



INSPIRE CHARTER SCHOOLS

5060 California Avenue #420, Bakersfield, California 93309

Phone (616) 525-1176 * Fax (616) 465-4544

**Regular Board Meeting
Inspire Charter School – Kern
December 6, 2018 – 5:00 p.m. - 6:30 p.m.
5060 California Avenue #420
Bakersfield, CA 93309**

Through Teleconference

**Jeff Pray
9777 S Las Vegas Blvd.
Las Vegas, NV 89183**

AGENDA

1. Call to Order
2. Public Comment
3. Approval of Minutes
4. Approval of the Local Dashboard Indicators
5. Approval of the First Interim Report
6. Approval of July – October Financials
7. Adjournment

Public comment rules: Members of the public may address the Board on agenda or non-agenda items. Please fill out a yellow card available at the entrance. Speakers may be called in the order that requests are received, or grouped by subject area. We ask that comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to district staff or calendar the issue for future discussion.

Note: Inspire Charter Schools Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at 818-207-3837 at least 48 hours before the scheduled board meeting so that we may make every reasonable effort to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).



INSPIRE CHARTER SCHOOLS

1740 Huntington Drive #205, Duarte, California 91010

Phone (626) 932-1802 * Fax (626) 932-1804

Special Board Meeting - Inspire Charter School - Kern

June 27, 2018 - 7:00 am - 7:30 am

1740 Huntington Dr. #205

Duarte, CA 91010

Attendance: Jeff Pray, Michelle Hunter, Jeffrey Cooley, Nicole Panero and Jennifer Woodward-
Teleconference

Also Present: Shari Erlendson, Erika Vanderspek and Bryanna Brossman - Teleconference

Call to Order:

Jeff Pray called the meeting to order at 7:03 am.

Public Comments:

None

Approval of CSC Acknowledgement Resolution:

Upon motion duly made, seconded and unanimously approved, the resolutions attached to these minutes and incorporated herein by this reference are hereby adopted. Jennifer Woodward motioned. Nicole Panero seconded.

-Unanimous

Adjournment:

Nicole Panero motioned to adjourn the meeting at 7:11 am. Jennifer Woodward seconded.

-Unanimous

Prepared By:

Bryanna Brossman

Noted By:

Jennifer Woodward

Board Secretary



INSPIRE CHARTER SCHOOLS

1740 Huntington Drive #205, Duarte, California 91010
Phone (626) 932-1802 * Fax (626) 932-1804

Regular Scheduled Board Meeting - Inspire Charter School - Kern
September 30, 2018 - 9:30 am - 10:30 am
5060 California Avenue #420
Bakersfield, CA 93309

Attendance: Jeff Pray, Michelle Hunter, Jennifer Woodward, Nicole Panero, and Nikki Sanchez.
Also Present: Nick Nichols, Kimmi Buzzard, Shari Erlendson, Erika Vanderspek, Ed Robillard, Chris Williams, Spencer Styles, Giovanna Arzaga, Jeffrey Cooley, and Bryanna Brossman

Call to Order:

Jeff Pray called the meeting to order at 9:30 am.

Public Comments:

None

Approval of Updated Bylaws:

Michelle Hunter moved to approve the Updated Bylaws. Nicole Panero seconded.
-Unanimous

Approval of the 2017 - 2018 Education Protection Account Funds Usage:

Michelle Hunter moved to approve the 2017 - 2018 Education Protection Account Funds Usage.
Nicole Panero seconded.
-Unanimous

Approval of the 2017 Unaudited Actual Financials

Jennifer Woodward moved to approve the 2017 Unaudited Actual Financials. Nicole Panero seconded.
-Unanimous

Approval of EL Master Plan

Michelle Hunter moved to approve the EL Master Plan. Jennifer Woodward seconded.
-Unanimous

Approval of Extended School Year Dates:

Michelle Hunter moved to approve the Extended School Year Dates. Nicole Panero seconded.
-Unanimous



INSPIRE CHARTER SCHOOLS

1740 Huntington Drive #205, Duarte, California 91010

Phone (626) 932-1802 * Fax (626) 932-1804

Approval of Program Sponsorship - Inspire University

Michelle Hunter moved to approve the Program Sponsorship for Inspire University. Nicole Panero seconded.

-Unanimous

Approval of Board Policies/Updates:

a. Immigration Enforcement Policy

Michelle Hunter moved to approve the Immigration Enforcement Policy. Jennifer Woodward seconded.

-Unanimous

b. Immigration Enforcement Policy Related to the Detention or Deportation of a Student's Family Member

Michelle Hunter moved to approve the Immigration Enforcement Policy Related to the Detention or Deportation of a Student's Family Member. Nicole Panero seconded.

-Unanimous

c. Education Records and Student Information Policy

Jennifer Woodward moved to approve the Education Records and Student Information Policy. Nicole Panero seconded.

-Unanimous

d. Anti-Harassment Policy

Michelle Hunter moved to approve the Updated Anti-Harassment Policy. Nicole Panero seconded.

-Unanimous

Adjournment:

Jennifer Woodward motioned to adjourn the meeting at 10:32 am. Nicole Panero seconded.

-Unanimous

Prepared By:

Bryanna Brossman

Noted By:

Jennifer Woodward

Board Secretary

Approved Performance Standards for Local Indicators

The SBE approved performance standards for all local performance indicators. The approved standards are below.

Appropriately Assigned Teachers, Access to Curriculum-Aligned Instructional Materials, and Safe, Clean and Functional School Facilities (Priority 1)

Standard: LEA annually measures its progress in meeting the *Williams* settlement requirements at 100% at all of its school sites, as applicable, and promptly addresses any complaints or other deficiencies identified throughout the academic year, as applicable; and provides information annually on progress meeting this standard to its local governing board at a regularly scheduled meeting of the local governing board and to stakeholders and the public through the Dashboard.

Implementation of State Academic Standards (Priority 2)

Standard: LEA annually measures its progress implementing state academic standards and reports the results to its local governing board at a regularly scheduled meeting of the local governing board and to stakeholders and the public through the Dashboard.

Parent Engagement (Priority 3)

Standard: LEA annually measures its progress in (1) seeking input from parents in decision making and (2) promoting parental participation in programs, and reports the results to its local governing board at a regularly scheduled meeting of the local governing board and to stakeholders and the public through the Dashboard.

School Climate (Priority 6)

Standard: LEA administers a local climate survey at least every other year that provides a valid measure of perceptions of school safety and connectedness, such as the California Healthy Kids Survey, to students in at least one grade within the grade span(s) that the LEA serves (e.g., K-5, 6-8, 9-12), and reports the results to its local governing board at a regularly scheduled meeting of the local governing board and to stakeholders and the public through the Dashboard.

Coordination of Services for Expelled Students – COE Only (Priority 9)

Standard: COE annually measures its progress in coordinating instruction as required by *Education Code* Section 48926 and reports the results to its local governing board at a regularly scheduled meeting of the local governing board and to stakeholders and the public through the Dashboard.

Coordination of Services for Foster Youth – COE Only (Priority 10)

Standard: COE annually measures its progress in coordinating services for foster youth and reports the results to its local governing board at a regularly scheduled meeting of the local governing board and to stakeholders and the public through the Dashboard.

Local Indicators Self-Reflection Tools

For each local performance indicator, LEAs will use the self-reflection tool included in the Dashboard to support their determination of whether they have Met the performance standard.

The self-reflection tools are designed support LEAs in measuring their progress on the local performance indicators. The self-reflection tools are also embedded in the web-based Dashboard system, which will assist LEAs in reporting the results to their local governing boards and to the public and stakeholders. The approved self-reflection tools are included below.

Appropriately Assigned Teachers, Access to Curriculum-Aligned Instructional Materials, and Safe, Clean and Functional School Facilities (Priority 1)

LEAs will provide the information below:

- Number/percentage of misassignments of teachers of English learners, total teacher misassignments, and vacant teacher positions: **0**
- Number/percentage of students without access to their own copies of standards-aligned instructional materials for use at school and at home: **0**
- Number of identified instances where facilities do not meet the “good repair” standard (including deficiencies and extreme deficiencies): **0**

Local Indicator: Met

Implementation of State Academic Standards (Priority 2)

LEAs may provide a narrative summary of their progress in the implementation of state academic standards based on locally selected measures or tools (Option 1). Alternatively, LEAs may complete the *optional* reflection tool (Option 2).

OPTION 2: Reflection Tool

Recently Adopted Academic Standards and/or Curriculum Frameworks

- Rate the LEA’s progress in providing professional learning for teaching to the recently adopted academic standards and/or curriculum frameworks identified below.**

Rating Scale (lowest to highest): 1 – Exploration and Research Phase; 2 – Beginning Development; 3 – Initial Implementation; 4 – Full Implementation; 5 – Full Implementation and Sustainability

	1	2	3	4	5
ELA – Common Core State Standards for ELA				X	
ELD (Aligned to ELA Standards)				X	
Mathematics – Common Core State Standards for Mathematics				X	
Next Generation Science Standards			X		
History-Social Science			X		

- Rate the LEA’s progress in making instructional materials that are aligned to the recently adopted academic standards and/or curriculum frameworks identified below available in all classrooms where the subject is taught.**

Rating Scale (lowest to highest): 1 – Exploration and Research Phase; 2 – Beginning Development; 3 – Initial Implementation; 4 – Full Implementation; 5 – Full Implementation and Sustainability

	1	2	3	4	5
ELA – Common Core State Standards for ELA				X	
ELD (Aligned to ELA Standards)				X	
Mathematics – Common Core State Standards for Mathematics				X	
Next Generation Science Standards			X		
History-Social Science			X		

- Rate the LEA’s progress in implementing policies or programs to support staff in identifying areas where they can improve in delivering instruction aligned to the recently adopted academic standards and/or curriculum frameworks identified below (e.g., collaborative time, focused classroom walkthroughs, teacher pairing).**

Rating Scale (lowest to highest): 1 – Exploration and Research Phase; 2 – Beginning Development; 3 – Initial Implementation; 4 – Full Implementation; 5 – Full Implementation and Sustainability

	1	2	3	4	5
ELA – Common Core State Standards for ELA				X	
ELD (Aligned to ELA Standards)				X	
Mathematics – Common Core State Standards for Mathematics				X	
Next Generation Science Standards			X		
History-Social Science			X		

Other Adopted Academic Standards

4. Rate the LEA's progress implementing each of the following academic standards adopted by the state board for all students.

Rating Scale (lowest to highest): 1 – Exploration and Research Phase; 2 – Beginning Development; 3 – Initial Implementation; 4 – Full Implementation; 5 – Full Implementation and Sustainability

	1	2	3	4	5
Career Technical Education			X		
Health Education Content Standards			X		
Physical Education Model Content Standards			X		
Visual and Performing Arts			X		
World Language			X		

Support for Teachers and Administrators

5. During the 2015-16 school year (including summer 2015), rate the LEA's success at engaging in the following activities with teachers and school administrators?

Rating Scale (lowest to highest): 1 – Exploration and Research Phase; 2 – Beginning Development; 3 – Initial Implementation; 4 – Full Implementation; 5 – Full Implementation and Sustainability

	1	2	3	4	5
Identifying the professional learning needs of groups of teachers or staff as a whole				X	
Identifying the professional learning needs of individual teachers				X	
Providing support for teachers on the standards they have not yet mastered				X	

Optional Narrative

6. Provide any additional information in the text box provided in the Dashboard that the LEA believes is relevant to understanding its progress implementing the academic standards adopted by the state board. **Local Indicator: Met**

Parent Engagement (Priority 3)

LEAs will provide a narrative summary of their progress toward (1) seeking input from parents/guardians in school and district decision making; and (2) promoting parental participation in programs.

The summary of progress must be based **either** on information collected through surveys of parents/guardians **or** other local measures. Under either option, the LEA briefly describes why it chose the selected measures, including whether the LEA expects that progress on the selected measure is related to goals it has established for other LCFF priorities in its Local Control and Accountability Plan (LCAP).

OPTION 1: Survey

If the LEA administers a local survey to parents/guardians in at least one grade within each grade span that the LEA serves (e.g., K–5, 6–8, 9–12), the LEA will summarize the following in a text box provided in the Dashboard:

- (1) the key findings from the survey related to seeking input from parents/guardians in school and district decision making;
- (2) the key findings from the survey related to promoting parental participation in programs; and
- (3) why the LEA chose the selected survey and whether the findings relate to the goals established for other LCFF priorities in the LCAP.

Inspire Narrative:

An annual parent survey was created by staff and used to collect data from parents regarding their input into the school's decision making policies and parent participation. The school is an independent study charter school in which teachers and parents meet monthly or more to provide academic, social and emotional support to students. The survey found that over 95% agreed or strongly agreed they were receiving a good education, 89% agreed or strongly agreed their children felt safe and connected to the school, 95% agreed or strongly agreed with the amount of academic support they were given by the school, and 93% agreed or strongly agreed communication and interactions with the teacher were effective, safe, and provided opportunities that were able to make connections with the real-world based on information learned in their classes. The survey demonstrated that students and families felt the school clearly explained expectations for learning in an independent environment (online or textbook based.) Students and families highlighted the opportunities to participate in decision making regarding events, social interaction and educational field trips. Even though the survey results were very positive, we are always striving to provide our students the best educational experience possible, as well as aligning goals based on our LCAP.

Local Indicator: Met

School Climate (Priority 6)

LEAs will provide a narrative summary of the local administration and analysis of a local climate survey that captures a valid measure of student perceptions of school safety and connectedness in at least one grade within the grade span (e.g., K–5, 6–8, 9–12) in a text box provided in the Dashboard. Specifically, LEAs will have an opportunity to include differences among student groups, and for surveys that provide an overall score, such as the California Healthy Kids Survey, report the overall score for all students and student groups. This summary may also include an analysis of a subset of specific items on a local survey that is particularly relevant to school safety and connectedness.

Inspire Narrative:

A local climate survey was administered to solicit feedback regarding school safety and student connectedness. The climate survey was given to 5th graders. The results from the survey indicated majority of the respondents agreed or strongly agreed that they felt connected to school, majority of the respondents also agreed or strongly agreed the students looked forward to school each day and their teacher was engaging, contacted with the family and provided academic support to the student. Students shared how they could connect with their teachers via phone, e-mail, online learning platform (blackboard, Zoom) or in-person, while having access to assistance as needed from Registrar, Executive Director, Principal or counselors. The students stated they felt connected to school through the free educational field trips, enrichment activities, and other social events offered through the school such as zoo days, school dances, field trips or park days.

Local Indicator: Met

Course Access (Priority 8)

Local educational agencies (LEAs) annually measure their progress in the extent to which students have access to, and are enrolled in, a broad course of study that includes the adopted courses of study...including the programs and services developed and provided to unduplicated students and individuals with exceptional needs

California Education Code (EC) 51210- Course of study for grades 1-6

◦ English ◦ Mathematics ◦ Social Sciences ◦ Science ◦ Visual and Performing Arts ◦ Health ◦ Physical Education ◦ Other studies that may be prescribed by the governing board

California EC 51220(a)-(i) – Course of Study for grades 7-12

◦ English ◦ Social Sciences ◦ Foreign Language ◦ Physical Education ◦ Science ◦ Mathematics ◦ Visual and Performing Arts ◦ Applied Arts ◦ Career Technical Education

Self-Reflection Tool (1):

- Identifying the local measures
- Summarizing Results
- Identifying Barriers
- Informing the Development of the LCAP

Identifying the local measures:

1. Briefly identify the locally selected measures or tools that the LEA is using to track the extent to which all students have access to, and are enrolled in, a broad course of study, based on grade spans, unduplicated student groups, and individuals with exceptional needs served.
 - We are an Independent Study School and tracks all course access via the Master Agreement for TK-12 students. All TK-8th grade students are required to enroll in English, Mathematics, Social Studies, and Science per the charter petition. In addition, students are provided with enrichment funds to pursue their passion in visual and performing arts, health and physical education. The individual student enrichment funds track courses to ensure student is participating in a broad course of study. Students in 9th to 12th grade have an Individual Graduation Plan (IGP) to ensure students are enrolled in accurate courses for graduation which include UCOP a-g and CTE courses. The IGP's are reviewed annually by the student's teacher and counselor with student/parent. The high school students also receive instructional funds allowing them to pursue enrichment opportunities in a field of study.

Summarize the results:

2. Using the locally selected measures or tools, summarize the extent to which all students have access to, and are enrolled in, a broad course of study.
 - All students have access to and are enrolled in the required courses per the charter petition. The charter petition requires students to be enrolled in English, Mathematics, Social Studies and Science. In addition, all students receive instructional funds to use towards enrichment activities and programs.

Identify the Barriers

3. Given the results of the tool or locally selected measures, identify the barriers preventing the LEA from providing access to a broad course of study for all students.
 - We do not have any barriers in providing students access to board course of study. All students are enrolled in English Language Arts, Mathematics, Social Studies, and Science. We are an independent study school and work closely with families to ensure students have enrichment opportunities in physical education, visual and performing arts.

Informing the Development of the LCAP

4. In response to the results of the tool or locally selected measures, what revisions, decisions, or new actions will the LEA implement, or has the LEA implemented, to ensure access to a broad course of study for all students?
 - We will continue to provide enrichment activities that develop content knowledge and academic success for all students.

Local Indicator: Met

**CHARTER SCHOOL
INTERIM FINANCIAL REPORT - ALTERNATIVE FORM
First Interim Report Certification**

Charter School Name: Inspire Charter School - Kern
 (continued) _____
 CDS #: 15 63628 0134312
 Charter Approving Entity: Maricopa Unified
 County: Kern
 Charter #: 1816
 Fiscal Year: 2018/19

To the entity that approved the charter school:
 (x) 2018/19 CHARTER SCHOOL FIRST INTERIM FINANCIAL REPORT -- ALTERNATIVE FORM: This report has been approved, and is hereby filed by the charter school pursuant to *Education Code* Section 47604.33.

Signed: _____ Date: _____
 Charter School Official
 (Original signature required)

Print Name: Herbert Nichols Title: Executive Director

To the County Superintendent of Schools:
 (x) 2018/19 CHARTER SCHOOL FIRST INTERIM FINANCIAL REPORT -- ALTERNATIVE FORM: This report is hereby filed with the County Superintendent pursuant to *Education Code* Section 47604.33.

Signed: _____ Date: _____
 Authorized Representative of
 Charter Approving Entity
 (Original signature required)

Print Name: _____ Title: _____

For additional information on the First Interim Report, please contact:

<u>For Approving Entity:</u> _____ Name _____ Title _____ Phone _____ E-mail	<u>For Charter School:</u> <u>Spencer Styles</u> Name <u>Charter Impact, Inc.</u> Title <u>888-474-0322</u> Phone <u>sstyles@charterimpact.com</u> E-mail
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This report has been verified for mathematical accuracy by the County Superintendent of Schools, pursuant to *Education Code* Section 47604.33.

**CHARTER SCHOOL
INTERIM FINANCIAL REPORT - ALTERNATIVE FORM
First Interim Report - Detail**

Charter School Name: Inspire Charter School - Kern
(continued)
CDS #: 15 63628 0134312
Charter Approving Entity: Maricopa Unified
County: Kern
Charter #: 1816
Fiscal Year: 2018/19

This charter school uses the following basis of accounting:

- Accrual Basis** (Applicable Capital Assets / Interest on Long-Term Debt / Long-Term Liabilities objects are 6900, 7438, 9400-9499, and 9660-9669)
 Modified Accrual Basis (Applicable Capital Outlay / Debt Service objects are 6100-6170, 6200-6500, 7438, and 7439)

Description	Object Code	Adopted Budget - July 1			Actuals thru 10/31			1st Interim Budget		
		Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
A. REVENUES										
1. LCFF Sources										
State Aid - Current Year	8011	34,341,140.85	-	34,341,140.85	6,833,179.00	-	6,833,179.00	30,477,326.00	-	30,477,326.00
Education Protection Account State Aid - Current Year	8012	852,228.00	-	852,228.00	221,685.00	-	221,685.00	751,464.00	-	751,464.00
State Aid - Prior Years	8019	-	-	-	-	-	-	-	-	-
Transfers to Charter Schools in Lieu of Property Taxes	8096	1,611,989.26	-	1,611,989.26	207,658.00	-	207,658.00	1,443,976.00	-	1,443,976.00
Other LCFF Transfers	8091, 8097	-	-	-	-	-	-	-	-	-
Total, LCFF Sources		36,805,358.11	-	36,805,358.11	7,262,522.00	-	7,262,522.00	32,672,766.00	-	32,672,766.00
2. Federal Revenues										
Every Student Succeeds Act (Title I - V)	8290	-	-	-	-	-	-	-	-	-
Special Education - Federal	8181, 8182	-	532,642.50	532,642.50	-	-	-	-	469,665.00	469,665.00
Child Nutrition - Federal	8220	-	-	-	-	-	-	-	-	-
Donated Food Commodities	8221	-	-	-	-	-	-	-	-	-
Other Federal Revenues	8110, 8260-8299	-	-	-	-	-	-	-	-	-
Total, Federal Revenues		-	532,642.50	532,642.50	-	-	-	-	469,665.00	469,665.00
3. Other State Revenues										
Special Education - State	StateRevSE	-	2,224,315.08	2,224,315.08	-	616,330.00	616,330.00	-	1,961,321.04	1,961,321.04
All Other State Revenues	StateRevAO	2,004,582.20	165,332.23	2,169,914.43	-	-	-	1,414,212.95	145,784.02	1,559,996.97
Total, Other State Revenues		2,004,582.20	2,389,647.31	4,394,229.51	-	616,330.00	616,330.00	1,414,212.95	2,107,105.06	3,521,318.01
4. Other Local Revenues										
All Other Local Revenues	LocalRevAO	-	-	-	-	-	-	-	-	-
Total, Local Revenues		-	-	-	-	-	-	-	-	-
5. TOTAL REVENUES		38,809,940.31	2,922,289.81	41,732,230.12	7,262,522.00	616,330.00	7,878,852.00	34,086,978.95	2,576,770.06	36,663,749.01
B. EXPENDITURES										
1. Certificated Salaries										
Certificated Teachers' Salaries	1100	10,626,275.58	1,149,207.01	11,775,482.59	2,608,660.85	220,274.15	2,828,935.00	7,797,909.63	1,103,263.76	8,901,173.39
Certificated Pupil Support Salaries	1200	194,563.86	-	194,563.86	21,170.01	-	21,170.01	73,371.29	-	73,371.29
Certificated Supervisors' and Administrators' Salaries	1300	639,980.02	-	639,980.02	186,364.21	-	186,364.21	736,630.45	-	736,630.45
Other Certificated Salaries	1900	-	-	-	-	-	-	-	-	-
Total, Certificated Salaries		11,460,819.46	1,149,207.01	12,610,026.47	2,816,195.07	220,274.15	3,036,469.22	8,607,911.37	1,103,263.76	9,711,175.13
2. Non-certificated Salaries										
Non-certificated Instructional Aides' Salaries	2100	341,773.78	-	341,773.78	37,839.54	-	37,839.54	110,269.94	-	110,269.94
Non-certificated Support Salaries	2200	-	-	-	-	-	-	-	-	-
Non-certificated Supervisors' and Administrators' Sal.	2300	-	-	-	-	-	-	-	-	-
Clerical and Office Salaries	2400	180,000.00	-	180,000.00	-	-	-	-	-	-
Other Non-certificated Salaries	2900	-	-	-	-	-	-	-	-	-
Total, Non-certificated Salaries		521,773.78	-	521,773.78	37,839.54	-	37,839.54	110,269.94	-	110,269.94
3. Employee Benefits										
STRS	3101-3102	1,865,821.41	187,090.90	2,052,912.31	443,696.55	34,552.45	478,249.00	1,370,263.89	199,604.39	1,569,868.28
PERS	3201-3202	-	-	-	-	-	-	-	-	-
OASDI / Medicare / Alternative	3301-3302	206,097.57	16,663.50	222,761.07	43,067.58	3,096.42	46,164.00	131,039.32	17,809.54	148,848.86
Health and Welfare Benefits	3401-3402	2,347,289.04	225,119.97	2,572,409.01	297,347.60	11,352.40	308,700.00	1,500,157.16	134,681.97	1,634,839.13
Unemployment Insurance	3501-3502	86,891.89	8,333.49	95,225.38	13,494.15	887.85	14,382.00	69,591.27	9,562.87	79,154.14
Workers' Compensation Insurance	3601-3602	167,756.30	16,088.90	183,845.20	36,984.35	1,883.65	38,868.00	114,492.55	19,247.87	133,740.42
OPEB, Allocated	3701-3702	-	-	-	-	-	-	-	-	-
OPEB, Active Employees	3751-3752	-	-	-	-	-	-	-	-	-
Other Employee Benefits	3901-3902	-	-	-	28.19	-	28.19	90,028.19	-	90,028.19
Total, Employee Benefits		4,673,856.21	453,296.76	5,127,152.97	834,618.42	51,772.77	886,391.19	3,275,572.38	380,906.64	3,656,479.02
4. Books and Supplies										
Approved Textbooks and Core Curricula Materials	4100	310,285.24	-	310,285.24	-	-	-	313,959.50	-	313,959.50
Books and Other Reference Materials	4200	766,756.03	-	766,756.03	344,451.49	-	344,451.49	753,641.63	-	753,641.63
Materials and Supplies	4300	3,709,254.29	165,332.23	3,874,586.52	1,796,867.52	-	1,796,867.52	3,580,691.40	145,784.02	3,726,475.42
Noncapitalized Equipment	4400	422,666.25	-	422,666.25	261,738.59	-	261,738.59	412,848.31	-	412,848.31
Food	4700	-	-	-	-	-	-	-	-	-
Total, Books and Supplies		5,208,961.81	165,332.23	5,374,294.04	2,403,057.60	-	2,403,057.60	5,061,140.85	145,784.02	5,206,924.87
5. Services and Other Operating Expenditures										
Subagreements for Services	5100	7,733,697.24	1,154,453.81	8,888,151.05	1,359,328.92	344,283.08	1,703,612.00	7,354,188.67	946,815.64	8,301,004.31
Travel and Conferences	5200	57,700.00	-	57,700.00	32,601.08	-	32,601.08	71,467.75	-	71,467.75
Dues and Memberships	5300	33,300.00	-	33,300.00	9,663.00	-	9,663.00	31,929.67	-	31,929.67
Insurance	5400	118,100.00	-	118,100.00	38,568.35	-	38,568.35	117,301.68	-	117,301.68
Operations and Housekeeping Services	5500	703,852.88	-	703,852.88	218,461.28	-	218,461.28	670,847.95	-	670,847.95
Rentals, Leases, Repairs, and Noncap. Improvements	5600	6,200.00	-	6,200.00	117,685.84	-	117,685.84	272,535.84	-	272,535.84
Transfers of Direct Costs	5700-5799	-	-	-	-	-	-	-	-	-
Professional/Consulting Services and Operating Expend.	5800	2,679,188.80	-	2,679,188.80	293,864.03	-	293,864.03	2,404,431.74	-	2,404,431.74
Communications	5900	3,200.00	-	3,200.00	107.11	-	107.11	3,640.45	-	3,640.45
Total, Services and Other Operating Expenditures		11,335,238.92	1,154,453.81	12,489,692.73	2,070,279.61	344,283.08	2,414,562.69	10,926,343.75	946,815.64	11,873,159.39

**CHARTER SCHOOL
INTERIM FINANCIAL REPORT - ALTERNATIVE FORM
First Interim Report - Detail**

Charter School Name: Inspire Charter School - Kern
(continued)
CDS #: 15 63628 0134312
Charter Approving Entity: Maricopa Unified
County: Kern
Charter #: 1816
Fiscal Year: 2018/19

This charter school uses the following basis of accounting:

- Accrual Basis** (Applicable Capital Assets / Interest on Long-Term Debt / Long-Term Liabilities objects are 6900, 7438, 9400-9499, and 9660-9669)
 Modified Accrual Basis (Applicable Capital Outlay / Debt Service objects are 6100-6170, 6200-6500, 7438, and 7439)

Description	Object Code	Adopted Budget - July 1			Actuals thru 10/31			1st Interim Budget		
		Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
6. Capital Outlay (Objects 6100-6170, 6200-6500 for modified accrual basis only)										
Land and Land Improvements	6100-6170	-	-	-	-	-	-	-	-	-
Buildings and Improvements of Buildings	6200	-	-	-	-	-	-	-	-	-
Books and Media for New School Libraries or Major Expansion of School Libraries	6300	-	-	-	-	-	-	-	-	-
Equipment	6400	-	-	-	-	-	-	-	-	-
Equipment Replacement	6500	-	-	-	-	-	-	-	-	-
Depreciation Expense (for accrual basis only)	6900	-	-	-	914.50	-	914.50	914.50	-	914.50
Total, Capital Outlay		-	-	-	914.50	-	914.50	914.50	-	914.50
7. Other Outgo										
Tuition to Other Schools	7110-7143	-	-	-	-	-	-	-	-	-
Transfers of Pass-through Revenues to Other LEAs	7211-7213	-	-	-	-	-	-	-	-	-
Transfers of Apportionments to Other LEAs - Spec. Ed.	7221-7223SE	-	-	-	-	-	-	-	-	-
Transfers of Apportionments to Other LEAs - All Other	7221-7223AO	-	-	-	-	-	-	-	-	-
All Other Transfers	7281-7299	-	-	-	-	-	-	-	-	-
Transfers of Indirect Costs	7300-7399	-	-	-	-	-	-	-	-	-
Debt Service:										
Interest	7438	1,872,462.93	-	1,872,462.93	1,236,125.00	-	1,236,125.00	2,172,276.31	-	2,172,276.31
Principal (for modified accrual basis only)	7439	-	-	-	-	-	-	-	-	-
Total, Other Outgo		1,872,462.93	-	1,872,462.93	1,236,125.00	-	1,236,125.00	2,172,276.31	-	2,172,276.31
8. TOTAL EXPENDITURES		35,073,113.11	2,922,289.81	37,995,402.92	9,399,029.74	616,330.00	10,015,359.74	30,154,429.09	2,576,770.06	32,731,199.15
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPEND. BEFORE OTHER FINANCING SOURCES AND USES (A5-B8)		3,736,827.20	-	3,736,827.20	(2,136,507.74)	-	(2,136,507.74)	3,932,549.86	-	3,932,549.86
D. OTHER FINANCING SOURCES / USES										
1. Other Sources	8930-8979	-	-	-	-	-	-	-	-	-
2. Less: Other Uses	7630-7699	-	-	-	-	-	-	-	-	-
3. Contributions Between Unrestricted and Restricted Accounts (must net to zero)	8980-8999	-	-	-	-	-	-	-	-	-
4. TOTAL OTHER FINANCING SOURCES / USES		-	-	-	-	-	-	-	-	-
E. NET INCREASE (DECREASE) IN FUND BALANCE (C + D4)		3,736,827.20	-	3,736,827.20	(2,136,507.74)	-	(2,136,507.74)	3,932,549.86	-	3,932,549.86
F. FUND BALANCE, RESERVES										
1. Beginning Fund Balance										
a. As of July 1	9791	(3,600,682.76)	-	(3,600,682.76)	(3,600,682.76)	-	(3,600,682.76)	(3,600,682.76)	-	(3,600,682.76)
b. Adjustments to Beginning Balance	9793, 9795	-	-	-	-	-	-	-	-	-
c. Adjusted Beginning Balance		(3,600,682.76)	-	(3,600,682.76)	(3,600,682.76)	-	(3,600,682.76)	(3,600,682.76)	-	(3,600,682.76)
2. Ending Fund Balance, June 30 (E + F.1.c.)		136,144.44	-	136,144.44	(5,737,190.50)	-	(5,737,190.50)	331,867.10	-	331,867.10
Components of Ending Fund Balance :										
a. Nonspendable										
Revolving Cash (equals object 9130)	9711	-	-	-	-	-	-	-	-	-
Stores (equals object 9320)	9712	-	-	-	-	-	-	-	-	-
Prepaid Expenditures (equals object 9330)	9713	-	-	-	-	-	-	-	-	-
All Others	9719	-	-	-	-	-	-	-	-	-
b. Restricted	9740	-	-	-	-	-	-	-	-	-
c. Committed										
Stabilization Arrangements	9750	-	-	-	-	-	-	-	-	-
Other Commitments	9760	-	-	-	-	-	-	-	-	-
d. Assigned										
Other Assignments	9780	-	-	-	-	-	-	-	-	-
e. Unassigned/Unappropriated										
Reserve for Economic Uncertainties	9789	1,139,862.09	-	1,139,862.09	300,460.79	-	300,460.79	981,935.97	-	981,935.97
Unassigned/Unappropriated Amount	9790	(1,003,717.65)	-	(1,003,717.65)	(6,037,651.29)	-	(6,037,651.29)	(650,068.88)	-	(650,068.88)

**CHARTER SCHOOL
INTERIM FINANCIAL REPORT - ALTERNATIVE FORM
First Interim Report - Summary**

Charter School Name: Inspire Charter School - Kern
 (continued) _____
 CDS #: 15 63628 0134312
 Charter Approving Entity: Maricopa Unified
 County: Kern
 Charter #: 1816
 Fiscal Year: 2018/19

Description	Object Code	7/1 Adopted Budget (X)	Actuals thru 10/31 (Y)	1st Interim Budget (Z)	1st Interim vs. Adopted Budget Increase, (Decrease)	
					\$ Difference (Z) vs. (X)	% Change (Z) vs. (X)
A. REVENUES						
1. LCFF/Revenue Limit Sources						
State Aid - Current Year	8011	34,341,140.85	6,833,179.00	30,477,326.00	(3,863,814.85)	-11.25%
Education Protection Account State Aid - Current Year	8012	852,228.00	221,685.00	751,464.00	(100,764.00)	-11.82%
State Aid - Prior Years	8019	-	-	-	-	
Transfers to Charter Schools Funding in Lieu of Property Taxes	8096	1,611,989.26	207,658.00	1,443,976.00	(168,013.26)	-10.42%
Other LCFF Transfers	8091, 8097	-	-	-	-	
Total, LCFF Sources		36,805,358.11	7,262,522.00	32,672,766.00	(4,132,592.11)	-11.23%
2. Federal Revenues						
Every Student Succeeds Act (Title I-V)	8290	-	-	-	-	
Special Education - Federal	8181, 8182	532,642.50	-	469,665.00	(62,977.50)	-11.82%
Child Nutrition - Federal	8220	-	-	-	-	
Donated Food Commodities	8221	-	-	-	-	
Other Federal Revenues	8110, 8260-8299	-	-	-	-	
Total, Federal Revenues		532,642.50	-	469,665.00	(62,977.50)	-11.82%
3. Other State Revenues						
Special Education - State	StateRevSE	2,224,315.08	616,330.00	1,961,321.04	(262,994.04)	-11.82%
All Other State Revenues	StateRevAO	2,169,914.43	-	1,559,996.97	(609,917.46)	-28.11%
Total, Other State Revenues		4,394,229.51	616,330.00	3,521,318.01	(872,911.50)	-19.86%
4. Other Local Revenues						
All Other Local Revenues	LocalRevAO	-	-	-	-	
Total, Local Revenues		-	-	-	-	
5. TOTAL REVENUES						
		41,732,230.12	7,878,852.00	36,663,749.01	(5,068,481.11)	-12.15%
B. EXPENDITURES						
1. Certificated Salaries						
Certificated Teachers' Salaries	1100	11,775,482.59	2,828,935.00	8,901,173.39	(2,874,309.20)	-24.41%
Certificated Pupil Support Salaries	1200	194,563.86	21,170.01	73,371.29	(121,192.57)	-62.29%
Certificated Supervisors' and Administrators' Salaries	1300	639,980.02	186,364.21	736,630.45	96,650.43	15.10%
Other Certificated Salaries	1900	-	-	-	-	
Total, Certificated Salaries		12,610,026.47	3,036,469.22	9,711,175.13	(2,898,851.34)	-22.99%
2. Non-certificated Salaries						
Non-certificated Instructional Aides' Salaries	2100	341,773.78	37,839.54	110,269.94	(231,503.84)	-67.74%
Non-certificated Support Salaries	2200	-	-	-	-	
Non-certificated Supervisors' and Administrators' Sal.	2300	-	-	-	-	
Clerical and Office Salaries	2400	180,000.00	-	-	(180,000.00)	(100%)
Other Non-certificated Salaries	2900	-	-	-	-	
Total, Non-certificated Salaries		521,773.78	37,839.54	110,269.94	(411,503.84)	-78.87%
3. Employee Benefits						
STRS	3101-3102	2,052,912.31	478,249.00	1,569,868.28	(483,044.03)	-23.53%
PERS	3201-3202	-	-	-	-	
OASDI / Medicare / Alternative	3301-3302	222,761.07	46,164.00	148,848.86	(73,912.21)	-33.18%
Health and Welfare Benefits	3401-3402	2,572,409.01	308,700.00	1,634,839.13	(937,569.88)	-36.45%
Unemployment Insurance	3501-3502	95,225.38	14,382.00	79,154.14	(16,071.24)	-16.88%
Workers' Compensation Insurance	3601-3602	183,845.20	38,868.00	133,740.42	(50,104.78)	-27.25%
OPEB, Allocated	3701-3702	-	-	-	-	
OPEB, Active Employees	3751-3752	-	-	-	-	
Other Employee Benefits	3901-3902	-	28.19	90,028.19	90,028.19	New
Total, Employee Benefits		5,127,152.97	886,391.19	3,656,479.02	(1,470,673.95)	-28.68%

**CHARTER SCHOOL
INTERIM FINANCIAL REPORT - ALTERNATIVE FORM
First Interim Report - Summary**

Charter School Name: Inspire Charter School - Kern
 (continued) _____
 CDS #: 15 63628 0134312
 Charter Approving Entity: Maricopa Unified
 County: Kern
 Charter #: 1816
 Fiscal Year: 2018/19

Description	Object Code	7/1 Adopted Budget (X)	Actuals thru 10/31 (Y)	1st Interim Budget (Z)	1st Interim vs. Adopted Budget Increase, (Decrease)	
					\$ Difference (Z) vs. (X)	% Change (Z) vs. (X)
4. Books and Supplies						
Approved Textbooks and Core Curricula Materials	4100	310,285.24	-	313,959.50	3,674.26	1.18%
Books and Other Reference Materials	4200	766,756.03	344,451.49	753,641.63	(13,114.40)	-1.71%
Materials and Supplies	4300	3,874,586.52	1,796,867.52	3,726,475.42	(148,111.10)	-3.82%
Noncapitalized Equipment	4400	422,666.25	261,738.59	412,848.31	(9,817.94)	-2.32%
Food	4700	-	-	-	-	
Total, Books and Supplies		5,374,294.04	2,403,057.60	5,206,924.87	(167,369.17)	-3.11%
5. Services and Other Operating Expenditures						
Subagreements for Services	5100	8,888,151.05	1,703,612.00	8,301,004.31	(587,146.74)	-6.61%
Travel and Conferences	5200	57,700.00	32,601.08	71,467.75	13,767.75	23.86%
Dues and Memberships	5300	33,300.00	9,663.00	31,929.67	(1,370.33)	-4.12%
Insurance	5400	118,100.00	38,568.35	117,301.68	(798.32)	-0.68%
Operations and Housekeeping Services	5500	703,852.88	218,461.28	670,847.95	(33,004.93)	-4.69%
Rentals, Leases, Repairs, and Noncap. Improvements	5600	6,200.00	117,685.84	272,535.84	266,335.84	4295.74%
Transfers of Direct Costs	5700-5799	-	-	-	-	
Professional/Consulting Services and Operating Expend.	5800	2,679,188.80	293,864.03	2,404,431.74	(274,757.06)	-10.26%
Communications	5900	3,200.00	107.11	3,640.45	440.45	13.76%
Total, Services and Other Operating Expenditures		12,489,692.73	2,414,562.69	11,873,159.39	(616,533.34)	-4.94%
6. Capital Outlay (Objects 6100-6170, 6200-6500 modified accrual basis only)						
Land and Land Improvements	6100-6170	-	-	-	-	
Buildings and Improvements of Buildings	6200	-	-	-	-	
Books and Media for New School Libraries or Major Expansion of School Libraries	6300	-	-	-	-	
Equipment	6400	-	-	-	-	
Equipment Replacement	6500	-	-	-	-	
Depreciation Expense (for accrual basis only)	6900	-	914.50	914.50	914.50	New
Total, Capital Outlay		-	914.50	914.50	914.50	New
7. Other Outgo						
Tuition to Other Schools	7110-7143	-	-	-	-	
Transfers of Pass-through Revenues to Other LEAs	7211-7213	-	-	-	-	
Transfers of Apportionments to Other LEAs - Spec. Ed.	7221-7223SE	-	-	-	-	
Transfers of Apportionments to Other LEAs - All Other	7221-7223AO	-	-	-	-	
All Other Transfers	7281-7299	-	-	-	-	
Transfers of Indirect Costs	7300-7399	-	-	-	-	
Debt Service:						
Interest	7438	1,872,462.93	1,236,125.00	2,172,276.31	299,813.38	16.01%
Principal (for modified accrual basis only)	7439	-	-	-	-	
Total, Other Outgo		1,872,462.93	1,236,125.00	2,172,276.31	299,813.38	16.01%
8. TOTAL EXPENDITURES		37,995,402.92	10,015,359.74	32,731,199.15	(5,264,203.77)	-13.85%
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPEND. BEFORE OTHER FINANCING SOURCES AND USES (A5-B8)		3,736,827.20	(2,136,507.74)	3,932,549.86	195,722.66	5.24%

**CHARTER SCHOOL
INTERIM FINANCIAL REPORT - ALTERNATIVE FORM
First Interim Report - Summary**

Charter School Name: Inspire Charter School - Kern
 (continued) _____
 CDS #: 15 63628 0134312
 Charter Approving Entity: Maricopa Unified
 County: Kern
 Charter #: 1816
 Fiscal Year: 2018/19

Description	Object Code	7/1 Adopted Budget (X)	Actuals thru 10/31 (Y)	1st Interim Budget (Z)	1st Interim vs. Adopted Budget Increase, (Decrease)	
					\$ Difference (Z) vs. (X)	% Change (Z) vs. (X)
D. OTHER FINANCING SOURCES / USES						
1. Other Sources	8930-8979	-	-	-	-	
2. Less: Other Uses	7630-7699	-	-	-	-	
3. Contributions Between Unrestricted and Restricted Accounts (must net to zero)	8980-8999	-	-	-	-	
4. TOTAL OTHER FINANCING SOURCES / USES		-	-	-	-	
E. NET INCREASE (DECREASE) IN FUND BALANCE (C + D4)		3,736,827.20	(2,136,507.74)	3,932,549.86	195,722.66	5.24%
F. FUND BALANCE, RESERVES						
1. Beginning Fund Balance						
a. As of July 1	9791	(3,600,682.76)	(3,600,682.76)	(3,600,682.76)	-	0.00%
b. Adjustments/Restatements	9793, 9795	-	-	-	-	
c. Adjusted Beginning Fund Balance		(3,600,682.76)	(3,600,682.76)	(3,600,682.76)		
2. Ending Fund Balance, June 30 (E + F.1.c.)		136,144.44	(5,737,190.50)	331,867.10		
Components of Ending Fund Balance :						
a. Nonspendable						
Revolving Cash (equals object 9130)	9711	-	-	-	-	
Stores (equals object 9320)	9712	-	-	-	-	
Prepaid Expenditures (equals object 9330)	9713	-	-	-	-	
All Others	9719	-	-	-	-	
b. Restricted	9740	-	-	-	-	
c. Committed						
Stabilization Arrangements	9750	-	-	-	-	
Other Commitments	9760	-	-	-	-	
d. Assigned						
Other Assignments	9780	-	-	-	-	
e. Unassigned/Unappropriated						
Reserve for Economic Uncertainties	9789	1,139,862.09	300,460.79	981,935.97	(157,926.11)	-13.85%
Unassigned/Unappropriated Amount	9790	(1,003,717.65)	(6,037,651.29)	(650,068.88)	353,648.77	-35.23%

**CHARTER SCHOOL
MULTI-YEAR PROJECTION - ALTERNATIVE FORM
First Interim Report - MYP**

Charter School Name: Inspire Charter School - Kern
 (continued) _____
 CDS #: 15 63628 0134312
 Charter Approving Entity: Maricopa Unified
 County: Kern
 Charter #: 1816
 Fiscal Year: 2018/19

This charter school uses the following basis of accounting:

- Accrual Basis** (Applicable Capital Assets / Interest on Long-Term Debt / Long-Term Liabilities objects are 6900, 7438, 9400-9499, and 9660-9669)
 Modified Accrual Basis (Applicable Capital Outlay / Debt Service objects are 6100-6170, 6200-6500, 7438, and 7439)

Description	Object Code	FY 2018/19			Totals for 2019/20	Totals for 2020/21
		Unrestricted	Restricted	Total		
A. REVENUES						
1. LCFF Sources						
State Aid - Current Year	8011	30,477,326.00	0.00	30,477,326.00	31,390,874.00	32,210,574.00
Education Protection Account State Aid - Current Year	8012	751,464.00	0.00	751,464.00	751,464.00	751,464.00
State Aid - Prior Years	8019	0.00	0.00	0.00	0.00	0.00
Transfers of Charter Schools in Lieu of Property Taxes	8096	1,443,976.00	0.00	1,443,976.00	1,443,976.00	1,443,976.00
Other LCFF Transfers	8091, 8097	0.00	0.00	0.00	0.00	0.00
Total, LCFF Sources		32,672,766.00	0.00	32,672,766.00	33,586,314.00	34,406,014.00
2. Federal Revenues						
Every Student Succeeds Act (Title I - V)	8290	0.00	0.00	0.00	0.00	0.00
Special Education - Federal	8181, 8182	0.00	469,665.00	469,665.00	469,665.00	469,665.00
Child Nutrition - Federal	8220	0.00	0.00	0.00	0.00	0.00
Donated Food Commodities	8221	0.00	0.00	0.00	0.00	0.00
Other Federal Revenues	8110, 8260-8299	0.00	0.00	0.00	0.00	0.00
Total, Federal Revenues		0.00	469,665.00	469,665.00	469,665.00	469,665.00
3. Other State Revenues						
Special Education - State	StateRevSE	0.00	1,961,321.04	1,961,321.04	1,961,321.00	1,961,321.00
All Other State Revenues	StateRevAO	1,414,212.95	145,784.02	1,559,996.97	801,980.00	801,980.00
Total, Other State Revenues		1,414,212.95	2,107,105.06	3,521,318.01	2,763,301.00	2,763,301.00
4. Other Local Revenues						
All Other Local Revenues	LocalRevAO	0.00	0.00	0.00	0.00	0.00
Total, Local Revenues		0.00	0.00	0.00	0.00	0.00
5. TOTAL REVENUES						
		34,086,978.95	2,576,770.06	36,663,749.01	36,819,280.00	37,638,980.00
B. EXPENDITURES						
1. Certificated Salaries						
Certificated Teachers' Salaries	1100	7,797,909.63	1,103,263.76	8,901,173.39	9,560,108.00	10,324,916.00
Certificated Pupil Support Salaries	1200	73,371.29	0.00	73,371.29	84,566.00	91,331.00
Certificated Supervisors' and Administrators' Salaries	1300	736,630.45	0.00	736,630.45	891,431.00	962,746.00
Other Certificated Salaries	1900	0.00	0.00	0.00	-	-
Total, Certificated Salaries		8,607,911.37	1,103,263.76	9,711,175.13	10,536,105.00	11,378,993.00
2. Non-certificated Salaries						
Non-certificated Instructional Aides' Salaries	2100	110,269.94	0.00	110,269.94	117,337.00	126,724.00
Non-certificated Support Salaries	2200	0.00	0.00	0.00	0.00	0.00
Non-certificated Supervisors' and Administrators' Sal.	2300	0.00	0.00	0.00	0.00	0.00
Clerical and Office Salaries	2400	0.00	0.00	0.00	0.00	0.00
Other Non-certificated Salaries	2900	0.00	0.00	0.00	0.00	0.00
Total, Non-certificated Salaries		110,269.94	0.00	110,269.94	117,337.00	126,724.00

**CHARTER SCHOOL
MULTI-YEAR PROJECTION - ALTERNATIVE FORM
First Interim Report - MYP**

Charter School Name: Inspire Charter School - Kern
(continued) _____
CDS #: 15 63628 0134312
Charter Approving Entity: Maricopa Unified
County: Kern
Charter #: 1816
Fiscal Year: 2018/19

Description	Object Code	FY 2018/19			Totals for 2019/20	Totals for 2020/21
		Unrestricted	Restricted	Total		
3. Employee Benefits						
STRS	3101-3102	1,370,263.89	199,604.39	1,569,868.28	1,910,196.00	2,173,388.00
PERS	3201-3202	0.00	0.00	0.00	-	0.00
OASDI / Medicare / Alternative	3301-3302	131,039.32	17,809.54	148,848.86	161,750.00	174,690.00
Health and Welfare Benefits	3401-3402	1,500,157.16	134,681.97	1,634,839.13	2,148,346.00	2,320,213.00
Unemployment Insurance	3501-3502	69,591.27	9,562.87	79,154.14	81,811.00	82,794.00
Workers' Compensation Insurance	3601-3602	114,492.55	19,247.87	133,740.42	149,148.00	161,080.00
OPEB, Allocated	3701-3702	0.00	0.00	0.00	0.00	0.00
OPEB, Active Employees	3751-3752	0.00	0.00	0.00	0.00	0.00
Other Employee Benefits	3901-3902	90,028.19	0.00	90,028.19	97,655.00	105,467.00
Total, Employee Benefits		3,275,572.38	380,906.64	3,656,479.02	4,548,906.00	5,017,632.00
4. Books and Supplies						
Approved Textbooks and Core Curricula Materials	4100	313,959.50	0.00	313,959.50	321,359.00	337,427.00
Books and Other Reference Materials	4200	753,641.63	0.00	753,641.63	791,324.00	830,890.00
Materials and Supplies	4300	3,580,691.40	145,784.02	3,726,475.42	3,912,799.00	4,108,439.00
Noncapitalized Equipment	4400	412,848.31	0.00	412,848.31	165,710.00	177,860.00
Food	4700	0.00	0.00	0.00	0.00	0.00
Total, Books and Supplies		5,061,140.85	145,784.02	5,206,924.87	5,191,192.00	5,454,616.00
5. Services and Other Operating Expenditures						
Subagreements for Services	5100	7,354,188.67	946,815.64	8,301,004.31	8,716,055.00	9,151,857.00
Travel and Conferences	5200	71,467.75	0.00	71,467.75	75,041.00	78,793.00
Dues and Memberships	5300	31,929.67	0.00	31,929.67	33,526.00	35,202.00
Insurance	5400	117,301.68	0.00	117,301.68	123,167.00	129,325.00
Operations and Housekeeping Services	5500	670,847.95	0.00	670,847.95	704,390.00	739,611.00
Rentals, Leases, Repairs, and Noncap. Improvements	5600	272,535.84	0.00	272,535.84	286,163.00	300,471.00
Transfers of Direct Costs	5700-5799	0.00	0.00	0.00	0.00	0.00
Professional/Consulting Services and Operating Expend.	5800	2,404,431.74	0.00	2,404,431.74	2,503,051.00	2,602,415.00
Communications	5900	3,640.45	0.00	3,640.45	3,822.00	4,014.00
Total, Services and Other Operating Expenditures		10,926,343.75	946,815.64	11,873,159.39	12,445,215.00	13,041,688.00
6. Capital Outlay (Obj. 6100-6170, 6200-6500 for mod. accr. basis only)						
Land and Land Improvements	6100-6170	0.00	0.00	0.00	0.00	0.00
Buildings and Improvements of Buildings	6200	0.00	0.00	0.00	0.00	0.00
Books and Media for New School Libraries or Major Expansion of School Libraries	6300	0.00	0.00	0.00	0.00	0.00
Equipment	6400	0.00	0.00	0.00	0.00	0.00
Equipment Replacement	6500	0.00	0.00	0.00	0.00	0.00
Depreciation Expense (for accrual basis only)	6900	914.50	0.00	914.50	960.00	1,008.00
Total, Capital Outlay		914.50	0.00	914.50	960.00	1,008.00
7. Other Outgo						
Tuition to Other Schools	7110-7143	0.00	0.00	0.00	0.00	0.00
Transfers of Pass-through Revenues to Other LEAs	7211-7213	0.00	0.00	0.00	0.00	0.00
Transfers of Apportionments to Other LEAs - Spec. Ed.	7221-7223SE	0.00	0.00	0.00	0.00	0.00
Transfers of Apportionments to Other LEAs - All Other	7221-7223AO	0.00	0.00	0.00	0.00	0.00
All Other Transfers	7280-7299	0.00	0.00	0.00	0.00	0.00
Transfers of Indirect Costs	7300-7399	0.00	0.00	0.00	0.00	0.00
Debt Service:						
Interest	7438	2,172,276.31	0.00	2,172,276.31	0.00	0.00
Principal (for modified accrual basis only)	7439	0.00	0.00	0.00	0.00	0.00
Total, Other Outgo		2,172,276.31	0.00	2,172,276.31	0.00	0.00
8. TOTAL EXPENDITURES		30,154,429.09	2,576,770.06	32,731,199.15	32,839,715.00	35,020,661.00
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPEND. BEFORE OTHER FINANCING SOURCES AND USES (A5-B8)		3,932,549.86	0.00	3,932,549.86	3,979,565.00	2,618,319.00

**CHARTER SCHOOL
MULTI-YEAR PROJECTION - ALTERNATIVE FORM
First Interim Report - MYP**

Charter School Name: Inspire Charter School - Kern
 (continued) _____
 CDS #: 15 63628 0134312
 Charter Approving Entity: Maricopa Unified
 County: Kern
 Charter #: 1816
 Fiscal Year: 2018/19

Description	Object Code	FY 2018/19			Totals for 2019/20	Totals for 2020/21
		Unrestricted	Restricted	Total		
D. OTHER FINANCING SOURCES / USES						
1. Other Sources	8930-8979	0.00	0.00	0.00	0.00	0.00
2. Less: Other Uses	7630-7699	0.00	0.00	0.00	0.00	0.00
3. Contributions Between Unrestricted and Restricted Accounts (must net to zero)	8980-8999	0.00	0.00	0.00	0.00	0.00
4. TOTAL OTHER FINANCING SOURCES / USES		0.00	0.00	0.00	0.00	0.00
E. NET INCREASE (DECREASE) IN FUND BALANCE (C + D4)		3,932,549.86	0.00	3,932,549.86	3,979,565.00	2,618,319.00
F. FUND BALANCE, RESERVES						
1. Beginning Fund Balance						
a. As of July 1	9791	(3,600,682.76)	0.00	(3,600,682.76)	331,867.10	4,311,432.10
b. Adjustments/Restatements	9793, 9795	0.00	0.00	0.00		
c. Adjusted Beginning Balance		(3,600,682.76)	0.00	(3,600,682.76)	331,867.10	4,311,432.10
2. Ending Fund Balance, June 30 (E + F.1.c.)		331,867.10	0.00	331,867.10	4,311,432.10	6,929,751.10
Components of Ending Fund Balance:						
a. Nonspendable						
Revolving Cash (equals object 9130)	9711	0.00	0.00	0.00	0.00	0.00
Stores (equals object 9320)	9712	0.00	0.00	0.00	0.00	0.00
Prepaid Expenditures (equals object 9330)	9713	0.00	0.00	0.00	0.00	0.00
All Others	9719	0.00	0.00	0.00	0.00	0.00
b. Restricted	9740		0.00	0.00	0.00	0.00
c. Committed						
Stabilization Arrangements	9750	0.00	0.00	0.00	0.00	0.00
Other Commitments	9760	0.00	0.00	0.00	0.00	0.00
d. Assigned						
Other Assignments	9780	0.00	0.00	0.00	0.00	0.00
e. Unassigned/Unappropriated						
Reserve for Economic Uncertainties	9789	981,935.97	0.00	981,935.97	985,191.45	1,050,619.83
Unassigned/Unappropriated Amount	9790	(650,068.88)	0.00	(650,068.88)	3,326,240.65	5,879,131.27

P2 of 3757.32	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
State Aid - Revenue Limit	2,722,731	2,722,731	2,722,731	2,722,731	2,722,731	2,722,731	2,722,731	2,722,731	2,722,731	2,722,731	2,722,731	2,722,731	32,672,766
Federal Revenue	39,139	39,139	39,139	39,139	39,139	39,139	39,139	39,139	39,139	39,139	39,139	39,139	469,665
Other State Revenue	293,443	293,443	293,443	293,443	293,443	293,443	293,443	293,443	293,443	293,443	293,443	293,443	3,521,318
Total Revenue:	3,055,312	3,055,312	3,055,312	3,055,312	3,055,312	3,055,312	3,055,312	3,055,312	3,055,312	3,055,312	3,055,312	3,055,312	36,663,749
Actual/Expected	Actual	Actual	Actual	Actual	Expected	Expected	Expected	Expected	Expected	Expected	Expected	Expected	Expected
Certificated Salaries	605,996	702,831	875,218	852,424	834,338	834,338	834,338	834,338	834,338	834,338	834,338	834,338	9,711,175
Classified Salaries	13,725	7,780	6,677	9,657	9,054	9,054	9,054	9,054	9,054	9,054	9,054	9,054	110,270
Benefits	188,857	180,192	288,270	229,073	346,261	346,261	346,261	346,261	346,261	346,261	346,261	346,261	3,656,479
Books and Supplies	448,970	687,811	504,211	762,066	350,483	350,483	350,483	350,483	350,483	350,483	350,483	350,483	5,206,925
Subagreement Services	360,270	308,892	361,606	672,843	824,674	824,674	824,674	824,674	824,674	824,674	824,674	824,674	8,301,004
Professional/Consulting Services	1,459	70,186	82,448	139,771	263,821	263,821	263,821	263,821	263,821	263,821	263,821	263,821	2,404,432
Facilities, Repairs and Other Leases	13,405	15,297	45,800	43,182	19,356	19,356	19,356	19,356	19,356	19,356	19,356	19,356	272,536
Operations and Housekeeping	53,800	115,776	67,818	62,007	74,473	74,473	74,473	74,473	74,473	74,473	74,473	74,473	895,187
Depreciation	-	-	-	915	-	-	-	-	-	-	-	-	915
Interest	450,781	210,826	276,063	298,455	117,019	117,019	117,019	117,019	117,019	117,019	117,019	117,019	2,172,276
Total Expenses:	2,137,264	2,299,591	2,508,113	3,070,393	2,839,480	2,839,480	2,839,480	2,839,480	2,839,480	2,839,480	2,839,480	2,839,480	32,731,199
Surplus/Deficit	918,048	755,722	547,200	(15,081)	215,833	215,833	215,833	215,833	215,833	215,833	215,833	215,833	3,932,550
Cumulative Fund Balance	918,048	1,673,770	2,220,970	2,205,889	2,421,722	2,637,554	2,853,387	3,069,220	3,285,052	3,500,885	3,716,717	3,932,550	

Beginning Fund Balance	(3,600,683)	(2,682,635)	(1,926,913)	(1,379,713)	(1,394,794)	(1,178,961)	(963,129)	(747,296)	(531,463)	(315,631)	(99,798)	116,034
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Ending Fund Balance	(2,682,635)	(1,926,913)	(1,379,713)	(1,394,794)	(1,178,961)	(963,129)	(747,296)	(531,463)	(315,631)	(99,798)	116,034	331,867
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Inspire Charter School - Kern

Monthly Cash Flow/Forecast FY18-19

Revised 11/27/18

ADA = 3757.32



	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Year-End Accruals	Annual Forecast	24,549 Budget	Favorable / (Unfav.)
Revenues	ADA = 3757.32															
State Aid - Revenue Limit																
8011 LCFF State Aid	-	1,798,205	1,798,205	3,236,769	3,236,769	3,236,769	3,236,769	3,236,769	2,139,414	2,139,414	2,139,414	2,139,414	2,139,414	30,477,326	30,494,834	(17,508)
8012 Education Protection Account	-	-	-	221,685	-	-	221,685	-	-	120,228	-	-	187,866	751,464	756,538	(5,074)
8096 In Lieu of Property Taxes	-	47,921	95,842	63,895	77,898	77,898	77,898	77,898	308,242	154,121	154,121	154,121	154,121	1,443,976	1,421,394	22,581
	-	1,846,126	1,894,047	3,522,349	3,314,667	3,314,667	3,536,352	3,314,667	2,447,656	2,413,763	2,293,535	2,293,535	2,481,401	32,672,766	32,672,766	(0)
Federal Revenue																
8181 Special Education - Entitlement	-	-	-	-	-	-	-	-	158,356	-	-	277,106	34,204	469,665	469,665	-
	-	-	-	-	-	-	-	-	158,356	-	-	277,106	34,204	469,665	469,665	-
Other State Revenue																
8311 State Special Education	-	110,059	308,165	198,106	198,106	198,106	198,106	198,106	110,513	110,513	110,513	110,513	110,513	1,961,321	1,961,321	-
8550 Mandated Cost	-	-	-	-	-	86,217	248,287	-	-	248,287	-	248,287	-	831,077	717,447	113,630
8560 State Lottery	-	-	-	-	-	-	215,034	-	-	215,034	-	-	298,852	728,920	728,920	-
	-	110,059	308,165	198,106	198,106	284,323	661,427	198,106	110,513	573,834	110,513	358,800	409,366	3,521,318	3,407,688	113,630
Other Local Revenue																
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	-	1,956,185	2,202,212	3,720,455	3,512,773	3,598,990	4,197,778	3,512,773	2,716,525	2,987,597	2,404,049	2,929,441	2,924,971	36,663,749	36,550,119	113,630
Expenses																
Certificated Salaries																
1100 Teachers' Salaries	478,529	542,419	617,145	621,775	629,068	629,068	629,068	629,068	629,068	629,068	629,068	629,068	-	7,292,413	8,532,765	1,240,352
1175 Teachers' Extra Duty/Stipends	77,128	113,799	214,892	163,250	129,962	129,962	129,962	129,962	129,962	129,962	129,962	129,962	-	1,608,761	1,824,797	216,037
1200 Pupil Support Salaries	180	6,525	6,765	7,700	6,525	6,525	6,525	6,525	6,525	6,525	6,525	6,525	-	73,371	143,469	70,098
1300 Administrators' Salaries	50,160	40,088	36,417	59,700	68,783	68,783	68,783	68,783	68,783	68,783	68,783	68,783	-	736,630	639,980	(96,650)
	605,996	702,831	875,218	852,424	834,338	834,338	834,338	834,338	834,338	834,338	834,338	834,338	-	9,711,175	11,141,011	1,429,836
Classified Salaries																
2100 Instructional Salaries	13,725	7,780	6,677	9,657	9,054	9,054	9,054	9,054	9,054	9,054	9,054	9,054	-	110,270	299,711	189,441
2400 Clerical and Office Staff Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-	180,000	180,000
	13,725	7,780	6,677	9,657	9,054	9,054	9,054	9,054	9,054	9,054	9,054	9,054	-	110,270	479,711	369,441
Benefits																
3101 STRS	94,148	110,859	138,849	134,393	136,452	136,452	136,452	136,452	136,452	136,452	136,452	136,452	-	1,569,868	1,813,757	243,888
3301 OASDI	840	619	408	716	553	553	553	553	553	553	553	553	-	7,007	29,742	22,735
3311 Medicare	8,784	10,078	12,526	12,194	12,283	12,283	12,283	12,283	12,283	12,283	12,283	12,283	-	141,842	168,500	26,658
3401 Health and Welfare	72,181	44,581	122,077	69,860	165,767	165,767	165,767	165,767	165,767	165,767	165,767	165,767	-	1,634,839	1,989,209	354,370
3501 State Unemployment	3,187	4,338	4,693	2,164	4,048	4,048	20,241	16,193	8,096	4,048	4,048	4,048	-	79,154	82,968	3,814
3601 Workers' Compensation	9,717	9,717	9,717	9,717	11,859	11,859	11,859	11,859	11,859	11,859	11,859	11,859	-	133,740	162,690	28,950
3901 Other Benefits	-	-	-	28	11,250	11,250	11,250	11,250	11,250	11,250	11,250	11,250	-	90,028	-	(90,028)
	188,857	180,192	288,270	229,073	342,213	342,213	358,406	354,357	346,261	342,213	342,213	342,213	-	3,656,479	4,246,866	590,387
Books and Supplies																
4100 Textbooks and Core Materials	-	-	-	-	62,792	37,675	56,513	31,396	31,396	31,396	31,396	31,396	-	313,960	313,960	-
4200 Books and Reference Materials	120,120	205,131	19,200	-	81,838	49,103	73,654	40,919	40,919	40,919	40,919	40,919	-	753,642	753,642	-
4302 School Supplies	242,060	319,090	285,812	270,365	112,836	67,702	101,553	56,418	56,418	56,418	56,418	56,418	-	1,681,508	1,681,508	-
4303 Special Activities/Field Trips	21,328	36,754	28,202	346,253	59,474	35,684	53,526	29,737	29,737	29,737	29,737	29,737	-	729,906	729,906	-
4305 Software	4,861	73,441	102,905	65,797	213,612	128,167	192,250	106,806	106,806	106,806	106,806	106,806	-	1,315,062	1,315,062	-
4400 Noncapitalized Equipment	60,601	53,395	68,092	79,651	30,222	18,133	27,200	15,111	15,111	15,111	15,111	15,111	-	412,848	412,848	-
	448,970	687,811	504,211	762,066	560,773	336,464	504,696	280,387	280,387	280,387	280,387	280,387	-	5,206,925	5,206,925	-
Subagreement Services																
5102 Special Education	49,300	36,038	94,510	164,435	75,317	75,317	75,317	75,317	75,317	75,317	75,317	75,317	-	946,816	828,482	(118,333)
5106 Other Educational Consultants	310,970	272,854	267,096	508,408	1,360,662	684,579	960,830	598,731	554,938	569,847	537,752	566,648	160,873	7,354,189	5,346,782	(2,007,407)
	360,270	308,892	361,606	672,843	1,435,978	759,896	1,036,146	674,048	630,254	645,163	613,068	641,965	160,873	8,301,004	6,175,264	(2,125,740)

Inspire Charter School - Kern

Monthly Cash Flow/Forecast FY18-19

Revised 11/27/18

ADA = 3757.32



	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Year-End Accruals	Annual Forecast	24,549 Budget	Favorable / (Unfav.)
Professional/Consulting Services																
5801 IT	1,188	-	-	-	225	225	225	225	225	225	225	225	-	2,988	2,700	(288)
5802 Audit & Taxes	-	-	-	3,400	-	-	-	-	-	8,500	-	1,200	-	13,100	9,700	(3,400)
5803 Legal	-	2,448	-	1,807	-	-	-	-	-	-	-	-	-	4,255	-	(4,255)
5804 Professional Development	-	1,250	5,100	1,375	6,140	6,140	6,140	6,140	6,140	6,140	6,140	6,140	-	56,845	61,400	4,555
5805 General Consulting	271	(1,979)	271	2,973	4,620	4,620	4,620	4,620	4,620	4,620	4,620	4,620	-	38,496	46,200	7,704
5810 Payroll Service Fee	-	-	-	-	3,167	3,167	3,167	3,167	3,167	3,167	3,167	3,167	-	25,333	38,000	12,667
5811 Management Fee	-	68,466	77,077	130,216	122,947	125,965	146,922	122,947	95,078	104,566	84,142	102,530	102,374	1,283,231	1,279,254	(3,977)
5812 District Oversight Fee	-	-	-	-	99,440	99,440	106,091	99,440	73,430	72,413	68,806	68,806	292,318	980,183	980,183	-
	1,459	70,186	82,448	139,771	236,539	239,556	267,164	236,539	182,660	199,630	167,099	186,688	394,692	2,404,432	2,417,437	13,005
Facilities, Repairs and Other Leases																
5601 Rent	13,247	15,097	45,642	43,182	24,425	24,425	24,425	24,425	24,425	24,425	4,100	-	-	267,820	199,500	(68,320)
5602 Additional Rent	158	200	158	-	525	525	525	525	525	525	525	525	-	4,716	6,300	1,584
	13,405	15,297	45,800	43,182	24,950	24,950	24,950	24,950	24,950	24,950	4,625	525	-	272,536	205,800	(66,736)
Operations and Housekeeping																
5201 Auto and Travel	1,193	25,149	2,982	2,073	4,633	4,633	4,633	4,633	4,633	4,633	4,633	4,633	-	68,464	55,600	(12,864)
5203 Business Meals	34	230	940	-	225	225	225	225	225	225	225	225	-	3,004	2,700	(304)
5300 Dues & Memberships	3,035	2,210	2,210	2,210	2,783	2,783	2,783	2,783	2,783	2,783	2,783	2,783	-	31,930	33,400	1,470
5400 Insurance	8,677	8,677	10,804	10,411	9,842	9,842	9,842	9,842	9,842	9,842	9,842	9,842	-	117,302	118,100	798
5501 Utilities	-	-	-	2,206	433	433	433	433	433	433	433	433	-	5,672	5,200	(472)
5502 Janitorial/Trash Removal	-	-	315	-	8	8	8	8	8	8	8	8	-	382	100	(282)
5510 Office Expense	4,212	13,250	8,170	3,505	6,767	6,767	6,767	6,767	6,767	6,767	6,767	6,767	-	83,270	81,200	(2,070)
5511 Postage and Shipping	-	1,333	2,031	2,441	2,408	2,408	2,408	2,408	2,408	2,408	2,408	2,408	-	25,072	28,900	3,828
5512 Printing	-	-	74	982	542	542	542	542	542	542	542	542	-	5,390	6,500	1,110
5513 Other taxes and fees	155	28,397	3,205	-	6,950	6,950	6,950	6,950	6,950	6,950	6,950	6,950	-	87,357	83,400	(3,957)
5514 Bank Charges	-	-	-	-	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	-	8,800	13,200	4,400
5515 Public Relations/Recruitment	1,785	1,785	-	65	-	-	-	-	-	-	-	-	-	3,635	-	(3,635)
5516 Miscellaneous Expense	34,710	34,710	37,050	38,080	38,340	38,340	38,340	38,340	38,340	38,340	38,340	38,340	-	451,270	452,443	1,173
5900 Communications	-	36	36	36	442	442	442	442	442	442	442	442	-	3,640	5,300	1,660
	53,800	115,776	67,818	62,007	74,473	74,473	74,473	74,473	74,473	74,473	74,473	74,473	-	895,187	886,043	(9,145)
Depreciation																
6900 Depreciation Expense	-	-	-	915	-	-	-	-	-	-	-	-	-	915	-	(915)
	-	-	-	915	-	-	-	-	-	-	-	-	-	915	-	(915)
Interest																
7438 Interest Expense	450,781	210,826	276,063	298,455	154,038	154,038	154,038	154,038	120,000	120,000	80,000	-	-	2,172,276	2,058,530	(113,747)
	450,781	210,826	276,063	298,455	154,038	154,038	154,038	154,038	120,000	120,000	80,000	-	-	2,172,276	2,058,530	(113,747)
Total Expenses	2,137,264	2,299,591	2,508,113	3,070,393	3,672,356	2,774,982	3,263,266	2,642,184	2,502,377	2,530,209	2,405,257	2,369,643	555,565	32,731,199	32,817,587	86,388
Monthly Surplus (Deficit)	(2,137,264)	(343,406)	(305,901)	650,062	(159,584)	824,008	934,513	870,589	214,148	457,389	(1,209)	559,798	2,369,406	3,932,550	3,732,532	200,018

Inspire Charter School - Kern

Monthly Cash Flow/Forecast FY18-19

Revised 11/27/18

ADA = 3757.32



	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Year-End Accruals	Annual Forecast	24,549 Budget	Favorable / (Unfav.)
Cash Flow Adjustments														12%		
Monthly Surplus (Deficit)	(2,137,264)	(343,406)	(305,901)	650,062	(159,584)	824,008	934,513	870,589	214,148	457,389	(1,209)	559,798	2,369,406	3,932,550		
Cash flows from operating activities																
Depreciation/Amortization	-	-	-	915	-	-	-	-	-	-	-	-	-	915		
Public Funding Receivables	5,710,942	(110,059)	166,860	106,013	-	-	539,484	-	-	-	-	-	(2,924,971)	3,488,269		
Grants and Contributions Rec.	3,444,753	-	-	-	-	-	-	-	-	-	-	-	-	3,444,753		
Due To/From Related Parties	(3,281,768)	(675,198)	(1,090,539)	(437,378)	-	400,000	-	300,000	450,000	100,000	700,000	1,270,000	-	(2,264,883)		
Prepaid Expenses	(7,655)	131,029	(68,648)	15,955	-	-	-	-	-	-	-	-	-	70,681		
Other Assets	-	(750)	(400)	-	-	-	-	-	-	-	-	-	-	(1,150)		
Accounts Payable	(678,158)	(75,010)	(26,161)	36,762	-	-	-	-	-	-	-	-	555,565	(187,001)		
Accrued Expenses	478,741	9,075	(1,045,440)	229,554	-	-	-	-	-	-	-	-	-	(328,070)		
Other Liabilities	(3,393,200)	-	-	-	-	-	-	-	-	-	-	-	-	(3,393,200)		
Cash flows from investing activities																
Purchases of Prop. And Equip.	(5,487)	-	-	(49,383)	-	-	-	-	-	-	-	-	-	(54,870)		
Cash flows from financing activities																
Proceeds from Factoring	6,530,100	2,913,000	3,112,500	3,527,200	1,925,473	1,925,473	1,925,473	1,925,473	1,500,000	1,500,000	1,000,000	-	-	27,784,691		
Payments on Factoring	(5,194,383)	(1,557,000)	(1,935,242)	(3,199,758)	(2,801,600)	(3,220,100)	(3,419,600)	(3,220,100)	(2,048,073)	(1,925,473)	(1,925,473)	(1,925,473)	-	(32,372,274)		
Total Change in Cash	1,466,621	291,682	(1,192,971)	879,941	(1,035,711)	(70,619)	(20,130)	(124,038)	116,076	131,916	(226,681)	(95,674)				
Cash, Beginning of Month	216,599	1,683,219	1,974,901	781,930	1,661,871	626,161	555,541	535,411	411,373	527,448	659,364	432,683				
Cash, End of Month	1,683,219	1,974,901	781,930	1,661,871	626,161	555,541	535,411	411,373	527,448	659,364	432,683	337,008				