



## Blue Ridge Academy

955 Stanislaus Street, Maricopa, CA 93252  
Ph (661) 525-1178 | Fax (661) 465-4544

**Regular Scheduled Board Meeting**  
**November 16, 2021 – 6:00 pm**  
**625 West Covina Blvd.**  
**San Dimas, CA 91773**

**Through Teleconference**  
<https://zoom.us/j/8698887379>

**Call-In Information**  
**669-900-6833**

**Meeting ID: 869 888 7379**

### AGENDA

1. Call to Order
2. Approval of the Agenda
3. Public Comments
4. Director's Report
  - a) COVID Testing Program
  - b) Teacher Induction Update
5. Discussion and Potential Action on the Resolution of the Board of Directors of Blue Ridge Academy Considering the Continued State of Emergency and Circumstances for Board Meetings by Teleconference Pursuant to the Brown Act – 2021-7b
6. Discussion and Potential Action on the Next Regular Scheduled Board Meeting
7. Discussion and Potential Action on the 10-26-2021 Board Minutes
8. Discussion and Potential Action on Semester 2 Enrollment and Funding
9. Discussion and Potential Action on the October Financials
10. Public Hearing and Potential Action on the Independent Study Policy
11. Board of Director's Request
12. Adjournment



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All matters listed under Consent Agenda are considered to be routine or sufficiently supported by prior or accompanying reference materials and information as to not require additional discussion. A motion as referenced below will enact all items. There will be no separate discussion of these items prior to the time the Board of Education votes on the motion unless members of the Board, staff or public request specific items to be removed from the Consent Agenda for separate consideration for action.

Public comment rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate with the administrative team your desire to address the board or simply communicate orally your desire to address the board when the board asks for public comments. Speakers may be called in the order that requests are received. We ask that comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. If a member of the public utilizes a translator to address the board, those individuals are allotted 4 minutes each. If the board utilizes simultaneous translation equipment in a manner that allows the board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. Members of the public may also email their comments to the Board at [Board@theblueridgeacademy.com](mailto:Board@theblueridgeacademy.com) no later than 1 business day before a Board meeting. Emailed comments will be read during the public comments portion of the meeting after the spoken comments, as time allows. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: Blue Ridge Academy Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at 657-600-0976 at least 48 hours before the scheduled board meeting so that we may make every reasonable effort to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

# Director's Report

Board Meeting  
November 16, 2021



# Agenda

- Hello Baby Haynes!
- COVID Testing Program
- Teacher Induction Update



# COVID Testing Program

- **State Public Health Officer Order of August 11, 2021**
  - **All public school staff must either provide proof of completed COVID 19 vaccination or be tested regularly**
- **Blue Ridge employees have received a secure survey to let HR know if they have been vaccinated, have not been vaccinated, or decline to state vaccination status**
- **Vaccinated employees who have submitted proof of vaccination are not required to take part in the testing program**
- **Unvaccinated employees or those who decline to state will be tested weekly**
- **Employees within 20 miles of San Dimas office, pickup and drop off their tests weekly at the office**
- **Employees outside the 20 miles have their tests sent to their homes and sent back to the lab**
- **This is all no cost to the employee and very minimum cost to Blue Ridge**
  - **Blue Ridge pays for the coordination of the program, not the tests**



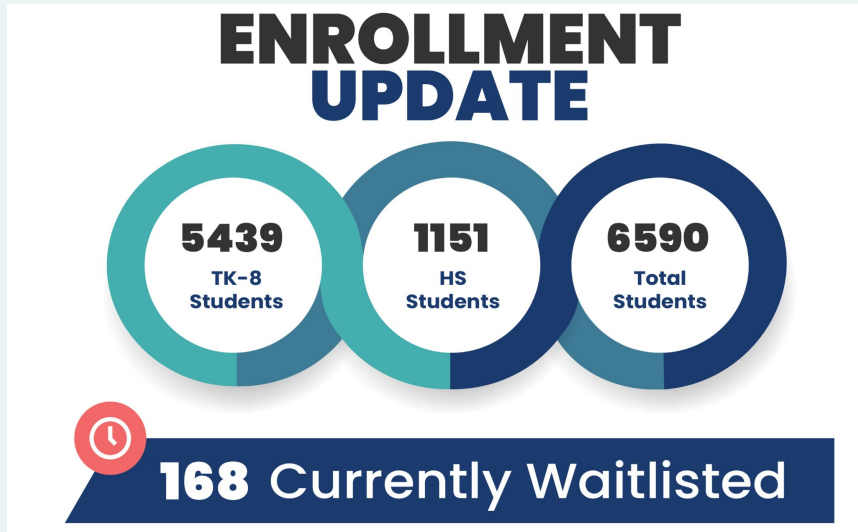
# Induction Report 2020-2021

- Blue Ridge had 15 induction candidates in 20/21
  - ◆ 9 year 1 candidates
  - ◆ 6 year 2 candidates
- 6 candidates completed the program and now hold a clear credential in their discipline. 5 of the 6 candidates are still employed with Blue Ridge.
- 5 candidates returned to complete year 2 of the program. 4 candidates are no longer with Blue Ridge.
- We received excellent feedback! Our employees are happy with the program and felt well-supported according to the CTI feedback report.

2021/2022 we have 15 candidates. 5 year 2 candidates and 10 year one candidates.



# Enrollment Report 2021



- New Registration Phase, for students who completed enrollment link will begin
  - Nov 29th - Dec 10th
- Students first day of school will be Jan 10th (Second semester)
- Staffing Update to meet needs for new students:
  - 200 students- 2 GE teachers
  - 250 students- 2 GE teachers
  - 300 students- 3 GE teachers

**RESOLUTION OF THE BOARD OF DIRECTORS OF BLUE RIDGE ACADEMY  
CONSIDERING THE CONTINUED STATE OF EMERGENCY AND  
CIRCUMSTANCES FOR BOARD MEETINGS BY TELECONFERENCE  
PURSUANT TO THE BROWN ACT - 2021-7b**

WHEREAS, meetings of the Board of Directors (“Board”) of Blue Ridge Academy are called, held, and conducted in accordance with the Ralph M. Brown Act (Govt. Code § 54950, *et seq.*) (the “Brown Act”), as applicable.

WHEREAS, on or around March 4, 2020, Governor Newsom proclaimed a state of emergency in California in response to the coronavirus (COVID-19) outbreak. The state of emergency remains active, and state and local officials recommend health and safety measures to promote social distancing.

WHEREAS, on or around March 20, 2020, Governor Newsom issued Executive Order N-29-20 to temporarily suspend certain requirements under the Brown Act which, among other things, expanded flexibility to hold meetings by teleconference during the COVID-19 pandemic. Executive Order N-29-20 expires on September 30, 2021.

WHEREAS, following the recent enactment of Assembly Bill 361 (2021), revised Section 54953(e) of the Brown Act now provides modified conditions with regards to Board member and public participation by teleconference during a state of emergency in order to maintain social distancing.

NOW, THEREFORE, this Board hereby finds, resolves and orders as follows:

Section 1. After consideration or reconsideration, as applicable, of the circumstances of the ongoing state of emergency, this Board finds that such circumstances continue to directly impact the ability of Board members to meet safely in person and that state and local health officials continue to recommend measures to promote social distancing.

Section 2. In light of these ongoing circumstances, meetings of the Board, and its committees, if any, shall be called, held and conducted in accordance with the teleconferencing requirements of Section 54953(e)(2) of the Brown Act, rather than Section 54953(b)(3).

Section 3. This resolution shall take effect immediately upon its adoption and shall remain effective for thirty (30) days, or until this Board adopts a subsequent resolution in accordance with Section 54953(e), whichever occurs first.

Section 4. The officers of this Board, the Executive Director, or their designee(s), are individually authorized and directed to take or cause to be taken such other actions as may be required to fulfill the purposes of this resolution.

# # #

**CERTIFICATE OF ADOPTION**

I, \_\_\_\_\_, Secretary of Board of Directors of Blue Ridge Academy, a California nonprofit public benefit corporation, County of Kern, California, hereby certify as follows:

The attached is a full, true, and correct copy of the resolutions duly adopted at a meeting of the Board of Directors of Blue Ridge Academy, which was held on \_\_\_\_\_, 2021, at which all the members of the Board of Directors had due notice and at which a quorum was present; and at such meeting such resolutions were adopted by the following vote:

- AYES:
- NOES:
- ABSTAIN:
- ABSENT:

WITNESS my hand this \_\_\_\_\_ day of \_\_\_\_\_, 2021.

\_\_\_\_\_  
Secretary, Blue Ridge Academy

# Blue Ridge Academy - Board Meeting Calendar

2021-2022

July 2021						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

August 2021						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

September 2021						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

October 2021						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

- | Meeting Dates                     |  |  |  |  |  |  |
|-----------------------------------|--|--|--|--|--|--|
| July 5 - 6:00 pm (Optional)       |  |  |  |  |  |  |
| July 26 - 6:00 pm                 |  |  |  |  |  |  |
| August 9 - 6:00 pm (Optional)     |  |  |  |  |  |  |
| August 23 - 6:00 pm               |  |  |  |  |  |  |
| September 7 - 6:00 pm (Optional)  |  |  |  |  |  |  |
| September 25 - 9:00 am (Training) |  |  |  |  |  |  |
| October 5 - 6:00 pm (Optional)    |  |  |  |  |  |  |
| October 26 - 6:00 pm              |  |  |  |  |  |  |
| November 16 - 6:00 pm             |  |  |  |  |  |  |
| December 14 - 6:00 pm             |  |  |  |  |  |  |
| January 25 - 6:00 pm              |  |  |  |  |  |  |
| February 8 - 6:00 pm (Optional)   |  |  |  |  |  |  |
| February 22 - 6:00 pm             |  |  |  |  |  |  |
| March 8 - 6:00 pm (Optional)      |  |  |  |  |  |  |
| March 22 - 6:00 pm                |  |  |  |  |  |  |
| April 5 - 6:00 pm (Optional)      |  |  |  |  |  |  |
| April 26 - 6:00 pm                |  |  |  |  |  |  |
| May 10 - 6:00 pm (Optional)       |  |  |  |  |  |  |
| May 24 - 6:00 pm                  |  |  |  |  |  |  |
| June 7 - 6:00 pm (Optional)       |  |  |  |  |  |  |
| June 21 - 6:00 pm                 |  |  |  |  |  |  |

November 2021						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

December 2021						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

January 2022						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

February 2022						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28					

March 2022						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

April 2022						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

May 2022						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

June 2022						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		





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Regular Scheduled Board Meeting  
October 26, 2021 – 6:00 pm  
625 West Covina Blvd., San Dimas, CA 91773

Attendance: Jessie Maron, Arlene Nelson, Nicole Zolfo, Nikki Sanchez, May Hampton  
Absent: None

Also Present: Dr. Loretta Burns, Amanda Panting, Giovanna Arzaga, Nikki Kohlenberger, Elaine Rodriguez, James Surmeian

### 1. Call to Order

Jessie Maron called the meeting to order at 6:05 pm.

### 2. Approval of the Agenda

The Board motioned to approve the agenda.

Motion: Jessie Maron

Second: Arlene Nelson

Ayes: 5 Nays: 0

### 3. Public Comments

None.

### 4. Director's Report

The Board was given a report from the Directors. No action taken.

### 5. Discussion and Potential Action on the Resolution of the Board of Directors of Blue Ridge Academy Considering the Continued State of Emergency and Circumstances for Board Meetings by Teleconference Pursuant to the Brown Act – 2021-7a

The Board motioned to approve the Resolution of the Board of Directors of Blue Ridge Academy Considering the Continued State of Emergency and Circumstances for Board Meetings by Teleconference Pursuant to the Brown Act – 2021-7a

Motion: Jessie Maron

Second: Nicole Zolfo

Ayes: 5 Nays: 0

### 6. Discussion and Potential Action on the Next Regular Scheduled Board Meeting

The Board motioned to hold the next Board meeting on November 16, 2021 at 6:00 via teleconference.

Motion: Arlene Nelson

Second: May Hampton

Ayes: 5 Nays: 0



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### **7. Consent Agenda – Consideration for Action**

- a) 9-25-2021 Board Minutes
- b) Invoices over \$100,000

The Board motioned to approve the Consent Agenda – Consideration for action with the change of: strike though “Conflict of Interest” on item 10 in the 9-25-2021 Board Minutes

Motion: Arlene Nelson

Second: May Hampton

Ayes: 5 Nays: 0

### **8. Discussion and Potential Action on the September Financials**

The Board motioned to approve the September Financials.

Motion: Jessie Maron

Second: Nicole Zolfo

Ayes: 5 Nays: 0

### **9. Discussion on School Strategic Planning Goals**

The Board discussed and provided feedback on School Strategic Planning Goals. No action taken.

### **10. Board of Director’s Request**

The Board requests photos of Baby Haynes.

### **11. Adjournment**

The Board motioned to adjourn the meeting at 7:15 pm.

Motion: Jessie Maron

Second: May Hampton

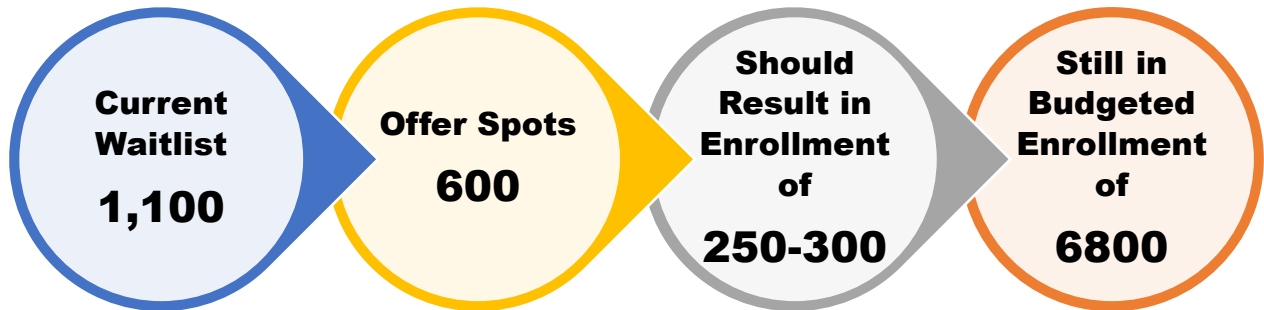
Ayes: 5 Nays: 0

Prepared by:  
Amanda Panting

Noted by:

Board Secretary

# Enrollment Update: Phase 8



## Timeline

November 2021							December 2021							January 2022						
Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1	2	3	4	5	6				1	2	3	4							
	Families Confirm Enrollment							Complete Enrollment Process												
7	8	9	10	11	12	13	5	6	7	8	9	10	11	2	3	4	5	6	7	8
14	15	16	17	18	19	20	12	13	14	15	16	17	18	9	1 <sup>st</sup> Day	11	12	13	14	15
21	22	23	24	25	26	27	19	20	21	22	23	24	25	16	17	18	19	20	21	22
	Complete Enrollment Process																			
28	29	30					26	27	28	29	30	31	23	24	25	26	27	28	29	
													30	31						

## Hiring Needs

- Potentially 3 more HSTs
  - Already in the budget
- 4 more SPED teachers
  - Not currently in the budget, but have funds for
  - We are seeing more evaluations requested and more students are receiving services, thereby increasing the needs for these staff

## No new enrollment following Phase 8

- Ensures adequate progress monitoring & success
- Ensures adequate funding availability
- Historically we see these negatively affected with later enrollment periods

# Blue Ridge Academy

Monthly Financial Presentation – October 2021

# Highlights

## Highlights

- Overall surplus increased annually by **619k** even with the reduction in projected student enrollment
- Both savings in staffing costs and student spend factored into the surplus increase.
- Cash ended month **\$4.95M** (All CSC factoring paid in full)

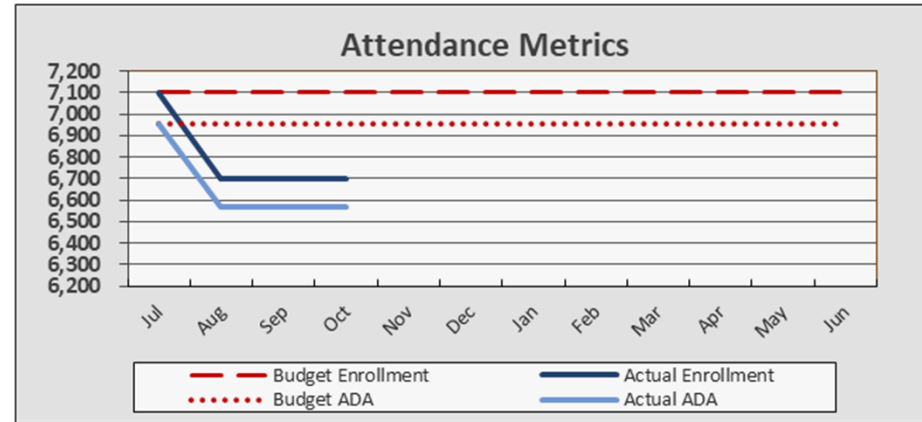
## Compliance

- The SB740 40/80 and 25:1 PTR ratio within compliance with a very good buffer in case of reduced spending throughout school year.

# Attendance

<b>Enrollment &amp; Per Pupil Data</b>			
	<b>Actual</b>	<b>Forecast</b>	<b>Budget</b>
Enrollment	6700	6700	7100
ADA	6566	6566	6958
Attendance Rate	98.0%	98.0%	98.0%
Unduplicated %	41.0%	41.0%	39.1%
Revenue per ADA		\$10,525	\$10,488
Expenses per ADA		\$10,361	\$10,421

\*ADA will remain fixed throughout fiscal year per SB98



- Enrollment reduced by 400

# Revenue

- Revenue decreased due to the adjustment of enrollment by 400 students

## Revenue

	<i>Year-to-Date</i>		
	Actual	Budget	Fav/(Unf)
State Aid-Rev Limit	\$ 12,855,476	\$ 12,832,741	\$ 22,735
Federal Revenue	1,530	133,907	(132,377)
Other State Revenue	860,002	663,694	196,309
Other Local Revenue	-	-	-
<b>Total Revenue</b>	<b>\$ 13,717,009</b>	<b>\$ 13,630,342</b>	<b>\$ 86,667</b>

	<i>Annual/Full Year</i>		
	Forecast	Budget	Fav/(Unf)
State Aid-Rev Limit	\$ 62,940,268	\$ 66,454,918	\$ (3,514,650)
Federal Revenue	663,908	701,923	(38,015)
Other State Revenue	5,504,264	5,815,526	(311,262)
Other Local Revenue	-	-	-
<b>Total Revenue</b>	<b>\$ 69,108,441</b>	<b>\$ 72,972,367</b>	<b>\$ (3,863,926)</b>

# Expenses

- Overall costs reduced due to reduction in enrollment
- 256K savings in projected interest costs due to early deferral payback
- Staffing cost amounts updated based on 10/31 payroll

Expenses	Year-to-Date			Annual/Full Year		
	Actual	Budget	Fav/(Unf)	Forecast	Budget	Fav/(Unf)
Certificated Salaries	\$ 7,848,042	\$ 8,729,332	\$ 881,290	\$ 25,170,611	\$ 26,187,997	\$ 1,017,386
Classified Salaries	1,281,842	1,356,083	74,241	3,991,719	4,068,250	76,531
Benefits	2,927,224	3,384,439	457,215	10,243,585	10,239,753	(3,832)
Books and Supplies	2,513,898	2,197,007	(316,892)	9,173,212	10,112,415	939,204
Subagreement Services	3,445,821	4,106,878	661,057	14,332,049	16,351,338	2,019,289
Operations	230,900	225,400	(5,500)	673,567	676,200	2,633
Facilities	38,706	33,800	(4,906)	118,063	101,400	(16,663)
Professional Services	1,116,184	1,197,435	81,251	4,262,753	4,457,091	194,339
Depreciation	3,658	3,660	2	17,845	10,980	(6,865)
Interest	44,460	300,884	256,424	44,460	300,884	256,424
<b>Total Expenses</b>	<b>\$ 19,450,735</b>	<b>\$ 21,534,918</b>	<b>\$ 2,084,183</b>	<b>\$ 68,027,863</b>	<b>\$ 72,506,308</b>	<b>\$ 4,478,445</b>

# Fund Balance

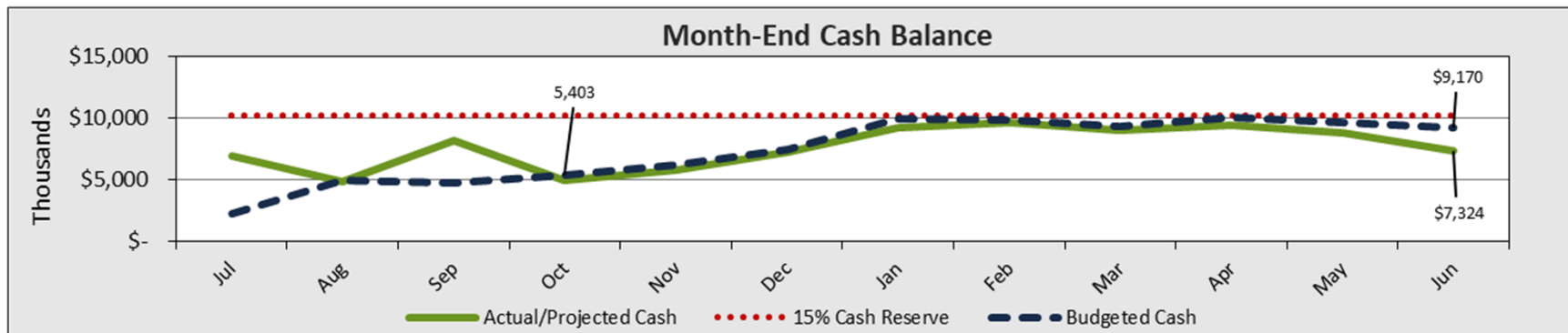
- Year-end surplus forecasted at **1.59%** of total expenses
- Projected end of year fund balance exceeds State requirements
- Beginning year fund balance still subject to change

	<i>Year-to-Date</i>		
	Actual	Budget	Fav/(Unf)
<b>Total Surplus(Deficit)</b>	\$ (5,733,726)	\$ (7,904,576)	\$ 2,170,850
Beginning Fund Balance	<u>8,512,209</u>	<u>8,512,209</u>	
<b>Ending Fund Balance</b>	<u><b>\$ 2,778,483</b></u>	<u><b>\$ 607,633</b></u>	
<i>As a % of Annual Expenses</i>	4.1%	0.8%	

	<i>Annual/Full Year</i>		
	Forecast	Budget	Fav/(Unf)
<b>Total Surplus(Deficit)</b>	\$ 1,080,578	\$ 466,059	\$ 614,519
Beginning Fund Balance	<u>8,512,209</u>	<u>8,512,209</u>	
<b>Ending Fund Balance</b>	<u><b>\$ 9,592,787</b></u>	<u><b>\$ 8,978,268</b></u>	
	14.1%	12.4%	

# Cash Balance

- 10/31 cash balance: **\$5.4M**
- End of year projected cash balance positive but under budget due to reduction in estimated enrollment
- Next projected factoring: **n/a - removed**



# Compliance Reporting



Area	Due Date	Description	Completed By	Board Must Approve	Signature Required	Additional Information
DATA TEAM	Nov-01	<b>Kindergarten Immunization Assessment</b> - To review and submit required vaccine doses and report on permanent medical exemptions.	BRA	No	No	<a href="https://www.shotsforschool.org/reporting/kindergarten/#">https://www.shotsforschool.org/reporting/kindergarten/#</a>
FINANCE	Nov-01	<b>Mental Health Plans due to SELPA</b> - Schools requesting Level 2 and Level 3 mental health funding must file their annual plan with their SELPA by this date. Specific due dates may vary by SELPA.	BRA	No	Yes	<a href="https://www.cde.ca.gov/fg/aa/sep1appnform04.asp">https://www.cde.ca.gov/fg/aa/sep1appnform04.asp</a>
FINANCE	Nov-15	<b>Review and/or Update Non-Profit IRS Form 990 Policies</b> - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The IRS Form 990 includes a Governance, Management and Disclosure section. Charter Schools are required to disclose the following policies: Conflict of Interest Policy, Whistleblower Policy, Document Retention and Destruction Policy, Expense Reimbursement Policy, Gift Receiving Policy, and Compensation Approval Policy. A Form 990 must be filed by the 15th day of the 5th month after the close of the NPO's fiscal year. <b>Most schools extend this deadline to the following May 15th.</b>	BRA	Yes	No	<a href="http://www.publiccounsel.org/useful_materials?id=0025">http://www.publiccounsel.org/useful_materials?id=0025</a>
FINANCE	Set by Authorizer (by Dec 15)	<b>1st Interim Financial Report</b> - Local educational agencies (LEAs) are required to file two reports during a fiscal year (interim reports) on the status of the LEA's financial health. The first interim report for the period ending October 31 is due by the date set by the charter authorizer (no later than December 15th).	Charter Impact	Yes	Yes	<a href="https://www.cde.ca.gov/fg/fi/ir/interimstatus.asp">https://www.cde.ca.gov/fg/fi/ir/interimstatus.asp</a>
DATA	Dec-17	<b>CALPADS - Fall 1 Certification deadline</b> - Please be mindful that Level-2 certification within CALPADS means that these data have been reviewed and approved by your superintendent or IRC administrator. Failure to properly review and amend these data in CALPADS within the allotted amendment window will result in the improper certification of official Fall 1 data within CALPADS, which can impact a number of things, including LCFF funding, reclassified fluent-English proficient (RFEP) counts/rates, and A-G graduate counts.	Charter Impact with BRA support	No	No	<a href="https://www.cde.ca.gov/ds/sp/cl/rptcalendar.asp">https://www.cde.ca.gov/ds/sp/cl/rptcalendar.asp</a>
FINANCE	Dec-30	<b>Educator Effectiveness Block Grant</b> - On or before December 30, 2021, LEA's must develop and adopt a plan delineating how the Educator Effectiveness funds will be spent including the professional development of teachers, administrators, paraprofessionals, and classified staff. The plan must be explained in a public meeting of the governing board of the school district or county board of education, or governing body of the charter school, before its adoption in a subsequent public meeting.	BRA with Charter Impact support	Yes	No	<a href="https://www.cde.ca.gov/pd/ee/ef2021faq.asp">https://www.cde.ca.gov/pd/ee/ef2021faq.asp</a>
FINANCE	Dec-31	<b>American Rescue Plan - Homeless Children and Youth II (ARP-HCY II)</b> - Funding to support efforts to identify homeless children and youth, and to provide such youth with comprehensive, wrap-around services that address needs arising from the COVID-19 pandemic and allows them to attend school and participate fully in all school activities. LEAs must submit the ARP-HCY II Assurances to participate. LEAs that will receive less than \$5,000 will be required to join a consortium with their county office of education (COE). All LEAs within a consortium must also complete the assurances. Passwords were sent to each LEA's Superintendent, including direct-funded charter schools, via email October 19th.	BRA with Charter Impact support	Yes	No	<a href="https://www.cde.ca.gov/sp/hs/arphcyassurances.asp">https://www.cde.ca.gov/sp/hs/arphcyassurances.asp</a>

# Appendices

- Monthly Cash Flow / Forecast 21-22
- Budget vs. Actual
- Statement of Financial Position
- Statement of Cash Flows
- Check Register
- AP Aging



# Blue Ridge Academy

## Monthly Cash Flow/Forecast FY21-22

Revised 11/13/21

ADA = 6566.00



	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast	Original Budget Total	Favorable / (Unfav.)
<b>Professional/Consulting Services</b>																
5801 IT	52,203	52,151	56,868	50,635	52,151	52,151	52,151	52,151	52,151	52,151	52,151	52,151	-	629,068	592,840	(36,228)
5802 Audit & Taxes	-	-	-	2,850	4,950	4,950	-	-	-	-	-	-	-	12,750	14,100	1,350
5803 Legal	-	8,999	6,036	6,336	14,642	14,642	14,642	14,642	14,642	14,642	14,642	14,642	21,834	160,339	186,000	25,661
5804 Professional Development	1,864	1,449	499	43	2,205	2,205	2,205	2,205	2,205	2,205	2,205	2,205	-	21,495	26,600	5,105
5805 General Consulting	4,483	5,483	6,883	2,083	4,725	4,725	4,725	4,725	4,725	4,725	4,725	4,725	-	56,734	42,600	(14,134)
5806 Special Activities/Field Trips	3,377	5,022	5,122	7,346	3,442	2,763	3,436	3,698	4,735	3,796	4,567	6,747	-	54,050	67,488	13,438
5807 Bank Charges	1,329	1,575	1,310	1,316	1,558	1,558	1,558	1,558	1,558	1,558	1,558	1,558	-	17,996	19,000	1,004
5809 Other taxes and fees	3,655	320	(15,937)	6,965	3,150	3,150	3,150	3,150	3,150	3,150	3,150	3,150	-	20,204	29,300	9,096
5810 Payroll Service Fee	2,047	3,628	3,898	3,731	3,025	3,025	3,025	3,025	3,025	3,025	3,025	3,025	-	37,503	38,100	597
5811 Management Fee	106,599	109,474	108,549	107,699	114,183	114,183	114,183	114,183	114,183	114,183	114,183	114,183	13,991	1,359,777	1,447,416	87,639
5812 District Oversight Fee	-	96,593	102,223	186,849	176,715	176,715	186,564	176,715	154,823	162,166	152,947	152,947	162,950	1,888,208	1,993,648	105,440
5815 Public Relations/Recruitment	-	-	249	4,371	-	-	-	-	-	-	-	-	-	4,620	-	(4,620)
	175,556	284,694	275,700	380,233	380,747	380,068	385,640	376,052	355,198	361,601	353,154	355,334	198,775	4,262,753	4,457,091	194,339
<b>Depreciation</b>																
6900 Depreciation Expense	915	915	915	915	1,773	1,773	1,773	1,773	1,773	1,773	1,773	1,773	-	17,845	10,980	(6,865)
	915	915	915	915	1,773	1,773	1,773	1,773	1,773	1,773	1,773	1,773	-	17,845	10,980	(6,865)
<b>Interest</b>																
7438 Interest Expense	44,460	-	-	-	-	-	-	-	-	-	-	-	-	44,460	300,884	256,424
	44,460	-	-	-	-	-	-	-	-	-	-	-	-	44,460	300,884	256,424
<b>Total Expenses</b>	<b>3,887,182</b>	<b>4,429,815</b>	<b>4,789,147</b>	<b>6,344,591</b>	<b>5,687,010</b>	<b>5,435,461</b>	<b>5,731,161</b>	<b>5,807,866</b>	<b>6,149,600</b>	<b>5,798,519</b>	<b>6,075,148</b>	<b>6,882,983</b>	<b>1,009,380</b>	<b>68,027,863</b>	<b>72,506,308</b>	<b>4,483,646</b>
<b>Monthly Surplus (Deficit)</b>	<b>(3,885,421)</b>	<b>(968,144)</b>	<b>(1,146,413)</b>	<b>266,252</b>	<b>1,064,461</b>	<b>985,776</b>	<b>1,226,999</b>	<b>460,456</b>	<b>(680,824)</b>	<b>462,373</b>	<b>(668,907)</b>	<b>(1,476,742)</b>	<b>5,440,711</b>	<b>1,080,578</b>	<b>466,058</b>	<b>619,720</b>
														2%		
<b>Cash Flow Adjustments</b>																
Monthly Surplus (Deficit)	(3,885,421)	(968,144)	(1,146,413)	266,252	1,064,461	985,776	1,226,999	460,456	(680,824)	462,373	(668,907)	(1,476,742)	5,440,711	1,080,578		
Cash flows from operating activities																
Depreciation/Amortization	915	915	915	915	1,773	1,773	1,773	1,773	1,773	1,773	1,773	1,773	-	17,845		
Public Funding Receivables	1,371,593	4,484,595	17,466,789	481,131	-	482,662	701,311	-	-	-	-	-	(6,450,091)	18,537,991		
Grants and Contributions Rec.	8,696,100	1,290	-	-	-	-	-	-	-	-	-	-	-	8,697,390		
Prepaid Expenses	(524,344)	85,741	215,781	(47,885)	-	-	-	-	-	-	-	-	-	(270,706)		
Accounts Payable	(1,649,633)	(120,781)	(18,832)	(10,303)	(199,361)	-	-	-	-	-	-	-	1,009,380	(989,530)		
Accrued Expenses	(50,577)	190,825	115,914	180,925	-	-	-	-	-	-	-	-	-	437,086		
Other Liabilities	(5,479,000)	2,231,575	-	-	-	-	-	-	-	-	-	-	-	(3,247,425)		
Cash flows from financing activities																
Proceeds from Factoring	4,056,500	-	-	-	-	-	-	-	-	-	-	-	-	4,056,500		
Payments on Factoring	(839,400)	(8,003,400)	(13,324,607)	(4,056,500)	-	-	-	-	-	-	-	-	-	(26,223,907)		
Proceeds(Payments) on Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
<b>Total Change in Cash</b>	<b>1,696,733</b>	<b>(2,097,385)</b>	<b>3,309,547</b>	<b>(3,185,466)</b>	<b>866,873</b>	<b>1,470,211</b>	<b>1,930,084</b>	<b>462,230</b>	<b>(679,050)</b>	<b>464,147</b>	<b>(667,133)</b>	<b>(1,474,969)</b>				
Cash, Beginning of Month	5,228,258	6,924,992	4,827,606	8,137,153	4,951,688	5,818,561	7,288,772	9,218,856	9,681,086	9,002,035	9,466,182	8,799,048				
<b>Cash, End of Month</b>	<b>6,924,992</b>	<b>4,827,606</b>	<b>8,137,153</b>	<b>4,951,688</b>	<b>5,818,561</b>	<b>7,288,772</b>	<b>9,218,856</b>	<b>9,681,086</b>	<b>9,002,035</b>	<b>9,466,182</b>	<b>8,799,048</b>	<b>7,324,080</b>				

Cert.	Instr.
54.0%	83.4%
9,687,173	2,324,928

<b>Pupil:Teacher Ratio</b>
21.18 :1

For the period ended October 31, 2021

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
<b>Revenues</b>							
State Aid - Revenue Limit							
LCFF State Aid	\$ 5,795,555	\$ 5,786,221	\$ 9,334	\$ 12,235,061	\$ 12,215,356	\$ 19,705	\$ 59,003,794
Education Protection Account	349,313	347,900	1,413	349,313	347,900	1,413	1,368,570
In Lieu of Property Taxes	83,416	82,918	498	271,102	269,485	1,617	1,704,896
Total State Aid - Revenue Limit	6,228,284	6,217,040	11,244	12,855,476	12,832,741	22,735	62,077,260
Federal Revenue							
Special Education - Entitlement	-	63,430	(63,430)	-	133,907	(133,907)	438,602
Prior Year Federal Revenue	1,530	-	1,530	1,530	-	1,530	-
Total Federal Revenue	1,530	63,430	(61,899)	1,530	133,907	(132,377)	438,602
Other State Revenue							
State Special Education	423,530	314,381	109,149	894,120	663,694	230,426	3,542,886
Mandated Cost	-	-	-	-	-	-	78,077
State Lottery	-	-	-	-	-	-	1,395,941
Prior Year Revenue	(42,501)	-	(42,501)	(34,118)	-	(34,118)	-
Total Other State Revenue	381,029	314,381	66,647	860,002	663,694	196,309	5,016,904
<b>Total Revenues</b>	<b>\$ 6,610,843</b>	<b>\$ 6,594,851</b>	<b>\$ 15,992</b>	<b>\$ 13,717,009</b>	<b>\$ 13,630,342</b>	<b>\$ 86,667</b>	<b>\$ 67,532,766</b>
<b>Expenses</b>							
Certificated Salaries							
Teachers' Salaries	\$ 1,537,155	\$ 1,702,198	\$ 165,043	\$ 6,152,912	\$ 6,808,790	\$ 655,879	\$ 17,820,000
Teachers' Extra Duty/Stipends	173,295	137,500	(35,795)	484,567	550,000	65,433	3,564,000
Pupil Support Salaries	96,417	210,850	114,433	388,438	843,399	454,961	126,274
Administrators' Salaries	114,167	118,233	4,067	456,254	472,933	16,679	931,000
Other Certificated Salaries	91,414	13,552	(77,861)	365,871	54,209	(311,662)	-
Total Certificated Salaries	2,012,448	2,182,333	169,886	7,848,042	8,729,332	881,290	22,441,274
Classified Salaries							
Instructional Salaries	4,959	-	(4,959)	20,100	-	(20,100)	184,500
Support Salaries	215,649	276,271	60,622	824,771	1,105,083	280,313	-
Supervisors' and Administrators' Salaries	-	11,375	11,375	-	45,500	45,500	-
Clerical and Office Staff Salaries	60,316	38,708	(21,608)	244,463	154,833	(89,629)	-
Other Classified Salaries	46,685	12,667	(34,019)	192,509	50,667	(141,843)	-
Total Classified Salaries	327,609	339,021	11,412	1,281,842	1,356,083	74,241	184,500
Benefits							
State Teachers' Retirement System, certificated pos	296,653	351,530	54,877	1,258,439	1,406,120	147,681	3,747,693
OASDI/Medicare/Alternative, certificated positions	19,800	21,020	1,220	77,543	84,079	6,537	11,439
Medicare/Alternative, certificated positions	32,725	36,733	4,008	127,610	146,932	19,322	328,074
Health and Welfare Benefits, certificated positions	262,652	329,250	66,598	1,122,464	1,317,000	194,536	1,560,000
State Unemployment Insurance, certificated positic	2,004	10,805	8,801	10,135	43,218	33,083	152,880
Workers' Compensation Insurance, certificated pos	19,988	20,773	785	96,494	83,093	(13,402)	316,761
Other Benefits, certificated positions	63,706	75,999	12,293	234,538	303,997	69,459	36,563
Total Benefits	697,527	846,110	148,583	2,927,224	3,384,439	457,215	6,153,409
Books & Supplies							
Books and Reference Materials	-	-	-	-	-	-	488,158
School Supplies	486,637	581,960	95,323	2,056,783	1,476,890	(579,893)	4,801,525
Software	195,520	78,407	(117,113)	379,231	313,630	(65,602)	1,439,748
Office Expense	5,156	5,125	(31)	27,097	20,500	(6,597)	118,497
Business Meals	-	-	-	867	-	(867)	3,541
Noncapitalized Equipment	(53,475)	152,096	205,571	49,919	385,987	336,068	1,246,660
Total Books & Supplies	633,838	817,588	183,750	2,513,898	2,197,007	(316,892)	8,098,128
Subagreement Services							
Special Education	170,113	493,642	323,529	622,728	1,974,567	1,351,838	2,873,282
Security	58	-	(58)	425	-	(425)	-
Other Educational Consultants	2,063,445	840,224	(1,223,221)	2,822,668	2,132,311	(690,357)	9,199,868
Instructional Services	-	-	-	-	-	-	7,766,268
Total Subagreement Services	2,233,616	1,333,866	(899,750)	3,445,821	4,106,878	661,057	19,839,417
Operations & Housekeeping							
Auto and Travel	61	433	373	1,005	1,733	729	107,206
Business Meals	-	-	-	106	-	(106)	-
Dues & Memberships	129	1,792	1,663	23,404	7,167	(16,237)	60,702
Insurance	40,273	47,058	6,786	158,869	188,233	29,365	224,394
Utilities	788	342	(446)	2,918	1,367	(1,551)	22,052
Janitorial Services	311	250	(61)	1,260	1,000	(260)	7,768
Miscellaneous Expense	-	-	-	17,500	-	(17,500)	-
Communications	4,537	5,225	688	18,282	20,900	2,618	404
Postage and Shipping	2,032	1,250	(782)	7,557	5,000	(2,557)	32,097
Total Operations & Housekeeping	48,131	56,350	8,219	230,900	225,400	(5,500)	454,624

**Blue Ridge Academy**

*Budget vs Actual*

For the period ended October 31, 2021

	<b>Current Period Actual</b>	<b>Current Period Budget</b>	<b>Current Period Variance</b>	<b>Current Year Actual</b>	<b>YTD Budget</b>	<b>YTD Budget Variance</b>	<b>Total Budget</b>
<b>Facilities, Repairs &amp; Other Leases</b>							
Rent	9,511	8,150	(1,361)	37,942	32,600	(5,342)	759,291
Additional Rent	555	-	(555)	555	-	(555)	4,300
Other Leases	-	300	300	-	1,200	1,200	-
Repairs and Maintenance	208	-	(208)	208	-	(208)	-
<b>Total Facilities, Repairs &amp; Other Leases</b>	<b>10,274</b>	<b>8,450</b>	<b>(1,824)</b>	<b>38,706</b>	<b>33,800</b>	<b>(4,906)</b>	<b>763,591</b>
<b>Professional/Consulting Services</b>							
IT	50,635	49,403	(1,232)	211,857	197,613	(14,244)	6,203
Audit & Taxes	2,850	4,700	1,850	2,850	4,700	1,850	20,472
Legal	6,336	15,500	9,164	21,371	62,000	40,629	13,743
Professional Development	43	2,217	2,174	3,855	8,867	5,012	68,648
General Consulting	2,083	3,550	1,467	18,934	14,200	(4,734)	256,993
Special Activities/Field Trips	7,346	5,438	(1,908)	20,866	13,800	(7,066)	3,080,630
Bank Charges	1,316	1,583	267	5,529	6,333	804	33
Printing	10	-	(10)	10	-	(10)	10,807
Other Taxes and Fees	6,965	2,442	(4,524)	(4,996)	9,767	14,763	130,475
Payroll Service Fee	3,731	3,175	(556)	13,303	12,700	(603)	-
Management Fee	107,699	120,618	12,919	432,321	482,472	50,151	2,363,647
District Oversight Fee	186,849	186,511	(337)	385,664	384,982	(682)	1,862,318
Public Relations/Recruitment	4,371	-	(4,371)	4,620	-	(4,620)	22,142
<b>Total Professional/Consulting Services</b>	<b>380,233</b>	<b>395,137</b>	<b>14,904</b>	<b>1,116,184</b>	<b>1,197,435</b>	<b>81,251</b>	<b>7,836,110</b>
<b>Depreciation</b>							
Depreciation Expense	915	915	1	3,658	3,660	2	15,249
<b>Total Depreciation</b>	<b>915</b>	<b>915</b>	<b>1</b>	<b>3,658</b>	<b>3,660</b>	<b>2</b>	<b>15,249</b>
<b>Interest</b>							
Interest Expense	-	150,442	150,442	44,460	300,884	256,424	1,424,850
<b>Total Interest</b>	<b>-</b>	<b>150,442</b>	<b>150,442</b>	<b>44,460</b>	<b>300,884</b>	<b>256,424</b>	<b>1,424,850</b>
<b>Total Expenses</b>	<b>\$ 6,344,591</b>	<b>\$ 6,130,212</b>	<b>\$ (214,379)</b>	<b>\$ 19,450,735</b>	<b>\$ 21,534,918</b>	<b>\$ 2,084,183</b>	<b>\$ 67,211,151</b>
<b>Change in Net Assets</b>	<b>266,252</b>	<b>464,639</b>	<b>(198,387)</b>	<b>(5,733,726)</b>	<b>(7,904,576)</b>	<b>2,170,850</b>	<b>321,615</b>
Net Assets, Beginning of Period	2,512,231			8,512,209			
<b>Net Assets, End of Period</b>	<b>\$ 2,778,483</b>			<b>\$ 2,778,483</b>			

## Blue Ridge Academy

### Statement of Financial Position

October 31, 2021

	Current Balance	Beginning Year Balance	YTD Change	YTD % Change
<b>Assets</b>				
<b>Current Assets</b>				
Unrestricted Cash	\$ 2,709,014	\$ 5,228,258	\$ (2,519,245)	-48%
Restricted Cash	2,242,674	-	2,242,674	0%
<b>Total Cash &amp; Cash Equivalents</b>	<b>4,951,688</b>	<b>5,228,258</b>	<b>(276,571)</b>	<b>-48%</b>
Accounts Receivable	-	1,290	(1,290)	-100%
Public Funding Receivables	1,183,973	28,205,182	(27,021,209)	-96%
Factored Receivables	-	(16,688,407)	16,688,407	-100%
Due To/From Related Parties	1,818,138	1,818,138	-	0%
Prepaid Expenses	1,053,050	782,343	270,706	35%
<b>Total Current Assets</b>	<b>9,006,848</b>	<b>19,346,804</b>	<b>(10,339,956)</b>	<b>(3)</b>
<b>Long-Term Assets</b>				
Property & Equipment, Net	21,034	24,692	(3,658)	-15%
Deposits	347,984	347,984	-	0%
<b>Total Long Term Assets</b>	<b>369,018</b>	<b>372,676</b>	<b>(3,658)</b>	<b>-1%</b>
<b>Total Assets</b>	<b>\$ 9,375,866</b>	<b>\$ 19,719,480</b>	<b>\$ (10,343,614)</b>	<b>-52%</b>
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Accounts Payable	\$ 199,361	\$ 1,998,910	\$ (1,799,549)	-90%
Accrued Liabilities	4,155,348	3,718,262	437,086	12%
Deferred Revenue	2,242,674	5,490,099	(3,247,425)	-59%
<b>Total Current Liabilities</b>	<b>6,597,383</b>	<b>11,207,271</b>	<b>(4,609,888)</b>	<b>-41%</b>
<b>Total Liabilities</b>	<b>6,597,383</b>	<b>11,207,271</b>	<b>(4,609,888)</b>	<b>-41%</b>
<b>Total Net Assets</b>	<b>2,778,483</b>	<b>8,512,209</b>	<b>(5,733,726)</b>	<b>-67%</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 9,375,866</b>	<b>\$ 19,719,480</b>	<b>\$ (10,343,614)</b>	<b>-52%</b>

## Blue Ridge Academy

### Statement of Cash Flows

For the period ended October 31, 2021

	Month Ended 10/31/21	YTD Ended 10/31/21
<b>Cash Flows from Operating Activities</b>		
Change in Net Assets	\$ 266,252	\$ (5,733,726)
Adjustments to reconcile change in net assets to net cash flows from operating activities:		
Depreciation	915	3,658
Decrease/(Increase) in Operating Assets:		
Public Funding Receivables	481,131	27,021,209
Grants, Contributions & Pledges Receivable	(4,056,500)	(16,687,117)
Prepaid Expenses	(47,885)	(270,706)
(Decrease)/Increase in Operating Liabilities:		
Accounts Payable	(10,303)	(1,799,549)
Accrued Expenses	180,925	437,086
Deferred Revenue	-	(3,247,425)
<b>Total Cash Flows from Operating Activities</b>	<b>(3,185,466)</b>	<b>(276,571)</b>
Change in Cash & Cash Equivalents	(3,185,466)	(276,571)
Cash & Cash Equivalents, Beginning of Period	8,137,153	5,228,258
<b>Cash and Cash Equivalents, End of Period</b>	<b>\$ 4,951,688</b>	<b>\$ 4,951,688</b>

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
18959	Joobilo LLC	10/4/2021	\$ 623.50
18960	Environmental Cleaning Organization LLC	10/6/2021	1,196.00
18961	Erin Tillman	10/6/2021	150.00
18962	Justine Sherman & Associates Inc	10/6/2021	19,095.00
18963	Rebecca Valadez	10/6/2021	520.00
18964	Sports Academy	10/6/2021	299.00
18965	Urban Homeschoolers	10/6/2021	1,103.00
18966	Virtuosos Entertainment Group	10/6/2021	1,498.50
18967	A Brighter Child, Inc	10/7/2021	316.29
18968	Activities for Learning, Inc.	10/7/2021	464.49
18969	ADT Security Services	10/7/2021	57.99
18970	All About Learning Press, Inc.	10/7/2021	565.40
18971	Alyce's Art Studio	10/7/2021	640.00
18972	Beautiful Feet Books, Inc.	10/7/2021	238.39
18973	Bitsbox	10/7/2021	461.10
18974	Blue Shield of California	10/7/2021	202,784.44
18975	Breakthrough Sports	10/7/2021	2,587.00
18976	Brereton, Mohamed & Terrazas LLP Attorney-Client Trust Ac	10/7/2021	17,500.00
18977	Britany Callahan	10/7/2021	80.00
18978	BYU Independent Study	10/7/2021	16,824.00
18979	Casitas Rowing	10/7/2021	300.00
18980	Color it In!	10/7/2021	368.00
18981	Delano Athletica Gymnastics	10/7/2021	2,775.00
18982	Dustin Arth	10/7/2021	675.00
18983	Educational Development Corporation	10/7/2021	28.83
18984	eDynamic Learning	10/7/2021	530.00
18985	EverWild	10/7/2021	2,447.00
18986	Genesis Gymnastics	10/7/2021	2,245.00
18987	Global Village School	10/7/2021	119.83
18988	Growing Minds, LLC	10/7/2021	240.00
18989	Hands 4 Building, LLC	10/7/2021	147.99
18990	HDRS	10/7/2021	500.00
18991	History Unboxed LLC	10/7/2021	120.88
18992	Houghton Mifflin Harcourt Publishing Co.	10/7/2021	169.34
18993	HuckleBerry Center for Creative Learning	10/7/2021	9,762.00
18994	Irish Rose Farms	10/7/2021	1,960.00
18995	Jessica Brock	10/7/2021	880.00
18996	Jessica Maron	10/7/2021	200.00
18997	Joe Ferrante Music Academy	10/7/2021	2,580.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
18998	Kids Immersion, LLC	10/7/2021	223.00
18999	Kids in Motion Pediatric Therapy Inc.	10/7/2021	270.00
19000	KiwiCo Inc	10/7/2021	4,545.12
19001	Lakeshore Learning Materials	10/7/2021	204.42
19002	Lauridsen Ballet Centre	10/7/2021	260.00
19003	Le Club Gymnastics	10/7/2021	309.00
19004	Learn and Create Inc., DBA Crafty School Crates	10/7/2021	747.81
19005	Learning Without Tears	10/7/2021	208.93
19006	LEGO Education	10/7/2021	619.66
19007	Little Passports	10/7/2021	1,482.06
19008	Logic of English	10/7/2021	790.74
19009	Maker Empire, Inc. dba Elements Dance Space	10/7/2021	891.00
19010	Mark Morley's Piano Studio	10/7/2021	280.00
19011	Math-U-See, Inc.	10/7/2021	119.00
19012	May Hampton	10/7/2021	200.00
19013	McGraw Hill LLC	10/7/2021	437.03
19014	Mercurius	10/7/2021	6.73
19015	Money Munchkids	10/7/2021	348.50
19016	Moving Beyond the Page	10/7/2021	2,110.80
19017	Moving Beyond the Page	10/7/2021	1,948.38
19018	Mystery Science Inc.	10/7/2021	158.00
19019	NCS Pearson Inc	10/7/2021	4,434.25
19020	Nikolette Sanchez	10/7/2021	200.00
19021	NJA Therapy Services, Inc	10/7/2021	10,545.00
19022	Oak Meadow Inc.	10/7/2021	3,650.79
19023	Oaks Volleyball Club, LLC	10/7/2021	275.00
19024	Outside the Box Creation	10/7/2021	155.82
19025	Peace Hill Press dba Well Trained Mind Press	10/7/2021	39.95
19026	Professional Tutors of America	10/7/2021	600.00
19027	PSPA	10/7/2021	390.00
19028	Purchase Power	10/7/2021	124.32
19031	Rainbow Resource Center	10/7/2021	7,142.47
19032	Ramsey Solutions	10/7/2021	644.15
19033	RingCentral Inc.	10/7/2021	13,885.10
19034	Ryan Dorin	10/7/2021	990.00
19035	Santa Barbara Zoo	10/7/2021	680.00
19036	Savvas Learning Company LLC	10/7/2021	1,956.00
19037	Scout	10/7/2021	399.00
19038	Shamrock T Ranch	10/7/2021	480.00
19039	Simi Valley Jiu Jitsu	10/7/2021	232.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
19040	Singapore Math Inc.	10/7/2021	891.02
19041	SoCal Math, LLC	10/7/2021	1,776.00
19042	Stacey Lin Ani	10/7/2021	1,260.00
19043	Stagecoach Inn Museum	10/7/2021	0.00
19044	Starfall Education Foundation	10/7/2021	70.00
19045	Stephanie Wescoat	10/7/2021	19.25
19046	Stephens Educational Services, LLC	10/7/2021	316.55
19050	Studies Weekly	10/7/2021	3,813.34
19051	Superpowers Music Academy	10/7/2021	595.00
19052	Susan Weber	10/7/2021	1,599.00
19053	Suzuki Academy Inc.	10/7/2021	240.00
19054	TalkBox.Mom, Inc	10/7/2021	1,377.02
19055	TAP Academy	10/7/2021	12,166.00
19056	Teacher Synergy, LLC	10/7/2021	1,125.67
19057	Teaching Textbooks	10/7/2021	1,129.74
19058	The Rrooar LLC	10/7/2021	671.50
19059	Thinkwell Corporation	10/7/2021	224.17
19061	Timberdoodle.com	10/7/2021	15,799.67
19062	Time Warner Cable	10/7/2021	97.98
19063	Time Warner Cable	10/7/2021	129.97
19064	Time4Learning	10/7/2021	23,815.80
19065	Torres Fine Arts Instruction	10/7/2021	140.00
19066	Triple Talent	10/7/2021	600.00
19067	Urban Homeschoolers	10/7/2021	6,600.00
19068	Verizon Wireless	10/7/2021	4,370.69
19069	Verizon Wireless	10/7/2021	38.01
19070	Victory Gymnastics Academy	10/7/2021	2,022.00
19071	Villatoro Bushido Martial Arts	10/7/2021	1,689.00
19072	Waterworks Aquatics Pasadena	10/7/2021	1,284.18
19073	Waterworks Aquatics Sierra Madre	10/7/2021	1,401.00
19074	Webb Math	10/7/2021	82.50
19075	Well-Trained Mind Academy	10/7/2021	187.00
19076	Wieser Educational, Inc.	10/7/2021	241.60
19077	WM Corporate Services, Inc.	10/7/2021	311.12
19078	WriteShop	10/7/2021	110.20
19079	Young Music, LLC	10/7/2021	137.00
19080	CALSTRS	10/7/2021	539,027.71
19081	New Jersey Family Support Payment Center	10/11/2021	234.00
19082	Activities for Learning, Inc.	10/13/2021	168.98
19083	All About Learning Press, Inc.	10/13/2021	778.67

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
19084	April Lipsky	10/13/2021	569.00
19085	Aqua Tots Orange, LLC	10/13/2021	797.00
19086	Arthur J. Gallagher & Co. Insurance Brokers of CA., Inc	10/13/2021	1,943.00
19087	Association of California School Administrators	10/13/2021	20.27
19088	Avani Zaidi	10/13/2021	1,400.00
19089	Beautiful Feet Books, Inc.	10/13/2021	877.30
19090	Brave Writer, LLC	10/13/2021	129.00
19091	Camarillo Academy of Performing Arts	10/13/2021	4,113.00
19092	Center for Vision Development Optometry Inc	10/13/2021	1,320.00
19093	Charter Tech Services	10/13/2021	40,287.36
19094	Christina Yamada	10/13/2021	123.31
19095	Courtney's School of Dance	10/13/2021	200.00
19096	Craig Beck	10/13/2021	2,800.00
19097	Dance 1	10/13/2021	437.50
19098	Daniela Martinez	10/13/2021	129.00
19099	Dollar Driving School of Ventura	10/13/2021	400.00
19100	Edgenuity Inc.	10/13/2021	89,725.00
19101	Elite Training Center	10/13/2021	580.00
19102	Empowered Minds CC c/o Janine Stewart	10/13/2021	2,250.00
19103	Environmental Cleaning Organization LLC	10/13/2021	1,196.00
19104	EverWild	10/13/2021	253.00
19105	Fisher & Phillips LLP	10/13/2021	2,140.00
19106	Fuel Education c/o K12 Management	10/13/2021	8,944.00
19107	Gamerunner	10/13/2021	1,492.00
19108	Generation Genius, Inc	10/13/2021	175.00
19109	Glory Reins Riding School, Inc	10/13/2021	3,040.00
19110	GymJam	10/13/2021	2,587.00
19111	Hands 4 Building, LLC	10/13/2021	611.96
19112	HuckleBerry Center for Creative Learning	10/13/2021	9,862.00
19113	Institute for Educational Advancement	10/13/2021	1,175.00
19114	International Taewondo College, Inc	10/13/2021	480.00
19115	Irish Rose Farms	10/13/2021	468.00
19116	Jackson Lewis P.C.	10/13/2021	1,092.00
19117	Jessica Brock	10/13/2021	1,300.00
19118	Jill Sturkie	10/13/2021	720.00
19119	Joanna Giovanini	10/13/2021	4.47
19120	Jostens	10/13/2021	68.93
19121	June Salazar	10/13/2021	140.81
19122	Kaiser Foundation Health Plan	10/13/2021	290,470.72
19123	Karen Dupont	10/13/2021	550.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
19124	Kateland Cunningham	10/13/2021	600.00
19125	Kathelynn Jaques	10/13/2021	8.66
19126	Krista Radsick	10/13/2021	125.00
19127	Lakeshore Learning Materials	10/13/2021	4,297.64
19128	Learn and Create Inc., DBA Crafty School Crates	10/13/2021	719.36
19129	Learning Without Tears	10/13/2021	87.23
19130	LEGO Education	10/13/2021	1,093.57
19131	Little Ears Therapy Center	10/13/2021	4,160.00
19132	Logic of English	10/13/2021	474.06
19133	Lorie Hochberg	10/13/2021	8.25
19134	Lucky Duck Swim School	10/13/2021	2,590.00
19135	Marnie Cooper School of Acting	10/13/2021	300.00
19136	Math-U-See, Inc.	10/13/2021	1,040.00
19137	McClure & Co	10/13/2021	4,781.00
19139	McGraw Hill LLC	10/13/2021	8,911.16
19140	Mercurius	10/13/2021	39.72
19141	Mikrokosmos Pianos and Violins	10/13/2021	270.00
19142	Morey's Music Store, Inc	10/13/2021	313.10
19143	Moving Beyond the Page	10/13/2021	853.39
19144	Moving Beyond the Page	10/13/2021	4,154.91
19145	MozArt Music Academy	10/13/2021	4,423.98
19146	Mrs. Megan's Music Studio	10/13/2021	240.00
19147	New Jersey Family Support Payment Center	10/13/2021	234.00
19148	Oak Meadow Inc.	10/13/2021	1,058.72
19149	Owlcrate Enterprises Inc.	10/13/2021	475.66
19150	Peace Hill Press dba Well Trained Mind Press	10/13/2021	36.85
19152	Rainbow Resource Center	10/13/2021	2,766.79
19153	Ramsey Solutions	10/13/2021	44.05
19154	Rancho Simi Recreation and Park District	10/13/2021	220.00
19155	SandeStrings	10/13/2021	915.00
19156	Santa Barbara Zoo	10/13/2021	5,399.00
19157	Santa Monica Academy of Music	10/13/2021	520.00
19158	Santana Figueroa	10/13/2021	6.26
19159	Singapore Math Inc.	10/13/2021	66.25
19160	Slays Skate Academy	10/13/2021	165.00
19161	SoCal Math, LLC	10/13/2021	718.00
19162	Sonia Wike	10/13/2021	100.00
19163	Sophia Portillo	10/13/2021	112.92
19164	Speech Language & Educational Associates	10/13/2021	270.00
19165	Stephanie Doell Barrett Music Studio	10/13/2021	750.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
19166	Stephens Educational Services, LLC	10/13/2021	752.50
19167	Storybook Bindles	10/13/2021	395.98
19168	Studies Weekly	10/13/2021	223.41
19169	Sunset Learning Studio	10/13/2021	1,098.00
19170	Sylvan Learning Center	10/13/2021	400.00
19171	TAP Academy	10/13/2021	2,862.00
19172	Teacher Synergy, LLC	10/13/2021	364.38
19173	Teaching Textbooks	10/13/2021	153.61
19174	The Advantage Group	10/13/2021	688.00
19175	The Rage Complex	10/13/2021	731.50
19176	The Way of the Shadow Martial Arts Academy	10/13/2021	726.00
19177	Think Outside, LLC	10/13/2021	1,469.95
19178	Timberdoodle.com	10/13/2021	8,363.15
19179	Tonya Hill	10/13/2021	148.62
19180	Urban Homeschoolers	10/13/2021	8,338.00
19181	Villatoro Bushido Martial Arts	10/13/2021	417.00
19182	Wieser Educational, Inc.	10/13/2021	65.92
19183	Wilkinson Hadley King & Co., LLP	10/13/2021	2,850.00
19184	WriteShop	10/13/2021	233.32
19185	Yongin JSJ	10/13/2021	1,607.00
19186	Zaner-Bloser	10/13/2021	32.84
19187	Stagecoach Inn Museum	10/13/2021	170.00
19188	Activities for Learning, Inc.	10/21/2021	891.56
19189	All About Learning Press, Inc.	10/21/2021	1,244.68
19190	AMAA	10/21/2021	399.00
19191	Amanda Johansen	10/21/2021	13.50
19192	Amanda Panting	10/21/2021	47.06
19193	Aquatic Explorations	10/21/2021	1,080.00
19194	Art With Aunt Jes	10/21/2021	2,100.00
19195	Barron Productions & Music Inc. Services	10/21/2021	160.00
19196	Beautiful Feet Books, Inc.	10/21/2021	586.62
19198	BookShark	10/21/2021	6,890.24
19199	Brave Writer, LLC	10/21/2021	1,100.50
19200	Breakthrough Sports	10/21/2021	240.00
19201	Bullock's Archery	10/21/2021	360.00
19202	Center Stage Dance Academy	10/21/2021	145.00
19203	Charter Tech Services	10/21/2021	2,724.65
19204	Copper Horse Riding Ranch LLC	10/21/2021	600.00
19205	Cottonwood Home Etc, Inc.	10/21/2021	148.00
19206	Courtney's School of Dance	10/21/2021	200.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
19207	Cybrschool LLC	10/21/2021	14,400.00
19208	Dance 1	10/21/2021	85.00
19209	Dave Janssen's School of Music, LLC	10/21/2021	1,050.00
19210	Dino Lingo Inc.	10/21/2021	119.00
19211	Educational Development Corporation	10/21/2021	359.36
19212	eDynamic Learning	10/21/2021	530.00
19213	Elizabeth Zacharias Piano Studio	10/21/2021	400.00
19214	Empowered Minds CC c/o Janine Stewart	10/21/2021	1,250.00
19215	Everest Mueller	10/21/2021	520.00
19216	EverWild	10/21/2021	2,680.00
19217	Fine Art Classes, Inc.	10/21/2021	205.00
19218	Frome Realty Fund Alpha LLC	10/21/2021	3,380.00
19219	Get Mathy	10/21/2021	1,330.00
19220	Hands 4 Building, LLC	10/21/2021	305.98
19221	HBCO LLC	10/21/2021	173.75
19222	He Tae Kwon Do Academy	10/21/2021	285.00
19223	Houghton Mifflin Harcourt Publishing Co.	10/21/2021	83.63
19225	HuckleBerry Center for Creative Learning	10/21/2021	21,386.00
19226	JEI Learning Center	10/21/2021	3,840.00
19227	Jennifer McQuarrie	10/21/2021	440.00
19228	Jostens	10/21/2021	37.28
19229	Kids On Stage, Inc.	10/21/2021	550.00
19230	KidsArt	10/21/2021	3,638.00
19231	KidsArt - Valencia, Inc.	10/21/2021	1,826.00
19232	Lakeshore Learning Materials	10/21/2021	820.43
19234	Lanterns Global	10/21/2021	20,317.00
19235	Lauridsen Ballet Centre	10/21/2021	1,000.00
19236	Le Club Gymnastics	10/21/2021	312.00
19237	Learn and Create Inc., DBA Crafty School Crates	10/21/2021	1,106.26
19238	Learning Without Tears	10/21/2021	83.13
19239	Lewis Music Academy	10/21/2021	7,175.00
19240	Lisa Asai	10/21/2021	77.00
19241	Little Passports	10/21/2021	3,251.14
19242	Live Education Inc.	10/21/2021	1,598.40
19243	Logic of English	10/21/2021	212.60
19244	Maker Empire, Inc. dba Elements Dance Space	10/21/2021	1,159.44
19245	Mammoth Mountain Ski and Snowboard Team	10/21/2021	1,350.00
19246	Marnie Cooper School of Acting	10/21/2021	1,040.00
19247	Math-U-See, Inc.	10/21/2021	486.00
19248	McGraw Hill LLC	10/21/2021	2,101.47

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
19249	Moving Beyond the Page	10/21/2021	0.00
19250	Moving Beyond the Page	10/21/2021	442.61
19251	MoxieBox Art	10/21/2021	40.48
19252	My Math Assistant, LLC	10/21/2021	179.89
19253	Mystery Science Inc.	10/21/2021	138.00
19254	Nicole the Math Lady	10/21/2021	287.00
19255	NinjAcademy	10/21/2021	7,820.00
19256	Oak Creek Corral	10/21/2021	2,460.00
19257	Oak Meadow Inc.	10/21/2021	636.40
19258	Protege Education	10/21/2021	1,725.00
19260	Rainbow Resource Center	10/21/2021	6,063.11
19261	Robert Remedi	10/21/2021	1,100.00
19262	Santa Barbara Zoo	10/21/2021	560.00
19263	Sara Araya Music	10/21/2021	825.00
19264	Savvas Learning Company LLC	10/21/2021	3,702.59
19265	Simi Valley Jiu Jitsu	10/21/2021	900.00
19266	Singapore Math Inc.	10/21/2021	1,919.31
19267	SingInChinese	10/21/2021	680.00
19268	SoCalGas	10/21/2021	13.93
19269	SoLA Robotics	10/21/2021	1,747.00
19270	Stacey Lin Ani	10/21/2021	150.00
19271	Stephens Educational Services, LLC	10/21/2021	105.50
19272	Storybook Bindles	10/21/2021	551.18
19273	Studies Weekly	10/21/2021	652.31
19274	Sunset Learning Studio	10/21/2021	1,850.00
19275	Suzuki Academy Inc.	10/21/2021	960.00
19276	Sylvan Learning Center Culver City	10/21/2021	50.00
19277	Teacher Synergy, LLC	10/21/2021	79.13
19278	Teaching Textbooks	10/21/2021	514.80
19279	The Art Studio	10/21/2021	846.00
19280	The Rage Complex	10/21/2021	1,931.00
19281	Think Outside, LLC	10/21/2021	703.00
19282	Time4Learning	10/21/2021	3,960.40
19283	Transamerica	10/21/2021	2,771.58
19284	Transamerica	10/21/2021	2,769.10
19285	WATT Enterprises	10/21/2021	6,130.59
19286	WriteShop	10/21/2021	147.90
19287	Young Music, LLC	10/21/2021	99.00
19288	Zaner-Bloser	10/21/2021	46.51
19289	Homeschool Planet	10/22/2021	74.95

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
19290	Bridgeway Academy	10/27/2021	1,098,000.00
19291	Lincoln Learning Solutions	10/27/2021	15,925.00
19292	A Brighter Child, Inc	10/28/2021	770.77
19293	A1 Driving and Traffic School	10/28/2021	359.00
19294	Academy Management Professionals, Inc.	10/28/2021	79.00
19295	Actorsite Inc.	10/28/2021	125.00
19296	All About Learning Press, Inc.	10/28/2021	302.03
19307	Amazon Capital Services	10/28/2021	11,782.21
19308	Amy Van Leuven	10/28/2021	7,205.00
19309	Anchor Counseling & Education Solutions, LLC	10/28/2021	6,322.50
19310	And Dance	10/28/2021	600.00
19311	Apex Learning Inc.	10/28/2021	2,100.00
19312	Armena Jehanian	10/28/2021	190.00
19313	AV Dance Inc	10/28/2021	800.00
19314	Barron Productions & Music Inc. Services	10/28/2021	160.00
19315	Bitsbox	10/28/2021	107.70
19316	Bloom School of Music and Dance	10/28/2021	1,720.00
19325	BookShark	10/28/2021	36,205.76
19326	Brave Writer, LLC	10/28/2021	39.85
19327	Breakthrough Sports	10/28/2021	1,020.00
19328	BYU Independent Study	10/28/2021	3,860.00
19329	Camarillo Academy of Performing Arts	10/28/2021	900.00
19330	Carol E Johnson	10/28/2021	650.00
19331	Cassandra Bradford	10/28/2021	2,850.00
19332	Cengage Learning Inc	10/28/2021	1,600.00
19333	Charter Tech Services	10/28/2021	308.30
19334	Childrens Therapy Network - Ventura	10/28/2021	2,140.00
19335	Christine Hawkins	10/28/2021	95.76
19336	Color it In!	10/28/2021	450.00
19337	Color Your World Design Studio	10/28/2021	2,640.00
19338	Courtney's School of Dance	10/28/2021	900.00
19339	Creative Creatures & Co.	10/28/2021	255.00
19340	Dave Janssen's School of Music, LLC	10/28/2021	1,215.00
19341	David Snyder	10/28/2021	325.00
19342	Department of Justice	10/28/2021	224.00
19343	Dino Lingo Inc.	10/28/2021	119.00
19344	Dollar Driving School of Ventura	10/28/2021	380.00
19345	Dr. Lesli Preuss	10/28/2021	875.00
19346	Dustin Arth	10/28/2021	1,530.00
19347	Edgenuity Inc.	10/28/2021	4,500.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
19348	Educational Development Corporation	10/28/2021	66.20
19349	Effectual Educational Consulting Services	10/28/2021	1,135.00
19350	Elite Training Center	10/28/2021	145.00
19351	Encore Music and Performing Arts	10/28/2021	2,465.20
19352	Ernesta Music School	10/28/2021	700.00
19353	Evan-Moor	10/28/2021	99.99
19354	EverWild	10/28/2021	9,481.00
19355	Extensions Performing Arts Academy LLC	10/28/2021	900.00
19356	Get Mathy	10/28/2021	85.00
19357	Gibson Music Studio	10/28/2021	760.00
19358	Growing Minds, LLC	10/28/2021	140.00
19359	Hands 4 Building, LLC	10/28/2021	152.99
19360	HBCO LLC	10/28/2021	73.75
19361	Heavens Hoofprints Equestrian Center	10/28/2021	4,380.00
19362	History Unboxed LLC	10/28/2021	1,689.08
19363	Homeschool Planet	10/28/2021	74.95
19364	Houghton Mifflin Harcourt Publishing Co.	10/28/2021	22.61
19365	HuckleBerry Center for Creative Learning	10/28/2021	4,757.00
19366	Inkwell Global Marketing	10/28/2021	4,370.81
19367	Jamie Butterworth	10/28/2021	1,155.00
19368	Jessica Brock	10/28/2021	1,080.00
19369	Joe Ferrante Music Academy	10/28/2021	1,515.00
19370	Jostens	10/28/2021	50.15
19371	Judylyn Weesner	10/28/2021	400.00
19372	Kaiser Foundation Health Plan	10/28/2021	5,584.90
19373	Karen Dupont	10/28/2021	400.00
19374	Kids Immersion, LLC	10/28/2021	109.00
19375	Kids in Motion Pediatric Therapy Inc.	10/28/2021	5,847.50
19376	KiwiCo Inc	10/28/2021	8,993.61
19377	Klimczak Group	10/28/2021	200.00
19378	Kumon Math & Reading Center of Stevenson Ranch	10/28/2021	900.00
19379	Lakeshore Learning Materials	10/28/2021	28.53
19380	Lanterns Global	10/28/2021	850.00
19381	Learn and Create Inc., DBA Crafty School Crates	10/28/2021	1,145.51
19382	Learning Without Tears	10/28/2021	149.26
19383	LearnKey	10/28/2021	375.00
19384	LEGO Education	10/28/2021	142.30
19385	Lindsey Ferrell	10/28/2021	705.93
19386	Live Education Inc.	10/28/2021	1,488.60
19387	Logic of English	10/28/2021	414.72

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
19388	Lyra Wentzel Josefsson	10/28/2021	120.00
19389	Maker Empire, Inc. dba Elements Dance Space	10/28/2021	500.00
19390	Math-U-See, Inc.	10/28/2021	667.00
19391	Matthew Phillips	10/28/2021	438.60
19392	McGraw Hill LLC	10/28/2021	401.91
19393	McRory Pediatric Services	10/28/2021	520.00
19394	Miguel Cunanan	10/28/2021	1,200.00
19395	Money Munchkids	10/28/2021	217.13
19396	Moving Beyond the Page	10/28/2021	1,985.11
19397	Mystery Science Inc.	10/28/2021	356.00
19398	N2Y	10/28/2021	7,512.04
19399	Nicole Medeiros	10/28/2021	337.27
19400	Oak Creek Corral	10/28/2021	270.00
19401	Oak Meadow Inc.	10/28/2021	384.31
19402	Paramount Iceland	10/28/2021	600.00
19403	Perfect 10 Gymnastics	10/28/2021	385.00
19404	Pleasant Valley Recreation and Park District	10/28/2021	1,132.00
19405	Precision Gymnastics, Inc.	10/28/2021	714.00
19406	Pro-Ed, Inc.	10/28/2021	746.89
19407	Procopio, Cory, Hargreaves & Savitch LLP	10/28/2021	2,664.00
19408	Purchase Power	10/28/2021	234.32
19411	Rainbow Resource Center	10/28/2021	7,390.99
19412	Ramsey Solutions	10/28/2021	42.87
19413	Rancho Simi Recreation and Park District	10/28/2021	52.00
19414	Richard Guenther	10/28/2021	441.11
19415	Roots Learning Centers LLC	10/28/2021	11,163.00
19416	Rozana Audisho	10/28/2021	3,760.00
19417	Samantha Sanchez	10/28/2021	392.82
19418	Savvas Learning Company LLC	10/28/2021	256.60
19419	SEA Online Classes	10/28/2021	650.00
19420	Singapore Math Inc.	10/28/2021	376.46
19421	SingInChinese	10/28/2021	795.00
19422	So-Cal Coding Schools, LLC DBA Code Ninjas Torrance	10/28/2021	996.00
19423	Southern California Edison	10/28/2021	774.18
19424	Specialized Therapy Services	10/28/2021	15,360.75
19425	Star Dance Center	10/28/2021	216.00
19426	Studies Weekly	10/28/2021	97.72
19427	Sunset Learning Studio	10/28/2021	740.00
19428	Swords Fencing Studio, Inc.	10/28/2021	750.00
19429	Teacher Synergy, LLC	10/28/2021	569.08

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
19430	Teaching Textbooks	10/28/2021	514.25
19431	The Animation Course, LLC	10/28/2021	1,200.00
19432	The Salvation Army	10/28/2021	360.00
19433	The Speech and Language Group, Inc	10/28/2021	1,625.00
19434	The Vivid Canvas Art Studio	10/28/2021	577.50
19435	Think Outside, LLC	10/28/2021	107.85
19436	Timberdoodle.com	10/28/2021	1,602.50
19437	Torres Fine Arts Instruction	10/28/2021	2,980.00
19438	Urban Youth Park - Palos Verdes	10/28/2021	360.00
19439	Victorum Athletics	10/28/2021	160.00
19440	Victory Gymnastics Academy	10/28/2021	493.00
19441	Villatoro Bushido Martial Arts	10/28/2021	50.00
19442	Waterworks Aquatics	10/28/2021	616.80
19443	Waterworks Aquatics Sierra Madre	10/28/2021	907.00
19444	Wieser Educational, Inc.	10/28/2021	103.37
19445	Wisdom Wonder Project	10/28/2021	390.00
19446	Write On Webb	10/28/2021	475.00
19447	WriteShop	10/28/2021	564.33
19448	Z Ultimate Self Defense Studios	10/28/2021	600.00
19449	Bruce M. Gale, PhD	10/29/2021	5,412.50
19450	Mrs. Megan's Music Studio	10/29/2021	900.00
ACH	Alison Bjorkedal	10/6/2021	350.00
ACH	Charles Jones	10/6/2021	198.75
ACH	Coach Patty's Gymnastics Inc	10/6/2021	276.00
ACH	Coach Patty's Gymnastics Inc	10/6/2021	276.00
ACH	Coach Patty's Gymnastics Inc	10/6/2021	75.00
ACH	Coach Patty's Gymnastics Inc	10/6/2021	257.76
ACH	Coach Patty's Gymnastics Inc	10/6/2021	300.00
ACH	Coach Patty's Gymnastics Inc	10/6/2021	300.00
ACH	HBCO LLC	10/6/2021	95.00
ACH	Ignite Martial Arts, Inc	10/6/2021	350.00
ACH	Inspyr Arts Education	10/6/2021	155.00
ACH	Mathnasium of Studio City	10/6/2021	750.00
ACH	New Form Training LLC	10/6/2021	70.00
ACH	Rose Writers Workshop	10/6/2021	300.00
ACH	SoundCheck Music School	10/6/2021	304.00
ACH	Alec's Chess Club	10/7/2021	500.00
ACH	Allemande Music Academy, LLC	10/7/2021	1,767.50
ACH	Amazon Capital Services	10/7/2021	45,298.55
ACH	Applied Music Studios	10/7/2021	1,360.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	Aqua Surf School	10/7/2021	5,590.00
ACH	Arlene Nelson	10/7/2021	200.00
ACH	Art of Problem Solving	10/7/2021	157.64
ACH	Art of Problem Solving	10/7/2021	96.00
ACH	Art of Problem Solving	10/7/2021	126.57
ACH	Art of Problem Solving	10/7/2021	158.24
ACH	AZG Music School	10/7/2021	537.00
ACH	Blake Litschke	10/7/2021	180.00
ACH	Blake Litschke	10/7/2021	180.00
ACH	Broadway Gymnastics School, Inc	10/7/2021	336.00
ACH	Broadway Gymnastics School, Inc	10/7/2021	294.00
ACH	California Storm All Star Cheer INC	10/7/2021	300.00
ACH	Charter Impact, Inc.	10/7/2021	106,599.00
ACH	Children's Music Academy	10/7/2021	2,418.00
ACH	DewCoach Fitness	10/7/2021	450.00
ACH	Dollar Driving School	10/7/2021	450.00
ACH	Dream Catcher of L.A.	10/7/2021	200.00
ACH	Higher Ground Skateboarding	10/7/2021	200.00
ACH	Higher Ground Skateboarding	10/7/2021	200.00
ACH	Holly Noble	10/7/2021	2,605.00
ACH	Institute for Excellence in Writing	10/7/2021	275.11
ACH	Institute for Excellence in Writing	10/7/2021	173.29
ACH	Institute for Excellence in Writing	10/7/2021	37.76
ACH	Institute for Excellence in Writing	10/7/2021	98.61
ACH	Jamie York Press, Inc.	10/7/2021	240.00
ACH	John Henny Productions	10/7/2021	510.00
ACH	John Tracy Center	10/7/2021	82.50
ACH	Lighthouse Therapy LLC	10/7/2021	22,678.22
ACH	Lighthouse Therapy LLC	10/7/2021	2,600.00
ACH	Lilia Bogoeva	10/7/2021	615.00
ACH	Lisa Hale	10/7/2021	220.00
ACH	Mad Dog Math	10/7/2021	113.06
ACH	Marianne Lavee	10/7/2021	6,750.00
ACH	Mathnasium of Cerritos	10/7/2021	1,377.00
ACH	Mathnasium of Sherman Oaks	10/7/2021	778.00
ACH	MEL Science U. S., LLC	10/7/2021	305.72
ACH	MEL Science U. S., LLC	10/7/2021	343.94
ACH	MEL Science U. S., LLC	10/7/2021	305.72
ACH	MEL Science U. S., LLC	10/7/2021	343.94
ACH	Melissa J Diwa Enterprises	10/7/2021	135.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	Melissa J Diwa Enterprises	10/7/2021	50.00
ACH	Melissa Jean Calderon	10/7/2021	300.00
ACH	Melissa Jean Calderon	10/7/2021	300.00
ACH	Melissa Jean Calderon	10/7/2021	300.00
ACH	Melissa Jean Calderon	10/7/2021	300.00
ACH	Monarchs Gymnastics	10/7/2021	46.10
ACH	Monarchs Gymnastics	10/7/2021	79.00
ACH	Monarchs Gymnastics	10/7/2021	118.00
ACH	Monarchs Gymnastics	10/7/2021	939.00
ACH	Monka Soccer Academy Inc.	10/7/2021	225.00
ACH	Monka Soccer Academy Inc.	10/7/2021	225.00
ACH	Music Box	10/7/2021	80.00
ACH	Ni Hao Chinese	10/7/2021	379.00
ACH	Nicole Zolfo	10/7/2021	200.00
ACH	Peace Guardians LLC	10/7/2021	1,000.00
ACH	School Specialty LLC	10/7/2021	58.52
ACH	School Specialty LLC	10/7/2021	271.81
ACH	Seaside Speech Therapy Inc.	10/7/2021	260.00
ACH	Seaside Speech Therapy Inc.	10/7/2021	260.00
ACH	Seaside Speech Therapy Inc.	10/7/2021	260.00
ACH	Seaside Speech Therapy Inc.	10/7/2021	65.00
ACH	Seaside Speech Therapy Inc.	10/7/2021	260.00
ACH	Seaside Speech Therapy Inc.	10/7/2021	260.00
ACH	Seaside Speech Therapy Inc.	10/7/2021	130.00
ACH	Singapore Math Live, LLC	10/7/2021	65.00
ACH	South Bay Cheer 360	10/7/2021	720.00
ACH	South Bay Cheer 360	10/7/2021	420.00
ACH	Success Tutoring	10/7/2021	550.00
ACH	Success Tutoring	10/7/2021	550.00
ACH	Success Tutoring	10/7/2021	550.00
ACH	Success Tutoring	10/7/2021	550.00
ACH	Sylvan Learning Center Westlake Village	10/7/2021	825.00
ACH	Youth United	10/7/2021	80.00
ACH	Glendora Employment Agency Inc	10/7/2021	1,074.40
ACH	Dylann Stubblefield	10/11/2021	180.00
ACH	A Lotte Horses	10/13/2021	25,601.00
ACH	Amazon Capital Services	10/13/2021	60,948.71
ACH	Art Experience Studio	10/13/2021	255.00
ACH	Art of Problem Solving	10/13/2021	315.28
ACH	BioBox Labs LLC	10/13/2021	660.84

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	BioBox Labs LLC	10/13/2021	254.51
ACH	BioBox Labs LLC	10/13/2021	660.84
ACH	BioBox Labs LLC	10/13/2021	264.60
ACH	Charter Impact, Inc.	10/13/2021	2,103.60
ACH	Children's Music Academy	10/13/2021	340.00
ACH	Christine Echeverri	10/13/2021	345.00
ACH	Clarissa English	10/13/2021	98.34
ACH	Coach Patty's Gymnastics Inc	10/13/2021	332.00
ACH	Coach Patty's Gymnastics Inc	10/13/2021	210.00
ACH	Coach Patty's Gymnastics Inc	10/13/2021	210.00
ACH	Devine Schoolhouse	10/13/2021	1,350.00
ACH	DewCoach Fitness	10/13/2021	894.00
ACH	eat2explore	10/13/2021	170.70
ACH	Frog Creek Adventure School	10/13/2021	3,480.00
ACH	High School Math Live, LLC	10/13/2021	3,775.00
ACH	Holly Noble	10/13/2021	2,150.00
ACH	Institute for Excellence in Writing	10/13/2021	204.68
ACH	Institute for Excellence in Writing	10/13/2021	37.10
ACH	Institute for Excellence in Writing	10/13/2021	37.10
ACH	Institute for Excellence in Writing	10/13/2021	37.10
ACH	Institute for Excellence in Writing	10/13/2021	151.00
ACH	Institute for Excellence in Writing	10/13/2021	60.02
ACH	Institute for Excellence in Writing	10/13/2021	44.59
ACH	Institute for Excellence in Writing	10/13/2021	59.66
ACH	Institute for Excellence in Writing	10/13/2021	37.10
ACH	Institute for Excellence in Writing	10/13/2021	67.74
ACH	Institute for Excellence in Writing	10/13/2021	58.80
ACH	Institute for Excellence in Writing	10/13/2021	37.25
ACH	Jennifer McKay, MS, CCC-SLP	10/13/2021	520.00
ACH	Jennifer McKay, MS, CCC-SLP	10/13/2021	585.00
ACH	Jing Ma	10/13/2021	80.00
ACH	Jing Ma	10/13/2021	300.00
ACH	John Henny Productions	10/13/2021	255.00
ACH	John Henny Productions	10/13/2021	525.00
ACH	John Maellaro	10/13/2021	280.00
ACH	Kanor Driving School, Inc.	10/13/2021	345.00
ACH	Katherine Friedman	10/13/2021	480.00
ACH	Kingi Ohana House	10/13/2021	532.00
ACH	Marsha Bradbury	10/13/2021	500.00
ACH	Mary Vita-Catama	10/13/2021	270.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	Mary Vita-Catama	10/13/2021	270.00
ACH	Mary Vita-Catama	10/13/2021	195.00
ACH	Mary Vita-Catama	10/13/2021	270.00
ACH	Mathnasium of Sherman Oaks	10/13/2021	278.00
ACH	MEL Science U. S., LLC	10/13/2021	305.72
ACH	MEL Science U. S., LLC	10/13/2021	343.94
ACH	MEL Science U. S., LLC	10/13/2021	343.94
ACH	MEL Science U. S., LLC	10/13/2021	343.94
ACH	MEL Science U. S., LLC	10/13/2021	343.94
ACH	MK Education Services	10/13/2021	970.00
ACH	Nancy Sanchez	10/13/2021	150.00
ACH	Oasis Aquatics, Inc.	10/13/2021	270.00
ACH	Oasis Aquatics, Inc.	10/13/2021	270.00
ACH	Power of One - Lakewood	10/13/2021	960.00
ACH	Raffia Music Studio	10/13/2021	1,080.00
ACH	Raffia Music Studio	10/13/2021	534.41
ACH	Raffia Music Studio	10/13/2021	540.00
ACH	Raffia Music Studio	10/13/2021	80.00
ACH	Raffia Music Studio	10/13/2021	1,000.00
ACH	San Pedro Ballet School	10/13/2021	100.00
ACH	Savage Elite Gymnastics	10/13/2021	14,196.00
ACH	School Specialty LLC	10/13/2021	40.55
ACH	Seaside Learning Center	10/13/2021	1,400.00
ACH	Sunsational Swim School	10/13/2021	1,098.00
ACH	Svetlana Alberani	10/13/2021	1,000.00
ACH	Svetlana Alberani	10/13/2021	1,000.00
ACH	Sylvia's Design Studio	10/13/2021	90.00
ACH	Sylvia's Design Studio	10/13/2021	360.00
ACH	Sylvia's Design Studio	10/13/2021	240.00
ACH	Tamara Barden	10/13/2021	960.00
ACH	The Colburn School	10/13/2021	535.00
ACH	The Piano Studio of Katy Beth Unger, LLC	10/13/2021	360.00
ACH	The Piano Studio of Katy Beth Unger, LLC	10/13/2021	160.00
ACH	Traditional Equitation School	10/13/2021	130.00
ACH	True Note Music, LLC	10/13/2021	280.00
ACH	Ventura Music School	10/13/2021	2,031.00
ACH	WeBreak Dance Hip-Hop Company	10/13/2021	290.00
ACH	WeBreak Dance Hip-Hop Company	10/13/2021	290.00
ACH	WeBreak Dance Hip-Hop Company	10/13/2021	185.00
ACH	WeBreak Dance Hip-Hop Company	10/13/2021	290.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	WeBreak Dance Hip-Hop Company	10/13/2021	200.00
ACH	Young Actors Academy of Performing Arts	10/13/2021	700.00
ACH	Glendora Employment Agency Inc	10/15/2021	1,088.00
ACH	A+ In Home Tutors	10/21/2021	130.00
ACH	A+ In Home Tutors	10/21/2021	975.00
ACH	Academy of Music Performance and Education	10/21/2021	820.00
ACH	Allemande Music Academy, LLC	10/21/2021	3,165.00
ACH	Amazon Capital Services	10/21/2021	30,564.01
ACH	Art of Problem Solving	10/21/2021	96.00
ACH	Art of Problem Solving	10/21/2021	46.00
ACH	Bella Musique Academy of the Arts	10/21/2021	1,850.00
ACH	BioBox Labs LLC	10/21/2021	660.84
ACH	Brandon Diaz	10/21/2021	1,380.00
ACH	Paula Ramirez	10/21/2021	150.00
ACH	Paula Ramirez	10/21/2021	120.00
ACH	Power of One - Lakewood	10/21/2021	480.00
ACH	Power of One - Lakewood	10/21/2021	480.00
ACH	Prado Music Academy LLC	10/21/2021	390.00
ACH	Prado Music Academy LLC	10/21/2021	390.00
ACH	Quest Taekwondo	10/21/2021	417.00
ACH	Quest Taekwondo	10/21/2021	417.00
ACH	Raffia Music Studio	10/21/2021	280.00
ACH	Raffia Music Studio	10/21/2021	280.00
ACH	Broadway Gymnastics School, Inc	10/21/2021	350.98
ACH	Raffia Music Studio	10/21/2021	280.00
ACH	Raffia Music Studio	10/21/2021	280.00
ACH	Rebecca Stroup	10/21/2021	200.00
ACH	Red Hat Cowgirl	10/21/2021	560.00
ACH	Red Hat Cowgirl	10/21/2021	846.00
ACH	Red Hat Cowgirl	10/21/2021	520.00
ACH	Rolling Robots, Inc	10/21/2021	199.99
ACH	Roxane Wagner-Hollier	10/21/2021	87.00
ACH	Roxane Wagner-Hollier	10/21/2021	256.46
ACH	School Specialty LLC	10/21/2021	53.11
ACH	Cal Heights Music	10/21/2021	4,572.50
ACH	Seaside Learning Center	10/21/2021	160.00
ACH	Seaside Learning Center	10/21/2021	200.00
ACH	Singapore Math Live, LLC	10/21/2021	100.00
ACH	The Arterie	10/21/2021	405.00
ACH	The Knowing Garden	10/21/2021	275.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	The Piano Studio of Katy Beth Unger, LLC	10/21/2021	240.00
ACH	The REALM Creative Academy, LLC	10/21/2021	18,165.00
ACH	Ventura County Music Academy	10/21/2021	805.00
ACH	Viva! Learning Space DBA The Lab Learning Space	10/21/2021	1,500.00
ACH	Viva! Learning Space DBA The Lab Learning Space	10/21/2021	1,500.00
ACH	Cal Heights Music	10/21/2021	2,170.00
ACH	Watersafe Swim School	10/21/2021	406.00
ACH	Watersafe Swim School	10/21/2021	250.00
ACH	Watersafe Swim School	10/21/2021	250.00
ACH	White Hall Arts Academy, Inc.	10/21/2021	230.00
ACH	Willow Brook Studios, Inc.	10/21/2021	1,200.00
ACH	WM Tutoring Services	10/21/2021	1,150.00
ACH	Wonder Crate	10/21/2021	89.90
ACH	Calico Canvas	10/21/2021	330.00
ACH	California Storm All Star Cheer INC	10/21/2021	40.00
ACH	Central Music	10/21/2021	500.00
ACH	Charlotte McMillan	10/21/2021	840.00
ACH	Charter Impact, Inc.	10/21/2021	344.35
ACH	Cheri Sintay	10/21/2021	360.00
ACH	Christine Echeverri	10/21/2021	345.00
ACH	Coach Patty's Gymnastics Inc	10/21/2021	1,200.00
ACH	Coach Patty's Gymnastics Inc	10/21/2021	93.00
ACH	Coach Patty's Gymnastics Inc	10/21/2021	104.00
ACH	Coach Patty's Gymnastics Inc	10/21/2021	80.00
ACH	Common Thread Claremont	10/21/2021	180.00
ACH	Cuizon Ballet Centre	10/21/2021	320.00
ACH	Cuizon Ballet Centre	10/21/2021	160.00
ACH	Cuizon Ballet Centre	10/21/2021	160.00
ACH	Cuizon Ballet Centre	10/21/2021	320.00
ACH	Cuizon Ballet Centre	10/21/2021	320.00
ACH	Dokko Piano Studio	10/21/2021	1,860.00
ACH	Dollar Driving School	10/21/2021	390.00
ACH	Donna Carroll-Rich	10/21/2021	240.15
ACH	eat2explore	10/21/2021	132.25
ACH	Golden State BJJ	10/21/2021	688.50
ACH	High School Math Live, LLC	10/21/2021	300.00
ACH	Higher Ground Skateboarding	10/21/2021	180.00
ACH	Ingrid Cassidy	10/21/2021	6,300.00
ACH	Institute for Excellence in Writing	10/21/2021	37.97
ACH	Institute for Excellence in Writing	10/21/2021	60.02

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	Iron Fist	10/21/2021	2,749.25
ACH	Kumon Math and Reading Center of Whittier	10/21/2021	900.00
ACH	Kumon of Thousand Oaks	10/21/2021	510.00
ACH	Kyung Park	10/21/2021	840.00
ACH	Kyung Park	10/21/2021	840.00
ACH	Laura Fischer	10/21/2021	337.50
ACH	Laura Fischer	10/21/2021	500.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	1,145.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	980.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	296.25
ACH	Learn Beyond the Book, Inc.	10/21/2021	296.25
ACH	Learn Beyond the Book, Inc.	10/21/2021	1,340.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	200.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	1,540.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	1,434.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	750.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	355.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	1,380.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	355.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	330.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	630.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	355.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	355.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	355.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	1,095.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	355.00
ACH	Learn Beyond the Book, Inc.	10/21/2021	395.00
ACH	Leonora K. Wanger	10/21/2021	540.00
ACH	Lighthouse Therapy LLC	10/21/2021	5,200.00
ACH	Lights On Learning Solutions	10/21/2021	3,950.00
ACH	Lynnanne Zager Voiceover	10/21/2021	335.00
ACH	Mathnasium of Glendora	10/21/2021	1,545.00
ACH	Mathnasium of Sherman Oaks	10/21/2021	1,077.00
ACH	Mathnasium of Sherman Oaks	10/21/2021	987.00
ACH	Matthew Erolin	10/21/2021	440.00
ACH	MEL Science U. S., LLC	10/21/2021	229.29

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	MEL Science U. S., LLC	10/21/2021	305.72
ACH	MEL Science U. S., LLC	10/21/2021	305.72
ACH	Melissa J Diwa Enterprises	10/21/2021	720.00
ACH	Melissa J Diwa Enterprises	10/21/2021	360.00
ACH	Michelle Diniakos	10/21/2021	1,755.00
ACH	Monarchs Gymnastics	10/21/2021	158.00
ACH	Murphy Language Arts LLC	10/21/2021	1,072.50
ACH	Music Box	10/21/2021	375.00
ACH	Music Freqs	10/21/2021	420.00
ACH	Music Freqs	10/21/2021	130.00
ACH	Music Freqs	10/21/2021	130.00
ACH	Norither Lee	10/21/2021	500.00
ACH	One Spark Academy	10/21/2021	475.00
ACH	One Spark Academy	10/21/2021	615.00
ACH	Paseo Aquatics Sports LLC	10/21/2021	196.00
ACH	Paseo Aquatics Sports LLC	10/21/2021	145.00
ACH	Paseo Aquatics Sports LLC	10/21/2021	130.50
ACH	Paula Ramirez	10/21/2021	150.00
ACH	Paula Ramirez	10/21/2021	150.00
ACH	Glendora Employment Agency Inc	10/22/2021	870.40
ACH	Edmentum Inc	10/27/2021	114,975.00
ACH	A Lotte Horses	10/28/2021	5,315.00
ACH	A+ In Home Tutors	10/28/2021	260.00
ACH	Alana King	10/28/2021	381.36
ACH	Amy Manchel	10/28/2021	600.00
ACH	Ann Zylman	10/28/2021	412.50
ACH	Ann Zylman	10/28/2021	750.00
ACH	Ann Zylman	10/28/2021	501.00
ACH	Ann Zylman	10/28/2021	206.25
ACH	Art of Problem Solving	10/28/2021	119.08
ACH	ATG, Inc. DBA Urban Workshop	10/28/2021	800.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	280.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	1,580.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	1,555.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	685.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	225.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	1,580.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00
ACH	Azeroual Group LLC	10/28/2021	957.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	370.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	370.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	22.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	285.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	740.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	740.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	275.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	790.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	905.00
ACH	Azeroual Group LLC	10/28/2021	1,107.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	725.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	341.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	250.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	225.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	765.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	1,600.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	355.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	710.00
ACH	Azeroual Group LLC	10/28/2021	957.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	1,350.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	355.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	815.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	370.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	275.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	199.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	305.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	1,580.00
ACH	Azeroual Group LLC	10/28/2021	957.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	750.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	750.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	310.63
ACH	Learn Beyond the Book, Inc.	10/28/2021	1,095.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	815.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	Learn Beyond the Book, Inc.	10/28/2021	815.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	1,210.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	560.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	560.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	355.00
ACH	Burbank Taekwondo School	10/28/2021	636.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	355.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	2,000.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	790.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	370.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	395.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	341.00
ACH	California Storm All Star Cheer INC	10/28/2021	360.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	355.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	355.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	330.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	355.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	904.95
ACH	Learn Beyond the Book, Inc.	10/28/2021	1,205.00
ACH	Lisa Hale	10/28/2021	60.00
ACH	Marie Gayton	10/28/2021	120.00
ACH	Marie Gayton	10/28/2021	120.00
ACH	Mathnasium of Altadena	10/28/2021	699.00
ACH	Carlos Angeles	10/28/2021	7,590.25
ACH	Mathnasium of Altadena	10/28/2021	369.00
ACH	McColgan & Associates Inc.	10/28/2021	10,221.40
ACH	McColgan & Associates Inc.	10/28/2021	137.50
ACH	Megan Litz Private Tutoring	10/28/2021	280.00
ACH	MEL Science U. S., LLC	10/28/2021	305.72
ACH	Melody & Chord Creative Learning	10/28/2021	2,835.00
ACH	Mr. D Math, LLC	10/28/2021	24,778.75
ACH	Music Box	10/28/2021	200.00
ACH	Music Box	10/28/2021	150.00
ACH	Music Box	10/28/2021	37.50
ACH	Charles Jones	10/28/2021	550.00
ACH	Music Freqs	10/28/2021	650.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	My Gym Children's Fitness Center	10/28/2021	357.00
ACH	Ni Hao Chinese	10/28/2021	379.00
ACH	Opus Music School	10/28/2021	840.00
ACH	Piano Play Music Systems Inc	10/28/2021	540.00
ACH	Prado Music Academy LLC	10/28/2021	260.00
ACH	Quest Taekwondo	10/28/2021	834.00
ACH	Quest Taekwondo	10/28/2021	834.00
ACH	Quest Taekwondo	10/28/2021	1,251.00
ACH	Quest Taekwondo	10/28/2021	417.00
ACH	Chef Tech Cooking School	10/28/2021	250.00
ACH	Rebecca Scott	10/28/2021	2,400.00
ACH	Red Hat Cowgirl	10/28/2021	560.00
ACH	Red Hat Cowgirl	10/28/2021	520.00
ACH	reDiscover Center	10/28/2021	40.00
ACH	Rose Writers Workshop	10/28/2021	375.00
ACH	School Pathways, LLC	10/28/2021	45,274.96
ACH	School Specialty LLC	10/28/2021	30.00
ACH	Science 2 U	10/28/2021	2,496.00
ACH	Seaside Speech Therapy Inc.	10/28/2021	260.00
ACH	Seaside Speech Therapy Inc.	10/28/2021	65.00
ACH	Chris Byers, MA, CCC-SLP	10/28/2021	1,500.00
ACH	Seaside Speech Therapy Inc.	10/28/2021	650.00
ACH	Seaside Speech Therapy Inc.	10/28/2021	650.00
ACH	Seaside Speech Therapy Inc.	10/28/2021	260.00
ACH	Seaside Speech Therapy Inc.	10/28/2021	650.00
ACH	Seaside Speech Therapy Inc.	10/28/2021	617.50
ACH	Seaside Speech Therapy Inc.	10/28/2021	1,690.00
ACH	Seaside Speech Therapy Inc.	10/28/2021	65.00
ACH	Seaside Speech Therapy Inc.	10/28/2021	130.00
ACH	Shanelle Gray Studios	10/28/2021	2,882.50
ACH	SoundCheck Music School	10/28/2021	243.18
ACH	Chris Byers, MA, CCC-SLP	10/28/2021	4,255.00
ACH	Sunsational Swim School	10/28/2021	350.00
ACH	Sylvan Learning Center	10/28/2021	836.00
ACH	Thrive Academics, Inc.	10/28/2021	125.00
ACH	True Note Music, LLC	10/28/2021	280.00
ACH	Victor Carone	10/28/2021	636.10
ACH	Viva! Learning Space DBA The Lab Learning Space	10/28/2021	300.00
ACH	Viva! Learning Space DBA The Lab Learning Space	10/28/2021	600.00
ACH	Viva! Learning Space DBA The Lab Learning Space	10/28/2021	300.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	Viva! Learning Space DBA The Lab Learning Space	10/28/2021	300.00
ACH	Viva! Learning Space DBA The Lab Learning Space	10/28/2021	900.00
ACH	Claremont Community School of Music	10/28/2021	836.00
ACH	Viva! Learning Space DBA The Lab Learning Space	10/28/2021	300.00
ACH	Watersafe Swim School	10/28/2021	594.00
ACH	Watersafe Swim School	10/28/2021	312.50
ACH	Code Ninjas - Los Angeles	10/28/2021	299.00
ACH	Code Ninjas Chino Hills	10/28/2021	199.00
ACH	Code Ninjas, Santa Clarita	10/28/2021	1,044.00
ACH	Code Ninjas, Santa Clarita	10/28/2021	580.00
ACH	Code Ninjas, Santa Clarita	10/28/2021	870.00
ACH	Colleen Sharpe	10/28/2021	390.00
ACH	Cornerstone Music Conservatory	10/28/2021	768.00
ACH	Cornerstone Music Conservatory	10/28/2021	648.00
ACH	Cornerstone Music Conservatory	10/28/2021	648.00
ACH	Cornerstone Music Conservatory	10/28/2021	648.00
ACH	Diamond Bar Country Vaulters	10/28/2021	1,200.00
ACH	Diamond Learning Center	10/28/2021	400.00
ACH	Diamond Learning Center	10/28/2021	400.00
ACH	Diamond Learning Center	10/28/2021	320.00
ACH	Digital Dragon	10/28/2021	270.00
ACH	Donna Carroll-Rich	10/28/2021	400.00
ACH	Donna Carroll-Rich	10/28/2021	675.00
ACH	Emma McAllister	10/28/2021	1,430.00
ACH	Glendora Music and Arts School	10/28/2021	1,065.00
ACH	Global Teletherapy	10/28/2021	42,130.80
ACH	Harbor Learning Center	10/28/2021	74,250.00
ACH	High Desert Hoofin'	10/28/2021	540.00
ACH	High Desert Hoofin'	10/28/2021	270.00
ACH	Honor Roll BJJ	10/28/2021	140.00
ACH	Honor Roll BJJ	10/28/2021	140.00
ACH	Honor Roll BJJ	10/28/2021	150.00
ACH	Honor Roll BJJ	10/28/2021	160.00
ACH	Honor Roll BJJ	10/28/2021	160.00
ACH	Huckleberry Friend Productions	10/28/2021	385.00
ACH	Huckleberry Friend Productions	10/28/2021	385.00
ACH	Huckleberry Friend Productions	10/28/2021	385.00
ACH	Huckleberry Friend Productions	10/28/2021	385.00
ACH	Huckleberry Friend Productions	10/28/2021	285.00
ACH	Huckleberry Friend Productions	10/28/2021	285.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	Huckleberry Friend Productions	10/28/2021	385.00
ACH	Hula From The Heart	10/28/2021	150.00
ACH	Hula From The Heart	10/28/2021	150.00
ACH	Hula From The Heart	10/28/2021	150.00
ACH	Hula From The Heart	10/28/2021	150.00
ACH	Hula From The Heart	10/28/2021	150.00
ACH	ILYSOCCER LLC	10/28/2021	150.00
ACH	Institute for Excellence in Writing	10/28/2021	309.29
ACH	Institute for Excellence in Writing	10/28/2021	199.04
ACH	Institute for Excellence in Writing	10/28/2021	199.04
ACH	Institute for Excellence in Writing	10/28/2021	202.04
ACH	Institute for Excellence in Writing	10/28/2021	302.29
ACH	Institute for Excellence in Writing	10/28/2021	37.61
ACH	Institute for Excellence in Writing	10/28/2021	38.33
ACH	Institute for Excellence in Writing	10/28/2021	301.22
ACH	Institute for Excellence in Writing	10/28/2021	301.22
ACH	Irma Salcido Spanish Lessons	10/28/2021	670.00
ACH	JM Moonwalker INC	10/28/2021	387.00
ACH	John James	10/28/2021	440.00
ACH	John James	10/28/2021	440.00
ACH	Join the Band	10/28/2021	885.00
ACH	Join the Band	10/28/2021	500.00
ACH	Join the Band	10/28/2021	564.00
ACH	Join the Band	10/28/2021	564.00
ACH	Just Dance	10/28/2021	330.00
ACH	Kids Connections Developmental Therapy Center	10/28/2021	428.40
ACH	Kids Connections Developmental Therapy Center	10/28/2021	489.60
ACH	Kids Connections Developmental Therapy Center	10/28/2021	489.60
ACH	Kids Connections Developmental Therapy Center	10/28/2021	489.60
ACH	Kids Connections Developmental Therapy Center	10/28/2021	900.00
ACH	Kids Connections Developmental Therapy Center	10/28/2021	489.60
ACH	Kids Connections Developmental Therapy Center	10/28/2021	450.00
ACH	Kids Connections Developmental Therapy Center	10/28/2021	1,224.00
ACH	Kids Connections Developmental Therapy Center	10/28/2021	856.80
ACH	Kids Connections Developmental Therapy Center	10/28/2021	489.60
ACH	Kumon Diamond Bar South	10/28/2021	930.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	1,489.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	355.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	1,051.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	355.00

## Blue Ridge Academy

### Check Register

For the period ended October 31, 2021

Check Number	Vendor Name	Check Date	Check Amount
ACH	Learn Beyond the Book, Inc.	10/28/2021	275.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	1,600.00
ACH	Learn Beyond the Book, Inc.	10/28/2021	700.00
ACH	Academy of Dance Westlake Village	10/29/2021	90.00
ACH	Amazon Capital Services	10/29/2021	39,108.66
ACH	Amazon Capital Services	10/29/2021	21,571.96
<b>Total Disbursements Issued in October</b>			<b><u>4,100,176.81</u></b>

Blue Ridge Academy

Accounts Payable Aging

For the period ended October 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
123 Rock School of Music	216	11/14/2021	10/15/2021	\$ 160	\$ -	\$ -	\$ -	\$ -	\$ 160
123 Rock School of Music	217	11/14/2021	10/15/2021	200	-	-	-	-	200
123 Rock School of Music	218	11/14/2021	10/15/2021	160	-	-	-	-	160
123 Rock School of Music	219	11/14/2021	10/15/2021	200	-	-	-	-	200
123 Rock School of Music	215	11/14/2021	10/15/2021	520	-	-	-	-	520
123 Rock School of Music	221	11/14/2021	10/15/2021	70	-	-	-	-	70
123 Rock School of Music	213	11/14/2021	10/15/2021	140	-	-	-	-	140
123 Rock School of Music	214	11/14/2021	10/15/2021	275	-	-	-	-	275
123 Rock School of Music	220	11/14/2021	10/15/2021	385	-	-	-	-	385
A Brighter Child, Inc	60092	11/11/2021	10/12/2021	333	-	-	-	-	333
Activities for Learning, Inc.	384507	11/17/2021	10/18/2021	230	-	-	-	-	230
Activities for Learning, Inc.	384506	11/17/2021	10/18/2021	100	-	-	-	-	100
All About Learning Press, Inc.	909125	11/12/2021	10/13/2021	194	-	-	-	-	194
All About Learning Press, Inc.	909128	11/13/2021	10/14/2021	174	-	-	-	-	174
All About Learning Press, Inc.	909169	11/17/2021	10/18/2021	174	-	-	-	-	174
All About Learning Press, Inc.	909204	11/19/2021	10/20/2021	244	-	-	-	-	244
Alyce's Art Studio	42-2021	11/12/2021	10/13/2021	2,952	-	-	-	-	2,952
Amazon Capital Services	AMAZ102521	10/25/2021	10/25/2021	31,779	-	-	-	-	31,779
Amazon Capital Services	1Y44-HX64-GFYP	11/30/2021	10/6/2021	40	-	-	-	-	40
Art Experience Studio	2021014	11/17/2021	10/18/2021	160	-	-	-	-	160
AV Dance Inc	62021003	7/15/2021	6/15/2021	36	-	-	-	-	36
AV Dance Inc	102021007	10/31/2021	10/1/2021	246	-	-	-	-	246
Axiom Education Services	042920	5/29/2020	4/29/2020	(450)	-	-	-	-	(450)
Basurto Music & Academics	186	11/13/2021	10/14/2021	2,971	-	-	-	-	2,971
Big Little Ones LLC	2450	11/21/2021	10/22/2021	38	-	-	-	-	38
Big Little Ones LLC	2458	11/21/2021	10/22/2021	61	-	-	-	-	61
Big Little Ones LLC	2465	11/21/2021	10/22/2021	61	-	-	-	-	61
Billy Clower Dance Studio	121	11/19/2021	10/20/2021	81	-	-	-	-	81
BookShark	31158537	9/20/2021	8/21/2021	769	-	-	-	-	769
BookShark	31158636	9/22/2021	8/23/2021	833	-	-	-	-	833
BookShark	31160200	9/24/2021	8/25/2021	976	-	-	-	-	976
BookShark	31160466	9/25/2021	8/26/2021	890	-	-	-	-	890
Brainery Bits	2110	11/17/2021	10/18/2021	23,250	-	-	-	-	23,250
Brandon Diaz	20	11/10/2021	10/11/2021	75	-	-	-	-	75
Brave Writer, LLC	PF87640	9/1/2021	9/1/2021	99	-	-	-	-	99
Brave Writer, LLC	PF90026	9/20/2021	9/20/2021	239	-	-	-	-	239
Brave Writer, LLC	PF90299	9/21/2021	9/21/2021	20	-	-	-	-	20
Brave Writer, LLC	PF90300	9/21/2021	9/21/2021	50	-	-	-	-	50
Brave Writer, LLC	PF90505	9/22/2021	9/22/2021	239	-	-	-	-	239
Brave Writer, LLC	PF89084	9/27/2021	9/27/2021	916	-	-	-	-	916
Brave Writer, LLC	PF88329	10/11/2021	10/11/2021	199	-	-	-	-	199
Breakthrough Sports	10921c	11/8/2021	10/9/2021	208	-	-	-	-	208
Breakthrough Sports	10921d	11/8/2021	10/9/2021	255	-	-	-	-	255
Breakthrough Sports	10921e	11/8/2021	10/9/2021	255	-	-	-	-	255

Blue Ridge Academy

Accounts Payable Aging

For the period ended October 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Bullock's Archery	234	11/15/2021	10/16/2021	80	-	-	-	-	80
Bullock's Archery	235	11/15/2021	10/16/2021	300	-	-	-	-	300
Bullock's Archery	232	11/15/2021	10/16/2021	240	-	-	-	-	240
Bullock's Archery	242	11/20/2021	10/21/2021	150	-	-	-	-	150
Center for Vision Development Optometry Inc	4796	10/28/2021	9/28/2021	660	-	-	-	-	660
Center for Vision Development Optometry Inc	4799	10/29/2021	9/29/2021	495	-	-	-	-	495
Center for Vision Development Optometry Inc	4807	10/30/2021	9/30/2021	825	-	-	-	-	825
Cerritos Yamaha Music School	418291	11/6/2021	10/7/2021	2,128	-	-	-	-	2,128
Cerritos Yamaha Music School	416340	11/6/2021	10/7/2021	152	-	-	-	-	152
Charter Impact, Inc.	1PR101521	10/15/2021	10/15/2021	1,627	-	-	-	-	1,627
Charter Impact, Inc.	11587	10/30/2021	9/30/2021	800	-	-	-	-	800
Charter's Choice Educational Services	590	10/6/2021	9/6/2021	2,755	-	-	-	-	2,755
Children's Music Academy	1046	11/18/2021	10/19/2021	1,930	-	-	-	-	1,930
Childrens Therapy Network - Ventura	219364305DD	11/6/2021	10/7/2021	400	-	-	-	-	400
Childrens Therapy Network - Ventura	219372453EB	11/6/2021	10/7/2021	130	-	-	-	-	130
Childrens Therapy Network - Ventura	219372567BL	11/6/2021	10/7/2021	390	-	-	-	-	390
Christine Hawkins	24	10/3/2021	10/3/2021	157	-	-	-	-	157
College Prep Genius	BRA 101921	11/18/2021	10/19/2021	139	-	-	-	-	139
Copper Horse Riding Ranch LLC	1047	11/10/2021	10/11/2021	720	-	-	-	-	720
Dance 1	D1-0235	11/18/2021	10/19/2021	1,600	-	-	-	-	1,600
Dance 1	D1-0230	11/18/2021	10/19/2021	85	-	-	-	-	85
Dance 1	D1-0236	11/18/2021	10/19/2021	180	-	-	-	-	180
Dasana Sports	10-00140	11/6/2021	10/7/2021	360	-	-	-	-	360
Delano Athletica Gymnastics	INV-346	10/16/2021	10/16/2021	70	-	-	-	-	70
Devora Gottlieb	125	11/9/2021	10/10/2021	1,500	-	-	-	-	1,500
Discovery of Learning, LLC	BR0921R	11/11/2021	10/12/2021	1,260	-	-	-	-	1,260
Dominique Ewing	EWIN092821	10/6/2021	10/6/2021	57	-	-	-	-	57
Dominique Ewing	EWIN100521	10/6/2021	10/6/2021	23	-	-	-	-	23
Dominique Ewing	EWIN100621	10/6/2021	10/6/2021	16	-	-	-	-	16
Dominique Ewing	EWIN102121	10/21/2021	10/21/2021	83	-	-	-	-	83
Donna Zitzelberger	47	11/10/2021	10/11/2021	420	-	-	-	-	420
Drawn2Art	915214	11/12/2021	10/13/2021	423	-	-	-	-	423
Drawn2Art	915219	11/12/2021	10/13/2021	141	-	-	-	-	141
Drawn2Art	915215	11/12/2021	10/13/2021	350	-	-	-	-	350
Drawn2Art	915217	11/12/2021	10/13/2021	148	-	-	-	-	148
Drawn2Art	915218	11/12/2021	10/13/2021	141	-	-	-	-	141
Edmentum Inc	CR154463	5/21/2021	5/6/2021	(275)	-	-	-	-	(275)
Education Planet, Inc.	2295	7/23/2021	7/23/2021	108	-	-	-	-	108
Educational Development Corporation	DIR9795194	9/10/2021	8/11/2021	53	-	-	-	-	53
eDynamic Learning	21-1-1189	11/14/2021	10/15/2021	265	-	-	-	-	265
Elemental Science	IN-3566	9/12/2021	8/13/2021	62	-	-	-	-	62
Elemental Science	IN-3913	11/12/2021	10/13/2021	15	-	-	-	-	15
eLuma LLC	8540	10/4/2021	9/4/2021	(488)	-	-	-	-	(488)
Empowered Minds, LLC / Janine Stewart	1035	11/14/2021	10/15/2021	1,200	-	-	-	-	1,200

Blue Ridge Academy

Accounts Payable Aging

For the period ended October 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Empowered Minds CC c/o Janine Stewart	1030	11/14/2021	10/15/2021	300	-	-	-	-	300
Empowered Minds CC c/o Janine Stewart	1037	11/14/2021	10/15/2021	1,200	-	-	-	-	1,200
Empowered Minds CC c/o Janine Stewart	1031	11/14/2021	10/15/2021	300	-	-	-	-	300
Empowered Minds CC c/o Janine Stewart	1040	11/14/2021	10/15/2021	1,200	-	-	-	-	1,200
Encore Dance Studio	10521	11/4/2021	10/5/2021	90	-	-	-	-	90
Ereflect Pty Ltd	INV-21635	11/14/2021	10/15/2021	67	-	-	-	-	67
Eric Abrahamson	BRA 201	11/18/2021	10/19/2021	260	-	-	-	-	260
Erin's Fitness Club	001	11/17/2021	10/18/2021	1,000	-	-	-	-	1,000
Evangelia Larkin	044	10/30/2021	9/30/2021	900	-	-	-	-	900
EverWild	1052	10/4/2021	9/4/2021	696	-	-	-	-	696
Family Music + Art	BR-2021-10	11/5/2021	10/6/2021	1,125	-	-	-	-	1,125
Fidelity Security Life Insurance Co.	164958133	10/20/2021	9/20/2021	2,894	-	-	-	-	2,894
Film School 4 Teens	1482	11/18/2021	10/19/2021	275	-	-	-	-	275
Franchise Tax Board	FRAN102921	10/29/2021	10/29/2021	827	-	-	-	-	827
Glory Reins Riding School, Inc	10br5	11/3/2021	10/4/2021	1,630	-	-	-	-	1,630
Hands 4 Building, LLC	2702	11/13/2021	10/14/2021	153	-	-	-	-	153
Hands 4 Building, LLC	2701	11/13/2021	10/14/2021	153	-	-	-	-	153
Handyman Unlimited	86595	10/22/2021	9/22/2021	208	-	-	-	-	208
HuckleBerry Center for Creative Learning	7816	11/13/2021	10/14/2021	613	-	-	-	-	613
HuckleBerry Center for Creative Learning	7817	11/13/2021	10/14/2021	199	-	-	-	-	199
HuckleBerry Center for Creative Learning	7822	11/14/2021	10/15/2021	298	-	-	-	-	298
HuckleBerry Center for Creative Learning	7823	11/14/2021	10/15/2021	66	-	-	-	-	66
HuckleBerry Center for Creative Learning	7828	11/18/2021	10/19/2021	510	-	-	-	-	510
HuckleBerry Center for Creative Learning	7825	11/18/2021	10/19/2021	259	-	-	-	-	259
HuckleBerry Center for Creative Learning	7824	11/18/2021	10/19/2021	50	-	-	-	-	50
HuckleBerry Center for Creative Learning	7827	11/18/2021	10/19/2021	276	-	-	-	-	276
HuckleBerry Center for Creative Learning	7826	11/18/2021	10/19/2021	229	-	-	-	-	229
HuckleBerry Center for Creative Learning	7833	11/20/2021	10/21/2021	634	-	-	-	-	634
HuckleBerry Center for Creative Learning	7832	11/20/2021	10/21/2021	255	-	-	-	-	255
Hyht Athletics Center	BRA-1	12/22/2019	11/22/2019	-	-	-	(575)	-	(575)
Impact Cheer & Tumbling	7	11/18/2021	10/19/2021	255	-	-	-	-	255
Institute for Excellence in Writing	837230	11/12/2021	10/13/2021	195	-	-	-	-	195
Institute for Excellence in Writing	837909	11/17/2021	10/18/2021	38	-	-	-	-	38
Institute for Excellence in Writing	837908	11/17/2021	10/18/2021	60	-	-	-	-	60
Institute for Excellence in Writing	838148	11/18/2021	10/19/2021	68	-	-	-	-	68
James Duran	88	11/9/2021	10/10/2021	360	-	-	-	-	360
James Duran	89	11/9/2021	10/10/2021	180	-	-	-	-	180
JEl Learning Center	2021-14	10/1/2021	10/1/2021	330	-	-	-	-	330
JEl Learning Center	2021-15	10/1/2021	10/1/2021	330	-	-	-	-	330
Jennifer Dustman	139	11/5/2021	10/6/2021	780	-	-	-	-	780
Jessica Brock	Oct1321	11/12/2021	10/13/2021	480	-	-	-	-	480
Kaser Arts	KABRA10192021	11/18/2021	10/19/2021	1,965	-	-	-	-	1,965
Kathelynn Jaques	KAJQ101521	10/15/2021	10/15/2021	13	-	-	-	-	13
Kids Discover, LLC	100156300-1	10/28/2021	9/28/2021	84	-	-	-	-	84
KidsArt, Inc. - Los Angeles DBA Drawn2 Art	09-11.2021.BLUERIDGE	11/12/2021	10/12/2021	333	-	-	-	-	333

Blue Ridge Academy

Accounts Payable Aging

For the period ended October 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
KiwiCo Inc	10-21-BLUE-1	11/29/2021	10/15/2021	5,090	-	-	-	-	5,090
Kumon of Thousand Oaks	89547	11/10/2021	10/11/2021	320	-	-	-	-	320
Lakeshore Learning Materials	963117090321	10/3/2021	9/3/2021	(155)	-	-	-	-	(155)
Lakeshore Learning Materials	516808101321	11/12/2021	10/13/2021	24	-	-	-	-	24
Lakeshore Learning Materials	242707101521	11/14/2021	10/15/2021	114	-	-	-	-	114
Lanterns Global	68	11/1/2021	10/2/2021	156	-	-	-	-	156
Lanterns Global	67	11/10/2021	10/11/2021	419	-	-	-	-	419
Lanterns Global	66	11/10/2021	10/11/2021	344	-	-	-	-	344
Lanterns Global	62	11/18/2021	10/19/2021	550	-	-	-	-	550
Lauridsen Ballet Centre	220	11/12/2021	10/13/2021	75	-	-	-	-	75
Le Club Gymnastics	1021	11/14/2021	10/15/2021	208	-	-	-	-	208
Learn Beyond the Book, Inc.	8960	5/5/2021	4/5/2021	(385)	-	-	-	-	(385)
Learning Without Tears	INV128975	11/7/2021	10/8/2021	29	-	-	-	-	29
Learning Without Tears	INV130112	11/17/2021	10/18/2021	729	-	-	-	-	729
Learning Without Tears	INV130588	11/20/2021	10/21/2021	49	-	-	-	-	49
Learning Without Tears	INV130601	11/20/2021	10/21/2021	29	-	-	-	-	29
Learning Without Tears	INV130545	11/20/2021	10/21/2021	31	-	-	-	-	31
Lisa Hale	ZZ2345	11/18/2021	10/19/2021	120	-	-	-	-	120
Little Passports	117247965	11/14/2021	10/15/2021	341	-	-	-	-	341
Little Passports	117247977	11/14/2021	10/15/2021	341	-	-	-	-	341
Little Passports	117248155	11/14/2021	10/15/2021	315	-	-	-	-	315
Little Passports	117332189	11/14/2021	10/15/2021	134	-	-	-	-	134
Little Passports	117252105	11/14/2021	10/15/2021	315	-	-	-	-	315
Little Passports	117252229	11/14/2021	10/15/2021	223	-	-	-	-	223
Little Passports	117252101	11/14/2021	10/15/2021	118	-	-	-	-	118
Little Passports	117248157	11/14/2021	10/15/2021	315	-	-	-	-	315
Little Passports	117252211	11/14/2021	10/15/2021	170	-	-	-	-	170
Little Passports	117252247	11/14/2021	10/15/2021	275	-	-	-	-	275
Little Surf Co	1402	11/18/2021	10/19/2021	1,310	-	-	-	-	1,310
Logic of English	SI-132571	10/8/2021	9/8/2021	189	-	-	-	-	189
Logic of English	SI-136068	11/11/2021	10/12/2021	190	-	-	-	-	190
Louvina Sheffield	102021	11/7/2021	10/8/2021	1,400	-	-	-	-	1,400
Mary Vita-Catama	EANOVDECJAN2022	11/18/2021	10/19/2021	630	-	-	-	-	630
Math-U-See, Inc.	0740758-IN	12/12/2021	10/13/2021	58	-	-	-	-	58
Math-U-See, Inc.	0740749-IN	12/12/2021	10/13/2021	174	-	-	-	-	174
Math-U-See, Inc.	0740777-IN	12/12/2021	10/13/2021	116	-	-	-	-	116
Math-U-See, Inc.	0740759-IN	12/12/2021	10/13/2021	176	-	-	-	-	176
Math-U-See, Inc.	0740775-IN	12/12/2021	10/13/2021	116	-	-	-	-	116
Math-U-See, Inc.	0740980-IN	12/13/2021	10/14/2021	55	-	-	-	-	55
Math-U-See, Inc.	0740977-IN	12/13/2021	10/14/2021	68	-	-	-	-	68
Math-U-See, Inc.	0741375-IN	12/17/2021	10/18/2021	224	-	-	-	-	224
Math-U-See, Inc.	0741585-IN	12/18/2021	10/19/2021	173	-	-	-	-	173
Math-U-See, Inc.	0741582-IN	12/18/2021	10/19/2021	58	-	-	-	-	58
Math-U-See, Inc.	0741584-IN	12/18/2021	10/19/2021	68	-	-	-	-	68
Math-U-See, Inc.	0742042-IN	12/21/2021	10/22/2021	125	-	-	-	-	125
Mathnasium of Sherman Oaks	2017	5/31/2020	5/1/2020	(359)	-	-	-	-	(359)
Matthew Erolin	101521VL0725	11/14/2021	10/15/2021	240	-	-	-	-	240

## Blue Ridge Academy

## Accounts Payable Aging

For the period ended October 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
McGraw Hill LLC	120060919001	11/5/2021	10/6/2021	(890)	-	-	-	-	(890)
Megapixels LLC	10202021	11/19/2021	10/20/2021	300	-	-	-	-	300
MEL Science U. S., LLC	JB2021101310	11/12/2021	10/13/2021	229	-	-	-	-	229
MEL Science U. S., LLC	AB2021101311	11/12/2021	10/13/2021	229	-	-	-	-	229
MK Education Services	1055	11/11/2021	10/12/2021	600	-	-	-	-	600
Morumbi Jiu Jitsu Academy	CM041420	5/14/2020	4/14/2020	(1,302)	-	-	-	-	(1,302)
Moving Beyond the Page	262016	11/13/2021	10/14/2021	222	-	-	-	-	222
Moving Beyond the Page	262112	11/17/2021	10/18/2021	1,108	-	-	-	-	1,108
Moving Beyond the Page	262128	11/17/2021	10/18/2021	74	-	-	-	-	74
Moving Beyond the Page	262272	11/20/2021	10/21/2021	1,051	-	-	-	-	1,051
MoxieBox Art	8020	10/26/2021	9/26/2021	166	-	-	-	-	166
MoxieBox Art	8025	10/26/2021	9/26/2021	166	-	-	-	-	166
MoxieBox Art	8026	10/26/2021	9/26/2021	166	-	-	-	-	166
MoxieBox Art	8031	10/26/2021	9/26/2021	166	-	-	-	-	166
MoxieBox Art	8105	11/16/2021	10/17/2021	295	-	-	-	-	295
Music Freqs	12369	11/14/2021	10/15/2021	333	-	-	-	-	333
Music Freqs	12370	11/14/2021	10/15/2021	350	-	-	-	-	350
Music Freqs	12368	11/14/2021	10/15/2021	333	-	-	-	-	333
Music Freqs	12426	11/20/2021	10/21/2021	695	-	-	-	-	695
Nancy Sanchez	INV1092	11/17/2021	10/18/2021	90	-	-	-	-	90
New Jersey Family Support Payment Center	NEWJ102921	10/29/2021	10/29/2021	234	-	-	-	-	234
Nova 42	24	11/12/2021	10/13/2021	1,800	-	-	-	-	1,800
Nova 42	25	11/12/2021	10/13/2021	650	-	-	-	-	650
Nova 42	26	11/12/2021	10/13/2021	1,800	-	-	-	-	1,800
One Spark Academy	2417	10/22/2021	9/22/2021	450	-	-	-	-	450
One Spark Academy	2455	10/29/2021	9/29/2021	250	-	-	-	-	250
Opus Music School	28	3/18/2020	2/17/2020	3,717	-	-	-	-	3,717
Pasadena Piano Academy	KRV82621	11/3/2021	10/4/2021	480	-	-	-	-	480
Pasadena Piano Academy	SRV82621	11/3/2021	10/4/2021	660	-	-	-	-	660
Peace Hill Press dba Well Trained Mind Press	54736	11/17/2021	10/18/2021	40	-	-	-	-	40
Pearson Education Inc.	6001566098	4/24/2020	4/24/2020	(9)	-	-	-	-	(9)
Pearson Education Inc.	6001566100	4/24/2020	4/24/2020	(9)	-	-	-	-	(9)
Pearson Education Inc.	6001566241	4/24/2020	4/24/2020	(154)	-	-	-	-	(154)
Pearson Education Inc.	6001566242	4/24/2020	4/24/2020	(119)	-	-	-	-	(119)
Peggy Fisher	1	11/20/2021	10/21/2021	125	-	-	-	-	125
Playa Music Lessons	001024	10/13/2021	10/13/2021	167	-	-	-	-	167
Playa Music Lessons	001030	10/18/2021	10/18/2021	480	-	-	-	-	480
Playa Music Lessons	001029	10/18/2021	10/18/2021	480	-	-	-	-	480
Provenance	BRA093020	10/30/2020	9/30/2020	(1,650)	-	-	-	-	(1,650)
Provenance	1527A	11/26/2020	10/27/2020	(2,299)	-	-	-	-	(2,299)
Rainbow Resource Center	3571980	11/13/2021	10/14/2021	16	-	-	-	-	16
Rainbow Resource Center	3576505	11/18/2021	10/19/2021	128	-	-	-	-	128
Rainbow Resource Center	3577119	11/18/2021	10/19/2021	92	-	-	-	-	92
Rainbow Resource Center	3577734	11/18/2021	10/19/2021	184	-	-	-	-	184
Rainbow Resource Center	3577117	11/18/2021	10/19/2021	29	-	-	-	-	29
Rainbow Resource Center	3577118	11/18/2021	10/19/2021	80	-	-	-	-	80
Rainbow Resource Center	3577123	11/18/2021	10/19/2021	371	-	-	-	-	371

Blue Ridge Academy

Accounts Payable Aging

For the period ended October 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Rainbow Resource Center	3577748	11/18/2021	10/19/2021	76	-	-	-	-	76
Rainbow Resource Center	3578185	11/18/2021	10/19/2021	151	-	-	-	-	151
Rainbow Resource Center	3578186	11/18/2021	10/19/2021	30	-	-	-	-	30
Rainbow Resource Center	3578656	11/19/2021	10/20/2021	23	-	-	-	-	23
Rainbow Resource Center	3579083	11/19/2021	10/20/2021	13	-	-	-	-	13
Rainbow Resource Center	3578709	11/19/2021	10/20/2021	34	-	-	-	-	34
Rainbow Resource Center	3579082	11/19/2021	10/20/2021	53	-	-	-	-	53
Rainbow Resource Center	3578676	11/19/2021	10/20/2021	14	-	-	-	-	14
Rainbow Resource Center	3580224	11/20/2021	10/21/2021	16	-	-	-	-	16
Rainbow Resource Center	3580241	11/20/2021	10/21/2021	198	-	-	-	-	198
Ramsey Solutions	INV351346	11/17/2021	10/18/2021	30	-	-	-	-	30
Ramsey Solutions	INV351342	11/17/2021	10/18/2021	30	-	-	-	-	30
Reed Idea Lab	2021_GL001	11/15/2021	10/16/2021	75	-	-	-	-	75
Royal Swim Team Inc.	4	11/18/2021	10/19/2021	480	-	-	-	-	480
SandeStrings	1651	11/7/2021	10/8/2021	400	-	-	-	-	400
SandeStrings	1670	11/7/2021	10/8/2021	250	-	-	-	-	250
School Specialty LLC	202501790946	8/10/2021	8/10/2021	(78)	-	-	-	-	(78)
SE23 Studios	34	11/17/2021	10/18/2021	1,145	-	-	-	-	1,145
Seaside Learning Center	PF84547	10/1/2021	9/1/2021	450	-	-	-	-	450
Seaside Learning Center	PF93051	11/3/2021	10/4/2021	100	-	-	-	-	100
Seaside Learning Center	PF92939	11/3/2021	10/4/2021	180	-	-	-	-	180
Seaside Learning Center	PF95130	11/17/2021	10/18/2021	550	-	-	-	-	550
Seaside Learning Center	PF95254	11/17/2021	10/18/2021	500	-	-	-	-	500
Serendipity Dance Co	2001	11/5/2021	10/6/2021	60	-	-	-	-	60
Shakespeare Kids	26	11/7/2021	10/8/2021	13,859	-	-	-	-	13,859
Shane Cammell	210952	11/11/2021	10/12/2021	140	-	-	-	-	140
Simi Valley Jiu Jitsu	141	11/8/2021	10/9/2021	994	-	-	-	-	994
Singapore Math Inc.	430510	9/11/2021	8/12/2021	40	-	-	-	-	40
Singapore Math Inc.	430388	9/11/2021	8/12/2021	53	-	-	-	-	53
Singapore Math Inc.	436920	10/2/2021	9/2/2021	67	-	-	-	-	67
Singapore Math Inc.	444012	11/12/2021	10/13/2021	85	-	-	-	-	85
Singapore Math Inc.	444274	11/17/2021	10/18/2021	150	-	-	-	-	150
SoLA Robotics	27112	11/14/2021	10/11/2021	1,236	-	-	-	-	1,236
South Bay Archery Lessons, LLC	05015325	11/5/2021	10/13/2021	180	-	-	-	-	180
South Bay Cheer 360	360013	11/5/2021	10/6/2021	620	-	-	-	-	620
Studies Weekly	420432	11/11/2021	10/12/2021	33	-	-	-	-	33
Studies Weekly	420438	11/11/2021	10/12/2021	33	-	-	-	-	33
Studies Weekly	420466	11/11/2021	10/12/2021	33	-	-	-	-	33
Studies Weekly	420456	11/11/2021	10/12/2021	33	-	-	-	-	33
Studies Weekly	420468	11/11/2021	10/12/2021	33	-	-	-	-	33
Studies Weekly	420609	11/12/2021	10/14/2021	33	-	-	-	-	33
Sunday Mourning LLC	05	10/31/2021	10/1/2021	1,125	-	-	-	-	1,125
Sunsational Swim School	42714	11/10/2021	10/11/2021	366	-	-	-	-	366
Sylvan Learning Center	10182021	11/17/2021	10/18/2021	200	-	-	-	-	200
Sylvan Learning Center Culver City	CC01021_FA	11/10/2021	10/11/2021	500	-	-	-	-	500
Sylvan Learning Center Culver City	CC01021_TA	11/10/2021	10/11/2021	500	-	-	-	-	500
Sylvan Learning Center West Covina	WC1021	11/10/2021	10/11/2021	650	-	-	-	-	650

Blue Ridge Academy

Accounts Payable Aging

For the period ended October 31, 2021

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
T.K. Taekwondo	44	11/11/2021	10/12/2021	165	-	-	-	-	165
Teacher Synergy, LLC	168579010	11/1/2021	10/11/2021	84	-	-	-	-	84
Teacher Synergy, LLC	168509476	11/1/2021	10/11/2021	13	-	-	-	-	13
Teacher Synergy, LLC	168579563	11/1/2021	10/11/2021	9	-	-	-	-	9
Teacher Synergy, LLC	168578414	11/1/2021	10/11/2021	144	-	-	-	-	144
Teacher Synergy, LLC	169227303	11/5/2021	10/15/2021	30	-	-	-	-	30
Teaching Textbooks	40821	11/12/2021	10/13/2021	143	-	-	-	-	143
Teaching Textbooks	40834	11/12/2021	10/13/2021	55	-	-	-	-	55
Teaching Textbooks	40832	11/12/2021	10/13/2021	43	-	-	-	-	43
Teaching Textbooks	40896	11/17/2021	10/18/2021	55	-	-	-	-	55
Teaching Textbooks	40895	11/17/2021	10/18/2021	55	-	-	-	-	55
The House Dance Complex	9	11/12/2021	10/13/2021	680	-	-	-	-	680
The Vivid Canvas Art Studio	1239	9/30/2021	9/30/2021	405	-	-	-	-	405
The Vivid Canvas Art Studio	1237	9/30/2021	9/30/2021	405	-	-	-	-	405
The Vivid Canvas Art Studio	1238	10/30/2021	9/30/2021	405	-	-	-	-	405
Timberdoodle.com	374824	10/27/2021	9/27/2021	1,149	-	-	-	-	1,149
Timberdoodle.com	374904	10/28/2021	9/28/2021	237	-	-	-	-	237
Timberdoodle.com	374905	10/28/2021	9/28/2021	103	-	-	-	-	103
Timberdoodle.com	374984	10/29/2021	9/29/2021	136	-	-	-	-	136
Timberdoodle.com	375027	10/30/2021	9/30/2021	1,154	-	-	-	-	1,154
Timberdoodle.com	375066	10/31/2021	10/1/2021	106	-	-	-	-	106
Timberdoodle.com	375211	11/3/2021	10/4/2021	70	-	-	-	-	70
Timberdoodle.com	375213	11/3/2021	10/4/2021	136	-	-	-	-	136
Timberdoodle.com	375203	11/3/2021	10/4/2021	102	-	-	-	-	102
Timberdoodle.com	375212	11/3/2021	10/4/2021	136	-	-	-	-	136
Trudy Pannell	BR-DU-01	11/12/2021	10/13/2021	400	-	-	-	-	400
Trudy Pannell	BR-LI-01	11/12/2021	10/13/2021	640	-	-	-	-	640
Urban Homeschoolers	F21-BR-1310	11/12/2021	10/13/2021	820	-	-	-	-	820
Urban Homeschoolers	F21-BR-1311	11/17/2021	10/18/2021	1,050	-	-	-	-	1,050
Urban Youth Park - All Locations	2001	11/20/2021	10/21/2021	1,454	-	-	-	-	1,454
Ventura Actors Studio	009	11/12/2021	10/13/2021	500	-	-	-	-	500
Ventura County Music Academy	10/13/21	11/12/2021	10/13/2021	3,705	-	-	-	-	3,705
Ventura Makos Surf Camp, Inc.	41	11/7/2021	10/8/2021	2,505	-	-	-	-	2,505
Vibe Performing Arts	85470	11/3/2021	10/4/2021	210	-	-	-	-	210
Water Wings Swim School	12008	10/15/2021	9/15/2021	4,340	-	-	-	-	4,340
West Coast Music Academy	40	11/10/2021	10/11/2021	2,730	-	-	-	-	2,730
White Hall Arts Academy, Inc.	5090	11/19/2021	6/18/2020	400	-	-	-	-	400
White Hall Arts Academy, Inc.	5091	11/19/2021	6/18/2020	480	-	-	-	-	480
WM Music Lessons	042BRA	11/3/2021	10/4/2021	3,765	-	-	-	-	3,765
WM Music Lessons	043BRA	11/10/2021	10/11/2021	2,040	-	-	-	-	2,040
WriteShop	21-1015	11/10/2021	10/11/2021	309	-	-	-	-	309
WriteShop	21-1020	11/15/2021	10/16/2021	174	-	-	-	-	174
Young Actors Academy of Performing Arts	22	11/12/2021	10/13/2021	160	-	-	-	-	160
<b>Total Outstanding Payables in October</b>				<b>\$ 199,936</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (575)</b>	<b>\$ -</b>	<b>\$ 199,361</b>



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## Independent Study Policy

Blue Ridge Academy offers independent study to meet the educational needs of pupils enrolled in the charter school (“Blue Ridge” or “Charter School”). Independent study is an alternative education designed to teach knowledge and skills of the core curriculum. Charter School shall provide appropriate existing services and resources to enable pupils to complete their independent study successfully.

Charter School will provide appropriate services, supports, technology and resources to enable students to complete their independent study program successfully. These independent study policies have been established by Charter School in alignment with Education Code § 51745 et seq., updated to meet the requirements of Assembly Bill 130 (2021) [and Assembly Bill 167 \(2021\)](#), and adopted pursuant to Education Code (“EC”) § 51747 and 5 C.C.R. § 11701. The following policies are effective as of the start of Charter School’s 2021-22 school year:

- 1. Certificated Teacher Supervision:** For each student in independent study, Charter School will assign a certificated employee to coordinate, evaluate, and provide general supervision of the student’s independent study instruction.
- 2. Time in Which an Assignment Must Be Completed:** For pupils in all grade levels offered by the Charter School, the maximum length of time that may elapse between the time an assignment is made the date by which the pupil must complete the assigned work shall be twenty (20) school days.
- 3. Evaluation of Independent Study:** When any student fails to complete two (2) assignments during any period of twenty (20) schooldays or fails to make satisfactory educational progress (defined below in Section 4), the Charter School will conduct an evaluation to determine whether it is in the best interests of the student to remain in independent study, or whether the student should return to or otherwise be placed in a regular in-person school program. A written record of the findings of any evaluation will be maintained in the student’s permanent record. This record will be maintained for a period of three years from the date of the evaluation and if the student transfers to another California public school, the record will be forwarded to that school.
- 4. Satisfactory Educational Progress:** For purposes of conducting the evaluation in Section 3, a student is deemed to be making satisfactory educational progress if the student is on track to enter the next grade level at the completion of the current school year and/or progressing toward their goals pursuant to their individualized education program (“IEP”). A Blue Ridge Academy Administrator, in collaboration with the Independent Study teacher, is responsible for making this determination based on all of the following indicators:

- The student’s achievement and engagement in the independent study program, as indicated by the student’s performance on student-level measures of student achievement and student engagement set forth in EC § 52060(d)(4)-(5).
- The completion of assignments, assessments, or other indicators that show the student is working on assignments.
- Learning required concepts, as determined by the supervising teacher.
- Progressing toward successful completion of the course of study or individual course, as determined by the supervising teacher.

**5. Content of Independent Study:** Charter School will provide content to students aligned to grade level standards that is provided at a level of quality and intellectual challenge substantially equivalent to in-person instruction. For high school students, this includes access to all courses offered by the Charter School for graduation and approved by the University of California or the California State University as creditable under the A–G admissions criteria.

**6. Tiered Reengagement Strategies:** If a student does not generate attendance for more than three schooldays or 60 percent of the instructional days in a school week, or 10 percent of required minimum instructional time over four continuous weeks of the school’s approved instructional calendar, students found not participatory pursuant to EC § 51747.5 for more than the greater of three (3) schooldays or 60 percent of the scheduled days of synchronous instruction in a school month as applicable by grade span, or for students who are in violation of their independent study written agreement, Charter School shall:

- Verify current contact information for each enrolled student;
- Notify parents or guardians of lack of participation within one schoolday of the recording of a non-attendance day student’s absence or lack of participation (e.g., via email, message, text, telephone, letter, etc.)
- Reach out to the student directly and/or parents or guardians, as well as health and social services as necessary, to determine student’s needs for reengagement; and
- If the student has failed to complete two (2) assignments during any period of twenty (20) schooldays or is failing to make satisfactory educational progress as defined in Section 4 herein, Charter School will schedule a pupil-parent-educator conference (a meeting involving all individuals who signed the student’s written agreement) to review the student’s written agreement and reconsider the independent study program’s impact on the student’s achievement and well-being.

**7. Synchronous Instruction and Live Interaction:** Based on each student’s grade level, their assigned teacher of record will schedule and offer opportunities for synchronous instruction and daily live interaction at least as frequently as set forth in subsections a-c below.

“Live interaction” means interaction between the student and Charter School staff, and may include peers, to maintain school connectedness. Examples of live interaction include check-ins, progress monitoring, provision of services, and instruction, and live interaction can be in-person or in the form of internet or telephonic communication.

“Synchronous instruction” means classroom-style instruction, designated small-group instruction, or one-on-one instruction delivered in person or in the form of internet or telephonic communication by the student’s assigned teacher of record, and involving live two-way communication.

- a. For students in grades TK-3, inclusive, their assigned teacher of record will schedule and offer opportunities for daily synchronous instruction.
- b. For students in grades 4-8, inclusive, their assigned teacher of record will schedule and offer opportunities for weekly synchronous instruction and daily live interaction.
- c. For students in grades 9-12, inclusive, their assigned teacher of record will schedule and offer opportunities for weekly synchronous instruction.

Charter School will document each student's participation in live interaction and synchronous instruction on each school day, as applicable, in whole or in part, for which live interaction or synchronous instruction is provided ~~independent study~~ is provided. A student who does not participate in scheduled live interaction or synchronous instruction ~~independent study~~ on a school day will be documented as nonparticipatory for that school day for purposes of pupil participation reporting and tiered reengagement pursuant to EC § 51747.

8. **Request to Attend In-Person Program:** A student's parent or guardian may request their student return to in-person instruction from independent study by making a written request to Administration or their assigned teacher of record. If a family makes such a request, Charter School will offer to help the student transition to enrollment in the in-person program offered by their district of residence within five schooldays.
9. **Written Agreement Requirements:** A current written independent study agreement for each independent study student will be maintained on file. Written agreements may include subsidiary agreements, such as course contracts and assignment and work records. Each written agreement will contain the following:
  - The manner, time, frequency, and place for submitting a student's assignments, for reporting the student's academic progress, and for communicating with a student's parent or guardian regarding a student's academic progress.
  - The objectives and methods of study for the student's work, and the methods used to evaluate that work.
  - The specific resources, including materials and personnel, which will be made available to the student. These resources will include confirming or providing access to all students to the connectivity and devices adequate to participate in the educational program and complete assigned work.
  - A statement of the policies adopted herein regarding the maximum length of time allowed between the assignment, the level of satisfactory educational progress, and the number of missed assignments allowed prior to an evaluation of whether or not the student should be allowed to continue in independent study.
  - The duration of the independent study agreement, including beginning and ending dates for the student's participation in independent study under the agreement. No independent study agreement will be valid for any period longer than one school year.

- A statement of the number of course credits or, for the elementary grades, other measures of academic accomplishment appropriate to the agreement, to be earned by the student upon completion.
- A statement detailing the academic and other supports that will be provided to address the needs of students who are not performing at grade level, or need support in other areas, such as English learners, individuals with exceptional needs in order to be consistent with the student’s IEP or plan pursuant to Section 504 of the federal Rehabilitation Act of 1973 (29 U.S.C. Sec. 794), students in foster care or experiencing homelessness, and students requiring mental health supports.
- The inclusion of a statement in each independent study agreement that independent study is an optional educational alternative in which no student may be required to participate. In the case of a student who is referred or assigned to any school, class or program pursuant to EC § 48915 or 48917, the agreement also will include the statement that instruction may be provided to the student through independent study only if the student is offered the alternative of classroom instruction.
- Charter School will comply with the written independent study agreement signature requirements set forth in EC § 51747(g)(9), including:
  - i. For the 2021-22 School Year Only (Must Obtain Signatures Within 30 Days of First Day of Independent Study Instruction or by October 15th): Charter School will obtain a signed written agreement from the student, or the student’s parent or legal guardian if the student is less than 18 years of age, the certificated employee who has been designated as having responsibility for the general supervision of independent study, and all persons who have direct responsibility for providing assistance to the student no later than 30 days after the first day of instruction or October 15, 2021, whichever date comes later.
  - ii. For School Years After 2021-22 (Must Obtain Signatures Before Independent Study Instruction): Each independent study agreement will be signed, prior to the commencement of independent study, by the student, the student’s parent, legal guardian, or care giver, if the student is less than 18 years of age, the certificated employee who has been designated as having responsibility for the general supervision of independent study, and all persons who have direct responsibility for providing assistance to the student. For purposes of this paragraph, “care giver” means a person who has met the requirements of Part 1.5 (commencing with Section 6550) of the Family Code.

**10. Option to Request Meeting:** ~~Before signing a written agreement, and upon the request~~ Upon request of the parent or guardian of a student, ~~before signing a written agreement,~~ the Charter School will conduct a telephone, videoconference, or in-person pupil-parent-educator conference or other school meeting during which the student, parent or guardian, and, if requested by the student or parent, an education advocate, may ask questions about the educational options, including which curriculum offerings and nonacademic supports will be available to the student in independent study, before making the decision about enrollment or disenrollment in the various options for learning.

**11. Average Daily Attendance:** It is the policy of this Board that each student is, at a minimum,

expected to accomplish the following in order for the student to be counted as present/attending for Average Daily Attendance (ADA) purposes:

- Students will initial “Monthly Independent Study Log” on the school days where they have completed school work Monday through Fridays that are not school holidays. Parents/guardians will sign the monthly log under the following statement: “By signing this log, I verify that my student completed school work on these days.”

**12. Recordkeeping:** Charter School will comply with all applicable recordkeeping requirements for independent study. This includes maintaining written or computer-based evidence of student engagement that includes, but is not limited to, a grade book or summary document that, for each class, lists all assignments, assessments, and associated grades.

**13. Compliance with the Education Code:** The Charter School shall comply with all applicable law regarding the delivery of independent study. (EC § 51745 et seq.; 5 C.C.R. 11700 et seq.)

~~**14. Implementation of Independent Study Policy:** The Directors shall establish regulations to implement these policies in accordance with the law.~~