
SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48

Comprehensive Annual Financial Report

Fiscal Year Ended June 30, 2019



Arizona's Most Excelling School District!

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48

SCOTTSDALE, ARIZONA

**COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Issued by:
Finance Department

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48

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INTRODUCTORY SECTION

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Education Center
7575 E Main Street
Scottsdale, AZ 85251-4522

Telephone: 480-484-6100
Fax: 480-484-6294
Web site: www.susd.org

December 16, 2019

Citizens and Governing Board
Scottsdale Unified School District No. 48
7575 E. Main Street
Scottsdale, Arizona 85251-4522

State law mandates that school districts required to undergo an annual single audit publish a complete set of financial statements presented in conformity with accounting principles generally accepted in the United States of America and audited in accordance with auditing standards generally accepted in the United States by a certified public accounting firm licensed in the State of Arizona. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the Scottsdale Unified School District No. 48 (District) for the fiscal year ended June 30, 2019.

This report consists of management's representations concerning the finances of the District. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the District has established a comprehensive internal control framework that is designed both to protect the District's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the District's financial statements in conformity with accounting principles generally accepted in the United States of America. Because the cost of internal controls should not outweigh their benefits, the District's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free of material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The District's financial statements have been audited by Heinfeld, Meech & Co., P.C., a certified public accounting firm. The goal of the independent audit was to provide reasonable assurance that the financial statements of the District for the fiscal year ended June 30, 2019, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditors concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the District's financial statements for the fiscal year ended June 30, 2019, are fairly presented in conformity with accounting principles generally accepted in the United States of America. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the District was part of a broader, federally mandated Single Audit as required by the provisions of the Single Audit Act Amendments of 1996 and Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the District's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in a separately issued Single Audit Reporting Package.

Accounting principles generally accepted in the United States of America require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the report of the independent auditors.

PROFILE OF THE DISTRICT

The District is one of 58 public school districts located in Maricopa County, Arizona. It provides a program of public education from kindergarten through grade twelve. Enrollment has been steadily declining in the past five years.

The District's Governing Board is organized under Section 15-321 of the Arizona Revised Statutes (A.R.S.). Management of the District is independent of other state or local governments. The County Treasurer collects taxes for the District, but exercises no control over its expenditures/expenses.

The membership of the Governing Board consists of five members elected by the public. Under existing statutes, the Governing Board's duties and powers include, but are not limited to, the acquisition, maintenance and disposition of school property; the development and adoption of a school program; and the establishment, organization and operation of schools. The Board also has broad financial responsibilities, including the approval of the annual budget, and the establishment of a system of accounting and budgetary controls.

The financial reporting entity consists of a primary government and its component units. A component unit is a legally separate entity that must be included in the reporting entity in conformity with generally accepted accounting principles. The District is a primary government because it is a special-purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state or local governments. Furthermore, the component unit combined with the District for financial statement purposes and the District are not included in any other governmental entity. Consequently, the District's financial statements include only the funds of those organizational entities for which its elected governing board is financially accountable. The District's major operations include education, student transportation, construction and maintenance of District facilities, food services, bookstore and athletic functions.

The Scottsdale Unified School District No. 48 Insurance Trust (Trust) is governed by a five-member board appointed by the District's Governing Board. Although legally separate from the District, the Trust is blended as an Internal Service Fund as if it were part of the District because its sole purpose is to provide self-insurance for losses up to certain limits and to purchase insurance for losses above the limits.

The District was founded in 1896 and encompasses approximately 120 square miles. The District is situated in the central portion of Maricopa County, Arizona in the east sector of the greater Phoenix metropolitan area. The estimated population within the District is 248,643.

The District has 29 schools on 29 sites with a 2018-19 average daily membership of 21,503, a decrease of three percent from the previous school year. Over 2,600 employees work in the District. The District has a sizable tax base of above-average income and housing values.

Sixty-four percent of the District lies in the City of Scottsdale, but does not include the entire City of Scottsdale. Almost all of the Town of Paradise Valley, a section of the City of Phoenix, and a small section of the City of Tempe are also included within the District boundaries. The District's Northeast section includes the fastest growing area in Scottsdale in both population and housing.

The City of Scottsdale was founded in 1888 and incorporated in 1951. It is located in the northeastern portion of the "Valley of the Sun". Scottsdale had a 1990 population of 130,075 and a 2019 estimated population of 242,500, an increase of 86 percent.

The Scottsdale economy today contains, in addition to its resorts, a diverse mix of financial services from banking to insurance and investment; business services from advertising and public relations to software development; computer services, professional services from major health care providers anchored by HonorHealth Scottsdale and the world renowned Mayo Clinic. Scottsdale boasts a highly educated population with 46% of individuals 25 or older having at least a bachelor degree which is significantly higher than State or National percentages. Additionally income levels in Scottsdale are among the highest in the State.

The major business areas in Scottsdale are the Scottsdale Airpark, Downtown Scottsdale, Southern Scottsdale and Midtown Scottsdale.

The Scottsdale Airpark is the 3rd largest employment center in the Valley. The Greater Scottsdale Airpark Area is home to over 30,000 employees and more than 2,900 businesses. Strategically located along the loop 101 freeway, the Airpark is home to the Scottsdale Airport, the busiest single-runway general aviation airport in the country and the largest corporate jet facility in Arizona.

Downtown Scottsdale is considered by many as the Central Business District, featuring a roughly 2 mile square area. An estimated 39,000 people work in downtown and more than 200 times that number take advantage of the four million square feet of retail, restaurants and entertainment venues. It is the corporate headquarters for businesses like Rural/Metro, Nighthawk Radiology and Trapeze Software. Visitors enjoy the close proximity to Scottsdale's Downtown district which is home to world class shopping at Scottsdale Fashion Square, vibrant nightlife, and luxury resorts like the Hotel Valley Ho and the W Hotel.

Southern Scottsdale has experienced a renaissance. As the city's oldest commercial corridor, the southern portion of the city has seen an influx of economic activity and neighborhood revitalization. At the center of this redevelopment is SkySong, ASU Scottsdale Innovation Center, a research, technology and innovation center at the site of the former Los Arcos Mall. At build out, SkySong is anticipated to have approximately 1.2 million square feet of space (about 90% office); 3,000-4,000 parking spaces; open space/public plazas; and could support as many as 4,000 relatively high paying jobs. Only 10 miles from Sky Harbor International Airport, this employment area is also located in close proximity to the Loop 101 freeway and Arizona State University.

The City of Phoenix is the capital and largest city of Arizona and is the county seat as well. The city encompasses an area of over 600 square miles. Phoenix is the sixth most populous city in the United States and according to the 2010 census estimate, the population of the city was 1,445,632. The Phoenix metropolitan area is the population and economic activity center of the entire state. Phoenix is one of the leaders in the economics of the Southwestern area of the United States and is currently home to six Fortune 500 companies: waste management company Republic Services, electronics corporation Avnet, Apollo Group (which operates the University of Phoenix), mining company Freeport-McMoRan (recently merged with Phoenix based Phelps Dodge), retailer PetSmart and energy supplier Pinnacle West. Honeywell's Aerospace division is headquartered in Phoenix, and the valley hosts many of their avionics and mechanical facilities. Intel has one of their largest sites here, employing about 10,000 employees and 7 chip manufacturing fabs. American Express hosts their financial transactions, customer information and their entire website in Phoenix.

As a result of the population boom, the economy of Phoenix has taken on new dimensions in recent decades by moving into technology and service industries. Tourism and business services in particular now account for nearly 77 percent of the area's total employment. Another sector of growth has been financial services and banking, as several significant processing and/or regional headquarters operations call Phoenix home: American Express, Chase Bank, Bank of America, Discover Card Services, and Wells Fargo Bank. High technology and aerospace firms hold a considerable share of the manufacturing jobs throughout the state (56 percent).

The annual expenditure budget serves as the foundation for the District's financial planning and control. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual expenditure budget approved by the District's Governing Board.

The expenditure budget is prepared by fund for all Governmental Funds, and includes function and object code detail for the General Fund and some Special Revenue and Capital Projects Funds. The legal level of budgetary control (that is, the level at which expenditures cannot exceed the appropriated amount) is established at the individual fund level for all funds. Funds that are not required to legally adopt a budget may have overexpenditures of budgeted funds. The budget for these funds is simply an estimate and does not prevent the District from exceeding the budget as long as the necessary revenue is earned. The District is not required to prepare an annual budget of revenue, therefore a deficit budgeted fund balance may be presented. However, this does not affect the District's ability to expend monies.

FACTORS AFFECTING FINANCIAL CONDITION

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the District operates.

Local Economy. Despite the national economic recession and foreclosure crisis, the City of Scottsdale retains fundamental economic strength due to its diversified employment base, attractiveness to new business, retail base, and strong tourism attraction. The City has seen continued growth in the housing and commercial sector in 2017. In 2017, the City has seen increase in the redevelopment of the Southern part of the City. Interest remains high in the community because of its quality of life, value as a business location, its status as a premier tourism destination, and the economic and public infrastructure that have been put in place.

Long-term Financial Planning. The Scottsdale Unified School District has on average seen student counts remain flat over the past 15 years. The primary assessed value has grown at an average rate of 5.0 percent in the past eleven years.

In November of 2016, the voters of Scottsdale Unified School District approved a \$229 million bond authorization. The projects that this bond will provide to the District include the rebuilding/remodeling of elementary schools, athletic field upgrades, security upgrades at all school sites, purchase of pupil transportation vehicles, facilities maintenance improvements at all school sites, and the remodel and additions at school sites. The voters additionally approved an \$8.5 million per year capital override. The override took effect in the current fiscal year budget and will impact the budget for next seven fiscal years. The categories that these monies will be spent on include curriculum materials, school technology, furniture, fixtures, equipment, fine arts, athletics, library programs, playground equipment, and safety code compliance requirements. The average age of school buildings is 27 years.

AWARDS AND ACKNOWLEDGMENT

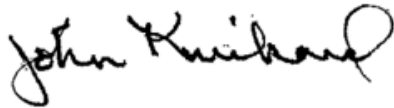
Awards. The Association of School Business Officials (ASBO) awarded a Certificate of Excellence in Financial Reporting to the District for its comprehensive annual financial report for the fiscal year ended June 30, 2018. In addition, the Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the District for its comprehensive annual financial report for the fiscal year ended June 30, 2018. In order to be awarded these certificates, the District published an easily readable and efficiently organized comprehensive annual financial report. This report satisfied both accounting principles generally accepted in the United States of America and applicable legal requirements.

These certificates are valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the programs' requirements and we are submitting it to ASBO and GFOA to determine its eligibility for the fiscal year ended June 30, 2019 certificates.

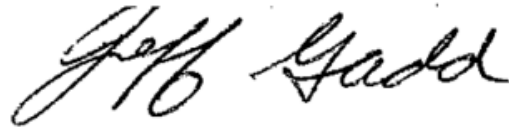
Acknowledgments. The preparation of the comprehensive annual financial report on a timely basis was made possible by the dedicated service of the entire staff of the finance department. Each member of the department has our sincere appreciation for the contributions made in the preparation of this report.

In closing, without the leadership and support of the Governing Board of the District, preparation of this report would not have been possible.

Respectfully submitted,



Dr. John Kriekard
Superintendent



Jeff Gadd
Chief Financial Officer



ASSOCIATION OF
SCHOOL BUSINESS OFFICIALS
INTERNATIONAL

The Certificate of Excellence in Financial Reporting
is presented to

Scottsdale Unified School District No. 48

**for its Comprehensive Annual Financial Report (CAFR)
for the Fiscal Year Ended June 30, 2018.**

The CAFR meets the criteria established for
ASBO International's Certificate of Excellence.



A handwritten signature in black ink, appearing to read 'Tom Wohlleber'.

Tom Wohlleber, CSR
President

A handwritten signature in black ink, appearing to read 'David J. Lewis'.

David J. Lewis
Executive Director



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Scottsdale Unified School
District No. 48, Arizona**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

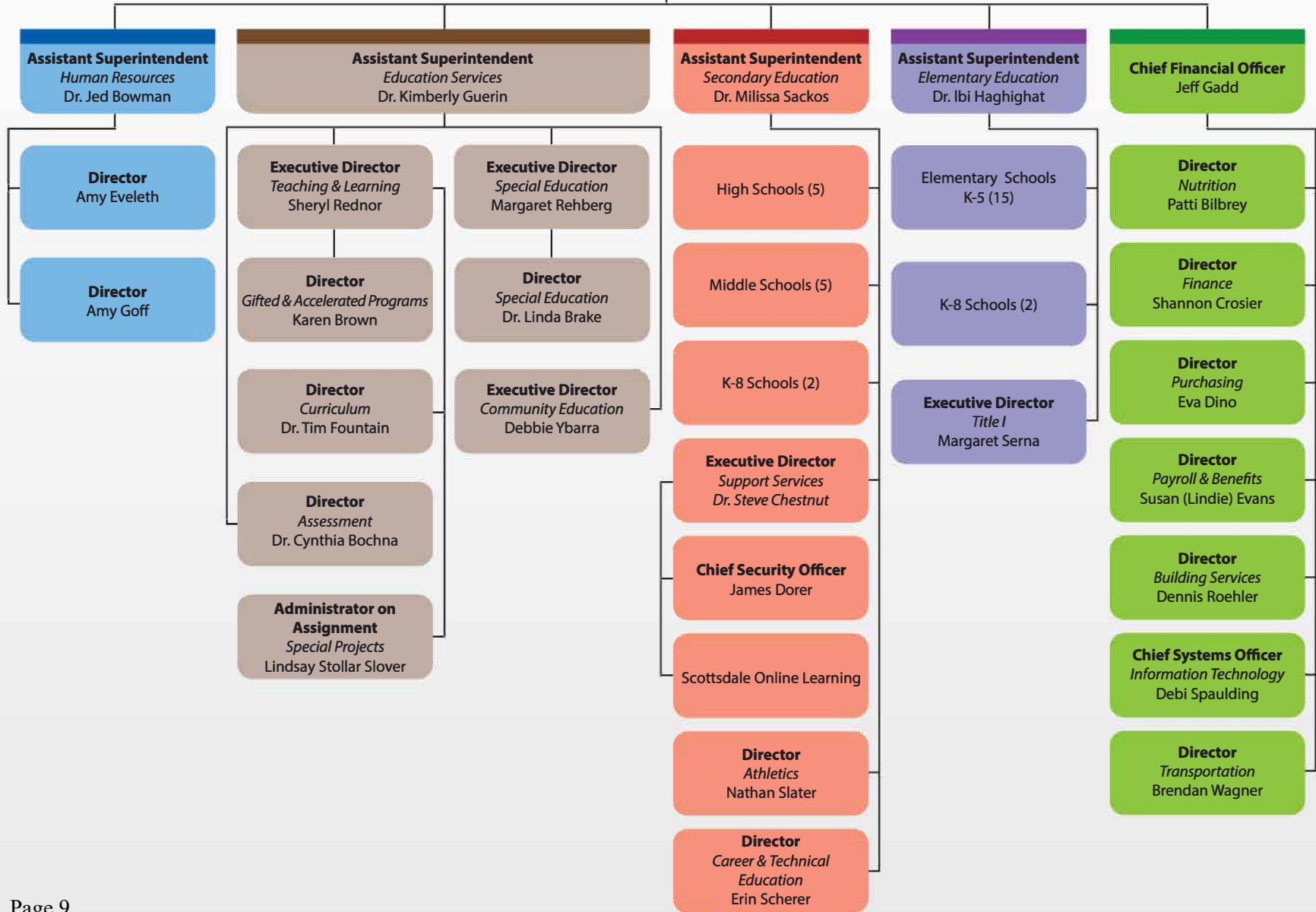
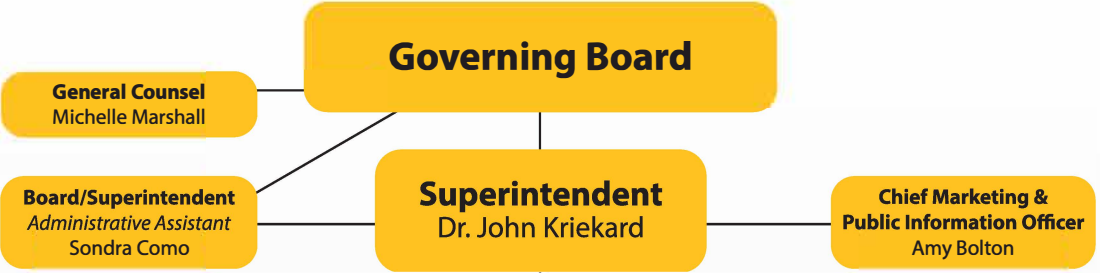
June 30, 2018

Christopher P. Morill

Executive Director/CEO



SUSD Leadership



SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48

**LIST OF PRINCIPAL OFFICIALS
AS OF JUNE 30, 2019**

GOVERNING BOARD

Patty Beckman, President

Allyson Beckham, Vice President

Jann-Michael Greenburg, Member

Barbara Perleberg, Member

Sandy Kravetz, Member

ADMINISTRATIVE STAFF

Dr. John Kriekard, Superintendent

Dr. Jed Bowman, Assistant Superintendent, Human Resources

Dr. Kimberly Guerin, Assistant Superintendent, Educational Services

Dr. Milissa Sackos, Assistant Superintendent, Secondary Education

Dr. Ibi Haghighat, Assistant Superintendent, Elementary Education

Jeff Gadd, Chief Financial Officer

FINANCIAL SECTION

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INDEPENDENT AUDITOR'S REPORT

Governing Board
Scottsdale Unified School District No. 48

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Scottsdale Unified School District No. 48 (District), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Scottsdale Unified School District No. 48, as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, budgetary comparison information, net pension liability information, and other postemployment benefit plan information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The Introductory Section, Combining and Individual Fund Financial Statements and Schedules, and Statistical Section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Combining and Individual Fund Financial Statements and Schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Combining and Individual Fund Financial Statements and Schedules information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The Introductory Section and Statistical Section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 16, 2019, on our consideration of Scottsdale Unified School District No. 48's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Scottsdale Unified School District No. 48's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Scottsdale Unified School District No. 48's internal control over financial reporting and compliance.

Heinfeld Meech & Co. PC

Heinfeld, Meech & Co., P.C.
Phoenix, Arizona
December 16, 2019

MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
(Required Supplementary Information)

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**SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
YEAR ENDED JUNE 30, 2019**

As management of the Scottsdale Unified School District No. 48 (District), we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended June 30, 2019. The management's discussion and analysis is presented as required supplementary information to supplement the basic financial statements. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found in the introductory section of this report.

FINANCIAL HIGHLIGHTS

- The District's total net position of governmental activities increased \$54.8 million which represents a 37 percent increase from the prior fiscal year as a result of a transfer in to the District of \$25.9 million.
- General revenues and transfers accounted for \$243.3 million in revenue, or 85 percent of all current fiscal year revenues and transfers. Program specific revenue in the form of charges for services and grants and contributions accounted for \$41.4 million or 15 percent of total current fiscal year revenues and transfers.
- The District had approximately \$229.9 million in expenses related to governmental activities, an increase of nine percent from the prior fiscal year.
- Among major funds, the General Fund had \$164.2 million current fiscal year revenues, which primarily consisted of state aid and property taxes, and \$160.1 million in expenditures. The General Fund's fund balance increase from \$37.9 million at the prior fiscal year end to \$42.0 million at the end of the current fiscal year was primarily due to proceeds received from the sale of the Education Center.
- Net position for the Internal Service Funds increased \$27.7 million from the prior fiscal year. Operating expenses of \$2.9 million exceeded operating revenues of \$1.6 million at the end of the current fiscal year, however there were transfers in of \$28.5 million due to the District's revised self-insurance trust which began to include health coverage.

OVERVIEW OF FINANCIAL STATEMENTS

This discussion and analysis are intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
YEAR ENDED JUNE 30, 2019**

OVERVIEW OF FINANCIAL STATEMENTS

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business. The accrual basis of accounting is used for the government-wide financial statements.

The statement of net position presents information on all of the District's assets, liabilities, and deferred inflows/outflows of resources with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The statement of activities presents information showing how the District's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused compensated absences).

The government-wide financial statements outline functions of the District that are principally supported by property taxes and intergovernmental revenues. The governmental activities of the District include instruction, support services, operation and maintenance of plant services, student transportation services, operation of non-instructional services, and interest on long-term debt.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements use the modified accrual basis of accounting and focus on near-term inflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the District's near-term financing requirements.

**SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
YEAR ENDED JUNE 30, 2019**

OVERVIEW OF FINANCIAL STATEMENTS

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the District's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the General, Debt Service and Bond Building Funds, all of which are considered to be major funds. Data from the other governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements and schedules.

Proprietary funds. The District maintains one type of proprietary fund. The internal service funds are accounting devices used to accumulate and allocate costs internally among the District's various functions. The District uses its internal service funds to account for its Insurance Trust activity. Because this service predominantly benefits governmental functions, it has been included within governmental activities in the government-wide financial statements. The Insurance Trust, although a legally separate component unit, functions for all employees of the District, and therefore has been included as an internal service fund. Other internal service funds include (1) the Print Shop Fund, which accounts for District charges to other departments for printing and copying services, and (2) the Intergovernmental Agreements Fund, which accounts for financial activities relating to agreements with other governments not required to be accounted for elsewhere. Because these activities predominately benefit governmental functions, they have been included within governmental activities in the government-wide financial statements.

The internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the District. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the District's own programs. Due to their custodial nature, the fiduciary funds do not have a measurement focus.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
YEAR ENDED JUNE 30, 2019

OVERVIEW OF FINANCIAL STATEMENTS

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found immediately following the basic financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the District's budget process and pension plan. The District adopts an annual expenditure budget for all governmental funds. A schedule of revenues, expenditures and changes in fund balances – budget and actual has been provided for the General Fund as required supplementary information. Schedules for the pension and other postemployment benefit plans have been provided as required supplementary information.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

Net position may serve over time as a useful indicator of a government's financial position. In the case of the District, assets and deferred outflows exceeded liabilities and deferred inflows by \$204.2 million at the current fiscal year end.

The largest portion of the District's net position reflects its investment in capital assets (e.g., land and improvements, buildings and improvements, vehicles, and furniture and equipment and construction in progress), less any related outstanding debt used to acquire those assets. The District uses these capital assets to provide services to its students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related outstanding debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. In addition, a portion of the District's net position represents resources that are subject to external restrictions on how they may be used. The remaining balance is unrestricted and may be used to meet the District's ongoing obligations to its citizens and creditors, however, it is in a deficit position as discussed below.

**SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
YEAR ENDED JUNE 30, 2019**

GOVERNMENT-WIDE FINANCIAL ANALYSIS

The following table presents a summary of the District's net position for the fiscal years ended June 30, 2019 and June 30, 2018.

	As of June 30, 2019	As of June 30, 2018
Current assets	\$ 216,486,132	\$ 208,726,405
Capital assets, net	470,298,159	464,120,425
Total assets	<u>686,784,291</u>	<u>672,846,830</u>
Deferred outflows	<u>27,480,936</u>	<u>28,895,599</u>
Current and other liabilities	20,282,351	23,814,064
Long-term liabilities	462,646,334	510,541,003
Total liabilities	<u>482,928,685</u>	<u>534,355,067</u>
Deferred inflows	<u>27,087,515</u>	<u>17,900,357</u>
Net position:		
Net investment in capital assets	205,777,662	200,147,334
Restricted	45,963,153	39,392,475
Unrestricted	(47,491,788)	(90,052,804)
Total net position	<u>\$ 204,249,027</u>	<u>\$ 149,487,005</u>

At the end of the current fiscal year, the District reported positive balances in two net position categories. Unrestricted net position was negative due to the District's proportionate share of the state's pension plan's unfunded liability. The same situation held true for the prior fiscal year.

The District's financial position is the product of several financial transactions including the net result of activities, the acquisition and payment of debt, the acquisition and disposal of capital assets, and the depreciation of capital assets. The following are significant current year transactions that had an impact on the Statement of Net Position.

- The principal retirement of \$17.8 million of bonds.
- The principal retirement of \$3.1 million of capital leases.
- The decrease of \$24.7 million in pension liabilities.

**SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
YEAR ENDED JUNE 30, 2019**

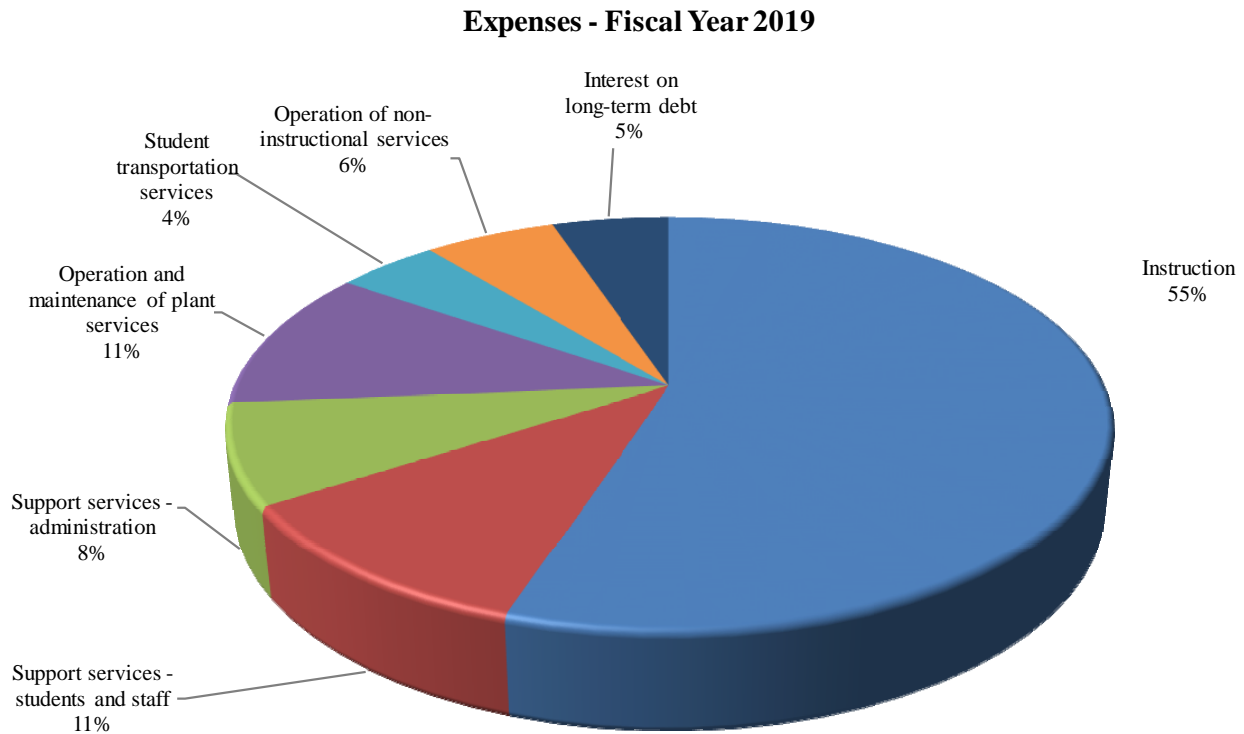
GOVERNMENT-WIDE FINANCIAL ANALYSIS

Changes in net position. The District's total revenues and transfers for the current fiscal year were \$284.7 million. The total cost of all programs and services was \$229.9 million. The following table presents a summary of the changes in net position for the fiscal years ended June 30, 2019 and June 30, 2018.

	Fiscal Year Ended <u>June 30, 2019</u>	Fiscal Year Ended <u>June 30, 2018</u>
Revenues:		
Program revenues:		
Charges for services	\$ 18,100,185	\$ 17,304,576
Operating grants and contributions	22,217,379	23,335,702
Capital grants and contributions	1,056,170	1,072,584
General revenues:		
Property taxes	174,189,796	161,311,581
Investment income	3,499,775	1,566,478
Unrestricted state aid	38,172,517	38,140,470
Unrestricted federal aid	1,591,132	1,352,372
Transfers	25,866,030	
Total revenues and transfers	<u>284,692,984</u>	<u>244,083,763</u>
Expenses:		
Instruction	126,532,534	109,056,406
Support services - students and staff	24,942,534	23,410,915
Support services - administration	17,969,938	18,747,241
Operation and maintenance of plant services	25,162,453	26,256,972
Student transportation services	10,355,487	9,508,767
Operation of non-instructional services	13,194,920	12,933,229
Interest on long-term debt	11,773,096	11,747,055
Total expenses	<u>229,930,962</u>	<u>211,660,585</u>
Changes in net position	54,762,022	32,423,178
Net position, beginning	<u>149,487,005</u>	<u>117,063,827</u>
Net position, ending	<u>\$ 204,249,027</u>	<u>\$ 149,487,005</u>

**SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
YEAR ENDED JUNE 30, 2019**

GOVERNMENT-WIDE FINANCIAL ANALYSIS



The following are significant current year transactions that have had an impact on the change in net position.

- An increase of \$12.9 million in property tax revenues primarily due to an increase in the net limited assessed valuation of taxable property within the District.
- An increase of \$17.5 million in instruction expenses primarily due to textbook adoptions and instructional staff raises.
- A transfer in of \$25.9 million related to the District's revised self-insurance trust which began to include health coverage.

The following table presents the cost of the District's major functional activities. The table also shows each function's net cost (total cost less charges for services generated by the activities and intergovernmental aid provided for specific programs). The net cost shows the financial burden that was placed on the State and District's taxpayers by each of these functions.

**SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
YEAR ENDED JUNE 30, 2019**

GOVERNMENT-WIDE FINANCIAL ANALYSIS

	Year Ended June 30, 2019		Year Ended June 30, 2018	
	Total	Net (Expense)/	Total	Net (Expense)/
	Expenses	Revenue	Expenses	Revenue
Instruction	\$ 126,532,534	\$(111,651,606)	\$ 109,056,406	\$ (94,834,958)
Support services - students and staff	24,942,534	(20,181,334)	23,410,915	(17,790,442)
Support services - administration	17,969,938	(17,371,757)	18,747,241	(18,602,671)
Operation and maintenance of plant services	25,162,453	(23,074,509)	26,256,972	(24,372,401)
Student transportation services	10,355,487	(9,711,698)	9,508,767	(8,910,479)
Operation of non-instructional services	13,194,920	2,247,331	12,933,229	2,521,900
Interest on long-term debt	11,773,096	(8,813,655)	11,747,055	(7,958,672)
Total	\$ 229,930,962	\$(188,557,228)	\$ 211,660,585	\$(169,947,723)

- The cost of all governmental activities this year was \$229.9 million.
- Federal and State governments and charges for services subsidized certain programs with grants and contributions and other local revenues of \$41.4 million.
- Net cost of governmental activities of \$188.6 million was financed by general revenues, which are made up of primarily property taxes of \$174.2 million and state aid of \$38.2 million. Investment earnings accounted for \$3.5 million of funding.

FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unassigned fund balance may serve as a useful measure of the District's net resources available for spending at the end of the fiscal year.

The financial performance of the District as a whole is reflected in its governmental funds. As the District completed the year, its governmental funds reported a combined fund balance of \$114.4 million, a decrease of \$18.6 million due primarily to the utilization of bond proceeds on capital projects.

**SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
YEAR ENDED JUNE 30, 2019**

FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

The General Fund comprises 37 percent of the total fund balance. Approximately \$35.2 million, or 84 percent of the General Fund's fund balance is unassigned.

The General Fund is the principal operating fund of the District. The increase in fund balance of \$4.0 million to \$42.0 million as of fiscal year end was primarily due to the proceeds from sale of the Education Center site. General Fund revenues decreased \$2,421 while General Fund expenditures increased \$16.9 million primarily due to increases in instruction expenditures.

The fund balance in the Debt Service Fund decreased \$1.6 million. Fund balance in this fund changes as resources needed to service the District's debt fluctuates.

The fund balance in the Bond Building Fund decreased \$23.8 million due to utilization of bond proceeds on capital projects.

Unrestricted net position of the Internal Service Funds increased \$27.7 million to \$44.9 million. Operating revenues decreased \$340,951 while operating expenses increased \$1.8 million. Additionally, Internal Service Funds had transfers in of \$28.5 million due to the District's revised self-insurance trust.

BUDGETARY HIGHLIGHTS

Over the course of the year, the District revised the General Fund annual expenditure budget for changes in student counts. The difference between the original budget and the final amended budget was an \$847,362 decrease, or less than one percent.

Significant variances for the final amended budget and actual revenues resulted from the District not being required by the State of Arizona to prepare a revenue budget. A schedule showing the original and final budget amounts compared to the District's actual financial activity for the General Fund is provided in this report as required supplementary information. The significant expenditure variance is summarized as follows:

- The favorable variance of \$5.0 million in instruction expenditures was due to vacancy savings.
- The favorable variance of \$2.5 million in student transportation services expenditures was due to vacancy savings.

**SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
YEAR ENDED JUNE 30, 2019**

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets. At year end, the District had invested \$751.6 million in capital assets, including school buildings, buses and other vehicles, computers, and other equipment. This amount represents a net decrease prior to depreciation of \$4.2 million from the prior fiscal year, primarily due to school improvements and the sale of land. Total depreciation expense for the current fiscal year was \$21.9 million.

The following schedule presents a summary of capital asset balances for the fiscal years ended June 30, 2019 and June 30, 2018.

	As of June 30, 2019	As of June 30, 2018
Capital assets - non-depreciable	\$ 26,254,202	\$ 68,873,897
Capital assets - depreciable, net	444,043,957	395,246,528
Total	\$ 470,298,159	\$ 464,120,425

The estimated cost to complete current construction projects is \$45.3 million.

Additional information on the District's capital assets can be found in Note 7.

Debt Administration. At year-end, the District had \$296.5 million in long-term debt outstanding, \$20.8 million due within one year. Long-term debt decreased by \$23.0 million.

The District's general obligation bonds are subject to two limits; the Constitutional debt limit (total debt limit) on all general obligation bonds (up to 30 percent of the total net full cash assessed valuation) and the statutory debt limit on Class B bonds (the greater of 20 percent of the net full cash assessed valuation or \$1,500 per student). The current total debt limitation for the District is \$1.9 billion and the Class B debt limit is \$1.3 billion, which are more than the District's total outstanding general obligation and Class B debt, respectively.

Additional information on the District's long-term debt can be found in Notes 9 through 11.

**SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)
YEAR ENDED JUNE 30, 2019**

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES

Many factors were considered by the District's administration during the process of developing the fiscal year 2019-20 budget. Among them:

- Fiscal year 2018-19 budget balance carry forward \$9.5 million for Maintenance and Operations)
- District student population (21,400)

Also considered in the development of the budget is the local economy and inflation of the surrounding area.

Budgeted expenditures in the General Fund increased two percent to \$164.6 million in fiscal year 2019-20. No new programs were added to the 2019-20 budget.

CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the resources it receives. If you have questions about this report or need additional information, contact the Finance Department, Scottsdale Unified School District No. 48, 7575 East Main Street, Scottsdale, Arizona 85251-4522.

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BASIC FINANCIAL STATEMENTS

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GOVERNMENT-WIDE FINANCIAL STATEMENTS

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
STATEMENT OF NET POSITION
JUNE 30, 2019

	Governmental Activities
<u>ASSETS</u>	
Current assets:	
Cash and investments	\$ 183,167,425
Property taxes receivable	18,599,578
Accounts receivable	386,033
Deposits	200,736
Due from governmental entities	13,572,082
Inventory	158,885
Total current assets	216,084,739
Noncurrent assets:	
Net other postemployment benefit assets	401,393
Capital assets not being depreciated	26,254,202
Capital assets, net of accumulated depreciation	444,043,957
Total noncurrent assets	470,699,552
Total assets	686,784,291
<u>DEFERRED OUTFLOWS OF RESOURCES</u>	
Deferred charge on refunding	3,433,355
Pension and other postemployment benefit plan items	24,047,581
Total deferred outflows of resources	27,480,936
<u>LIABILITIES</u>	
Current liabilities:	
Accounts payable	7,142,215
Construction contracts payable	2,264,776
Claims payable	2,648,498
Accrued payroll and employee benefits	1,934,866
Compensated absences payable	836,988
Accrued interest payable	6,100,805
Unearned revenues	191,191
Obligations under capital leases	2,949,047
Bonds payable	17,891,250
Total current liabilities	41,959,636
Noncurrent liabilities:	
Non-current portion of long-term obligations	440,969,049
Total noncurrent liabilities	440,969,049
Total liabilities	482,928,685
<u>DEFERRED INFLOWS OF RESOURCES</u>	
Pension and other postemployment benefit plan items	27,087,515
<u>NET POSITION</u>	
Net investment in capital assets	205,777,662
Restricted	45,963,153
Unrestricted	(47,491,788)
Total net position	\$ 204,249,027

The notes to the basic financial statements are an integral part of this statement.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2019

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities
Governmental activities:					
Instruction	\$ 126,532,534	\$ 5,481,648	\$ 8,343,110	\$ 1,056,170	\$ (111,651,606)
Support services - students and staff	24,942,534		4,761,200		(20,181,334)
Support services - administration	17,969,938	374,780	223,401		(17,371,757)
Operation and maintenance of plant services	25,162,453	1,563,920	524,024		(23,074,509)
Student transportation services	10,355,487		643,789		(9,711,698)
Operation of non-instructional services	13,194,920	10,679,837	4,762,414		2,247,331
Interest on long-term debt	11,773,096		2,959,441		(8,813,655)
Total governmental activities	<u>\$ 229,930,962</u>	<u>\$ 18,100,185</u>	<u>\$ 22,217,379</u>	<u>\$ 1,056,170</u>	<u>(188,557,228)</u>

General revenues:

Taxes:

Property taxes, levied for general purposes	133,261,562
Property taxes, levied for debt service	25,200,259
Property taxes, levied for capital outlay	15,727,975
Investment income	3,499,775
Unrestricted state aid	38,172,517
Unrestricted federal aid	1,591,132

Transfers

Total general revenues and transfers	<u>25,866,030</u>
	<u>243,319,250</u>

Changes in net position

54,762,022

Net position, beginning of year

149,487,005

Net position, end of year

\$ 204,249,027

The notes to the basic financial statements are an integral part of this statement.

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FUND FINANCIAL STATEMENTS

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2019

	General	Debt Service	Bond Building
<u>ASSETS</u>			
Cash and investments	\$ 37,235,642	\$ 24,025,157	\$ 30,852,273
Property taxes receivable	17,407,758	343,643	
Accounts receivable	54,085		
Deposits			
Due from governmental entities	7,429,172	897,763	
Due from other funds	1,292,936		
Inventory			
Total assets	\$ 63,419,593	\$ 25,266,563	\$ 30,852,273
 <u>LIABILITIES, DEFERRED INFLOWS OF RESOURCES</u>			
<u>AND FUND BALANCES</u>			
Liabilities:			
Accounts payable	\$ 3,544,587	\$	\$
Construction contracts payable			2,264,776
Due to other funds			
Accrued payroll and employee benefits	1,434,976		
Unearned revenues			
Bonds payable		17,891,250	
Bond interest payable		6,100,805	
Total liabilities	4,979,563	23,992,055	2,264,776
Deferred inflows of resources:			
Unavailable revenues - property taxes	16,467,488	161,894	
Unavailable revenues - intergovernmental			
Total deferred inflows of resources	16,467,488	161,894	
Fund balances (deficits):			
Nonspendable			
Restricted	6,807,952	1,112,614	28,587,497
Unassigned	35,164,590		
Total fund balances	41,972,542	1,112,614	28,587,497
 Total liabilities, deferred inflows of resources and fund balances	 \$ 63,419,593	 \$ 25,266,563	 \$ 30,852,273

The notes to the basic financial statements are an integral part of this statement.

Non-Major Governmental Funds	Total Governmental Funds
\$ 43,515,765	\$ 135,628,837
848,177	18,599,578
239,013	293,098
200,736	200,736
5,245,147	13,572,082
	1,292,936
158,885	158,885
<u>\$ 50,207,723</u>	<u>\$ 169,746,152</u>

\$ 3,535,061	\$ 7,079,648
	2,264,776
1,292,936	1,292,936
499,890	1,934,866
191,191	191,191
	17,891,250
	6,100,805
<u>5,519,078</u>	<u>36,755,472</u>

791,402	17,420,784
1,201,279	1,201,279
<u>1,992,681</u>	<u>18,622,063</u>

158,885	158,885
43,738,358	80,246,421
(1,201,279)	33,963,311
<u>42,695,964</u>	<u>114,368,617</u>

<u>\$ 50,207,723</u>	<u>\$ 169,746,152</u>
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SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
RECONCILIATION OF THE BALANCE SHEET - GOVERNMENTAL FUNDS
TO THE STATEMENT OF NET POSITION
JUNE 30, 2019

Total governmental fund balances

Amounts reported for *governmental activities* in the Statement of Net Position are different because: **\$ 114,368,617**

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.

Governmental capital assets	\$ 751,589,792	
Less accumulated depreciation	<u>(281,291,633)</u>	470,298,159

Some receivables are not available to pay for current period expenditures and, therefore, are reported as unavailable revenues in the funds.

Property taxes	17,420,784	
Intergovernmental	<u>1,201,279</u>	18,622,063

Deferred items related to the net cost of issuance of bonds are amortized over the life of the associated bond issue in the government-wide statements but not reported in the funds. 3,433,355

Deferred outflows and inflows of resources related to pensions/OPEB are applicable to future periods and, therefore, are not reported in the funds.

Deferred outflows of resources related to pensions/OPEB	24,047,581	
Deferred inflows of resources related to pensions/OPEB	<u>(27,087,515)</u>	(3,039,934)

The Net OPEB asset is not a current financial resource and, therefore, is not reported in the funds. 401,393

The Internal Service Fund is used by management to charge the cost of insurance to the individual funds. The assets and liabilities of the Internal Service Fund are included in the Statement of Net Position. 44,920,458

Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.

Compensated absences payable	(8,369,878)	
Obligations under capital leases	(33,318,379)	
Net OPEB liability	(588,951)	
Net pension liability	(157,146,156)	
Bonds payable	<u>(245,331,720)</u>	<u>(444,755,084)</u>

Net position of governmental activities **\$ 204,249,027**

The notes to the basic financial statements are an integral part of this statement.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
GOVERNMENTAL FUNDS
YEAR ENDED JUNE 30, 2019

	<u>General</u>	<u>Debt Service</u>	<u>Bond Building</u>
Revenues:			
Other local	\$ 5,540,165	\$ 452,681	\$ 726,143
Property taxes	131,581,230	25,250,436	
State aid and grants	25,535,891		
Federal aid, grants and reimbursements	1,591,132	1,795,526	
Total revenues	<u>164,248,418</u>	<u>27,498,643</u>	<u>726,143</u>
Expenditures:			
Current -			
Instruction	89,164,912		
Support services - students and staff	21,707,998		
Support services - administration	16,767,279		
Operation and maintenance of plant services	24,472,925		
Student transportation services	7,195,965		
Operation of non-instructional services	426,721		
Capital outlay	339,072		23,838,712
Debt service -			
Principal retirement		17,891,250	
Interest and fiscal charges		11,978,777	
Total expenditures	<u>160,074,872</u>	<u>29,870,027</u>	<u>23,838,712</u>
Excess (deficiency) of revenues over expenditures	<u>4,173,546</u>	<u>(2,371,384)</u>	<u>(23,112,569)</u>
Other financing sources (uses):			
Transfers in	1,786,656	726,146	
Transfers out	(6,219,891)		(726,146)
Total other financing sources (uses)	<u>(4,433,235)</u>	<u>726,146</u>	<u>(726,146)</u>
Special item - Proceeds from sale of capital assets	4,299,551		
Changes in fund balances	<u>4,039,862</u>	<u>(1,645,238)</u>	<u>(23,838,715)</u>
Fund balances, beginning of year, as restated	37,932,680	2,757,852	52,426,212
Increase (decrease) in reserve for inventory			
Fund balances, end of year	<u>\$ 41,972,542</u>	<u>\$ 1,112,614</u>	<u>\$ 28,587,497</u>

The notes to the basic financial statements are an integral part of this statement.

Non-Major Governmental Funds	Total Governmental Funds
\$ 18,479,798	\$ 25,198,787
15,020,503	171,852,169
14,665,967	40,201,858
14,532,620	17,919,278
<u>62,698,888</u>	<u>255,172,092</u>
18,471,076	107,635,988
4,854,950	26,562,948
245,949	17,013,228
430,694	24,903,619
604,109	7,800,074
12,813,295	13,240,016
19,794,682	43,972,466
3,126,556	21,017,806
1,274,199	13,252,976
<u>61,615,510</u>	<u>275,399,121</u>
<u>1,083,378</u>	<u>(20,227,029)</u>
3,541,400	6,054,202
(1,786,656)	(8,732,693)
<u>1,754,744</u>	<u>(2,678,491)</u>
	4,299,551
<u>2,838,122</u>	<u>(18,605,969)</u>
39,847,511	132,964,255
10,331	10,331
<u>\$ 42,695,964</u>	<u>\$ 114,368,617</u>

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCES - GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2019

Changes in fund balances - total governmental funds **\$ (18,605,969)**

Amounts reported for *governmental activities* in the Statement of Activities are different because:

Governmental funds report the portion of capital outlay for capitalized assets as expenditures. However, in the Statement of Activities, the costs of those assets are allocated over their estimated useful lives as depreciation expense.

Expenditures for capitalized assets	\$ 31,556,448	
Less current year depreciation	<u>(21,916,143)</u>	9,640,305

Some revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds.

Property taxes	2,337,627	
Intergovernmental	<u>29,488</u>	2,367,115

Repayments of long-term debt principal are expenditures in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position.

Capital lease principal retirement	3,126,556	
Bond principal retirement	<u>17,891,250</u>	21,017,806

Governmental funds report pension/OPEB contributions as expenditures. However, they are reported as deferred outflows of resources in the Statement of Net Position. The change in the net pension/OPEB liability, adjusted for deferred items, is reported as pension/OPEB expense in the Statement of Activities.

Current year pension/OPEB contributions	14,147,265	
Pension/OPEB expense	<u>85,304</u>	14,232,569

Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

Inventory	10,331	
Deferred charges on issuance of debt	(544,104)	
Loss on disposal of assets	(3,462,571)	
Amortization of deferred bond items	2,023,984	
Compensated absences	<u>372,172</u>	(1,600,188)

The Internal Service Fund is used by management to charge the cost of insurance to the individual funds. The changes in net position of the Internal Service Fund is reported with governmental activities in the Statement of Activities.

27,710,384

Changes in net position in governmental activities **\$ 54,762,022**

The notes to the basic financial statements are an integral part of this statement.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2019

	Governmental Activities: Internal Service Funds
<u>ASSETS</u>	
Current assets:	
Cash and investments	\$ 47,538,588
Accounts receivable	92,935
Total current assets	47,631,523
Total assets	47,631,523
 <u>LIABILITIES</u>	
Current liabilities:	
Accounts payable	62,567
Claims payable	2,648,498
Total current liabilities	2,711,065
Total liabilities	2,711,065
 <u>NET POSITION</u>	
Unrestricted	44,920,458
Total net position	\$ 44,920,458

The notes to the basic financial statements are an integral part of this statement.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION -
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

	Governmental Activities: Internal Service Funds
Operating revenues:	
Contributions	\$ 657,887
Other	931,733
Total operating revenues	<u>1,589,620</u>
Operating expenses:	
Other	1,266,678
Claims	1,535,686
Premiums	72,160
Total operating expenses	<u>2,874,524</u>
Operating income (loss)	<u>(1,284,904)</u>
Nonoperating revenues (expenses):	
Investment income	450,767
Total nonoperating revenues (expenses)	<u>450,767</u>
Income (loss) before transfers	<u>(834,137)</u>
Transfers in	<u>28,544,521</u>
Changes in net position	<u>27,710,384</u>
Total net position, beginning of year	17,210,074
Total net position, end of year	<u>\$ 44,920,458</u>

The notes to the basic financial statements are an integral part of this statement.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS
YEAR ENDED JUNE 30, 2019

	<u>Governmental Activities: Internal Service Funds</u>
<u>Increase/Decrease in Cash and Cash Equivalents</u>	
Cash flows from operating activities:	
Cash received from contributions	\$ 657,887
Cash received from other sources	838,798
Cash payments to suppliers for goods and services	(1,371,834)
Cash payments for claims	1,112,812
Net cash provided by/used for operating activities	1,237,663
Cash flows from investing activities:	
Purchase of investments	(15,462,234)
Investment income	450,767
Proceeds from sales and maturities of investment	2,560,622
Net cash provided by/used for investing activities	(12,450,845)
Cash flows from noncapital financing activities:	
Transfers in	28,544,521
Net cash provided by/used for noncapital financing activities	28,544,521
Net increase/decrease in cash and cash equivalents	17,331,339
Cash and cash equivalents, beginning of year	5,004,619
Cash and cash equivalents, end of year	\$ 22,335,958
<u>Reconciliation of Cash and Cash Equivalents to the Statement of Net Position</u>	
Cash and investments	\$ 47,538,588
Less investments not maturing in less than three months	25,202,630
Total cash and cash equivalents	\$ 22,335,958
<u>Reconciliation of Operating Income/Loss to Net Cash Provided by/Used for Operating Activities</u>	
Operating income/loss	\$ (1,284,904)
Adjustments to reconcile operating income/loss to net cash provided by/used for operating activities:	
Changes in assets and liabilities:	
Increase/decrease in accounts receivable	(92,935)
Increase/decrease in accounts payable	(32,996)
Increase/decrease in claims payable	2,648,498
Total adjustments	2,522,567
Net cash provided by/used for operating activities	\$ 1,237,663

The notes to the basic financial statements are an integral part of this statement.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
STATEMENT OF ASSETS AND LIABILITIES
FIDUCIARY FUNDS
JUNE 30, 2019

	Agency
<u>ASSETS</u>	
Cash and investments	\$ 1,751,481
Total assets	\$ 1,751,481
 <u>LIABILITIES</u>	
Accounts payable	\$ 44,443
Due to student groups	1,707,038
Total liabilities	\$ 1,751,481

The notes to the basic financial statements are an integral part of this statement.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Scottsdale Unified School District No. 48 (District) have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The more significant of the District's accounting policies are described below.

A. Reporting Entity

The Governing Board is organized under Section 15-321 of the Arizona Revised Statutes (A.R.S.). Management of the District is independent of other state or local governments. The County Treasurer collects taxes for the District, but exercises no control over its expenditures/expenses.

The membership of the Governing Board consists of five members elected by the public. Under existing statutes, the Governing Board's duties and powers include, but are not limited to, the acquisition, maintenance and disposition of school property; the development and adoption of a school program; and the establishment, organization and operation of schools.

The Board also has broad financial responsibilities, including the approval of the annual budget, and the establishment of a system of accounting and budgetary controls.

The financial reporting entity consists of a primary government and its component units. A component unit is a legally separate entity that must be included in the reporting entity in conformity with generally accepted accounting principles. The District is a primary government because it is a special-purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state or local governments. Furthermore, the component unit combined with the District for financial statement presentation purposes, and the District, are not included in any other governmental reporting entity. Consequently, the District's financial statements include only the funds of those organizational entities for which its elected governing board is financially accountable. The District's major operations include education, student transportation, construction and maintenance of District facilities, food services, bookstore and athletic functions.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Blended Component Unit – Blended component units, although legally separate entities, are, in substance, part of the District’s operations. The Scottsdale Unified School District No. 48 Insurance Trust is responsible for providing self-insurance losses up to certain limits and to purchase insurance for losses above the limits. The District’s Governing Board appoints the Trust’s Board of Directors. The Scottsdale Unified School District No. 48 Insurance Trust provides services entirely to the District and therefore has been included as an Internal Service Fund in accordance with the criteria established by GASB. Financial statements for the Insurance Trust are available from Finance Department of the Scottsdale Unified School District No. 48, 7575 East Main Street, Scottsdale, Arizona, 85251-4522.

B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) present financial information about the District as a whole. The reported information includes all of the nonfiduciary activities of the District and its component unit. For the most part, the effect of internal activity has been removed from these statements. These statements are to distinguish between the governmental and business-type activities of the District. Governmental activities normally are supported by taxes and intergovernmental revenues, and are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. The District does not have any business-type activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes, unrestricted federal, state and county aid, and other items not included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Government-Wide Financial Statements – The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met. As a general rule, the effect of internal activity has been eliminated from the government-wide financial statements; however, the effects of interfund services provided and used between functions are reported as expenses and program revenues at amounts approximating their external exchange value.

Fund Financial Statements – Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, and claims and judgments, are recorded only when payment is due. As permitted by generally accepted accounting principles the District applies the “early recognition” option for debt service payments. Property tax resources are provided in the Debt Service Fund during the current year for the payment of debt service principal and interest due early in the following year (less than one month). Therefore, the expenditures and related liabilities have been recognized in the current period.

Property taxes, state aid, tuition and investment income associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. Food services and miscellaneous revenues are not susceptible to accrual because generally they are not measurable until received in cash. Grants and similar awards are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met. Unearned revenues arise when resources are received by the District before it has legal claim to them, as when grant monies are received prior to meeting all eligibility requirements imposed by the provider.

Delinquent property taxes and other receivables that will not be collected within the available period have been reported as unavailable revenues on the governmental fund financial statements.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. Non-major funds are aggregated and presented in a single column. The internal service funds are presented in a single column on the face of the proprietary fund statements. Fiduciary funds are reported by fund type.

The District reports the following major governmental funds:

General Fund – The General Fund is the District’s primary operating fund. It accounts for all resources used to finance District maintenance and operation except those required to be accounted for in other funds. The General Fund includes the District’s Maintenance and Operation Fund as well as certain activities budgeted in separate funds in accordance with A.R.S. These funds are maintained as separate funds for budgetary purposes but do not meet the criteria for separate reporting in the financial statements.

Debt Service Fund – The Debt Service Fund accounts for the accumulation of resources for, and the payment of, long-term debt principal, interest and related costs.

Bond Building Fund – The Bond Building Fund accounts for proceeds from District bond issues that are expended on the acquisition or lease of sites; construction or renovation of school buildings; supplying school buildings with furniture, equipment, and technology; improving school grounds; or purchasing pupil transportation vehicles.

Additionally, the District reports the following fund types:

Proprietary Funds – The Proprietary Funds are Internal Service Funds that account for activities related to the District’s self-insurance program, (2) the operation of District functions that provide goods and services to other District departments on a cost reimbursement basis and (3) for the financial activities relating to agreements with other governments not required to be accounted for elsewhere.

Fiduciary Funds – The Fiduciary Funds are Agency Funds which account for resources held by the District on behalf of others. This fund type includes the Student Activities Fund which accounts for monies raised by students to finance student clubs and organizations held by the District as an agent. In addition, funds that account for employee withholdings before the monies are remitted to the appropriate entities are included in the Agency Funds.

The proprietary fund financial statements are reported using the economic resources measurement focus and accrual basis of accounting and are presented in a single column.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the District's internal service funds are charges for insurance and other goods and services. Operating expenses for internal service funds include the cost of insurance, claims, other goods and services and administrative expenses. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The agency funds are custodial in nature and do not have a measurement focus and are reported using the accrual basis of accounting. The agency funds are reported by fund type.

D. Cash and Investments

For purposes of the Statement of Cash Flows, the District considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. Cash and cash equivalents at year-end were cash in bank and cash and investments held by the County Treasurer.

A.R.S. require the District to deposit all cash with the County Treasurer, except as discussed below. Cash with the County Treasurer is pooled for investment purposes, except for cash of the Debt Service and Bond Building Funds that may be invested separately. Interest earned from investments purchased with pooled monies is allocated to each of the District's funds based on their average balances. As required by statute, interest earnings of the Bond Building Fund are recorded initially in that fund, but then transferred to the Debt Service Fund. All investments are stated at fair value.

Statute authorizes the District to separately invest monies of the Bond Building and Debt Service Funds in the State Treasurer's investment pools; obligations issued and guaranteed by the United States or any of its agencies or instrumentalities; specified state and local government bonds and notes; and interest bearing savings accounts or certificates of deposit.

Statute authorizes the District to deposit monies of the Auxiliary Operations and Student Activities Funds in bank accounts. Monies in these funds may also be invested. In addition, statute authorizes the District to maintain various bank accounts such as clearing accounts to temporarily deposit receipts before they are transmitted to the County Treasurer; revolving accounts to pay minor disbursements; and withholdings accounts for taxes and employee insurance programs. Some of these bank accounts may be interest bearing.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Statute does not include any requirements for credit risk, concentration of credit risk, interest rate risk, or foreign currency risk. Arizona statute requires a pooled collateral program for public deposits and a Statewide Collateral Pool Administrator (Administrator) in the State Treasurer's Office. The purpose of the pooled collateral program is to ensure that governmental entities' public deposits placed in participating depositories are secured with collateral of 102 percent of the public deposits, less any applicable deposit insurance. An eligible depository may not retain or accept any public deposit unless it has deposited the required collateral with a qualified escrow agent or the Administrator. The Administrator manages the pooled collateral program, including reporting on each depository's compliance with the program.

E. Investment Income

Investment income is composed of interest, dividends, and net changes in the fair value of applicable investments. Investment income is included in other local revenue in the governmental fund financial statements and in nonoperating revenues in the proprietary fund financial statements.

F. Receivables and Payables

Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Interfund balances between governmental funds are eliminated on the Statement of Net Position.

All receivables, including property taxes receivable, are shown net of an allowance for uncollectibles.

G. Property Tax Calendar

The County Treasurer is responsible for collecting property taxes for all governmental entities within the county. The county levies real and personal property taxes on or before the third Monday in August that become due and payable in two equal installments. The first installment is due on the first day of October and becomes delinquent after the first business day of November. The second installment is due on the first day of March of the next year and becomes delinquent after the first business day of May.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Pursuant to A.R.S., a lien against assessed real and personal property attaches on the first day of January preceding assessment and levy; however according to case law, an enforceable legal claim to the asset does not arise.

H. Inventory

All inventories are valued at cost using the average cost method. Inventories consist of expendable supplies held for consumption. Inventories are recorded as expenses when consumed on the government-wide financial statements and as expenditures when purchased on the fund financial statements.

The United States Department of Agriculture (USDA) commodity portion of the food services inventory consists of food donated by the USDA. It is valued at estimated market prices paid by the USDA.

I. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements. Prepaid items are recorded as expenses when consumed in the government-wide and proprietary fund financial statements and as expenditures when purchased on the governmental fund financial statements.

J. Capital Assets

Capital assets, which include land and improvements; buildings and improvements; vehicles, furniture, and equipment; and construction in progress, are reported in the government-wide financial statements.

Capital assets are defined by the District as assets with an initial, individual cost in excess of \$5,000 and an estimated useful life of more than one year. Capital assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the life of the asset are not capitalized.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

Land improvements	7 - 40 years
Buildings and improvements	5 - 40 years
Vehicles, furniture and equipment	3 - 20 years

K. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position may report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of financial position may report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time.

L. Compensated Absences

The District's employee vacation and sick leave policies generally provide for granting vacation and sick leave with pay in varying amounts. Only benefits considered vested are recognized in the financial statements. The liability for vacation and sick leave is reported in the government-wide financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee leave, resignations and retirements. Generally, resources from the General Fund are used to pay for compensated absences.

M. Pensions and Other Postemployment Benefits

For purposes of measuring the net pension and other postemployment benefit (OPEB) assets and liabilities, related deferred outflows of resources and deferred inflows of resources, and related expenses, information about the pension and OPEB plans' fiduciary net position and additions to/deductions from the plans' fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

N. Long-term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities on the statement of net position. Bond premiums and discounts are amortized over the life of the bonds using the straight-line method. Deferred amounts on refunding result from the difference between the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

O. Interfund Activity

Flows of cash from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers between governmental funds are eliminated in the Statement of Activities. Interfund transfers in the fund financial statements are reported as other financing sources/uses in governmental funds and after nonoperating revenues/ expenses in proprietary funds.

P. Net Position Flow Assumption

In the government-wide and proprietary fund financial statements the District applies restricted resources first when outlays are incurred for purposes for which either restricted or unrestricted amounts are available.

Q. Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 2 – FUND BALANCE CLASSIFICATIONS

Fund balances of the governmental funds are reported separately within classifications based on a hierarchy of the constraints placed on the use of those resources. The classifications are based on the relative strength of the constraints that control how the specific amounts can be spent. The classifications are nonspendable, restricted, and unrestricted, which includes committed, assigned, and unassigned fund balance classifications.

Nonspendable. The nonspendable fund balance classification includes amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact.

Restricted. Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation.

Committed. The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by formal action of the Governing Board. Those committed amounts cannot be used for any other purpose unless the Governing Board removes or changes the specified use by taking the same type of action it employed to previously commit those amounts. The District does not have a formal policy or procedures for the utilization of committed fund balance, accordingly, no committed fund balance amounts are reported.

Assigned. Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the Governing Board or a management official delegated that authority by the formal Governing Board action. The District does not have a formal policy or procedures for the utilization of assigned fund balance, accordingly, no assigned fund balance amounts are reported.

Unassigned. Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted, committed, or assigned.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 2 – FUND BALANCE CLASSIFICATIONS

The District applies restricted resources first when outlays are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

The table below provides detail of the major components of the District’s fund balance classifications at year end.

	<u>General Fund</u>	<u>Debt Service Fund</u>	<u>Bond Building Fund</u>	<u>Non-Major Governmental Funds</u>
Fund Balances:				
Nonspendable:				
Inventory				158,885
Restricted:				
Debt service		1,112,614		
Capital projects				10,719,081
Bond building projects			28,587,497	
Voter approved initiatives				8,101,796
Federal and state projects				2,589,530
Food service				3,610,483
Civic center				7,377,488
Community school				4,580,188
Extracurricular activities				3,764,299
Career technical education				2,238,573
Other purposes				756,920
School plant	6,807,952			
Unassigned	<u>35,164,590</u>			<u>(1,201,279)</u>
Total fund balances	<u>41,972,542</u>	<u>1,112,614</u>	<u>28,587,497</u>	<u>42,695,964</u>

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 3 – RESTRICTED NET POSITION

The table below provides detail of the major components of the District’s restricted net position at year end.

	Governmental Activities
Restricted Net Position:	
Debt service	1,274,508
Capital projects	11,510,483
Voter approved initiatives	8,101,796
Federal and state projects	2,589,530
Food service	3,769,368
Civic center	7,377,488
Community school	4,580,188
Extracurricular activities	3,764,299
Career and technical education	2,238,573
Other purposes	756,920
Total restricted net position	45,963,153

NOTE 4 – STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Individual Deficit Fund Balances – At year end, the following individual non-major governmental funds reported deficits in fund balance:

	Deficit
Non-Major Governmental Funds:	
Title I Grants	254,709
Professional Development and Technology Grants	37,999
Title IV Grants	117,080
Limited English & Immigrant Students	27,977
Indian Education	57,315
Special Education Grants	579,825
Vocational Education	11,117
Other Federal Projects	115,257

The deficits arose because of pending grant reimbursements. Additional revenues received in fiscal year 2019-20 are expected to eliminate the deficits.

Excess Expenditures Over Budget – At year end, District had expenditures in several funds that exceeded the budgets, or, in some instances the funds were budgeted for no expenditures. This does not constitute a violation of any legal provisions.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 5 – CASH AND INVESTMENTS

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of bank failure the District’s deposits may not be returned to the District. The District does not have a deposit policy for custodial credit risk. At year end, the carrying amount of the District’s deposits was \$10,774,237 and the bank balance was \$11,211,295. At year end, \$10,961,295 of the District’s deposits were covered by collateral held by the pledging financial institution’s trust department or agent but not in the District’s name. In addition, the District had \$400 of cash on hand at year end.

Fair Value Measurements. The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset.

- Level 1 inputs are quoted prices in active markets for identical assets
- Level 2 inputs are significant other observable inputs
- Level 3 inputs are significant unobservable inputs

Valuation Techniques. Equity securities classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities.

The County Treasurer’s pool is an external investment pool with no regulatory oversight. The pool is not required to register (and is not registered) with the Securities and Exchange Commission. The fair value of each participant’s position in the County Treasurer investment pool approximates the value of the participant’s shares in the pool and the participants’ shares are not identified with specific investments. Participants in the pool are not required to categorize the value of shares in accordance with the fair value hierarchy.

All investments in which the fair value hierarchy is applicable are measured at fair value on a recurring basis. At year end, the District’s investments consisted of the following:

Investment Type	Category	Investment Maturities (in Years)		
		Fair Value	Less than 1	1-5
Money Market	Level 1	24,954,184	24,954,184	
Taxable Municipal Bonds	Level 1	101,176		101,176
Money Market/Certificates of Deposit	Level 1	4,069,939	2,416,195	1,653,744
Corporate Bonds	Level 1	4,972,523	2,294,258	2,678,265
			29,664,637	4,433,185
County Treasurer’s investment pool	Not applicable	134,719,458	318 days average maturities	
Kairos Investment Pool	Not applicable	5,326,989	.41 years average maturities	
Total		174,144,269		

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 5 – CASH AND INVESTMENTS

Interest Rate Risk. The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk. The District has no investment policy that would further limit its investment choices. As of year end, the District’s investment in the County Treasurer’s investment pool did not receive a credit quality rating from a national rating agency. The District’s investments in Corporate Bonds were rated from A2 to Aaa by Moody’s Investors Service and from A to AAA by Standard and Poor’s. The District’s investments in Taxable Municipal Bonds were rated Aaa by Moody’s Investors Service and AAA by Standard & Poor’s. The District’s investments in U.S. Agencies were rated Baa1 to Aaa by Moody’s Investors Service and BBB+ to AAA by Standard & Poor’s. Investments held in the Kairos Investment Pool were rated Aaa by Moody’s Investor Service.

Custodial Credit Risk – Investments. The District’s investment in the County Treasurer’s investment pool and the Kairos Investment Pool represent a proportionate interest in the pool’s portfolio; however the District’s portion is not identified with specific investments and is not subject to custodial credit risk.

Concentration of Credit Risk. The District places no limit on the amount the District may invest in any one issuer.

NOTE 6 – RECEIVABLES

Receivable balances, net of allowance for uncollectibles, have been disaggregated by type and presented separately in the financial statements with the exception of due from governmental entities. Due from governmental entities, net of allowance for uncollectibles, as of year end for the District’s individual major fund and non-major governmental funds in the aggregate, were as follows:

	General Fund	Debt Service Fund	Non-Major Governmental Funds
Due from other governmental entities:			
Due from federal government	111,236	897,763	1,686,433
Due from state government	7,317,936		2,708,470
Due from other districts			850,244
Net due from governmental entities	<u>7,429,172</u>	<u>897,763</u>	<u>5,245,147</u>

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 7 – CAPITAL ASSETS

A summary of capital asset activity for the current fiscal year follows:

<u>Governmental Activities</u>	<u>Beginning Balance</u>	<u>Increase</u>	<u>Decrease</u>	<u>Ending Balance</u>
Capital assets, not being depreciated:				
Land	26,951,811		1,493,091	25,458,720
Construction in progress	41,922,086	22,342,707	63,469,311	795,482
Total capital assets, not being depreciated	<u>68,873,897</u>	<u>22,342,707</u>	<u>64,962,402</u>	<u>26,254,202</u>
Capital assets, being depreciated:				
Land improvements	30,346,166	6,075,898	2,715,618	33,706,446
Buildings and improvements	626,100,355	64,509,045	30,780,082	659,829,318
Vehicles, furniture and equipment	30,474,722	2,098,109	773,005	31,799,826
Total capital assets being depreciated	<u>686,921,243</u>	<u>72,683,052</u>	<u>34,268,705</u>	<u>725,335,590</u>
Less accumulated depreciation for:				
Land improvements	(11,306,074)	(1,489,040)	(2,426,602)	(10,368,512)
Buildings and improvements	(255,317,347)	(18,713,871)	(29,118,664)	(244,912,554)
Vehicles, furniture and equipment	(25,051,294)	(1,713,232)	(753,959)	(26,010,567)
Total accumulated depreciation	<u>(291,674,715)</u>	<u>(21,916,143)</u>	<u>(32,299,225)</u>	<u>(281,291,633)</u>
Total capital assets, being depreciated, net	<u>395,246,528</u>	<u>50,766,909</u>	<u>1,969,480</u>	<u>444,043,957</u>
Governmental activities capital assets, net	<u>464,120,425</u>	<u>73,109,616</u>	<u>66,931,882</u>	<u>470,298,159</u>

Depreciation expense was charged to governmental functions as follows:

Instruction	20,946,428
Support services – students and staff	10,735
Support services – administration	37,151
Operation and maintenance of plant services	121,775
Student transportation services	707,061
Operation of non-instructional services	92,993
Total depreciation expense – governmental activities	<u>21,916,143</u>

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 7 – CAPITAL ASSETS

Construction Commitments – At year end, the District had contractual commitments related to various capital projects for school renovations at several schools. At year end, the District had spent \$795,482 on the projects and had estimated remaining contractual commitments of \$45.3 million. These projects are being funded with bond proceeds.

NOTE 8 – SHORT TERM DEBT – REVOLVING LINE OF CREDIT

The District has a revolving line of credit to provide cash flow during the year to mitigate the impact of timing differences of expenditures and the receipt of state aid and property tax revenues. At year end, the District had \$24,000,000 in unused line of credit. Short-term debt activity for the current fiscal year was as follows:

	Beginning Balance	Issued	Redeemed	Ending Balance
Revolving line of credit	3,234,000	3,234,000	3,234,000	3,234,000

NOTE 9 – OBLIGATIONS UNDER CAPITAL LEASES

The District has acquired solar equipment and energy saving building improvements under the provisions of long-term lease agreements classified as capital leases. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date. Revenues from the Energy and Water Savings Fund are used to pay the capital lease obligations. The District also receives a federal interest subsidy to fund the interest payments for the District-wide energy project. Depreciation of assets held under capital leases is included with depreciation expense.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 9 – OBLIGATIONS UNDER CAPITAL LEASES

The assets acquired through capital leases that meet the District’s capitalization threshold are as follows:

	Governmental Activities
Asset:	
Building improvements	48,731,795
Less: Accumulated depreciation	11,572,347
Total	37,159,448

The future minimum lease obligations and the net present value of these minimum lease payments at year end were as follows:

	Governmental Activities
Year Ending June 30:	
2020	4,128,645
2021	4,102,367
2022	4,077,084
2023	4,052,822
2024	3,779,530
2025-29	15,421,526
2030-34	4,369,341
Total minimum lease payments	39,931,315
Less: amount representing interest	6,612,936
Present value of minimum lease payments	33,318,379
Due within one year	2,949,047

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 10 – GENERAL OBLIGATION BONDS PAYABLE

Bonds payable at year end, consisted of the following outstanding general obligation bonds. Of the total amount originally authorized, \$130,440,776 remains unissued. The bonds are both callable and noncallable with interest payable semiannually. Property taxes from the Debt Service Fund are used to pay bonded debt. In addition, a portion of the District's school improvement bonds are Qualified Build America Bonds and Qualified School Construction Bonds, as such the District will receive direct subsidy payments from the United States of America for a portion of the interest due on the bonds.

Purpose	Original Amount Issued	Interest Rates	Remaining Maturities	Outstanding Principal June 30, 2019	Due Within One Year
Governmental activities:					
General obligation bonds:					
Refunding Bonds, Series 2007	100,600,000	5.00%	7/1/19-23	47,760,000	9,510,000
Refunding Bonds, Series 2010	31,000,000	5.00%	7/1/23-24	10,000,000	
School Improvement Bonds, Project 2010, Series A-2 (2010)	25,000,000	6.21%	7/1/19-28	14,812,500	1,481,250
School Improvement Bonds, Project 2010, Series A-3 (2010)	24,000,000	5.73-6.41%	7/1/25-30	24,000,000	
School Improvement Bonds, Project 2010, Series B (2012)	59,000,000	2.0-4.75%	7/1/19-31	4,400,000	875,000
Refunding bonds, Series 2016	28,050,000	1.75-3.0%	7/1/19-24	14,355,000	3,675,000
School Improvement Bonds, Project 2016, Series A (2017)	39,635,000	2.50-5%	7/1/19-31	36,785,000	2,350,000
School Improvement Bonds, Project 2016, Series B (2017)	42,745,000	2.0-5.0%	7/1/20-33	42,745,000	
Refunding Bonds, Series 2017	47,080,000	2.0-4.0%	7/1/22-31	47,080,000	
Total				<u>241,937,500</u>	<u>17,891,250</u>

Annual debt service requirements to maturity on general obligation bonds at year end are summarized as follows:

Year ending June 30:	Governmental Activities	
	General Obligation Bonds	
	Principal	Interest
2020	\$ 17,891,250	\$ 11,859,610
2021	17,956,250	11,144,235
2022	18,421,250	10,398,735
2023	18,151,250	9,635,810
2024	18,421,250	8,924,860
2025-29	79,921,250	33,776,220
2030-34	71,175,000	7,351,445
Total	<u>\$ 241,937,500</u>	<u>\$ 93,090,915</u>

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 10 – GENERAL OBLIGATION BONDS PAYABLE

Defeased Debt - In prior years, the District defeased certain general obligation and other bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the defeased bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the District’s financial statements. At year end, \$51,025,000 of defeased bonds are still outstanding.

NOTE 11 – CHANGES IN LONG-TERM LIABILITIES

Long-term liability activity for the current fiscal year was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Governmental activities:					
Bonds payable:					
General obligation bonds	259,788,750		17,851,250	241,937,500	17,891,250
Premium	23,309,454		2,023,984	21,285,470	
Total bonds payable	<u>283,098,204</u>		<u>19,875,234</u>	<u>263,222,970</u>	<u>17,891,250</u>
Obligations under capital leases	36,444,935		3,126,556	33,318,379	2,949,047
Net OPEB liability	421,017	167,934		588,951	
Net pension liability	181,834,797		24,688,641	157,146,156	
Compensated absences payable	<u>8,742,050</u>	<u>2,059,403</u>	<u>2,431,575</u>	<u>8,369,878</u>	<u>836,988</u>
Governmental activity long-term liabilities	<u>510,541,003</u>	<u>2,227,337</u>	<u>50,122,006</u>	<u>462,646,334</u>	<u>21,677,285</u>

NOTE 12 – INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

Due to/from other funds – At year end, several non-major governmental funds had negative cash balances of \$1,292,936 in the Treasurer’s pooled cash accounts. Negative cash on deposit with the County Treasurer was reduced by interfund borrowing with the General Fund. All interfund balances are expected to be paid within one year.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 12 – INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

Interfund transfers:

	Transfers in			
	General Fund	Debt Service Fund	Non-Major Governmental and Other Funds	Total
Transfers out				
General Fund			6,219,891	6,219,891
Bond Building Fund		726,146		726,146
Non-Major Governmental Funds	1,786,656			1,786,656
Agency Funds			25,866,030	25,866,030
Total	1,786,656	726,146	32,085,921	34,598,723

Transfers between funds were used to (1) charge indirect costs to the applicable federal program, (2) transfer savings from companies providing utility, energy and water services as required by statute, (3) move investment income earned in the Bond Building Fund that is required by statute to be expended in the Debt Service Fund, and (4) move health insurance monies from agency funds to the internal service funds.

NOTE 13 – CONTINGENT LIABILITIES

Compliance – Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures/expenses that may be disallowed by the grantor cannot be determined at this time, although the District expects such amounts, if any, to be immaterial.

Lawsuits – The District is a party to a number of various types of lawsuits, many of which normally occur in governmental operations. The ultimate outcome of the actions is not determinable, however, District management believes that the outcome of these proceedings, either individually or in the aggregate, will not have a materially adverse effect on the accompanying financial statements.

Arbitrage – Under the Tax Reform Act of 1986, interest earned on the debt proceeds in excess of interest expense or expenditure prior to the disbursement of the proceeds must be rebated to the Internal Revenue Service (IRS). Management believes there is no tax arbitrage rebate liability at year end.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 14 – RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

The District established the Insurance Trust Fund (an Internal Service Fund) to account for risk financing of certain benefits and losses through combinations of cost-reimbursement, self-insurance for losses up to certain limits, and the purchase of insurance for losses above the limits. During fiscal year 2018-19, the District amended the previous Trust Agreement to include employee medical, dental, disability and/or life insurance programs and other employee benefit programs as deemed appropriate.

The District was unable to obtain general property and liability insurance at a cost it considered to be economically justifiable. Therefore, the District became self-insured for property and liability claims up to \$10,000 and for claims in varying amounts, the District joined the Arizona School Risk Retention Trust, Inc. (ASRRT). ASRRT is a public entity risk pool currently operating as a common risk management and insurance program for school districts and community colleges in the state. The District pays an annual premium to ASRRT for its general insurance coverage. The agreement provides that ASRRT will be self-sustaining through member premiums and will reinsure through commercial companies for claims in excess of specified amounts. Under this program, the Fund provides coverage for up to a maximum of \$10,000 for each claim, not to exceed an annual aggregate of \$10,000,000. Settled claims have not exceeded this coverage in any of the past three fiscal years.

The District joined the Arizona School Alliance for Workers' Compensation, Inc. (Alliance) together with other school districts in the state for risks of loss related to workers' compensation claims. The Alliance is a public entity risk pool currently operating as a common risk management and insurance program for school districts in the State. The District pays quarterly premiums to the Alliance for its employee workers' compensation coverage. The agreement provides that the Alliance will be self-sustaining through members' premiums and will reinsure through commercial companies for claims in excess of specified amounts for each insured event.

The District established a self-insured health care program through the Kairos Health Arizona, Inc. program. Kairos Health is a public employee benefit pool formed under Arizona Revised Statute Section 11-952.01. The District paid claims and other costs from the General Fund for its employees' health insurance coverage until the new trust was created in June 2019. Subsequent to that, the Insurance Trust pays claims and other costs. All claims handling procedures are performed by a third-party claims administrator. The District has reinsurance that limits exposure of any single claim to \$300,000.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 14 – RISK MANAGEMENT

Liabilities of the self insurance activities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred but not reported (IBNRs). The result of the process to estimate the claims liability is not an exact amount as it depends on many complex factors, such as inflation, changes in legal doctrines, and damage awards. Accordingly, claims are reevaluated periodically to consider the effects of inflation, recent claim settlement trends (including frequency and amount of pay-outs), and other economic and social factors. The estimate of the claims liability also includes amounts for incremental claim adjustment expenses related to specific claims and other claim adjustment expenses regardless of whether allocated to specific claims. Estimated recoveries, for example from salvage or subrogation, are another component of the claims liability estimate. Changes in the balances of claims liabilities during the past two years are as follows:

	Claims Payable Beginning of Year	Current Year Claims and Changes in Estimates	Claim Payments	Claims Payable at End of Year
<u>Insurance Trust Fund</u>				
2018-19	2,592,264	12,347,558	12,291,324	2,648,498
2017-18		13,456,279	10,864,015	2,592,264

NOTE 15 – PENSIONS AND OTHER POSTEMPLOYMENT BENEFITS

Plan Description. District employees participate in the Arizona State Retirement System (ASRS). The ASRS administers a cost-sharing multiple-employer defined benefit pension plan, a cost-sharing multiple-employer defined benefit health insurance premium benefit (OPEB) plan, and a cost-sharing multiple-employer defined benefit long-term disability (OPEB) plan. The Arizona State Retirement System Board governs the ASRS according to the provisions of A.R.S. Title 38, Chapter 5, Articles 2 and 2.1. ASRS is a component unit of the State of Arizona. The ASRS issues a publicly available financial report that includes its financial statements and required supplementary information. The report is available on the ASRS website at www.azasrs.gov.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 15 – PENSIONS AND OTHER POSTEMPLOYMENT BENEFITS

Aggregate Amounts. At June 30, 2019, the District reported the following aggregate amounts related to pensions and OPEB for all plans to which it contributes:

	<u>Pension</u>	<u>OPEB</u>
Net assets		(401,393)
Net liability	157,146,156	588,951
Deferred outflows of resources	22,387,534	1,660,047
Deferred inflows of resources	25,841,474	1,246,041
Expense	(702,433)	617,129
Contributions	13,403,934	743,331

Benefits Provided. The ASRS provides retirement, health insurance premium supplement, long-term disability, and survivor benefits. State statute establishes benefit terms. Retirement benefits are calculated on the basis of age, average monthly compensation, and service credit as follows:

	Retirement Initial Membership Date:	
	<u>Before July 1, 2011</u>	<u>On or After July 1, 2011</u>
Years of service and age required to receive benefit	Sum of years and age equals 80 10 years, age 62 5 years, age 50* Any years, age 65	30 years, age 55 25 years, age 60 10 years, age 62 5 years, age 50* Any years, age 65
Final average salary is based on	Highest 36 months of last 120 months	Highest 60 months of last 120 months
Benefit percent per year of service	2.1% to 2.3%	2.1% to 2.3%

*With actuarially reduced benefits

Retirement benefits for members who joined the ASRS prior to September 13, 2013, are subject to automatic cost-of-living adjustments based on excess investment earnings. Members with a membership date on or after September 13, 2013, are not eligible for cost-of-living adjustments. Survivor benefits are payable upon a member's death. For retired members, the survivor benefit is determined by the retirement benefit option chosen. For all other members, the beneficiary is entitled to the member's account balance that includes the member's contributions and employer's contributions, plus interest earned.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 15 – PENSIONS AND OTHER POSTEMPLOYMENT BENEFITS

Retired and disabled members, with at least five years of credited service, are eligible to receive health insurance premium benefits. The benefits are payable only with respect to allowable health insurance premiums for which the member is responsible. For members with 10 or more years of service, benefits range from \$100 per month to \$260 per month depending on the age of the member and dependents. For members with five to nine years of service, the benefits are the same dollar amounts as above multiplied by a vesting fraction based on completed years of service.

Active members are eligible for a long-term disability benefit in the event they become unable to perform their work. The monthly benefit is equal to two-thirds of their monthly earnings. Members receiving benefits continue to earn service credit up to their normal retirement dates. Members with long-term disability commencement dates after June 30, 1999 are limited to 30 years of service or the service on record as of the effective disability date, if their service is greater than 30 years.

Contributions. In accordance with state statutes, annual actuarial valuations determine active member and employer contribution requirements. The combined active member and employer contribution rates are expected to finance the costs of benefits employees earn during the year, with an additional amount to finance any unfunded accrued liability. For the current fiscal year, active ASRS members were required by statute to contribute at the actuarially determined rate of 11.80 percent (11.64 percent for retirement and 0.16 percent for long-term disability) of the members’ annual covered payroll, and the District was required by statute to contribute at the actuarially determined rate of 11.80 percent (11.18 percent for retirement, 0.46 percent for health insurance premium benefit, and 0.16 percent for long-term disability) of the active members’ annual covered payroll. The District’s contributions for the year ended June 30, 2019 were as follows:

	Contributions
Pension	13,403,934
Health Insurance Premium	551,504
Long-Term Disability	191,827

Employers are also required to pay an Alternate Contribution Rate (ACR), for retired members who return to work in positions that would typically be filled by an employee who contributes to ASRS. The District was required by statute to contribute at the actuarially determined rate of 10.53 percent (10.41 for retirement, 0.06 percent for health insurance premium benefit, and 0.06 percent for long-term disability). ACR contributions are included in employer contributions presented above.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 15 – PENSIONS AND OTHER POSTEMPLOYMENT BENEFITS

The District’s pension and OPEB contributions are paid by the same funds as the employee’s salary, with the largest component coming from the General Fund.

Pension and OPEB Assets/Liability. The net pension and OPEB assets/liability were measured as of June 30, 2018. The total liability used to calculate the net asset or net liability was determined using update procedures to roll forward the total liability from an actuarial valuation as of June 30, 2017, to the measurement date of June 30, 2018. The total liability as of June 30, 2018 reflects changes in actuarial assumptions based on the results of an actuarial experience study for the five-year period ended June 30, 2016, including decreasing the discount rate from 8.0 percent to 7.5 percent, changing the projected salary increases from 3-6.75 percent to 2.7-7.2 percent, decreasing the inflation rate from 3 percent to 2.3 percent, and changing the mortality rates. The District’s proportion of the net assets/liability was based on the District’s actual contributions to the applicable plan relative to the total of all participating employers’ contributions to the plan for the year ended June 30, 2018.

At June 30, 2019, the District reported the following amounts for its proportionate share of the ASRS plans net assets/liability. In addition, at June 30, 2018, the District’s percentage proportion for each plan and the related change from its proportion measured as of June 30, 2017 was:

	Net <u>(Assets) Liability</u>	District <u>% Proportion</u>	Increase <u>(Decrease)</u>
Pension	157,146,156	1.127	(0.040)
Health Insurance Premium	(401,393)	1.115	(0.046)
Long-Term Disability	588,951	1.127	(0.035)

Pension/OPEB Expense and Deferred Outflows/Inflows of Resources. The District has deferred outflows and inflows of resources related to the net pension and OPEB assets/liabilities. Certain changes in the net pension and OPEB assets/liability are recognized as pension and OPEB expense over a period of time rather than the year of occurrence. For the year ended June 30, 2019, the District recognized pension and OPEB expense as follows:

	<u>Expense</u>
Pension	(702,433)
Health Insurance Premium	407,616
Long-Term Disability	209,513

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 15 – PENSIONS AND OTHER POSTEMPLOYMENT BENEFITS

The District reported deferred outflows of resources and deferred inflows of resources related to pensions and OPEB from the following sources:

	Deferred Outflows of Resources		
	Pension	Health Insurance Premium	Long-Term Disability
	Differences between expected and actual experience	4,329,249	
Changes of assumptions or other inputs	4,158,375	774,090	127,565
Changes in proportion and differences between contributions and proportionate share of contributions	495,976		
Contributions subsequent to the measurement date	13,403,934	551,504	191,827
Total	22,387,534	1,325,594	334,453

	Deferred Inflows of Resources		
	Pension	Health Insurance Premium	Long-Term Disability
	Differences between expected and actual experience	866,321	370,469
Changes of assumptions or other inputs	13,933,165		
Net difference between projected and actual earnings on pension investments	3,778,993	801,843	57,045
Changes in proportion and differences between contributions and proportionate share of contributions	7,262,995	3,726	12,958
Total	25,841,474	1,176,038	70,003

The amounts of deferred outflows of resources resulting from contributions subsequent to the measurement date as reported in the table above will be recognized as an adjustment of the net pension and OPEB assets/liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions and OPEB will be recognized in pension and OPEB expense as follows:

Year Ending June 30:	Pension	Health Insurance Premium	Long-Term Disability
2020	(2,893,776)	(156,257)	(73)
2021	(6,536,912)	(156,257)	(74)
2022	(5,732,454)	(156,257)	(74)
2023	(1,694,732)	14,581	15,205
2024		52,242	18,007
Thereafter			39,632

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 15 – PENSIONS AND OTHER POSTEMPLOYMENT BENEFITS

Actuarial Assumptions. The significant actuarial assumptions used to measure the total pension and OPEB liability are as follows:

	<u>Pension</u>	<u>OPEB</u>
Actuarial valuation date	June 30, 2017	June 30, 2017
Actuarial roll forward date	June 30, 2018	June 30, 2018
Actuarial cost method	Entry age normal	Entry age normal
Investment rate of return	7.5%	7.5%
Projected salary increases	2.7-7.2%	Not applicable
Inflation	2.3%	2.3%
Permanent base increases	Included	Not applicable
Mortality rates	2017 SRA Scale U-MP	Health Ins: 2017 SRA Scale U-MP, LTD: 2012 GLDT
Healthcare cost trend rate	Not applicable	Not applicable

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of an actuarial experience study for the five-year period ended June 30, 2016. The purpose of the experience study was to review actual experience in relation to the actuarial assumptions in effect. The ASRS Board adopted the experience study recommended changes which were applied to the June 30, 2017, actuarial valuation.

The long-term expected rate of return on ASRS plan investments was determined to be 7.5 percent using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage, excluding any expected inflation.

On June 29, 2018, the ASRS Board approved updated strategic asset allocation targets, to be effective July 2018. The target allocation and best estimates of geometric real rates of return for each major asset class for all ASRS plans are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Equity	50%	5.50%
Fixed income	30	3.83
Real estate	20	5.85
Total	<u>100%</u>	

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 15 – PENSIONS AND OTHER POSTEMPLOYMENT BENEFITS

Discount Rate. The discount rate used to measure the ASRS total pension and OPEB liability was 7.5 percent, which was a decrease of 0.5 from the discount rate used as of June 30, 2017. The projection of cash flows used to determine the discount rate assumed that contributions from participating employers will be made based on the actuarially determined rates based on the ASRS Board’s funding policy, which establishes the contractually required rate under Arizona statute. Based on those assumptions, the plans’ fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on investments was applied to all periods of projected benefit payments to determine the total pension and OPEB liability.

Sensitivity of the Proportionate Share of the Net Pension and OPEB Asset/Liability to Changes in the Discount Rate. The following presents the District’s proportionate share of the net pension and OPEB assets/liability calculated using the discount rate of 7.5 percent, as well as what the proportionate share of the net pension and OPEB asset/liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	Proportionate share of the net (assets) liability		
	1% Decrease	Current Discount Rate	1% Increase
Rate	6.5%	7.5%	8.5%
Pension	224,015,461	157,146,156	101,277,933
Health Insurance Premium	1,422,229	(401,393)	(1,954,755)
Long-Term Disability	667,445	588,951	512,790

Pension and OPEB Plan Fiduciary Net Position. Detailed information about the pension and OPEB plan’s fiduciary net position is available in the separately issued ASRS financial report. The report is available on the ASRS website at www.azasrs.gov.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 16 – PRIOR PERIOD ADJUSTMENTS

The July 1, 2018, the fund balances of the General Fund, Bond Building Fund, and Non-Major Governmental Funds do not agree to the prior year financial statements due to the correction of errors.

	Governmental Funds		
	General Fund	Bond Building Fund	Non-Major Governmental Funds
Fund balance, June 30, 2018 as previously reported	44,535,635	51,592,589	34,078,179
Reclassification of prior year property tax revenues	(1,382,368)		1,382,368
Reclassification of prior year other local revenues	(5,220,587)		5,220,587
Reclassification of prior year capital expenditures		833,623	(833,623)
Fund balance, July 1, 2018, as restated	37,932,680	52,426,212	39,847,511

NOTE 17 – SUBSEQUENT EVENT

On July 10, 2019, the District issued School Improvement Bonds, Series C in the amount of \$54.49 million, maturing on July 1, 2024 through July 1, 2037, with an average interest rate of four percent. The purpose of the bonds is school renovate existing school facilities, purchase pupil transportation vehicles, and upgrade educational technology.

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REQUIRED SUPPLEMENTARY INFORMATION

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
GENERAL
YEAR ENDED JUNE 30, 2019

	<u>Budgeted Amounts</u>		Non-GAAP Actual	Variance with Final Budget Positive (Negative)
	<u>Original</u>	<u>Final</u>		
Revenues:				
Other local	\$	\$	\$ 1,526,132	\$ 1,526,132
Property taxes			131,581,230	131,581,230
State aid and grants			25,535,891	25,535,891
Total revenues			<u>158,643,253</u>	<u>158,643,253</u>
Expenditures:				
Current -				
Instruction	89,175,065	88,561,670	83,541,438	5,020,232
Support services - students and staff	22,067,319	21,582,132	20,416,724	1,165,408
Support services - administration	16,553,003	16,972,452	15,735,348	1,237,104
Operation and maintenance of plant services	26,407,285	26,641,518	24,102,434	2,539,084
Student transportation services	8,120,405	7,718,507	7,090,008	628,499
Operation of non-instructional services	393,903	393,339	406,262	(12,923)
Total expenditures	<u>162,716,980</u>	<u>161,869,618</u>	<u>151,292,214</u>	<u>10,577,404</u>
Excess (deficiency) of revenues over expenditures	<u>(162,716,980)</u>	<u>(161,869,618)</u>	<u>7,351,039</u>	<u>169,220,657</u>
Other financing sources (uses):				
Transfers in			14,294	14,294
Transfers out			(7,402,969)	(7,402,969)
Total other financing sources (uses)			<u>(7,388,675)</u>	<u>(7,388,675)</u>
Changes in fund balances	<u>(162,716,980)</u>	<u>(161,869,618)</u>	<u>(37,636)</u>	<u>161,831,982</u>
Fund balances, beginning of year			13,002,906	13,002,906
Fund balances (deficits), end of year	<u>\$ (162,716,980)</u>	<u>\$ (161,869,618)</u>	<u>\$ 12,965,270</u>	<u>\$ 174,834,888</u>

See accompanying notes to this schedule.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
SCHEDULE OF THE PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
ARIZONA STATE RETIREMENT SYSTEM
LAST FIVE FISCAL YEARS

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Measurement date	June 30, 2018	June 30, 2017	June 30, 2016	June 30, 2015	June 30, 2014
District's proportion of the net pension (assets) liability	1.13%	1.17%	1.22%	1.17%	1.25%
District's proportionate share of the net pension (assets) liability	\$157,146,156	\$181,834,797	\$196,352,093	\$181,977,042	\$183,082,840
District's covered payroll	\$110,776,716	\$113,657,811	\$113,755,493	\$104,304,527	\$111,900,215
District's proportionate share of the net pension (assets) liability as a percentage of its covered payroll	141.86%	159.98%	172.61%	174.47%	163.61%
Plan fiduciary net position as a percentage of the total pension liability	73.40%	69.92%	67.06%	68.35%	69.49%

SCHEDULE OF PENSION CONTRIBUTIONS
ARIZONA STATE RETIREMENT SYSTEM
LAST FIVE FISCAL YEARS

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Actuarially determined contribution	\$ 13,403,934	\$ 12,074,662	\$ 12,252,312	\$ 12,342,471	\$ 11,685,463
Contributions in relation to the actuarially determined contribution	<u>13,403,934</u>	<u>12,074,662</u>	<u>12,252,312</u>	<u>12,342,471</u>	<u>11,685,463</u>
Contribution deficiency (excess)	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
District's covered payroll	\$119,892,075	\$110,776,716	\$113,657,811	\$113,755,493	\$104,304,527
Contributions as a percentage of covered payroll	11.18%	10.90%	10.78%	10.85%	11.20%

NOTE: The pension and OPEB schedules in the required supplementary information are intended to show information for ten years, and additional information will be displayed as it becomes available.

See accompanying notes to this schedule.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
SCHEDULE OF THE PROPORTIONATE SHARE OF THE NET OPEB LIABILITY
ARIZONA STATE RETIREMENT SYSTEM - HEALTH INSURANCE PREMIUM
LAST TWO FISCAL YEARS

	<u>2019</u>	<u>2018</u>
Measurement date	June 30, 2018	June 30, 2017
District's proportion of the net OPEB (assets) liability	1.12%	1.16%
District's proportionate share of the net OPEB (assets) liability	\$ (401,393)	\$ (631,814)
District's covered payroll	\$ 110,776,716	\$ 113,657,811
District's proportionate share of the net OPEB (assets) liability as a percentage of its covered payroll	(0.36)%	(0.56)%
Plan fiduciary net position as a percentage of the total OPEB liability	102.20%	103.57%

SCHEDULE OF OPEB CONTRIBUTIONS
ARIZONA STATE RETIREMENT SYSTEM - HEALTH INSURANCE PREMIUM
LAST TWO FISCAL YEARS

	<u>2019</u>	<u>2018</u>
Actuarially determined contribution	\$ 551,504	\$ 487,417
Contributions in relation to the actuarially determined contribution	<u>551,504</u>	<u>487,417</u>
Contribution deficiency (excess)	<u>\$</u>	<u>\$</u>
District's covered payroll	\$ 119,892,075	\$ 110,776,716
Contributions as a percentage of covered payroll	0.46%	0.44%

NOTE: The pension and OPEB schedules in the required supplementary information are intended to show information for ten years, and additional information will be displayed as it becomes available.

See accompanying notes to this schedule.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
SCHEDULE OF THE PROPORTIONATE SHARE OF THE NET OPEB LIABILITY
ARIZONA STATE RETIREMENT SYSTEM - LONG-TERM DISABILITY
LAST TWO FISCAL YEARS

	<u>2019</u>	<u>2018</u>
Measurement date	June 30, 2018	June 30, 2017
District's proportion of the net OPEB (assets) liability	1.13%	1.16%
District's proportionate share of the net OPEB (assets) liability	\$ 588,951	\$ 421,017
District's covered payroll	\$ 110,776,716	\$ 113,657,811
District's proportionate share of the net OPEB (assets) liability as a percentage of its covered payroll	0.53%	0.37%
Plan fiduciary net position as a percentage of the total OPEB liability	77.83%	84.44%

SCHEDULE OF OPEB CONTRIBUTIONS
ARIZONA STATE RETIREMENT SYSTEM - LONG-TERM DISABILITY
LAST TWO FISCAL YEARS

	<u>2019</u>	<u>2018</u>
Actuarially determined contribution	\$ 191,827	\$ 177,243
Contributions in relation to the actuarially determined contribution	<u>191,827</u>	<u>177,243</u>
Contribution deficiency (excess)	<u>\$</u>	<u>\$</u>
District's covered payroll	\$ 119,892,075	\$ 110,776,716
Contributions as a percentage of covered payroll	0.16%	0.16%

NOTE: The pension and OPEB schedules in the required supplementary information are intended to show information for ten years, and additional information will be displayed as it becomes available.

See accompanying notes to this schedule.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
JUNE 30, 2019

NOTE 1 – BUDGETARY BASIS OF ACCOUNTING

The District budget is prepared on a basis consistent with accounting principles generally accepted in the United States of America, except for the following items.

- Certain activities reported in the General Fund are budgeted in separate funds in accordance with Arizona Revised Statutes.
- Prepaid items are budgeted in the year prepaid.

The following schedule reconciles expenditures and fund balances at the end of year.

	Total Expenditures	Fund Balances End of Year
Statement of Revenues, Expenditures and Changes in		
Fund Balances - Governmental Funds	160,074,872	41,972,542
Activity budgeted as special revenue funds	(5,204,528)	(27,852,290)
Activity budgeted as capital projects funds	(5,196)	(1,154,982)
Prior-year prepaid items	(3,572,934)	
Schedule of Revenue, Expenditures and Changes in		
Fund Balances – Budget and Actual - General Fund	151,292,214	12,965,270

NOTE 2 – PENSION AND OPEB PLAN SCHEDULES

Actuarial Assumptions for Valuations Performed. The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated, which is the most recent actuarial valuation. The actuarial assumptions used are disclosed in the notes to the financial statements.

Factors that Affect Trends. The actuarial assumptions used in the June 30, 2017, valuation were based on the results of an actuarial experience study for the five-year period ended June 30, 2016. The purpose of the experience study was to review actual experience in relation to the actuarial assumptions in effect. The ASRS Board adopted the experience study recommended changes which were applied to the June 30, 2017, actuarial valuation.

**COMBINING AND INDIVIDUAL
FUND FINANCIAL STATEMENTS
AND SCHEDULES**

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GOVERNMENTAL FUNDS

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING BALANCE SHEET - ALL NON-MAJOR GOVERNMENTAL FUNDS - BY FUND TYPE
JUNE 30, 2019

	<u>Special Revenue</u>	<u>Capital Projects</u>	<u>Total Non-Major Governmental Funds</u>
<u>ASSETS</u>			
Cash and investments	\$ 30,113,509	\$ 13,402,256	\$ 43,515,765
Property taxes receivable		848,177	848,177
Accounts receivable	239,013		239,013
Deposits	200,736		200,736
Due from governmental entities	4,895,535	349,612	5,245,147
Inventory	158,885		158,885
Total assets	<u><u>\$ 35,607,678</u></u>	<u><u>\$ 14,600,045</u></u>	<u><u>\$ 50,207,723</u></u>
 <u>LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES</u>			
Liabilities:			
Accounts payable	\$ 445,499	\$ 3,089,562	\$ 3,535,061
Due to other funds	1,292,936		1,292,936
Accrued payroll and employee benefits	499,890		499,890
Unearned revenues	191,191		191,191
Total liabilities	<u><u>2,429,516</u></u>	<u><u>3,089,562</u></u>	<u><u>5,519,078</u></u>
Deferred inflows of resources:			
Unavailable revenues - property taxes		791,402	791,402
Unavailable revenues - intergovernmental	1,201,279		1,201,279
Total deferred inflows of resources	<u><u>1,201,279</u></u>	<u><u>791,402</u></u>	<u><u>1,992,681</u></u>
Fund balances (deficits):			
Nonspendable	158,885		158,885
Restricted	33,019,277	10,719,081	43,738,358
Unassigned	(1,201,279)		(1,201,279)
Total fund balances	<u><u>31,976,883</u></u>	<u><u>10,719,081</u></u>	<u><u>42,695,964</u></u>
 Total liabilities, deferred inflows of resources and fund balances	 <u><u>\$ 35,607,678</u></u>	 <u><u>\$ 14,600,045</u></u>	 <u><u>\$ 50,207,723</u></u>

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
ALL NON-MAJOR GOVERNMENTAL FUNDS - BY FUND TYPE
YEAR ENDED JUNE 30, 2019

	<u>Special Revenue</u>	<u>Capital Projects</u>	<u>Total Non-Major Governmental Funds</u>
Revenues:			
Other local	\$ 17,131,070	\$ 1,348,728	\$ 18,479,798
Property taxes		15,020,503	15,020,503
State aid and grants	14,523,220	142,747	14,665,967
Federal aid, grants and reimbursements	<u>13,368,705</u>	<u>1,163,915</u>	<u>14,532,620</u>
Total revenues	<u>45,022,995</u>	<u>17,675,893</u>	<u>62,698,888</u>
Expenditures:			
Current -			
Instruction	18,471,076		18,471,076
Support services - students and staff	4,854,950		4,854,950
Support services - administration	245,949		245,949
Operation and maintenance of plant services	430,694		430,694
Student transportation services	604,109		604,109
Operation of non-instructional services	12,813,295		12,813,295
Capital outlay	895,683	18,898,999	19,794,682
Debt service -			
Principal retirement		3,126,556	3,126,556
Interest and fiscal charges		<u>1,274,199</u>	<u>1,274,199</u>
Total expenditures	<u>38,315,756</u>	<u>23,299,754</u>	<u>61,615,510</u>
Excess (deficiency) of revenues over expenditures	<u>6,707,239</u>	<u>(5,623,861)</u>	<u>1,083,378</u>
Other financing sources (uses):			
Transfers in		3,541,400	3,541,400
Transfers out	<u>(1,786,656)</u>		<u>(1,786,656)</u>
Total other financing sources (uses)	<u>(1,786,656)</u>	<u>3,541,400</u>	<u>1,754,744</u>
Changes in fund balances	<u>4,920,583</u>	<u>(2,082,461)</u>	<u>2,838,122</u>
Fund balances, beginning of year, as restated	27,045,969	12,801,542	39,847,511
Increase (decrease) in reserve for inventory	10,331		10,331
Fund balances, end of year	<u>\$ 31,976,883</u>	<u>\$ 10,719,081</u>	<u>\$ 42,695,964</u>

SPECIAL REVENUE FUNDS

Classroom Site - to account for the financial activity for the portion of state sales tax collections and permanent state school fund earnings as approved by the voters in 2000.

Instructional Improvement - to account for the activity of monies received from gaming revenue.

County, City and Town Grants - to account for monies received from county, city and town grants.

Title I Grants - to account for financial assistance received for the purpose of improving the teaching and learning of children failing, or most at-risk of failing, to meet challenging state academic standards.

Professional Development and Technology Grants - to account for financial assistance received to increase student academic achievement through improving teacher quality.

Title IV Grants - to account for financial assistance received for chemical abuse awareness programs and expanding projects that benefit educational and health needs of the communities.

Limited English and Immigrant Students - to account for financial assistance received for educational services and costs for limited English and immigrant children.

Indian Education - to account for financial assistance received for Indian education at preschool, elementary, secondary and adult levels.

Special Education Grants - to account for supplemental financial assistance received to provide a free, appropriate public education to disabled children.

Johnson-O'Malley - to account for financial assistance received to meet the unique educational needs of eligible Indian children.

Vocational Education - to account for financial assistance received for preparation of individuals for employment or advancement in a career not requiring a baccalaureate or advanced degree.

Medicaid Reimbursement - to account for reimbursements related to specific health services provided to eligible students.

E-Rate - to account for financial assistance received for broadband internet and telecommunication costs.

Other Federal Projects - to account for financial assistance received for other supplemental federal projects.

State Vocational Education - to account for financial assistance received for the preparation of individuals for employment.

Chemical Abuse Prevention Programs - to account for financial assistance received for chemical abuse awareness programs.

Academic Contests - to account for financial assistance received for participation in academic contests.

College Credit Exam Incentives - to account for financial assistance received for college credit exams.

Results-based Funding - to account for financial assistance received for academic performance results in accordance with A.R.S. §15-249.08.

Other State Projects - to account for financial assistance received for other state projects.

School Plant - to account for proceeds from the sale or lease of school property.

Food Service - to account for the financial activity of school activities that have as their purpose the preparation and serving of regular and incidental meals and snacks in connection with school functions.

Civic Center - to account for monies received from the rental of school facilities for civic activities.

Community School - to account for activity related to academic and skill development for all citizens.

Auxiliary Operations - to account for activity arising from bookstore, athletic and miscellaneous District related operations.

Extracurricular Activities Fees Tax Credit - to account for activity related to monies collected in support of extracurricular activities to be taken as a tax credit by the tax payer in accordance with A.R.S. §43-1089.01.

Gifts and Donations - to account for activity related to gifts, donations, bequests and private grants made to the District.

Fingerprint - to account for activity of fingerprinting employees as mandated by the State.

School Opening - to account for monies transferred in from the Maintenance and Operation Fund ending cash balance to be used for maintenance and operation purposes incurred in the first year of operation of a new school within a district.

Textbooks - to account for monies received from students to replace or repair lost or damaged textbooks.

Litigation Recovery - to account for monies received for and derived from litigation.

Indirect Costs - to account for monies received from federal projects for administrative costs.

Insurance Refund - to account for insurance premium payments that are refunded to the District.

Advertisement - to account for monies received from the sale of advertising.

Career Technical Education - to account for monies received from Career Technical Education Districts for vocational education programs.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING BALANCE SHEET - NON-MAJOR SPECIAL REVENUE FUNDS
JUNE 30, 2019

	<u>Classroom Site</u>	<u>Instructional Improvement</u>	<u>Title I Grants</u>
<u>ASSETS</u>			
Cash and investments	\$ 4,452,146	\$ 1,392,124	\$ 1,660
Accounts receivable			
Deposits			
Due from governmental entities	1,916,390	442,468	436,574
Inventory			
Total assets	<u><u>\$ 6,368,536</u></u>	<u><u>\$ 1,834,592</u></u>	<u><u>\$ 438,234</u></u>
 <u>LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES</u>			
Liabilities:			
Accounts payable	\$	\$	\$ 59,568
Due to other funds			340,876
Accrued payroll and employee benefits	101,332		37,790
Unearned revenues			
Total liabilities	<u>101,332</u>		<u>438,234</u>
Deferred inflows of resources:			
Unavailable revenues - intergovernmental			<u>254,709</u>
Fund balances (deficits):			
Nonspendable			
Restricted	6,267,204	1,834,592	
Unassigned			(254,709)
Total fund balances	<u>6,267,204</u>	<u>1,834,592</u>	<u>(254,709)</u>
 Total liabilities, deferred inflows of resources and fund balances	 <u><u>\$ 6,368,536</u></u>	 <u><u>\$ 1,834,592</u></u>	 <u><u>\$ 438,234</u></u>

<u>Professional Development and Technology Grants</u>	<u>Title IV Grants</u>	<u>Limited English & Immigrant Students</u>	<u>Indian Education</u>	<u>Special Education Grants</u>	<u>Johnson O'Malley</u>
\$	\$	\$	\$	\$	\$
127,902	132,440	27,977	57,315	579,825	937
<u>\$ 127,902</u>	<u>\$ 132,440</u>	<u>\$ 27,977</u>	<u>\$ 57,315</u>	<u>\$ 579,825</u>	<u>\$ 937</u>
\$	\$	\$	\$	\$	\$
127,902	58,518 73,922	27,977	57,315	116,151 449,379 14,295	147
<u>127,902</u>	<u>132,440</u>	<u>27,977</u>	<u>57,315</u>	<u>579,825</u>	<u>147</u>
<u>37,999</u>	<u>117,080</u>	<u>27,977</u>	<u>57,315</u>	<u>579,825</u>	
<u>(37,999)</u>	<u>(117,080)</u>	<u>(27,977)</u>	<u>(57,315)</u>	<u>(579,825)</u>	790
<u>(37,999)</u>	<u>(117,080)</u>	<u>(27,977)</u>	<u>(57,315)</u>	<u>(579,825)</u>	<u>790</u>
<u>\$ 127,902</u>	<u>\$ 132,440</u>	<u>\$ 27,977</u>	<u>\$ 57,315</u>	<u>\$ 579,825</u>	<u>\$ 937</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING BALANCE SHEET - NON-MAJOR SPECIAL REVENUE FUNDS
JUNE 30, 2019

	<u>Vocational Education</u>	<u>E-Rate</u>	<u>Other Federal Projects</u>
<u>ASSETS</u>			
Cash and investments	\$	\$ 229,101	\$ 63,693
Accounts receivable			
Deposits			
Due from governmental entities	36,468	77,642	115,257
Inventory			
Total assets	<u>\$ 36,468</u>	<u>\$ 306,743</u>	<u>\$ 178,950</u>
<u>LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES</u>			
Liabilities:			
Accounts payable	\$	\$	\$
Due to other funds	36,468		178,950
Accrued payroll and employee benefits			
Unearned revenues			
Total liabilities	<u>36,468</u>	<u></u>	<u>178,950</u>
Deferred inflows of resources:			
Unavailable revenues - intergovernmental	<u>11,117</u>	<u></u>	<u>115,257</u>
Fund balances (deficits):			
Nonspendable			
Restricted		306,743	
Unassigned	(11,117)		(115,257)
Total fund balances	<u>(11,117)</u>	<u>306,743</u>	<u>(115,257)</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 36,468</u>	<u>\$ 306,743</u>	<u>\$ 178,950</u>

<u>State Vocational Education</u>	<u>Academic Contests</u>	<u>College Credit Exam Incentives</u>	<u>Results-based Funding</u>	<u>Other State Projects</u>	<u>Food Service</u>
\$ 174	\$ 12,933	\$ 284,525	\$ 2,088,730	\$ 1,678	\$ 3,391,659
					221,976
					200,736
					94,096
					158,885
<u>\$ 174</u>	<u>\$ 12,933</u>	<u>\$ 284,525</u>	<u>\$ 2,088,730</u>	<u>\$ 1,678</u>	<u>\$ 4,067,352</u>
\$	\$	\$	\$ 78,228	\$	\$ 55,850
			27,815		50,943
			<u>106,043</u>		<u>191,191</u>
					<u>297,984</u>
174	12,933	284,525	1,982,687	1,678	158,885
<u>174</u>	<u>12,933</u>	<u>284,525</u>	<u>1,982,687</u>	<u>1,678</u>	<u>3,610,483</u>
<u>\$ 174</u>	<u>\$ 12,933</u>	<u>\$ 284,525</u>	<u>\$ 2,088,730</u>	<u>\$ 1,678</u>	<u>\$ 4,067,352</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING BALANCE SHEET - NON-MAJOR SPECIAL REVENUE FUNDS
JUNE 30, 2019

	Civic Center	Community School	Extracurricular Activities Fees Tax Credit
<u>ASSETS</u>			
Cash and investments	\$ 7,406,366	\$ 4,879,172	\$ 3,764,299
Accounts receivable	17,037		
Deposits			
Due from governmental entities			
Inventory			
Total assets	\$ 7,423,403	\$ 4,879,172	\$ 3,764,299
 <u>LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES</u>			
Liabilities:			
Accounts payable	\$ 45,915	\$ 31,269	\$
Due to other funds			
Accrued payroll and employee benefits		267,715	
Unearned revenues			
Total liabilities	45,915	298,984	
Deferred inflows of resources:			
Unavailable revenues - intergovernmental			
Fund balances (deficits):			
Nonspendable			
Restricted	7,377,488	4,580,188	3,764,299
Unassigned			
Total fund balances	7,377,488	4,580,188	3,764,299
 Total liabilities, deferred inflows of resources and fund balances	 \$ 7,423,403	 \$ 4,879,172	 \$ 3,764,299

<u>Fingerprint</u>	<u>Textbooks</u>	<u>Insurance Refund</u>	<u>Career Technical Education</u>	<u>Totals</u>
\$ 17,708	\$ 551,644	\$ 187,568	\$ 1,388,329	\$ 30,113,509
				239,013
				200,736
			850,244	4,895,535
				158,885
<u>\$ 17,708</u>	<u>\$ 551,644</u>	<u>\$ 187,568</u>	<u>\$ 2,238,573</u>	<u>\$ 35,607,678</u>
\$	\$	\$	\$	\$ 445,499
				1,292,936
				499,890
				191,191
				<u>2,429,516</u>
				1,201,279
17,708	551,644	187,568	2,238,573	158,885
				33,019,277
				(1,201,279)
<u>17,708</u>	<u>551,644</u>	<u>187,568</u>	<u>2,238,573</u>	<u>31,976,883</u>
<u>\$ 17,708</u>	<u>\$ 551,644</u>	<u>\$ 187,568</u>	<u>\$ 2,238,573</u>	<u>\$ 35,607,678</u>

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Classroom Site	Instructional Improvement	County, City, and Town Grants
Revenues:			
Other local	\$ 70,555	\$ 27,799	\$
State aid and grants	11,499,383	994,496	
Federal aid, grants and reimbursements			
Total revenues	11,569,938	1,022,295	
Expenditures:			
Current -			
Instruction	10,324,588	847,231	
Support services - students and staff	382,344	191,149	
Support services - administration		3,973	
Operation and maintenance of plant services			
Student transportation services			
Operation of non-instructional services			
Capital outlay			
Total expenditures	10,706,932	1,042,353	
Excess (deficiency) of revenues over expenditures	863,006	(20,058)	
Other financing sources (uses):			
Transfers out			(14,294)
Total other financing sources (uses)			(14,294)
Changes in fund balances	863,006	(20,058)	(14,294)
Fund balances (deficits), beginning of year, as restated	5,404,198	1,854,650	14,294
Increase (decrease) in reserve for inventory			
Fund balances (deficits), end of year	\$ 6,267,204	\$ 1,834,592	\$

<u>Title I Grants</u>	<u>Professional Development and Technology Grants</u>	<u>Title IV Grants</u>	<u>Limited English & Immigrant Students</u>	<u>Indian Education</u>	<u>Special Education Grants</u>
\$	\$	\$	\$	\$	\$
2,974,614	417,850	767,185	118,106	119,161	3,082,619
<u>2,974,614</u>	<u>417,850</u>	<u>767,185</u>	<u>118,106</u>	<u>119,161</u>	<u>3,082,619</u>
1,937,306		352,231	74,895	101,738	1,219,405
785,265	388,323	142,110	28,880	225	1,417,103
106,606	7,749	11,889	565	3,006	15,213
				445	467
1,350				2,674	46,756
52,156		6,343	10,465		75,048
<u>2,882,683</u>	<u>396,072</u>	<u>512,573</u>	<u>114,805</u>	<u>108,088</u>	<u>2,773,992</u>
<u>91,931</u>	<u>21,778</u>	<u>254,612</u>	<u>3,301</u>	<u>11,073</u>	<u>308,627</u>
<u>(293,288)</u>	<u>(41,179)</u>	<u>(41,309)</u>	<u>(10,903)</u>	<u>(11,295)</u>	<u>(282,040)</u>
<u>(293,288)</u>	<u>(41,179)</u>	<u>(41,309)</u>	<u>(10,903)</u>	<u>(11,295)</u>	<u>(282,040)</u>
<u>(201,357)</u>	<u>(19,401)</u>	<u>213,303</u>	<u>(7,602)</u>	<u>(222)</u>	<u>26,587</u>
(53,352)	(18,598)	(330,383)	(20,375)	(57,093)	(606,412)
<u>\$ (254,709)</u>	<u>\$ (37,999)</u>	<u>\$ (117,080)</u>	<u>\$ (27,977)</u>	<u>\$ (57,315)</u>	<u>\$ (579,825)</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Johnson O'Malley	Vocational Education	E-Rate
Revenues:			
Other local	\$	\$	\$
State aid and grants			
Federal aid, grants and reimbursements	16,503	406,420	519,590
Total revenues	16,503	406,420	519,590
Expenditures:			
Current -			
Instruction	8,023	45,882	
Support services - students and staff		81,460	
Support services - administration	1,413		
Operation and maintenance of plant services			
Student transportation services			
Operation of non-instructional services			
Capital outlay		278,320	
Total expenditures	9,436	405,662	
Excess (deficiency) of revenues over expenditures	7,067	758	519,590
Other financing sources (uses):			
Transfers out	(942)	(11,875)	
Total other financing sources (uses)	(942)	(11,875)	
Changes in fund balances	6,125	(11,117)	519,590
Fund balances (deficits), beginning of year, as restated	(5,335)		(212,847)
Increase (decrease) in reserve for inventory			
Fund balances (deficits), end of year	\$ 790	\$ (11,117)	\$ 306,743

<u>Other Federal Projects</u>	<u>State Vocational Education</u>	<u>Chemical Abuse Prevention Programs</u>	<u>Academic Contests</u>	<u>College Credit Exam Incentives</u>	<u>Results-based Funding</u>
\$	\$	\$	\$	\$	\$
	106,973	149,122	268	236,363	1,536,578
<u>184,243</u>	<u>106,973</u>	<u>149,122</u>	<u>268</u>	<u>236,363</u>	<u>1,536,578</u>
56,504	60,483				202,147
261,387	42,702			140,988	577,867
15,725					31,066
	2,923				
	2,250				
<u>1,985</u>					<u>118,733</u>
<u>335,601</u>	<u>108,358</u>			<u>140,988</u>	<u>929,813</u>
<u>(151,358)</u>	<u>(1,385)</u>	<u>149,122</u>	<u>268</u>	<u>95,375</u>	<u>606,765</u>
<u>(33,225)</u>					
<u>(33,225)</u>					
<u>(184,583)</u>	<u>(1,385)</u>	<u>149,122</u>	<u>268</u>	<u>95,375</u>	<u>606,765</u>
69,326	1,559	(149,122)	12,665	189,150	1,375,922
<u>\$ (115,257)</u>	<u>\$ 174</u>	<u>\$</u>	<u>\$ 12,933</u>	<u>\$ 284,525</u>	<u>\$ 1,982,687</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Other State Projects	Food Service	Civic Center
Revenues:			
Other local	\$	\$ 4,673,904	\$ 1,364,514
State aid and grants	37		
Federal aid, grants and reimbursements		4,762,414	
Total revenues	<u>37</u>	<u>9,436,318</u>	<u>1,364,514</u>
Expenditures:			
Current -			
Instruction	2,500		49,951
Support services - students and staff			9,584
Support services - administration			10,401
Operation and maintenance of plant services		4,500	370,581
Student transportation services			875
Operation of non-instructional services		7,592,714	
Capital outlay		148,196	41,504
Total expenditures	<u>2,500</u>	<u>7,745,410</u>	<u>482,896</u>
Excess (deficiency) of revenues over expenditures	<u>(2,463)</u>	<u>1,690,908</u>	<u>881,618</u>
Other financing sources (uses):			
Transfers out		(1,046,306)	
Total other financing sources (uses)		<u>(1,046,306)</u>	
Changes in fund balances	<u>(2,463)</u>	<u>644,602</u>	<u>881,618</u>
Fund balances (deficits), beginning of year, as restated	4,141	3,114,435	6,495,870
Increase (decrease) in reserve for inventory		10,331	
Fund balances, end of year	<u>\$ 1,678</u>	<u>\$ 3,769,368</u>	<u>\$ 7,377,488</u>

<u>Community School</u>	<u>Extracurricular Activities Fees Tax Credit</u>	<u>Fingerprint</u>	<u>Textbooks</u>	<u>Insurance Refund</u>	<u>Career Technical Education</u>
\$ 6,128,218	\$ 2,912,529	\$ 6,161	\$ 56,618	\$ 47,539	\$ 1,843,233
<u>6,128,218</u>	<u>2,912,529</u>	<u>6,161</u>	<u>56,618</u>	<u>47,539</u>	<u>1,843,233</u>
19,799	1,981,532		39,828		1,147,033
14,043	205,428		31,606		154,486
31,779		4,576			1,988
1,143	49,413		1,106		116
	483,205				66,999
5,163,351	57,230				
29,523	120,172				13,238
<u>5,259,638</u>	<u>2,896,980</u>	<u>4,576</u>	<u>72,540</u>		<u>1,383,860</u>
<u>868,580</u>	<u>15,549</u>	<u>1,585</u>	<u>(15,922)</u>	<u>47,539</u>	<u>459,373</u>
<u>868,580</u>	<u>15,549</u>	<u>1,585</u>	<u>(15,922)</u>	<u>47,539</u>	<u>459,373</u>
3,711,608	3,748,750	16,123	567,566	140,029	1,779,200
<u>\$ 4,580,188</u>	<u>\$ 3,764,299</u>	<u>\$ 17,708</u>	<u>\$ 551,644</u>	<u>\$ 187,568</u>	<u>\$ 2,238,573</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Totals
Revenues:	
Other local	\$ 17,131,070
State aid and grants	14,523,220
Federal aid, grants and reimbursements	13,368,705
Total revenues	45,022,995
Expenditures:	
Current -	
Instruction	18,471,076
Support services - students and staff	4,854,950
Support services - administration	245,949
Operation and maintenance of plant services	430,694
Student transportation services	604,109
Operation of non-instructional services	12,813,295
Capital outlay	895,683
Total expenditures	38,315,756
Excess (deficiency) of revenues over expenditures	6,707,239
Other financing sources (uses):	
Transfers out	(1,786,656)
Total other financing sources (uses)	(1,786,656)
Changes in fund balances	4,920,583
Fund balances (deficits), beginning of year, as restated	27,045,969
Increase (decrease) in reserve for inventory	10,331
Fund balances, end of year	\$ 31,976,883

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SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Classroom Site		Variance - Positive (Negative)
	Budget	Actual	
Revenues:			
Other local	\$	\$ 70,555	\$ 70,555
State aid and grants		11,499,383	11,499,383
Federal aid, grants and reimbursements			
Total revenues		11,569,938	11,569,938
Expenditures:			
Current -			
Instruction	16,581,082	10,324,588	6,256,494
Support services - students and staff	454,417	382,344	72,073
Support services - administration			
Operation and maintenance of plant services			
Student transportation services			
Operation of non-instructional services			
Capital outlay			
Total expenditures	17,035,499	10,706,932	6,328,567
Excess (deficiency) of revenues over expenditures	(17,035,499)	863,006	17,898,505
Other financing sources (uses):			
Transfers in			
Transfers out			
Total other financing sources (uses)			
Special item - Proceeds from sale of capital assets			
Changes in fund balances	(17,035,499)	863,006	17,898,505
Fund balances (deficits), beginning of year, as restated		5,404,198	5,404,198
Increase (decrease) in reserve for inventory			
Fund balances (deficits), end of year	\$ (17,035,499)	\$ 6,267,204	\$ 23,302,703

Instructional Improvement			County, City, and Town Grants		
Budget	Actual	Variance - Positive (Negative)	Budget	Actual	Variance - Positive (Negative)
\$	\$ 27,799 994,496	\$ 27,799 994,496	\$	\$	\$
	<u>1,022,295</u>	<u>1,022,295</u>			
2,334,346	847,231 191,149 3,973	1,487,115 (191,149) (3,973)			
<u>2,334,346</u>	<u>1,042,353</u>	<u>1,291,993</u>			
<u>(2,334,346)</u>	<u>(20,058)</u>	<u>2,314,288</u>			
				(14,294)	(14,294)
				<u>(14,294)</u>	<u>(14,294)</u>
<u>(2,334,346)</u>	<u>(20,058)</u>	<u>2,314,288</u>		<u>(14,294)</u>	<u>(14,294)</u>
	1,854,650	1,854,650		14,294	14,294
<u>\$ (2,334,346)</u>	<u>\$ 1,834,592</u>	<u>\$ 4,168,938</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Title I Grants		Variance - Positive (Negative)
	Budget	Actual	
Revenues:			
Other local	\$	\$	\$
State aid and grants			
Federal aid, grants and reimbursements		2,974,614	2,974,614
Total revenues		<u>2,974,614</u>	<u>2,974,614</u>
Expenditures:			
Current -			
Instruction	3,497,758	1,937,306	1,560,452
Support services - students and staff		785,265	(785,265)
Support services - administration		106,606	(106,606)
Operation and maintenance of plant services			
Student transportation services		1,350	(1,350)
Operation of non-instructional services			
Capital outlay		52,156	(52,156)
Total expenditures	<u>3,497,758</u>	<u>2,882,683</u>	<u>615,075</u>
Excess (deficiency) of revenues over expenditures	<u>(3,497,758)</u>	<u>91,931</u>	<u>3,589,689</u>
Other financing sources (uses):			
Transfers in			
Transfers out		(293,288)	(293,288)
Total other financing sources (uses)		<u>(293,288)</u>	<u>(293,288)</u>
Special item - Proceeds from sale of capital assets			
Changes in fund balances	<u>(3,497,758)</u>	<u>(201,357)</u>	<u>3,296,401</u>
Fund balances (deficits), beginning of year, as restated		(53,352)	(53,352)
Increase (decrease) in reserve for inventory			
Fund balances (deficits), end of year	<u>\$ (3,497,758)</u>	<u>\$ (254,709)</u>	<u>\$ 3,243,049</u>

<u>Professional Development and Technology Grants</u>			<u>Title IV Grants</u>		
<u>Budget</u>	<u>Actual</u>	<u>Variance - Positive (Negative)</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance - Positive (Negative)</u>
\$	\$	\$	\$	\$	\$
	417,850	417,850		767,185	767,185
	417,850	417,850		767,185	767,185
506,546	388,323	118,223	550,000	352,231	197,769
	7,749	(7,749)		142,110	(142,110)
				11,889	(11,889)
				6,343	(6,343)
506,546	396,072	110,474	550,000	512,573	37,427
(506,546)	21,778	528,324	(550,000)	254,612	804,612
	(41,179)	(41,179)		(41,309)	(41,309)
	(41,179)	(41,179)		(41,309)	(41,309)
(506,546)	(19,401)	487,145	(550,000)	213,303	763,303
	(18,598)	(18,598)		(330,383)	(330,383)
\$ (506,546)	\$ (37,999)	\$ 468,547	\$ (550,000)	\$ (117,080)	\$ 432,920

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Limited English & Immigrant Students		
	Budget	Actual	Variance - Positive (Negative)
Revenues:			
Other local	\$	\$	\$
State aid and grants			
Federal aid, grants and reimbursements		118,106	118,106
Total revenues		118,106	118,106
Expenditures:			
Current -			
Instruction	128,479	74,895	53,584
Support services - students and staff		28,880	(28,880)
Support services - administration		565	(565)
Operation and maintenance of plant services			
Student transportation services			
Operation of non-instructional services			
Capital outlay		10,465	(10,465)
Total expenditures	128,479	114,805	13,674
Excess (deficiency) of revenues over expenditures	(128,479)	3,301	131,780
Other financing sources (uses):			
Transfers in			
Transfers out		(10,903)	(10,903)
Total other financing sources (uses)		(10,903)	(10,903)
Special item - Proceeds from sale of capital assets			
Changes in fund balances	(128,479)	(7,602)	120,877
Fund balances (deficits), beginning of year, as restated		(20,375)	(20,375)
Increase (decrease) in reserve for inventory			
Fund balances (deficits), end of year	\$ (128,479)	\$ (27,977)	\$ 100,502

Indian Education			Special Education Grants		
Budget	Actual	Variance - Positive (Negative)	Budget	Actual	Variance - Positive (Negative)
\$	\$	\$	\$	\$	\$
	119,161	119,161		3,082,619	3,082,619
	119,161	119,161		3,082,619	3,082,619
120,228	101,738	18,490		1,219,405	(1,219,405)
	225	(225)	4,552,343	1,417,103	3,135,240
	3,006	(3,006)		15,213	(15,213)
	445	(445)		467	(467)
	2,674	(2,674)		46,756	(46,756)
				75,048	(75,048)
120,228	108,088	12,140	4,552,343	2,773,992	1,778,351
(120,228)	11,073	131,301	(4,552,343)	308,627	4,860,970
	(11,295)	(11,295)		(282,040)	(282,040)
	(11,295)	(11,295)		(282,040)	(282,040)
(120,228)	(222)	120,006	(4,552,343)	26,587	4,578,930
	(57,093)	(57,093)		(606,412)	(606,412)
\$ (120,228)	\$ (57,315)	\$ 62,913	\$ (4,552,343)	\$ (579,825)	\$ 3,972,518

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Johnson O'Malley		Variance - Positive (Negative)
	Budget	Actual	
Revenues:			
Other local	\$	\$	\$
State aid and grants			
Federal aid, grants and reimbursements		16,503	16,503
Total revenues		<u>16,503</u>	<u>16,503</u>
Expenditures:			
Current -			
Instruction	15,983	8,023	7,960
Support services - students and staff			
Support services - administration		1,413	(1,413)
Operation and maintenance of plant services			
Student transportation services			
Operation of non-instructional services			
Capital outlay			
Total expenditures	<u>15,983</u>	<u>9,436</u>	<u>6,547</u>
Excess (deficiency) of revenues over expenditures	<u>(15,983)</u>	<u>7,067</u>	<u>23,050</u>
Other financing sources (uses):			
Transfers in			
Transfers out		(942)	(942)
Total other financing sources (uses)		<u>(942)</u>	<u>(942)</u>
Special item - Proceeds from sale of capital assets			
Changes in fund balances	<u>(15,983)</u>	<u>6,125</u>	<u>22,108</u>
Fund balances (deficits), beginning of year, as restated		(5,335)	(5,335)
Increase (decrease) in reserve for inventory			
Fund balances (deficits), end of year	<u>\$ (15,983)</u>	<u>\$ 790</u>	<u>\$ 16,773</u>

Vocational Education			Medicaid Reimbursement		
Budget	Actual	Variance - Positive (Negative)	Budget	Non-GAAP Actual	Variance - Positive (Negative)
\$	\$	\$	\$	\$ 59,378	\$ 59,378
	406,420	406,420		1,591,132	1,591,132
	406,420	406,420		1,650,510	1,650,510
	45,882	(45,882)		94,700	(94,700)
496,989	81,460	415,529	4,927,301	841,514	4,085,787
				72,730	(72,730)
				1,201	(1,201)
	278,320	(278,320)			
496,989	405,662	91,327	4,927,301	1,010,145	3,917,156
(496,989)	758	497,747	(4,927,301)	640,365	5,567,666
	(11,875)	(11,875)			
	(11,875)	(11,875)			
(496,989)	(11,117)	485,872	(4,927,301)	640,365	5,567,666
				5,199,576	5,199,576
\$ (496,989)	\$ (11,117)	\$ 485,872	\$ (4,927,301)	\$ 5,839,941	\$ 10,767,242

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	E-Rate		Variance - Positive (Negative)
	Budget	Actual	
Revenues:			
Other local	\$	\$	\$
State aid and grants			
Federal aid, grants and reimbursements		519,590	519,590
Total revenues		<u>519,590</u>	<u>519,590</u>
Expenditures:			
Current -			
Instruction			
Support services - students and staff			
Support services - administration			
Operation and maintenance of plant services			
Student transportation services			
Operation of non-instructional services			
Capital outlay			
Total expenditures			
Excess (deficiency) of revenues over expenditures		<u>519,590</u>	<u>519,590</u>
Other financing sources (uses):			
Transfers in			
Transfers out			
Total other financing sources (uses)			
Special item - Proceeds from sale of capital assets			
Changes in fund balances		<u>519,590</u>	<u>519,590</u>
Fund balances (deficits), beginning of year, as restated		(212,847)	(212,847)
Increase (decrease) in reserve for inventory			
Fund balances (deficits), end of year	<u>\$</u>	<u>\$ 306,743</u>	<u>\$ 306,743</u>

Other Federal Projects			State Vocational Education		
Budget	Actual	Variance - Positive (Negative)	Budget	Actual	Variance - Positive (Negative)
\$	\$	\$	\$	\$	\$
	184,243	184,243		106,973	106,973
	184,243	184,243		106,973	106,973
465,433	56,504	(56,504)	110,454	60,483	49,971
	261,387	204,046		42,702	(42,702)
	15,725	(15,725)		2,923	(2,923)
				2,250	(2,250)
	1,985	(1,985)			
465,433	335,601	129,832	110,454	108,358	2,096
(465,433)	(151,358)	314,075	(110,454)	(1,385)	109,069
	(33,225)	(33,225)			
	(33,225)	(33,225)			
(465,433)	(184,583)	280,850	(110,454)	(1,385)	109,069
	69,326	69,326		1,559	1,559
\$ (465,433)	\$ (115,257)	\$ 350,176	\$ (110,454)	\$ 174	\$ 110,628

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Chemical Abuse Prevention Programs		
	Budget	Actual	Variance - Positive (Negative)
Revenues:			
Other local	\$	\$	\$
State aid and grants		149,122	149,122
Federal aid, grants and reimbursements			
Total revenues		149,122	149,122
Expenditures:			
Current -			
Instruction	387,671		387,671
Support services - students and staff			
Support services - administration			
Operation and maintenance of plant services			
Student transportation services			
Operation of non-instructional services			
Capital outlay			
Total expenditures	387,671		387,671
Excess (deficiency) of revenues over expenditures	(387,671)	149,122	536,793
Other financing sources (uses):			
Transfers in			
Transfers out			
Total other financing sources (uses)			
Special item - Proceeds from sale of capital assets			
Changes in fund balances	(387,671)	149,122	536,793
Fund balances (deficits), beginning of year, as restated		(149,122)	(149,122)
Increase (decrease) in reserve for inventory			
Fund balances (deficits), end of year	\$ (387,671)	\$	\$ 387,671

Academic Contests			College Credit Exam Incentives		
Budget	Actual	Variance - Positive (Negative)	Budget	Actual	Variance - Positive (Negative)
\$	\$	\$	\$	\$	\$
	268	268		236,363	236,363
	<u>268</u>	<u>268</u>		<u>236,363</u>	<u>236,363</u>
			189,500	140,988	48,512
			<u>189,500</u>	<u>140,988</u>	<u>48,512</u>
	268	268	(189,500)	95,375	284,875
	<u>268</u>	<u>268</u>	<u>(189,500)</u>	<u>95,375</u>	<u>284,875</u>
	12,665	12,665		189,150	189,150
<u>\$</u>	<u>\$ 12,933</u>	<u>\$ 12,933</u>	<u>\$ (189,500)</u>	<u>\$ 284,525</u>	<u>\$ 474,025</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Results-based Funding		Variance - Positive (Negative)
	Budget	Actual	
Revenues:			
Other local	\$	\$	\$
State aid and grants		1,536,578	1,536,578
Federal aid, grants and reimbursements			
Total revenues		<u>1,536,578</u>	<u>1,536,578</u>
Expenditures:			
Current -			
Instruction		202,147	(202,147)
Support services - students and staff	2,880,921	577,867	2,303,054
Support services - administration		31,066	(31,066)
Operation and maintenance of plant services			
Student transportation services			
Operation of non-instructional services			
Capital outlay		118,733	(118,733)
Total expenditures	<u>2,880,921</u>	<u>929,813</u>	<u>1,951,108</u>
Excess (deficiency) of revenues over expenditures	<u>(2,880,921)</u>	<u>606,765</u>	<u>3,487,686</u>
Other financing sources (uses):			
Transfers in			
Transfers out			
Total other financing sources (uses)			
Special item - Proceeds from sale of capital assets			
Changes in fund balances	<u>(2,880,921)</u>	<u>606,765</u>	<u>3,487,686</u>
Fund balances (deficits), beginning of year, as restated		1,375,922	1,375,922
Increase (decrease) in reserve for inventory			
Fund balances (deficits), end of year	<u>\$ (2,880,921)</u>	<u>\$ 1,982,687</u>	<u>\$ 4,863,608</u>

Other State Projects			School Plant		
Budget	Actual	Variance - Positive (Negative)	Budget	Non-GAAP Actual	Variance - Positive (Negative)
\$	\$	\$	\$	\$	\$
	37	37		109,225	109,225
	<u>37</u>	<u>37</u>		<u>109,225</u>	<u>109,225</u>
2,500	2,500		1,700,000		1,700,000
<u>2,500</u>	<u>2,500</u>		<u>1,700,000</u>		<u>1,700,000</u>
<u>(2,500)</u>	<u>(2,463)</u>	<u>37</u>	<u>(1,700,000)</u>	<u>109,225</u>	<u>1,809,225</u>
				4,299,551	4,299,551
<u>(2,500)</u>	<u>(2,463)</u>	<u>37</u>	<u>(1,700,000)</u>	<u>4,408,776</u>	<u>6,108,776</u>
	4,141	4,141		2,399,176	2,399,176
<u>\$ (2,500)</u>	<u>\$ 1,678</u>	<u>\$ 4,178</u>	<u>\$ (1,700,000)</u>	<u>\$ 6,807,952</u>	<u>\$ 8,507,952</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Food Service		
	Budget	Actual	Variance - Positive (Negative)
Revenues:			
Other local	\$	\$ 4,673,904	\$ 4,673,904
State aid and grants			
Federal aid, grants and reimbursements		4,762,414	4,762,414
Total revenues		9,436,318	9,436,318
Expenditures:			
Current -			
Instruction			
Support services - students and staff			
Support services - administration			
Operation and maintenance of plant services		4,500	(4,500)
Student transportation services			
Operation of non-instructional services	11,504,969	7,592,714	3,912,255
Capital outlay		148,196	(148,196)
Total expenditures	11,504,969	7,745,410	3,759,559
Excess (deficiency) of revenues over expenditures	(11,504,969)	1,690,908	13,195,877
Other financing sources (uses):			
Transfers in			
Transfers out		(1,046,306)	(1,046,306)
Total other financing sources (uses)		(1,046,306)	(1,046,306)
Special item - Proceeds from sale of capital assets			
Changes in fund balances	(11,504,969)	644,602	12,149,571
Fund balances (deficits), beginning of year, as restated		3,114,435	3,114,435
Increase (decrease) in reserve for inventory		10,331	10,331
Fund balances (deficits), end of year	\$ (11,504,969)	\$ 3,769,368	\$ 15,274,337

Civic Center			Community School		
Budget	Actual	Variance - Positive (Negative)	Budget	Actual	Variance - Positive (Negative)
\$	\$ 1,364,514	\$ 1,364,514	\$	\$ 6,128,218	\$ 6,128,218
	<u>1,364,514</u>	<u>1,364,514</u>		<u>6,128,218</u>	<u>6,128,218</u>
	49,951	(49,951)		19,799	(19,799)
	9,584	(9,584)		14,043	(14,043)
	10,401	(10,401)		31,779	(31,779)
7,591,650	370,581	7,221,069		1,143	(1,143)
	875	(875)			
	41,504	(41,504)	6,835,032	5,163,351	1,671,681
	<u>482,896</u>	<u>7,108,754</u>	<u>6,835,032</u>	<u>29,523</u>	<u>(29,523)</u>
<u>7,591,650</u>	<u>482,896</u>	<u>7,108,754</u>	<u>6,835,032</u>	<u>5,259,638</u>	<u>1,575,394</u>
<u>(7,591,650)</u>	<u>881,618</u>	<u>8,473,268</u>	<u>(6,835,032)</u>	<u>868,580</u>	<u>7,703,612</u>
<u>(7,591,650)</u>	<u>881,618</u>	<u>8,473,268</u>	<u>(6,835,032)</u>	<u>868,580</u>	<u>7,703,612</u>
	6,495,870	6,495,870		3,711,608	3,711,608
<u>\$ (7,591,650)</u>	<u>\$ 7,377,488</u>	<u>\$ 14,969,138</u>	<u>\$ (6,835,032)</u>	<u>\$ 4,580,188</u>	<u>\$ 11,415,220</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Auxiliary Operations		
	Budget	Non-GAAP Actual	Variance - Positive (Negative)
Revenues:			
Other local	\$	\$ 2,009,507	\$ 2,009,507
State aid and grants			
Federal aid, grants and reimbursements			
Total revenues		2,009,507	2,009,507
Expenditures:			
Current -			
Instruction	2,381,620	904,276	1,477,344
Support services - students and staff		236,174	(236,174)
Support services - administration		281,067	(281,067)
Operation and maintenance of plant services		258,972	(258,972)
Student transportation services		81,555	(81,555)
Operation of non-instructional services		20,459	(20,459)
Capital outlay		125,405	(125,405)
Total expenditures	2,381,620	1,907,908	473,712
Excess (deficiency) of revenues over expenditures	(2,381,620)	101,599	2,483,219
Other financing sources (uses):			
Transfers in			
Transfers out			
Total other financing sources (uses)			
Special item - Proceeds from sale of capital assets			
Changes in fund balances	(2,381,620)	101,599	2,483,219
Fund balances (deficits), beginning of year, as restated		3,328,455	3,328,455
Increase (decrease) in reserve for inventory			
Fund balances (deficits), end of year	\$ (2,381,620)	\$ 3,430,054	\$ 5,811,674

<u>Extracurricular Activities Fees Tax Credit</u>			<u>Gifts and Donations</u>		
<u>Budget</u>	<u>Actual</u>	<u>Variance - Positive (Negative)</u>	<u>Budget</u>	<u>Non-GAAP Actual</u>	<u>Variance - Positive (Negative)</u>
\$	\$ 2,912,529	\$ 2,912,529	\$	\$ 1,468,332	\$ 1,468,332
	<u>2,912,529</u>	<u>2,912,529</u>		<u>1,468,332</u>	<u>1,468,332</u>
3,004,396	1,981,532	1,022,864	1,200,000	1,049,533	150,467
	205,428	(205,428)		90,382	(90,382)
	49,413	(49,413)		111,984	(111,984)
	483,205	(483,205)		13,938	(13,938)
	57,230	(57,230)		15,995	(15,995)
	120,172	(120,172)		168,116	(168,116)
<u>3,004,396</u>	<u>2,896,980</u>	<u>107,416</u>	<u>1,200,000</u>	<u>1,449,948</u>	<u>(249,948)</u>
<u>(3,004,396)</u>	<u>15,549</u>	<u>3,019,945</u>	<u>(1,200,000)</u>	<u>18,384</u>	<u>1,218,384</u>
<u>(3,004,396)</u>	<u>15,549</u>	<u>3,019,945</u>	<u>(1,200,000)</u>	<u>18,384</u>	<u>1,218,384</u>
	3,748,750	3,748,750		1,491,980	1,491,980
<u>\$ (3,004,396)</u>	<u>\$ 3,764,299</u>	<u>\$ 6,768,695</u>	<u>\$ (1,200,000)</u>	<u>\$ 1,510,364</u>	<u>\$ 2,710,364</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Fingerprint		Variance - Positive (Negative)
	Budget	Actual	
Revenues:			
Other local	\$	\$ 6,161	\$ 6,161
State aid and grants			
Federal aid, grants and reimbursements			
Total revenues		6,161	6,161
Expenditures:			
Current -			
Instruction			
Support services - students and staff			
Support services - administration	9,000	4,576	4,424
Operation and maintenance of plant services			
Student transportation services			
Operation of non-instructional services			
Capital outlay			
Total expenditures	9,000	4,576	4,424
Excess (deficiency) of revenues over expenditures	(9,000)	1,585	10,585
Other financing sources (uses):			
Transfers in			
Transfers out			
Total other financing sources (uses)			
Special item - Proceeds from sale of capital assets			
Changes in fund balances	(9,000)	1,585	10,585
Fund balances (deficits), beginning of year, as restated		16,123	16,123
Increase (decrease) in reserve for inventory			
Fund balances (deficits), end of year	\$ (9,000)	\$ 17,708	\$ 26,708

School Opening			Textbooks		
Budget	Non-GAAP Actual	Variance - Positive (Negative)	Budget	Actual	Variance - Positive (Negative)
\$	\$	\$	\$	\$ 56,618	\$ 56,618
				56,618	56,618
			550,000	39,828	510,172
				31,606	(31,606)
				1,106	(1,106)
			550,000	72,540	477,460
			(550,000)	(15,922)	534,078
	1,183,078	1,183,078			
	1,183,078	1,183,078			
	1,183,078	1,183,078	(550,000)	(15,922)	534,078
				567,566	567,566
\$	\$ 1,183,078	\$ 1,183,078	\$ (550,000)	\$ 551,644	\$ 1,101,644

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Litigation Recovery		
	Budget	Non-GAAP Actual	Variance - Positive (Negative)
Revenues:			
Other local	\$	\$ 2,664	\$ 2,664
State aid and grants			
Federal aid, grants and reimbursements			
Total revenues		2,664	2,664
Expenditures:			
Current -			
Instruction	100,000		100,000
Support services - students and staff			
Support services - administration			
Operation and maintenance of plant services			
Student transportation services			
Operation of non-instructional services			
Capital outlay			
Total expenditures	100,000		100,000
Excess (deficiency) of revenues over expenditures	(100,000)	2,664	102,664
Other financing sources (uses):			
Transfers in			
Transfers out			
Total other financing sources (uses)			
Special item - Proceeds from sale of capital assets			
Changes in fund balances	(100,000)	2,664	102,664
Fund balances (deficits), beginning of year, as restated		101,799	101,799
Increase (decrease) in reserve for inventory			
Fund balances (deficits), end of year	\$ (100,000)	\$ 104,463	\$ 204,463

Indirect Costs			Insurance Refund		
Budget	Non-GAAP Actual	Variance - Positive (Negative)	Budget	Actual	Variance - Positive (Negative)
\$	\$ 169,795	\$ 169,795	\$	\$ 47,539	\$ 47,539
	<u>169,795</u>	<u>169,795</u>		<u>47,539</u>	<u>47,539</u>
7,718,572	2,031	7,716,541	138,000		138,000
	123,204	(123,204)			
	566,150	(566,150)			
	92,445	(92,445)			
	2,400	(2,400)			
	<u>45,551</u>	<u>(45,551)</u>			
<u>7,718,572</u>	<u>831,781</u>	<u>6,886,791</u>	<u>138,000</u>		<u>138,000</u>
<u>(7,718,572)</u>	<u>(661,986)</u>	<u>7,056,586</u>	<u>(138,000)</u>	<u>47,539</u>	<u>185,539</u>
	1,772,362	1,772,362			
	<u>1,772,362</u>	<u>1,772,362</u>			
<u>(7,718,572)</u>	<u>1,110,376</u>	<u>8,828,948</u>	<u>(138,000)</u>	<u>47,539</u>	<u>185,539</u>
	7,843,971	7,843,971		140,029	140,029
<u>\$ (7,718,572)</u>	<u>\$ 8,954,347</u>	<u>\$ 16,672,919</u>	<u>\$ (138,000)</u>	<u>\$ 187,568</u>	<u>\$ 325,568</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
NON-MAJOR SPECIAL REVENUE FUNDS
YEAR ENDED JUNE 30, 2019

	Advertisement		Variance - Positive (Negative)
	Budget	Non-GAAP Actual	
Revenues:			
Other local	\$	\$ 5,229	\$ 5,229
State aid and grants			
Federal aid, grants and reimbursements			
Total revenues		<u>5,229</u>	<u>5,229</u>
Expenditures:			
Current -			
Instruction			
Support services - students and staff			
Support services - administration			
Operation and maintenance of plant services			
Student transportation services	21,100	4,746	16,354
Operation of non-instructional services			
Capital outlay			
Total expenditures	<u>21,100</u>	<u>4,746</u>	<u>16,354</u>
Excess (deficiency) of revenues over expenditures	<u>(21,100)</u>	<u>483</u>	<u>21,583</u>
Other financing sources (uses):			
Transfers in			
Transfers out			
Total other financing sources (uses)			
Special item - Proceeds from sale of capital assets			
Changes in fund balances	<u>(21,100)</u>	<u>483</u>	<u>21,583</u>
Fund balances (deficits), beginning of year, as restated		21,608	21,608
Increase (decrease) in reserve for inventory			
Fund balances (deficits), end of year	<u>\$ (21,100)</u>	<u>\$ 22,091</u>	<u>\$ 43,191</u>

Career Technical Education			Totals		
Budget	Actual	Variance - Positive (Negative)	Budget	Non-GAAP Actual	Variance - Positive (Negative)
\$	\$ 1,843,233	\$ 1,843,233	\$	\$ 20,955,200	\$ 20,955,200
				14,523,220	14,523,220
				14,959,837	14,959,837
	<u>1,843,233</u>	<u>1,843,233</u>		<u>50,438,257</u>	<u>50,438,257</u>
3,712,688	1,147,033	2,565,655	42,533,777	20,521,616	22,012,161
	154,486	(154,486)	14,473,450	6,146,224	8,327,226
	1,988	(1,988)	9,000	1,277,880	(1,268,880)
	116	(116)	9,291,650	796,049	8,495,601
	66,999	(66,999)	21,100	710,006	(688,906)
	13,238	(13,238)	18,340,001	12,833,754	5,506,247
<u>3,712,688</u>	<u>1,383,860</u>	<u>2,328,828</u>	<u>84,668,978</u>	<u>1,234,755</u>	<u>(1,234,755)</u>
<u>(3,712,688)</u>	<u>459,373</u>	<u>4,172,061</u>	<u>(84,668,978)</u>	<u>43,520,284</u>	<u>41,148,694</u>
				2,955,440	2,955,440
				(1,786,656)	(1,786,656)
				<u>1,168,784</u>	<u>1,168,784</u>
				4,299,551	4,299,551
<u>(3,712,688)</u>	<u>459,373</u>	<u>4,172,061</u>	<u>(84,668,978)</u>	<u>12,386,308</u>	<u>97,055,286</u>
	1,779,200	1,779,200		47,432,534	47,432,534
				10,331	10,331
<u>\$ (3,712,688)</u>	<u>\$ 2,238,573</u>	<u>\$ 5,951,261</u>	<u>\$ (84,668,978)</u>	<u>\$ 59,829,173</u>	<u>\$ 144,498,151</u>

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DEBT SERVICE FUND

Debt Service - to account for the accumulation of resources for, and the payment of, long-term debt principal, interest and related costs.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
DEBT SERVICE
YEAR ENDED JUNE 30, 2019

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Revenues:				
Other local	\$	\$	\$ 452,681	\$ 452,681
Property taxes			25,250,436	25,250,436
Federal aid, grants and reimbursements			1,795,526	1,795,526
Total revenues			<u>27,498,643</u>	<u>27,498,643</u>
Expenditures:				
Debt service -				
Principal retirement	17,891,250	17,891,250	17,891,250	
Interest and fiscal charges	12,201,610	12,201,610	11,978,777	222,833
Total expenditures	<u>30,092,860</u>	<u>30,092,860</u>	<u>29,870,027</u>	<u>222,833</u>
Excess (deficiency) of revenues over expenditures	<u>(30,092,860)</u>	<u>(30,092,860)</u>	<u>(2,371,384)</u>	<u>27,721,476</u>
Other financing sources (uses):				
Transfers in			726,146	726,146
Total other financing sources (uses)			<u>726,146</u>	<u>726,146</u>
Changes in fund balances	<u>(30,092,860)</u>	<u>(30,092,860)</u>	<u>(1,645,238)</u>	<u>28,447,622</u>
Fund balances, beginning of year			2,757,852	2,757,852
Fund balances (deficits), end of year	<u>\$ (30,092,860)</u>	<u>\$ (30,092,860)</u>	<u>\$ 1,112,614</u>	<u>\$ 31,205,474</u>

CAPITAL PROJECTS FUNDS

Insurance Proceeds - to account for the monies received from insurance claims.

Unrestricted Capital Outlay - to account for transactions relating to the acquisition of capital items.

Adjacent Ways - to account for monies received to finance improvements of public ways adjacent to school property.

Bond Building - to account for proceeds from District bond issues that are expended on the acquisition or lease of sites; construction or renovation of school buildings; supplying school buildings with furniture, equipment, and technology; improving school grounds; or purchasing pupil transportation vehicles.

Gifts and Donations - to account for gifts and donations to be expended for capital acquisitions.

Energy and Water Savings - to account for capital investment monies, energy related rebate, or grant monies, and monies from other funding sources to fund energy or water savings projects in school facilities in accordance with A.R.S. §15-910.02.

Building Renewal Grant - to account for building renewal grant monies requested from the School Facilities Board that are used for infrastructure or for major upgrades, repairs, or renovations to areas, systems, or buildings that will maintain or extend their useful life.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING BALANCE SHEET - NON-MAJOR CAPITAL PROJECTS FUNDS
JUNE 30, 2019

	Unrestricted Capital Outlay	Adjacent Ways	Gifts and Donations - Capital
<u>ASSETS</u>			
Cash and investments	\$ 4,535,794	\$ 4,880,039	\$ 284,708
Property taxes receivable	115,053	733,124	
Due from governmental entities			
Total assets	\$ 4,650,847	\$ 5,613,163	\$ 284,708
 <u>LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES</u>			
Liabilities:			
Accounts payable	\$ 2,841,970	\$ _____	\$ _____
Total liabilities	2,841,970	_____	_____
Deferred inflows of resources:			
Unavailable revenues - property taxes	58,278	733,124	_____
Fund balances:			
Restricted	1,750,599	4,880,039	284,708
Total fund balances	1,750,599	4,880,039	284,708
 Total liabilities, deferred inflows of resources and fund balances	 \$ 4,650,847	 \$ 5,613,163	 \$ 284,708

<u>Energy and Water Savings</u>	<u>Building Renewal Grant</u>	<u>Totals</u>
\$ 3,647,185	\$ 54,530	\$ 13,402,256
		848,177
	<u>349,612</u>	<u>349,612</u>
<u>\$ 3,647,185</u>	<u>\$ 404,142</u>	<u>\$ 14,600,045</u>

<u>\$ 182,828</u>	<u>\$ 64,764</u>	<u>\$ 3,089,562</u>
<u>182,828</u>	<u>64,764</u>	<u>3,089,562</u>

		<u>791,402</u>
--	--	----------------

<u>3,464,357</u>	<u>339,378</u>	<u>10,719,081</u>
<u>3,464,357</u>	<u>339,378</u>	<u>10,719,081</u>

<u>\$ 3,647,185</u>	<u>\$ 404,142</u>	<u>\$ 14,600,045</u>
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SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
NON-MAJOR CAPITAL PROJECTS FUNDS
YEAR ENDED JUNE 30, 2019

	<u>Unrestricted Capital Outlay</u>	<u>Adjacent Ways</u>	<u>Gifts and Donations - Capital</u>
Revenues:			
Other local	\$ 69,961	\$ 56,949	\$ 366,166
Property taxes	11,680,351	3,340,152	
State aid and grants			
Federal aid, grants and reimbursements			
Total revenues	<u>11,750,312</u>	<u>3,397,101</u>	<u>366,166</u>
Expenditures:			
Capital outlay	14,780,780	808,168	115,425
Debt service -			
Principal retirement			
Interest and fiscal charges			
Total expenditures	<u>14,780,780</u>	<u>808,168</u>	<u>115,425</u>
Excess (deficiency) of revenues over expenditures	<u>(3,030,468)</u>	<u>2,588,933</u>	<u>250,741</u>
Other financing sources (uses):			
Transfers in			
Total other financing sources (uses)			
Changes in fund balances	<u>(3,030,468)</u>	<u>2,588,933</u>	<u>250,741</u>
Fund balances, beginning of year, as restated	4,781,067	2,291,106	33,967
Fund balances, end of year	<u>\$ 1,750,599</u>	<u>\$ 4,880,039</u>	<u>\$ 284,708</u>

<u>Energy and Water Savings</u>	<u>Building Renewal Grant</u>	<u>Totals</u>
\$ 855,652	\$	\$ 1,348,728
	142,747	15,020,503
1,163,915		142,747
<u>2,019,567</u>	<u>142,747</u>	<u>1,163,915</u>
		<u>17,675,893</u>
3,128,622	66,004	18,898,999
3,126,556		3,126,556
1,274,199		1,274,199
<u>7,529,377</u>	<u>66,004</u>	<u>23,299,754</u>
<u>(5,509,810)</u>	<u>76,743</u>	<u>(5,623,861)</u>
3,541,400		3,541,400
<u>3,541,400</u>		<u>3,541,400</u>
<u>(1,968,410)</u>	<u>76,743</u>	<u>(2,082,461)</u>
5,432,767	262,635	12,801,542
<u>\$ 3,464,357</u>	<u>\$ 339,378</u>	<u>\$ 10,719,081</u>

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
ALL CAPITAL PROJECTS FUNDS
YEAR ENDED JUNE 30, 2019

	Insurance Proceeds		Variance - Positive (Negative)
	Budget	Non-GAAP Actual	
Revenues:			
Other local	\$	\$ 189,903	\$ 189,903
Property taxes			
State aid and grants			
Federal aid, grants and reimbursements			
Total revenues		189,903	189,903
Expenditures:			
Current -			
Operation and maintenance of plant services	940,000	5,136	934,864
Student transportation services		60	(60)
Capital outlay			
Debt service -			
Principal retirement			
Interest and fiscal charges			
Total expenditures	940,000	5,196	934,804
Excess (deficiency) of revenues over expenditures	(940,000)	184,707	1,124,707
Other financing sources (uses):			
Transfers in			
Transfers out			
Total other financing sources (uses)			
Changes in fund balances	(940,000)	184,707	1,124,707
Fund balances, beginning of year, as restated		970,275	970,275
Fund balances (deficits), end of year	\$ (940,000)	\$ 1,154,982	\$ 2,094,982

Unrestricted Capital Outlay			Adjacent Ways		
Budget	Actual	Variance - Positive (Negative)	Budget	Actual	Variance - Positive (Negative)
\$	\$ 69,961 11,680,351	\$ 69,961 11,680,351	\$	\$ 56,949 3,340,152	\$ 56,949 3,340,152
	<u>11,750,312</u>	<u>11,750,312</u>		<u>3,397,101</u>	<u>3,397,101</u>
13,235,827	14,780,780	(1,544,953)	4,000,000	808,168	3,191,832
3,126,559		3,126,559			
1,274,199		1,274,199			
<u>17,636,585</u>	<u>14,780,780</u>	<u>2,855,805</u>	<u>4,000,000</u>	<u>808,168</u>	<u>3,191,832</u>
<u>(17,636,585)</u>	<u>(3,030,468)</u>	<u>14,606,117</u>	<u>(4,000,000)</u>	<u>2,588,933</u>	<u>6,588,933</u>
<u>(17,636,585)</u>	<u>(3,030,468)</u>	<u>14,606,117</u>	<u>(4,000,000)</u>	<u>2,588,933</u>	<u>6,588,933</u>
	4,781,067	4,781,067		2,291,106	2,291,106
<u>\$ (17,636,585)</u>	<u>\$ 1,750,599</u>	<u>\$ 19,387,184</u>	<u>\$ (4,000,000)</u>	<u>\$ 4,880,039</u>	<u>\$ 8,880,039</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
ALL CAPITAL PROJECTS FUNDS
YEAR ENDED JUNE 30, 2019

	Bond Building		Variance - Positive (Negative)
	Budget	Actual	
Revenues:			
Other local	\$	\$ 726,143	\$ 726,143
Property taxes			
State aid and grants			
Federal aid, grants and reimbursements			
Total revenues	43,078,401	23,838,712	19,239,689
Expenditures:			
Current -			
Operation and maintenance of plant services			
Student transportation services			
Capital outlay	43,078,401	23,838,712	19,239,689
Debt service -			
Principal retirement			
Interest and fiscal charges			
Total expenditures	43,078,401	23,838,712	19,239,689
Excess (deficiency) of revenues over expenditures	(43,078,401)	(23,112,569)	19,965,832
Other financing sources (uses):			
Transfers in			
Transfers out		(726,146)	(726,146)
Total other financing sources (uses)	(43,078,401)	(726,146)	(726,146)
Changes in fund balances	(43,078,401)	(23,838,715)	19,239,686
Fund balances, beginning of year, as restated		52,426,212	52,426,212
Fund balances (deficits), end of year	\$ (43,078,401)	\$ 28,587,497	\$ 71,665,898

Gifts and Donations - Capital			Energy and Water Savings		
Budget	Actual	Variance - Positive (Negative)	Budget	Actual	Variance - Positive (Negative)
\$	\$ 366,166	\$ 366,166	\$	\$ 855,652	\$ 855,652
				1,163,915	1,163,915
	<u>366,166</u>	<u>366,166</u>		<u>2,019,567</u>	<u>2,019,567</u>
	115,425	(115,425)	30,053	3,128,622	(3,098,569)
			3,126,556	3,126,556	
			1,274,199	1,274,199	
	<u>115,425</u>	<u>(115,425)</u>	<u>4,430,808</u>	<u>7,529,377</u>	<u>(3,098,569)</u>
	250,741	250,741	(4,430,808)	(5,509,810)	(1,079,002)
				3,541,400	3,541,400
				<u>3,541,400</u>	<u>3,541,400</u>
	250,741	250,741	(4,430,808)	(1,968,410)	2,462,398
	33,967	33,967		5,432,767	5,432,767
<u>\$</u>	<u>\$ 284,708</u>	<u>\$ 284,708</u>	<u>\$ (4,430,808)</u>	<u>\$ 3,464,357</u>	<u>\$ 7,895,165</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL
ALL CAPITAL PROJECTS FUNDS
YEAR ENDED JUNE 30, 2019

	Building Renewal Grant		
	Budget	Actual	Variance - Positive (Negative)
Revenues:			
Other local	\$	\$	\$
Property taxes			
State aid and grants		142,747	142,747
Federal aid, grants and reimbursements			
Total revenues	1,240	66,004	(64,764)
Expenditures:			
Current -			
Operation and maintenance of plant services			
Student transportation services			
Capital outlay	1,240	66,004	(64,764)
Debt service -			
Principal retirement			
Interest and fiscal charges			
Total expenditures	1,240	66,004	(64,764)
Excess (deficiency) of revenues over expenditures	(1,240)	76,743	77,983
Other financing sources (uses):			
Transfers in			
Transfers out			
Total other financing sources (uses)	(1,240)	76,743	77,983
Changes in fund balances	(1,240)	76,743	77,983
Fund balances, beginning of year, as restated		262,635	262,635
Fund balances (deficits), end of year	\$ (1,240)	\$ 339,378	\$ 340,618

Totals		
Budget	Non-GAAP Actual	Variance - Positive (Negative)
\$	\$ 2,264,774	\$ 2,264,774
	15,020,503	15,020,503
	142,747	142,747
	1,163,915	1,163,915
	<u>18,591,939</u>	<u>18,591,939</u>
940,000	5,136	934,864
	60	(60)
60,345,521	42,737,711	17,607,810
6,253,115	3,126,556	3,126,559
2,548,398	1,274,199	1,274,199
<u>70,087,034</u>	<u>47,143,662</u>	<u>22,943,372</u>
<u>(70,087,034)</u>	<u>(28,551,723)</u>	<u>41,535,311</u>
	3,541,400	3,541,400
	(726,146)	(726,146)
	<u>2,815,254</u>	<u>2,815,254</u>
<u>(70,087,034)</u>	<u>(25,736,469)</u>	<u>44,350,565</u>
	66,198,029	66,198,029
<u>\$ (70,087,034)</u>	<u>\$ 40,461,560</u>	<u>\$ 110,548,594</u>

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INTERNAL SERVICE FUNDS

Print Shop - to account for charges to other departments for printing and copying services.

Intergovernmental Agreements - to account for the financial activities relating to agreements with other governments not required to be accounted for elsewhere.

Insurance Trust - to account for the financial activity associated with the District's self-insurance program for employee workers' compensation and for property and casualty losses. Additionally, the fund accounts for health insurance activity that is on deposit at Kairos Health Arizona, Inc.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING STATEMENT OF NET POSITION -
ALL INTERNAL SERVICE FUNDS
JUNE 30, 2019

	Print Shop	Intergovernmental Agreements	Insurance Trust
<u>ASSETS</u>			
Current assets:			
Cash and investments	\$ 177,447	\$ 377,624	\$ 46,983,517
Accounts receivable		92,935	
Total current assets	177,447	470,559	46,983,517
Total assets	177,447	470,559	46,983,517
 <u>LIABILITIES</u>			
Current liabilities:			
Accounts payable	23,586	20,671	18,310
Claims payable			2,648,498
Total current liabilities	23,586	20,671	2,666,808
Total liabilities	23,586	20,671	2,666,808
 <u>NET POSITION</u>			
Unrestricted	153,861	449,888	44,316,709
Total net position	\$ 153,861	\$ 449,888	\$ 44,316,709

Totals

\$ 47,538,588
92,935
47,631,523
47,631,523

62,567
2,648,498
2,711,065
2,711,065

44,920,458
\$ 44,920,458

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION -
ALL INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

	<u>Print Shop</u>	<u>Intergovernmental Agreements</u>	<u>Insurance Trust</u>
Operating revenues:			
Contributions	\$	\$	\$ 657,887
Other	97,077	815,341	19,315
Total operating revenues	<u>97,077</u>	<u>815,341</u>	<u>677,202</u>
Operating expenses:			
Other	123,573	989,016	154,089
Claims			1,535,686
Premiums			72,160
Total operating expenses	<u>123,573</u>	<u>989,016</u>	<u>1,761,935</u>
Operating income (loss)	<u>(26,496)</u>	<u>(173,675)</u>	<u>(1,084,733)</u>
Nonoperating revenues (expenses):			
Investment income	1,205	5,119	444,443
Total nonoperating revenues (expenses)	<u>1,205</u>	<u>5,119</u>	<u>444,443</u>
Income (loss) before transfers	<u>(25,291)</u>	<u>(168,556)</u>	<u>(640,290)</u>
Transfers in			<u>28,544,521</u>
Changes in net position	<u>(25,291)</u>	<u>(168,556)</u>	<u>27,904,231</u>
Total net position, beginning of year	179,152	618,444	16,412,478
Total net position, end of year	<u>\$ 153,861</u>	<u>\$ 449,888</u>	<u>\$ 44,316,709</u>

Totals

\$ 657,887
931,733
1,589,620

1,266,678
1,535,686
72,160
2,874,524

(1,284,904)

450,767
450,767

(834,137)

28,544,521

27,710,384

17,210,074

\$ 44,920,458

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING STATEMENT OF CASH FLOWS - ALL INTERNAL SERVICE FUNDS
YEAR ENDED JUNE 30, 2019

	Print Shop	Intergovernmental Agreements	Insurance Trust	Totals
<u>Increase/Decrease in Cash and Cash Equivalents</u>				
Cash flows from operating activities:				
Cash received from contributions	\$	\$	\$ 657,887	\$ 657,887
Cash received from other sources	97,077	722,406	19,315	838,798
Cash payments to suppliers for goods and services	(100,100)	(990,529)	(281,205)	(1,371,834)
Cash payments for claims			1,112,812	1,112,812
Net cash provided by/used for operating activities	(3,023)	(268,123)	1,508,809	1,237,663
Cash flows from investing activities:				
Purchase of investments			(15,462,234)	(15,462,234)
Investment income	1,205	5,119	444,443	450,767
Proceeds from sales and maturities of investments			2,560,622	2,560,622
Net cash provided by/used for investing activities	1,205	5,119	(12,457,169)	(12,450,845)
Cash flows from noncapital financing activities:				
Transfers in			28,544,521	28,544,521
Net cash provided by/used for noncapital financing activities			28,544,521	28,544,521
Net increase/decrease in cash and cash equivalents	(1,818)	(263,004)	17,596,161	17,331,339
Cash and cash equivalents, beginning of year	179,265	640,628	4,184,726	5,004,619
Cash and cash equivalents, end of year	\$ 177,447	\$ 377,624	\$ 21,780,887	\$ 22,335,958
<u>Reconciliation of Cash and Cash Equivalents to the Statement of Net Position</u>				
Cash and investments	\$ 177,447	\$ 377,624	\$ 46,983,517	\$ 47,538,588
Less investments not maturing in less than three months			25,202,630	25,202,630
Total cash and cash equivalents	\$ 177,447	\$ 377,624	\$ 21,780,887	\$ 22,335,958
<u>Reconciliation of Operating Income/Loss to Net Cash Provided by/Used for Operating Activities</u>				
Operating income/loss	\$ (26,496)	\$ (173,675)	\$ (1,084,733)	\$ (1,284,904)
Adjustments to reconcile operating income/loss to net cash provided by/used for operating activities:				
Changes in assets and liabilities:				
Increase/decrease in accounts receivable		(92,935)		(92,935)
Increase/decrease in accounts payable	23,473	(1,513)	(54,956)	(32,996)
Increase/decrease in claims payable			2,648,498	2,648,498
Total adjustments	23,473	(94,448)	2,593,542	2,522,567
Net cash provided by/used for operating activities	\$ (3,023)	\$ (268,123)	\$ 1,508,809	\$ 1,237,663

AGENCY FUNDS

Student Activities - to account for monies raised by students to finance student clubs and organizations but held by the District as an agent.

Employee Insurance - to account for voluntary deductions and employee payroll checks temporarily held by the District as an agent.

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SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES - AGENCY FUNDS
YEAR ENDED JUNE 30, 2019

	Beginning Balance	Additions	Deductions	Ending Balance
<u>STUDENT ACTIVITIES FUND</u>				
<u>Assets</u>				
Cash and investments	\$ 1,724,353	\$ 2,110,495	\$ 2,083,367	\$ 1,751,481
Total assets	\$ 1,724,353	\$ 2,110,495	\$ 2,083,367	\$ 1,751,481
<u>Liabilities</u>				
Accounts payable	\$ 44,244	\$ 199	\$	\$ 44,443
Due to student groups	1,680,109	2,110,296	2,083,367	1,707,038
Total liabilities	\$ 1,724,353	\$ 2,110,495	\$ 2,083,367	\$ 1,751,481
 <u>EMPLOYEE INSURANCE FUND</u>				
<u>Assets</u>				
Cash and investments	\$ 18,852,330	\$ 20,961,851	\$ 39,814,181	\$
Total assets	\$ 18,852,330	\$ 20,961,851	\$ 39,814,181	\$
<u>Liabilities</u>				
Deposits held for others	\$ 18,852,330	\$ 20,961,851	\$ 39,814,181	\$
Total liabilities	\$ 18,852,330	\$ 20,961,851	\$ 39,814,181	\$
 <u>TOTAL AGENCY FUNDS</u>				
<u>Assets</u>				
Cash and investments	\$ 20,576,683	\$ 23,072,346	\$ 41,897,548	\$ 1,751,481
Total assets	\$ 20,576,683	\$ 23,072,346	\$ 41,897,548	\$ 1,751,481
<u>Liabilities</u>				
Accounts payable	\$ 44,244	\$ 199	\$	\$ 44,443
Deposits held for others	18,852,330	20,961,851	39,814,181	
Due to student groups	1,680,109	2,110,296	2,083,367	1,707,038
Total liabilities	\$ 20,576,683	\$ 23,072,346	\$ 41,897,548	\$ 1,751,481

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STATISTICAL SECTION

The statistical section presents financial statement trends as well as detailed financial and operational information not available elsewhere in the report. The statistical section is intended to enhance the reader's understanding of the information presented in the financial statements, notes to the financial statements, and other supplementary information presented in this report. The statistical section is comprised of the five categories of statistical information presented below.

Financial Trends

These schedules contain information on financial trends to help the reader understand how the District's financial position and financial activities have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the factors affecting the District's ability to generate revenue.

Debt Capacity

These schedules present information to help the reader evaluate the District's current levels of outstanding debt as well as assess the District's ability to make debt payments and/or issue additional debt in the future.

Demographic and Economic Information

These schedules present various demographic and economic indicators to help the reader understand the environment in which the District's financial activities take place and to help make comparisons with other school districts.

Operating Information

These schedules contain information about the District's operations and various resources to help the reader draw conclusions as to how the District's financial information relates to the services provided by the District.

Note: For locally assessed property (i.e., excluding mines, utilities, etc.) Proposition 117, approved by voters in 2012, amended the Arizona Constitution to require that all property taxes after fiscal year 2014-15 be based upon property values limited to 5 percent in annual growth. The aggregate assessed value of all taxable properties within a taxing jurisdiction (i.e., after applying assessment ratios based on the use of a property), including property values with a growth limit, is currently referred to as net limited assessed value and formerly as primary assessed value. In accordance with Proposition 117, this value is used for all taxing purposes beginning fiscal year 2015-16. Aggregate assessed value without a growth limit is currently referred to as net full cash assessed value and formerly as secondary assessed value. This remains the value utilized for determining debt capacity limits.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(Accrual basis of accounting)

	Fiscal Year Ended June 30				
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Net Position:					
Net investment in capital assets	\$ 205,777,662	\$ 200,147,334	\$ 185,095,984	\$ 197,944,820	\$ 195,006,815
Restricted	45,963,153	39,392,475	47,244,196	34,030,712	33,068,218
Unrestricted	(47,491,788)	(90,052,804)	(115,306,113)	(136,001,313)	(145,194,347)
Total net position	\$ 204,249,027	\$ 149,487,005	\$ 117,034,067	\$ 95,974,219	\$ 82,880,686
	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Net Position:					
Net investment in capital assets	\$ 192,343,223	\$ 185,819,660	\$ 171,205,695	\$ 132,040,763	\$ 119,641,050
Restricted	26,778,930	21,654,982	38,009,432	34,824,511	21,350,236
Unrestricted	63,559,012	63,412,299	49,733,138	98,132,924	85,910,876
Total net position	\$ 282,681,165	\$ 270,886,941	\$ 258,948,265	\$ 264,998,198	\$ 226,902,162

Source: The source of this information is the District's financial records.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
EXPENSES, PROGRAM REVENUES, AND NET (EXPENSE)/REVENUE
LAST TEN FISCAL YEARS
(Accrual basis of accounting)

	Fiscal Year Ended June 30				
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Expenses					
Instruction	\$ 126,532,534	\$ 109,056,406	\$ 114,725,348	\$ 109,188,667	\$ 117,541,974
Support services - students and staff	24,942,534	23,410,915	23,957,599	25,098,967	25,599,028
Support services - administration	17,969,937	18,747,241	16,718,363	15,709,948	15,332,132
Operation and maintenance of plant services	25,162,453	26,256,972	24,672,485	25,141,793	24,099,572
Student transportation services	10,355,487	9,508,767	8,610,273	9,149,102	10,208,578
Operation of non-instructional services	13,194,920	12,933,229	14,015,044	13,583,555	12,657,613
Interest on long-term debt	11,773,097	11,747,055	11,199,596	11,449,356	12,745,183
Total expenses	<u>229,930,962</u>	<u>211,660,585</u>	<u>213,898,708</u>	<u>209,321,388</u>	<u>218,184,080</u>
Program Revenues					
Charges for services:					
Instruction	5,481,648	4,760,850	4,225,553	4,491,538	7,082,919
Operation of non-instructional services	10,679,837	10,698,997	12,116,940	11,284,312	10,293,195
Other activities	1,938,700	1,844,729	2,387,873	3,524,872	2,305,074
Operating grants and contributions	22,217,379	23,335,702	19,060,061	21,841,876	18,437,093
Capital grants and contributions	1,056,170	1,072,584	239,802	606,750	455,734
Total program revenues	<u>41,373,734</u>	<u>41,712,862</u>	<u>38,030,229</u>	<u>41,749,348</u>	<u>38,574,015</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
EXPENSES, PROGRAM REVENUES, AND NET (EXPENSE)/REVENUE
LAST TEN FISCAL YEARS
(Accrual basis of accounting)

	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Expenses					
Instruction	\$ 125,817,758	\$ 131,532,492	\$ 145,322,440	\$ 133,239,099	\$ 147,449,327
Support services - students and staff	21,387,477	20,600,353	23,705,530	23,699,221	23,564,220
Support services - administration	16,360,490	18,881,552	19,752,995	17,478,195	17,511,969
Operation and maintenance of plant services	24,043,217	20,336,972	23,521,103	24,948,100	23,374,438
Student transportation services	10,812,339	10,525,225	12,543,222	11,353,011	12,897,691
Operation of non-instructional services	13,437,529	14,585,168	15,497,702	13,267,755	14,916,136
Interest on long-term debt	13,853,807	16,005,484	11,911,009	14,928,071	15,545,637
Total expenses	<u>225,712,617</u>	<u>232,467,246</u>	<u>252,254,001</u>	<u>238,913,452</u>	<u>255,259,418</u>
Program Revenues					
Charges for services:					
Instruction	7,601,228	8,214,022	11,142,937	8,416,951	7,450,076
Operation of non-instructional services	10,216,320	10,238,797	7,021,439	9,985,150	11,105,694
Other activities	1,117,379	1,111,312	965,113	39,608	1,166,976
Operating grants and contributions	17,700,029	18,459,174	17,597,115	21,362,077	18,447,066
Capital grants and contributions	482,642	1,134,264	741,507	998,268	715,787
Total program revenues	<u>37,117,598</u>	<u>39,157,569</u>	<u>37,468,111</u>	<u>40,802,054</u>	<u>38,885,599</u>

Source: The source of this information is the District's financial records.

(Concluded)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
GENERAL REVENUES AND TOTAL CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Accrual basis of accounting)

	Fiscal Year Ended June 30				
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Net (Expense)/Revenue	\$ (188,557,228)	\$ (169,947,723)	\$ (175,868,479)	\$ (167,572,040)	\$ (179,610,065)
General Revenues:					
Taxes:					
Property taxes, levied for general purposes	133,261,562	131,293,105	127,280,942	111,673,823	118,007,744
Property taxes, levied for debt service	25,200,259	21,830,490	29,192,275	28,451,762	28,540,922
Property taxes, levied for capital outlay	15,727,975	8,187,986	2,373,275	3,059,965	10,091,054
Investment income	3,499,775	1,566,478	574,560	732,065	404,459
Unrestricted state aid	38,172,517	38,140,470	36,282,702	35,297,650	35,007,040
Unrestricted federal aid	1,591,132	1,352,372	1,224,573	1,450,308	1,300,326
Transfers	25,866,030				
Total general revenues and transfers	<u>243,319,250</u>	<u>202,370,901</u>	<u>196,928,327</u>	<u>180,665,573</u>	<u>193,351,545</u>
Changes in Net Position	<u>\$ 54,762,022</u>	<u>\$ 32,423,178</u>	<u>\$ 21,059,848</u>	<u>\$ 13,093,533</u>	<u>\$ 13,741,480</u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
GENERAL REVENUES AND TOTAL CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Accrual basis of accounting)

	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Net (Expense)/Revenue	\$ (188,595,019)	\$ (193,309,677)	\$ (214,785,890)	\$ (198,111,398)	\$ (216,373,819)
General Revenues:					
Taxes:					
Property taxes, levied for general purposes	120,551,271	129,017,671	127,589,580	124,543,508	135,372,331
Property taxes, levied for debt service	29,736,719	33,018,404	35,177,583	58,885,879	69,711,445
Property taxes, levied for capital outlay	16,979,642	9,476,376	11,078,942	15,037,946	16,272,119
Investment income	493,122	530,349	599,421	1,283,196	1,202,937
Unrestricted county aid					229,750
Unrestricted state aid	34,191,280	32,456,652	33,672,103	35,244,246	28,969,013
Unrestricted federal aid	667,006	748,901	618,328	1,212,659	4,059,463
Total general revenues	<u>202,619,040</u>	<u>205,248,353</u>	<u>208,735,957</u>	<u>236,207,434</u>	<u>255,817,058</u>
Changes in Net Position	<u>\$ 14,024,021</u>	<u>\$ 11,938,676</u>	<u>\$ (6,049,933)</u>	<u>\$ 38,096,036</u>	<u>\$ 39,443,239</u>

Source: The source of this information is the District's financial records.

(Concluded)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified accrual basis of accounting)

	Fiscal Year Ended June 30				
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
General Fund:					
Nonspendable	\$	\$	\$ 2,153,417	\$ 2,206,022	\$ 86,878
Restricted	6,807,952		856,913	722,228	555,684
Unassigned	35,164,590	44,535,635	24,257,608	17,636,814	15,550,600
Total General Fund	\$ 41,972,542	\$ 44,535,635	\$ 27,267,938	\$ 20,565,064	\$ 16,193,162
All Other Governmental Funds:					
Nonspendable	\$ 158,885	\$ 148,554	\$ 132,688	\$ 218,936	\$ 196,020
Restricted	73,438,469	89,664,704	84,040,300	29,835,903	31,030,425
Unassigned	(1,201,279)	(1,384,638)		(8,100)	(34,833)
Total all other governmental funds	\$ 72,396,075	\$ 88,428,620	\$ 84,172,988	\$ 30,046,739	\$ 31,191,612

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified accrual basis of accounting)

	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
General Fund:					
Nonspendable	\$ 25,774	\$ 1,601,786	\$ 39,353	\$ 15,100,900	\$
Unassigned	14,984,466	10,678,050	14,121,100	16,281,917	
Reserved					13,670,922
Unreserved					3,907,668
Total General Fund	<u>\$ 15,469,896</u>	<u>\$ 12,691,009</u>	<u>\$ 14,160,453</u>	<u>\$ 31,382,817</u>	<u>\$ 17,578,590</u>
All Other Governmental Funds:					
Nonspendable	\$ 186,147	\$ 171,918	\$ 230,174	\$ 168,596	\$
Restricted	27,216,620	26,091,264	72,266,270	78,755,539	
Unassigned	(45,894)	(49,051)	(265,064)	(1,319,162)	
Reserved					194,383
Unreserved, reported in:					
Special revenue funds					13,707,372
Capital projects funds					10,023,791
Debt service fund					8,444,949
Total all other governmental funds	<u>\$ 27,356,873</u>	<u>\$ 26,214,131</u>	<u>\$ 72,231,380</u>	<u>\$ 77,604,973</u>	<u>\$ 32,370,495</u>

Source: The source of this information is the District's financial records.

Note: The provisions of the Governmental Accounting Standards Board (GASB) Statement No. 54 were adopted in fiscal year 2011. The standard replaces the previous reserved and unreserved fund balance categories with the following five fund balance classifications: nonspendable, restricted, committed, assigned, and unassigned fund balance.

(Concluded)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
GOVERNMENTAL FUNDS REVENUES
LAST TEN FISCAL YEARS
(Modified accrual basis of accounting)

	Fiscal Year Ended June 30				
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Federal sources:					
Federal grants	\$ 13,156,864	\$ 15,205,346	\$ 13,946,836	\$ 13,200,035	\$ 13,335,049
National School Lunch Program	4,762,414	4,725,622	4,532,738	4,523,402	4,219,458
Total federal sources	<u>17,919,278</u>	<u>19,930,968</u>	<u>18,479,574</u>	<u>17,723,437</u>	<u>17,554,507</u>
State sources:					
State equalization assistance	25,535,891	26,360,969	25,651,137	23,640,801	24,598,190
State grants	2,029,341	2,126,238	121,881	148,868	89,285
School Facilities Board	142,747	186,044	184,934	423,506	820,397
Other revenues	12,493,879	11,593,457	10,446,631	11,233,343	9,588,453
Total state sources	<u>40,201,858</u>	<u>40,266,708</u>	<u>36,404,583</u>	<u>35,446,518</u>	<u>35,096,325</u>
Local sources:					
Property taxes	171,852,169	161,593,653	158,319,968	151,538,134	156,732,246
Food service sales	4,622,098	4,600,324	4,570,267	4,665,826	4,344,038
Investment income	3,049,008	1,506,837	526,224	346,431	231,665
Other revenues	17,527,681	16,751,786	17,459,861	17,218,897	16,550,558
Total local sources	<u>197,050,956</u>	<u>184,452,600</u>	<u>180,876,320</u>	<u>173,769,288</u>	<u>177,858,507</u>
Total revenues	<u><u>\$ 255,172,092</u></u>	<u><u>\$ 244,650,276</u></u>	<u><u>\$ 235,760,477</u></u>	<u><u>\$ 226,939,243</u></u>	<u><u>\$ 230,509,339</u></u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
GOVERNMENTAL FUNDS REVENUES
LAST TEN FISCAL YEARS
(Modified accrual basis of accounting)

	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Federal sources:					
Federal grants	\$ 12,844,506	\$ 15,938,257	\$ 14,017,649	\$ 13,460,104	\$ 15,437,856
State Fiscal Stabilization (ARRA)				317,354	4,059,463
Education Jobs				5,023,508	
National School Lunch Program	4,229,244	4,296,561	4,263,960	4,370,328	4,077,528
Total federal sources	<u>17,073,750</u>	<u>20,234,818</u>	<u>18,281,609</u>	<u>23,171,294</u>	<u>23,574,847</u>
State sources:					
State equalization assistance	24,021,433	24,256,964	25,977,703	28,752,581	21,210,753
State grants	132,901	273,037	540,605	467,142	416,900
School Facilities Board	84,509				
Other revenues	10,169,847	8,104,875	7,694,400	7,451,345	6,798,580
Total state sources	<u>34,408,690</u>	<u>32,634,876</u>	<u>34,212,708</u>	<u>36,671,068</u>	<u>28,426,233</u>
Local sources:					
Property taxes	167,395,323	169,277,911	172,517,119	200,710,698	212,292,088
County aid					229,750
Food service sales	4,583,563	4,557,054	5,300,664	5,236,956	5,953,610
Investment income	210,236	301,051	278,734	1,004,963	772,592
Other revenues	15,846,567	15,007,077	13,828,760	13,204,753	13,769,136
Total local sources	<u>188,035,689</u>	<u>189,143,093</u>	<u>191,925,277</u>	<u>220,157,370</u>	<u>233,017,176</u>
Total revenues	<u>\$ 239,518,129</u>	<u>\$ 242,012,787</u>	<u>\$ 244,419,594</u>	<u>\$ 279,999,732</u>	<u>\$ 285,018,256</u>

Source: The source of this information is the District's financial records.

(Concluded)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
GOVERNMENTAL FUNDS EXPENDITURES AND DEBT SERVICE RATIO
LAST TEN FISCAL YEARS
(Modified accrual basis of accounting)

	Fiscal Year Ended June 30				
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Expenditures:					
Current -					
Instruction	\$ 107,635,988	\$ 91,143,801	\$ 96,656,781	\$ 94,081,688	\$ 94,441,929
Support services - students and staff	26,562,948	24,775,840	25,183,090	26,100,469	25,795,471
Support services - administration	17,013,228	17,076,219	18,406,546	16,440,773	15,081,500
Operation and maintenance of plant services	24,903,619	24,723,888	25,205,052	26,253,354	24,019,553
Student transportation services	7,800,074	7,045,142	7,634,586	8,148,491	8,259,803
Operation of non-instructional services	13,240,016	13,059,082	14,236,998	13,992,011	12,719,706
Capital outlay	43,972,466	60,062,523	13,956,840	10,297,860	11,472,270
Debt service -					
Interest, premium and fiscal charges	13,252,976	13,226,934	11,309,720	11,730,035	13,025,861
Principal retirement	21,017,806	20,884,510	23,236,023	21,118,256	21,206,218
Payment to refunded bond escrow agent					
Bond issuance costs		669,590	310,586	243,100	
Total expenditures	<u>\$ 275,399,121</u>	<u>\$ 272,667,529</u>	<u>\$ 236,136,222</u>	<u>\$ 228,406,037</u>	<u>\$ 226,022,311</u>
Expenditures for capitalized assets	\$ 31,556,448	\$ 49,372,784	\$ 9,280,224	\$ 3,919,439	\$ 3,962,060
Debt service as a percentage of noncapital expenditures	14%	15%	15%	15%	15%

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
GOVERNMENTAL FUNDS EXPENDITURES AND DEBT SERVICE RATIO
LAST TEN FISCAL YEARS
(Modified accrual basis of accounting)

	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Expenditures:					
Current -					
Instruction	\$ 101,379,242	\$ 108,304,313	\$ 109,461,502	\$ 110,093,348	\$ 122,750,360
Support services - students and staff	20,455,887	20,278,372	20,375,974	22,167,880	22,795,238
Support services - administration	16,017,580	18,045,680	17,050,586	16,606,333	17,027,190
Operation and maintenance of plant services	22,147,180	21,445,449	21,444,896	24,192,366	23,245,880
Student transportation services	8,379,493	8,781,133	9,262,637	9,019,241	9,147,622
Operation of non-instructional services	13,215,555	14,244,468	14,123,546	13,842,184	14,466,608
Capital outlay	13,834,099	54,158,684	107,919,368	28,711,644	25,897,304
Debt service -					
Interest, premium and fiscal charges	14,134,485	16,005,484	14,486,720	13,026,538	15,545,637
Principal retirement	24,471,196	29,740,074	26,885,889	47,910,137	51,876,240
Payment to refunded bond escrow agent				2,085,933	
Bond issuance costs			369,500	796,980	
Total expenditures	<u>\$ 234,034,717</u>	<u>\$ 291,003,657</u>	<u>\$ 341,380,618</u>	<u>\$ 288,452,584</u>	<u>\$ 302,752,079</u>
Expenditures for capitalized assets	\$ 6,003,112	\$ 44,650,197	\$ 94,858,506	\$ 14,584,385	\$ 8,322,513
Debt service as a percentage of noncapital expenditures	17%	19%	17%	23%	23%

Source: The source of this information is the District's financial records.

(Concluded)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
OTHER FINANCING SOURCES AND USES AND NET CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified accrual basis of accounting)

	Fiscal Year Ended June 30				
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Excess (deficiency) of revenues over expenditures	\$ (20,227,029)	\$ (28,017,253)	\$ (375,745)	\$ (1,466,794)	\$ 4,487,028
Other financing sources (uses):					
Proceeds from sale of capital assets		27,053			
General obligation bonds issued			39,635,000		
Refunding bonds issued				28,050,000	
Premium on sale of bonds		16,786,411	6,150,446	1,122,540	
Capital lease agreements			15,558,275		
Transfers in	6,054,202	6,878,267	4,329,327	4,076,854	3,844,475
Transfers out	(8,732,693)	(6,878,267)	(4,349,327)	(4,076,854)	(3,844,475)
Payment to refunded bond escrow agent		(54,960,331)		(28,639,830)	
Issuance of school improvements bonds		42,745,000			
Issuance of refunding bonds		47,080,000			
Total other financing sources (uses)	<u>(2,678,491)</u>	<u>51,678,133</u>	<u>61,323,721</u>	<u>2,551,763</u>	
Special item - Proceeds from sale of capital assets	<u>4,299,551</u>				
Changes in fund balances	<u>\$ (18,605,969)</u>	<u>\$ 23,660,880</u>	<u>\$ 60,947,976</u>	<u>\$ 1,084,969</u>	<u>\$ 4,487,028</u>
	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Excess (deficiency) of revenues over expenditures	\$ 5,483,412	\$ (48,990,870)	\$ (96,961,024)	\$ (8,452,852)	\$ (17,733,823)
Other financing sources (uses):					
General obligation bonds issued			59,000,000	59,000,000	
Refunding bonds issued				31,000,000	
Premium on sale of bonds			2,991,292	2,154,160	
Capital lease agreements			27,373,744	6,593,460	9,151,403
Transfers in	10,016,556	4,686,377	4,597,473	2,075,111	6,409,941
Transfers out	(10,016,556)	(4,686,377)	(4,597,473)	(2,075,111)	(6,409,941)
Payment to refunded bond escrow agent				(32,172,780)	
Total other financing sources (uses)			<u>89,365,036</u>	<u>66,574,840</u>	<u>9,151,403</u>
Changes in fund balances	<u>\$ 5,483,412</u>	<u>\$ (48,990,870)</u>	<u>\$ (7,595,988)</u>	<u>\$ 58,121,988</u>	<u>\$ (8,582,420)</u>

Source: The source of this information is the District's financial records.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NET LIMITED ASSESSED VALUE AND FULL CASH VALUE OF TAXABLE PROPERTY BY CLASS
LAST TEN FISCAL YEARS

<u>Class</u>	<u>Fiscal Year</u>				
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Commercial, Industrial, Utilities and Mining	\$ 1,097,366,510	\$ 1,022,425,765	\$ 983,200,972	\$ 972,696,552	\$ 990,499,452
Agricultural and Vacant	150,702,297	136,672,073	129,084,361	139,211,449	140,688,195
Residential (Owner Occupied)	2,851,039,875	2,720,008,880	2,587,628,373	2,501,359,331	2,446,660,111
Residential (Rental)	1,205,948,606	1,117,746,555	1,039,863,452	906,403,894	779,123,703
Historical Property	1,230,806	1,200,567	1,144,681	1,087,411	849,921
Certain Government Property Improvements	38,773	42,018	74,307	70,768	67,399
Total	\$ 5,306,326,867	\$ 4,998,095,858	\$ 4,740,996,146	\$ 4,520,829,405	\$ 4,357,888,781
Gross Full Cash Value	\$ 62,457,343,421	\$ 59,191,385,923	\$ 54,895,716,821	\$ 50,881,041,132	\$ 43,446,311,231
Ratio of Net Limited Assessed Value to Gross Full Cash Value	8%	8%	9%	9%	10%
Total Direct Rate	3.70	3.97	3.86	3.84	4.11

<u>Class</u>	<u>Fiscal Year</u>				
	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Commercial, Industrial, Utilities and Mining	\$ 1,024,532,175	\$ 1,169,459,743	\$ 1,303,736,413	\$ 1,581,451,109	\$ 1,525,654,452
Agricultural and Vacant	148,742,499	167,914,822	218,927,564	280,602,532	291,448,753
Residential (Owner Occupied)	2,423,307,221	2,734,490,682	3,051,154,820	3,650,775,515	3,730,397,341
Residential (Rental)	588,050,363	326,706,771	364,010,143	419,053,354	400,675,506
Historical Property	809,815	812,610	541,040	436,781	496,451
Total	\$ 4,185,510,719	\$ 4,399,463,209	\$ 4,938,420,218	\$ 5,932,319,291	\$ 5,948,672,503
Gross Full Cash Value	\$ 39,594,749,637	\$ 40,960,626,918	\$ 45,973,224,668	\$ 57,348,835,479	\$ 65,521,183,653
Ratio of Net Limited Assessed Value to Gross Full Cash Value	11%	11%	11%	10%	9%
Total Direct Rate	4.58	4.43	4.00	3.75	3.78

Source: The source of this information is the State and County Abstract of the Assessment Roll, Arizona Department of Revenue.

Note: On November 6, 2012, voters approved Proposition 117, an amendment to the Arizona Constitution. Beginning with Tax Year 2015 (Fiscal Year 2016), both primary and secondary taxes are levied against the net limited assessed value. Primary taxes are used for general District operations. Secondary taxes are used to service District bonded debt requirements and other voter-approved overrides.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
NET FULL CASH ASSESSED VALUE OF TAXABLE PROPERTY BY CLASS
LAST TEN FISCAL YEARS

<u>Class</u>	<u>Fiscal Year</u>				
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Commercial, Industrial, Utilities and Mining	\$ 1,389,585,680	\$ 1,290,333,619	\$ 1,143,780,546	\$ 1,048,494,743	\$ 1,002,917,989
Agricultural and Vacant	228,532,459	207,424,819	180,917,658	177,452,588	159,863,729
Residential (Owner Occupied)	3,308,251,881	3,180,784,049	3,026,658,003	2,944,151,295	2,550,276,824
Residential (Rental)	1,535,753,529	1,408,905,237	1,288,017,388	1,109,586,552	842,264,959
Historical Property	1,748,264	1,657,055	1,497,862	1,392,146	928,541
Certain Government Property Improvements	41,946	95,055	81,443	72,225	67,399
Total	\$ 6,463,913,759	\$ 6,089,199,834	\$ 5,640,952,900	\$ 5,281,149,549	\$ 4,556,319,441
Gross Full Cash Value	\$ 62,457,343,421	\$ 59,191,385,923	\$ 54,895,716,821	\$ 50,881,041,132	\$ 43,446,311,231
Ratio of Net Full Cash Assessed Value to Gross Full Cash Value	10%	10%	10%	10%	10%
Estimated Net Full Cash Value	\$ 56,200,703,548	52,987,393,741	49,391,906,908	45,981,463,434	39,038,479,809
Total Direct Rate	3.70	3.97	3.86	3.84	4.11

<u>Class</u>	<u>Fiscal Year</u>				
	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Commercial, Industrial, Utilities and Mining	\$ 1,028,997,896	\$ 1,171,611,166	\$ 1,310,074,799	\$ 1,819,016,886	\$ 1,916,938,893
Agricultural and Vacant	152,661,736	170,198,253	227,044,993	342,770,214	435,895,590
Residential (Owner Occupied)	2,427,195,332	2,737,541,354	3,057,814,095	3,715,887,079	4,354,159,135
Residential (Rental)	596,144,005	327,329,732	364,685,348	441,222,136	494,065,266
Historical Property	851,441	813,028	541,040	458,123	620,721
Total	\$ 4,205,919,056	\$ 4,407,572,114	\$ 4,960,210,513	\$ 6,319,354,438	\$ 7,201,679,605
Gross Full Cash Value	\$ 39,594,749,637	\$ 40,960,626,918	\$ 45,973,224,668	\$ 57,348,835,479	\$ 65,521,183,653
Ratio of Net Full Cash Assessed Value to Gross Full Cash Value	11%	11%	11%	11%	11%
Estimated Net Full Cash Value	\$ 35,392,685,330	36,472,077,657	40,993,984,337	50,946,527,151	58,205,983,010
Total Direct Rate	4.58	4.43	4.00	3.75	3.78

Source: The source of this information is the State and County Abstract of the Assessment Roll, Arizona Department of Revenue.

Note: On November 6, 2012, voters approved Proposition 117, an amendment to the Arizona Constitution. Beginning with Tax Year 2015 (Fiscal Year 2016), both primary and secondary taxes are levied against the net limited assessed value. The net full cash assessed value is used for determining the District's bonding capacity and as the ceiling for net limited assessed value.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
PROPERTY TAX ASSESSMENT RATIOS
LAST TEN FISCAL YEARS

<u>Class</u>	<u>Fiscal Year</u>				
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Commercial, Industrial, Utilities and Mining	18 %	18 %	18 %	19 %	19 %
Agricultural and Vacant	15	15	15	16	16
Residential (Owner Occupied)	10	10	10	10	10
Residential (Rental)	10	10	10	10	10
Railroad, Private Cars and Airlines	14	15	14	15	16

<u>Class</u>	<u>Fiscal Year</u>				
	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Commercial, Industrial, Utilities and Mining	20 %	20 %	20 %	21 %	22 %
Agricultural and Vacant	16	16	16	16	16
Residential (Owner Occupied)	10	10	10	10	10
Residential (Rental)	10	10	10	10	10
Railroad, Private Cars and Airlines	15	15	15	17	18

Source: The source of this information is the State and County Abstract of the Assessment Roll, Arizona Department of Revenue.

Note: Additional classes of property exist, but do not amount to a significant portion of the District's total valuation, therefore they are not included on this schedule.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
DIRECT AND OVERLAPPING PROPERTY TAX RATES
LAST TEN FISCAL YEARS

Fiscal Year Ended June 30	Overlapping Rates								District Direct Rates		
	State	County	Community College District	Community Facilities Districts	City of Scottsdale	City of Phoenix	City of Tempe	EVIT	Primary	Secondary	Total
	Equalization										
2019	0.47	1.40	1.38	0.06	1.10	2.14	2.42	0.05	2.57	1.14	3.70
2018	0.49	1.40	1.20	0.38	1.08	2.16	2.49	0.05	3.08	0.89	3.97
2017	0.50	1.40	1.24	1.35	1.13	2.17	2.53	0.05	2.86	1.00	3.86
2016	0.51	1.36	1.49	0.82	1.15	1.82	2.52	0.05	2.83	1.00	3.84
2015	0.51	1.32	1.52	0.76	1.24	1.82	2.44	0.05	3.11	1.00	4.11
2014	0.51	1.28	1.53	0.76	1.29	1.82	2.49	0.05	3.35	1.22	4.58
2013	0.47	1.24	1.38	1.30	1.23	1.82	2.14	0.05	3.09	1.34	4.43
2012	0.43	1.24	1.21	0.78	1.09	1.82	1.79	0.05	2.75	1.25	4.00
2011	0.36	1.05	0.97	0.66	0.90	1.82	1.40	0.05	2.40	1.35	3.75
2010	0.33	0.99	0.88	0.52	0.74	1.82	1.40	0.05	2.44	1.34	3.78

Source: The source of this information is the Property Tax Rates and Assessed Values, Arizona Tax Research Foundation.

Notes: 1) There was no state equalization tax rate overlap prior to 2010.

2) The Community Facilities District's rates represent a weighted average of the combined tax rates of all five community facilities districts located inside the District.

**SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
PRINCIPAL PROPERTY TAXPAYERS
CURRENT FISCAL YEAR AND FISCAL YEAR NINE YEARS PRIOR**

<u>Taxpayer</u>	<u>2019</u>		<u>2010</u>	
	<u>Net Limited Assessed Valuation</u>	<u>Percentage of District's Net Limited Assessed Valuation</u>	<u>Net Full Cash Assessed Valuation</u>	<u>Percentage of District's Net Full Cash Assessed Valuation</u>
Arizona Public Service Company	\$ 48,102,410	0.91 %		%
Host Camelback I LLC	34,571,968	0.65		
Scottsdale Fashion Square LLC	25,718,153	0.48		
Xhr Scottsdale Ranch LLC	15,721,499	0.30		
Portales Corporate Center LLC	14,324,036	0.27		
Scottsdale Fashion Square LLC	13,491,639	0.25		
Qwest Corporation (b)	12,772,881	0.24		
Stockdale Galleria Project Owner LLC	11,417,896	0.22		
Omni Montelucia LLC	11,275,507	0.21		
Sonoran Village LLC	10,675,465	0.20		
Gainey Drive Associates			26,771,096	0.37
Portales Corporate Center LLC			25,785,584	0.36
JEMB Scottsdale LLC DC Ranch LLC			22,213,400	0.31
DC Ranch LLC			22,151,770	0.31
Scottsdale Fiesta Retail Center LLC KBS TRS Fund IV			17,529,320	0.24
KBS TRS Fund IV			16,079,131	0.22
Montelucia Hotel LLC Drug (AZ) QRS 14-42 Inc.			15,563,796	0.21
Drug (AZ) QRS 14-42 Inc.			15,164,132	0.21
RCC North LLC			14,300,000	0.20
Five Star Development Resort Communities LLC			14,180,247	0.20
Total	<u>\$ 198,071,454</u>	<u>3.73</u>	<u>\$ 189,738,476</u>	<u>2.63 %</u>

Source: The source of this information is the Maricopa County Assessor's records.

Note: On November 6, 2012, voters approved Proposition 117, an amendment to the Arizona Constitution. Beginning with Tax Year 2015 (Fiscal Year 2016), both primary and secondary taxes are levied against the net limited assessed value.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS

Fiscal Year Ended June 30	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Fiscal Years	Collected to the End of the Current Fiscal Year	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2019	\$ 195,501,329	\$ 186,037,202	95.16 %	\$	\$ 186,037,202	95.16 %
2018	187,082,999	176,777,893	94.49	10,269,161	187,047,054	99.98
2017	183,177,675	172,416,394	94.13	10,705,902	183,122,296	99.97
2016	174,672,995	171,784,675	98.35	2,846,113	174,630,788	99.98
2015	180,985,544	170,131,504	94.00	10,834,069	180,965,573	99.99
2014	191,253,984	180,236,461	94.24	11,005,154	191,241,615	99.99
2013	194,571,811	182,955,919	94.03	11,609,749	194,565,668	100.00
2012	197,438,367	185,889,225	94.15	9,258,965	195,148,190	98.84
2011	227,752,165	217,680,125	95.58	10,059,718	227,739,843	99.99
2010	242,359,809	220,594,794	91.02	12,760,916	233,355,710	96.28

Source: The source of this information is the Maricopa County Treasurer's records.

Notes: 1) Amounts collected are on a cash basis.

2) Unsecured personal property taxes are not included in this schedule because the dates of the monthly rolls vary each year. On the average, 90% of unsecured property taxes are collected within 90 days after the due date.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS

Fiscal Year Ended June 30	General Obligation Bonds						Total Outstanding Debt				
	General Obligation Bonds	Less: Amounts Restricted for Principal	Total	Percentage of Estimated Actual Value (Full Cash Value)	Per Capita	Capital Leases	Total	Percentage of Estimated Actual Value (Full Cash Value)	Per Capita	Percentage of Personal Income	
2019	\$263,222,969	\$ 1,274,508	\$ 261,948,461	0.42 %	\$ 1,054	\$ 33,318,379	\$296,541,348	0.47 %	\$ 1,193	N/A %	
2018	283,098,204	2,969,923	280,128,281	0.47	995	36,444,935	319,543,139	0.54	1,135	0.17	
2017	252,171,253	6,516,362	245,654,891	0.45	874	39,478,195	291,649,448	0.53	1,038	0.16	
2016	225,533,675	5,972,699	219,560,976	0.43	781	26,079,693	251,613,368	0.49	895	0.14	
2015	243,725,829	4,556,953	239,168,876	0.55	852	28,466,699	272,192,528	0.63	970	0.16	
2014	262,078,750	4,340,944	257,737,806	0.65	920	30,871,667	292,950,417	0.74	1,046	0.20	
2013	287,045,000	7,266,459	279,778,541	0.68	985	33,226,613	320,271,613	0.78	1,128	0.22	
2012	311,050,000	11,064,863	299,985,137	0.65	1,057	38,000,437	349,050,437	0.76	1,229	0.24	
2011	252,550,000	8,442,094	244,107,906	0.43	858	13,007,582	265,557,582	0.46	934	0.19	
2010	271,585,000	31,955,000	239,630,000	0.37	911	8,244,259	279,829,259	0.43	1,064	0.19	

Source: The source of this information is the District's financial records.

Note: N/A indicates that the information is not available.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
JUNE 30, 2019

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable to School District</u>	<u>Estimated Amount Applicable to School District</u>
Overlapping:			
Maricopa Community College District	\$ 380,740,000	13.13 %	\$ 49,991,162
Maricopa County Special Health Care District	497,125,000	13.13	65,272,513
DC Ranch Communities Facilities District	9,820,000	100.00	9,820,000
McDowell Mountain Ranch Community Facilities District	5,040,000	100.00	5,040,000
Scottsdale Mountain Community Facilities District			-
Via Linda Road Community Facilities District	990,000	51.02	505,098
Waterfront Community Facilities District	2,950,000	100.00	2,950,000
City of Scottsdale	525,465,000	61.82	324,842,463
City of Phoenix	1,149,785,000	5.93	68,182,251
City of Tempe	433,282,000	0.75	3,249,615
Subtotal, Overlapping Debt			<u>529,853,102</u>
Direct:			
Scottsdale Unified School District No. 48			<u>296,541,348</u>
Total Direct and Overlapping Governmental Activities Debt			<u>\$ 826,394,450</u>

DIRECT AND OVERLAPPING GENERAL BONDED DEBT RATIOS

Net Direct General Obligation Bonded Debt		
As a Percentage of Net Limited Assessed Valuation		3.99 %
Net Direct and Overlapping General Bonded Debt		
Per Capita	\$ 3,169	
As a Percentage of Net Limited Assessed Valuation		12.19 %
As a Percentage of Gross Full Cash Value		1.26 %

Source: The source of this information is the District's records and the State and County Abstract of the Assessment Roll, Arizona Department of Revenue and the applicable governmental unit.

Notes: 1) Estimated percentage of debt outstanding applicable to the District is calculated based on a portion of the District's net limited assessed valuation as a percentage of the net limited assessed valuation of the overlapping jurisdiction.

**SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS**

Class B Bond Legal Debt Margin Calculation for Fiscal Year 2019:

Net full cash assessed valuation	\$ 6,463,913,759
Debt limit (20% of assessed value)	1,292,782,752
Debt applicable to limit	<u>258,116,724</u>
Legal debt margin	<u><u>\$ 1,034,666,028</u></u>

Total Legal Debt Margin Calculation for Fiscal Year 2019:

Net full cash assessed valuation	\$ 6,463,913,759
Debt limit (30% of assessed value)	1,939,174,128
Debt applicable to limit	<u>258,116,724</u>
Legal debt margin	<u><u>\$ 1,681,057,404</u></u>

Fiscal Year Ended June 30

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Debt Limit	\$ 1,939,174,128	\$ 1,826,759,950	\$ 1,692,285,870	\$ 1,056,229,910	\$ 1,366,895,832
Total net debt applicable to limit	<u>258,116,724</u>	<u>276,353,750</u>	<u>247,430,000</u>	<u>225,533,675</u>	<u>243,725,829</u>
Legal debt margin	<u><u>\$ 1,681,057,404</u></u>	<u><u>\$ 1,550,406,200</u></u>	<u><u>\$ 1,444,855,870</u></u>	<u><u>\$ 830,696,235</u></u>	<u><u>\$ 1,123,170,003</u></u>
Total net debt applicable to the limit as a percentage of debt limit	13%	15%	15%	21%	18%
	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Debt Limit	\$ 1,261,775,717	\$ 1,322,271,634	\$ 1,488,063,154	\$ 1,895,806,331	\$ 2,160,503,882
Total net debt applicable to limit	<u>262,078,750</u>	<u>287,045,000</u>	<u>311,050,000</u>	<u>252,550,000</u>	<u>271,585,000</u>
Legal debt margin	<u><u>\$ 999,696,967</u></u>	<u><u>\$ 1,035,226,634</u></u>	<u><u>\$ 1,177,013,154</u></u>	<u><u>\$ 1,643,256,331</u></u>	<u><u>\$ 1,888,918,882</u></u>
Total net debt applicable to the limit as a percentage of debt limit	21%	22%	21%	13%	13%

Source: The source of this information is the District's financial records.

- Notes:** 1) The District's general obligation bonds are subject to two limits; the Constitutional debt limit (total debt limit) on all general obligation bonds outstanding and the statutory debt limit on Class B bonds outstanding. The calculations of the debt margins are presented in detail for the current fiscal year only.
- 2) Prior to FY17, net bond premium was restricted by amount and not subject to the statutory debt limit. Beginning with FY17, any additional net premium used for capital projects, bond counsel, printing and preparation of offering documents, a financial advisor, paying agent costs or to pay down debt is counted against both debt limits with the exception of amounts of premium deposited into the Debt Service Fund or a refunding escrow to pay interest payments.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
COUNTY-WIDE DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST 10 CALENDAR YEARS

<u>Year</u>	<u>Population</u>	<u>Personal Income (thousands)</u>	<u>Per Capita Income</u>	<u>Unemployment Rate</u>	<u>Estimated District Population</u>
2018	4,294,460	\$ N/A	\$ N/A	4.1 %	248,643
2017	4,221,684	185,613,641	43,845	4.4	281,500
2016	4,137,076	185,111,698	43,628	4.5	281,000
2015	4,087,191	175,437,829	42,092	5.5	281,200
2014	4,008,651	168,483,421	41,222	5.1	280,750
2013	4,009,412	147,700,000	27,552	6.2	280,000
2012	3,824,058	147,374,500	38,238	9.1	283,918
2011	3,843,370	142,864,275	37,352	8.4	283,918
2010	4,023,331	142,091,618	35,319	9.1	284,440
2009	3,862,036	147,122,078	37,168	8.7	263,061

Sources: The source of the "Personal Income" and "Per Capita" information is the Bureau of Economic Analysis. The source of the "Population" and "Unemployment Rate" information from 2009 through 2010 is the University of Arizona, Eller College of Management, Economic and Business Research Center. For 2011 through 2018, the source of the information is the Arizona Office of Employment and Population Statistics.

Note: N/A indicates that the information is not available.

**SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
PRINCIPAL EMPLOYERS
CURRENT FISCAL YEAR AND FISCAL YEAR NINE YEARS PRIOR**

Employer	2019		2010	
	Employees	Percentage of Total Employment	Employees	Percentage of Total Employment
Banner Health Systems	43,102	1.54	13,973	0.64
State of Arizona	37,655	1.35 %	59,348	2.73 %
Wal-Mart Stores Inc.	34,300	1.23	29,500	1.36
Kroger	20,680	0.74	9,837	0.45
Wells Fargo Company	15,637	0.56	9,990	0.46
City of Phoenix	14,439	0.52	12,917	0.59
Maricopa County	13,179	0.47	13,860	0.64
Arizona State University	12,715	0.46	11,200	0.52
Raytheon Missile Systems	12,000	0.43	9,700	0.45
Honor Health	11,116	0.40		
JP Morgan	10,400	0.37		
Intel	10,300	0.37	10,000	0.46
Total	235,523	8.43 %	170,325	8.30 %
Total employment	2,792,500		2,173,650	

Sources: The source of this county-wide information is the Business Journal Book of Lists.
The source of the "Total employment" for 2018 is the U.S. Department of Labor, Bureau of Labor Statistics, by Arizona Department of Administration, Office of Employment and Population Statistics.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY TYPE
LAST TEN FISCAL YEARS

	Full-time Equivalent Employees as of June 30				
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
Supervisory					
Consultants/supervisors of instruction	16	16	15	15	15
Principals	29	30	30	29	29
Assistant principals	39	39	42	36	36
Total supervisory	<u>84</u>	<u>85</u>	<u>87</u>	<u>80</u>	<u>80</u>
Instruction					
Teachers	1,276	1,276	1,299	1,213	1,256
Other professionals (instructional)	61	42	45	47	48
Aides	346	341	294	306	353
Total instruction	<u>1,683</u>	<u>1,659</u>	<u>1,638</u>	<u>1,566</u>	<u>1,657</u>
Student Services					
Librarians	11	9	30	29	29
Technicians	75	54	59	60	60
Total student services	<u>86</u>	<u>63</u>	<u>89</u>	<u>89</u>	<u>89</u>
Support and Administration					
Service Workers	469	441	414	431	440
Other Laborers	330	316	334	386	384
Total support and administration	<u>799</u>	<u>757</u>	<u>748</u>	<u>817</u>	<u>824</u>
Total	<u><u>2,652</u></u>	<u><u>2,564</u></u>	<u><u>2,562</u></u>	<u><u>2,552</u></u>	<u><u>2,650</u></u>

(Continued)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY TYPE
LAST TEN FISCAL YEARS

	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Supervisory					
Consultants/supervisors of instruction	15	18	14	15	14
Principals	30	30	30	29	31
Assistant principals	36	36	43	38	38
Total supervisory	<u>81</u>	<u>84</u>	<u>87</u>	<u>82</u>	<u>83</u>
Instruction					
Teachers	1,308	1,443	1,437	1,402	1,480
Other professionals (instructional)	51		193	118	113
Aides	368	329	305	353	317
Total instruction	<u>1,727</u>	<u>1,772</u>	<u>1,935</u>	<u>1,873</u>	<u>1,910</u>
Student Services					
Librarians	28	13	2	9	11
Technicians	60	22	43	27	28
Total student services	<u>88</u>	<u>35</u>	<u>45</u>	<u>36</u>	<u>39</u>
Support and Administration					
Service Workers	442	342	524	447	569
Other Laborers	402	708	341	353	255
Total support and administration	<u>844</u>	<u>1,050</u>	<u>865</u>	<u>800</u>	<u>824</u>
Total	<u><u>2,740</u></u>	<u><u>2,941</u></u>	<u><u>2,932</u></u>	<u><u>2,791</u></u>	<u><u>2,856</u></u>

Source: The source of this information is District personnel records.

(Concluded)

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
OPERATING STATISTICS
LAST TEN FISCAL YEARS

Fiscal Year Ended June 30	Average Daily Membership	Operating Expenditures	Cost per Pupil	Percentage Change	Expenses	Cost per Pupil	Percentage Change	Teaching Staff	Pupil-Teacher Ratio	Percentage of Free/Reduced Students
2019	21,503	\$ 197,155,873	\$ 9,169	14.23 %	\$ 229,930,962	\$ 10,693	11.93 %	1,683	12.8	28.0 %
2018	22,155	177,823,972	8,026	(3.58)	211,660,585	9,554	0.51	1,659	13.4	24.7
2017	22,502	187,323,053	8,325	2.06	213,898,708	9,506	3.01	1,638	13.7	26.7
2016	22,684	185,016,786	8,156	3.22	209,321,388	9,228	(3.49)	1,566	14.5	26.8
2015	22,820	180,317,962	7,902	3.40	218,184,080	9,561	0.65	1,657	13.8	27.5
2014	23,762	181,594,937	7,642	(3.29)	225,712,617	9,499	(1.18)	1,727	13.8	31.0
2013	24,184	191,099,415	7,902	0.58	232,467,246	9,612	(7.01)	1,772	13.6	27.9
2012	24,402	191,719,141	7,857	(0.54)	252,254,001	10,337	7.31	1,935	12.6	26.3
2011	24,802	195,921,352	7,899	(4.08)	238,913,452	9,633	(4.03)	1,873	13.2	25.7
2010	25,432	209,432,898	8,235	2.10	255,259,418	10,037	1.40	1,910	13.3	24.7

Source: The source of this information is the District's financial records.

Notes: Operating expenditures are total expenditures less debt service and capital outlay.

SCOTTSDALE UNIFIED SCHOOL DISTRICT NO. 48
CAPITAL ASSETS INFORMATION
LAST TEN FISCAL YEARS

	Fiscal Year Ended June 30									
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
<u>Schools</u>										
<u>Elementary</u>										
Buildings	154	154	163	163	163	163	163	163	166	166
Square feet	1,383,237	1,383,237	1,427,918	1,427,918	1,427,918	1,427,918	1,427,918	1,427,918	1,399,949	1,399,949
Capacity	14,692	14,692	15,336	15,336	15,336	15,336	15,336	15,336	15,336	15,336
Enrollment	9,241	9,241	11,845	11,845	11,845	11,845	11,845	11,707	12,816	13,694
<u>Middle</u>										
Buildings	62	62	62	62	62	62	62	62	78	78
Square feet	960,988	960,988	960,988	960,988	960,988	960,988	960,988	852,118	859,360	859,360
Capacity	9,608	9,608	9,608	9,608	9,608	9,608	9,608	8,592	8,592	8,592
Enrollment	5,336	5,336	5,813	5,813	5,813	5,813	5,813	4,277	4,349	4,566
<u>High</u>										
Buildings	48	48	48	48	48	48	48	48	48	48
Square feet	1,729,392	1,729,392	1,729,392	1,729,392	1,729,392	1,729,392	1,729,392	1,729,392	1,729,392	1,729,392
Capacity	11,784	11,784	11,784	11,784	11,784	11,784	11,784	11,784	11,784	11,784
Enrollment	8,202	8,202	8,551	8,551	8,551	8,551	8,551	8,731	8,724	8,724
<u>Other</u>										
Buildings	4	4	4	4	4	4	4	4	4	4
Square feet	33,998	33,998	33,998	33,998	33,998	33,998	33,998	33,998	33,998	33,998
Capacity	250	250	250	250	250	250	250	250	250	250
Enrollment	52	52	59	59	59	59	59	59	82	98
<u>Administrative</u>										
Buildings	5	5	5	5	4	4	4	4	3	3
Square feet	49,760	49,760	49,760	49,760	36,651	36,651	36,651	36,651	35,000	35,000
<u>Transportation</u>										
Garages	2	2	2	2	2	2	2	2	2	2
Buses	217	217	226	226	226	226	226	218	211	202
<u>Athletics</u>										
Football fields	5	5	5	5	5	5	5	5	5	5
Soccer fields	7	7	7	7	7	7	7	7	7	7
Running tracks	5	5	5	5	5	5	5	5	5	5
Baseball/softball	62	62	62	62	62	62	62	62	63	63
Playgrounds	67	67	67	67	67	67	67	67	67	22

Source: The source of this information is the District's facilities records.