

Wichita Public Schools



# Adopted Budget at a Glance 2012-2013

[www.usd259.org](http://www.usd259.org)



*The work of Wichita Public Schools is to empower all students with the 21st Century skills and knowledge necessary for success by providing a coherent, rigorous, safe and nurturing, culturally responsive and inclusive learning community.*

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McLean students accepted a check from the Cargill Cares Council to support a new health education program for all elementaries.





*Dear Colleagues and Friends,*

*Not a day goes by when I don't reflect on the goodness and enthusiasm of the staff, parents and community who surround Wichita's young people as we strive to provide them with 21st century educational experiences. You demonstrate why Wichita is a great place to raise a family! As you will see on the pages ahead, numerous partners throughout the Wichita community have said "yes" to the call to support and nurture our students through their donation of time, talent and funds. We could not continue to carry out the essential work of the Wichita Public Schools without the support from so many committed individuals.*

*Thankfully we know that the 2012-2013 school year will bring some relief from the last four years of devastating budget cuts. Thanks in part to a modest 1.5 percent increase in state per-pupil funding, our Board of Education is in the position to provide the first salary increase to district employees in four years. In addition, we are able to hire several new teachers to allow us to provide a quality education to the growing population of our students who require specialized support.*

*This "Budget at a Glance" document puts all the facts and figures into perspective. Our numbers are large – we have a \$628 million budget in 2012-13. It continues to be a high priority for me to help our community understand where our finances come from, how we invest our resources to educate more than 50,000 Wichita children, and why the continued cuts to our budget are of such tremendous concern. We know from experience that this simple format allows our budget to be transparent and more understandable for our community. This document, as well as our full adopted budget, are available on our district Web site – [finance.usd259.org](http://finance.usd259.org).*

*As I celebrate my fourth year as leader of this great school district, I know the transformational work that is underway will continue to have a significant and positive impact on our students. Our focus on literacy as the key to learning, in particular the early years, combined with our commitment to positive behavior supports will continue to provide our road map for success. We opened five new school buildings, celebrated the renovation of dozens of others, and renewed our commitment to communication and accountability in all areas of the district's work. Most of all, we cherish the opportunities we have to impact the lives of the young people who come to us each day to receive a world-class education.*

*Please continue to look carefully at what we do and how we do it, and challenge the rhetoric that often surrounds public debates over school finance. We have a tremendous obligation to educate more than 10 percent of all students in the entire state, and these future leaders depend on us to leverage our strengths, overcome weaknesses and make strategic funding decisions in order to help them be successful. We must make sure the inadequate funding of public education does not become a weakness that we as a state are unable to overcome. Our community entrusts its children to us, and I appreciate your support as we work to uphold this commitment each and every day.*

*Respectfully,*

*John R. Allison  
Superintendent*



Nine students from six high schools were awarded scholarships by the Assistance League of Wichita to attend either Butler Community College or Wichita Technical College.

# Wichita Board of Education



Members of the Wichita Board of Education are front row, left to right: Lanora Nolan, Connie Dietz and Betty Arnold. In the back row are: Lynn Rogers, Barbara Fuller, Sheril Logan and Jeff Davis.

**Betty Arnold**  
5311 Pembroke St.  
Wichita, KS 67220-2626  
**District 1**

**Connie Dietz**  
8310 Greenbriar Lane  
Wichita, KS 67226-1810  
**District 2**

**Barbara Fuller**  
6900 E. Zimmerly  
Wichita, KS 67207-2822  
**District 3**

**Jeff Davis**  
1941 W. Greenfield  
Wichita, KS 67217-1815  
**District 4**  
**2012-2013 Vice-President**

**Lanora Nolan**  
1664 Melrose Lane  
Wichita, KS 67212-1569  
**District 5**

**Lynn Rogers**  
912 Spaulding  
Wichita, KS 67203-3260  
**District 6**  
**2012-2013 President**

**Sheril Logan**  
1505 N. Valleyview Ct.  
Wichita, KS 67212-1241  
**At-Large**

Bostic Traditional Magnet and Pleasant Valley Middle students donated to the Toys 4 Tots organization.



# Key Issues Influencing \$628 Million Budget Development

- School funding was reduced significantly from \$4,433 per pupil in 2009 to \$3,838 in FY'13. The cut of \$595 per student (13.4 percent) plus elimination of capital outlay state aid totals \$47 million less in base state aid and capital outlay funding for the 2012-13 year, and takes the district to 2001 per pupil funding levels for regular education.
- The district did not increase local taxes. Though assessed valuation has been reduced by one percent for the third time in the past four years, increased state aid in the General, Supplemental General (LOB) and Bond funds, plus reductions in capital outlay spending, will be used to balance the budget.
- Because of the failure by the Legislature to fund state capital equalization aid for the fourth year, the adopted budget moved 1.5 mills from capital outlay to the supplemental general fund/Local Option Budget (LOB) in order to receive approximately 39 percent matching state aid. In spite of this change to maximize state aid, the district will lose approximately \$10 million in LOB state matching funds due to the Legislature's underfunding of LOB state aid.
- Due to state aid cuts since 2009, the Board made a decision earlier in 2012 to modify plans set forth in the 2008 bond issue, thus closing three schools and relocating three others in order to take advantage of the state-of-the-art new facilities that opened in August 2012.
- The district added 25 special education, 15 bilingual and 8 regular teachers, in addition to 23 teacher aides, to assist with increasing high-need students and to staff the five new schools. Despite these additions in staff in 2012-13, the district has 213 fewer overall staff positions than in 2009-10 due to continued state aid cuts.
- The 2012-13 budget assumed no enrollment changes for the 2012-13 school year.
- Labor costs for 2012-13 reflect an average 3.9 percent salary and benefit package increase. This is the first salary increase given any employee group since 2008. Salary increases and other cost increases will be funded with increased General state aid at \$4.2 million (\$58 increase per student); plus \$3.9 million in state aid for growth in non-English speaking and low income students; as well as increased Supplemental General (LOB) state aid (\$5.5 million); additional federal special education aid of \$6 million; and use of cash balances.
- Federal funds will continue to cover approximately \$5 million of the 2012-13 bond payments. The property tax for school construction bonds will remain flat in spite of decreased assessed valuations. These two factors will allow voter-supported bond construction projects to continue on time and on budget, providing state-of-the-art facilities for all Wichita students, while at the same supporting employment in construction-related industries.

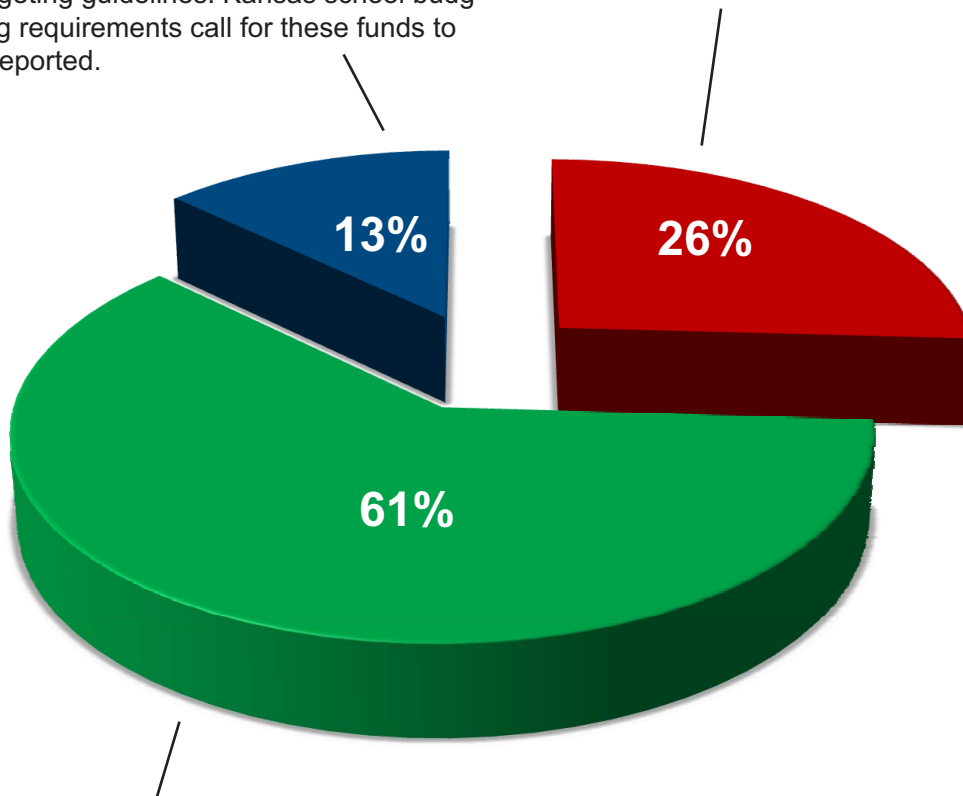


Every Friday at Kelly Elementary, the classroom with the best attendance wins a Friday surprise which includes a special activity. Kelly's social worker brought her miniature horses for one such surprise.

# Where We Get Our Money

**Federal revenue** is largely made up of Federal child nutrition (breakfast and lunch) programs, special education and various Federal programs. Federal sources are exempt from the Kansas budget law, because their fiscal year and spending guidelines differ from the State's budgeting guidelines. Kansas school budgeting requirements call for these funds to be reported.

**Local revenue** sources include local property taxes (statewide 20 mills, Local Option Budget, Capital Outlay and Bond), investment income, local grants and contributions. Numerous businesses and foundations provide financial support for District efforts.

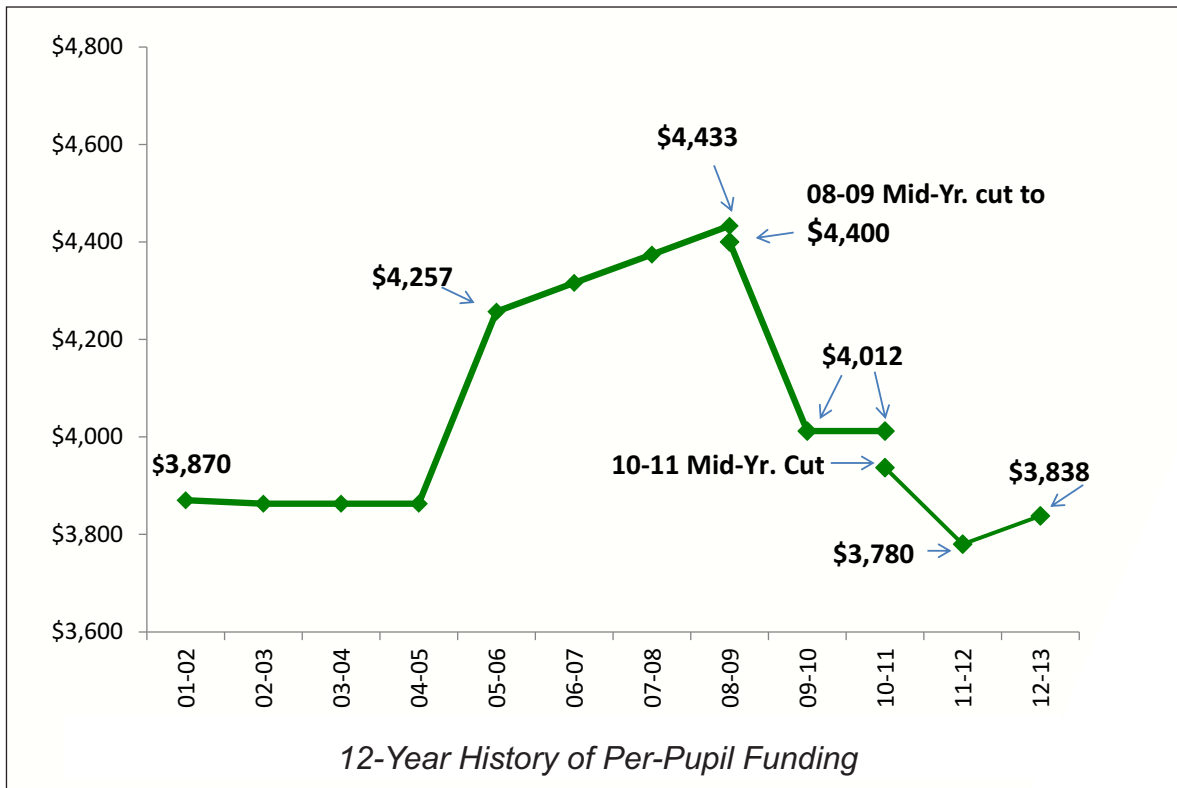


**State revenue** is generated primarily by sales and income taxes. These revenues are distributed to school districts based on formulas approved by the Kansas Legislature. General fund revenue is calculated based on a per-pupil funding amount (\$3,838), with additional weighting for vocational, bilingual, at-risk and low-income students, and those transported over 2.5 miles. State funding for the KPERS retirement plan has also been included under State revenue sources.

Music students from across the district performed for travelers at the Mid-Continent Airport during the holidays including students from Caldwell Elementary.



# Per-Pupil Funding at 2001 Level



Following the Kansas Supreme Court decision on school funding, school district per-student funding (BSAPP or base state aid per pupil) increased significantly from 2005-06 through 2008-09. However, a mid-year funding cut in February 2009 marked the beginning of four years of repeated cuts to school funding due to the national recession and significant tax policy changes in Kansas.

In 2012, the Kansas Legislature authorized a \$58 per-student increase, or 1.5 percent, for the 2012-13 budget year. This brings funding to \$3,838 per student - \$595 below the 2008-09 high of \$4,433 – and restores per-student funding to Kansas’ 2001 level. The \$58 per-student increase is expected to generate \$4.2 million more in funding than in 2011-12.



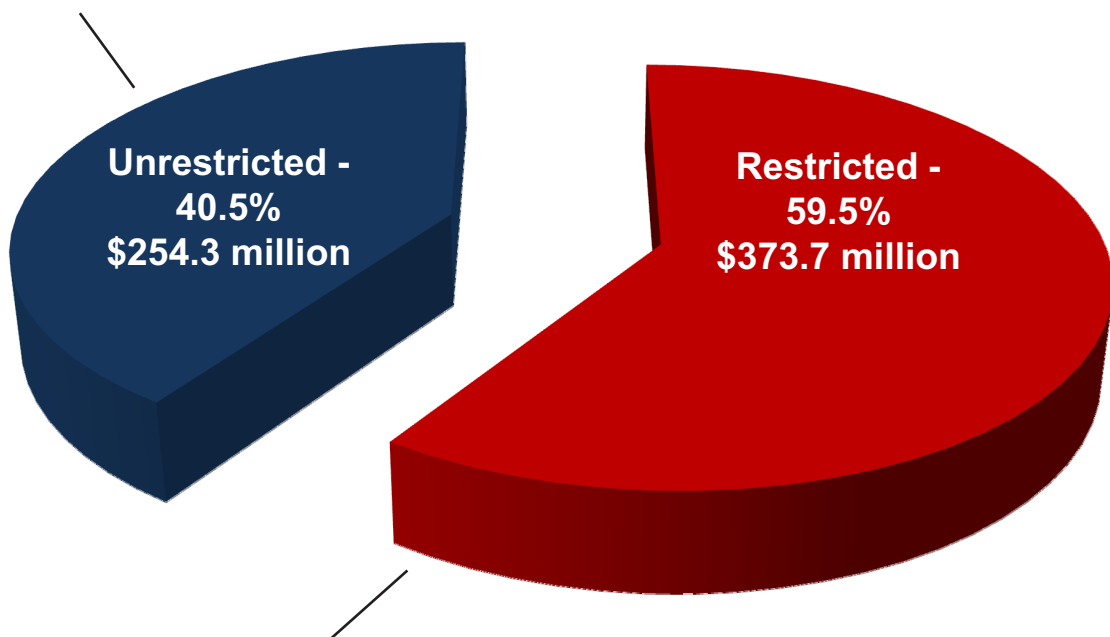
Aviation industry community partners gave Mueller students a large display board depicting the inside of an airplane cockpit with a view of the Wichita skyline. Students following Mueller’s CHAMPS expectations are given a “boarding pass” to eat at a special table surrounded by the cockpit display.

# Majority of Expenditures Remain Restricted

*\$628 Million Total Budget*

## Unrestricted

Just over 40 percent of the overall budget is unrestricted, meaning the funds can be used to support any costs associated with regular K-12 education. The primary sources of unrestricted funds are the General fund, the Supplemental General fund (Local Option Budget) and Contingency Reserves.



## Restricted

The majority of the District's budget is restricted, meaning that funds can only be spent on the program identified in the respective statute or grant. Examples include special education, bond and interest, nutrition services, state intervention and capital outlay. This 2012-13 Budget at a Glance also includes the KPERS fund (\$31.5 million) and estimated Federal, State and local grant funds (\$37 million). It is important to note that because these are restricted and non-budgeted funds, they are estimated at the time of publication and they may change when the respective grants are awarded.

College Hill students and staff of the summer program hosted a lemonade stand to raise money for the United Way.



# How We Spend Our Money

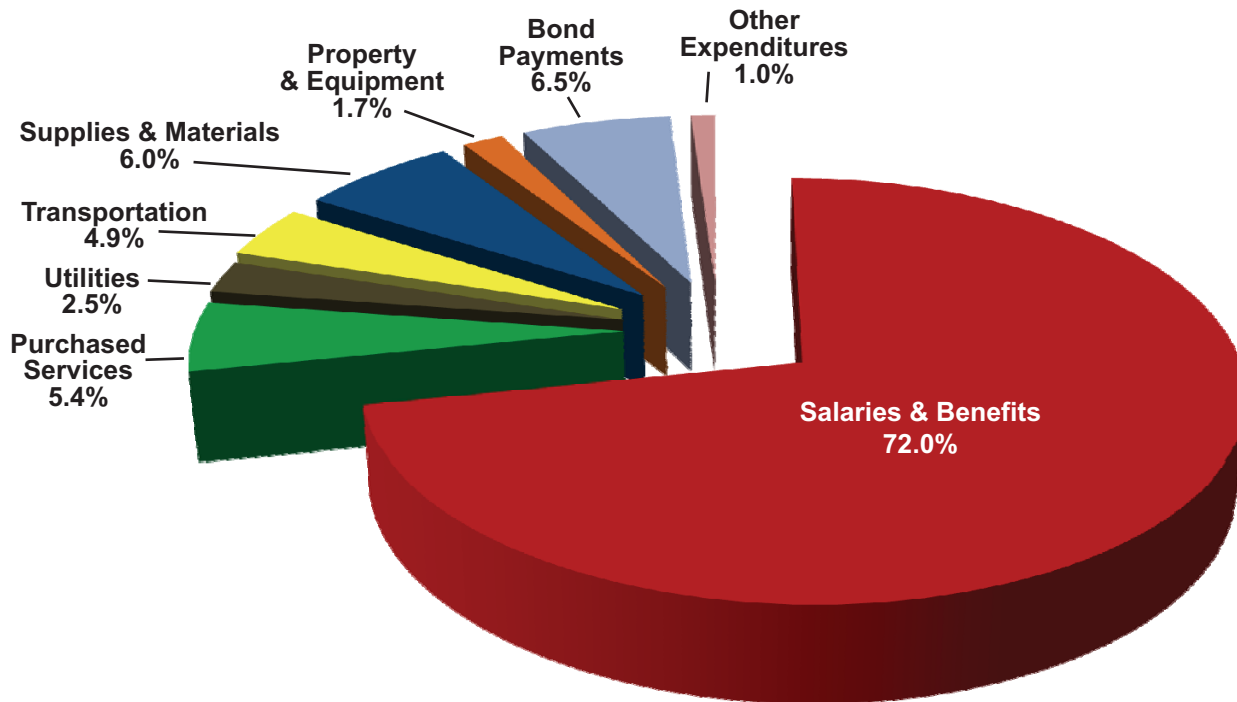
DETAIL FUNCTIONS	2012-13 BUDGET	RESTRICTED	UNRESTRICTED
4-Year-Old Program Fund	\$5,706,268	\$3,703,670	\$2,002,598
Elementary Instruction	114,864,444	38,292,411	76,572,033
Middle School Instruction	62,002,383	15,540,114	46,462,269
High School Instruction	72,485,138	22,239,148	50,245,990
Adult Education Fund	500	500	
Bilingual Education Fund	12,316,954	7,893,998	4,422,956
Bond & Interest Fund	40,705,758	40,705,758	
Business & Operational Services	2,834,874		2,834,874
Capital Outlay Fund	27,200,000	27,200,000	
District Leadership	2,384,223		2,384,223
District Technology Initiatives	593,885		593,885
Employee Benefits & Insurance Management	4,745,376	3,496,009	1,249,367
KPERS State Retirement Fund	31,486,664	31,486,664	
Energy Management & Utilities	11,025,723		11,025,723
eSchool Fund	\$1,347,827	\$1,347,827	
Facilities Services (Maintenance)	15,281,292		15,281,292
Federal Grant Fund	33,808,979	33,808,979	
Human Resources	1,697,186		1,697,186
Information Services & Technology	13,243,295		13,243,295
Innovation & Evaluation	896,570		896,570
Latchkey Fund	801,011	801,011	
Learning Services (Curriculum)	4,831,029		4,831,029
Legal Services	455,555		455,555
Marketing & Communications	949,260		949,260
Nutrition Services Fund (Breakfast & Lunch Program)	25,501,208	25,501,208	
Parents as Teachers Fund	518,969	307,692	211,277
Professional Development Fund	1,123,292		1,123,292
Safety & Security Services	1,864,384		1,864,384
Special Education Fund	105,599,945	105,599,945	
Special Liability Expense Fund	990,600	990,600	
State & Local Gift & Grant Fund	3,238,297	3,238,297	
Student Support Services	1,009,247		1,009,247
Summer School Fund	228,832	228,832	
Transportation	17,855,374	8,522,663	9,332,711
Vocational Education Fund	8,516,423	2,866,986	5,649,437
<b>Total</b>	<b>\$628,110,765</b>	<b>\$373,772,312</b>	<b>\$254,338,453</b>



Gordon Parks students received lessons in good nutrition and health by taking a tour of inside the human body display, The Body Venture, sponsored by the Kansas Department of Education.

# Expenditures by Category

\$628 Million Total Budget



Without question, the most significant District cost is staff salaries and benefits. This expenditure category accounts for 72 percent of all expenditures (more than 80 percent if you consider only unrestricted funds). Some staff, such as special education teachers and para-educators, are paid with restricted funds, while regular education classroom teachers are paid out of the unrestricted General fund (see page 10 for additional detail).

Expenditure categories include the following:

**Salaries and Benefits:** Health/life/disability insurance, workers' compensation and retirement

**Purchased Services:** Contracted services with vendors and providers outside of the District (ex: school resource officers)

**Utilities:** Heating fuel, electricity, water, sewer and phone

**Transportation:** School bus transportation for District students, including fuel

**Supplies and Materials:** Items which deteriorate through use

**Property and Equipment:** Acquiring or improving land, buildings and equipment; includes Capital Outlay Fund expenditures

**Bond Payments:** Principal and interest on the voter-supported 2000 and 2008 bond issues

**Other:** Includes dues, fees, licenses and permits and sales of property



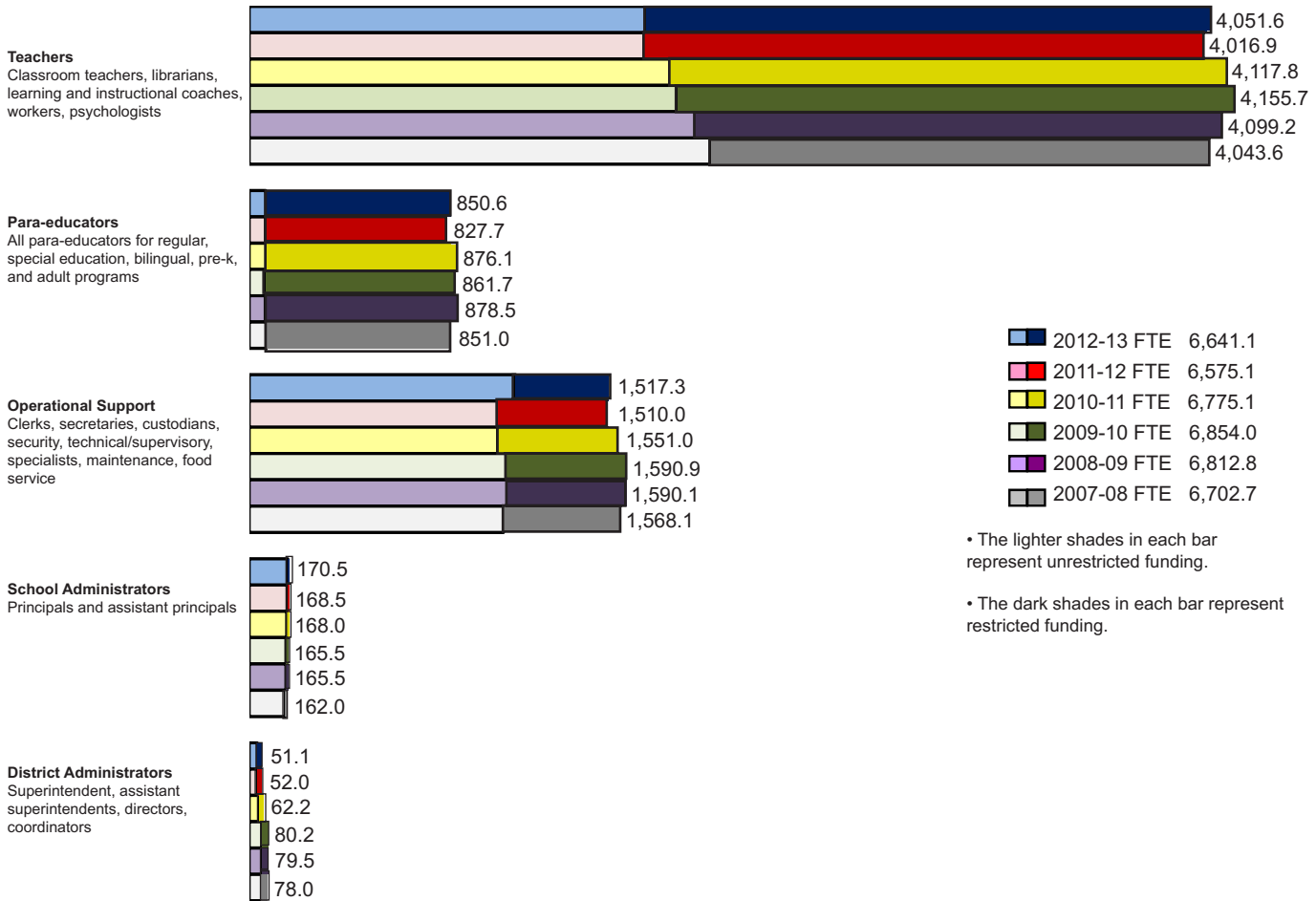
Each Colvin student received a pair of shoes donated from Boeing Employees Fund and Payless Shoe Source.

# Staffing Focused on Students and Classrooms

## Staffing - All Budgeted Funds

Unrestricted

Restricted



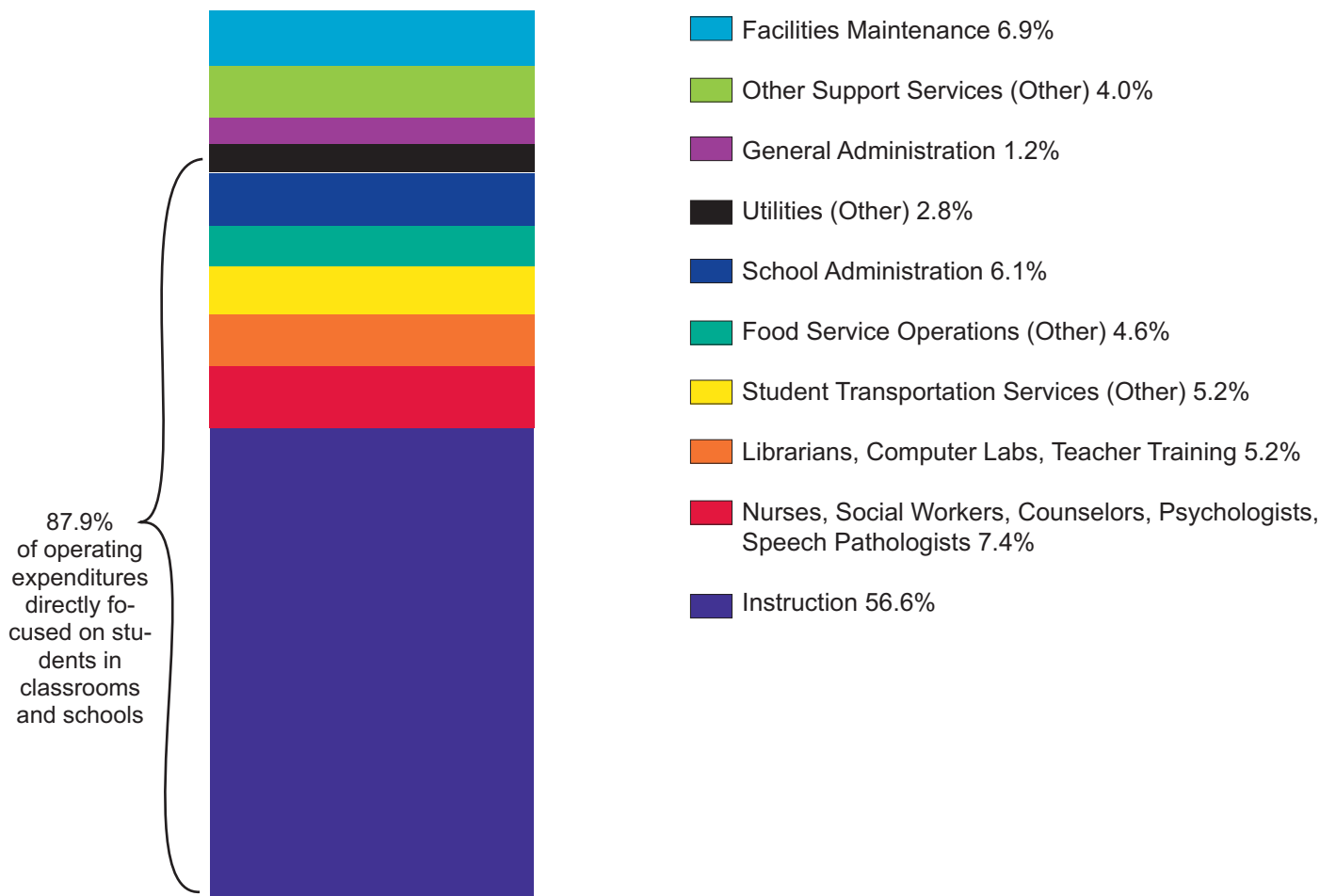
Staff increases for 2012-13 include an additional 15 bilingual teachers, 8 regular education teachers, 12 special education teachers, 23 special education para-educators (teacher aides), 6 food service workers, 3 custodians, and one administrator. Security and maintenance workers were each reduced by one.

Student achievement is the top priority in the Wichita Public Schools. The District's budget is clearly focused on teachers and other direct support personnel such as counselors, nurses, librarians and para-educators who directly support students in classrooms. Historically, as resources have been added due to increased school funding, the priority has been to add additional instructional staffing to support student needs. The increases highlighted in this chart illustrate those priorities.



Irving Elementary students received school supply donations from Cargill.

# Wichita Spending Focuses on Students and Schools



It is to be expected that the majority of a school district's resources support students, schools and instructional activities. The Wichita Public Schools sets a strong example of this practice. If you consider all operating funds (which excludes bond/interest and capital outlay), nearly 88 percent of the District's budget is devoted to expenditures that occur at schools and in direct support of student learning.

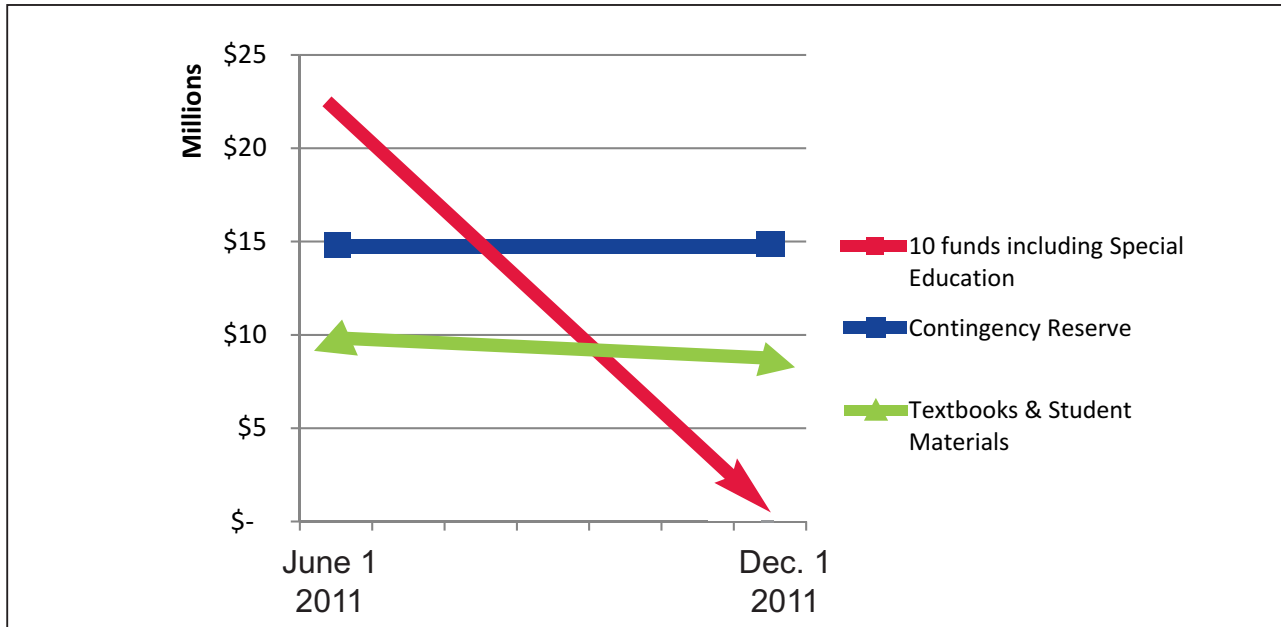
The remainder of the District's operating expenditures are in facilities maintenance, other support services and general administration which fund critical business functions such as human resources, payroll, finance, technology and custodial services, as well as key District leadership expenses such as the Superintendent of Schools.

The categories represented in this graphic are similar to the Kansas State Department of Education "Budget at a Glance" for every Kansas school district. However, the KSDE categories are very broad and over-generalize expenditures in several cases. This chart accurately breaks out transportation, food service, utilities and Facilities Maintenance from broad categories such as "Other Support Services."

Lowe's Home Improvement stores donated and installed new playground equipment at Cleaveland Traditional Magnet.



# Year-End Balances Critical to Cash Management



*Fund Cash Balances*

A major area of interest in recent years has been the amount of money in various school district budgeted funds which are reported each year on June 30th. Decisions on cash balances are made by the locally elected Board of Education based on their fiduciary responsibility and judgment. Fund balances are critical to sound cash management.

June 30th cash balances are needed to cover expenditures until the next State or Federal aid payment is received. The illustration above indicates the annual pattern of cash balances that must be taken into account when managing the District's annual budget, which in 2012-13 is \$628 million.

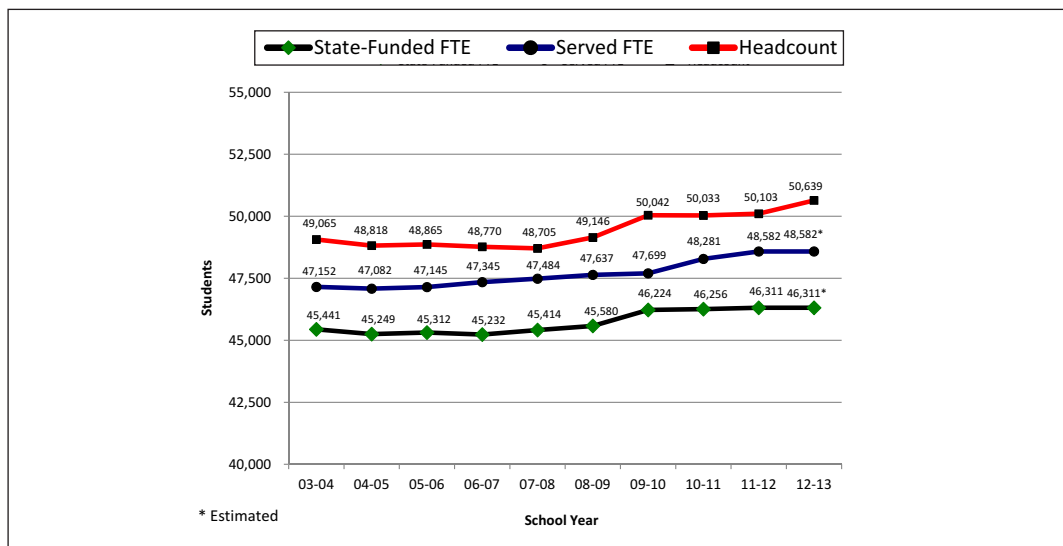
Wichita Public Schools has a monthly payroll of \$38 million and monthly vendor payments averaging \$12 million. Not all District funding sources provide revenue on a monthly basis (some are received quarterly, some twice a year, some monthly). The year-end balances are critical to meeting on-going payroll and contractual obligations in the months when no state aid is received.



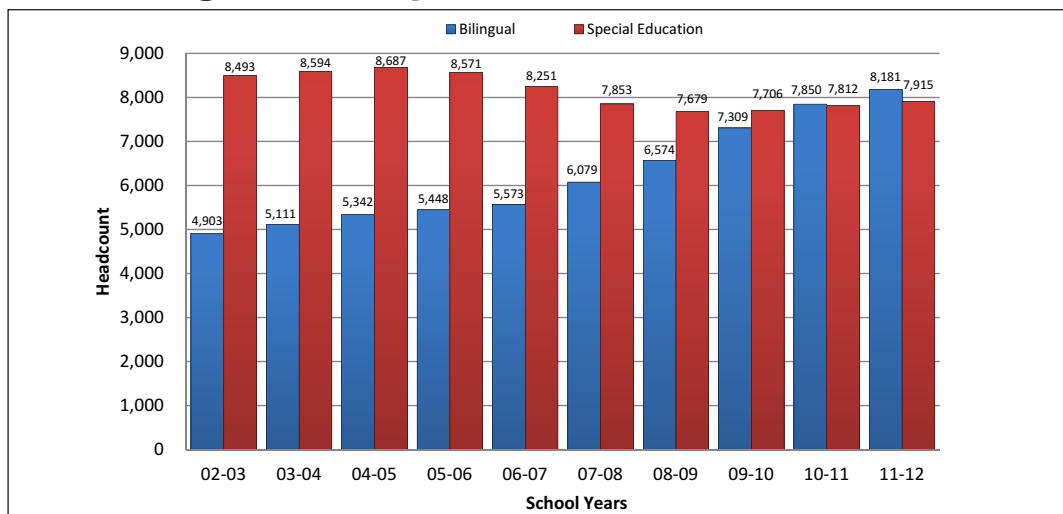
Students and staff collected 3,663 turkeys, more than \$12,300 in monetary donations, and thousands of canned goods for the United Methodist Open Door Turkey Drive.

# District Enrollment Remains Strong

## Wichita September 20th Enrollment



## Bilingual and Special Education Enrollment



Having grown by nearly 1,600 students in the last ten school years, enrollment for 2012-13 was 50,639. This is the highest student enrollment since 1975. Unlike many other urban districts across the country, Wichita's enrollment remains strong, and the District continues to educate more than half of all children in Sedgwick County.

School funding is based on Full Time Equivalent students (FTE) rather than headcount. It is important to understand the difference, as the Wichita district has made a significant commitment to serving children who are not considered for full funding from the State (kindergarten.)

**Headcount:** The official headcount taken on September 20, representing every student served in the District.

**Served FTE:** The FTE of every student served by the District, based on the September 20 headcount. It is lower than headcount, because some students do not attend school for a full day.

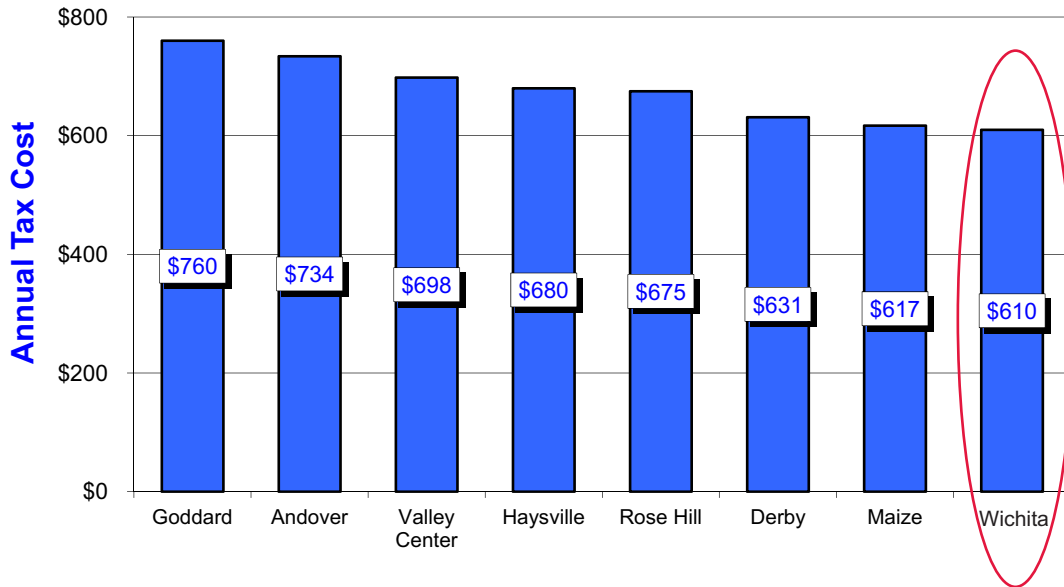
**State-Funded FTE:** The difference between State-funded and served FTE is our kindergarteners. For funding purposes, the State of Kansas counts kindergarteners as one-half FTE, even though they are served and occupy classrooms for a full day. Our district has approximately 4,000 kindergarten students, but for funding they are counted as 2,000.



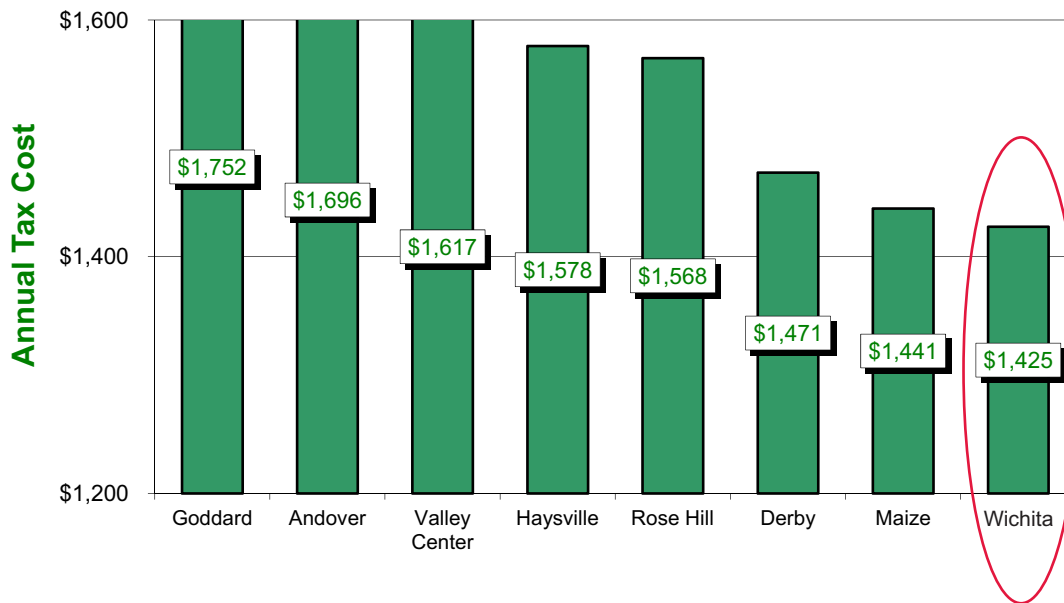
Guest artist Ron Steven taught Buckner Performing Arts Magnet students a technique to create sea-themed artwork, which was auctioned to raise money for charity.

# 2011-12 Property Tax Comparisons

Actual Annual Property Tax on a \$100,000 House

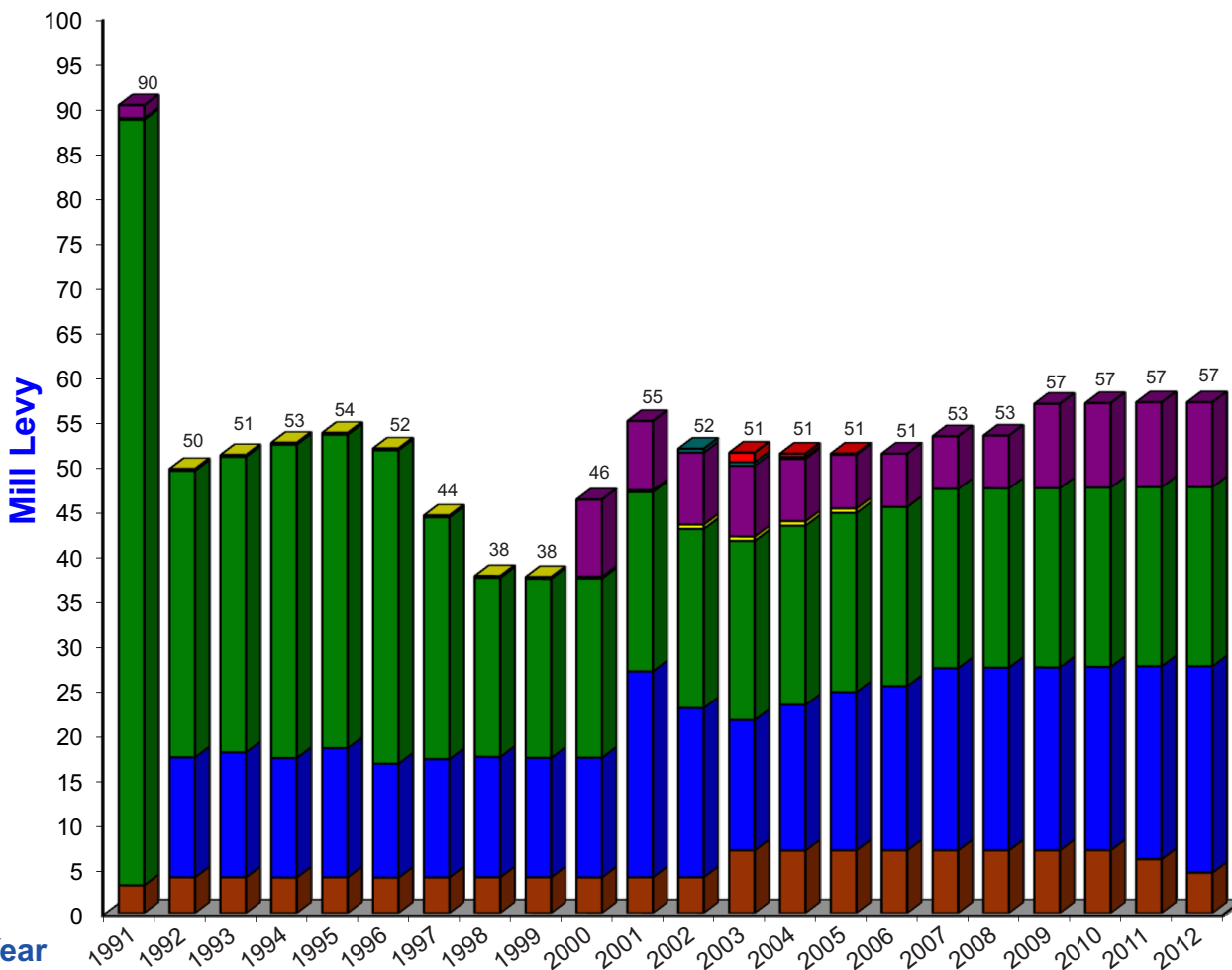


Actual Annual Property Tax on a \$100,000 Business



Wichita Public Schools honors its retirees and long-time employees with a banquet at the Hyatt Regency Wichita each year. Last year's sponsor was Credit Union of America.

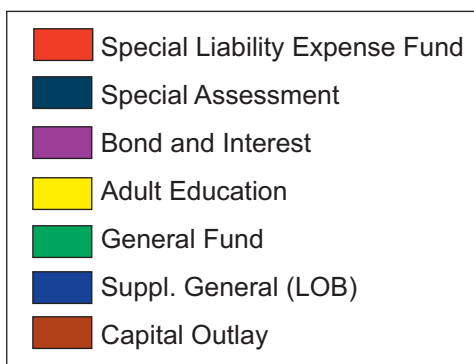
# Property Taxes to Remain Flat in 12-13



For the fourth year in a row, the Wichita Board of Education has kept the mill levy flat in order to avoid increasing taxes. Since property tax collections are expected to be down for the third time in the past four years and assessed valuation has been reduced by 1 percent which further decreases the amount of property taxes the District will receive, the District moved 1.5 mills from Capital Outlay to the Supplemental General fund/Local Option Budget (LOB) and will therefore reduce capital outlay spending.

In spite of this change, which maximizes state aid through the LOB, the District will lose approximately \$10 million in State matching funds in 2012-13, because the legislature has underfunded LOB state aid.

Additionally, this is the fourth year the legislature has not funded Capital Outlay state aid. This is an annual loss in the capital outlay fund of approximately \$4.7 million, and it negatively impacts bond construction and building maintenance.



Watermark Books sponsored author Jon Scieszka to speak to Earhart Environmental Magnet and Dodge Literacy Magnet students about how and why he writes his popular, humorous children's books.

# Awards for Financial Excellence

The Wichita Public Schools Financial Services Division has a history of earning recognition for the quality of its work. Following is a sample of the division's distinctions:

- Government Finance Officers Association, Distinguished Budget Presentation Award, 18 consecutive years.
- Government Finance Officers Association, Certificate of Achievement for Excellence in Financial Reporting, Comprehensive Annual Financial Reports, 18 consecutive years.
- 2011 KASB/KanSPRA Publications Contest, Award of Excellence, 2011-12 Budget at a Glance booklet

This booklet was prepared by the Wichita Public Schools Financial Services Division, in cooperation with the Marketing and Communications Division, for the benefit of our community. It presents an overview of the budget process for the 2012-13 school year with comparisons to budgets in previous years.

If you would like additional copies of this booklet, or if you have questions, you may:

- Visit the district's Web site at [finance.usd259.org](http://finance.usd259.org)
- Call Dee Grunder, 973-4528



Each year, Sam's Club selects a school to recognize and Griffith Elementary was chosen this past school year to receive cases of paper, pens, pencils, staples, germ wipes and gift cards.



The Wichita Public Schools does not discriminate on the basis of race, color, ancestry, national origin, religion, sex, disability, age, veteran status, or any other legally protected classification. Persons having inquiries may contact the School District's Title IX Director/ADA/Section 504 Coordinator for adults at 316-973-4420, or Section 504 Coordinator for students at 316-973-4702, 201 N. Water, Wichita, KS 67202.

