



Saint Paul
PUBLIC SCHOOLS

Major Capital Projects:

Board of Education monthly progress update

FACILITIES DEPARTMENT

March 2024



Project Timeline

1. Gate Check 1: Five-Year Capital Improvement and Deferred Maintenance Implementation Plan

Work identified in the five-year plan has been prioritized over the represented five-year horizon. Specificity of scope, schedule and budget vary for projects contained in the plan.

Board action requested: Approval of prioritization of work as represented in the plan.

2. Gate Check 2: Project Charter

The project charter is a product of internal pre-design work for projects estimated to be over two million dollars. The project charter contains the defined scope based on the evaluation of building condition, programmatic need, and initial stakeholder engagement. The preliminary schedule and project estimate are included.

Board action requested: Approval of the project charter indicating acceptance of the identified scope and understanding of the project schedule and rough order of magnitude of cost. Approval indicates the Board's direction to issue a request for proposal to secure design services.

3. Gate Check 3: Project Budget

Once a project has moved through schematic design, solutions have been identified and developed with sufficient detail to estimate a construction cost and set a final project budget. Finalization of the design and construction drawings will be informed by this budget.

Board action requested: Approval of final project budget. Approval indicates the Board's direction to proceed with construction bidding so long as the project remains within the allotted budget.

4. Gate Check 4: Construction Award

Per public procurement practices, work will be advertised for bid and bids will be received by the Purchasing Office and vetted for response compliance. Project consultants will vet the value of bids against anticipated costs and provide the District with a formal recommendation to award based on the lowest responsible bid.

Board action requested: Approval of vetted and recommended vendors to award work and enter into contractual agreement for construction.

5. Gate Check 5: Project Closeout

This gate check will be presented at the beginning of the project closeout phase and again upon final fiscal closeout of the project. The project closeout period begins at substantial completion of construction. The Substantial Completion certificates indicate beneficial occupancy and shift of focus to completion and inspection of punchlist items and entry into warranty period. There are still outstanding financial obligations during the closeout phase of the project, but an initial evaluation of the overall use of budget can be conducted. The second presentation of this gate check will occur when all contractual obligations are complete and all final payments have been issued. This can occur twelve to eighteen months after completion of construction. Except in the rare circumstance in which Substantial Completion and final closeout occur simultaneously, the Board will see the following two reports during this gate check:

- Gate Check 5.1: Initial Project Closeout (Substantial Completion)
- Gate Check 5.2: Final Project Closeout

Board action requested: Acceptance of report(s).

Project Financial Information

- A. Rough Order of Magnitude Cost Estimate:** In the initial planning phase, the cost of a project gets refined along the way as the scope of work is fine tuned and more in-depth information is gathered on the condition of the building and overall site. Through this process, the initial costing evolves from a rough estimate referred to as a "Rough Order of Magnitude" to a final budget. (Presented to the Board at Gate Check 1 and 2.)
- B. Original Budget:** Final project budget approved by the Board at Gate Check 3.
- C. Committed Costs:** Contractual obligation of funds for project work.
- D. Invoiced to Date:** Invoices are submitted and approved through Procore, the project management environment used by the District. The value represented indicates all invoices submitted and approved by the project team.
- E. Construction Award:** Total of all construction contracts.
- F. Construction Cost Changes:** Value of all change orders issued to construction contracts.
- G. Percent Change:** Calculation of construction change orders against total construction award.
- H. Total Forecasted Cost:** Anticipated cost of the fully delivered project at the time of the report including known committed, pending, and potential costs as identified by the project team.
- I. Construction Percent Complete (as invoiced):** Percent of completion is calculated based on the value of work in place as indicated on the vetted and approved pay applications submitted by contractors against the total value of construction commitments. As this is based on billed amounts, there is frequently a 30-60 day lag to represent the work in full.



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American Indian Magnet: March 2024 Project Update



Location: 1075 Third St. E., Saint Paul, MN 55106

Grades: PreK-8

Enrollment (SY20-21): 611

Project website: spps.org/aimsfmp

School website: spps.org/aims

Project summary

Project number: 1160-19-01

Funding: Certificates of Participation (COP)

Project type: Addition and renovation

Square footage:

- Existing: 103,000 sf
- Proposed: 131,626 sf

SPPS project team:

- Michelle Bergman Aho, Project Manager
- Kenny Ekblad, Project Coordinator

Design team: Cuningham Group

Construction management: H+U Construction

Project scope

- Additions with new PreK-8th grade classrooms, administration area, media center (Long House), kitchen, and cafeteria.
- New playground and site improvements.
- Renovation of existing building including learning spaces, academic support spaces and restrooms.
- Replacement of all finishes, HVAC and controls, plumbing, lighting, required upgrades to fire suppression and fire alarm systems.

New this month

- Tiling has started in the south bathroom group on the first floor.
- Repairs of the existing concrete joists in the 1930s addition are ongoing.
- Student support spaces and classrooms along the west side of the first floor are progressing; drywall is in place.

March 2024 - Project Financial Information

Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)
\$53,300,000	\$48,794,546	\$43,060,652	\$33,756,040	\$3,438,271	10.19%	\$49,084,990	91.73%

Project Timeline

Phase: Planning → Design → Construction →					
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contract Award	Closeout
Key dates:	✓ Oct. 2018	☐ N/A	✓ Feb. 2020	✓ May 2020	☐ Fall 2024

American Indian Magnet



From top: Photos: First-floor inclusive bathroom on south side of building; motor room (February 2024)



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Barack and Michelle Obama: March 2024 Project Update

Location: 707 Holly Ave., Saint Paul, MN 55104

Grades: PreK-8

Proposed enrollment: PK-5: 450; Middle school: 450

Project website: spps.org/obama-builds

Project summary

Project number: 3210-23-01

Funding: Certificates of Participation, Long Term Facilities Maintenance

Project type: Renovations and remodel

Square footage:

- Existing: 156,344 SF
- Proposed: 161,539 SF

SPPS project team:

- Michelle Bergman Aho, Project Manager
- Jhalil Payne, Project Coordinator

Design team: Snow Kreilich Architects

Construction management: H+U

Project scope

- Construction project is an outcome of [Envision SPPS](#); will house both the Montessori PreK-5 program currently located at JJ Hill along with a new, independent middle school
- Renovation of general learning space, gym, cafeteria, media center, art room, administration office
- New identifiable and secure entry, parent room, kitchen addition, [inclusive restrooms](#)
- New electrical and mechanical systems

New this month

- Interior demolition is ongoing. The floor slab in the one-story building has been removed in preparation for underground plumbing and the robust structure for the storm shelter. Excavating the area where the storm shelter will be built exposed a layer of unsuitable soils that have been removed.
- Bids for window replacements were due on March 5; the contract is scheduled for Board of Education approval at the March 19 regular meeting.

March 2024 - Project Financial Information

Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)
\$72,300,000	\$18,014,976	\$4,295,410	Pending	\$0	0%	\$72,300,000	0%

Project Timeline

Phase: Planning → Design →					Construction →
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contract Award	Closeout
Key dates:	✓ March 2021	✓ Aug. 2022	✓ Jan. 2023	✓ Winter 2023-24	☐ Fall 2025

Barack and Michelle Obama



From the top: Interior demo; one-story link interior demo; future inclusive restroom (February 2024)



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Bruce Vento Elementary: March 2024 Project Update



Location: 409 Case Avenue, Saint Paul, MN 55130

Grades: PreK-5

Enrollment (SY22-23): 540

Project website: spps.org/vento-builds

School website: spps.org/vento

Project summary

Project number: 1020-22-01

Funding: Certificates of Participation

Project type: New construction

Square footage:

- Existing: 101,231 sf
- Proposed: 164,000 sf

SPPS project team:

- Pam Bookhout, Project Manager
- Maria Wollensak, Project Coordinator

Design team: Cuningham Group

Construction management: RJM Construction

Project scope

- New building constructed on east side of property
- Sustainability features: High-performance building envelope, geoexchange system, and preparation for photovoltaic panels
- Playground for elementary and early childhood programs
- Separate parent and bus drop-offs; staff parking
- Stormwater management addressing site elevation

New this month

- As concrete work continues, the south elevator block work is nearly done. Scaffolding will shift to the north elevator to form that shaft. Retaining walls and footings on the north end will soon be completed and will continue south along the west side of the site.
- Preparations for steel delivery in mid-March include a temporary road where the crane will be situated.
- Debris from previous demolished buildings continues to be unearthed and removed from the site as the excavation crew completes the excavation for footings and foundations.

March 2024 - Project Financial Information

Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete** (as invoiced)
\$89,900,000	\$68,520,332	\$9,315,892	\$58,355,885*	\$0	0%	\$69,174,607	7.53%

*Partial construction award value; a small group of construction work scopes will be bid a later date. **The stated closeout date represents substantial completion and occupation of the new construction; additional site work will continue through summer 2026.

Project Timeline

Phase: Planning → Design → Construction →					
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contract Award	Closeout*
Key dates:	✓ March 2021	✓ Aug. 2022	✓ Feb. 2023	✓ Oct. 2023	☐ Fall 2025

Bruce Vento Elementary



From top, left to right: Inside elevator scaffolding; laying brick for elevator shaft; setting forms for wall footings; pouring concrete walls (February 2024)



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Education and Operations Services: March 2024 Project Update

Location: 1930 Como Ave., Saint Paul, MN 55108

Number of employees: Approximately 230 staff

[Project website](#)

Project summary

Project number: 4000-22-01

Funding: American Rescue Plan

Project type: HVAC upgrades

Square footage:

- Existing: 228,836 SF
- Proposed: N/A

SPPS project team:

Jason Jones, Project Manager

Design team: TKDA

Construction team: Morcon

Project scope

- Replace existing air handling units with new one
- Add A/C condensing units on roof
- Improve ventilation in maintenance office area

New this month

- Mechanical, electrical and structural contractors did their first punchlist walk through on February 21 with no major issues found.
- Substantial completion was completed on schedule on March 1. There is one change order left to execute, but is not affecting substantial completion.
- The portion of the project to insulate the existing ducts in the kitchen is out for bids, with bids due March 5, 2024.

March 2024 - Project Financial Information

Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)
\$3,052,402	\$2,071,195	\$1,646,381	\$1,426,314	\$327,491	22.96%	\$2,106,712	78.75%

Project Timeline

Phase: <i>Planning</i> → <i>Design</i> → <i>Construction</i> →							
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contract Award	Closeout		
Key dates:	<input type="checkbox"/> N/A	<input type="checkbox"/> N/A	<input checked="" type="checkbox"/> Dec. 2021	<input checked="" type="checkbox"/> Aug. 2022	<input type="checkbox"/> Winter 2024		



Hidden River Middle School: March 2024 Project Update



Location: 1700 Summit Ave., Saint Paul, MN 55105

Grades: 6-8

Enrollment (SY22-23): 568

Project website: spps.org/hiddenriver-builds

School website: hiddenriver.spps.org

Project summary

Project number: 3140-20-02

Funding: Certificates of Participation (COP) and Capital Bonds

Project type: Remodel and addition

Square footage:

- Existing: 98,491 SF
- Proposed: Renovation: 98,491 SF; Addition: 10,800 SF

SPPS project team:

- Angela Otteson, Project Manager
- Josie Geiger, Project Coordinator

Design team: DLR Group

Construction management: Kraus-Anderson

Project scope

- New administrative offices in two-story addition
- Clearly marked main entrance with new secure entry
- Renovated and reconfigured classrooms
- Kitchen renovation, inclusive restrooms
- New instructional audio/visual equipment
- HVAC and controls replacement, electrical replacement, and other systems improvements
- Partial roof replacement, window replacements, parking lot pavement

New this month

- The week of February 26, concrete floor patching was poured in the lower-level cafeteria expansion at Wilson. Mechanical and electrical rough-ins continue. Walls are framed and ready for sheet rock. Cafeteria's air handling unit shipping the week of March 4.
- Design team continues to review construction submittals for Hidden River and a pre-construction meeting is scheduled over spring break at Hidden River.

March 2024 - Project Financial Information

Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)
\$54,200,000	\$41,926,891	\$2,652,790	\$35,574,014	\$0	0%	\$38,197,618	0%

Project Timeline

Phase: <i>Planning</i> → <i>Design</i> → <i>Construction</i> →							
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contract Award			
Key dates:	✓ March 2021	✓ March 2021	✓ Sept. 2022	✓ Oct. 2023			
					☐ Fall 2025		



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Highland Park Middle School - HVAC: March 2024 Project Update



Location: 975 S Snelling Ave., Saint Paul, MN 55116

Grades: 6-8

Enrollment (SY21-22): 721

Project website

School website: highlandms.spps.org

Project summary

Project number: 3081-22-02

Funding: American Rescue Plan

Project type: HVAC upgrades

Square footage:

- Existing: 135,431 SF
- Proposed: N/A

SPPS project team: Jason Jones, Project Manager

Design team: ATS&R

Construction team: Knutson Construction

Project scope

- Remove existing uni-vents in rooms
- Provide classrooms with cooling by installing a new dedicated outdoor air system unit on roof
- Replace existing fin tube radiation with new ones
- New LED lighting and ceiling in classrooms and hallways

New this month

- Project is on hold until summer 2024.

March 2024 - Project Financial Information

Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)
\$6,484,217	\$5,520,182	\$4,045,724	\$4,315,320	\$34,288	0.79%	\$5,520,182	77.41%

Project Timeline

Phase: <i>Planning</i> —————→ <i>Design</i> —————→ <i>Construction</i> —————→							
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contract Award	Closeout		
Key dates:	<input type="checkbox"/> N/A	<input type="checkbox"/> N/A	<input checked="" type="checkbox"/> Dec. 2021	<input checked="" type="checkbox"/> Aug. 2022	<input type="checkbox"/> Fall 2024		



Highland Park Middle School - Renovation: March 2024 Project Update



Location: 975 S Snelling Ave., Saint Paul, MN 55116

Grades: 6-8

Enrollment (SY22-23): 805

[Project website](#)

School website: highlandms.spps.org

Project summary

Project number: 3081-23-01

Funding: Certificates of Participation, Long Term Facilities Maintenance

Project type: Addition and renovation

Square footage:

- Existing: 168,968 SF
- Proposed: 19,560 SF

SPPS project team:

- Mike Christen, Project Manager
- Jhalil Payne, Project Coordinator

Design team: ATS&R

Construction team: Kraus-Anderson Construction

Project scope

- New identifiable front entrance and main office
- Two-story link addition
- Fully-remodeled kitchen and cafeteria
- Renovated special education suite
- Updated classroom technology
- Gym floor replacement; substantial renovations of existing spaces
- Inclusive restrooms
- Replacement of sidewalks, ramps and landings; updates to parking lot with new parent drop-off lane
- Stormwater management and landscaping

New this month

- All work scopes bids have been approved by the Board of Education and are on budget. Draft contracts were issued at the end of February and contract documents from contractors are being gathered.
- Phase 1 of the project is scheduled to start this June at the completion of the school year.

March 2024 - Project Financial Information

Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)
\$49,500,000	\$3,958,092	\$1,335,506	Pending	\$0	0%	\$49,500,000	0%

Project Timeline

Phase: <i>Planning</i> —————→ <i>Design</i> —————→ <i>Construction</i> —————→							
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contract Award	Closeout		
Key dates:	✓ March 2021	✓ Sept. 2022	✓ July 2023	☐ TBD	☐ Fall 2025		

Highland Park Middle School



From top: Renderings of main entry, two-story link addition, flexible learning space



Jie Ming Mandarin Immersion: March 2024 Project Update



Location: 1845 Sheridan Ave. W., Saint Paul, MN 55116

Grades: K-5

Enrollment (SY21-22): 380

Project website: spps.org/jieming-builds

School website: jieming.spps.org

Project summary

Project number: 3090-21-01

Funding: Certificates of Participation (COP)

Project type: Addition and renovation

Square footage:

- **Existing:** 55,160 SF
- **Proposed:** 70,725 SF

SPPS project team:

- Rosemary Dolata, Project Manager
- Kenny Ekblad, Project Coordinator

Design team: Cuningham

Construction management: Knutson Construction

Project scope

- Kitchen and cafeteria addition
- New classrooms (5), inclusive restrooms, and gym floor
- New HVAC in existing west wing; one new boiler in original school building
- Improved traffic flow for cars, buses, and deliveries

New this month

- Close out paperwork for prime contractors continues. A few custom items are still in the works, as well as some contractor correction work.
- The first custom glass panel was installed for review and approval. The 15 remaining panels are now in production.

March 2024 - Project Financial Information

Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)
\$26,840,000	\$20,230,444	\$18,542,672	\$14,001,438	\$924,931	6.61%	\$20,231,945	96.66%

Project Timeline

Phase: Planning → Design → Construction →					
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contract Award	Closeout
Key dates:	✓ March 2021	✓ March 2021	✓ Feb. 2022	✓ Spring/Summer 2022	✓ Fall 2023

Jie Ming Mandarin Immersion



The first custom glass panel is now in place: Viewed from the cafeteria (at left) and Tiger's Lair (at right)
(February 2024)



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Mississippi Creative Arts: March 2024 Project Update



Location: 1575 L'Orient St., Saint Paul, MN 55117

Grades: PreK-5

Enrollment (SY21-22): 411

Project website

School website: spps.org/mississippi

Project summary

Project number: 4190-22-01

Funding: American Rescue Plan

Project type: HVAC upgrades

Square footage:

- Existing: 66,052 SF
- Proposed: N/A

SPPS project team:

- Jason Jones, Project Manager
- Josie Geiger, Project Coordinator

Design team: ATS&R

Construction team: RJM Construction

Project scope

- Provide classrooms with improved ventilation and cooling by installing new dedicated outdoor air system units on roof
- Replace existing fin tube radiation with new
- New LED lighting and ceiling in hallways
- Replace existing boiler with two new boilers
- Update and replace building's main electrical service
- Remove existing uni-vents in rooms; minor modifications to existing casework where uni-vents will be removed from the window wall

New this month

- Project is on hold until summer 2024.

March 2024 - Project Financial Information

Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)
\$7,843,111	\$6,307,764	\$3,723,577	\$4,976,736	\$191,695	3.85%	\$6,344,325	57.64%

Project Timeline

Phase: Planning → Design → Construction →							
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contract Award	Closeout		
Key dates:	<input type="checkbox"/> N/A	<input type="checkbox"/> N/A	<input checked="" type="checkbox"/> Dec. 2021	<input checked="" type="checkbox"/> Aug. 2022	<input type="checkbox"/> Fall 2024		



Summary of All Active Projects: March 2024

While the intent of this monthly report is to provide detailed information about large-scale projects, there are a myriad of important smaller projects underway as part of SPPS Builds, the District's deferred maintenance and capital improvement program. Below is a financial summary of all the active projects of all sizes currently underway across the District, which is also referenced on the [SPPS Builds website](#) where more information is available and updated regularly.

Project	Budget	Committed Costs	Invoiced to Date	Total Forecasted Cost
American Indian Magnet: Building Addition & Remodel	\$53,300,000	\$48,794,546	\$43,060,652	\$49,084,990
Barack and Michelle Obama Elementary School: Building Addition & Renovation	\$72,300,000	\$18,014,976	\$4,295,410	\$72,300,000
Battle Creek Middle School: Site Restoration Project	\$304,214	\$268,967	\$203,845	\$268,967
Bruce Vento: New Construction	\$89,900,000	\$68,520,332	\$9,315,892	\$69,302,593
Carpentry Plus: Harding, Phalen, Chelsea, Murray	\$1,238,000	\$1,189,550	\$1,115,957	\$1,189,550
Cherokee Heights ES: System Replacements	\$17,533,000	\$4,830	\$4,830	\$17,533,000
Como Park Senior High: Athletics	\$970,000	\$79,644	\$74,603	\$970,000
Creative Arts High School: ARP HVAC Upgrades	\$3,401,488	\$1,830,175	\$227,897	\$1,830,175
Crossroads: I Zone Space Reimagined	\$454,716	\$434,395	\$392,071	\$449,395
Early Childhood Hubs: Age Appropriate Play (East/West)	\$480,000	\$0	\$0	\$480,000
Education and Operations Services: ARP Kitchen HVAC Upgrades	\$3,052,402	\$2,071,195	\$1,646,381	\$2,106,712
Education and Operations Services: Dock Doors Lintels and Brick Replacement	\$2,504,000	\$0	\$0	\$2,504,000
Education and Operations Services: Print Copy Mail Center AHU Replacement	\$1,139,000	\$778,355	\$22,397	\$778,355
Education and Operations Services: Security Enhancements - Nutrition Services	\$30,000	\$0	\$0	\$30,000
Electrical System Replacement: Harding & Central HS	\$5,005,000	\$0	\$0	\$5,005,000
E-STEM: Boiler Replacement	\$160,000	\$104,768	\$104,768	\$104,768
E-STEM: Monument Sign	\$107,250	\$32,900	\$8,600	\$107,250
Farnsworth Upper: HVAC Replacement	\$13,125,404	\$1,256,710	\$100,849	\$13,125,404
Focus Beyond: Playground Replacement	\$554,000	\$574,752	\$565,348	\$574,752
Four Seasons Gym Flooring Replacement	\$216,000	\$98,215	\$98,215	\$216,000
FY23 Fire Safety Systems: Battle Creek ES, Groveland, Mississippi, Wash Tech, Wheelock, Harding	\$4,490,000	\$3,088,927	\$1,941,325	\$3,092,107
FY23 Flooring Replacement Program: Highland Park Sr., JAJ Achievement Plus, Murray MS, Phalen Lake, Wellstone ES	\$1,113,000	\$355,999	\$352,066	\$355,999
FY24 Flooring Replacement Program	\$2,100,000	\$55,000	\$0	\$2,100,000
Griffin Stadium (Central HS): Electrical System Replacement	\$504,000	\$341,961	\$245,412	\$349,836
Hidden River Middle School: Renovation	\$54,200,000	\$41,926,891	\$2,652,790	\$38,197,618
Highland Park Middle School: Entry Addition and Renovation	\$49,500,000	\$3,958,092	\$1,335,506	\$49,500,000
Highland Park Middle School: ARP HVAC Upgrades	\$6,484,217	\$5,520,182	\$4,045,724	\$5,597,701
Highland Park Senior High: Athletics	\$2,795,000	\$147,439	\$117,214	\$2,795,000
FY24 Instructional A/V Replacement: Wash Tech, Journeys	\$2,220,000	\$156,960	\$0	\$2,220,000
Jie Ming Mandarin Immersion Academy: Building Addition & Renovation	\$26,840,000	\$20,230,444	\$18,542,672	\$20,181,994

Project	Budget	Committed Costs	Invoiced to Date	Total Forecasted Cost
John A Johnson: Renovations for LEAP	\$981,000	\$1,063,965	\$729,551	\$1,063,965
L'Etoile du Nord Upper: Boiler Replacement	\$123,500	\$0	\$0	\$123,500
LEAP (Wilson): Concrete Replacement	\$179,000	\$390,864	\$45,551	\$390,864
Maxfield Elementary: ARP HVAC Upgrades	\$3,106,744	\$2,141,565	\$2,078,880	\$2,141,565
Multi-Site Electrical System Replacement: Harding HS, Central HS	\$5,005,000	\$0	\$0	\$5,005,000
FY22 Mechanical Replacements - HVAC: OWL, St Paul, Music Academy	\$1,639,185	\$1,533,968	\$1,488,699	\$1,533,968
FY23 Mechanical Replacements – Como HS/Wash Tech/ Nokomis North/Highland HS	\$2,399,000	\$0	\$0	\$2,399,000
Mississippi Creative Arts: ARP HVAC Upgrades	\$7,843,111	\$6,307,764	\$3,723,577	\$6,344,325
FY24 Paving Program: Groveland, JAJ	\$1,079,000	\$156,358	\$98,355	\$1,079,000
Plumbing Plus: Wheelock, Eastern Heights, LNFI Upper, Groveland, Hubbs, Focus Beyond, JAJ, Griffin Stadium	\$2,393,000	\$101,002	\$74,446	\$2,393,000
Randolph Heights Elementary School: Boiler Replacement	\$1,332,000	\$76,054	\$54,774	\$1,332,000
Riverview: Retaining Wall and UST Removal	\$185,350	\$141,965	\$43,227	\$141,965
Rondo Complex: ARP HVAC RTU Replacement	\$4,490,000	\$427,861	\$242,684	\$4,490,000
FY22 Roofing Replacement Program: EXPO, Groveland Park, Johnson Sr., Wellstone	\$4,400,000	\$4,040,873	\$2,193,180	\$4,040,873
FY23 Roofing Replacement Program: Journeys	\$2,319,000	\$0	\$0	\$2,319,000
Washington Technology: Foundation Repair	\$154,000	\$96,998	\$81,418	\$96,998
Wellstone: Plumbing, Piping and HVAC Replacement	\$10,654,000	\$1,203,037	\$118,093	\$10,654,000