



**2012-2013**

# **General Operating Budget**

**Approved  
June 25, 2012**



**2012-2013  
General  
Operating  
Budget**

# Superintendent's Priorities

The Superintendent's priorities continue to focus on advancing student success even as resources decline:

- **Early Childhood**

Early learning is the foundation of success throughout a student's academic career. In Cincinnati Public Schools, an emphasis on high-quality preschool has raised the average score of students who are ready for kindergarten from 55 to 70 percent. This budget maintains existing preschool units and all-day kindergarten despite state cuts. Another major area of emphasis is preparing students to meet the new State Third Grade Guarantee by strengthening early literacy skills, including an investment in reading specialists.

- **Turnaround**

We have raised student achievement significantly in our lowest performing elementary schools through our Elementary Turnaround Initiative. This budget continues support for these schools, including, in partnership with private and federal funders, extending the Fifth Quarter summer learning program offering accelerated academics in the morning and enrichment activities in the afternoon.

- **College and Career Readiness**

Supporting college- and career-ready high school students is another strong focus area. High school rigor will be enhanced by the transition to additional seventh through 12<sup>th</sup> grade schools, college and career readiness plans for all students and improved access to Advanced Placement courses districtwide.



## 2012-2013 General Operating Budget

- **Human Capital**

Quality teachers are the biggest single contributors to student success, and developing great teachers remains a major focus in this budget. Working in partnership with training provided through Mayerson Academy, we will recruit new teachers in shortage areas, and use a strengthened evaluation system and incentive funds through the Ohio Teacher Incentive Fund to develop and reward them. Our teacher recruitment efforts include a partnership with Teach for America.

- **Educational Advancement and Reforms**

Cincinnati Public Schools' uncommon approach to the Common Core State Standards includes a major partnership with the GE Foundation to help students and teachers prepare for the demands of our 21<sup>st</sup> century global economy. Moving away from rote instruction, we will continue to provide professional development and technology support to help teachers equip their students for these more rigorous standards by becoming inquiry-driven, technologically proficient learners who are great communicators and skilled at working in teams.

In addition, we will continue to support collective bargaining agreement reforms and initiatives supported through the Race to the Top grant, School Improvement Grant, and Teacher Incentive Fund grant designed to advance teacher quality and student performance.

- **Community Partnerships**

Scores of private businesses and community partners have broadened collaboration in Cincinnati Public Schools. From major corporate partners, foundations and regional education reform groups, to youth-serving organizations, faith-based and civic groups, these partners align their resources to district priorities and individual student needs, using data tools to target improvement strategies. Two examples supported as priorities include Community Learning Center Resource Coordinators and School Based Health Centers.

- **District of Choice**

Home to the first public Montessori elementary and high schools in the nation, Cincinnati Public Schools has been collaborating with parents and community partners to provide high-quality school choices for more than three decades. Recent collaborations include an agreement to bring a SEED residential charter school to the district. This general fund budget includes the new position of Director of Admissions, Recruitment, Customer Satisfaction and New Schools, and provides support for recruitment and marketing.



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# **Five-Year Forecast**

Notes to the Five Year Forecast can be found at:  
[http://www.cps-k12.org/general/finances/May2012\\_5YearForecast.pdf](http://www.cps-k12.org/general/finances/May2012_5YearForecast.pdf)

**Cincinnati Public City**  
 Hamilton County  
 Schedule of Revenues, Expenditures and Changes in Fund Balances  
 For the Fiscal Years Ended June 30, 2009, 2010 and 2011 Actual;  
 Forecasted Fiscal Years Ending June 30, 2012 Through 2016

	Actual				Average Change	Forecasted				
	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011			Fiscal Year 2012	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016
<b>Revenues</b>										
1.010	206,252,300	229,894,725	225,066,979	4.7%	228,531,046	225,257,706	199,691,168	179,531,760	153,700,581	
1.020	28,497,015	18,393,313	16,160,983	-23.8%	18,070,789	21,136,231	19,874,551	18,580,883	16,989,314	
1.030	0	-	-	0.0%	-	-	-	-	-	
1.035	69,344,500	128,685,733	139,195,801	46.9%	136,533,486	137,190,781	137,276,940	137,276,940	137,276,940	
1.040	85,090,013	12,986,835	1,312,363	-87.3%	1,312,363	1,312,363	1,312,363	1,312,363	1,312,363	
1.045	-	9,475,535	11,475,255	0.0%	4,726,921	0	0	0	0	
1.050	46,887,985	55,593,196	56,408,767	10.0%	44,703,028	35,043,173	24,034,476	21,739,303	19,044,236	
1.060	12,757,845	11,437,588	11,264,458	-5.9%	11,782,935	11,991,264	12,203,177	12,416,208	12,530,371	
1.070	448,829,658	466,466,925	460,884,606	1.4%	445,660,567	431,931,518	394,392,674	370,857,458	340,853,806	
<b>Other Financing Sources</b>										
2.010	-	-	-	0.0%	-	-	-	-	-	
2.020	-	-	-	0.0%	-	-	-	-	-	
2.040	-	3,567,583	0	0.0%	-	-	-	-	-	
2.050	37,529,717	41,953,668	34,421,010	-3.1%	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	
2.060	-	268	215,139	0.0%	-	-	-	-	-	
2.070	37,529,717	45,521,519	34,636,149	-1.3%	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	
2.080	486,359,375	511,988,444	495,520,755	1.0%	450,660,567	436,931,518	399,392,674	375,857,458	345,853,806	
<b>Expenditures</b>										
3.010	\$197,389,342	\$194,568,086	\$200,198,846	0.7%	\$187,584,022	\$184,364,688	\$188,051,981	\$190,813,021	\$193,629,281	
3.020	69,333,404	71,547,811	68,569,140	-0.5%	\$77,284,617	82,151,479	78,519,335	81,089,492	83,607,556	
3.030	129,343,976	136,069,522	143,736,865	5.4%	\$157,153,727	166,608,381	174,185,278	180,542,612	184,556,862	
3.040	7,188,385	8,374,278	9,447,521	14.7%	10,758,504	7,668,716	7,784,355	7,902,475	7,908,685	
3.050	1,443,338	1,569,372	2,153,046	23.0%	1,887,507	1,987,507	1,987,507	1,987,507	1,987,507	
3.060	-	-	-	0.0%	-	-	-	-	-	
<b>Debt Service:</b>										
4.010	19,005,000	14,730,000	15,485,000	-8.7%	-	-	-	-	-	
4.020	-	-	-	0.0%	-	-	-	-	-	
4.055	-	-	-	0.0%	-	-	-	-	-	
4.055	-	-	-	0.0%	-	-	-	-	-	
4.050	-	-	-	0.0%	\$1,551,072	1,701,072	1,770,072	1,770,072	1,770,072	
4.055	-	-	-	0.0%	-	4,325,000	4,455,000	4,620,000	4,820,000	
4.060	1,915,541	4,424,445	6,708,213	91.3%	\$6,400,725	6,412,371	6,282,621	6,119,421	5,921,871	
4.300	4,558,690	6,207,836	4,313,241	2.8%	\$4,812,926	5,469,134	5,469,134	5,469,134	5,469,134	
4.500	430,177,676	437,491,349	450,611,872	2.3%	447,433,100	460,688,348	468,505,283	480,313,735	489,670,969	
<b>Other Financing Uses</b>										
5.010	12,000,000	10,000,000	3,735,744	-39.7%	\$7,000,000	9,000,000	15,300,000	15,300,000	15,300,000	
5.020	40,753,317	40,824,765	33,757,784	-8.6%	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	
5.030	-	-	-	0.0%	\$0	-	-	-	-	
5.040	52,753,317	50,824,765	37,493,528	-14.9%	12,000,000	14,000,000	20,300,000	20,300,000	20,300,000	
5.050	482,930,993	488,316,114	488,105,400	0.5%	459,433,100	474,688,348	488,805,283	500,613,735	509,970,969	
6.010	3,428,382	23,672,330	7,415,355	260.9%	(8,772,534)	(37,756,830)	(89,412,609)	(124,756,277)	(164,117,163)	
7.010	18,201,508	21,629,890	45,302,220	64.1%	52,717,576	43,945,042	6,188,212	(83,224,397)	(207,980,674)	
7.020	21,629,890	45,302,220	52,717,576	62.9%	43,945,042	6,188,212	(83,224,397)	(207,980,674)	(372,097,838)	
8.010	14,523,657	15,972,071	15,517,232	3.6%	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	
<b>Reservation of Fund Balance</b>										
9.010	-	270,557	-	0.0%	-	-	-	-	-	
9.020	-	-	-	0.0%	-	-	-	-	-	
9.030	1,420,826	1,420,826	1,420,826	0.0%	-	-	-	-	-	
9.040	-	3,500,000	7,000,000	0.0%	-	-	-	-	-	
9.045	-	-	-	0.0%	-	-	-	-	-	
9.050	-	-	-	0.0%	-	-	-	-	-	
9.060	-	-	-	0.0%	-	-	-	-	-	
9.070	-	-	-	0.0%	-	-	-	-	-	
9.080	1,420,826	5,191,383	8,420,826	163.8%	-	-	-	-	-	
10.010	5,685,407	24,138,766	28,779,518	171.9%	38,945,042	1,188,212	(88,224,397)	(212,980,674)	(377,097,838)	
<b>Revenue from Replacement/Renewal Levies</b>										
11.010	-	-	-	0.0%	-	-	26,059,858	51,522,690	84,506,200	
11.020	-	-	-	0.0%	-	-	-	-	-	
11.300	-	-	-	0.0%	-	-	26,059,858	77,582,548	162,088,748	
12.010	5,685,407	24,138,766	28,779,518	171.9%	38,945,042	1,188,212	(62,164,539)	(135,398,126)	(215,009,089)	

# Cincinnati Public City

Hamilton County

Schedule of Revenues, Expenditures and Changes in Fund Balances  
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	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011			Fiscal Year 2012	Fiscal Year 2013	Fiscal Year 2014	Fiscal Year 2015	Fiscal Year 2016
<b>Revenue from New Levies</b>										
13.010	Income Tax - New				0.0%	-	-	-	-	-
13.020	Property Tax - New	-	-	-	0.0%	-	-	-	-	-
13.030	Cumulative Balance of New Levies	-	-	-	0.0%	-	-	-	-	-
14.010	Revenue from Future State Advancements	-	-	-	0.0%	-	-	-	-	-
15.010	<i>Unreserved Fund Balance June 30</i>	5,685,407	24,138,766	28,779,518	171.9%	38,945,042	1,188,212	(62,164,539)	(135,398,126)	(215,009,089)
<b>ADM Forecasts</b>										
20.010	Kindergarten - October Count	-	-	-	0.0%	1,269	1,319	1,325	1,331	1,337
20.015	Grades 1-12 - October Count	-	-	-	0.0%	42,513	43,167	43,175	43,189	43,355
<b>State Fiscal Stabilization Funds</b>										
21.010	Personal Services SFSF	-	-	-	0.0%	-	-	-	-	-
21.020	Employees Retirement/Insurance Benefits SFSF	-	-	-	0.0%	-	-	-	-	-
21.030	Purchased Services SFSF	-	9,475,535	11,475,255	0.0%	-	-	-	-	-
21.040	Supplies and Materials SFSF	-	-	-	0.0%	-	-	-	-	-
21.050	Capital Outlay SFSF	-	-	-	0.0%	-	-	-	-	-
21.060	<i>Total Expenditures - SFSF</i>	-	9,475,535	11,475,255	0.0%	-	-	-	-	-

See accompanying summary of significant forecast assumptions and accounting policies  
Includes: General fund, and any portion of Debt Service fund related to General fund debt  
SFSF Fund 532 for FY10 & 11 and Education Jobs Fund 504 for FY12



**2012-2013  
General  
Operating  
Budget**

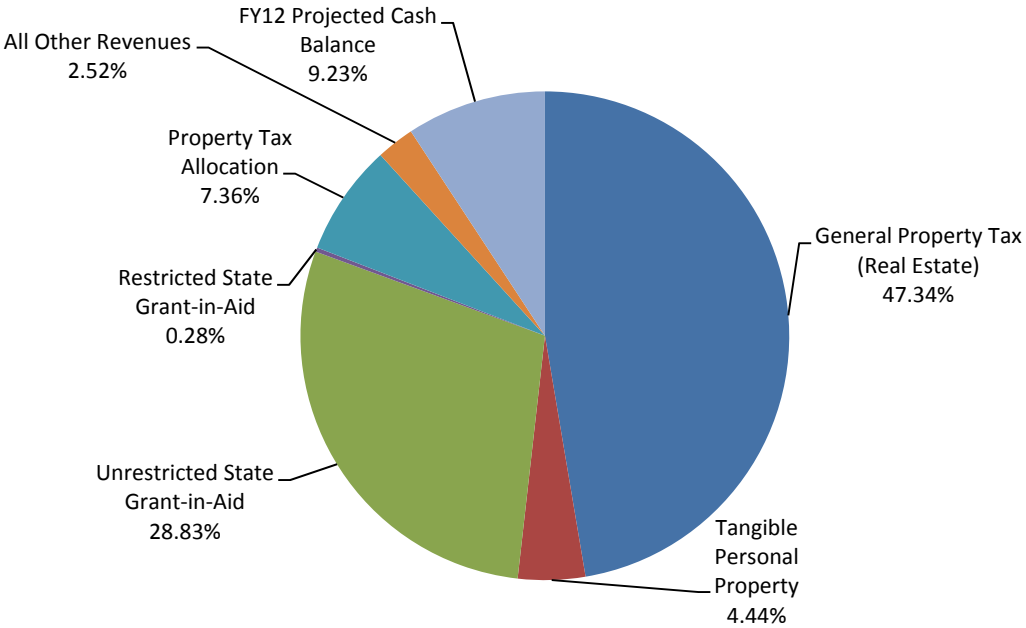
**General Fund Allocation  
Detail**

## FY13 Superintendent General Fund Budget

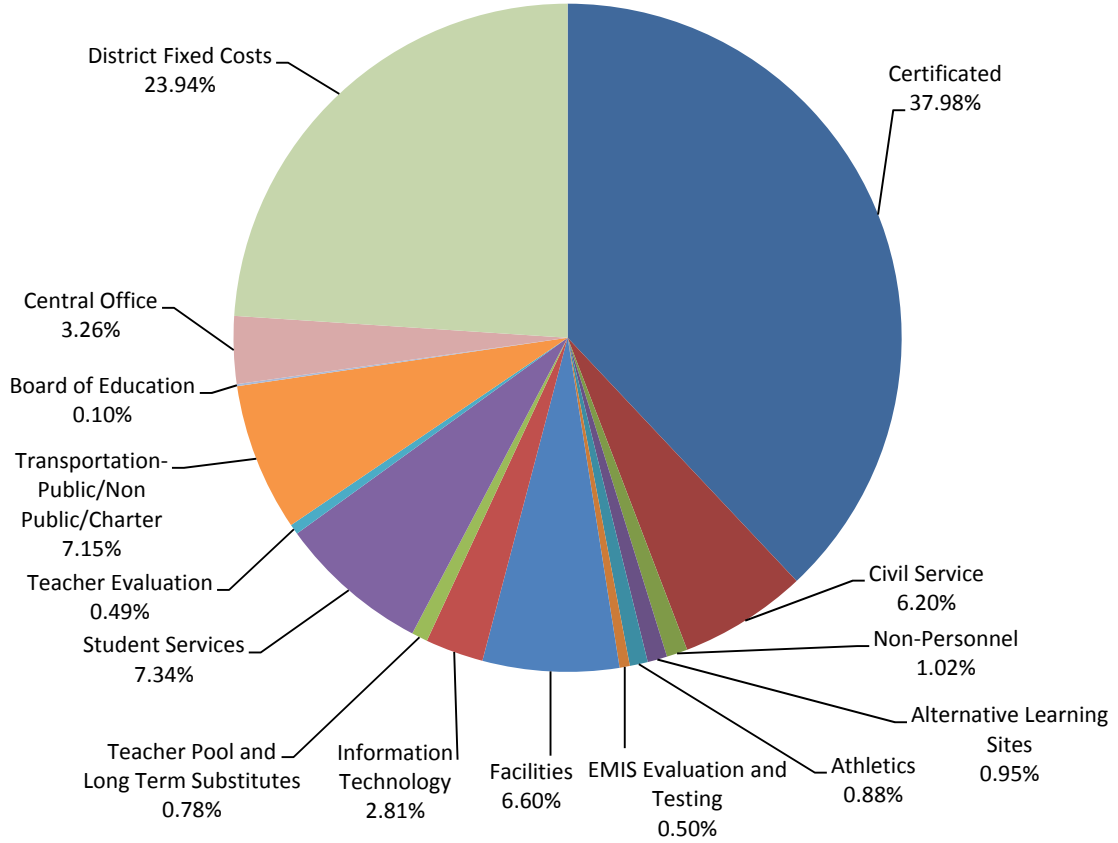
	FY13 Budget	FY13 FTE	FY12 Budget	FY12 FTE
<b>Total Budget</b>	<b>467,497,969</b>		<b>455,438,552</b>	
<b>School Budgets</b>				
Schoolwide Pooling	-		(10,920,085)	
Certificated	177,535,544	1,884.67	194,741,421	1,942.31
Civil Service	28,983,625	861.96	29,175,256	945.32
Non-Personnel	4,750,245		4,740,213	
<b>Total Schools</b>	<b>211,269,414</b>	<b>2,746.63</b>	<b>217,736,805</b>	<b>2,887.63</b>
<b>Centrally Managed School Budgets</b>				
Alternative Learning Sites	4,448,860	61.35	4,448,860	60.60
Athletics	4,092,090	2.00	4,092,090	2.00
EMIS Evaluation and Testing	2,316,431	10.80	2,090,510	7.91
Facilities	30,833,187	241.84	29,998,055	260.22
Information Technology	16,773,000	21.15	11,499,830	31.96
Teacher Pool and Long Term Substitutes	3,642,684	9.33	3,642,684	-
Student Services	34,299,757	406.67	34,755,826	391.67
Teacher Evaluation	2,293,503	6.00	2,759,372	10.60
Transportation-Public/Non-Public/Charter	33,447,455	7.00	30,859,976	8.00
<b>Total Centrally Managed School Budgets</b>	<b>132,146,967</b>	<b>766.14</b>	<b>124,147,202</b>	<b>772.96</b>
<b>Centrally Managed District Budgets</b>				
Board of Education	468,782	2.00	472,551	2.00
District Fixed Costs	112,995,591	-	103,242,084	-
Health Insurance Cost Avoidance			(6,251,500)	
Central Office Budgets:				
Career Technical Education	66,872	0.80	369,341	3.98
Chief Operating Officer	302,481	2.00	304,155	2.00
Collected Student Fees/Book Fines	440,500	-	440,500	-
Customer Help Center	570,512	7.93	570,512	5.70
Deputy Superintendent	2,390,511	15.90	3,028,981	16.00
General Counsel	1,321,773	3.00	1,602,292	4.00
HumanResources	2,203,514	22.08	2,091,815	22.08
Leadership Development	721,938	2.50	754,575	2.50
Office of Innovation	243,856	2.90	166,382	3.90
Public Affairs	998,944	4.75	854,557	5.50
Purchasing	783,893	8.00	638,073	6.50
Superintendent	1,413,198	3.00	2,178,885	3.00
Treasurers Office	3,654,901	35.75	2,949,728	37.50
Turnaround Program /Instructional Support Team	140,540	0.70	141,614	0.70
<b>Total Centrally Managed District Budgets</b>	<b>128,717,806</b>	<b>111.31</b>	<b>113,554,545</b>	<b>115.36</b>
<b>Total All Budgets</b>	<b>472,134,187</b>	<b>3,624.08</b>	<b>455,438,552</b>	<b>3,775.95</b>
<b>Salary Recovery</b>	<b>(1,000,000)</b>			
<b>ERATE From Fund 11</b>	<b>(3,636,218)</b>			
<b>Remaining Balance (Over)/Under</b>	<b>0</b>			



**FY13 General Fund Revenue**  
**\$ 475,876,560**



**FY13 General Fund Budget \$467,497,969**



**FY13 General Fund Budget \$467,497,969**

