain on disposition of capital assets	0.00%	0.00%	69.90%	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	100.00%
Investment earnings	12.50%	92.15%	41.23%	-21.38%	-69.83%	-69.83%	-69.83%	-6.07%	1.90%	-41.49%
Miscellaneous	0.00%	0.00%	0.00%	0.00%	99.91%	99.91%	99.91%	38.45%	-77.54%	320.24%
Total General Revenues	3.17%	12.68%	8.96%	6.70%	-2.50%	-1.20%	5.59%	-6.19%	-0.37%	2.52%

Notes:

¹ The School District implemented GASB Statement No. 34 in fiscal year 2002; therefore, only nine fiscal years of government-wide financial data is presented.

² Includes non-capitalized charges to the facilities acquisition and construction function.

³ In the State of Georgia, the use of the "Basic Quality Education" aid is restricted to certain functions; therefore, it is reported as program revenue, rather than as general revenue.

⁴ The State of Georgia added a requirement that the administration of Federal Grants be reported separately during the current and future fiscal years.

Data Source:

Applicable fiscal years' annual financial report (2004-2007), applicable fiscal years' Comprehensive Annual Financial Report (2008-2013).

Fulton County Board of Education, Georgia
Fund Balances - Governmental Funds (Unaudited)
June 30, 2005-2014
(modified accrual basis of accounting)

	At June 30,					
	2005	2006	2007	2008	2009	2010
General Fund						
Reserved	\$ 14,482,382	\$ 21,800,641	\$ 22,865,017	\$ 14,383,774	\$ 9,516,073	\$ 4,894,559
Unreserved ³	97,459,595	112,743,572	140,317,556	111,697,821	81,060,538	109,384,335
Subtotal General Fund	111,941,977	134,544,213	163,182,573	126,081,595	90,576,611	114,278,894
General Fund Percentage Change	-13.3%	20.2%	21.3%	-22.7%	-28.2%	26.2%
All Other Governmental Funds ¹						
Reserved	131,478,940	267,582,086	118,398,623	198,689,890	108,229,147	125,151,090
Unreserved						
Special Revenue Funds	18,184,045	16,926,894	13,042,653	5,998,281	4,216,475	3,424,967
Debt Service Fund	-	-	-	-	-	-
Capital Projects Funds ²	(64,872,442)	(170,240,355)	(99,283,919)	(171,735,509)	(155,772,039)	(116,414,717)
Permanent Fund	3,224	3,229	3,234	3,241	3,245	3,250
Subtotal All Other Governmental Funds	84,793,767	114,271,854	32,160,591	32,955,903	(43,323,172)	12,164,590
All Other Governmental Funds Percentage Change	0.9%	34.8%	-71.9%	2.5%	-231.5%	-128.1%
Total Governmental Funds						
Reserved	145,961,322	289,382,727	141,263,640	213,073,664	117,745,220	130,045,649
Unreserved	50,774,422	(40,566,660)	54,079,524	(54,036,166)	(70,491,781)	(3,602,165)
Total Governmental Funds	\$ 196,735,744	\$ 248,816,067	\$ 195,343,164	\$ 159,037,498	\$ 47,253,439	\$ 126,443,484
All Governmental Funds Percentage Change	-7.7%	26.5%	-21.5%	-18.6%	-70.3%	167.6%

Notes:

¹ For consistency, certain amounts have been reclassified between reserved and unreserved fund balances.

² Beginning in fiscal year 2005, large construction contracts have been encumbered, resulting in deficit unreserved fund balances. These deficits will be eliminated as sales taxes are collected.

³ In fiscal year 2008, the School System retired early a long-term pension note payable of \$38,015,118, resulting in a reduction of the unreserved fund balance.

Data Source:

Applicable fiscal years' annual financial report (2005-2007), applicable fiscal years' Comprehensive Annual Financial Report (2008-2014).

Fulton County Board of Education, Georgia
Fund Balances - Governmental Funds (Unaudited)
June 30, 2011-2014
(modified accrual basis of accounting)

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
General Fund				
Nonspendable	\$ 466,468	\$ 466,468	\$ 466,468	\$ 466,468
Restricted	2,387,000	2,387,000	-	-
Committed	122,927,608	137,713,740	138,773,258	151,649,185
Assigned	43,302,590	19,581,128	32,973,811	42,448,878
Unassigned	41,122,880	81,229,927	64,493,975	44,311,932
Subtotal General Fund	<u>210,206,546</u>	<u>241,378,263</u>	<u>236,707,512</u>	<u>238,876,463</u>
General Fund Percentage Change	<u>14.8%</u>	<u>14.8%</u>	<u>-1.9%</u>	<u>0.9%</u>
All Other Governmental Funds				
Nonspendable	799,998	794,758	1,640,485	1,997,108
Restricted				
Special Revenue Funds	8,734,602	10,476,174	12,421,277	13,952,681
Debt Service Fund	47,747,552	47,975,600	25,390,779	4,356,254
Capital Projects Funds	9,111,797	117,877,856	196,195,731	215,943,538
Unassigned (deficit)	(7,470,376)	(51,480)	-	-
Subtotal All Other Governmental Funds	<u>58,923,573</u>	<u>177,072,908</u>	<u>235,648,272</u>	<u>236,249,581</u>
All Other Governmental Funds Percentage Change¹	<u>384.4%</u>	<u>200.5%</u>	<u>33.1%</u>	<u>0.3%</u>
Total Governmental Funds				
Nonspendable	1,266,466	1,261,226	2,106,953	2,463,576
Restricted	67,980,951	178,716,630	234,007,787	234,252,473
Committed	122,927,608	137,713,740	138,773,258	151,649,185
Assigned	43,302,590	19,581,128	32,973,811	42,448,878
Unassigned	33,652,504	81,178,447	64,493,975	44,311,932
Total Governmental Funds	<u>\$ 269,130,119</u>	<u>\$ 418,451,171</u>	<u>\$ 472,355,784</u>	<u>\$ 475,126,044</u>
All Governmental Funds Percentage Change	<u>112.9%</u>	<u>55.5%</u>	<u>12.9%</u>	<u>0.6%</u>

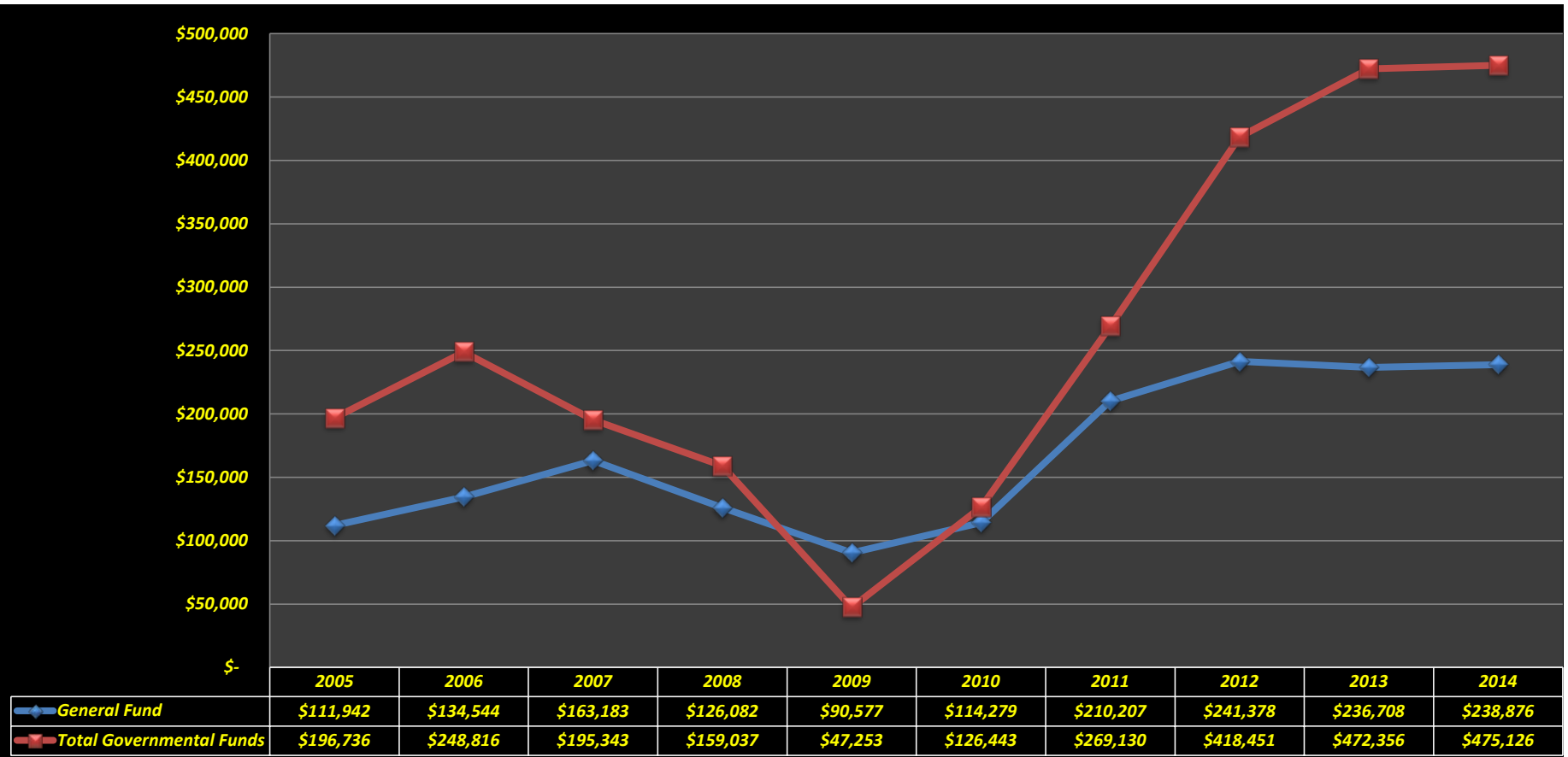
Notes:

¹ This increase relates to the reduction in the deficit fund balance of the 2007 SPLOST capital projects fund. Beginning in fiscal 2011, tax collections exceeded construction costs.

Data Source:

June 30, 2011 - 2014 Comprehensive Annual Financial Report.

Fulton County Board of Education, Georgia
 Chart - Fund Balances - Governmental Funds
 Last Ten Fiscal Years
 (in \$1,000)



Fulton County Board of Education, Georgia
General Governmental Revenues by Source (Unaudited) ¹
Last Ten Fiscal Years
(modified accrual basis of accounting)

Revenue Source	For the Fiscal Year Ended June 30,									
	2005	2006	2007	2008 ⁴	2009	2010	2011	2012	2013	2014
	Amounts									
Local : ²										
Property taxes	\$ 551,694,229	\$ 613,951,604	\$ 656,505,399	\$ 527,988,327	\$ 535,295,012	\$ 548,924,443	\$ 535,547,654	\$ 509,727,699	\$ 502,441,099	\$ 510,144,714
Sales taxes	-	-	-	139,512,745	118,046,779	123,055,820	130,265,771	176,227,513	150,788,659	156,944,090
Other	-	-	-	43,711,822	33,911,987	29,203,248	27,126,441	31,222,059	27,880,909	28,766,279
State: ³	213,966,098	248,605,086	295,154,098	351,741,479	284,499,986	268,522,061	301,108,813	316,548,891	303,328,605	325,213,199
Federal	42,723,207	55,952,827	45,318,910	47,070,257	66,720,098	111,571,264	97,208,388	76,874,643	75,457,622	72,231,439
Total Revenues	\$ 808,383,534	\$ 918,509,517	\$ 996,978,407	\$ 1,110,024,630	\$ 1,038,473,862	\$ 1,081,276,836	\$ 1,091,257,067	\$ 1,110,600,805	\$ 1,059,896,894	\$ 1,093,299,721
% Change From Prior Fiscal Year	1.6%	13.6%	8.5%	11.3%	-6.4%	4.1%	0.9%	1.8%	-4.6%	3.2%
	Percentage of Total									
Local :										
Property taxes	68.2%	66.8%	65.8%	47.6%	51.5%	50.8%	49.1%	45.9%	47.4%	46.7%
Sales taxes	-	-	-	12.6%	11.4%	11.4%	11.9%	15.9%	14.2%	14.4%
Other	-	-	-	3.9%	3.3%	2.7%	2.5%	2.8%	2.6%	2.6%
State: ³	26.5%	27.1%	29.6%	31.7%	27.4%	24.8%	27.6%	28.5%	28.6%	29.7%
Federal	5.3%	6.1%	4.6%	4.2%	6.4%	10.3%	8.9%	6.9%	7.2%	6.6%
Total Revenues	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Notes:

¹ Includes all governmental fund types.

² The details of local revenues are not readily available for fiscal years 2001 - 2007.

³ Includes on-behalf payments made by the State of Georgia that previously were reported separately.

⁴ Fiscal year 2008 has not been restated.

Data Source:

Applicable fiscal years' annual financial report (2005-2007), applicable fiscal years' Comprehensive Annual Financial Report (2008-2014).

Fulton County Board of Education, Georgia
General Governmental Expenditures by Function (Unaudited) ¹
Last Ten Fiscal Years
(modified accrual basis of accounting)

Function	For the Fiscal Year Ended June 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Current:										
Instruction	\$ 477,488,575	\$ 503,648,289	\$ 543,451,814	\$ 575,588,085	\$ 573,471,451	\$ 563,445,530	\$ 532,593,377	\$ 561,904,171	\$ 585,213,360	\$ 585,102,294
Support services:										
Pupil services	29,294,768	29,998,423	29,520,684	29,268,201	30,689,617	32,370,220	26,537,001	26,854,503	27,493,780	30,056,079
Improvement of instructional services	13,018,668	16,095,605	17,269,106	23,030,610	29,034,897	31,030,192	24,941,220	26,595,855	30,027,958	29,970,884
Educational media services	14,722,347	14,593,228	14,799,418	15,327,095	14,120,626	14,203,037	12,923,434	12,707,842	14,641,714	13,632,238
Federal grant administration								1,270,482	1,146,400	1,113,189
General administration	2,525,267	2,093,311	1,580,899	2,600,032	5,549,527	5,453,414	4,339,130	3,875,887	4,331,536	3,939,100
School administration	25,783,317	27,417,964	30,476,374	49,128,844	51,745,298	50,600,690	48,358,288	48,852,080	50,565,833	50,483,119
Business administration	4,054,829	9,506,082	8,949,064	17,290,413	18,761,543	13,265,477	14,356,686	17,120,611	16,189,417	20,065,998
Maintenance and operation of plant	52,274,380	56,401,257	61,543,428	70,562,892	73,586,243	71,003,912	66,229,037	71,019,509	74,523,586	77,519,407
Student transportation services	27,688,595	30,846,297	34,321,075	39,488,799	39,425,457	38,159,608	41,840,321	45,543,186	47,140,124	47,376,221
Central services	11,307,921	11,506,453	12,612,802	13,474,730	13,392,095	14,215,363	12,325,925	13,067,630	15,742,285	19,898,700
On-behalf payments ²	4,482,073	10,666,232	11,267,103	-	-	-	-	-	-	-
Other support services	1,256,571	1,329,689	1,260,790	12,475,276	1,603,955	18,682,904	28,630,437	1,810,020	1,891,205	1,747,337
Food service operations	28,457,969	31,020,305	36,181,849	39,889,853	41,015,193	37,421,798	36,540,865	38,736,561	39,373,292	39,321,479
Total Current	692,355,280	745,123,135	803,234,406	888,124,830	892,395,902	889,852,145	849,615,721	869,358,337	908,280,490	920,226,045
% Change From Prior Fiscal Year	6.8%	7.6%	7.8%	10.6%	0.5%	-0.3%	-4.5%	2.3%	4.5%	1.3%
Capital Outlay ³	104,843,346	89,950,165	216,039,578	190,521,757	221,781,964	83,785,468	74,603,666	103,440,578	71,538,284	145,757,911
% Change From Prior Fiscal Year	-43.7%	-14.2%	140.2%	-11.8%	16.4%	-62.2%	-11.0%	38.7%	-30.8%	103.7%
Debt Service										
Principal ⁴	13,012,058	15,267,058	15,492,058	50,620,118	14,102,360	15,130,000	15,390,000	15,670,000	18,335,667	17,655,667
Interest and fees	14,632,492	14,260,079	13,658,234	15,956,722	13,410,722	11,243,198	9,002,306	8,717,761	8,438,333	7,488,045
Total Debt Service	27,644,550	29,527,137	29,150,292	66,576,840	27,513,082	26,373,198	24,392,306	24,387,761	26,774,000	25,143,712
% Change From Prior Fiscal Year	-16.1%	6.8%	-1.3%	128.4%	-58.7%	-4.1%	-7.5%	0.0%	9.8%	-6.1%
Total Expenditures	\$ 824,843,176	\$ 864,600,437	\$1,048,424,276	\$1,145,223,427	\$1,141,690,948	\$ 1,000,010,811	\$ 948,611,693	\$ 997,186,676	\$1,006,592,774	\$1,091,127,668
% Change From Prior Fiscal Year	-4.9%	4.8%	21.3%	9.2%	-0.3%	-12.4%	-5.1%	5.1%	0.9%	8.4%
Debt Service as a % of Noncapital Expenditures	3.8%	3.8%	3.5%	6.9%	3.0%	2.9%	2.8%	2.7%	2.9%	2.7%

Notes:¹ Includes all governmental fund types.² In fiscal years 2008 - 2010, on-behalf payments are reported in the appropriate functions.³ Includes non-capitalized charges to the facilities acquisition and construction function.⁴ In fiscal year 2008, the School System retired early a long-term pension note payable of \$38,015,118.**Data Source:**

Applicable fiscal years' annual financial report (2005-2007), applicable fiscal years' Comprehensive Annual Financial Report (2008-2014).

Fulton County Board of Education, Georgia
General Governmental Expenditures by Function - Percentage of Total (Unaudited) ¹
Last Ten Fiscal Years
(modified accrual basis of accounting)

Function	For the Fiscal Year Ended June 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Current:										
Instruction	57.9%	58.3%	51.8%	50.3%	50.2%	56.3%	56.1%	56.3%	58.1%	53.6%
Support services:										
Pupil services	3.6%	3.5%	2.8%	2.6%	2.7%	3.2%	2.8%	2.7%	2.7%	2.8%
Improvement of instructional services	1.6%	1.9%	1.6%	2.0%	2.5%	3.1%	2.6%	2.7%	3.0%	2.7%
Educational media services	1.8%	1.7%	1.4%	1.3%	1.2%	1.4%	1.4%	1.3%	1.5%	1.2%
Federal grant administration	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%
General administration	0.3%	0.2%	0.2%	0.2%	0.5%	0.5%	0.5%	0.4%	0.4%	0.4%
School administration	3.1%	3.2%	2.9%	4.3%	4.5%	5.1%	5.1%	4.9%	5.0%	4.6%
Business administration	0.5%	1.1%	0.9%	1.5%	1.6%	1.3%	1.5%	1.7%	1.6%	1.8%
Maintenance and operation of plant	6.3%	6.5%	5.9%	6.2%	6.4%	7.1%	7.0%	7.1%	7.4%	7.1%
Student transportation services	3.4%	3.6%	3.3%	3.4%	3.5%	3.8%	4.4%	4.6%	4.7%	4.3%
Central services	1.4%	1.3%	1.2%	1.2%	1.2%	1.4%	1.3%	1.3%	1.6%	1.8%
On-behalf payments ²	0.5%	1.2%	1.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other support services	0.2%	0.2%	0.1%	1.1%	0.1%	1.9%	3.0%	0.2%	0.2%	0.2%
Food service operations	3.5%	3.6%	3.5%	3.5%	3.6%	3.7%	3.9%	3.9%	3.9%	3.6%
Total Current	83.9%	86.2%	76.6%	77.6%	78.2%	89.0%	89.6%	87.2%	90.2%	84.3%
Capital Outlay ³	12.7%	10.4%	20.6%	16.6%	19.4%	8.4%	7.9%	10.4%	7.1%	13.4%
Debt Service										
Principal ⁴	1.6%	1.8%	1.5%	4.4%	1.2%	1.5%	1.6%	1.6%	1.8%	1.6%
Interest and fees	1.8%	1.6%	1.3%	1.4%	1.2%	1.1%	0.9%	0.9%	0.8%	0.7%
Total Debt Service	3.4%	3.4%	2.8%	5.8%	2.4%	2.6%	2.6%	2.4%	2.7%	2.3%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

¹ Includes all governmental fund types.

² Beginning in fiscal year 2008, on-behalf payments are reported in the appropriate functions.

³ Includes non-capitalized charges to the facilities acquisition and construction function.

⁴ In fiscal year 2008, the School System retired early a long-term pension note payable of \$38,015,118.

Data Source:

Applicable fiscal years' annual financial report (2005-2007), applicable fiscal years' Comprehensive Annual Financial Report (2008-2014).

Fulton County Board of Education, Georgia
General Governmental Current Expenditures by Function (Unaudited) ¹
Last Ten Fiscal Years
(modified accrual basis of accounting)

Function	For the Fiscal Year Ended June 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Current:										
Instruction	\$ 477,488,575	\$ 503,648,289	\$543,451,814	\$575,588,085	\$573,471,451	\$ 563,445,530	\$ 532,593,377	\$ 561,904,171	\$ 585,213,360	\$ 585,102,294
Support services:										
Pupil services	29,294,768	29,998,423	29,520,684	29,268,201	30,689,617	32,370,220	26,537,001	26,854,503	27,493,780	30,056,079
Improvement of										
instructional services	13,018,668	16,095,605	17,269,106	23,030,610	29,034,897	31,030,192	24,941,220	26,595,855	30,027,958	29,970,884
Educational media services	14,722,347	14,593,228	14,799,418	15,327,095	14,120,626	14,203,037	12,923,434	12,707,842	14,641,714	13,632,238
Federal grant administration	-	-	-	-	-	-	-	1,270,482	1,146,400	1,113,189
General administration	2,525,267	2,093,311	1,580,899	2,600,032	5,549,527	5,453,414	4,339,130	3,875,887	4,331,536	3,939,100
School administration	25,783,317	27,417,964	30,476,374	49,128,844	51,745,298	50,600,690	48,358,288	48,852,080	50,565,833	50,483,119
Business administration	4,054,829	9,506,082	8,949,064	17,290,413	18,761,543	13,265,477	14,356,686	17,120,611	16,189,417	20,065,998
Maintenance and operation of plant	52,274,380	56,401,257	61,543,428	70,562,892	73,586,243	71,003,912	66,229,037	71,019,509	74,523,586	77,519,407
Student transportation services	27,688,595	30,846,297	34,321,075	39,488,799	39,425,457	38,159,608	41,840,321	45,543,186	47,140,124	47,376,221
Central services	11,307,921	11,506,453	12,612,802	13,474,730	13,392,095	14,215,363	12,325,925	13,067,630	15,742,285	19,898,700
On-behalf payments ²	4,482,073	10,666,232	11,267,103	-	-	-	-	-	-	-
Other support services	1,256,571	1,329,689	1,260,790	12,475,276	1,603,955	18,682,904	28,630,437	1,810,020	1,891,205	1,747,337
Food service operations	28,457,969	31,020,305	36,181,849	39,889,853	41,015,193	37,421,798	36,540,865	38,736,561	39,373,292	39,321,479
Total Current	\$ 692,355,280	\$ 745,123,135	\$803,234,406	\$888,124,830	\$892,395,902	\$ 889,852,145	\$ 849,615,721	\$ 869,358,337	\$ 908,280,490	\$ 920,226,045
	Percentage of Total									
Current:										
Instruction	69.0%	67.6%	67.7%	64.8%	64.3%	63.3%	62.7%	64.6%	64.4%	63.6%
Support services:										
Pupil services	4.2%	4.0%	3.7%	3.3%	3.4%	3.6%	3.1%	3.1%	3.0%	3.3%
Improvement of										
instructional services	1.9%	2.2%	2.1%	2.6%	3.3%	3.5%	2.9%	3.1%	3.3%	3.3%
Educational media services	2.1%	2.0%	1.8%	1.7%	1.6%	1.6%	1.5%	1.5%	1.6%	1.5%
Federal grant administration	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%
General administration	0.4%	0.3%	0.2%	0.3%	0.6%	0.6%	0.5%	0.4%	0.5%	0.4%
School administration	3.7%	3.7%	3.8%	5.5%	5.8%	5.7%	5.7%	5.6%	5.6%	5.5%
Business administration	0.6%	1.3%	1.1%	1.9%	2.1%	1.5%	1.7%	2.0%	1.8%	2.2%
Maintenance and operation of plant	7.6%	7.6%	7.7%	7.9%	8.2%	8.0%	7.8%	8.2%	8.2%	8.4%
Student transportation services	4.0%	4.1%	4.3%	4.4%	4.4%	4.3%	4.9%	5.2%	5.2%	5.1%
Central services	1.6%	1.5%	1.6%	1.5%	1.5%	1.6%	1.5%	1.5%	1.7%	2.2%
On-behalf payments ²	0.6%	1.4%	1.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other support services	0.2%	0.2%	0.2%	1.4%	0.2%	2.1%	3.4%	0.2%	0.2%	0.2%
Food service operations	4.1%	4.1%	4.4%	4.7%	4.6%	4.2%	4.3%	4.5%	4.3%	4.3%
Total Current	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Notes:

¹ Includes all governmental fund types.

² Beginning in fiscal year 2008, on-behalf payments are reported in the appropriate functions.

Data Source:

Applicable fiscal years' annual financial report (2005-2007), applicable fiscal years' Comprehensive Annual Financial Report (2008-2014).

Fulton County Board of Education, Georgia
Summary of Changes in Fund Balances - (Unaudited) ¹
Last Ten Fiscal Years
(modified accrual basis of accounting)

Source	For the Fiscal Year Ended June 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Total Revenues	\$ 808,383,534	\$ 918,509,517	\$ 996,978,407	\$ 1,110,024,630	\$ 1,038,473,862	\$ 1,081,276,836	\$ 1,091,257,067	\$ 1,110,600,805	\$ 1,059,896,894	\$ 1,093,299,721
Total Expenditures	824,843,176	864,600,437	1,048,424,276	1,145,223,427	1,141,690,948	1,000,010,811	948,611,693	997,186,676	1,006,592,774	1,091,127,668
Excess (Deficiency) of Revenues Over (Under) Expenditures	(16,459,642)	53,909,080	(51,445,869)	(35,198,797)	(103,217,086)	81,266,025	142,645,374	113,414,129	53,304,120	2,172,053
Other Financing Sources (Uses)										
Proceeds from the disposition of capital assets	89,056	67,040	179,078	5,001	9,706	6,889	9,568	25,088	378,076	216,659
Insurance proceeds	-	-	-	-	-	-	31,153	247,375	222,417	381,548
Inception of Intergovernmental agreement								35,635,000	-	-
Transfers in	41,686,615	25,722,059	26,190,388	2,513,869	48,511,578	45,486,549	23,942,779	23,400,865	14,148	134,926
Transfers out	(41,686,615)	(25,722,059)	(26,190,388)	(2,513,869)	(48,511,578)	(45,486,549)	(23,942,779)	(23,400,865)	(14,148)	(134,926)
Total Other Financing Sources (Uses)	89,056	67,040	179,078	5,001	9,706	6,889	40,721	35,907,463	600,493	598,207
Net Change in Fund Balances	\$ (16,370,586)	\$ 53,976,120	\$ (51,266,791)	\$ (35,193,796)	\$ (103,207,380)	\$ 81,272,914	\$ 142,686,095	\$ 149,321,592	\$ 53,904,613	\$ 2,770,260

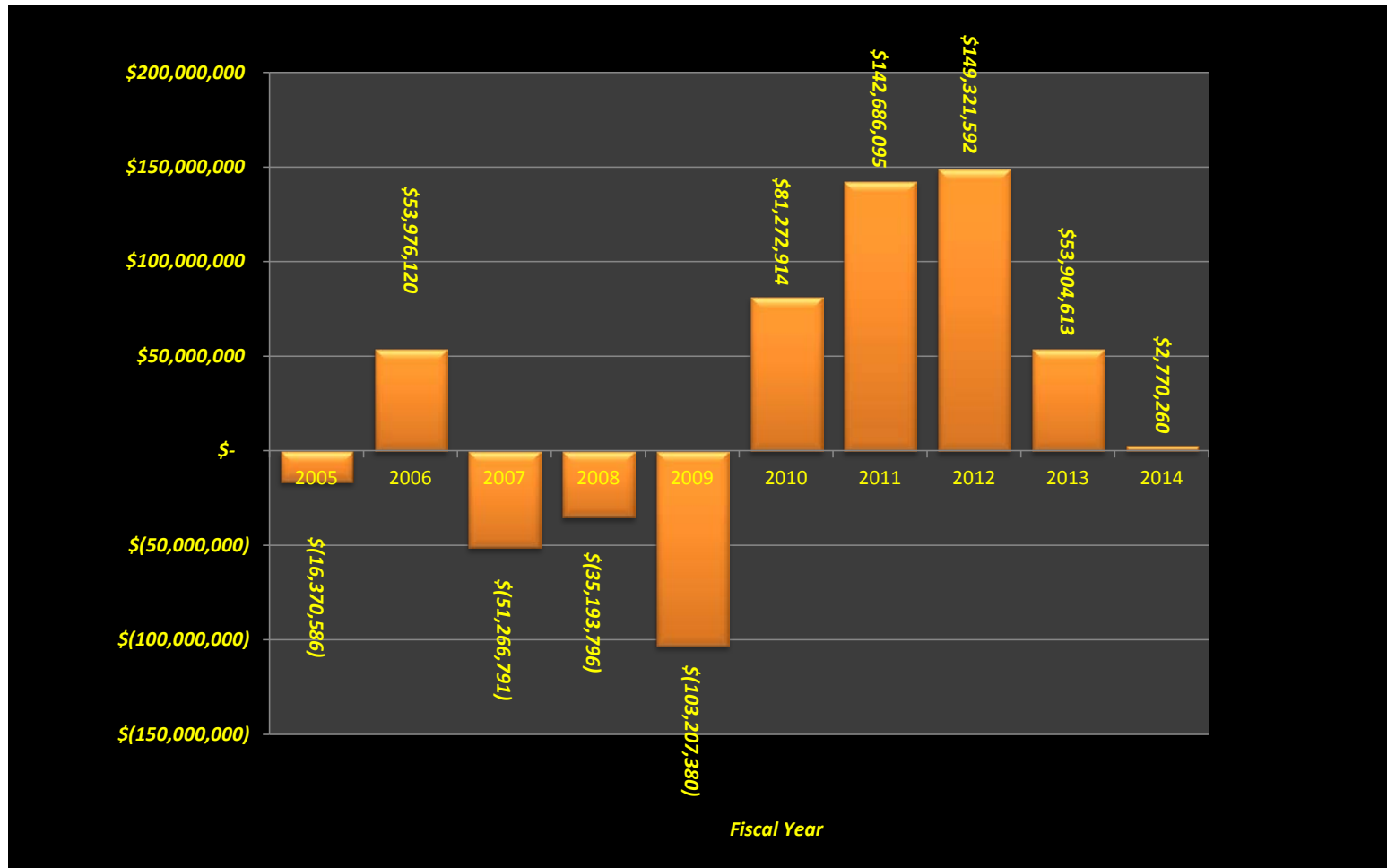
Notes:

¹ Includes all governmental fund types.

Data Source:

Applicable fiscal years' annual financial report (2005-2007), applicable fiscal years' Comprehensive Annual Financial Report (2008-2014).

Fulton County, Georgia
Chart-Summary of Net Changes in Total Fund Balances (Unaudited)
Last Ten Fiscal Years
(modified accrual basis of accounting)



Fulton County Board of Education, Georgia
Taxable Assessed Value¹ and Estimated Actual Value of Property By Type (Unaudited)²
Last Ten Fiscal Years

Fiscal Year Ended June 30, ³	Amounts										Total Direct Tax Rate ⁵	Estimated Actual Value	Annual Percentage Change
	Residential Property	Commercial Property	Industrial Property	Agricultural Property	Preferential & Conservation Use Property	Utility Property	Motor Vehicles and Mobile Homes	Other Property ⁴	Less: Tax Exempt Property	Total Taxable Assessed Value ¹			
2005	\$ 13,552,856,270	\$ 8,376,672,960	\$ 527,334,640	\$ 18,651,720	\$ 45,409,440	\$ 397,770,460	\$ 1,282,863,767	\$ 680,557	\$ 1,251,919,595	\$ 22,950,320,219	17.606	\$ 57,375,800,548	5.0%
2006	14,449,559,360	8,078,695,230	980,772,180	18,441,440	38,107,660	517,423,190	1,263,130,188	638,957	1,260,677,078	24,086,091,127	18.107	60,215,227,818	4.9%
2007	15,796,141,610	8,825,568,290	1,201,007,130	20,912,840	40,922,510	392,693,298	1,274,865,870	572,078	1,352,566,150	26,200,117,476	18.107	65,500,293,690	8.8%
2008	17,513,264,850	9,788,853,510	1,259,678,540	16,157,830	65,098,050	525,765,686	1,364,774,717	1,010,442	1,396,004,224	29,138,599,401	18.091	72,846,498,503	11.2%
2009 ⁶	18,112,063,960	11,055,945,170	1,256,646,990	26,836,460	79,328,680	488,178,467	1,468,421,628	975,677	1,426,795,675	31,061,601,357	17.502	77,654,003,393	6.6%
2010	17,794,790,080	11,224,357,540	1,224,821,770	26,006,350	93,884,570	393,603,352	1,555,358,080	1,635,569	1,519,555,370	30,794,901,941	17.502	76,987,254,853	-0.9%
2011	16,758,715,890	10,878,449,420	1,102,564,230	27,989,820	95,628,190	441,258,358	1,393,710,275	959,706	1,464,826,410	29,234,449,479	18.502	73,086,123,698	-5.1%
2012	15,700,034,770	10,768,109,350	1,173,143,670	26,659,930	84,885,180	441,258,358	1,582,514,292	672,109	1,469,424,399	28,307,853,260	18.502	70,769,633,150	-3.2%
2013	15,238,256,780	10,522,668,040	1,180,184,160	26,465,240	85,914,600	453,328,194	1,625,373,782	4,136	1,548,721,694	27,583,473,238	18.502	68,958,683,095	-2.6%
2014	15,054,489,000	10,600,600,040	1,151,964,530	21,145,580	93,232,650	412,790,424	1,770,446,868	72,162	1,592,197,410	27,512,543,844	18.502	68,781,359,610	-0.3%
*	\$ 16,101,742,619	\$ 9,946,591,057	\$ 1,100,683,701	\$ 23,124,626	\$ 69,908,764	\$ 450,142,151	\$ 1,423,445,844	\$ 794,359	\$ 1,410,054,511	\$ 27,706,378,611		\$ 69,265,946,527	
**	12.4%	25.6%	123.8%	41.9%	89.2%	14.0%	26.7%	-99.4%	23.7%	20.2%	5.1%	20.2%	
Percentage of Total													
2005	56.0%	34.6%	2.2%	0.1%	0.2%	1.6%	5.3%	0.0%	5.5%	94.5%			
2006	57.0%	31.9%	3.9%	0.1%	0.2%	2.0%	5.0%	0.0%	5.2%	94.8%			
2007	57.3%	32.0%	4.4%	0.1%	0.1%	1.4%	4.6%	0.0%	5.2%	94.8%			
2008	57.4%	32.1%	4.1%	0.1%	0.2%	1.7%	4.5%	0.0%	4.8%	95.2%			
2009 ⁶	55.7%	34.0%	3.9%	0.1%	0.2%	1.5%	4.5%	0.0%	4.6%	95.4%			
2010	55.1%	34.7%	3.8%	0.1%	0.3%	1.2%	4.8%	0.0%	4.9%	95.1%			
2011	54.6%	35.4%	3.6%	0.1%	0.3%	1.4%	4.5%	0.0%	5.0%	95.0%			
2012	52.7%	36.2%	3.9%	0.1%	0.3%	1.5%	5.3%	0.0%	5.2%	94.8%			
2013	52.3%	36.1%	4.1%	0.1%	0.3%	1.6%	5.6%	0.0%	5.6%	94.4%			
2014	51.7%	36.4%	4.0%	0.1%	0.3%	1.4%	6.1%	0.0%	5.8%	94.2%			

* Dollar average for ten years.

** Percentage change in dollars over ten years.

Notes:

¹ All property is assessed at 40% of fair market value.

² Gross digest before homestead or freepport exemptions.

³ The tax year is one year prior to the fiscal year.

⁴ Generally includes timber, heavy equipment and historical property.

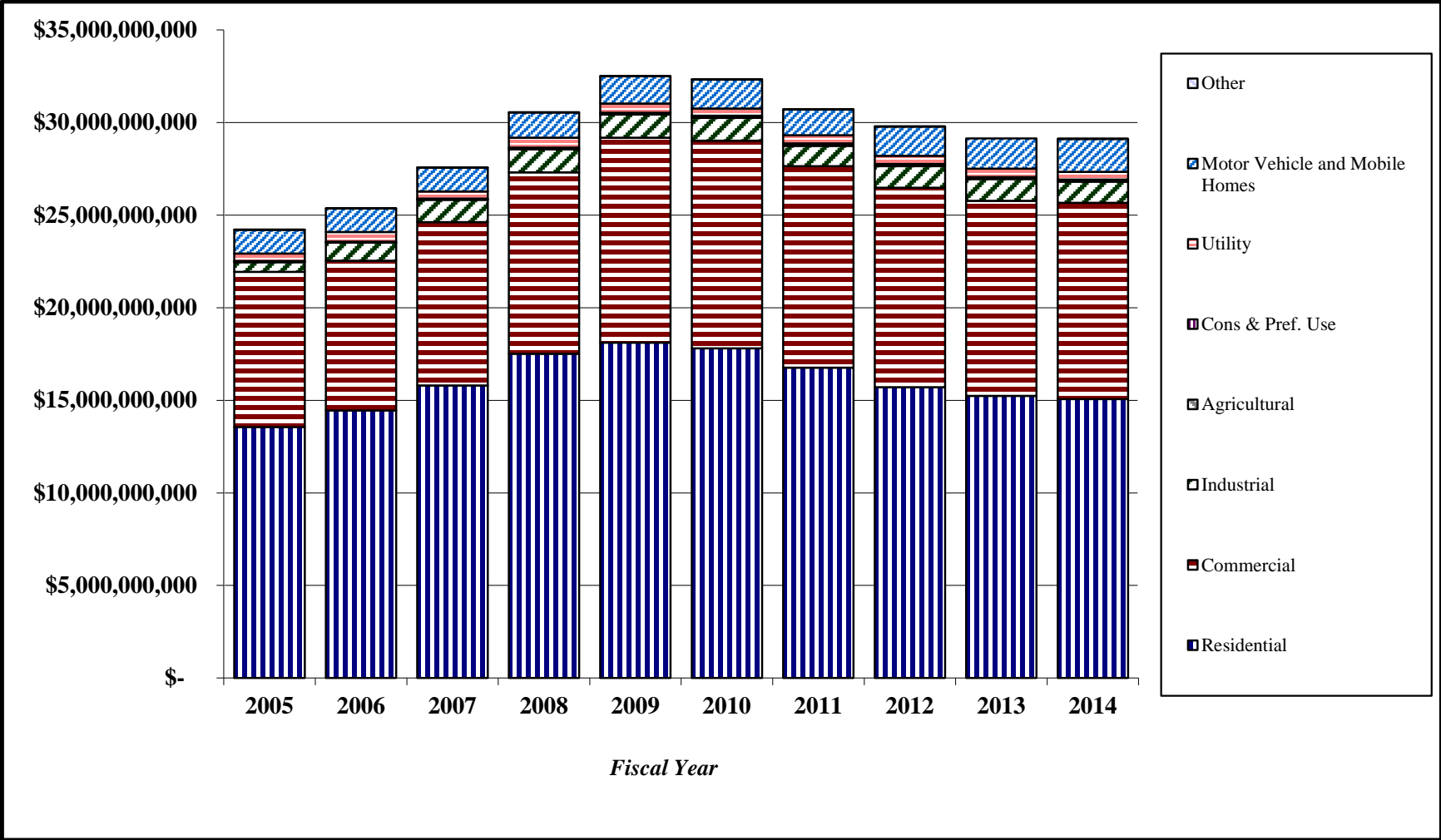
⁵ Tax rates expressed in rate per \$1,000.

⁶ Fulton County completed a reassessment of the 2008 tax digest.

Data Source:

Georgia Department of Revenue, Tax Digest Consolidation Summary, School, <http://www.etax.dor.ga.gov/PTD/cds/csheets/index.aspx>

Fulton County Board of Education , Georgia
Chart-Taxable Assessed Value
Last Ten Fiscal Years
(modified accrual basis of accounting)



Fulton County Board of Education, Georgia
Direct, Overlapping, and Underlying Property Tax Rates⁴ (Unaudited)
Last Ten Fiscal Years
(rate per \$1,000 of assessed taxable value)

	For the Fiscal Year Ended June 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Direct-School District:										
Maintenance and operations ⁵	17.315	17.825	17.825	16.903	16.403	17.502	18.502	18.502	18.502	18.502
Debt service	0.291	0.282	0.282	1.188	1.099	-	-	-	-	-
Total Direct-School District	17.606	18.107	18.107	18.091	17.502	17.502	18.502	18.502	18.502	18.502
Overlapping:¹										
Fulton County	11.650	11.650	11.470	10.281	10.281	10.281	10.281	10.281	10.281	10.211
Debt service								0.270	0.270	0.270
State of Georgia ³	0.250	0.250	0.250	0.250	0.250	0.250	0.250	0.250	0.200	0.150
Total Overlapping	11.900	11.900	11.720	10.531	10.531	10.531	10.531	10.801	10.751	10.631
Underlying:^{2, 6}										
City of Alpharetta	7.000	7.000	6.600	6.248	5.750	5.750	5.750	5.750	5.750	4.870
City of College Park	9.560	9.560	9.560	9.560	9.560	9.560	11.560	11.560	12.619	10.619
City of Chattahoochee Hills	-	-	-	-	5.659	-	-	-	-	10.952
City of East Point	12.370	12.370	12.163	14.750	14.750	14.750	14.750	13.750	15.000	15.000
City of Fairburn	5.750	5.450	5.000	5.000	5.000	5.000	7.500	9.930	9.980	8.100
City of Hapeville	12.610	12.610	12.610	16.610	16.610	16.610	16.610	16.610	16.610	16.610
City of Johns Creek	-	-	-	-	4.614	4.614	4.614	4.614	4.614	4.614
City of Milton	-	-	-	-	4.731	4.731	4.731	4.731	4.731	4.731
City of Mountain Park	6.950	9.920	9.890	11.780	11.780	11.780	11.780	10.780	10.780	10.780
City of Palmetto	4.500	4.500	4.500	4.500	8.500	8.450	8.450	8.450	8.500	8.500
City of Roswell	6.090	6.090	6.090	5.657	5.455	5.455	5.455	5.455	5.455	4.464
City of Sandy Springs	-	-	4.730	4.731	4.731	4.731	4.731	4.731	4.731	4.731
City of Union City	7.500	7.500	7.500	9.500	9.500	9.500	9.500	10.238	10.599	13.178

Notes:

¹ Overlapping rates are those of governments that overlap the School District's geographic boundaries.

² Underlying rates are those of the cities that apply to property owners located within Fulton County.

³ The State of Georgia levies one fifteenth of one mill on each county's taxable property to help finance their certification of each Georgia county's tax digest.

⁴ The tax year is one year prior to the fiscal year.

⁵ The legal limit is 25 mills.

⁶ Although located within Fulton County, the City of Atlanta operates their own school district, therefore, their tax rates are not applicable to taxpayers of the School District.

Data Source:

Georgia Department of Revenue, Property Tax Division,
<http://www.etax.dor.ga.gov/PTD/cds/csheets/millrate.aspx>

Fulton County Board of Education, Georgia
Comparison of Metropolitan Atlanta School Districts
2013 Property Tax Rates ^{1,2} (Unaudited)
For the Fiscal Year Ended June 30, 2014
(rate per \$1,000 of assessed taxable value)

School District	Levied For:		Total
	Maintenance and Operations	Debt Service	
Rockdale County	26.000	-	26.000
DeKalb County	23.980	-	23.980
Gwinnett County	19.800	2.050	21.850
Atlanta City	21.640	0.100	21.740
Douglas County	19.850	1.800	21.650
Clayton County	20.000	-	20.000
Cobb County	18.900	-	18.900
Marietta City	18.682	-	18.682
Fulton County	18.502	-	18.502

Notes:

¹ The tax year is one year prior to the fiscal year.

Data Source:

² Georgia Department of Revenue, Property Tax Division,
<http://www.etax.dor.ga.gov/PTD/cds/csheets/millrate.aspx>

Fulton County Board of Education, Georgia
Property Tax Levies and Collections (Unaudited)
Last Nine Fiscal Years ¹

For The Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected Within the Fiscal Year of The Levy		Collections in Subsequent Years ²	Total Collections to Date		Total Uncollected Taxes	
		Amount	Percentage of Levy		Amount	Percentage of Levy	Amount	Percentage of Levy
2006	\$ 429,335,000	\$ 412,290,000	96.03%	\$ 3,111,004	\$ 415,401,004	96.75%	\$ 13,933,996	3.25%
2007	467,017,000	448,477,000	96.03%	20,945,873	469,422,873	100.52%	(2,405,873)	-0.52%
2008	492,559,000	477,881,000	97.02%	14,856,391	492,737,391	100.04%	(178,391)	-0.04%
2009 ³	509,503,000	466,717,804	91.60%	18,536,476	485,254,280	95.24%	24,248,720	4.76%
2010	542,122,000	485,963,186	89.64%	6,305,009	492,268,195	90.80%	49,853,805	9.20%
2011	540,894,000	483,165,811	89.33%	5,640,324	488,806,135	90.37%	52,087,865	9.63%
2012	523,751,000	465,926,520	88.96%	4,279,653	470,206,173	89.78%	53,544,827	10.22%
2013	509,037,086	452,454,925	88.88%	4,353,837	456,808,762	89.74%	52,228,324	10.26%
2014	514,383,036	475,894,191	92.52%	-	475,894,191	92.52%	38,488,845	7.48%

Notes:

¹ Only nine fiscal years of data is readily available.

² Beginning in fiscal year 2010, the tax collections are reported in the fiscal year in which levied. In fiscal years 2005 - 2009, it was assumed that all prior year collections apply to the immediate prior fiscal year. As a result, collections against the 2007 tax levy exceed 100%.

³ The lower percentage of taxes collected in current fiscal year relates to a large amount of tax appeals as a result of the change in methodology of assessing commercial property and a recessionary economy.

Data Source:

Fulton County Tax Commissioner's Office.

Fulton County Board of Education, Georgia
Principal Property Taxpayers (Unaudited)
Fiscal Years Ended June 30, 2013 and 2010 ²

Tax Year 2013				Tax Year 2010			
Principal Taxpayer	Taxable Assessed Value ¹	Rank	Percentage of Total Taxable Assessed Value	Principal Taxpayer	Taxable Assessed Value ¹	Rank	Percentage of Total Taxable Assessed Value
Development Authority of Fulton County	\$ 280,733,501	1	1.02%	Development Authority of Fulton County	\$ 272,150,635	1	0.93%
AT&T	183,149,804	2	0.67%	AT&T	211,873,841	2	0.72%
Georgia Power	147,429,021	3	0.54%	Delta Airlines	135,772,279	3	0.46%
Delta Airlines	89,308,830	4	0.32%	Bell South Telecommunications	121,441,892	4	0.42%
Comcast	82,860,209	5	0.30%	Georgia Power	121,032,623	5	0.41%
Coca Cola Company	79,441,151	6	0.29%	Coca Cola Company	86,671,690	6	0.30%
Sanctuary Park Realty	76,755,591	7	0.28%	Sanctuary Park Realty	80,206,880	7	0.27%
Fulcoprop 56, LLC	64,676,740	8	0.24%	485 Prop, LLC	62,034,020	8	0.21%
Bellsouth	64,775,023	9	0.24%	Fulcoprop 56, LLC	57,548,350	9	0.20%
Bre Coh GA, LLC	61,761,239	10	0.22%	Cox Communications	56,692,310	10	0.19%
Total Principal Taxpayers	1,130,891,109		4.11%	Total Principal Taxpayers	1,205,424,520		4.12%
All Other Taxpayers	26,381,652,735		95.89%	All Other Taxpayers	28,029,024,959		95.88%
Total	\$ 27,512,543,844		100.00%	Total ¹	\$ 29,234,449,479		100.00%

Notes:

¹ The taxable assessed value excludes the City of Atlanta, which has its own school district.

² The tax year is one year prior to the fiscal year.

Data Source:

Fulton County Tax Assessor's Office

Fulton County Board of Education, Georgia
Direct, Overlapping, and Underlying Sales Tax Rates (Unaudited)
Last Ten Fiscal Years

For The Fiscal Year Ended	Direct School District ESPLOST ¹	State of Georgia	Overlapping		Underlying Various Cities ⁴	Total Direct, Overlapping and Underlying Rates
			Fulton County ²	MARTA ³		
2005	1.00%	4.00%	1.00%	1.00%	1.00%	8.00%
2006	1.00%	4.00%	1.00%	1.00%	1.00%	8.00%
2007	1.00%	4.00%	1.00%	1.00%	1.00%	8.00%
2008	1.00%	4.00%	1.00%	1.00%	1.00%	8.00%
2009	1.00%	4.00%	1.00%	1.00%	1.00%	8.00%
2010	1.00%	4.00%	1.00%	1.00%	1.00%	8.00%
2011	1.00%	4.00%	1.00%	1.00%	1.00%	8.00%
2012	1.00%	4.00%	1.00%	1.00%	1.00%	8.00%
2013	1.00%	4.00%	1.00%	1.00%	1.00%	8.00%
2014	1.00%	4.00%	1.00%	1.00%	1.00%	8.00%

Notes:

¹ An education special purpose local option sales tax (ESPLOST) was approved November 11, 2011 and is effective January 1, 2012 and expires June 30, 2017. These taxes will be used towards the cost of acquiring, constructing, equipping and upgrading various school facilities and improvements and to repay principal and interest on outstanding School District bonded indebtedness.

² The one-percent local option sales tax was approved by referendum October 1, 1987 and is effective indefinitely. The County is required to reduce their property tax millage rate in the current fiscal year by the amount of these taxes collected in the prior fiscal year.

³ This sales tax rate is levied in counties in the Metropolitan Atlanta Rapid Transit Authority (MARTA) district which have a service contract with MARTA, currently Fulton and DeKalb counties.

⁴ Some incorporated areas within the County also levy the one-percent local option sales tax.

Data Source:

Georgia Department of Revenue, Sales and Use Tax Division,
http://www.etax.dor.ga.gov/IndTax_SalesTax.aspx

Fulton County Board of Education, Georgia
Sales Taxes by Group (Unaudited) ²
Calendar Years 2006 - 2013 ¹

By Group	2006		2007		2008		2009		2010		2011		2012		2013	
	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%	Amount	%
NAICS codes:⁴																
General merchandise	\$ -	-	\$ -	-	\$ -	-	\$ 16,232,562	7.48%	\$ 27,467,089	12.73%	\$ 26,344,143	11.77%	\$ 26,328,973	11.79%	\$ 29,048,800	12.38%
Food/bars	-	-	-	-	-	-	27,424,757	12.64%	43,489,917	20.16%	43,788,988	19.56%	43,767,082	19.59%	48,469,044	20.65%
Manufacturing	-	-	-	-	-	-	8,681,075	4.00%	12,447,497	5.77%	11,876,878	5.31%	11,962,354	5.36%	13,031,405	5.55%
Utilities	-	-	-	-	-	-	9,438,093	4.35%	15,516,232	7.19%	13,822,103	6.18%	13,824,428	6.19%	14,564,172	6.20%
Other retail	-	-	-	-	-	-	16,732,759	7.71%	28,680,933	13.30%	28,304,008	12.65%	28,155,154	12.60%	27,439,327	11.69%
Wholesale	-	-	-	-	-	-	7,679,644	3.54%	14,921,503	6.92%	19,717,692	8.81%	19,616,050	8.78%	22,707,086	9.67%
Automotive	-	-	-	-	-	-	8,740,443	4.03%	14,541,053	6.74%	16,949,228	7.57%	17,197,090	7.70%	9,620,779	4.10%
Home furnishings	-	-	-	-	-	-	10,807,468	4.98%	17,984,958	8.34%	18,723,733	8.37%	18,738,897	8.39%	19,541,968	8.33%
Miscellaneous services	-	-	-	-	-	-	19,949,730	9.19%	24,842,900	11.52%	26,404,200	11.80%	26,408,555	11.82%	31,678,693	13.50%
Other services	-	-	-	-	-	-	1,589,193	0.73%	3,161,945	1.47%	5,703,393	2.55%	5,159,181	2.31%	5,738,590	2.44%
Accommodations	-	-	-	-	-	-	6,482,739	2.99%	11,134,572	5.16%	11,069,356	4.95%	11,055,983	4.95%	11,068,488	4.72%
Construction	-	-	-	-	-	-	1,066,196	0.49%	1,508,165	0.70%	1,129,538	0.50%	1,157,264	0.52%	1,813,022	0.77%
SIC codes:⁵																
Food	49,406,213	20.97%	52,058,580	21.45%	47,392,157	20.31%	17,343,673	7.99%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Automotive	24,967,778	10.60%	25,711,101	10.59%	24,444,920	10.48%	7,989,309	3.68%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
General merchandise	24,590,936	10.44%	25,854,154	10.65%	24,271,716	10.40%	9,423,384	4.34%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Utilities	21,540,949	9.14%	21,698,538	8.94%	23,977,263	10.28%	9,315,147	4.29%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Lumber, building and contractors	17,346,672	7.36%	16,908,860	6.97%	12,054,208	5.17%	3,617,654	1.67%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Home furnishing and equipment	29,130,063	12.37%	27,595,068	11.37%	25,603,812	10.98%	8,503,182	3.92%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Miscellaneous	20,171,725	8.56%	26,813,101	11.05%	26,058,863	11.17%	10,959,519	5.05%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Manufacturing	10,105,496	4.29%	8,523,385	3.51%	8,452,155	3.62%	2,317,149	1.07%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Miscellaneous service	28,897,874	12.27%	27,739,543	11.43%	31,451,920	13.48%	8,995,589	4.15%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Apparel	9,430,628	4.00%	9,803,320	4.04%	9,584,762	4.11%	3,679,250	1.70%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Total Taxable Sales	\$ 235,588,333	100.00%	\$ 242,705,650	100.00%	\$ 233,291,777	100.00%	\$ 216,968,515	100.00%	\$ 215,696,765	100.00%	\$ 223,833,260	100.00%	\$ 223,371,010	100.00%	#####	100.00%
Total percentage change	N/A		3.0%		-3.9%		-7.0%		-0.6%		3.8%		-0.2%		5.1%	

Notes:
¹ Only eight years of data is available.
² Information only available for the total Fulton County, which includes the City of Atlanta which is not within the boundaries of the School District.
³ Beginning in May 2009, the Georgia Department of Revenue changed their sales classifications.
⁴ North American Industry Classification System (NAICS)
⁵ Standard Industrial Classification (SIC)

Data Source:
 Georgia Department of Revenue

Fulton County Board of Education, Georgia
Ratios of Total Debt Outstanding by Type (Unaudited)
Last Ten Fiscal Years

June 30,	Governmental Activities			Percentage of Personal Income ²	Estimated Population ²	Debt Per Capita
	General Obligation Bonds ¹	Intergovernmental Agreements	Total			
2005	\$ 215,895,000	\$ -	\$ 215,895,000	0.005%	934,242	\$ 231
2006	203,740,000	-	203,740,000	0.004%	964,649	211
2007	191,360,000	-	191,360,000	0.004%	992,137	193
2008	178,755,000	-	178,755,000	0.003%	1,014,932	176
2009	164,890,000	-	164,890,000	0.003%	1,033,756	160
2010	149,760,000	-	149,760,000	0.003%	920,581	163
2011	134,370,000	-	134,370,000	0.003%	949,599	142
2012	118,700,000	35,635,000	154,335,000	0.003%	977,773	158
2013	102,740,000	33,259,333	135,999,333	0.002%	984,293	138
2014	87,460,000	30,883,666	118,343,666	0.002%	990,543	119

Data Sources:

¹ Applicable fiscal years' annual financial report (2005-2007), applicable fiscal years' Comprehensive Annual Financial Report (2008-2014).

² Schedule XVIII

³ Schedule VIII

Fulton County Board of Education, Georgia
Ratios of Total General Bonded Debt Outstanding by Type (Unaudited)
Last Ten Fiscal Years

June 30,	General Obligation Bonds ¹	Fund Balance Restricted to Debt Service	Net General Obligation Bonds	Percentage of Personal Income ²	Percentage of Actual Value of Assessed Valuation ³	Estimated Population ²	Net Debt Per Capita
2005	\$ 215,895,000	\$ 4,531,888	\$ 211,363,112	0.005%	0.0004%	934,242	\$ 226
2006	203,740,000	5,436,725	198,303,275	0.004%	0.0003%	964,649	206
2007	191,360,000	5,835,059	185,524,941	0.004%	0.0003%	992,137	187
2008	178,755,000	15,934,496	162,820,504	0.003%	0.0002%	1,014,932	160
2009	164,890,000	44,855,494	120,034,506	0.003%	0.0002%	1,033,756	116
2010	149,760,000	47,441,152	102,318,848	0.003%	0.0002%	920,581	111
2011	134,370,000	47,474,552	86,895,448	0.003%	0.0002%	949,599	92
2012	118,700,000	47,975,600	70,724,400	0.003%	0.0002%	977,773	72
2013	102,740,000	25,390,779	77,349,221	0.002%	0.0001%	984,293	79
2014	87,460,000	4,356,254	83,103,746	0.100%	0.0001%	990,543	84

Data Sources:

¹ Applicable fiscal years' annual financial report (2005-2007), applicable fiscal years' Comprehensive Annual Financial Report (2008-2014).

² Schedule XVIII

³ Schedule VIII

Fulton County Board of Education, Georgia
Underlying, Overlapping, and Direct Governmental Activities Debt (Unaudited) ⁴
June 30, 2014

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable ¹	Estimated Share of Overlapping Debt
Underlying Debt^{2, 3}			
City of Alpharetta	\$ 47,575,000	100.0%	\$ 47,575,000
City of Hapeville	9,350,000	100.0%	9,350,000
City of Roswell	16,505,000	100.0%	16,505,000
City of Union City	47,459,333	100.0%	47,459,333
City of East Point Building Authority	66,490,000	100.0%	66,490,000
City of Atlanta and Fulton County Recreation Authority	127,420,000	100.0%	127,420,000
Fulton County Library Bonds	157,373,394	100.0%	157,373,394
Fulton County Urban Redevelopment Agency	26,965,000	100.0%	26,965,000
College Park Business and Industrial Development Authority	1,535,000	100.0%	<u>1,535,000</u>
Total Underlying Debt			<u>500,672,727</u>
Overlapping Debt:³			
Building Authority of Fulton County	7,572,892	100.0%	7,572,892
Fulton-DeKalb Hospital Authority Revenue Refunding Certificates Series 2012	136,990,000	100.0%	<u>136,990,000</u>
Total Overlapping Debt:			<u>144,562,892</u>
School District Direct Debt⁴			
General Obligation Bonds	87,460,000	100.0%	87,460,000
School District Contracutal Obligations			
City of Union City Georgia, Revenue Bonds (Fulton County School District Project)	30,883,666	100.0%	30,883,666
Total Direct Debt			<u>118,343,666</u>
Total Underlying, Overlapping and Direct Debt			<u><u>\$ 763,579,285</u></u>

Notes:

¹ Applicable percentages were estimated by determining the portion of another government unit's assessed value that is within the County's geographic boundaries and dividing it by each government's total assessed valuation.

² Underlying governments are those that coincide, at least in part, with the geographic boundaries of the County.

³ In most instances, this information is presented at December 31, 2013 or June 30, 2014, as the most current information available.

Data Source:

⁴ Fulton County, Georgia, December 31, 2014 Comprehensive Annual Financial Report.

Fulton County Board of Education, Georgia
Legal Debt Margin (Unaudited)
Last Ten Fiscal Years

	June 30,									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Assessed Value ¹	\$ 22,950,320,219	\$ 24,086,091,127	\$ 26,200,117,476	\$ 29,138,599,401	\$ 31,061,601,357	\$ 30,794,901,941	\$ 29,234,449,479	\$ 28,307,853,260	\$ 27,583,473,238	\$ 27,512,543,844
Legal Debt Margin										
Debt limit (10% of assessed value) ²	\$ 2,295,032,022	\$ 2,408,609,113	\$ 2,620,011,748	\$ 2,913,859,940	\$ 3,106,160,136	\$ 3,079,490,194	\$ 2,923,444,948	\$ 2,830,785,326	\$ 2,758,347,324	\$ 2,751,254,384
Debt applicable to limit: ²										
General obligation bonds	215,895,000	203,740,000	191,360,000	178,755,000	164,890,000	149,760,000	134,370,000	118,700,000	102,740,000	87,460,000
Less: Amount reserved for repayment of general obligation debt	4,531,888	5,436,725	5,835,059	15,934,496	44,855,494	47,441,152	47,474,552	47,975,600	25,390,779	4,356,254
Total debt applicable to limit	211,363,112	198,303,275	185,524,941	162,820,504	120,034,506	102,318,848	86,895,448	70,724,400	77,349,221	83,103,746
Legal Debt Margin	\$ 2,083,668,910	\$ 2,210,305,838	\$ 2,434,486,807	\$ 2,751,039,436	\$ 2,986,125,630	\$ 2,977,171,346	\$ 2,836,549,500	\$ 2,760,060,926	\$ 2,680,998,103	\$ 2,668,150,638
Total net debt applicable to the limit as a % of the debt limit	9.21%	8.23%	7.08%	5.59%	3.86%	3.32%	2.97%	2.50%	2.80%	3.02%

Notes:
² Under Article 9, Section 5, Paragraph 1 of the State of Georgia Constitution, the School District's outstanding general obligation debt should not exceed 10% of the assessed value of the taxable property located within the School District.

Data Source:
¹ Exhibit VIII.

Fulton County Board of Education, Georgia
Demographic and Economic Statistics (Unaudited)
Last Ten Calendar Years

Year	Population ¹	(thousands of dollars) Personal Income ²	Per Capita Personal Income		Median Age ⁴	Unemployment Rate ⁸		
			County ³	County as a % of U.S. ³		County ⁵	State of Georgia ⁶	United States ⁷
2005	934,242	\$ 46,049,314	\$ 49,291	163%	N/A	5.5%	5.6%	5.1%
2006	964,649	49,656,730	51,476	162%	N/A	5.0%	5.1%	4.6%
2007	992,137	51,146,432	51,552	157%	N/A	4.7%	4.8%	4.6%
2008	1,014,932	54,379,042	53,579	146%	N/A	6.2%	6.3%	5.6%
2009	1,033,756	52,177,800	50,474	140%	N/A	10.5%	10.4%	9.5%
2010	920,581	51,034,971	55,438	139%	35.2	10.2%	10.3%	9.4%
2011	949,599	53,234,047	57,451	130%	35.2	10.2%	10.4%	9.1%
2012	977,773	56,258,497	57,537	130%	35.2	9.3%	8.9%	8.2%
2013	984,293	57,199,599	58,112	130%	35.2	8.6%	8.3%	7.5%
2014	990,543	58,171,992	58,727	130%	35.2	7.5%	7.8%	6.1%

Data Sources:

¹ 2005- 2013 - Fulton County, Georgia June 30, 2014 estimated by management

² 2005- 2012 - Fulton County, Georgia June 30, 2014 estimated by management

³ Personal income divided by population

⁴ Estimated by management

⁵ U.S. Department of Labor, Bureau of Labor Statistics, months of June, Atlanta, Sandy Springs, Marietta, GA, Metropolitan Statistical Area - <http://data.bls.gov/cgi-bin/surveymost?la+13>

⁶ U.S. Department of Labor, Bureau of Labor Statistics, months of June, State of Georgia Statistical Area - <http://data.bls.gov/cgi-bin/surveymost?la+13>

⁷ U.S. Department of Labor, Bureau of Labor Statistics, http://data.bls.gov/PDQ/servlet/SurveyOutputServlet?data_tool=latest_numbers&series_id=LNS14000000

⁸ The substantial increase in the unemployment rates in 2009 relates to the nationwide recession.

N/A - Not Available

Fulton County Board of Education, Georgia
Principal Employers (Unaudited) ⁴
For the Fiscal Years Ended June 30, 2014 and 2008

Employer	Type of Business	2014 ¹		
		Number of Employees	Rank	Percentage of Major County Employers
Delta Airlines	Airline	27,000	1	2.77%
Walmart	Retail	26,000	2	2.67%
Emory University/Emory Healthcare	University/Healthcare	23,872	3	2.45%
Dekalb County Government & School System	Government/Education	20,405	4	2.09%
AT&T	Communications	18,000	5	1.85%
Publix Supermarkets	Groceries	17,765	6	1.82%
City of Atlanta government & schools	Government/Education	13,628	7	1.40%
United States Postal Service-Atlanta district	Public Services	10,324	8	1.06%
The Coca-Cola Company	Retail	9,000	9	0.92%
Home Depot	Retail	9,000	10	0.92%
Total Principal Employers' Employees		174,994		17.95%
Other Employers' Employees ³		800,000		82.05%
Total Estimated Employees ²		974,994		100.00%
Employer	Type of Business	2008		
		Number of Employees	Rank	Percentage of Major County Employers
Delta Airlines	Airline	19,235	1	2.59%
Publix Supermarkets	Groceries	16,855	2	2.27%
Kroger Company	Groceries	15,500	3	2.09%
Bellsouth Corporation	Communications	15,500	4	2.09%
United States Postal Service	Government	14,000	5	1.89%
Fulton County School System	Government	12,777	6	1.72%
United Parcel Service	Freight	10,500	7	1.42%
Atlanta City Municipal Government	Government	7,934	8	1.07%
Sun Trust Bank	Bank	7,768	9	1.05%
IBM Corporation	Technology	7,500	10	1.01%
Total Principal Employers' Employees		127,569		17.21%
Other Employers' Employees		613,731		82.79%
Total Estimated Employees ²		741,300		100.00%

Notes:

⁴ Information is not available for the School District exclusively. Information presented for Fulton County, Georgia.

Data Source:

¹ Fulton County, Georgia, December 31, 2013 Comprehensive Annual Financial Report.

² U.S. Department of Labor, Bureau of Labor Statistics, <http://www.bls.gov/news.release/cewqtr.t01.htm>

³ U.S. Department of Labor, Bureau of Labor Statistic, <http://data.bls.gov/cgi-bin/surveymost>

Fulton County Board of Education, Georgia
Employees by Function (Unaudited)
Last Seven Fiscal Years ¹

Function	Fiscal Year Ended June 30,						
	2008	2009	2010	2011	2012	2013	2014
Instruction	9,113	8,667	8,545	7,972	7,802	8,107	7,947
Pupil services	406	387	384	319	328	335	340
Improvement of instructional services	148	229	250	211	237	189	305
Educational media services	206	204	214	192	190	196	196
Federal Grants Administration					2	8	11
General administration	14	17	20	19	11	13	13
School administration	256	698	686	686	692	703	705
Business administration	75	94	97	104	108	117	107
Maintenance and operation of plant	706	788	755	679	665	652	673
Student transportation services	891	929	980	954	954	942	945
Central services	108	103	102	107	98	118	119
Other supporting services	24	26	31	46	43	3	46
Food service operations	827	873	903	731	726	835	876
Facilities acquisition and construction	3	3	3	5	5	18	24
Total	12,777	13,018	12,969	12,025	11,861	12,236	12,307
<i>Percentage Change From Prior Fiscal Year</i>	4.8%	1.9%	-0.4%	-7.3%	-1.4%	3.2%	0.6%

Notes:

¹ Only seven fiscal years of information available.

*Fulton County Board of Education, Georgia
Teachers' Salaries
Last Ten Fiscal Years*

Fiscal Year	School District's Minimum Salary ¹	Minimum State Salary ^{2, 3}	School District's % of State Minimum ³	School District's Maximum Salary ¹	School District's Average Salary ¹	Statewide Average Salary ³	School District's % of State Average ³
2005	\$ 37,584	\$ 27,650	135.9%	\$ 78,168	\$ 57,876	\$ 46,437	124.6%
2006	37,584	28,767	130.6%	78,168	57,876	48,247	120.0%
2007	38,112	29,918	127.4%	79,272	58,692	49,836	117.8%
2008	39,252	30,816	127.4%	81,648	60,450	51,466	117.5%
2009	40,224	31,586	127.3%	83,688	61,956	52,823	117.3%
2010	39,132	31,586	123.9%	83,688	61,410	52,823	116.3%
2011	39,132	31,586	123.9%	83,688	61,410	52,823	116.3%
2012	39,132	31,586	123.9%	83,688	61,410	52,871	116.1%
2013	39,132	31,586	123.9%	83,688	61,410	52,871	116.2%
2014	40,308	31,586	127.6%	86,196	63,252	52,871	119.6%

Data Source:

¹ School System records.

² Georgia Department of Education, http://www.doe.k12.ga.us/fbo_budget.aspx.

³ Georgia Governor's Office of Achievement.

Fulton County Board of Education, Georgia
School Building Information
Last Ten Fiscal Years

School	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Elementary										
Abbotts Hill(2000)										
Square Feet	108,426	108,426	108,426	108,426	108,426	108,426	108,426	108,426	108,426	108,426
Capacity	850	850	850	850	850	850	850	850	850	850
Enrollment	701	704	725	767	794	832	779	792	752	752
Alpharetta(1956)										
Square Feet	101,655	101,655	101,655	101,655	101,655	101,655	115,655	115,655	115,655	115,655
Capacity	775	775	775	775	775	775	900	900	900	900
Enrollment	710	710	719	707	696	719	687	659	616	581
Barnwell(1987)										
Square Feet	88,460	88,460	88,460	88,460	88,460	88,460	122,429	122,429	122,429	122,429
Capacity	650	650	650	650	650	650	850	850	850	850
Enrollment	662	671	705	730	728	752	779	801	798	813
Bethune(1968)										
Square Feet	78,004	78,004	78,004	78,004	78,004	106,004	107,066	107,066	107,066	107,066
Capacity	575	575	575	575	575	850	825	825	825	825
Enrollment	697	699	695	672	697	693	755	740	733	742
Birmingham Falls(2009)										
Square Feet	-	-	-	-	-	116,824	117,137	117,137	117,137	117,137
Capacity	-	-	-	-	-	850	850	850	850	850
Enrollment	-	-	-	-	-	766	742	721	663	760
Brookview(1972)										
Square Feet	77,949	77,949	77,949	77,949	77,949	77,949	86,193	86,193	86,193	86,193
Capacity	525	525	525	525	525	525	550	550	550	550
Enrollment	475	479	565	575	611	537	487	426	467	515
Campbell(1996)										
Square Feet	135,441	131,594	131,594	131,594	131,594	131,594	130,445	130,445	130,445	130,445
Capacity	900	900	900	900	900	900	900	900	900	900
Enrollment	643	876	1032	936	900	861	897	800	817	871
Cliftondale(2009)										
Square Feet	-	-	-	-	-	109,312	117,137	117,137	117,137	117,137
Capacity	-	-	-	-	-	850	850	850	850	850
Enrollment	-	-	-	-	-	839	843	842	788	876
Cogburn Woods(2004)										
Square Feet	116,284	116,284	116,284	116,284	116,284	116,284	127,084	127,084	127,084	127,084
Capacity	850	850	850	850	850	850	850	850	850	850
Enrollment	781	885	897	950	918	1,027	921	936	941	920
College Park(1965)										
Square Feet	100,615	100,615	100,615	100,615	100,615	100,615	100,615	-	-	-
Capacity	500	500	500	500	500	500	475	-	-	-
Enrollment	319	294	297	355	370	351	276	-	-	-
Conley Hills(1953)										
Square Feet	101,096	101,096	101,096	101,096	103,296	103,296	98,590	98,590	98,590	98,590
Capacity	700	700	700	700	700	700	700	700	700	700
Enrollment	527	607	622	592	549	538	491	478	496	514
Crabapple Xing(1992)										
Square Feet	106,855	106,855	106,855	106,855	106,855	106,855	106,855	106,855	106,855	106,855
Capacity	800	800	800	800	800	800	800	800	800	800
Enrollment	794	802	835	851	870	762	735	730	758	780
Creek View(2001)										
Square Feet	114,428	114,428	114,428	114,428	114,428	114,428	118,028	118,028	118,028	118,028
Capacity	850	850	850	850	850	850	850	850	850	850
Enrollment	936	1,019	1,007	1,012	978	969	952	994	1,014	1,000
Dolvin(1979)										
Square Feet	131,944	131,944	131,944	131,944	131,944	131,944	139,144	139,144	139,144	139,144
Capacity	725	1,025	1,025	1,025	1,025	1,025	1,050	1,050	1,050	1,050
Enrollment	944	972	938	933	970	979	962	917	926	897
Dunwoody Springs(2000)										
Square Feet	114,428	114,428	114,428	114,428	114,428	114,428	114,428	114,428	114,428	114,428
Capacity	850	850	850	850	850	850	850	850	850	850
Enrollment	754	866	905	850	898	677	735	711	756	723
Feldwood(2010)										
Square Feet	-	-	-	-	-	-	117,137	117,137	117,137	117,137
Capacity	-	-	-	-	-	-	875	875	875	875
Enrollment	-	-	-	-	-	-	793	669	743	812
Findley Oaks(1994)										
Square Feet	115,081	122,849	122,849	122,849	122,849	122,849	118,017	118,017	118,017	118,017
Capacity	800	875	875	875	875	875	875	875	875	875
Enrollment	863	839	874	836	812	801	759	707	699	727

Fulton County Board of Education, Georgia
School Building Information
Last Ten Fiscal Years

School	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Gullatt(1976)										
Square Feet	76,857	76,857	76,857	76,857	76,857	76,857	77,994	77,994	77,994	77,994
Capacity	500	500	500	500	500	500	525	525	525	525
Enrollment	534	555	570	553	539	566	269	474	503	457
Hapeville(1939)										
Square Feet	130,000	130,000	130,000	130,000	130,000	130,000	121,516	121,516	121,516	121,516
Capacity	800	800	800	800	800	800	825	825	825	825
Enrollment	686	669	632	673	691	744	747	641	657	715
Heards Ferry(1970)										
Square Feet	85,394	85,394	85,394	85,394	85,394	85,394	84,380	84,380	84,380	84,380
Capacity	625	625	625	625	625	625	625	625	625	625
Enrollment	510	523	522	591	400	489	564	609	645	680
Hembree Springs(2001)										
Square Feet	114,428	114,428	114,428	114,428	114,428	114,428	114,428	114,428	114,428	114,428
Capacity	850	850	850	850	850	850	850	850	850	850
Enrollment	714	736	792	788	815	746	812	775	785	812
Heritage(2000)										
Square Feet	108,426	108,426	108,426	108,426	108,426	108,426	110,972	110,972	110,972	110,972
Capacity	850	850	850	850	850	850	875	875	875	875
Enrollment	792	940	993	949	1,041	915	738	668	697	815
High Point(1961)										
Square Feet	84,948	84,948	108,015	108,015	108,015	108,015	108,015	108,015	108,015	108,015
Capacity	625	625	625	850	850	850	850	850	850	850
Enrollment	707	799	827	816	613	638	730	809	869	870
Hillside(2001)										
Square Feet	114,428	114,428	114,428	114,428	114,428	114,428	121,628	121,628	121,628	121,628
Capacity	850	850	850	850	850	850	850	850	850	850
Enrollment	722	737	710	725	719	828	739	721	721	700
Hamilton E. Holmes(2003)										
Square Feet	128,253	128,253	128,253	128,253	128,253	128,253	124,307	124,307	124,307	124,307
Capacity	950	950	950	950	950	950	950	950	950	950
Enrollment	480	533	579	654	652	649	452	748	880	921
Ison Springs(2009)										
Square Feet	-	-	-	-	-	126,320	126,612	126,612	126,612	126,612
Capacity	-	-	-	-	-	850	850	850	850	850
Enrollment	-	-	-	-	-	659	697	623	729	762
Esther Jackson(1975)										
Square Feet	91,109	91,109	91,109	91,109	91,109	91,109	109,702	109,702	109,702	109,702
Capacity	625	625	625	625	625	625	625	625	625	625
Enrollment	615	644	652	662	698	644	638	679	635	636
Lake Forest(2008)										
Square Feet	-	-	-	-	126,320	126,320	126,320	126,320	126,320	126,320
Capacity	-	-	-	-	850	850	850	850	850	850
Enrollment	-	-	-	-	597	649	743	843	914	935
Lake Windward(1989)										
Square Feet	114,250	114,250	114,250	114,250	114,250	114,250	125,050	125,050	125,050	125,050
Capacity	875	875	875	875	875	875	875	875	875	875
Enrollment	827	877	899	877	881	859	881	827	787	757
Seaborn Lee(1970)										
Square Feet	81,397	81,397	81,397	81,397	81,397	81,397	84,069	84,069	84,069	84,069
Capacity	575	575	575	575	575	575	575	575	575	575
Enrollment	430	635	614	607	634	609	538	514	476	495
S.L. Lewis(1973)										
Square Feet	88,810	88,810	88,810	88,810	88,810	88,810	88,810	88,810	88,810	88,810
Capacity	675	675	675	675	675	675	675	675	675	675
Enrollment	619	708	735	744	712	732	555	577	520	543
Liberty Point(2002)										
Square Feet	114,428	114,428	114,428	114,428	114,428	114,428	114,428	114,428	114,428	114,428
Capacity	850	850	850	850	850	850	850	850	850	850
Enrollment	740	925	964	786	726	728	689	672	706	738
Manning Oaks(1998)										
Square Feet	108,426	108,426	108,429	108,429	108,429	108,429	108,426	108,426	108,426	108,426
Capacity	850	850	850	850	850	850	850	850	850	850
Enrollment	815	897	874	943	965	765	839	807	794	801
Medlock Bridge(1990)										
Square Feet	106,855	106,855	106,855	106,855	106,855	106,855	106,855	106,855	106,855	106,855
Capacity	825	825	825	825	825	825	825	825	825	825
Enrollment	666	699	720	702	679	691	671	689	675	648

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Mimosa(1968)										
Square Feet	104,451	104,451	104,451	104,451	132,641	132,641	137,252	137,252	137,252	137,252
Capacity	725	725	725	725	1,000	1,000	1,000	1,000	1,000	1,000
Enrollment	698	755	827	808	857	1,029	1,112	1,065	1,063	1,123
Mt. Olive(1960)										
Square Feet	89,256	89,256	89,256	89,256	89,256	89,256	89,256	89,256	89,256	89,256
Capacity	725	725	725	725	725	725	725	725	725	725
Enrollment	488	527	554	505	531	523	512	706	595	661
Mountain Park(1973)										
Square Feet	93,980	93,980	93,980	93,980	93,980	121,980	119,526	119,526	119,526	119,526
Capacity	775	775	775	775	775	1,000	1,000	1,000	1,000	1,000
Enrollment	786	790	810	803	825	908	894	860	869	854
New Prospect(1994)										
Square Feet	110,973	110,973	110,973	110,973	110,973	110,973	110,973	110,973	110,973	110,973
Capacity	825	825	825	825	825	825	825	825	825	825
Enrollment	653	712	690	638	602	621	569	585	593	579
Love T. Nolan(1975)										
Square Feet	85,182	85,182	85,182	85,182	85,182	109,862	106,651	106,651	106,651	106,651
Capacity	600	600	600	600	600	850	850	850	850	850
Enrollment	530	581	744	768	793	815	774	753	775	754
Northwood(1996)										
Square Feet	109,621	109,621	109,621	109,621	109,621	109,621	109,621	109,621	109,621	109,621
Capacity	800	800	800	800	800	800	800	800	800	800
Enrollment	850	821	868	877	900	737	725	736	742	758
Oak Knoll(1963)										
Square Feet	95,578	95,578	95,578	95,578	95,578	95,578	106,378	106,378	106,378	106,378
Capacity	575	575	575	575	575	575	575	575	575	575
Enrollment	630	582	606	572	599	593	573	466	492	462
Oakley(2007)										
Square Feet	-	-	-	122,250	122,250	122,250	122,250	122,250	122,250	122,250
Capacity	-	-	-	850	850	850	875	875	875	875
Enrollment	-	-	-	776	848	902	757	722	761	804
Ocee(2000)										
Square Feet	114,428	114,428	114,428	114,428	114,428	114,428	114,428	114,428	114,428	114,428
Capacity	850	850	850	850	850	850	850	850	850	850
Enrollment	825	773	779	786	793	799	760	771	765	811
Palmetto(1971)										
Square Feet	145,800	145,800	145,800	145,800	145,800	145,800	149,400	149,400	149,400	149,400
Capacity	625	625	625	625	625	625	625	625	625	625
Enrollment	533	545	589	529	541	527	518	531	569	568
Parklane(1954)										
Square Feet	88,710	88,710	88,710	88,710	88,710	88,710	87,450	87,450	87,450	87,450
Capacity	625	625	625	625	625	625	625	625	625	625
Enrollment	444	462	433	461	464	490	425	521	500	475
Randolph(1989)										
Square Feet	97,370	97,370	97,370	97,370	97,370	97,370	97,370	97,370	97,370	97,370
Capacity	675	675	675	675	675	675	675	675	675	675
Enrollment	841	955	805	621	569	670	657	638	615	622
Renaissance(2006)										
Square Feet	-	-	116,284	116,284	116,284	116,284	116,284	116,284	116,284	116,284
Capacity	-	-	850	850	850	850	850	850	850	850
Enrollment	-	-	798	981	1,095	689	712	728	744	811
River Eves(1996)										
Square Feet	109,621	109,621	109,621	109,621	109,621	109,621	109,621	109,621	109,621	109,621
Capacity	775	775	775	775	775	775	775	775	775	775
Enrollment	644	703	694	709	740	765	782	823	836	847
Roswell North(1960)										
Square Feet	94,375	94,375	94,227	94,227	125,873	125,873	125,873	125,873	125,873	125,873
Capacity	725	725	725	725	725	1,000	1,000	1,000	1,000	1,000
Enrollment	791	825	822	802	852	960	1,015	1,044	1,102	1,050
Shakerag(1997)										
Square Feet	108,426	108,426	108,426	108,426	108,426	108,426	114,912	114,912	114,912	114,912
Capacity	875	875	875	875	875	875	875	875	875	875
Enrollment	714	758	806	829	812	800	811	807	793	834
Spalding Drive(1966)										
Square Feet	98,353	98,353	98,353	98,353	98,353	98,353	98,353	98,353	98,353	98,353
Capacity	575	575	575	575	575	575	575	575	575	575
Enrollment	676	682	615	686	696	427	467	51	503	478

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State Bridge Xing(1996)										
Square Feet	109,621	109,621	109,621	109,621	109,621	109,621	109,621	109,621	109,621	109,621
Capacity	800	800	800	800	800	800	800	800	800	800
Enrollment	772	735	721	719	735	759	764	832	826	839
Stonewall Tell(1998)										
Square Feet	108,426	108,426	108,426	108,426	108,426	108,426	108,426	108,426	108,426	108,426
Capacity	850	850	850	850	850	850	850	850	850	850
Enrollment	640	897	877	1,005	1,086	822	840	897	948	1,048
Summit Hill(1999)										
Square Feet	108,426	108,426	108,426	108,426	108,426	108,426	112,026	112,026	112,026	112,026
Capacity	850	850	850	850	850	850	850	850	850	850
Enrollment	947	1,047	1,043	1,020	1,036	807	836	818	790	724
Sweet Apple(1997)										
Square Feet	128,253	128,253	128,253	128,253	128,253	128,253	131,853	131,853	131,853	131,853
Capacity	950	950	950	950	950	950	950	950	950	950
Enrollment	837	883	896	906	898	848	792	767	752	719
Harriet Tubman(1961)										
Square Feet	111,518	111,518	111,518	111,518	111,518	111,518	111,518	111,518	111,518	111,518
Capacity	675	675	675	675	675	675	675	675	675	675
Enrollment	528	534	509	495	531	515	542	563	543	549
Evoline C. West(1970)										
Square Feet	112,750	112,750	112,750	112,750	112,750	112,750	116,290	116,290	116,290	116,290
Capacity	750	750	750	750	750	750	750	750	750	750
Enrollment	783	943	983	807	893	905	764	725	713	795
Wilson Creek(2004)										
Square Feet	116,284	116,284	116,284	116,284	116,284	116,284	116,284	116,284	116,284	116,284
Capacity	850	850	850	850	850	850	850	850	850	850
Enrollment	740	823	906	904	863	902	871	875	873	822
Woodland(1971)										
Square Feet	100,843	100,843	136,582	136,582	137,674	137,674	136,582	136,582	136,582	136,582
Capacity	775	775	775	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Enrollment	808	893	859	892	862	819	886	895	921	921
Middle										
Autrey Mill(2004)										
Square Feet	185,787	185,787	185,787	185,787	185,787	185,787	186,850	186,850	186,850	186,850
Capacity	1,250	1,250	1,250	1,250	1,250	1,250	1,200	1,200	1,200	1,200
Enrollment	1,022	1,193	1,227	1,185	1,161	1,251	1,315	1,363	1,394	1,379
Bear Creek(1990)										
Square Feet	154,813	154,813	154,813	154,813	154,813	154,813	154,813	154,813	154,813	154,813
Capacity	1,075	1,075	1,075	1,075	1,075	1,075	1,075	1,075	1,075	1,075
Enrollment	1,185	1,398	1,529	991	992	1,003	1,048	1,085	1,060	968
Camp Creek(1985)										
Square Feet	105,609	105,609	119,632	119,632	119,632	119,632	123,232	123,232	123,232	123,232
Capacity	875	875	950	950	950	950	1,000	1,000	1,000	1,000
Enrollment	711	875	860	792	726	803	780	768	736	693
Crabapple(1983)										
Square Feet	110,280	110,280	121,662	121,662	121,662	121,662	133,836	133,836	133,836	133,836
Capacity	950	950	950	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Enrollment	840	850	848	861	865	773	798	836	948	940
Elkins Pointe(2001)										
Square Feet	177,651	177,651	177,651	177,651	177,651	177,651	177,651	177,651	177,651	177,651
Capacity	1,200	1,200	1,200	1,200	1,200	1,200	1,175	1,175	1,175	1,175
Enrollment	904	948	902	907	903	897	891	908	1,053	1,102
Haynes Bridge(1983)										
Square Feet	113,222	113,222	126,499	126,499	126,499	126,499	126,432	126,432	126,432	126,432
Capacity	875	875	875	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Enrollment	807	786	698	654	672	635	644	667	697	741
Holcomb Bridge(1983)										
Square Feet	108,346	108,346	119,728	119,728	119,728	119,728	121,542	121,542	121,542	121,542
Capacity	950	950	950	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Enrollment	774	720	678	672	650	684	708	732	802	831
Hopewell(2004)										
Square Feet	179,783	179,783	179,783	179,783	179,783	179,783	179,783	179,783	179,783	179,783
Capacity	1,200	1,200	1,200	1,200	1,200	1,200	1,175	1,175	1,175	1,175
Enrollment	874	962	1,013	1,076	1,115	1,161	1,185	1,259	1,349	1,331
McNair(1969)										
Square Feet	139,111	139,111	164,736	164,736	167,857	167,857	165,391	165,391	165,391	165,391
Capacity	875	875	875	1,025	1,025	1,025	1,000	1,000	1,000	1,000
Enrollment	674	739	750	835	873	859	834	728	847	829

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Northwestern(1996)										
Square Feet	173,375	173,375	173,375	173,375	173,375	173,375	191,375	191,375	191,375	191,375
Capacity	1,075	1,075	1,075	1,075	1,075	1,075	1,100	1,100	1,100	1,100
Enrollment	1,064	1,157	1,198	1,207	1,233	1,249	1,263	1,259	1,312	1,347
Renaissance(2007)										
Square Feet	-	-	-	180,500	180,500	180,500	180,500	180,500	180,500	180,500
Capacity	-	-	-	1,200	1,200	1,200	1,175	1,175	1,175	1,175
Enrollment	-	-	-	1,019	1,120	1,190	1,147	1,114	1,205	1,267
Ridgeview(1968)										
Square Feet	141,038	141,038	141,038	141,038	141,038	189,393	178,994	178,994	178,994	178,994
Capacity	875	875	875	875	875	1,200	1,200	1,200	1,200	1,200
Enrollment	623	610	577	596	636	745	820	912	965	1,096
River Trail(2001)										
Square Feet	177,651	177,651	177,651	177,651	177,651	177,651	202,851	202,851	202,851	202,851
Capacity	1,200	1,200	1,200	1,200	1,200	1,200	1,175	1,175	1,175	1,175
Enrollment	1,402	1,362	1,388	1,512	1,513	1,574	1,488	1,511	1,521	1,443
Sandtown(2004)										
Square Feet	179,783	179,783	179,783	179,783	179,783	179,783	179,783	179,783	179,783	179,783
Capacity	1,200	1,200	1,200	1,200	1,200	1,200	1,175	1,175	1,175	1,175
Enrollment	1,132	1,455	1,562	990	1,023	1,120	1,110	1,148	1,142	1,168
Sandy Springs(old)										
Square Feet	-	-	-	-	-	-	-	-	-	-
Capacity	-	-	-	-	-	-	-	-	-	-
Enrollment	-	-	-	-	-	-	-	-	-	-
Sandy Springs(2002)										
Square Feet	162,272	162,272	162,272	162,272	162,272	162,272	176,672	176,672	176,672	176,672
Capacity	875	875	875	875	875	875	875	875	875	875
Enrollment	744	820	711	711	753	832	897	876	910	880
Taylor Road(1990)										
Square Feet	140,000	140,000	154,880	154,880	154,880	154,880	154,880	154,880	154,880	154,880
Capacity	950	950	950	1,100	1,100	1,100	1,100	1,100	1,100	1,100
Enrollment	917	935	941	962	962	941	931	962	1,051	1,036
Webb Bridge(1996)										
Square Feet	173,375	173,375	173,375	173,375	173,375	173,375	191,375	191,375	191,375	191,375
Capacity	1,125	1,125	1,125	1,125	1,125	1,125	1,150	1,150	1,150	1,150
Enrollment	1,142	1,267	1,308	1,339	1,367	1,362	1,332	1,352	1,371	1,362
Paul D. West(2002)										
Square Feet	177,651	177,651	177,651	177,651	177,651	177,651	177,651	177,651	177,651	177,651
Capacity	1,200	1,200	1,200	1,200	1,200	1,200	1,175	1,175	1,175	1,175
Enrollment	1,092	1,022	944	958	888	856	761	772	761	756
Woodland(1965)										
Square Feet	136,058	136,058	136,058	136,058	-	-	-	-	-	-
Capacity	825	825	825	825	-	-	-	-	-	-
Enrollment	706	706	689	996	-	-	-	-	-	-
Woodland(2009)										
Square Feet	-	-	-	-	186,530	186,530	186,530	186,530	186,530	186,530
Capacity	-	-	-	-	1,250	1,250	1,200	1,200	1,200	1,200
Enrollment	-	-	-	-	1,028	1,041	1,078	1,229	1,076	1,099
High										
Alpharetta(2004)										
Square Feet	335,555	335,555	335,555	335,555	343,036	343,036	337,096	337,096	337,096	337,096
Capacity	2,125	2,125	2,125	2,125	2,125	2,125	2,175	2,175	2,175	2,175
Enrollment	1,447	1,787	2,037	2,210	2,170	2,255	2,333	2,330	2,105	2,066
Banneker(1976)										
Square Feet	214,982	220,975	220,975	220,975	220,975	220,975	238,975	238,975	238,975	238,975
Capacity	1,475	1,475	1,475	1,475	1,475	1,475	1,475	1,475	1,475	1,475
Enrollment	1,338	1,407	1,549	1,689	1,770	1,325	1,310	-	-	-
Banneker (2012)										
Square Feet	-	-	-	-	-	-	-	339,617	339,617	339,617
Capacity	-	-	-	-	-	-	-	1,900	1,900	1,900
Enrollment	-	-	-	-	-	-	-	1,239	1,461	1,537
Cambridge (2012)										
Square Feet	-	-	-	-	-	-	-	320,885	320,885	320,885
Capacity	-	-	-	-	-	-	-	1,900	1,900	1,900
Enrollment	-	-	-	-	-	-	-	-	1,079	1,532
Centennial(1997)										
Square Feet	254,916	254,916	254,916	254,916	254,916	254,916	273,912	273,912	273,912	273,912
Capacity	1,775	1,775	1,775	1,775	1,775	1,775	1,925	1,925	1,925	1,950
Enrollment	2,035	2,099	2,024	2,025	2,013	1,950	1,948	1,833	1,863	1,894

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Chattahoochee(1991)										
Square Feet	243,204	243,204	243,204	243,204	243,204	243,204	258,644	258,644	258,644	258,644
Capacity	1,675	1,675	1,675	1,675	1,675	1,675	1,875	1,875	1,875	1,900
Enrollment	2,009	2,058	2,110	2,179	2,237	1,861	1,736	1,855	1,812	1,850
Creekside(1990)										
Square Feet	224,387	245,894	245,894	245,894	245,894	245,894	245,894	253,665	253,665	253,665
Capacity	1,300	1,300	1,300	1,850	1,850	1,850	1,850	1,875	1,875	1,875
Enrollment	1,727	2,044	2,316	2,486	2,619	1,431	1,316	1,396	1,409	1,433
Independence(1953)										
Square Feet	67,724	67,724	-	-	-	-	-	-	-	-
Capacity	*	*	-	-	-	-	-	-	-	-
Enrollment	374	376	-	-	-	-	-	-	-	-
Johns Creek(2009)										
Square Feet	-	-	-	-	-	320,885	320,885	320,885	320,885	320,885
Capacity	-	-	-	-	-	1,900	1,900	1,900	1,900	1,900
Enrollment	-	-	-	-	-	1,212	1,615	1,842	1,933	1,974
Langston Hughes(2009)										
Square Feet	-	-	-	-	-	340,817	350,282	350,282	350,282	350,282
Capacity	-	-	-	-	-	2,200	2,175	2,175	2,175	2,175
Enrollment	-	-	-	-	-	2,179	2,256	1,856	1,681	1,808
McClarín(1943)										
Square Feet	97,789	97,789	97,789	97,789	97,789	97,789	95,205	95,205	95,205	95,205
Capacity	270	270	270	270	270	270	253	253	253	253
Enrollment	366	230	296	281	319	323	253	312	270	262
Milton(1953)										
Square Feet	270,350	-	-	-	-	-	-	-	-	-
Capacity	1,800	-	-	-	-	-	-	-	-	-
Enrollment	1,975	-	-	-	-	-	-	-	-	-
Milton(2005)										
Square Feet	-	343,450	343,450	343,450	343,450	343,450	375,850	375,850	375,850	375,850
Capacity	-	1,950	1,950	1,950	1,950	1,950	1,950	1,950	1,950	1,950
Enrollment	-	1,993	2,086	2,229	2,331	2,536	2,628	2,654	2,180	2,010
Milton Center Independence (1953)										
Square Feet	-	-	258,589	258,589	258,589	258,589	258,589	258,589	258,589	258,589
Capacity	-	-	900	900	900	900	625	625	625	625
Enrollment	-	-	382	387	275	338	325	264	268	258
North Springs(1963)										
Square Feet	314,530	314,530	288,191	288,191	314,530	314,530	297,170	297,170	297,170	297,170
Capacity	1,575	1,775	1,775	1,775	1,775	1,775	1,775	1,775	1,775	1,775
Enrollment	1,768	1,740	1,501	1,303	1,336	1,337	1,445	1,552	1,646	1,618
Northview(2002)										
Square Feet	270,000	270,000	270,000	270,000	270,000	270,000	303,978	303,978	303,978	303,978
Capacity	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875
Enrollment	2,222	2,414	2,561	2,686	2,790	2,134	1,895	1,843	1,836	1,903
Riverwood(1971)										
Square Feet	249,132	249,132	249,132	249,132	249,132	249,132	259,932	259,932	259,932	259,932
Capacity	1,250	1,325	1,325	1,325	1,325	1,325	1,325	1,325	1,325	1,325
Enrollment	1,291	1,292	1,225	1,234	1,354	1,459	1,664	1,634	1,715	1,672
Roswell(1990)										
Square Feet	243,200	243,200	264,255	264,255	264,656	264,656	289,455	289,455	289,455	289,455
Capacity	1,775	1,775	1,775	1,975	1,975	1,975	2,000	2,000	2,000	2,000
Enrollment	2,336	2,383	2,425	2,513	2,405	2,404	2,471	2,465	2,321	2,218
Tri-Cities(1988)										
Square Feet	272,362	272,362	272,362	272,362	272,362	278,042	299,668	299,668	299,668	299,668
Capacity	1,875	1,875	1,875	1,875	1,875	2,000	2,000	2,000	2,000	2,000
Enrollment	1,910	1,958	1,677	1,778	1,844	1,885	1,845	1,844	1,828	1,650
Westlake(1969)										
Square Feet	211,911	211,911	211,911	211,911	-	-	-	-	-	-
Capacity	1,125	1,125	1,125	1,125	-	-	-	-	-	-
Enrollment	1,347	1,607	1,760	2,037	-	-	-	-	-	-
Westlake(2009)										
Square Feet	-	-	-	-	328,617	328,617	328,617	328,617	328,617	328,617
Capacity	-	-	-	-	1,900	1,900	1,925	1,925	1,925	1,925
Enrollment	-	-	-	-	2,339	1,949	2,102	1,914	1,795	1,883

Fulton County Board of Education, Georgia
 School Building Information
 Last Ten Fiscal Years

School	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
North Crossroads Mimosa Boulevard Building (1943/1992)	-	-	67,724	67,724	67,724	67,724	54,978	54,978	54,978	54,978
Square Feet	-	-	*	*	*	*	*	*	*	*
Capacity	-	-	82	121	110	105	54	-	-	-
Enrollment	-	-	-	-	-	-	-	-	-	-
South Crossroads(1977)	-	-	*	47,999	67,899	67,899	45,553	45,553	45,553	45,553
Square Feet	-	-	*	*	*	*	*	*	*	*
Capacity	-	-	202	169	163	131	66	-	-	-
Enrollment	-	-	-	-	-	-	-	-	-	-

Data Source:
 District records.

* Not available

Fulton County Board of Education, Georgia
Operating Statistics
Last Ten Fiscal Years

Fiscal Year	Operating Expenditures ¹	Fall Student Count (FTE) ²	Cost Per Pupil	% Change	Teaching Staff ³	Pupil/Teacher Ratio	Enrollment Eligibility % of Free and Reduced Meals ⁴
2005	\$ 647,639,055	75,891	\$ 8,534	1.34%	5,369	14.14	33.15%
2006	692,600,351	81,100	8,540	0.07%	5,635	14.39	36.78%
2007	741,245,707	83,861	8,839	3.50%	5,980	14.02	36.33%
2008	833,547,448	86,225	9,667	9.37%	6,255	13.78	37.18%
2009	838,769,956	88,299	9,499	-1.74%	6,422	13.75	39.42%
2010	858,879,153	90,399	9,501	0.02%	6,412	14.10	43.91%
2011	831,692,109	91,864	9,054	-4.71%	6,084	15.10	44.69%
2012	846,841,897	92,604	9,145	1.01%	N/A	N/A	45.23%
2013	892,557,764	93,907	9,505	3.94%	N/A	N/A	N/A
2014	900,802,422	95,232	9,459	-0.48%	N/A	N/A	N/A

Data Sources:

Georgia Department of Education,

¹ http://app3.doe.k12.ga.us/ows-bin/owa/fin_pack_revenue.entry_form

² Exhibit XXIV

³ <http://www.doe.k12.ga.us/ReportingFW.aspx?PageReq=211&PID=61&PTID=67&CTID=216&StateId=ALL&T=0&RID=102&FY=2010>

⁴ http://app.doe.k12.ga.us/ows-bin/owa/fte_pack_frl001_public.entry_form.

N/A Information not presented is not readily available.

Fulton County Board of Education, Georgia
Food Service Operating Statistics
Last Ten Fiscal Years
(Amounts Expressed in Thousands)

For the Fiscal Year Ended June 30,										
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Lunch Meals Served:										
Free	3,267	3,701	3,835	4,087	4,409	4,800	4,926	5,090	5,118	4,956
Reduced	445	455	507	530	553	527	405	464	439	384
Paid	3,311	3,340	3,374	3,566	3,567	3,032	2,606	2,382	2,092	1,847
Total	7,023	7,496	7,716	8,183	8,529	8,359	7,937	7,936	7,649	7,187
Daily Average	39	42	43	45	48	47	46	41	43	42
Student Price	\$1.35-\$1.60	\$1.35-\$1.60	\$1.35-\$1.60	\$1.35-\$1.60	\$1.35-\$1.60	\$2.00-\$2.25	\$2.00-\$2.25	\$2.10-\$2.35	\$2.20-\$2.45	\$2.25-\$2.50
Breakfast Meals Served:										
Free	1,899	2,177	2,215	2,326	2,595	2,649	2,736	2,850	2,924	3,030
Reduced	169	203	241	261	277	243	192	224	218	204
Paid	505	655	834	915	856	631	578	536	526	527
Total	2,573	3,035	3,290	3,502	3,728	3,523	3,506	3,610	3,668	3,761
Daily Average	14	17	18	19	21	20	20	19	19	22
Student Price	\$.80-\$.95	\$.80-\$.95	\$.80-\$.95	\$.80-\$.95	\$.80-\$.95	\$1.00-\$1.15	\$1.00-\$1.15	\$1.05-\$1.20	\$1.05-\$1.20	\$1.05-\$1.20
Total Meals Served:										
Free	5,166	5,878	6,050	6,413	7,004	7,449	7,662	7,940	8,042	7,986
Reduced	614	658	748	791	830	770	597	688	657	588
Paid	3,816	3,995	4,208	4,481	4,423	3,663	3,184	2,918	2,618	2,374
Total	9,596	10,531	11,006	11,685	12,257	11,882	11,443	11,546	11,317	10,948
Daily Average	53	59	61	64	69	67	66	60	62	64

Data Source:

School System's food service program.

Fulton County Board of Education, Georgia
Enrollment by Grade Level (Unaudited) ¹
Last Ten Fiscal Years

For the Fiscal Year Ended June 30,										
Grade Level	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
PK	1,850	1,908	1,879	1,888	1,919	1,953	1,944	2,098	2,092	2,118
KK	5,906	6,405	6,514	6,588	6,676	6,752	6,860	6,876	7,098	6,975
Grade 1	5,755	6,295	6,612	6,661	6,618	6,803	6,875	6,937	7,049	7,274
Grade 2	5,790	6,115	6,476	6,639	6,757	6,678	6,873	6,847	6,990	7,188
Grade 3	5,802	6,119	6,489	6,671	6,914	7,059	6,877	7,030	7,040	7,257
Grade 4	5,577	6,159	6,213	6,504	6,647	6,973	7,118	6,924	7,161	7,167
Grade 5	5,699	5,930	6,391	6,386	6,693	6,876	7,123	7,176	7,000	7,312
Grade 6	5,863	6,271	6,214	6,574	6,555	6,896	6,966	7,197	7,147	7,053
Grade 7	5,892	6,242	6,330	6,393	6,730	6,662	6,789	6,969	7,108	7,244
Grade 8	5,619	6,162	6,463	6,487	6,547	6,786	6,737	6,839	7,079	7,207
Grade 9	6,733	7,087	7,495	7,596	7,698	7,784	7,978	7,797	7,818	7,933
Grade 10	5,484	5,996	6,027	6,442	6,642	6,701	7,114	7,379	7,359	7,306
Grade 11	5,214	5,383	5,829	5,938	6,281	6,563	6,413	6,657	6,831	6,776
Grade 12	4,707	5,028	4,929	5,458	5,622	5,913	6,197	5,878	6,135	6,422
Total	75,891	81,100	83,861	86,225	88,299	90,399	91,864	92,604	93,907	95,232
Annual % Change	3.5%	6.9%	3.4%	2.8%	2.4%	2.4%	1.6%	0.8%	1.4%	1.4%

Data Source:

¹ Georgia Department of Education, 1st annual count, October of each year
http://app.doe.k12.ga.us/ows-bin/owa/ft_e_pack_enrollgrade.entry_form

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SPECIAL REPORTS SECTION

FULTON COUNTY BOARD OF EDUCATION
Special Purpose Local Option Sales Tax Projects
Fiscal Year Ended June 30, 2014

SPLOST II

PROJECT	ORIGINAL ESTIMATE	CURRENT ESTIMATE	EXPENDED PRIOR YEARS	EXPENDED CURRENT YEAR	BALANCE	Project Status
NEW SCHOOLS	\$ 329,300,000	\$ 286,937,234	\$ 286,727,450	\$ -	\$ 209,784	Ongoing
SCHOOL REPLACEMENT	49,300,000	105,404,048	97,893,108	3,145	7,507,795	Ongoing
SCHOOL ADDITIONS	34,400,000	53,902,451	53,902,450	-	1	Completed
LOCAL SCHOOL NEEDS	9,731,000	50,433,837	50,431,064	-	2,773	Ongoing
LAND BANK	-	25,166,783	25,166,783	-	-	Completed
CAPITAL OPERATIONS COST	12,215,000	10,411,095	10,411,096	687	(688)	Completed
DEBT SERVICE	60,000,000	69,569,263	69,569,263	-	-	Completed
FURNITURE AND EQUIPMENT	4,000,000	18,375,195	18,375,195	-	-	Completed
TECHNOLOGY	15,050,000	52,939,200	52,939,200	-	-	Completed
TRANSPORTATION	7,000,000	16,958,290	16,958,290	-	-	Completed
PROGRAM RESERVE	280,004,000	-	-	-	-	Completed
SPLOST II FUND TOTAL	\$ 801,000,000	\$ 690,097,396	\$ 682,373,899	\$ 3,832	\$ 7,719,665	

SPLOST III

PROJECT	ORIGINAL ESTIMATE	CURRENT ESTIMATE	EXPENDED PRIOR YEARS	EXPENDED CURRENT YEAR	BALANCE	Project Status
NEW SCHOOLS	\$ 452,475,480	\$ 261,785,387	\$ 238,601,190	\$ 16,608,807	\$ 6,575,390	Ongoing
SCHOOL ADDITIONS	75,186,146	56,248,813	53,597,161	2,052,195	599,457	Ongoing
SCHOOL REPLACEMENT	94,018,528	162,410,573	153,002,350	2,579,394	6,828,829	Ongoing
LOCAL SCHOOL NEEDS	101,876,418	94,090,326	83,583,526	3,225,835	7,280,965	Ongoing
CAPITAL OPERATION COST	-	2,515,145	2,492,597	110,093	(87,545)	Completed
DEBT SERVICES	90,255,887	90,255,888	90,255,888	-	-	Completed
FURNITURE & EQUIPMENT	10,000,000	8,900,000	9,285,059	891,313	(1,276,372)	Completed
HEALTH & SAFETY	1,962,560	5,090,292	4,954,920	(275)	135,647	Ongoing
INFORMATION TECHNOLOGY	71,783,508	71,783,509	67,914,449	3,429,688	439,372	Ongoing
INTEREST	-	11,420,646	11,421,896	-	(1,250)	Completed
LAND PURCHASE/RESERVE	59,494,017	35,324,271	23,281,287	12,049,254	(6,270)	Completed
PROGRAM MANAGEMENT	-	20,015,210	20,203,720	-	(188,510)	Completed
PROGRAM RESERVE	-	-	-	-	-	
TRANSPORTATION	31,295,793	24,744,050	16,955,487	4,530,079	3,258,484	Ongoing
SPLOST III FUND TOTAL	\$ 988,348,337	\$ 844,584,110	\$ 775,549,530	\$ 45,476,383	\$ 23,558,197	

SPLOST IV

PROJECT	ORIGINAL ESTIMATE	CURRENT ESTIMATE	EXPENDED PRIOR YEARS	EXPENDED CURRENT YEAR	BALANCE	Project Status
NEW SCHOOLS	\$ 108,308,097	\$ 80,473,298	\$ 137,663	\$ 3,866,134	\$ 76,469,501	Ongoing
SCHOOL ADDITIONS	60,142,875	59,238,357	68,660	452,689	58,717,008	Ongoing
SCHOOL REPLACEMENT	138,652,377	160,042,301	193,455	31,519,468	128,329,378	Ongoing
LOCAL SCHOOL NEEDS	203,967,829	207,322,448	12,784,250	43,715,458	150,822,740	Ongoing
CAPITAL OPERATION COST	7,690,541	9,082,873	1,191,720	1,867,130	6,024,023	Ongoing
DEBT SERVICES	68,831,729	65,663,145	2,375,667	2,375,667	60,911,811	Ongoing
FURNITURE & EQUIPMENT	14,725,000	14,725,000	1,449,227	1,780,902	11,494,871	Ongoing
HEALTH & SAFETY	3,240,000	3,240,000	-	666,988	2,573,012	Ongoing
INFORMATION TECHNOLOGY	174,630,705	174,630,705	4,944,219	13,775,974	155,910,512	Ongoing
INTEREST	429,600	2,985,536	849,668	1,685,535	450,333	Ongoing
LAND PURCHASE/RESERVE	-	-	-	-	-	
PROGRAM MANAGEMENT	14,746,684	14,746,684	2,481,914	2,633,954	9,630,816	Ongoing
PROGRAM RESERVE	10,688,076	-	-	-	-	Completed
TRANSPORTATION	35,420,000	31,741,262	2,387,490	-	29,353,772	Ongoing
SPLOST IV FUND TOTAL	\$ 841,473,513	\$ 823,891,609	\$ 28,863,932	\$ 104,339,899	\$ 690,687,777	

Notes: This schedule includes total project costs funded by sales taxes, state capital outlay reimbursements and other local funding sources.

Fulton County Board of Education, Georgia
Schedule of Lottery Expenditures - by Object
For the Fiscal Year Ended June 30, 2014

Expenditures	Pre- Kindergarten
Salaries - teachers	\$ 3,919,581
Salaries - clerical	26,065
Salaries - other	267,385
Employee benefits	1,401,408
Purchased professional and technical services	5,260
Other purchased services	93,792
Communication	2,806
Travel - employees	6,401
Materials and supplies	113,082
Expendable Equipment	23,916
Expendable Computer Equipment	817
	<hr/>
Total Expenditures	\$ 5,860,513

FULTON COUNTY BOARD OF EDUCATION
General Fund - Quality Based Education Program (QBE)
Allotments and Expenditures by Program
For the Fiscal Year Ended June 30, 2014

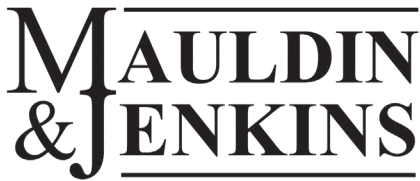
Program Description	Allotments From Georgia Department of Education	Eligible QBE Program Costs		
		Salaries	Operations	Total
Direct Instructional Programs				
Kindergarten Programs	\$ 32,622,614	\$ 31,029,968	\$ 104,125	\$ 31,134,094
Kindergarten Program - Early Intervention Program	2,575,435	580,913	11,120	592,033
Primary Grades (1-3) Program	78,988,990	89,367,624	5,710,090	95,077,714
Primary Grades Early Intervention (1-3) Program	7,517,650	6,473,581	239,872	6,713,453
Upper Elementary Grades (4-5) Program	36,922,555	30,989,804	445,967	31,435,771
Upper Elementary Grades-Early Intervention (4-5) Program	4,284,964	2,488,862	60,167	2,549,029
Middle Grades (6-8) Program		2,436,414		2,436,414
Middle School (6-8) Program	58,089,704	61,967,861	2,783,792	64,751,654
High School General Education (9-12) Program	62,056,815	73,320,726	5,328,429	78,649,155
Vocational Laboratory (9-12) Program	10,167,683	6,075,251	697,588	6,772,839
Students With Disabilities	63,583,571			
CATEGORY I		157,814	2,479	160,293
CATEGORY II		6,509,360	13,463	6,522,823
CATEGORY III		69,973,446	374,924	70,348,369
CATEGORY IV		2,083,887	3,276	2,087,163
CATEGORY V		3,583,316	121	3,583,437
Gifted Student - CATEGORY VI	34,554,556	24,975,270	54,518	25,029,789
Remedial Education Program	5,276,413	4,272,249	246,330	4,518,579
Alternative Education Program	4,378,322	1,142,656	2,150	1,144,806
English Speakers of Other Languages (ESOL)	9,285,192	12,825,658	239,937	13,065,595
Total Direct Instructional Programs	410,304,464	430,315,273	16,363,465	446,678,738
Media Center Program	11,453,115	11,244,724	2,347,028	13,591,751
Staff and Professional Development	2,268,531	3,635,148	2,113,660	5,748,808
Total QBE Formula Funds	\$ 424,026,110	\$ 445,195,144	\$ 20,824,153	\$ 466,019,297

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Single Audit Section



Centennial HS
Mimi Watson ~ 12th Grade



INDEPENDENT AUDITOR’S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

**To the Superintendent and Members of the
Fulton County Board of Education
Atlanta, Georgia**

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the **Fulton County Board of Education (the “School System”)** as of and for the fiscal year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the School System’s basic financial statements, and have issued our report thereon dated December 19, 2014. Our report includes a reference to the changes in accounting principle resulting from the implementation of Governmental Accounting Standards Board (GASB) Statement No. 67, *Financial Reporting for Pension Plans—an amendment of GASB Statement No.25*. Our report also includes a reference to other auditors who audited the financial statements of Amana Academy, Inc.; Fulton Educational Services, Inc.; Fulton Sunshine Academy, Inc.; Georgia Magnet Charter Schools Foundation, Inc.; and Main Street Academy, Inc., as described in our report on the School System’s financial statements. This report does not include the results of the other auditors’ testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors. The financial statements of Amana Academy, Inc. and KIPP South Fulton Academy, Inc. were not audited in accordance with *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School System’s internal control over financial reporting (“internal control”) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School System’s internal control. Accordingly, we do not express an opinion on the effectiveness of the School System’s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Fulton County Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mauldin & Jenkins, LLC

Atlanta, Georgia
December 19, 2014



**INDEPENDENT AUDITOR’S REPORT ON COMPLIANCE
FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL
OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133**

**To the Superintendent and Members of the
Fulton County Board of Education
Atlanta, Georgia**

Report on Compliance for Each Major Federal Program

We have audited the Fulton County Board of Education’s (the “School System’s”) compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the School System’s major federal programs for the fiscal year ended June 30, 2014. The School System’s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

The School System’s basic financial statements include the operations of the Georgia Magnet Charter Schools Foundation, Inc. which received \$904,801 in federal awards which is not included in the School System’s Schedule of Expenditures of Federal Awards for the fiscal year ended June 30, 2014. Our audit, described below, did not include the operations of the Georgia Magnet Charter Schools Foundation, Inc. because the Georgia Magnet Charter Schools Foundation, Inc. engaged other auditors to perform an audit in accordance with OMB Circular A-133.

Management’s Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

Auditor’s Responsibility

Our responsibility is to express an opinion on compliance for each of the School System’s major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School System’s compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the School System’s compliance.

Opinion on Each Major Federal Program

In our opinion, the Fulton County Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the fiscal year ended June 30, 2014.

Other Matters

The results of our auditing procedures disclosed an instance of noncompliance which is required to be reported in accordance with OMB Circular A-133 and which is described in the accompanying schedule of findings and questioned costs as item 2014-001. Our opinion on each major federal program is not modified with respect to these matters.

The Fulton County Board of Education's response to the noncompliance finding identified in our audit is described in the accompanying schedule of findings and questioned costs. The School System's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Report on Internal Control Over Compliance

Management of the School System is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School System's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School System's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we identified a deficiency in internal control over compliance, as described in the accompanying schedule of findings and questioned costs as item 2014-001 that we consider to be a significant deficiency.

The Fulton County Board of Education's response to the internal control over compliance finding identified in our audit is described in the accompanying schedule of findings and questioned costs. The School System's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

Mauldin & Jenkins, LLC

Atlanta, Georgia
December 19, 2014

FULTON COUNTY BOARD OF EDUCATION, GEORGIA

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2014**

Federal Grantor/Pass-Through Grantor/Program Title	CFDA Number	Pass- Through Entity ID Number	Total Expenditures
U. S. DEPARTMENT OF AGRICULTURE:			
Passed through Georgia Department of Education and Nutrition Program:			
Food Services			
School Breakfast Program	10.553	N/A	\$ 6,153,799
National School Snack Program	10.555	N/A	99,240
National School Lunch Program:			
Cash Assistance	10.555	N/A	16,583,661
Non-Cash Assistance (Commodities) - Note 2	10.555	N/A	<u>2,389,698</u>
Total Child Nutrition Cluster			<u>25,226,398</u>
Total U. S. Department of Agriculture			<u>25,226,398</u>
U. S. DEPARTMENT OF EDUCATION:			
Direct Award			
Teaching American History Grant	84.215X	N/A	82,635
Smaller Learning Communities Grant	84.215L	N/A	<u>54,375</u>
			<u>137,010</u>
Passed through Georgia Department of Education:			
Title I Programs - Improving Academic Achievement	84.010	N/A	19,248,267
Title I Programs - School Improvement Grant	84.010	N/A	<u>539,985</u>
Total Title I, Part A			<u>19,788,252</u>
School Improvement Grant (Supplemental 1003g) - ARRA	84.388	N/A	<u>675,152</u>
Title II Part A Programs - Improving Teacher Quality	84.367	N/A	2,346,138
Title II Part A Programs - Advance Placement	84.367	N/A	<u>14,866</u>
			<u>2,361,004</u>
Title II - Mathematics and Science Partnerships	84.366	N/A	<u>87</u>
Title III Part A - Limited English Proficient & Immigrant	84.365	N/A	<u>760,392</u>
Title VI Part B Flow-through	84.027	N/A	15,638,557
Title VI Part B Preschool Incentive	84.173	N/A	379,097
High Cost Fund Pool	84.027	N/A	<u>421,198</u>
Total Special Education Cluster			<u>16,438,852</u>

(Continued)

FULTON COUNTY BOARD OF EDUCATION, GEORGIA

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2014**

Federal Grantor/Pass-Through Grantor/Program Title	CFDA Number	Pass- Through Entity ID Number	Total Expenditures
U. S. DEPARTMENT OF EDUCATION (Continued):			
Passed through Georgia Department of Education (Continued):			
Charter Schools - Federal Implementation Grant	84.282	N/A	<u>254,958</u>
Striving Readers Programs	84.371B	N/A	<u>1,602,256</u>
Vocational Education - Program Improvement - Basic Grants to States	84.048	N/A	<u>609,050</u>
Education for Homeless Children and Youth	84.938	N/A	<u>67,849</u>
Race to the Top Incentive Grants - ARRA			
Passed through the Georgia Department of Education	84.395	N/A	279,599
Passed through the Governor's Office of Student Achievement	84.395	N/A	<u>376,841</u>
			<u>656,440</u>
Passed through Georgia State University Network For Enhancing Teacher - Quality (NetQ)	84.336	N/A	<u>63,172</u>
Total U. S. Department of Education			<u>43,414,474</u>
U. S. DEPARTMENT OF DEFENSE:			
Direct			
Department of the Army R.O.T.C. Program	12.unknown	N/A	<u>675,228</u>
U. S. DEPARTMENT OF TRANSPORTATION:			
Passed through Georgia Governor's Office of Highway Safety:			
Highway Safety Act - Students Against Destructive Decisions (SADD)	20.601	N/A	<u>10,365</u>
Total Expenditures of Federal Awards			<u><u>\$ 69,326,465</u></u>

See the Note to the Schedule of Expenditures of Federal Awards

FULTON COUNTY BOARD OF EDUCATION, GEORGIA

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

NOTE 1. BASIS OF PRESENTATION

The Schedule of Expenditures of Federal Awards includes the federal grant activity of the Fulton County Board of Education and is presented on the accrual basis of accounting.

The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in or used in the preparation of the financial statements.

NOTE 2. FOOD DONATION (COMMODITIES) PROGRAM

The amounts shown for the Food Donation Program (Non-cash assistance commodities) on the schedule of expenditures of federal awards represent the federally assigned value of nonmonetary assistance for donated commodities received and/or consumed by the School System during the current fiscal year.

FULTON COUNTY BOARD OF EDUCATION, GEORGIA

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2014**

**SECTION I
SUMMARY OF AUDITOR'S RESULTS**

Financial Statements

Type of auditor's report issued Unmodified

Internal control over financial reporting:
Material weaknesses identified? yes none reported

Significant deficiencies identified? yes none reported

Noncompliance material to financial statements noted? yes none reported

Federal Awards

Internal Control over major programs:
Material weaknesses identified? yes none reported

Significant deficiencies identified? yes no

Type of auditor's report issued on compliance for major programs Unmodified

Any audit findings disclosed that are required to be reported in accordance with OMB Circular A-133, Section 510(a)? yes no

Identification of major program:

<u>CFDA Number</u>	<u>Name of Federal Program or Cluster</u>
84.010	U.S. Department of Education – Title I, Part A Improving the Academic Achievement of the Disadvantaged and School Improvement

Dollar threshold used to distinguish between Type A and Type B programs: \$2,079,794

Auditee qualified as low-risk auditee? yes no

FULTON COUNTY BOARD OF EDUCATION, GEORGIA

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2014**

**SECTION II
FINANCIAL STATEMENT FINDINGS AND RESPONSES**

None reported

FULTON COUNTY BOARD OF EDUCATION, GEORGIA

SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2014

SECTION III FEDERAL AWARDS FINDINGS AND QUESTIONED COSTS

2014-001 **Special Tests and Provisions – Comparability**

Program: U.S. Department of Education (CFDA No. 84.010)

CFDA Program Title: Title I, Part A Cluster

Criteria: A local education agency (LEA) may receive funds under Title I, Part A only if state and local funds will be used in participating schools to provide services that, taken as a whole, are at least comparable to services that the LEA is providing in schools not receiving Title I, Part A funds which includes a policy to ensure equivalence among schools in teachers, administrators, and other staff. Each LEA must develop procedures for complying with the comparability requirements and implement the procedures annually.

Condition and Context: For the fiscal year ended June 30, 2014, the School System did not comply with the comparability provisions for its Title I, Part A grants. The services provided by the School System were not comparable in six (6) of its schools as calculated by the student to full-time equivalent staff ratio.

Cause: The comparability formula was changed for the current fiscal year under audit and did not include positions such as long-term substitutes and contractors that had been included in previous fiscal years. As such, the Title I Department did not review this new formula in order to take corrective action in time to remedy the situation during the fiscal year under audit.

Effects or possible effects: The School System was required to remit payment for corrective action to the Georgia Department of Education as a result of not complying with the comparability requirements.

Questioned Costs: Known questioned costs of \$887,841.

Recommendation: We recommend the School System review the formula for calculating comparability in order to determine any potential position shortages that may exist in future fiscal years and make changes to the staffing areas as needed to comply with the comparability requirements for its Title I, Part A grants.

Auditee's Response: Management accepts the recommendation made for item 2014-001. Management will review its policies and procedures for complying with comparability requirements and make changes as necessary to ensure compliance in future periods.

FULTON COUNTY BOARD OF EDUCATION, GEORGIA

**STATUS OF PRIOR FISCAL YEAR AUDIT FINDINGS
FOR THE FISCAL YEAR ENDED JUNE 30, 2014**

**SECTION IV
STATUS OF PRIOR FISCAL YEAR AUDIT FINDINGS**

The prior fiscal year's report did not include any findings relative to Federal awards.

