

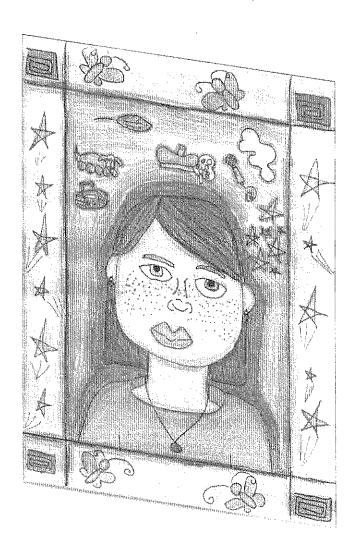
Kelson Lee Pennock Elementary

# 2010-2011 Comprehensive Annual Financial Report

for the Fiscal Year Ended June 30, 2011

# School District 27J

"Reaching Out In All Directions"



Allison Weber Pennock Elementary

## SCHOOL DISTRICT NUMBER 27J ADAMS AND WELD COUNTIES BRIGHTON, COLORADO

## COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2011

## **BOARD OF EDUCATION**

| Joan Kniss       | President      |
|------------------|----------------|
| Russell Carr     | Vice President |
| Kristi Crisman   | Director       |
| Patrick Day      | Director       |
| Josette Alvarado | Director       |
| Carolyn Horstman | Director       |

#### **SUPERINTENDENT**

Rod L. Blunck, Ed.D.

Prepared by Finance Office

## School District 27J, Colorado Comprehensive Annual Financial Report For The Year Ended June 30, 2011

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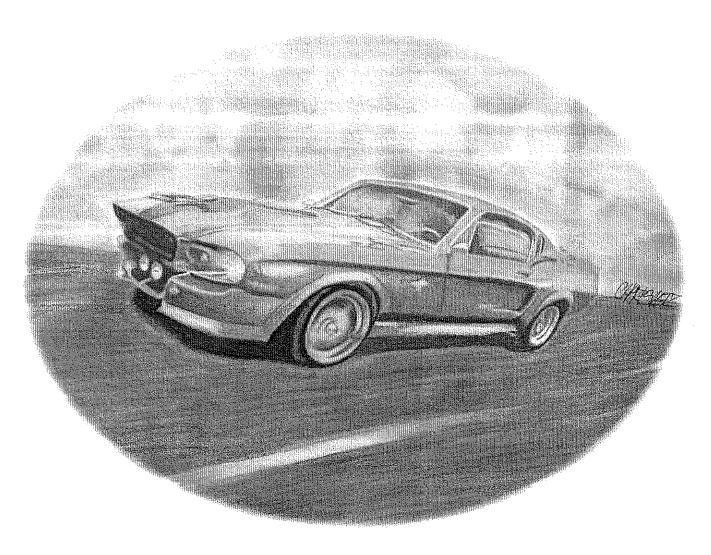
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# **Introductory Section**



Charis Lenz Prairie View High School

#### SCHOOL DISTRICT NUMBER 27J

# GOVERNING BOARD OF EDUCATION FUNCTION AND COMPOSITION

The District is governed by a seven-member Board of Education. Directors are elected at successive biennial elections of the qualified electors of the District. The current Directors are serving staggered four-year terms of office. The Board of Education holds a Community Engagement meeting on the second Tuesday of the month and a Regular Board meeting on the fourth Tuesday of each month. Special meetings are held as needed. The Directors elect the Board's officers. Members of the Board of Education receive no compensation.

General duties, which the Board is empowered to perform, include the power to employ all personnel required to maintain the operations and carry out the educational programs of the District, to fix and pay personnel compensation, to fix attendance boundaries, to determine the educational programs to be provided by the district, and to prescribe the textbooks for any course of instruction or study in such programs.

The Board of Education is also granted powers to be exercised in its judgment. Notable among these are the powers: to purchase, lease or rent undeveloped or improved property located within or outside the District boundaries as the board deems necessary for use as school sites, buildings, or structures or for any school purpose authorized by law; to sell such properties; to determine the location of each school site, building or structure; to construct, erect, repair, alter, and remodel buildings and structures; to provide furniture, equipment, library books, and such other items as may be needed to carry out the District's educational program; to discharge or otherwise terminate the employment of any personnel; to procure group life, health, or accident insurance covering employees of the District; to procure appropriate property damage, casualty, public liability, and accident insurance; and to contract for the transportation of pupils enrolled in the District's public schools.

The School District 27J Board of Education voted January 26, 2009 to adopt the Policy Governance model of board governance. Policy Governance is a set of principles that allows a board to practice strategic leadership. These principles set up a powerful, sensible method of governing that increases accountability (1) between a board and the people who own the organization, the public, and (2) between the board and the people who run the organization, the Superintendent of School and all staff members. A Policy Governance Board (1) establishes broad policies, (2) delegates authority clearly, and (3) regularly examines whether policies are being fulfilled or need to be changed. Policy Governance is a tool to assure the superintendent is operating the District consistent with the board's umbrella policies. Policy Governance formalizes and clarifies the roles and responsibilities of the board and the superintendent. It also clarifies the team effort that goes into decision-making.

As of June 30, 2011, the members of the Board of Education and the year of expiration of their terms are as follows:

|                  |                | <u>Principal</u>      | Length of      | <u>Term</u>    |
|------------------|----------------|-----------------------|----------------|----------------|
| <u>Name</u>      | <u>Office</u>  | Occupation Occupation | <u>Service</u> | <b>Expires</b> |
| T 77 '           | D 11           | To die i              | _              | 2012           |
| Joan Kniss       | President      | Retired               | 6 yrs.         | 2013           |
| Russell Carr     | Vice-President | Business Owner        | 4 yrs.         | 2011           |
| Kristi Crisman   | Director       | Financial Planning    | 2 yrs.         | 2013           |
| Patrick Day      | Director       | Insurance Sales       | 2 yrs.         | 2013           |
| Josette Alvarado | Director       | Homemaker             | 1 yr.          | 2011           |
| Carolyn Horstman | Director       | Auditor               | 1 yr.          | 2011           |
| Vacant           | Director       |                       |                | 2011           |

## Executive Administrative Staff of School District Number 27J

#### **District**

Rod Blunck Superintendent

Suzi DeYoung Chief Financial Officer Kelly Corbett Chief Academic Officer

Ruth DeCrescentis Chief Human Resources Officer

Terry Lucero Chief Operations Officer
Jeremy Heide Chief Information Officer
Janet Wyatt Chief Legal Officer

Mary Gomez Director of Special Education
Will Pierce Director of Staff Development

Peggy Robertson Director of Federal Programs & Assessment

#### **Elementary Schools**

Rick Bucher Principal at North Principal at Northeast Michael Clow Principal at South Kay Collins Sarah James Principal at Southeast David Felten Principal at Henderson Justin McMillan Principal at Thimmig Principal at Pennock Val Ortega **Evoice Simms** Principal at Second Creek Carie Brock Principal at West Ridge Brett Minne Principal at Turnberry

#### Middle Schools

Eric Lambright Principal at Overland Trail Middle School
Ana Mendoza Principal at Vikan Middle School
Tom Delgado Principal at Prairie View Middle School

Martin Pearson Principal at Stuart Middle School

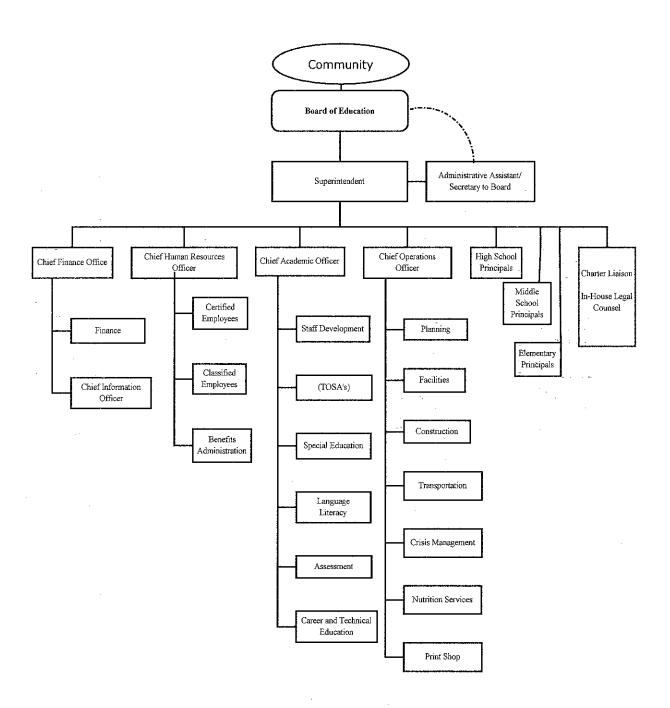
#### **High Schools**

John Biner Principal at Brighton High School
Chris Fiedler Principal at Prairie View High School

#### **Alternative School**

Cyndra Foster Principal at Brighton Heritage Academy

# School District 27J Organizational Chart 2010-2011



# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# School District 27J Colorado

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

UNITED STATES
AND
CANADA
CONCROO

CANADA
CONCROO

Executive Director



SCHOOL DISTRICT 273
"Reaching Out In All Directions"
18551 East 160th Avenue
Brighton, CO 80601-3295
(303) 655-2900 FAX (303) 655-2870
Rod L. Blunck, Ed. D. Superintendent

BOARD OF EDUCATION

Joan Kniss, President
Patrick Day, Vice President
Sheree Coates, Director
Kristi Crisman, Director
Virginia Guzman, Director
Donna J. Petrocco, Director
Roberta Thimmig, Director

December 7, 2011

Members of the Board of Education School District 27J Brighton, CO 80601

The Comprehensive Annual Financial Report (CAFR) of the School District 27J as of June 30, 2011 and for the fiscal year then ended is hereby submitted. Colorado state law requires that each local government undergo an annual audit of the financial statements by independent certified public accountants, in accordance with generally accepted auditing standards. This report fulfills that requirement.

Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the management of the District. The District's financial services department prepared this report which contains management's representations concerning the finances of the District. To the best of our knowledge and belief, the enclosed data is accurate in all material aspects, reported in a manner to present fairly the financial position and results of operations of the District's funds. As the cost of internal controls should not outweigh the benefits, the outcome is to provide reasonable, rather than absolute, assurance the financial statements are free of any material misstatements.

This report is prepared in accordance with Statement No. 34 of the Governmental Accounting Standards Board (GASB). Statement No. 34 is titled Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments. This reporting standard is intended to parallel private sector reporting by consolidating governmental activities and business-type activities into a single total column for government-wide activities. Statement No. 34 also requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it.

#### The Reporting Entity and its Services

Adams/ Weld School District 27J, commonly referred to as School District 27J, provides public education services to students from pre-kindergarten through twelfth grade, as well as various community education programs. The School District 27J is located northeast of the Denver, Colorado metropolitan area. The District encompasses 215 square miles, and provides services to over 14,000 students in three counties: Adams, Weld, and Broomfield.

The District has reviewed its reporting entity definition in accordance with GASB 14, which defines the Governmental Reporting Entity. This report includes all funds of the School District 27J, as well as all of its component units. Component units are legally separate entities for which the primary government is

financially accountable. The District has six component units, Eagle Ridge Academy, the Bromley East Charter School, the Belle Creek Charter School, Landmark Academy and Foundations Academy (charter schools operated by National Heritage Academies), and the School District 27J Capital Facility Fee Foundation (CFFF). Financial activity of the six component units is discretely presented in the District's financial statements for the year ended June 30, 2011.

#### District's Current Financial Condition

School district revenues in Colorado are for the most part determined by the Colorado School Finance Act. The State Legislature annually adjusts the Act to address state budget and educational issues.

The economic downturn has placed stress on the State budget with revenues not meeting projections. For fiscal year 2011, the District saw a decrease in State formula aid revenues of 4.2% from fiscal year 2010. It is expected that this trend of decreased funding from the state will continue into fiscal year 2012 and fiscal year 2013.

#### Enrollment

The population growth in the Denver metropolitan area started impacting the school district during the mid 1990s. In fiscal year 2004, the pre-kindergarten through twelve-grade enrollment was 8,228 and in fiscal year 2011 it was 15,089. This is an increase of 6,861 students or 83%.

Future enrollment is difficult to predict with the slowing housing market and the economy, but growth in enrollment is still expected to continue although at a lower rate.

#### **Budgetary and Accounting Controls**

The District's accounting system is designed to provide reasonable assurance that its assets are adequately safeguarded and that transactions are accurately recorded and have proper authorization. The District's budgetary and accounting controls provide reasonable assurance that errors or irregularities of a material nature are prevented or are detected in a reasonable period of time. The District is required by state law to adopt an annual budget that represents a complete financial plan for the ensuing fiscal year. A detailed programmatic budget is utilized as a guideline for making expenditures and monthly financial dashboards are prepared and distributed to the superintendent and the Board. This dashboard contains information about the General Fund cash flow and tracks revenues and expenditures by month for the past several years. The Board of Education also receives a quarterly financial report providing information on all funds and charter schools. While minor deviations from budget at the line-item level are allowed, control of expenditures is maintained at the fund level to ensure that all budget areas stay within their total Financial reports comparing the actual revenues and expenditures to the budgeted appropriations. budgeted amounts are available to school principals and department heads. This allows them to monitor budgetary variances. Significant budget variances are discussed with the appropriate supervisory people as they occur.

The financial accounting and budgetary system is automated and includes edits and balancing routines to ensure the integrity of the data entered. An evaluation of internal controls conducted by our auditors is included as part of this annual financial audit. The auditor's findings are presented to the Board of Education in the Single Audit report in the Compliance Section.

#### G.F.O.A. Certificate

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to School District 27J for its comprehensive annual financial report for the fiscal year ended June 30, 2010. This is the twenty-second consecutive year that the District has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements. The Certificate of Achievement is granted only after an intensive review of financial and programmatic data by an expert panel of certified public accountants and financial management executives. The Certificate of Achievement is the highest form of recognition in the area of governmental financial reporting and its attainment represents a significant accomplishment by a government and its management.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and are submitting it to the GFOA to determine its eligibility for another certificate.

#### **Acknowledgment**

This document would not have been possible without many hours of work put forth by the Finance Office staff. Each and every member of the Finance Office staff provides input into this report. We wish to acknowledge the assistance of the District's independent auditors, Clifton Gunderson, for their efforts in the preparation of this report. We also commend the Board of Education for their interest and support related to the planning, management and operation of the District's finances in a responsible and progressive manner.

Additionally, we would like to express our appreciation to the cities of Brighton, Commerce City, Thornton, Adams and Weld Counties, and other public entities which provided meaningful information in the preparation of this report.

#### Conclusion

This report provides financial and other related information for the fiscal year 2011 and has been prepared in a manner that is intended to assist management decision makers for the current and future budget years.

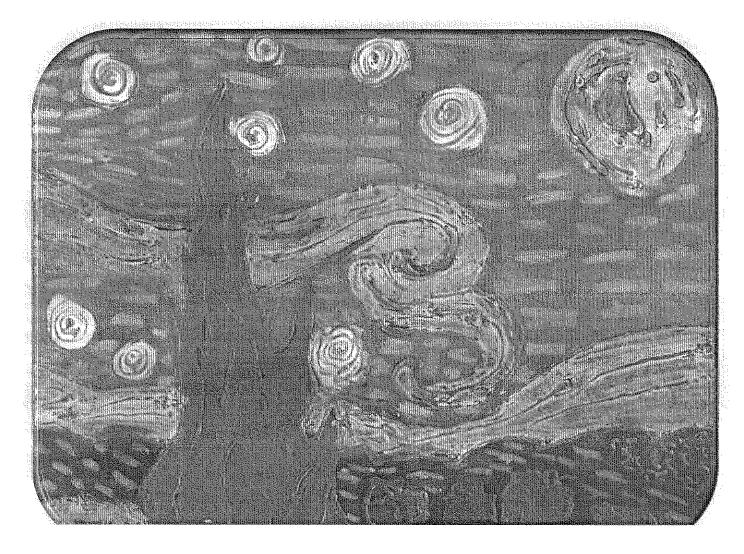
Respectfully submitted,

Rod L. Blunck, Ed.D.

Superintendent of Schools

Suzanne DeYoung Chief Financial Officer

# Financial Section



John Mordecai Pennock Elementary School



#### Independent Auditor's Report

Board of Education School District 27J Brighton, Colorado

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of School District 27J as of and for the year ended June 30, 2011 which collectively comprise School District 27J's basic financial statements as listed in the table of contents. These financial statements are the responsibility of School District 27J's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of Bromley East Charter School, Belle Creek Charter School, Landmark Academy at Reunion, Foundations Academy, or Eagle Ridge Academy, which represents 99 percent of the assets and 99 percent of the revenues of the aggregate discretely presented component units. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for Bromley East Charter School, Belle Creek Charter School, Landmark Academy at Reunion, Foundations Academy, or Eagle Ridge Academy, is based solely on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. Of the discretely presented component units, the financial statements of Belle Creek Charter School, Eagle Ridge Charter School, Bromley East Charter School, and Capital Facility Fee Foundation were not audited in accordance with *Government Auditing Standards*. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of School District 27J as of June 30, 2011, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.



In accordance with *Government Auditing Standards*, we have also issued our report dated December 7, 2011 on our consideration of School District 27J's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis on pages 3 through 11 and budgetary comparison information on pages 60 through 62 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the School District 27J's basic financial statements. The combining and individual fund financial statements and schedules, Auditor's Electronic Financial Data Integrity Check Figures, and the schedule of expenditures of federal awards required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations listed in the table of contents are presented for purposes of legal compliance and additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us and the other auditors in the audit of the basic financial statements and, in our opinion, based on our audit and the reports of the other auditors, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Greenwood Village, Colorado

Clifton Gunderson LLP

December 7, 2011

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

Within this section of the School District 27J, Colorado's (the School District) comprehensive annual financial report, the School District's management is pleased to provide this narrative discussion and analysis of the financial activities of the School District for the fiscal year ended June 30, 2011. We discuss and analyze the School District's financial performance within the context of the accompanying financial statements and disclosures following this section.

#### Financial Highlights

- The assets of the School District exceeded its liabilities at the close of the most recent fiscal year by \$73,899,476 (net assets).
- Governmental activities have net assets balance of \$72,536,316.
- Business-type activities have net assets balance of \$1,363,160.
- Total net assets of the School District increased by \$5,836,424 during fiscal year 2011.
- Fund balance of the School District's governmental funds increased by \$7,405,462 million resulting in an ending fund balance of \$35,355,502 million.
- During fiscal year 2011, the fund balance in the School District's general fund increased by \$7,502,934.
- The School District governmental funds' liabilities decreased by \$4,524,242 million, from \$18,981,939 to \$14,457,697 million.

The above financial highlights are explained in more detail in the "financial analysis" section of this document.

#### **Overview of the Financial Statements**

This Management Discussion and Analysis document introduces the School District's basic financial statements. The basic financial statements include: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the basic financial statements. The School District also includes in this report additional information to supplement the basic financial statements.

#### Government-wide Financial Statements

The School District's annual report includes two government-wide financial statements. These statements provide both long-term and short-term information about the School District's overall financial status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in accrual accounting and elimination or reclassification of activities between funds.

The first of these government-wide statements is the *Statement of Net Assets*. This is the government-wide statement of position presenting information that includes all of the School District's assets and liabilities, with the difference reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the School District as a whole is improving or deteriorating. Evaluation of the overall health of the School District would extend to other non-financial factors such as diversification of the taxpayer base or the condition of School District infrastructure, in addition to the financial information provided in this report.

The second government-wide statement is the *Statement of Activities*, which reports how the School District's net assets changed during the current fiscal year. All current year revenues and expenses are included in net assets regardless of when cash is received or paid. The purpose of the statement of activities is to show the financial reliance of the School District's activities or functions on revenues provided by the School District's taxpayers. Both government-wide financial statements distinguish between governmental activities of the School District that are principally supported by property taxes and state

funding and business-type activities that are intended to recover all or a significant portion of their costs through user fees and charges. Governmental activities include instruction and support services. Business-type activities include the food service program.

The government-wide financial statements are presented on pages 12 and 13 of this report.

#### Fund Financial Statements

A fund is an accountability unit used to maintain control over resources segregated for specific activities or objectives. The School District uses funds to ensure and demonstrate compliance with finance-related laws and regulations. Within the basic financial statements, fund financial statements focus on the School District's most significant funds rather than the School District as a whole. Major funds are separately reported while all others are combined into a single, aggregated presentation. Individual fund data for non-major funds is provided in the form of combining statements in a later section of this report.

The School District has two kinds of funds:

Governmental funds are reported in the fund financial statements and encompass the same functions reported as governmental activities in the government-wide financial statements. However, the focus is very different with fund statements providing a distinctive view of the School District's governmental funds. These statements report short-term fiscal accountability focusing on the use of spendable resources and balances of spendable resources available at the end of the year. They are useful in evaluating annual financing requirements of governmental programs and the commitment of spendable resources for the near-term.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. Both the governmental fund balance sheet and the governmental fund operating statement provide a reconciliation to assist in understanding the differences between these two perspectives.

Individual fund information for non-major governmental funds is found in combining statements in a later section of this report.

Proprietary funds are reported in the fund financial statements and generally report services for which the School District charges customers a fee. One of the School District's proprietary funds is classified as an enterprise fund. This is the nutrition services fund. This enterprise fund essentially encompasses the same functions reported as business-type activities in the government-wide statements.

Fiduciary Funds are reported in the fund financial statements and provide scholarships to students. It is classified as a private purpose trust fund.

#### Notes to the Basic Financial Statements

The accompanying Notes to the Financial Statements provide information essential to a full understanding of the government-wide and fund financial statements. The Notes to the Financial Statements begin on page 23 of this report.

#### Other Supplementary Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the School District's budget presentations. Budgetary comparison statements are included as "required supplementary information" for the general fund and the government designated purpose grant fund. Budgetary comparison schedules for all other governmental funds can be found in a later section of this report. These statements and schedules demonstrate compliance with the School District's adopted budget. You will find the required supplementary information beginning on page 60 of this report.

As discussed, the School District reports major funds in the basic financial statements. Combining and individual fund statements and schedules for non-major funds are presented in a subsequent section of this report beginning on page 65.

#### Financial Analysis of the School District as a Whole

Over time, as year-to-year financial information is accumulated on a consistent basis, changes in net assets may be observed and used to discuss the changing financial position of the School District as a whole.

The School District's government-wide net assets at fiscal year-end are \$73,899,476. The following table provides a summary of the School District's net assets:

|   |               |        | The District | 's N | et Assets   |      |            |    |             |     |             |           |
|---|---------------|--------|--------------|------|-------------|------|------------|----|-------------|-----|-------------|-----------|
|   |               |        | As of Jur    | e 30 | ), 2011     |      |            |    |             |     |             |           |
|   |               |        |              |      |             |      |            |    |             |     |             | Total %   |
|   | Governmer     | ital / | Activities   |      | Business-Ty | pe A | Activities |    | To          | tal |             | Change    |
|   | 2011          |        | 2010         |      | 2011        |      | 2010       |    | 2011        |     | 2010        | 2010-2011 |
| Assets:                                 |               |        |              |      |             |      |            |    |             |     |             |           |
| Total current assets                    | \$ 40,190,349 | \$     | 43,635,010   | \$   | 1,369,360   | \$   | 1,463,122  | \$ | 41,559,709  | \$  | 45,098,132  | -7.8%     |
| Capital assets net of depreciation      | 211,072,903   |        | 218,379,148  |      | 146,261     |      | 169,378    |    | 211,219,164 |     | 218,548,526 | -3.4%     |
| Other non-current assets                | 7,582,948     | l      | 1,444,301    |      | _           | _    |            |    | 7,582,948   | l_  | 1,444,301   | 425.0%    |
| Total Assets                            | 258,846,200   |        | 263,458,459  |      | 1,515,621   |      | 1,632,500  |    | 260,361,821 |     | 265,090,959 | -1.8%     |
| Liabilities:                            |               |        |              |      |             |      |            |    |             |     |             |           |
| Total current                           | 20,315,135    |        | 23,375,194   |      | 123,681     |      | 145,724    |    | 20,438,816  |     | 23,520,918  | -13.1%    |
| Total non-current                       | 165,994,749   | l      | 173,481,909  |      | 28,780      |      | 25,080     |    | 166,023,529 | l   | 173,506,989 | -4.3%     |
| Total Liabilities                       | 186,309,884   |        | 196,857,103  |      | 152,461     |      | 170,804    |    | 186,462,345 |     | 197,027,907 | -5.4%     |
| Net assets:                             |               |        |              |      |             |      |            |    |             |     |             |           |
| Invested in capital net of related debt | 38,645,785    | ŀ      | 44,758,012   |      | 146,261     |      | 169,378    |    | 38,792,046  |     | 44,927,390  | -13.7%    |
| Restricted                              | 22,249,080    |        | 13,937,175   |      | •           |      |            |    | 22,249,080  |     | 13,937,175  | 59.6%     |
| Unrestricted                            | 11,641,451    |        | 7,906,169    |      | 1,216,899   |      | 1,292;318  | l  | 12,858,350  | _   | 9,198,487   | 39.8%     |
| Total Net Assets                        | \$ 72,536,316 | \$     | 66,601,356   | \$   | 1,363,160   | \$   | 1,461,696  | \$ | 73,899,476  | \$  | 68,063,052  | 8.6%      |

The School District reported positive balances in net assets for both governmental and business-type activities. Net assets increased by \$5,934,960 for governmental activities and decreased by \$98,536 for business-type activities. Approximately 81.5% of the governmental activities' assets are capital assets. The School District uses these capital assets to provide educational services to its students. Approximately 9.6 % of the business-type activities' net assets are capital assets. Capital assets in the business-type activities operate the food service program.

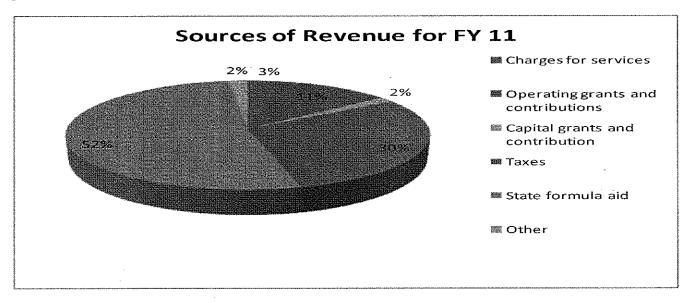
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The following table provides a summary of the School District's changes in net assets:

|                                    |               | The District's Ch | anges in Net As  | sets          |               |               |              |
|------------------------------------|---------------|-------------------|------------------|---------------|---------------|---------------|--------------|
|                                    |               | For the Year Er   | ided June 30, 20 | 11            |               |               |              |
|                                    |               |                   |                  |               |               |               | Total %      |
|                                    | Government    | tal Activities    | Business-Ty      | pe Activities | То            | Change        |              |
|                                    | 2011          | 2010              | 2011             | 2010          | 2011          | 2010          | 2010-2011    |
| Revenues:                          |               |                   |                  |               |               |               |              |
| Charges for services               | \$ 4,417,892  | \$ 4,397,538      | \$ 1,575,143     | \$ 1,436,845  | \$ 5,993,035  | \$ 5,834,383  | 2.7%         |
| Operating grants and contributions | 14,161,121    | 9,130,614         | 2,653,702        | 2,469,719     | 16,814,823    | 11,600,333    | 45.0%        |
| Capital grants and contribution    | 1,964,178     | 664,241           | -                | -             | 1,964,178     | 664,241       | 195.7%       |
| Taxes                              | 38,603,758    | 38,837,879        | -                | -             | 38,603,758    | 38,837,879    | -0.6%        |
| State formula aid                  | 67,327,287    | 70,306,824        | -                | -             | 67,327,287    | 70,306,824    | -4.2%        |
| Other                              | 2,499,531     | 2,612,506         |                  |               | 2,499,531     | 2,612,506     | <u>-4.3%</u> |
| Total Revenues                     | 128,973,767   | 125,949,602       | 4,228,845        | 3,906,564     | 133,202,612   | 129,856,166   | 2.6%         |
|                                    |               |                   |                  |               |               |               |              |
| Expenses:                          |               |                   | •                | , i           |               |               |              |
| Instruction                        | 58,283,462    | 58,505,091        | -                | -             | 58,283,462    | 58,505,091    | -0.4%        |
| Supporting services                |               |                   |                  |               |               |               |              |
| - Pupil services                   | 5,954,687     | 5,931,702         | -                | -             | 5,954,687     | 5,931,702     | 0.4%         |
| - Instructional staff              | 2,289,136     | 2,974,897         | -                | -             | 2,289,136     | 2,974,897     | -23.1%       |
| - General administration           | 1,138,125     | 1,225,790         | -                | -             | 1,138,125     | 1,225,790     | -7.2%        |
| - School administsration           | 6,311,175     | 7,072,636         | -                | -             | 6,311,175     | 7,072,636     | -10.8%       |
| - Operations and maintenance       | 8,119,576     | 8,174,673         | -                | -             | 8,119,576     | 8,174,673     | -0.7%        |
| - Pupil transportation             | 4,756,441     | 4,291,929         | -                | -             | 4,756,441     | 4,291,929     | 10.8%        |
| - Business supporting services     | 1,701,482     | 1,929,783         | -                | -             | 1,701,482     | 1,929,783     | -11.8%       |
| - Central supporting services      | 4,085,525     | 3,931,487         | -                |               | 4,085,525     | 3,931,487     | 3.9%         |
| Community Services                 | 1,712,629     | 1,880,468         | -                | -             | 1,712,629     | 1,880,468     | -8.9%        |
| Pupil Activities                   | 3,262,241     | 3,035,073         | -                | -             | 3,262,241     | 3,035,073     | 7.5%         |
| Charter Schools                    | 17,573,744    | 15,465,132        | -                | -             | 17,573,744    | 15,465,132    | 13.6%        |
| Debt Service - interest            | 7,850,584     | 8,153,857         | -                | -             | 7,850,584     | 8,153,857     | -3.7%        |
| Food Service                       | <u></u>       |                   | 4,327,381        | 4,306,182     | 4,327,381     | 4,306,182     | 0.5%         |
| Total Expenses                     | 123,038,807   | 122,572,518       | 4,327,381        | 4,306,182     | 127,366,188   | 126,878,700   | 0.4%         |
| Change in net assets               | 5,934,960     | 3,377,084         | (98,536)         | (399,618)     | 5,836,424     | 2,977,466     | -96.0%       |
| Beginning net assets               | 66,601,356    | 63,224,272        | 1,461,696        | 1,861,314     | 68,063,052    | 65,085,586    | 4.6%         |
| Ending net assets                  | \$ 72,536,316 | \$ 66,601,356     | \$ 1,363,160     | \$ 1,461,696  | \$ 73,899,476 | \$ 68,063,052 | 8.6%         |

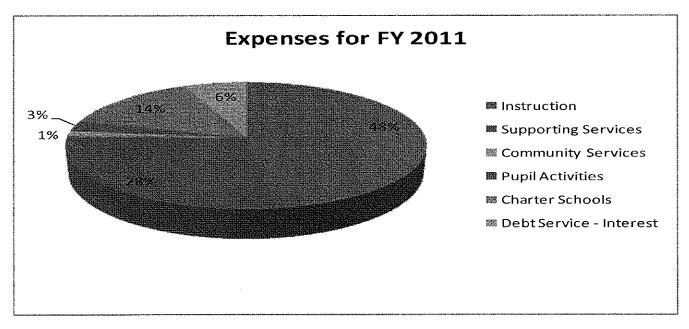
#### **GOVERNMENTAL REVENUES**

The School District is heavily reliant on state equalization aid and property taxes to support operations. State equalization aid provided 52% of the School District's total governmental revenues. Local taxes provided 30% of governmental revenue. Also, note that program revenues cover only 15% of governmental operating expenses. Program revenues include fund raising in the Pupil Activities Fund. This means that the taxpayers through either state, local taxes, or other general revenues fund 85% of the governmental activities. For school districts, in general, self-generated revenue is a relatively small percentage of total revenues.



#### **GOVERNMENTAL EXPENSES**

Direct governmental instructional expenses make up 48% of the total governmental expenses. This category includes direct instruction to students. Support services, which includes but is not limited to operations and maintenance, transportation, pupil services, and other general support services is 28% of the total governmental expenses. Charter schools' governmental expenses constitute 14% of the total governmental expenses in fiscal year 2011. The remaining 10% of the total governmental expenses include community services, pupil activities, and debt service interest payments.



### Financial Analysis of the School District's Funds

#### **Business-Type Activities**

School District 27J has one business-type activity, the nutrition services program. The School District operates 19 breakfast and lunch programs providing over 1.5 million breakfast and lunch meals annually to students. Charges for meals cover approximately 37% of total revenue. Non-operating federal aid revenue and the USDA commodity food program cover the balance of food service program costs. District resources do not subsidize the food service program.

#### Governmental Funds

As discussed, governmental funds are reported in the fund statements with a short-term inflow and outflow of spendable resources focus. This information is useful in assessing resources available at the end of the year in comparison with upcoming financing requirements. Governmental funds reported ending fund balances of \$35,355,502. This is an increase of \$7,405,463 over fiscal year 2010. Of this year-end total, \$6,559,483 is unassigned, indicating availability for continuing School District service requirements. Legally restricted fund balances include \$11,578,516 for debt service, \$7,255,233 for capital projects, \$528,489 for risk management insurance, \$128,637 for government-designated purpose grants, \$18,292 for program purposes and \$2,633,994 restricted pursuant to the TABOR Amendment. Article X 20(5) of the Colorado State Constitution (TABOR Amendment), requires that an amount equal to 3% or more of its fiscal year spending excluding debt service be set aside. \$1,837,000 is committed for government-designated purpose grants, \$1,541,255 is committed and reported in special revenue funds, and \$2,153,544 is committed for Board contingencies. \$1,121,059 is assigned for capital reserve projects.

#### General Fund

The General Fund is the School District's primary operating fund and the largest source of day-to-day service delivery. The ending fund balance in the General Fund was increased by \$7,502,934.

General Fund Revenue - Actual revenues were \$1,415,460 more than the final adopted budget. This is due to several things. First, total funding rescissions were less so School Finance Act total program was \$449,800 higher than planned. The District received \$285,228 more in state categorical funding due to increased enrollment. Finally, miscellaneous revenue was higher than planned due to nutrition services indirect revenue and revenue associated to use of facilities.

| General Fund Revenue      | Budgeted Amount | Actual Amount | Difference  |  |  |  |
|---------------------------|-----------------|---------------|-------------|--|--|--|
|                           |                 |               |             |  |  |  |
| Taxes                     | \$23,456,264    | \$23,953,502  | \$497,238   |  |  |  |
| Intergovernmental revenue | 74,425,347      | 75,011,742    | 586,395     |  |  |  |
| Investment Earnings       | 15,000          | 18,402        | 3,402       |  |  |  |
| Miscellaneous             | 2,042,500       | 2,370,925     | 328,425     |  |  |  |
| Total                     | \$99,939,111    | \$101,354,571 | \$1,415,460 |  |  |  |

Expenditures – General fund expenditures were \$11,488,276 less than budgeted. Cost-cutting measures that were enacted in January 2010 were continued and both the TABOR and Board of Education contingency reserves were fully budgeted in the general fund. Examples of reductions in spending include, but are not limited to, restricted out of state travel, created a food policy that restricted the purchase of food at meetings, reduced overtime, and reduced materials and supplies.

#### Capital Assets and Debt Administration

#### Capital assets

The School District's investment in capital assets, net of accumulated depreciation, for governmental and business-type activities as of June 30, 2011, was \$211,072,903 and \$146,261 respectively. The total decrease in this net investment was \$7,306,245 for governmental and a decrease of \$23,117 for business-type activities. The overall decrease was \$7,329,362 for the School District as a whole. Additions to capital assets as of June 30, 2011, included contributed land for elementary school number eleven, a modular and a four-plex modular for Turnberry and West Ridge elementary schools and equipment and improvements to existing School District buildings. See Note 2-D for additional information about changes in capital assets during the fiscal year and outstanding at the end of the year. The following table provides a summary of capital asset activity:

|                                 |                         | The         | e Di | strict's Capital<br>As of June 30 |    | •           |      |           |                                       |    | • ,           |        |  |      |
|---------------------------------|-------------------------|-------------|------|-----------------------------------|----|-------------|------|-----------|---------------------------------------|----|---------------|--------|--|------|
| -                               | Governmental Activities |             |      |                                   |    | usiness-Tyj | oe A | ctivities | То                                    | -  |               |        |  |      |
|                                 |                         | 2011        | 2010 |                                   |    | 2010        |      | 2011      |                                       |    | 2010          | - 2011 |  | 2010 |
| Non-depreciable assets:         | -                       |             |      | 2                                 |    |             |      |           | e e e e e e e e e e e e e e e e e e e |    | ÷             |        |  |      |
| Land                            | \$                      | 9,231,346   | \$   | 8,709,146                         | \$ | -           | \$   | -         | \$ 9,231,346                          | \$ | 8,709,146     |        |  |      |
| Water Shares                    |                         | 1,079,902   |      | 1,079,902                         |    | -           |      | -         | 1,079,902                             |    | 1,079,902     |        |  |      |
| Construction in progress        |                         | 270,701     |      | 334,091                           |    |             |      | -         | 270,701                               |    | . 334,091     |        |  |      |
| Total non-depreciable           |                         | 10,581,949  |      | 10,123,139                        |    | -           |      | -         | -10,581,949                           |    | 10,123,139    |        |  |      |
| Depreciable assets:             |                         |             |      |                                   |    |             |      |           | * 12 ·                                |    |               |        |  |      |
| Buildings                       |                         | 229,496,431 |      | 229,054,482                       |    | -           |      | -         | 229,496,431                           |    | 229,054,482   |        |  |      |
| Equipment                       | 1                       | 12,395,084  |      | 12,188,199                        |    | 376,495     |      | 467,451   | 12,771,579                            |    | 12,655,650    |        |  |      |
| Total depreciable assets        |                         | 241,891,515 |      | 241,242,681                       |    | 376,495     |      | 467,451   | 242,268,010                           |    | ~ 241,710,132 |        |  |      |
| Less accumulated depreciation   |                         | 41,400,561  |      | 32,986,672                        |    | 230,234     |      | 298,073   |                                       |    | 33,284,745    |        |  |      |
| Book Value - depreciable assets | 1                       | 200,490,954 |      | 208,256,009                       |    | 146,261     |      | 169,378   | 200,637,215                           |    | 208,425,387   |        |  |      |
| Percentage depreciated          |                         | 17.1%       |      | 13.7%                             |    | 61.2%       |      | 63.8%     | - <u>17.2%</u>                        |    | 13.8%         |        |  |      |
| Book Value - all assets         | \$                      | 211,072,903 | \$   | 218,379,148                       | \$ | 146,261     | \$   | 169,378   | \$ 211,219,164                        | \$ | 218,548,526   |        |  |      |

#### Long-term debt

At the end of the fiscal year, the School District had total bonded debt outstanding of \$168,976,705 net of premiums and loss on refunding. This debt is backed by the full faith and credit of the School District (general obligation bonds) with debt service fully funded by voter-approved property taxes. The District had Certificates of Participation with an outstanding balance of \$3,059,623, net of the discount as of the fiscal year end. At the end of the fiscal year, capital lease obligations had an outstanding balance of \$390,790. The School District has incurred liabilities for early retirement obligations and compensated absences earned by employees. The following chart provides summary information on the District's long-term debt:

|  |      |             | Т     | he District's Lo | ng T | erm Deb   | t    |           |                   |          |             |              |
|--|------|-------------|-------|------------------|------|-----------|------|-----------|-------------------|----------|-------------|--------------|
|  |      |             |       | As of June       | 30,  | 2011      |      |           |                   |          |             |              |
|  |      |             |       |                  |      |           | -    |           |                   |          |             | Total %      |
| :                                      | (    | overnment   | tal A | ctivities        | Bus  | siness-Ty | pe A | ctivities | <br>To            | tal      |             | Change       |
|  |      | 2011        |       | 2010             |      | 2011      |      | 2010      | <br>2011          |          | 2010        | 2010-2011    |
| Type of Debt:                          |      | ·           |       |                  |      |           |      |           |                   |          |             |              |
| General obligation bonds               | \$ 1 | 63,525,000  | \$    | 169,920,000      | \$   | -         | \$   | -         | \$<br>163,525,000 | \$       | 169,920,000 | -3.8%        |
| Certificates of participation          |      | 3,080,000   |       | 3,230,000        |      | -         |      | -         | 3,080,000         |          | 3,230,000   | -4.6%        |
| Capital lease obligations              |      | 390,790     |       | 952,078          |      | -         |      | -         | 390,790           | - ا      | 952,078     | -59.0%       |
| Bond premium                           |      | 7,297,953   |       | 7,847,480        |      | -         |      | -         | 7,297,953         |          | 7,847,480   | -7.0%        |
| Deferred amount on refunding           |      | (1,846,248) |       | (2,067,534)      |      | -         |      | -         | (1,846,248)       |          | (2,067,534) | -10.7%       |
| Certificates of participation discount |      | (20,377)    |       | (21,735)         |      |           |      |           | <br>(20,377)      | <b> </b> | (21,735)    | <u>-6.2%</u> |
| Total                                  | 1    | 72,427,118  |       | 179,860,289      |      |           |      | -         | 172,427,118       |          | 179,860,289 | -4.1%        |
| Early retirement of obligation         |      | 1,529,502   |       | 367,424          |      | -         |      | -         | 1,529,502         |          | 367,424     | 316.3%       |
| Compensated absences                   |      | 1,871,052   |       | 1,819,770        | l    | 71,949    |      | 62,701    | <br>1,943,001     |          | 1,882,471   | 3.2%         |
| Total                                  | \$   | 3,400,554   | \$    | 2,187,194        | \$   | 71,949    | \$   | 62,701    | \$<br>3,472,503   | \$       | 2,249,895   | 54.3%        |

The District was not authorized to sell any bonds during this fiscal year. Therefore, the District's long-term debt decreased because of regularly scheduled principle payments made during the year. See Note 2-G for additional information about the School District's long-term debt.

#### **Economic Conditions Affecting the School District**

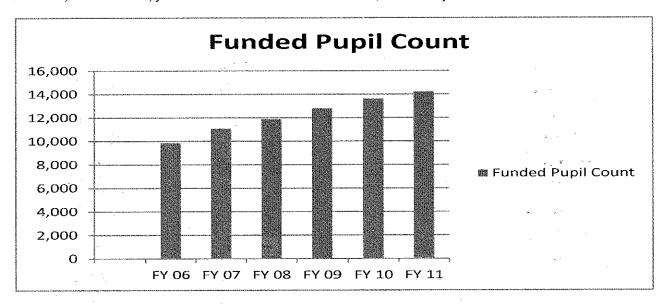
The District is highly dependent upon the State of Colorado for operating revenue. While the District does receive some tax revenue from local sources such as property and specific ownership taxes, over 52% of the District's funds are from state sources. Amendment 10 of the Colorado Constitution, TABOR, restricts the District's ability to raise property taxes without a vote of the electorate. State funding has been somewhat stable and reliable until fiscal year 2009 when the state suffered an economic downturn. Since then, state funding has been somewhat unpredictable with rescissions occurring in fiscal year 2009, fiscal year 2010 and fiscal year 2011.

The American Recovery and Reinvestment Act (ARRA) of 2009 provided some help to the District in the area of special education and students in poverty. The ARRA funding available for expenditure during both fiscal year 2010 and fiscal year 2011 were used to assist with the costs of IDEA B and Title I programs. The State of Colorado also received money from ARRA. The money has been used to backfill the funding necessary to fully-fund the requirements of Amendment 23 and the School Finance Act.

Other challenges face the School District. The School District is the lowest funded school district in the Denver metropolitan area and voters have approved only one successful mill levy override totaling \$750,000 in November 2000. This amounts to under \$51 additional money per student. Voters failed to approve a request for \$3,250,000 in a mill levy override in November 2005, \$3,000,000 for program enhancements in November 2008, \$3.2 million in November 2010 and most recently \$4,800,000 in November 2011. In November of 2006, voters approved \$89.0 million in new debt for the construction of two new elementary schools, two new middle schools and additions and improvements of existing District

buildings. Without these new buildings, the School District would have had to face difficult decisions on how to house the ever-increasing number of students in very limited space. The electorate failed to approve a \$125,000,000 bond issue request in November 2008. This bond issue would have built two additional elementary schools and the third high school in addition to repair and renovations of all existing buildings in the District. The District recognized \$8,219,359 savings from previously approved bonds, which is being used to build a new elementary school.

The District has seen lower than expected funding from the state for three consecutive years (fiscal year 2009, fiscal year 2010 and fiscal year 2011). At the same time, our funded pupil count has increased by 10%. This trend of lower funding and higher enrollment is expected to continue into fiscal year 2012 and fiscal year 2013. As student enrollment growth continues without additional funding for both building and operating expenses, the District will be forced to look towards adding more modulars, fewer teachers, year round education at some or all levels, and other options to educate our students.



#### Contacting the School District's Financial Management

The intent of this financial report is to provide a general overview of the School District's finances, comply with finance-related laws and regulations, and demonstrate the School District's commitment to public accountability. If there are questions about this report or you would like to request additional information, contact the School District's Finance Office at the Educational Services Center located at 18551 E. 160<sup>th</sup> Avenue in Brighton, CO 80601. You can also visit the School District's website at www.sd27j.org for additional information about it schools, departments, and finances.

#### School District 27J, Colorado Statement of Net Assets June 30, 2011

|   |                            | Primary Governmen | t                          |              |
|---|----------------------------|-------------------|----------------------------|--------------|
|   | Governmental               | Business-type     |                            | Component    |
| Annata  | Activities                 | Activities        | Total                      | Units        |
| Assets Current Assets:  |                            |                   |                            |              |
| Cash and Investments  | \$ 36,971,262              | \$ 1,130          | \$ 36,972,392              | \$ 4,200,213 |
| Deposit with insurance pool   | 528,489                    | - 1,130           | 528,489                    | 4 1,200,215  |
| Receivables:  | ,                          |                   |                            |              |
| Accounts  | 95,934                     | -                 | 95,934                     | 325,943      |
| Property taxes  | 1,572,355                  |                   | 1,572,355                  |              |
| Intergovernmental   | 2,111,869                  | 36,631            | 2,148,500                  | -            |
| Internal balances   | (1,109,255)                | 1,109,255         | -                          | -            |
| Interest on Investments   | 19,695                     | ,,                | 19,695                     | 262,124      |
| Inventory   | -                          | 222,344           | 222,344                    | 1,391        |
| Deposits and prepaids   |                            |                   |                            | 56,506       |
| Total Current Assets  | 40,190,349                 | 1,369,360         | 41,559,709                 | 4,846,177    |
| Noncurrent Assets   |                            |                   |                            |              |
| Capital Assets:   |                            |                   |                            |              |
| Nondepreciable capital assets   | 10,581,949                 | -                 | 10,581,949                 | 194,120      |
| Depreciable capital assets, net   | 200,490,954                | 146,261           | 200,637,215                | 22,257,302   |
| Other Assets:   |                            |                   |                            |              |
| Restricted Cash and Investments   | 6,249,105                  | -                 | 6,249,105                  | 2,998;506    |
| Bond issuance costs   | 1,333,843                  |                   | 1,333,843                  | 900,703      |
| Total Noncurrent Assets   | 218,655,851                | 146,261           | 218,802,112                | 26,350,631   |
| Total Assets  | 258,846,200                | 1,515,621         | 260,361,821                | 31,196,808   |
| Liabilities   |                            |                   |                            |              |
| Current Liabilities:  |                            |                   |                            |              |
| Accounts payable  | 1,953,908                  | 17,567            | 1,971,475                  | 538,589      |
| Accrued salary and benefits   | 6,403.878                  | 62,945            | 6,466,823                  | 646,543      |
| Accrued interest payable  | 1,015,160                  |                   | 1,015,160                  | 394,568      |
| Loan payable  |                            | -                 | · · ·                      | 535,000      |
| Arbitrage payable   | 1,006,128                  | -                 | 1,006,128                  | -            |
| Early retirement payable  | 1,529,502                  |                   | 1,529,502                  | 5 Sec.       |
| Unearned revenue  | 67,503                     | -                 | 67,503                     | 143,141      |
| Compensated absences payable  | 1,122,631                  | 43,169            | 1,165,800                  | -            |
| Claims payable  | 8,710                      |                   | 8,710                      | 90,283       |
| Capital leases obligations  | 390,790                    | -                 | 390,790                    |              |
| COPS  | 155,000                    | -                 | 155,000                    | -            |
| General obligation bonds payable  | 6,635,000                  |                   | 6,635,000                  | -            |
| Deposits Tetal Comment & Schilling  | 26,925<br>20,315,135       | 123,681           | 26,925                     | 2 249 124    |
| Total Current Liabilities   | 20,313,133                 | 125,081           | 20,438,816                 | 2,348,124    |
| Noncurrent Liabilities:   |                            |                   |                            | •            |
| Compensated absences payable (net of current portion)                                   | 748,421                    | 28,780            | 777,201                    |              |
| Loan Payable (net of current portion)   | -                          | -                 | -                          | 27,994,458   |
| COPS (net of current portion)   | 2,904,623                  | <del>-</del>      | 2,904,623                  | -            |
| General obligation bonds payable (net of current portion)  Total Noncurrent Liabilities | 162,341,705<br>165,994,749 | 28,780            | 162,341,705<br>166,023,529 | 27,994,458   |
|   | 103,994,149                | 20,700            | 100,023,329                | 21,334,436   |
| Total Liabilities   | 186,309,884                | 152,461           | 186,462,345                | 30,342,582   |
| Net Assets  |                            |                   |                            |              |
| Invested in capital assets, net of related debt Restricted for:                         | 38,645,785                 | 146,261           | 38,792,046                 | (2,118,936)  |
| TABOR   | 2,633,994                  | -                 | 2,633,994                  | 660,057      |
| Debt service  | 10,563,356                 | -                 | 10,563,356                 | 651,418      |
| Government designated purpose grants  | 128,637                    |                   | 128,637                    | -            |
| Risk management   | 528,489                    | -                 | 528,489                    | -            |
| Other program purposes  | 1,139,351                  | •                 | 1,139,351                  | 209,709      |
| Capital projects  | 7,255,253                  | -                 | 7,255,253                  | 178,367      |
| Unrestricted  | 11,641,451                 | 1,216,899         | 12,858,350                 | 1,273,611    |
| Total Net Assets  | \$ 72,536,316              | \$ 1,363,160      | \$ 73,899,476              | \$ 854,226   |

#### School District 27J, Colorado Statement of Activities For the Year Ended June 30, 2011

|                                    |               |                |                              | Program Revenues Operating Grants, Capital Grants |   |              |                    |           | Net (Expense) I            |                    |    |               |         |               |
|------------------------------------|---------------|----------------|------------------------------|---|---|--------------|--------------------|-----------|----------------------------|--------------------|----|---------------|---------|---------------|
|                                    |               | _              |                              |   |   | Ca           |                    |           |                            | overnment          |    |               |         |               |
|                                    | Expenses      |                | harges for<br>ices and Sales |   | ontributions<br>nd Interest             | Co           | and<br>ntributions | · ·       | Fovernmental<br>Activities | ss-Type<br>ivities |    | Total         | Cor     | aponent Units |
| Primary Government                 | Expenses      | Servi          | ices and sales               |   | no priesess                             |              | ntiibations        |           | Activities                 | <br>TITLE          |    | 7044          |         | aponent conta |
| Governmental Activities:           |               |                |                              |   |   |              |                    |           |                            |                    |    |               |         |               |
| Instructional services             | \$ 58,283,46  | 2 \$           | -                            | \$  | 12,969,834                              | \$           | 1,964,178          | \$        | (43,349,450)               | \$<br>-            | \$ | (43,349,450)  | \$      |               |
| Supporting services                |               |                |                              |   |   |              |                    |           |                            |                    |    |               |         |               |
| Pupil services                     | 5,954,68      | 37             | -                            |   | _                                       |              | -                  |           | (5,954,687)                | -                  |    | (5,954,687)   |         | -             |
| Instructional staff                | 2,289,13      |                | _                            |   | -                                       |              | -                  |           | (2,289,136)                | -                  |    | (2,289,136)   |         | -             |
| General administration             | 1,138,12      |                |                              |   | _                                       |              |                    |           | (1,138,125)                | -                  |    | (1,138,125)   |         | -             |
| School administration              | 6,311,17      |                | _                            |   | _                                       |              | _                  |           | (6,311,175)                | -                  |    | (6,311,175)   |         | _             |
| Operations and maintenance         | 8,119,57      |                | _                            |   | -                                       |              | -                  |           | (8,119,576)                | -                  |    | (8,119,576)   |         | -             |
| Pupil transportation               | 4,756,4       |                | -                            |   | 1,191,287                               |              | _                  |           | (3,565,154)                | _                  |    | (3,565,154)   |         | -             |
| Business supporting services       | 1,701,48      |                | _                            |   | 1,101,201                               |              | -                  |           | (1,701,482)                | -                  |    | (1,701,482)   |         | _             |
| Central supporting services        | 4,085,53      |                | _                            |   | -                                       |              | _                  |           | (4,085,525)                | -                  |    | (4,085,525)   |         | -             |
| Community services                 | 1,712,62      |                | 1,334,399                    |   | _                                       |              | _                  |           | (378,230)                  | _                  |    | (378,230)     |         | _             |
| Pupil activities                   | 3,262,24      |                | 3,083,493                    |   | _                                       |              | _                  |           | (178,748)                  | -                  |    | (178,748)     |         | _             |
|                                    | 17,573,74     |                | 3,003,473                    |   | _                                       |              | _                  |           | (17,573,744)               | _                  |    | (17,573,744)  |         | -             |
| Charter school funding             | 7,850,58      |                | -                            |   | •                                       |              | _                  |           | (7,850,584)                | _                  |    | (7,850,584)   |         | _             |
| Interest on long-term debt         | 1,030,30      |                |                              |   | <del></del>                             |              |                    |           | (7,050,504)                | <br>               |    | (1,000,004)   |         |               |
| Fotal Governmental Activities      | 123,038,86    | )7             | 4,417,892                    |   | 14,161,121                              |              | 1,964,178          |           | (102,495,616)              | -                  |    | (102,495,616) |         | -             |
| Business-Type Activities:          |               |                |                              |   |   |              |                    |           |                            | (98,536)           |    | (98,536)      |         |               |
| Food Service                       | 4,327,38      | 31             | 1,575,143                    |   | 2,653,702                               |              | <del></del>        |           |                            | <br>(98,336)       |    | (98,330)      |         |               |
| Total - Primary Government         | \$ 127,366,11 | 38 \$          | 5,993,035                    | \$  | 16,814,823                              | \$           | 1,964,178          | <u>_s</u> | (102,495,616)              | <br>(98,536)       | \$ | (102,594,152) | \$ -    | -             |
| Component Units                    |               |                |                              |   |   |              |                    |           |                            |                    |    |               |         |               |
| Eagle Ridge Academy                | 3,098,45      | 51             | 694,411                      |   | 202,916                                 |              | 20,263             |           | -                          | -                  |    | -             |         | (2,180,86     |
| Bromley East Charter School        | 6,096,4       |                | 186,429                      |   | 421,046                                 |              | 73,017             |           |                            | -                  |    |               |         | (5,416,002    |
| Belle Creek Charter School         | 4,446,62      |                | · -                          |   | 259,674                                 |              | -                  |           | -                          | ~                  |    | -             |         | (4,186,946    |
| Foundations Academy Charter School | 4,612,7       |                | 101,130                      |   | 199,323                                 |              | -                  |           | _                          | -                  |    | -             |         | (4,312,27     |
| Landmark Academy Charter School    | 4,854,6       |                | 94,430                       |   | 94,042                                  |              |                    |           | -                          | -                  |    | -             |         | (4,666,204    |
| Capital Facility Fee Foundation    | 1,763,63      |                | 169,681                      |   | 43,776                                  |              | : _                |           | -                          |                    |    |               |         | (1,550,179    |
| Total - Component Units            | \$ 24,872,60  |                | 1,246,081                    | \$  | 1,220,777                               | s            | 93,280             | ,         | -                          | -                  |    |               |         | (22,312,469   |
| rotar - Component Cons             | \$ 24,072,0   | ,, ,           | 1,270,001                    |   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | <del>-</del> | ,,,,,,,,           |           |                            |                    |    |               | <u></u> |               |
|                                    |               | Gener<br>Taxes | ral Revenues                 |   |   |              |                    |           |                            |                    |    |               |         | * *           |
|                                    |               |                | s:<br>cal property taxo      | e¢.   |   |              |                    |           | 36,201,027                 | _                  |    | 36,201,027    |         |               |
|                                    |               |                | ecific ownership             |   |   |              |                    |           | 2,402,731                  | _                  |    | 2,402,731     |         | _             |
|                                    |               |                | ization                      | ) taxes   |   |              |                    |           | 67,327,287                 |                    |    | 67,327,287    |         | 1 -           |
|                                    |               |                |                              | - Cala  | .10.                                    |              |                    |           | 07,027,207                 | _                  |    |               |         | 16,624,93     |
|                                    |               |                | ization - Charte             | er Schoo  | 018                                     |              |                    |           |                            |                    |    | _             |         | 119:25        |
|                                    |               |                | evy override                 |   |   |              |                    |           | _                          | _                  |    |               |         | 969,41        |
|                                    |               |                | al construction              |   |   |              |                    |           | 89,598                     | -                  |    | 89,598        |         | 32,05         |
|                                    |               |                | tment earnings               |   |   |              |                    |           | 2,409,933                  | -                  |    | 2,409,933     |         | 2,606,23      |
|                                    |               | Other          |                              |   |   |              |                    | _         | 2,409,933                  | <br><u> </u>       |    | 2,407,533     |         | 2,000,23      |
|                                    |               | Total          | General Reve                 | nues  |   |              |                    |           | 108,430,576                | <br>               |    | 108,430,576   |         | 20,351,88     |
| -                                  |               | Chan           | ge in Net Asset              | ts  |   |              | -                  |           | 5,934,960                  | (98,536)           |    | 5,836,424     |         | (1,960,58     |
|                                    |               | Net A          | assets Beginnin              | g of Ye   | ar                                      |              |                    |           | 66,601,356                 | <br>1,461,696      | _  | 68,063,052    |         | 2,814,81      |
|                                    |               |                |                              |   |   |              |                    |           |                            |                    |    |               |         |               |

#### School District 27J, Colorado Balance Sheet Governmental Funds June 30, 2011

|   | General       |     | Capital<br>Projects | I  | overnment<br>Designated<br>Pose Grants |    | Debt<br>Service | G0       | Other<br>vernmental<br>Funds |      | Total<br>Governmental<br>Funds |
|---|---------------|-----|---------------------|----|--|----|-----------------|----------|------------------------------|------|--------------------------------|
| Assets Cash and Investments                         | \$ 21,527,036 | \$  | 2,094,807           | \$ | _                                      | \$ | 11,378,813      | \$       | 1,961,896                    | \$   | 36,962,552                     |
| Restricted cash and investments                     | -             | •   | 6,249,105           | -  | _                                      | •  | ,,              | -        | -                            | -    | 6,249,105                      |
| Deposit with insurance pool                         | 528,489       |     | -                   |    | -                                      |    | -               |          | -                            |      | 528,489                        |
| Receivables:  |               |     |                     |    |  |    |                 |          |                              |      |                                |
| Accounts  | 75,440        |     | 699                 |    | -                                      |    | -               |          | 16,943                       |      | 93,082                         |
| Property taxes                                      | 940,343       |     | -                   |    | -                                      |    | 632,012         |          | -                            |      | 1,572,355                      |
| Intergovernmental                                   | 479,195       |     | -                   |    | 1,632,676                              |    | -               |          | -                            |      | 2,111,871                      |
| Interfund receivable                                | 1,249,559     |     | -                   |    | 809,911                                |    | 79,535          |          | 137,045                      |      | 2,276,050                      |
| Interest on investment                              |               |     | 19,623              |    | -                                      |    | 72              |          |                              |      | 19,695                         |
| Total Assets  | \$ 24,800,062 | \$  | 8,364,234           | \$ | 2,442,587                              | \$ | 12,090,432      | \$       | 2,115,884                    | _\$_ | 49,813,199                     |
| Liabilities and Fund Balances                       |               |     |                     |    |  |    |                 |          |                              |      |                                |
| Liabilities   |               |     |                     |    |  |    |                 |          |                              |      |                                |
| Accounts payable                                    | 1,824,328     |     | 63,534              |    | 18,429                                 |    | -               |          | 43,826                       |      | 1,950,117                      |
| Accrued salary and benefits                         | 5,918,919     |     | -                   |    | 391,018                                |    | •               |          | 93,941                       |      | 6,403,878                      |
| Interfund payable                                   | 3,254,163     |     | 39,339              |    | -                                      |    | -               | -        | 436,862                      |      | 3,730,364                      |
| Deferred revenue                                    | 760,866       |     | -                   |    | 67,503                                 |    | 511,916         |          | -                            |      | 1,340,285                      |
| Arbitrage Payable                                   | -             |     | 1,006,128           |    | -                                      |    | ~               |          | , -                          |      | 1,006,128                      |
| Deposits  | 26,925        |     | -                   |    |  |    |                 |          |                              | ,    | 26,925                         |
| Total Liabilities                                   | 11,785,201    |     | 1,109,001           |    | 476,950                                |    | 511,916         |          | 574,629                      |      | 14,457,697                     |
| Fund Balances                                       |               | . * |                     |    |  |    |                 | 1,0      |                              |      | -                              |
| Restricted for Debt service                         | _             |     | _                   |    | -                                      |    | 11,578,516      |          | _                            |      | 11,578,516                     |
| Restricted for Capital projects                     | -             |     | 7,255,233           |    | _                                      |    |                 | -        | -                            |      | 7,255,233                      |
| Restricted for TABOR                                | 2,633,994     |     | +                   |    | _                                      |    | -               |          | -                            |      | 2,633,994                      |
| Restricted for Government Designated Purpose Grants | _,,           |     | -                   |    | 128,637                                |    | _               |          |                              |      | 128,637                        |
| Restricted for Risk Management Insurance            | 528,489       |     | _                   |    | ·-                                     |    | -               | -        | -                            |      | 528,489                        |
| Restricted for Program Purposes                     | 18,292        |     | -                   |    | -                                      |    | -               |          |                              |      | 18,292                         |
| Committed for Government Designated Purpose Grants  | . ,           |     | -                   |    | 1,837,000                              |    | -               |          | -                            |      | 1,837,000                      |
| Committed, Reported in Special Revenue Funds        |               |     | _                   |    |  |    | =               | -        | 1,541,255                    |      | 1,541,255                      |
| Committed for Board Contingencies                   | 2,153,544     |     | -                   |    | _                                      |    | -               |          | -                            |      | 2,153,544                      |
| Assigned for Capital Reserve Projects               | 1,121.059     |     | _                   |    |  |    | -               |          | 5.                           |      | 1,121,059                      |
| Unassigned, Reported in General Fund                | 6,559,483     |     |                     |    |  |    | <u>+</u>        |          |                              |      | 6,559,483                      |
| Total Fund Balances                                 | 13,014,861    |     | 7,255,233           | _  | 1,965,637                              |    | 11,578,516      | <u> </u> | 1,541,255                    |      | 35,355,502                     |
| Total Liabilities and Fund Balances                 | \$ 24,800,062 | \$  | 8,364,234           | \$ | 2,442,587                              | \$ | 12,090,432      | \$_      | 2,115,884                    | \$   | 49,813,199                     |

# School District 27J, Colorado Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Assets June 30, 2011

| Total Governmental Fund Balances   |   | \$ | 35,355,502    |
|--|---|----|---------------|
| Amounts Reported for Governmental Activities in the<br>Statement of Activities Are Different Because:  |   |    |               |
| Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds but are reported on the statement of activities.  Cost Less accumulated depreciation  | \$<br>252,473,464<br>(41,400,561)   |    | 211,072,903   |
| Other long-term assets are not available to pay for current-<br>period expenditures and therefore are deferred in the funds:<br>Property taxes   |   |    | 1,272,782     |
| An internal service fund is used by management to charge the costs of dental insurance premiums to individual funds. The assets and liabilities of the internal service fund are included in governmental activities in the statement of net assets. |   |    | 344,118       |
| Accrued interest on long-term debt is not reported at the fund financial reporting level, but is reported on the statement of net assets.  |   | ٠. | (1,015,160)   |
| Liabilities not due and payable in the current period are not reported in the funds but are reported in the statement of net assets:  COPS payable Bonds payable Capital lease Compensated absences payable Early retirement payable                 | \$<br>(3,080,000)<br>(163,525,000)<br>(390,790)<br>(1,871,052)<br>(1,529,502) |    | (170,396,344) |
| Premiums, discounts, bond issuance costs and refunding difference are reported as expenditures on the governmental fund type operating statement but capitalized on the statement of net assets:  Premiums/Discounts  Bond issuance  Refunding       | \$<br>(7,277,576)<br>1,333,843<br>1,846,248                                   |    | (4,097,485)   |
| Net Assets Of Governmental Activities  |   | \$ | 72,536,316    |

# School District 27J, Colorado Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2011

|                                      | General                                 | Capital<br>Projects | Government<br>Designated<br>Purpose Grants | Debt<br>Service | Other<br>Governmental<br>Funds | Total<br>Governmental<br>Funds |
|--------------------------------------|---|---------------------|--|-----------------|--------------------------------|--------------------------------|
| Revenues                             |   |                     |  |                 | _                              |                                |
| Taxes                                | \$ 23,953,502                           | \$ -                | \$ -                                       | \$ 14,377,892   | \$ -                           | \$ 38,331,394                  |
| Intergovernmental revenue:           |   |                     |  |                 |                                |                                |
| Vocational education                 | 633,100                                 | -                   | -  | -               | •                              | 633,100                        |
| Special education                    | 2,103,579                               | -                   | -  | -               | -                              | 2,103,579                      |
| Transportation                       | 1,191,287                               | -                   | -  | -               | -                              | 1,191,287                      |
| Federal grants                       | 3,756,489                               | -                   | 5,614,914                                  | -               | -                              | 9,371,403                      |
| State grants                         | -                                       | -                   | 861,752                                    | -               | -                              | 861,752                        |
| Equalization                         | 67,327,287                              | -                   | _  | -               | -                              | 67,327,287                     |
| Local grants                         | -                                       | -                   | 1,964,178                                  | -               | -                              | 1,964,178                      |
| Pupil activities                     | <u>-</u>                                | -                   | -  | -               | 3,083,493                      | 3,083,493                      |
| Charges for services                 | _                                       | _                   | <u>.</u>                                   | -               | 1,334,399                      | 1,334,399                      |
| Investment earnings                  | 18,402                                  | 70,414              | _  | 782             |                                | 89,598                         |
| Miscellaneous                        | 2,370,925                               | -                   | _  | -               | 39,008                         | 2,409,933                      |
| Miscenaneous                         | 2,370,723                               |                     |  |                 | 23,500                         |                                |
| Total Revenues                       | 101,354,571                             | 70,414              | 8,440,844                                  | 14,378,674      | 4,456,900                      | 128,701,403                    |
| Expenditures                         |   |                     |  |                 |                                |                                |
| Current:                             | 45 124 929                              |                     | 2 542 701                                  |                 |                                | 48,678,629                     |
| Instructional services               | 45,134,838                              | -                   | 3,543,791                                  | -               |                                | 40,070,023                     |
| Supporting services                  | * |                     | 1 456 855                                  |                 |                                | 5 460 222                      |
| Pupil services                       | 3,983,465                               | _                   | 1,476,857                                  | -               |                                | 5,460,322                      |
| Instructional staff _                | 1,892,741                               | -                   | 379,442                                    | -               | -                              | 2,272,183                      |
| General administration               | 1,061,277                               | •                   | -  | -               |                                | 1,061,277                      |
| School administration                | 5,576,716                               | -                   | 191,663                                    | -               | +                              | 5,768,379                      |
| Operations and maintenance           | 8,040,818                               | -                   | -  | -               | -                              | 8,040,818                      |
| Pupil transportation                 | 4,326,440                               | -                   | 26,928                                     | -               | · •                            | 4,353,368                      |
| Business supporting services         | 927,498                                 | *                   | 358,788                                    | -               | 153,462                        | 1,439,748                      |
| Central supporting services          | 3,861,719                               | -                   | 39,627                                     | -               | =-                             | 3,901,346                      |
| Community services                   | 191,453                                 | -                   | -  | -               | 1,521,176                      | 1,712,629                      |
| Pupil activities                     | <u>-</u>                                | =                   | -  | -               | 3,262,241                      | 3,262,241                      |
| Capital Outlay                       | 215,330                                 | 1,935,364           | 458,111                                    | =               |                                | 2,608,805                      |
| Intergovernmental - Charter Schools  | 17,573,744                              | - , ,               | -  | -               |                                | 17,573,744                     |
| Debt Service:                        | 1,510,77                                |                     |  |                 |                                | , ,                            |
| Principal retirement                 | 621,218                                 | -                   | -  | 6,395,000       | - 92,069                       | 7,108,287                      |
| Interest                             | 152,976                                 | -                   | -  | 7,893,082       | - 1,328                        | 8,047,386                      |
| Fiscal charges                       | 2,529                                   |                     |  | 4,250           |                                | 6,779                          |
| Total Expenditures                   | 93,562,762                              | 1,935,364           | 6,475,207                                  | 14,292,332      | 5,030,276                      | 121,295,941                    |
| Total Experiments                    |   |                     |  | ,               |                                |                                |
| Excess (Deficiency) of Revenues Over |   |                     |  |                 | - 1 Till                       |                                |
| (Under) Expenditures                 | 7,791,809                               | (1,864,950)         | 1,965,637                                  | 86,342          | (573,376)                      | 7,405,462                      |
| Other Financing Sources (Uses)       |   |                     |  |                 |                                |                                |
| Capital Lease Proceeds               |   | -                   | _  | -               | -                              |                                |
| Sale of Land Proceeds                | _                                       | _                   | _  | -               |                                | _                              |
| Transfers Out                        | (288,875)                               | _                   |  | -               | -                              | (288,875)                      |
| Transfers In                         | (200,015)                               |                     |  |                 | 288,875                        | 288,875                        |
| Total Other Financing Sources (Uses) | (288,875)                               |                     |  |                 | 288,875                        |                                |
| Net Change in Fund Balances          | 7,502,934                               | (1,864,950)         | 1,965,637                                  | 86,342          | (284,501)                      | 7,405,462                      |
| Fund Balances Beginning of Year      | 5,511,927                               | 9,120,183           |  | 11,492,174      | 1,825,756                      | 27,950,040                     |
| Fund Balances End of Year            | \$ 13,014,861                           | \$ 7,255,233        | \$ 1,965,637                               | \$ 11,578,516   | \$ 1,541,255                   | \$ 35,355,502                  |

#### School District 27J, Colorado Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2011

| Net Changes In Fund Balances - Total Governmental Funds  | \$  | 7,405,462   |
|--|---|-------------|
| Amounts reported for governmental activities in the statement of activities are different because governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlay expenditures exceeded depreciation and loss on disposal of capital assets in the current period. |   |             |
| Depreciation expense  Loss on disposal of capital assets  Contributed capital assets  Capital outlay   | \$ (8,505,775)<br>(141,300)<br>522,200<br>818,630 | (7,306,245) |
| Property tax revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.  |   | (326,781)   |
| Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.   |   | 7,106,287   |
| Premiums, bond issuance costs and bond refunding deferrals are reported in governmental  | <u> </u>  |             |
| funds but capitalized and amortized in the statement of net assets.  Amortization: Premiums/Discounts Bond Issuance Bond Refunding  Some expenses reported in the statement of activities, do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. The change in the current years expenses are as follows:  | \$ 548,169<br>(110,458)<br>(221,286)              | 216,425     |
| Compensated Absences  Liability 2010  Liability 2011   | \$ 1,819,770<br>(1,871,052)                       | (51,282     |
| Accrued interest Liability 2010 Liability 2011   | \$ 995,537<br>(1,015,160)                         | (19,623)    |
| Early Retirement Liability 2010 Liability 2011   | \$ 367,424<br>(1,529,502)                         | (1,162,078  |
| Internal service fund activity related to third parties is not reported in governmental funds but is reported as governmental activities in the statement of activities.   | ;<br>—  | 72,795      |

### School District 27J, Colorado Statement of Net Assets Proprietary Funds June 30, 2011

| A   | Ac<br>En                              | ness-Type<br>tivities -<br>terprise<br>Fund  | Governmental<br>Activities -<br>Internal Service<br>Fund |             |  |
|---|---------------------------------------|--|--|-------------|--|
| Assets  |                                       |  |  |             |  |
| Current Assets:  Cash and investments                 | \$                                    | 1,130  | \$   | 8,710       |  |
| Receivables:  | T)                                    | 1,130  | ф  | 0,710       |  |
|   |                                       | 36,631   |  | _           |  |
| Intergovernmental Interfund receivable                |                                       | 1,109,255  |  | 347,909     |  |
|   |                                       | 222,344  |  | 547,505     |  |
| Inventory   |                                       | 222,344  |  | <del></del> |  |
| Total Current Assets                                  |                                       | 1,369,360  |  | 356,619     |  |
| Noncurrent Assets:                                    |                                       | : =  |  |             |  |
| Capital Assets:                                       |                                       |  |  |             |  |
| Depreciable capital assets, net                       |                                       | 146,261  |  | <u> </u>    |  |
| Total Noncurrent Assets                               |                                       | 146,261  |  |             |  |
| Total Assets  |                                       | 1,515,621  |  | 356,619     |  |
| Liabilities   |                                       |  |  |             |  |
| Current Liabilities:                                  |                                       |  |  |             |  |
| Accounts payable                                      |                                       | 17,567   |  | 3,791       |  |
| Accrued salary and benefits                           |                                       | 62,945   |  |             |  |
| Compensated absences payable                          |                                       | 43,169   |  |             |  |
| Claims payable  |                                       | <del>-</del>   |  | 8,710       |  |
| Total Current Liabilties                              | · · · · · · · · · · · · · · · · · · · | 123,681  |  | 12,501      |  |
| Noncurrent Liabilities                                |                                       | , and the state of |  |             |  |
| Compensated absences payable (net of current portion) |                                       | 28,780   |  | - '         |  |
| Total Liabilities                                     |                                       | 152,461  |  | 12,501      |  |
| Net Assets  |                                       |  |  |             |  |
| Invested in capital assets                            |                                       | 146,261  |  | -           |  |
| Unrestricted  |                                       | 1,216,899  |  | 344,118     |  |
| Total Net Assets                                      | \$                                    | 1,363,160  | \$   | 344,118     |  |

#### School District 27J, Colorado Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds For the Year Ended June 30, 2011

|   | Business-Type<br>Activities -<br>Enterprise<br>Fund | Governmental<br>Activities -<br>Internal Service<br>Fund |  |  |
|---|---|--|--|--|
| Operating Revenues                      | Ø 1 FMF 140   | r.   |  |  |
| Student lunches                         | \$ 1,575,143  | \$ -   |  |  |
| Dental insurance premiums               | <del>_</del>  | 693,326  |  |  |
| Total Operating Revenues                | 1,575,143   | 693,326  |  |  |
| Operating Expenses                      |   | *  |  |  |
| Salaries and benefits                   | 1,720,625   | -  |  |  |
| Purchased services                      | 91,240  | -  |  |  |
| Materials and supplies                  | 2,044,537   |  |  |  |
| Indirect Costs                          | 434,603   | -  |  |  |
| Depreciation                            | 36,376  | -  |  |  |
| Risk management Dental                  |   | 620,531  |  |  |
| Total Operating Expenses                | 4,327,381   | - 620,531  |  |  |
| Income (Loss) from Operations           | (2,752,238)   | 72,795   |  |  |
| Non-Operating Revenues (Expenses)       |   |  |  |  |
| School breakfast and lunch program      | 2,169,997   | -  |  |  |
| USDA commodity food program             | 350,414   | -  |  |  |
| Summer food service program             | 49,470  | · -  |  |  |
| Fresh fruits and vegetables program     | 6,277   | -  |  |  |
| State match                             |   |  |  |  |
| Total Non-operating revenues (expenses) | 2,653,702   | · <u>-</u>   |  |  |
| Change in Net Assets                    | (98,536)  | 72,795   |  |  |
| Net Assets Beginning of Year            | 1,461,696   | 271,323  |  |  |
| Net Assets End of Year                  | \$ 1,363,160  | \$ 344,118   |  |  |

#### School District 27J, Colorado Statement of Cash Flows Proprietary Funds For the Year Ended June 30, 2011

|  | Business-Type<br>Activities -<br>Enterprise<br>Fund | Governmental<br>Activities -<br>Internal Service<br>Fund |  |  |
|--|---|--|--|--|
| Increase (Decrease) in Cash and Cash Equivalents   |   |  |  |  |
| Cash Flows From (Used for) Operating Activities  Cash received from customers  Cash payments for personnel services  Cash payments for goods and services  Cash payments for insurance premiums and expenses | \$ 1,593,380<br>(1,752,247)<br>(2,246,069)          | \$ 693,326<br>(22,105)<br>(623,819)                      |  |  |
| Net Cash (Used for) Operating Activities   | (2,404,936)   | 47,402   |  |  |
| Cash Flows From Noncapital Financing Activities Grants received Cash loaned to (received from) other funds Net Cash from Noncapital Financing Activities   | 2,288,458<br>129,687<br>2,418,145                   | (50,690)   |  |  |
| Cash Flows From (Used for) Capital and Related Financing Activities Acquisition of capital assets  | (13,259)  |  |  |  |
| Net Increase (Decrease) in Cash<br>and Cash Equivalents  | . (50)  | (3,288)  |  |  |
| Cash and Cash Equivalents Beginning of Year  | 1,180   | 11,998   |  |  |
| Cash and Cash Equivalents End of Year  | \$ 1,130  | \$ ~ 8,710   |  |  |
| Reconciliation of Operating Income (Loss) to Net Cash<br>From (Used for) Operating Activities  |   |  |  |  |
| Operating Income (Loss)  | (2,752,238)   | \$ 72,795  |  |  |
| Adjustments: Depreciation Donated food (Increase) Decrease in Assets: Accounts receivable Inventory  | 36,376<br>350,414<br><br>18,237<br>(39,382)         |  |  |  |
| Increase (Decrease) in Liabilities: Accounts payable Accrued salary and benefits Compensated absences payable Claims payable   | 13,279<br>(40,870)<br>9,248                         | (22,105)   |  |  |
| Net Cash From (Used for) Operating Activities  | \$ (2,404,936)                                      | \$ 47,402  |  |  |
| Non-cash Non-capital Financing Activities  Donated commodities   | \$ 350,414  | \$ -   |  |  |

### School District 27J, Colorado Statement of Fiduciary Net Assets (Private Purpose Trust) Student Scholarship Fund June 30, 2011

| Assets Cash and Investments               |     | \$<br>63,915 |
|---|-----|--------------|
| Total Assets                              |     | 63,915       |
| Liabilities<br>Interfund Payable          | · . | <br>2,850    |
| Total Liabilites                          |     | <br>2,850    |
| Net Assets Held in Trust for Scholarships |     | \$<br>61,065 |

# School District 27J, Colorado Statement of Changes in Fiduciary Net Assets (Private Purpose Trust) Student Scholarship Fund For The Year Ended June 30, 2011

| Additions                         |     | dt. | 112          |
|-----------------------------------|-----|-----|--------------|
| Investment earnings Miscellaneous |     | \$  | 113<br>2,012 |
|                                   |     |     |              |
| Total Additions                   | - ' |     | 2,125        |
| Deductions                        |     |     |              |
| Support services                  |     | ,   | 4,104        |
| Change in Net Assets              |     |     | (1,979)      |
| Net Assets Beginning of Year      |     |     | 63,044       |
| Net Assets End of Year            |     | \$  | 61,065       |

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Adams and Weld Counties School District 27J, Colorado (the School District) is a school district located Northeast of Denver, Colorado. The School District provides preschool through 12th grade public education.

#### Note 1 - Summary of Significant Accounting Policies

The financial statements of the School District have been prepared in conformity with accounting principles generally accepted (GAAP) in the United States of America as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for government accounting and financial reporting. The School District also applies Financial Accounting Standards Board (FASB) statements and interpretations issued on or before November 30, 1989, to its governmental and business-type activities at the government-wide financial reporting level and to its enterprise fund at the fund reporting level, provided they do not conflict with or contradict GASB pronouncements.

The most significant of the School District's accounting policies are described below.

#### 1-A. Reporting Entity

The reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the School District. For the School District, this reporting entity includes the legal entity, School District 27J, Colorado and six discretely presented component units.

Component units are legally separate organizations for which the School District is financially accountable. The School District is financially accountable for an organization if the School District appoints a voting majority of the organization's governing board and (1) the School District is able to significantly influence the programs or services performed or provided by the organizations; or (2) the School District is legally entitled to or can otherwise access the organization's resources; the School District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the School District is obligated for the debt of the organization. Component units also may include organizations that are fiscally dependent on the School District in that the School District approves the budget, levies their taxes or issues their debt. Finally, the School District may include separate legal entities that do not meet the above criterion; however, the School District would consider the financial statements to be misleading if omitted.

The component unit columns included on the government-wide financial statements identify the financial data of the School District's discretely presented component units. They are reported separately to emphasize that they are legally separate from the School District.

Significant transactions between the School District and its component unit Charter schools consist of monthly payments to each Charter school for their share of mill levy override and state equalization money and charges from the School District to each Charter school for contracted purchased services. Brief descriptions of the discretely presented component units follow:

The Bromley East Charter School was established by contract with the School District during fiscal year 2000. The School is a legally separate entity. The contract between the Bromley East Charter School and the School District was executed on April 26, 2000, for the purpose of establishing and clarifying the relationship between this Charter School and the School District. The Bromley East Charter School is deemed to be a component unit of the School District because the organization is dependent upon the School District for the majority of its funding and the School District approves the charter and excluding the Charter School would result in misleading financial reporting. Financial activity of the Bromley East Charter School is included within the School District's financial statements for the year ended June 30, 2011.

The Belle Creek Charter School was established by contract with the School District during fiscal year 2002. The School is a legally separate entity. The contract between the Belle Creek Charter School and the School District was executed on June 25, 2002, for the purpose of establishing and clarifying the relationship between the Charter School and the School District. The Charter School is deemed to be a component unit of the School District because the organization is dependent upon the School District for the majority of its funding and the School District approves the charter and excluding the Charter School would result in misleading financial reporting. Financial activity of the Belle Creek Charter School is included within the School District's financial statements for the year ended June 30, 2011.

The Landmark Academy Charter School was established by contract with the School District during fiscal year 2008. The School is a legally separate entity. The contract between the Landmark Academy Charter School and the School District was executed on January 23, 2007 for the purpose of establishing and clarifying the relationship between the Charter School and the School District, but the school did not open until fiscal year 2008. Landmark Academy has entered into a management agreement with National Heritage Academies, Inc. (NHA) which requires NHA to provide administration, strategic planning and all labor, materials, equipment and supervision necessary for the provision of educational services to students. As part of the consideration received under the agreement, NHA also provides the facility in which the Academy operates. Under the terms of the agreement, NHA receives as remuneration for its services an amount equal to the total revenue received by the Academy from all revenue sources. The Charter School is deemed to be a component unit of the School District because the organization is dependent upon the School District for the majority of its funding and the School District approves the charter and excluding the Charter School would result in misleading financial reporting. Financial activity of the Landmark Academy Charter School is included within the School District's financial statements for the year ended June 30, 2011.

The Foundations Academy Charter School was established by contract with the School District during fiscal year 2011. The School is a legally separate entity. The contract between the Foundations Academy Charter School and the School District was executed on October 19, 2008, for the purpose of establishing and clarifying the relationship between the Charter School and the School District, but the school did not open until fiscal year 2011. Foundations Academy has entered into a management agreement with National Heritage Academies, Inc. (NHA) which requires NHA to provide administration, strategic planning and all labor, materials, equipment and supervision necessary for the provision of educational services to students. As part of the consideration received under the agreement, NHA also provides the facility in which the Academy operates. Under the terms of the agreement, NHA receives as remuneration for its services an amount equal to the total revenue received by the Academy from all revenue sources. The Charter School is deemed to be a component unit of the School District because the organization is dependent upon the School District for the majority of its funding and the School District approves the charter and excluding the Charter School would result in misleading financial reporting. Financial activity of the Foundations Academy Charter School is included within the School District's financial statements for the year ended June 30, 2011.

The Eagle Ridge Academy School was established by contract with the School District and is a legally separate entity. A contract between the Eagle Ridge Academy and the School District was executed in July 2010 for the purpose of establishing and clarifying the relationship between this Charter School and the School District. The Eagle Ridge Academy Charter School is deemed to be a component unit of the School District because the organization is dependent upon the School District for the majority of its funding and the School District approves the Charter and excluding Eagle Ridge Academy would result in misleading financial reporting. Financial activity of the Eagle Ridge Academy School is included within the School District's financial statements for the year ended June 30, 2011.

The School District 27J Capital Facility Fee Foundation was established during fiscal year 2001 in response to rapid growth with the onset of the development of the Denver International Airport. The School District wanted to be proactive about the growth rather than reactive and began discussion in the late 1990's with the primary municipalities within the School District. This included Brighton, Commerce City and Thornton as well as a group of developers with projects within the School District. At the time, the primarily rural School District would not have had the financial capacity to raise enough capital through the sale of voter-approved bonds to meet the needs for new schools in a timely manner.

A small group of builders and developers and School District representatives formed a working group to find solutions to address the shortfall needs. A program of voluntary financial contributions was implemented. The Foundation is a 501(c)(3) organization whose purpose is to promote and assist in the development, financing, and acquisition of educational facilities and capital improvements in the School District. The Foundation consists of a nine-member board of directors and includes three representatives of contributing builders or developers, three School District representatives, and one city council representative of each city. Voluntary contributions are accepted by the Foundation and kept in foundation-managed accounts. The Board of Education makes requests for the release of Foundation funds for school construction purposes as needed. The Foundation Board determines if the request meets the requirements for disbursement of the funds.

The Capital Facility Fee Foundation is deemed to be a component unit of the School District because the Foundation may only distribute funds to the School District and only at the request of the School District. Because of this restricted use of Foundation Funds, The Foundation is a discretely presented component unit.

Complete financial statements for each of the individual component units may be obtained at each entity's administrative offices.

Eagle Ridge Academy 3551 Southern Street Brighton, CO 80601 Belle Creek Charter School 3551 Southern Street Brighton, CO 80601 Landmark Academy Charter School % National Heritage Academies, Inc. 3850 Broadmoor SE, Suite 201 Grand Rapids, MI 49512

Bromley East Charter School % Bart A. Skidmore, CPA 356 Longspur Drive Brighton, CO 80601 School District 27J Capital Facility Fee Foundation 18551 East 160<sup>th</sup> Avenue Brighton, CO 80601 Foundations Academy % National Heritage Academies, Inc. 3850 Broadmoor SE, Suite 201 Grand Rapids, MI 49512

Related Organization - The Brighton Education Foundation provides opportunities for individuals and/or groups beyond what the School District can offer. Their mission is to preserve, support and improve the educational opportunities within the community by developing a community partnership among schools, business and individuals. Through this partnership, this Foundation encourages a wide variety of educational experiences through grants awarded to individuals and organizations. The Foundation is governed by a twelve-member board consisting of community members and education members. The School District Board does not appoint members of the Brighton Education Foundation, nor is this Foundation fiscally dependent on the School District and therefore, this Foundation is not considered a component unit and is not included in the School District's financial statements.

#### 1-B. Basis of Presentation

The School District's basic financial statements consist of government-wide statements, including a statement of net assets and a statement of activities and fund financial statements, which provide a more detailed level of financial information.

Government-wide Financial Statements - The government-wide financial statements include the statement of net assets and the statement of activities: These statements report financial information for the School District as a whole. The primary government and the component units are presented separately within these financial statements with the focus on the primary government. Individual funds are not displayed but the statements distinguish governmental activities, generally supported by grants and governmental general revenues, from business-type activities, generally financed in whole or in part with fees charged to external customers. Fiduciary activities are excluded from the government-wide financial statements because the School District holds these assets in a purely custodial capacity and cannot use these resources for School District programs.

The statement of net assets presents the financial position of the governmental and business-type activities of the School District's discretely presented component units at year-end.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the School District activities and for each identifiable activity of the business-type activities of the School District. Direct expenses are those that are specifically associated with a function and therefore clearly identifiable to that particular function. The School District does not allocate indirect expenses to functions in the statement of activities.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees and other charges to users of the School District's services; (2) operating grants and contributions which finance annual operating activities including restricted investment earnings; and (3) capital grants and contributions which fund the acquisition, construction, or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions to these program uses. When identifying which function program revenue pertains to, the determining factor for *charges for services* is which function *generates* the revenue. For *grants and contributions*, the determining factor is for which function the revenues are *restricted*.

Other revenue sources not properly included with program revenues are reported as general revenues of the School District. The comparison of direct expenses with program revenues identifies the extent to which each governmental function and each identifiable business activity is self-financing or draws from the general revenues of the School District.

Fund Financial Statements - During the year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the School District at this more detailed level. Fund financial statements are provided for governmental and proprietary funds.

Major individual governmental and enterprise funds are reported in separate columns.

**Fund Accounting** - The School District uses funds to maintain its financial records during the year. A fund is a fiscal and accounting entity with a self-balancing set of accounts. The School District uses three categories of funds: governmental, proprietary and fiduciary.

Governmental Funds - School District funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Fund liabilities are assigned to the fund from which they will be liquidated. The School District reports the difference between governmental fund assets and liabilities as fund balance. The following are the School District's major governmental funds:

General Fund - The general fund accounts for all financial resources except those required to be accounted for in another fund.

Capital Projects Fund - This fund accounts for bond proceeds and other revenues used for the construction and acquisition of major capital facilities other than those related to the food service fund.

Governmental Designated-Purpose Grants Fund - This fund accounts for grants received for designated programs funded by federal, state or local governments.

**Debt Service Fund** - This fund accounts for the accumulated resources (normally property taxes) used to retire principal and interest on general long-term debt.

The School District also has three non-major governmental funds that account for financial resources specific to each funds purpose.

Additionally, the School District reports the following fund types:

**Proprietary Funds** - Proprietary fund reporting focuses on the determination of operating income, changes in net assets, financial position and cash flows. The School District's proprietary funds are classified as an enterprise fund and an internal service fund.

Food Service Enterprise Fund - The food service fund accounts for all financial activity associated with the School District's food service program.

Internal Service Fund - The internal service fund accounts for the School District's self-insured dental plan.

**Fiduciary Fund** - The School District's fiduciary fund provides scholarships to students and is classified as a private purpose trust fund.

#### 1-C. Measurement Focus

Government-wide Financial Statements - The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of the School District are included on the statement of net assets. The statement of activities reports revenues and expenses.

As a general rule, the effect of interfund activity has been eliminated from the government-wide statements. Exceptions to this general rule are charges between the School District's governmental and business-type activities and component units. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Fund Financial Statements - The governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include reconciliation with brief explanations to better identify the relationship between the government-wide statements and the governmental fund statements.

Like the government-wide statements, all proprietary fund types are accounted for on a flow of economic resources measurement focus on both financial reporting levels. All assets and all liabilities associated with the operation of these funds are included on the statements of net assets. The statement of changes in fund net assets presents increases (i.e., revenues) and decreases (i.e., expenses) in net total assets. The statement of cash flows provides information about how the School District finances and meets the cash flow needs of its proprietary activities. The School District's fiduciary fund is accounted for on an economic resources measurement focus.

#### 1-D. Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. At the fund reporting level, governmental funds use the modified accrual basis of accounting. Proprietary funds use the accrual basis of accounting at both reporting levels. The fiduciary fund uses the accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

Revenues – Exchange Transactions - Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded when the exchange takes place and in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School District, the phrase "available for exchange transactions" means expected to be received within sixty days of year-end.

Revenues - Non-exchange Transactions - Non-exchange transactions in which the School District receives value without directly giving equal value in return, include grants, taxes and donations. Revenue from property taxes and specific ownership taxes is recognized in the fiscal year for which the taxes are levied (Note 2-C). Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include: timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions also must be available (i.e., collected by the School District within 60 days except for specific ownership taxes which use a 30 day available period, and grant revenues which use a 180 day available period) before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be susceptible to accrual: property taxes, specific ownership taxes, interest and federal and state grants.

Unearned Revenue - Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

On governmental fund financial statements (i.e., on the modified accrual basis), receivables that will not be collected within the available period have been reported as unearned revenue (i.e., they are measurable but not available) rather than as revenue.

Grants and entitlements received before the eligibility requirements are met (e.g., cash advances) also are recorded as unearned revenue at both reporting levels.

*Expenses/Expenditures* - On the accrual basis of accounting, expenses are recognized at the time they are incurred. On the modified accrual basis, expenditures generally are recognized in the accounting period in which the related fund liability is incurred and due, if measurable.

### 1-E. Assets, Liabilities and Fund Balance/Net Assets

### 1-E-1 Cash, Cash Equivalents, and Investments

The School District utilizes the pooled cash concept whereby cash balances of each of the School District's funds are pooled and invested by the School District in short-term certificates of deposit, repurchase agreements, money market deposit accounts, government pools, and U.S. Treasury obligations.

For the purposes of the statement of cash flows, cash and cash equivalents include amounts in demand deposits as well as short-term investments with a maturity date within three months of the date acquired by the School District to be cash equivalents. Investments are stated at fair value based on quoted market prices.

Generally, the School District invests in governmental securities, local government investment pools, and collateralized certificates of deposits in Colorado banks and repurchase agreements.

#### 1-E-2 Receivables

All trade and property tax receivables are reported net of an allowance for uncollectibles, where applicable.

#### 1-E-3 Interfund Balances

On the fund financial statements, receivables and payables resulting from short-term interfund loans are classified as "due from/due to other funds". Any residual balances outstanding between the governmental and business-type activities are reported in the government-wide financial statements as "internal balances".

#### 1-E-4 Consumable Inventories

On the government-wide financial statements, inventories are presented at the lower of cost or market on a first-in, first-out basis and are expensed when used (i.e., the consumption method).

On the fund financial statements all inventories are stated at cost. For all fund level reporting, cost is determined on a first-in, first-out basis. Inventories of the proprietary funds are expensed when consumed. Donated surplus commodities received are valued based upon the cost furnished by the Federal Government.

#### 1-E-5 Prepaid Items

Payments made to vendors for services that will benefit periods beyond June 30, 2011, are recorded as prepaid items using the consumption method by recording an asset for the prepaid amount and reflecting the expenditure/expense in the year in which services are consumed. At the fund reporting level, an equal amount of fund balance is nonspendable in the governmental fund types as this amount is not available for general appropriation.

#### 1-E-6 Capital Assets

Capital assets from governmental activities are those assets not specifically related to activities reported in the proprietary funds. These assets generally result from expenditures in governmental funds. The School District reports these assets in the governmental activities column of the government-wide statement of net assets but does not report these assets in the governmental fund financial statements. Capital assets utilized by the enterprise fund are reported both in the business-type activity column of the government-wide statement of net assets and in the enterprise fund's statement of net assets.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their fair market values as of the date received. The School District maintains a capitalization threshold of five thousand dollars. Improvements to capital assets are capitalized. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are expensed. Interest incurred during the construction of capital assets utilized by the enterprise fund is capitalized, if applicable. All reported capital assets are depreciated except for land, water rights and construction in progress. Improvements are depreciated over the remaining useful lives of the related capital assets. Salvage value was removed from capital asset machinery, equipment and buildings in fiscal year 2011. The adjustment for removal of salvage value is shown in the Capital Assets Note 2-D. Depreciation is computed using the straight-line method over the following useful lives:

| Description | Governmental Activities Estimated Lives | Business-Type Activities Estimated Lives | Component Units Estimated Lives |
|-------------|---|--|---------------------------------|
| Buildings   | 25-50 years                             | Di sin dia Pie                           | 50 Years                        |
| Equipment   | 5-20 years                              | 5 – 15 years                             | 7 – 20 years                    |

At the inception of capital leases at the governmental fund reporting level, expenditures and an "other financing source" of an equal amount are reported at the net present value of future minimum lease payments.

#### 1-E-7 Compensated Absences

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the employer will compensate the employees for the benefits through paid time off or some other means.

Temporary leave (sick leave, personal and bereavement) benefits are accrued as a liability using the termination payment method. An accrual for earned temporary leave is made to the extent that it is probable that the benefits will result in termination payments. The liability is based on the School District's past experience of making termination payments.

In fiscal year 2011, the District offered Early Separation Plans and Long Term Service Benefits to its employees. Only those employees who have completed fifteen or more years of service in the District as of July 1, 2009 are eligible after completing twenty years of service. These plans will end on June 30, 2014. Classified employees may receive 90% of their current year's salary at either July 31<sup>st</sup> or January 31<sup>st</sup> of the year following their retirement. Certified employees may receive the difference between their current salary and the average salary of all new teachers hired during fiscal year 2009 on January 31<sup>st</sup> of the year following the date of separation. Administrators may receive the average paid out to certified employees during the year of their retirement. Nine employees received their early separation plan/long term service payments at a total cost of \$255,541 in fiscal year 2011. As of June 30, 2011, there are 59 employees who are eligible for future payments through June 30, 2014 at a total remaining cost of \$1,529,502.

All compensated absence liabilities include salary-related payments, where applicable.

The total compensated absence liability is reported on the government-wide financial statements. Proprietary funds report the total compensated liability in each individual fund at the fund reporting level. Governmental funds report the compensated absence liability at the fund reporting level only "when due."

#### 1-E-8 Accrued Liabilities and Long-term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of these funds. However, compensated absences that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are "due for payment" during the current year. Bonds are recognized as a liability in the governmental fund financial statements when due.

### 1-E-9 Bond Premiums, Discounts and Issuance Costs

On the government-wide statement of net assets and the proprietary fund type statement of net assets, bond premiums and discounts are netted against bonds payable and bond issuance costs are reported as deferred charges. On the government-wide and proprietary fund type statement of activities, bond premiums and discounts, loss on refunding and bond issuance costs are deferred and amortized over the life of the bonds using the effective interest method.

At the governmental fund reporting level, bond premiums and discounts are reported as other financing sources and uses, separately from the face amount of the bonds issued. Bond issuance costs are reported as an "expenditure."

#### 1-E-10 Fund Balance/Net Assets

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net assets."

Fund Balance – Generally, fund balance represents the difference between the current assets and current liabilities. The School District restricts those portions of fund balance which are legally segregated for a specific future use or which do not represent available, spendable resources and therefore are not available for appropriation or expenditure. Unassigned fund balance indicates that portion of fund balance that is available for appropriation in future periods.

Assignments are management's intent to set aside these resources for specific services. For fiscal year ending 2011, the School District follows GASB 54, Fund Balance Reporting and Government Fund Type Definition, and record fund balances in the following classifications depicting the relative strength of the spending constraints placed on the purposed for which resources can be used:

Nonspendable fund balance – amounts that are not in a spendable form (such as inventory) or are required to be maintained intact (such as the corpus of an endowment fund).

Restricted fund balance – amounts constrained to specific purposes by their providers (such as grantors, bondholders and higher levels of government), through constitutional provisions, or by enabling legislation.

Committed fund balance – amounts constrained to specific purposes by a government itself, using its highest level of decision making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest level action to remove or change the constraint.

Assigned fund balance – amounts a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority.

Unassigned fund balance – amounts that are available for any purpose; these amounts are reported only in the general fund.

The District's order of fund balance spending policy is to apply expenditures against non-spendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance. The District reserves the right to selectively spend unassigned fund balance.

Net Assets - Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consist of capital assets, net of accumulated depreciation. Net assets are reported as restricted when there are limitations imposed on their use either through an election of the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. All other net assets are reported as unrestricted.

The School District applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

#### 1-E-11 Operating Revenues and Expenses

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. Proprietary funds distinguish operating revenues and expenses from non-operating items. For the School District, these operating revenues are sales of meals in the food service program. Operating expenses are necessary costs incurred to provide the sale of meals, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenue and expense.

#### 1-E-12 Contributions of Capital

Contributions of capital in proprietary fund financial statements arise from outside contributions of capital assets or from grants or outside contributions of resources restricted to capital acquisition and construction.

#### 1-E-13 Interfund Activity

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after the non-operating revenues/expenses section in proprietary funds. The effect of interfund activity has been eliminated from the government-wide financial statements. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

Transfers between governmental and business-type activities on the government-wide statement of activities are reported as general revenues. Transfers between funds reported in the governmental activities column are eliminated.

Since the internal service fund revenues are employee payments for dental insurance, they are not eliminated (i.e., they do not relate to other funds, rather they relate to third parties).

#### 1-E-14 Estimates

The preparation of the financial statements, in conformity with accounting principles generally accepted in the United States of America, requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

#### Note 2 - Detailed Notes on All Funds

#### 2-A. Cash and Investments

At June 30, 2011, the School District had the following cash and investments:

|   | p 10 - 10 - 10 - 10 - 10 - 10 - 10 - | Component Units                            |    |                                  |
|---|--------------------------------------|--|----|----------------------------------|
| Cash on Hand Deposits Investments   | \$                                   | 2,080<br>915,955<br>42,367,377             | \$ | 318,067<br>883,724<br>6,040,067  |
| Total   | \$                                   | 43,285,412                                 | \$ | 7,241,858                        |
| Governmental Activities Business-Type Activities Fiduciary Activities Restricted Cash and Investments | \$                                   | 36,971,262<br>1,130<br>63,915<br>6,249,105 | \$ | 4,200,213<br>43,139<br>2,998,506 |
| Total   | \$                                   | 43,285,412                                 | \$ | 7,241,858                        |

Cash Held in Trust — As of June 30, 2011, the School District has \$234,537 held in trust. Adams County and Weld County collected property taxes for the School District and holds the funds in trust until sent to the School District on a monthly basis. Cash held in trust is grouped in deposits in the Cash and Investments Note 2-A.

Deposits – The Colorado Public Deposit Protection Act (PDPA) requires that all units of local government deposit cash in eligible public depositories. Eligibility is determined by state regulations. At June 30, 2011, the State regulatory commissioners had indicated that all financial institutions holding deposits for the School District are eligible public depositories. Amounts on deposit in excess of federal insurance levels must be collateralized by eligible collateral as determined by the PDPA. PDPA allows the financial institution to create a single collateral pool for all public funds held. The pool is to be maintained by another institution or held in trust for all the uninsured public deposits as a group. The market value of the collateral must be at least equal to 102 percent of the uninsured deposits.

Custodial Credit Risk — Deposits. Custodial credit risk is the risk that in the event of a bank failure the School District's deposits may not be returned to it. The School District and the discretely presented component units do not have a deposit policy for custodial credit risk. At June 30, 2011 the School District had no deposits exposed to credit risk.

The School District maintains a zero-balance clearing account for their outstanding accounts payable checks. Outstanding checks totaled \$419,101 as of June 30, 2011. An automatic cash transfer from the School District's checking account automatically cleared the zero-balance account to zero on July 1, 2011. The clearing account total is grouped in deposits in the Cash and Investments Note 2-A.

Investments – Colorado statutes specify investment instruments meeting defined rating maturity and concentration risk criteria. The School District has adopted an investment policy which is more restrictive and limits investments to the following:

- Obligations of the United States and certain U.S. Agency securities
- Written repurchase agreements collateralized by certain authorized securities
- Certain time certificates of deposit of savings accounts in state or national banks
- Certain time certificates of deposit of savings accounts in state or federally chartered savings and loans
- Certain money market mutual funds
- Local government investment pools

Local Government Investment Pool - The School District has invested in the Colorado Government Liquid Asset Trust (COLOTRUST). At June 30, 2011, the School District had \$26,733,698 invested in COLOTRUST. This is an investment trust established for local government entities in Colorado to pool surplus funds and are registered with the State Securities Commissioner. These pools operate similarly to a money market fund and each share is equal in value to \$1. Investments of the pool consist of U.S. Treasury bills, notes and note strips, and repurchase agreements collateralized by pools in connection with the direct investment and withdrawal functions of the pools. Substantially all securities owned by the pool are held by the Federal Reserve Bank in the account maintained for the custodial banks. The custodian's internal records identify the investments owned by the School District. Due to their high liquidity, these funds are classified as cash equivalents for reporting purposes. The Trusts are rated AAAm by Standard and Poor's.

Interest Rate Risk — The School District and the component units do not have formal investment policies that limit investment maturities as a means of managing its exposure to fair value loss resulting from increasing interest rates. The Colorado Revised Statute 24-75-601 limits investment maturities to five years or less without governing board approval. Based on the current rate environment, the School District and the component units assume that investments will be held to maturity. As of June 30, 2011, no coupon and discount securities had investment maturities greater than five years. The weighted average maturity of the local government entity investment pools' investments was 67 days for COLOTRUST at June 30, 2011.

Credit Risk – State statute limit investments in U.S. Government Agency securities to the highest rating issued by nationally recognized statistical rating organizations (NRSROs).

Concentration of Credit Risk – State statutes do not limit the amount the School District may invest in one issuer. The School District has adopted a policy which is more restrictive and limits investments to: not more than 25% of the School District's portfolio invested in the securities in any "one" government agency with the exception of United States Treasury securities; not more than 25% of the School District's portfolio invested in deposit accounts; not more than 50% of the School District's portfolio invested in money market mutual funds; and not exceeding 25% of the School District's total portfolio in repurchase agreements.

As of June 30, 2011, the School District had the following investments. Deposits and investments are internally pooled to maximize investment safety, liquidity and interest yield.

|                                      |               |               |           | Maturity      |            |              |            |
|--------------------------------------|---------------|---------------|-----------|---------------|------------|--------------|------------|
|                                      |               |               | S&P       | 12 Months     | 12 - 24    | 24 - 36      | 36 - 60    |
| Type of Security                     | Fair Value    | Concentration | Rating    | or Less       | Months     | Months       | Months     |
| ColoTrust (external investment pool) | 26,733,698    | 63,10%        | AAAm      | 26,733,698    | *          | -            |            |
| · ·                                  |               |               |           |               |            |              |            |
| UMB Corporate Trust                  |               |               |           |               |            |              |            |
| money market fund                    | 7             | 0.00%         | AAAm      | 7             | -          | -            | -          |
| Wells Fargo Advantage                |               |               |           |               |            | -            |            |
| government money market fund         | 11,289,023    | 26.65%        | AAAm      | 11,289,023    |            | -            | -          |
| Government select                    |               |               |           |               |            |              |            |
| money market fund                    | 1,949,406     | 4.60%         | not rated | 1,949,406     | -          | -            | =          |
| FHLB (coupon securites)              | 1,578,433     | 3.72%         | AAA       | 511,025       | 263,760    | 546,255      | 257,393    |
| FFCB (coupon securities)             | 269,670       | 0.64%         | AAA       | -             | -          | 269,670      | -          |
| FHLMC (discount security)            | 274,888       | 0,65%         | AAA       | -             | -          | 274,888      | -          |
| FNMA (coupon securites)              | 272,252       | 0.64%         | AAA       |               | <u> </u>   | 272,252      | -          |
|                                      | \$ 42,367,377 | 100.0%        |           | \$ 40,483,159 | \$ 263,760 | \$ 1,363,065 | \$ 257,393 |

At June 30, 2011, the School District's discretely presented component units' investments are as follows:

| Eagle Ridge Academy          |      |           |
|------------------------------|------|-----------|
| CSAFE                        | \$   | 386,600   |
| Total                        | \$   | 386,600   |
| Bromley East Charter Sch col |      |           |
| COLO TRUST and CSAFE         | \$   | 1,162,468 |
| U.S. Agency Securities       |      | 1,918,508 |
| Money Market Fund            |      | 398,854   |
| Total                        | \$   | 3,479,830 |
| Belle Creek Charter School   | -    |           |
| CSAFE                        | _ \$ | 2,173,637 |
| Total                        | \$   | 2,173,637 |
| Total Component Units        |      | 6,040,067 |
|                              |      |           |

All of the Charter schools and the Capital Facility Fee Foundation have adopted an investment policy that does not vary significantly from Colorado State Statutes.

Belle Creek Charter CSAFE investment was rated AAAm by Standard & Poor's. Cash and investments of \$763,307 are unspent debt proceeds and are restricted in the Education Center for future debt service. In addition, the Charter School has restricted cash and investments of \$81,709 for building repairs, as required by the building lease agreement.

Bromley East Charter had invested \$1,162,468 in COLOTRUST and CSAFE investments at June 30, 2011. The COLOTRUST pool is rated AAA by Standard and Poor's and CSAFE is rated AAAm by Standard and Poor's. Cash in the amount of \$1,808,890 is restricted for debt service.

Eagle Ridge Academy had \$386,600 invested in CSAFE at June 30, 2011. The pool is rated AAAm by Standard and Poor's. Cash and investments of \$344,600 have been restricted by the Corporation for future debt service. The restricted cash and investments are reported in the financial statements.

The Capital Facility Fee Foundation did not have investments in marketable securities or COLOTRUST and CSAFE investment pools at June 30, 2011.

CSAFE is a trust established by the local Colorado government entities. Purchases and redemptions are available daily at a net asset value of \$1. CSAFE follows similar SEC (Securities and Exchange Commission) guidelines as a registered money market fund. All purchases in the Trust are held in a third party trust account. Only U.S. Government or U.S. Agencies' Securities are purchased by the Trust.

#### 2-B. Receivables

Receivables at June 30, 2011, consisted of taxes, interest, accounts (billings for user charges) and School District receivables arising from grants.

Receivables and payables are recorded on the governmental financial statements to the extent that the amounts are determined to be material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation, and in the case of receivables, collectibility.

#### 2-C. Property Taxes

The Board of Education levies property taxes. The levy is based on assessed valuations determined by the County Assessors' offices generally as of January 1st of each year. The levy is set by December 15th by certification to the County Commissioners to put the tax lien on the individual properties as of December of each year. The County Treasurers' offices collect the determined taxes during the ensuing calendar year. The taxes are payable by April 30th or, if in equal installments, at the taxpayer's election on February 28th and June 15th. Delinquent taxpayers are notified in August and tax sales of the liens on delinquent properties are held in November. The County Treasurers' offices remit the taxes collected to the School District on the  $10^{th}$  of each month and on March  $25^{th}$ , May 25 and June  $25^{th}$ .

2-D. Capital Assets — Under governmental activities additions, \$3,041,044 of building salvage value was added back into depreciation expense. Under business-type activities, \$2,044 of equipment salvage value was added back into depreciation expense. Capital asset activity for the year ended June 30, 2011, was as follows:

|  |    | Balance<br>07/1/2010   |             | Additions   |     | Deductions    |    | Balance<br>6/30/2011   |
|--|----|------------------------|-------------|-------------|-----|---------------|----|------------------------|
| Governmental Activities:   |    |                        |             |             |     |               |    |                        |
| Capital assets not being depreciated:  | æ  | 0.700.146              | Ф           | 500.000     | an. |               | ď  | 0.221.246              |
| Land   | \$ | 8,709,146<br>1,079,902 | \$          | 522,200     | \$  | -             | \$ | 9,231,346<br>1,079,902 |
| Water Shares   |    | 334,091                |             | 566,889     |     | 630,279       |    | 270,701                |
| Construction in progress   |    | 334,091                |             | 300,889     |     | 030,279       |    | 270,701                |
| Total capital assets not being depreciated   |    | 10,123,139             |             | 1,089,089   |     | 630,279       |    | 10,581,949             |
| Other capital assets being depreciated:  |    |                        |             |             |     |               |    |                        |
| Buildings  |    | 229,054,482            |             | 630,279     |     | 188,330       |    | 229,496,431            |
| Equipment  |    | 12,188,199             |             | 251,741     |     | 44,856        |    | 12,395,084             |
| Total other capital assets   |    | 241,242,681            |             | 882,020     |     | 233,186       |    | 241,891,515            |
| Total capital assets   |    | 251,365,820            |             | 1,971,109   |     | 863,465       |    | 252,473,464            |
| Accumulated depreciation:  |    |                        |             |             |     | <del></del>   |    |                        |
| Buildings  |    | 28,437,959             |             | 7,697,856   |     | * · · · · · _ |    | 36,135,815             |
| Equipment  |    | 4,548,713              |             | 807,919     |     | 91,886        |    | 5,264,746              |
| in the state of th |    | 1,310,713              |             | 507,515     |     | 31,000        |    |                        |
| Total accumulated depreciation   |    | 32,986,672             |             | 8,505,775   |     | :- 91,886     |    | 41,400,561             |
| Book value - depreciable capital assets  |    | 208,256,009            |             | (7,623,755) |     | 141,300       |    | 200,490,954            |
| Governmental activities capital assets, net  | \$ | 218,379,148            | \$          | (6,534,666) | \$  | 771,579       | \$ | 211,072,903            |
| Governmental Activities Depreciation Expense   |    |                        |             |             |     |               |    | ,                      |
| Instructional services   |    |                        | \$          | 7,064,475   |     | <b>.</b> .    |    |                        |
| Pupil services   |    |                        |             | 494,365     |     |               |    |                        |
| Instructional staff support services   |    |                        |             | 16,953      |     | 1 Police      |    |                        |
| General administration   |    |                        |             | 6,670       |     |               |    |                        |
| School administration  |    |                        |             | 200,443     |     | -2            |    |                        |
| Business supporting services   |    |                        |             | 56,859      |     | 2010          |    |                        |
| Operation and maintenance  |    |                        |             | 78,758      |     |               |    |                        |
| Pupil Transportation   |    |                        |             | 403,073     |     |               |    |                        |
| Central supporting services  |    |                        |             | 184,179     |     |               |    |                        |
| Total governmental activities depreciation expense   |    |                        | <del></del> | 8,505,775   |     |               |    |                        |
| <u> </u>   |    | Balance                |             |             |     | Deductions    |    | Balance                |
| Business-type activities:  | _  | 7/1/2010               | -           | Additions   |     | Deductions    |    | 6/30/2011              |
| Other capital assets:  |    |                        |             |             |     |               |    |                        |
| Machinery and equipment  | \$ | 467,451                | \$          | 13,259      | \$  | 104,215       | \$ | 376,495                |
|  | •  |                        | -           | 3 2         | -   | ,             | ·  | - 3                    |
| Accumulated depreciation:  |    |                        |             |             |     |               |    |                        |
| Machinery and equipment  |    | 298,073                | _           | 36,376      |     | 104,215       |    | 230,234                |
| Business-type activities capital assets, net   | \$ | 169,378                | \$          | (23,117)    | \$  | -             | \$ | 146,261                |

| Component Units Capital Assets   | Balance<br>7/1/2010             | Additions        | Deductions                            | Balance 6/30/2011                 |
|--|---------------------------------|------------------|---------------------------------------|-----------------------------------|
| Eagle Ridge Academy Capital assets not being depreciated: Land Construction in progress  | \$ .50,000                      | \$               | .\$                                   | \$ 50,000                         |
| Total capital assets not being depreciated   | 50,000                          | <u>.</u>         | _                                     | 50,000                            |
| Capital assets being depreciated: Buildings and Improvements Vehicles and equipment  | 9,031,412                       | -                | -                                     | 9,031,412-                        |
| Total capital assets being depreciated Less accumulated depreciation   | 9,031,412<br>482,586            | 180,628          | -                                     | 9,031,412<br>663,214              |
| Net Eagle Ridge Academy  | 8,598,826                       | (180,628)        |                                       | 8,418,198                         |
| Bromley East Charter School: Capital assets not being depreciated: Land  | 144,120                         | ·                |                                       | 144,120                           |
| Total capital assets not being depreciated   | 144,120                         | _                |                                       | 144,120                           |
| Capital assets being depreciated: Buildings Vehicles and equipment Building improvements   | 9,375,323<br>145,633<br>100,785 | 5,724            | · · · · · · · · · · · · · · · · · · · | 9,375,323<br>151,357<br>100,785   |
| Total capital assets being depreciated  Less accumulated depreciation  | 9,621,741<br>1,683,266          | 5,724<br>213,923 | -                                     | 9,627,465<br>1,897,189            |
| Net Bromley East Charter School  Belle Creek Charter School: Capital assets being depreciated: Buildings and Improvements Vehicles | 7,419,195<br>101,481            | (208,199)        |                                       | 7,874,396<br>7,419,195<br>101,481 |
| Total capital assets being depreciated  Less accumulated depreciation  | 7,520,676<br>1,157,372          | 204,476          | -                                     | 7,520,676<br>1,361,848            |
| Net Belle Creek Charter School   | 6,363,304                       | (204,476)        | -                                     | 6,158,828                         |
| Total component unit capital assets  | 26,367,949                      | 5,724            | -                                     | 26,373,673                        |
| Total component unit accumulated depreciation  | 3,323,224                       | 599,027          |                                       | 3,922,251                         |
| Total component unit capital assets, net   | \$ 23,044,725                   | \$ (593,303)     | \$ -                                  | \$ 22,451,422                     |

#### 2-E. Interfund Receivables, Payables and Transfers

Interfund receivable and payable balances at June 30, 2011, consisted of the following amounts and represent charges for services or reimbursable expenses. These remaining balances resulted from the time lag between the dates that (1) interfund goods or services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting period, and (3) payments between funds are made. The School District expects to repay all interfund balances within one year.

| Receivable Fund          | _  |           | Payable Fund             | <del></del> |           |
|--------------------------|----|-----------|--------------------------|-------------|-----------|
| Governmental Grants Fund | \$ | 809,911   | General Fund             | \$          | 3,254,163 |
| Nonmajor Funds           |    | 137,045   | Nonmajor Funds           |             | 436,862   |
| Food service Fund        |    | 1,109,255 | Capital Projects Fund    | -           | 39,339    |
| Internal Service Fund    |    | 347,909   | Student Scholarship Fund |             | 2,850     |
| Debt Service Fund        |    | 79,535    |                          | • 1         |           |
| General Fund             |    | 1,249,559 |                          |             |           |
| Total                    | \$ | 3,733,214 |                          | \$          | 3,733,214 |

Interfund transfers for the year ended June 30, 2011, consisted of the following:

| <u>T</u>    | ransfers In |  |
|-------------|-------------|--|
| Nonmajor Fu |             |  |
| Pupil       |             |  |
| Activity    |             |  |
| <u>Fund</u> |             |  |
| \$          | 288,875     |  |
| \$          | 288,875     |  |
|             | Non         |  |

Transfers are used to report revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them and unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations; to segregate money for anticipated capital projects; to provide additional resources for current operations.

All School District transfers either occur on a regular basis or are consistent with the purpose of the fund making the transfer.

#### 2-F. Compensated Absences

School District policy limits the accumulation of earned employee vacation to the equivalent of 2 years earned vacation. Also, the School District grants temporary (sick, personal & bereavement, etc.) leave to all classes of employees. Unused leave balances are paid at termination. Upon termination, all certified personnel are paid at a rate of \$70.39 per day for all accumulated temporary leave days. Classified personnel are paid at a rate of \$5.64 per hour for the first 75 days; after 75 days they are paid \$6.71 per hour. Employees with more than 75 days of accrued temporary leave have the option of being paid for the excess days each June. In addition, eligible employees may elect to contract with the School District for early retirement upon terms and conditions specified by School District policy. Eligible employees may contract for early retirement benefits after twenty years of service to the School District.

#### 2-G. Long-Term Debt

Periodically, the School District issues bonds to finance the construction of its various facilities.

Combined General Obligation Building and Refunding Bonds – Series 1998 - General Obligation Building and Refunding Bonds, Series 1998, dated January 15, 1998, total issue \$9,420,000, and were issued on February 8, 1998. In addition, the bonds bear additional interest evidenced by separate, detachable registered coupons, the present value of which was \$823,813. The bonds and registered coupons were issued to make improvements to School District schools, and to refund a portion of the School District's general obligation debt for the purpose of reducing debt service requirements. The obligation refunded consisted of the School District's General Obligation Building Bonds, Series 1992, maturing in the year 2008, in the principal amount of \$2,900,000.

Interest, at a rate of 3.95% to 5.00%, is payable on the bonds each June 1 and December 1. Compound interest, at a rate of 3.85% to 4.45%, is payable on the registered coupons, each December 1. Principal on the bonds is payable on December 1, 2000, and each year thereafter to 2017. The present value at issuance of each registered coupon, along with compound interest, was fully paid on December 1, 2005. The bonds and registered coupons are general obligations of the School District, secured by the School District's full faith and credit, and shall be payable from general ad valorem taxes required to be levied, without limitation as to rate and in amounts sufficient to pay the principal of and interest on both the bonds and registered coupons, on all taxable property of the School District, except to the extent other legally available funds are applied for such purpose.

The bonds maturing on or before December 1, 2008, are not subject to redemption prior to their respective maturities. The bonds which mature on or after December 1, 2009, are subject to redemption prior to maturity, at the option of the School District, as a whole, or in part in such order of maturity as the School District shall determine at a specific redemption price, plus accrued interest to the date of redemption. The bonds maturing on December 1, 2016 are subject to mandatory sinking fund requirements.

Annual debt service requirements to maturity for the General Obligation Building and Refunding Bonds, Series 1998, including mandatory sinking fund requirements, are as follows:

| Fiscal Year<br>Ending |              |            |              |
|-----------------------|--------------|------------|--------------|
| June 30               | Principal    | Interest   | Total        |
| 2012                  | 80,000       | 69,115     | 149,115      |
| 2013                  | 90,000       | 65,140     | 155,140      |
| 2014                  | 90,000       | 60,888     | 150,888      |
| 2015                  | 95,000       | 56,494     | 151,494      |
| 2016                  | 100,000      | 51,863     | 151,863      |
| 2017                  | 105,000      | 46,994     | 151,994      |
| 2018                  | 890,000      | 22,250     | 912,250      |
| Total                 | \$ 1,450,000 | \$ 372,744 | \$ 1,822,744 |

General Obligation Bonds – Series 2001 General obligation bonds, Series 2001, dated February 15, 2001, total issue \$28,500,000, were issued on February 27, 2001. The bonds were issued for the purpose of building three new elementary schools and making improvements to the School District's schools.

Interest, at a rate of 4.00% to 5.50%, is payable at each June 1 and December 1. Principal is payable on December 1, 2001, and each year thereafter to 2021. The bonds are general obligations of the School District and shall be payable from general ad valorem taxes required to be levied, without limitation as to rate and in amounts sufficient to pay the principal of and interest on the bonds, on all taxable property of the School District, except to the extent other legally available funds are applied for such purpose.

The bonds maturing on or before December 1, 2011 are not subject to redemption prior to their respective maturity dates. The bonds maturing on or after December 1, 2012 are subject to redemption prior to maturity at the option of the School District, in whole or in part, and if in part in such order of maturity as the School District shall determine and by lot within any maturity in such manner as the Paying Agent shall determine, on December 1, 2011 and on any date thereafter, at the redemption price (expressed as a percentage of principal amount) of 100%, plus accrued interest to the redemption date.

Annual debt service requirements to maturity for the General Obligation Bonds, Series 2001, including mandatory sinking funds are as follows:

| Fiscal Year       |    |           |    |         |               |
|-------------------|----|-----------|----|---------|---------------|
| Ending<br>June 30 | 1  | Principal | İı | nterest | Total         |
| Julie 30          |    | тистрат   |    | 300,000 | <br>2 0 000   |
| 2012              |    | 215,000   |    | 4,837   | <br>219,837   |
| Total             | \$ | 215,000   | \$ | 4,837   | \$<br>219,837 |

General Obligation Refunding Bonds – Series 2002 General obligation bonds, Series 2002, dated October 15, 2002, total issue \$10,475,000, were issued on October 30, 2002. The bonds were issued to refinance a portion of the School District's general obligation debt for the purpose of reducing debt service requirements. The obligation refunded consisted of the School District's General Obligation Bonds, Series 1996C, maturing in the year 2007 and thereafter, in the principal amount of \$10,470,000.

Interest, at a rate of 2.00% to 5.00%, is payable each June 1 and December 1. Compound interest, at a rate of 1.70% to 2.00%, is payable on the Registered Coupons, each December 1. Principal is payable on December 1, 2003, and each year thereafter to 2015. The present value at issuance of each Registered Coupon, along with compound interest was fully paid on December 1, 2003. The Bonds and Registered Coupons are general obligations of the School District, and shall be payable from general ad valorem taxes required to be levied, without limitation as to rate and in amounts sufficient to pay the principal of and interest on both the Bonds and Registered Coupons, on all taxable property of the School District, except to the extent other legally available funds are applied for such purpose.

The bonds maturing on or before December 1, 2012 are not subject to redemption prior to their respective maturity dates. The bonds which mature on or after December 1, 2013 are subject to redemption prior to maturity at the option of the School District, in whole or in part in such order of maturity as the School District shall determine at a specific redemption price, plus accrued interest to the redemption date.

Annual debt service requirements to maturity for the General Obligation Refunding Bonds, Series 2002, are as follows:

| Fiscal Year<br>Ending<br>June 30 | Principal    | Interest     | Total        |
|----------------------------------|--------------|--------------|--------------|
| 2012                             | 375,000      | 356,887      | 731,887      |
| 2013                             | 395,000      | 343,413      | 738,413      |
| 2014                             | 2,135,000    | 283,125      | 2,418,125    |
| 2015                             | 2,240,000    | 173,750      | 2,413,750    |
| 2016                             | 2,355,000    | 58,875       | 2,413,875    |
| Total                            | \$ 7,500,000 | \$ 1,216,050 | \$ 8,716,050 |

General Obligation Bond Series 2004 – General Obligation Bonds, series 2004, were issued in denominations of \$5,000, dated December 15, 2004, total issue of \$49,900,000. The bonds were issued for the purpose of constructing a new high school and making improvements to the School District's schools.

Interest at a rate of 2.5 - 5.0% is payable at each June 1 and December 1. Principal is payable on December 1, 2005 and each year thereafter to 2024. The bonds are general obligations of the School District and shall be payable from general ad valorem taxes required to be levied, without limitations as to rate and in amounts sufficient to pay for the principal of and interest on the bonds, on all taxable property of the School District, except to the extent other legally available funds are applied for such purpose.

The bonds maturing on or before December 1, 2014 are not subject to redemption prior to their respective maturity dates. The bonds maturing on or after December 1, 2015 are subject to redemption prior to maturity at the option of the School District, in whole or in part, and if in part in such order of maturity as the School District shall determine and by lot within any maturity in such manner as the Paying Agent shall determine, on December 1, 2014 and on any date thereafter, at the redemption price (expressed as a percentage of principal amount) of 100%, plus accrued interest to the redemption date.

Annual debt service requirements to maturity for the General Obligation Bonds, Series 2004, are as follows:

| Fiscal Year |                  | •                |                  |
|-------------|------------------|------------------|------------------|
| Ending      |                  |                  |                  |
| June 30     | Principal        | <br>Interest     | Total            |
|             |                  |                  |                  |
| 2012        | 1,795,000        | 1,815,688        | 3,610,688        |
| 2013        | 1,850,000        | 1,751,866        | 3,601,866        |
| 2014        | 1,915,000        | 1,683,479        | 3,598,479        |
| 2015        | 1,990,000        | 1,609,448        | 3,599,448        |
| 2016        | 2,065,000        | 1,518,647        | 3,583,647        |
| 2017        | 4,640,000        | 1,351,023        | 5,991,023        |
| 2018        | 2,340,000        | 1,179,447        | 3,519,447        |
| $2019^{-}$  | 2,455,000        | 1,065,566        | 3,520,566        |
| 2020        | 2,570,000        | 952,005          | 3,522,005        |
| 2021        | 2,680,000        | 829,750          | 3,509,750        |
| 2022        | 2,815,000        | 692,375          | 3,507,375        |
| 2023        | 2,955,000        | 548,125          | 3,503,125        |
| 2024        | 3,100,000        | 396,750          | 3,496,750        |
| 2025        | 6,385,000        | <br>159,625      | <br>6,544,625    |
|             | <br>             |                  |                  |
| Total       | \$<br>39,555,000 | \$<br>15,553,794 | \$<br>55,108,794 |

Certificates of Participation Series 2005— Certificate of Participation, series 2005, were issued with denominations of \$5,000, dated December 15, 2005, total issue of \$3,775,000. The proceeds from the sale of the Certificates were used to provide funds to acquire approximately 8.61 acres of land and the buildings thereon for use by the School District as an administration building and other educational purposes. The buildings and the land constitute leased property and will be leased to the Trustee (lessee) by the School District (lessor).

Interest on the Certificates at a rate of 3.5 - 4.25% is payable at each June 15 and December 15. Principal payments are payable on December 15, 2006 and each year thereafter to 2025. The Certificates are payable solely from annually appropriated base rentals and any purchase option price paid by the School District under the lease.

The Certificates may be called for redemption, in whole, from either proceeds of general obligation bonds or other debt of the School District or moneys made available to the School District from a lease-purchase financing or refinancing with respect to the leased property, at the option of the School District, on or after December 15, 2015 at the redemption price of 100%, plus accrued interest to the redemption date.

The Certificates are subject to mandatory sinking fund redemption, prior to maturity, in part, by lot in such manner as the trustee shall determine and at a price (expressed as a percentage of principal amount) of 100%, plus accrued interest to the date of redemption, on the following dates and in the following amounts:

| Sinking Fund Redemption Date (December 15) |   | Princ | Principal Amount |  |
|--|---|-------|------------------|--|
| 2020                                       |   | \$    | 220,000          |  |
| 2021                                       | * |       | 230,000          |  |
| 2022                                       |   |       | 235,000          |  |
| 2023                                       | * |       | 245,000          |  |
| 2024                                       |   |       | 260,000          |  |
| 2025                                       | * |       | 270,000          |  |
| * Maturity                                 |   |       |                  |  |

Annual debt service requirements to maturity for the Certificates of Participation, Series 2005, are as follows:

| Fiscal Year<br>Ending June 30 | Principal    | Interest     | Total        |
|-------------------------------|--------------|--------------|--------------|
| 2012                          | 155,000      | 125,335      | 280,335      |
| 2013                          | 160,000      | 119,429      | 279,429      |
| 2014                          | 165,000      | 113,211      | 278,211      |
| 2015                          | 170,000      | 106,594      | 276,594      |
| 2016                          | 180,000      | 99,594       | 279,594      |
| 2017                          | 185,000      | 92,294       | 277,294      |
| 2018                          | 195,000      | 84,572       | 279,572      |
| 2019                          | 200,000      | 76,425       | 276,425      |
| 2020                          | 210,000      | 67,838       | 277,838      |
| 2021                          | 220,000      | 58,700       | 278,700      |
| 2022                          | 230,000      | 49,137       | 279,137      |
| 2023                          | 235,000      | 39,256       | 274,256      |
| 2024                          | 245,000      | 29,056       | 274,056      |
| 2024                          | 260,000      | 18,000       | 278,000      |
| 2025                          | 270,000      | 6,075        | 276,075      |
| Total                         | \$ 3,080,000 | \$ 1,085,516 | \$ 4,165,516 |

General Obligation Refunding Bonds Series 2006A — General obligation refunding bonds, series 2006A, were issued in denominations of \$5,000, dated February 16, 2006, total issue of \$26,500,000. The bonds were issued to refund a portion of the School District's outstanding General Obligation Bonds, Series 2001, originally issued in the aggregate principal amount of \$28,500,000. The Refunded Bonds will be called for redemption on December 1, 2011 at a redemption price of 100% of the principal amount thereof, plus accrued interest to the redemption date.

Interest at a rate of 3.5 - 5.25% is payable at each June 1 and December 1. Principal payments are payable on December 1, 2006 and each year thereafter to 2024. The bonds are general obligations of the School District and shall be payable from general ad valorem taxes required to be levied, without limitations as to rate and in amounts sufficient to pay for the principal of and interest on the bonds, on all taxable property of the School District, except to the extent other legally available funds are applied for such purpose.

The bonds maturing on or before December 1, 2016 are not subject to redemption prior to their respective maturity dates. The bonds maturing on or after December 1, 2017 are subject to redemption prior to maturity at the option of the School District, in whole or in part, and if in part in such order of maturity as the School District shall determine and by lot within any maturity in such manner as the Paying Agent shall determine, on December 1, 2016 and on any date thereafter, at the redemption price (expressed as a percentage of principal amount) of 100%, plus accrued interest to the redemption date. Annual debt service requirements to maturity for the General Obligation Refunding Bonds, Series 2006A, are as follows:

| Principal     | Interest  | Total   |
|---------------|---|---|
|               |   |   |
| 50,000        | • •   | 1,272,313   |
| 275,000       | 1,216,047   | 1,491,047   |
| 300,000       | 1,203,219   | 1,503,219   |
| 305,000       | 1,189,619   | 1,494,619   |
| 315,000       | 1,176,825   | 1,491,825   |
| 330,000       | 1,163,119   | 1,493,119   |
| 345,000       | 1,149,206   | 1,494,206   |
| 3,380,000     | 1,070,481   | 4,450,481   |
| 3,525,000     | 923,422   | 4,448,422   |
| 3,670,000     | 751,850   | 4,421,850   |
| 3,865,000     | 563,719   | 4,428,719   |
| 4,050,000     | 375,737   | 4,425,737   |
| 4,240,000     | 168,249   | 4,408,249   |
| 1,340,000     | 28,475  | 1,368,475   |
| \$ 25,990,000 | \$ 12,202,281   | \$ 38,192,281   |
|               | 50,000<br>275,000<br>300,000<br>305,000<br>315,000<br>330,000<br>345,000<br>3,380,000<br>3,525,000<br>3,670,000<br>3,865,000<br>4,050,000<br>4,240,000<br>1,340,000 | 50,000       1,222,313         275,000       1,216,047         300,000       1,203,219         305,000       1,189,619         315,000       1,176,825         330,000       1,163,119         345,000       1,149,206         3,380,000       1,070,481         3,525,000       923,422         3,670,000       751,850         3,865,000       563,719         4,050,000       375,737         4,240,000       168,249         1,340,000       28,475 |

General Obligation Refunding Bonds Series 2006B – General obligation refunding bonds, series 2006B, were issued in denominations of \$5,000, dated September 5, 2006, total issue of \$7,660,000. The bonds were issued to refund the School District's remaining outstanding General Obligation Refunding Bonds, Series 1996A, originally issued in the aggregate principal amount of \$9,660,000.

Interest at a rate of 3.5-5.25% is payable at each June 1 and December 1. Principal payments are payable on December 1, 2006 and each year thereafter to 2012. The bonds are general obligations of the School District and shall be payable from general ad valorem taxes required to be levied, without limitations as to rate and in amounts sufficient to pay for the principal of and interest on the bonds, on all taxable property of the School District, except to the extent other legally available funds are applied for such purpose.

The bonds maturing on or before December 1, 2012 are not subject to redemption prior to their respective maturity dates. Annual debt service requirements to maturity for the General Obligation Refunding Bonds, Series 2006B, are as follows:

| Fiscal Year<br>Ending |                 |              |          |    | :         |
|-----------------------|-----------------|--------------|----------|----|-----------|
| June 30               | Principal       | <del>,</del> | Interest | -  | Total     |
| 2012                  | 1,520,000       |              | 95,500   |    | 1,615,500 |
| 2013                  | <br>1,580,000   |              | 31,600   |    | 1,611,600 |
| Total                 | \$<br>3,100,000 | \$           | 127,100  | \$ | 3,227,100 |

General Obligation Bonds Series 2006C – General obligation bonds, series 2006C, were issued in denominations of \$5,000, dated December 12, 2006, issued December 20, 2006, total issue of \$74,000,000. The bonds were issued for the purpose of constructing a new elementary school, two new middle schools and to make improvements to existing School District's schools. The bond proceeds realized an original issue net premium of \$5,180,905.

Interest at a rate of 3.75 – 5.5% is payable at each June 1 and December 1. Principal payments are payable on December 1, 2008 and each year thereafter to 2026. The bonds are general obligations of the School District and shall be payable from general ad valorem taxes required to be levied, without limitations as to rate and in amounts sufficient to pay for the principal of and interest on the bonds, on all taxable property of the School District, except to the extent other legally available funds are applied for such purpose.

The bonds maturing on or before December 1, 2016 are not subject to redemption prior to their respective maturity dates. The bonds maturing on or after December 1, 2017 are subject to redemption prior to maturity at the option of the School District, in whole or in part, and if in part in such order of maturity as the School District shall determine and by lot within any maturity in such manner as the Paying Agent shall determine, on December 1, 2016 and on any date thereafter, at the redemption price (expressed as a percentage of principal amount) of 100%, plus accrued interest to the redemption date. Annual debt service requirements to maturity for the General Obligation Refunding Bonds, Series 2006C; are as follows:

| Fiscal Year<br>Ending |          |            |    |            |          |             |
|-----------------------|----------|------------|----|------------|----------|-------------|
| June 30               |          | Principal  |    | Interest   |          | Total       |
|                       |          |            |    | _          |          |             |
| 2012                  |          | 2,275,000  |    | 3,206,494  |          | 5,481,494   |
| 2013                  |          | 2,360,000  |    | 3,116,637  |          | 5,476,637   |
| 2014                  |          | 2,445,000  |    | 3,020,538  |          | 5,465,538   |
| 2015                  |          | 2,545,000  |    | 2,901,650  |          | 5,446,650   |
| 2016                  |          | 2,695,000  |    | 2,777,763  |          | 5,472,763   |
| 2017                  |          | 2,800,000  |    | 2,667,863  |          | 5,467,863   |
| 2018                  |          | 2,910,000  |    | 2,553,723  |          | 5,463,723   |
| 2019                  |          | 3,025,000  |    | 2,419,838  |          | 5,444,838   |
| 2020                  |          | 3,175,000  |    | 2,264,838  |          | 5,439,838   |
| 2021                  | •        | 3,340,000  |    | 2,114,488  |          | 5,454,488   |
| 2022                  |          | 3,480,000  |    | 1,965,213  |          | 5,445,213   |
| 2023                  |          | 3,635,000  |    | 1,796,038  |          | 5,431,038   |
| 2024                  |          | 3,820,000  |    | 1,609,663  |          | 5,429,663   |
| 2025                  |          | 4,005,000  |    | 1,434,063  |          | 5,439,063   |
| 2026                  |          | 12,265,000 |    | 1,024,335  |          | 13,289,335  |
| 2027                  |          | 12,925,000 |    | 347,360    |          | 13,272,360  |
| T-4-1                 | •        | 67 700 000 | •  | 25 220 504 | <u> </u> | 102 020 504 |
| Total                 | <u> </u> | 67,700,000 | \$ | 35,220,504 | \$       | 102,920,504 |

General Obligation Building and Refunding Bonds Series 2008 – General obligation bonds, series 2008, were issued in denominations of \$5,000, dated and issued April 2, 2008, total issue of \$18,700,000. A portion of the bonds constitutes the remaining \$15,000,000 of authorization to incur general obligation indebtedness approved at the November 7, 2006 election, and the proceeds of such bonds are expected to be used to complete the construction of two new elementary schools, two new middle schools, and making improvements to existing School District's schools that was begun with proceeds of the Series 2006C Bonds. A portion of the proceeds of the Bonds will be used to refund, in advance of maturity, \$3,555,000 in aggregate principal amount of the School District's General Obligation Building and Refunding Bonds, Series 1998 and paying costs of issuance of the Bonds. The Refunding Bonds Series 2008 total debt service of \$4,768,241 will replace the prior debt service of \$4,972,108.

Interest at a rate of 3.25 - 4% is payable at each June 1 and December 1. Principal payments are payable on December 1, 2008 and each year thereafter to 2027. The bonds are general obligations of the School District and shall be payable from general ad valorem taxes required to be levied, without limitations as to rate and in amounts sufficient to pay for the principal of and interest on the bonds, on all taxable property of the School District, except to the extent other legally available funds are applied for such purpose.

The bonds maturing on or before December 1, 2018 are not subject to redemption prior to their respective maturity dates. The bonds maturing on or after December 1, 2019 are subject to redemption prior to maturity at the option of the School District, in whole or in part, and if in part in such order of maturity as the School District shall determine and by lot within any maturity in such manner as the Paying Agent shall determine, on December 1, 2018 and on any date thereafter, at the redemption price (expressed as a percentage of principal amount) of 100%, plus accrued interest to the redemption date. Annual debt service requirements to maturity for the General Obligation Building and Refunding Bonds Series 2008, are as follows:

| Fiscal Year |                  |                  |    |            |
|-------------|------------------|------------------|----|------------|
| Ending      |                  |                  |    |            |
| June 30     | <br>Principal    | <br>Interest     |    | Total      |
|             |                  |                  |    |            |
| 2012        | 325,000          | 877,540          |    | 1,202,540  |
| 2013        | 335,000          | 866,815          |    | 1,201,815  |
| 2014        | 265,000          | 857,065          |    | 1,122,065  |
| 2015        | 275,000          | 848,290          |    | 1,123,290  |
| 2016        | 275,000          | 839,009          |    | 1,114,009  |
| 2017        | 285,000          | 828,853          |    | 1,113,853  |
| 2018        | 2,055,000        | 782,409          |    | 2,837,409  |
| 2019        | 45,000           | 740,409          |    | 785,409    |
| 2020        | 50,000           | 738,509          |    | 788,509    |
| 2021        | 50,000           | 736,446          |    | 786,446    |
| 2022        | 55,000           | 734,201          | -  | 789,201    |
| 2023        | 55,000           | 731,816          |    | 786,816    |
| 2024        | 60,000           | 729,262          |    | 789,262    |
| 2025        | 60,000           | 726,525          |    | 786,525    |
| 2026        | 65,000           | 723,594          |    | 788,594    |
| 2027        | 70,000           | 720,387          |    | 790,387    |
| 2028        | <br>13,690,000   | <br>359,362      |    | 14,049,362 |
| Total       | \$<br>18,015,000 | \$<br>12,840,492 | \$ | 30,855,492 |

Capital Leases - In June 2009, the School District entered into a capital lease agreement #3 for the acquisition of buses to be used throughout the School District. The lease terms are for thirty-six months with an annual percentage rate of 3.047%. Semi-annual payments began on June 12, 2009 and subsequent payments are due semi-annually on each June 12 and December 12, ending on June 12, 2012, at which time title to the buses passes to the School District. The School District's obligation to make annual payments under the lease is subject to annual appropriation authority as made by the Board of Education.

Annual debt service requirements to maturity for the Capital lease #3 are as follows:

| Fiscal Year Ending June 30 | P  | rincipal | ]  | nterest |             | Total   |
|----------------------------|----|----------|----|---------|-------------|---------|
| 2012                       |    | 390,790  |    | 8,953   | <del></del> | 399,743 |
| Total                      | \$ | 390,790  | \$ | 8,953   | \$          | 399,743 |

Assets under capital leases net book value totaled \$1,040,224 at June 30, 2011 as follows:

| Equipment                | \$ | 1,137,790 |
|--------------------------|----|-----------|
| Accumulated Depreciation |    | (97,566)  |
|                          | •  |           |
| . Total                  | \$ | 1,040,224 |

A summary of the above bonds, certificates and capital lease outstanding at June 30, 2011 follows:

| Bond Issuance                                   | Principal      | Interest      | Total          |
|---|----------------|---------------|----------------|
| Series 1998 general obligation refunding bonds  | 1,450,000      | 372,744 - "   | 1,822,744      |
| Series 2001 general obligation bonds            | 215,000        | 4,837         | 219,837        |
| Series 2002 general obligation refunding bonds  | 7,500,000      | 1,216,050     | 8,716,050      |
| Series 2004 general obligation bonds            | 39,555,000     | 15,553,794    | 55,108,794     |
| Series 2005 certificates of participation       | 3,080,000      | 1,085,516     | 4,165,516      |
| Series 2006A general obligation refunding bonds | 25,990,000     | 12,202,281    | 38,192,281     |
| Series 2006B general obligation refunding bonds | 3,100,000      | 127,100       | 3,227,100      |
| Series 2006C general obligation bonds           | 67,700,000     | 35,220,504    | 102,920,504    |
| Series 2008 general obligation refunding bonds  | 18,015,000     | 12,840,492    | 30,855,492     |
| Capital lease obligations                       | 390,790        | 8,953         | 399,743        |
| Total   | \$ 166,995,790 | \$ 78,632,271 | \$ 245,628,061 |

**Defeased Debt** – The School District defeased certain bonds by placing the proceeds of refunding bond issues in irrevocable escrow accounts to provide for all future debt service payments on the defeased bonds. As a result, the refunded portions of those bonds are not reported at the government-wide financial reporting level. Outstanding defeased debt at June 30, 2011:

| General Obligation Bonds               |    | Outstanding Principal Balance |  |  |
|--|----|-------------------------------|--|--|
| General Obligation Bonds - Series 2001 | \$ | 25,735,000                    |  |  |
|  | \$ | 25,735,000                    |  |  |

#### Component Unit Long-Term Debt

Belle Creek Charter School: In August 2008, the Charter School entered into a capital lease agreement with Blue Bird Financial Services in the amount of \$94,981 to purchase a bus. The agreement requires annual lease payments of \$32,956, including interest accruing at 4.15% per annum, through August, 2010. The lease was paid in full during the year ended June 30, 2011.

On June 14, 2007, the Colorado Educational and Cultural Facilities Authority (CECFA) issued \$9,200,000 Charter School Revenue Refunding Bonds, Series 2007A, and \$100,000 Taxable Charter School Revenue Bonds, Series 2007B, to advance refund CECFA's outstanding Series 2002 Bonds. Net proceeds were placed in an irrevocable trust with an escrow agent to provide for all future debt service payments of the Series 2002 bonds. As a result, the bonds are considered to be defeased and the liability has been removed from the financial statements. The outstanding balance of the defeased debt at June 30, 2011, was \$7,500,000.

Proceeds from the Series 2002 Bonds were loaned to the Education Center under a lease agreement to construct the Charter school's building. Belle Creek Charter School is obligated under a lease agreement to make monthly lease payments to the Education Center for use of the building. The Education Center is required to make equal loan payments to the Trustee, for payment of the Series 2007 bonds. Monthly principal and interest payments are due under the agreements, with interest accruing at rates ranging from 4 .00% - 5.42%. The bonds mature in March, 2037. Future debt service requirements are as follows for Belle Creek Charter School Refunding Bonds, Series 2007:

| Fiscal Year<br>Ending |              |              |               |
|-----------------------|--------------|--------------|---------------|
| June 30               | Principal    | Interest     | Total         |
|                       |              |              |               |
| 2012                  | 185,000      | 383,621      | 568,621       |
| 2013                  | 195,000      | 376,221      | 571,221       |
| 2014                  | 200,000      | 368,421      | 568,421       |
| 2015                  | 210,000      | 360,421      | 570,421       |
| 2016                  | 220,000      | 352,021      | 572,021       |
| 2017 - 2021           | 1,225,000    | 1,619,784    | 2,844,784     |
| 2022 - 2026           | 1,530,000    | 1,326,269    | 2,856,269     |
| 2027 - 2031           | 1,905,000    | 946,919      | 2,851,919     |
| 2032 - 2036           | 2,385,000    | 466,785      | 2,851,785     |
| 2037                  | 545,000      | 25,206       | 570,206       |
|                       |              |              |               |
| Total                 | \$ 8,600,000 | \$ 6,225,668 | \$ 14,825,668 |
|                       |              |              |               |

Eagle Ridge Academy: In December, 2006, the Colorado Educational and Cultural Facilities Authority (CECFA) issued \$10,195,000 Charter School revenue Bonds, Series 2006. Proceeds of the bonds were loaned to the Corporation under a mortgage and loan agreement to construct a new educational facility. The facility was previously used by another school prior to the Academy being formed in July of 2010. The Academy is obligated under a lease agreement to make monthly lease payments to the Corporation for use of the educational facilities. The Corporation is required to make equal loan payments to the Trustee for payment of the bonds. Monthly principal and interest payments are due under the agreements, with interest accruing at 6%. The bonds mature in November, 2036.

Brighton Collegiate Charter School and Corporation terminated the lease agreement effective June 30, 2010, and the charter school was released from all responsibility for future lease obligations and covenants. On July 1, 2010, the Corporation entered into a lease agreement with the successor school, Eagle Ridge Academy, whereby Eagle Ridge Academy agreed to lease the facilities under terms mentioned in the above paragraph. Future debt service requirements are as follows:

| Fiscal Year |               |               |               |
|-------------|---------------|---------------|---------------|
| Ending      |               | •             |               |
| June 30     | Principal     | Interest      | Total         |
| 2012        |               | 592,500       | 592,500       |
|             |               | •             | *             |
| 2013        | 152,177       | 583,500       | 735,677       |
| 2014        | 232,375       | 573,600       | 805,975       |
| 2015        | 242,375       | 563,100       | 805,475       |
| 2016        | 252,375       | 552,000       | 804,375       |
| 2017 - 2021 | 1,150,198     | 2,567,250     | 3,717,448     |
| 2022 - 2026 | 1,525,000     | 2,170,050     | 3,695,050     |
| 2027 - 2031 | 2,035,000     | 1,639,350     | 3,674,350     |
| 2032 - 2036 | 2,730,000     | 929,100       | 3,659,100     |
| 2037 - 2040 | 1,910,000     | 50,100        | 1,960,100     |
|             |               |               |               |
| Total       | \$ 10,229,500 | \$ 10,220,550 | \$ 20,450,050 |
|             |               |               |               |

In December 2010, the bond holders authorized the Bond Trustee to loan funds to the Academy to help cover operating expenses. This loan is payable in monthly installments of \$5,198 beginning in August 2012 through July 2015. This loan bears no interest.

Bromley East Charter School: In June, 2005, the Colorado Educational and Cultural Facilities Authority (CECFA) issued \$14,370,000 Charter School Revenue Bonds Series 2005. Proceeds of the bonds were used to refund the CECFA Charter School Revenue Bonds, Series 2000. Proceeds from the bonds were loaned to CEC under a lease agreement to purchase the Charter School's building by refunding existing debt, and to make improvements to the building. The Charter School is obligated to make monthly lease payments to CEC for use of the building. CEC is required to make equal lease payments to the Trustee, for payment of the bonds. Interest accrued at rates ranging from 3% to 5.25%. The lease matures in September 2032. Defeased Bonds in the amount of \$11,785,000 were outstanding as of June 30, 2011. Future debt service requirements are as follows:

| Fiscal Year |               |              |               |
|-------------|---------------|--------------|---------------|
| Ending      |               |              |               |
| June 30     | Principal     | Interest     | Total         |
|             |               |              |               |
| 2012        | 350,000       | 622,531      | 972,531       |
| 2013        | 360,000       | 611,219      | 971,219       |
| 2014        | 375,000       | 599,500      | 974,500       |
| 2015        | 385,000       | 586,669      | 971,669       |
| 2016        | 400,000       | 572,932      | 972,932       |
| 2017 - 2021 | 2,305,000     | 2,556,624    | 4,861,624     |
| 2022 - 2026 | 2,960,000     | 1,885,378    | 4,845,378     |
| 2027 - 2031 | 3,815,000     | 1,000,258    | 4,815,258     |
| 2032 - 2033 | 1,825,000     | 96,994       | 1,921,994     |
|             | -             |              |               |
| Total       | \$ 12,775,000 | \$ 8,532,105 | \$ 21,307,105 |
|             |               |              |               |

*Changes in Long-term Debt* - Changes in the School District's long-term obligations consisted of the following for the year ended June 30, 2011:

| Governmental Activities:                                | Outstanding<br>7/1/2010 | Additions       | <br>Reductions     | <br>Outstanding 6/30/2011 | <br>nounts Due<br>One Year |
|---|-------------------------|-----------------|--------------------|---------------------------|----------------------------|
| General obligation bonds                                | \$<br>169,920,000       | -               | \$<br>6,395,000    | \$<br>163,525,000         | \$<br>6,635,000            |
| Certificates of participation Capital lease obligations | 3,230,000<br>952,078    | -               | 150,000<br>561,288 | 3,080,000<br>390,790      | 155,000<br>390,790         |
| Bond Premium  | 7,847,480               | -               | 549,527            | 7,297,953                 | -                          |
| Deferred Amount on Refunding                            | (2,067,534)             | -               | 221,286            | (1,846,248)               | im .                       |
| Certificates of Participation Discount                  | (21,735)                | -               | 1,358              | (20,377)                  | _                          |
| Total   | \$<br>179,860,289       | <br>-           | \$<br>7,878,459    | \$<br>172,427,118         | \$<br>7,180,790            |
| Bond Issuance Costs                                     | \$<br>1,444,301         |                 | \$<br>110,458      | \$<br>1,333,843           | \$<br>4,389                |
| Early retirement obligation                             | \$<br>367,424           | \$<br>1,417,619 | \$<br>255,541      | \$<br>1,529,502           | \$<br>1,529,502 :          |
| Compensated absences                                    | 1,819,770               | 1,373,393       | <br>1,322,111      | <br>1,871,052             | <br>1,122,631              |
| Total   | \$<br>2,187,194         | \$<br>2,791,012 | \$<br>1,577,652    | \$<br>3,400,554           | <br>2,652,133              |
| Business-Type Activities:                               |                         |                 |                    |                           |                            |
| Compensated absences                                    | \$<br>62,701            | \$<br>- 43,250  | \$<br>34,002       | \$<br>71,949              | \$<br>43,169               |
| Total Business-Type Activities                          | \$<br>62,701            | \$<br>43,250    | \$<br>34,002       | \$<br>71,949              | \$<br>43,169               |

Changes in the Component Units' long-term obligations consisted of the following for the year ended June 30, 2011:

| Governmental Activities:       | . ( | Outstanding<br>7/1/2010 | Ā  | Additions | <br>Reductions  | Outstanding<br>6/30/2011 | ounts Due<br>One Year |
|--------------------------------|-----|-------------------------|----|-----------|-----------------|--------------------------|-----------------------|
| Capital Lease                  | \$  | 31,643                  | \$ | -         | \$<br>31,643    | \$<br>•                  | \$<br>-               |
| Note Payable                   |     | -                       |    | 249,500   | •               | 249,500                  | -                     |
| Loan Agreement                 |     | 1,295,008               |    | . •       | 1,295,008       | -                        |                       |
| Building Loan                  |     | 13,115,000              |    | -         | 340,000         | 12,775,000               | 350,000               |
| Premium                        |     | 647,373                 |    | -         | 29,591          | 617,782                  |                       |
| Loss on Refunding              |     | (2,393,849)             |    | -         | (109,732)       | (2,284,117)              |                       |
| Total                          | \$  | 12,695,175              | \$ | 249,500   | \$<br>1,586,510 | \$<br>11,358,165         | \$<br>350,000         |
| Business-Type Activities:      |     |                         |    |           |                 |                          |                       |
| Building Loan                  | \$  | 18,855,000              |    | -         | \$<br>275,000   | \$<br>18,580,000         | \$<br>185,000         |
| Discount                       |     | (108,008)               |    | -         | (4,909)         | (103,099)                | -                     |
| Loss on Refunding              |     | (1,367,780)             |    | -         | (62,172)        | (1,305,608)              | -                     |
| Total Business-Type Activities | \$  | 17,379,212              |    | in.       | \$<br>207,919   | \$<br>17,171,293         | \$<br>185,000         |
| Total Component Units          | \$  | 30,074,387              | \$ | 249,500   | \$<br>1,794,429 | \$<br>28,529,458         | \$<br>535,000         |

Principal and interest payments related to the School District's long-term debt are made from the debt service fund, the capital reserve fund and the growth impact fund.

The compensated absences liability is paid from the fund from which the related employees' salaries are paid. The early retirement obligations are paid from the General Fund. The significant fund that pays employees' salaries and liquidates the liability for compensated absences is the School District's General Fund.

Other – Payment of principal and interest for general obligation bonds is made from the Bond Redemption Debt Service Fund. The legal limit and debt margin as of June 30, 2011 are \$203,607,075 and \$37,002,075.

#### 2-H. Defined Benefit Pension Plan

#### Plan Description

The School District contributes to the Combined State and School Division Trust Fund (SDTF), a cost-sharing multiple-employer defined benefit pension plan administered by the Public Employees' Retirement Association of Colorado (PERA). SDTF provides retirement and disability, post-retirement annual increases, and death benefits for members or their beneficiaries. All employees of the School District are members of the SDTF. Title 24, Article 51 of the Colorado Revised Statutes (CRS), as amended, assigns the authority to establish benefit provisions to the State Legislature. PERA issues a publicly available Comprehensive Annual Financial Report that includes financial statements and required supplementary information for SDTF. That report may be obtained online at www.copera.org or by writing to Colorado PERA, 1301 Pennsylvania Street, Denver; Colorado 80203 or by calling PERA at 303-832-9550 or 1-800-759-PERA (7372).

### Funding Policy

The School District is required to contribute member and employer contributions to PERA at a rate set by statute. The contribution requirements of plan members and the School District are established under Title 24, Article 51, Part 4 of the CRS, as amended. The contribution rate for members is 8.0% and for the School District it is 10.15% of covered salary. A portion of the School District's contribution (1.02% of covered salary) is allocated for the Health Care Fund (see Note 2-I). For the year ending June 30, 2011, the rate was 10.15%. The School District is also required to pay an amortization equalization disbursement (AED) equal to 2.6% of the total payroll for the calendar year 2011 (2.2% of total payroll for the calendar year 2010, and 1.8% of total payroll for the calendar year 2009). Additionally, the School District is required to pay a supplemental amortization equalization disbursement (SAED) equal to 2.0% of the total payroll for the calendar year 2011 (1.5% of total payroll for calendar year 2010 and 1.0% for calendar year 2009). If the School District rehires a PERA retiree as an employee or under any other work arrangement, it is required to report and pay employer contributions (including the AED and SAED) on the amounts paid for the retiree. For the year ending June 30, 2011, retiree members contributions equal 8.0%. For the years ending June 30, 2011, 2010 and 2009, the School District's employer contributions to the SDTF were \$7,904,517, \$7,981,394 and \$6,694,903 respectively, equal to their required contributions for each year.

#### 2-I. Postemployment Healthcare Benefits

#### Plan Description

The School District contributes to the Health Care Trust Fund (HCTF), a cost-sharing multiple-employer healthcare trust administered by PERA. The HCTF provides a health care premium subsidy to PERA participating benefit recipients and their eligible beneficiaries. Title 24, Article 51, Part 12 of the CRS, as amended, assigns the authority to establish the HCTF benefit provisions to the State Legislature. PERA issues a publicly available Comprehensive Annual Financial Report that includes financial statements and required supplementary information for the HCTF. That report may be obtained online at www.copera.org or by writing to Colorado PERA, 1301 Pennsylvania Street, Denver, Colorado 80203 or by calling PERA at 303-832-9550 or 1-800-759-PERA (7372).

#### Funding Policy

The School District is required to contribute at a rate of 1.02% of covered salary for all PERA members as set by statute. No member contributions are required. The contribution requirements for the School District are established under Title 24,

Article 51, Part 4 of the CRS, as amended. The apportionment of the contribution to the HCTF is established under Title 24, Article 51, Section 208 of the CRS, as amended. For the years ending June 30, 2011, 2010 and 2009, the School District's employer contributions to the HCTF were \$608,612, \$615,341 and \$574,034 respectively, equal to their required contributions for each year.

#### 2-J. Defined Contribution Pension Plan

#### Plan Description

Employees of the School District who are members of the SDTF (see note 2-H) may voluntarily contribute to the Voluntary Investment Program (401(k) Plan), an Internal Revenue Code Section 401(k) defined contribution plan administered by PERA. Plan participation is voluntary, and contributions are separate from others made to PERA. Title 24, Article 51, Part 14 of the CRS, as amended, assigns the authority to establish the 401(k) Plan provisions to the State Legislature. PERA issues a publicly available Comprehensive Annual Financial Report for the 401(k) and DC Plans. That report may be obtained online at www.copera.org or by writing to Colorado PERA, 1301 Pennsylvania Street, Denver, Colorado 80203 or by calling PERA at 303-832-9550 or 1-800-759-PERA (7372). The School District does not contribute to the Voluntary Investment Program or the 401(k) defined contribution plan administered by the PERA.

#### Funding Policy

The 401(k) Plan is funded by voluntary member contributions of up to a maximum limit set by the IRS (\$16,500 for calendar years 2011 and 2010). Catch-up contributions up to \$5,500 for calendar years 2011 and 2010 were allowed for participants who attained age 50 before the close of the plan year, subject to the limitations of IRC SS 414 (v). The contribution requirements for the School District are established under Title 24, Article 51, Section 1402 of the CRS, as amended. For the years ending June 30, 2011, 2010 and 2009, the 401(k) Plan member contributions from the School District were \$532,301, \$580,901 and \$605,582 respectively.

#### 2-K. Net Assets

Net Assets on the Government-wide statement of net assets as of June 30, 2011 are as follows:

| Invested in capital assets, net of related debt:          | Governmental Activities | Business Type Activities |
|---|-------------------------|--------------------------|
| Cost of Capital Assets                                    | \$ 252,473,464          | \$ 376,495               |
| Less Accumulated Depreciation                             | (41,400,561)            | (230,234)                |
| Book Value  | 211,072,903             | 146,261                  |
| Less Capital Related Debt - Bonds                         | (163,525,000)           | , <u>.</u> <del>.</del>  |
| Less Capital Related Debt - Certificates of Participation | (3,080,000)             |                          |
| Less Capital Related Debt - Capital Lease                 | (390,790)               | <b>.</b> -               |
| Less Bond Premiums  | (7,297,953)             | <u>-</u>                 |
| Add Bond Discount   | 20,377                  |                          |
| Add Bond Deferred Amount on Refunding                     | 1,846,248               |                          |
|   | \$ 38,645,785           | \$ 146,261               |

Note 3 - Other Notes

#### 3-A. Risk Management

Self-Insurance Pool - The School District is exposed to various risks of loss related to torts, thefts or damage to, or destruction of assets; errors or omissions; workers' compensation; employee dental claims; and natural disasters. School District 27J has been a member of the Adams County BOCES Self Insurance Pool (the Pool) since its inception in 1979. The BOCES consists of 5 school districts in Adams County including Adams 1 – Mapleton, Adams 12 – Northglenn-Thornton, Adams 14 – Commerce City, Adams 50 – Westminster, and School District 27J. The Pool provides property and liability, workers' compensation, boiler and machinery, errors and omissions, and school board legal liability insurances for its member districts. Annually each district provides funding for the pool based on a pre-established amount that covers the cost of insurance, claims, operation of the Pool. Also, each district receives annual financial information on the equity interest and gains or losses. In fiscal 2011, the Brighton School District recorded an investment of \$528,489 and a loss of \$13,461. Pool members and percentage shares are as follows:

| Adams County School Districts | % Shares in Pool |
|-------------------------------|------------------|
| No. 14                        | 13.58            |
| No. 27J                       | 14.43            |
| No. 50                        | 18.67            |
| No. 1                         | 9.55             |
| No. 12                        | 43.77            |

Following is an unaudited summary of financial information for the Pool as of and for the year ended June 30, 2011:

| •                  |    | Total     | D  | istrict's Share |
|--------------------|----|-----------|----|-----------------|
| Assets             | \$ | 9,239,174 | \$ | 1,332,838       |
| Liabilities        |    | 4,383,113 |    | 804,349         |
| Equity             | \$ | 4,856,061 | \$ | 528,489         |
| Revenues           | \$ | 3,782,760 | \$ | 545,699         |
| Expenditures       |    | 3,876,072 |    | 559,160         |
| Net Income         | •  | (93,312)  |    | (13,461)        |
| Surplus, Beginning |    | 4,856,062 |    | 541,950         |
| Surplus, Ending    | \$ | 4,762,750 | \$ | 528,489         |
|                    |    |           |    |                 |

Percentage shares are as of June 30, 2011. Percentages will vary slightly from year-to-year depending upon premium allocation factors. The Pool's Board of Directors consists of one member appointed by the Board of Education of each participating school district. All members of the Pool's Board of Directors have an equal vote in the administration of the Pool's activities, are responsible for selection of management and have complete responsibility for all fiscal matters in the operation of the Pool. Separate financial statements for the Pool are available from the Adams County BOCES, 1460 W. 122<sup>nd</sup> Avenue, Suite 110, Westminster, Colorado 80234.

The School District pays annual premiums for property, liability and workers compensation coverage. In the event aggregated losses incurred by the Pool exceed amounts recoverable from reinsurance contracts and funds accumulated by the Pool, the Pool may require additional contributions from the Pool members. Any excess funds that the Pool determines are not needed for purposes of the Pool may be returned to the members pursuant to a distribution formula. The Pool, which is subjected to actuarial review and annual audit, has various levels of self-insured retentions and purchases excess insurance for amounts above the retentions for liability, property and workers' compensation coverage.

The following schedule shows the coverage for fiscal year 2011:

|                       | School District <u>Deductible</u> | Pool's Self-Insured Retention (Per Occurrence) | Excess Insurance (Per Occurrence) |
|-----------------------|-----------------------------------|--|-----------------------------------|
| Liability             | \$                                | \$150,000                                      | \$ 5,000,000                      |
| Property              | 1,000                             | 100,000  | 75,000,000                        |
| Workers' Compensation |                                   | 400,000  | Statutory                         |
| Errors and Omissions  | 5,000                             | 150,000  | 10,000,000                        |
| Boiler & Machinery    | 5,000                             | N/A  | 45,000,000                        |
| Crime                 | 5,000                             | N/A  | 1,000,000                         |

The School District is protected under the statutes of the Colorado Governmental Immunity Act to a maximum of \$150,000 per individual and \$600,000 per occurrence for liability exposure.

The School District continues to carry commercial insurance coverage for errors and omissions risks of loss and employee health. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

Dental Self-Insurance Plan - The School District maintains a dental self-insurance plan (the "Plan") for employees who elect to purchase dental insurance through the plan. The Plan is entirely funded from employee contributions. Monthly premiums are \$40.86 per month for the employee. Dependent coverage is also available. The Plan is designed to minimize the risk to the School District by designing the plan to be dependent upon employee-paid premiums for all plan expenditures. The Plan limits participant claims to \$1,500 per year and a lifetime \$2,000 per person orthodontic claim. The School District consults with Lockton Companies to annually evaluate the plan. Claims are paid by the third party administrator acting on behalf of the School District. Claims due and payable within one year equal \$8,710 and are reported in the Proprietary Funds Statement of Net Assets under current liabilities in the Governmental Activities Internal Service Fund.

| Date | Beginning of<br>Fiscal Year<br>Liability | Current Year Claims and Changes in Estimates | Claim<br>Payments | End of<br>Fiscal Year<br>Liability |
|------|--|--|-------------------|------------------------------------|
| 2009 | 14,533                                   | 645,281                                      | 636,661           | 23,153                             |
| 2010 | 23,153                                   | 684,991                                      | 696,146           | 11,998                             |
| 2011 | 11,998                                   | 620,531                                      | 623,819           | 8,710                              |

#### 3-B. Tax, Spending and Debt Limitations

In November of 1992, Colorado voters approved a State Constitutional amendment, referred to as the Taxpayer's Bill of Rights (TABOR), containing tax, spending and debt limitations on the state and local governments. TABOR limits increases in revenues and expenditures to the rate of inflation and local growth. TABOR also requires local governments to establish emergency reserves to be used only for declared emergencies. On November 3, 1998, the Brighton School District Number 27J voters approved a ballot question "for Authorization of Collection, Retention and Expenditures of Revenue in Excess of the limitations set by Section 20 of Article X of the State Constitution". This ballot issue authorized the School District to retain and expend all excess revenue in fiscal year 1997/98 and in each fiscal year thereafter. This ballot question was approved by a vote of 4,357 in favor of the question and 2,512 opposing the question. As required by the Amendment, the School District has established a reserve for emergencies of \$2,633,994 at June 30, 2011. This reserve is recorded as a restricted fund balance in the General Fund.

Belle Creek Charter School reported an emergency reserve of \$131,000 at June 30, 2011 as a restricted fund balance in the General Fund. Eagle Ridge Academy reported a reserve of \$63,000 at June 30, 2011 as a restricted fund balance in the General Fund. Bromley East Charter School reported an emergency reserve of \$149,000 at June 30, 2011 as a restricted fund balance in the General Fund. Landmark Academy Charter School reported an emergency reserve of \$161,991 at June 30, 2011 as a restricted fund balance in the General Fund. Foundations Academy Charter School reported an emergency reserve of \$155,066 at June 30, 2011 as a restricted fund balance in the General Fund.

#### 3-C. Designated For Cash-In-Lieu of Land Dedication

Pursuant to CRS 29-1-801, the School District has received land dedications or cash-in-lieu of land dedications from residential land developers to ensure that the cost of school site acquisition is borne by new residential construction and residential development. The School District entered into agreements with various cities and developers called the "Fair Contributions for Public School Sites" that restricts the use of the funds.

The following cash-in-lieu activities have been recognized in the School District's General Fund Balance – restricted for program purposes in the Governmental Funds Balance Sheet:

| Beginning balance as of July 1, 2010 | \$<br>0     |
|--------------------------------------|-------------|
| Cash received through June 30, 2011  | 6,066       |
| Cash utilized through June 30, 2011  | <br>4,400   |
|                                      | \$<br>1,666 |

#### 3-D. Contingent Liabilities

Grants – The School District participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental entities. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the School District may be required to reimburse the grantor government. As of June 30, 2011, significant amounts of grant expenditures have not been audited but the School District believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on the overall financial position of the School District.

Lease Agreements — On June 1, 2005 the School District entered into a 36-month operating lease agreement with Williams Scotsman for the use of three modular units. Under terms of the agreement, the School District made monthly rental payments through June 2008. The lease expired in fiscal year 2008 and the modulars are being rented on a month-by-month basis. Rent expense through June 30, 2011 was \$27,415.

On June 2, 2010, the School District entered into a 36-month operating lease agreement with Williams Scotsman for the use of one modular unit. Under terms of the agreement, the School District makes monthly rental payments through May, 2013. Rent expense through June 30, 2011 was \$6,600.

Litigation - The School District is not involved in any significant or potential litigation for the year ended June 30, 2011.

Stewardship, Compliance and Accountability – The School District's Other Special Programs beginning fund balance decreased by \$15,815 and the General Fund beginning fund balance increased by \$15,815. The School District transferred a facility rental Special Program balance into the General Fund's facility rental program.

At June 30, 2011, the governmental activities of Eagle Ridge Academy Charter School had deficit net assets of \$1,212,203, representing Governmental Activity expenses of \$3,098,451 exceeding revenues of \$2,465,912. At June 30, 2011, Eagle Ridge Academy's Corporation had negative net assets of (\$579,664). This negative balance is expected to be eliminated as debt service is paid. Eagle Ridge Academy's actual expenditures of the General Fund exceeded the budgeted amounts by \$593,139. This may be a violation of State statute.

Component Units Combining Statement of Net Assets beginning of year balance changed by \$1,295,010. Brighton Collegiate High School was dissolved, with net assets for the year ended June 30, 2011 equal to (\$1,874,674). Eagle Ridge Academy began fiscal year 2010 – 2011 with beginning net assets equal to (\$579,664).

Belle Creek Education Center's net assets decreased \$103,402 to a negative (\$80,131) from \$23,271. The decrease is largely attributed to depreciation and amortization of the loss on refunding the bonds. The deficit is anticipated to decrease as the debt is repaid in future years.

Construction – The School District completed multiple construction contracts during fiscal year 2011 and expended approximately \$927,000 in fiscal 2011. The remaining \$8.2 million will be expended on future construction.

### School District 27J, Colorado Notes to the Basic Financial Statements June 30, 2011

#### 3-E. Subsequent Events

Arbitrage Rebate — On December 1, 2011, the School District will pay an arbitrage rebate associated with the General Obligations Bonds Series 2006C. Based upon a May 2011 interim calculation, the \$1,006,128 arbitrage liability was booked in fiscal year 2011 in the Capital Projects Fund.

### **Required Supplementary Information**

#### School District 27J, Colorado General Fund Budgetary Comparison Schedule For the Year Ended June 30, 2011

|                                      | Original<br>Budget | Final<br>Budget |      | Actual      | Variance<br>with Final<br>Budget |                     |
|--------------------------------------|--------------------|-----------------|------|-------------|----------------------------------|---------------------|
| Revenues                             |                    |                 |      |             |                                  |                     |
| Taxes                                | \$ 24,107,796      | \$ 23,456,264   | \$   | 23,953,502  | \$                               | 497,238             |
| Intergovernmental revenue:           |                    |                 |      |             |                                  |                     |
| Vocational education                 | 450,000            | 450,000         |      | 633,100     |                                  | 183,100             |
| Special education                    | 2,000,000          | 2,056,755       |      | 2,103,579   |                                  | 46,824              |
| Transportation                       | 994,000            | 1,135,983       |      | 1,191,287   |                                  | 55,304              |
| Equalization                         | 71,949,483         | 66,982,469      |      | 67,327,287  |                                  | 344,818             |
| Operating Grants and Contributions   | -                  | 3,800,140       |      | 3,756,489   |                                  | (43,651)            |
| Investment earnings                  | 30,000             | 15,000          |      | 18,402      |                                  | 3,402               |
| Miscellaneous                        | 1,992,500          | 2,042,500       |      | 2,370,925   |                                  | 328,425             |
| Total Revenues                       | 101,523,779        | 99,939,111      | . —— | 101,354,571 |                                  | 1,415,460           |
| 12 14                                |                    |                 |      |             |                                  |                     |
| Expenditures Current:                |                    |                 |      |             |                                  |                     |
| Instructional services               | 47,582,050         | 47,596,040      |      | 45,134,838  |                                  | 2,461,202           |
| Supporting services                  | 47,382,030         | 47,390,040      |      | 43,134,636  |                                  | 2,401,202           |
| Pupil services                       | 3,823,137          | 4,009,065       |      | 3,983,465   |                                  | 25,600              |
| Instructional staff                  | 2,041,350          | 2,119,583       |      | 1,892,741   |                                  | 226,842             |
| General administration               | 1,356,456          | 1,199,721       |      | 1,061,277   |                                  | 138,444             |
| School administration                | 5,868,416          | 5,773,743       |      | 5,576,716   |                                  | 197,027             |
|                                      |                    | 8,529,812       |      |             |                                  | 488,994             |
| Operations and maintenance           | 8,106,804          |                 |      | 8,040,818   |                                  | ,                   |
| Pupil transportation                 | 3,722,482          | 3,632,875       |      | 4,326,440   |                                  | (693,565)<br>49,179 |
| Business supporting services         | 949,740            | 976,677         |      | 927,498     |                                  | ,                   |
| Central supporting services          | 5,758,869          | 5,904,531       |      | 3,861,719   |                                  | 2,042,812           |
| Community services                   | 218,800            | 218,800         |      | 191,453     |                                  | 27,347              |
| Contingency Reserves                 | 7,652,736          | 6,134,869       |      | 215 220     |                                  | 6,134,869           |
| Capital Outlay                       | 44,500             | 85,564          |      | 215,330     |                                  | (129,766)           |
| Debt Service:                        | 1.012.000          | 1.012.000       |      | (21 210     |                                  | 200 701             |
| Principal Retirement                 | 1,012,009          | 1,012,009       |      | 621,218     |                                  | 390,791             |
| Interest                             | 161,928            | 161,928         |      | 152,976     |                                  | 8,952               |
| Fiscal charges                       | **                 | -               |      | 2,529       |                                  | (2,529)             |
| Intergovernmental                    | 15 455 600         | 15 606 001      |      | 17 572 744  |                                  | 100.077             |
| Charter schools                      | 17,477,623         | 17,695,821      | -    | 17,573,744  | _                                | 122,077             |
| Total Expenditures                   | 105,776,900        | 105,051,038     |      | 93,562,762  |                                  | 11,488,276          |
| Excess Of Revenues Over Expenditures | (4,253,121)        | (5,111,927)     |      | 7,791,809   |                                  | 12,903,736          |
| Other Financing Sources (Uses)       |                    |                 |      |             |                                  |                     |
| Transfers in                         | _                  | _               |      |             |                                  | -                   |
| Transfers out                        | (254,600)          | (400,000)       |      | (288,875)   |                                  | 111,125             |
| Net Change in Fund Balances          | \$ (4,507,721)     | \$ (5,511,927)  |      | 7,502,934   | \$                               | 13,014,861          |
| Fund Balances Beginning of Year      |                    |                 |      | 5,511,927   |                                  |                     |
| Fund Balances End of Year            |                    |                 | \$   | 13,014,861  |                                  |                     |

#### School District 27J, Colorado Government Designated Purpose Grants Fund Budgetary Comparison Schedule For the Year Ended June 30, 2011

|                                 | Original Final<br>Budget Budget |              | Actual       | Variance<br>with Final<br>Budget |  |  |
|---------------------------------|---------------------------------|--------------|--------------|----------------------------------|--|--|
| Revenues                        |                                 |              |              |                                  |  |  |
| Intergovernmental:              |                                 |              |              |                                  |  |  |
| Federal grants                  | \$ 6,500,000                    | \$ 6,500,000 | \$ 5,614,914 | \$ (885,086)                     |  |  |
| State grants                    | 1,200,000                       | 1,200,000    | 861,752      | (338,248)                        |  |  |
| Local Grants                    | 300,000                         | 300,000      | 1,964,178    | 1,664,178                        |  |  |
| Total Revenues                  | 8,000,000                       | 8,000,000    | 8,440,844    | 440,844                          |  |  |
| Expenditures                    |                                 |              |              |                                  |  |  |
| Current:                        |                                 |              |              |                                  |  |  |
| Instructional services          | 4,000,000                       | 4,000,000    | 3,543,791    | 456,209                          |  |  |
| Supporting services             |                                 |              |              | . 5                              |  |  |
| Pupil services                  | 1,875,000                       | 1,875,000    | 1,476,857    | 398,143                          |  |  |
| Instructional staff             | 500,000                         | 500,000      | 379,442      | 120,558                          |  |  |
| School administration           | 300,000                         | 300,000      | 191,663      | 108,337                          |  |  |
| Pupil transportation            | 50,000                          | 50,000       | 26,928       | 23,072                           |  |  |
| Business supporting services    | 600,000                         | 600,000      | 358,788      | 241,212                          |  |  |
| Community services              | 75,000                          | 75,000       | 39,627       | •                                |  |  |
| Capital Outlay                  | 600,000                         | 600,000      | 458,111      | 141,889                          |  |  |
| Total Expenditures              | 8,000,000                       | 8,000,000    | 6,475,207    | 1,524,793                        |  |  |
| Net Change in Fund Balances     | \$ -                            | \$ -         | 1,965,637    | \$ 1,965,637                     |  |  |
| Fund Balances Beginning of Year |                                 |              | <u> </u>     | er 1 1 E                         |  |  |
| Fund Balances End of Year       |                                 |              | \$ 1,965,637 |                                  |  |  |

#### Brighton School District 27J, Colorado Notes to Required Supplementary Information For the Year Ended June 30, 2011

#### Note 1 - Stewardship, Compliance and Accountability

**Budgetary Information** – Budgets are required by state law for all funds. By June 1, the Superintendent submits to the Board of Education a proposed budget for all funds for the fiscal year commencing the following July 1. The budget includes proposed expenditures and the means of financing them. Public hearings are conducted by the Board of Education to obtain taxpayer comments. The budget must be adopted by formal resolution prior to June 30, although it may be subsequently revised by January 31.

Expenditures may not legally exceed appropriations at the fund level. Authorization to transfer budgeted amounts between departments, within any fund and the reallocation of budget line items within any department or within any fund rests with the Superintendent of Schools. Revisions that alter the total expenditures of any fund must be approved by the Board of Education. Appropriations are based on total resources expected to be available in each budget year, including reserves as established by the Board of Education. Variances between budget and actual are the result from the non-expenditure of reserves, nonoccurrence of anticipated events, scheduling of capital projects and normal operating variances.

Budgets for all fund types are adopted on a basis consistent with generally accepted accounting principles (GAAP). Budgeted amounts reported in the accompanying financial statements are as originally adopted and as amended by the Superintendent of Schools and/or the Board of Education throughout the year.

#### Supplementary Information Combining and Individual Fund Financial Statements and Schedules

The Combining and Individual Fund Financial Statements represent the second level of financial reporting for the District. These financial statements present more detailed information for the individual funds in a format that segregates information by fund type. For those fund types with a single fund, individual fund financial statements are presented.

#### Non-Major Governmental Funds

#### Special Revenue Funds:

Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

<u>Growth Impact Fund</u> - This fund accounts for the revenues received from the City and County of Denver, Colorado as the result of an annexation by Denver of land previously within the School District boundaries.

<u>Pupil Activity Fund</u> — This fund accounts for financial transactions of all school activity funds in the District. Revenues are those raised by clubs and/or school building support groups. Expenditures are for school activity functions.

Other Special Programs Fund - This fund accounts for all revenues and costs of providing day care to people who live within the District. This fund also accounts for the Detention Center school. The Brighton School District provides this program for the Adams County Detention Center. All other school districts that make up the catchment area for the center are billed an amount in proportion to their number of students. Also included are the district print shop, and the summer school programs.

#### **Major Governmental Funds**

<u>Capital Projects Fund</u> - This fund accounts for bond proceeds and other revenues used for the construction and acquisition of major capital facilities.

<u>Debt Service Fund</u> - This fund accounts for the accumulated resources (normally property taxes) used to retire principal and interest on general long-term debt.

#### School District 27J, Colorado Combining Balance Sheet Nonmajor Governmental Funds June 30, 2011

|                                     |    | Growth<br>Impact |    | Pupil<br>Activity |    | Other<br>Special<br>Programs |     | Nonmajor<br>overnmental<br>Funds |
|-------------------------------------|----|------------------|----|-------------------|----|------------------------------|-----|----------------------------------|
| Assets                              | •  | 500 450          | •  | 1 441 420         | ٥  |                              | æ   | 1.071.007                        |
| Cash and investments                | \$ | 520,458          | \$ | 1,441,438         | \$ | -                            | \$  | 1,961,896                        |
| Receivables: Accounts               |    | _                |    | 1,559             |    | 15,384                       |     | 16,943                           |
| Interfund receivable                |    | _                |    | 1,557             |    | 137,045                      |     | 137,045                          |
| interfund receivable                |    |                  |    |                   |    | 157,045                      |     | 157,015                          |
| Total Assets                        |    | 520,458          |    | 1,442,997         |    | 152,429                      |     | 2,115,884                        |
| Liabilities and Fund Balances       |    |                  |    |                   |    |                              |     |                                  |
| Liabilities                         |    |                  |    |                   |    |                              |     |                                  |
| Accounts payable                    |    | 61               |    | 42,627            |    | 1,138                        |     | 43,826                           |
| Accrued salary and benefits         |    | 41               |    | 10,200            |    | 83,700                       |     | 93,941                           |
| Interfund payable                   |    | 93,834           | ·  | 343,028           |    | - ' -                        |     | 436,862                          |
| Total Liabilities                   |    | 93,936           |    | 395,855           |    | 84,838                       |     | 574,629                          |
| Fund Balances                       |    |                  |    |                   |    |                              |     |                                  |
| Committed, reported in:             |    |                  |    |                   |    |                              |     |                                  |
| Nonmajor Governmental Funds         |    | 426,522          |    | 1,047,142         |    | 67,591                       |     | 1,541,255                        |
| Total Fund Balances                 |    | 426,522          |    | 1,047,142         |    | 67,591                       |     | 1,541,255                        |
| Total Liabilities and Fund Balances | \$ | 520,458          | \$ | 1,442,997         | \$ | 152,429                      | \$_ | 2,115,884                        |

# School District 27J, Colorado Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Governmental Funds For the Year Ended June 30, 2011

|                                      |         | Growth<br>Impact |     | Pupil Activity |    | Other<br>Special<br>Programs |                | Nonmajor<br>Governmental<br>Funds |  |
|--------------------------------------|---------|------------------|-----|----------------|----|------------------------------|----------------|-----------------------------------|--|
| Revenues                             |         |                  |     |                |    |                              |                |                                   |  |
| Intergovernmental revenue:           | ab.     |                  | dr. | 2.002.402      | e. |                              | ď              | 2.002.402                         |  |
| Pupil activities                     | \$      | -                | \$  | 3,083,493      | \$ | 1 224 200                    | \$             | 3,083,493                         |  |
| Charges for services                 |         | 20.000           |     | -              |    | 1,334,399                    |                | 1,334,399                         |  |
| Miscellaneous                        |         | 39,008           |     |                |    |                              |                | 39,008                            |  |
| Total Revenues                       | · ·     | 39,008           |     | 3,083,493      |    | 1,334,399                    |                | 4,456,900                         |  |
| Expenditures                         |         |                  |     |                |    |                              |                |                                   |  |
| Current:                             |         |                  |     |                |    |                              |                |                                   |  |
| Business supporting services         |         | 153,462          |     | -              |    | -                            |                | 153,462                           |  |
| Community services                   |         | <u>-</u>         |     | _              |    | 1,521,176                    |                | 1,521,176                         |  |
| Pupil activities                     |         | _                |     | 3,262,241      |    | -                            |                | 3,262,241                         |  |
| Debt Service                         |         |                  |     |                |    |                              |                |                                   |  |
| Principal payment                    |         | 92,069           |     | _              |    | -                            |                | 92,069                            |  |
| Interest and fiscal charges          | · · · · | 1,328            |     |                |    |                              | ±              | 1,328                             |  |
| Total Expenditures                   |         | 246,859          |     | 3,262,241      |    | 1,521,176                    |                | 5,030,276                         |  |
| Excess of Revenues Over              |         |                  |     |                | ŧ  |                              |                |                                   |  |
| (Under) Expenditures                 |         | (207,851)        |     | (178,748)      |    | (186,777)                    |                | (573,376)                         |  |
| Other Financing Sources (Uses)       |         |                  |     |                | :  |                              | -              | .v. to .                          |  |
| Transfers in (out)                   |         |                  |     | 288,875        |    |                              |                | 288,875                           |  |
| Total Other Financing Sources (Uses) |         | -                |     | 288,875        |    | <u>-</u>                     |                | 288,875                           |  |
| Net Change in Fund Balances          |         | (207,851)        |     | 110,127        |    | (186,777)                    |                | (284,501)                         |  |
| Fund Balances Beginning of Year      |         | 634,373          |     | 937,015        |    | -254,368                     |                | 1,825,756                         |  |
| Fund Balances End of Year            | \$      | 426,522          | \$  | 1,047,142      | \$ | 67,591                       | · <b>\$</b> -: | 1,541,255                         |  |

#### School District 27J, Colorado Growth Impact Fund Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget to Actual For the Year Ended June 30, 2011

|  |             | Original<br>Budget | Final<br>Budget | Actual        | Variance<br>with Final<br>Budget   |         |  |
|--|-------------|--------------------|-----------------|---------------|--|---------|--|
| Revenues   | \ <u>\</u>  |                    |                 |               |  |         |  |
| Investment earnings  | \$          | 2,000              | \$<br>2,000     | \$<br>1,047   | \$   | (953)   |  |
| Miscellaneous  |             | 37,000             | <br>37,000      | <br>37,961    |  | 961     |  |
| Total Revenues   | <del></del> | 39,000             | <br>39,000      | <br>39,008    | <del>Linear and the control of the contr</del> | 8       |  |
| Expenditures   |             |                    |                 |               |  |         |  |
| Current:   |             |                    |                 |               |  |         |  |
| Supporting services  |             | 152,000            | 152,000         | 153,462       | -  | (1,462) |  |
| Debt Service   |             |                    | 0.5.0.40        | 22.00         |  |         |  |
| Principal  |             | 92,069             | 92,069          | 92,069        |  | -       |  |
| Interest and fiscal charges                                  |             | 1,328              | 1,328           | - 1,328       |  | -       |  |
| Contingency  |             | 417,630            | <br>427,976     | <br>. "=: -   |  | 427,976 |  |
| Total Expenditures   |             | 663,027            | <br>673,373     | <br>246,859   |  | 426,514 |  |
| Excess (Deficiency) of Revenues<br>Over (Under) Expenditures |             | (624,027)          | <br>(634,373)   | <br>(207,851) |  | 426,522 |  |
| Net Change in Fund Balances                                  | \$          | (624,027)          | \$<br>(634,373) | (207,851)     | \$   | 426,522 |  |
| Fund Balances Beginning of Year                              |             |                    |                 | <br>634,373   |  |         |  |
| Fund Balances End of Year                                    |             |                    |                 | \$<br>426,522 |  |         |  |

#### School District 27J, Colorado Pupil Activity Fund Budgetary Comparison Schedule For the Year Ended June 30, 2011

|   | Original<br>Budget | Final<br>Budget         | Actual       | Variance<br>with Final<br>Budget |
|---|--------------------|-------------------------|--------------|----------------------------------|
| Revenues  | <b>A A COO COO</b> | Φ α α α α α α α α α α α | Φ 2.002.402  | Φ 02.402                         |
| Pupil activities  | \$ 3,000,000       | \$ 3,000,000            | \$ 3,083,493 | \$ 83,493                        |
| Total Revenues  | 3,000,000          | 3,000,000               | 3,083,493    | 83,493                           |
| Expenditures  |                    |                         |              |                                  |
| Current:  |                    |                         |              | -                                |
| Pupil activities  | 4,172,695          | 4,337,015               | 3,262,241    | 1,074,774                        |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | (1,172,695)        | (1,337,015)             | (178,748)    | 1,158,267                        |
| Other Financing Sources                                   |                    |                         | -<br>-       |                                  |
| Transfers in  | 254,600            | 400,000                 | 288,875      | (111,125)                        |
| Net Change in Fund Balances                               | \$ (918,095)       | \$ (937,015)            | * 110,127    | \$ 1,047,142                     |
| Fund Balances Beginning of Year                           | ••                 |                         | 937,015      |                                  |
| Fund Balances End of Year                                 |                    |                         | \$ 1,047,142 |                                  |

#### School District 27J, Colorado Other Special Programs Fund Budgetary Comparison Schedule For the Year Ended June 30, 2011

|   | Original<br>Budget |           | Final<br>Budget |           | Actual |           | Variance<br>with Final<br>Budget |           |
|---|--------------------|-----------|-----------------|-----------|--------|-----------|----------------------------------|-----------|
| Revenues Charges for services                             | \$                 | 1,571,520 | \$              | 1,571,520 | \$     | 1,334,399 | \$                               | (237,121) |
| Expenditures Current: Community services                  |                    | 2,076,945 |                 | 1,825,888 |        | 1,521,176 |                                  | 304,712   |
| Excess (Deficiency) of Revenues Over (Under) Expenditures |                    | (505,425) |                 | (254,368) |        | (186,777) |                                  | 67,591    |
| Net Change in Fund Balances                               | \$                 | (505,425) | \$              | (254,368) |        | (186,777) | \$                               | 67,591    |
| Fund Balances Beginning of Year                           |                    |           |                 |           |        | 254,368   |                                  |           |
| Fund Balances End of Year                                 |                    |           |                 | -         | \$     | 67,591    |                                  |           |

#### School District 27J, Colorado Capital Projects Fund Budgetary Comparison Schedule For the Year Ended June 30, 2011

|   | Original Final<br>Budget Budget |             | Actual          |    | Variance<br>with Final<br>Budget |         |             |
|---|---------------------------------|-------------|-----------------|----|----------------------------------|---------|-------------|
| Revenues Investment earnings                                | \$                              | 35,000      | \$<br>35,000    | \$ | 70,414                           | . \$    | 35,414      |
| Total Revenues  |                                 | 35,000      | 35,000          |    | 70,414                           |         | 35,414      |
| Expenditures Capital Outlay: Building fund                  | Mark                            | 9,822,915   | 9,155,183       |    | 1,935,364                        |         | 7,219,819   |
| Total Expenditures  |                                 | 9,822,915   | 9,155,183       |    | 1,935,364                        | 10.     | 7,219,819   |
| Excess (Deficiency) of Revenues<br>Over(Under) Expenditures |                                 | (9,787,915) | (9,120,183)     |    | (1,864,950)                      |         | 7,255,233   |
| Net Change in Fund Balances                                 | \$                              | (9,787,915) | <br>(9,120,183) |    | (1,864,950)                      | -\$-    | (7,255,233) |
| Fund Balances Beginning of Year                             |                                 |             |                 |    | 9,120,183                        | , s *** |             |
| Fund Balances End of Year                                   |                                 | ·           |                 | \$ | 7,255,233                        | **      |             |

#### School District 27J, Colorado Debt Service Fund Budgetary Comparison Schedule For the Year Ended June 30, 2011

|                                 | Original<br>Budget | Final<br>Budget | Actual   | Variance<br>with Final<br>Budget |
|---------------------------------|--------------------|-----------------|--|----------------------------------|
| Revenues                        |                    |                 | <b>*</b> • • • • • • • • • • • • • • • • • • • |                                  |
| Property taxes                  | \$ 14,322,631      | \$ 14,322,631   | \$ 14,377,892                                  | \$ 55,261                        |
| Investment earnings             | 30,000             | 30,000          | 782  | (29,218)                         |
| Total Revenues                  | 14,352,631         | 14,352,631      | 14,378,674                                     | 26,043                           |
| Expenditures                    |                    |                 | . **   |                                  |
| Debt service:                   |                    |                 |  |                                  |
| Principal retirement            | 6,395,000          | 6,395,000       | 6,395,000                                      | -                                |
| Interest                        | 7,893,083          | 7,893,083       | 7,893,082                                      | 10                               |
| Fiscal charges                  | 50,000             | 50,000          | 4,250  | 45,750                           |
| Contingency                     | 10,841,287         | 11,506,722      |  | 11,506,722                       |
| Total Expenditures              | 25,179,370         | 25,844,805      | 14,292,332                                     | 11,552,473                       |
| Excess (Deficiency) of Revenues |                    |                 |  |                                  |
| Over(Under) Expenditures        | (10,826,739)       | (11,492,174)    | 86,342   | - 11,578,516                     |
| Net Change in Fund Balances     | \$(10,826,739)     | \$(11,492,174)  | 86,342   | \$ 11,578,516                    |
| Fund Balances Beginning of Year |                    |                 | 11,492,174                                     |                                  |
| Fund Balances End of Year       |                    |                 | \$ 11,578,516                                  |                                  |

#### **Proprietary Funds**

Proprietary Funds - Proprietary fund reporting focuses on the determination of operating income, changes in net assets, financial position and cash flows. The School District's proprietary funds are classified as enterprise funds and internal service funds.

<u>Non - Major Enterprise Fund</u> - The food service fund accounts for all financial activity associated with the School District's food service program.

Internal Service Fund - The internal service fund accounts for the District's self-insured dental plan.

<u>Fiduciary Fund</u> - The School District's fiduciary fund provides scholarships to students and is classified as a private purpose trust fund.

#### School District 27J, Colorado Food Service Fund Budgetary Comparison Schedule For the Year Ended June 30, 2011

|                              | Original<br>Budget | Final<br>Budget | Actual        | Variance<br>with Final<br>Budget |
|------------------------------|--------------------|-----------------|---------------|----------------------------------|
| Revenues                     |                    |                 |               |                                  |
| Student Lunches              | 1,678,365          | 1,678,365       | \$ 1,575,143  | \$ (103,222)                     |
| State Match                  | 90,628             | 90,628          | 77,544        | (13,084)                         |
| Federal Sources:             |                    |                 |               |                                  |
| School Lunches               | 1,726,084          | 1,726,084       | 1,789,892     | 63,808                           |
| Breakfast Program            | 326,993            | 326,993         | 380,105       | 53,112                           |
| Fruit and Vegetable Program  | _                  | -               | 6,277         | 6,277                            |
| Summer Program               | 37,100             | 37,100          | 49,470        | 12,370                           |
| Commodity Donations          | 232,933            | 232,933         | 350,414       | 117,481                          |
| Total Revenues               | 4,092,103          | 4,092,103       | 4,228,845     | 136,742                          |
| Expenses                     |                    |                 |               |                                  |
| Salaries                     | 1,447,557          | 1,447,557       | 1,383,275     | 64,282                           |
| Benefits                     | 355,799            | 355,799         | 337,350       | 18,449                           |
| Purchased Services           | 82,595             | 82,595          | 91,240        | (8,645)                          |
| Food and Milk                | 1,877,972          | 1,877,972       | 1,861,183     | 16,789                           |
| General and Office Supplies  | 228,293            | 228,293         | _ 183,354     | 44,939                           |
| Depreciation                 | 27,675             | 27,675          | 36,376        | (8,701)                          |
| Indirect costs               | 400,000            | 400,000         | 434,603       | (34,603)                         |
| Contingency                  | 1,117,072          | 1,133,908       | · · · · -     | 1,133,908                        |
| Total Expenses               | 5,536,963          | 5,553,799       | 4,327,381     | 1,226,418                        |
| Net Income (Loss)            | \$ (1,444,860)     | \$ (1,461,696)  | (98,536)      | \$ 1,363,160                     |
| Net Assets Beginning of Year |                    |                 | 1,461,696     |                                  |
| Net Assets End of Year       |                    |                 | \$ -1,363,160 |                                  |

#### School District 27J, Colorado Risk Management Fund Budgetary Comparison Schedule For the Year Ended June 30, 2011

|                                | Original Final<br>Budget Budget Actual |              | Variance<br>with Final<br>Budget |              |
|--------------------------------|--|--------------|----------------------------------|--------------|
| Revenues                       |  |              |                                  |              |
| Charges for Services           |  |              |                                  | * ****       |
| Dental insurance premiums      | \$ 800,000                             | \$ 800,000   | \$ 693,326                       | \$ (106,674) |
| Total Revenues                 | 800,000                                | 800,000      | 693,326                          | (106,674)    |
| Expenses                       |  |              |                                  |              |
| Dental insurance claims        | 750,000                                | 750,000      | 620,531                          | 129,469      |
| Contingency                    | 293,880                                | 321,323      |                                  | 321,323      |
| Total Expenses                 | 1,043,880                              | 1,071,323    | 620,531                          | 450,792      |
| Income (Loss), Budgetary Basis | (243,880)                              | (271,323)    | 72,795                           | 344,118      |
| Change in Net Assets           | \$ (243,880)                           | \$ (271,323) | 72,795                           | \$ 344,118   |
| Net Assets Beginning of Year   |  |              | 271,323                          |              |
| Net Assets End of Year         | •                                      |              | \$ 344,118                       |              |

# School District 27J, Colorado Schedule of Changes in Net Assets - Budget to Actual (Private Trust) Student Scholarship Fund For the Year Ended June 30, 2011

|                                    |          | Original<br>Budget |         | Final<br>Budget |    | Actual  |        | Variance<br>with Final<br>Budget |  |  |
|------------------------------------|----------|--------------------|---------|-----------------|----|---------|--------|----------------------------------|--|--|
| Additions                          |          | <b>#</b> 0.5       |         | 70.5            | Φ. | 110     | Φ.     | ((12)                            |  |  |
| Investment earnings Miscellaneous  | \$       | 725<br>4,300       | \$<br>— | 725<br>4,300    | \$ | 2,012   | \$<br> | (612)<br>(2,288)                 |  |  |
| Total Additions                    |          | 5,025              |         | 5,025           |    | 2,125   |        | (2,900)                          |  |  |
| <b>Deductions</b> Support services | <u> </u> | 70,058             |         | 68,069          |    | 4,104   |        | 63,965                           |  |  |
| Total Deductions                   |          | 70,058             |         | 68,069          |    | 4,104   |        | 63,965                           |  |  |
| Change in Net Assets               | \$       | (65,033)           | \$      | (63,044)        |    | (1,979) | \$     | 61,065                           |  |  |
| Net Assets Beginning of Year       |          |                    |         | . •             |    | 63,044  |        |                                  |  |  |
| Net Assets End of Year             |          |                    |         |                 | \$ | 61,065  |        |                                  |  |  |

#### **Component Units**

The component units consist of a foundation and five charter schools: Capital Facility Fee Foundation, Bromley East Charter School, Belle Creek Charter School, Landmark Academy Charter School, Foundations Academy Charter School and Eagle Ridge Charter School.

The Foundation is a 501(c)(3) organization whose purpose is to promote and assist in the development, financing and acquisition of educational facilities and capital improvements in the school district. The Foundation consists of a nine-member board of directors and includes three representatives of contributing builders or developers, three school district representatives, and one city council representative of each city. Voluntary contributions are accepted by the Foundation and kept in foundation-managed accounts. The Board of Education makes requests for the release of Foundation funds for school construction purposes as needed. The Foundation Board determines if the request meets the requirements for disbursement of the funds.

The charter schools have separate governing boards but are dependent upon the District for the majority of their funding.

#### School District 27J, Colorado Component Units Combining Statement of Net Assets For the Year Ended June 30, 2011

|   | F           | Capital<br>Cacility<br>Fee<br>Indation |    | Bromley<br>East<br>Charter<br>School |    | Eagle Ridge<br>Academy<br>Charter<br>School |    | Belle<br>Creek<br>Charter<br>School | Foundations<br>Academy<br>Charter<br>School | A  | ndmark<br>cademy<br>Charter<br>School | _ c | Total<br>Component<br>Units |
|---|-------------|--|----|--------------------------------------|----|---|----|-------------------------------------|---|----|---------------------------------------|-----|-----------------------------|
| Assets Cash and Investments                                       | \$          | 181,226                                | \$ | 1,912,964                            | \$ | 104,884                                     | \$ | 1,684,072                           | 155,066                                     | \$ | 162,001                               | \$  | 4,200,213                   |
| Restricted Cash and Investments                                   | 2           | 161,220                                | Þ  | 1,808,890                            | -Þ | 344,600                                     | Ф  | 845,016                             | 155,000                                     | ÷  | 102,001                               | Φ   | 2,998,506                   |
| Accounts Receivable   |             | -                                      |    | 36,929                               |    | 184   |    | 33,214                              | 198,590                                     |    | 57,026                                |     | 325,943                     |
| Interest Receivable   |             | _                                      |    | 12,624                               |    | 249,500                                     |    | 22,214                              | 170,570                                     |    |                                       |     | 262,124                     |
| Prepaid Expenses  |             | _                                      |    | 9,586                                |    | 37,416                                      |    | 8,504                               | _   |    | -                                     |     | 55,506                      |
| Inventory   |             | _                                      |    | 1,391                                |    | 51,110                                      |    | -                                   | _   |    | _                                     |     | 1,391                       |
| Debt Issuance Costs   |             | _                                      |    | 349,903                              |    | 211,892                                     |    | 338,908                             | ~   |    | _                                     |     | 900,703                     |
| Deposits  |             |  |    | 1,000                                |    | 211,072                                     |    |                                     |   |    | -                                     |     | 1,000                       |
| Capital Assets:   |             | _                                      |    | 1,000                                |    |   |    |                                     |   |    |                                       |     | 1,000                       |
| Capital Assets, Not Being Depreciated                             |             | _                                      |    | 144,120                              |    | 50,000                                      |    | _                                   |   |    | _                                     |     | 194,120                     |
| Leasehold and Building Improvements                               |             | _                                      |    | 9,476,108                            |    | 9,031,412                                   |    | 6,120,835                           | _   |    | -                                     |     | 24,628,355                  |
| Vehicles  |             | _                                      |    | , 170, 100<br>-                      |    | -,021,112                                   |    | 101,481                             | _   |    | _                                     |     | 101,481                     |
| Equipment   |             | _                                      |    | 151,357                              |    |   |    | -                                   | _   |    | _                                     |     | 151,357                     |
| Less accumulated depreciation                                     |             |  |    | (1,897,189)                          |    | (663,214)                                   |    | (63,488)                            | _   |    | -                                     |     | (2,623,891)                 |
| Dess accumulated depreciation                                     |             |  |    | (1,027,102)                          |    | (005,214)                                   | _  | (00,100)                            |   |    |                                       |     | (#,0#0,0×1)                 |
| Total Assets  |             | 181,226                                |    | 12,007,683                           | _  | 9,366,674                                   |    | 9,068,542                           | 353,656                                     |    | 219,027                               |     | 31,196,808                  |
| Liabilities   |             |  |    |                                      |    |   |    |                                     |   |    |                                       |     |                             |
| Accounts Payable  |             | 2,859                                  |    | 47,886                               |    | 53,904                                      |    | 245,984                             | 177,087                                     |    | 10,869                                |     | 538,589                     |
| Accrued Liabilities   |             | -                                      |    | 65,970                               |    | 76,672                                      |    | 51,018                              | -   |    | -                                     |     | 193,660                     |
| Accrued Salaries and Benefits                                     |             | -                                      |    | 230,798                              |    | 43,881                                      |    | 178,204                             | -   |    | - '                                   |     | 452,883                     |
| Claims Payable  |             | -                                      |    | 90,283                               |    | -   |    | -                                   | -   |    |                                       |     | 90,283                      |
| Deferred Revenue  |             | -                                      |    | -                                    |    | 75,471                                      |    | -                                   | 21,503                                      |    | 46,167                                |     | 143,141                     |
| Accrued Interest Payable  |             | -                                      |    | 183,230                              |    | 99,449                                      |    | 111,889                             | -   |    | -                                     |     | 394,568                     |
| Noncurrent Liabilities:   |             |  |    |                                      |    |   |    |                                     |   |    |                                       |     |                             |
| Due within one year   |             | -                                      |    | 350,000                              |    |   |    | 185,000                             | -   |    | **                                    |     | 535,000                     |
| Due in more than one year   | ·           | ·                                      |    | 10,758,666                           |    | 10,229,500                                  |    | 7,006,292                           |   |    |                                       |     | 27,994,458                  |
| Total Liabilities   |             | 2,859                                  | _  | 11,726,833                           |    | 10,578,877                                  | _  | 7,778,387                           | 198,590                                     |    | 57,036                                |     | 30,342,582                  |
| Net Assets  |             |  |    |                                      |    |   |    |                                     |   |    |                                       |     |                             |
| Invested in Capital Assets Net of Related Debt<br>Restricted for: | -           | -                                      |    | (1,425,380)                          |    |   |    | (693,556)                           | -   |    | -                                     |     | (2,118,936)                 |
| Capital Projects  |             | 178,367                                |    | -                                    |    |   |    | _                                   | _   |    | _                                     |     | 178,367                     |
| Special Education   |             | -                                      |    | _                                    |    |   |    | 128,000                             | -   |    | A .                                   |     | 128,000                     |
| Building Maintenance  |             | -                                      |    | -                                    |    |   |    | 81,709                              | =   |    | w.                                    |     | 81,709                      |
| Emergencies   |             | _                                      |    | 149,000                              |    | 63,000                                      |    | 131,000                             | 155,066                                     |    | 161,991                               |     | 660,057                     |
| Debt Service  |             | -                                      |    | , -                                  |    | •   |    | 651,418                             | · .   |    | · -                                   |     | 651,418                     |
| Unrestricted  | <del></del> | <del></del>                            |    | 1,557,230                            |    | (1,275,203)                                 |    | 991,584                             |   |    | <del>-</del>                          |     | 1,273,611                   |
| Total Net Assets  | \$          | 178,367                                | \$ | 280,850                              | \$ | (1,212,203)                                 | \$ | 1,290,155                           | \$ 155,066                                  | \$ | - 161,991                             | \$  | 854,226                     |

#### School District 273, Colorado Component Units Combining Statement of Activities For the Year Ended June 30, 2011

|                                    | Capital<br>Facility<br>Fee<br>Foundation | Bromley<br>East<br>Charter<br>School | Eagle Ridge<br>Academy<br>Charter<br>School | Belle<br>Creek<br>Charter<br>School | Foundations<br>Academy<br>Charter<br>School | Landmark<br>Academy<br>Charter<br>School | Total<br>Component<br>Units |
|------------------------------------|--|--------------------------------------|---|-------------------------------------|---|--|-----------------------------|
| Revenues                           |  |                                      |   |                                     |   |  |                             |
| Intergovernmental revenue:         |  |                                      |   |                                     |   |  |                             |
| Per Pupil Operating Revenue        | \$ -                                     | \$ 5,309,640                         | \$ 1,472,319                                | \$ 4,154,034                        | \$ 2,180,727                                | \$ 3,508,215                             | \$ 16,624,935               |
| Mill Levy Override                 | -  | 40,500                               | -   | 24,750                              | 21,000                                      | 33,000                                   | 119,250                     |
| Capital Construction               | -  | -                                    | -   | 57,167                              | 349,550                                     | 562,693                                  | 969,410                     |
| Investment Earnings                | 10,197                                   | 7,519                                | 6,894                                       | 7,441                               | -   | -  | 32,051                      |
| Charges for Services               | 169,681                                  | 186,429                              | 694,411                                     | -                                   | 101,130                                     | 94,430                                   | 1,246,081                   |
| Operating Grants and Contributions | 43,776                                   | 421,046                              | 202,916                                     | 259,674                             | 199,323                                     | 94,042                                   | 1,220,777                   |
| Capital Grants and Contributions   | +  | 73,017                               | 20,263                                      | ~                                   | -   | -  | 93,280                      |
| Other                              |  | 16,893                               | 69,109                                      | 15,449                              | 1,916,066                                   | 588,720                                  | 2,606,237                   |
| Total Revenues                     | 223,654                                  | 6,055,044                            | 2,465,912                                   | 4,518,515                           | 4,767,796                                   | 4,881,100                                | 22,912,021                  |
| Expenses                           |  |                                      |   |                                     |   |  |                             |
| Current:                           |  |                                      |   |                                     |   |  |                             |
| Instruction                        | · ·                                      | 3,414,354                            | 737,717                                     | 2,512,020                           | 1,721,460                                   | 2,014,201                                | 10,399,752                  |
| Support services                   | 1,763,636                                | 1,759,586                            | 1,760,384                                   | 1,251,879                           | 2,884,697                                   | 2,837,175                                | 12,257,357                  |
| Interest on Long-term Debt         | =  | 630,432                              | 600,350                                     | +                                   | =   |  | 1,230,782                   |
| Business-type activities           |  | 292,122                              | <del> </del>                                | 682,721                             | 6,573                                       | 3,300                                    | 984,716                     |
| Total Expenses                     | 1,763,636                                | 6,096,494                            | 3,098,451                                   | 4,446,620                           | 4,612,730                                   | 4,854,676                                | 24,872,607                  |
| Change in Net Assets               | (1,539,982)                              | (41,450)                             | (632,539)                                   | 71,895                              | 155,066                                     | 26,424                                   | (1,960,586)                 |
| Net Assets Beginning of Year       | 1,718,349                                | 322,300                              | (579,664)                                   | 1,218,260                           |   | 135,567                                  | 2,814,812                   |
| Net Assets End of Year             | \$ 178,367                               | \$ 280,850                           | \$ (1,212,203)                              | \$ 1,290,155                        | \$ 155,066                                  | \$ 161,991                               | \$ 854,226                  |

### Statistical Section



Max J. Weber Pennock Elementary School

#### School District 27J Statistical Section

This part of the District's comprehensive and financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

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SOURCE: Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Reports for the relevant year. The District implemented GASB34 in fiscal year 2003; schedules presenting government-wide information include information beginning in that year.

## Adams and Weld Counties School District Number 27J SEC Bond Issue Requirement Undertaking to Provide Ongoing Disclosure

Pursuant to the requirements of Section (b) (5) (i) of the Securities and Exchange Commission Rule 15c2-12 (17 CFR Part 240, 240.15c2-12) (the "Rule"), the District has agreed to provide certain financial information and other operating data (the "Undertaking") to nationally recognized municipal securities information repositories ("NRMSIRs").

The following tables are the information specified in the covenants to bond holders. The information is on June 30, 2011. This information was prepared by the District and has not been subjected to the audit process.

#### School District 27J Net Assets by Component Last Nine Fiscal Years (Unaudited)

|   |              |              |              |              | Fiscal Year  | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |              |              |              |
|---|--------------|--------------|--------------|--------------|--------------|---|--------------|--------------|--------------|
|   | 2003         | 2004         | 2005         | 2006         | 2007         | 2008                                    | 2009         | 2010         | 2011         |
| Governmental activities                         |              |              |              |              |              |   |              |              |              |
| Invested in capital assets, net of related debt | \$11,851,643 | \$17,291,598 | \$29,744,767 | \$23,470,143 | \$36,352,934 | \$42,614,612                            | \$44,230,545 | \$44,758,012 | \$38,645,785 |
| Restricted                                      | 5,916,916    | 8,766,075    | 8,851,810    | 18,233,287   | 11,732,606   | 12,963,040                              | 13,785,135   | 13,937,175   | 22,249,080   |
| Unrestricted                                    | 9,512,393    | 3,812,398    | (1,762,237)  | 3,594,136    | 8,813,497    | 9,663,896                               | 5,208,592    | 7,906,169    | 11,641,451   |
| Total governmental activities net assets        | 27,280,952   | 29,870,071   | 36,834,340   | 45,297,566   | 56,899,037   | 65,241,548                              | 63,224,272   | 66,601,356   | 72,536,316   |
| Business-type activities                        |              |              |              |              |              |   |              |              |              |
| Invested in capital assets, net of related debt | 161,305      | 147,178      | 129,784      | 122,001      | 136,310      | 151,295                                 | 182,357      | 169,378      | 146,261      |
| Unrestricted                                    | 690,832      | 731,858      | 871,431      | 1,081,773    | 1,372,200    | 1,535,476                               | 1,678,957    | 1,292,318    | 1,216,899    |
| Total business-type activities net assets       | 852,137      | 879,036      | 1,001,215    | 1,203,774    | 1,508,510    | 1,686,771                               | 1,861,314    | 1,461,696    | 1,363,160    |
| Primary governmental                            |              |              |              |              |              |   |              |              |              |
| Invested in capital assets, net of related debt | 12,012,948   | 17,438,776   | 29,874,551   | 23,592,144   | 36,489,244   | 42,765,907                              | 44,412,902   | 44,927,390   | 38,792,046   |
| Restricted                                      | 5,916,916    | 8,766,075    | 8,851,810    | 18,233,287   | 11,732,606   | 12,963,040                              | 13,785,135   | 13,937,175   | 22,249,080   |
| Unrestricted                                    | 10,203,225   | 4,544,256    | (890,806)    | 4,675,909    | 10,185,697   | 11,199,372                              | 6,887,549    | 9,198,487    | 12,858,350   |
| Total primary government net assets             | \$28,133,089 | \$30,749,107 | \$37,835,555 | \$46,501,340 | \$58,407,547 | \$66,928,319                            | \$65,085,586 | \$68,063,052 | \$73,899,476 |

NOTES: Only nine fiscal years reported as the District implemented GASB 34 in fiscal year 2003.

School District 27J Changes in Net Assets Last Nine Fiscal Years (Unaudited)

|   |                         |                                 | (Una                   | audited)               |   |                         |                           |                           |                        |
|---|-------------------------|---------------------------------|------------------------|------------------------|---|-------------------------|---------------------------|---------------------------|------------------------|
|   |                         |                                 |                        |                        | Fiscal Year                             |                         |                           |                           |                        |
|   | 2003                    | 2004                            | 2005                   | 2006                   | 2007                                    | 2008                    | 2009                      | 2010                      | 2011                   |
| 37 374  |                         |                                 |                        |                        |   |                         |                           |                           |                        |
| Expenditures:<br>Instruction  | \$ 29,983,500           | \$ 29,430,400                   | \$ 31,458,646          | \$ 35,111,453          | \$ 41,840,573                           | \$ 47,298,727           | \$ 57,121,363             | \$ 58,505,091             | \$ 58,283,462          |
| Supporting services   | \$ 23,502,500           | 4 25,750,100                    | •,,                    | ,,                     | •,,                                     | *                       |                           | . ,                       | • /                    |
| Pupil services  | 2,195,038               | 2,643,955                       | 2,585,035              | 3,174,778              | 3,497,191                               | 3,860,008               | 4,828,891                 | 5,931,702                 | 5,954,687              |
| Instructional staff   | 1,740,900               | 1,081,329                       | 1,660,268              | 1,777,949              | 1,952,530                               | 2,883,556               | 3,398,915                 | 2,974,897                 | 2,289,136              |
| General administration  | 703,217                 | 924,327                         | 880,587                | 913,657                | 860,499                                 | 1,152,151               | 1,391,743                 | 1,225,790                 | 1,138,125              |
| School administration   | 2,515,440               | 2,994,863                       | 3,862,124              | 4,007,164              | 4,874,183                               | 5,479,223               | 6,875,040                 | 7,072,636                 | 6,311,175              |
| Operations and maintenance  | 4,044,443               | 5,100,100                       | 4,912,133              | 5,352,736              | 6,351,241                               | 7,223,178               | 8,219,103                 | 8,174,673                 | 8,119,576              |
| Pupil transportation  | 1,623,941               | 1,729,639                       | 2,127,064              | 2,564,635              | 2,842,333                               | 3,526,803               | 3,993,596                 | 4,291,929                 | 4,756,441              |
| Business supporting services  | 1,309,670               | 595,427                         | 961,214                | 977,376                | 911,071                                 | 1,239,868               | 1,738,792                 | 1,929,783                 | 1,701,482              |
| Central supporting services   | 1,533,863               | 2,539,888                       | 2,828,743              | 2,443,554              | 2,981,991                               | 3,748,025<br>1,584,053  | 3,499,962                 | 3,931,487                 | 4,085,525              |
| Community services  | 862,176                 | 1,126,115                       | 1,378,679              | 1,282,564              | 1,343,555<br>2,232,089                  | 2,545,052               | 2,012,481<br>3,077,383    | 1,880,468<br>3,035,073    | 1,712,629<br>3,262,241 |
| Pupil activities  | 1,236,231               | 1,469,183                       | 1,825,278              | 1,712,271<br>9,176,474 | 9,880,496                               | 13,148,583              | 14,184,429                | 15,465,132                | 17,573,744             |
| Charter schools   | 2,876,928               | 7,053,165<br>2,881,262          | 8,396,853<br>3,773,757 | 5,351,656              | 6,212,102                               | 8,141,416               | 8,370,757                 | 8,153,857                 | 7,850,584              |
| Debt service - interest Total Governmental Activities                       | 50,625,347              | 59,569,653                      | 66,650,381             | 73,846,267             | 85,779,854                              | 101,830,643             | 118,712,455               | 122,572,518               | 123,038,807            |
| Business-Type Activities:   | 30,023,347              | 33,303,033                      | 00,000,000             | 15,010,207             | 05,777,037                              | 101,050,015             |                           |                           |                        |
| Food Service  | 1,752,810               | 1,714,470                       | 1,773,506              | 1,973,783              | 2,307,659                               | 3,097,548               | 3,562,389                 | 4,306,182                 | 4,327,381              |
| Total Business-Type Activities  | 1,752,810               | 1,714,470                       | 1,773,506              | 1,973,783              | 2,307,659                               | 3,097,548               | 3,562,389                 | 4,306,182                 | 4,327,381              |
| Total - Primary Government  | 52,378,157              | 61,284,123                      | 68,423,887             | 75,820,050             | 88,087,513                              | 104,928,191             | 122,274,844               | 126,878,700               | 127,366,188            |
| , · · ·   |                         |                                 |                        |                        |   |                         |                           |                           |                        |
| Program Revenues:   |                         |                                 | •                      |                        |   |                         |                           |                           |                        |
| Governmental Activities:  |                         |                                 |                        |                        |   |                         |                           |                           |                        |
| Charges for services:   |                         |                                 |                        |                        |   |                         |                           |                           |                        |
| Instruction .   | 47,093                  | 62,060                          | 62,060                 | -                      | -                                       | -                       | -                         | -                         | -                      |
| Community Services  | 815,126                 | 846,997                         | 1,074,356              | 939,827                | 1,095,910                               | 1,203,695               | 1,434,946                 | 1,543,545                 | 1,334,399              |
| Operations and Maintenance  | 22,072                  | -                               | -                      | -                      |   | -                       | -                         |                           |                        |
| Pupil activities  | 1,048,269               | 1,260,017                       | 1,633,708              | 1,725,004              | 2,054,544                               | 2,297,094               | 2,664,867                 | 2,853,993                 | 3,083,493              |
| Operating grants and contributions:   |                         |                                 |                        |                        |   | T. 0.5.4.500            |                           | 0.105.000                 | 10.000.034             |
| Instruction   | 4,668,344               | 5,070,754                       | 3,969,821              | 4,892,873              | 5,704,690                               | 7,354,538               | 7,281,868                 | 8,195,839                 | 12,969,834             |
| Pupil Transportation  | 356,858                 | 403,503                         | 424,671                | 540,434                | 684,950                                 | 551,846                 | 783,877                   | 934,775                   | 1,191,287              |
| Capital grants and contributions:   |                         |                                 | 2,576,628              | 4,015,846              | 959,408                                 | 349,111                 | 99,966                    | 621,641                   | 1,964,178              |
| Instruction Operations and Maintenance                                      | _                       |                                 | 2,370,020              | 7,015,040              | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | -                       |                           | 42,600                    | 2,70 3,81              |
| Total Governmental Activities   | 6,957,762               | 7,643,331                       | 9,741,244              | 12,113,984             | 10,499,502                              | 11,756,284              | 12,265,524                | 14,192,393                | 20,543,191             |
| Business-Type Activities:   | 0,557,102               | .,015,551                       | 231.1732.11            |                        |   |                         |                           |                           |                        |
| Charges for services:   |                         |                                 |                        |                        |   |                         |                           |                           |                        |
| Food Service  | 954,259                 | 849,859                         | 867,203                | 933,966                | 1,156,753                               | 1,415,988               | 1,425,565                 | 1,436,845                 | 1,575,143              |
| Operating grants and contributions:   |                         |                                 |                        |                        |   |                         | ± + - *                   |                           |                        |
| Food Service  | 807,331                 | 891,510                         | 1,020,049              | 1,229,774              | 1,448,715                               | 1,859,821               | 2,311,367                 | 2,469,719                 | 2,653,702              |
| Capital grants and contributions:   |                         |                                 |                        |                        |   |                         |                           |                           |                        |
| Food Service  |                         | -                               | 8,433                  | 12,602                 | 6,927                                   |                         | -                         |                           |                        |
| Total Business-Type Activities  | 1,761,590               | 1,741,369                       | 1,895,685              | 2,176,342              | 2,612,395                               | 3,275,809               | 3,736,932                 | 3,906,564                 | 4,228,845              |
| Total - Primary Government  | 8,719,352               | 9,384,700                       | 11,636,929             | 14,290,326             | 13,111,897                              | 15,032,093              | 16,002,456                | 18,098,957                | 24,772,036             |
|   |                         |                                 |                        |                        |   |                         |                           |                           |                        |
| Net (Expense)/Revenue   |                         |                                 |                        |                        |   | 00.054.050              | 105 115 001               | 100 000 105               | 100 405 616            |
| Governmental Activities   | 43,667,585              | 51,926,322                      | 56,909,137             | 61,732,283             | 75,280,352                              | 90,074,359              | 106,446,931               | 108,380,125               | 102,495,616<br>98,536  |
| Business-type Activities  | (8,780)                 | (26,899)                        | (122,179)              | (202,559)              | (304,736)<br>74,975,616                 | (178,261)<br>89,896,098 | (174,543)                 | 399,618<br>108,779,743    | 102,594,152            |
| Total - Primary Government  | 43,658,805              | 51,899,423                      | 56,786,958             | 61,329,724             | 74,975,010                              | 69,690,090              | 100,272,300               | 106,779,743               | 102,334,132            |
| General Revenues and Other Changes in Net Assets<br>Governmental Activities | 5                       |                                 |                        |                        |   |                         |                           | • -                       |                        |
| Taxes:  | 14547646                | 14.856.374                      | 16,847,908             | 18,786,173             | 22,454,579                              | 23,988,215              | 24,696,358                | 24,530,429                | 24,225,084             |
| General Purposes  | 14,547,646              | , .                             | 8,835,442              | 7,381,933              | 12,482,407                              | 14,024,673              | 14,276,269                | 14,711,894                | 14,378,674             |
| Equalization  | 5,770,293<br>26,588,918 | 6,111,54 <b>8</b><br>31,166,491 | 36,052,560             | 41,530,558             | 47,612,755                              | 54,611,242              | 62,627,379                | 70,306,824                | 67,327,287             |
| Equalization Earnings on Investments  | 398,789                 | 168,269                         | 942,879                | 1,238,838              | 2,936,780                               | 3,698,834               | 1,237,771                 | 207,969                   | 89,598                 |
| Miscellaneous   | 1,491,858               | 1,850,437                       | 1,194,617              | 1,258,015              | 1,395,302                               | 2,093,906               | 1,591,878                 | 2,404,536                 | 2,409,933              |
| Total Governmental Activities   | 48,797,504              | 54,153,119                      | 63,873,406             | 70,195,517             | 86,881,823                              | 98,416,870              | 104,429,655               | 112,161,652               | 108,430,576            |
| Change in Net Assets  |                         |                                 | _                      |                        |   |                         |                           | A === 00 =                | *****                  |
| Governmental Activities   | 5,129,919               | 2,226,797                       | 6,964,269              | 8,463,234              | 11,601,471                              | 8,342,511               | (2,017,276)               | 3,377,085                 | 5,934,960<br>(98,536)  |
| Business-Type Activities:   | 8,780                   | 26,899                          | 122,179                | 202,559                | 304,736                                 | 178.261<br>\$ 8.520,772 | 174,543<br>\$ (1,842,733) | (399,618)<br>\$ 2,977,467 |                        |
| Total - Primary Government  | \$ 5,138,699            | \$ 2,253,696                    | \$ 7,086,448           | \$ 8,665,793           | \$ 11,906,207                           | \$ 8,520,772            | J (1,042,733)             | a 4,711,401               | \$ 5,836;424           |
|   |                         |                                 |                        |                        |   |                         |                           |                           |                        |

NOTES: Only nine fiscal years reported as the District implemented GASB 34 in fiscal year 2003.

#### School District 27J Fund Balances of Governmental Funds Last Nine Fiscal Years (Unaudited)

Fiscal Year 2003 2004 2005 2006 2007 2008 2009 2010 2011 General Fund \$ 3,461,271 \$ 2,324,920 \$ 3,091,110 \$ 541,950 3,180,775 Restricted 2,153,544 Committed 1,121,059 Assigned 1,380,615 3,923,488 4,170,319 3,920,765 (836,180) 3,464,188 6,559,483 1,421,036 1,215,182 Unassigned 1,380,615 1,421,036 1,215,182 3,923,488 7,631,590 6,245,685 2,254,930 4,006,138 13,014,861 Total General Fund All Other Governmental Funds 10,564,981 8,493,884 53,430,697 16,818,817 77,529,633 56,089,912 24,585,786 20,612,357 18,962,386 Restricted Committed for Government Designated Purpose Grants 1,837,000 Committed, reported in: 1,414,470 1,541,255 Special Revenue Funds 3,267,946 2,680,895 2,903,567 4,864,371 5,558,907 4,195,550 3,331,544 23,943,901 22,340,641 82,394,004 28,781,336 Total All Other Governmental Funds 13,832,927 11,174,779 56,334,264 18,233,287 61,648,819 Total Fund Balances of Governmental Funds \$ 15,213,542 \$ 12,595,815 \$ 57,549,446 \$ 22,156,775 \$ 90,025,594 \$ 67,894,504 \$31,036,266 27,950,039 \$ 35,355,502

NOTE 1 - Only nine fiscal years reported as the District implemented GASB 34 in fiscal year 2003.

NOTE 2 - Tabor Reserve moved from General Fund Reserved to Capital Projects Fund Reserved in fiscal year 2010.

Tabor Reserve moved back to General Fund Reserved in fiscal year 2011.

NOTE 3 - For fiscal year ending 2011, the District follows GASB 54, Fund Balance Reporting and Governmental Fund Type Definition.

### School District 27J Changes in Fund Balances of Governmental Funds Last Nine Fiscal Years (Unaudited)

|   |                          |                         |                         |                          | Fiscal Year               |                 | <del> </del>  |                 |                          |
|---|--------------------------|-------------------------|-------------------------|--------------------------|---------------------------|-----------------|---------------|-----------------|--------------------------|
|   | 2003                     | 2004                    | 2005                    | 2006                     | 2007                      | 2008            | 2009          | 2010            | 2011                     |
| Revenues:                               |                          |                         |                         |                          |                           |                 |               |                 |                          |
| Taxes                                   | \$ 19,095,595            | \$ 21,342,630           | \$ 25,970,866           | \$ 26,324,536            | \$ 33,713,705             | \$ 37,799,748   | \$ 38,497,123 | \$ 39,569,230   | \$ 38,331,394            |
| Intergovernmental <sup>1</sup>          | 31,614,120               | 36,640,748              | 40,447,052              | 46,963,865               | 54,002,395                | 62,517,626      | 70,693,124    | 79,437,438      | 81,488,408               |
| Local Grants                            | 31,014,120               | 30,040,746              | 2,576,628               | 4,015,846                | 959,408                   | 349,111         | 99,966        | 621,641         | 1,964,178                |
| Pupil Activities                        | 1,038,597                | 1,260,017               | 1,633,708               | 1,725,004                | 2,054,544                 | 2,297,094       | 2,664,867     | 2,853,993       | 3,083,493                |
| Charges for Services                    | 893,962                  | 909,057                 | 1,136,416               | 939,827                  | , .                       | 1,203,695       | 1,434,946     | 1,543,545       | 1,334,399                |
| •                                       |                          | •                       |                         |                          | 1,095,910                 |                 |               |                 | 1,354,399<br>89,598      |
| Investment Earnings                     | 398,789                  | 168,269                 | 942,879                 | 1,238,838                | 2,936,780                 | 3,698,834       | 1,237,771     | 207,969         | •                        |
| Miscellaneous                           | 1,065,640<br>54,106,703  | 1,850,437<br>62,171,158 | 1,194,617<br>73,902,166 | 1,258,013<br>82,465,929  | 1,395,303<br>96,158,045   | 2,093,907       | 1,591,879     | 2,404,537       | 2,409,933<br>128,701.403 |
| Total Revenues                          | 34,100,703               | 02,171,136              | 73,902,100              | 62,403,727               | 90,138,043                | 109,900,013     | 110,219,670   | 120,038,333     | 128,701.403              |
| Expenditures:                           |                          |                         |                         |                          |                           |                 |               |                 |                          |
| Instruction                             | 24,016,605               | 27,014,607              | 29,847,776              | 32,801,420               | 39,058,398                | 44,625,735      | 52,244,003    | 53,903,484      | 48,678,629               |
| Supporting services:                    |                          |                         |                         |                          |                           |                 |               |                 |                          |
| Pupil services                          | 2,102,832                | 2,519,390               | 2,460,114               | 3,040,668                | 3,329,484                 | 3,688,947       | 4,496,457     | 5,495,141       | 5,460,322                |
| Instructional staff                     | 1,734,915                | 1,078,923               | 1,657,862               | 1,775,012                | 1,940,555                 | 2,871,581       | 3,384,478     | 2,959,640       | 2,272,183                |
| General administration                  | 635,230                  | 1,329,693               | 811,371                 | 799,367                  | 826,728                   | 1,091,914       | 1,230,139     | 1,110,757       | 1,061,277                |
| School administration                   | 2,410,050                | 2,935,133               | 3,450,540               | 3,537,926                | 4,623,626                 | 5,112,708       | 5,905,700     | 6,328,515       | 5,768,379                |
| Operations and maintenance              | 3,937,610                | 4,629,151               | 4,865,497               | 5,338,938                | 6,292,924                 | 7,165,585       | 8,151,575     | 8,477,569       | 8,040,818                |
| Pupil transportation                    | 1,444,423                | 1,569,362               | 2,095,950               | 2,356,720                | 2,609,591                 | 3,193,468       | 3,671,850     | 3,901,229       | 4,353,368                |
| Business supporting services            | 561,081                  | 577.008                 | 574,034                 | 700,241                  | 795,042                   | 1,059,550       | 1,224,527     | 1,561,839       | 1,439,748                |
| Central supporting services             | 1,422,785                | 1,829,231               | 2,194,971               | 1,810,792                | 2,855,034                 | 3,578,002       | 3.309,175     | 3,749,941       | 3,901,346                |
| Community services                      | 862,464                  | 1,126,115               | 1,378,679               | 1,282,564                | 1,343,555                 | 1,584,053       | 2,012,481     | 1,880,468       | 1,712,629                |
| Pupil activities                        | 1,236,231                | 1.469.183               | 1,825,278               | 1,712,271                | 2.232.089                 | 2,545,052       | 3,077,383     | 3,035.073       | 3,262,241                |
| Capital Outlay                          | 17,052,381               | 6,849,179               | 14,348,875              | 47,871,096               | 22,424,675                | 46,690,498      | 35,761,595    | 7,644,453       | 2,608,805                |
| Charter schools                         | 4,980,734                | 7,053,165               | 8,396,853               | 9,176,474                | 9,880,496                 | 13,148,583      | 14,184,429    | 15,465,132      | 17,573,744               |
| Debt service <sup>2</sup>               | 7,700,737                | 7,055,105               | 0,000,000               | 2,270,474                | 2,000,450                 | 12,140,200      | 14,104,422    | 15,402,152      | 21,515,144               |
| Principal                               | 1,495,000                | 1,875,000               | 2,620,000               | 3,360,000                | 4,030,000                 | 4,177,057       | 6,942,756     | 7,440,329       | 7.108.287                |
| Interest                                | 2,767,114                | 3,420,215               | 3,742,044               | 5,243,904                | 6,071,883                 | 8,056,115       | 8,558,782     | 8,326,555       | 8,047,386                |
| Administrative Fees                     | 134,151                  | 2,834                   | 3,735                   | 4,053                    | 512                       | 6,480           | - 4,250       | 4,250           | 6,779                    |
|   | 154,151                  | 2,834<br>(489,304)      | 3,133                   | 4,033                    | 312                       | 0,480           | - 4,230       | 4,230           | 6,779                    |
| Payment to Escrow                       | •                        | (489,304)               | •                       | 410.522                  | CD4 CDC                   | 271 022         | -             | •               | -                        |
| Bond issuance costs                     | •                        | •                       | -                       | 410,532                  | 694,686                   | 271,032         | •             | •               | -                        |
| Advance refunding Total Expenditures    | 66,793,606               | 64,788,885              | 80,273,579              | 1,595,130<br>122,817,108 | 109,009,278               | 148,866,360     | 154,159,580   | 131,284,375     | 121,295,941              |
| 1 out 20xperioration                    | 40,172,000               | 01,100,003              | 1102273275              | ,22,011,,00              |                           | 110,000,000     |               | 101,00 / 50 / 6 |                          |
| Percentage of debt service expenditures | 6.4%                     | 8.4%                    | 8.1%                    | 7.1%                     | 9.3%                      | 8.3%            | 10.3%         | 12.2%           | 12.7%                    |
| to noncapital expenditures 3            |                          |                         |                         |                          |                           |                 |               |                 |                          |
| Excess (Deficiency) of Revenues Over    |                          |                         |                         |                          |                           |                 |               |                 |                          |
| (Under) Expenditures                    | (12,686,903)             | (2,617,727)             | (6,371,413)             | (40,351,179)             | (12,851,233)              | (38,906,345)    | (37,939,904)  | (4,646,022)     | 7,405,462                |
| Other Financing Sources (Uses)          |                          |                         |                         |                          |                           |                 | <u>.</u>      |                 |                          |
| Other Financing Sources (Uses)          |                          |                         |                         |                          |                           |                 |               |                 |                          |
| Issuance of bonds                       | 10,475,000               | _                       | _                       | 26,500,000               | 81,660,000                | 18,700,000      |               |                 | _                        |
| Premium on bond issuance                | 817,227                  | _                       | _                       | 1,095,675                | 5,309,526                 | 602,417         |               | -               | -                        |
| Discount on COPS                        | -                        | _                       | _                       | (27.167)                 | -,,                       | v-m,            |               | _               | _                        |
| Payment to bond escrow                  | (11,879,421)             |                         | _                       | (25,735,000)             | (7,684,635)               | (3,734,922)     |               |                 | _                        |
| Issuance of COPS                        | (,,,,,,,,,,,             | _                       | _                       | 3,775,000                | (1,501,055)               | (5,724,722)     | _             | _               |                          |
| Capital Lease Proceeds                  | -<br>-                   | -                       | -                       | 2,72,000                 | -                         | 1,207,760       | 1,081,666     | 1,137,795       | -                        |
| Sale of Capital Assets                  | 99,000                   | -                       | -                       | -                        | -                         | 1,207,700       | 1,001,000     | 379,400         | -                        |
| Land Contribution Proceeds              | 55,000                   | -                       | •                       | •                        | -                         | -               |               | 42,600          | •                        |
| Transfers in                            | 2,252,753                | 2,365,353               | -                       | 2,553,110                | 4,582,323                 | 3,128,206       | 3,456,771     | 2,137,350       | 288,875                  |
| Transfers out                           | 2,252,753<br>(2.718,753) | (2,365,353)             | -                       | (3,203,110)              |                           | (3,128,206)     | (3,456,771)   | (2,137,350)     | (288.875)                |
| Total Other Financing Sources (Uses)    | (954,194)                | (4,503,333)             |                         | 4,958,508                | (3,147,161)<br>80,720,053 | 16,775,255      | 1.081,666     | 1,559,795       | (488,873)                |
| Total Other Thanking Sources (Oses)     |                          |                         |                         |                          |                           |                 |               |                 | <u></u>                  |
| Net Change in Fund Balances             | \$ (13,641,097)          | \$ (2,617,727)          | \$ (6,371,413)          | \$ (35,392,671)          | \$ 67,868,820             | \$ (22,131,090) | (36,858,238)  | \$ (3,086,227)  | \$ 7,405,462             |

Note 1 - Intergovernmental Revenue total includes vocational education, special education, transportation, federal and state grants and equalization revenue.

Note 2 - Debt service expenditures are recorded as principal retirement, interest and fiscal charges, advance refunding and bond issuance costs.

Note 3 - Percentage of debt service expenditures to noncapital expenditures is calculated using capital outlay amount from the Reconciliation of the Statement of Revenues, Expenditures and Changes. Only principal plus interest debt service expenditures are used in the calculation.

Note 4 - Only nine fiscal years reported as the District implemented GASB 34 in fiscal year 2003.

## School District 27J Governmental Funds Revenues by Source Last Nine Fiscal Years (Unaudited)

|                          | Fiscal Year    |               |               |               |               |               |               |               |               |
|--------------------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                          | 2003           | 2004          | 2005          | 2006          | 2007          | 2008          | 2009          | 2010          | 2011          |
| Local Sources            |                |               |               |               |               |               |               |               |               |
| Taxes                    | \$ 19,095,595  | \$ 21,342,630 | \$ 25,970,866 | \$ 26,324,536 | \$ 33,713,705 | \$ 37,799,748 | \$ 38,497,123 | \$ 39,569,230 | \$ 38,331,394 |
| Grants                   | 15,146         | 648,404       | 2,576,628     | 4,015,846     | 959,408       | 349,111       | 99,966        | 621,641       | 1,964,178     |
| Interest                 | 398,789        | 168,269       | 942,879       | 1,238,838     | 2,936,780     | 3,698,834     | 1,237,771     | 207,969       | 89,598        |
| Pupil Activities         | 1,038,597      | 1,260,017     | 1,633,708     | 1,725,004     | 2,054,544     | 2,297,094     | 2,664,867     | 2,853,993     | 3,083,493     |
| Charges for Services     | 893,962        | 909,057       | 1,136,416     | 939,827       | 1,095,910     | 1,203,695     | 1,434,946     | 1,543,545     | 1,334,399     |
| Miscellaneous            | 1,050,494      | 1,202,033     | 1,194,617     | 1,258,013     | 1,395,303     | 2,093,907     | 1,591,879     | 2,404,537     | 2,409,933     |
| Total Local Sources      | 22,492,583     | 25,530,410    | 33,455,114    | 35,502,064    | 42,155,650    | 47,442,389    | 45,526,552    | 47,200,915    | 47,212,995    |
| State Sources            |                |               |               |               |               |               |               |               |               |
| Equalization             | 26,588,918     | 31,166,491    | 36,052,560    | 41,530,558    | 47,612,755    | 54,611,242    | 62,627,379    | 70,306,824    | 67,327,287    |
| Vocational Education     | 28,136         | 156,700       | 172,132       | 166,809       | 340,464       | 381,622       | 416,529       | 606,514       | 633,100       |
| Transportation           | 357,302        | 403,503       | 424,671       | 540,434       | 684,950       | 551,846       | 783,877       | 934,775       | 1,191,287     |
| Special Education        | 592,176        | 665,038       | 724,671       | 1,271,512     | 1,471,375     | 1,720,092     | 1,867,659     | 2,052,101     | 2,103,579     |
| Grants                   | 1,501,328      | 603,359       | 609,458       | 596,736       | 910,359       | 1,654,284     | 637,529       | 757,827       | 861,752       |
| Total State Sources      | 29,067,860     | 32,995,091    | 37,983,492    | 44,106,049    | 51,019,903    | 58,919,086    | 66,332,973    | 74,658,041    | 72,117,005    |
| Federal Sources          |                |               |               |               |               |               |               |               |               |
| Grants                   | 2,546,260      | 3,645,657     | 2,463,560     | 2,857,816     | 2,982,492     | 3,598,540     | 4,360,151     | 4,779,397     | 9,371,403     |
| Total Federal Sources    | 2,546,260      | 3,645,657     | 2,463,560     | 2,857,816     | 2,982,492     | 3,598,540     | 4,360,151     | 4,779,397     | 9,371,403     |
| Total Revenues by Source | \$ 54,106,703. | \$ 62,171,158 | \$ 73,902,166 | \$ 82,465,929 | \$ 96,158,045 | \$109,960,015 | \$116,219,676 | \$126,638,353 | \$128,701,403 |

NOTES: Only nine fiscal years reported as the District implemented GASB 34 in fiscal year 2003.

#### School District 27J Governmental Funds Expenditures by Function Last Nine Fiscal Years (Unaudited)

|                                | Fiscal Year   |               |               |                |                |                |                |                |    |             |
|--------------------------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----|-------------|
|                                | 2003          | 2004          | 2005          | 2006           | 2007           | 2008           | 2009           | 2010           |    | 2011        |
| Instruction                    | \$ 24,016,605 | \$ 27,014,607 | \$ 29,847,776 | \$ 32,801,420  | \$ 39,058,398  | \$ 44,625,735  | \$ 52,244,003  | \$ 53,903,484  | \$ | 48,678,629  |
| Pupil Services                 | 2,102,832     | 2,519,390     | 2,460,114     | 3,040,668      | 3,329,484      | 3,688,947      | 4,496,457      | 5,495,141      |    | 5,460,322   |
| Instructional Staff            | 1,734,915     | 1,078,923     | 1,657,862     | 1,775,012      | 1,940,555      | 2,871,581      | 3,384,478      | 2,959,640      |    | 2,272,183   |
| General Administration         | 635,230       | 1,329,693     | 811,371       | 799,367        | 826,728        | 1,091,914      | 1,230,139      | 1,110,757      |    | 1,061,277   |
| School Administration          | 2,410,050     | 2,935,133     | 3,450,540     | 3,537,926      | 4,623,626      | 5,112,708      | 5,905,700      | 6,328,515      |    | 5,768,379   |
| Operations and Maintenance     | 3,937,610     | 4,629,151     | 4,865,497     | 5,338,938      | 6,292,924      | 7,165,585      | 8,151,575      | 8,477,569      |    | 8,040,818   |
| Pupil Transportation           | 1,444,423     | 1,569,362     | 2,095,950     | 2,356,720      | 2,609,591      | 3,193,468      | 3,671,850      | 3,901,229      |    | 4,353,368   |
| Central Supporting Services    | 1,983,866     | 2,406,239     | 2,769,005     | 2,511,033      | 3,650,076      | 4,637,552      | 4,533,702      | 5,311,780      |    | 5,341,094   |
| Community Services             | 862,464       | 1,126,115     | 1,378,679     | 1,282,564      | 1,343,555      | 1,584,053      | 2,012,481      | 1,880,468      |    | 1,712,629   |
| Pupil Activities               | 1,236,231     | 1,469,183     | 1,825,278     | 1,712,271      | 2,232,089      | 2,545,052      | 3,077,383      | 3,035,073      |    | 3,262,241   |
| Capital Outlay                 | 17,052,381    | 6,849,179     | 14,348,875    | 47,871,096     | 22,424,675     | 46,690,498     | 35,761,595     | 7,644,453      |    | 2,608,805   |
| Charter Schools                | 4,980,734     | 7,053,165     | 8,396,853     | 9,176,474      | 9,880,496      | 13,148,583     | 14,184,429     | 15,465,132     |    | 17,573,744  |
| Debt Services:                 |               |               |               |                |                |                |                |                |    |             |
| Principal                      | 1,495,000     | 1,875,000     | 2,620,000     | 3,360,000      | 4,030,000      | 4,177,057      | 6,942,756      | 7,440,329      |    | 7,108,287   |
| Interest and Fiscal Charges    | 2,767,114     | 2,933,745     | 3,745,779     | 5,247,957      | 6,072,395      | 8,062,595      | 8,563,032      | 8,330,805      | -  | 8,054,165   |
| Bond Issuance Costs            | 134,151       |               | -             | 410,532        | 694,686        | 271,032        | -              | -              |    | -           |
| Advance Refunding              |               | -             | -             | 1,595,130      | -              | -              | -              | -              |    | •           |
| Total Expenditures by Function | \$ 66,793,606 | \$ 64,788,885 | \$ 80,273,579 | \$ 122,817,108 | \$ 109,009,278 | \$ 148,866,360 | \$ 154,159,580 | \$ 131,284,375 | S  | 121,295,941 |

NOTES: Only nine fiscal years reported as the District implemented GASB 34 in fiscal year 2003.

School District 27J
Assessed Value and Actual Value of Taxable Property in the District
Last Ten Fiscal Years
(Unaudited)

| Levy Year/<br>Collection | Residential | Personal   | Commercial  | Oil and    | Agricultural | Vacant     |
|--------------------------|-------------|------------|-------------|------------|--------------|------------|
| Year                     | Property    | Property 1 | Property    | Gas        | Property     | Land       |
| 2001/2002                | 146,166,870 | 46,296,600 | 52,487,760  | 22,172,850 | 6,397,020    | 32,357,530 |
| 2002/2003                | 173,395,090 | 53,374,740 | 53,990,840  | 19,940,060 | 6,343,770    | 40,522,370 |
| 2003/2004                | 216,965,630 | 61,470,570 | 60,259,350  | 12,812,080 | 6,393,370    | 60,089,040 |
| 2004/2005                | 258,907,050 | 59,235,620 | 62,941,560  | 25,165,770 | 6,356,330    | 69,142,670 |
| 2005/2006                | 330,655,360 | 66,052,010 | 69,281,930  | 31,899,880 | 5,584,920    | 84,441,870 |
| 2006/2007                | 392,663,110 | 66,905,740 | 74,109,730  | 40,675,490 | 5,584,990    | 90,544,150 |
| 2007/2008                | 443,403,230 | 73,122,250 | 89,183,950  | 39,122,790 | 5,545,730    | 97,250,150 |
| 2008/2009                | 469,834,730 | 83,775,440 | 104,172,480 | 31,390,600 | 5,617,880    | 85,601,780 |
| 2009/2010                | 452,112,290 | 98,181,610 | 112,173,930 | 56,438,240 | 5,294,450    | 64,974,250 |
| 2010/2011                | 460,364,110 | 98,744,640 | 117,378,900 | 24,744,360 | 4,597,560    | 57,516,450 |

<sup>&</sup>lt;sup>1</sup>Represents personal property in Adams County only. Personal property in Weld County is distributed throughout other categories.

| Tax    | Rates | bv  | category |
|--------|-------|-----|----------|
| 1 11/1 | TULLS | U Y | Cutogory |

| Levy Year | Residential | Commercial | Oil & Gas | Collection Year |
|-----------|-------------|------------|-----------|-----------------|
| 2000      | 9.74%       | 29.00%     | 87.50%    | 2001            |
| 2001      | 9.15%       | 29.00%     | 87.50%    | 2002            |
| 2002      | 9.15%       | 29.00%     | 87.50%    | 2003            |
| 2003      | 7.96%       | 29.00%     | 87.50%    | 2004            |
| 2004      | 7.96%       | 29.00%     | 87.50%    | 2005            |
| 2005      | 7.96%       | 29.00%     | 87.50%    | 2006            |
| 2006      | 7.96%       | 29.00%     | 87.50%    | 2007            |
| 2007      | 7.96%       | 29.00%     | 87.50%    | 2008            |
| 2008      | 7.96%       | 29.00%     | 87.50%    | 2009            |
| 2009      | 7.96%       | 29.00%     | 87.50%    | 2010            |
| 2010      | 7.96%       | 29.00%     | 87.50%    | 2011            |

SOURCE: Adams, Broomfield and Weld Counties Assessors' Offices.

| Industrial | State         | Natural   | Total Taxable<br>Assessed | Total<br>Direct | Actual<br>Taxable | Assessed<br>Value as a<br>Percentage of |
|------------|---------------|-----------|---------------------------|-----------------|-------------------|---|
| Property   | Assessed      | Resources | Value                     | Tax Rate        | Value             | Actual Value                            |
| 6,679,080  | 1,962,970     | 2,963,200 | .317,483,880              | 47.017          | 2,137,396,515     | 14.85%                                  |
| 6,772,120  | 2,169,854     | 3,621,070 | 360,129,914               | 47.016          | 2,492,971,304     | 14.45%                                  |
|            |               |           |                           |                 |                   |   |
| 7,181,510  | 2,396,790     | 4,886,310 | 432,454,650               | 44.491          | 3,439,225,246     | 12.57%                                  |
|            |               |           |                           |                 |                   |   |
| 7,097,530  | 3,870,960     | 5,299,910 | 498,017,400               | 48.022          | 4,019,101,942     | 12.39%                                  |
|            |               |           |                           |                 | •                 |   |
| 7,199,700  | 4,962,650     | 4,868,890 | 604,947,210               | 39.244          | 5,026,253,194     | 12.04%                                  |
|            | 6 2 6 0 0 0 0 | 2.022.780 | (0/ 540 0/0               | AE E60          | E 050-570 745     | 11.73%                                  |
| 6,770,980  | 5,360,890     | 3,933,780 | 686,548,860               | 45.562          | 5,852,578,745     | 11,75%                                  |
| 7,818,830  | 5,654,590     | 6,290,510 | 767,392,030               | 45.264          | 6,597,400,683     | 11.63%                                  |
| 1,010,050  | 3,034,370     | 0,250,510 | 101,372,030               | 73.201          | 0,557, 100,005    | 11.0070                                 |
| 7,879,620  | 5,710,700     | 4,051,600 | 798,034,830               | 45.215          | 6,961,802,362     | 11.46%                                  |
| • •        | , ,           |           |                           |                 |                   |   |
| 8,557,680  | 6,270,110     | 4,265,170 | 808,267,730               | 45.284          | 6,778,134,057     | 11.92%                                  |
|            |               |           |                           |                 |                   |   |
| 8,733,240  | 6,163,826     | 2,783,720 | 781,026,806               | 45.703          | 6,832,444,892     | 11.43%                                  |

## School District 27J Property Tax Levies and Collections Last Ten Fiscal Years (Unaudited)

| Levy/<br>Collection<br>Year | Total<br>Tax<br>Levy | Current<br>Tax<br>Collection | Percentage<br>of Levy<br>Collection | Delinquent Tax Collection | Total<br>Tax<br>Collection | % of Total Tax Collection to Levy |
|-----------------------------|----------------------|------------------------------|-------------------------------------|---------------------------|----------------------------|-----------------------------------|
| 2000/2001                   | 13,190,859           | 13076882                     | 99.14%                              | 15363                     | 13,092,245                 | 99.25%                            |
| 2001/2002                   | 14,927,139           | 14,552,550                   | 97.49%                              | 64,102                    | 14,616,652                 | 97.92%                            |
| 2002/2003                   | 17,028,205           | 16,698,744                   | 98.07%                              | 30,950                    | 16,729,694                 | 98.25%                            |
| 2003/2004                   | 19,340,254           | 19,170,232                   | 99.12%                              | 16,444                    | 19,186,676                 | 99.21%                            |
| 2004/2005                   | 23,915,777           | 23,845,558                   | 99.71%                              | 504,257                   | 24,349,815                 | 101.81%                           |
| 2005/2006                   | 23,740,351           | 23,826,744                   | 100.36%                             | 21,706                    | 23,848,450                 | 100.46%                           |
| 2006/2007                   | 31,280,564           | 31,091,469                   | 99.40%                              | 24,206                    | 31,115,675                 | 99.47%                            |
| 2007/2008                   | 34,735,232           | 34,419,251                   | 99.09%                              | 45,084                    | 34,464,335                 | 99.22%                            |
| 2008/2009                   | 36,082,688           | 35,599,972                   | 98.66%                              | 117,738                   | 35,717,710                 | 98.99%                            |
| 2009/2010                   | 36,601,597           | 36,450,467                   | 99.59%                              | 114,802                   | 36,565,269                 | 99.90%                            |

NOTES: County treasurers' fees of 0.25% have not been deducted from these amounts. Abatements made to taxpayers for overpayment of taxes have not been deducted from these amounts. The percent of total tax collection to levy includes amounts collected as delinquent taxes and therefore may result in total collections of more than 100% of taxes levied. Both levy and collection years are a calendar year beginning January 1. Information is not available from the counties as it relates to the year that delinquent taxes apply. In accordance with modified accrual accounting, delinquent taxes are recorded in the year collected, not the year assessed.

SOURCE: Adams, Broomfield and Weld Counties Treasurer's Offices reports.

#### School District 27J History of District's Assessed Valuation

### Last Ten Fiscal Years (Unaudited)

| Assessed  | Va    | luation   |
|-----------|-------|-----------|
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| Levy/<br>Collection | Adams       | Broomfield | Weld       |             | Percent  |
|---------------------|-------------|------------|------------|-------------|----------|
| Year                | County      | County     | County     | Total       | Increase |
| 2001/2002           | 303,093,420 | 540        | 14,389,920 | 317,483,880 | 31.4%    |
| 2002/2003           | 343,382,620 | 15,550     | 16,731,744 | 360,129,914 | 13.4%    |
| 2003/2004           | 415,148,500 | 15,080     | 17,291,070 | 432,454,650 | 20.1%    |
| 2004/2005           | 478,754,540 | 530        | 19,262,330 | 498,017,400 | 15.2%    |
| 2005/2006           | 582,845,390 | 540        | 22,101,280 | 604,947,210 | 21.5%    |
| 2006/2007           | 663,133,200 | 540        | 23,415,660 | 686,549,400 | 13.5%    |
| 2007/2008           | 740,646,480 | 540        | 26,745,010 | 767,392,030 | 11.8%    |
| 2008/2009           | 772,256,070 | 540        | 25,778,220 | 798,034,830 | 4.0%     |
| 2009/2010           | 779,829,870 | 15,440     | 28,422,420 | 808,267,730 | 1.3%     |
| 2010/2011           | 756,033,520 | 13,386     | 24,979,900 | 781,026,806 | -3.4%    |

NOTES: Estimated statutory actual valuation is not intended to represent market value. The estimate is based on the breakdown of major classification of property in the district and the percentage set by state law for the computation of assessed value and does not include tax increment financing properties. The assessment rates for commercial property is 29% of actual valuation. Both levy and collection year are calendar year beginning January 1.

The assessment rates for residential property have been:

| Years     | Percent |
|-----------|---------|
| 1983-1986 | 21.00   |
| 1987      | 18.00   |
| 1988      | 16.00   |
| 1989-1990 | 15.00   |
| 1991-1992 | 14.34   |
| 1993-1994 | 12.86   |
| 1995-1996 | 10.36   |
| 1997-2000 | 9.74    |
| 2001-2002 | 9.15    |
| 2003-2010 | 7.96    |

SOURCE: Adams, Broomfield and Weld Counties Assessors' Offices.

School District 27J
Property Tax Rates
(In Mills)
Last Ten Fiscal Years
(Unaudited)

General Fund

|                             |                | Contra                 | J. 403.44             |        |                            |               |
|-----------------------------|----------------|------------------------|-----------------------|--------|----------------------------|---------------|
| Levy/<br>Collection<br>Year | Finance<br>Act | Credits and Abatements | Mill Levy<br>Override | Total  | Bond<br>Redemption<br>Fund | Total<br>Levy |
| 2001/2002                   | 30.110         | 0.216                  | 2.362                 | 32.688 | 14.329                     | 47.017        |
| 2002/2003                   | 30.110         | 0.110                  | 2.083                 | 32.303 | 14.713                     | 47.016        |
| 2003/2004                   | 28.748         | 0.009                  | 1.734                 | 30.491 | 14.000                     | 44.491        |
| 2004/2005                   | 28.323         | 0.193                  | 1.506                 | 30.022 | 18.000                     | 48.022        |
| 2005/2006                   | 26.262         | 0.076                  | 1.240                 | 27.578 | 11.666                     | 39.244        |
| 2006/2007                   | 26.262         | 0.208                  | 1.092                 | 27.562 | 18.000                     | -45.562       |
| 2007/2008                   | 26.262         | 0.025                  | 0.977                 | 27.264 | 18.000                     | 45.264        |
| 2008/2009                   | 26.262         | 0.013                  | 0.940                 | 27.215 | 18.000                     | 45.215        |
| 2009/2010                   | 26,262         | 0.094                  | 0.928                 | 27.284 | 18.000                     | 45.284        |
| 2010/2011                   | 26.262         | 0.186                  | 0.96                  | 27.408 | 18.295                     | 45.703        |

NOTES: Both levy and collection year are a calendar year beginning January 1.

SOURCE: Adams, Broomfield and Weld Counties Assessors' Offices.

# School District 27J Principal Property Tax Payers Current Year and Nine Years Ago (Unaudited)

|                                     | 2010         |            | 2001                                    |            |
|-------------------------------------|--------------|------------|---|------------|
|                                     |              | Percent of | <del></del>                             | Percent of |
|                                     |              | District's |   | District's |
|                                     | Assessed     | Assessed   | Assessed                                | Assessed   |
| Taxpayer                            | Valuation    | Valuation  | Valuation                               | Valuation  |
| United Power, Inc                   | 13,095,120   | 1.68%      | 4,266,380                               | 1.34%      |
| D and M Division of STC             | 12,024,080   | 1.54%      | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 0.00%      |
| Tri-State Generation                | 10,783,000   | 1.38%      |   | 0.00%      |
| Brighton Lease Management LLC       | 7,685,000    | 0.98%      | 8,094,990                               | 2.55%      |
| Prairie Center Retail One LLC       | 6,771,330    | 0.87%      |   | 0.00%      |
| Public Service Co of Colorado       | 6,696,510    | 0.86%      | 4,500,910                               | 1.42%      |
| Qwest Corporation FKA US West       | 5,607,000    | 0.72%      | 4,700,500                               | 1.48%      |
| Colorado Interstate Gas Co          | 4,778,300    | 0.61%      |   | 0.00%      |
| Wal-Mart Real Estate Business Trust | 4,402,400    | 0.56%      |   | 0.00%      |
| Costco Warehouse Corporation        | 3,858,000    | 0.49%      |   | 0.00%      |
| H S Resources, Inc.                 |              | ,          | 5,011,350                               | 1.58%      |
| Merit Energy Company                |              |            | 4,103,840                               | 1.29%      |
| K-Mart Corporation #8290            |              |            | 4,003,650                               | 1.26%      |
| Central Products Co.                |              |            | 3,311,670                               | 1.04%      |
| Brighton Marketplace, LLC           |              |            | 2,406,850                               | 0.76%      |
| Chemtrix Inc                        |              |            | 1,880,510                               | 0.59%      |
| Total                               | \$75,700,740 | 9.69%      | \$42,280,650                            | 13.32%     |

NOTES: The 2010 Principal taxpayers assessed valuation amounts are as of December 31, 2010, the latest date for which information is available.

SOURCE: Adams County Assessor's Office.

### School District 27J

### Direct and Overlapping Property Tax Rates

### Last Ten Fiscal Years (Unaudited)

| School District No. 27J                                | 2001   | 2002   | 2003                                  | 2004    |
|--|--------|--------|---------------------------------------|---------|
| General Fund   | 32.688 | 32.303 | 30.491                                | 30.022  |
| Bond Redemption Fund                                   | 14.329 | 14.713 | 14.000                                | 18.000  |
| Total School District No. 27J                          | 47.017 | 47.016 | 44.491                                | 48.022  |
| Adams County   | 23.541 | 26.370 | 26.779                                | 26.903  |
| City of Brighton                                       | 7.248  | 7.248  | 6.650                                 | 6.650   |
| City of Commerce City                                  | 3.280  | 3.280  | 3.033                                 | 3.280   |
| City of Thornton                                       | 10.210 | 10.210 | 10.210                                | 10.210  |
| Belle Creek Metro #1                                   | 47.900 | 47.900 | 47.900                                | 47.900  |
| Bennett Fire Protection District No. 7                 | 6.257  | 6.257  | 6.257                                 | 6.257   |
| Box Elder Water and Sanitation District                | 2,290  | 2.290  | 3.250                                 | 3.224   |
| Brighton Area Fire Protection District No. 6           | 8.220  | 9.295  | 9.295                                 | 9.295   |
| Brighton Crossing #4 FKA Bromley Park #4               |        |        | 38.000                                | 44.000  |
| Brighton Downtown Development Authority                | 2.024  | 2.024  | 1.488                                 | 1.488   |
| Bromley Park #1  | 38.000 | 38.000 | 38.000                                |         |
| Bromley Park #2  | 38.000 | 38.000 | 43.682                                | 49.500  |
| Bromley Park #3  | 38.000 | 38.000 | 43.682                                | 44.180  |
| Bromley Park #4  | 38.000 | 38.000 | ·                                     |         |
| Bromley Park #5  | 25.000 | 25.000 | 25.000                                | 25.000  |
| Bromley Park #6  | 18.000 | 18.000 | 18.000                                | 18.000  |
| Buffalo Ridge  | 35.000 | 42.000 | 42.872                                | 42.827  |
| Central Colorado Water Conservation District           | 0.871  | 0.871  | 0.871                                 | 0.703   |
| Central Colorado Ground Water Management               | 1.428  | 3.850  | 3.850                                 | 3.518   |
| Commerce City GID                                      | 30.000 | 30.000 | 30.000                                | 30.000  |
| First Creek Metropolitan District                      | 10.845 | 10.845 | -10.845                               | 10.845  |
| Fronterra Village                                      | 38.500 | 38.500 | 44.255                                | 46.500  |
| Fronterra Village #2                                   |        |        | 44.255                                | 44.255  |
| Great Rock Water and Sanitation District               | 35.000 | 35.000 | 35.000                                | 35.000  |
| Hazeltine Heights Water and Sanitation District        | 4.461  | 4.595  | 4.125                                 | - 5.000 |
| Hi-Land Acres Water and Sanitation District            | 3.871  | 3.771  | 4.354                                 | 4.285   |
| Lost Creek Water Management District                   | 0.761  | 0.761  | 0.761                                 | 0.745   |
| North Metro Fire District                              | 8.227  | 7.909  | 7.955                                 | 7.930   |
| North Metro Fire District Pension Fund                 | 0.500  | 0.500  | - 0.500                               | 0.500   |
| North Metro Fire District Bonds                        | 0.300  |        | · · · · · · · · · · · · · · · · · · · | ."      |
| North Range Metro #1                                   |        |        | 60,000                                | 60.000  |
| Prairie Center Metro #1                                |        |        | •                                     |         |
| Prairie Center Metro #4                                |        |        | , <del></del>                         |         |
| Prairie Center Metro #5                                |        | ₩-     |                                       |         |
| Rangeview Library FKA Adams County Library             | 1.388  | 1.391  | 1.387                                 | 1.394   |
| Riverdale Dunes #1                                     | 50.000 | 45.000 | 45.000                                | 45.000  |
| Sable-Altura Fire District No. 11                      | 6.095  | 3.753  | 7.000                                 | 7.000   |
| South Adams Fire District No. 4                        | 3.264  | 4.300  | 4.300                                 | 4.300   |
| S. Adams Water and Sanitation District                 | 3.508  | 3.467  | 3.215                                 | 3.292   |
| Southeast Weld County Fire District No. 5              | 3.264  | 5.764  | 5.764                                 | 5.764   |
| Todd Creek Farms #2                                    | 30.000 | 18.000 | 16.500                                | 15.000  |
| Todd Creek Village Parks and Rec.                      |        |        | 10.000                                | 10.000  |
| Urban Drainage and Flood Control District              | 0.521  | 0.531  | 0.533                                 | 0.538   |
| Urban Drainage and Flood Control District South Platte | 0.069  | 0.071  | 0.065                                 | 0.066   |
| Wright Farms Metropolitan District                     | 23.000 | 20.000 | 20.000                                | 20.000  |

NOTES: Overlapping governments may or may not have overlapped the District for the entire ten years shown. Totals are not shown since individual properties are not subject to all levies. Overlapping governments which do not have a property tax are not shown. Numbers shown represent the mill levy, amount assessed per \$1,000. The above figures are as of December 31, 2010, the latest date for which information is available. The year is the levy year.

SOURCE: Adams, Broomfield and Weld County Assessors' Offices.

| 2005            | 2006            | 2007            | 2008            | 2009            | 2010             |
|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| 27.578          | 27.562          | 27.264          | 27.215          | 27.284          | 27.408           |
| 11.666          | 18.000          | 18.000          | 18.000          | 18.000          | 18.295           |
| 39.244          | 45.562          | 45.264          | 45.215          | 45.284          | 45.703           |
| 26.804          | 26.974          | 26.899          | 26.809          | 26.824          | 26.883           |
| 6.650           | 6.650           | 6.650           | 6.650           | 6.650           | 6.650            |
| 3.280           | 3.280           | 3.280           | 3.280           | 3.280           | 3.206            |
| 10.210          | 10.210          | 10.210          | 10.210          | 10.210          | 10.210           |
| 47.900          | 47.900          | 47.900          | 69.900          | 72.900          | 73.900           |
| 6.410           | 6.257           | 6.338           | 8.907           | 8.907           | 8.907            |
| 3.314           | 3.314           | 3.159           | 1.800           | 1.800           | 36.000           |
| 9.295           | 11.795          | 11.795          | 11.795          | 11.795          | 11.795           |
| 44.000          | 44.000          | 44,000          | 44.000          | 44.000          | 44.000           |
| 1.383           | 1.288           |                 |                 |                 |                  |
|                 |                 |                 |                 |                 |                  |
| 61.725          | 61.725          | 61.725          | 61.725          | 71.025          | 71.025           |
| 46.368          | 46.368          | 46.368          | 46.368          | 55.000          | 54.932           |
| <b></b>         |                 | ee.             |                 |                 |                  |
| 25.000          | 25.000          | 25.000          | 25.000          | 25.000          | 25.000           |
| 18.000          | 18.000          | 18.000          | 18.000          | 18.000          | 18.000           |
| 42.653          | 42.827          | 42.827          | 42.827          | 42.827          | 42.827           |
| 0.607           | 0.550           | 0.487           | 0.540           | 0.425           | 0.425            |
| 3.350           | 3.221           | 0.746           | 1.306           | 1.338           | 1.339            |
| -27.000         | 27.000          | 27.000          | 27.000          | 27.000          | 27.000           |
|                 |                 | No. War         |                 | ·               |                  |
| - 46.500        | 46.500          | 45.500          | 46.529          | 49.000          | 53.500           |
| 44.255          | 44.255          | 46.500          | 53.475          | 57.475          | 59.475           |
| 35.000          | 35.000          | 35.000          | 35.000          | 35.000          | 42.500           |
| 5.500           | 4.500           | 4.500           | 4.500           | 4.500           | 4.500            |
| 3.788           | 3.620           | 3.387           | 3.275           | 3.645           | 3.559            |
| 0.714           | 0.719           | 0.773           | 0.818           | 0.849           | 0.906            |
| 8.135           | 11.179          | 11.301          | 11.268          | 11.307          | 11.225           |
| 0.500           | 0.500           | 0.500           | 0.500           | 0.500           | 0.500            |
|                 |                 |                 | 1.400           | 1.400           | 1.400            |
| 60.000          | 60.000          | 60.000          | 63.000          | 69.400          | 69.400           |
|                 |                 | 35.000          | 35.000          | 60.000          | 60.000           |
|                 |                 | 35.000          | 35.000          | 60.000          | 60.000           |
| 1.200           | 2.650           | 50.000          | 50.000          | 50.000          | 50.000           |
| 1.388           | 3.659           | 3.504           | 3.659           | 3.659           | 3.659            |
| 45.000          | 31.200          | 31.700          | 31.700          | 38.000          | 38.000<br>21.000 |
| 7.000           | 21.000          | 21.000<br>4.300 | 21.000<br>4.300 | 21.000<br>4.300 | 4.300            |
| 4.300           | 4.300           |                 |                 |                 | 3.102            |
| 3.102           | 3.102           | 3.100           | 3.102           | 3.102<br>5.764  |                  |
| 5.764           | 5.764           | 5.764           | 5.764<br>11.000 | 5.764<br>11.000 | 5.764<br>11.000  |
| 15.000          | 11.000          | 11.000          | 10.000          | 10.000          | 10.000           |
| 10.000<br>0.532 | 10.000<br>0.542 | 10.000<br>0.507 | 0.528           | 0.508           | 0.523            |
| 0.332           | 0.066           | 0.061           | 0.063           | 0.061           | 0.523            |
| 20.000          | 20.000          | 20.000          | 20.000          | 20.000          | 20.000           |
| ∠0.000          | 20.000          | 20.000          | 20.000          | 20.000          | 20.000           |

## School District 27J Ratio of Net Bonded Debt to Actual Value and Total Outstanding Debt Per Capita Last Ten Fiscal Years (Unaudited)

|        |            |           |             |               | Gover         | mmental Act | ivities     | Debt       |             | Net Bonded |             | Total       |
|--------|------------|-----------|-------------|---------------|---------------|-------------|-------------|------------|-------------|------------|-------------|-------------|
|        | Estimated  | Estimated |             |               | Certificates  |             | Gross       | Service    | Net         | Debt to    | Percentage  | Outstanding |
| Fiscal | District   | Personal  | Assessed    | Actual        | of            | Capital     | Bonded      | Funds      | Bonded      | Actual     | of Personal | Debt Per    |
| Year   | Population | Income    | Value       | Value         | Participation | Leases      | Debt        | Available  | Debt        | Value      | Income      | Capita      |
| 2002   | 35,152     | -         | 317,483,880 | 2,137,396,515 | -             | -           | 58,930,000  | 2,737,074  | 56,192,926  | 2.63%      | N/A         | 1,676       |
| 2003   | 38,667     | -         | 360,129,914 | 2,492,971,304 | -             | -           | 57,435,000  | 3,651,784  | 53,783,216  | 2.16%      | N/A         | 1,485       |
| 2004   | 43,307     | -         | 432,454,650 | 3,439,225,246 | -             | -           | 55,560,000  | 4,483,068  | 51,076,932  | 1.49%      | N/A         | 1,283       |
| 2005   | 48,499     | -         | 498,017,400 | 4,019,101,942 | -             | -           | 102,840,000 | 7,006,855  | 95,833,145  | 2.38%      | N/A         | 2,120       |
| 2006   | 51,144     | -         | 604,947,210 | 5,026,253,194 | 3,775,000     | -           | 100,245,000 | 5,858,303  | 94,386,697  | 1.88%      | N/A         | 2,034       |
| 2007   | 56,119     |           | 686,549,400 | 5,852,578,745 | 3,645,000     | -           | 170,445,000 | 8,522,578  | 161,922,422 | 2.77%      | N/A         | 3,102       |
| 2008   | 64,826     | -         | 767,392,030 | 6,597,400,683 | 3,510,000     | 815,702     | 181,940,000 | 11,023,999 | 170,916,001 | 2.59%      | N/A         | 2,873       |
| 2009   | 65,927     | 26,652    | 798,034,830 | 6,961,802,362 | 3,370,000     | 959,612     | 176,075,000 | 11,070,420 | 165,004,580 | 2.37%      | 9.39%       | 2,736       |
| 2010   | 69,622     | 27,508    | 808,267,730 | 6,778,134,057 | 3,230,000     | 952,078     | 169,920,000 | 11,492,174 | 158,427,826 | 2.34%      | 8.27%       | 2,501       |
| 2011   | 71,581     | 20,348    | 781,026,806 | 6,832,444,892 | 3,080,000     | 390,790     | 163,525,000 | 11,578,516 | 151,946,484 | 2.22%      | 10.43%      | 2,333       |

SOURCE: Estimated District Population is based on numbers provided by Claritas, Inc. Population information for the District is generally not available until the United States decennial census has been published.

Notes: Information on personal income not available for years 2002 - 2008

Assessed and Actual Values are values as certified by the Adams, Broomfield and Weld County Assessor's Offices.

# School District 27J Ratio of Annual Debt Service Expenditures for General Obligation Bonded Debt to Total General Fund Expenditures Last Ten Fiscal Years (Unaudited)

|   | Fiscal<br>Year | Principal | Interest and Other Expenditures | Total<br>Debt<br>Service | Total General Fund Expenditures and Transfer | Ratio of Debt Service to Total General Fund Expenditures and Transfer |
|---|----------------|-----------|---------------------------------|--------------------------|--|---|
|   | 2002           | 1,480,000 | 3,134,454                       | 4,614,454                | 36,278,255                                   | 12.72%  |
|   | 2003           | 1,495,000 | 3,053,242                       | 4,548,242                | 41,140,482                                   | 11.06%  |
|   | 2004           | 1,875,000 | 2,933,745                       | 4,808,745                | 48,374,905                                   | 9.94%   |
|   | 2005           | 2,620,000 | 3,745,778                       | 6,365,778                | 55,594,929                                   | 11.45%  |
|   | 2006           | 3,360,000 | 5,436,031                       | 8,796,031                | 60,933,800                                   | 14.44%  |
| - | 2007           | 3,900,000 | 6,022,118                       | 9,922,118                | 69,464,112                                   | 14.28%  |
|   | 2008           | 3,650,000 | 7,922,593                       | 11,572,593               | 84,112,985                                   | 13.76%  |
|   | 2009           | 5,865,000 | 8,364,848                       | 14,229,848               | 95,806,303                                   | 14.85%  |
|   | 2010           | 6,155,000 | 8,135,140                       | 14,290,140               | 99,359,671                                   | 14.38%  |
|   | 2011           | 6,395,000 | 7,897,332                       | 14,292,332               | 93,851,637                                   | 15.23%  |

## School District 27J Legal Debt Margin Information Last Ten Fiscal Years (Unaudited)

Computation of maximum debt allowed:

Legal debt limit

|   | 2002        | 2003        | 2004        | 2003        |
|---|-------------|-------------|-------------|-------------|
| Taxable assessed valuation                      | 317,483,880 | 360,129,914 | 432,454,650 | 498,017,400 |
| Plus: Tax Increment Financing District Property | -           | 2,049,050   | 2,245,710   | 3,417,910   |
| Total Assessed Valuation                        | 317,483,880 | 362,178,964 | 434,700,360 | 501,435,310 |
| Legal debt limit percentage                     | 25%         | 25%         | 25%         | 25%         |
|   |             |             |             |             |

| Amount of Debt Outstanding  |               |               |               |               |
|---|---------------|---------------|---------------|---------------|
| General obligation bonds payable<br>Certificates of Participation | 58,930,000    | 57,435,000    | 55,560,000    | 102,840;000   |
| Unused legal debt margin  | \$ 20,440,970 | \$ 33,109,741 | \$ 53,115,090 | \$ 22,518,828 |

SOURCE: Assessed Valuations are per certifications received from the Adams, Broomfield and Weld County Assessors' Offices. Total Bonded Debt is per the School District 27J audited financial statements.

| 2006                     |             | 2007                      | <br>2008                        | -   | 2009                      | <br>2010                        | <br>2011                        |
|--------------------------|-------------|---------------------------|---------------------------------|-----|---------------------------|---------------------------------|---------------------------------|
| \$ 604,947,210           | \$          | 686,549,400<br>11,941,060 | \$<br>767,392,030<br>18,309.090 | \$  | 798,034,830<br>20,338,300 | \$<br>808,267,730<br>22,148,100 | \$<br>781,026,806<br>33,401,494 |
| 8,782,160<br>613,729,370 |             | 698,490,460               | <br>785,701,120                 | -   | 818,373,130               | 830,415,830                     | <br>814,428,300                 |
| 25%                      | <del></del> | 25%                       | <br>. 25%                       |     | 25%                       | <br>25%                         | <br>25%                         |
| \$ 153,432,343           | \$          | 174,622,615               | \$<br>196,425,280               | _\$ | 204,593,283               | \$<br>207,603,958               | \$<br>203,607,075               |
| 100,245,000<br>3,775,000 | ·           | 170,445,000<br>3,645,000  | 181,940,000<br>3,510,000        |     | 176,075,000<br>3,370,000  | 169,920,000<br>3,230,000        | 163,525,000<br>3,080,000        |
| \$ 49,412,343            | \$          | 532,615                   | \$<br>10,975,280                | \$  | 25,148,283                | \$<br>34,453,958                | \$<br>37,002,075                |

## School District 27J Estimated Overlapping General Obligation Debt (Unaudited)

|   | Outstanding<br>General | Net Outstanding General Obligation Debt Chargeable to Properties within the District |                |  |  |
|---|------------------------|--|----------------|--|--|
| Overlapping Entity                            | Obligation Debt        |  |                |  |  |
|   |                        | Percent  | Amount         |  |  |
| Airways Business Center Metropolitan District |                        | 100.00   | \$ 2,370,037   |  |  |
| Aspen Hills Metropolitan District             |                        | 100.00   | 1,065,000      |  |  |
| Belle Creek Metropolitan District             |                        | 100.00   | 4,995,000      |  |  |
| BNC Metropolitan District #1                  |                        | 100.00   | 2,830,571      |  |  |
| BNC Metropolitan District #2                  |                        | 100.00   | 5,000,000      |  |  |
| Brighton Crossing Metropolitan District       |                        | 100.00   | 13,480,000     |  |  |
| Brighton, City of                             |                        | 100.00   | 2,465,000      |  |  |
| Bromley Park Metropolitan District #2         |                        | 100.00   | 11,175,000     |  |  |
| Bromley Park Metropolitan District #3         |                        | 100.00   | 20,055,000     |  |  |
| Buffalo Ridge Metropolitan District           |                        | 100.00   | 9,772,400      |  |  |
| Buffalo Run Mesa Metropolitan District        |                        | 100.00   | 5,902,902      |  |  |
| Central Colorado Ground Water Subdistrict     |                        | 7.63   | 17,236,252     |  |  |
| Commerce City North Infrastructure GID        |                        | 100.00   | 90,090,000     |  |  |
| Eagle Shadow Metropolitan District #1         |                        | 100.00   | 3,408,886      |  |  |
| Fronterra Village Metropolitan District       |                        | 100.00   | 14,735,000     |  |  |
| Great Rock Water and Sanitation District      |                        | 100.00   | 5,470,153      |  |  |
| Hazeltine Heights Water and Sanitation        |                        | 100.00   | 345,337        |  |  |
| Heritage Todd Creek Metro District            |                        | 100.00   | 27,882,000     |  |  |
| Hi-Land Acres Water and Sanitation District   |                        | 100.00   | 71,122         |  |  |
| Larkridge Metropolitan District #1            |                        | 100.00   | 9,790,000      |  |  |
| North Range Metropolitan District #1          |                        | 100.00   | 31,740,000     |  |  |
| North Range Village Metropolitan District     |                        | 100.00   | 8,415,000      |  |  |
| Northwest Metropolitan District #2            |                        | 0.04   | 993,753        |  |  |
| Potomac Farms Metropolitan District           |                        | 100.00   | 5,377,548      |  |  |
| Riverdale Dunes Metropolitan District         |                        | 100.00   | 2,697,482      |  |  |
| Riverdale Peaks II Metropolitan District      |                        | 100.00   | 3,085,000      |  |  |
| Todd Creek Farms Metropolitan District #2     |                        | 100.00   | 1,700,000      |  |  |
| Well Augmentation Subdistrict of the Central  |                        |  | e.             |  |  |
| Colorado Water Conservancy District           | •                      | 0.63   | 14,934,600     |  |  |
| Total   |                        |  | \$ 317,083,043 |  |  |

SOURCE: Adams, Broomfield and Weld County Assessor's Offices and individual entities

### School District 27J Principal Employers Current Year (Unaudited)

| Employer                   | Industry            | 2010<br>Number of<br>Employees | Percent of Total Employment |
|----------------------------|---------------------|--------------------------------|-----------------------------|
| Adams County               | Government          | 1,823                          | 33%                         |
| School District 27J        | Education           | 1,365                          | 24%                         |
| Platte Valley Medical      | Healthcare          | 653                            | 12%                         |
| Super Wal-mart             | Retail              | 315                            | 6%                          |
| Vestas                     | Manufacturing       | 280                            | 5%                          |
| City of Brighton           | Government          | 245                            | 4%                          |
| Super Target               | Retail              | 200                            | 4%                          |
| K-Mart Distribution Center | Distribution Center | 186 -                          | 3%                          |
| United Power               | Utility             | 161                            | 3%                          |
| King Soopers               | Retail              | 150                            | 3%                          |
| Valley Bank & Trust        | Financial Institute | 110                            | 2%                          |
| Metalwest                  | Manufacturing       | 105                            | 2%                          |
| Total                      | -                   | 5,593                          | 100%                        |

NOTES: The principal employers data is as of December 31, 2010, the latest date for which information is available.

SOURCE: Brighton Economic Development Corporation

School District 27J
Percentage of Free and Reduced Meals
Last Ten Fiscal Years
(Unaudited)

|    |    |         | educed Fr | Total<br>ee and<br>educed | Total R   | ercent of<br>Free and<br>educed<br>Meals |
|----|----|---------|-----------|---------------------------|-----------|--|
| 20 | 02 | 232,261 | 65,151    | 297,412                   | 598,654   | 49.68%                                   |
| 20 | 03 | 262,489 | 67,465    | 329,954                   | 661,278   | 49.90%                                   |
| 20 | 04 | 291,868 | 69,963    | 361,831                   | 685,082   | 52.82%                                   |
| 20 | 05 | 364,943 | 83,621    | 448,564                   | 909,397   | 49.33%                                   |
| 20 | 06 | 435,523 | 83,660    | 519,183                   | 1,049,923 | 49.45%                                   |
| 20 | 07 | 463,282 | 111,599   | 574,881                   | 1,201,587 | 47.84%                                   |
| 20 | 08 | 511,436 | 133,511   | 644,947                   | 1,357,795 | 47.50%                                   |
| 20 | 09 | 577,128 | 192,740   | 769,868                   | 1,567,381 | 49.12%                                   |
| 20 | 10 | 608,759 | 181,888   | 790,647                   | 1,512,360 | 52.28%                                   |
| 20 | 11 | 678,217 | 160,613   | 838,830                   | 1,528,011 | 54.90%                                   |

SOURCE: School District 27J Nutrition Services.

### School District 27J Full-time Equivalent School District Employees by Function Last Nine Years (unaudited)

|                                     |         |         |           |           | Fiscal Year |           |           |           |           |
|-------------------------------------|---------|---------|-----------|-----------|-------------|-----------|-----------|-----------|-----------|
| Function                            | 2003    | 2004    | 2005      | 2006      | 2007        | 2008      | 2009      | 2010      | 2011      |
| Instructional                       | 606.803 | 646.121 | 729.014   | 843.126   | 933.998     | 979.248   | 1,072.245 | 992.444   | 919.545   |
| Support Services                    |         |         |           |           |             |           |           |           |           |
| Pupil Services                      | 39.260  | 37.195  | 36.391    | 45,795    | 48.925      | 52.183    | 61.404    | 78.105    | 81,368    |
| Instructional Staff                 | 22.588  | 22.526  | 23.763    | 22.688    | 22,977      | 32.834    | 39.484    | 38,561    | 23.580    |
| General administration              | 2,000   | 3.000   | 3.400     | 3,600     | 4.000       | 5,400     | 6.400     | 7.070     | 6.570     |
| School administration               | 54.088  | 51.438  | 55.125    | 59.313    | 73.750      | 79.188    | 84.006    | 106.301   | 106.094   |
| Operations and maintenance          | 59,300  | 57.250  | 62,250    | 67.750    | 80,750      | 85.250    | 92.750    | 108.938   | 93.600    |
| Pupil transportation                | 35,502  | 42.065  | 49.563    | 56,001    | 63.440      | 74.002    | 83.503    | 85.691    | 85,500    |
| Business supporting services        | 8.000   | 8,500   | 9.000     | 10,000    | 10,000      | 13.000    | 14,000    | 14.750    | 12.000    |
| Central supporting services         | 16,030  | 15.155  | 15,655    | 16.093    | 22.569      | 23.475    | 25.150    | 28,525    | 23.410    |
| Nutrition Services                  | 30.224  | 27,000  | 26.000    | 27.811    | 34.498      | 45,250    | 49.248    | 59.748    | 68.623    |
| Enterprise Operations               | 12,179  | 20,568  | 22.932    | 17,461    | 11.786      | 19.945    | 23.790    | 24.325    | 34.616    |
| Community Services                  | 4.657   | 5.063   | 7,283     | 7.377     | 5.563       | 9.626     | 9.282     | 11,033    | 9.033     |
| Facilities Acquisition/Construction | 2,000   | 2,000   | 2.000     | 1.800     | 2.800       | 3,000     | 3,000     | 3.650     | 2,400     |
| Pupil Activities                    |         |         |           | 1.625     | 2.494       | 1.000     | 1,000     | 1.000     | 1,000     |
| Total                               | 892,631 | 937.881 | 1,042.376 | 1,180.440 | 1,317.550   | 1,423.401 | 1,565.262 | 1,560.139 | 1,467.339 |

NOTES: FTE's include all employees paid from all funds. Information for prior years is unavailable.

SOURCE: District records

School District 27J Teacher/Student Ratio Last Ten Fiscal Years (Unaudited)

| Fiscal Year | Pupil Membership | Teacher FTE | Pupil/Teacher Ratio |
|-------------|------------------|-------------|---------------------|
| 2001/2002   | 6,575            | 363.27      | 18.10               |
| 2002/2003   | 7,199            | 410.96      | 17.52               |
| 2003/2004   | 8,280            | 484.40      | 17.09               |
| 2004/2005   | 9,256            | 517.79      | 17.88               |
| 2005/2006   | 10,450           | 545.50      | 19.16               |
| 2006/2007   | 11,589           | 629.12      | 18.42               |
| 2007/2008   | 12,608           | 656.46      | 19.21               |
| 2008/2009   | 13,711           | 736.13      | 18.63               |
| 2009/2010   | 14,469           | 755.52      | 19.15               |
| 2010/2011   | 15,089           | 718.10      | 21.01               |

SOURCE: Colorado Department of Education Statistical Reports

## School District 27J Teacher Salaries and Education Last Ten Fiscal Years (Unaudited)

|             |                      | Salary Ranges       |                     | # of Tea             | chers in Each      | Range |
|-------------|----------------------|---------------------|---------------------|----------------------|--------------------|-------|
| Fiscal Year | Bachelor's<br>Degree | Master's<br>Degree  | PHD                 | Bachelor's<br>Degree | Master's<br>Degree | PHD   |
| 2001/2002   | \$26,500-\$53,252    | \$29,950-\$63,775   | \$36,105-\$65,526   | 130                  | 145                | 2     |
| 2002/2003   | \$28,185-\$56,637    | \$31,854-\$67,829   | \$38,400-\$69,691   | 161                  | 163                | 2     |
| 2003/2004   | \$28,894-\$58,062    | \$32,655-\$69,534   | \$39,366-\$71,443   | 217                  | 192                | 4     |
| 2004/2005   | \$29,457-\$59,194    | \$33,292-\$70,890   | \$40,134-\$72,836   | 255                  | 221                | 4     |
| 2005/2006   | \$30,120 - \$60,526  | \$34,041 - \$72,485 | \$41,037 - \$74,475 | 244                  | 259                | 4     |
| 2006/2007   | \$30,873 - \$62,039  | \$34,892 - \$74,297 | \$42,063 - \$76,337 | 282                  | 234                | 5     |
| 2007/2008   | \$32,139-\$64,583    | \$36,323-\$77,343   | \$43,788-\$79,467   | 287                  | 352                | 8     |
| 2008/2009   | \$32,942-\$66,197    | \$37,231-\$79,277   | \$44,882-\$81,453   | 302                  | 388                | 23    |
| 2009/2010   | \$33,519-\$67,356    | \$37,882-\$80,664   | \$45,668-\$82,879   | 303                  | 410                | 26    |
| 2010-2011   | \$33,519-\$67,356    | \$37,882-\$80,664   | \$45,668-\$82,879   | 252                  | 384                | 27-   |
|             | Average Salary       |                     |                     |                      |                    |       |
| 2001/2002   | \$42,750             |                     |                     |                      |                    |       |
| 2002/2003   | \$44,957             |                     |                     |                      | R.                 |       |
| 2003/2004   | \$45,163             |                     |                     |                      |                    |       |
| 2004/2005   | \$45,661             |                     |                     |                      |                    |       |
| 2005/2006   | \$46,775             |                     |                     |                      |                    | -     |
| 2006/2007   | \$47,744             |                     |                     |                      |                    |       |
| 2007/2008   | \$49,104             |                     |                     |                      |                    |       |
| 2008/2009   | \$50,761             |                     |                     |                      |                    |       |
| 2009/2010   | \$52,153             |                     |                     |                      |                    |       |
| 2010/2011   | \$52,637             |                     |                     |                      |                    |       |

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SOURCE: District Records

## School District 27J School Building Information June 30, 2011 (Unaudited)

|                                      | Enrollment      |             | Capacity | Years                  |
|--------------------------------------|-----------------|-------------|----------|------------------------|
|                                      | for the 2010/11 | Recommended | Used in  | Constructed/           |
|                                      | School Year     | Capacity 1  | 2010/11  | Renovated <sup>2</sup> |
| Henderson (PK-6)                     | 570             | 737         | 77.34%   | 1969/1998              |
| North (PK-5)                         | 383             | 463         | 82.72%   | 1998                   |
| Northeast (PK-5)                     | 628             | 657         | 95.59%   | 1973/1999              |
| Pennock (K-5)                        | 681             | 825         | 82.55%   | 2003                   |
| Second Creek (K-6)                   | 576             | 825         | 69.82%   | 2003                   |
| South (K-5)                          | 572             | 577         | 99.13%   | 1969/2000              |
| Southeast (PK-5)                     | 623             | 743         | 83.85%   | 1963/1995              |
| Thimmig (K-6)                        | 618             | 825         | 74.91%   | 2002                   |
| Turnberry (PK-6)                     | 696             | 835         | 83.35%   | 2008                   |
| Westridge (PK-6)                     | 824             | 825         | 99.88%   | 2007                   |
| Total Elementary Schools             | 6,171           | 7,312       | 84.40%   | •                      |
| MIDDLE SCHOOLS (6-8)                 |                 |             |          |                        |
| Vikan                                | 603             | 609         | 99.01%   | 1961/2002              |
| Overland Trail                       | 690             | 659         | 104.70%  | - 1984/2000/2005       |
| Prairie View Middle School           | 771             | 850         | 90.71%   | 2008                   |
| Stuart Middle School                 | 546_            | 850         | 64.24%   | 2009                   |
| Total Middle Schools                 | 2,610           | 2,968       | 87.94%   |                        |
| HIGH SCHOOL (9-12)                   | _               |             |          |                        |
|                                      |                 |             |          | 1955/1991/2005         |
| Brighton High School                 | 1,647           | 1,700       | 96.88%   | 1973                   |
| Prairie View High School             | 1,541           | 1,800       | 85.61%   | 2006                   |
| Brighton Heritage Academy            | 120             | 330         | 36.36%   | 2002                   |
| Total for High School                | 3,308           | 3,830       | 86.37%   |                        |
| Total in District Buildings (K-12)   | 12,089          | 14,110      | 85.68%   | -                      |
| Charters (Not In District Buildings) | 2,858           | 3,330       | 85.83%   | <u>.</u> ~             |

<sup>1</sup> Recommended capacity equals the maximum class size and includes modular classroom space and preschool classes.

NOTES: The above figures do not take into consideration half-time students and various methods of utilizing classrooms at the secondary level. This table demonstrates that for the current school year, the District's schools are very close to capacity.

Acquisition of school sites can be the most difficult part of acquiring additional student space. Based on long-term projections of growth, the District has aggressively pursued acquiring school sites. The District has obtained land dedication from developers for 20 elementary school sites, 3 middle school sites and 2 high school sites totaling over 379 acres. The District is in the process of obtaining additional school sites through land dedication.

In addition to the school buildings and their contents, the District owns or leases the following facilities and properties: the Heritage Community Plaza, the District Educational Services Center, a technology building & annex, a facililities building, utility/storage buildings, an indoor swimming pool, and 139 vehicles, of which 103 are buses or multi-passenger vans.

SOURCE: District Records

<sup>2</sup> Includes initial year of construction and years of major additions and renovations.

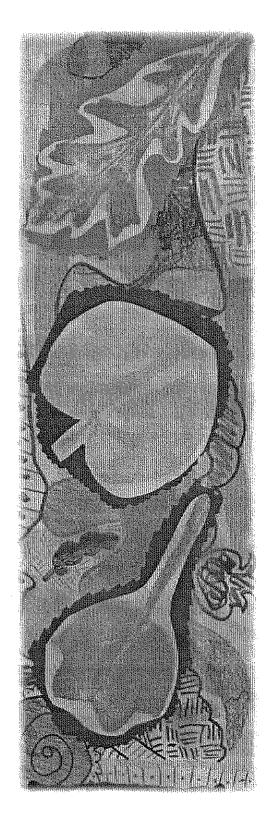
School District 27J Enrollment and Funded Pupil Count by Grade Last Ten Fiscal Years (Unaudited)

| Grade   | Oct 1<br>2001  | Oct 1<br>2002  | Oct 1<br>2003  | Oct 1<br>2004   | Oct 1<br>2005   | Oct 1<br>2006  | Oct 1<br>2007   | Oct 1<br>2008  | Oct 1<br>2009  | Oct 1<br>2010  | Ten Year<br>Average<br>Class Size                               |
|---|--|--|--|---|---|--|---|--|--|--|---|
| Colo. Preschool Proj.   | 115.0  | 145.0  | 98.0   | 98.0  | 145.0   | 190.0  | 206,0   | 371.0  | 339,0  | 333.0  | 204.0   |
| Special Ed. Preschool   | 74.0   | 106.0  | 112.0  | 159.0   | 186.0   | 183.0  | 186.0   | 229.0  | 218.0  | 228.0  | 168.1   |
| K   | 536.0  | 584.0  | 754.0  | 842.0   | 955.0   | 991.0  | 1,123.0   | 1,237.0  | 1,303.0  | 1,361.0  | 968.6   |
| 1   | 553.0  | 608.0  | 701.0  | 863.0   | 1,004.0   | 1,065.0  | 1,126.0   | 1,220.0  | 1,318.0  | 1,369.0  | 982.7   |
| 2   | 455.0  | 597.0  | 687.0  | 776.0   | 907.0   | 1,022.0  | 1,104.0   | 1,185.0  | 1,253.0  | 1,333.0  | 931.9   |
| 3   | 537.0  | 521.0  | 664.0  | 781.0   | 834.0   | 975.0  | 1,094.0   | 1,150.0  | 1,219.0  | 1,286.0  | 906.1   |
| 4   | 525.0  | 595.0  | 595.0  | 730.0   | 855.0   | 916.0  | 1,040.0   | 1,130.0  | 1,171.0  | 1,221.0  | 877.8   |
| 5   | 552.0  | 574.0  | 664.0  | 706.0   | 831.0   | 954.0  | 957.0   | 1,106.0  | 1,141.0  | 1,190.0  | 867.5   |
| 6   | 496.0  | 596.0  | 688.0  | 754.0   | 753.0   | 873.0  | 965.0   | 984.0  | 1,093.0  | 1,152.0  | 835,4   |
| 7   | 539.0  | 557.0  | 703.0  | 758.0   | 836.0   | 832.0  | 920.0   | 947,0  | 996.0  | 1,090.0  | -817.8  |
| 8   | 493.0  | 594.0  | 570.0  | 752.0   | 825.0   | 884.0  | 844.0   | 931.0  | 981.0  | 977.0  | 785.1   |
| 9   | 499.0  | 546.0  | 615.0  | 641.0   | 818.0   | 982.0  | 1,116.0   | 1,028.0  | 1,144.0  | 1,161.0  | 855.0   |
| 10  | 451.0  | 503.0  | 529.0  | 560,0   | 585.0   | 742.0  | 868.0   | 907.0  | 849.0  | 971.0  | 696.5   |
| 11  | 400.0  | 401.0  | 464.0  | 466.0   | 509.0   | 475.0  | 625.0   | 712.0  | 758.0  | 719.0  | 552.9   |
| 12  | 350.0  | 401.0  | 384.0  | 397.0   | 434.0   | 505.0  | 456.0   | 605.0  | 702.0  | 698.0  | - 493.2   |
| Ungraded  | - · •  | -  | -  | -   |   | -  | -   | ÷-   | •  |  | 0.0   |
| Total Enrollment  | 6,575.0  | 7,328.0  | 8,228.0  | 9,283.0   | 10,477.0  | 11,589.0   | 12,630.0  | 13,742.0   | 14,485.0   | 15,089.0   | 10,942.6  |
| Adjustments to calculate Fun  | ded Pupil Co   | unt  |  |   |   |  |   |  |  |  |   |
| CPP (.5 FTE) Spec Ed Preschool (.5 FTE) Kindergarten (.5 FTE) Part-time students (.5 FTE) Out-of-district students Non-eligible students Other students | (57.5)<br>(37.5)<br>(252.0)<br>(4.5)<br>16.5<br>(65.0)<br>12.0 | (72.5)<br>(53.0)<br>(292.0)<br>(5.5)<br>15.0<br>(36.0)<br>37.0 | (49.0)<br>(56.0)<br>(377.0)<br>(5.5)<br>15.0<br>(35.0)<br>83.0 | (49.0)<br>(79.0)<br>(421.0)<br>(15.0)<br>31.0<br>(10.0)<br>24.0 | (72.5)<br>(92.5)<br>(477.0)<br>(17.5)<br>26.0<br>(21.0)<br>40.0 | (92.5)<br>(91.5)<br>(495.0)<br>(7.5)<br>16.0<br>(42.0)<br>68.5 | (101.0)<br>(93.0)<br>(560.0)<br>(4.5)<br>24.0<br>(72.0)<br>64.0 | (183.0)<br>(114.5)<br>(616.0)<br>(10.5)<br>(63.0)<br>36.5= | (167.0)<br>(109.0)<br>(650.0)<br>(9.5)<br>(57.0)<br>44.0 | (159.5)<br>(114.0)<br>(680.5)<br>(3.0)<br>(67.0)<br>54.5 | (100.4)<br>(84.0)<br>(482.1)<br>(8.3)<br>17.9<br>(46.8)<br>46.4 |
| Total FPC   | 6,187.0  | 6,921.0  | 7,803.5  | 8,764.0   | 9,862.5   | 10,945.0   | 11,887.5  | 12,791.5   | 13,536.5   | 14,119.5   | 10,281.8  |

NOTES: FPC is the District's funded pupil count as defined by the Colorado School Finance Act.

SOURCE: District's October 1 count as reported to the Colorado Department of Education.

### **Compliance Section**



Diana Pedde Second Creek Elementary



### Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Board of Education School District 27J Brighton, Colorado

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of School District 27J as of and for the year ended June 30, 2011, and have issued our report thereon dated December 7, 2011. Our report includes a reference to other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Other auditors audited the financial statements of Bromley East Charter School, Belle Creek Charter School, Landmark Academy at Reunion, Foundations Academy, or Eagle Ridge Academy, as described in our report on School District 27J's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors. The financial statements of Belle Creek Charter School, Eagle Ridge Academy, Bromley East Charter School and Capital Facility Fee Foundation, which are discretely presented component units, were not audited in accordance with *Government Auditing Standards*.

### Internal Control Over Financial Reporting

Management is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered School District 27J's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the entity's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.



Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, we identified certain deficiencies in internal control over financial reporting, described in the accompanying schedule of findings and questioned costs as Findings 2011-01 and 2011-02 that we consider to be significant deficiencies in internal control over financial reporting. A significant deficiency is a deficiency or a combination of deficiencies in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether School District 27J's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain other matters that we reported to management of School District 27J in a separate letter dated December 7, 2011.

School District 27J's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit School District 27J's responses and, accordingly, we express no opinion on them.

This report is intended solely for the information and use of management, the Board of Education, others within the entity, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Greenwood Village, Colorado

lifton Gunderson LLP

December 7, 2011



Independent Auditor's Report on Compliance with Requirements That Could Have a Direct and Material Effect on Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133

Board of Education School District 27J Brighton, Colorado

### Compliance

We have audited the compliance of School District 27J with the types of compliance requirements described in the OMB *Circular A-133 Compliance Supplement* that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2011. School District 27J's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of School District 27J's management. Our responsibility is to express an opinion on School District 27J's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about School District 27J's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of School District 27J's compliance with those requirements.

In our opinion, School District 27J complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2011. However, the results of our auditing procedures disclosed instances of noncompliance with those requirements, which are required to be reported in accordance with OMB Circular A-133 and which are described in the accompanying schedule of findings and questioned costs as items 2011-03, 2011-04, and 2011-05.



### **Internal Control Over Compliance**

The management of School District 27J is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered School District 27J's internal control over compliance with the requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the entity's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, we identified certain deficiencies in internal control over compliance that we consider to be significant deficiencies as described in the accompanying schedule of findings and questioned costs as items 2011-03, 2011-04, and 2011-05. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

School District 27J's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit School District 27J's responses and, accordingly, we express no opinion on them.

This report is intended solely for the information and use of management, the Board of Education, others within the entity, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Greenwood Village, Colorado

Clifton Gunderson LLP

December 7, 2011

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS For the Year Ended June 30, 2011

#### Section I-Summary of Auditor's Results **Financial Statements** Unqualified Type of auditor's report issued: Internal control over financial reporting: Material weakness(es) identified? yes ⊠ no Significant deficiency(ies) identified that are not considered to be material weaknesses? yes none reported Noncompliance material to financial statements noted? ☐ yes no **Federal Awards** Internal control over major programs: no Material weakness(es) identified? ☐ yes Significant deficiency(ies) identified that are not considered to be material weakness(es)? ⊠ yes none reported Type of auditor's report issued on compliance for major program: Unqualified Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of Circular A-133? ⊠ yes □ no Identification of major program: CFDA Number(s) Name of Federal Program or Cluster Special Education - Grants to States (IDEA, Part B) 84.027 Special Education – Preschool Grants (IDEA Preschool) 84.173 Special Education - Grants to States (IDEA, Part B), Recovery Act 84.391 Special Education - Grants to States (IDEA Preschool), Recovery Act 84.392 84.010 Title I Grants to Local Education Agencies Title I Grants to Local Education Agencies, Recovery Act 84.389 Education Technology State Grants 84.318 84.386 Education Technology State Grants, Recovery Act State Fiscal Stabilization Fund (SFSF) - Education State Grants, 84.394 Recovery Act (Education Stabilization Fund) 84.410 Education Jobs Fund (Ed Jobs), Recovery Act Dollar threshold used to distinguish between type A and type B programs \$348,343 ⊠ no Auditee qualified as low-risk auditee? ☐ yes

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) For the Year Ended June 30, 2011

#### PART II—FINDINGS RELATED TO FINANCIAL STATEMENTS

Finding 2011-01 Significant Deficiency

Criteria: GASB Statement No. 33 defines voluntary nonexchange transactions as transactions which result from legislative or contractual agreements, other than exchanges, entered into willingly by the parties to the agreement (for example, certain grants and private donations). In the absence of certain time and eligibility requirements, such transactions should be recognized when received. Revenue that is received and unspent will be shown as restricted fund balance rather than be recognized as deferred revenue.

Condition: During testing of grants revenue and related deferred revenue, we found that funds received from the Capital Facility Fee Foundation, which qualify as voluntary nonexchange revenues in the amount of \$1,825,000, were improperly recorded as deferred revenue.

Cause: Ineffective internal controls over the recording of voluntary nonexchange revenue.

*Effect:* The District did not recognize revenue in the amount of \$1,825,000 in its General Fund. A correction was made to reclass this amount from deferred revenue to revenue.

Recommendation: The District should implement processes that ensure that revenue is recognized in the proper period.

Views of responsible officials and planned corrective actions: The District will recognize all revenue from voluntary nonexchange transactions. Effective immediately.

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) For the Year Ended June 30, 2011

### Finding 2011-02 Significant Deficiency

Criteria: Compensated absences accrual should be based on a reasonable estimate of expected costs.

Condition: During our review of the District's calculation of compensated absences, it was noted that the accrual for vacation was misstated by \$101,657 due to formula errors in supporting calculations for compensated absences. In addition, we noted that the employee agreements between the District and the Brighton Education Association and the Colorado Classified School Employees' Association Chapter 39 were not updated to reflect current rates used in the compensated absences calculations.

Cause: Ineffective reviews over the spreadsheets used in the calculation of the compensated absence accrual prior to recording in the financial statements. In addition, an ineffective review over the employment agreements to ensure that the cost of living adjustments were accurately reflected in the new agreements.

Effect: The District recorded an adjustment of \$101,657 to compensated absences.

Recommendation: The District should improve its controls relating to the calculation and review of the compensated absences accrual to ensure accuracy of the financial statements.

Views of responsible officials and planned corrective actions: The finance office has reviewed our procedures and added an internal review of the compensated absences spreadsheet prior to submittal. Effective immediately.

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) For the Year Ended June 30, 2011

### PART III-FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

#### Finding 2011-03

#### US DEPARTMENT OF EDUCATION

Passed Through the Colorado Department of Education

Special Education – Grants to States (IDEA, Part B) – CFDA # 84.027

Special Education - Grants to States (IDEA Preschool) - CFDA # 84.173

Special Education - Grants to States (IDEA, Part B), Recovery Act - CFDA # 84.391

Special Education – Grants to States (IDEA Preschool), Recovery Act – CFDA # 84.392

### Special Tests and Provisions Significant Deficiency, Noncompliance

Criteria: Per OMB Circular A-133 requirements, an State Education Agency (SEA) must ensure that a charter school Local Education Agency (LEA) that opens for the first time or significantly expands its enrollment receives the funds under each covered program for which it is eligible. If a charter school LEA opens or expands by November 1, the SEA must allocate to the school the funds for which it is eligible no later than 5 months after the school first opens or significantly expands its enrollment.

An SEA must determine a new or expanding charter school LEA's eligibility based on actual enrollment or other eligibility data available on or after the date the charter school LEA opens or significantly expands. An SEA may not deny funding to a new or expanding charter school LEA due to the lack of prior-year data, even if eligibility and allocation amounts for other LEAs are based on prior-year data.

Condition: Through testing of special tests and provisions requirements relating to new charter schools and IDEA funding, it was determined that a new charter school for fiscal year 2011 did not receive IDEA federal funding due to lack of prior year data.

Cause: Program personnel were not informed of the OMB Circular A-133 requirements as they apply to Federal funding of new or significantly expanded charter schools.

*Effect:* The District did not provide IDEA funding to an eligible charter school. The District failed to comply with OMB Circular A-133 requirements as they relate to special tests and provisions for the IDEA program.

Questioned Costs: None.

Recommendation: The program personnel should ensure procedures over special tests and provisions are properly in place to meet federal requirements.

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) For the Year Ended June 30, 2011

Views of responsible officials and planned corrective actions: The District will provide IDEA funding to all charter schools. For schools new to the District the Director of Student Services will provide an estimated student count and the funding will be reconciled after receipt of final December student count. Effective immediately.

### Finding 2011-04

#### US DEPARTMENT OF EDUCATION

Passed Through the Colorado Department of Education

Special Education – Grants to States (IDEA, Part B) – CFDA # 84.027

Special Education - Grants to States (IDEA Preschool) - CFDA # 84.173

Special Education - Grants to States (IDEA, Part B), Recovery Act - CFDA # 84.391

Special Education - Grants to States (IDEA Preschool), Recovery Act - CFDA # 84.392

### Matching, Level of Effort, Earmarking Significant Deficiency, Noncompliance

Criteria: Per OMB Circular A-133 requirements, IDEA, Part B funds received by an LEA cannot be used, except under certain limited circumstances, to reduce the level of expenditures for the education of children with disabilities made by the LEA from local funds, or a combination of state and local funds, below the level of those expenditures for the preceding fiscal year. To meet this requirement, an LEA must expend, in any particular fiscal year, an amount of local funds, or a combination of state and local funds, for the education of children with disabilities that is at least equal, on either an aggregate or per capita basis, to the amount of local funds, or a combination of state and local funds, expended for this purpose by the LEA in the prior fiscal year.

Condition: Through testing of the maintenance of effort for the District, it was noted that the number of special education students in the District increased from fiscal year 2010 in fiscal year 2011, while the state and local funding for special education decreased from fiscal year 2010 to fiscal year 2011. Federal IDEA funding increased for the District from fiscal year 2010 to fiscal year 2011.

Cause: The District did not adequately monitor its maintenance of effort requirements.

Effect: Federal funds may have been used to supplant state and local funding instead of being used to supplement the funding.

Questioned Costs: Unknown.

Recommendation: The District should implement processes for monitoring its maintenance of effort with respect to Federal programs. The program administrators should identify state and local match requirements and exceptions to these requirements annually to ensure that Federal funds do not supplant state and local funds.

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) For the Year Ended June 30, 2011

Views of responsible officials and planned corrective actions: The District agrees that there is a reduction of state and local expenditures from the preceding fiscal year. The District has been in contact with the Colorado Department of Education and has identified several allowable adjustments that explain the reduction. The District will complete quarterly reviews of expenditures and maintain a current list of allowable adjustments if necessary. Effective Immediately.

### Finding 2011-05

#### US DEPARTMENT OF EDUCATION

Passed Through the Colorado Department of Education

Special Education - Grants to States (IDEA, Part B) - CFDA # 84.027

Special Education - Grants to States (IDEA Preschool) - CFDA # 84.173

Special Education - Grants to States (IDEA, Part B), Recovery Act - CFDA # 84.391

Special Education – Grants to States (IDEA Preschool), Recovery Act – CFDA # 84.392

### Allowable Costs / Cost Principles Significant Deficiency, Noncompliance

Criteria: Per OMB Circular A-87, when employees work on multiple activities or cost objectives, a distribution of their salaries or wages will be supported by personnel activity reports or equivalent documentation, and they must reflect an after-the-fact distribution of the actual activity of each employee, must account for the total activity for which each employee is compensated, must be prepared at least monthly and must coincide with one or more pay periods, and must be signed by the employee. Budget estimates or other distribution percentages determined before the services are performed do not qualify as support for charges to Federal awards but may be used for interim accounting purposes, provided that: (i) The governmental unit's system for establishing the estimates produces reasonable approximations of the activity actually performed; (ii) At least quarterly, comparisons of actual costs to budgeted distributions based on the monthly activity reports are made. Costs charged to Federal awards to reflect adjustments made as a result of the activity actually performed may be recorded annually if the quarterly comparisons show the differences between budgeted and actual costs are less than ten percent; and (iii) The budget estimates or other distribution percentages are revised at least quarterly, if necessary, to reflect changed circumstances.

Condition: We tested 40 payroll transactions in the IDEA program for compliance with the requirements of OMB Circular A-87. Through this testing, we found that time and effort reports were not properly completed for four employees. We brought this matter to the attention of management, and the required reports were subsequently completed.

Cause: Lack of controls by District employees to meet the Federal requirements over supporting payroll transactions charged to Federal programs.

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED) For the Year Ended June 30, 2011

Effect: The salaries charged against the IDEA program for the employees noted above initially were not properly supported by after-the-fact time and effort procedures per A-87 requirements. After testing, the salaries charged were supported by time certifications.

Questioned Costs: None, due to the subsequent completion of the required reports.

Recommendation: The District should implement procedures necessary to ensure that the proper support exists for payroll transactions charged to Federal programs.

Views of responsible officials and planned corrective actions: The finance office will review our procedures for validating that these forms are completed on a timely basis to comply with the Federal guidelines. Will be completed by January 2, 2012.

### PRIOR YEAR FINDINGS AND QUESTIONED COSTS For the Year Ended June 30, 2011

#### PART II-FINDINGS RELATED TO FINANCIAL STATEMENTS

### Finding 2010-01 Material Weakness

Condition: During testing of grants revenue, we found that revenue received by School District 27J (District) from the Capital Facility Fee Foundation to purchase water rights was netted against the related expenditure for the purchase instead of being recorded separately.

Recommendation: The District should improve its controls over the grant expenditure recording to ensure that revenue and related expenditures are properly reflected in the financial statements.

Current Status: This finding has been resolved for the fiscal year ending June 30, 2011.

### Finding 2010-02 Significant Deficiency

Condition: During review of the calculation of the property taxes receivable and deferred revenue, it was noted that the accrual was understated by about \$243,000 in the General Fund and understated by about \$161,000 in the Bond Redemption Fund.

Recommendation: The District should improve its controls relating to the calculation and review the property tax receivable and deferred revenue accrual to ensure accuracy of the financial statements.

Current Status: This finding has been resolved for the fiscal year ending June 30, 2011.

### Finding 2010-03 Material Weakness

Condition: During testing of grants revenue and related accrued and deferred revenue, we found several instances where the incorrect amounts of grant accrued or deferred revenue were recorded and did not reconcile to the Schedule of Expenditures of Federal Awards.

Recommendation: The District should improve its controls over the grant accrued and deferred revenue recording to ensure that amounts are properly reflected in the financial statements and are properly reconciled to the Schedule of Expenditures of Federal Awards.

### PRIOR YEAR FINDINGS AND QUESTIONED COSTS For the Year Ended June 30, 2011

### Finding 2010-04 Significant Deficiency

Condition: During testing of water rights additions, we found that water rights acquired during the year were also added to the Buildings category of capital assets.

Recommendation: The District should improve its controls relating to the recording of capital assets additions to ensure that amounts are properly recorded in the financial statements.

Current Status: This finding has been resolved for the fiscal year ending June 30, 2011.

### Finding 2010-05 Significant Deficiency

Condition: During our review the District's calculation of compensated absences, it was noted that the accrual for vacation was overstated by \$411,017. In addition, we noted that the employee agreements between the District and the Brighton Education Association and the Colorado Classified School Employees' Association Chapter 39 were not updated to reflect current rates used in the compensated absences calculations.

Recommendation: The District should improve its controls relating to the calculation and ensure that a review of the compensated absences accrual is performed to ensure the accuracy of the financial statements.

Current Status: Repeated as Finding 2011-02.

### Finding 2010-06 Significant Deficiency

Condition: The District completed the schedule of expenditures of federal awards on the second to last day of audit fieldwork.

Recommendation: The District needs controls in place to ensure the schedule of expenditures of federal awards is available towards the beginning of the audit process to ensure the correct programs and correct expenditure figures are subject to testing.

### PRIOR YEAR FINDINGS AND QUESTIONED COSTS For the Year Ended June 30, 2011

### PART III-FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

### Finding 2010-07

#### US DEPARTMENT OF EDUCATION

Passed Through the Colorado Department of Education

Special Education - Grants to States (IDEA, Part B) - CFDA # 84.027

Special Education - Grants to States (IDEA Preschool) - CFDA # 84.173

Special Education - Grants to States (IDEA, Part B), Recovery Act - CFDA # 84.391

Special Education – Grants to States (IDEA Preschool), Recovery Act – CFDA # 84.392

Title I Grants to Local Educational Agencies – CFDA # 84.010

Title | Grants to Local Educational Agencies, Recovery Act - CFDA # 84.389

### Cash Management, Reporting Significant Deficiency, Noncompliance

Condition: During testing of Cash Management and Reporting compliance requirements, we found that a separate review for cash management and reporting requirements submitted to CDE was not in place at the District. In addition, we found that reimbursement requests and reports submitted to CDE were not always supported by proper documentation. Specifically:

- Requests for reimbursement and the '09-'10 ARRA Interim Expenditure Reporting requirements submitted to CDE were not reviewed by someone other than preparer.
- One request for reimbursement that was tested for IDEA Part B ARRA was not properly supported by expenditures paid prior to the date of the reimbursement request.
- One request for reimbursement submitted to CDE for Title I that was tested was not reviewed by someone other than the preparer.
- The IDEA Part B ARRA End of Year Report submitted to CDE was reviewed by someone other than the preparer. However, we found that the amount reported for indirect costs during the year did not agree to the general ledger detail, as the general ledger included 2009 indirect costs that could not be included in the End of Year Report.

Recommendation: We recommend that the District implement a review and approval process for all requests for reimbursement and other reports submitted. We also recommend that the District retain supporting documentation for all information reported in the requests for reimbursements and reports submitted to CDE.

### PRIOR YEAR FINDINGS AND QUESTIONED COSTS For the Year Ended June 30, 2011

### **Finding 2010-08**

#### US DEPARTMENT OF EDUCATION

Passed Through the Colorado Department of Education

Special Education – Grants to States (IDEA, Part B) – CFDA # 84.027

Special Education – Grants to States (IDEA Preschool) – CFDA # 84.173

Special Education - Grants to States (IDEA, Part B), Recovery Act - CFDA # 84.391

Special Education – Grants to States (IDEA Preschool), Recovery Act – CFDA # 84.392

### Subrecipient Monitoring Significant Deficiency, Noncompliance

Condition: The District provides funds to its charter schools for the IDEA grants. Our testing noted that four employees at two charter schools did not submit time certifications for their employees to support the payroll amounts charged to the grant. In addition, we found that the District did not follow up with the charter schools to obtain this missing documentation.

Current Status: This finding has been resolved for the fiscal year ending June 30, 2011.

### **Finding 2010-09**

#### US DEPARTMENT OF EDUCATION

Passed Through the Colorado Department of Education

Title I Grants to Local Educational Agencies – CFDA # 84.010

Title I Grants to Local Educational Agencies, Recovery Act - CFDA # 84.389

### Procurement, Suspension and Debarment Significant Deficiency, Noncompliance

Condition: During testing of Procurement, Suspension, and Debarment compliance requirements, it was found that the EPLS.gov website was not reviewed to verify that the vendor tested was not suspended or debarred. It was noted through our verification that the vendor was not listed on the website as being suspended or debarred; however, the District did not conduct this verification. It was noted that the Finance Department e-mailed the grant administrators during the year to emphasize this requirement; however, the grant administrator did not verify review the website to ensure compliance for the vendor tested.

Recommendation: We recommend that the District implement a policy to ensure that vendors paid \$25,000 or more from federal funds are not suspended or debarred prior to entering into a contract. The District should either review the EPLS.gov website and retain a screen print from the website documenting this verification or add a clause or condition to the contract with the vendor so the vendor certifies to the District that the vendor is not suspended or debarred.

### PRIOR YEAR FINDINGS AND QUESTIONED COSTS For the Year Ended June 30, 2011

### **Finding 2010-10**

### US DEPARTMENT OF EDUCATION

Passed Through the Colorado Department of Education

Special Education – Grants to States (IDEA, Part B) – CFDA # 84.027

Special Education – Grants to States (IDEA Preschool) – CFDA # 84.173

Special Education – Grants to States (IDEA, Part B), Recovery Act – CFDA # 84.391

Special Education – Grants to States (IDEA Preschool), Recovery Act – CFDA # 84.392

### Allowable Costs/Cost Principles Significant Deficiency, Noncompliance

Condition: Through testing of payroll allowable costs for the IDEA program, we found that one employee did not complete the semi-annual time certification for the time periods selected until requested for testing.

Recommendation: We recommend the program administrators institute procedures to comply with Federal Cost principles. The District should ensure that time certifications, or time and effort reports, are completed for all employees to support the amount of salaries and benefits charged to the IDEA program.

Current Status: Repeated as Finding 2011-05.

### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS June 30, 2011

|  | Federal<br>CFDA<br>Number | Federal<br>Expenditures |
|--|---------------------------|-------------------------|
| US Department of Agriculture:  |                           |                         |
| Passed through State Department of Education:  |                           |                         |
| School Breakfast Program   | 10.553                    | \$ 380,105              |
| National School Lunch Program  | 10.555                    | 2,140,306               |
| Summer Food Service Program for Children   | 10.559                    | 49,470                  |
| Fresh Fruits and Vegetables Program  | 10.582                    | 6,277                   |
| Total US Department of Agriculture   |                           | \$ 2,576,158            |
|  |                           |                         |
| US Department of Education:  |                           |                         |
| Passed through State Department of Education:  | 0.4.04.0                  |                         |
| Title I, Part A (401011)   | 84.010                    | \$ 663,432              |
| Title 1 - ARRA (438911)  | 84.389                    | 290,081                 |
| Title 1 - Summer School (501015)   | 84.010                    | 100,587                 |
| Title 1 - Recruitment and Retention (501075)   | 84.010                    | 24,107                  |
| Title 1 - Recruitment and Retention (501012)   | 84.010                    | 26,065                  |
| Family Literacy Grant (501011)   | 84.010                    | 8,416                   |
| Title IIA - Teacher Quality (436511)   | 84.367                    | 224,401                 |
| Title IID - Technology (431811)  | 84.318                    | 2,393                   |
| Title IID - ARRA (438611)  | 84.386                    | 11,780                  |
| Title III - ARRA - EETT (538611)   | 84.386                    | 101,088                 |
| Title III - English Language (436511) Title III - Reading Strategies (736511)                      | 84.365<br>84.365          | 127,514<br>13,665       |
| Title III - Math and Science Project (436611)(536600)  | 84.366                    | 8,622                   |
| Title IV - Safe & Drug Free (84186)  | 84.186                    | 9,621                   |
| McKinney - Vento ARRA (538711)   | 84.387                    | 30,653                  |
| Title VIB - Handicapped / IDEA - Part B (402711)   | 84.027                    | 2,089,337               |
| Title VIB - Extended School Year / IDEA - Part B (402701)  | 84.027                    | 186                     |
| Title VIB - IDEA B ARRA (439111)   | 84.391                    | 930,608                 |
| Title VIB - Handicapped / IDEA - Preschool (417311)  | 84.173                    | 28,657                  |
| Title VIB - Handicapped/ IDEA Preschool ARRA (439211)  | 84.392                    | 66,102                  |
| Landmark Startup Grant (628209)  | 84.282                    | 20,484                  |
| Eagle Ridge Startup Grant (628211)   | 84.284                    | 194,819                 |
| Education Jobs Fund - ARRA (441000)  | 84.410                    | 2,714,285               |
| Education Stabilization Fund - ARRA (439400)   | 84.394                    | 1,042,204               |
| , , , , , , , , , , , , , , , , , , ,  |                           | , ,                     |
| Passed through Colorado Community College System Carl Perkins (404811)                             | 84.048                    | 48,088                  |
| Californis (404011)  | 04.048                    | 40,000                  |
| Total US Department of Education   |                           | \$ 8,777,195            |
| Center for Disease Control   |                           |                         |
| Passed through Tri County Health   |                           |                         |
| Tri-County Health Grant (706910)   | 93.069                    | \$ 6,656                |
| Tri-County Wellness (772411)   | 93.069                    | 93,357                  |
| Tri-County PE (772412)   | 93.069                    | 18,051                  |
| National Science Foundation  |                           |                         |
| Passed through University of Colorado at Denver  |                           |                         |
| Rocky Mountain Math Grant (707609)   | 47.076                    | 440                     |
| US Department of Labor:  |                           | •                       |
| Project Lead the Way (726008)  | 17.260                    | 60,035                  |
| Project Lead the Way, Summer Project (726010)  | 17.260                    | (242)                   |
| US Department of Interior  |                           |                         |
| Passed through Adams County:   |                           |                         |
| U.S. Fish and Wildlife Service   | 15.227                    | 79,768                  |
| Total Center for Disease Control, National Science Foundation, US Department of Labor and Interior |                           | \$ 258,065              |
|  |                           |                         |
| Total Federal Assistance   |                           | \$ 11,611,418           |

### SCHOOL DISTRICT 27J, COLORADO

### NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS June 30, 2011

### **NOTE 1:** Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the Brighton School District 27J, Colorado and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts reported in, or used in the preparation of, the basic financial statements.

### NOTE 2: Non-Cash Assistance

Commodities donated to the School district by the U.S. Department of Agriculture (USDA) are valued based on the June 2011 USDA's Donated Commodity Price List and by values provided by the USDA. The commodities are recognized as revenue and expenses when received. Commodity donations of \$350,414 were recorded as a federal source of School lunch revenue in the Food Service Fund. Commodity donations of \$350,414 were recorded as food and milk expenses in the Food Service Fund.

\*If you have a prior period adjustment in any fund (Balance Sheet 6880), the amount of your prior period adjustment is added into both your ending and beginning fund balances on this report.

| 12/16/2011<br>11:20 AM                         | Colorado Department of Education<br>Fiscal Year 2010-2011<br>Colorado School District/BOCES<br>Auditor's Integrity Report | do Department of Education<br>Fiscal Year 2010-2011<br>ado School District/BOCES<br>tor's Integrity Report |                      | ADAMS BRIGHTON<br>District Code: 0 |
|--|---|--|----------------------|------------------------------------|
| Revenues, Expenditures, & Fund Balance by Fund |   |  |                      |                                    |
|  |   | 1000 - 5999  | 0001 - 0999          | 629 - 0029                         |
| Fund Type &                                    | Beg Fund Balance &  | Total Revenues &   | Total Expenditures & | & Prior Per Adj (6                 |
| Number   | Prior Per Adj (6880*) +   | Other Sources .  | - Other Uses =       | Ending Fund Balance                |
|  |   |  |                      |                                    |
| Governmental                                   |   |  |                      |                                    |
| 10 General Fund                                | 4,620,920   | 80,984,332   | 73,135,505           | 12,469,74                          |

(\*0889

46

545,115 13,014,861 494,113

856,749

1,965,637

1,047,142

99 Ge

275

1,763,636 1,767,740 6,475,207 3,262,241 24,599,849 1,768,035 128,322,046 1,205,828 1,647,684 75,989,017 14,292,333 1,935,365 4,619,502 5,240,033 4,104 620,531 1,634,457 83,491,951 8,440,844 3,372,369 1,373,406 873,163 24,436,140 135,563,799 4,520,496 693,326 223,653 14,378,674 70,414 5,213,822 2,125 5,511,927 1,020,459 1,718,349 877,780 937,015 28,970,499 1,462,167 11,492,174 9,120,183 271,323 1,733,490 63,044 13,227 888,741 Full Day Kindergarten Mill Levy Override Transportation Fund Special Building Fund Capital Reserve Capital Projects Fund Non-Voter Approved Debt Service Fund Pupil Activity Special Revenue Fund Govt Designated-Purpose Grants Fund Risk Mgmt Sub-Fund of General Fund Colorado Preschool Program Fund Capital Reserve Spec Revenue Fund Other Trust and Agency Funds Private Purpose Trust Fund Other Internal Service Funds Risk-Related Activity Fund Pupil Activity Agency Fund Other Enterprise Funds GASB 34: Permanent Fund Special Revenue Fund Bond Redemption Fund Charter School Fund Debt Service Fund Food Service Fund Building Fund Foundations Agency Fund Subtotal FOTALS TOTALS Proprietary 11 20,26-29 Fiduciary 60,65-69 (63)Govern

11,578,516

7,255,233

36,212,251 1,363,160 344,118 1,707,278 239,432

225,778

1,781,394

FOTALS

77 77 77 74 77 85

178,367

61,065

21 22 23 24 25 25

331 442 433 43

51

8 6