**Capital Area Intermediate Unit** 

**General Operating Budget for the 2017-18 Fiscal Year** 

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# Budget Review and Approval Schedule

December 7, 2016	Meeting with the Board Finance Committee to review budget assumptions and Draft Proposed Preliminary Budget.
December 9, 2016	Draft Proposed Preliminary Budget presented to Superintendents' Finance Committee.
December 14, 2016	Draft Proposed Preliminary Budget presented to Superintendents' Advisory Council.
Wk. of Dec. 19, 2016	Draft Proposed Preliminary Budget presented to Board Finance Committee. (If needed)
December 22, 2016	Proposed Preliminary Budget presented to CAIU Board of Directors as a first reading.
January 26, 2017	Final Budget presented to CAIU Board of Directors for approval.
January 27, 2017	Budget material distributed to each superintendent for delivery to district School Board members.
February - April 2017	Budget placed on school board meeting agendas for each school district and acted upon by school boards. Board vote reported back to CAIU by yay, nay, abstain, or absent.
By May 1, 2017	Final budget and summary of school district voting results submitted by CAIU to the Pennsylvania Department of Education.
May 2017	Pennsylvania Department of Education accepts final budget.

# **Executive Summary**

# Introduction

Unlike school districts that receive public funding primarily through property taxes and funding from the Commonwealth of Pennsylvania, the CAIU does not receive unrestricted state support. This source of funding was completely eliminated from the State budget in 2011-12. The CAIU therefore operates following a business model and provides a variety of services primarily to school districts and the Pennsylvania Department of Education (PDE).

The CAIU is continuing to experience a shift in its business model to operations based on fee for service and entrepreneurial activities. While certain traditional business segments of the CAIU have leveled off or declined, the CAIU is developing and exploring opportunities for services in the region and statewide.

The cost of the benefit package provided to employees, specifically the cost of healthcare coverage and the Pennsylvania School Employees Retirement System (PSERS), continues to be an area of significant concern.

# Overall Budget

# The General Operating budget for 2017-18 is \$5,831,756. This represents an increase of \$366,628 or 6.71% from the approved budget for 2016-17.

As was the case in the 2015-16 budget the CAIU is budgeting for technology upgrades to our conference rooms in the amount of \$100,000. These updates will increase the capabilities of video conferencing throughout the Enola facility. The current conference room equipment has exceeded its life expectancy and we are starting to encounter issues with some of the equipment. This is a one-time expense and will not be a recurring charge. The recurring charges will be related to maintenance costs and warranties on the new equipment.

The remaining increase is primarily due to increases related to salary and benefit costs. The PSERS line item alone increased over \$77,200.

The proposed 2017-18 budget does not include a transfer from the fund balance to balance the budget.

# **Budget Changes and Assumptions**

### Salary Increases

The budget for 2017-18 includes a 2.75% salary increase for administrative support employees and 2.5% salary increases for Act 93 employees. The cost of this increase to the General Operating budget is approximately \$78,000. The CAIU Act 93 agreement provides for an increase of the lower of the Act 1 index for 2017-18 (which has been set at 2.5%) or the median raise given by the districts in the CAIU service area. The budget includes a 2.5% raise for administrators; if the salary survey for our districts is less than 2.5%, the actual percentage will be used.

### Benefit Increases

The CAIU is a member of the South Central Trust and shares risk with other members of the trust. The experience of the CAIU and the trust was better than prior years which results in a projected lower increase to health care costs than in the previous years. We

have budgeted our health care costs to increase by 5% for the 2017-18 year. This equates to a \$26,000 increase to the insurance costs of the budget. During the 2017-18 year the CAIU will be implementing a Qualified High Deductible Health Plan (QHDHP). Employees will be given the option of staying on the PPO or moving to the QHDHP. For budgetary purposes we made the conservative assumption that staff would stay on the PPO for the first year. If staff decides to move to the QHDHP there will be a budgetary savings recognized. The actual rate increase will not be known until rate establishment through the South Central Trust in April/May of 2017.

The largest increased benefit line item for the budget is for PSERS. According to www.psers.org, the PSERS employer contribution rate is scheduled to be 32.57% for the 2017-18 year, an increase over the 2016-17 rate of 30.03%. With the budgeted salary increases included above, the new PSERS rate will increase the General Operating by \$77,200.

Employee benefits make up approximately 26% of the budget.

# Debt Service

The CAIU had two debts outstanding for a loan issued in 2007 and one issued in 2008. The CAIU refinanced these loans in 2013 and also issued new debt to complete a replacement of our HVAC system. The CAIU continues to make payments on this debt. We are scheduled for a principal payment of \$305,000 and about \$28,000 in interest payments. It is projected that the debt will be paid off in 2021.

# School District Contribution to CAIU Operating Budget

Based on the Pennsylvania School Code, the 24 school districts of the CAIU contribute towards the General Operating budget based on a formula of Market Value Aid Ratio (MV AR) and Weighted Average Daily Membership (WADM). **The budget of \$902,460 for 2017-18 does not include an increase.** This represents 15.47% of the total revenue budget. For 2016-17, the total contribution was 16.5% of the total approved budget.

# Indirect Cost Rate

The CAIU charges an indirect cost rate or administrative fee to programs, projects, and grants that it administers. The revenue generated is used to offset a portion of the costs related to the budgets for Instructional Materials, Curriculum, Administration, Business and Operations, Communications, Human Resources, Technology, and Debt Service. Certain projects have restrictions on allowances for indirect cost ranging from 0% up to 8.25% (as of 16-17). Indirect costs allowed for federal and state projects vary and are typically based on a formula derived from the state referred to as the restricted indirect cost rate.

The indirect cost rate being charged to entrepreneurial programs (including the special education program) is being reduced again from 8.25% to 8.0% in the 2017-18 year. The growth in the enterprise funds is continuing without having to increase the costs in the General Operating budget. The reduced indirect cost rate will be passed through on the rates that are established for the 2017-18 year. Although the reduction is small, the savings will help offset some of the increases to PSERS and health care costs. The indirect rate for enterprise funds was 9.5% in 2013-14; it has been reduced each year since.

# Staffing and Operational Changes

There is a slight change in staffing for the 2017-18 year. The Assistant Executive Director was split between two programs in the prior year. This year 100% of her salary and associated costs will be charged to the General Operating Budget. This is an increase of .25 FTE's. The 2017-18 budget consisted of 42 staff members but only 36.75 full time equivalents. On a year to year basis job duties and responsibilities change which result in fluctuations of the full time equivalents. The difference between staff members and FTEs represents staff members that spend time working in multiple projects.

## Code Changes

The 2017-18 general operating budget includes some significant accounting code changes between the functions and objects of the budget. The code changes were a requirement of PDE and implemented for the 2016-2017 Annual Financial Report. The 2017-18 budget reflect these changes from a budgetary point of view.

# Fund Balance Analysis

As of June 30, 2016, the CAIU has a general fund balance of \$4,854,344. The unassigned portion of this fund balance is \$3,585,570. The assigned portion is detailed below. In addition to the \$1,125,000 of assigned fund balance, \$143,774 is non spendable for inventory and prepaid expenses. The budget for 2017-18 does not include a transfer from the fund balance. The fund balance activity for 2013-14 through 2015-16 is as follows:

Actual Audited Activity	
Fund Balance 6-30-13	3,336,565
2013-14 FY Net Activity	509,948
Fund Balance 6-30-14	3,846,513
2014-15 FY Net Activity	844,712
Fund Balance 6-30-15	4,691,225
2015-16 FY Net Activity	163,119
Fund Balance 6-30-16	\$4,854,344

The CAIU's board policy states that an unassigned fund balance ranging from 4% to 10% of General Fund Expenditures should be maintained for unforeseen financial circumstances and cash flow purposes. The targeted range is a minimum of \$1,503,169 (37,579,228 in General Fund Expenditures for 2015-16 x 4%) and a maximum of \$3,757,923 (37,579,228 in General Fund Expenditures for 2015-16 x 10%).

The following funds are assigned:

PSERS = \$325,000 Health Care = \$325,000 <u>Facility upgrades = \$475,000</u> Total = \$1,125,000

# **Total Revenue Budget**

Revenue by Source	2015-16 Actual	Approved Budget 2016-17	Proposed Budget 2017-18	Increase/ (Decrease)	% of Budget 2017-18	Notes
Local Sources	71010101			(20010400)	2011 10	
6510 Interest on Investments	2,561	3,800	2,800	(1,000)	0.05%	
6821 State Revenue received from other sources						
6910 Rentals	723,386	739,616	767,322	27,706	13.16% CAI	J Enola facility cost charge back.
6947 Receipts from Members of IU	902,460	902,460	902,460		15.47% No ii	ncrease from 16-17
6960 Services Provided to Other Local Government Units & LEA's	33,928	10,000	26,500	16,500	0.45%	
6970 Services Provided Other Funds	3,791,530	3,376,992	3,658,828	281,836	62.74% Indir	ect charges
6990 Refunds & Other Misc. Revenue	17,584	15,500	16,000	500	0.27%	
6999 Fund Balance					0.00%	
Total Local Sources	5,471,449	5,048,368	5,373,910	325,542	92.15%	
State Sources						
7360 Safe Schools						
7810 State Social Security & Medicare Reimb.	79,774	84,614	87,087	2,473	1.49% Parti	al reimbursement from State.
7820 State Retirement Reimbursement	271,342	332,146	370,759	38,613	6.36% Part	al reimbursement from State.
Total State Sources	351,116	416,760	457,846	41,086	7.85%	
Total Revenue	5,822,564	5,465,128	5,831,756	366,628	100.00%	
= Increase/ (Decrease) from prior year				6.71%		

# Total Expense Budget

		2015-16	Approved Budget	Proposed Budget	Increase/	% of Budget	Neter
Expense Area/Line Item		Actual	2016-17	2017-18	(Decrease)	2017-18	Notes
Salaries (100)	4.10	0.00 500	000 0 / 0	000 505			Detail for each decade and fill the second
Official/Administrative	110	640,586	663,340	822,538	159,198		Detail for each department follows on pages 10-17
Professional - Educational	120		15 000				
Professional - Other	130	44,150	45,206	83,290	38,084		
Technical	140	321,702	354,902	316,165	(38,737)		
Office/Clerical	150	895,830	895,363	796,973	(98,390)		
Crafts & Trades	160						
Operative	170						
Service Work & Laborer	180	243,789	253,264	257,701	4,437		
Instructional Assistant	190						
Total Salaries		2,146,057	2,212,075	2,276,667	64,592	39.04%	
Employee Benefits (200)							
Group Insurance	210	473,574	523,222	547,354	24,132		
FICA Contribution	220	158,505	169,224	174,166	4,942		
Retirement	230	542.687	664,287	741,510	77,223		
Tuition Reimbursement	240	4,560	17,640	18,948	1,308		
Unemployment Compensation	250	7,081	17,040	10,340	1,500		
Workmens Compensation	260	23,130	28,756	27,320	(1 426)		
		23,130	20,750	21,320	(1,436)		
Other Benefits	290	1 000 507	1 400 400	1 500 000	400 400	DE 000/	
Total Employee Benefits		1,209,537	1,403,129	1,509,298	106,169	25.88%	
Purchased Services (300)							
Official/Administrative	310						
Professional - Educational	320	40,426	41,200	43,850	2,650		
Other Professional	330	162,707	162,600	172,000	9,400		
Technical	340	147,485	168,200	192,410	24,210		
Security/Safety Services	350	9,228		10,000	10,000		
Other Professional/Technical	390	8,305	31,000	12,000	(19,000)		
Total Purchased Services	_	368,151	403,000	430,260	27,260	7.38%	•
Purchased Property Services (400)							
Cleaning Services	410	35,922	8,675	41,410	32,735		
Utility Services	420	88,675	116,300	91,600	(24,700)		
Repairs & Maintenance	430	577,993	213,635	215,208	1,573		
Rentals	440	195,410	199,753	195,417	(4,336)		
Extermination Services	460	3,777	3,800	3,800			
Total Purchased Property Services		901,777	542,163	547,435	5,272	9.39%	
Other Purchased Services (500)							
Student Transport Services	510						
Insurance - General	520	116,449	125,000	125,000			
Communications	530	143,977	142,275	148,362	6,087		
Advertising	540	18,618	20,700	20,700	0,007		
Printing & Binding	550	10,010	20,700	20,700			
Tuition	560						
	570						
Food Services Management		20.222	20 746	49 410	0.664		
Travel	580	39,332	38,746	48,410	9,664		
Misc. Purchased Services	590	69	000 704	040 470	10 30 -	E 0707	
Total Other Purchased Services		318,445	326,721	342,472	15,751	5.87%	
Supplies (600)							
General Supplies	610	137,743	105,185	125,903	20,718		
Energy	620	14,489	15,800	14,000	(1,800)		
Food	630	8,570	7,000	7,250	250		
Books & Periodicals	640	4,919	2,300	7,300	5,000		
Total Supplies	_	165,721	130,285	154,453	24,168	2.65%	•
Property (700)		, -	-,		,		
Depreciation	740						
	740 750	07 044	67 500	149 500	04 000		
Equipment - Original & Additional		27,311	67,500	148,500	81,000		
Technology Infrastructure	788	21,855					
Total Property		49,166	67,500	148,500	81,000	2.55%	
<b>Other</b> (800)							
Dues & Fees	810	77,750	44,868	80,769	35,901		
Claims & Judgments	820	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,000	00,700	00,001		
Interest	830	77,837	35,387	29,702	(5,685)		
	030			110.471		1 000/	
Total Other		155,587	80,255	110,471	30,216	1.89%	
Other Financing Uses (900)							
Redemption of Principal	910	295,000	300,000	312,200	12,200		
Fund Transfers	930	50,000					
Total Other Financing Uses	_	345,000	300,000	312,200	12,200	5.35%	•
6	_						•
Total Expense		5,659,441	5,465,128	5,831,756	366,628	100.00%	
					300,020		

# Capital Area Intermediate Unit Proposed General Operating Budget 2017-18 Summary by Function

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Budgeted Area	Total Budget	% of Total	School District Contribution	% of School District Contribution
Instructional Materials	103,732	1.78%	90,578	10.04%
Curriculum, Instruction, and Assessment	478,945	8.21%	344,683	38.19%
Administration	687,094	11.78%	467,199	51.77%
Business and Operations	1,608,561	27.58%		0.00%
Buildings and Grounds	913,933	15.67%		0.00%
Human Resources	642,581	11.02%		0.00%
Technology	1,063,608	18.24%		0.00%
Debt Service	333,302	5.72%		0.00%
Total Budget	5,831,756	100.00%	902,460	100.00%

#### **Instructional Materials and Services**

			Annexed	Dreneed		0/ -6	
		2015-16	Approved Budget	Proposed Budget	Increase/	% of Budget	
Budget 2220		Actual	2016-17	2017-18	(Decrease)	2017-18	Notes
Revenue							
School District Contributions	6947	136,334	141,106	90,578	(50,528)		10.04% of total S.D. contribution
Services Provided to Other LEA's Services Provided to Other Funds	6960 6970		9 950		(9.950)	0.00% 0.00%	
Aiscellaneous Revenue	6990		8,859		(8,859)	0.00%	
State Social Security & Med. Reimb.	7810	3,688	3,894	2,502	(1,392)	2.41%	
State Retirement Reimbursement	7820	12,738	15,285	10,652	(4,633)	10.27%	
Total Revenue		152,760	169,144	103,732	(65,412)	100.00%	
Expense							
Salaries (100)							
Official/Administrative	110	63,482	65,026	65,408	382		.5 - Director of Technology
Professional - Educational Professional - Other	120 130						
Technical	140	35,907	36,769		(36,769)		
Office/Clerical	150				,		
Crafts & Trades	160						
Operative	170						
Service Work & Laborer	180						
Instructional Assistant	190						
Total Salaries		99,389	101,795	65,408	(36,387)	63.05%	.5 F I E
mployee Benefits (200)							
Group Insurance	210	11,339	11,893	4,961	(6,932)		7.05%
FICA Contribution	220	7,376	7,787	5,004	(2,783)		7.65%
Retirement	230	25,476	30,569	21,303	(9,266)		32.57%
Tuition Reimbursement	240		4,200		(4,200)		reimbursement of college tuition
Unemployment Compensation	250	4 4 7 0	4 000	705	(500)		1 20%
Workmens Compensation	260	1,173	1,323	785	(538)		1.20%
Other Benefits	290	45,364	55,772	32,053	(23,719)	30.90%	
Total Employee Benefits		40,004	55,112	32,003	(23,719)	00.90%	
Purchased Services (300)	24.0						
Official/Administrative	310	005	0.000	1 000	(4,000)		
Professional - Educational	320	305	2,000	1,000	(1,000)		workshops and conference registrations
Other Professional	330	200		150	150		Computer Life Cuelo Program
Technical	340 350	300		150	150		Computer Life Cycle Program
Security/Safety Services Other Professional/Technical	350 390						
Total Purchased Services		605	2,000	1,150	(850)	1.11%	
Purchased Property Services (400)		005	2,000	1,150	(000)	1.1170	
Cleaning Services	410						
Utility Services	420						
Repairs & Maintenance	430						
Rentals	440	3,477	4,247	2,679	(1,568)		CAIU Enola facility charge
Extermination Services	460	-,	-,	_,	(1,222)		
Total Purchased Property Services		3,477	4,247	2,679	(1,568)	2.58%	
Other Purchased Services (500)							
Student Transport Services	510						
Insurance - General	520						
Communications	530	1,000	960	480	(480)		cell phone reimbursement, data cards
Advertising	540				(		
Printing & Binding	550						
Tuition	560						
Food Services Management	570						
Travel	580	1,434	2,770	1,100	(1,670)		meals, lodging, mileage
Misc. Purchased Services	590						
Total Other Purchased Services		2,434	3,730	1,580	(2,150)	1.52%	
Supplies (600)							
General Supplies	610	130	1,000	200	(800)		office supplies
Energy	620						
Food	630						
Books & Periodicals	640		300	300			
Total Supplies		130	1,300	500	(800)	0.48%	
Property (700)							
Depreciation	740						
Equipment - Original & Additional	750						
Technology Infrastructure	788						
Total Property						0.00%	
ther (800)							
Dues & Fees	810	1,361	300	362	62		
Claims & Judgments	820	,					
Interest	830						
Total Other		1,361	300	362	62	0.35%	
Other Financing Uses (900)		-					
Redemption of Principal	910						
Fund Transfers	930						
Total Other Financing Uses						0.00%	
•		450 700	400 443	400 705	(05.115)		
Total Expense		152,760	169,144	103,732	(65,412)	100.00%	
Increase/ (Decrease) from prior year	_				-38.67%		
Net Revenue/Expense							

Program Description - The IMS team provides, coordination of the Technology Advisory Council, and information and support to districts. The team provides training and support for the integration of technology with curriculum. 10

#### Curriculum, Instruction, and Assessment

		2015-16	Approved Budget	Proposed Budget	Increase/	% of Budget	
Budget 2260		Actual	2016-17	2017-18	(Decrease)	2017-18	Notes
tevenue School District Contributions	6947	295,824	290,508	344,683	54,175	71.97%	38.19% of total S.D. contribution
Services Provided to Other LEA's	6960		,	,	,	0.00%	
services Provided to Other Funds	6970	43,246	60,506	82,005	21,499	17.12%	
liscellaneous Revenue	6990	0.010	0.407	0.040	4 500	0.00%	
State Social Security & Med. Reimb.	7810	8,016	8,407	9,940	1,533	2.08%	
state Retirement Reimbursement	7820	27,520	33,001	42,317	9,316	8.84%	
Total Revenue		374,606	392,422	478,945	86,523	100.00%	
xpense							
calaries (100)	110	405 007	400.070	100.045	0.400		1.0 Director of Curriculum Services
Official/Administrative Professional - Educational	110 120	125,367	128,376	130,815	2,439		1.0 Director of Cumculum Services
Professional - Other	130	44,150	45,206	83,290	38,084		.90 Curriculum Specialists
Technical	140	1,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	10,200	00,200	00,001		
Office/Clerical	150	45,078	46,202	45,749	(453)		1.0 Administrative Assistant
Crafts & Trades	160				. ,		
Operative	170						
Service Work & Laborer	180						
Instructional Assistant	190						
Total Salaries		214,595	219,784	259,854	40,070	54.26%	2.90 FTE's
mployee Benefits (200)							
Group Insurance	210	39,795	41,751	52,441	10,690		
FICA Contribution	220	16,032	16,813	19,879	3,066		7.65%
Retirement	230	55,039	66,001	84,634	18,633		32.57%
Tuition Reimbursement	240	1,932	2,520	4,908	2,388		reimbursement of college tuition
Unemployment Compensation	250			o			4.00%
Workmens Compensation	260	2,532	2,857	3,118	261		1.20%
Other Benefits	290	115,330	129,942	164 000	35,038	34.45%	
Total Employee Benefits		115,330	129,942	164,980	30,038	34.45%	
Purchased Services (300)	240						
Official/Administrative Professional - Educational	310 320	0.004	10.000	11.000	1 000		walahana and conference residuations
Other Professional	320	9,364	10,000	11,000	1,000		workshops and conference registrations
Technical	340	720		870	870		Computer Life Cycle Program
Security/Safety Services	350	120		0/0	0/0		Computer Life Cycle i rogram
Other Professional/Technical	390	700					
Total Purchased Services		10,784	10,000	11,870	1,870	2.48%	
Purchased Property Services (400)		- , -					
Cleaning Services	410						
Utility Services	420						
Repairs & Maintenance	430	4,297	3,374	4,500	1,126		maintenance and overage charges on copiers
Rentals	440	10,342	11,083	12,798	1,715		copier lease & CAIU Enola facility charge
Extermination Services	460						
Total Purchased Property Services		14,639	14,457	17,298	2,841	3.61%	
Other Purchased Services (500)							
Student Transport Services	510						
Insurance - General	520						
Communications	530			240	240		data cards
Advertising	540						
Printing & Binding	550						
Tuition	560 570						
Food Services Management Travel	570 580	15 517	10.040	16 000	6 024		mosts lodging milosogo
Misc. Purchased Services	580 590	15,517	10,046	16,980	6,934		meals, lodging, mileage
Total Other Purchased Services	390	15,517	10,046	17,220	7,174	3.60%	
		10,017	10,040	17,220	7,174	0.00 /0	
<b>Supplies</b> (600) General Supplies	610	933	4 720	4 150	(570)		office supplies
	610 620	933	4,720	4,150	(570)		office supplies
Energy Food	620 630	16		100	100		
Books & Periodicals	640	263	400	400	100		
Total Supplies		1,212	5,120	4,650	(470)	0.97%	
Property (700)		, –	-, -	,	( -)		
Depreciation	740						
Equipment - Original & Additional	750						
Technology Infrastructure	788						
Total Property	-					0.00%	
other (800)						0.00 /0	
Dues & Fees	810	2 520	2 072	2 072			dues & fees associated with curriculum related
Dues & Fees Claims & Judgments	810 820	2,529	3,073	3,073			memberships
	830						nonooronipo
	000	2,529	3,073	3,073		0.64%	
Interest		2,523	5,015	5,075		0.0470	
Interest Total Other							
Interest Total Other Other Financing Uses (900)	010						
Interest Total Other Dther Financing Uses (900) Redemption of Principal	910 930						
Interest Total Other <b>ther Financing Uses</b> (900) Redemption of Principal Fund Transfers	910 930 _					0.000	
Interest Total Other Other Financing Uses (900) Redemption of Principal Fund Transfers Total Other Financing Uses						0.00%	
Interest Total Other <b>other Financing Uses</b> (900) Redemption of Principal Fund Transfers		374,606	392,422	478,945	86,523	0.00%	
Interest Total Other Other Financing Uses (900) Redemption of Principal Fund Transfers Total Other Financing Uses		374,606	392,422	478,945	86,523 22.05%		

Program Description – The Curriculum Services team provides leadership and support to the school districts in our region. Areas of focus include Curriculum, Instruction, Assessment, Online Learning, Instructional Technology, English as a Second Language (ESL), Comprehensive Planning, Gifted Support, Instructional Coaching, and Training/Consultation related to students with special needs. The team provides a wide array of Professional Development and Consultation services designed to help our districts meet the needs of all learners. The team also provides supports specifically related to PDE initiatives and mandates such as PSSA & PASA assessments, Keystone Exams, PVAAS Reporting, School Performance Profiles, and School Improvement Planning.

#### Administration

			Approved	Proposed		% of	
		2015-16	Budget	Budget	Increase/	Budget	
Budget 2300		Actual	2016-17	2017-18	(Decrease)	2017-18	Notes
Revenue	0004					0.000/	
State Revenue received from other sources School District Contributions	6821 6947	470,302	470,846	467,199	(3,647)	0.00%	51.77% of total S.D. contribution
Services Provided to Other LEA's	6960	5,342	5,000	5,000	(3,047)		Superintendent of Record for CPAVTS & DCTS
Services Provided to Other Funds	6970	101,356	78,467	139,878	61,411	20.36%	
Miscellaneous Revenue	6990					0.00%	
Safe Schools	7360						
State Social Security & Med. Reimb.	7810	10,259	12,741	14,269	1,528	2.08%	
State Retirement Reimbursement Total Revenue	7820	39,616 626,874	50,015 617,069	60,748 687,094	10,733 70,025	8.84%	
Expense		020,074	017,009	007,094	70,025	100.00%	
Salaries (100)							
Official/Administrative	110	261,291	276,536	314,910	38,374		1.0 Executive Director and 1.0 Assistant Executive Director
Professional - Educational	120	- , -	-,	. ,	,-		
Professional - Other	130						
Technical	140		50 500				
Office/Clerical	150	55,237	56,562	58,117	1,555		1.0 Administrative Assistant
Crafts & Trades Operative	160 170						
Service Work & Laborer	180						
Instructional Assistant	190						
Total Salaries	-	316,528	333,098	373,027	39,929	54.29%	3 FTE's
Employee Benefits (200)							
Group Insurance	210	57,986	58,751	58,307	(444)		
FICA Contribution	220	20,517	25,482	28,537	3,055		7.65%
Retirement	230	79,232	100,029	121,495	21,466		32.57%
Tuition Reimbursement	240						
Unemployment Compensation Workmens Compensation	250 260	3,735	4,330	4,476	146		1.20%
Other Benefits	200	5,755	4,330	4,470	140		1.2076
Total Employee Benefits	230	161,470	188,592	212,815	24,223	30.97%	
Purchased Services (300)		,		,	,		
Official/Administrative	310						
Professional - Educational	320	14,266	16,000	16,000			workshops and conference registrations
Other Professional	330		1,500	1,500			PSBA Policy Review
Technical	340	825		900	900		Computer Life Cycle Program
Security/Safety Services	350	4 504		0.000	0.000		
Other Professional/Technical Total Purchased Services	390	1,561 16,652	17,500	2,000 20,400	2,000 2,900	2.97%	
		10,052	17,500	20,400	2,900	2.91 /0	
Purchased Property Services (400) Cleaning Services	410						
Utility Services	420						
Repairs & Maintenance	430	4,659	5,571	5,571			maintenance and overage charges on copiers
Rentals	440	34,475	33,283	29,357	(3,926)		copier lease & CAIU Enola facility charge
Extermination Services	460						
Total Purchased Property Services		39,134	38,854	34,928	(3,926)	5.08%	
Other Purchased Services (500)							
Student Transport Services	510						
Insurance - General Communications	520 530			480	480		Data cards
Advertising	540	126	200	200	400		CAIU Board meeting notices
Printing & Binding	550	120	200	200			of the Board meeting holices
Tuition	560						
Food Services Management	570						
Travel	580	15,642	15,000	17,000	2,000		meals, lodging, mileage
Misc. Purchased Services	590	69	15.000	17.000	0.400	0.570/	<u>.</u>
Total Other Purchased Services		15,837	15,200	17,680	2,480	2.57%	
Supplies (600)	010	5 000	5 005	5 000	(005)		
General Supplies	610 620	5,822	5,825	5,000	(825)		office supplies
Energy Food	620	5,184	2,500	2,500			board & other meetings
Books & Periodicals	640	1,255	500	1,500	1,000		PA School Code, PA education directories & Education Week
Total Supplies	-	12,261	8,825	9,000	175	1.31%	
Property (700)							
Depreciation	740						
Equipment - Original & Additional	750						
Technology Infrastructure	788						
Total Property						0.00%	
Other (800)							
Dues & Fees	810	14,992	15,000	19,244	4,244		professional memberships
Claims & Judgments	820						
Interest Total Other	830	14,992	15,000	10 244	4,244	2.80%	
		14,992	15,000	19,244	4,244	∠.ö∪%	
Other Financing Uses (900) Redemption of Principal	910						
Fund Transfers	910	50,000					
Total Other Financing Uses		50,000				0.00%	
•	-		617.060	697 004	70.025		
Total Expense	-	626,874	617,069	687,094	70,025	100.00%	
Increase/ (Decrease) from prior year	-	-	-	-	11.35%		
Net Revenue/Expense	=	-	-	-	-		•

Program Description - The administration team is primarily concerned with establishing and administering policy. The team directs and manages the operations of the CAIU and coordinates the meetings and activities of the Board. Administration also coordinates monthly Superintendents Advisory Council meetings, new superintendents induction, legislative liaison, school district consultation, Superintendents leadership conferences, participation in the PAIU, and CAIU saftey progam.

#### **Business and Operations**

				•						
			Approved	Proposed		% of				
Budget 2500		2015-16 Actual	Budget 2016-17	Budget 2017-18	Increase/ (Decrease)	Budget 2017-18	Notes			
Revenue					()					
Interest on Investments	6510	2,561	3,800	2,800	(1,000)	0.17%				
Services Provided to LEA's	6960	17,412	4 007 450	16,500	16,500	1.03%				
Services Provided to Other Funds Miscellaneous Revenue	6970 6990	1,444,152 4,650	1,327,456 3,000	1,463,036 3,500	135,580 500	90.95% 0.22%				
State Social Security & Med. Reimb.	7810	19,852	19,319	23,344	4,025	1.45%				
State Retirement Reimbursement	7820	64,349	75,835	99,381	23,546	6.18%				
Total Revenue		1,552,976	1,429,410	1,608,561	179,151	100.00%				
Expense										
Salaries (100)										
Official/Administrative	110			115,182	115,182		1.0 Business Manager			
Professional - Educational	120									
Professional - Other	130									
Technical	140						2.0 Assountante 2.0 Clarks 1.0 Mail Doom OF Business			
Office/Clerical	150	505,240	505,057	415,396	(89,661)		3.0 Accountants, 3.0 Clerks, 1.0 Mail Room, .95 Business Assistant, 1.0 Enola Receptionist			
Crafts & Trades	160	000,240	000,007	410,000	(00,001)					
Operative	170									
Service Work & Laborer	180			79,676	79,676		2.0 Warehouseman			
Instructional Assistant	190			-,						
Total Salaries		505,240	505,057	610,254	105,197	37.94%	11.95 FTE's			
mployee Benefits (200)										
Group Insurance	210	120,651	129,497	174,855	45,358					
FICA Contribution	220	38,662	38,637	46,684	8,047		7.65%			
Retirement	230	128,702	151,669	198,760	47,091		32.57%			
Tuition Reimbursement	240	2,628	10,920	9,828	(1,092)		reimbursement of college tuition			
Unemployment Compensation	250	7,081					4.00%			
Workmens Compensation	260	3,769	6,566	7,323	757		1.20%			
Other Benefits	290	204 402	227.000	107 150	100 404	27 200/				
Total Employee Benefits		301,493	337,289	437,450	100,161	27.20%				
Purchased Services (300)										
Official/Administrative	310				(150)					
Professional - Educational	320	3,002	3,000	2,550	(450)		workshops and conference registrations			
Other Professional	330	153,845	154,600	152,600	(2,000)		attorney, year end audit & GASB45 Valuation,			
Technical Security/Safety Services	340 350	53,255	71,500	84,785	13,285		accounting software, imaging services, PAIU			
Other Professional/Technical	390									
Total Purchased Services		210,102	229,100	239,935	10,835	14.92%				
Purchased Property Services (400)		210,102	220,100	200,000	10,000	14.0270				
Cleaning Services	410									
Utility Services	420									
Repairs & Maintenance	430	12,899	20,000	16,757	(3,243)		maint. agreements on copiers, vehicle maintenance			
Rentals	440	61,142	58,414	64,151	5,737		copier and fax machine rentals/Enola facility charge			
Extermination Services	460			-						
Total Purchased Property Services		74,041	78,414	80,908	2,494	5.03%				
Other Purchased Services (500)										
Student Transport Services	510									
Insurance - General	520	116,449	125,000	43,000	(82,000)		insurance for CAIU operations and activities			
Communications	530	110,793	114,920	122,904	7,984		postage for IU, local & long distance phone service			
Advertising	540		500	500			advertising and bid purchases			
Printing & Binding	550									
Tuition	560 570									
Food Services Management Travel	570 580	1 075	2 400	2 100			mode ledging and milagge			
Misc. Purchased Services	580 590	1,875	2,100	2,100			meals, lodging and mileage			
Total Other Purchased Services		229,117	242,520	168,504	(74,016)	10.48%				
Supplies (600)		220,117	2-72,020	100,004	(14,010)	. 0. 70 /0				
General Supplies	610	14,082	13,775	17,725	3,950		supplies			
Energy	620	14,002	13,113	17,725	3,330		ouppiloo			
Food	630									
Books & Periodicals	640	50	350	350						
Total Supplies		14,132	14,125	18,075	3,950	1.12%				
Property (700)										
Depreciation	740									
Equipment - Original & Additional	750		2,500	2,500			scanner and check folder			
Technology Infrastructure	788									
Total Property		-	2,500	2,500		0.16%				
Other (800)			,	-,		2,0				
Dues & Fees	810	55,728	20,405	50,935	30,530		PASBO, Purchasing Groups, Bank Fees			
Claims & Judgments	820	56,.25	20,100	00,000	20,000					
Interest	830									
Total Other		55,728	20,405	50,935	30,530	3.17%				
Other Financing Uses (900)			-, ->		-,					
Redemption of Principal	910									
Fund Transfers	930									
						0.00%				
Total Other Financing Lloop						0.00%				
Total Other Financing Uses	_	4 000 050	4 400 440	4 000 50	470.45	400.000				
Total Expense	_	1,389,853	1,429,410	1,608,561	179,151	100.00%				
•	-	1,389,853	1,429,410	1,608,561	179,151 12.53%	100.00%				

Program Description - The business and operations team manages the fiscal activities and general operations of the organization. The activities include general ledger accounting, financial reporting, budget development, financial analysis, accounts payable, accounts receivable, cash management, warehouse, project management, mail room, and receptionist.

#### **Buildings and Grounds**

Budget 2600		2015-16 Actual	Approved Budget 2016-17	Proposed Budget 2017-18	Increase/ (Decrease)	% of Budget 2017-18	Notes
Revenue					,		
Rentals Services Provided Other Funds Miscellaneous Revenue Assigned Fund Balance	6910 6970 6990 6999	723,386 402,690	739,616	767,322 100,000	27,706 100,000	83.96% 10.94% 0.00% 0.00%	
State Social Security & Med. Reimb. State Retirement Reimbursement	7810 7820	9,652 32,392	10,688 41,955	8,866 37,745	(1,822) (4,210)	0.97% 4.13%	
Total Revenue	-	1,168,120	792,259	913,933		100.00%	
Expense							
Salaries (100) Official/Administrative Professional - Educational	110 120						
Professional - Other Technical	130 140	0.514	00.455	50 740	07 50 4		
Office/Clerical Crafts & Trades	150 160	8,514	26,155	53,749	27,594		.6 Supervisor of Operations & Transportation
Operative Service Work & Laborer	170 180	243,789	253,264	178,025	(75,239)		2.0 Maintenance Positions, 3.0 Custodial Staff
Instructional Assistant Total Salaries	190 _	252,303	279,419	231,774	(47,645)	25.36%	5.60 FTE's
Employee Benefits (200)							
Group Insurance FICA Contribution	210 220	87,374 19,304	95,307 21,376	66,890	(28,417)		7.65%
Retirement	230	64,783	83,910	17,731 75,489	(3,645) (8,421)		32.57%
Tuition Reimbursement	240	0 1,1 00	00,010	10,100	(0, 121)		
Unemployment Compensation	250						
Workmens Compensation	260	2,977	3,632	2,781	(851)		1.20%
Other Benefits Total Employee Benefits	290	174,438	204,225	162,891	(41,334)	17.82%	-
Purchased Services (300)		114,400	204,220	102,001	(41,004)	17.0270	
Official/Administrative	310						
Professional - Educational	320	1,000	200	300	100		
Other Professional	330	1,401	5,000	1,400	(3,600)		
Technical Security/Safety Services	340 350	930 9,228		180 10,000	180 10,000		Security services
Other Professional/Technical	390	3,220		10,000	10,000		Security services
Total Purchased Services	<u>-</u>	12,559	5,200	11,880	6,680	1.30%	
Purchased Property Services (400)							
Cleaning Services	410	35,922	8,675	41,410	32,735		trash removal, recycling, and snow removal
Utility Services	420	88,675	116,300	91,600	(24,700)		sewer, water, and electric
Repairs & Maintenance Rentals	430 440	524,098	131,380	128,380	(3,000)		*annual maintenance projects, security, landscaping, vehicle maint., & allowance for other repairs.
Extermination Services	460	3,777	3,800	3,800			termite and Pest Control Services
Total Purchased Property Services		652,472	260,155	265,190	5,035	29.02%	
Other Purchased Services (500)	540						
Student Transport Services Insurance - General	510 520			82,000	82,000		Auto Liability Insurance/General Property/Liability Insurance
Communications	530	742	725	888	163		night custodian cell phone cost
Advertising	540						advertising and bid purchases
Printing & Binding	550						
Tuition Food Services Management	560 570						
Travel	580	2,327		2,400	2,400		vehicle gas
Misc. Purchased Services	590						
Total Other Purchased Services		3,069	725	85,288	84,563	9.33%	
Supplies (600)							misc. maintenance supplies, cleaning supplies and facility supplies, contract
General Supplies	610	58,404	26,590	27,950	1,360		for power backup
Energy	620	14,489	15,800	14,000	(1,800)		natural gas and diesel fuel for generator
Food	630	110		150	150		
Books & Periodicals Total Supplies	640	73,003	42,390	42,100	(290)	4.61%	
Property (700)		13,003	42,390	42,100	(290)	4.01%	
Depreciation	740						
Equipment - Original & Additional	750			106,000	106,000		Lawnmower purchase, Conference Room Upgrades
Technology Infrastructure	788			-,			-
Total Property				106,000	106,000	11.60%	
Other (800)							
Dues & Fees	810	276	145	210	65		pesticides license
Claims & Judgments Interest	820 830			1,400	1,400		Van interest payment
Total Other	-	276	145	1,610	1,465	0.18%	
Other Financing Uses (900)							
Redemption of Principal	910			7,200	7,200		Van principal payment
Fund Transfers	930						
Total Other Financing Uses	-			7,200	7,200	0.79%	
Total Expense	_	1,168,120	792,259	913,933	121,674	100.00%	_
Increase/ (Decrease) from prior year	-				15.36%		
Net Revenue/Expense	=	-	-	-	-		

\* Repairs & Maintenance 430 detail - annual R&M see page 20

Program Description - The buildings and grounds department is responsible for keeping the Enola facility and other CAIU facilities clean and ready for daily use. It includes operating the heating, lighting and ventilating systems and repair and replacement of facilities and equipment. The department maintains the Enola grounds and its improvements through landscaping and snow removal.

#### Human Resources

Budget 2830 Revenue State Revenue received from other sources 6947 School District Contributions 6947	Actual	2016-17	2047 40			
State Revenue received from other sources 6947			2017-18	(Decrease)	2017-18	Notes
					0.00%	
					0.00%	
Services Provided to LEA's 6960	11,174	5,000	5,000		0.78%	
Services Provided Other Funds 6970	589,027	615,391	562,275	(53,116)	87.50%	
Miscellaneous Revenue 6990	12,934	12,500	12,500		1.95%	
State Social Security & Med. Reimb. 7810	13,735	13,264	11,946	(1,318)	1.86%	
State Retirement Reimbursement 7820	45,242	52,065	50,860	(1,205)	7.91%	
Total Revenue Expense	672,112	698,220	642,581	(55,639)	100.00%	
Salaries (100)						
Official/Administrative 110	126,964	128,376	130,815	2,439		1.0 Director of Organizational Services
Professional - Educational 120	120,904	120,370	150,015	2,439		1.0 Director of Organizational Services
Professional - Other 130						
Technical 140						
Office/Clerical 150	239,932	218,376	181,491	(36,885)		4.0 Human Resource Staff
Crafts & Trades 160						
Operative 170						
Service Work & Laborer 180						
Instructional Assistant 190	200,000	240 752	242.200	(24.440)	40.000/	
Total Salaries	366,896	346,752	312,306	(34,446)	40.00%	5.00 FTE's
Employee Benefits (200) Group Insurance 210	71,984	87,534	79,497	(0.027)		
FICA Contribution 220	27,470	87,534 26,527	79,497 23,891	(8,037) (2,636)		7.65%
Retirement 230	90,484	104,130	101,718	(2,030)		32.57%
Tuition Reimbursement 240	50,-0-1	,100	4,212	4,212		reimbursement of college tuition
Unemployment Compensation 250			,	,		
Workmens Compensation 260	4,329	4,508	3,748	(760)		1.20%
Other Benefits 290				( )		
Total Employee Benefits	194,267	222,699	213,066	(9,633)	33.16%	
Purchased Services (300)						
Official/Administrative 310	0.000	0.500	0.000	(500)		and the second
Professional - Educational 320 Other Professional 330	2,636	3,500 500	3,000	(500)		workshops and conference registrations School Claims Services and EAP Services
Technical 340	7,461 1,800	6,200	15,500 1,500	15,000 (4,700)		School Claims Services and EAF Services
Security/Safety Services 350	1,000	0,200	1,000	(4,100)		
Other Professional/Technical 390	6,044	31,000	10,000	(21,000)		Communication Contractor
Total Purchased Services	17,941	41,200	30,000	(11,200)	4.67%	
Purchased Property Services (400)						
Cleaning Services 410						
Utility Services 420						
Repairs & Maintenance 430	2,990	3,000	3,000			maint. agreements on copiers and photo ID machine
Rentals 440	46,851	48,144	41,384	(6,760)		copier and fax machine rentals, Enola facility charge
Extermination Services 460 Total Purchased Property Services	49,841	51,144	44,384	(6,760)	6.91%	
	45,041	51,144	44,304	(0,700)	0.9176	
Other Purchased Services (500) Student Transport Services 510						
Insurance - General 520						
Communications 530						
Advertising 540	18,492	20,000	20,000			job advertisements
Printing & Binding 550						
Tuition 560						
Food Services Management 570						
Travel 580	510	1,680	1,680			meals, lodging and mileage
Misc. Purchased Services 590 Total Other Purchased Services	19,002	21,680	21,680		3.37%	
Supplies (600)	13,002	21,000	21,000		5.57 /0	
General Supplies 610	9,221	5,800	8,200	2,400		supplies
Energy 620	ا ععر ت	3,000	0,200	2,400		out the second
Food 630	3,260	4,500	4,500			
Books & Periodicals 640	3,317	750	4,750	4,000		Thompson West, PSBA School Law Book
Total Supplies	15,798	11,050	17,450	6,400	2.72%	
Property (700)						
Depreciation 740						
Equipment - Original & Additional 750	7,162					
Technology Infrastructure 788						
Total Property	7,162				0.00%	
Other (800)		-	_			
Dues & Fees 810	1,205	3,695	3,695			professional memberships
Claims & Judgments 820						
Interest 830 Total Other	1,205	3,695	3,695		0.58%	
	1,203	3,033	3,095		0.00 /0	
Other Financing Uses (900) Redemption of Principal 910						
Fund Transfers 930						
Total Other Financing Uses					0.00%	
-	670 440	600 000	640 504	(EE 000)		
Total Expense	672,112	698,220	642,581	(55,639)	100.00%	
Increase/ (Decrease) from prior year				-7.97%		
Net Revenue/Expense	-	-	-	-		

HR - Program Description - The Human Resources Team recruits and on-boards staff; administers the collective bargaining agreement and maintains labor relations; conducts surveys; coordinates district human resources advisory meetings and provide districts with updates on human resource issues; administers benefits; maintains job descriptions; and provides certification and human resource consultation.

#### Technology

Budget 2840		2015-16 Actual	Approved Budget 2016-17	Proposed Budget 2017-18	Increase/ (Decrease)	% of Budget 2017-18	Notes
Revenue	0000					0.000/	
Services Provided to LEA's Services Provided Other Funds	6960 6970	838,222	950,926	978,332	27,406	0.00% 91.98%	
Miscellaneous Revenue	6990					0.00%	
State Social Security & Med. Reimb.	7810	14,572	16,301	16,220	(81)	1.52%	
State Retirement Reimbursement Total Revenue	7820	49,486 902,279	63,990 1,031,217	69,056 1,063,608	5,066 32,391	6.49%	
Expense		562,275	1,001,217	1,000,000	02,001	100.0070	
Salaries (100)							
Official/Administrative	110	63,482	65,026	65,408	382		.5 Director of Technology
Professional - Educational Professional - Other	120 130						
	150						2.00 Network Administrators, .25 Data Communications, 4.0 Technology
Technical	140	285,795	318,133	316,165	(1,968)		Support Coordinators
Office/Clerical	150 160	41,829	43,011	42,471	(540)		1.0 Administrative Assistant
Crafts & Trades Operative	170						
Service Work & Laborer	180						
Instructional Assistant	190		100 180		(0.100)		
Total Salaries		391,106	426,170	424,044	(2,126)	39.87%	7.75 FTE's
Employee Benefits (200) Group Insurance	210	84,445	98,489	110,403	11,914		
FICA Contribution	220	29,144	32,602	32,440	(162)		7.65%
Retirement	230	98,971	127,979	138,111	10,132		32.57%
Tuition Reimbursement	240 250						reimbursement of college tuition
Unemployment Compensation Workmens Compensation	260	4,615	5,540	5,089	(451)		1.20%
Other Benefits	290						
Total Employee Benefits	_	217,175	264,610	286,043	21,433	26.89%	
Purchased Services (300)	240						
Official/Administrative Professional - Educational	310 320	9,853	6,500	10,000	3,500		workshops and conference registrations
Other Professional	330	0,000	1,000	1,000	0,000		workshops and contenence registrations
Technical	340	89,655	90,500	104,025	13,525		Application Dev Support, back up services
Security/Safety Services Other Professional/Technical	350 390						
Total Purchased Services	390	99,508	98,000	115,025	17,025	10.81%	
Purchased Property Services (400)			,	-,			
Cleaning Services	410						
Utility Services	420						
Repairs & Maintenance	430	29,050	50,310	57,000	6,690		maintenance agreement on copiers, Smartnet warranty, routers, switches
Rentals	440	39,123	44,582	45,048	466		copier lease & CAIU Enola facility charge
Extermination Services	460						· · · · · ·
Total Purchased Property Services		68,173	94,892	102,048	7,156	9.59%	
Other Purchased Services (500) Student Transport Services	510						
Insurance - General	520						
							cell phone reimbursement, data cards & internet connection for
Communications Advertising	530 540	31,442	25,670	23,370	(2,300)		CAIU
Printing & Binding	550						
Tuition	560						
Food Services Management	570	0.007	7 4 5 0	7 4 5 0			
Travel Misc. Purchased Services	580 590	2,027	7,150	7,150			meals, lodging, mileage
Total Other Purchased Services		33,469	32,820	30,520	(2,300)	2.87%	•
Supplies (600)							
General Supplies	610	49,151	47,475	62,678	15,203		software, licenses, office supplies and computers
Energy Food	620 630						
Books & Periodicals	640	34					
Total Supplies	_	49,185	47,475	62,678	15,203	5.89%	-
Property (700)							
Depreciation Equipment - Original & Additional	740 750	20,149	65,000	40,000	(25,000)		servers, routers, switches
Technology Infrastructure	788	20,149	00,000	-0,000	(20,000)		
Total Property	-	42,004	65,000	40,000	(25,000)	3.76%	-
Other (800)					,		
Dues & Fees	810	1,659	2,250	3,250	1,000		dues & fees associated with Technology related memberships
Claims & Judgments Interest	820 830						
Total Other	030	1,659	2,250	3,250	1,000	0.31%	
Other Financing Uses (900)		1,000	2,200	0,200	.,000	2.0.70	
Redemption of Principal	910						
Fund Transfers	930						
Total Other Financing Uses	_					0.00%	
Total Expense	_	902,279	1,031,217	1,063,608	32,391	100.00%	
Increase/ (Decrease) from prior year	_				3.14%		
Net Revenue/Expense	=	-	-	-	-		-

Program Description - The Technology Services team provides internal technology networks, systems, and application support for the operation of the CAIU.

#### **Debt Service**

Budget 5100		2015-16 Actual	Approved Budget 2016-17	Proposed Budget 2017-18	Increase/ (Decrease)	% of Budget 2017-18	Notes
Revenue					(		
Services Provided to Other Funds Total Revenue	6970	372,837 372,837	335,387 335,387	333,302 333,302		100.00%	
Expense		0.2,001	000,001	000,002	(2,000)	10010070	
Salaries (100)							
Official/Administrative	110						
Professional - Educational	120						
Professional - Other	130						
Technical	140						
Office/Clerical	150						
Crafts & Trades	160						
Operative	170						
Service Work & Laborer	180						
Instructional Assistant	190					0.000/	
Total Salaries						0.00%	
Employee Benefits (200)							
Group Insurance	210						
FICA Contribution	220						
Retirement	230						
Tuition Reimbursement Unemployment Compensation	240 250						
Workmens Compensation	260						
Other Benefits	290						
Total Employee Benefits	_					0.00%	
Purchased Services (300)							
Official/Administrative	310						
Professional - Educational	320						
Other Professional	330						
Technical	340						
Security/Safety Services	350						
Other Professional/Technical	390						
Total Purchased Services						0.00%	
Purchased Property Services (400)							
Cleaning Services	410						
Utility Services	420						
Repairs & Maintenance	430						
Rentals	440						
Extermination Services	460					0.00%	
Total Purchased Property Services						0.00%	
Other Purchased Services (500)	F10						
Student Transport Services Insurance - General	510 520						
Communications	530						
Advertising	540						
Printing & Binding	550						
Tuition	560						
Food Services Management	570						
Travel	580						
Misc. Purchased Services	590						
Total Other Purchased Services						0.00%	
Supplies (600)							
General Supplies	610						
Energy	620						
Food	630						
Books & Periodicals	640					0.000/	
Total Supplies						0.00%	
Property (700)	740						
Depreciation	740						
Equipment - Original & Additional	750 788						
Technology Infrastructure	100					0.0001	
Total Property						0.00%	
Other (800)	040						
Dues & Fees	810						
Claims & Judgments	820	77 007	25 207	20.200	(7.005)		Loons for conital improvements to Easte
Interest Total Other	830	77,837	35,387	28,302	(7,085)	0 400/	Loans for capital improvements to Enola
		77,837	35,387	28,302	(7,085)	8.49%	
Other Financing Uses (900)	040	005 000	000 000	005 000	5 000		l anna fan annitel innerster en Elle
Redemption of Principal	910	295,000	300,000	305,000	5,000		Loans for capital improvements to Enola
Fund Transfers	930					a · ·	
Total Other Financing Uses	_	295,000	300,000	305,000	5,000	91.51%	
Total Expense	_	372,837	335,387	333,302	(2,085)	100.00%	
Increase/ (Decrease) from prior year	_				-0.62%		
Net Revenue/Expense	-	-	-	-	-		
-	=						

Program Description - Budget represents debt payments on the 2013 loan.

# **Capital Area Intermediate Unit**

# Capital Repair, New Project, Equipment, and Maintenance Plan for Enola Facility

# For the Five Year Period of 2017-18 through 2021-22

# Background

The Capital Area Intermediate Unit Enola facility was built in 1989-90 and is the only building owned by the CAIU. All other facilities and classroom spaces are leased. In 2007-08, a long lasting metal based roof was placed on the pitched roof section of the Enola building. In addition at that time, a detached maintenance building was constructed to store gas powered equipment and gasoline separate from the main building for safety reasons. In the spring/summer of 2008, the parking capacity was expanded on the western side of the building. In June 2008, the upper sections of the building's perimeter walls were insulated to address a deficiency that had existed since the building was constructed. During 2014, a major upgrade was completed to the HVAC system. Also during that fiscal year there were upgrades to bathroom facilities in the main lobby and near the board room. The building is over 25 years old and will need continuing maintenance and renovations in specific areas. At this point, most of these projects can be spread out over time and provided for in the annual Buildings and Grounds budget for repairs and maintenance.

# Capital Repair, New Projects, and Equipment

It is the goal of the CAIU management and Board Finance Committee to establish a capital repairs fund. By establishing this fund and reviewing it on a yearly basis, budgetary fluctuations on the General Operating budget can be contained. The capital repair project schedule will be established on a yearly basis by the Buildings & Grounds Supervisor and also reviewed by the Board Buildings & Grounds Committee. The initial funding for this was established from unforeseen budgetary savings in 2013-14.

The 2017-18 budget includes the purchase of two new pieces of equipment. The budget includes a purchase of a new cargo van to replace the current van that is 20 years old and has 250,000 miles on it. The 20 year old van will not be taken out of service but instead used to replace an onsite maintenance vehicle that is 23 years old.

The other purchase is for a new lawnmower. The lawnmower that is currently being used was purchased over 15 years ago.

# **Annual Repairs and Maintenance Items**

# Carpet Replacement

A substantial amount of carpet in the Enola building has been replaced with carpet squares or vinyl tiles in the last few years. Carpet will be replaced in the building on a continuing basis as needed. \$10,000 is budgeted this year and \$5,000 a year after that.

# Dry Pipe Fire Sprinkler System Repair and Replacement

The attic space in the Enola building is not heated and is subject to temperatures well below freezing in the winter months. Accordingly, the Enola building uses a dry pipe (air in pipe) fire sprinkler system for fire suppression, as opposed to a wet pipe (water in pipe) system. This means that the pipes contain air under pressure until such time a sprinkler is activated, then the air in the pipe is vented and replaced with water. Disadvantages of a dry pipe system include a delay of up to sixty seconds before water is applied to a fire and an increased potential for corrosion of the pipe. Normally, the pipe contains air. However, when the system is activated or tested water goes into the pipe and because of low spots and humidity, it never completely drains or dries out. The remaining water and moisture in the pipe combined with air increases internal corrosion of the pipe and leads to the potential for more leaks than a wet pipe system. Because of this potential for increased corrosion, a dry pipe system should be constructed of galvanized pipe. However as a cost saving measure, when the Enola building was constructed the dry pipe fire sprinkler system was constructed primarily with more corrosive black iron pipe, as opposed to galvanized pipe. Accordingly, the building has experienced water leaks in the system for a number of years. As leaks are identified, the black iron pipe is patched or replaced with galvanized pipe. \$8,000 a year is budgeted for this purpose.

A number of additional projects can be broken down into parts and funded on an annual basis through the Buildings and Grounds repairs and maintenance budget. The largest of these projects include the following:

Project Sewage pump replacement/repair (2 pumps) Parking lot reseal and line Parking lot light lamp replacement Outside walkway light lamp replacement Annual Cost \$30,000 plus every 6-10 years \$35,000 plus every 4 years \$5,000 plus yearly \$1,500 plus yearly

# Future Capital Repair Needs

In the time during and beyond the five-year Capital Repair Plan, the CAIU may have additional capital repair items that require attention. A schedule that details the Capital Repair, New Project, Equipment, and Maintenance Plan Budget of the CAIU for 2017-18 through 2021-22 follows on the next page.

# Capital Area Intermediate Unit Maintenance Plan Budget for Enola Facility for the Five Year Period of 2017-18 through 2021-22

	Year 1 2017-18	Year 2 2018-19	Year 3 2019-20	Year 4 2020-21	Year 5 2021-22	Total
Annual Repairs and Maintenance Items Carpet Replacement (as needed) Dry Pipe Fire Sprinkler System Repair and Replacement (as needed) Sewage Pump Replacement/Repair (2 pumps every 6-10 years) Parking Lot Reseal and Line (every 4 years) Parking Lot & Exterior Lighting Total	10,000 8,000 <u>5,000</u> 23,000	5,000 8,000 35,000 5,000 53,000	5,000 8,000 5,000 18,000	5,000 8,000 <u>6,500</u> 19,500	5,000 8,000 <u>6,500</u> 19,500	30,000 40,000 - 35,000 28,000 133,000

#### School District Contribution Schedule with 0% Increase

Column #	(1)	(2)		(3)		(4)		(5)		(6)	(7)	(8)	(9)	(10)
										Excess Expend.	Estimated			
		2016-17				2014-15				\$902,460	2017-18		Increase/	Increase/
		Market				Weighted		Weight		/Total Wgt. Fac.	District	2016-17	(Decrease)	(Decrease)
Value Aid				Ave. Daily		Factor <sup>3</sup>		52,623.5655000	Contribution <sup>4</sup>	District	Amount	%		
School District		Ratio <sup>1</sup>		(1) - (2)		Member. <sup>2</sup>		(3) x (4)		= Multiplier	(5) x (6)	Contribution <sup>5</sup>	(7) - (8)	(9) / (8)
Dia Carina	1.0 -	0.4942		0 5050		2 100 000		1 612 5020000		47 440054	07 070 54	27 670 54	0.00	0.00%
Big Spring Camp Hill	1.0 -	0.4942	=	0.5058 0.5435	x x	3,190.000 1.460.000	=	1,613.5020000 793.5100000		17.149351 = 17.149351 =		27,670.51 13.608.18	0.00 0.00	0.00%
Carlisle Area	1.0 -	0.4565	=	0.5435	x	5.957.000	=	3.056.5367000		17.149351 =	- ,	52.417.62	0.00	0.00%
Central Dauphin	1.0 -	0.4809	=	0.6099	x	13,530.000	-	8.251.9470000	x	17.149351 =	· · · · ·	141,515.52	0.00	0.00%
Cumberland Valley	1.0 -	0.2881	_	0.7119	x	9.832.000	_	6.999.4008000	x	17.149351 =		120.035.18	0.00	0.00%
Derry Township	1.0 -	0.2598	_	0.7402	x	4.058.000	_	3.003.7316000		17.149351 =	- ,	51,512.05	0.00	0.00%
East Pennsboro Area	1.0 -	0.4508	=	0.5492	x	3,268.000	=	1,794.7856000		17.149351 =	- /	30,779.41	0.00	0.00%
Greenwood	1.0 -	0.5615	=	0.4385	x	916.000	=	401.6660000		17.149351 =		6,888.31	0.00	0.00%
Halifax Area	1.0 -	0.5977	=	0.4023	x	1,301.000	=	523.3923000		17.149351 =		8,975.84	0.00	0.00%
Harrisburg City	1.0 -	0.7168	=	0.2832	х	8.576.000	=	2,428.7232000		17.149351 =		41,651.03	0.00	0.00%
Lower Dauphin	1.0 -	0.4484	=	0.5516	х	4,443.000	=	2,450.7588000	х	17.149351 =		42,028.92	0.00	0.00%
Mechanicsburg Area	1.0 -	0.4323	=	0.5677	х	4,574.000	=	2,596.6598000	х	17.149351 =	44,531.03	44,531.03	0.00	0.00%
Middletown Area	1.0 -	0.5181	=	0.4819	х	2,855.000	=	1,375.8245000	х	17.149351 =	23,594.50	23,594.50	0.00	0.00%
Millersburg Area	1.0 -	0.6001	=	0.3999	х	956.000	=	382.3044000	х	17.149351 =	6,556.27	6,556.27	0.00	0.00%
Newport	1.0 -	0.6290	=	0.3710	х	1,296.000	=	480.8160000	х	17.149351 =	8,245.68	8,245.68	0.00	0.00%
Northern York County	1.0 -	0.4916	=	0.5084	х	3,660.000	=	1,860.7440000	х	17.149351 =	31,910.55	31,910.55	0.00	0.00%
Shippensburg Area	1.0 -	0.5279	=	0.4721	х	4,076.000	=	1,924.2796000	х	17.149351 =	33,000.15	33,000.15	0.00	0.00%
South Middleton	1.0 -	0.2791	=	0.7209	х	2,574.000	=	1,855.5966000	х	17.149351 =	31,822.28	31,822.28	0.00	0.00%
Steelton-Highspire	1.0 -	0.8104	=	0.1896	х	1,645.000	=	311.8920000	х	17.149351 =	5,348.75	5,348.75	0.00	0.00%
Susquehanna Township	1.0 -	0.3162	=	0.6838	х	3,391.000	=	2,318.7658000	х	17.149351 =		39,765.33	0.00	0.00%
Susquenita	1.0 -	0.5654	=	0.4346	х	2,103.000	=	913.9638000	х	17.149351 =		15,673.89	0.00	0.00%
Upper Dauphin Area	1.0 -	0.6152	=	0.3848	х	1,464.000	=	563.3472000	х	17.149351 =	- ,	9,661.04	0.00	0.00%
West Perry	1.0 -	0.5732	=	0.4268	х	3,066.000	=	1,308.5688000	х	17.149351 =	,	22,441.11	0.00	0.00%
West Shore	1.0 -	0.4094	=	0.5906	х	9,165.000	=	5,412.8490000	_ x	17.149351 =	,	92,826.85	0.00	0.00%
Total						97,356.000		52,623.5655000			902,460.00	902,460.00	0.00	0.00%

#### Definitions:

<sup>1</sup> Market Value Aid Ratio (MV AR) calculation - 1 - ((school district market value/school district weighted average daily membership)/(state total market value/state total WADM) x .5)

<sup>2</sup> Weighted Average Daily Membership (WADM) - Weighted average daily membership is the term used for the assignment of weight by grade level to average daily membership (ADM). The current weighting is half-time kindergarten at 0.5, full-time kindergarten and elementary (grades 1-6) at 1.0, and secondary (grades 7-12) at 1.36.

<sup>3</sup> Weight Factor calculation - (1-Market Value Aid Ratio) \* Weighted Average Daily Membership

<sup>4</sup> Contribution calculation - Weight Factor \* Excess Expenditures/Total Weight Factor

<sup>5</sup> Does not include any extra subsidy that may be withheld by PDE.

Excess Expenditures for 2017-18 set at \$902,460

#### Note:

The final contribution amount for each district for 2017-18 will vary from the number above. The Pennsylvania Department of Education hasn't issued preliminary MV AR (for 2017-18) and preliminary WADM (for 2015-16). Inputting updated variables into the schedule when determined will cause the contributions for individual school districts to increase or decrease depending on how much the variables for each district changed in relation to the other districts.