

January 22, 2024

## 2023-2028 Northwest ISD Strategic Goals and **Priorities**

## Northwest **STRATEGIC GOALS** 2023-2028

#### **Our Core Beliefs**

- Kids come first.
- 2 Continuous learning is essential to prepare for college and career opportunities.
- Bach student's success is the shared responsibility of students, families, schools, and communities,
- Learning is influenced by environment.

#### Strategic Goals

**Strategic Goal 1** 

Northwest ISD will provide

and cultivate the growth and

achievement of every student.

1.1 Our students will annually increase

literacy proficiency to reach or

exceed grade-level standards.

individualized academic goals to

reach a year's growth or more in all

ready and prepared for success in

career, college, or military service.

1.2 Our students will achieve

1.3 Our students will graduate life

NISD PRIORITIES:

Academic Progress

Life Readiness

content areas.

College, Career, Military &

Literacy

**Strategic Goal 2** Northwest ISD will recruit, value, personalized learning experiences and retain highly effective staff prepared to meet the individual needs of our students and learning community.

#### NISD PRIORITIES:

- Recruit 2.1 Northwest ISD will have an unwavering commitment to
- attract and welcome high-quality staff.
- Value
  - 2.2 Northwest ISD will invest in all staff through a culture of support, development, and empowerment to make a positive impact on the learning community.

#### Retain

2.3 Northwest ISD will retain highly effective staff through meaningful relationships, ongoing support, and professional growth opportunities.

#### **Our Vision**

Northwest ISD empowers learners and leaders to positively impact the world.

#### **Our Mission**

Northwest ISD, in collaboration with students, families, communities, and global partners, will engage in a culture of learning that prepares all students to confidently navigate their future.

> Northwest ISD will foster a safe environment and a culture of engagement that values the voices of all students, staff, families, and community members.

**Strategic Goal 3** 

#### NISD PRIORITIES:

#### Engagement

3.1 Northwest ISD will foster an environment of engagement with every member of our community through collaborative dialogue and partnership opportunities.

#### Culture

3.2 Northwest ISD will model and instill a culture of belonging where all students, staff, families, and community voices are heard and valued.

#### Safety

3.3 Northwest ISD will continuously improve, maintain and communicate systems of support to strengthen the physical and emotional well-being of our students, staff, and community,

## Beliefs, Vision, Mission

## **Our Core Beliefs**

- Kids come first.
- 2 Continuous learning is essential to prepare for college and career opportunities.
- 3 Each student's success is the shared responsibility of students, families, schools, and communities.
  - Learning is influenced by environment.

## **Our Vision**

Northwest ISD empowers learners and leaders to positively impact the world.

## **Our Mission**

Northwest ISD, in collaboration with students, families, communities, and global partners, will engage in a culture of learning that prepares all students to confidently navigate their future.



## Strategic Goals

## **Strategic Goals**

### Strategic Goal 1

Northwest ISD will provide personalized learning experiences and cultivate the growth and achievement of every student.

### Strategic Goal 2

Northwest ISD will recruit, value, and retain highly effective staff prepared to meet the individual needs of our students and learning community.

### **Strategic Goal 3**

Northwest ISD will foster a safe environment and a culture of engagement that values the voices of all students, staff, families, and community members.



## **Priorities**

#### **Strategic Goal 1**

Northwest ISD will provide personalized learning experiences and cultivate the growth and achievement of every student.

#### **NISD PRIORITIES:**

#### Literacy

1.1 Our students will annually increase literacy proficiency to reach or exceed grade-level standards.

#### Academic Progress

**1.2** Our students will achieve individualized academic goals to reach a year's growth or more in all content areas.

#### College, Career, Military & Life Readiness

**1.3** Our students will graduate life ready and prepared for success in career, college, or military service.

#### Strategic Goal 2

Northwest ISD will recruit, value, and retain highly effective staff prepared to meet the individual needs of our students and learning community.

#### **NISD PRIORITIES:**

#### <u>Recruit</u>

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#### Engagement

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## **STRATEGIC PLANNING SCHEDULE**

Date	Description	Responsibility	Complete
May 16	DEIC - End of Year DIP Review and Needs Assessment	DEIC	$\checkmark$
June 12	2022-2023 DIP Summative Review	<b>Executive Cabinet</b>	$\checkmark$
June 12	Strategic Planning Summit Recommendation/Goals and Priorities Action	School Board	$\checkmark$
June 26	2023-2024 DIP Summary Report to the Board	Dr. Griffin	$\checkmark$
June 27	Team of 8 Training	Dr. Foust	$\checkmark$
September 11	2023-2024 DIP Board Review	School Board	$\checkmark$
September 12	DEIC Meeting – DIP Overview and Formal Vote	DEIC	$\checkmark$
September 14	Deadline to Submit CIPs and Department Action Plans	Staff	$\checkmark$
September 25	2023-2024 DIP Board Action	School Board	$\checkmark$
September 25	2023-2024 CIPs Board Review	School Board	$\checkmark$
October 9	2023-2024 CIPs Board Action	School Board	$\checkmark$
November 13	DIP Formative Review	<b>Executive Cabinet</b>	$\checkmark$
January 8	DIP Formative Review	<b>Executive Cabinet</b>	$\checkmark$
January 22	2023-2024 DIP Mid-Year Summary Report to the Board	Dr. Griffin	
March 18	DIP Formative Review	<b>Executive Cabinet</b>	
May 14	DEIC - End of Year DIP Review and Needs Assessment	DEIC	
June 10	2023-2024 DIP Summative Review	<b>Executive Cabinet</b>	
June 24	2023-2024 DIP Summary Report to the Board	Dr. Griffin	
June 24	Strategic Framework (Beliefs, Vision, Mission, Goals, Priorities) - Board Discussion / Action	School Board	



## **Strategic Goal 1**

# Strategic Goal 1 Strategies

**NISD Strategic Goal 1:** Northwest ISD will provide personalized learning experiences and cultivate the growth and achievement of every student.

### **Priority 1.1: Literacy**

Our students will annually increase literacy proficiency to reach or exceed grade-level standards.

- 1. Students will **critically write in all content areas** as a way to reflect, explain, justify their thinking, and demonstrate understanding of the content. (C&I)
- 2. Support teachers in using a variety of data points to analyze and identify needs of readers and writers to evaluate and plan for individualized instruction. (C&I)
- 3. **Implement mClass diagnostic assessment** in grades K-3 and support teachers with using data to make instructional decisions to create small groups for targeted literacy growth. (C&I)



- We are focusing on math and science journaling to ensure writing across the curriculum and challenging our students to think critically as they write explanations and justifications of their thinking.
- Teachers, administrators and central office support staff are engaged in data dives with data from shortcycle assessments, CBAs, MAP, mClass, and student work to look at individual needs of students as well as classroom trends.

# Strategic Goal 1 Strategies

**NISD Strategic Goal 1:** Northwest ISD will provide personalized learning experiences and cultivate the growth and achievement of every student.

### **Priority 1.2: Academic Progress**

Our students will achieve individualized academic goals to reach a year's growth or more in all content areas.

- Support teachers in utilizing short-cycle assessments from the curriculum to continuously monitor student progress. (C&I)
- Support teachers and administrators on using Learning Targets as a tool to build understanding of standards-and track progress toward mastery of students' knowledge and skills. (C&I)
- 3. Support students, teachers, and campuses with goal setting and tracking progress using a variety of data points. (C&I)



- Continued use of short-cycle assessments from the curriculum to monitor student progress. These assessments are directly tied to what students have been doing in their curriculum, so they can apply their knowledge with 5-7 questions.
- Based on this data, our curriculum team continues to enhance the TEKS clarifying documents to add to curriculum.
- Learning Teams continue to focus high-quality instruction, Learning Targets, and other strategies used to support student learning.

# Strategic Goal 1 Strategies

**NISD Strategic Goal 1:** Northwest ISD will provide personalized learning experiences and cultivate the growth and achievement of every student.

### Priority 1.3: College, Career, Military & Life Readiness

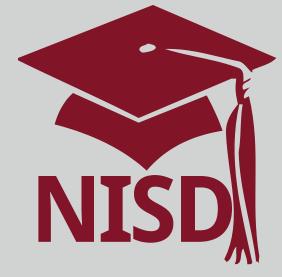
Our students will graduate life ready and prepared for success in career, college, or military service.

- 1. Develop and enlist Advanced Academic Ambassadors to **increase enrollment in Advanced** Academic courses (AP, On Ramps, dual credit, honors). (C&I)
- 2. Leverage collaboration between counseling and CCMR to communicate with students, families, teachers, and administrators regarding post-secondary success opportunities. (C&I)
- Utilize Special Education transition plans to drive core selections and CTE electives with CTE teachers attending ARDS for secondary students to ensure course alignment with post-secondary goals. (C&I)
- Develop tracking and communication processes for student CCMR completion data and communicate quarterly with campus stakeholders: principals, APs, counselors, students. (C&I)

- CTE Ambassadors hosted CTE tables at all Middle School Open House Nights.
- Academy Nights hosted at all four campuses for parent tours & Academy information.
- Advanced Academic Ambassadors are working on presentations they will begin sharing with students in the March. These presentations from other students will encourage students to advanced academic courses such as AP, Dual Credit or OnRamps.



## **Strategic Goal 2**



## Strategic Goal 2 Strategies

**NISD Strategic Goal 2:** Northwest ISD will recruit, value, and retain highly effective staff prepared to meet the individual needs of our students and learning community.

### **Priority 2.1: Recruit**

Northwest ISD will have an unwavering commitment to attract and welcome high-quality staff.

- 1. Showcase NISD high-quality aligned curriculum documents, resources, and instructional support opportunities to attract and recruit high-quality staff. (C&I)
- 2. **Expand the current Grow Our Home program** to include specific educator pipelines, develop a partnership for a pathway to certification, and begin targeted early college recruitment. (HR)



- Based on feedback and assessment data, C&I designed January professional learning to help our teachers meet the needs of students for the third quarter. March PD days will be based on additional feedback and data points, as well.
- HR is collaborating with UNT to partner on two programs focused on developing a strong teacher pipeline.



## Strategic Goal 2 Strategies

**NISD Strategic Goal 2:** Northwest ISD will recruit, value, and retain highly effective staff prepared to meet the individual needs of our students and learning community.

### Priority 2.2: Value

Northwest ISD will invest in all staff through a culture of support, development, and empowerment to make a positive impact on the learning community.

- Continue to review the NISD Compensation Plan and make adjustments as necessary to ensure our employees are appropriately compensated and within market values. (HR & Finance)
- 2. Value teachers and staff by providing opportunities for feedback to guide future district processes, resources, and support. (C&I)
- 3. Implement teacher and staff listening sessions at campuses to provide teachers and staff with an outlet to provide actionable feedback. (Cabinet)



- HR and finance are working collaboratively on our compensation plan and structuring some pay grades for better alignment within the positions.
- Staff Listening Sessions have begun and are taking place throughout January to gain actionable feedback about how we can continue to improve as a district and support teachers and staff.



## Strategic Goal 2 Strategies

**NISD Strategic Goal 2:** Northwest ISD will recruit, value, and retain highly effective staff prepared to meet the individual needs of our students and learning community.

### **Priority 2.3: Retain**

Northwest ISD will retain highly effective staff through meaningful relationships, ongoing support, and professional growth opportunities.

- 1. Provide differentiated and responsive professional development to meet individual needs of staff. (C&I)
- 2. Enhance our mentor programs to provide meaningful, ongoing support for teachers, administrators, and staff. (C&I)



- Based on feedback from Learning Teams and our teachers, January Professional Learning was designed to meet the needs of teachers. This is included as choice sessions for teachers as well as diving into the first semester data.
- All new to NISD teachers have had a least two face-to-face focus times with our Teacher Support Specialists. This allows them to provide specific support for new teachers and to determine trends across the district.



## **Strategic Goal 3**



## Strategic Goal 3 Strategies

### **NISD Strategic Goal 3:**

Northwest ISD will foster a safe environment and a culture of engagement that values the voices of all students, staff, families, and community members.

### Priority 3.1: Engagement

Northwest ISD will foster an environment of engagement with every member of our community through collaborative dialogue and partnership opportunities.

- Re-engage the Watch Dogs program at all Northwest ISD elementary and middle schools to provide parents and community members with the opportunity to support schools. (Communications; C&I)
- Implement an anti-bullying campaign to address local-, state-, and national-level feedback of negative student behaviors and evaluate parent and guardian input to provide to district leaders. (Communications; C&I)
- Create and maintain a Community-Based Accountability Dashboard to engage Northwest ISD families on topics they value. Implement a feedback component for continual improvement. (Cabinet)

- All elementary schools have been provided Watch D.O.G.S. materials as we re-engage the initiative across Northwest ISD elementary schools and pilot the program at middle schools.
- An anti-bullying campaign launched with posters at all schools, a new bullying resource webpage hub, ParentSquare posts and social media posts to better inform families of what constitutes bullying and how to respond.

## Strategic Goal 3 Strategies

### **NISD Strategic Goal 3:**

Northwest ISD will foster a safe environment and a culture of engagement that values the voices of all students, staff, families, and community members.

### Priority 3.2: Culture

Northwest ISD will model and instill a culture of belonging where all students, staff, families, and community voices are heard and valued.

- 1. **Provide opportunities for students to share feedback** regarding school climate, student-staff relationships, and peer relationships. (C&I)
- 2. Create and engage a district-wide committee of high school students to focus on prevention and wellness initiatives. (C&I)
- 3. **Improve transparency and understanding among families** of Northwest ISD initiatives, including safety, finance, growth planning, complaint resolution process, and new strategic goals and priorities. (Cabinet)

- Our counseling department, along with Student Wellness Ambassadors are developing a survey to be sent to students in the spring.
- We are developing an online system for parents, staff, and community members to file formal complaints.



## Strategic Goal 3 Strategies

### **NISD Strategic Goal 3:**

Northwest ISD will foster a safe environment and a culture of engagement that values the voices of all students, staff, families, and community members.

#### Priority 3.3: Safety

Northwest ISD will continuously improve, maintain and communicate systems of support to strengthen the physical and emotional well-being of our students, staff, and community.

- Provide personalized training to support the needs of each campus to meet the emotional well-being of our students and staff, including mental health/substance abuse first aid. (C&I)
- 2. Develop local policy for the administration of unassigned medication for people in respiratory distress. (General Counsel & Health Services Coordinator)
- 3. Adopt local policy on bullying prevention. (General Counsel & C&I)
- Implement silent panic alert technology in every classroom across Northwest ISD. (Technology; Safety & Security)
- Implement an incident response system, including a single button to initiate emergency responses system wide including emergency digital signage, security cameras, and access control. (Technology; Safety & Security)

- Many NISD employees have engaged in learning about mental health needs and strategies through the Youth Mental Health First Aid course. This course will continued to be offered to district staff.
- Our Student Wellness Ambassadors will be completing the teen version of Youth Mental Health First Aid this month.





## **Questions?**