

**Form A: Applicant Info Sheet**  
**2023–24 California Community Schools Partnership Program:**  
**Implementation Grant, Cohort 3**

Please complete the following:

**Local Educational Agency (LEA) Name:** Live Oak Elementary School District

**LEA's County-District-School Code:** 44697650000000

**Primary Contact:**

**Name:** Dr. Daisy Morales  
**Title:** Superintendent  
**Phone:** 831-475-6333 or cell 408-857-4767  
**Email:** dmorales@losd.ca

**Secondary Contact:**

**Name:** Gabriela Cruz  
**Title:** Community School Coordinator  
**Phone:** 831-475-6333  
**Email:** gcruz@losd.ca

**Fiscal Contact:**

**Name:** Hanwool Kim  
**Title:** Assistant Superintendent of Business Services  
**Phone:** 831-475-6333  
**Email:** hkim@losd.ca

If applicable, as described in California *Education Code (EC)* Section 8901(i)(2), if the LEA applicant is not a qualifying entity itself but is applying on behalf of schools that are qualifying entities, list the school(s) on whose behalf the LEA is applying and the factors that warrant the school's consideration, including but not limited to, fulfilling an exceptional need or providing service to a particular target population:

We would like to be a consortium of schools (all our schools) within our LEA. Our schools need factors to be addressed by the community schools are as follows:

**Shoreline Middle School** has 62% of students considered socioeconomically disadvantaged, 20% have a disability, 19% are classified as English Learners, and .08% are Long-term English Learners. Shoreline's overall chronic absenteeism rate is very high at 28.8%. The majority of students are below grade level standards in English Language Arts at 54% and at 70% for Mathematics. Of great concern, 91% of English Learners are below standard in ELA and 96% are below standard in Math.

**Del Mar Elementary School** has 51% of students considered socioeconomically disadvantaged, 19% have a disability, and 30% are classified as English Learners. Del Mar's overall chronic absenteeism rate is very high at 40.4%. The majority of students are below grade level standards in English Language Arts at 53% and at 62% for Mathematics. Of great concern, 85% of English Learners are below standard in ELA and 87% are below standard in Math.

**Green Acres Elementary School** has 51% of students considered socioeconomically disadvantaged, 21% have a disability, and 23% are classified as English Learners. Green Acres' overall chronic absenteeism rate is very high at 28.3%. The majority of students are below grade level standards in English Language Arts at 46% and at 62% for Mathematics. Of great concern, 84% of English Learners are below standard in ELA and 91% are below standard in Math.

**Live Oak Elementary School** has 52% of students considered socioeconomically disadvantaged, 14% have a disability, and 39% are classified as English Learners. Live Oak's overall chronic absenteeism rate is very high at 37.9%. The majority of students are below grade level standards in English Language Arts at 47% and at 58% for Mathematics. Of great concern, 68% of English Learners are below standard in ELA and 83% are below standard in Math.

**Ocean Alternative School** has 37% of students considered socioeconomically disadvantaged, 7% have a disability, and 4% are classified as English Learners. The majority of students are below grade level standards in English Language Arts at 46% and at 70% for Mathematics.

If applicable, if the LEA is applying as part of a consortium, as described in *EC 8901(c)*, list the additional LEA(s) and/or cooperating agency(ies) that form the consortium:

We are one LEA with all schools applying. We are requesting to be a consortium of schools doing this work.

If applicable, list the cooperating agency (including county behavioral health agency, federal Head Start or Early Head Start program or other government-funded early childhood program or agency or childcare program or agency within a public institution of higher education), as described in *EC 8901(d)*, with which the LEA will partner:

Live Oak Elementary School District (LOSD) whole-heartedly embraces the Community School strategy. The district has brought together Community-Based Organizations (CBOs) and created the LOSD Community Partner Consortium to facilitate the integration of our CBOs and their services into our schools.



Our CBOs are in full support of all our schools becoming Community Schools and being included in the LEA consortium. Here is a list of our CBOs who are committed to continue partnering with the district. Some wrote letters of support and commitment:

First District Supervisor, Manu Koenig - [link to letter of support](#)  
Santa Cruz County Office of Education - [link to letter of support](#)  
Santa Cruz Central Fire - [link to letter of support](#)  
Santa Cruz Cradle to Career - [link to support letter](#)  
Live Oak Education Foundation - [link to support letter](#)  
Arts Council of Santa Cruz - [link to support letter](#)  
Life Lab Org - [link to support letter](#)  
O'Neill Sea Odyssey - [link to support letter](#)  
Santa Cruz Community Health - [link to support letter](#)  
Second Harvest Food Bank - [link to support letter](#)  
First Five of Santa Cruz - [link to support letter](#)  
Boys & Girls Club - [link to support letter](#)  
Salud y Cariño - [link to support letter](#)  
Santa Clara County Office of Education Migrant Education Program - [link to support letter](#)  
United Way of Santa Cruz  
Senderos  
Live Oak Family Resource Center  
Soquel Creek Water District's  
Live Like Coco  
Portola Library  
Dientes  
Friends of Santa Cruz Parks  
Live Oak Little League  
Positive Discipline CR  
Santa Cruz County College and Career Collaborative

### **Statement of agreement**

I support this application for a California Community Schools Partnership Program (CCSPP) implementation grant. As a condition of funding, I assure that the LEA applying for the CCSPP implementation grant will adhere to the intent and letter of the California Community Schools Partnership Act as part of California *EC* sections 8900–8902; the California Community Schools Framework; the assurances, certifications, terms and conditions included in the Request for Applications; and the grant requirements and specifications identified in the Request for Applications. By signing/typing my name electronically, I am agreeing that my electronic signature is the legal equivalent of my manual signature on this Form and demonstrates my agreement to comply with all CCSPP application items (the 2023–24 CCSPP Application Questionnaire, Project Abstract, LEA and Site Participation Sheet, Implementation Plan[s], Artifacts, and Budget Worksheet).

Add pages and/or signature lines as needed to ensure each LEA and school site identified in Attachment I: CCSPP LEA and Site Participation Sheet has signed this form. Sign and date below.

LEA Name: Live Oak Elementary School District

DocuSigned by:  
Dr. Daisy Morales  
Click or tap here to enter text. 2/5/2024  
E-Signature of LEA Superintendent - Dr. Daisy Morales Date

School site 1 Name: Shoreline Middle School

DocuSigned by:  
Colleen Martin  
Click or tap here to enter text. 2/2/2024  
E-Signature of Site Principal - Colleen Martin Date

School site 2 Name: Live Oak Elementary

DocuSigned by:  
Greg Stein  
Click or tap here to enter text. 2/5/2024  
E-Signature of Site Principal - Greg Stein Date

School site 3 Name: Del Mar Elementary

DocuSigned by:  
Maria Y. Leon  
Click or tap here to enter text. 2/2/24  
E-Signature of Site Principal - Maria Y. Leon Date

School site 4 Name: Green Acres Elementary

DocuSigned by:  
Rebecca Dominguez  
Click or tap here to enter text. 2/5/2024  
E-Signature of Site Principal - Rebecca Dominguez Date

School site 5 Name: Ocean Alternative

DocuSigned by:  
Mary Sauter  
Click or tap here to enter text. 2/5/2024  
E-Signature of Site Principal - Mary Sauter Date

## **FORM B: LOSD PROJECT ABSTRACT**

All of the schools in Live Oak Elementary School District (LOSD) meet seven out of the eight competitive priorities, the only one lacking is the unduplicated students' percentage. All our schools serve over 50% of unduplicated pupils. LOSD meets all four cornerstone commitments, as shown below.

### **Vision and Community School Alignment**

LOSD is an LEA made up of five schools: three elementary, one middle school, and an alternative school. These schools are dedicated to facilitating community school activities within their respective learning communities, with the support of the district office and community-based organizations. Each school is submitting its unique California Community School Partnership Program (CCSPP) implementation plan application, based on its specific needs and assets. Additionally, they will actively engage in comprehensive professional development and share promising practices and resources. Geographically, the schools are located within 2 miles of each other. We are a small, tightly-knit community with many aspects of the CCSPP framework but need to go deeper and systematically, operationalize all the aspects of fully functioning community schools. Due to our small size and proximity to each other and to be good stewards of the funds provided to us, LOSD does many events at a district level to reach the entire community. Each school has its own culture and continues to provide events and activities to meet the needs of its specific community.

In 2021-2022, LOSD initiated a community school framework that was further developed through discussions and input from our community through the CCSPP planning grant completed in 2023. The culmination of this planning process is reflected in the five implementation plans included with this proposal. LOSD and its schools are committed to maintaining its current activities and expanding initiatives to address evolving needs.

The LOSD Board of Trustees, staff, parents, and community partners, envision that graduates of LOSD *will have the confidence, knowledge, and ability to pursue their dreams and realize their full potential. All students will have the courage, character, and compassion to make a meaningful impact in the world.* [LOSD has refined its core values](#) to include belonging as part of the [diversity, equity, inclusion, and belonging work](#). Belonging is a principle outcome as we *engage the full potential of all individuals, where innovation thrives, and views, beliefs, and values are integrated.*

### **Demonstrated Need at LOSD**

LOSD has significant need in the demonstrated needs elements and through additional data collected during planning. In conducting the asset and needs assessment for each school, the Community School team found that across students, staff, and parents, the top identified areas of need are mental health support, extended enrichment opportunities, and academic support. Student surveys highlighted the following top needs: academic support, after-school enrichment programs including opportunities to engage in low to no-cost sports, and mental health support for students. Parent surveys identified the top needs of mental health support for families, building community connections in and around the school day, and access to vital resources including food, shelter, and basic necessities. Staff surveys indicated the highest needs are professional development, collaborative leadership practices, behavioral supports, and social-emotional learning.

Form A detailed the demographic needs of each school.

The [San Francisco Chronicle](#) (June 28, 2023) wrote an article sharing that the 2023 *Out of Reach Report* published annually by the National Low Income Housing Coalition has stated that the Bay Area and surrounding areas are the least affordable places to live with Santa Cruz County vaulting over the San Francisco area as the most expensive place to live in California. In Santa Cruz, LOSD's service area, 7% of households are overcrowded (multiple families living together in small rental units), almost as high as 8.2% of California according to the American Community Survey 5-Year, 2021. Additionally, over 60% of our families are Hispanic, the race in the county with the highest level of poverty 10.6% compared to the county average of 5.9% (Data Share Santa Cruz County). We know that our schools are our community's most valuable public resource. They provide our children a place to thrive and our families a place to gather and grow together. This further underscores the urgent need for LOSD to expand access to integrated services through a community school approach (CP2).

### **Community School Programs and Services**

LOSD wholeheartedly believes in serving the whole-child. To provide a framework for this alignment, LOSD adopted the whole-child framework from *Design Principles for Schools: Putting the Science of Learning and Development Into Action* created by the Learning Policy Institute (<https://k12.designprinciples.org/why-design-principles>). The framework has five principles: 1) Positive developmental relationships, 2) Environments filled with safety and belonging, 3) Rich learning experiences and knowledge development, 4) Development of skills, habits, and mindsets, and 5) Integrated support systems. These are assisting us in aligning services and resources in full support of a student's development. A team of our teachers worked to show how what [we do aligns to the five principles](#).

We know that a strong student support system cannot make up for a weak instructional program that fails to meet the individual developmental and learning needs of students, holistically including their academic, social, and emotional needs. We endorse effective teaching strategies that elevate student motivation and voice, skill mastery, and independent learning. As part of our plan for continuous improvement, we are developing a systematic walkthrough observation tool to guide and focus our work as we visit classrooms and observe teacher practice. Our strong PBIS system also plays a critical role in boosting student motivation through rewards for positive behavior and academic accomplishments.

These five *Design Principles for Schools* directly align with the Science of Learning Development framework as it includes supportive environmental conditions that foster strong relationships utilizes productive instructional strategies that cognitively challenge students, incorporate social and emotional learning with skills, habits, and mindsets, and all services provided to students are done so in a strategic and tiered support systems of supports. LOSD received the MTSS grant and staff are currently working on certifications and learning about providing a robust support system to students. We advocate for a supportive environment conducive to building solid connections, achieved by staff training in trauma-aware Positive Behavioral Interventions and Supports (PBIS), restorative disciplinary practices, implementing Social-Emotional Learning (SEL) for our students, conducting home visits to strengthen

family ties, and forming partnerships for mental health support, such as with Santa Cruz Community Health.

Our community school framework is grounded in [diversity, equity, inclusion, and belonging \(DEIB\) work](#). We believe diversity to be a fact. Equity is a choice, Inclusion is an action. Belonging is the only outcome. We are ensuring that students have access to what they need and in a space and environment where they can be their own authentic self. Every child and guardian being able to say they belong in our schools is the ultimate goal. With this goal in mind, LOSD has engaged in anti-racist education work. As recipients of the Anti Bias grant this year, we are working with a consultant to assist us in systematically developing policies and protocols to help us address anti-bias and antiracist situations and help us train our educators. Professional development in culturally and linguistically sensitive teaching, understanding cultural archetypes, exploring the sociopolitical landscape, and addressing microaggressions in educational settings would go a long way to ensuring that LOSD delivers impactful, culturally aware, and fitting instruction and breaks down barriers that might keep students from feeling like they don't belong.

### **Community School Pillars**

#### **Integrated student supports**

Our methodology for providing services is that of integration, as it is the only way to fully provide equitable services to students. We are more effective and efficient when we integrate services that address the whole-child. We are providing a loving, caring educational environment where students feel like they belong and where they are well-known and well-served. For the last three years, we have begun the school year using Santa Clara County's initiative of "My Name, My Identity." At all schools, we ensure that all students' names and pronouns are used and respected. Students do various activities in which they share about who they are and how they want to be known. These activities are also provided throughout the year. At three of our schools, through a partnership with Santa Cruz Community Health, we have added three social workers to support the high social and mental health needs. We are pursuing a partnership with an optometrist to expedite eye exams and glasses students need.

#### **Extended learning time and opportunities**

With the ELOP funding provided by the state, we have been able to provide parents with something they have been requesting for many years, full childcare. We are currently providing extended learning opportunities from 7:30 am to 6:00 pm and serving 505 students, which is 41% of our K-6 students. We are also providing extended opportunities during other breaks during the school year and providing a robust summer school program. This coming year's focus is math with an engaging Olympics Theme. LOSD has created its own program and hired the staff. The afterschool program consists of three components: homework assistance, physical activity, and enrichment. The district has partnered with the Live Oak Wrestling Club to provide students with the opportunity to experience and learn the disciplines and skills that come with learning to wrestle. Tae Kwon Doe, provided by a community partner, is another class in which students are learning about mindfulness and controlling their bodies. We hired one of our teachers to teach a video club to learn about how to record and produce movies. Another employee is providing Folklorico classes and they will be performing at the end of the quarter. With a partnership with Nourishing Generations,

students are learning about nutrition and following recipes. Our LOSD Nutrition Department, with matching funds, has started a Food Lab program where students learn to take the produce from our Life Labs and make food that is then prepared in our central kitchen for consumption by all students.

#### Family and Community Engagement

In 2022, LOSD embarked on a journey of reaching out to parents in new ways with the focused purpose of hearing their voices and empowering them in decision-making. We spent the year listening and learning from our families who have historically felt unseen and unheard.

During last year's planning process (2022-2023), a strategic plan was created by the Champion parents with facilitation from district leadership. The strategic plan included a FACE Director and a family liaison at each of our schools and six district-wide events, which parents help lead. During this first year, we set out to gain trust and build community amongst our families. We walked the halls, asked curious questions, and made sure to actively make connections with each family. Our goal is to take this next year and dive deeper into building up our connections with families to ensure that all families feel heard and welcomed at LOSD. We currently have three spaces for families and staff to engage in conversation and collaboration for change. These spaces are Racial Equity and Justice, LGBTQIA+, and Families of Special Education community groups. Our district events are:

- Back to school BBQ - 270 attendees == with 24 Community Partners participating (Some of them were –Second Harvest Food Bank, Adult Education, Public Libraries, Live Oak Education Foundation, Santa Cruz Sheriff, Central Fire, Mid County Soccer, Life Lab, and many more.)
- Caregiver University - 37 attendees == with 9 Community Partners participating (Some of them were Santa Cruz Health Center, Dientes Community Dental, Arts Now, Second Harvest Food Bank, Harbor High School Leadership and Medical Tech class, Life Lab.)
- December Thank you to caregivers - 150 reached each comprehensive school and 36 at the alternative school
- Amor a la Lectura - 331 attendees == with 5 Community Partners participating (Some of them were Free Books for Kids, Santa Cruz Sheriff, Central Fire, Public Libraries, and Harbor High Leadership Class.)
- Dia del Niño - 971 attendees == with 55 Community Partners participating (Some of them were 50 local businesses including restaurants, stores, and gyms. Central Fire, Santa Cruz Sheriff, Boys and Girls Club, Live Like Coco, Cradle to Career.)
- Parent Square training at each individual school - 30-50 attendees

Also as part of the planning process, the District Community School Advisory Council (D-CSAC) was created and led by our Community School Coordinator who was hired in the spring of 2023. This year, the numbers have increased and so far we have had:

- Back-to-school BBQ - 450 attendees = with 30 Community Partners participating (6 new community Partners included- COE, Free Books for Kids, Dientes, Santa Cruz Health Center, Live Oak Wrestling Club, Live Like Coco, Santa Cruz Immigration.)
- Caregiver University >> renamed Community Wellness Day - 75 attendees = with 8 Community Partners participating including- Harbor High Medical Tech class,



Dientes Community Dental, Santa Cruz Health Center, Second Harvest Food Bank, Life Lab, Live Like Coco, Free Books for Kids, Cradle to Career

- Topics included: Preventative Health with Santa Cruz Community Health, Gardening with Life Lab, Oral Health with Dientes Community Dental, Art with Art Now, Mental Health, and Nutrition.
- Thank you to Parents and Caregivers who served 150+ families and 50+ staff at our sites.

During these events, parents/caregivers are always giving us input on how to better serve the community. Assessments to gauge community school needs were conducted throughout the year. These assessments included input, qualitative and quantitative, with students, parents/family members, and staff to discuss their feelings of belonging at school, their aspirations for a "Community School," their participation in decision-making, strategies for fostering trust, and the required support services. LOSD will continue to encourage conversation with parents, caregivers, and the community to bring in the support and services needed by our families.

The district also created the LOSD Community Partner Consortium with over 25 organizations in the area committed to the work of community schools. The partners have participated in deep dives into the CCSPP framework, including the four pillars, four learning conditions, four cornerstone commitments, and four proven practices.

Also as part of the planning process, the District Community School Advisory Council (D-CSAC) was created and led by our Community School Coordinator who was hired in the spring of 2023.

LOSD, district-wide, received a high response rate on surveys as shown in the chart below. This demonstrates our collective commitment to the community schools model.

Schools	Families	Students TK-2nd	Students 3-5th	Students 6-8th	Staff
Ocean Alternative	79.4%	60%	77.8%	77.8%	100.0%
Shoreline Middle School	75.7%	-----	-----	78.4%	90.4%
Green Acres Elementary	82.8%	91.7%	88.8%	-----	70.5%
Live Oak Elementary	79.8%	94.5%	85.3%	-----	88.6%
Del Mar Elementary	78.2%	84.6%	75.3%	-----	76.2%

The surveys indicated that LOSD has successfully established a solid foundation for a Community School, as evidenced by the data presented below.

Survey questions	Agree/strongly agree
The school uses inclusive settings and socially supportive learning opportunities that celebrate your cultural identity and communicate student belonging.	95% of families 89% of 6-8th grader 93% of 3-5th grader



School-wide activities and events that model and encourage diversity, equity, inclusion, and belonging.	95% of families 91% of 6-8th grade 93% of 3-5th grade
Is the school communication responsive, consistent, and culturally relevant (origin and lifestyle)?	94% of families 90% of 6th-8th graders

### Collaborative leadership and Practices for Educators and Administrators

Through collaborative efforts and leadership among educators and administrators, LOSD has cultivated a district and school culture dedicated to transforming from a traditional educational model to a community-based school that embraces a whole-child approach to foster student success. We are committed to ongoing investment in comprehensive professional development (PD) initiatives aimed at enhancing staff capabilities in addressing students' mental and behavioral health needs, applying trauma-informed strategies, promoting social-emotional learning, and adopting restorative justice methods. Our PD plan encompasses training from the Santa Cruz County Office of Education on PBIS to nurture a positive school environment. Teachers receive training and support on SEL from our MTSS coordinator. The CA MTSS Pathway Certification further educates our team on SEL fundamentals, the impact and advantages of SEL for students, trauma-aware practices, and handling Adverse Childhood Experiences (ACEs). With the help of a future TOSA, we hope to develop a community-based curriculum and align it with our newly adopted Social Studies curriculum. Our community is rich in history and we want to educate our students on the assets in our community.

### **School Climate, Authentic Relationships, Student-Centered Instruction, & Collaborative Decision Making**

We're committed to continuing to provide racially just and restorative school climates through professional development in PBIS, restorative justice practices/strategies, and trauma-sensitive classrooms/schools that provide spaces of belonging. Our teams participate in comprehensive PBIS training from the County Office of Education and our MTSS Coordinator is providing 1:1 support to teachers. We are further receiving training through the CA MTSS Pathway Certification, covering a wide range of topics to improve school climate and practices, including the relationship between MTSS, PBIS, RTI2, and SEL. By concentrating on enhancing the leadership capabilities of our school staff to cultivate a positive, belonging environment, LOSD is developing a resilient and enduring community school model. These initiatives aim to establish a fair, restorative, and culturally responsive student behavior system, alongside schoolwide activities to celebrate achievements and address chronic absenteeism. We are working to empower staff to lead and foster a sustainable community school model. LOSD also informs parents and students of attendance policies specified in the Student/Parent Handbook to reduce chronic absenteeism. This year we did a targeted attendance campaign to address this concern. LOSD tracks climate improvements through surveys

LOSD has implemented various strategies to strengthen genuine connections among students, staff, families, and the wider community. The implemented strategies include creating a Family and Community Engagement team led by our Family and Community Engagement Director and now assisted by our Community School

Coordinator (CSC) overseeing 5 Family Liaisons engaging with each school community. LOSD is committed to continuing to invest in our FACE team to continue to serve our families and the community at large. Building relationships begins with open communication, actively listening to the needs and interests of all involved, and purposefully integrating new partners and resources to address those needs. The FACE Team, which includes our FACE Director, CSC, and Family Liaisons, invests in personal interactions with students through home visits and phone calls while encouraging student engagement in decision-making groups. Staff participation in school events further enriches these bonds. The CSC's role will grow to support schools and teachers on a regular basis. LOSD has developed a committed team eager to support and engage with our students, prioritizing emotional connections. The engagement initiatives emphasize asset-driven practices that celebrate the diverse cultures and languages of our students and families to affirm their identity, offering activities like Saga Club, sponsoring cultural events like Dia de los Muertos, and celebrating African American History Month, and Women's History Month.

LOSD emphasizes a collective approach to decision-making, utilizing various platforms, such as the District's Parent Advisory Council / Champion Parents, Racial Justice and Equity parent group, Parents of Multilingual Learners, LGTBIA+ parent group, and Families of Special Education community group. We also have a robust Community Partner Consortium which allows us to collaborate and provide services to the schools. Students enhance their leadership capabilities and engage in governance through the Racial Equity Group and our newly started Civic Club. The participation of parents, staff, the local community, and partners has been crucial in formulating each school's Implementation Plans, ensuring it aligns with the needs of both the schools and its community.

### **Reflection and assessment for continuous improvement**

LOSD is committed to more purposefully engaging with cycles of improvement at each school through doing Plan, Do, Study, Act (PDSA) sessions, a research-based continuous improvement process to identify action steps for improvement tracked by metrics, specific staff responsibilities, and a deadline. Each school has written theories of actions that will be part of their continued growth and development. From those theories and the PDSA sessions, we will see what is working and what is not. This, along with continued work with the needs and assets assessment, will allow us to chart a path forward to providing better services and support for our students and families. We will also continue the following reflection and assessment activities: 1) Community school needs assessment activities, including surveys, focus groups, and asset mapping. 2) SEL assessments are being developed to be administered to students and staff. Consistent administration of these assessments will allow LOSD to pinpoint specific areas of need and identify what has worked well to achieve improvements in SEL competencies. School staff, site administrators, the FACE Director, and the CSC will use this data to change programming and identify needed partners/services. 3) School climate assessments are administered twice each year to students and once a year to staff and parents and guide the development of the upcoming year's Positive Behavioral Interventions and Supports (PBIS) activities to address the highest areas of need. 4) Network quarterly meetings between the FACE Team (director, family liaisons, and CSC) with the County Office of Education Family Engagement coordinator to

collaborate and troubleshoot needs in the community. Also, weekly meetings of the FACE team to discuss how to provide effective and efficient support to schools based on their needs assessments. 5) Community school updates to be included in staff meetings and district professional development days, which occur twice a month. 6) LOSD continues to learn from Anaheim Unified School District leaders, which operates a model community school that excels at implementing the CA Community Schools Framework. 7) LOSD is also participating in the state's Community Engagement Initiative as part of the CA Statewide System of Support for LEAs to authentically engage and learn from one another.

The LOSD leadership team made up of all site principals, directors, and the CSC, conducts annual year reflections and next steps. This also includes plans for the coming year. Each year, we launch the year together with a focus and goal. Each school leader works on their theory of action implementing cycles of Plan-Do-Study-Act (PDSA). Going forward, this process will include revising each school's implementation plan, including the sustainability section.

#### **Four cornerstones commitments**

In LOSD, we are wholeheartedly committed to the CCSPP cornerstones and to serving students in a whole-child approach as we team up with parents in raising globally conscious students supported by our community-based partners. Our dedication to ensuring we lift the assets and strength in our community is evident in the above information. We have placed a dedicated focus on this since 2022, when we created the FACE Strategic Plan, and have been purposeful in providing parents a voice and decision-making authority to request the hiring of a team to support families and the school community. Likewise, in 2021, the Board of Trustees wrote a resolution that was a call to action to embrace an anti-racist model of education. We are working with community partners and consultants to ensure our schools provide environments that are racially just and where restorative practices are used and embraced as an alternative to punitive measures. As we progress on our journey of becoming anti-racist educators, we must provide students with powerful and culturally relevant instruction. The district has invested significant resources in purchasing books that represent our students. This year, we adopted two new curriculums, one for English Language Development and one for Social Studies. As part of the selection process, we utilized an equity rubric to ensure that the curriculum was culturally relevant and sound. Professional development to staff has been provided regularly around the culturally proficient framework. This includes taking a group of 115 staff and parents to the Los Angeles Museum of Tolerance's Anti-Bias School Culture and Climate Institute. In the last two years, as more and more parents and community partners have been invited to the "table" to collaborate with us and make decisions, we are shifting the narrative and empowering parents and families to make decisions for the school communities. We continue to engage with our community so we can serve them well.

# CCSPP - LEA and Site Participation Sheet Instructions

California Department of Education

November 2023

## PURPOSE

The California Community Schools Partnership Program (CCSPP) LEA and Site Participation Sheet lists all the proposed local educational agency (LEA) and school sites planned to be included in the CCSPP Implementation Grant project.

## DOCUMENT INSTRUCTIONS

The Site Participation Sheet requires completion of the following worksheet tabs:

1) LEA Information; and 2) School Information.

**1. LEA Information:** Enter the following information: 1) LEA Name; and 2) Applicant LEA County and District Code. List the applying/lead LEA first followed by the other LEA partners.

**2. School Information:** Enter the following information: 1) The School Site Name; and 2) School Site LEA County-District-School (CDS) Code.

## DOCUMENT SUBMISSION

Email original to the California Department of Education (CDE). For questions regarding this report, email the CDE Community Schools Office at:

[CCSPP@cde.ca.gov](mailto:CCSPP@cde.ca.gov)

**Local Educational Agency (LEA) Information (list applying agency first)**

[illegible]

## School Information

[illegible]

## CCSPP Attachment II: Budget Worksheet - Instructions

California Department of Education - November 2023

### PURPOSE

The California Community Schools Partnership Program (CCSPP) Budget Worksheet is for the CCSPP Implementation Grant, Cohort 3 application.

### DOCUMENT INSTRUCTIONS

The Budget Worksheet requires completion of the following worksheet tabs:

1) Applicant Information; 2) Contact Information; 4) Year 1; 5) Year 2; 6) Year 3; 7) Year 4; and 8) Year 5.

**1. Applicant Information:** Enter the following information: 1) Grantee Local Educational Agency (LEA) Name; 2) Grantee LEA County-District-School (CDS) Code (e.g., 12-12345-1234567); and 3) Total Grant Award Amount.

When all information is complete in all tabs, obtain the Superintendent, or authorized designee's, approval and signature by completing the following: 12) Enter the name and title; 13) Enter the signature of the individual listed in the previous step,\* and 14) Provide the date of approval/signature.

\*If the signature cannot be added to this Excel document, please PDF the Applicant Information worksheet, obtain the signature and submit this Excel document with the PDF signature page together. Note: Applicant Information will auto populate on all other worksheets.

**2. Contact Information:** Enter the following information under SECTION 1: 1) Program Contact Name; 2) Program Contact Title; 3) Program Contact Phone Number; 4) Program Contact Email Address; 5) Fiscal Contact Name; 6) Fiscal Contact Title; 7) Fiscal Contact Phone Number; and 8) Fiscal Contact Email Address.

**3. Budget Summary:** Program information will auto-populate from the Applicant Information tab. Budget information will auto-populate from the annual budget worksheets (Year 1 thru 5 Budget Worksheets).

**4. Year 1:** Program information will auto-populate from the Applicant Information tab. Enter the following information for each proposed line item/cost/expenditure: 1) Object Code; 2) Line Detail and Narrative, including a detailed justification and breakdown/calculation for the expenditure; 3) Enter the proposed cost by spending category: school site, administrative (admin) reserve, or admin reserve-direct services; and 4) District and Community Matching Funds. Matching funds should meet or exceed one-third (33 percent) of the requested grant funds. Enter the Indirect Cost Rate (not to exceed the California Department of Education's approved rate). Expand and add rows as needed.

**5. Year 2:** Program information will auto-populate from the Applicant Information tab. Enter the following information for each proposed line item/cost/expenditure: 1) Object Code; 2) Line Detail and Narrative, including a detailed justification and breakdown/calculation for the expenditure; 3) Enter the proposed cost by spending category: school site, admin reserve, or admin reserve-direct services; and 4) District and Community Matching Funds. Matching funds should meet or exceed one-third (33 percent) of the requested grant funds. Enter the Indirect Cost Rate (not to exceed the California Department of Education's approved rate). Expand and add rows as needed.

**6. Year 3:** Program information will auto-populate from the Applicant Information tab. Enter the following information for each proposed line item/cost/expenditure: 1) Object Code; 2) Line Detail and Narrative, including a detailed justification and breakdown/calculation for the expenditure; 3) Enter the proposed cost by spending category: school site, admin reserve, or admin reserve-direct services; and 4) District and Community Matching Funds. Matching funds should meet or exceed one-third (33 percent) of the requested grant funds. Enter the Indirect Cost Rate (not to exceed the California Department of Education's approved rate). Expand and add rows as needed.

**7. Year 4:** Program information will auto-populate from the Applicant Information tab. Enter the following information for each proposed line item/cost/expenditure: 1) Object Code; 2) Line Detail and Narrative, including a detailed justification and breakdown/calculation for the expenditure; 3) Enter the proposed cost by spending category: school site, admin reserve, or admin reserve-direct services; and 4) District and Community Matching Funds. Matching funds should meet or exceed one-third (33 percent) of the requested grant funds. Enter the Indirect Cost Rate (not to exceed the California Department of Education's approved rate). Expand and add rows as needed.



**8. Year 5:** Program information will auto-populate from the Applicant Information tab. Enter the following information for each proposed line item/cost/expenditure: 1) Object Code; 2) Line Detail and Narrative, including a detailed justification and breakdown/calculation for the expenditure; 3) Enter the proposed cost by spending category: school site, admin reserve, or admin reserve-direct services; and 4) District and Community Matching Funds. Matching funds should meet or exceed one-third (33 percent) of the requested grant funds. Enter the Indirect Cost Rate (not to exceed the California Department of Education's approved rate). Expand and add rows as needed.


#### **DOCUMENT SUBMISSION**

Submit signed original, or questions regarding this report, to the California Department of Education (CDE) Community Schools Office email at:

[CCSPP@cde.ca.gov](mailto:CCSPP@cde.ca.gov)

## Applicant Information

**Note:** By signing, the Superintendent, or designee, is approving the proposed budget for the CCSPP Implementation Grant application.  
If the signature cannot be added to this Excel document, please PDF the Applicant Information worksheet, obtain the signature and submit this I

Field Names	Applicant Information Fields	
Program:	CCSPP Implementation Grant, Cohort 3	
Application Year:	2023-24	
LEA Name:	Live Oak Elementary School District	
LEA CDS Code:	44697650000000	
Total Requested Amount:	\$5,700,000	
Superintendent's, or designee's, Printed Name and Title:	Dr. Daisy Morales, Superitendent	
Superintendent's, or designee's, Signature:		
Approval Date:	02.05.2024	

## Contact Information

<b>Program:</b>	CCSPP Implementation Grant, Cohort 3
<b>Application Year:</b>	2023-24
<b>LEA Name:</b>	Live Oak Elementary School District
<b>LEA CDS Code:</b>	44697650000000
<b>Total Requested Amount:</b>	\$5,700,000
<b>Section 1 - Field Names</b>	<b>Contact Information Entry Fields</b>
<b>Program Contact Name:</b>	Dr. Daisy Morales
<b>Program Contact Title:</b>	Superintendent
<b>Program Contact Phone Number:</b>	408-857-4767 cell
<b>Program Contact Email:</b>	<a href="mailto:dmorales@losd.ca">dmorales@losd.ca</a>
<b>Fiscal Contact Name:</b>	Hanwool Kim
<b>Fiscal Contact Title:</b>	Assistant Superintendent of Business Services
<b>Fiscal Contact Phone Number:</b>	831-475-6333
<b>Fiscal Contact Email:</b>	<a href="mailto:hkim@losd.ca">hkim@losd.ca</a>

Information on the worksheet will autopopulate based on the data entered in the Year 1 thru 5 budget worksheets.

**Program:** CCSPP Implementation Grant, Cohort 3  
**Application Year:** 2023-24  
**LEA Name:** Live Oak Elementary School District  
**LEA CDS Code:** 44697650000000  
**Total Requested Amount:** \$5,700,000

Object Code	Budget Item	Year 1 Budget	Year 2 Budget	Year 3 Budget	Year 4 Budget	Year 5 Budget	Grant Total	Total Match	Percent Match
1000	Certificated Personnel Salaries	\$493,150.00	\$493,150.00	\$493,150.00	\$493,150.00	\$416,105.00	\$2,388,705.00	\$1,527,000.00	N/A
2000	Classified Personnel Salaries	\$252,500.00	\$252,500.00	\$252,500.00	\$252,500.00	\$224,000.00	\$1,234,000.00	\$540,000.00	N/A
3000	Employee Benefits	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$15,000.00	\$135,000.00	\$217,500.00	N/A
4000	Books and Supplies	\$72,600.00	\$72,600.00	\$72,600.00	\$72,600.00	\$34,900.00	\$325,300.00	\$0.00	N/A
5000	Services and Other Operating Expenditures	\$244,010.00	\$244,010.00	\$244,010.00	\$244,010.00	\$110,194.00	\$1,086,234.00	\$0.00	N/A
6000	Capital Outlay	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	N/A
N/A	<b>Total Direct Costs</b>	<b>\$1,092,260.00</b>	<b>\$1,092,260.00</b>	<b>\$1,092,260.00</b>	<b>\$1,092,260.00</b>	<b>\$800,199.00</b>	<b>\$5,169,239.00</b>	<b>\$2,284,500.00</b>	<b>44.19%</b>
7000	Indirect Rate	\$108,679.87	\$108,679.87	\$108,679.87	\$108,679.87	\$79,619.80	\$514,339.28	\$0.00	N/A
N/A	<b>Total Budget &amp; Expenditures</b>	<b>\$1,200,939.87</b>	<b>\$1,200,939.87</b>	<b>\$1,200,939.87</b>	<b>\$1,200,939.87</b>	<b>\$879,818.80</b>	<b>\$5,683,578.28</b>	<b>\$2,284,500.00</b>	<b>40.19%</b>

\*LEAs can use up to the lesser of \$500,000 or 10 percent of the total funds awarded for administration of the program, unless the cost is providing direct services to students.

\*\*The CCSPP has a 1/3 (33 percent) match requirement.

Live Oak Elementary School District		
3 Elementary	\$250,000 x 3 schools x 4 years + \$187,500 x 3 schools	\$3,562,500.00
1 Middle School	\$300,000 x 1 schools x 4 years + \$225,000	\$1,425,000.00
1 Small School	\$150,000 x 1 school x 4 years + \$112,500	\$712,500.00
		\$5,700,000.00

Year 1 - Budget (July 1, 2024 - June 30, 2025)

Expand rows as needed. Add rows in the middle of the table.

\*LEAs can use up to the lesser of \$500,000 or 10 percent of the total funds awarded for administration of the program, unless the cost is providing direct services to students.

\*\*The CCSPSP has a 1/3 (33 percent) match requirement.

Program: CCSPSP Implementation Grant, Cohort 3  
Application Year: 2023-24  
LEA Name: Live Oak Elementary School District  
LEA CDS Code: 44697650000000  
Total Requested Amount: \$5,700,000

Object Code	Line Detail and Narrative <i>(Provide a detailed justification and breakdown/calculation for each expenditure. Indicate the school(s) the cost is supporting.)</i>	Proposed Costs - School Site	Proposed Costs - Admin Reserve	Proposed Costs - Admin Reserve (Direct Services)	Total Proposed Costs (Grant Funds)	District Match	Community Match	Total Match
1000	SHORELINE MIDDLE SCHOOL STEAM Night \$3,000 == Steam Night Coordinator stipend \$750 (\$75 x 10 hours), (\$375 per teacher x 6 teachers = \$2,250) Maker's Market \$600 == Coordinator stipend \$375 (\$75 x 5 hours), (4 staff x 3 hours = \$225) Club Advisors \$26,250 salary == (\$75/hour - once per week for 35 weeks) x 10 clubs Response to Intervention (RTI) Teacher - \$75,400 School-connection Coordinator (50% of Assistant Principal salary) - \$70,000 Development of a shared Vision \$10,260 == Teacher release time \$190/day x 27 teachers x 2 days . PBIS team \$1,520 == release \$190/day x 4 teachers x 2 days Silicon Valley Math Initiative workshops \$4,750 == 5 release days x 5 teachers @ \$190  <u>Matching Funds:</u> Principal 50% of salary \$71,000 PBIS Lead stipend \$1,000 RTI Teacher \$75,400	191,780.00			191,780.00	147,400.00		147,400.00
1000	DEL MAR ELEMENTARY CS Teacher Coordinator: Will assist to coordinate after/before school activities and clubs. Teacher's additional stipend would be contracted for the course of the year (see items in 5000). Stipend of \$5,000  CS Student Morning Clubs: (2) Rotating staff offering high interest, student driven before school clubs that will help with student tardiness as well as chronic absenteeism. \$26,250 = (\$75/hour x 5 days per week, for 35 weeks)  Staff Professional Development Release Time: To engage staff in the planning and development of strategies, examination and planning culturally proficient practices embedded in curriculum and address the academic achievement gap. Teacher release time @ \$190/day x 16 teachers x 4 days = \$13,680  CS Student Leadership Coordinator: To create, organize, and support the Del Mar Student Leadership team. Stipend position at \$2,000  CS Staff Leadership Release Time \$3,800 = release \$190/day x 4 teachers x 5 days  Substitute Coverage for PL Restorative Practices: Teacher release time @ \$190/day x 16 teachers x 2 days = \$6,840	57,570.00			57,570.00			0.00
1000	GREEN ACRES Mental Health Clinician: 5 FTE \$65,000 salary This additional mental health clinician will supplement the current Mental Health Clinician to support our high need of mental health services and social emotional development lessons for students. Services will include monthly parent workshops and meetings related to mental health topics to support families of our school community. Partner with our existing Mental Health clinician to fill the large gap of students in need of mental health support.  Teacher Coordinator: To coordinate afterschool activities contracted for the course of the year (see items in 5000). Stipend of \$5000  Professional Development Cultural Proficiency: To engage staff in dialogue, examination and planning culturally proficient practices embedded in curriculum and address the academic achievement gap. Teacher release time @ \$190/day x 16 teachers x 2 days = \$6,840.  <u>Match Funds:</u> Mental health clinician - \$65,000	76,840.00			76,840.00	65,000.00		65,000.00
1000	LIVE OAK Development of a shared vision: Teacher release time @ \$190/day x 16 teachers x 4 days = \$12,160.  PBIS team release @ \$190/day x 4 teachers x 3 days = \$2,040.  Additional sub costs = \$12,160  TOSA to coordinate all professional development, community schools shared vision, community partner outreach, 21st Century Skills frameworks, social and emotional and physical wellness processes and policies, MTSS and PBIS alignment, etc. = \$105,000  <u>Matching Funds</u> TOSA \$105,000	131,360.00			131,360.00	105,000.00		105,000.00
1000	OCEAN ALTERNATIVE Community Schools Site Lead - Certificated (0.25 FTE) - \$32,000  Lead will set up teaching and learning practices around community-based and project-based learning)  Teacher release time @ \$200/day x 4 teachers x 2 days = \$1600 (Teachers will meet with the Mental Health Clinician over the course of the year to be trained in trauma informed pedagogy and restorative practices)  PBIS Lead stipend @ \$40/hr x 50 hrs/year = \$2000 (PBIS lead will vet existing and develop curriculum to address student needs regarding inclusivity, antibullying, celebrating diversity, and restorative practices)  <u>Matching Funds</u> PBIS Lead Stipend \$1000	35,600.00			35,600.00	1,000.00		1,000.00
2000	GREEN ACRES Afterschool Tutors 2hrs x 5 days a week @ \$25 an hour 150 days = \$37,500 (2x) = \$75,000 TOTAL Support students referred by teachers for targeted need and included plan for math and literacy.  LIVE OAK Development of a shared vision: Classified release time @ \$ 100/day x 15 staff x 4 days = \$6000.  OCEAN Mental Health Clinician (0.30 FTE). \$39,000 - Provides integrated systems support at the school and for families & staff. The clinician will provide training for families and staff. They will available be on-site at least one day per week for small groups and counseling for students. Response To Intervention Instructional Aide (0.63 FTE) \$24,500 - Provides academic support to students needing intervention in math and literacy. The aide will also support marginalized students that are still distance learning due to low socioeconomic status.  ALL SCHOOLS Community Schools Coordinator: \$108,000 salary x 20% (for each of the five schools) = \$21,600 The Director will be shared by all 5 Live Oak community school programs, including with monthly professional development and check in meetings for CSCs, coordinating partners like Care Solace, and supporting asset and needs assessment activities and annual updates to implementation plans.  <u>Matching funds:</u> Parent and Community Engagement Director: \$108,000	144,500.00	108,000.00		252,500.00	108,000.00		108,000.00

3000	<p>Live Oak TOSA benefits: \$15,000</p> <p>ALL SCHOOLS Community Schools Coordinator: \$15,000 benefits for Community School Coordinator (\$3,000 x 5 schools)</p> <p><u>Matching funds:</u> Parent and Community Engagement Director benefits: \$15,000 50% Assistant Principal benefits at Shoreline: \$7,500 TOSA benefits at Live Oak: \$15,000 Mental health clinician benefits at Green Acres: \$7,500</p>	15,000.00	15,000.00		30,000.00	45,000.00	45,000.00
4000	<p>SHORELINE MIDDLE SCHOOL Equipment and supplies for School Connection Activities \$5,000 - STEAM night materials - \$500 = \$5,500</p> <p>DEL MAR Cain Corner Materials for a total of 18 classrooms, including our enrichment classes and future sensory room \$20,000 Student Leadership Materials = \$2,000 Recess Equipment to include developmentally appropriate equipment = \$5,500 Materials for Cultural Food Lab = \$5,000 Materials for School Wide Cultural Celebrations = \$4,000 Materials/Books/Supplies: For Professional Development and Parent Workshops related to SEL of students and families. = \$8,000</p> <p>GREEN ACRES Books/Materials - Math and Science = \$5000. Outdoor Recess/P.E. Equipment = \$5000 Materials/Books/Supplies: = \$6000 For Professional Development and Parent Workshops related to SEL of students and families, academic development in math, literacy, ELD, science, or social studies that addresses cultural proficiency within each subject and collectively serves to advance best practices and deeper understanding for all stakeholders in support of Green Acres Students.</p> <p>LIVE OAK Professional Learning books and supplies that align to our commitment to restorative practices and trauma-informed care = \$5,000</p> <p>OCEAN ALTERNATIVE Library Resources Available to Families &amp; Students (racially just curriculum, culturally relevant material, digital licenses for 21st century learning) \$1000 Math &amp; Literacy Intervention support materials. (includes manipulatives, curriculum, materials for hands on learning to support the RTI program) \$2000. PBIS curriculum &amp; resources - \$600 New SEL curriculum and materials addressing mental health topics (trauma, neurodiversity, gender affirmation, anxiety), promoting inclusivity and celebrating diversity.</p>	72,600.00			72,600.00		0.00
5000	<p>SHORELINE MIDDLE SCHOOL Parent Institutes \$14,500 - (e.g. PIQE Parent Institute for Quality Education -The Social-Emotional Learning curriculum is a 9-week session of 90-minute classes which introduce families to the importance of SEL and its impact on academic success). Grade Level Field Trips: \$19,000 (\$40 per pupil (\$40 x 475) Teacher &amp; Student Conferences: \$3,500 (e.g. CASL: CA Association of Student Leaders) Wellness Wednesdays for staff: \$3,490 Swim Instructor \$7,680: 2 instructors x \$40/hour x 6 hours x 16 days Silicon Valley Math Initiative membership \$2,800</p>	50,970.00			50,970.00		0.00
5000	<p>DEL MAR Restorative Practices Training for 18 certificated, and 2 classified staff members. \$13,380 Social Emotional Training Professional Learning for all staff, including classified staff members \$4,000 Cultural Proficiency Staff Professional Learning \$4,000 Grade Level Field Trips: \$12,760 (\$40 per pupil (\$40 x 319) Student Leadership Field Trips: \$500 Santa Cruz Community Health - Additional 1x/week services by Mental Health Clinician: 35 weeks of service \$20,000 Parent Institutes \$14,500 - (e.g. PIQE Parent Institute for Quality Education -The Social-Emotional Learning curriculum is a 9-week session of 90-minute classes which introduce families to the importance of SEL and its impact on academic success). Enrichment Activities: Cultural Dance - \$2,000 Creative Writing with a focus on student identity - \$2,000 SPCA In-school field trips - \$10,000 Sports Clubs - \$15,000 Expansion of Food Lab (student cooking) with a focus on cultural meals - \$5,000</p>	103,140.00			103,140.00		0.00
5000	<p>GREEN ACRES Afterschool Enrichment Activities: Offered to all students regardless of their affiliation with the current afterschool program. This includes prgrams that works with classrooms. Dance class 3rd Grade (\$2,000), Theatre/Drama Club (\$8,000) STEAMSTEM (\$10,000) Cooking Club (\$5,000) Sports Clubs (\$15,000)</p>	35,000.00			35,000.00		0.00
5000	<p>LIVE OAK Professional Development Contracts - Topics includes SEL, MTSS, PBIS, restorative justice, planning culturally proficient practices and trauma informed care trainings = \$20,000</p> <p>Travel and Conference expenses = \$20,000</p> <p>Parent Engagement and Education workshops that include community schools collaborative structures, expanded mental and physical health supports, communication processes and policies, etc. = \$5,000</p>	45,000.00			45,000.00		0.00
5000	<p>OCEAN ALTERNATIVE Parent Education in Positive Discipline &amp; Trauma Informed Practices (childcare, and food for families - 4 evenings) \$800 Positive discipline training will equip parents who are home educators with strategies and tools to motivate their children to become lifelong learners. Parent &amp; Community Engagement Activities - STEAM night (\$800), Art Night (\$800), Science Fair (\$150), Talent Show (\$150) = \$1900 There will be a variety of STEAM community events for enrichment and community building. The costs include materials, food for the families, and vendor fees.</p> <p>Professional Development for Teachers: Mental Health, Trauma Informed Practices (1 conference registration x 4 -\$2000, travel, lodging &amp; meals (\$2000) = \$4000 Profession Development: Math Conference for Educators (Youcubed.org) - Registration, travel &amp; meals for 2 teachers = \$3200 -- Youcubed.org promotes inspiring all students with open, creative mindset mathematics. This workshop for teachers will help build a stronger intervention program and the teachers will also train the parents to integrate the ideas into the student's home studies.</p>	9,900.00			9,900.00		0.00
6000					0.00		0.00
Total Direct Costs	N/A	969,260.00	123,000.00	0.00	1,092,260.00	471,400.00	471,400.00
7000	9.95%	96,441.37	12,238.50	0.00	108,679.87		0.00
Total Budget	N/A	1,065,701.37	135,238.50	0.00	1,200,939.87	471,400.00	471,400.00

Year 2 - Budget (July 1, 2025 - June 30, 2026)

Expand rows as needed. Add rows in the middle of the table.

\*LEAs can use up to the lesser of \$500,000 or 10 percent of the total funds awarded for administration of the program, unless the cost is providing direct services to students.

\*\*The CCSPP has a 1/3 (33 percent) match requirement.

Program: CCSPP Implementation Grant, Cohort 3  
Application Year: 2023-24  
LEA Name: Live Oak Elementary School District  
LEA CDS Code: 44697650000000  
Total Requested Amount: \$5,700,000

Object Code	Line Detail and Narrative (Provide a detailed justification and breakdown/calculation for each expenditure. Indicate the school(s) the cost is supporting.)	Proposed Costs - School Site	Proposed Costs - Admin Reserve	Proposed Costs - Admin Reserve (Direct Services)	Total Proposed Costs (Grant Funds)	District Match	Community Match	Total Match
1000	SHORELINE MIDDLE SCHOOL STEAM Night \$3,000 == Steam Night Coordinator stipend \$750 (\$75 x 10 hours), (\$375 per teacher x 6 teachers = \$2,250) Maker's Market \$600 == Coordinator stipend \$375 (\$75 x 5 hours), (4 staff x 3 hours = \$225) Club Advisors \$26,250 salary == (\$75/hour - once per week for 35 weeks) x 10 clubs Response to Intervention (RTI) Teacher ~ \$75,400 School-correction Coordinator (50% of Assistant Principal salary) ~ \$70,000 Development of a shared Vision \$10,260 == Teacher release time \$190/day x 27 teachers x 2 days . PBIS team \$1,520 == release \$190/day x 4 teachers x 2 days Silicon Valley Math Initiative workshops \$4,750 == 5 release days x 5 teachers @ \$190  Matching Funds: Principal 50% of salary \$71,000 PBIS Lead stipend \$1,000 RTI Teacher \$75,400	191,780.00			191,780.00	147,400.00		147,400.00
1000	DEL MAR ELEMENTARY CS Teacher Coordinator: Will assist to coordinate after/before school activities and clubs. Teacher's additional stipend would be contracted for the course of the year (see items in 5000). Stipend of \$5,000  CS Student Morning Clubs: (2) Rotating staff offering high interest, student driven before school clubs that will help with student tardiness as well as chronic absenteeism. \$26,250 = (\$75/hour x 5 days per week, for 35 weeks)  Staff Professional Development Release Time: To engage staff in the planning and development of strategies, examination and planning culturally proficient practices embedded in curriculum and address the academic achievement gap. Teacher release time @ \$190/day x 16 teachers x 4 days = \$13,680  CS Student Leadership Coordinator: To create, organize, and support the Del Mar Student Leadership team. Stipend position at \$2,000  CS Staff Leadership Release Time \$3,800 = release \$190/day x 4 teachers x 5 days  Substitute Coverage for PL Restorative Practices: Teacher release time @ \$190/day x 16 teachers x 2 days = \$6,840	57,570.00			57,570.00			0.00
1000	GREEN ACRES Mental Health Clinician: .5 FTE \$65,000 salary This additional mental health clinician will supplement the current Mental Health Clinician to support our high need of mental health services and social emotional development lessons for students. Services will include monthly parent workshops and meetings related to mental health topics to support families of our school community. Partner with our existing Mental Health clinician to fill the large gap of students in need of mental health support.  Teacher Coordinator: To coordinate afterschool activities contracted for the course of the year (see items in 5000). Stipend of \$5000  Professional Development Cultural Proficiency: To engage staff in dialogue, examination and planning culturally proficient practices embedded in curriculum and address the academic achievement gap. Teacher release time @ \$190/day x 16 teachers x 2 days = \$6,840.  Match Funds: Mental health clinician - \$65,000	76,840.00			76,840.00	65,000.00		65,000.00
1000	LIVE OAK Development of a shared vision: Teacher release time @ \$190/day x 16 teachers x 4 days = \$12,160.  PBIS team release @ \$190/day x 4 teachers x 3 days = \$2,040.  Additional sub costs = \$12,160  TOSA to coordinate all professional development, community schools shared vision, community partner outreach, 21st Century Skills frameworks, social and emotional and physical wellness processes and policies, MTSS and PBIS alignment, etc. = \$105,000  Matching Funds TOSA \$105,000	131,360.00			131,360.00	105,000.00		105,000.00
1000	OCEAN ALTERNATIVE Community Schools Site Lead - Certificated (0.25 FTE) - \$32,000  Lead will set up teaching and learning practices around community-based and project-based learning)  Teacher release time @ \$200/day x 4 teachers x 2 days = \$1600 (Teachers will meet with the Mental Health Clinician over the course of the year to be trained in trauma informed pedagogy and restorative practices)  PBIS Lead stipend @ \$40/hr x 50 hrs/year = \$2000 (PBIS lead will vet existing and develop curriculum to address student needs regarding inclusivity, antibullying, celebrating diversity, and restorative practices)  Matching Funds PBIS Lead Stipend \$1000	35,600.00			35,600.00	1,000.00		1,000.00
2000	GREEN ACRES Afterschool Tutors 2hrs x 5 days a week @ \$25 an hour 150 days = \$37,500 (2x) = \$75,000 TOTAL Support students referred by teachers for targeted need and included plan for math and literacy.  LIVE OAK Development of a shared vision: Classified release time @ \$ 100/day x 15 staff x 4 days = \$6000.  OCEAN Mental Health Clinician (0.30 FTE). \$30,000 - Provides integrated systems support at the school and for families & staff. The clinician will provide training for families and staff. They will available be on-site at least one day per week for small groups and counseling for students. Response To Intervention Instructional Aide (0.63 FTE) \$24,500 - Provides academic support to students needing intervention in math and literacy. The aide will also support marginalized students that are still distance learning due to low socioeconomic status.  ALL SCHOOLS Community Schools Coordinator: \$108,000 salary x 20% (for each of the five schools) = \$21,600 The Director will be shared by all 5 Live Oak community school programs, including with monthly professional development and check in meetings for CSCs, coordinating partners like Care Solace, and supporting asset and needs assessment activities and annual updates to implementation plans.  Matching Funds: Parent and Community Engagement Director: \$108,000	144,500.00	108,000.00		252,500.00	108,000.00		108,000.00



3000	Live Oak TOSA benefits: \$15,000  ALL SCHOOLS Community Schools Coordinator: \$15,000 benefits for Community School Coordinator (\$3,000 x 5 schools)  <u>Matching funds:</u> Parent and Community Engagement Director benefits: \$15,000 50% Assistant Principal benefits at Shoreline: \$7,500 TOSA benefits at Live Oak: \$15,000 Mental health clinician benefits at Green Acres: \$7,500	15,000.00	15,000.00		30,000.00	45,000.00	45,000.00
4000	SHORELINE MIDDLE SCHOOL Equipment and supplies for School Connection Activities \$5,000 - STEAM night materials - \$500 = \$5,500  DEL MAR Calm Corner Materials for a total of 18 classrooms, including our enrichment classes and future sensory room \$20,000 Student Leadership Materials = \$2,000 Recess Equipment to include developmentally appropriate equipment = \$5,500 Materials for Cultural Food Lab = \$5,000 Materials for School Wide Cultural Celebrations = \$4,000 Materials/Books/Supplies: For Professional Development and Parent Workshops related to SEL of students and families. = \$6,000  GREEN ACRES Books/Materials - Math and Science = \$5000. Outdoor Recess/P.E. Equipment = \$5000 Materials/Books/Supplies = \$6000. For Professional Development and Parent Workshops related to SEL of students and families, academic development in math, literacy, ELD, science, or social studies that addresses cultural proficiency within each subject and collectively serves to advance best practices and deeper understanding for all stakeholders in support of Green Acres Students  LIVE OAK Professional Learning books and supplies that align to our commitment to restorative practices and trauma-informed care = \$5,000  OCEAN ALTERNATIVE Library Resources Available to Families & Students (racially just curriculum, culturally relevant material, digital licenses for 21st century learning) \$1000 Math & Literacy Intervention support materials. (includes manipulatives, curriculum, materials for hands on learning to support the RTI program) \$2000. PBIS curriculum & resources - \$800. New SEL curriculum and materials addressing mental health topics (trauma, neurodiversity, gender affirmation, anxiety), promoting inclusivity and celebrating diversity	72,600.00			72,600.00		0.00
5000	SHORELINE MIDDLE SCHOOL Parent Institutes \$14,500 - (e.g. PIQE Parent Institute for Quality Education -The Social-Emotional Learning curriculum is a 9-week session of 90-minute classes which introduce families to the importance of SEL and its impact on academic success). Grade Level Field Trips: \$19,000 (\$40 per pupil (\$40 x 475) Teacher & Student Conferences: \$3,500 (e.g. CASL: CA Association of Student Leaders) Wellness Wednesdays for staff: \$3,490 Swim Instructor \$7,680: 2 instructors x \$40/hour x 6 hours x 16 days Silicon Valley Math Initiative membership \$2,800	50,970.00			50,970.00		0.00
5000	DEL MAR Restorative Practices Training for 18 certificated, and 2 classified staff members. \$13,380 Social Emotional Training Professional Learning for all staff, including classified staff members \$4,000 Cultural Proficiency Staff Professional Learning \$4,000 Grade Level Field Trips: \$12,760 (\$40 per pupil (\$40 x 319) Student Leadership Field Trips: \$500 Santa Cruz Community Health - Additional 1x/week services by Mental Health Clinician: 35 weeks of service \$20,000 Parent Institutes \$14,500 - (e.g. PIQE Parent Institute for Quality Education -The Social-Emotional Learning curriculum is a 9-week session of 90-minute classes which introduce families to the importance of SEL and its impact on academic success). Enrichment Activities: Cultural Dance - \$2,000 Creative Writing with a focus on student identity - \$2,000 SPCA In-school field trips - \$10,000 Sports Clubs - \$15,000 Expansion of Food Lab (student cooking) with a focus on cultural meals - \$5,000	103,140.00			103,140.00		0.00
5000	GREEN ACRES Afterschool Enrichment Activities: Offered to all students regardless of their affiliation with the current afterschool program. This includes prgrams that works with classrooms. Dance class 3rd Grade (\$2,000), Theatre/Drama Club (\$8,000) STEAM/STEM (\$10,000) Cooking Club (\$5,000) Sports Clubs (\$15,000)	35,000.00			35,000.00		0.00
5000	LIVE OAK Professional Development Contracts - Topics includes SEL, MTSS, PBIS, restorative justice, planning culturally proficient practices and trauma informed care trainings = \$20,000  Travel and Conference expenses = \$20,000  Parent Engagement and Education workshops that include community schools collaborative structures, expanded mental and physical health supports, communication processes and policies, etc. = \$5,000	45,000.00			45,000.00		0.00
5000	OCEAN ALTERNATIVE Parent Education in Positive Discipline & Trauma Informed Practices (childcare, and food for families - 4 evenings) \$800 Positive discipline training will equip parents who are home educators with strategies and tools to motivate their children to become lifelong learners. Parent & Community Engagement Activities - STEAM night (\$800), Art Night (\$800), Science Fair (\$150), Talent Show (\$150) = \$1900 There will be a variety of STEAM community events for enrichment and community building. The costs include materials, food for the families, and vendor fees.  Professional Development for Teachers: Mental Health, Trauma Informed Practices (1 conference registration x 4 - \$2000, travel, lodging & meals (\$2000) = \$4000 Profession Development: Math Conference for Educators (Youcubed.org) - Registration, travel & meals for 2 teachers = \$3200 - Youcubed.org promotes inspiring all students with open, creative mindset mathematics. This workshop for teachers will help build a stronger intervention program and the teachers will also train the parents to integrate the ideas into the student's home studies.	9,900.00			9,900.00		0.00
N/A	Total Direct Costs	969,260.00	123,000.00	0.00	1,092,260.00	471,400.00	0.00
7000	9.95%	96,441.37	12,238.50	0.00	108,679.87		
N/A	Total Budget	1,065,701.37	135,238.50	0.00	1,200,939.87	471,400.00	0.00

Year 3 - Budget (July 1, 2026 - June 30, 2027)

Expand rows as needed. Add rows in the middle of the table.

\*LEAs can use up to the lesser of \$500,000 or 10 percent of the total funds awarded for administration of the program, unless the cost is providing direct services to students.

\*\*The CCSPP has a 1/3 (33 percent) match requirement.

Program: CCSPP Implementation Grant, Cohort 3  
Application Year: 2023-24  
LEA Name: Live Oak Elementary School District  
LEA CDS Code: 44697650000000  
Total Requested Amount: \$5,700,000

Object Code	Line Detail and Narrative (Provide a detailed justification and breakdown/calculation for each expenditure. Indicate the school(s) the cost is supporting.)	Proposed Costs - School Site	Proposed Costs - Admin Reserve	Proposed Costs - Admin Reserve (Direct Services)	Total Proposed Costs (Grant Funds)	District Match	Community Match	Total Match
1000	SHORELINE MIDDLE SCHOOL STEAM Night \$3,000 == Steam Night Coordinator stipend \$750 (\$75 x 10 hours), (\$375 per teacher x 6 teachers = \$2,250) Maker's Market \$600 == Coordinator stipend \$375 (\$75 x 5 hours), (4 staff x 3 hours = \$225) Club Advisors \$26,250 salary == (\$75/hour - once per week for 35 weeks) x 10 clubs Response to Intervention (RTI) Teacher ~ \$75,400 School-connection Coordinator (50% of Assistant Principal salary) ~ \$70,000 Development of a shared Vision \$10,260 == Teacher release time \$190/day x 27 teachers x 2 days . PBIS team \$1,520 == release \$190/day x 4 teachers x 2 days Silicon Valley Math Initiative workshops \$4,750 == 5 release days x 5 teachers @ \$190  <u>Matching Funds:</u> Principal 50% of salary \$71,000 PBIS Lead stipend \$1,000 RTI Teacher \$75,400	191,780.00			191,780.00	147,400.00		147,400.00
1000	DEL MAR ELEMENTARY CS Teacher Coordinator: Will assist to coordinate after/before school activities and clubs. Teacher's additional stipend would be contracted for the course of the year (see items in 5000). Stipend of \$5,000  CS Student Morning Clubs: (2) Rotating staff offering high interest, student driven before school clubs that will help with student tardiness as well as chronic absenteeism. \$26,250 = (\$75/hour x 5 days per week, for 35 weeks)  Staff Professional Development Release Time: To engage staff in the planning and development of strategies, examination and planning culturally proficient practices embedded in curriculum and address the academic achievement gap. Teacher release time @ \$190/day x 16 teachers x 4 days = \$13,680  CS Student Leadership Coordinator: To create, organize, and support the Del Mar Student Leadership team. Stipend position at \$2,000  CS Staff Leadership Release Time \$3,800 = release \$190/day x 4 teachers x 5 days  Substitute Coverage for PL Restorative Practices: Teacher release time @ \$190/day x 16 teachers x 2 days = \$6,840	57,570.00			57,570.00			0.00
1000	GREEN ACRES Mental Health Clinician: .5 FTE \$65,000 salary This additional mental health clinician will supplement the current Mental Health Clinician to support our high need of mental health services and social emotional development lessons for students. Services will include monthly parent workshops and meetings related to mental health topics to support families of our school community. Partner with our existing Mental Health clinician to fill the large gap of students in need of mental health support.  Teacher Coordinator: To coordinate afterschool activities contracted for the course of the year (see items in 5000). Stipend of \$5000  Professional Development Cultural Proficiency: To engage staff in dialogue, examination and planning culturally proficient practices embedded in curriculum and address the academic achievement gap. Teacher release time @ \$190/day x 16 teachers x 2 days = \$6,840.  <u>Match Funds:</u> Mental health clinician - \$65,000	76,840.00			76,840.00	65,000.00		65,000.00
1000	LIVE OAK Development of a shared vision: Teacher release time @ \$190/day x 16 teachers x 4 days = \$12,160.  PBIS team release @ \$190/day x 4 teachers x 3 days = \$2,040.  Additional sub costs = \$12,160  TOSA to coordinate all professional development, community schools shared vision, community partner outreach, 21st Century Skills frameworks, social and emotional and physical wellness processes and policies, MTSS and PBIS alignment, etc. = \$105,000  <u>Matching Funds</u> TOSA \$105,000	131,360.00			131,360.00	105,000.00		105,000.00
1000	OCEAN ALTERNATIVE Community Schools Site Lead - Certificated (0.25 FTE) - \$32,000  Lead will set up teaching and learning practices around community-based and project-based learning)  Teacher release time @ \$200/day x 4 teachers x 2 days = \$1600 (Teachers will meet with the Mental Health Clinician over the course of the year to be trained in trauma informed pedagogy and restorative practices)  PBIS Lead stipend @ \$40/hr x 50 hrs/year = \$2000 (PBIS lead will vet existing and develop curriculum to address student needs regarding inclusivity, antibullying, celebrating diversity, and restorative practices)  <u>Matching Funds</u> PBIS Lead Stipend \$1000	35,600.00			35,600.00	1,000.00		1,000.00

2000	<p>GREEN ACRES Afterschool Tutors 2hrs x 5 days a week @ \$25 an hour 150 days = \$37,500 (2x) = \$75,000 TOTAL Support students referred by teachers for targeted need and included plan for math and literacy.</p> <p>LIVE OAK Development of a shared vision: Classified release time @ \$ 100/day x 15 staff x 4 days = \$6000.</p> <p>OCEAN Mental Health Clinician (0.30 FTE). \$39,000 - Provides integrated systems support at the school and for families &amp; staff. The clinician will provide training for families and staff. They will available be on-site at least one day per week for small groups and counseling for students. Response To Intervention Instructional Aide (0.63 FTE) \$24,500 - Provides academic support to students needing intervention in math and literacy. The aide will also support marginalized students that are still distance learning due to low socioeconomic status.</p> <p>ALL SCHOOLS Community Schools Coordinator: \$108,000 salary x 20% (for each of the five schools) = \$21,600 The Director will be shared by all 5 Live Oak community school programs, including with monthly professional development and check in meetings for CSCs, coordinating partners like Care Solace, and supporting asset and needs assessment activities and annual updates to implementation plans.</p> <p>Matching funds: Parent and Community Engagement Director: \$108,000</p>	144,500.00	108,000.00	252,500.00	108,000.00	108,000.00
3000	<p>Live Oak TOSA benefits: \$15,000</p> <p>ALL SCHOOLS Community Schools Coordinator: \$15,000 benefits for Community School Coordinator (\$3,000 x 5 schools)</p> <p>Matching funds: Parent and Community Engagement Director benefits: \$15,000 50% Assistant Principal benefits at Shoreline: \$7,500 TOSA benefits at Live Oak: \$15,000 Mental health clinician benefits at Green Acres: \$7,500</p>	15,000.00	15,000.00	30,000.00	45,000.00	45,000.00
4000	<p>SHORELINE MIDDLE SCHOOL Equipment and supplies for School Connection Activities \$5,000 - STEAM night materials - \$500 = \$5,500</p> <p>DEL MAR Calm Corner Materials for a total of 18 classrooms, including our enrichment classes and future sensory room \$20,000 Student Leadership Materials = \$2,000 Recess Equipment to include developmentally appropriate equipment = \$5,500 Materials for Cultural Food Lab = \$5,000 Materials for School Wide Cultural Celebrations = \$4,000 Materials/Books/Supplies: For Professional Development and Parent Workshops related to SEL of students and families. = \$6,000</p> <p>GREEN ACRES Books/Materials - Math and Science = \$5000. Outdoor Recess/P.E. Equipment = \$5000 Materials/Books/Supplies = \$6000 For Professional Development and Parent Workshops related to SEL of students and families, academic development in math, literacy, ELD, science, or social studies that addresses cultural proficiency within each subject and collectively serves to advance best practices and deeper understanding for all stakeholders in support of Green Acres Students.</p> <p>LIVE OAK Professional Learning books and supplies that align to our commitment to restorative practices and trauma-informed care = \$5,000</p> <p>OCEAN ALTERNATIVE Library Resources Available to Families &amp; Students (racially just curriculum, culturally relevant material, digital licenses for 21st century learning) \$1000 Math &amp; Literacy Intervention support materials. (includes manipulatives, curriculum, materials for hands on learning to support the RTI program) \$2000. PBIS curriculum &amp; resources - \$600. New SEL curriculum and materials addressing mental health topics (trauma, neurodiversity, gender affirmation, anxiety), promoting inclusivity and celebrating diversity</p>	72,600.00		72,600.00		0.00
5000	<p>SHORELINE MIDDLE SCHOOL Parent Institutes \$14,500 - (e.g. PIQE Parent Institute for Quality Education -The Social-Emotional Learning curriculum is a 9-week session of 90-minute classes which introduce families to the importance of SEL and its impact on academic success). Grade Level Field Trips: \$19,000 (\$40 per pupil (\$40 x 475) Teacher &amp; Student Conferences: \$3,500 (e.g. CASL: CA Association of Student Leaders) Wellness Wednesdays for staff: \$3,490 Swim Instructor \$7,680: 2 instructors x \$40/hour x 6 hours x 16 days Silicon Valley Math Initiative membership \$2,800</p>	50,970.00		50,970.00		0.00
5000	<p>DEL MAR Restorative Practices Training for 18 certificated, and 2 classified staff members. \$13,380 Social Emotional Training Professional Learning for all staff, including classified staff members \$4,000 Cultural Proficiency Staff Professional Learning \$4,000 Grade Level Field Trips: \$12,760 (\$40 per pupil (\$40 x 319) Student Leadership Field Trips: \$500 Santa Cruz Community Health - Additional 1x/week services by Mental Health Clinician: 35 weeks of service \$20,000 Parent Institutes \$14,500 - (e.g. PIQE Parent Institute for Quality Education -The Social-Emotional Learning curriculum is a 9-week session of 90-minute classes which introduce families to the importance of SEL and its impact on academic success). Enrichment Activities: Cultural Dance - \$2,000 Creative Writing with a focus on student identity - \$2,000 SPCA In-school field trips - \$10,000 Sports Clubs - \$15,000 Expansion of Food Lab (student cooking) with a focus on cultural meals - \$5,000</p>	103,140.00		103,140.00		0.00
5000	<p>GREEN ACRES Afterschool Enrichment Activities: Offered to all students regardless of their affiliation with the current afterschool program. This includes programs that works with classrooms. Dance class 3rd Grade (\$2,000). Theatre/Drama Club (\$8,000) STEAM/STEM (\$10,000) Cooking Club (\$5,000) Sports Clubs (\$15,000)</p>	35,000.00		35,000.00		0.00
5000	<p>LIVE OAK Professional Development Contracts - Topics includes SEL, MTSS, PBIS, restorative justice, planning culturally proficient practices and trauma informed care trainings = \$20,000</p> <p>Travel and Conference expenses = \$20,000</p> <p>Parent Engagement and/Education workshops that include community schools collaborative structures, expanded mental and physical health supports, communication processes and policies, etc. = \$5,000</p>	45,000.00		45,000.00		0.00

5000	<p>OCEAN ALTERNATIVE</p> <p>Parent Education in Positive Discipline &amp; Trauma Informed Practices (childcare, and food for families - 4 evenings) \$800</p> <p>Positive discipline training will equip parents who are home educators with strategies and tools to motivate their children to become lifelong learners.</p> <p>Parent &amp; Community Engagement Activities - STEAM night (\$800), Art Night (\$800), Science Fair (\$150), Talent Show (\$150) = \$1900</p> <p>There will be a variety of STEAM community events for enrichment and community building. The costs include materials, food for the families, and vendor fees.</p> <p>Professional Development for Teachers: Mental Health, Trauma Informed Practices (1 conference registration x 4 = \$2000, travel, lodging &amp; meals (\$2000) = \$4000</p> <p>Profession Development: Math Conference for Educators (Youcubed.org) - Registration, travel &amp; meals for 2 teachers = \$3200 -- Youcubed.org promotes inspiring all students with open, creative mindset mathematics. This workshop for teachers will help build a stronger intervention program and the teachers will also train the parents to integrate the ideas into the student's home studies.</p>	9,900.00			9,900.00			0.00
N/A	Total Direct Costs	969,260.00	123,000.00	0.00	1,092,260.00	471,400.00	0.00	0.00
7000	9.95%	96,441.37	12,238.50	0.00	108,679.87			
N/A	Total Budget	1,065,701.37	135,238.50	0.00	1,200,939.87	471,400.00	0.00	0.00

Year 4 - Budget (July 1, 2027 - June 30, 2028)

Expand rows as needed. Add rows in the middle of the table.

\*LEAs can use up to the lesser of \$500,000 or 10 percent of the total funds allowed for administration of the program, unless the cost is providing direct services to students.

\*\*The CCSPSP has a 1/3 (33 percent) match requirement.

Program: CCSPSP Implementation Grant, Cohort 3  
Application Year: 2023-24  
LEA Name: Live Oak Elementary School District  
LEA CDS Code: 44697650000000  
Total Requested Amount: \$5,700,000

Object Code	Line Detail and Narrative (Provide a detailed justification and breakdown/calculation for each expenditure. Indicate the school(s) the cost is supporting.)	Proposed Costs - School Site	Proposed Costs - Admin Reserve	Proposed Costs - Admin Reserve (Direct Services)	Total Proposed Costs (Grant Funds)	District Match	Community Match	Total Match
1000	SHORELINE MIDDLE SCHOOL STEAM Night \$3,000 == Steam Night Coordinator stipend \$750 (\$75 x 10 hours), (\$375 per teacher x 6 teachers = \$2,250) Maker's Market \$600 == Coordinator stipend \$375 (\$75 x 5 hours), (4 staff x 3 hours = \$225) Club Advisors \$26,250 salary == (\$75/hour - once per week for 35 weeks) x 10 clubs Response to Intervention (RTI) Teacher - \$75,400 School-connection Coordinator (50% of Assistant Principal salary) ~ \$70,000 Development of a shared Vision \$10,260 == Teacher release time \$190/day x 27 teachers x 2 days . PBIS team \$1,520 == release \$190/day x 4 teachers x 2 days Silicon Valley Math Initiative workshops \$4,750 == 5 release days x 5 teachers @ \$190  Matching Funds: Principal 50% of salary \$71,000 PBIS Lead stipend \$1,000 RTI Teacher \$75,400	191,780.00			191,780.00	147,400.00		147,400.00
1000	DEL MAR ELEMENTARY CS Teacher Coordinator: Will assist to coordinate after/before school activities and clubs. Teacher's additional stipend would be contracted for the course of the year (see items in 5000). Stipend of \$5,000  CS Student Morning Clubs: (2) Rotating staff offering high interest, student driven before school clubs that will help with student tardiness as well as chronic absenteeism. \$26,250 = (\$75/hour x 5 days per week, for 35 weeks)  Staff Professional Development Release Time: To engage staff in the planning and development of strategies, examination and planning culturally proficient practices embedded in curriculum and address the academic achievement gap. Teacher release time @ \$190/day x 16 teachers x 4 days = \$13,680  CS Student Leadership Coordinator: To create, organize, and support the Del Mar Student Leadership team. Stipend position at \$2,000  CS Staff Leadership Release Time \$3,800 = release \$190/day x 4 teachers x 5 days  Substitute Coverage for PL Restorative Practices: Teacher release time @ \$190/day x 16 teachers x 2 days = \$6,840	57,570.00			57,570.00			0.00
1000	GREEN ACRES Mental Health Clinician: 5 FTE \$65,000 salary This additional mental health clinician will supplement the current Mental Health Clinician to support our high need of mental health services and social emotional development lessons for students. Services will include monthly parent workshops and meetings related to mental health topics to support families of our school community. Partner with our existing Mental Health clinician to fill the large gap of students in need of mental health support.  Teacher Coordinator: To coordinate afterschool activities contracted for the course of the year (see items in 5000). Stipend of \$5000  Professional Development Cultural Proficiency: To engage staff in dialogue, examination and planning culturally proficient practices embedded in curriculum and address the academic achievement gap. Teacher release time @ \$190/day x 16 teachers x 2 days = \$6,840.  Match Funds: Mental health clinician - \$65,000	76,840.00			76,840.00	65,000.00		65,000.00
1000	LIVE OAK Development of a shared vision: Teacher release time @ \$190/day x 16 teachers x 4 days = \$12,160.  PBIS team release @ \$190/day x 4 teachers x 3 days = \$2,040.  Additional sub costs = \$12,160  TOSA to coordinate all professional development, community schools shared vision, community partner outreach, 21st Century Skills frameworks, social and emotional and physical wellness processes and policies, MTSS and PBIS alignment, etc. = \$105,000  Matching Funds TOSA \$105,000	131,360.00			131,360.00	105,000.00		105,000.00
1000	OCEAN ALTERNATIVE Community Schools Site Lead - Certificated (0.25 FTE) - \$32,000  Lead will set up teaching and learning practices around community-based and project-based learning)  Teacher release time @ \$200/day x 4 teachers x 2 days = \$1600 (Teachers will meet with the Mental Health Clinician over the course of the year to be trained in trauma informed pedagogy and restorative practices)  PBIS Lead stipend @ \$40/hr x 50 hrs/year = \$2000 (PBIS lead will vet existing and develop curriculum to address student needs regarding inclusivity, antibullying, celebrating diversity, and restorative practices)  Matching Funds PBIS Lead Stipend \$1000	35,600.00			35,600.00	1,000.00		1,000.00

2000	<p>GREEN ACRES Afterschool Tutors 2hrs x 5 days a week @ \$25 an hour 150 days = \$37,500 (2x) = \$75,000 TOTAL Support students referred by teachers for targeted need and included plan for math and literacy.</p> <p>LIVE OAK Development of a shared vision: Classified release time @ \$ 100/day x 15 staff x 4 days = \$6000.</p> <p>OCEAN Mental Health Clinician (0.30 FTE) - \$39,000 - Provides integrated systems support at the school and for families &amp; staff. The clinician will provide training for families and staff. They will available be on-site at least one day per week for small groups and counseling for students. Response To Intervention Instructional Aide (0.63 FTE) \$24,500 - Provides academic support to students needing intervention in math and literacy. The aide will also support marginalized students that are still distance learning due to low socioeconomic status.</p> <p>ALL SCHOOLS Community Schools Coordinator: \$108,000 salary x 20% (for each of the five schools) = \$21,600 The Director will be shared by all 5 Live Oak community school programs, including with monthly professional development and check in meetings for CSC's, coordinating partners like Care Solace, and supporting asset and needs assessment activities and annual updates to implementation plans.</p> <p>Matching funds: Parent and Community Engagement Director: \$108,000</p>	144,500.00	108,000.00	252,500.00	108,000.00	108,000.00
3000	<p>Live Oak TOSA benefits: \$15,000</p> <p>ALL SCHOOLS Community Schools Coordinator: \$15,000 benefits for Community School Coordinator (\$3,000 x 5 schools)</p> <p>Matching funds: Parent and Community Engagement Director benefits: \$15,000 50% Assistant Principal benefits at Shoreline: \$7,500 TOSA benefits at Live Oak: \$15,000 Mental health clinician benefits at Green Acres: \$7,500</p>	15,000.00	15,000.00	30,000.00	45,000.00	45,000.00
4000	<p>SHORELINE MIDDLE SCHOOL Equipment and supplies for School Connection Activities \$5,000 - STEAM night materials - \$500 = \$5,500</p> <p>DEL MAR Calm Corner Materials for a total of 18 classrooms, including our enrichment classes and future sensory room \$20,000 Student Leadership Materials = \$2,000 Recess Equipment to include developmentally appropriate equipment = \$5,500 Materials for Cultural Food Lab = \$5,000 Materials for School Wide Cultural Celebrations = \$4,000 Materials/Books/Supplies: For Professional Development and Parent Workshops related to SEL of students and families. = \$6,000</p> <p>GREEN ACRES Books/Materials - Math and Science = \$5000. Outdoor Recess/PE Equipment = \$5000 Materials/Books/Supplies: = \$6000 For Professional Development and Parent Workshops related to SEL of students and families, academic development in math, literacy, ELD, science, or social studies that addresses cultural proficiency within each subject and collectively serves to advance best practices and deeper understanding for all stakeholders in support of Green Acres Students.</p> <p>LIVE OAK Professional Learning books and supplies that align to our commitment to restorative practices and trauma-informed care = \$5,000</p> <p>OCEAN ALTERNATIVE Library Resources Available to Families &amp; Students (racially just curriculum, culturally relevant material, digital licenses for 21st century learning) \$1000 Math &amp; Literacy Intervention support materials, (includes manipulatives, curriculum, materials for hands on learning to support the RTI program) \$2000. PBIS curriculum &amp; resources - \$600 New SEL curriculum and materials addressing mental health topics (trauma, neurodiversity, gender affirmation, anxiety), promoting inclusivity and celebrating diversity</p>	72,600.00	72,600.00			0.00
5000	<p>SHORELINE MIDDLE SCHOOL Parent Institutes \$14,500 - (e.g. PIQE Parent Institute for Quality Education -The Social-Emotional Learning curriculum is a 9-week session of 90-minute classes which introduce families to the importance of SEL and its impact on academic success). Grade Level Field Trips: \$19,000 (\$40 per pupil (\$40 x 475) Teacher &amp; Student Conferences: \$3,500 (e.g. CASL: CA Association of Student Leaders) Wellness Wednesdays for staff: \$3,490 Swim Instructor \$7,680: 2 instructors x \$40/hour x 6 hours x 16 days Silicon Valley Math Initiative membership \$2,800</p>	50,970.00		50,970.00		0.00
5000	<p>DEL MAR Restorative Practices Training for 18 certificated, and 2 classified staff members. \$13,380 Social Emotional Training Professional Learning for all staff, including classified staff members \$4,000 Cultural Proficiency Staff Professional Learning \$4,000 Grade Level Field Trips: \$12,760 (\$40 per pupil (\$40 x 319) Student Leadership Field Trips: \$500 Santa Cruz Community Health - Additional 1x/week services by Mental Health Clinician: 35 weeks of service \$20,000 Parent Institutes \$14,500 - (e.g. PIQE Parent Institute for Quality Education -The Social-Emotional Learning curriculum is a 9-week session of 90-minute classes which introduce families to the importance of SEL and its impact on academic success). Enrichment Activities: Cultural Dance - \$2,000 Creative Writing with a focus on student identity - \$2,000 SPCA In-school field trips - \$10,000 Sports Clubs - \$15,000 Expansion of Food Lab (student cooking) with a focus on cultural meals - \$5,000</p>	103,140.00		103,140.00		0.00
5000	<p>GREEN ACRES Afterschool Enrichment Activities: Offered to all students regardless of their affiliation with the current afterschool program. This includes prgrams that works with classrooms: Dance class 3rd Grade (\$2,000), Theatre/Drama Club (\$8,000) STEAM/STEM (\$10,000) Cooking Club (\$5,000) Sports Clubs (\$15,000)</p>	35,000.00		35,000.00		0.00
5000	<p>LIVE OAK Professional Development Contracts - Topics includes SEL, MTSS, PBIS, restorative justice, planning culturally proficient practices and trauma informed care trainings = \$20,000</p> <p>Travel and Conference expenses = \$20,000</p> <p>Parent Engagement and/Education workshops that include community schools collaborative structures, expanded mental and physical health supports, communication processes and policies, etc. = \$5,000</p>	45,000.00		45,000.00		0.00

5000	<p>OCEAN ALTERNATIVE</p> <p>Parent Education in Positive Discipline &amp; Trauma Informed Practices (childcare, and food for families - 4 evenings) \$800</p> <p>Positive discipline training will equip parents who are home educators with strategies and tools to motivate their children to become lifelong learners.</p> <p>Parent &amp; Community Engagement Activities - STEAM night (\$800), Art Night (\$800), Science Fair (\$150), Talent Show (\$150) = \$1900</p> <p>There will be a variety of STEAM community events for enrichment and community building. The costs include materials, food for the families, and vendor fees.</p> <p>Professional Development for Teachers: Mental Health, Trauma Informed Practices (1 conference registration x 4 -\$2000, travel, lodging &amp; meals (\$2000) = \$4000</p> <p>Profession Development: Math Conference for Educators (Youcubed.org) - Registration, travel &amp; meals for 2 teachers = \$3200 -- Youcubed.org promotes inspiring all students with open, creative mindset mathematics. This workshop for teachers will help build a stronger intervention program and the teachers will also train the parents to integrate the ideas into the student's home studies.</p>	9,900.00			9,900.00			0.00
N/A	Total Direct Costs	969,260.00	123,000.00	0.00	1,092,260.00	471,400.00	0.00	0.00
7000	9.95%	96,441.37	12,238.50	0.00	108,679.87			
N/A	Total Budget	1,065,701.37	135,238.50	0.00	1,200,939.87	471,400.00	0.00	0.00



Year 5 - Budget (July 1, 2028 - June 30, 2029)

Expand rows as needed. Add rows in the middle of the table.

\*LEAs can use up to the lesser of \$500,000 or 10 percent of the total funds awarded for administration of the program, unless the cost is providing direct services to students.

\*\*The CCSPSP has a 1/3 (33 percent) match requirement.

Program: CCSPSP Implementation Grant, Cohort 3  
Application Year: 2023-24  
LEA Name: Live Oak Elementary School District  
LEA CDS Code: 44697650000000  
Total Requested Amount: \$5,700,000

Object Code	Line Detail and Narrative (Provide a detailed justification and breakdown/calculation for each expenditure. Indicate the school(s) the cost is supporting.)	Proposed Costs - School Site	Proposed Costs - Admin Reserve	Proposed Costs - Admin Reserve (Direct Services)	Total Proposed Costs (Grant Funds)	District Match	Community Match	Total Match
1000	SHORELINE MIDDLE SCHOOL STEAM Night \$3,000 == Steam Night Coordinator stipend \$750 (\$75 x 10 hours), (\$375 per teacher x 6 teachers = \$2,250) Maker's Market \$600 == Coordinator stipend \$375 (\$75 x 5 hours), (4 staff x 3 hours = \$225) Club Advisors \$2,625 salary == (\$75/hour - once per week for 35 weeks) x 1 club Response to Intervention (RTI) Teacher ~ \$75,400 School-connection Coordinator (50% of Assistant Principal salary) ~ \$70,000 Development of a shared Vision \$10,260 == Teacher release time \$190/day x 27 teachers x 2 days . PBIS team \$1,520 == release \$190/day x 4 teachers x 2 days Silicon Valley Math Initiative workshops \$4,750 == 5 release days x 5 teachers @ \$190  <u>Matching Funds:</u> Principal 50% of salary \$71,000 PBIS Lead stipend \$1,000 RTI Teacher \$75,400	168,155.00			168,155.00	147,400.00		147,400.00
1000	DEL MAR ELEMENTARY CS TOSA to focus on Community Based Curriculum writing and alignment with programs \$38,000  CS Student Morning Clubs: (2) Rotating staff offering high interest, student driven before school clubs that will help with student tardiness as well as chronic absenteeism. \$26,250 = (\$75/hour x 5 days per week, for 35 weeks)  Staff Professional Development Release Time: To engage staff in the planning and development of strategies, examination and planning culturally proficient practices embedded in curriculum and address the academic achievement gap. Teacher release time @ \$190/day x 6 teachers x 4 days = \$4,560  CS Student Leadership Coordinator: To create, organize, and support the Del Mar Student Leadership team. Stipend position at \$2,000  CS Staff Leadership Release Time \$3,800 = release \$190/day x 4 teachers x 5 days  Substitute Coverage for PL Restorative Practices: Teacher release time @ \$190/day x 4 teachers x 2 days = \$1,520  Sports Clubs Coach Stipends - \$1,000 for 4 seasons = \$4,000	80,130.00			80,130.00			0.00
1000	GREEN ACRES Mental Health Clinician: \$13,500 = \$75hr x 180 days - additional daily hourly rate This additional mental health clinician will supplement the current Mental Health Clinician to support our high need of mental health services and social emotional development lessons for students. Services will include monthly parent workshops and meetings related to mental health topics to support families of our school community. Partner with our existing Mental Health clinician to fill the large gap of students in need of mental health support.  Teacher Coordinator: To coordinate afterschool activities contracted for the course of the year (see items in 5000). Stipend of \$5000  Professional Development Cultural Proficiency: To engage staff in dialogue, examination and planning culturally proficient practices embedded in curriculum and address the academic achievement gap. Teacher release time @ \$190/day x 16 teachers x 2 days = \$6,840.	25,340.00			25,340.00			0.00
1000	LIVE OAK Development of a shared vision: Teacher release time @ \$170/day x 16 teachers x 4 days = \$10,880  TOSA to coordinate all professional development, community schools shared vision, community partner outreach, 21st Century Skills frameworks, social and emotional and physical wellness processes and policies, MTSS and PBIS alignment, etc. = \$105,000  <u>Matching Funds</u> TOSA \$105,000	115,880.00			115,880.00	105,000.00		105,000.00
1000	OCEAN ALTERNATIVE Community Schools Site Lead - Certificated (0.10 FTE) - \$12800 Lead will set up teaching and learning practices around community-based and project-based learning)  Teacher release time @ \$200/day x 4 teachers x 2 days = \$1600 (Teachers will meet with the Mental Health Clinician over the course of the year to be trained in trauma informed pedagogy and restorative practices)  PBIS Lead stipend @ \$40/hr x 25 hrs/year = \$1000 (PBIS lead will vet existing and develop curriculum to address student needs regarding inclusivity, antibullying, celebrating diversity, and restorative practices)  <u>Matching Funds</u> PBIS Lead Stipend \$1000	26,600.00			26,600.00	1,000.00		1,000.00
2000	GREEN ACRES Afterschool Tutors 2hrs x 5 days a week @ \$25 an hour 150 days = \$37,500 (2x) = \$75,000 TOTAL Support students referred by teachers for targeted need and included plan for math and literacy.  OCEAN Mental Health Clinician (0.15 FTE). \$20,000 Provides integrated systems support at the school and for families & staff. The clinician will provide training for families and staff. They will be available on-site at least one day per week for small groups and counseling for students. Response To Intervention Instructional Aide (0.63 FTE) \$24,500 Provides academic support to students needing intervention in math and literacy. The aide will also support marginalized students that are still distance learning due to low socioeconomic status.  ALL SCHOOLS Community Schools Coordinator: \$108,000 salary x 20% (for each of the five schools) = \$21,600 The Director will be shared by all 5 Live Oak community school programs, including with monthly professional development and check in meetings for CSCs, coordinating partners like Care Solace, and supporting asset and needs assessment activities and annual updates to implementation plans.  <u>Matching funds:</u> Parent and Community Engagement Director: \$108,000	119,500.00	104,500.00		224,000.00	108,000.00		108,000.00

3000	Live Oak TOSA benefits: \$15,000  ALL SCHOOLS Community Schools Coordinator: \$15,000 benefits for Community School Coordinator (\$3,000 x 5 schools)  <u>Matching funds:</u> Parent and Community Engagement Director benefits: \$15,000 50% Assistant Principal benefits at Shoreline: \$7,500 TOSA benefits at Live Oak: \$15,000  SHORELINE MIDDLE SCHOOL STEAM night materials - \$500  DEL MAR Student Leadership Materials = \$2,000 Recess Equipment to include developmentally appropriate equipment = \$5,500 Materials for Cultural Food Lab = \$5,000 Materials for School Wide Cultural Celebrations = \$4,000 Materials/Books/Supplies: For Professional Development and Parent Workshops related to SEL of students and families. = \$6,000  GREEN ACRES Outdoor Recess/P.E. Equipment = \$5000 Materials/Books/Supplies: = \$6000 For Professional Development and Parent Workshops related to SEL of students and families, academic development in math, literacy, ELD, science, or social studies that addresses cultural proficiency within each subject and collectively serves to advance best practices and deeper understanding for all stakeholders in support of Green Acres Students.  OCEAN ALTERNATIVE Library Resources Available to Families & Students (racially just curriculum, culturally relevant material, digital licenses for 21st century learning) \$250 Math & Literacy Intervention support materials. (includes manipulatives, curriculum, materials for hands on learning to support the RTI program) \$500. PBIS curriculum & resources - \$150 New SEL curriculum and materials addressing mental health topics (trauma, neurodiversity, gender affirmation, anxiety), promoting inclusivity and celebrating diversity		15,000.00		15,000.00	37,500.00		37,500.00
4000	SHORELINE MIDDLE SCHOOL STEAM night materials - \$500  DEL MAR Student Leadership Materials = \$2,000 Recess Equipment to include developmentally appropriate equipment = \$5,500 Materials for Cultural Food Lab = \$5,000 Materials for School Wide Cultural Celebrations = \$4,000 Materials/Books/Supplies: For Professional Development and Parent Workshops related to SEL of students and families. = \$6,000  GREEN ACRES Outdoor Recess/P.E. Equipment = \$5000 Materials/Books/Supplies: = \$6000 For Professional Development and Parent Workshops related to SEL of students and families, academic development in math, literacy, ELD, science, or social studies that addresses cultural proficiency within each subject and collectively serves to advance best practices and deeper understanding for all stakeholders in support of Green Acres Students.  OCEAN ALTERNATIVE Library Resources Available to Families & Students (racially just curriculum, culturally relevant material, digital licenses for 21st century learning) \$250 Math & Literacy Intervention support materials. (includes manipulatives, curriculum, materials for hands on learning to support the RTI program) \$500. PBIS curriculum & resources - \$150 New SEL curriculum and materials addressing mental health topics (trauma, neurodiversity, gender affirmation, anxiety), promoting inclusivity and celebrating diversity	34,900.00			34,900.00			0.00
5000	SHORELINE MIDDLE SCHOOL Swim Instructor \$6400: 2 instructors x \$40/hour x 5 hours x 16 days Wellness Wednesdays for staff: \$2,174 Silicon Valley Math Initiative membership \$2,800	11,374.00			11,374.00			0.00
5000	DEL MAR Upkeep of training for new staff with Restorative Practices, SEL, Cultural Proficiency \$2,000  Enrichment Activities: Cultural Dance - \$2,000 Creative Writing with a focus on student identity - \$2,000 Expansion of Food Lab (student cooking) with a focus on cultural meals - \$5,000  Parent Insitutes \$10,000  Santa Cruz Community Health 36 weeks of family supports \$20,000	43,000.00			43,000.00			0.00
5000	GREEN ACRES Afterschool Enrichment Activities: Offered to all students regardless of their affiliation with the current afterschool program. This includes prgrams that works with classrooms Dance class 3rd Grade (\$2,000), Theatre/Drama Club (\$8,000) STEAM/STEM (\$10,000) Cooking Club (\$5,000) Sports Clubs (\$15,000) were common requests from students and families. = Total \$45,000	35,000.00			35,000.00			0.00
5000	LIVE OAK Professional Development Contracts - Topics includes SEL, MTSS, PBIS, restorative justice, planning cuturally proficient practices and trauma informed care trainings = \$15,000	15,000.00			15,000.00			0.00
5000	OCEAN ALTERNATIVE Parent Education in Positive Discipline & Trauma Informed Pedagogy (childcare, and food - 4 evenings) \$800 Positive discipline training will equip parents who are home educators with strategies and tools to motivate their children to become lifelong learners. Professional Development for Teachers: Mental Health, Trauma Informed Pedagogy (1 conference registration x 4 - \$1500, teacher time (4 staff x \$190/day x 2 days = \$1520) + travel, lodging & meals (\$2000) = \$5020 Matching funds: MTSS Conference (conference registration x 2 OA staff, travel & meal costs, teacher stipend - \$190/day x 2 days x 2 teachers) - \$3000	5,820.00			5,820.00			0.00
N/A	Total Direct Costs	680,699.00	119,500.00	0.00	800,199.00	398,900.00	0.00	398,900.00
7000	9.95%	67,729.55	11,890.25		79,619.80			0.00
N/A	Total Budget	748,428.55	131,390.25	0.00	879,818.80	398,900.00	0.00	398,900.00

# CALIFORNIA COMMUNITY SCHOOLS PARTNERSHIP PROGRAM: IMPLEMENTATION PLAN TEMPLATE

## Instructions

This California Community Schools Partnership Program (CCSPP) Implementation Plan Template has been created by the State Transformational Assistance Center for Community Schools (S-TAC), in partnership with the California Department of Education (CDE). This template was designed to support Cohort 3 implementation applicants with the requirement of submitting an implementation plan (**per site**) as part of their Request For Application and to support CCSPP grantees with community school implementation more generally. It should be considered a dynamic document that is periodically updated to reflect the progress and needs of your community school(s), legislative updates, and course corrections informed by your continuous improvement and school community engagement processes. **The Local Education Agency (LEA) is referenced throughout the template to encourage collaboration between the LEA and sites on the implementation of the CCSPP.**

The Implementation Plan should be guided by the [California Community Schools Framework](#) (CA CS Framework), and the [Capacity-Building Strategies: A Developmental Rubric](#). To build on existing objectives for community schools, alignment with overarching LEA goals and objectives as stated on Local Control and Accountability Plans (LCAPs) and School Plans for Student Achievement (SPSAs) is strongly recommended.

LEAs and school sites must work collaboratively with community partners, including families/caregivers, staff, students, district leaders, inter-agency representatives, etc., to develop and review the CCSPP Implementation Plan. The Lead LEA, working with school sites, is responsible for the plan and the oversight of any community partners or subcontractors. The LEA should include any partners in the development and review of the plan. It is recommended that the plan be reviewed biannually (twice a year), at least. Note that the Implementation Plan Template asks you to focus on the critical processes that each school and LEA must develop in order to execute the vision of community schools in order to achieve desired outcomes. The Annual Progress Report (APR) will ask grantees to reflect upon and report on those outcomes.

The Implementation Plan will be submitted to CDE as part of the Cohort 3 Implementation Grant by those who are applying. This Implementation Plan Template will be updated as the CCSPP accountability system is developed.

## CA CS Framework Overview

A community school is any school serving pre-Kindergarten through high school students through a “whole-child” approach, with an integrated focus on academics, health and social services, youth and community development, and community engagement. It is an equity-driven and assets-building school transformation program.

Adopted in 2022, the CA CS Framework identifies 4 Pillars of Community Schools, Key Conditions for Learning, Cornerstone Commitments, and Proven Practices as follows:

**Pillars of Community Schools:** Integrated Student Supports; Family and Community Engagement; Collaborative Leadership and Practices for Educators and Administrators and; Extended Learning Time and Opportunities

**Key Conditions for Learning in a Community School:** Supportive environmental conditions that foster strong relationships and community; Productive instructional strategies that support motivation, competence, and self-directed learning; Social and emotional learning (SEL) that fosters skills, habits, and mindsets that enable academic progress, efficacy, and productive behavior, and; System of supports that enable healthy development, respond to student needs, and address learning barriers.

**Cornerstone Commitments of Community Schools:** A commitment to assets-driven and strength-based practice; A commitment to racial justice and restorative school climates; A commitment to powerful, culturally proficient and relevant instruction; and a commitment to shared decision making and participatory practices.

**Proven Practices of Community Schools:** Community Asset Mapping and Gap Analysis; A Community School Coordinator; Site-Based and LEA-Based Advisory Councils, and Integrating and Aligning with Other Relevant Programs.

The California Community Schools Framework is synthesized through the [Overarching Values](#) and operationalized through the Capacity-Building Strategies.

More information about these key concepts or community school components can be found at <https://www.cde.ca.gov/be/ag/ag/yr22/documents/jan22item02a1.docx> and at <https://www.acoe.org/Page/2461>, including [the CA CS Framework](#).

## Capacity-Building Strategies Overview

The S-TAC has launched the Capacity-Building Strategies: A Developmental Rubric to serve as a road map for both LEAs and school sites and is meant to enhance the adoption, implementation and sustainability of community schools. The Capacity-Building Strategies include a focus on:

1. Shared understanding and Commitment
2. Collective Priorities: Setting Goals and Taking Action
3. Collaborative Leadership
4. Coherence: Policy and Initiative Alignment
5. Staffing and Sustainability
6. Strategic Community Partnerships
7. Professional Learning
8. Centering Community-based Curriculum and Pedagogy
9. Progress Monitoring and Possibility Thinking

The Developmental Rubric can be accessed [here](#), and is best used as a side-by-side companion document as grantees are completing this implementation plan.

# CCSPP: IMPLEMENTATION PLAN

## School Site Contact Information

Ocean Alternative Program  
984-6 Bostwick Lane  
Santa Cruz, CA 95062  
831-475-0767

Mary Sauter, Principal  
msauter@losd.ca

## Strategies, Priorities and Goals

Describe the main process goals and action steps for the school site's community schools initiative. Add lines as needed. Use the phase-specific activities outlined in the Developmental Rubric as a guide.

### Strategy 1: Shared Understanding and Commitment

LEAs and schools raise awareness of community schools throughout the community, developing a shared understanding of the community schools approach that is centered on establishing racial justice, relationship-centered schools. Schools and LEAs answer the question, "why a community school for my school/district?"

#### Shared Understanding and Commitment Built Around the Overarching Values

After engaging interest-holders to answer the question, "why a community school for my school?", share your response to that question in the box below. In your response, be sure to indicate how your site's understanding of community schools reflects its commitment to the CA CS Framework through the Overarching Values (Overarching Values can be accessed [here](#)):

1. Racially-just, relationship-centered spaces
2. Shared power
3. Classroom-community connections
4. A focus on continuous improvement

Describe the developmental plans for ensuring these values are reflected in your community schools work:

#### Live Oak Elementary School District (LOSD)

Ocean Alternative Program is a member of the Live Oak Elementary School District (LOSD), comprising four comprehensive schools and one alternative program dedicated to facilitating community school activities within their respective learning communities.

Nestled in thriving Santa Cruz County, the community of Live Oak faces several challenges that put the community at a serious disadvantage compared to its neighbors: high unduplicated pupil count with historically underserved population, food insecurity, disparities in the cost of living and average income, negative impacts of climate change, and increased health risks.

Addressing these factors through a multifaceted approach, including the Community School program and Community Partnerships, will uplift this community of need and become an example to communities across the country. We have begun to build strong partnerships with community based organizations that are committed to serving our families.

LOSD has been working to provide the various services of a Community School model. For example, we have started a Community School Consortium gathering together close to 35 partners (priority 6) and starting a homegrown before and after school program as it was a huge need in our community (priority 2). We are ready to fully engage and implement the various strategies that would transform our school to true Community Schools. The grant funds would allow us to create systems that are more inclusive, supportive, and effective educational environments. We not only want to address the immediate needs of students but also involve families and the community in the education process, fostering a collaborative and holistic approach to learning and well-being. LOSD is committed to this heart work.

As a small school district with all schools within a 1.6 miles of each other, we leverage the power of a tight-knit community as we work with Community Partners not just to serve students and families at one school but to serve all students and families in all our five schools.

### **Ocean Alternative**

Community School is deeply aligned to the whole-child approach embraced at Ocean Alternative. In 1995, Ocean Alternative opened its doors as an independent study public school that supports students who need an alternative to the traditional school system. Over the years, the need for a different style of education for students has increased. In the last 8 years and especially since the Covid pandemic, there is an increased need to serve students who are neurodivergent or have suffered trauma or bullying in other school settings. An individualized learning plan is collaboratively created for each student involving the teacher, families, and student. The learning plan is based on the child's skill levels in each of the core subjects, especially literacy and math, and the child's individual learning modality.

Building on continuously improving multi-tiered systems of support (MTSS), we strive for a **racial justice and restorative school climate**. Implementing MTSS as a trauma-informed, continuous improvement framework, we focus on data-driven problem-solving to offer students access to academic, health, mental health, and social services. Our MTSS system emphasizes individualized, integrated student supports. At Ocean Alternative, the staff are engaged in the CA MTSS Pathway Certification for Schools, ensuring a solid foundation in the what, why, and how of MTSS.

"Ocean Alternative helps foster a love of learning. I feel very supported and love the flexibility that our family has in tailoring the learning to our children's needs. - 4th grade family

The families, student and teacher conference monthly to record progress (academic and social emotional), review and adjust goals and monitor the well-being of the student. This fosters student self advocacy and agency and encourages families to partner in their child's education. Collaborative leadership is an organic outcome of Ocean Alternative's pedagogy and philosophy. According to our Needs & Assessment, ninety-three percent of our families stated that one of the top three things they love about our school is the knowledgeable staff, personal attention to students, and involvement of



teachers, principal and staff with all students. Ninety seven percent of our students responded that our classes have consistent routines that support learning and positive interactions to create a strong sense of community in the school. A majority of families recognize the importance of involving students, families, teachers and staff in fostering an inclusive, collaborative, and community-oriented school environment. The positive experience at Ocean Alternative reinforces the importance of effective school leadership. As a result of the Needs & Assets Assessment, there is an increase in families involvement in school leadership groups and a Student Council for students has emerged. The Student Council has planned and implemented school activities and community service to give back and to deepen their connection with both the school and the broader Live Oak community.

At Ocean Alternative, our commitment to excellence is reflected in our approach, employing an **assets-driven and strength-based** methodology. Through the application of PDSA (Plan, Do, Study, Act) cycles, we **continually monitor and enhance our efforts**. Along with the regular student, families, teacher conferences, we ensure the active involvement of students and families in key committees like the families Advisory Committee and Student Council, guiding our staff with their unique experiences, history, culture, and language.

“Strong in family advocacy, individuality, cultural competency” - 4th grade family.

Ocean Alternative offers in person classes and events where students can learn from credentialed teachers along with their peers. These extended enrichment opportunities focus on academic and social emotional learning skills taught through project based learning. Additional supports are also provided by staff such as: 1) reading, writing, and math intervention weekly 2) team-building activities and social emotional lessons regarding topics such as inclusivity and bullying 3) well being check ins throughout the week via Zoom. When surveyed our families highlighted the need and importance of a diverse and engaging curriculum that includes STEM, arts, and hands-on learning as well as a preference for flexible and holistic learning approaches. When asked about their Ideal classroom and after school programs there was a need for activities on topics that are challenging to teach at home or in small groups such as science labs, group discussions, art, theater, and food lab. Although there was positive feedback on the offerings and curriculum provided at Ocean Alternative, it is becoming more difficult to meet the needs of our increasingly diverse community of families and learners. Additionally there is an emphasis on creating equity for neurodivergent students and a variety of enrichment opportunities such as sports, arts, math, STEAM labs and community service programs. Mental health-building activities in after-school programs, including drop-in tutoring and activities focused on mental well-being is also desired by families, students & staff. Ocean Alternative’s goal is to develop a sustainable network of community partners that can support families and staff in making connections and creating a variety of opportunities and additional supports for afterschool enrichment and real- life experiences.

At Ocean Alternative, our vision is to cultivate lifelong learners who contribute meaningfully to the global community as socially responsible and well-educated members of society. We are dedicated to providing comprehensive academic, health, and social services, along with fostering community engagement for all students, families, and the broader community. Our student council plans and implements activities for our school community and supports local organizations through volunteering beyond our school boundaries. Independent study can be very isolating since most of the student’s learning is completed at home. Seventy-seven percent of our families expressed that

there is an overwhelming desire for parent- child team building and social activities to meet other families, support each other, and build a strong sense of community. Ocean Alternative has worked with local agencies (Arts Council of Santa Cruz, Ecology in Action, Second Harvest Foods, SPCA) to provide low to no cost opportunities for families and students to engage in. Our goal is to continue to co-create family and community events that focus on meeting the expressed needs of our school community while developing strong community partnerships.

“Art, STEM labs, team sports opportunities. -5th grade family

“Community service - park clean up, beach clean up, gardening at senior center, art for hospice.” - 4th grade family

“Continued support for library resources and farmers market cash aid.” - 5th grade family

Ocean Alternative School has 37% of students considered socioeconomically disadvantaged, 7% have a disability, and 4% are classified as English Learners. Not represented in these percentages is the high number of students who enroll at Ocean Alternative due to a negative school experience in the traditional school setting or who were disproportionately disadvantaged by Covid19.

Thirty-nine percent of students reported in their intake interview that they struggle with anxiety, depression, trauma, or neurodiversity that inhibited their ability to succeed and oftentimes had missed valuable learning time at their previous school. The individualized learning plan and personal relationships with staff provide opportunities of success for students for these students. In addition, the majority of Ocean Alternative students are below grade level standards in English Language Arts at 46% and at 70% for Mathematics. Ocean Alternative’s intervention program has become vital and robust due to the academic gaps and learning loss from Covid19. Working with these students involves specialized training and behavior strategies for families and teachers. In the Needs and Assets Assessment, 83% of families emphasized the importance of a holistic, supportive and compassionate approach to address student academic and behavior issues, involving various stakeholders, continuous training, and personalized interventions. Training is key for families because they are the home educator for the student and need support in the dual role of being home educator and parent. Professional development for teachers in math and literacy is a current need noted by staff. There is a strong desire for resources for families, such as mental health support groups and mentorship (anxiety, depression, trauma, neurodivergent, gender affirmation) and a counselor or social worker available for students to talk to about various subjects or situations. A goal for this grant is to provide families education regarding positive discipline strategies and connection-based resources with an emphasis on positive reinforcement. The ability to provide counseling resources, mentorship, and support groups especially about anxiety, depression, trauma informed pedagogy and gender affirmation is another goal, as well as, training in restorative practices for staff and families.

“On site psychologist well versed in non-violent communication available to families” - 4th grade

“Caring, friendly, non-judgemental, helpful” - 7th grade family

Our social-emotional learning (SEL) initiatives are growing, utilizing data from SEL surveys to provide targeted support to individual students. The SEL lead develops a curriculum and workshops encompassing restorative practices and the development of competencies such as self-regulation. We are committed to integrating healing-centered physical, emotional, and mental health supports



into the school community in accessible, destigmatized, and culturally fluent ways. To further enhance our commitment to racial justice and restorative school climates, we plan to strengthen PBIS through professional development covering positive classroom and school climates, restorative justice/community circles, and PBIS principles.

“Ocean is safe and positive.” - 2nd grade family

**Culturally relevant** approaches are prioritized to empower families, and community partners as **true community school partners**. Ocean Alternative aims to become a community hub by increasing student and family engagement through relationship and community building. Personal connections with each student and their family form the foundation for authentic relationships, key to successful teaching and learning.

Professional development on culturally and linguistically relevant teaching ensures that Ocean Alternative provides powerful, culturally proficient, and relevant instruction. The goal is that the school's Community Schools Advisory Council (CSAC) will oversee the school's programs and activities. The CSAC will actively engage diverse interest-holders and grow to become a shared decision-making body, promoting collaborative leadership and involving the broader community in the school's initiatives.

## Strategy 2: Collective Priorities: Setting Goals and Taking Action (The Needs and Assets Assessment )

When interest-holders come together to identify collective priorities (through a needs and assets assessment), it fosters shared focus on those areas deemed most critical by local communities, influences the impact of the strategy, and helps build momentum to sustain efforts over time.

**Part A:** As part of the planning process, you have gone through an initial process of understanding needs and assets. As you initiate the implementation grant process and obtain site-level resources, please reflect on how you will go deeper in this needs and asset assessment process to engage the entire community in identifying their top community school priorities and vision. Please reflect on how you will engage different groups (administrators, certificated staff, classified staff, students, family members, community members and community partners) and identify the processes (e.g., surveys, one-on-one interviews, focus groups, visioning exercises, meetings/forums, etc.) you will use to engage them. Describe how you will engage historically marginalized student and family groups.

Ocean Alternative engaged in a thorough community school planning process, incorporating asset mapping, a needs assessment, and a gap analysis. Efforts were made to include all families, especially historically marginalized groups by incorporating the following: providing childcare and dinner for families, making the meetings on Zoom for families that couldn't get to the site, and offering Spanish translation. The NAA process heavily involved the school community, including students, families, and staff. Assessment activities, including focus groups, narrative surveys, which occurred throughout the planning year. The Community School Coordinator (CSC) facilitated discussions with the school leadership team, enabling a collaborative assessment of areas under development for a community school.

Seventy-nine percent of families, 76% students and 100% staff participated in the Needs & Asset Assessment Survey provided valuable information and input. We have had consistent participation from 20% of families in discussions about envisioning our ideal school. A Community Schools Advisory Council was formed consisting of staff, families and students. We met five times this 23/24 school year to collaborate & create a shared vision for our community school and plan to continue meeting to address the most desired needs within our current budget limitations.

Ninety-three percent of our families expressed appreciation of the flexibility and personalized learning the students receive at Ocean Alternative. An extremely supportive and knowledgeable staff helps create a sense of belonging and acceptance for students. Ocean Alternative offers community engagement opportunities and activities that contribute to a positive and welcoming school environment.

“Ocean Alternative helps foster a love of learning. I feel very supported and love the flexibility that our family has in tailoring the learning to our children’s needs. We also love the opportunities for field trips and gathering as a school for activities” - 4th grade family

The needs that were highlighted throughout all the survey responses were the following:

- Academic support focusing on learning loss in math and literacy related to the COVID-19 crisis, approached through targeted instruction, intensive tutoring, parent education with strategies and tools to educate their children, and improvement in resources available that reflect 21st century learning and racial justice and culturally diverse curriculum. Tutoring or academic support especially for families that are marginalized. (57%)
- A more diverse and rich offering for students that include STEM, Arts (including theater and music), hands-on learning, academic support, and physical education. (83%)
- Mental health support for staff, students and families through counseling, training, and support groups especially in the areas of anxiety, depression, gender affirmation and neurodiversity. (83%)
- Increase in community building activities for families including weekend and evening events (pot lucks, community service, learning nights). (77%)

Assessment activities not only identified needs and gaps in services but also uncovered school and community assets and resources that can be integrated into the community school framework. Following the completion of all assessment activities, data findings will be shared with students, families, teachers, partners, and staff for continuous feedback and guidance in shaping the implementation plan. Priority topics derived from assets and needs assessment activities include:

- Improving Academic Proficiency - Parent education and training to support families with schooling their child at home. Learning tools and strategies to help with the student’s social emotional skill development.
- Increasing Mental Health and Social-Emotional Learning Supports - Training & providing support services and training including the areas of mental health, well-being, understanding neurodiversity and trauma informed practices for staff and families.
- Improve the Diversity of Enrichment Opportunities - Provide a variety of opportunities for students (after school clubs and class days) and community events (Family Nights, field trips & community service) especially in academic support and STEAM (Science, Technology,

Engineering, Art & Math) education,

The ongoing commitment of the Community School Coordinator (CSC) involves identifying, establishing, and fostering school-community partnerships aligned with the four pillars of community schools: *Integrated Student Supports*; *Family and Community Engagement*; *Collaborative Leadership and Practices for Educators and Administrators*, and; *Extended Learning Time and Opportunities*.

The school administers educational partner surveys and a mental health and wellness survey, utilizing the Fidelity Integrity Assessment (FIA) to enhance the MTSS framework across various domains. This commitment to an assets-driven and strength-based approach involves continuous improvement using cycles of PDSA, overseen by the Principal and/or Assistant Principal, and Community School Coordinator, and Family and Community Engagement Director.

The CSC coordinates and manages the assets and needs assessment process annually by using cycles of PDSA (plan, do, study, act), including focus groups, school site resource inventory, self-assessment, and surveys involving all partners. A tiered approach is employed, incorporating interviews with educational partners to gather specific experiences and areas for growth and improvement. Review meetings highlight assets and opportunities from various assessments, leading to the identification of the top three priority topics and the development of the implementation plan.

Communication of NAA activity findings occurs through verbal and written channels, including the school-wide communication platform families Parent Square, social media, and school newsletters and the Community Schools webpage. Community-wide engagement opportunities, including public forums and existing partnerships with community-based organizations, facilitate engagement with families beyond the traditional school setting. This commitment to transparency and engagement is underscored by annual reporting and public presentations at Board meetings, aligning with Community Schools survey. Opportunities like home visits, community town halls, and engagement with elected officials further strengthen the communication and support network for the community school strategies informed by data analysis.

**Part B:** As sites complete the needs and asset assessment process, they identify collective priorities that form the initial focus of their community school implementation efforts. Given your preliminary needs and asset assessment, please share three draft collective priorities that you anticipate arising as you achieve deeper engagement with students, staff, families and community members.

One of the priorities should align with a support listed in the [Whole Child and Family Supports Inventory](#) (e.g., integrated student supports, authentic family and community engagement, collaborative leadership, extended learning time and opportunities, positive and restorative school climate, community-based curriculum and pedagogy, etc.). The collective priorities you list below may be the same goals you will ultimately report in the APR, or they may change throughout the course of your first year as you continually engage students, staff, families and community members.

Draft Collective Priority	Outcome/Indicators you aim to improve
Improve the Diversity of Enrichment Opportunities	<ul style="list-style-type: none"> <li>Continue with and increase the variety of in-person opportunities for students (after school clubs and class days) with a focus on academic support and STEAM (Science, Technology, Engineering, Art &amp; Math) education.</li> <li>Increase in community building activities for families including weekend and evening events (pot lucks, community service, learning nights). Increased participation (especially with historically marginalized families) in enrichment programs will be an indicator of success.</li> </ul>
Improving Academic Proficiency	<ul style="list-style-type: none"> <li>Curriculum support through parent education and improvement in resources available that reflect 21st century learning and racial justice and culturally diverse curriculum.</li> <li>Local and state assessments will show growth in academic proficiency from below standard to standards met especially in the area of math and literacy.</li> </ul>
Increasing Mental Health and Social-Emotional Learning Supports	<ul style="list-style-type: none"> <li>Provide training and support services for staff, students and families including the areas of mental health, well-being, understanding neurodiversity, trauma informed pedagogy, and gender affirming care.</li> <li>Biannual surveys of families, staff, and students showing Improvement of mental health supports will be indicators of success.</li> </ul>

### Strategy 3: Collaborative Leadership

Shared decision-making ensures all interest-holders have a voice in the transformation process and fosters shared power of the strategy. Collaborative leadership improves coordination of services, fosters supportive relationships, results in decisions that are widely accepted and implemented, and supports sustainability of the effort.

At the system level, LEAs establish a system-level steering committee/advisory council to conduct exploration activities and to provide crucial guidance to school-level implementers. At the site level, schools map and assess the current shared governance structures (where and how decisions are made) in their building and community, identifying all existing school-site and local neighborhood teams, networks, or working groups to understand their purpose and composition. Schools then launch or revise site-level shared leadership structure(s) to facilitate democratic participation and decision-making among students, staff, families, and community members.

Describe your goals for strengthening collaborative leadership.

Collaborative leadership is an integral part of Ocean Alternative's educational philosophy. Monthly meetings are held with families, staff, students and families to discuss learning goals for the student. Family, student and staff voices are honored and valued in Ocean Alternative's leadership practices. Community Schools Advisory Council includes staff, students, and families collaborating together to discuss program successes and areas of improvement. Student Council meets monthly to discuss, plan, and implement enrichment activities. The Needs & Assets assessment gave positive feedback about the ideal school leadership at Ocean Alternative, suggesting a well-regarded leadership style.

"Strong in family advocacy, individuality, cultural competency" - 4th grade family

Ocean Alternative embraces the importance of collaborative leadership as an important factor in creating a strong, united community. In response to the information received from this survey process, the Community Schools Advisory Council will continue to meet 4 to 5 times per year to give families, students, and staff an opportunity to work together to decide the most important goals for our school and what opportunities are needed for the students. CSAC will design a plan of action for each of the main goals including a timeline, desired outcomes, and will share in the decision making power to designate funds to achieve said goals. We will encourage all families to participate, especially historically marginalized groups by providing childcare, food, the ability to attend virtually, and Spanish translation.

## Site Level Goals and Measures of Progress

Goals	Action Steps
Include other stakeholders such as community members and partners voice/input in the Community Schools Advisory Council	<ul style="list-style-type: none"> <li>Principal and Community Schools Coordinator will work to find community partners that support and provide resources to address the needs of the students, staff, and families.</li> <li>Community Partners participating in the Community Schools Advisory Council for Ocean Alternative will be an indicator of success.</li> </ul>
Increase the number of community partners to provide sustainable enrichment opportunities and services for students, staff and families	<ul style="list-style-type: none"> <li>Engage with community partners who can provide low/no cost enrichment opportunities and mental health and wellbeing support services. An indicator of success is that a system is created that is sustainable beyond the timeline of the grant.</li> </ul>
Families, staff & students collaborate to create an individualized learning plan to address social emotional needs.	<ul style="list-style-type: none"> <li>Participation in and utilization of programs and strategies that promote positive behavioral interventions, restorative practices, and trauma-informed instructional approaches. An indicator of success is an improvement in positive responses from SEL surveys taken by staff, students.</li> </ul>

Describe the system of shared governance and site-level leadership structure at your community school (this could be a visual like an organizational chart or other graphic):

**Live Oak Elementary School District**

Below is our district model, used by all schools. The model flows from the inside out and it starts with the classroom. Our classroom is the core of all we do, there you find our teachers, our scholars, and the instructional content. The circle of five shades of green represents what is happening at the schools. They are the five principles of the whole-child framework from Design Principles for Schools ([www.k12.designprinciples.org](http://www.k12.designprinciples.org)). Each school is providing 1) positive developmental relationships, 2) environments filled with safety and belonging, 3) rich learning experiences and knowledge development, 4) development of skills, habits, and mindsets, and 5) integrated support systems.

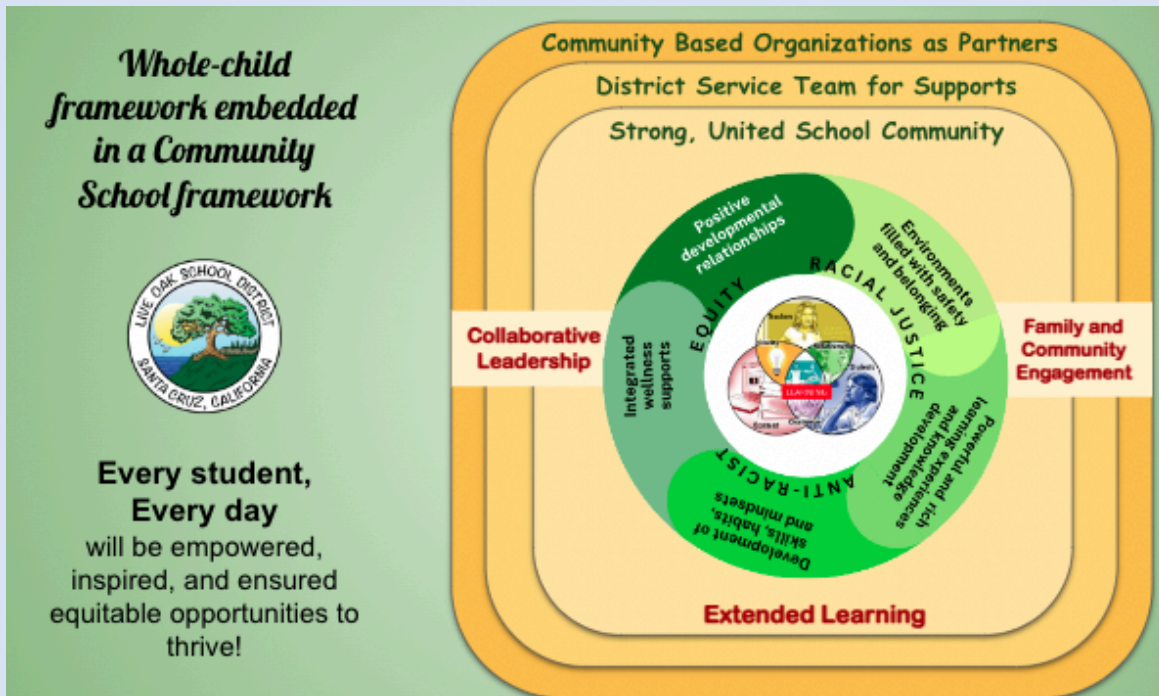
The inside square represents our school, as a strong, united school community. There we have collaborative structures that include families, caregivers, staff, administrators, students and community partners. We have started a robust Family and Community Engagement team with a family liaison at each school. We are also offering extended learning opportunities at our school to support our families, we are offering before and after school engaging experiences for students.

The middle square shows how the district provides support for the school. The district team, which includes the Board of Trustees, does work in service of the schools, hence in the service of students, families, and the community at large.

The outside square shows how all our community-based organizations (CBO) as partners become an extension of our school and district. The beauty of Community Schools is that the CBOs, for the first time, are able to become part of the structure of the school.

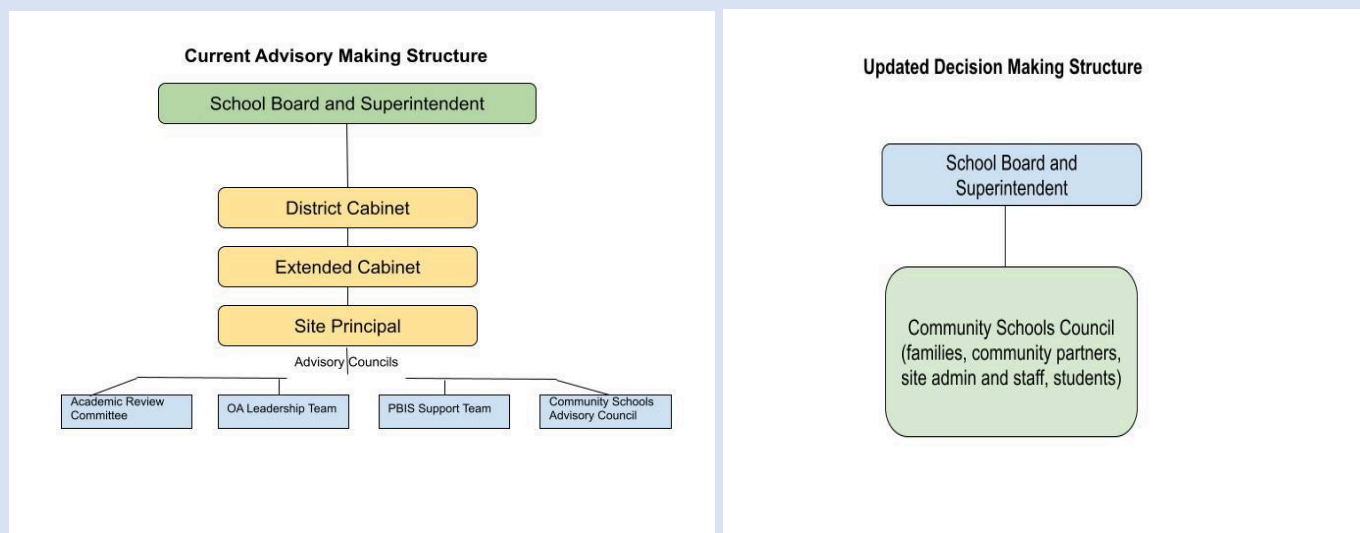
Everyone working together within this frame, allows us to achieve our moral imperative of “Every student, every day will be empowered, inspired, and ensured equitable opportunities to thrive.”





The LEA has a District Community School Advisory Council (D-CSAC) that has advisory power. The purpose of this council is to ensure the schools have what they need to move forward with the Community School initiative. Since we are such a small and tight-knit community, the LEA takes point in overseeing the Community Partner Consortium and writing all the Memos of Understanding (MOUs) that the schools will need to do the work at each school.

### Ocean Alternative



## Strategy 4: Coherence: Policy and Initiative Alignment

Establishing coherence and alignment across policies and initiatives is critical in the success of the community school strategy. Coherence helps clarify purpose, ensures efficient use of resources, avoids conflicting policies, creates synergy and the amplification of impact, and promotes sustainability.

A coherent and comprehensive plan/strategy for community schools “de-silos” all parallel LEA and school-level initiatives. Schools fully integrate the community school strategy with all existing school-wide strategic plan(s)/ improvement plan(s) such as the LCAP and SPSA. The community school implementation plan and school improvement plan become one cohesive plan. Describe your goals and action steps for establishing policy and initiative alignment.

LOSD’s LCAP is written embedded in the whole-child framework described above and the School’s SPSA aligns to the LCAP.

See brief overview of the LCAP goals below:

### **GOAL #1: Family and Community Engagement (FACE), Image, and Outreach**

Live Oak School District will actively promote Family And Community Engagement (FACE) at all schools as we develop and grow as community schools with a focus on a whole-child framework and **an anti-racist model of education in order to ensure equal opportunities and success for all students**. The FACE strategic plan will use the guiding strategies of welcoming environments, effective communication, resources and opportunities, and shared responsibility and leadership with a foundation based on equity and cultural responsiveness.

- Welcoming Environments
  - Ensuring systems are in place to provide a space where the families feel like they belong
- Effective Communication
  - Two way communication platform in multiple languages
- Resources and opportunities
  - Family liaisons are at each school
  - Family and Community Engagement (FACE) Manager to oversee the new FACE strategic plan
  - Opportunities for parents and families to get involved and continue to grow themselves
- Shared responsibility and leadership
  - Provide spaces for parents to feel comfortable getting together to learn how to support their students
  - Elevate the voices of students
  - Outreach and partnerships with community organizations

### **GOAL #2: Academic Achievement & 21st Century Learning**

Empower, inspire and ensure equitable opportunities for every student to thrive in an academically rigorous, collaborative, and innovative learning environment.

- Whole-child Principle #2 - Environments filled with safety and belonging
  - Recess coaches
  - Bilingual staff



- Restorative practices
- Whole-child Principle #3 - Powerful and Rich Learning Experiences and knowledge development
  - Supplemental differentiated online programs
  - Universal assessment and screeners
- Whole-Child Principle #4 - Development of skills, habits, and mindsets
  - Growth mindset curriculum
  - Accountable talk trainings

### **GOAL #3: Physical & Social-emotional Wellness**

Provide enriching, affirming, inclusive and healthy school communities that address the diverse needs of every child in order to ensure full engagement.

- Whole-Child Principle #1 - Positive developmental relationships
  - PBIS systems to support safe learning environments
  - Small classrooms and additional supporting adults on campuses
- Whole-Child Principle #5 - Integrated Wellness supports
  - RTI teachers
  - RTI aides
  - Mental health clinicians
  - School counselor at Shoreline Middle School

## **Site Level Goals and Measures of Progress**

Goals	Action Steps
The CSAC will incorporate the community school strategy into any existing school-wide strategic plans or improvement plans.	<p>The CS Coordinator/TOSA and the district Community School Coordinator examine, analyze, and develop a better understanding of:</p> <ul style="list-style-type: none"> <li>● School and organizational policies</li> <li>● Current school-level initiatives</li> <li>● Committee structures</li> <li>● School wide- strategic plans</li> </ul>
Enhance awareness and comprehension of the CA Community School Framework and its alignment with the schools SPSA.	<p>The District Community School Coordinator and OA Community School Site Lead will promote the CA Community School Framework and the Community School Implementation Plan through the following actions:</p> <ul style="list-style-type: none"> <li>● Conducting sessions to introduce and discuss the CCSPP Framework and Implementation Plan with students, staff, families, and community members.</li> <li>● Distributing informational flyers that highlight the responsibilities of a Community</li> </ul>

School Coordinator and provide information about the CA Framework and Community School Implementation Plan.

- Creating and overseeing shared outcomes as part of the implementation process.

## Strategy 5: Staffing and Sustainability

A focus on staffing and sustainability ensures that the necessary human and financial resources are available to maintain the strategy over time, and to sustain continuous progress and improvement.

Describe your goals and action steps for ensuring that: staffing serves the target student population, LEAs recruit and hire diverse, multilingual staff to support site-level work, including an LEA-level Community School Director/Coordinator. Schools hire site-level coordinators. Both sites and systems develop sustainability plans to ensure core staffing is sustained through long-term funding.

### Site Level Goals and Measures of Progress

Goals	Action Steps
Attract and employ a diverse, multilingual staff to champion community school strategy and objectives, with a particular emphasis on hiring individuals from the local community being served.	<ul style="list-style-type: none"> <li>• There will be an emphasis on hiring individuals from the local community.</li> <li>• Maintain a diverse, multilingual staff who have an understanding of our unique school policies and philosophy.</li> </ul>
Establish a robust team centered around the community school by delivering comprehensive training that encompasses, but is not restricted to, the following element: fundamentals of the community school model, collective impact and results-based accountability framework and cultural competency.	<ul style="list-style-type: none"> <li>• Incorporating a mental health clinician into the staff who can work to provide support to families and students regarding mental health issues through counseling, support groups, and training.</li> <li>• Professional Learning for teachers on cultural sustaining and responsive curriculum.</li> <li>• Create professional development time to train staff on Community Schools.</li> </ul>

### Key Staff/Personnel

Principal	The Principal serves as the custodian of essential components that enhance student outcomes. Engaged in decision-making across organizational, school site, and community levels, the Principal supports budget planning, aligns strategic partnerships, oversees program implementation, and ensures compliance.
Community School Coordinator - district level (as this would make	The Community School Coordinator oversees the comprehensive implementation of community school

sustainable)	processes, programs, partnerships, and strategies at the district and school site. They take a leadership role in conducting the annual Assets & Needs Assessment process, coordinating and aligning partnerships to address the needs of students, staff, families, and the community. Additionally, they play an integral role within the school's leadership team.
Family liaison	The Family Liaison collaborates with families and families to enhance their engagement in student learning. They bring organization and coherence to the school's initiatives to increase families involvement while moving towards family engagement, addressing the needs and concerns of families and families. The FACE team establishes continuous mechanisms for families and caregivers to actively contribute in significant roles at school, home and in their community.
The CORE Team - school secretary	In the crucial role of frontline staff, the CORE members are typically the first to identify when a child or family requires additional assistance. Serving as a lifeline to families, they connect them with resources not only within the school site but also within the broader community. Additionally, they play a role in supporting purchasing and ensuring the implementation of contracts.
<i>Mental Health Clinician</i>	<i>This would be a new position as a mental health clinician plays a vital role in providing integrated systems support at the school. They are also part of the support to families and staff.</i>
<i>Community School Site Lead</i>	<i>This would be a new position as a coordinator or teacher on special assignment to set up teaching and learning practices around community-based and project-based learning; work with the family liaison to plan and implement enrichment opportunities for the community; and coordinate training and developing an integrated system of support with the mental health clinician.</i>

Describe the plans or steps you are considering to build sustainability beyond the life of your implementation grant:

As stewards of public funding, LOSD demonstrates a robust and accountable history of effectively utilizing public and private investments to benefit students and their communities. Through its various departments, LOSD strategically aligns and leverages diverse funding streams for its

community school programs, as outlined in online questionnaire numbers 10-12.

The Live Oak Education Foundations as a growing fundraising initiative, raises approximately \$10,000-\$15,000 annually, fostering unity within the Live Oak community. In the last two years, the district has secured two other large grants to continue with the Community School Initiative: the MTSS grant and the Anti-bias grant. As is the vision of the state, we are using all these grants to set the systems and foundation for all of schools to have a strong Community School foundation.

Leveraging insights from the Community Engagement Initiative (CEI), part of the statewide system of support, Live Oak aims to strengthen and expand its development efforts continually. The commitment extends to hosting various fundraising events across schools to fortify and support the growth of community school initiatives organization-wide.

Moreover, LOSD plans to sustain community school services beyond grant exploration by maximizing reimbursement for services from available sources. These include the LEA Medi-Cal Billing Option Program, School-Based Medi-Cal Administrative Activities program, and reimbursable mental health specialty care services provided under the federal Early and Periodic Screening, Diagnosis and Treatment program.

LOSD schools are committed to leveraging multiple funding streams to sustain community school work, tapping into state and federal funding focused on supporting evidence-based factors tied to community school success. Examples include the Extended Learning Opportunity (ELOP) funds, such as the After School Education and Safety (ASES) grant and 21st Century Community Learning Centers (CCLC) program, which fund after-school and summer learning programs integral to community school initiatives.

The Superintendent and District Leadership is always looking for additional grants and resources to grow and continue the Community School initiative. Numerous foundations, such as the California Endowment and the Bill and Melinda Gates Foundation, have supported community schools in California. Corporate sponsorship is explored as a sustainability option, with some corporations interested in sponsoring community schools as part of their corporate social responsibility efforts. Community partnerships, particularly with local businesses and organizations, are recognized as valuable sources of funding and in-kind support, ranging from volunteer hours to providing space for activities.

Ongoing efforts to build and maintain partnerships with education partners across sectors, as highlighted in questionnaire #10 and #11, are vital to ensuring that Live Oak Community Schools have the necessary resources to deliver high-quality education and support to all students, families, and surrounding communities.

## Strategy 6: Strategic Community Partnerships

Developing strategic community partnerships allows schools and LEAs to build a stronger network of support and culturally responsive programming and resources for students, educators and families, and to foster a more inclusive, democratic and supportive learning environment that benefits everyone in the community.

In alignment with strategies developed in response to the deep needs and asset assessment, schools identify and establish school-community partnerships who share a holistic focus on students, families and the community. This section should demonstrate your goals and action steps to ensure community partners are actively involved in the planning, development, and continuous improvement of the community school.

### Site Level Goals and Measures of Progress

Goals	Action Steps
Create and oversee a thorough mapping system and database of partners for school programs and resources for families and students to use at home.	<ul style="list-style-type: none"> <li>Community Schools Coordinator and Liaison will work with community agencies in our area that will partner with Ocean Alternative and create a database of programs and resources available to families and students.</li> </ul>
Recognize, form, and nurture partnerships between the school and the community that prioritize the overall well-being of students, staff, families, and the community.	<ul style="list-style-type: none"> <li>Community Schools Site Lead and Liaison will work with community agencies in our area that will partner with Ocean Alternative to develop a plan of available care for the well-being of families, staff and students.</li> </ul>
District goal: Gather the LOSD Community Partner Consortium at least 3 times a year	<ul style="list-style-type: none"> <li>Community Schools Site Lead will participate in these gatherings to build and maintain positive relations with the community partners</li> </ul>

Describe the partnerships you have established or plan to establish, and how your school's partnerships will be responsive to the vision and priorities of students, staff, families and community members:

#### **Live Oak Elementary School District (LOSD)**

In addition to the previously mentioned collaborations, LOSD has forged partnerships with organizations like *Positive Parenting*, *Cradle to Career*, *Second Harvest Food Bank*, *Dientes Community Dental Care*, *Santa Cruz Community Health Center*, *Life Lab* and *The Santa Cruz Farmers Market*, responding directly to the expressed needs of our school community. Responding to the significant demand for mental health and social-emotional learning support, we have organized a Community Wellness Day funded through a grant with our Community Partner, Kaiser Permanente. We invited local community members with experience in the 4 wellness areas our families sought to gain more knowledge in; Oral, Mental, Physical Health, Nutrition and Social emotional regulation through artistic expression. Families and staff participated in mini interactive workshops to build community while learning about these important topics. Families and Staff were able to engage with community partners, other community members as well as bettering themselves in the process.

Along with our many opportunities for Family and Community engagement, we have stewarded our families partnerships with long time community organizations to assure we continue to embrace and

respond to our families needs. Our commitment to assure all students and families have fresh fruits and vegetables available is a big priority for our district. We recognize that when students are hungry they can not focus on learning. By partnering with Second Harvest Food Bank this allows for our families to receive several opportunities a month to receive bags of staple pantry items, fruits and vegetables that help to alleviate food insecurities in our community. These opportunities come via food distribution at school sites. Families volunteer their time to help make these distributions happen.

During last year's planning process (2022-2023), LOSD responded to the request of families and the community. With a group of Champion families, a strategic plan created by the families with facilitation from district leadership As part of the strategic plan created by families, the district hosted six district-wide events. During this first year we set out to gain trust and build community amongst our families. We walked the halls, asked curious questions and made sure to actively make connections with each family. Our goal is to take this next year and dive deeper in building up our connections with families to assure that all families feel welcome, heard and welcomed at LOSD. We have established three spaces for families and staff to partner in conversation and collaboration for change. These spaces are Racial Equity and Justice, LGBTQIA+ and Families of Special Education community groups.

- Back to school BBQ - 270 attendees
- Caregiver University - 37 attendees
- December Thank you to caregivers - 150 reached at each comprehensive school and 36 at the alternative school
- Amor a la Lectura - 331 attendees
- Dia del Niño - 971 attendees
- families Square training at each individual school - 30-50 attendees

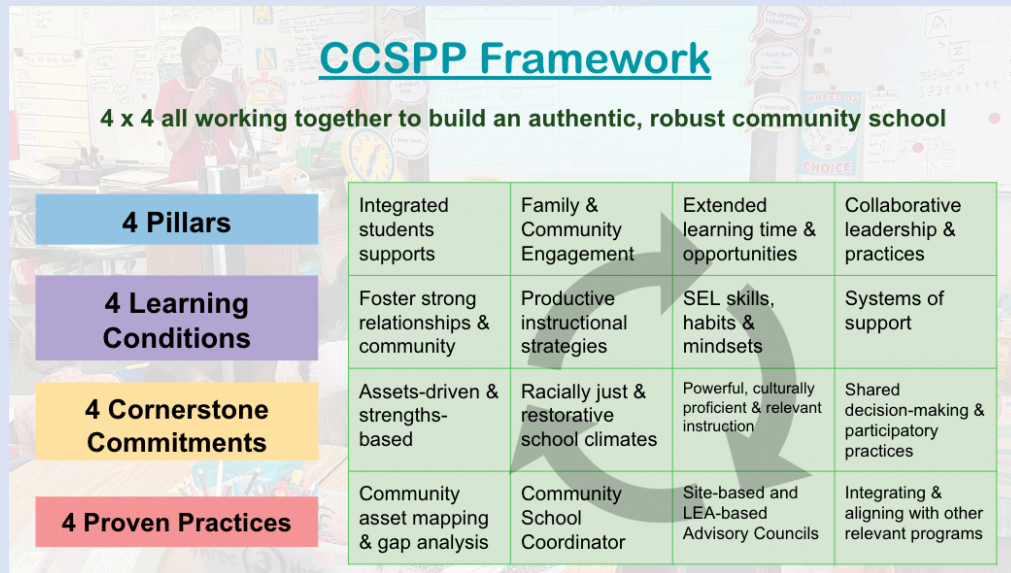
This year, the numbers have increased and so far we have had:

- Back to school BBQ - 450 attendees
- Caregiver University >> renamed Community Wellness Day - 75 attendees
- Thank you to families and Caregivers served 150+ families and 50+ staff at our sites.

The district also created the LOSD Community Partner Consortium with over 25 organizations in the area committed to the work of community schools. The partners have participated in deep dives into the CCSPP framework, including the four pillars, four learning conditions, four cornerstone commitments, and four proven practices.

We created a 4 x 4 visual as a quick reference for the work we are engaged in and for our partners to have a reference, one-pager, of what a robust community school includes.





### Ocean Alternative

In response to students' expressed interest in more diverse enrichment opportunities and increased mental health and wellbeing support for students, Ocean Alternative partners with Dientes to provide low or no cost dental care for students. Our district Community Care Team is available to support families and students with extreme academic or financial hardships. The Live Oak District partners with the Life Lab Program and the Santa Cruz Community Farmers Market to purchase fresh produce and locally-made products. Ocean Alternative has partnered with Arts Council of Santa Cruz members to create a theater program, and Student Council has fundraised to donate to the SPCA. Ecology in Action is teaching students through engaging activities and practice how to walk and ride bikes safely on public streets.

Positive Discipline Community Resources is a prospective partner to help facilitate staff and families education. Through the Positive Discipline approach, they teach a model of respectful communication and joint decision-making. Research shows that when adults have more of these skills and tools, and most importantly they MODEL these skills and tools, they see more successful outcomes with young people. These skills and tools would be valuable for caregivers who are also the home educators with the students.

What is a prospect partner and why?

To strengthen our school community and enhance families engagement, Ocean Alternative hosts family nights and community events. Building on the desires highlighted in the survey, we have added a STEAM night, Art Night, and additional physical activities such as bowling and rock climbing.

## **Strategy 7: Professional Learning**

Professional learning enhances collaboration and coordination and provides opportunities for interest-holders to develop shared understanding, build relationships, and coordinate their efforts to better support student success.

Below, describe your goals and action steps for professional learning opportunities specific to the community school strategy. Consider role-specific professional learning supports that are offered to administrators, educators, classified staff, families, and other role groups as necessary. Also consider how schools identify the supports and professional learning needed to support the community schools initiative, including learning focused on shared leadership and a reimagining of teaching and learning to be collaborative, relationship-centered, culturally-affirming/relevant, asset-based, democratic and community-based.

### Site Level Goals and Measures of Progress

Goals	Action Steps
Develop an intervention plan for students by offering training for teachers in math and literacy and improve resources available for students at home	<ul style="list-style-type: none"> <li>Organize regular workshops or professional development sessions for teachers focused on effective strategies for teaching math and literacy skills. These sessions should include practical demonstrations, hands-on activities, and discussions on best practices in instruction and assessment.</li> <li>Resource Development and Distribution: Create or curate educational resources, including lesson plans, worksheets, interactive online activities, and educational games, that align with the curriculum and target areas of improvement in math and literacy. Distribute these resources to teachers, parents, and students through online platforms, newsletters, or physical copies.</li> </ul>
Parent education, resources, and trainings	<ul style="list-style-type: none"> <li>Specific parent education training for families to learn positive discipline &amp; behavioral interventions with schooling at home. Also, training for families to learn strategies and tools to teach math and literacy at home. Update our community resource list for families.</li> <li>Forge partnerships with local organizations, libraries, or educational institutions to expand access to resources and support for students, teachers, and parents. Collaborate on initiatives such as after-school tutoring programs, summer camps focused on math and literacy, or community events promoting the importance of education.</li> <li>Host information sessions or workshops specifically designed for parents to educate them about the importance of math and literacy skills, and how they can support their children's learning at home. Provide resources such as tip sheets, recommended reading</li> </ul>



	lists, and online tools that parents can use to reinforce learning outside of school.
Social-Emotional Learning (SEL) and restorative justice curriculum that encompass restorative practices and community circles.	<ul style="list-style-type: none"> <li>• Establish and create a system of clear guidelines and expectations for SEL.</li> <li>• Community Schools Site Lead, Family Liaison, and PBIS lead will work together to develop supplementary Social-Emotional Learning (SEL) and restorative justice curriculum.</li> <li>• Professional learning training for staff &amp; families in SEL and restorative justice.</li> </ul>
Develop an integrated system of Mental-Health education, resources and training for staff and families.	<ul style="list-style-type: none"> <li>• Professional Learning for staff and families about neurodiversity, gender affirmation and social emotional challenges (anxiety, depression) and trauma informed pedagogy.</li> <li>• Onboard a Mental Health Clinician for Ocean Alternative</li> <li>• Provide mentoring, small group and individual counseling services for students and families.</li> <li>• A Mental Health Clinician and PBIS lead will provide support for staff, students, and families in the form of mentoring, support groups and SEL curriculum.</li> <li>• Collaborate with community partners to develop an integrated system of support and training for staff and families in the areas of racial justice, restorative practices and mental health topics such as anxiety &amp; neurodiversity.</li> </ul>

## Strategy 8: Centering Community-Based Curriculum and Pedagogy

Community-based curriculum and pedagogy builds on the rich, diverse cultural, linguistic backgrounds of students and families. It can increase students' engagement in their learning by connecting to real-life experiences and issues that are relevant to students' lives and communities, improving their sense of ownership and agency.

Describe your goals and action steps to assist educators in learning the theoretical roots and practical elements of community-based learning.

Ocean Alternative has a resource library which includes curriculum, materials and supplies to support the student's learning at home. In the Needs and Assets Survey, 57% of families emphasized the importance of having a resource library with up-to-date curriculum, digital licenses for online learning, and assistance for families to learn how to use the resources with their students

at home. The community schools grant would help us with resource costs to update our library to reflect the changing needs within our student demographics and learning styles. The curriculum and digital licenses would include racial justice topics including LGBTQ+, celebrating diverse cultures, practical life skills and mental health and well-being resources.

## Site Level Goals and Measures of Progress

Goals	Action Steps
Develop a community-based curriculum and provide resources families need to learn from home.	<ul style="list-style-type: none"> <li>• Update our resource library with current and relevant curriculum</li> <li>• Increase digital licenses for online learning.</li> <li>• Host workshops for families to learn how to use the resources. Resources would include, racial justice concepts and social issues</li> <li>• Develop a repository of resources, including readings, case studies, multimedia materials, and teaching strategies, that address cultural archetypes, linguistic diversity, and sociopolitical context in education.</li> <li>• Collaborate with experts in culturally relevant pedagogy, linguistics, and sociopolitical studies to design a curriculum for professional development workshops or courses.</li> </ul>
Develop a robust professional development plan, focusing on culturally and linguistically relevant teaching, cultural archetypes, sociopolitical context.	<ul style="list-style-type: none"> <li>• Conduct a comprehensive needs assessment to understand the current level of cultural and linguistic relevance in teaching practices within your educational institution or community.</li> <li>• Identify specific goals and objectives for professional development in this area, considering factors such as teacher knowledge gaps, student demographics, and educational outcomes.</li> <li>• Implement the professional development plan through a series of workshops, seminars, or online modules, ensuring active participation from educators.</li> <li>• Incorporate opportunities for reflection, peer collaboration, and practical application of culturally and linguistically relevant teaching strategies.</li> </ul>

	<ul style="list-style-type: none"> <li>Evaluate the effectiveness of the professional development plan through pre- and post-assessments, participant feedback, and classroom observations to measure changes in teaching practices and student outcomes.</li> </ul>
Engage students with a wide variety of instructional methods and programs to connect what is being taught in schools to their surrounding communities, including local institutions, history, literature, cultural heritage, and natural environments.	<ul style="list-style-type: none"> <li>Create project based learning opportunities for students.</li> <li>Develop a relevant and cultural proficient curriculum.</li> <li>Plan field trips to museums, nature centers, historical to connect to real-life experiences within the Live Oak community</li> </ul>
Actively participate in conferences, trainings, and webinar opportunities about Community Schools	<ul style="list-style-type: none"> <li>OA Principal, Community Schools Site Lead, and Family Liaison will attend 3 conferences, training and/or webinar opportunities about Community Schools.</li> </ul>

## Strategy 9: Progress Monitoring and Possibility Thinking

When interest-holders come together to review data on student outcomes and program effectiveness, they can ensure that the strategy is responsive to the assets and needs of students and families and adapt practices to better support success. Progress monitoring and possibility thinking allows for the celebration of successes, development of new strategies, structures and practices, and builds stronger relationships and partnerships among interest-holders.

Describe how your site, with educational partners, will explore the **development of an evaluation plan** for the community schools initiative, rooted in local data and measures that allows for diverse community-based definitions of success. Describe how you are developing metrics to gauge success and to guide their work. Identify those potential outcomes/indicators.

### Site Level Goals and Measures of Progress

Goals	Action Steps	Outcomes/Indicators
Increase CAASPP results of met or exceeded based on Distance from Standard (DFS) on the Mathematics assessments	<ul style="list-style-type: none"> <li>Provide support staff, materials and resources to create intervention programs for math.</li> <li>Intervention teachers will attend conferences once a year to extend their understanding of presenting math concepts</li> </ul>	An increase of students' CAASPP results met or exceeded based on Distance from Standard (DFS) on the Mathematics assessments.

	using project based learning.	
The leadership committee will be proficient in progress monitoring, demonstrating abilities in conducting Plan-Do-Study-Act (PDSA) cycles and sharing evolving insights through community dialogues.	<ul style="list-style-type: none"> <li>• The leadership team will address academic needs in math and complete 3 Plan-Do-Study-Act cycles in each school year to improve the effectiveness of our teaching strategies.</li> <li>• Teachers will share improved strategies through workshops and monthly conferences with families to help with learning math at home.</li> </ul>	An increase of students' CAASPP and/or local assessment results of met or exceeded in Mathematics.
Community School Implementation Plan will be a living document that will be used to create a plan that is informed by the Needs & Assets Assessment surveys completed by staff, families and students.	<ul style="list-style-type: none"> <li>• The Community School Advisory Council including staff, families, and students will continue to conduct an annual Need &amp; Assets Assessment.</li> <li>• Review the most current school and community data.</li> <li>• Conduct a bi-annual evaluation on the implementation plan.</li> </ul>	A sustainable implementation plan created by CSAC; rooted in a possibility thinking mindset and will address the most critical needs of the school community.

**Developed by the California Department of Education and State Transformational Assistance Center, November, 2023.**



## ***Live Oak School District***

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

***Daisy Morales, Ed.D.***  
*Superintendent*

---

### **Attachment IV-a: Ocean Alternative**

### **Community Asset Mapping and Needs/Gap Analysis**

#### **Table of Content**

<b>Team map at Ocean.....</b>	<b>2</b>
<b>Asset mapping and gap analysis (full report here).....</b>	<b>6</b>
<b>Interest-holder Involvement Activities List.....</b>	<b>11</b>
Ocean Alternative Community School Advisory Council.....	11
District Community School Advisory Council.....	15



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### Team map at Ocean

Team Name	Composition	How often they meet	Where they meet	Purpose	Goal(s)	What they are working on now	How information is shared with others?
Extended Cabinet	Superintendent, 5 Principal, 1 Asst. Principal, 5 directors, Community Coordinator, Family & Community Engagement Director	Bi weekly	District office/ zoom	Create alignment for district and site based topics	Discuss upcoming activities and/or changes to policies and protocols, problem solve, share concerns, discuss action plans, etc.	Changes on a weekly basis	Documented notes of each weekly session, meeting are scheduled and shared via google calendar.
OA Leadership Team	5 Certificated Teachers, Principal	Weekly	Library	Decision making on protocols, student concerns, intervention plans, safety, curriculum, resource	To create alignment, create alternative education, create a school where students feel like they belong	Parent student conference, parent workshops and activities for students to build community.	Meetings are posted on Google Calendar, meeting agendas are shared prior to meetings. Agendas and meeting minutes are shared on Ocean Alternative shared drive.
RTI Team	5 Certificated Teachers, Principal	6 times per year	Library	Addressing student academic needs with curriculum, relevant courses, build a procedure to determine student	90% take the STAR diagnostic, Math for all students, Tier 2 & 3 students receive small group or 1:1 intervention, CAASPP	PDSA Cycle - working with students needing specific math fact training and tracking use and	Meetings are posted on Google Calendar, meeting agendas are shared prior to meetings. Agendas and meeting minutes are shares on Ocean Alternative



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

				needs	results improve	progress for students, building strategies to incentivize students to do the intervention consistently	shared drive.
Academic Review Team	5 Certificated Teachers, Principal	4 times per year	Library	Collaboration regarding curriculum and resource options available to our students making sure they are relevant, up-to-date and culturally proficient. Develop a strong academic program for students to learn at home.	Improve math curriculum and resource options that will cover the standards for each grade level, review rubrics used to determine learning level and needs for students in the content areas of reading, writing and math, incorporating more racially just and culturally proficient curriculum into our resource library	Updating math curriculum to standards based options and removing resources that are no longer relevant or used by students.	Meetings are posted on Google Calendar, meeting agendas are shared prior to meetings. Agendas and meeting minutes are shares on Ocean Alternative shared drive.



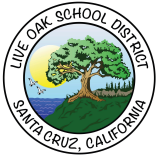
## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

PBiS- Positive Behavior intervention Support System	Principal, PBIS Coordinator, Site lead, 4 Certificated Staff, Family Liaison and 2 classified staff	Weekly	Library	Improve school safety and promote positive behavior throughout the school, plan SEL curriculum, and share student information and strategies for support.	Addressing student mental health, build a cohesive system of support & positive school environment for our students	Monthly leadership lessons for students addressing current topics that are relevant to our student population - inclusivity, celebrating our similarities and our differences, what is bullying & how to be an upstander	Google Doc to hold shared notes about students and Google Drive specific to Ocean Alternative Staff
School Site Council (merged with CSAC)	Staff (classified, cert.), Parents/caregivers	Quarterly	Room D	Decision making body reviewing and approving the School Plan for Student Achievement. This year, we are in transition of folding SSC into CSAC to make CSAC the decision making body.	Review NAA, make recommendations and decisions, share school side data including academic and attendance data.	Aligning school goals to address the highlighted areas for improvement from the Needs and Assets data and re-envision the goals. Creating a parent group that will support the increase in school activities.	Information is brought back to staff via the SSC representatives, and also brought back to our ELAC group via ELAC committee meetings. Agendas are publicized prior to meeting.





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

Community Schools Advisory Council (formerly School site council)	Community School Coordinator, Principal, Teachers, Caregivers, Family Liaison	Monthly	Room D	Advisory body for Community Schools, works with school leadership and teachers on the CS implementation planning for the school and supports the Community Schools Coordinator conduct the NAA annually. CSAC evaluates, gathers and reports back community school data.	Co-creates a shared vision for Ocean Alternative to become a Community School. Evaluate data from the Needs and Assets Assessment based on community definitions of success. To engage families in community schools. Engages in collaborative leadership practice.	CSAC has completed the NAA and is now working on analyzing the findings and making recommendations on goals and action steps to address the needs that surface in the NAA. They are also evaluating our schools based on the 9 Building Capacity Strategies Rubric.	We created a webpage for Community Schools where we share the data from our NAA, meeting minutes along with a daily calendar showing all of the community and family engagement opportunities per school.
---	---	---------	--------	--	---	---	---



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### Asset mapping and gap analysis ([full report here](#))

We did an extensive family asset and needs assessment. Here are some highlights:

#### Question 1: What are the top three things that students and parents love about Del Mar?

##### These are the top three themes that emerged:

- Flexibility and personalized learning (~91%):
  - Multiple responses highlight the flexibility in the program, allowing students to learn at their own pace.
  - Personalized education, individualized programs, and the ability to tailor learning to children's needs are appreciated.
  - Freedom of choice in curriculum, flexibility in learning, and the opportunity for students to work at their own pace are mentioned.
- Supportive staff and community (~93%):
  - The support from teachers and staff is consistently praised.
  - The sense of community, family feeling, and friendly interactions contribute to a positive school environment.
  - Emphasis on knowledgeable staff, personal attention to students, and involvement of teachers, principal, and staff with all students.
- Community engagement and resources (~34%):
  - Community-focused activities, family outings, and events contribute to a sense of belonging.
  - Access to plenty of resources, engaging field trips, and a resource library are mentioned.
  - The availability of classes, activities, and outings/field trips adds to the overall positive experience.

**Summary:** Overall, the top trends indicate a strong preference for schools that offer flexibility, have a supportive and engaged staff, and foster a sense of community and personalized learning.

##### Direct quotes:

"Ocean Alternative helps foster a love of learning. I feel very supported, and love the flexibility that our family has in tailoring the learning to our children's needs. We also love the opportunities for field trips and gathering as a school for activities.." - 4th grade family

"I love the sense of community fostered by out of class activities, excellent resources in teachers and in the resource library, and atmosphere of open communication." - 8th grade family

##### Other themes of about what people love about their school were (not in any particular order):

- Great teachers and staff expertise, who make us feel like family.



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

- Flexibility of the program with families' lifestyles and work hours.
- Visionary approach and support for homeschooling.
- Appreciation for the freedom to do school work when desired.
- Emphasis on independence in learning.
- Opportunities for hands-on and engaging learning experiences.

**Summary:** Overall, the identified trends emphasize the importance of a supportive community, flexibility in learning, access to resources, and positive relationships between staff, students, and parents.

### Question 4: Ideal supports for families

**These are the top two themes that emerged:**

- Comprehensive support services (~32%):
  - Desire for resources for families, especially those for activities at low or no cost.
  - Stress/depression support groups as a form of mental health support.
  - Access to high-quality, reliable childcare and after-school programs for families.
- Educational support and communication (~57%):
  - Emphasis on curriculum support, including a curriculum library and digital licenses for online learning.
  - Teachers provide resources and assist parents in teaching the material.
  - Good relations with school staff, regular communication with teachers, and a desire for more details in school communications.
- Community engagement and flexibility (~32%):
  - Encouragement of community engagement versus encouraging independence.
  - Support for neurodiversity, including tutoring, community activities, and mentoring.
  - Flexibility with scheduling times and dates, allowing teens to start school later.

**Summary:** These trends highlight the importance of holistic support services, educational resources, and community engagement for families. Additionally, there is a focus on mental health support and the need for effective communication between schools and parents.

#### Direct quotes:

"Food security, safe spaces, and individual learning support." 7th grade family

"Continued support for library resources and farmers market cash aid. Additional support for the science lab." - 5th grade family

"Ocean Alternative is very supportive for me and my family" - 2nd grade family

#### **Other themes that surfaced (not in any particular order):**

- Desire for more details in school communications, including event locations.
- A counseling community house for seeking assistance with various matters, including discussing challenging topics with children.



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

- Resources for families for activities at low or no cost.
- Support for free lunches, after-school programs, and social workers.
- Positive feedback about Ocean Alternative as being great at supporting families.
- Interest in conferences about daily living situations and guidance on talking to kids about challenging topics.

**Summary:** These trends suggest that ideal family supports encompass a wide range of educational, community-building, mental health, and practical assistance. There is a strong emphasis on communication, flexibility, and recognizing the diverse needs of families, including neurodiverse individuals. Positive experiences with specific schools, such as Ocean Alternative, are highlighted, indicating the impact of school support on families.

### Question 5: Ideal after school programs

**These are the top two themes that emerged:**

- Diverse enrichment activities (~83%):
  - Social skills coaching for neurodivergent kids.
  - A variety of activities such as sports, music, arts, drama, and math.
  - Enrichment opportunities, including art, STEM labs, team sports, and theater.
- Community service and physical activities (~73%):
  - Community service programs like park clean-up, beach clean-up, gardening at senior centers, and art for hospice, recognition of the importance of social responsibility.
  - Science programs, art programs, and physical activity programs.
  - Surf club and other sports or physical activities.
- Educational support and specialized clubs (~63%):
  - Tutoring programs or homework help.
  - Clubs, tutoring, and playtime on the playground for socializing.
  - Specialized clubs focused on coding, science, engineering, and other specialties.

**Summary:** These trends reflect a desire for well-rounded after-school programs that cater to diverse interests, promote community engagement, and provide educational support. Additionally, there is an emphasis on inclusive activities for neurodivergent individuals and a variety of enrichment opportunities.

#### Direct quotes:

"Art, STEM labs, team sports opportunities. (Team sports opportunities are lacking at small and alternative schools.)" - 5th grade family

"Community service - park clean up, beach clean up, gardening at senior center, art for hospice." - 4th grade family

"Piano/ guitar/ dance / swimming/ languages (spanish, french, ASL, etc...)" - 6th grade family

#### **Other themes that surfaced (not in any particular order):**



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

- Preference for science programs, STEM labs, and art programs in after-school activities.
- Recognition of the need for engaging opportunities for homeschoolers.
- Positive experiences and feedback for specific schools, such as Ocean Alternative and Salud y Carrino, for their variety of after-school programs.
- Desire for mentorship programs in a child's passion areas.
- Interest in language learning (Spanish, French, ASL, etc.) and a variety of activities like cooking, baking, and student council.
- Recognition of the importance of a multi-disciplinary approach to after-school programs.
- Desire for mental health-building activities in after-school programs, including drop-in tutoring and activities focused on mental well-being.

**Summary:** These trends suggest a preference for inclusive, diverse, and engaging after-school programs that cater to various interests and age groups. There is a recognition of the importance of extracurricular activities in enhancing the overall development of students. Positive experiences with specific schools highlight the impact of well-designed after-school programs on the community.

### Question 6: Ideal school environment (food, safety, respect, etc.)

**These are the top two themes that emerged:**

- Healthy and inclusive environment (~68%):
  - Healthy meals with local fruits and vegetables, and a preference for non-frozen foods.
  - Safe schools with no fear of violence, respect for children and adults, and respect for everyone's backgrounds, beliefs, culture, and language.
  - Inclusivity, including respect for differences, cultural diversity, and an emphasis on fresh and nutritious food.
- Supportive and respectful atmosphere (~61%):
  - Well-trained and affirming staff and teachers for neurodivergent and gender-fluid students, with training in racial and social justice.
  - Flexible and supportive of individual student needs, creating a supportive and respectful environment.
  - Project-based classroom setup, outdoor education, and movement-focused learning.
- Safety, communication, and anti-bullying (~48%):
  - Safety measures, including gated schools and locked gates, contribute to a safe environment.
  - Strong communication with parents regarding children, healthy foods, respect, and safety.
  - Anti-bullying education and creating a safe space for all students, promoting leadership and mutual respect.

**Summary:** These trends highlight the importance of a holistic approach to education, emphasizing physical and emotional well-being, inclusivity, and safety within the school environment.

Direct quotes:



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

"Ocean is safe and positive. Giovanni loves the meals provided."- 2nd grade family

"Caring, friendly, non- judgemental, helpful." - 7th grade family

### **Other themes that surfaced (not in any particular order):**

- Recognition of the importance of engaging and fun learning environments.
- Recognition of the importance of anti-racist and gender-affirming practices.
- Desire for flexibility in the school environment, including support for individual student needs.
- Recognition of the benefits of "in the field" education, incorporating various subjects into outdoor activities.
- Desire for a tech-savvy environment with up-to-date systems.
- Emphasis on the importance of hygiene education and awareness of drugs and financial responsibility.
- Positive feedback for specific schools, such as Ocean Alternative, for their respectful and supportive environments.
- Appreciation for the welcoming atmosphere created by the school community.

**Summary:** These trends highlight the importance of creating a safe, respectful, and inclusive school environment, where students can thrive both academically and emotionally. Preferences for healthy food options, safety measures, and engaging learning methods are recurring themes. Positive experiences at specific schools reinforce the impact of a supportive school community.





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### Interest-holder Involvement Activities List

#### Ocean Alternative Community School Advisory Council



#### Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

#### Ocean Alternative CSAC Sign-In-Sheet

Sept. 25, 2023

NAME	ROLE	EMAIL
1. Miriam Valenzuela	parent + 2	mirose81@gmail.com
2. Jessie Snyder	parent + 1	mialand123@gmail.com
3. Lynette Mike	Parent + 1	Bawdettlilly@gmail.com
4. Jessika Ruiz	Parent + 1	soylusita@hotmail.com
5. Misty Lefrandt	Parent + 3	mistyLefrandt@gmail.com
6. Rebecca Paten	Parent & family liaison (H)	rpaten@losd.ca
7. Deb Bell	teacher	dbell@losd.ca
8. Nicki Sperling	Parent + 1 (Kaji)	nicole.ignoffo@yahoo.com
9. Jessica McCraw	parent + 1	jkmccraw@gmail.com

984-1 Bostwick Lane -- Santa Cruz, CA 95062 -- 831-475-6333



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent



### Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

Name	Role	email
10. Jennifer Bruno	Parent	jenbruno@webmail.us
11. Marisol Paniagua	Mom	Paniaguamarisol764@gmail.com
12. Beth Hernandez-Jason	Mom	
13.		
14.		
15.		
16.		
17.		
18.		
19.		
20.		
21.		
22.		





## Live Oak School District

Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.

**Daisy Morales, Ed.D.**  
Superintendent



### Live Oak School District

Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.

**Daisy Morales, Ed.D.**  
Superintendent

### Ocean Alternative CSAC Sign-In-Sheet

January 11, 2024

NAME	ROLE	EMAIL
1. Jessica/Isaac Powell	parent/student	jma1tri108@gmail.com
2. Deb Bell	teacher	dbell@losd.ca
3. Rosa Walls	student	
4. cervita walls	student	
5. Jennifer Bruno	mom	jenbruno@webmarketer
6. Heddi Craft	teacher	hcraft@losd.ca
7. Sharon Silva	mom	sharonmsilva84@gmail.com
8. Erik Nizenkoff	Father	erikcniz@gmail.com
9. Kymberly Bronzini	TEACHER	kbronzini@losd.ca

984-1 Bostwick Lane ~ Santa Cruz, CA 95062 ~ 831-475-6333



## Live Oak School District

Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.

**Daisy Morales, Ed.D.**  
Superintendent



### Live Oak School District

Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.

Daisy Morales, Ed.D.  
Superintendent

10. Justin Burrows	teacher	jburrows@losd.ca
11. Miriam Valenzuela	parent	mirose81@gmail.com
12. Erika De la Serna	parent	erikavinasdls@outlook.com
13. Rebecca Paten	Parent & staff	rpaten@losd.ca
14. Jessie Snyder	parent	mioland123@gmail.com
15. April Foskett	teacher	afoskette@losd.ca
16. Beth Hernandez-Jasin	parent	he.hernandez.beth@gmail.com
17. Susan Finnegan	secretary	sfinnegan@losd.ca
18. GANNON PILLSBURY	TEACHER	<del>GANNON.PILLSBURY@LOS.D.CA</del> GPILLSBURY@LOS.D.CA
19.		
20.		
21.		
22.		

984-1 Bostwick Lane ~ Santa Cruz, CA 95062 ~ 831-475-6333



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### District Community School Advisory Council



#### Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

#### District CSAC Sign In Sheet

October 30, 2023

NAME	ROLE <small>parent(s)/guardian, maestro, personal parent/guardian, teacher, staff</small>	EMAIL
1. Jennifer Lingers	Live Oak Education Foundation	jennifer.lingers@gmail.com
2. Sarah Melton	Central Fire Dist.	sarah.melton@centralfiresc.org
3. GREG Stein	L. OAK PRINCIPAL	gstein@losd.ca
4. Heather Norquist	SL Public Libraries	norquisthe@sanacruzpl.org
5. Daisy Morales	Sup	
6. Crystal Perez	FACE Manager	CPerez@losd.ca
7. Mary Sauter	Principal	msauter@losd.ca
8. Gerald Banks	MGP	gbanks@SCLCCE.org

984-1 Bostwick Lane ~ Santa Cruz, CA 95062 ~ 831-475-6333



## Live Oak School District

Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.

**Daisy Morales, Ed.D.**  
Superintendent



### Live Oak School District

Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.

**Daisy Morales, Ed.D.**  
Superintendent

9. Lis DuBois	Boys & Girls Club	Lis@boysandgirlsclub.info
10. Lynne Martinez	Green Acres Special Ed Teacher	Lmartinez@losd.ca
11. Rebecca Dominguez	Green Acres Principal	rdominguez@losd.ca
12. Lauren Pomrantz	Teacher, Del Mar President, WOETA Parent	DM+SL lpomrantz@losd.ca
13. ARIN HUNT	Teacher, Del Mar	ahunt@losd.ca
14. Jakobed Ruiz	Students Ocean Alternative	28Jruiz@losd.ca
15. Montserrat Ruiz	Students Ocean Alternative	30Mr Ruiz@losd.ca
16. Jessica Rosales	OA students man	soylusita@hotmail.com
17. Geoff Parra	LIFE LAB	Geoff@LIFELAB.ORG
18.		
19.		
20.		
21.		



## Live Oak School District

Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.

**Daisy Morales, Ed.D.**  
Superintendent



### Live Oak School District

Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.

**Daisy Morales, Ed.D.**  
Superintendent

### District CSAC Sign In Sheet

**January 10, 2023**

\*Date Correction January 10, 2024\*

NAME	ROLE <small>padre(s)/tutor, maestros, personal, socio comunitario parent/guardian, teacher, staff, Community Partner</small>	EMAIL
1. Sarah Melton	Fire District / Pub. Ed. Administrative Asst.	sarah.a.melton@centralfire.sc.org
2. Jennifer Lingers	Rep for Live Oak Ed. Foundation	jennifer.lingers@gmail.com
3. Gerardo I Barba	Migrant ED Recruiter	gbarba@sccoe.org
4. Liz Fohs	Del Mar COSTD	lfohs@lmsd.ca
5. Lauren Pomrantz	DM	lpomrantz@wcd.ca
6. Denise Pitman Rosu	COE	dpitman-rosu@santacruzcoe.org
7. Maria Leon	Del Mar	myleon@lmsd.ca

984-1 Bostwick Lane - Santa Cruz, CA 95062 - 831-475-6333





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent



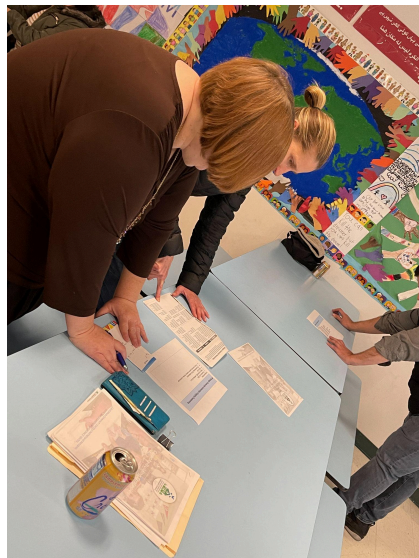
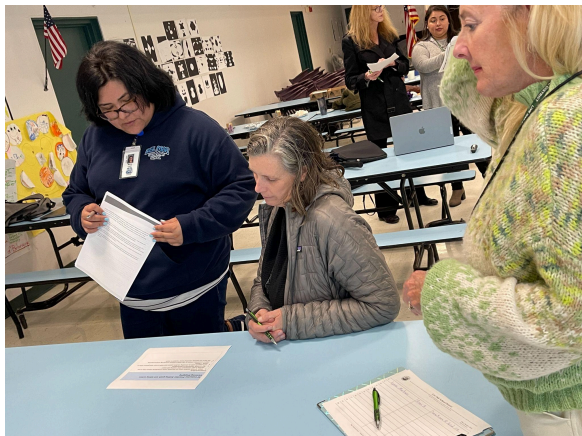
### Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

8.	Lynne Martinez	Green A.	lmartinez@losd.ca
9.	ARIN HUNT	DM	ahunt@losd.ca
10.	Kristin Fabos	Cabrillo College	krfabos@cabrillo.edu
11.	Gry. Sten	LO	gsten@losd.ca
12.			
13.			
14.			
15.			
16.			
17.			
18.			
19.			
20.			

984-1 Bostwick Lane ~ Santa Cruz, CA 95062 ~ 831-475-6333





## ***Live Oak School District***

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

***Daisy Morales, Ed.D.***  
*Superintendent*

---

### **Attachment IV-b: Ocean Alternative**

### **CCSPP Shared Decision-Making Council**

### **Table of Content**

<b>Ocean Alternative Community School Advisory Council.....</b>	<b>2</b>
Roster.....	2
Agenda and Minutes - Meeting 1.....	3
Agenda and Minutes - Meeting 2.....	5
 <b>D-CSAC.....</b>	 <b>7</b>
Roster.....	7
Agenda.....	8
Minutes.....	8



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### Ocean Alternative Community School Advisory Council Roster

#### Ocean Alternative Community Schools Advisory Council 2023-2024

Name	Role	Community Based Organization/ School
Mary Sauter	Principal	Ocean Alternative
Gabriela Cruz	Community Schools Coordinator	Live Oak School District
Jessica Powell	Parent	Ocean Alternative
Issac Powell	Student	Ocean Alternative
Rusa Walls	Parent	Ocean Alternative
Ceritta Walls	Student	Ocean Alternative
Jennifer Bruno	Parent	Ocean Alternative
Heddi Craft	Teacher	Ocean Alternative
Sharon Silva	Parent	Ocean Alternative
Erik Nizenkoff	Parent	Ocean Alternative
Kymberly Bronzini	Teachers	Ocean Alternative
Justin Burrows	Teachers	Ocean Alternative
Miriam Valenzuela	Parent	Ocean Alternative
Erika De La Serna	Parent	Ocean Alternative
Rebecca Paten	Family Liaison	Ocean Alternative
Jessie Snyder	Parent	Ocean Alternative
April Foscett	Teacher	Ocean Alternative
Beth Hernandez Jason	Parent	Ocean Alternative
Susana Finnegan	Secretary	Ocean Alternative
Gannon Pillsbury	Teacher	Ocean Alternative
Jordan Meltzer	Student	Ocean Alternative
Jokabed Ruiz	Student	Ocean Alternative
Montzerrat	Student	Ocean Alternative
Lynette Mike	Parent	Ocean Alternative
Nicki Sperling	Parent	Ocean Alternative
Jessica McCraw	Parent	Ocean Alternative
Marisol Paniagua	Parent	Ocean Alternative





## ***Live Oak School District***

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

***Daisy Morales, Ed.D.***  
*Superintendent*

---

### **Agenda and Minutes - Meeting 1**



#### **Agenda 9/25/23**

##### **Welcome**

**Community Agreements/Introductions (10min)**

**What is Community Schools? (10 min)**

**Student Survey (30 min)**

**Group Report Back/ Recap (10min)**



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent



**September 25, 2023**

<b>V. Welcome and Introductions</b> <b>VI. Norms agreement</b> <b>VII. Purpose of Community Schools with characteristics</b> <b>VIII. Purpose of Advisory Council</b> <b>IX. Roles of Members</b> <b>X. Timeline</b> <b>XI. District's Theory of Action</b> <b>XII. School's Theory of Action</b> <b>XIII. Question/ Ideas</b> <b>XIV. Identify standing meeting date and time</b> <b>XV. School/Event Updates</b>		
<b>Agenda</b>	<b>Notes/ Action</b>	
<b>Welcome and Introductions</b>	Everyone introduced themselves to someone they didn't already know well and discussed their ideas for OA.	
<b>Norms agreement</b>	Everyone encouraged to share and make space for others. Emphasized that all are welcome. Inclusive space - language matters. Meetings can be bilingual.	
<b>Purpose of Community Schools with characteristics</b>	Strategy not a program. Mary discussed how the pillars relate to what is already happening at Ocean. 1. Counselors and intervention program. 2. Family Engagement. Our emphasis on building community sets us apart from other homeschool programs. 3. 4. Collaboratio with parents is emphasized. Partnership. Monthly meetings with teachers.	
<b>Purpose of Advisory Council</b>	Will integrate students, parents, community partners, support staff, teachers. We are at the planning grant stage. Questions: Is the grant for the whole district or for individual schools? Individual,	



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

	but Gaby and Dr Morales will write the grant proposals for all the schools and we are asking to be considered as a consortium as our goal is to promote equity rather than advantage one school over others. Are any other local schools applying? Yes, Pajaro, but they are in a later cohort. What stage are we at? We are at the planning stage	
<b>Roles of Members</b>	Attend District meeting - one parent, one student, one teacher/staff member	
<b>Timeline</b>		
<b>District's Theory of Action</b>		
<b>Questions/ Ideas</b>		
<b>School's Theory of Action</b> Identify standing meeting date and time	Next meeting October 23. 5.30-7	
<b>School/Event Updates</b>		

### Agenda and Minutes - Meeting 2



## Agenda 1/11/24

- I. Welcome and Introductions
- II. Capacity-building Strategies (rubric)
- III. Surveys

- I. Bienvenida y presentaciones
- II. Estrategias de capacitación (rúbrica)
- III. Encuestas



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent



January 11, 2024		
XVI. Welcome and Introductions XVII. Norms agreement XVIII. Purpose of Community Schools with characteristics XIX. Purpose of Advisory Council XX. Roles of Members XXI. Timeline XXII. District's Theory of Action XXIII. School's Theory of Action XXIV. Question/ Ideas XXV. Identify standing meeting date and time XXVI. School/Event Updates		
Agenda	Notes/ Action	
<b>Welcome and Introductions</b>	Everyone introduced themselves to someone they didn't already know well and discussed their ideas for OA.	
<b>Norms agreement</b>	Everyone is encouraged to share and make space for others. Emphasized that all are welcome. Inclusive space - language matters. Meetings can be bilingual.	
<b>Purpose of Community Schools with characteristics</b>	Strategy not a program. Mary discussed how the pillars relate to what is already happening at Ocean. 5. Counselors and intervention program. 6. Family Engagement. Our emphasis on building community sets us apart from other homeschool programs. 7. 8. Collaboration with parents is emphasized. Partnership. Monthly meetings with teachers.	
<b>Purpose of Advisory Council</b>	Will integrate students, parents, community partners, support staff, teachers. We are at the planning grant stage.	
<b>1-9 Strategies work</b>	Break into small groups and answer questions on 1-9 strategies for Community Schools	





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### D-CSAC

### Roster

Name	Role	Community-based organization/ School
Sarah Melton	Community Partner	Central Fire Department
Jennifer Lings	Community Partner	Live Oak Education Foundation
Gerardo Barba	Community Partner	Migrant ED Foundation
Liz Fohs	Teacher	Del Mar Elementary
Lauren Pomrantz	Teacher/ Union President	Del Mar Elementary/ LOETA
Denise Pitman Rosas	Family Engagement Coordinator	SC County Office of Education
Maria Leon	Principal	Del Mar Elementary
Lynne Martinez	Teacher / LOETA Leader	Green Acres Elementary
Veronique Marks	Community Partner	Arts Now
Marlen Reyes	Community Partner	Cradle 2 Career
Izzy Heart	Community Partner	Cradle 2 Career
Heather Norquist	Community Partner	Santa Cruz Public Libraries
Greg Stein	Principal	Live Oak Elementary
Rocio Navarro	Community Partner	Positive Discipline
Arin Hunt	Teacher	Del Mar Elementary
Lisa Rispaud	Teacher	Green Acres Elementary
Dr. Daisy Morales	Superintendent	Live Oak School District
Crystal Perez	Family & Community Engagement Director	Live Oak School District
Mary Sauter	Principal	Ocean Alternative
Lis Debois	Community Partner	Boys & Girls Club
Rebecca Dominguez	Principal	Green Acres
Jokabed Ruiz	Student	Ocean Alternative
Montzerrat Ruiz	Student	Ocean Alternative
Jessika Rosales	Parent	Ocean Alternative
Geoff Palia	Community Partner	Life Lab
Gabriela Cruz	Community Schools Coordinator	Live Oak School District
Kristin Fabos	Director, Marketing and Communications and Public Information Officer	Cabrillo College



## ***Live Oak School District***

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### **Agenda**

# **D-CSAC Agenda**

- Welcome and Introductions
- Community Schools Survey Participation
- 9 Capacity Building Strategies (review)
- CCSP Grant Timeline

**January 10, 2024**



### **Minutes**

The minutes for the January 10, 2024 meeting were part of the collaborative work that was done within each of the nine-strategies which was the bulk of the meeting. Below are some “minutes” taken as the work was done.



## Live Oak School District

Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.

Daisy Morales, Ed.D.  
Superintendent

1/10/24

DSAC

### #1 Shared Understanding & Commitment: Engaging - Transforming

- \*Visioning - I still think MOST stakeholders (staff, family and students) know almost nothing specific about what Community Schools is or entails*
- Evidence/Artifacts
- Hopes and Dreams workshop (focus group investigating need for families and resources) *C2C*
  - Prioritize needs- create a solution ex: Digital Lit Classes *C2C*
  - Making sure that materials (newsletter, articles, etc) are accessible and transparent.
  - Surveys to have a better understanding and receive feedback accessible in different forms.
  - *Reinforce diverse stakeholder groups (ELAC, HSC, STAFF, LEA, etc.) to dialogue around important topics that can then be communicated to the school community.*

### #2 Collective Priorities Setting goals and taking action: Visioning-Engaging

- Evidence/Artifacts
- Vision of more student voice via Shoreline youth circle/Racial Equity Club is just starting to gain momentum (first meeting last week)
  - Not currently happening at elementaries (*Student Leadership?*)
  - LEA supports sites by providing student, parent and staff surveys that gathers data on needs + assets
  - District coordinator meets w/ site staff to explore community school planning
  - We have not explicitly identified those hardest to reach, *OR* those ~~who~~ *who are most marginalized by our current practices... getting their participation/input isn't enough because their experience is likely NOT reflected in majority trends*
  - Wrap around services to New-Comers to the District.



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### #3 Collaborative Leadership: Visioning

#### Evidence/Artifacts

- How do we support equal involvement from diverse communities? *Time and comfort/Cultural understanding.*
- Where is the part where we *uneasily* acknowledge existing power structures/systemic imbalances etc. If we aren't digging into the systemic patterns, it just keeps humming along.
- I don't see anything in here that really delivers the "all" "entire" "everyone" vision this document reflects.
- Collaborative leadership needs to center on the realities of those who have boots on the ground
- We have very different engagement at each site in the process making it hard to score the district as a whole on the rubric.
- Page 3 "understanding positionality" is not a practice we embody on a regular basis
- We talk a lot about race, equity and power but I really don't think we've done much to REALLY look in this mirror
- We are struggling to get teachers, staff to participate. How and what do we do to change this?
- Shouldn't parents be involved in the multi-tiered systems?
- Love the leadership structure: Wondering how the LEA vs. school site processes/outcomes will align differently through the process.
- PBIS distinctly conflicts w/ restorative justice principles
- How to facilitate relationship building among diverse parents, students, staff (at all different levels)★
- Shared decision making: what does that look like for teachers? Shared understanding and commitment.
- How will we engage folks that should be and aren't currently engaged at this capacity? With equity in mind.

### #4 Coherence Policy and Initiative Alignment: Visioning

#### Evidence/Artifacts

- If there is/are a visioning document, shared purpose, goals, mapping etc. Most teachers/staff/students/families haven't even seen it, much less participated in "collaborating creating it" - *Clarify and simplify language for families.*
- We do have some policies/practices/initiatives like LEAP and MTSS that potentially provide support but they weren't collaboratively developed and we've yet to access their IMPACT towards these goals which is different than intent.
- *Site voice must be at the foundation of any grant/plan/initiative.*
- *Building Social media presence to share policy/~~more~~? ✓*





## Live Oak School District

Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.

Daisy Morales, Ed.D.  
Superintendent

### #5 Staffing and sustainability: Visioning

#### Evidence/Artifacts

- Intentional PD (not district run)
- ~~By site~~ what is our baseline diversity (staffing) ★ *cluster hiring processes?*
- HR supports sites in developing job descriptions
- LEA: Community school coordinator
- All current partnerships are all provided by outside grants
- Clearer agreements between district and staff → *contract?*
- *Plan for* Intentional strategic stable and sustainable permanent staff *(plan for reducing turnover)*
- Strategic focus on hiring highly qualified teachers *(and diverse)*
- *Regular review and updating of* ~~sets~~ *and responsibilities for job descriptions*

### #6 Strategic Community Partnerships: Engaging-Transforming

#### Evidence/Artifacts

- Consortium (45 CBO) ★ *great start!*
- Back to school BBQ, wellness fair etc.)
- MOU's 20+ *(w/ CBO?)*
- COE partnerships (PD & collaboration)
- Survey community partner, students, families, teachers/staff
- Opportunity for CBO's to relay material / information to their families/audience
- *meaningful relationships with CBOs and feedback shared between Gites and CBOs about benefit of partnership.*
- *Based on needs assessments, investigate + ideate by community partners & staff can develop stuff in time*
- *"holistic focus on students, families, educators!! that is sustainable"*



## Live Oak School District

Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.

Daisy Morales, Ed.D.  
Superintendent

### #7 Professional Learning: Visioning- Engaging

#### Evidence/Artifacts

- New academic services, parent support
- Family workshops *provided by community partners.*
- PD *(must be within contracted hours and year)*
- optional* • Summer arts institute going for 13+ years *through COE*
- District funded trip to MOT
- Increase parent participation in LEAP, workshops and district events
- Use year/date data to show growth *one time over time*
- *"Identifies need in partnerships" We don't do much to assess the IMPACT of our PD... who is applying it weeks/months out and is it leading to change for STUDENTS*
- *pragmatic PD that improves instruction immediately*
- *enrichment opportunities for teachers to be inspired by new strategies.*
- *cycle of continuous improvement between teachers, caregivers and community.*
- *COE Family Engagement Collaborative - PD/support for family liaisons. networking*
- *Training for educators on mental illness, learning disorders*



## Live Oak School District

Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.

Daisy Morales, Ed.D.  
Superintendent

### #8 Centering Community Based Curriculum and Pedagogy: Visioning

#### Evidence/Artifacts

- Dia de los muertos
- Ruby bridges
- Belonging Book club
- Curricular resources sample lessons
- Progress 21st cent. Skills
- Panoramic belonging results; increase of participation
- Expanded learning opportunities
- How about need evidence
- Survey results what parents want
- ~~Culturally Enriched Learning Opportunities?~~
- *Reevaluate the educator evaluation process to reflect community schools processwork.*
- *cost*
- *Santa Cruz County College and Career Commitment (SCC5) introduces 4th + 7th grade students to community and college and career options creates college-going culture.*

### #9 Progress Monitoring and possibility Thinking: Engaging

#### Evidence/Artifacts

- School climate surveys- surveys being completed for community schools
- Attendance review: What group needs most support for improvement
- *Building stronger partnerships with community partners.*
- *Annual Community Schools report (application + survey results) ✓*
- *Conducts a biannual assessment of current goals and needs*
- *Train site leadership teams in P.D.S.A. + data analysis.*



## ***Live Oak School District***

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

***Daisy Morales, Ed.D.***  
*Superintendent*

---

### **Attachment IV-c: Ocean Alternative**

#### **Alignment to the framework**

#### **Table of Content**

<b>Events and Alignment to the Framework Matrix.....</b>	<b>2</b>
<b>Community Partners List and MOU Status.....</b>	<b>3</b>
<b>BBQ Community Event - flyer with all participating community partners and pictures.....</b>	<b>8</b>



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### Events and Alignment to the Framework Matrix

Date	Activity	Event Details	Pillars
01/30/2024	STEAM Night	Steam activities for the entire family  Partner: Live Oak Education Foundation	Family and Community Engagement / Expanded Learning
1/11/2023	Ocean Alternative Community Schools Advisory Council  Thank you to Caregivers	Community Schools Advisory Council  Distribute Coffee and Treat to all Caregivers.	Collaborative Leadership  Family and Community Engagement
01/10/2024	District Community Schools Advisory Council	Meeting	Collaborative Leadership
11/16/2023	District Community Advisory Council	Meeting	Collaborative Leadership
11/04/2023	Wellness Fair (district wide)	Hands on learning about overall health Partners: Dientes, Santa Cruz Health Center, Arts Now, Life Lab, Second Harvest Food Bank	Collaborative Leadership/ Family and Community Engagement
11/02/2023	Dientes Dental Clinic	Mobile Clinic at Ocean Alternative provided dental cleaning and assessment of oral health	Integrated Student supports
10/30/2023	District Community Schools Advisory Council	Community Schools Advisory Steering Community	Collaborative Leadership
9/25/2023	Ocean Alternative Community Schools Advisory Council	Community Schools overview, first Ocean Alternative Advisory Council	Collaborative Leadership
08/19/2023	Back to School BBQ (district wide)	Welcome back	Family and Community Engagement
08/14/2023	LOSD Consortium	Introducing Community schools and Meet & Greet	Collaborative Leadership





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### Community Partners List and MOU Status

Due to our small size and close school proximity, MOUs are written and signed at the district level so Community Partners are able to provide support to all schools without any delays.

Organization Name	Pillar	Focus Area	Partnership Status	MOU Status
			<i>N=New (within a 2 year)</i> <i>C=current (within 10 years)</i> <i>H=historical (20+ years)</i>	<i>P= have past MOUs that need to be revisited</i>
Arts Now	Integrated Student Supports / Family & Community Engagement	Support LOSD in achieving equitable access to sequential standards based visual and performing arts education	C	2023-2024
Live Oak Wrestling Club	Family & Community Engagement	Provides Wellness support to LOSD students in the form of physical fitness. Mentorship from LOSD alumni to increase engagement with other LOSD students and families.	N	2023-2024
Second Harvest Food Bank	Family & Community Engagement	Provide assistance to individuals and families by organizing community food distributions and offering educational resources on nutrition Youth and cooking club programs Offer volunteer opportunities Facilitate access to CalFresh for families and individuals in need	C	2023-2024
Boys & Girls Clubs of Santa Cruz County	Expanded Learning Time & Opportunities/ Family & Community Engagement	Safe spaces filled with caring adult mentors. Affordable after school and summer camp enrichment programs: homework help, music lessons, swim lessons, surf club, mountain bike club, basketball league, scouting. FUN!	C	2023-2024
Live Oak Education	Family & Community	Funding; Community connections	C	2023-2024



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

Foundation	Engagement			
Art Council Santa Cruz County	Integrated Students Supports	Mariposa Arts, SPECTRA artist residencies and performances, Family Arts Nights, Professional development for teachers, Summer Arts integration Institute, SPECTRA special initiative contracts for services, Arts Education advocacy	C	2023-2024
Central Fire District of Santa Cruz County	Family & Community Engagement	Intervention/Credit Recovery Classes, Parent/Student Workshops, Summer Academic Excursions, Intervention Courses, Health (Vision), School Materials, Case Management.	H	Not needed
Salud y Cariño	Expanded Learning Time & Opportunities/ Family & Community Engagement	After school programs that provide a safe space to connect, learn and develop leadership skills. We utilize a social-emotional curriculum along with physical activity to promote overall health and wellness and prevent risky behaviors.	C	2023-2024
Santa Cruz Public Libraries	Expanded Learning Time & Opportunities/ Family & Community Engagement	Books, audiobooks and video for all ages in English and Spanish in a variety of formats; Help accessing information on any topic is available in person, by phone, or online; Tech lending of Chromebooks & hotspots; Early literacy programs and reading support for youth and adults, storytimes in English and Spanish; After-School STEAM and craft programs, Advisory Council of Teens, In-Person Tech Help in Spanish and English, Library of Things to check out including telescopes, ukuleles, museum and state park passes.	H	P
Life Lab Science Program	Expanded Learning Time & Opportunities	Through a local grant Life Lab is able to provide technical support to the garden sites and Professional Development to the garden educators of LOSD. Life Lab collaborates with the monthly Dia de La Familia at the Farmers Market	H	2023-2024
First 5 Santa	Family &	Baby Gateway (Medi-Cal enrollment	H	P



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

Cruz County	Community Engagement	assistance to eligible newborns, linkages to medical homes, college savings accounts at birth); VisionFirst (vision screening, referrals, and support for young children); Triple P – Positive Parenting Program (comprehensive, evidence-based parenting and family support system); Families Together (home visiting and therapeutic services)		
United Way of Santa Cruz County	Family & Community Engagement	Countywide Youth Well-Being Initiatives (United 4 Youth, Jóvenes SANOS, and Youth Action Network); 211 Santa Cruz County (24/7 helpline to access local health and human services and programs; manage the Community Assessment Project (data analysis on quality of life in Santa Cruz County)	C	2023-2024
Santa Cruz Community Health	Integrated Student Supports	Comprehensive primary care medicine for individuals, children, and families. Includes integrated behavioral health services offering mental health and substance use treatment. Intensive case management, prenatal care, pediatrics, acupuncture, chiropractic services, food distribution, and more.	C	2023-2024
Santa Cruz County Office of Education	Collaborative Leadership Practices/ Family & Community Engagement	We offer a wide range of educational and student support services and programs geared at supporting our 10 public school districts and expanding educational opportunities and outcomes for the 38,000 students who call Santa Cruz County home. Service areas include alternative education, special education, the arts, environmental education, computer science and technology, child development, career and technical education.	H	2023-2024
Watsonville/ Aptos/ Santa Cruz Adult Education	Family & Community Engagement	English as a second language (ESL), Citizenship, GED/High School Diploma, Adult Basic Education, Career Tech Education courses, fee support courses, such as Ceramics, Band, Birding courses, Pre-Apprenticeship, Parent	C	Not needed





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

		Education Nursery Schools (PENS)		
County Park Friends	Expanded Learning Time & Opportunities	Family supports, Pro social youth outdoor activities. Engaging families with opportunities to participate in outdoor activities with little to no cost.	C	Expired MOU - working on a renewal
Cradle to Career Santa Cruz County	Family & Community Engagement	Family support around the school day. Bridge to community resources. Supports families on school sites.	C	2023-2024
Migrant ED Foundation	Family & Community Engagement	Family Support, Educational and Community Resources for all Migrant families.	C	2023-2024
Cabrillo College	Collaborative Leadership Practice/	Provide scholarship for CAP students in middle school, participate in LOSD Community Schools Advisory Council	H	P
Dientes	Integrated Student Support	Provides dental cleaning for students at school sites (fall & springs)	C	2023-2024
Positive Discipline Community Resources	Family & Community Engagement	Trainings (parents/staff etc),workshop, and classes	C	
Live Like Coco	Family & Community Engagement	They come out to every community event and provide free books to students, teachers, parents, and the community at large. They provide books for all students on their birthdays at the three primary elementary sites in LOSD.	C	
Senderos	Family & Community Engagement	Students can attend their various culture classes. They host the annual Latinos Role Model Conference where we participate.	C	2022-2023
Live Oak Family Resource Center	Family & Community Engagement	Provides resources to families who are unhoused, experiencing food insecurities, translation support, tutoring for students.	H	
Soquel Creek Water District	Family & Community Engagement	Provides water education during our annual Welcome Back BBQ.	N	



## ***Live Oak School District***

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

***Daisy Morales, Ed.D.***  
*Superintendent*

Live Oak Little League	Family & Community Engagement	The league is housed at one of our elementary schools. They maintain and use the minor and major fields. They provide scholarships for many of our students.	H	2023-2024
O'Neill Sea Odyssey (OSO)	Integrated Student Supports	OSO provides for environmental field trips to the coast and ocean. It is a free hands-on field trip for students in grades 4-6. If needed, they provide scholarships for buses.	H	Not needed



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### BBQ Community Event - flyer with all participating community partners and pictures

**Thank you to ALL our partners that made Possible**

**OUR WELCOME BACK TO SCHOOL BBQ 2023-2024**



**Community Partners:**

- FIRST 5 SANTA CRUZ COUNTY
- #LiveLikeCoco
- 50 YEARS OF FEEDING HOME FOOD BANKS
- FEEDING AMERICA
- LIVE OAK SCHOOL DISTRICT SANTA CRUZ, CALIFORNIA
- dientes COMMUNITY DENTAL
- BOYS & GIRLS CLUBS OF SANTA CRUZ COUNTY
- SOQUEL CREEK WATER DISTRICT
- ARTS NOW LIVE OAK
- SANTA CRUZ COMMUNITY FARMERS' MARKETS
- Community Action Board of Santa Cruz County, Inc.
- RELACIONES EXTERIORES
- SHERIFF
- WASC
- SANTA CRUZ COMMUNITY HEALTH
- pdcrc
- Santa Cruz County Youth Action Network
- LIFE LAB
- SANTA CRUZ PUBLIC LIBRARIES
- DEL MAR ELEMENTARY SCHOOL
- GREEN ACRES ELEMENTARY Santa Cruz, Ca.
- LIVE OAK EST. 1872
- SHARKS
- SANTA CRUZ EDUCATION
- CENTRAL FIRE DISTRICT
- Santa Cruz County Office of Education
- O'NEILL Sea of Jeppsey
- YOUTH SCOUTS
- Triple P for every parent
- YOUTH SCHOOLS
- Live Oak Education Foundation
- LOWC





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent





## ***Live Oak School District***

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

***Daisy Morales, Ed.D.***  
*Superintendent*

### **Attachment IV-c: Ocean Alternative**

### **Community Support**

### **Table of Content**

<b>Superintendent Letter of Request.....</b>	<b>2</b>
<b>List of Community Partners' letter of support in allowing all of LOSD schools to receive the implementation grant.....</b>	<b>4</b>
First District Supervisor, Manu Koenig.....	5
Santa Cruz County Office of Education.....	7
Santa Cruz Central Fire.....	8
Santa Cruz Cradle to Career.....	9
Live Oak Education Foundation.....	10
Arts Council of Santa Cruz.....	11
Santa Cruz Community Health.....	13
Life Lab Org.....	14
O'Neill Sea Odyssey.....	15
Second Harvest Food Bank.....	16
First Five of Santa Cruz.....	17
Boys & Girls Club.....	18
Salud y Cariño.....	19
Santa Clara County Office of Education Migrant Education Program.....	20
<b>LOSD Community Partnership Consortium.....</b>	<b>21</b>



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### Superintendent Letter of Request

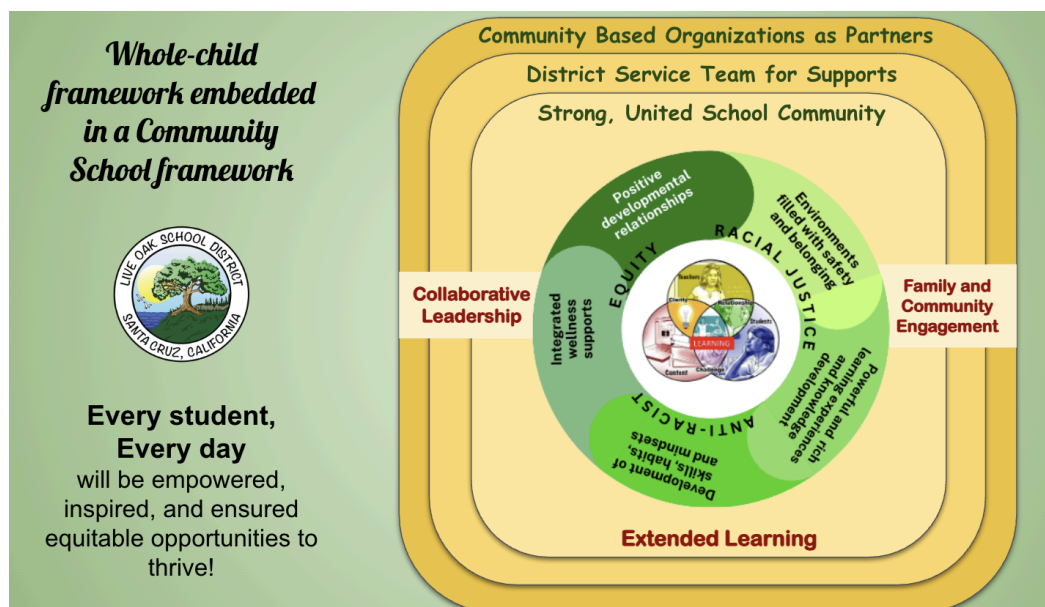
Dear Superintendent of School, Tony Thurmond;  
California Department of Education;  
California Community School Partnership Program;

Thank you for spearheading the California Community Schools Partnership Program (CCSPP) initiative—an endeavor we wholeheartedly support and fully embrace.

The anticipation for potential funding opportunities, particularly through the implementation grants for the Live Oak Elementary School District, fills us with excitement. Nestled in Santa Cruz, our modest P-8 school district comprises devoted educators committed to providing comprehensive support to our students, families, and community. Our team is unwaveringly dedicated to fostering an inclusive and equitable environment that addresses the holistic needs of every child, encompassing behavioral, social-emotional, and academic aspects.

It's worth noting that all five schools within our district have eagerly applied for the grant. In light of their collective commitment and the transformative impact this funding could have, I earnestly appeal to you to consider granting financial support to each of them.

Enclosed below is our working framework illustrating our approach, seamlessly integrating both the whole-child and community school paradigms. This framework serves as a visual representation of our concerted efforts to harmonize these two initiatives into a cohesive and effective strategy.







## ***Live Oak School District***

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

***Daisy Morales, Ed.D.***  
***Superintendent***

---

Each school in our district is currently at a distinct stage of full implementation of the whole child framework and the intentional transition to community schools. We are in the preliminary phase of integrating all components to create a cohesive district-wide initiative. In collaboration with teachers, staff, administrators, and community partners we are working on systematically developing a comprehensive Multi-Tiered System of Supports (MTSS) program. The objective is to establish a foundational system implementing the necessary supports and programs, ensuring all students receive comprehensive assistance across all content areas and domains.

It's essential to note that in 2019, a USA Today analysis ranked Santa Cruz as the nation's least affordable city for teachers, underscoring the high needs of our district. With an unduplicated pupil population of 62.7% and a close-knit community, Live Oak School District responds well to initiatives supported by CCSPP. In this time of high need, funding all five schools through CCSPP implementation grants is crucial. The CCSPP grant funding will be judiciously utilized to establish robust community schools at each campus. As a district, we are enthusiastic about and committed to this impactful work.

We eagerly welcome any and all partnerships to solidify our status as a recognized CCSPP district and consortium of schools. We look forward to your response regarding the funding for our schools.

Please feel free to reach out with any questions.

Working together,

Dr. Daisy Morales  
Superintendent



## ***Live Oak School District***

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

***Daisy Morales, Ed.D.***  
*Superintendent*

---

### **List of Community Partners' letter of support in allowing all of LOSD schools to receive the implementation grant.**

#### **Letter are in the pages that follow**

First District Supervisor, Manu Koenig - [link to letter of support](#)

Santa Cruz County Office of Education - [link to letter of support](#)

Santa Cruz Central Fire - [link to letter of support](#)

Santa Cruz Cradle to Career - [link to support letter](#)

Live Oak Education Foundation - [link to support letter](#)

Arts Council of Santa Cruz - [link to support letter](#)

Santa Cruz Community Health - [link to support letter](#)

Life Lab Org - [link to support letter](#)

O'Neill Sea Odyssey - [link to support letter](#)

Second Harvest Food Bank - [link to support letter](#)

First Five of Santa Cruz - [link to support letter](#)

Boys & Girls Club - [link to support letter](#)

Salud y Cariño - [link to support letter](#)

Santa Clara County Office of Education Migrant Education Program - [link to support letter](#)





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### First District Supervisor, Manu Koenig



## County of Santa Cruz

### BOARD OF SUPERVISORS

701 OCEAN STREET, SUITE 500, SANTA CRUZ, CA 95060-4069  
(831) 454-2200 • FAX: (831) 454-3262 TDD/TTY - Call 711

**MANU KOENIG**  
FIRST DISTRICT

**ZACH FRIEND**  
SECOND DISTRICT

**JUSTIN CUMMINGS**  
THIRD DISTRICT

**FELIPE HERNANDEZ**  
FOURTH DISTRICT

**BRUCE MCPHERSON**  
FIFTH DISTRICT

December 29, 2023

Hon. Tony Thurmond, Superintendent of School  
CA Community School Partnership Program  
California Department of Education  
[CCSPP@cde.ca.gov](mailto:CCSPP@cde.ca.gov)

**RE: Support for LOSD's CS Implementation Grant Applications**

Dear Superintendent Thurmond:

I write to express my wholehearted support for the Live Oak School District's application for the California Community School Partnership Program (CCSPP) Implementation Grant. As the First District Supervisor for Santa Cruz County, I am intimately familiar with the Live Oak School District's commitment to fostering an inclusive and equitable learning environment for our students.

The Live Oak School District is situated at the heart of my supervisorial district and comprises a team of devoted educators dedicated to providing comprehensive support to students, families, and the community. Moreover, as a member of the LOSD Community Partners Consortium, I stand firmly behind LOSD's efforts and am committed to supporting the initiatives funded by the California Community School Partnership Program (CCSPP). Beyond my individual support, the County can aid in establishing a resilient framework to ensure the long-term success of the grant-funded programs.

In 2019, Santa Cruz ranked as the nation's least affordable city for educators, highlighting a significant challenge impacting the district. Unfortunately, their ability to offer competitive salaries hasn't improved much since the USA Today analysis was published. Hiring and retaining teachers remains challenging due to the County-wide teacher shortage, further exacerbated by competitive salaries offered in neighboring jurisdictions, particularly Santa Clara County. Despite these difficulties, the Live Oak School district remains committed to CCSPP-supported initiatives, as evident in the proactive steps taken to develop a comprehensive Multi-Tiered System of Supports (MTSS) program to establish a district-wide foundational system.

Considering the transformative impact, the grant funding would have on the lives of Santa Cruz County youth and educators, each LOSD school has applied for the CCSP grant independently. Therefore, I respectfully request your strong consideration of funding all five Live Oak School District schools through the CCSPP implementation grants. Thank you for your time, and I appreciate your consideration of these grant applications.



## ***Live Oak School District***

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

***Daisy Morales, Ed.D.***  
***Superintendent***

Page 2

RE: SUPPORT FOR LOSD CS IMPLEMENTATION GRANT APPLICATION

December 29, 2023

Sincerely,

MANU KOENIG, Supervisor  
First District

MK: jr



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

---

### Santa Cruz County Office of Education



**SANTA CRUZ**  
COUNTY OFFICE OF  
**EDUCATION**  
DR. FARIS SABBAH • SUPERINTENDENT OF SCHOOLS

**BOARD OF EDUCATION**

Mr. Ed Acosta  
Ms. Alyssa Alto  
Mr. Edward Estrada  
Ms. Sandra Nichols  
Ms. Sue Roth  
Mr. Abel Sanchez  
Mr. Bruce Van Allen

400 Encinal Street, Santa Cruz, CA 95060 • Tel (831) 466-5600 • Fax (831) 466-5607 • [www.santacruzcoe.org](http://www.santacruzcoe.org)

December 19, 2023

The Honorable Tony Thurmond  
State Superintendent of Public Instruction  
California Department of Education  
1430 N Street, Sacramento, CA 95814

Re: Support for Live Oak School District CCSPP Implementation Grant

Dear Superintendent Thurmond:

On behalf of the Santa Cruz County Office of Education (Santa Cruz COE), we are pleased to share our support for the Live Oak School District's (LOSD) application for the California Community Schools Partnership Program (CCSPP) Implementation Grant.

LOSD has demonstrated remarkable commitment to the Community Schools model, and is progressing toward full implementation of the whole child framework and the intentional transition to community schools across each of its five school sites. The district is currently in the preliminary phase of integrating all components to create a cohesive district-wide initiative. In collaboration with teachers, staff, administrators, and community partners, LOSD is systematically developing a comprehensive Multi-Tiered System of Supports (MTSS) program with the objective of establishing a foundational system implementing the necessary supports and programs to ensure students receive comprehensive assistance across all content areas and domains.

The Santa Cruz COE is committed to providing technical expertise and thought partnership necessary to ensure the successful and sustainable implementation of Community Schools programs throughout LOSD. Likewise, LOSD staff at all levels are enthusiastically engaged and committed to this vision of providing comprehensive services for the community. The Community Schools planning team, for instance, meets regularly to develop a comprehensive plan for implementation that will be both successful and sustainable. This inclusive approach will ensure that this community with diverse needs thrives through an education system that supports both students and families, and we understand that the CCSPP Implementation Grant funding would be used judiciously to establish robust community schools at each of LOSD's five campuses.

It is with pleasure and certainty that we encourage your approval of LOSD's application, which we are confident will support our shared vision of supporting students, families, staff and community. Thank you for your consideration, and please do not hesitate to contact us directly with any questions that may arise.

Sincerely,

Dr. Faris Sabbah  
Santa Cruz County Superintendent of Schools  
[fsabbah@santacruzcoe.org](mailto:fsabbah@santacruzcoe.org)

Dr. Michael Paynter  
Executive Director, Student Support Services  
[mpaynter@santacruzcoe.org](mailto:mpaynter@santacruzcoe.org)





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

---

### Santa Cruz Central Fire



#### Central Fire District of Santa Cruz County

930 17<sup>th</sup> Avenue ♦ Santa Cruz, CA 95062 ♦ (831) 479-6842 ♦ [www.centralfiresc.org](http://www.centralfiresc.org)

---

December 18, 2023

Superintendent of School, Tony Thurmond  
California Department of Education  
California Community School Partnership Program;  
Dear Superintendent Thurmond,

Thank you for spearheading the California Community Schools Partnership Program (CCSPP) initiative—an endeavor our District wholeheartedly supports. Our Fire District provides Public Education, fire prevention and emergency services to each of the schools in the Live Oak School District and has been actively participating in their meetings regarding this initiative, and what it means for the children and parents it supports in our community. We wholeheartedly support any potential funding opportunities, particularly through implementation grants for the Live Oak Elementary School District. Their modest P-8 school district comprises devoted educators committed to providing comprehensive support to students, families, and our community. They are unwaveringly dedicated to fostering an inclusive and equitable environment that addresses the comprehensive needs of every child, encompassing behavioral, social-emotional, and academic aspects.

It's worth noting that all five schools within this district have eagerly applied for the grant. In light of their collective commitment and the transformative impact this funding could have, we earnestly appeal to you to consider granting financial support to each of them.

Each school in the Live Oak School District is currently at a distinct stage of full implementation of the whole child framework and the intentional transition to community schools. Collaborating with teachers, staff, administrators, and community partners (including Central Fire District) they are working on systematically developing a comprehensive Multi-Tiered System of Supports (MTSS) program. The objective is to establish a foundational system implementing the necessary supports and programs, ensuring all students receive comprehensive assistance across all content areas and domains.

It's essential to note that in 2019, a USA Today analysis ranked Santa Cruz as the nation's least affordable city for teachers, underscoring the high needs of this district. With an unduplicated pupil population of 62.7% and a close-knit community, Live Oak School District responds well to initiatives supported by CCSPP. In this time of high need, funding all five schools through CCSPP implementation grants is crucial! The CCSPP grant funding will be judiciously utilized to establish robust community schools at each campus. As a district, they are enthusiastic about and committed to this impactful work.

We look forward to your response regarding the funding for our local schools. Please feel free to reach out with any questions!

Sincerely,

Jason Nee, Fire Chief  
Central Fire District of Santa Cruz County



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

---

### Santa Cruz Cradle to Career



December 16, 2023

To whom it may concern,

I am writing on behalf of Cradle to Career Santa Cruz County (C2C) to express our support for CCSPP grant funding to be implemented across all five school sites in Live Oak School District (LOSD).

For the past eight years, C2C has been working in close partnership with LOSD to uplift children and families through a community schools model. Together, we focus on the importance of good health, good education, strong character, and strong community to build a thriving community. Family engagement is at the core of this work, with parents and youth leading and guiding our programming. We can attest to LOSD's current and continued commitment to support students through a whole child framework and cultivate an equitable and supportive environment for all families.

C2C is present at all five school sites and while each site is unique, there is a deep sense of interconnection throughout the district. As a result, this tight-knit community would greatly benefit from the implementation of CCSP funding at all school sites - especially since the elementary schools (Live Oak, Del Mar, Green Acres, Ocean Alternative) feed into Shoreline Middle School. The continued support of students as they move up in grade level has the potential to be largely impactful for the Live Oak community.

As a community-based organization with strong partnership to school districts, we inhabit a unique space to support the bridging of these two spheres. Through our partnership with LOSD, we work together to bring in external partners and resources to school sites through free recreation activities, parent leadership opportunities, extracurricular activities, and engagement events at school sites. All of these activities take place on LOSD school sites on a regular basis and are developed through the hopes and dreams of families. This demonstrates how LOSD is already living and breathing the community schools model and the CCSP funding will only nourish and deepen this approach.

In the coming years, C2C is committed to continuing our partnership with LOSD to focus on an integrated approach to supporting students through the community schools model. We remain dedicated to centering family engagement and parent leadership in our work, so that change is led by the community. Our connection to the community will enable us to provide a direct pathway to resources and partnerships that will only enhance LOSD's implementation of community schools strategies.

We encourage you to strongly consider supporting all five schools in LOSD to uplift our community. C2C is proud to support LOSD as a part of our effort to advocate for systems that support Santa Cruz children and families.

Please feel free to reach out with any questions or concerns.

Sincerely,

Julio Neri Andrade

Director

Cradle to Career Santa Cruz County



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### Live Oak Education Foundation



December 15, 2023

To Whom It May Concern:

It is my pleasure to submit this letter of support for the Live Oak School District (LOSD) and their schools in pursuit of the California Department of Education's Community Schools Implementation Grant.

The Live Oak Education Foundation is a volunteer-run non-profit organization established in 2014 to raise money to ensure that students in the Live Oak School District have enriching opportunities in the visual and performing arts; "STEM" fields of science, technology, engineering and mathematics; and positive play. Since that time, we have partnered closely with the District to identify areas for investment based on student, family, and staff input.

We have launched and supplemented in-school, after school, and family-based programs designed to enrich and expand knowledge and hands-on experience in the three priority areas listed above. During the pandemic, the District asked us to launch a fundraising campaign to provide Chromebooks for all students in the District. We successfully achieved this goal by raising \$22,000 in just over a month. We continue to seek ways to work in tandem with the District to meet our mutual goal to empower, inspire, and ensure equitable opportunities for every student to belong and thrive.

The Live Oak Education Foundation's Board of Directors whole-heartedly supports the collective grant applications submitted on behalf of the Live Oak schools community and will assist in any way needed should LOSD be fortunate enough to receive the funding. Please feel free to contact me with any questions.

Sincerely,

Stacey Kyle, Ph.D.  
Board President

P.O. Box 5463 Santa Cruz, CA 95062 • [liveoakedfoundation@gmail.com](mailto:liveoakedfoundation@gmail.com)

[www.liveoakedfoundation.org](http://www.liveoakedfoundation.org)





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### Arts Council of Santa Cruz



#### Chair

Consuelo Alba

#### Vice Chair

Valeria "Val" Miranda

#### Secretary

Ana Elizabeth

#### Treasurer

Jon Auman

#### Executive Director

Jim Brown

#### Members

Angela Chesnut

Peggy Flynn

Veronica Leon

Nada Milkovic

Alex Santana

Peter Weng

#### Government

##### Representatives

##### City of Capitola

Roy Johnson

Commissioner

##### City of Santa Cruz

*Vacant*

Councilmember

##### City of Scotts Valley

Donna Lind

Councilmember

##### City of Watsonville

*Vacant*

Councilmember

##### County of Santa Cruz

Justin Cummings

3rd District Supervisor

November 30, 2023

RE: Support for Live Oak School District (LOSD) schools to receive the Community Schools Implementation Grant

Dear Superintendent of School, Tony Thurmond;  
California Department of Education;  
California Community School Partnership Program;

I am pleased to write this letter on behalf of Arts Council Santa Cruz County in support of the grant request submitted by the Live Oak School District to become a recognized California Community Schools Partnership district.

For over 20 years, Arts Council Santa Cruz County has worked collaboratively with LOSD, and has made a long-term investment and dedication to serving the needs of LOSD students and families.

For decades, through our SPECTRA Matching grant, our organization has been able to provide quality visual and performing arts residencies, workshops, and performances for thousands of students throughout the district, that focus on developing social skills, creativity and critical thinking skills, and promoting academic success through the arts. Through our annual family arts nights, entire families come to school and get to participate in a variety of arts activities in an evening. These events are truly wonderful opportunities for engaging families at school, developing a school climate based on creativity and community, and promoting the fun and joy in learning. Additionally, we were involved in the development of the first-ever district-wide arts plan in preparation of the new prop 28 funding, to ensure a clear plan for the new arts education funds that is equitable and sustainable.

Lastly, we are thrilled to also be involved on the new California Community Schools Partnership Program Collaborative Leadership Committee with so many other local community based organizations, working toward a collective impact approach to providing a holistic education to the students of LOSD. We anticipate that this grant funding will support an equitable and impactful implementation of the new whole-child framework and cohesive district-wide community schools initiative.

Arts Council Santa Cruz County agrees to continue to collaborate with LOSD to provide the following:





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent



- SPECTRA Matching grant funding to bring a variety of highly skilled teaching artists into the schools for residencies, workshops, and performances
- A roster of highly skilled and vetted teaching artists;
- The Arts Council Santa Cruz County pays for all costs associated with the Family Arts Nights program coordination and administration;
- Arts Education advocacy and communications support for the ArtsNow initiative.

This effort will draw on all available community resources, recognizing that many diverse groups of individuals will have important contributions to make. There are numerous, significant resources that are necessary to carry out these programs.

Arts Council Santa Cruz County receives roughly \$6,000 per year under contract from LOSD to provide Family Arts Nights to the schools. Additionally, Arts Council Santa Cruz County contributes roughly \$8,000 in SPECTRA matching grant funding each year, as well as in-kind services including all administrative fees and services, supplies, and teaching artist professional development.

I strongly support LOSD in their request to become a recognized California Community Schools Partnership district. Should you have any questions regarding my support for this exciting program, please do not hesitate to contact me.

Sincerely,

Sarah Brothers  
Arts Education Director  
Arts Council Santa Cruz County  
831.475.9600 x18  
[sarah@artscouncilsc.org](mailto:sarah@artscouncilsc.org)



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

---

### Santa Cruz Community Health



December 15, 2023

To Whom It May Concern:

I am pleased to write a letter of support for the Live Oak School District (LOSD) and its schools in pursuit of the California Department of Education's Community Schools Implementation Grants.

Santa Cruz Community Health (SCCH) has been an active partner with the Live Oak School District for nearly ten years as part of the Cradle to Career initiative. An initial result of that parent-driven collective impact initiative was the creation of the Community Care Team. This clinic-school partnership identifies and provides multi-agency support services to the most at-risk kids and families in LOSD. The work started under Cradle to Career has led to an expanding and multi-dimensional relationship between the two agencies.

During the pandemic, SCCH launched a Promotora (Community Health Worker) program, which trained and equipped many Latina moms in the schools to speak with their friends and neighbors about the importance of vaccinations for themselves and their children as COVID-19 vaccines were made available. They are now trained on primary care and mental health resources, food and recreation resources, and how to advise community members on how to access all of them.

Over the last two years, SCCH has successfully embedded behavioral health providers at four LOSD schools to address the increasing needs of students. We have worked with the federal government to sustain the funding that supports that program.

SCCH is also a regular presence at District-hosted community events, such as their recent wellness festival, attended by our optometrist and Director of Pediatrics. We look forward to continuing to work with our school and district partners to provide wrap-around services for students and their families.

In closing, Santa Cruz Community Health wholeheartedly supports the collective grant applications submitted on behalf of the Live Oak schools community and will assist in any way needed should LOSD be fortunate enough to receive the funding. Please feel free to contact me with any questions.

Sincerely,

*Dena Loijos*

Dena Loijos, MPH  
Chief Strategy and Impact Officer

---

PO Box 542, Santa Cruz, CA 95061 • [SChealthcenters.org](http://SChealthcenters.org)

(831) 427-3500 Phone • (831) 426-3286 Admin Fax • (831) 457-2486 Clinic Fax



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### Life Lab Org



To the California Community School Partnership Program,

We at Life Lab Science Program are writing to express our unwavering support of the Live Oak School District (LOSD) and their efforts to obtain the implementation grants of the California Community School Partnership Program.

We have been partnering with LOSD since 1979. Currently, we provide technical support to the garden classrooms and professional development support to the garden educators across the district. We also collaborate with the district food service and integrate crop planning into the garden classrooms across the district to allow for a collective approach to producing food from the school gardens that goes directly to the cafeterias. Together with the District and the local Santa Cruz Community Farmers Market, we have successfully piloted and just now received some sustainable funding to continue our Families to the Farmers Market program which incentivizes district families to shop at the farmers market. This introduces families to the market as a viable place to buy nutritious fruits and vegetables, in some cases for the first time.

As a school support organization, our partnership with LOSD is an essential one. They are a pillar of community engagement and believe in a holistic approach to education. We are committed to continuing this work with the District and look forward to supporting the continued development and integration of the garden programs into their curriculum and food literacy efforts. We are also excited to be a strong collaborator on the development of a district farm which would produce fresh food and in-depth programming to the District's students and families.

We would like to express a huge thank you to Dr. Daisy Morales, LOSD Superintendent, for their positioning of the district as a community hub and enabling this wonderful work to flourish.

Gardens of Gratitude,

**Judit Camacho**  
Co-Executive Director  
judit@lifelab.org

**Don Burgett**  
Co-Executive Director  
don@lifelab.org

1156 High Street, Santa Cruz • California 95064 🌱 (831) 459-2001 ✨ [www.lifelab.org](http://www.lifelab.org)





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### O'Neill Sea Odyssey



2222 East Cliff Drive Suite 222  
Santa Cruz CA 95062  
P: (831) 475-1561  
oneillseaodyssey.org

*O'Neill Sea Odyssey provides a hands-on educational experience to encourage the protection and preservation of our living sea and communities.*

December 19, 2023

California Department of Education  
California Community School Partnership Program

To Superintendent of Schools, Tony Thurmond,

The O'Neill Sea Odyssey is a marine science organization that provides access and education for traditionally under resourced communities to access and learn about the Monterey Bay. We aspire to create a new generation of ocean stewards, which align with the principles of the California Community School Partnership Program (CCSPP). Please accept this letter of support in support of the Live Oak School District Community Schools Implementation Grant.

The O'Neill Sea Odyssey (OSO) is a 501c3 education nonprofit. Located in the Santa Cruz Harbor, we engage 4th - 6th grade youth with a hands-on science and environmental education field trip on a 65-foot catamaran sailing Monterey Bay and, in our shore-side education center. The program is free of charge to participating classes. Each class earns their trip by implementing a community service project. *OSO's mission is to provide a hands-on educational experience to encourage the protection and preservation of our living sea and communities.*

A healthy and prosperous future for California residents' rests on today's youth passionately connecting to our coastal environments. The ocean covers 72% of earth's surface, supplies half its oxygen, is a major food source and economic engine, yet it is a sensitive, living habitat vulnerable to pollution. A single experience on the water provides the context and tools how to contribute to a vibrant ocean ecosystem. California's future majority are people of color, and OSO provides the next generation with the knowledge of how to act individually, and collectively to build an ecologically sound, economically prosperous, and civic minded community.

O'Neill Sea Odyssey aligns with the goals of the CCSPP Framework by supporting the cultivation of a strong connection to one's surrounding community, the natural world, and while providing expanded learning opportunities for students throughout the out of school time space. We are honored to be a partner with the Live Oak School District to build equitable opportunities for youth throughout our community. Working to shift the cultural narrative around environmental and civic engagement, we aim to work with the Live Oak School District to cultivate a sense of agency and purpose for elementary youth as they understand their role as environmental stewards.

The CCSPP Framework is an innovative approach to cultivate a holistic approach towards building a thriving community. The O'Neill Sea Odyssey is honored to be a community partner and stand in support of the Live Oak School District Community Grant proposal. If I can provide any further insight as to our commitment or connection, please reach out to me directly.

In Community,

Tracey Weiss

Executive Director O'Neill Sea Odyssey

A California Non-Profit Corporation Federal ID #77-0464784



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### Second Harvest Food Bank



#### BOARD OF TRUSTEES

##### Chair

Michele Bassi  
1st Capital Bank

##### Vice Chairs

Andrea Carlos Willy  
Pajaro Valley Unified School District

Kristin Fabos  
Cabrillo College

##### Treasurer

Matt Huffaker  
City of Santa Cruz

##### Corporate Secretary

Cameron Haste  
Bay Federal Credit Union

##### Past Board Chair

Bob Norton  
Community Member

##### Members

Paul Carlson  
HP

Silvia Diaz  
City of Watsonville

Karina Diaz Alvarez  
UCSC Student

Tracy MacKenna  
Gensler

Laurie Negro  
Betty Burgers Owner

Alexander Pedersen  
Cabrillo College

Cesario Ruiz  
My Mom's Mole

#### ADVISORY BOARD

Bruce McPherson, Chair  
Jeremy Lezin, Vice Chair

Jess Brown

Rebecca Garcia

Ken Kannappan

Edward J. Kelly III

John Laird

Marq Lipton

Gayle Ortiz

William Ow

Miles Reiter

Manny Solano

Mary Solari

Erica Padilla-Chavez, CEO

We are the Food Bank

Dear Superintendent of School, Tony Thurmond; California Department of Education; California Community School Partnership Program;

Dear Live Oak School District,

We want to express our wholehearted support for the California Community Schools Partnership Program (CCSPP), particularly within the Live Oak Elementary School District. We deeply appreciate the commitment of the Live Oak School District to creating a nurturing environment for its students, families, and the wider community. Our partnership with your district has been instrumental in fulfilling Second Harvest Food Bank's mission to ensure nourishment for all members of Santa Cruz County.

Given the challenges highlighted by the 2019 USA Today analysis, ranking Santa Cruz as the nation's least affordable city for teachers, we acknowledge the multifaceted issues facing the community. Second Harvest Food Bank has actively supported the Live Oak School District through food distributions, nutrition classes, and CalFresh assistance, aligning seamlessly with CCSPP's holistic approach to child well-being.

We strongly endorse the allocation of financial support to all five schools in the Live Oak School District through potential CCSPP implementation grants. The impact of this funding on the development of robust community schools cannot be overstated, considering the district's high needs and close-knit community.

Furthermore, Second Harvest Food Bank is committed to the sustainability and expansion of our support for initiatives stemming from the grant. We recognize the importance of building a strong foundation for comprehensive Multi-Tiered System of Supports (MTSS) programs and will actively collaborate with all stakeholders to ensure their long-term success.

We are excited about the prospect of Live Oak School District becoming a recognized CCSPP district and consortium of schools, and we look forward to a positive response regarding the funding for these critical initiatives.

Sincerely,

Andreana Fernandez

Community Engagement Coordinator

[andreana@thefoodbank.org](mailto:andreana@thefoodbank.org)

Second Harvest Food Bank Santa Cruz County



Second Harvest Food Bank Santa Cruz County | 800 Ohlone Parkway, Watsonville, CA 95076-7005 | (831) 722-7110 | [thefoodbank.org](http://thefoodbank.org)



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### First Five of Santa Cruz



**Commissioners**  
Toni Campbell, *Ph.D.*  
Jennifer Herrera  
Bruce McPherson  
Diane Munoz  
Kimberly Petersen  
Faris Sabbah, *Ph.D.*  
Johanna Schonfield  
Raelene Walker, MD

**Executive Director**  
David G. Brody

December 18, 2023

Mr. Tony Thurmond  
State Superintendent of Public Instruction  
California Department of Education  
California Community School Partnership Program

#### **RE: California Community School Partnership Program – Letter of Support**

Dear Superintendent Thurmond:

I am writing to express First 5 Santa Cruz County's unreserved support for the Live Oak School District's (LOSD) applications to the California Community School Partnership Program (CCSPP). We have worked in partnership with LOSD and the Live Oak community for many years and truly believe that CCSPP support could be transformative to LOSD and the children and families it serves.

First 5 Santa Cruz County's mission is to ensure that early childhood systems and supports foster equitable health, development and well-being for all young children and their families. In that effort we have partnered with LOSD for years, implementing several evidence-based programs within the district in response to the expressed desires of parents and school leaders. These programs include Raising a Reader, Triple P, and Reading Corps. All of this has occurred within a collaborative collective impact framework that LOSD has been at the center of for almost a decade.

CCSPP funding will greatly enhance LOSD's capacity to truly serve the whole needs of children and families within the district, and even more deeply integrate that work into the educational program, while authentically engaging families and leveraging parent leadership. At First 5 we stand ready to continue and expand on our partnership with LOSD and we look forward to working with the district to realize the full promise of the Community Schools model.

I strongly encourage you to approve their applications.

Sincerely,

David Brody  
Executive Director

**Office**  
4450 Capitola Rd.  
Ste. 106  
Capitola, CA 95010

**Mail**  
P.O. Box 1457  
Capitola, CA 95010

T 831-465-2217  
F 831-479-5477

**Website**  
[www.first5scc.org](http://www.first5scc.org)





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### Boys & Girls Club



#### ADMINISTRATION OFFICES

543 Center Street  
Santa Cruz, CA 95060  
831-423-3138

#### DOWNTOWN CLUBHOUSE

543 Center Street  
Santa Cruz, CA 95060  
831-423-3138

#### LIVE OAK CLUBHOUSE

925 17th Avenue  
Santa Cruz, CA 95062  
831-477-4095

#### JOE & LINDA ALIBERTI CLUBHOUSE

5060 Scotts Valley Drive  
Scotts Valley, CA 95066

#### BOARD OF DIRECTORS

Carol Scurich, President  
Tyler Atkinson  
Alyssa Beaton  
Ryan Cash  
Peter Dean  
Walt Henning  
Alexandria Kavalaris  
Jeff Moise  
Tom O'Rourke  
Corky Roberson  
Cheryl Shapiro  
Diego Jara Simkin  
Seana Sullivan  
Teresa Swart  
John Swift  
Robert Terrance

#### EXECUTIVE DIRECTOR

Lis DuBois

[www.boysandgirlsclub.info](http://www.boysandgirlsclub.info)

12/19/2023

Dear Superintendent of School, Tony Thurmond;  
California Department of Education;  
California Community School Partnership Program;

I'm reaching out to wholeheartedly endorse the Live Oak School District's application to the California Community Schools Partnership Program (CCSPP).

The Boys & Girls Clubs of Santa Cruz County has been working in close partnership with the Live Oak School District for more than 15 years. During that time, we have had the privilege of providing nearly 8,800 Live Oak elementary and middle school aged youth with high-quality out-of-school enrichment programming.

Our Live Oak clubhouse, which is located directly adjacent to the Shoreline Middle School campus, is a safe, positive, and productive place for local youth that serves as a "home away from home" for our members. Our club plays a critical role in the lives of hundreds of Live Oak School District students each year by providing what research says is most needed from out-of-school programs: healthy relationships with positive adult role models; a structured and nurturing environment; and access to a range of engaging programs, including daily homework help, creative arts activities, a surf club, scouting, dance, martial arts, and piano, guitar, ukulele and digital recording lessons.

We proudly serve students from all five Live Oak School District schools, and strongly endorse each school's application to the CCSPP program. It's clear that the District is committed to providing comprehensive support to our shared students and families, and we are equally committed to sustaining our long-term partnership in this work.

Moreover, we also know that this holistic approach matters to our families. Responses to our 2023 Parent and Caregiver survey included numerous meaningful testimonials indicating the importance of providing wrap-around services that compliment the core academic offerings of the traditional school day:

- *"We know our child is well taken care of, has lots of fun things to do during the school year and summer, his homework is done there, and we love all of the extras like music lessons. The staff is amazing and really makes the whole Club a home."*
- *"I value that my child has a safe and fun place to be, and the after school care makes it possible for me to stay employed."*
- *"I love that my kids are connecting with kids and adults beyond family and school, broadening their "village."*

We are proud to work in partnership with the Live Oak School District and excitedly endorse their intention to adopt the Community Schools model. Thank you for your consideration of the District's application to the CCSPP program.

Sincerely,

Lis DuBois  
Executive Director





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### Salud y Cariño



January 15, 2024

Re: Letter of Support – Live Oak School District: California Community Schools Partnership Program (CCSPP) Initiative

Dear Superintendent of School, Tony Thurmond;  
California Department of Education;  
California Community School Partnership Program;

It is with great enthusiasm and anticipation that I write this letter in support of the CCSPP for Live Oak School District (LOSD). My name is Theresa Cariño and I am the co-founder and executive director of Salud y Cariño (SyC). We are a community-based nonprofit that has been serving young women in the district for nearly 10 years! Our mission is to *open doors for girls to take action and gain confidence through physical activity and healthy choices to live their best lives now and in the future.*

We achieve our mission by facilitating our *free* weekly after school program year-round (September to May) at Shoreline Middle School. Our program utilizes a social emotional, culturally relevant curriculum, along with physical activities to promote overall health and wellness. Additionally, our leadership component, which allows youth to return as Youth Leaders, has grown exponentially and has inspired our alum to seek leadership positions such as serving on SyC's board of directors, serving as a trustee for LOSD, as well as other community accolades including the United Way of Santa Cruz County Youth Action Network's *Youth Leader of the Year*.

It has been our honor to work in partnership with our LOSD family of administrators, educators, students, families, and community partners! LOSD has supported our work by providing a sustainable framework of community partners and support, as well as classroom space and yearly funding to help offset the cost of our programming. With this network of community, we are able to offer our program to over 100 youth at no cost to our families. This is critical, as according to a 2023 analysis by the *Smart Asset Financial Platform*, Santa Cruz is ranked second in the nation for most expensive city to raise a child.

LOSD's commitment to serving the whole child is well established and we believe the CCSPP grant funding will be thoughtfully utilized to continue this good work by establishing thriving community schools at each of the district's campuses. As a community partner, we are wholeheartedly committed to the sustainability and growth of this important work.

Should you have questions or require additional information, please don't hesitate to reach out:

[Theresa@saludycarino.org](mailto:Theresa@saludycarino.org)

In community,

*Theresa M. Cariño*

Theresa M. Cariño, M.Ed.  
Co-founder/Executive Director  
Salud y Cariño



## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

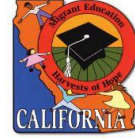
**Daisy Morales, Ed.D.**  
Superintendent

---

### Santa Clara County Office of Education Migrant Education Program



Santa Clara County Office of Education  
Mary Ann Dewan, Ph.D.  
County Superintendent of Schools



January 2024

Superintendent of School  
Tony Thurmond  
California Department of Education  
California Community School Partnership Program

Dear Superintendent of School, Tony Thurmond;  
California Department of Education;  
California Community School Partnership Program;

I extend my gratitude for your leadership role in the California Community Schools Partnership Program (CCSPP). As both an Advocate and Recruiter for the Migrant Education Program, I wish to express my support for Live Oak Elementary School District in securing funding to address the needs of students in the domains of behavior, social-emotional well-being, and academics.

Live Oak Elementary School District, encompassing five schools, is home to a number of Migrant Education Students. The diverse student population in the district stands to benefit greatly from the allocation of resources available through the CCSPP. These funds would play a pivotal role in enhancing the educational experience for these students.

The proposed financial support holds the potential to facilitate the implementation of comprehensive wrap-around services. These services would cater not only to the educational needs of the students but also extend to addressing behavioral and social-emotional aspects. By providing such support, Live Oak Elementary School District aims to create an environment that nurtures the overall development of its students.

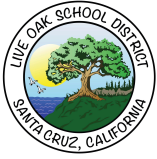
I firmly believe that the Live Oak School District has demonstrated a commitment to the well-being and success of its students. The infusion of resources from the CCSPP would further empower the district to continue this mission. These funds would serve as a catalyst for positive change, ensuring that every student in the Live Oak Elementary School District receives the support they need to thrive academically and personally.

Thank you once again for your dedication to the CCSPP, and I look forward to witnessing the positive impact that this support can bring to the Live Oak Elementary School District.

Sincerely,  
Gerardo Ivan Barba, Program Recruiter  
Migrant Education Program: Region I  
Mobile: (669) 696-3031  
Gbarba@sccoe.org

Santa Clara County Office of Education  
Educational Services Division  
1290 Ridder Park Drive MC 233 ~ San Jose, CA 95131-2304 ~ Office: (408) 573-3215





## Live Oak School District

*Our mission is to empower, inspire and ensure equitable opportunities for every student to thrive. We teach and nurture the whole child in an academically rigorous, collaborative and innovative environment.*

**Daisy Morales, Ed.D.**  
Superintendent

### LOSD Community Partnership Consortium

August 2023 meeting discussing the Four Cornerstone Commitments

