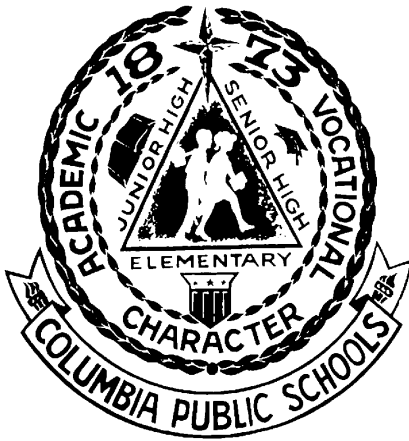


# *Comprehensive Annual Financial Report*



*Columbia Public School District  
Columbia, Missouri*

*For Fiscal Year Ended June 30, 2010*

**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FISCAL YEAR ENDED JUNE 30, 2010**

**COLUMBIA PUBLIC SCHOOL DISTRICT  
1818 West Worley  
Columbia, Missouri 65203**

**REPORT ISSUED BY DEPARTMENT OF BUSINESS SERVICES**

Ms. Linda Quinley, Chief Financial Officer

Mr. David Martin CPA, Assistant Director of Business Services

Ms. Heather McArthur, CPA, Senior Accountant

Mr. Brian Benter CPA, Accountant

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## *Introductory Section*



Dr. Chris Belcher  
Superintendent of Schools

916 Bernadette Drive (573) 214-3700  
Columbia, Missouri 65203

December 6, 2010

Members, Board of Education  
Columbia Public School District  
Columbia, Missouri

State law and the District's adopted policy require an audit of the books of accounts, financial records and transactions of all funds of the District. This report is published to fulfill that requirement for the fiscal year ended June 30, 2010.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Gerding, Korte & Chitwood, P.C., Certified Public Accountants, have issued an unqualified ("clean") opinion on the District's financial statements for the year ended June 30, 2010. The independent auditors' report is located at the front of the financial section of this report. The independent auditors' report on internal control and compliance issued in connection with the Single Audit is located in the Single Audit Section.

Management's discussion and analysis (MD&A) immediately follows the independent auditors' report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

### **Profile of the Government**

The area served by the Columbia Public School District encompasses 303 square miles and includes a population that is estimated to exceed 120,000. This area includes the City of Columbia with a population of approximately 85,000.

The Columbia Public School District was organized on January 7, 1873. The first high school opened in 1895 on the site where Jefferson Junior High School now stands and in 1909 a bond issue was voted for Columbia High School, now the original wing of the Jefferson Junior High School building. Today, the District includes nineteen elementary schools, three middle schools, three junior high schools, two senior high schools, one alternative school, and one vocational school. Total enrollment (K-12) in the District is 17,419 students. Enrollment growth reflects the growth of the community. For the period 2000 through 2010 overall enrollment of the District increased by 8.1%. Projections indicate that student enrollment will increase approximately 2% over the next five years.

The District provides a comprehensive curriculum to meet the needs of a diverse student population. Course offerings at the senior high schools vary from those that are considered college preparatory to those that prepare students to enter particular vocations upon graduating from high school. The District also provides an extensive adult education program with approximately 5,800 part-time and full-time adult students enrolled annually in more than 600 courses. Approximately 15% of the school population is served by the Special Education Department of the Columbia Public School District. Specially trained teachers provide services to students needing both modified programs and specialized instruction. The District has developed programs for exceptional pupils that include services for students with mental or orthopedic handicaps, speech or language disorders, learning disabilities, behavior disorders, and auditory or visual handicaps, as well as services for infants and pre-school severely handicapped children. It is the goal of the Columbia Public School District to provide appropriate instructional services for each child according to individual and unique needs.

The Columbia Public School District contracts with First Student, Inc. to provide transportation for eligible students to and from school and on school sponsored activity trips. Approximately 13,000 students are eligible to be transported to and from school on a daily basis. One hundred fifty-one (151) school buses are used in the transportation program. Most buses serve multiple routes.

The Columbia Public School District Foundation (Foundation) provides annual program grants to the District from funds raised through its own fundraising efforts. The Foundation is a legally separate entity but is considered a component unit of the District and is presented in the district-wide financial statements.

An elected seven-member board governs the District. The Columbia School District Board (the Board) is the basic level of government that has financial accountability and control over all activities related to public school education in the District. The District is not a component unit of another reporting entity. The Board meets prior to July 1 and adopts the annual budget. The budget serves as the foundation for the District's financial planning and control. The budget is prepared by fund and function and may be amended at this level only by the approval of a majority of the members of the Board of Education. The administration may amend the budget only at the object and location (school or building) level without seeking the approval of the Board. The Board of Education approved budget amendments for the year ended June 30, 2010, at its August 10, 2009, September 14, 2009, October 12, 2009, November 9, 2009, December 14, 2009, February 8, 2010, March 8, 2010, May 10, 2010, June 14, 2010 and June 24, 2010, meetings.

The District is committed to developing, maintaining, and improving effective management systems and controls. The District makes conscientious efforts to employ highly qualified employees through active recruitment and thorough evaluations. Further, operations are continually evaluated to assure they function effectively and provide appropriate levels of supervision and segregation of duties.

### **Local Economy**

Columbia is located midway between St. Louis and Kansas City at the crossroads of Interstate 70 and U.S. Highway 63. Medical and research facilities form a major portion of the Columbia economic base. Five hospitals employ a significant portion of the Columbia area work force in medically related occupations. Columbia's medical facilities are comparable to those found in a typical city of nearly half a million in population. In addition, Columbia serves as the home of several insurance companies and many light industrial facilities. Education is also a significant portion of the Columbia economic base with the University of Missouri and two private colleges serving more than 33,000 students and the Columbia Public Schools with an enrollment of approximately 17,000 students.

To attract new industry to the community, the City of Columbia has implemented an industrial revenue bond program. In addition, the Columbia Industrial Development Corporation assists industry in land purchases, construction, and financing. To attract and encourage development, the City of Columbia approved the first T.I.F. in 20 years during 2009.

Other area industry consists of printing, structural metal fabrication, structural materials production, electronic products, and bottling and food processing.

The economic diversity of Columbia, along with the high quality of education offered here, makes Columbia an attractive community. As such, Columbia continues to experience stable growth, and the unemployment rate (6.5% in June 2010) continues to remain below the national average.

### **Long-Term Financial Planning**

The District has several advisory committees established to assist in various areas related to the overall growth of the District. These committees either directly or indirectly impact the future financial planning of the District. Committees have been established in the following areas: Long-Range Facilities Planning, Technology and Finance.

In addition, the District has continued to maintain and update a facilities and equipment plan by going to the voters for authorization to issue general obligation bonds for financing as needed. Voters have approved 26 consecutive authorizations, totaling \$390.1 million, dating back to 1960.



## **Relevant Financial Policies**

### **Risk Management**

The District self-funded the medical benefits program in September of 1982. A third party administrator handles administration of the program. Stop-loss protection is maintained by a policy purchased to cover specific claims in excess of \$300,000 per individual. In fiscal year 2011, this stop-loss protection will increase to \$350,000 per individual as a cost management measure.

In addition to the medical benefits program, the District began to self-fund its workers' compensation program in February of 1995. A third party administrator handles administration of this program. Stop-loss protection is maintained by policies purchased to cover aggregate claims exceeding 170% of premiums and specific claims in excess of \$350,000 with an annual maximum of \$1,700,000.

The District began to self-fund its dental benefits program as of January 1, 1997. Due to the benefits limit of this program (\$1,500 per participant, annually) no additional stop-loss coverage is maintained.

The conversion to the self-funded benefit programs has been successful in controlling fringe benefits costs. Programs implemented in previous years to help control medical costs continue to prove to be effective, although less so than in past years. These programs include the establishment of a preferred health provider network, utilization review, and large case management. Programs implemented to control costs associated with workers' compensation claims have also proven to be effective. These programs include a directed medical program, centralized reporting, and utilizing the loss control services of the District's third party administrator.

The District carries commercial insurance to cover various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; natural disasters and data management.

### **Cash Management**

Cash temporarily idle during the year was invested in accordance with the Board of Education's investment policy. Investments during the year included U.S. Treasury Bills, various U.S. Agency securities, bank Certificates of Deposit and Repurchase Agreements. In fiscal year 2009, lower agency and treasury yields made local bank deposits a more attractive investment vehicle for the District. This trend also continued throughout fiscal year 2010.

The District's depository provides an Automated Cash Management Account, allowing the District to earn interest on daily funds. The rate of interest paid the District for this account is 39 basis points above the current weekly discount auction rate of 13 week U.S. Treasury Bills.

Cash balances from all funds, except the Debt Service Fund and the Internal Service Funds, are combined and invested to the extent available in certificates of deposit and other short-term securities when these rates are greater than that available on the daily investment account. Earnings from such investments are allocated to the respective funds on the basis of applicable cash balance participation by each fund. Separate accounts are maintained for the Debt Service Fund and the Internal Service Funds and interest is deposited directly into these accounts.

Investment decisions related to particular instruments are based on the rate available on the District's daily investment account and comparing these rates with comparative bids for locally issued certificates of deposit and available rates for instruments with similar maturities, compliance with the investment policy and timing of cash flow needs.

## **Awards and Acknowledgements**

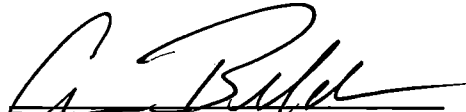
This past year, our Comprehensive Annual Financial Report earned both the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Association of School Business Officials (ASBO) Certificate of Excellence in Financial Reporting. These awards are made only to governmental units which publish a comprehensive annual financial report which is easily readable, efficiently organized and conforms to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements.

The awards are valid for a period of one year only. We believe our current report continues to conform to GFOA and ASBO requirements, and we will submit it for determination of its eligibility for renewed awards.


It is our intention that this Comprehensive Annual Financial Report will provide the District's management, outside investors, and interested local citizens with the most meaningful financial presentation possible. We are hopeful that all readers of the report will obtain a clear and concise picture of the District's financial condition as of June 30, 2010.

We want to express our appreciation to all staff members who assisted and contributed to the preparation of this report. We would also like to thank the members of the Board of Education and the Board Finance Committee for their interest and support in planning and conducting the financial operations of the District in a responsible and progressive manner.


Respectfully submitted,



Dr. Chris Belcher,  
Superintendent



Dr. Nick Boren,  
Deputy Superintendent for Administration



Linda D. Quinley,  
Chief Financial Officer

**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FISCAL YEAR ENDED JUNE 30, 2010**

**COLUMBIA PUBLIC SCHOOL DISTRICT  
1818 West Worley  
Columbia, Missouri 65203**

**BOARD OF EDUCATION**

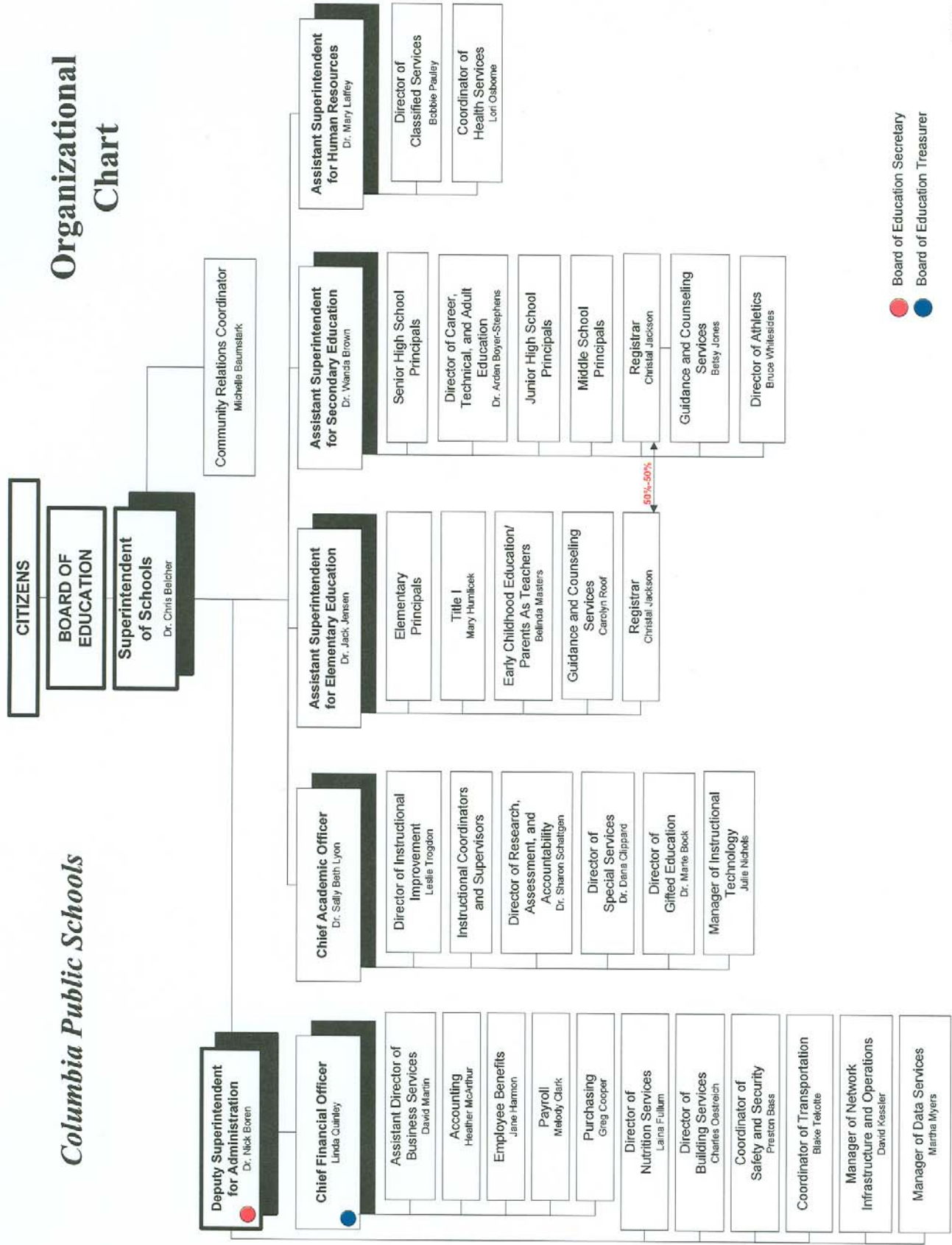
Ms. Jan Mees, President  
Dr. Tom Rose, Vice-President  
Ms. Christine King, Member  
Ms. Michelle Pruitt, Member  
Dr. Ines Segert, Member  
Mr. Jonathan Sessions, Member  
Mr. James Whitt, Member

**DISTRICT ADMINISTRATION**

Dr. Chris Belcher	Superintendent of Schools
Dr. Nick Boren	Deputy Superintendent for Administration Secretary to the Board of Education
Ms. Linda Quinley	Chief Financial Officer Treasurer to the Board of Education
Dr. Sally Beth Lyon	Chief Academic Officer
Dr. Peter Stiepleman	Assistant Superintendent for Elementary Education
Dr. Wanda Brown	Assistant Superintendent for Secondary Education
Dr. Mary Laffey	Assistant Superintendent for Human Resources

*Columbia Public Schools*

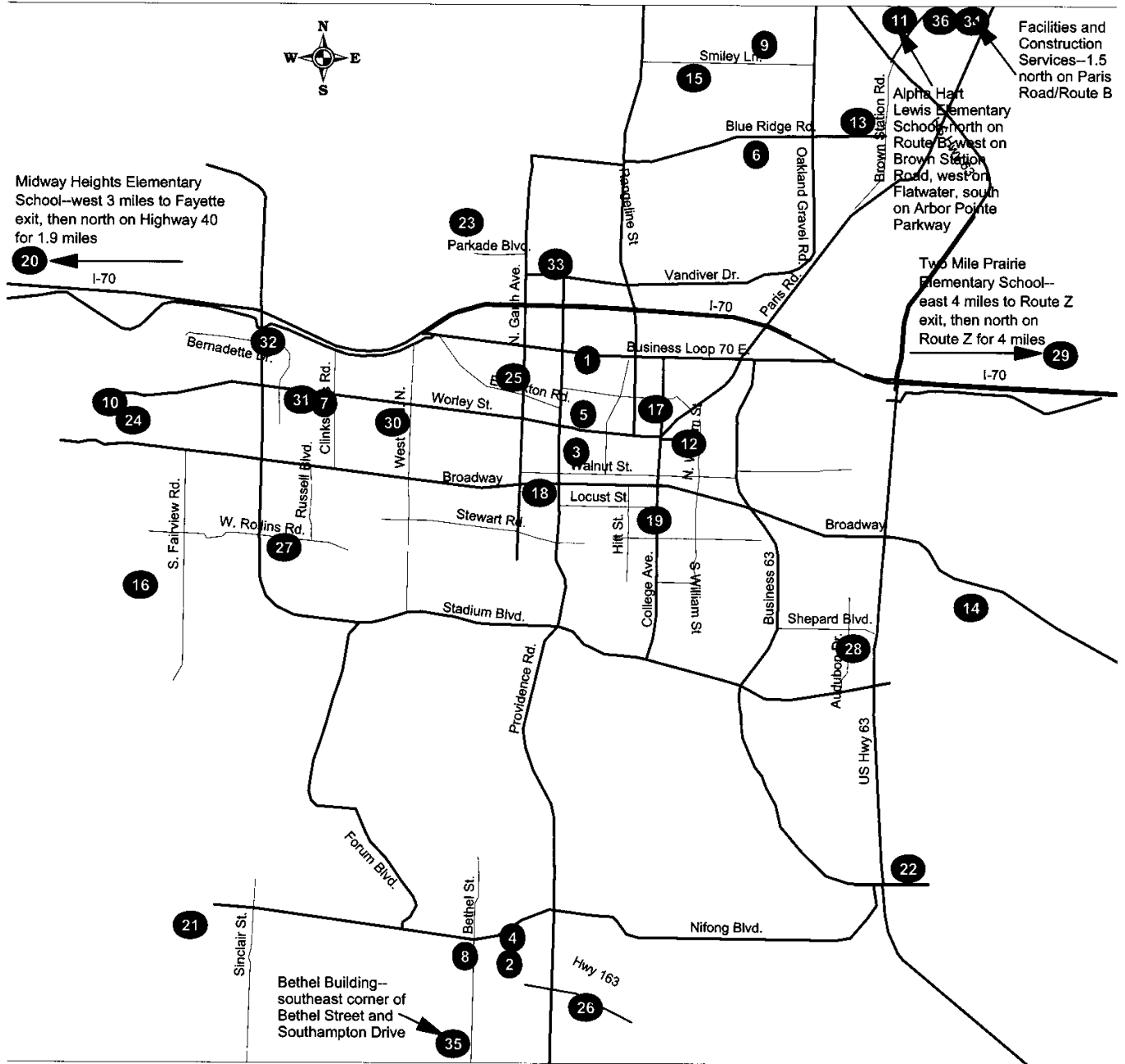
**Organizational Chart**



● Board of Education Secretary  
● Board of Education Treasurer

# Columbia Public School District

## School District Map



- |    |                                    |    |                                  |    |                                      |
|----|------------------------------------|----|----------------------------------|----|--------------------------------------|
| 1  | Hickman High School                | 13 | Blue Ridge Elementary School     | 25 | Ridgeway Elementary School           |
| 2  | Rock Bridge High School            | 14 | Cedar Ridge Elementary School    | 26 | Rock Bridge Elementary School        |
| 3  | Douglass High School               | 15 | Derby Ridge Elementary School    | 27 | Russell Blvd. Elementary School      |
| 4  | Columbia Area Career Center        | 16 | Fairview Elementary School       | 28 | Shepard Blvd. Elementary School      |
| 5  | Jefferson Junior High School       | 17 | Field Elementary School          | 29 | Two Mile Prairie Elementary School   |
| 6  | Oakland Junior High School         | 18 | Grant Elementary School          | 30 | West Blvd. Elementary School         |
| 7  | West Junior High School            | 19 | Lee Elementary School            | 31 | Administration Building              |
| 8  | Gentry Middle School               | 20 | Midway Heights Elementary School | 32 | Business Services/Gifted Center      |
| 9  | Lange Middle School                | 21 | Mill Creek Elementary School     | 33 | Vandiver District Services Building  |
| 10 | Smithton Middle School             | 22 | New Haven Elementary School      | 34 | Facilities and Construction Services |
| 11 | Alpha Hart Lewis Elementary School | 23 | Parkade Elementary School        | 35 | Bethel Building                      |
| 12 | Benton Elementary School           | 24 | Paxton Keeley Elementary School  | 36 | Early Childhood Education Center     |

# Certificate of Achievement/GFOA \_\_\_\_\_

## Certificate of Achievement for Excellence in Financial Reporting

Presented to

Columbia Public School  
District, Missouri

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2009

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



A stylized handwritten signature in black ink.

President

A handwritten signature in black ink, appearing to read "Jeffrey R. Emer".

Executive Director

# Certificate of Excellence/ASBO \_\_\_\_\_

**ASSOCIATION OF SCHOOL BUSINESS OFFICIALS**  
**INTERNATIONAL**



This Certificate of Excellence in Financial Reporting is presented to

**COLUMBIA PUBLIC SCHOOL DISTRICT**

**For its Comprehensive Annual Financial Report (CAFR)**

For the Fiscal Year Ended June 30, 2009

Upon recommendation of the Association's Panel of Review which has judged that the Report substantially conforms to principles and standards of ASBO's Certificate of Excellence Program

Handwritten signature of Erin Green in cursive script.

President

Handwritten signature of John D. Mueser in cursive script.

Executive Director

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*Financial Section*



Professional Corporation

Certified Public Accountants

20 South Fifth Street  
Columbia, MO 65201  
(573) 449-1599  
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[www.gkccpas.com](http://www.gkccpas.com)

## INDEPENDENT AUDITORS' REPORT

Board of Education  
Columbia Public School District  
Columbia, Missouri

### PARTNERS

*Robert A. Gerding*  
*Fred W. Korte, Jr.*  
*Joseph E. Chitwood*  
*James R. McGinnis*  
*Travis W. Hundley*

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the Columbia Public School District, Columbia, Missouri, as of and for the year ended June 30, 2010, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Columbia Public School District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the Columbia Public School District, Columbia, Missouri, as of June 30, 2010, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparisons for the general and teachers funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued a report dated December 6, 2010, on our consideration of the Columbia Public School District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis is not a required part of the basic financial statements, but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Columbia Public School District's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

December 6, 2010

  
Gerding, Korte and Chitwood  
Certified Public Accountants

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2010**

The discussion and analysis of the Columbia Public School District's financial performance provides a narrative overview of financial activities by the management of the District for the fiscal year. The reader is encouraged to consider the information presented here in conjunction with additional information presented in the letter of transmittal, the financial statements, notes to the basic financial statements, and other supplementary information to enhance their understanding of the District's financial performance.

**Financial Highlights**

- The total assets of the Columbia Public School District exceeded its liabilities at the end of the 2010 fiscal year by \$102,068,245 (net assets). Of this amount, \$14,458,040 (unrestricted net assets) may be used to meet the District's ongoing obligations to taxpayers and creditors.
- The District's total net assets increased \$14,636,134. This increase was primarily the result of increases in capital assets exceeding depreciation expense for the year.
- The governmental funds reported a combined ending fund balance of \$60,867,125, an increase of \$6,560,484 from the prior year. Of this amount, \$59,831,789 is available for spending at the District's discretion (unreserved, undesignated fund balance), within each respective fund.
- The combined unreserved fund balance for the General Fund and Teachers Fund is \$32,121,301, or 20.60% of the current year expenditures of these funds.
- The total long-term debt of the District increased \$940,566 during the year primarily due to the issuance of \$9,187,000 of general obligation bonds and \$8,305,000 of refunding bonds offset by principal payments made on the bonds.

**Overview of the Financial Statements**

The Financial Section of the comprehensive annual financial report consists of three parts:

- management's discussion and analysis (this section),
- basic financial statements (government-wide and fund financial statements), including notes to the basic financial statements, and
- combining and individual fund statements and schedules.

The basic financial statements consist of two different kinds of statements that present different views of the District's financial activities.

- Government-wide financial statements – these financial statements provide information about the District's overall financial status both short-term (the recently completed fiscal year) and long-term. The government-wide statements include the Statement of Net Assets and Statement of Activities.
- Fund financial statements - these financial statements focus on individual funds of the District and report the District's operations in more detail than the government-wide statements.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2010**

The notes to the basic financial statements provide further explanation of some of the information in the statements and provide additional disclosures and more detailed data. This will allow statement readers to have a more complete description and understanding of the District's financial activities and position.

The combining and individual fund statements and schedules further explain and support the financial statements with combining schedules for nonmajor funds and comparisons of the District's budget to actual amounts for the year, as well as present financial information for the District's component unit.

The major features of the District's financial statements, including the portion of the District's activities reported and the type of information contained is shown in Table 1.

<b>Table 1</b>				
<b>Major Features of the Government-Wide and Fund Financial Statements</b>				
	Government-wide Statements	Fund Financial Statements		
		Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire district (except fiduciary funds)	The activities of the district that are not proprietary or fiduciary, such as special education and building maintenance	Activities the district operates similar to private businesses, such as food services and adult education	Instances in which the district administers resources on behalf of someone else, such as student groups
Required financial statements	<ul style="list-style-type: none"> <li>• Statement of net assets</li> <li>• Statement of activities</li> </ul>	<ul style="list-style-type: none"> <li>• Balance sheet</li> <li>• Statement of revenues, expenditures, and changes in fund balances</li> <li>• Statement of revenues, expenditures, and changes in fund balances-budget and actual</li> </ul>	<ul style="list-style-type: none"> <li>• Statement of net assets</li> <li>• Statement of revenues expenses, and changes in net assets</li> <li>• Statement of cash flows</li> </ul>	<ul style="list-style-type: none"> <li>• Statement of fiduciary net assets</li> <li>• Statement of changes in fiduciary assets and liabilities</li> </ul>
Accounting basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year, or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term	All assets and liabilities, both short-term and long-term; funds do not currently contain capital assets, although they can
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during, or soon after the end of, the year; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the year, regardless of when cash is received or paid	All additions and deductions during the year, regardless of when cash is received or paid

**Government-wide Statements**

The government-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The two government-wide statements report the District's net assets (Statement of Net Assets) and how they have changed (Statement of Activities). Net assets, which is the difference between the District's assets and liabilities, is one way to measure the District's overall financial position.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2010**

- Increases or decreases in the District's net assets are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the District's overall financial position, additional non-financial factors, such as changes in the District's property tax base and the condition of its school buildings and other facilities, should be considered.

The government-wide statements are broken out into two parts, the primary government and the component unit. The primary government is further broken out into two categories:

- Governmental activities – Most of the District's basic services are included here, such as regular, vocational and special education, support services including operation of plant, transportation, community services and administration. These activities are primarily financed by property taxes and state formula aid.
- Business-type activities – The District charges fees and receives federal and state reimbursements to cover the costs of its food services operation and adult education program.

The District's component unit is the Columbia Public School District Foundation, which is a legally separate entity. Although the Board does not control the activities of the component unit, the component unit provides its resources solely to the District. The component unit's fiscal year end is December 31. The financial information presented for the component unit is for its fiscal year ending December 31, 2009. For additional information regarding the component unit, please refer to its separately issued financial statements for the year ended December 31, 2009.

This Management's Discussion and Analysis focuses on the primary government, which is under the control of the Board and District administration.

**Fund Financial Statements**

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds, not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (such as repaying its long-term debt) or to show that it is properly using certain revenues (such as grants and bond proceeds).

The District has three kinds of funds:

- Governmental funds – Most of the District's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the future to finance the District's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, additional information at the bottom of the governmental funds statements explains the relationship (or differences) between them.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2010**

- Proprietary funds – The District has two types of proprietary funds, enterprise funds and internal service funds. The enterprise funds include the Food Services and Adult Education Funds, for which the District charges fees and for which revenues are expected to cover all expenses. Enterprise funds are included as business-type activities in the government-wide financial statements. The internal service funds include three funds used to account for the District's self-insurance for medical, dental, and workers' compensation programs. These funds are used to allocate the costs of these programs to the functions that benefit from their use. Since internal service funds predominantly benefit governmental activities rather than business-type activities, they have been included in governmental activities in the government-wide financial statements.
- Fiduciary fund – The District serves as an agent, or fiduciary, and accounts for assets that belong to student groups in the fiduciary fund. The District is responsible for ensuring that the assets reported in this fund are used only for their intended purpose and to whom the assets belong. The District excludes this fund from the government-wide financial statements because it cannot use these assets to finance its operations.

**Financial Analysis of the District as a Whole**

As noted above, net assets may serve over time as a useful indicator of the District's financial position. As of the end of the most recently completed fiscal year, assets exceeded liabilities by almost \$102.1 million. Of that amount, 70% represents the District's investment in capital assets (land, buildings, equipment, etc.), 16% represents amounts that are subject to external restrictions on how they can be used (debt service, capital projects, teachers' salaries and benefits, etc.), and the remaining 14%, about \$14.5 million, is available to fund the ongoing operations of the District.

The long-term perspective shown in the government-wide statements indicates the District continues to remain financially sound. The District's current assets exceed current liabilities, indicating an ability to meet immediate financial needs. Obligations under long-term debt of the District increased over \$900,000 during the year, mostly due the issuance of general obligation bonds, and the District continues to be able to meet its obligations under long-term debt while also maintaining a reasonable balance of over \$12.0 million in net assets restricted for debt service.

Table 2 provides condensed information regarding the District's assets, liabilities, and net assets. As indicated previously, changes in net assets can serve as an indicator that the District's financial situation is improving or deteriorating.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2010**

<b>Table 2</b> <b>Condensed Statement of Net Assets</b> <b>June 30, 2010</b> <b>With Comparative Totals for June 30, 2009</b> (In Thousands)						
	Governmental Activities		Business-Type Activities		Total	
	2010	2009	2010	2009	2010	2009
Current and Other Assets	\$ 176,118	\$ 170,995	\$ 3,352	\$ 3,202	\$ 179,470	\$ 174,197
Capital Assets	198,343	188,594	220	272	198,563	188,866
Total Assets	<u>374,461</u>	<u>359,589</u>	<u>3,572</u>	<u>3,474</u>	<u>378,033</u>	<u>363,063</u>
Current Liabilities	110,346	110,724	234	463	110,580	111,187
Noncurrent Liabilities	164,692	163,812	693	632	165,385	164,444
Total Liabilities	<u>275,038</u>	<u>274,536</u>	<u>927</u>	<u>1,095</u>	<u>275,965</u>	<u>275,631</u>
Investment in Capital Assets, Net of Related Debt	70,915	52,419	220	272	71,135	52,691
Restricted	16,475	18,664	-	-	16,475	18,664
Unrestricted	12,033	13,970	2,425	2,107	14,458	16,077
Total Net Assets	<u>\$ 99,423</u>	<u>\$ 85,053</u>	<u>\$ 2,645</u>	<u>\$ 2,379</u>	<u>\$ 102,068</u>	<u>\$ 87,432</u>

As of June 30, 2010, the District is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities. The same was also true for the prior fiscal year.

The District's total net assets increased \$14.6 million. This increase is primarily a result of an increase of \$18.4 million in capital assets, net of related debt, offset by decreases in restricted and unrestricted net assets. Restricted assets decreased nearly \$2.2 million primarily due to the increase in capital projects that were completed during the year. Unrestricted net assets decreased \$1.6 million. The District implemented GASB Statement 45 during the year ended June 30, 2008, which requires the District to record a liability for other post-employment benefits in the government-wide financial statements. This liability was over \$2.0 million for the current year and attributed to the decrease in unrestricted net assets.

Table 3 provides a summary of the changes in net assets for the year ended June 30, 2010.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2010**

**Table 3  
Changes In Net Assets from Operating Results  
Year Ended June 30, 2010  
With Comparative Totals for Year Ended June 30, 2009  
(In Thousands)**

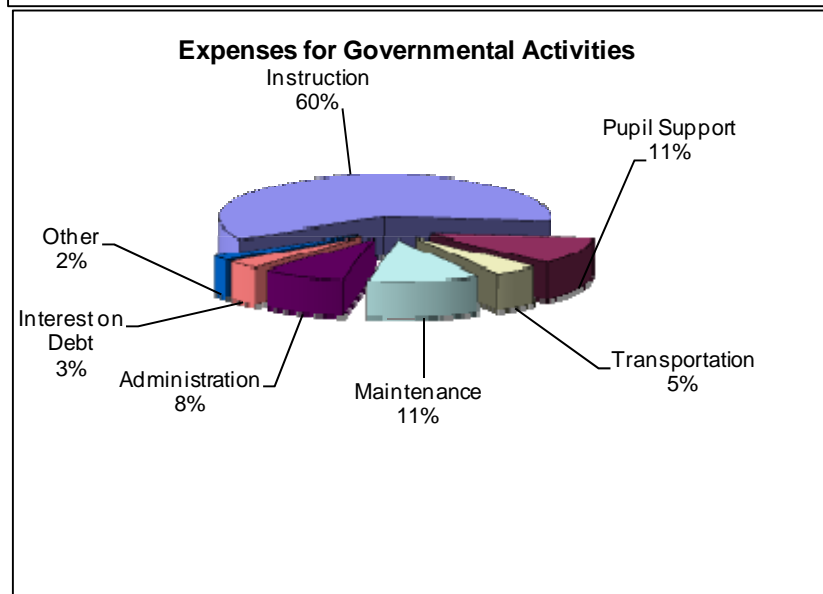
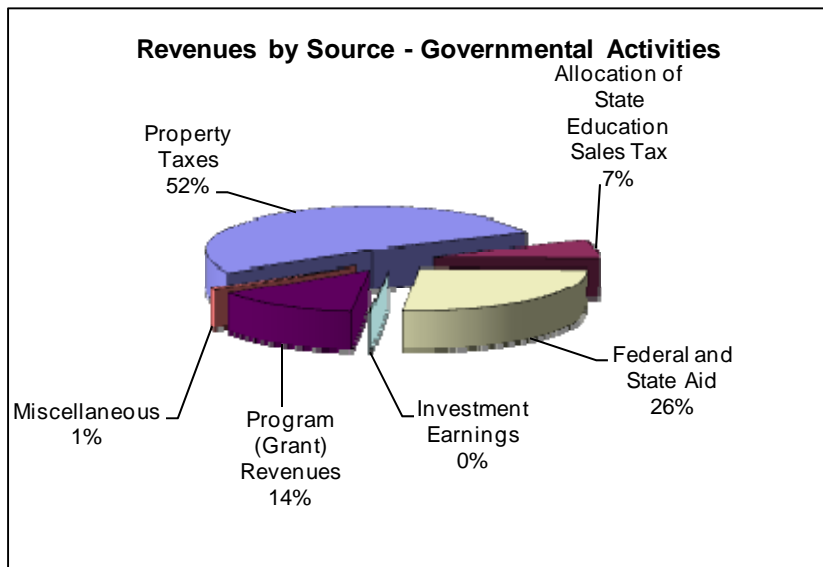
	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total</u>	
	<u>2010</u>	<u>2009</u>	<u>2010</u>	<u>2009</u>	<u>2010</u>	<u>2009</u>
<b>Revenues:</b>						
Program Revenues:						
Charges for Services	\$ 926	\$ 958	\$ 4,102	\$ 3,973	\$ 5,028	\$ 4,931
Operating Grants and Contributions	23,025	19,462	4,974	4,379	27,999	23,841
Capital Grants and Contributions	2,561	3,901	-	-	2,560	3,901
General Revenues:						
Property Taxes	96,701	95,549	-	-	96,702	95,549
Allocation of Statewide Education Sales Tax	12,876	13,152	-	-	12,876	13,152
Federal and State Aid	49,131	48,344	-	-	49,131	48,344
Other	<u>1,752</u>	<u>2,752</u>	<u>15</u>	<u>32</u>	<u>1,767</u>	<u>2,784</u>
<b>Total Revenues</b>	<b>\$ <u>186,972</u></b>	<b>\$ <u>184,118</u></b>	<b>\$ <u>9,091</u></b>	<b>\$ <u>8,384</u></b>	<b>\$ <u>196,063</u></b>	<b>\$ <u>192,502</u></b>
<b>Expenses:</b>						
Instruction	\$ 104,044	\$ 106,971	\$ -	\$ -	\$ 104,044	\$ 106,971
Support Services						
Pupil/Instructional Support	18,418	19,473	-	-	18,418	19,473
Administration	14,211	15,045	-	-	14,211	15,045
Operation of plant	19,023	18,390	-	-	19,023	18,390
Pupil Transportation	7,777	7,465	-	-	7,777	7,465
Other	3,801	4,457	-	-	3,801	4,457
Interest Payments	5,650	5,932	-	-	5,650	5,932
Food Services	-	-	6,804	6,840	6,804	6,840
Adult Education	-	-	<u>1,699</u>	<u>1,638</u>	<u>1,699</u>	<u>1,638</u>
<b>Total Expenses</b>	<b>\$ <u>172,924</u></b>	<b>\$ <u>177,733</u></b>	<b>\$ <u>8,503</u></b>	<b>\$ <u>8,478</u></b>	<b>\$ <u>181,427</u></b>	<b>\$ <u>186,211</u></b>
<b>Increase (decrease) in Net Assets before transfers</b>	<u>14,048</u>	<u>6,385</u>	<u>588</u>	<u>(94)</u>	<u>14,636</u>	<u>6,291</u>
<b>Transfers</b>	<u>322</u>	<u>-</u>	<u>(322)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Increase (decrease) in Net Assets</b>	<b>\$ <u>14,370</u></b>	<b>\$ <u>6,385</u></b>	<b>\$ <u>266</u></b>	<b>\$ <u>(94)</u></b>	<b>\$ <u>14,636</u></b>	<b>\$ <u>6,291</u></b>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2010**

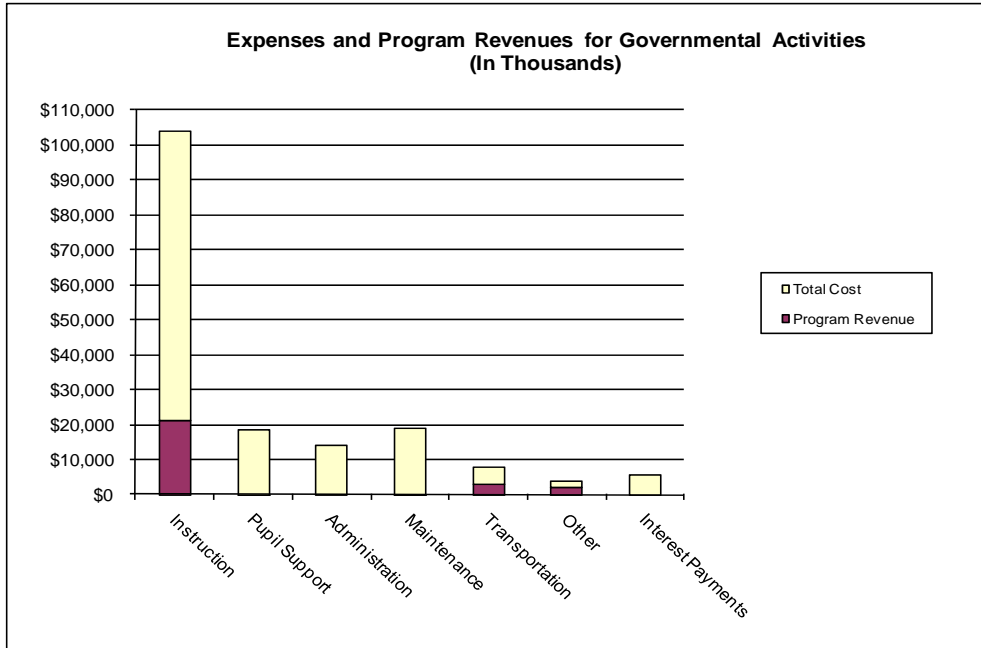
**Governmental and Business-Type Activities**

Expenses for Governmental Activities decreased \$4.8 million. Of this decrease, 61% (\$2.9 million) was for Instruction, primarily a result of the planned decrease in staffing of over 71 full-time equivalents. Revenues for Governmental Activities increased nearly \$2.9 million, primarily the result of increases in property taxes due to increases in assessed valuation and tax rates and increases in federal aid as a result of American Reinvestment and Recovery Act funds.

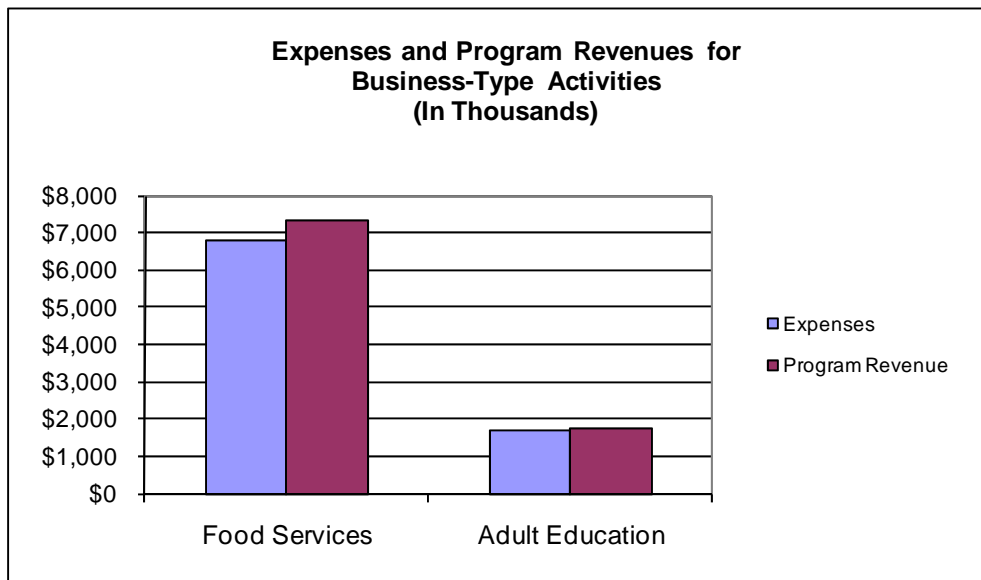
The District's Business-Type Activities continue to be self-supporting and require no subsidy from the District's general fund. The Business-Type Activities are funded through amounts charged for the services they provide as well as federal and state grants. The increase in revenues and expenses for the Business-Type Activities is primarily because of the increase in the number of students qualifying for free and reduced lunches due to the current economic condition.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2010**



As displayed in the table above, program revenues account for only a small portion of total expenses for Governmental Activities. This contrasts with the table below that shows program revenues primarily fund the Business-Type Activities. This means that property taxes and other general revenues primarily fund Governmental Activities and Business-Type Activities are entirely self-funded through program revenues.



**Financial Analysis of the District's Funds**

The District completed the year with a total governmental fund balance of \$60,867,125. This is an increase of \$6,560,484 from the previous year, primarily a result of a higher balance in the General Fund. This increase is the result of the District receiving additional federal stimulus funds through the American

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2010**

Recovery and Reinvestment Act while the expenditures of the District remained stable. The overall position of the District's funds remains stable and District is able to meet all of its ongoing operational expenses without having to resort to any short-term borrowing.

The District refers to the combined balance of the General Fund and Teachers Fund as its "operating funds". The operating fund balance increased \$4,032,582. Expenditures for the operating funds increased \$353,313 in the current year. The increase was primarily because of the increased in cost of student transportation due to the school choice program. As noted above, revenues increased nearly \$5.0 million due to increases in federal aid from the American Recovery and Reinvestment Act.

The balance of the Debt Service Fund decreased \$550,612 during the year. This was primarily because of bond principal and interest payments made during the year that were offset by property tax revenues and general obligation bond and refunding bond proceeds.

The balance of the Capital Projects Fund increased \$3,090,721 during the year. This was an expected increase in the balance of this fund as the timing of completion of capital projects often varies from the timing of issuance of general obligation bonds to finance the capital projects. During the current year, general obligation qualified school construction bonds were issued for the construction of the new high school which will not be completed until 2013.

The District completed the year with a balance of net assets of \$2,645,295 in its enterprise funds. These funds are nonmajor funds and are presented in the government-wide statements as Business-Type Activities. The financial position of these funds remains strong and they continue to be able to be funded through charges for the services they provide and federal and state grants. Revenues were greater than expenditures by \$24,231 in the Adult Education Fund for the current year due to increased tuition revenue. Revenues also exceeded expenses in the Food Services Fund by \$241,954 in the current year due to an increase in federal assistance.

**General Fund Budgetary Highlights**

The District adopts a budget in June each year for the following fiscal year. However, it is anticipated that budget amendments will be made periodically as additional information becomes available. For the current year, the budget for the General Fund was amended on ten occasions for the following reasons:

- Increased property tax revenue by \$703,410 due to the increased tax rate and assessed valuation.
- Increased revenues and expenditures for Early Childhood Special Education by \$46,525 for additional FTE needed for additional student enrollment and \$135,000 for transportation due to additional bus routes necessary to accommodate student growth.
- Increased capital transfer amount by \$992,771. The majority of this increase was to allow for a one-time use of Special Education maintenance of effort funds made available due to the additional funding received through the American Reinvestment and Recovery Act.
- Increased Teachers Fund transfer amount by \$230,958.
- Increased revenues and expenditures for various grants received through the American Reinvestment and Recovery Act such as State Fiscal Stabilization Funds, Title I, Title IID, and Special Education.
- Increased revenues and expenditures for other federal and state grants.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2010**

Actual revenues were \$1,306,316 more than budgeted primarily due to state and federal funding being more than anticipated. Actual expenditures were \$1,483,761 less than budgeted. Of this amount, nearly \$1.1 million was the result of unspent budgets for services and supplies related to Operation of Plant.

**Capital Assets**

As of June 30, 2010, the District had \$198,343,399 and \$220,218, net of accumulated depreciation, invested in land, buildings, and equipment in Governmental Activities and Business-Type Activities, respectively. This also includes construction in progress of \$4,279,019 in Governmental Activities. (More detailed information regarding capital assets can be found in the notes to the basic financial statements, Note 12).

The District completed capital improvement projects totaling \$34.2 million. This included \$17.1 million for the new elementary school, \$2.6 million for the Career Center addition, and \$14.5 million for custom energy projects at five elementary schools throughout the District.

The District has a number of older buildings in use for instructional purposes. Generally, the buildings have been well maintained and are in good condition. However, buildings are in need of renovations including air conditioning, as well as the technology component of today's curriculum and administrative functions.

Table 4 provides a summary of the District's capital assets as of June 30, 2010.

<b>Table 4 Capital Assets June 30, 2010 With Comparative Totals for June 30, 2009 (Net of Depreciation, In Thousands)</b>						
	<b>Governmental Activities</b>		<b>Business-Type Activities</b>		<b>Total</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Land	\$ 6,842	\$ 6,518	\$ -	\$ -	\$ 6,842	\$ 6,518
Construction in Progress	4,279	29,271	-	-	4,279	29,271
Buildings	180,182	146,100	-	-	180,182	146,100
Mobile Classrooms	1,961	1,684	-	-	1,961	1,684
Equipment and Furniture	5,079	5,021	220	272	5,299	5,293
<b>Total</b>	<b>\$ 198,343</b>	<b>\$ 188,594</b>	<b>\$ 220</b>	<b>\$ 272</b>	<b>\$ 198,563</b>	<b>\$ 188,866</b>

**Debt Administration**

As of June 30, 2010, the District had \$139,027,000 in general obligation bonds outstanding. The District issued \$9,187,000 in general obligation bonds in the current year, which was the part of the \$60 million issue authorized by the voters in April 2007. The District also issued \$2,840,000 in Certificates of Participation through the Energy Conservation program during the year ended June 30, 2010. (More detailed information regarding long-term debt can be found in the notes to the basic financial statements, Note 11).

The outstanding general obligation bonds of the District have a Moody's rating of Aa2, which is the same rating as the prior year.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2010**

**Other Matters**

The District completed a facilities study in 2008 and implemented a \$180 million capital improvement plan to consist of three \$60 million bond elections. The first election was in April 2007 with issues in July 2007, April 2008, March 2009 and November 2009. This plan included construction of two new elementary schools, construction of phase I of a new high school, energy savings projects, technology resources and various capital improvement projects across the District. Review of the plan has continued as projects have begun to determine subsequent election dates and projects. The Board of Education made a determination during 2008-2009 to modify the election plan to two elections. The final election was in April 2010 with issues planned for the fall of 2010. This election will cover full construction of the new comprehensive high school in a single phase build.

During the past five years, annual increases in state foundation formula funding have significantly declined and future state funding is in jeopardy due to state budgetary issues. Approximately 60 percent of the District's revenue comes from local sources, with increasing local support required each year. During the same time period, the average teacher salary has increased by 16.5 percent and the cost of employee benefits has increased by 50 percent. These additional costs have been absorbed into the District's operating budget by increases in local revenue and use of reserve fund balances and budget reductions. In April 2008, a 54 cent operating tax levy increase did not pass which caused the district to make reductions to the operating expenditures in the 2008-2009 budget by nearly \$8 million and staffing by over 80 full time equivalents (FTE) in order to achieve a fiscally responsible budget. Declining revenue increases coupled with increasing fixed costs in employee retirement and insurances, utilities, contracts and others caused a need for additional reductions in the 2009-2010 budget of just over \$4 million and staffing of 71 FTE. However, during the current year, the District unexpectedly received approximately \$6.7 million in State Fiscal Stabilization Funds. These are federal stimulus dollars which the State elected to use to fund the foundation formula during the year ended June 30, 2010. The District expects to receive an additional \$4.0 million in State Fiscal Stabilization Funds in 2010-2011. However, federal stimulus dollars will no longer be available after September 30, 2011 and, should additional revenues not be realized in upcoming fiscal years, the District will again consider decreases to its budget to maintain appropriate fund balances and support operations.

As noted above, the District was required to implement GASB Statement 45, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*, during the year ended June 30, 2008. Postemployment benefits (OPEB) are part of an exchange of salaries and benefits for employee services rendered. Of the total benefits offered by employers, some benefits are taken while the employees are in active service and others are taken after the employees' services have ended. From an accrual accounting perspective, the cost of OPEB generally should be associated with the periods in which the exchange occurs, rather than the period when the benefits are provided. In prior years, the District has financed OPEB on a pay-as-you-go basis and financial statements have not reported the financial effects of OPEB. This Statement improves financial reporting by requiring recognition of OPEB cost (expense) over a period that approximates employee's year of service and by providing information about actuarial accrued liabilities associated with OPEB. The District has elected to continue to finance OPEB benefits on a pay-as-you-go basis and not fully fund the OPEB plan. Therefore, the outstanding OPEB liability is reported in the government-wide financial statements and totals over \$2.0 million for the year ended June 30, 2010.

**Contacting the District's Financial Management**

This financial report is designed to provide a general overview of the Columbia Public School District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Chief Financial Officer, Columbia Public School District, 916 Bernadette Drive, Columbia, MO 65203.

## **BASIC FINANCIAL STATEMENTS**

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF NET ASSETS  
JUNE 30, 2010**

	Primary Government			Component Unit
	Governmental Activities	Business-Type Activities	Total	Columbia Public School District Foundation
<b>ASSETS</b>				
Cash and Cash Equivalents	\$ 46,646,882	\$ 2,381,995	\$ 49,028,877	\$ 521,424
Investments	20,836,997	-	20,836,997	659,268
Receivables (Net of Allowance for Uncollectibles)				
Local	101,623,595	100,525	101,724,120	3,891
State	2,273,000	-	2,273,000	-
Federal	3,613,602	700,223	4,313,825	-
Inventories	351,016	152,374	503,390	-
Prepaid Expenses	772,357	16,806	789,163	-
Capital Assets (Net of Accumulated Depreciation)				
Land	6,842,165	-	6,842,165	-
Construction in Progress	4,279,019	-	4,279,019	-
Buildings	180,182,747	-	180,182,747	-
Mobile Classrooms	1,960,614	-	1,960,614	-
Furniture and Equipment	5,078,854	220,218	5,299,072	-
Total Assets	374,460,848	3,572,141	378,032,989	1,184,583
<b>LIABILITIES</b>				
Accounts Payable	3,198,217	63,788	3,262,005	-
Accrued Salaries and Payroll Taxes	7,823,050	34,665	7,857,715	-
Accrued Interest Payable	1,857,181	-	1,857,181	-
Unearned Revenue	97,467,939	135,202	97,603,141	-
Noncurrent Liabilities				
Due within One Year	14,726,251	42,000	14,768,251	-
Due in More than One Year	149,965,260	651,191	150,616,451	-
Total Liabilities	275,037,898	926,846	275,964,744	-
<b>NET ASSETS</b>				
Investment in Capital Assets, Net of Related Debt	70,915,263	220,218	71,135,481	-
Restricted for:				
Debt Service	12,373,031	-	12,373,031	-
Capital Projects	2,020,578	-	2,020,578	-
Teachers' Salaries and Benefits	902,146	-	902,146	-
Other purposes	1,178,969	-	1,178,969	-
Unrestricted	12,032,963	2,425,077	14,458,040	1,184,583
Total Net Assets	\$ 99,422,950	\$ 2,645,295	\$ 102,068,245	\$ 1,184,583

*The notes to the basic financial statements are an integral part of this statement.*



**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2010**

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
<b>Primary Government:</b>				
<b>Governmental Activities</b>				
Instruction				
Regular Instruction	\$ 72,002,126	\$ 187,101	\$ 2,457,288	\$ 348,493
Special Education	26,582,473	-	14,830,292	1,109
Vocational Instruction	3,956,252	66,500	953,299	2,211,216
Student Activities - Athletics	859,337	82,165	-	-
Tuition to Other Districts	644,019	-	-	-
Total Instruction	<u>104,044,207</u>	<u>335,766</u>	<u>18,240,879</u>	<u>2,560,818</u>
Support Services				
Attendance	4,245,930	-	-	-
Guidance and Counseling	2,688,476	-	-	-
Health and Ancillary Services	3,799,769	-	90,000	-
Improvement of Instruction	3,712,619	-	116,189	-
Media Services	3,971,488	2,932	154,084	-
Board Services	304,096	-	-	-
General Administration	1,944,585	-	-	-
Building Administration	10,974,175	-	-	-
Business, Central Services	988,472	-	-	-
Operation of Plant	19,023,465	63,007	-	-
Pupil Transportation	7,777,088	-	2,863,370	-
Adult Literacy	227,065	-	138,891	-
Community Services	3,573,492	524,263	1,421,609	-
Total Pupil Support Services	<u>63,230,720</u>	<u>590,202</u>	<u>4,784,143</u>	<u>-</u>
Non-Instruction/Support Services				
Interest Payments, Bonds	5,649,682	-	-	-
Total Non-Instruction/Support Services	<u>5,649,682</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Governmental Activities	<u>172,924,609</u>	<u>925,968</u>	<u>23,025,022</u>	<u>2,560,818</u>
<b>Business-Type Activities</b>				
Food Services	6,804,109	3,144,121	4,210,465	-
Adult Education	1,699,051	958,158	763,309	-
Total Business-Type Activities	<u>8,503,160</u>	<u>4,102,279</u>	<u>4,973,774</u>	<u>-</u>
Total Primary Government	<u>\$ 181,427,769</u>	<u>\$ 5,028,247</u>	<u>\$ 27,998,796</u>	<u>\$ 2,560,818</u>
<b>Component Unit</b>				
Columbia Public School District Foundation	\$ 83,611	\$ -	\$ 113,193	\$ -

General Revenues

Taxes

Property Taxes, Levied for General Purposes

Property Taxes, Levied for Debt Services

Property Taxes, Levied for Capital Projects

Other Taxes

Allocation of Statewide Education Sales Tax

Federal and State Aid Not Restricted to Specific Purposes

Interest and Investment Earnings

Miscellaneous

Transfers

Total General Revenues and Transfers

Changes in Net Assets

Net Assets, July 1

Net Assets, June 30

The notes to the basic financial statements are an integral part of this statement.

**Net (Expenses) Revenues  
and Changes in Net Assets**

Primary Government			Component Unit
Governmental Activities	Business- Type Activities	Total	Columbia Public School District Foundation
\$ (69,009,244)	\$ -	\$ (69,009,244)	\$ -
(11,751,072)	-	(11,751,072)	-
(725,237)	-	(725,237)	-
(777,172)	-	(777,172)	-
(644,019)	-	(644,019)	-
<u>(82,906,744)</u>	<u>-</u>	<u>(82,906,744)</u>	<u>-</u>
(4,245,930)	-	(4,245,930)	-
(2,688,476)	-	(2,688,476)	-
(3,709,769)	-	(3,709,769)	-
(3,596,430)	-	(3,596,430)	-
(3,814,472)	-	(3,814,472)	-
(304,096)	-	(304,096)	-
(1,944,585)	-	(1,944,585)	-
(10,974,175)	-	(10,974,175)	-
(988,472)	-	(988,472)	-
(18,960,458)	-	(18,960,458)	-
(4,913,718)	-	(4,913,718)	-
(88,174)	-	(88,174)	-
(1,627,620)	-	(1,627,620)	-
<u>(57,856,375)</u>	<u>-</u>	<u>(57,856,375)</u>	<u>-</u>
(5,649,682)	-	(5,649,682)	-
<u>(5,649,682)</u>	<u>-</u>	<u>(5,649,682)</u>	<u>-</u>
<u>(146,412,801)</u>	<u>-</u>	<u>(146,412,801)</u>	<u>-</u>
-	550,477	550,477	-
-	22,416	22,416	-
-	<u>572,893</u>	<u>572,893</u>	<u>-</u>
<u>(146,412,801)</u>	<u>572,893</u>	<u>(145,839,908)</u>	<u>-</u>
-	-	-	29,582
78,139,936	-	78,139,936	-
15,863,796	-	15,863,796	-
395,533	-	395,533	-
2,302,206	-	2,302,206	-
12,876,293	-	12,876,293	-
49,131,039	-	49,131,039	-
293,414	14,992	308,406	88,607
1,458,833	-	1,458,833	-
321,700	(321,700)	-	-
<u>160,782,750</u>	<u>(306,708)</u>	<u>160,476,042</u>	<u>88,607</u>
14,369,949	266,185	14,636,134	118,189
85,053,001	2,379,110	87,432,111	1,066,394
<u>\$ 99,422,950</u>	<u>\$ 2,645,295</u>	<u>\$ 102,068,245</u>	<u>\$ 1,184,583</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2010**

	<u>General</u>	<u>Teachers</u>	<u>Debt Service</u>
<b>ASSETS</b>			
Cash and Cash Equivalents	\$ 33,602,659	\$ -	\$ 2,738,403
Investments	-	-	10,990,964
Receivables (Net of Allowance for Uncollectibles)			
Local	29,640,240	53,212,936	16,520,430
State	1,420,625	852,375	-
Federal	1,176,329	2,051,916	-
Due from Other Funds	2,973,932	-	-
Inventories	351,016	-	-
Prepaid Expenditures	684,320	88,037	-
Total Assets	<u>\$ 69,849,121</u>	<u>\$ 56,205,264</u>	<u>\$ 30,249,797</u>
<b>LIABILITIES AND FUND BALANCES</b>			
Liabilities			
Accounts Payable	\$ 1,329,474	\$ 17,393	\$ -
Due to Other Funds	-	2,973,932	-
Accrued Salaries and Payroll Taxes	7,128,689	667,041	-
Deferred Revenue	29,269,657	52,546,898	16,302,384
Total Liabilities	<u>37,727,820</u>	<u>56,205,264</u>	<u>16,302,384</u>
Fund Balances			
Reserved for			
Inventories	351,016	-	-
Prepaid Expenditures	684,320	-	-
Unreserved Reported in			
General Fund	31,085,965	-	-
Special Revenue Funds	-	-	-
Debt Service Fund	-	-	13,947,413
Capital Projects Fund	-	-	-
Total Fund Balances	<u>32,121,301</u>	<u>-</u>	<u>13,947,413</u>
Total Liabilities and Fund Balances	<u>\$ 69,849,121</u>	<u>\$ 56,205,264</u>	<u>\$ 30,249,797</u>

*The notes to the basic financial statements are an integral part of this statement.*

**Governmental Fund Types**

	<u>Capital Projects</u>	<u>Nonmajor Fund Grants and Donations</u>	<u>Total Governmental Funds</u>
\$	12,948,646	\$ 832,423	\$ 50,122,131
	-	-	10,990,964
	2,141,152	89,695	101,604,453
	-	-	2,273,000
	21,241	364,116	3,613,602
	-	-	2,973,932
	-	-	351,016
	-	-	772,357
\$	<u>15,111,039</u>	<u>\$ 1,286,234</u>	<u>\$ 172,701,455</u>
\$	485,088	\$ 69,643	\$ 1,901,598
	-	-	2,973,932
	-	27,320	7,823,050
	1,006,509	10,302	99,135,750
	<u>1,491,597</u>	<u>107,265</u>	<u>111,834,330</u>
	-	-	351,016
	-	-	684,320
	-	-	31,085,965
	-	1,178,969	1,178,969
	-	-	13,947,413
	13,619,442	-	13,619,442
	<u>13,619,442</u>	<u>1,178,969</u>	<u>60,867,125</u>
\$	<u>15,111,039</u>	<u>\$ 1,286,234</u>	

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets (net of accumulated depreciation) used in governmental activities are not financial resources and, therefore, are not reported in the funds.	198,343,399
Some of the District's taxes will be collected after year end, but are not available soon enough to pay for the current period's expenditures and, therefore, are deferred in the funds.	1,667,811
Internal service funds are used by management to charge the costs of providing employee benefits to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net assets.	5,093,307
Long-term liabilities, including bonds payable and accrued interest payable, are not due and payable in the current period and, therefore, are not reported in the funds.	<u>(166,548,692)</u>
Net assets of governmental activities	<u>\$ 99,422,950</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2010**

	<b>General</b>	<b>Teachers</b>
<b>REVENUES</b>		
Local	\$ 36,836,165	\$ 56,900,917
County	846,067	737,079
State	14,306,134	32,422,329
Federal	9,303,794	9,509,694
Tuition From Other Districts	33,250	220,351
Total Revenues	61,325,410	99,790,370
<b>EXPENDITURES</b>		
Current		
Instruction		
Regular Instruction	7,093,979	61,703,901
Special Instruction	4,444,772	21,456,160
Vocational Instruction	571,987	3,041,012
Student Activities - Athletics	228,665	625,881
Tuition To Other Districts	269,845	374,174
Total Instruction	12,609,248	87,201,128
Pupil Support Services		
Attendance	221,647	4,019,462
Guidance and Counseling	1,227,418	1,291,429
Health and Ancillary Services	2,203,837	1,434,384
Improvement of Instruction	937,861	2,691,460
Media Services	3,455,697	-
Total Support Services	8,046,460	9,436,735
Administration		
Board Services	304,096	-
General Administration	917,888	986,776
Building Administration	2,983,150	7,719,511
Business, Central Services	969,573	-
Total Administration	5,174,707	8,706,287
Other		
Operation of Plant	14,490,880	-
Pupil Transportation	7,731,867	-
Adult Literacy	18,027	65,529
Community Services	1,426,220	988,988
Total Other	23,666,994	1,054,517
Debt Service		
Principal	-	-
Interest and Fees	-	-
Bond Issuance Costs	-	-
Total Debt Service	-	-
Capital Outlay and Construction		
Furniture and Equipment	-	-
Vehicles	-	-
Land and Site Improvements	-	-
Building Additions and Renovations	-	-
Total Capital Outlay and Construction	-	-
Total Expenditures	49,497,409	106,398,667
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	11,828,001	(6,608,297)
<b>OTHER FINANCING SOURCES (USES)</b>		
General Obligation Bonds Issued	-	-
Refunding Bonds Issued	-	-
Certificates of Participation	-	-
Premium on Bonds Issued	-	-
Capital Leases	-	-
Transfers In	-	6,608,297
Transfers Out	(7,795,419)	-
<b>NET CHANGES IN FUND BALANCES</b>	4,032,582	-
<b>FUND BALANCES, JULY 1</b>	28,088,719	-
<b>FUND BALANCES, JUNE 30</b>	\$ 32,121,301	\$ -

*The notes to the basic financial statements are an integral part of this statement.*

Governmental Fund Types			
Debt Service	Capital Projects	Nonmajor Fund Grants and Donations	Total Governmental Funds
\$ 16,503,765	\$ 1,689,523	\$ 991,093	\$ 112,921,463
270,875	6,617	-	1,860,638
1,543,154	1,973,137	1,123,676	51,368,430
-	1,482,037	714,661	21,010,186
-	-	-	253,601
<u>18,317,794</u>	<u>5,151,314</u>	<u>2,829,430</u>	<u>187,414,318</u>
-	-	859,625	69,657,505
-	-	134,959	26,035,891
-	-	337,891	3,950,890
-	-	-	854,546
-	-	-	644,019
-	-	<u>1,332,475</u>	<u>101,142,851</u>
-	-	-	4,241,109
-	-	65,364	2,584,211
-	-	90,110	3,728,331
-	-	45,417	3,674,738
-	-	<u>27,835</u>	<u>3,483,532</u>
-	-	<u>228,726</u>	<u>17,711,921</u>
-	-	-	304,096
-	-	-	1,904,664
-	-	-	10,702,661
-	-	-	969,573
-	-	-	<u>13,880,994</u>
-	-	-	14,490,880
-	-	43,822	7,775,689
-	-	134,342	217,898
-	-	<u>1,108,767</u>	<u>3,523,975</u>
-	-	<u>1,286,931</u>	<u>26,008,442</u>
21,815,000	419,198	-	22,234,198
5,657,337	38,711	-	5,696,048
45,518	140,793	-	186,311
<u>27,517,855</u>	<u>598,702</u>	<u>-</u>	<u>28,116,557</u>
-	2,642,839	-	2,642,839
-	67,426	-	67,426
-	-	-	-
-	<u>12,617,134</u>	-	<u>12,617,134</u>
-	<u>15,327,399</u>	-	<u>15,327,399</u>
<u>27,517,855</u>	<u>15,926,101</u>	<u>2,848,132</u>	<u>202,188,164</u>
(9,200,061)	(10,774,787)	(18,702)	(14,773,846)
-	9,187,000	-	9,187,000
8,305,000	-	-	8,305,000
-	2,840,000	-	2,840,000
344,449	8,854	-	353,303
-	327,327	-	327,327
-	1,502,327	11,512	8,122,136
-	-	<u>(5,017)</u>	<u>(7,800,436)</u>
(550,612)	3,090,721	(12,207)	6,560,484
<u>14,498,025</u>	<u>10,528,721</u>	<u>1,191,176</u>	<u>54,306,641</u>
\$ <u>13,947,413</u>	\$ <u>13,619,442</u>	\$ <u>1,178,969</u>	\$ <u>60,867,125</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2010**

Amounts reported for governmental activities in the Statement of Activities are different because:

Net changes in fund balances of total governmental funds	\$	6,560,484
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period		9,749,261
Revenues in the Statement of Activities that do not provide current financial resources are not reported in the funds		(441,459)
The issuance of long-term debt (bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. This amount reflects payments made on outstanding bonds in the current period		1,582,504
Additional expenses for bond interest payable reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds		10,510
Expenses for issuance costs, premiums, discounts, and similar items related to the issuance of debt are reported in the governmental funds as expenditures at the time of issuance, and are deferred and amortized in the Statement of Activities		(292,967)
Expenses related to the increase of the liability for compensated absences reported in the Statement of Activities are reported as expenditures in the governmental funds		(125,009)
Expenses related to the increase of the liability for other postemployment benefits reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported in the governmental funds		(2,044,064)
Internal service funds are used by the District to charge the costs of employee benefits to individual funds. The change in net assets of internal service funds is reported with governmental activities		(629,311)
Change in net assets of governmental activities	\$	<u><u>14,369,949</u></u>

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
GENERAL FUND  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2010**

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance</u> <u>with</u>
	<u>Original</u>	<u>Final</u>		<u>Final Budget</u>
<b>REVENUES</b>				
Local	\$ 36,384,882	\$ 37,088,292	\$ 36,836,165	\$ (252,127)
County	843,821	843,821	846,067	2,246
State	16,438,101	13,193,581	14,306,134	1,112,553
Federal	3,320,382	8,855,221	9,303,794	448,573
Tuition From Other Districts	38,179	38,179	33,250	(4,929)
Total Revenues	<u>57,025,365</u>	<u>60,019,094</u>	<u>61,325,410</u>	<u>1,306,316</u>
<b>EXPENDITURES</b>				
Current				
Instruction				
Regular Instruction	7,090,186	7,280,050	7,093,979	186,071
Special Instruction	4,398,862	4,402,277	4,444,772	(42,495)
Vocational Instruction	599,181	599,181	571,987	27,194
Student Activities - Athletics	247,214	241,019	228,665	12,354
Tuition to Other Districts	-	77,600	269,845	(192,245)
Total Instruction	<u>12,335,443</u>	<u>12,600,127</u>	<u>12,609,248</u>	<u>(9,121)</u>
Pupil Support Services				
Attendance	216,352	216,352	221,647	(5,295)
Guidance and Counseling	1,317,938	1,307,634	1,227,418	80,216
Health and Ancillary Services	2,078,595	2,109,985	2,203,837	(93,852)
Improvement of Instruction	1,056,885	1,131,494	937,861	193,633
Media Services	3,483,460	3,495,702	3,455,697	40,005
Total Support Services	<u>8,153,230</u>	<u>8,261,167</u>	<u>8,046,460</u>	<u>214,707</u>
Administration				
Board Services	300,000	300,000	304,096	(4,096)
General Administration	979,871	985,313	917,888	67,425
Building Administration	3,005,919	3,011,798	2,983,150	28,648
Business, Central Services	1,034,378	1,035,266	969,573	65,693
Total Administration	<u>5,320,168</u>	<u>5,332,377</u>	<u>5,174,707</u>	<u>157,670</u>
Other				
Operation of Plant	15,849,456	15,579,403	14,490,880	1,088,523
Pupil Transportation	7,474,208	7,638,931	7,731,867	(92,936)
Adult Literacy	4,870	4,870	18,027	(13,157)
Community Services	1,401,739	1,564,295	1,426,220	138,075
Total Other	<u>24,730,273</u>	<u>24,787,499</u>	<u>23,666,994</u>	<u>1,120,505</u>
Debt Service				
Principal	200,000	-	-	-
Interest and Fees	82,104	-	-	-
Total Debt Service	<u>282,104</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>50,821,218</u>	<u>50,981,170</u>	<u>49,497,409</u>	<u>1,483,761</u>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	6,204,147	9,037,924	11,828,001	2,790,077
<b>OTHER FINANCING USES</b>				
Transfers Out	<u>(6,201,324)</u>	<u>(7,424,053)</u>	<u>(7,795,419)</u>	<u>(371,366)</u>
<b>NET CHANGE IN FUND BALANCE</b>	2,823	1,613,871	4,032,582	2,418,711
<b>FUND BALANCE, JULY 1</b>	<u>28,088,719</u>	<u>28,088,719</u>	<u>28,088,719</u>	<u>-</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 28,091,542</u>	<u>\$ 29,702,590</u>	<u>\$ 32,121,301</u>	<u>\$ 2,418,711</u>

The notes to the basic financial statements are an integral part of this statement.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
TEACHERS FUND  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2010**

	Budgeted Amounts		Actual	Variance
	Original	Final		with Final Budget
<b>REVENUES</b>				
Local	\$ 56,938,967	\$ 56,921,467	\$ 56,900,917	\$ (20,550)
County	882,931	882,931	737,079	(145,852)
State	37,699,135	33,721,702	32,422,329	(1,299,373)
Federal	5,249,384	9,925,100	9,509,694	(415,406)
Tuition From Other Districts	142,483	142,483	220,351	77,868
Total Revenues	<u>100,912,900</u>	<u>101,593,683</u>	<u>99,790,370</u>	<u>(1,803,313)</u>
<b>EXPENDITURES</b>				
Current				
Instruction				
Regular Instruction	62,467,420	62,827,835	61,703,901	1,123,934
Special Instruction	21,020,119	21,323,015	21,456,160	(133,145)
Vocational Instruction	3,149,319	3,150,716	3,041,012	109,704
Student Activities - Athletics	660,287	660,287	625,881	34,406
Tuition To Other Districts	400,000	400,000	374,174	25,826
Total Instruction	<u>87,697,145</u>	<u>88,361,853</u>	<u>87,201,128</u>	<u>1,160,725</u>
Pupil Support Services				
Guidance and Counseling	4,035,805	4,055,882	4,019,462	36,420
Health and Ancillary Services	1,114,862	1,152,362	1,291,429	(139,067)
Improvement of Instruction	1,387,763	1,741,360	1,434,384	306,976
Media Services	2,793,242	2,794,639	2,691,460	103,179
Total Support Services	<u>9,331,672</u>	<u>9,744,243</u>	<u>9,436,735</u>	<u>307,508</u>
Administration				
General Administration	1,130,229	978,179	986,776	(8,597)
Building Administration	7,883,416	7,801,083	7,719,511	81,572
Total Administration	<u>9,013,645</u>	<u>8,779,262</u>	<u>8,706,287</u>	<u>72,975</u>
Other				
Adult Literacy	65,502	65,502	65,529	(27)
Community Services	844,260	913,105	988,988	(75,883)
Total Other	<u>909,762</u>	<u>978,607</u>	<u>1,054,517</u>	<u>(75,910)</u>
Total Expenditures	<u>106,952,224</u>	<u>107,863,965</u>	<u>106,398,667</u>	<u>1,465,298</u>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	(6,039,324)	(6,270,282)	(6,608,297)	(338,015)
<b>OTHER FINANCING SOURCES</b>				
Transfers In	<u>6,039,324</u>	<u>6,270,282</u>	<u>6,608,297</u>	<u>338,015</u>
<b>NET CHANGE IN FUND BALANCE</b>	-	-	-	-
<b>FUND BALANCE, JULY 1</b>	-	-	-	-
<b>FUND BALANCE, JUNE 30</b>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>-</u>

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF NET ASSETS  
PROPRIETARY FUNDS  
JUNE 30, 2010**

	<u>Business-Type Activities- Nonmajor Enterprise Funds</u>	<u>Governmental Activities- Internal Service Funds</u>
<b>ASSETS</b>		
Current Assets		
Cash and Cash Equivalents	\$ 2,381,995	\$ 5,621,395
Investments	-	749,389
Receivables (Net of Allowance for Uncollectibles)		
Local	100,525	19,142
Federal	700,223	-
Inventories	152,374	-
Prepaid Expenses	16,806	-
Total Current Assets	<u>3,351,923</u>	<u>6,389,926</u>
Noncurrent Assets		
Capital Assets (Net of Accumulated Depreciation)		
Furniture and Equipment	220,218	-
Total Noncurrent Assets	<u>220,218</u>	<u>-</u>
Total Assets	<u>3,572,141</u>	<u>6,389,926</u>
<b>LIABILITIES</b>		
Current Liabilities		
Accounts Payable	63,788	1,296,619
Accrued Salaries and Payroll Taxes	34,665	-
Unearned Revenue	135,202	-
Total Current Liabilities	<u>233,655</u>	<u>1,296,619</u>
Noncurrent Liabilities		
Liability for Long - Term		
Compensated Absences	160,467	-
Liability for Long - Term Other		
Postemployment Benefits	532,724	-
Total Noncurrent Liabilities	<u>693,191</u>	<u>-</u>
Total Liabilities	<u>926,846</u>	<u>1,296,619</u>
<b>NET ASSETS</b>		
Invested in Capital Assets	220,218	-
Unrestricted	2,425,077	5,093,307
Total Net Assets	<u>\$ 2,645,295</u>	<u>\$ 5,093,307</u>

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS  
PROPRIETARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2010**

	<b>Business-Type Activities- Nonmajor <u>Enterprise Funds</u></b>	<b>Governmental Activities- Internal <u>Service Funds</u></b>
<b>OPERATING REVENUES</b>		
Food Sales	\$ 3,144,121	\$ -
Tuition	958,158	-
Insurance Premiums	-	18,183,108
Total Operating Revenues	<u>4,102,279</u>	<u>18,183,108</u>
<b>OPERATING EXPENSES</b>		
Food Purchased	2,804,379	-
Salaries and Wages	2,958,627	87,121
Fringe Benefits	1,014,042	23,952
Supplies	393,927	-
Purchased Services	413,555	98,007
Travel	17,813	-
Repairs	139,479	-
Donated Commodities Used	518,760	-
Financial Aid	179,035	-
Excess Loss Insurance	-	254,923
Administration Fees	-	397,501
Benefits Paid/Accrued	-	18,001,784
Depreciation	63,543	-
Total Operating Expenses	<u>8,503,160</u>	<u>18,863,288</u>
<b>OPERATING INCOME (LOSS)</b>	<u>(4,400,881)</u>	<u>(680,180)</u>
<b>NONOPERATING REVENUES (EXPENSES)</b>		
State Assistance	345,364	-
Federal Assistance	4,109,650	-
Earnings on Investments	14,992	50,869
Donated Commodities	518,760	-
Total Nonoperating Revenues	<u>4,988,766</u>	<u>50,869</u>
<b>INCOME (LOSS) BEFORE TRANSFERS</b>	587,885	(629,311)
<b>TRANSFERS OUT</b>	(321,700)	-
<b>CHANGES IN NET ASSETS</b>	266,185	(629,311)
<b>NET ASSETS, JULY 1</b>	<u>2,379,110</u>	<u>5,722,618</u>
<b>NET ASSETS, JUNE 30</b>	<u>\$ 2,645,295</u>	<u>\$ 5,093,307</u>

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF CASH FLOWS  
PROPRIETARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2010**

	<b>Business-Type Activities- Nonmajor Enterprise Funds</b>	<b>Governmental Activities- Internal Service Funds</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Cash Received from Sales/Tuition/Premiums	\$ 4,054,035	\$ 18,183,108
Cash Payments for Supplies and Services	(3,999,265)	(750,431)
Cash Payments to Employees for Services	(3,919,268)	(111,073)
Cash Payments for Claims/Benefits	-	(18,027,980)
Net Cash From Operating Activities	(3,864,498)	(706,376)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
Federal/State Assistance	4,264,071	-
Transfers to other Funds	(321,700)	-
Net Cash From Noncapital Financing Activities	3,942,371	-
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
Acquisition of Capital Assets	(12,183)	-
Net Cash From Capital and Related Financing Activities	(12,183)	-
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Interest on Investments	14,992	50,869
Investments Purchased	-	(5,267,831)
Investments Matured or Sold	1,153,092	8,747,909
Net Cash From Investing Activities	1,168,084	3,530,947
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	1,233,774	2,824,571
<b>CASH AND CASH EQUIVALENTS, JULY 1</b>	1,148,221	2,796,824
<b>CASH AND CASH EQUIVALENTS, JUNE 30</b>	\$ 2,381,995	\$ 5,621,395
<b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FROM OPERATING ACTIVITIES</b>		
Operating Income (Loss)	\$ (4,400,881)	\$ (680,180)
Adjustments to Reconcile Operating Income (Loss) to Net Cash From Operating Activities		
Depreciation	63,543	-
Donated Commodities Used	518,760	-
Change in Assets and Liabilities		
Decrease in Receivables	(48,244)	-
Increase in Inventories	164,765	-
Increase in Prepaid Expenses	5,210	-
Increase (Decrease) in Accounts Payable and Accrued Liabilities	-	(26,196)
Increase in Unearned Revenue	(65,477)	-
Increase in Unearned Revenue	(163,205)	-
Increase in Compensated Absences Payable	2,295	-
Increase in Other Postemployment Benefits Payable	58,736	-
Net Cash From Operating Activities	\$ (3,864,498)	\$ (706,376)
<b>SCHEDULE OF NONCASH NONCAPITAL FINANCING ACTIVITIES</b>		
Donated commodities received	\$ 409,338	\$ -
Donated commodities used	\$ 518,760	\$ -

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES - AGENCY  
STUDENT ACTIVITIES FUND  
JUNE 30, 2010**

**ASSETS**

Cash	\$ 778,282
Account Receivable	290
Total Assets	<u>\$ 778,572</u>

**LIABILITIES**

Accounts Payable	\$ 26,926
Due to Student Groups	751,646
Total Liabilities	<u>\$ 778,572</u>

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2010**

**Note 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Columbia Public School District (the District) and its component unit have been prepared in conformity with accounting principles generally accepted in the United States, as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting-body for establishing governmental accounting and financial reporting principles. The significant accounting policies of the District are described below.

**Reporting Entity**

Primary government – The District is governed by an elected seven-member board. The Columbia School District Board of Education (the Board) is the basic level of government that has financial accountability and control over all activities related to public school education in the District. The accompanying financial statements present the activities of the District and its component unit, for which the District is considered to be financially accountable. The component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government. The District is not a component unit of another reporting entity.

Discretely presented component unit – The Columbia Public School District Foundation (Foundation) provides annual program grants to the District from funds raised through its own fundraising efforts. Generally accepted accounting principles provide guidance to determine whether certain organizations for which the District is not financially accountable should be reported as a component unit based on the nature and significance of the relationship. The District has determined that the Foundation meets this definition for inclusion in the District's financial statements as a component unit. The Foundation is a nonprofit organization and it follows guidance of the Financial Accounting Standards Board for its financial reporting. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition and presentation features. No modifications have been made to the Foundation's audited financial information as it is presented. The Foundation's fiscal year ends on December 31, and the accompanying financial statements include financial information for its fiscal year ended December 31, 2009. Complete financial statements for the Foundation can be obtained from the Foundation's Treasurer, P.O. Box 1234, Columbia, MO 65205-1234.

**Government-wide and Fund Financial Statements**

Government-wide Statements:

The Statement of Net Assets and the Statement of Activities present financial information on all the nonfiduciary activities of the District and its component unit. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business-type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in part by fees charged to external parties. Likewise, the primary government is reported separately from the legally separate component unit.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Program revenues include (a) charges paid by customers for goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements:

During the year, the District segregates transactions related to certain functions or activities into separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the District at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2010**

single column. The internal service funds are aggregated and presented in a single column on the face of the proprietary fund statements. The fiduciary fund is reported by type.

**Fund Accounting**

The District uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The three categories of funds are governmental, proprietary, and fiduciary.

**Governmental Funds**

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the District's major governmental funds:

*General Fund* - The General Fund is the operating fund of the District and is used to account for all financial resources except those required to be accounted for in another fund.

*Teachers Fund* - The Teachers Fund is required to be established by state law and may be used for the payment of salaries and insurance benefits for certificated personnel. The fund's revenues include property taxes, investment income, and county, state, and federal aid. The fund is also used to account for certain tuition payments made between school districts.

*Debt Service Fund* - The Debt Service Fund accounts for the revenue collected from local taxation and allocated state aid for the payment of principal and interest on bonded indebtedness.

*Capital Projects Fund* - The Capital Projects Fund accounts for expenditures from the proceeds of bond issues, investment income earned on the proceeds and other revenues designated for acquisition or construction of major capital assets. The expenditures include major capital outlay projects and equipment purchases for instructional and support programs.

The other governmental fund of the District accounts for grants, contributions, and other resources that are restricted for a particular purpose.

**Proprietary Funds**

Proprietary funds focus on the determination of changes in net assets, financial position, and cash flows and are classified as either enterprise or internal service.

*Enterprise Funds* - Enterprise funds may be used to account for any activity for which a fee is charged to external users for goods and services. The District has no major enterprise funds. The *Food Services Fund*, which accounts for the financial transactions related to the food service operation of the District, and the *Adult Education Fund*, which accounts for the financial transactions related to certain educational programs for adults, are the District's only enterprise funds and are presented as nonmajor funds.

*Internal Service Funds* - Internal service funds account for the financing of services provided by one department or agency to other departments or agencies of the District on a cost-reimbursement basis. These funds were established to account for the District's self-funded employee benefits programs, which are medical, dental, and workers' compensation. The premiums received by the internal service funds are transferred from other funds as an expense related to personal service. Claims paid, direct insurance payments, and administrative costs are expenses of these funds.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2010**

Fiduciary Fund

Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds. Trust funds are used to account for assets held by the District under a trust agreement for individuals, private organizations, or other governments and are, therefore, not available to support the District's own programs. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement or results of operations. The District's only fiduciary fund is an agency fund, which is used to account for the financial activities of various student groups.

**Basis of Accounting, Measurement Focus, and Financial Statement Presentation**

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied (See Note 4). The District's allocation of the statewide education sales tax is recognized as revenue in the year of the underlying sale. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, allocations from the statewide education sales tax, interest, fines and forfeitures, and certain grants associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District. Measurable, but unavailable, revenues are reported as deferred revenue, as is the fair value of unused donated commodities.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the GASB. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The District has elected not to follow subsequent private-sector guidance.

The effect of interfund activity has been eliminated from the government-wide financial statements; however, the effects of interfund services provided and used have not been eliminated.

Amounts reported as program revenues include 1) charges to customers for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally designated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish between operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principle ongoing operations. The principle



**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
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operating revenues of the Food Services Fund, the Adult Education Fund, and the Internal Service Funds include charges for meals, tuition, and insurance premiums, respectively. Operating expenses include the cost of providing meals (food and personal services), the cost of classes for adult education (personal services, financial aid, and supplies), and expenses related to providing employee benefits (personal services, professional fees, and direct benefit payments), respectively. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, and then unrestricted resources as they are needed.

**Deposits and Investments**

The District's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

Cash balances from all funds, except the Debt Service Fund and Internal Service Funds, are combined and invested to the extent available in short-term securities. State laws require that all deposits of the Debt Service Fund be kept separate and apart from all other funds of the District. Earnings from such investments are allocated to each fund on the basis of the applicable cash balance participation by each fund. Separate accounts are maintained for the Debt Service Fund and the Internal Service Funds. Interest is deposited directly into these accounts. State statutes authorize the District to invest in obligations of the United States government or any agency or instrumentality, including repurchase agreements; bonds of the State of Missouri, or the United States, or of any wholly owned corporation of the United States, and other short-term obligations of the United States; under limited circumstances commercial paper and banker's acceptances; and deposit accounts with insured financial institutions, provided the accounts are entirely insured by the Federal Deposit Insurance Corporation (FDIC) or collateralized with government securities that have a fair value exceeding the deposit amount.

Investments with the Missouri Direct Deposit Program are regulated by investment contracts that only authorize investments in obligations of the United States government or any agency or instrumentality thereof.

Cash balances of the component unit are invested in accordance with the Foundation Board's investment policy that authorizes investments in stocks, bonds, money market accounts, and deposit accounts with insured financial institutions. The Foundation is a legally separate entity and is not bound by the same state laws that address the District's deposits and investments.

Investments for the District are stated at amortized cost, which approximates fair value. Investments for the component unit are stated at fair value.

**Receivables**

Receivables are reported by source. Local receivables include property taxes, allocations of the statewide education sales tax, and other receivables generated by the District's operations. State receivables include receivables related to funding the District receives from the state. Federal receivables include amounts due to the District from federal grants.

**Inventories and Prepaid Items**

Inventories are stated at average cost. Inventories of supplies in the General Fund are accounted for using the consumption method. Under this method, the materials are reported as a financial resource when acquired and recognized as expenditures when used.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. Prepaid items are accounted for using the consumption method.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
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Reported inventories and prepaid items at year-end are offset by a fund balance reserve account, since they do not represent expendable financial resources, even though they are a component of total assets.

Inventory of the Food Services Fund is recorded as an expense when such items are used.

**Capital Assets**

Capital assets, which include Land, Buildings, Construction in Progress, Mobile Classroom Trailers, and Furniture and Equipment, are reported in the applicable governmental or business-type activity column of the government-wide financial statements. Capital assets purchased from proprietary funds are recorded in the proprietary fund financial statements. The District defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year for Furniture and Equipment, and \$50,000 for other assets. All Land purchases are capitalized. Such assets are recorded at historical cost or estimated historical cost if actual historical cost is not available. Donated capital assets are recorded at estimated fair market value at the date of donation. The District does not own any infrastructure.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets being constructed and in progress as of the date of the financial statements are reported as Construction in Progress.

All reported capital assets except Land and Construction in Progress are depreciated using the straight-line method over the following useful lives and with the following salvage values:

<u>Capital Asset Type</u>	<u>Estimated Useful Life</u>	<u>Salvage Value</u>
Buildings	75 years	25%
Mobile Classroom Trailers	25 years	0%
Furniture and Equipment	10 years	0%

**Long-Term Obligations**

In the government-wide financial statements long-term debt and other obligations are reported as liabilities in the applicable governmental activities Statement of Net Assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight line method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

**Compensated Absences**

An accrual for certain salary related payments associated with annual leave and an accrual for sick leave is included in the compensated absences liability at year-end. The District's compensated absences liability at June 30 consists of accumulated vacation pay, vested sick leave and certain salary related payments such as Social Security and Medicare.

All twelve-month employees are eligible for vacation pay. Vacation pay is fully vested when earned. District employees are entitled to sick leave at the rate of one day per month of full-time service. Employees are not compensated for unused sick leave upon termination of employment; however, upon retirement, unused sick leave is paid at the substitute rate for that position based on the number of days accumulated. Teachers can take early teacher retirement at age fifty-five with five years of service or at any age with twenty-five years of service. Employees can take early non-teacher

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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retirement at age fifty-five if they have five but fewer than twenty-five years of service. As a result, employees are considered vested in their sick leave balance when they have twenty-five years or more of service or are fifty-five years of age.

A liability for compensated absences and other post-employment benefits is reported on the government-wide financial statements and on the proprietary fund financial statements. A liability for these amounts is reported in the governmental fund financial statements only if they have matured, for example, as a result of employee resignations and retirements.

**Net Assets**

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws, or regulations of other governments.

**Fund Equity**

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

**Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Note 2 STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

**Budgets**

Budgets are presented in the accompanying financial statements for the General Fund and major special revenue funds that have legally adopted budgets. Budgets are also presented for other funds with legally adopted budgets in the Combining and Individual Fund Statements and Schedules section. The budgets are prepared on the same basis of accounting used to prepare the financial statements. Budgets are legally adopted for the proprietary and fiduciary fund types, but are not presented in the accompanying financial statements. The following procedures are followed in establishing the budgetary data reflected in the financial statements:

- (a) At the regular June Board meeting of the preceding fiscal year, the Administration submits a budget for the next succeeding fiscal year beginning July 1. The operating budget includes proposed expenditures and anticipated revenues.
- (b) The Board meets prior to July 1, after sufficient public notice of the meeting has been given, for official adoption of the budget.

Once the budget is adopted and approved by the Board, the budget may be amended at the function and fund level, only by approval of a majority of the members of the Board of Education. The administration may amend the budget only at the object and location (school or building) level without seeking the approval of the Board. The Board of Education approved budget amendments for the year ended June 30, 2010, at its August 10, 2009, September 14, 2009, October 12, 2009, November 9,

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
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2009, December 14, 2009, February 8, 2010, March 8, 2010, May 10, 2010, June 14, 2010 and June 24, 2010, meetings.

In accordance with Revised Statutes of Missouri (RSMo), Section 67.010, overexpenditure of a legally adopted budget, at the fund level, must have approval of the majority of the Board of Education members. Budgetary reviews are performed monthly by the administration and provided to the Board of Education.

All expenditures of the District are approved monthly at the regular meeting of the Board of Education. Appropriations lapse at year-end.

**Note 3 RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**

**Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net assets**

The governmental fund balance sheet includes a reconciliation between fund balance of total governmental funds and net assets of governmental activities as reported in the government-wide statement of net assets. One element of that reconciliation states that "Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the funds." The details of this \$1,667,811 difference are as follows:

Deferred property tax related to prior year	\$ 439,969
Deferred remainder of property tax unearned	<u>1,227,842</u>
Net adjustment to increase fund balance of total governmental funds to arrive at net assets of governmental activities	<u>\$ 1,667,811</u>

Another element of that reconciliation states that "Long-term liabilities, including bonds payable and accrued interest payable, are not due and payable in the current period and, therefore, are not reported in the funds." The details of this \$166,548,692 difference are as follows:

Compensated Absences	\$ (2,569,950)
Net OPEB Obligation	(19,866,776)
Accrued Interest Payable	(1,857,181)
Capital Leases Payable within One Year	(103,322)
Capital Leases Payable in More than One Year	(109,005)
Certificates of Participation Due within One Year	(85,000)
Certificates of Participation Due in More than One Year	(2,605,000)
General Obligation Bonds Due within One Year	(13,825,000)
General Obligation Bonds Due in More than One Year	(125,202,000)
Deferred Charge for Issuance Costs (to be amortized over the life of the debt)	<u>(325,458)</u>
Net adjustment to reduce fund balance of total governmental funds to arrive at net assets of governmental activities	<u>\$ (166,548,692)</u>

**Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities**

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between net changes in fund balances of total governmental funds and changes in net assets of governmental activities as reported in the government-wide statement of activities. One element of that reconciliation states that "Governmental funds report capital outlays as expenditures.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
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However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.” The details of this \$9,749,261 difference are as follows:

Land	\$ 323,806
Construction in Progress	(24,992,216)
Buildings	36,061,504
Equipment	899,556
Less: Depreciation Expense	<u>(2,543,389)</u>
Net adjustment to increase net changes in fund balances of total governmental funds to arrive at changes in net assets of governmental activities	<u>\$ 9,749,261</u>

Another element of that reconciliation states that “Revenues in the Statement of Activities that do not provide current financial resources are not reported in the funds.” The details of this \$441,459 difference are as follows:

Earned but unavailable property tax	\$ 1,227,842
Prior years’ earned but unavailable property tax	<u>(1,669,301)</u>
Net adjustment to decrease net changes in fund balances of total governmental funds to arrive at changes in net assets of governmental activities	<u>\$ (441,459)</u>

Another element of that reconciliation state that “The issuance of long-term debt (bonds, leases) provides current financial resources to the governmental funds, while the repayment of the principal of the long term debt consumes the current financial resources of the governmental funds.” The details of this \$1,582,504 differences are as follows:

General obligation bonds issued	\$ (9,187,000)
Refunding bonds issued	(8,305,000)
Certificates of Participation issued	(2,840,000)
Bond principal payments	21,815,000
Certificates of Participation principal payment	150,000
Capital Lease Financing	(327,327)
Principal payments on capital leases	<u>276,831</u>
Net adjustment to increase net changes in fund balances of total governmental funds to arrive at changes in net assets of governmental activities	<u>\$ 1,582,504</u>

Another element of that reconciliation states that “Additional expenses for bond interest payable reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.” The details of this \$10,510 difference are as follows:

Current bond interest payable	\$ (1,857,181)
Prior year’s bond interest payable	<u>1,867,691</u>
Net adjustment to decrease net changes in fund balances of total governmental funds to arrive at changes in net assets of governmental activities	<u>\$ 10,510</u>

Another element of that reconciliation state that “Expenses for issuance costs, premiums, discounts, and similar items related to the issuance of debt are reported in the governmental funds as expenditures at the time of issuance, and are deferred and amortized in the Statement of Activities.” The details of this \$292,967 difference are as follows:

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
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Current year debt issuance related costs:	
Premium	\$ (353,303)
Other issuance costs	186,311
Amortization of bond issuance costs, premiums, and discounts	(125,975)
Net adjustment to increase net changes in fund balances of total governmental funds to arrive at changes in net assets of governmental activities	\$ (292,967)

**Note 4 PROPERTY TAX REVENUE RECOGNITION**

Property tax revenues are recognized in the year for which they are levied. In the State of Missouri, January 1 is the lien date since property owners are required to pay property taxes as of that date. However, revenues collected are used to fund the operations of the subsequent school year. Property taxes are collected starting in November and are due by December 31. Property tax revenues are recognized in the government-wide financial statements in the year that the property taxes are used to fund the operation of the school district.

In the fund financial statements, property taxes are recognized when they become available and measurable. Property tax revenues are considered available when they become due or past due and receivable within the current period and received by the District within 60 days of the end of the fiscal year.

Revenues not meeting the above criteria are reported as unearned revenue to the extent a receivable (See Note 6) has been recognized on the related balance sheet or statement of net assets.

**Note 5 DEPOSITS & INVESTMENTS**

**Deposits**

At June 30, 2010, the carrying amount of the District's deposits for the primary government was \$48,496,252 and the bank balance was \$55,310,616. Custodial credit risk is the risk that in the event of a bank failure, a government's deposits may not be returned to it. The District's deposit policy for custodial credit risk requires compliance with the provisions of state law. District policy further requires that all securities that serve as collateral against the deposits of a depository institution must be held in safekeeping at a non-affiliated custodial facility.

State law requires collateralization of all deposits with federal depository insurance; bonds and other obligations of the U.S. Treasury, U.S. agencies, or instrumentalities of the state of Missouri; bonds of any city having a population of not less than two thousand, county, school district, or special road district of the state of Missouri; bonds of any state, tax anticipation notes issued by any first class county, or a surety bond having an aggregate value at least equal to the amount of the deposits.

At December 31, 2009, the carrying amount of the component unit's deposits was \$521,424 and the bank balance was \$521,424. The component unit does not have a deposit policy for custodial credit risk. As of December 31, 2009, the component unit's bank balance was fully collateralized.

**Investments**

As of June 30, 2010, the District (primary government) had the following investments:

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<u>Investment Type</u>	<u>Amortized Cost</u>	<u>Maturity Less Than 1 Year</u>
U.S. Treasury Obligations		
U.S. Treasury Bills	\$ 9,096,644	9,096,644
U.S. Agencies Obligations		
Federal National Mortgage Association Discount Notes	10,990,964	10,990,964
Federal Home Loan Bank Discount Notes	749,389	749,389
External Investment Pool		
Missouri Health and Education Facilities Authority Direct Deposit Program	<u>1,284,111</u>	<u>1,284,111</u>
Total Investments – Primary Government	<u>\$ 22,121,108</u>	<u>\$ 22,121,108</u>

As of December 31, 2009, the discretely presented component unit had the following investments:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Maturity 1-5 Years</u>
U.S. Agencies Obligations		
Federal Home Loan Bank Discount Notes	\$ 50,084	\$ 50,084
Federal Farm Credit Bank Discount Notes	50,047	50,047
Corporate Bonds	185,993	185,993
Common Stock	369,347	N/A
Other Assets	<u>3,797</u>	<u>N/A</u>
Total Investments - Discretely Presented Component Unit	<u>\$ 659,268</u>	<u>\$ 286,124</u>

**Interest Rate Risk.** As a means of limiting its exposure to fair value losses arising from rising interest rates, the District's investment policy mandates structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations thereby avoiding the need to sell securities on the open market prior to maturity. The investment policy also mandates investing operating funds primarily in shorter-term securities.

Amounts reported under the Missouri Health and Education Facilities Authority Direct Deposit Program include amounts withheld from the District's state aid and deposited into an external investment pool trust account at a bank selected by the Authority and the reported value of the pool is the same as the fair value of the pool shares. The investments are redeemed every six months to pay principal and interest obligations on the District's general obligation bonds participating in the program. The Direct Deposit Program is established and regulated by state law. This investment is reported as maturing in less than one year because the District's investment in the external investment pool is redeemed less than one year from the date of the financial statements. The Missouri Department of Higher Education which administers the MOHEFA program issues a publicly available financial report. That report may be obtained by writing to the Missouri Department of Higher Education, 3515 Amazonas Drive, Jefferson City, Missouri 65109 or by calling 1-800-473-6757.

The component unit's investment policy does not address interest rate risk.

**Credit Risk.** Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. The District's investment policy provides that the District will minimize credit risk by pre-qualifying financial institutions, brokers/dealers, intermediaries, and advisors with which the district will do business, and diversifying the portfolio so that potential losses on individual securities will be minimized. At June 30, 2010, all of the District's investments in discount notes of various U.S.

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agencies were rated A-1 by Standard and Poor's and P-1 by Moody's, the highest ratings given for short-term investments.

The District's investment in the Missouri Health and Education Facilities Authority Direct Deposit Program is not rated by any of the nationally recognized statistical rating organizations.

The component unit's investment policy prohibits investments rated lower than A by any of the nationally recognized statistical rating organizations. The component unit's investment in U.S. agencies were all rated AAA by Standard and Poor's.

**Custodial Credit Risk.** Custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investment or collateral securities that are in possession of an outside party. The District's investment policy states that the District will manage custodial credit risk by pre-qualifying the financial institutions and advisors with which the District will do business; and, diversifying the portfolio so that potential losses on individual securities will be minimized. The District's investment policy further mandates that all securities purchased be perfected in the name of or for the account of the District and be held by a third-party custodian as evidenced by appropriate safekeeping receipts.

The component unit's investment policy does not address custodial credit risk.

**Concentration of Credit Risk.** As a means of limiting its exposure to losses arising from concentration of investments, the District's investment policy mandates that the portfolio not have a concentration of assets in specific maturity, specific issuer, or specific class of securities. At a minimum, diversification standards by security type and issuer are established as a.) U.S. treasuries and securities having principal and/or interest guaranteed by the U.S. Government – 100%; b.) collateralized time and demand deposits – 100%; c.) U.S. Government agencies, and government sponsored enterprises, no more than 60%; d.) collateralized repurchase agreements, no more than 50%; e.) U.S. Government callable securities, no more than 30%; f.) commercial paper, no more than 50%; g.) bankers' acceptances, no more than 50%.

To address concentration of credit risk, the component unit's investment policy mandates that the portfolio have asset allocations meeting the following criteria: a.) Cash and cash equivalents, 0 – 20%; b.) Stocks/Equities, stock funds, 30 – 60%; c.) Bonds, bond funds, fixed, 30 – 60%.

**Reconciliation of Carrying Amounts – Primary Government**

A reconciliation of cash and cash equivalents and investments as shown on the balance sheet and the deposits and investments disclosed in this note are as follows:

<b>Balance sheet:</b>	
<b>Assets:</b>	
Cash and cash equivalents	
Governmental Funds	\$ 41,025,487
Cash and cash equivalents	
Enterprise Funds	2,381,995
Cash and cash equivalents	
Internal Service Funds	5,621,395
Cash – Fiduciary Funds	778,282
Investments – Governmental Funds	20,087,608
Investments – Internal Service Funds	749,389
Total	\$ 70,644,156



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**Note disclosure:**

Cash on Hand	\$	26,796
Carrying Amount of Deposits		48,496,252
Investments		22,121,108
Total	\$	<u>70,644,156</u>

**Note 6 PROPERTY TAXES RECEIVABLE**

The amount of prior years' taxes due at June 30, 2010, was obtained from the County Collector who is responsible for the collection of all taxes. The net receivables were calculated as follows:

	<u>General Fund</u>	<u>Teachers Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
Property Taxes Receivable (09-10) ....	\$ 29,704,580	\$ 52,854,253	\$ 16,568,720	\$ 1,013,149	\$ 100,140,702
Less: Allowance .....	<u>90,585</u>	<u>166,504</u>	<u>52,194</u>	<u>1,301</u>	<u>310,584</u>
Net Property Taxes Receivable ....	<u>\$ 29,613,995</u>	<u>\$ 52,687,749</u>	<u>\$ 16,516,526</u>	<u>\$ 1,011,848</u>	<u>\$ 99,830,118</u>
 Unearned Revenue .....	 <u>\$ 29,242,339</u>	 <u>\$ 52,004,607</u>	 <u>\$ 16,302,384</u>	 <u>\$ 1,006,509</u>	 <u>\$ 98,555,839</u>

The allowance for doubtful collections was computed by multiplying 0.66% by the total amount of personal property taxes assessed for 2008 through 2010 taxes. The 0.66% is the average uncollected percentage of personal property taxes for 2005 through 2007 taxes. All real property taxes prior to 2007 have been collected and the District assumes all real property taxes will eventually be collected.

Property taxes are assessed and due based upon property ownership and valuation as of January 1 each year. The taxes are payable no later than December 31. A lien attaches on January 1. The levy rate is established by the Board of Education by September 1 each year. Any taxes due and not paid by December 31 are considered delinquent. The County Collector is responsible for the collection of all taxes for government entities in the county. Taxes collected are remitted to the District monthly.

**Note 7 INVENTORIES**

Physical inventories of goods on hand were taken as of June 30, 2010. Inventories on hand, stated at cost or average cost, at June 30, 2010, are as follows:

General Fund:	
Consumable supplies .....	\$ 314,651
Gasoline, fuel oil .....	<u>36,365</u>
Total .....	<u>\$ 351,016</u>
Food Services Fund:	
Food supplies - purchased .....	\$ 17,172
Donated commodities .....	<u>135,202</u>
Total .....	<u>\$ 152,374</u>

**Note 8 INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS**

Interfund balances at June 30, 2010, resulting from interfund loans are summarized as follows:

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	<u>Interfund Receivable</u>	<u>Interfund Payable</u>
General Fund	\$ 2,973,932	\$ -
Teachers Fund	-	2,973,932
Total	\$ 2,973,932	\$ 2,973,932

The outstanding balance between the funds is the result of the credit balance in interfund cash in the Teachers Fund at June 30, 2010.

	<b>TRANSFERS FROM</b>	
	Governmental Activities	Business-Type Activities
	General Fund	Food Services Fund
<b>TRANSFERS TO</b>		
Governmental Activities:		
Teachers Fund	\$ 6,608,297	\$ -
Capital Projects Fund	1,180,627	321,700
Nonmajor Governmental	6,495	-
Total Governmental Activities	\$ 7,795,419	\$ 321,700

The District routinely transfers amounts from the General Fund to the Teachers Fund and the Capital Projects Fund in accordance with regulations of the State of Missouri. The amounts transferred to the Teachers Fund are required to balance the fund's revenues and expenditures. The District had a zero balance in the Teachers Fund at June 30, 2010. The transfers to the Capital Projects Fund are for equipment purchases and other amounts allowed by State regulation.

**Note 9 RETIREMENT PLANS**

The Columbia Public School District contributes to the Public School Retirement System of Missouri (PSRS), a cost-sharing multiple-employer defined benefit pension plan. PSRS provides retirement and disability benefits to full-time (and certain part-time) certificated employees and death benefits to members and beneficiaries. Benefit provisions are set forth in Chapter 169 of the Revised Statutes of Missouri. The statutes assign responsibility for the administration of the system to a seven-member Board of Trustees. PSRS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the Public School Retirement System of Missouri, P. O. Box 268, Jefferson City, Missouri 65102 or by calling 1-800-392-6848.

PSRS members are required to contribute 13.5% of their annual covered salary and the Columbia Public School District is required to contribute a matching amount. The contribution requirements of members and the Columbia Public School District are established and may be amended by the PSRS Board of Trustees. The District's contributions to PSRS for the year ending June 30, 2010, were \$24,213,528 which was equal to the required contributions, which were made up of \$12,106,764 in employee contributions and \$12,106,764 in employer contributions. For the years ended June 30, 2010, 2009, and 2008, the District contributed 100% of the required contributions. The contributions for the last three fiscal years were as follows:

<u>Year Ended June 30,</u>	<u>Amount of Employer Contribution</u>	<u>Contribution as a Percentage of Covered Salaries</u>
2010	\$ 12,106,764	13.5%
2009	11,849,731	13.0%
2008	11,671,817	12.5%

The Columbia Public School District also contributes to the Public Education Employee Retirement System (PEERS), a cost-sharing multiple-employer defined benefit pension plan. PEERS provides retirement and disability benefits to employees of the district who work twenty or more hours per week

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and who do not contribute to the Public School Retirement System of Missouri. Benefit provisions are set forth in Chapter 169 of the Revised Statutes of Missouri. The statutes assign responsibility for the administration of the system to the Board of Trustees of the Public School Retirement System. PEERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the Public Education Employee Retirement System, P.O. Box 268, Jefferson City, Missouri 65102 or by calling 1-800-392-6848.

PEERS members are required to contribute 6.50% of their annual covered salary and the Columbia Public School District is required to contribute a matching amount. The contribution requirements of members and the Columbia Public School District are established and may be amended by the Board of Trustees. The District's contributions to PEERS for the year ending June 30, 2010, were \$3,041,472, which was equal to the required contributions, which were made up of \$1,520,736 in employee contributions and \$1,520,736 in employer contributions. For the years ended June 30, 2010, 2009, and 2008, the District contributed 100% of the required contributions. The contributions for the last three fiscal years were as follows:

Year Ended June 30,	Amount of Employer Contribution	Contribution as a Percentage of Covered Salaries
2010	\$ 1,520,736	6.50%
2009	1,458,773	6.25%
2008	1,459,793	6.00%

The District contributed to PSRS on total salaries and benefits of \$89,679,734 and to PEERS on total salaries and benefits of \$23,395,939 for the year ended June 30, 2010. The overall payroll (salaries and benefits) for the District was \$117,338,280, which includes payroll of \$4,262,607 not subject to either retirement system.

The ten-year historical trend information is included in the Public School Retirement System's and Public Education Employee Retirement System's financial reports.

**Note 10 LEASES**

**Operating Leases**

The District leases various buildings for additional office space, the Center for Gifted Education, and trailers for additional classroom space. These leases are considered for accounting purposes to be operating leases. Lease expenditures for the year ended June 30, 2010, were \$805,422. Future minimum lease payments for these leases are as follows:

Year Ending June 30,	Amount
2011	\$ 590,221
2012	493,089
2013	340,784
Total	\$ <u>1,424,094</u>

Currently, all operating leases for the district expire by June 30, 2013. No future minimum lease payments are currently required after that date.

**Capital Leases**

The District has entered into lease agreements as lessee for financing the acquisition of mobile classroom trailers. The lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of the minimum lease payments as of the inception dates.

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The assets acquired through the capital leases are as follows:

<u>Governmental Activities:</u>	
Asset:	
Mobile Classroom Trailers	\$ 893,404
Less: Accumulated Depreciation	(72,066)
Total	<u>\$ 821,338</u>

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2010, were as follows:

<u>Governmental Activities:</u>	
Year Ending June 30, 2011	\$ 115,000
Year Ending June 30, 2012	115,000
Total minimum lease payments	<u>230,000</u>
Less: amount representing interest	(17,673)
Present value of minimum lease payments	<u>\$ 212,327</u>

**Note 11 LONG-TERM DEBT**

**Bonds Payable**

All District bonds are general obligation bonds with maturities from 2015 to 2029 and average net interest rates at issue from 1.00% to 4.66%. General obligation bonds outstanding at June 30, 2010, were \$139,027,000. Scheduled bond retirement and interest payable in the next fiscal year are \$13,825,000 and \$5,097,588, respectively.

On November 19, the District issued \$9,187,000 of general obligation qualified school construction bonds. The proceeds from the bonds are to be used for continued design and construction of the new high school. The bond issue was part of the issue of \$60,000,000 that was authorized by the voters at the April 2007 election.

On February 23, 2010 the District issued \$8,305,000 of general obligation refunding bonds. The net proceeds of \$8,593,291 were placed in an irrevocable escrow account to provide resources to purchase U.S. State and Local Government Series securities which will be used to provide resources to crossover refund the District's 2002B and 2002C general obligation bonds issued on December 27, 2002. This crossover refunding was undertaken to reduce the District's obligation under long term debt by \$234,543 which resulted in an economic gain of \$452,516 (the difference between the present value of debt service payments on the February 23, 2010, refunding bond issue and the refunding bond issues after the refunding dates).

All principal and interest requirements are funded in accordance with Missouri law by the annual tax levy on the District's assessed valuation and allocated state aid. In addition, at June 30, 2010, the District had accumulated \$13,947,413 in the Debt Service Fund for future debt requirements.

The bonds are due, in total by year, as follows:

<u>Year Ending June 30,</u>	<u>Bond Payment</u>	<u>Interest Payment</u>	<u>Total</u>
2011	\$ 13,825,000	\$ 5,097,588	\$ 18,922,588
2012	13,310,000	4,633,460	17,943,460
2013	13,600,000	4,121,478	17,721,478
2014	14,155,000	3,654,128	17,809,128
2015	11,075,000	3,140,024	14,215,024
2016-2020	40,180,000	9,902,896	50,082,896
2021-2025	28,107,000	4,820,373	32,927,373
2026-2029	4,775,000	265,252	5,040,252
	<u>\$ 139,027,000</u>	<u>\$ 35,635,199</u>	<u>\$ 174,662,199</u>

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On November 19, 2009, the District also issued \$2,840,000 of Certificates of Participation. The proceeds from the certificates are to be used to repay the Capital Projects Fund for the payment of costs associated with the qualifying energy savings project undertaken by the District during 2007 through 2009. The Certificates mature March 1, 2024 with option prepayments maturing March 1, 2017.

The Certificates of Participation are due, in total by year, as follows:

<u>Year Ending June 30,</u>	<u>Principal Payment</u>	<u>Interest Payment</u>	<u>Total</u>
2011	\$ 85,000	\$ 105,010	\$ 190,010
2012	95,000	102,460	197,460
2013	110,000	99,610	209,610
2014	120,000	96,310	216,310
2015	135,000	92,710	227,710
2016-2020	960,000	367,750	1,327,750
2021-2024	1,185,000	128,450	1,313,450
	<u>\$ 2,690,000</u>	<u>\$ 992,300</u>	<u>\$ 3,682,300</u>

Article VI, Section 26(b), Constitution of Missouri, limits the amount of authorized general obligation bonds of a district to 15 percent of the assessed valuation of a district for state and county purposes. The estimated legal debt margin of the District at June 30, 2010, was calculated as follows:

Legal Debt Limit (Excluding State Assessed Utilities)	\$ 298,829,734
Less Indebtedness	
General Obligation Bonds Payable .....	\$ 139,027,000
Balance of Debt Service Fund.....	<u>(13,947,413)</u>
Total Estimated Legal Debt Margin .....	<u>\$ 173,750,147</u>

**Changes in Long-Term Debt**

Changes in long-term debt for the District for the year ended June 30, 2010, are as follows:

	<u>Balance, June 30, 2009</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance June 30, 2010</u>	<u>Due In One Year</u>
<b>Governmental Activities:</b>					
Bonds	\$ 143,350,000	\$ 17,492,000	\$ (21,815,000)	\$ 139,027,000	\$ 13,825,000
Deferred Amounts	32,492	353,303	(60,337)	325,458	92,929
Certificates of Participation	-	2,840,000	(150,000)	2,690,000	85,000
Capital Leases	161,831	327,327	(276,831)	212,327	103,322
Compensated Absences	2,444,941	801,732	(676,723)	2,569,950	620,000
Net OPEB Obligation	17,822,712	2,044,064	-	19,866,776	-
Total Governmental Activities	<u>\$ 163,811,976</u>	<u>\$ 23,858,426</u>	<u>\$ (22,978,891)</u>	<u>\$ 164,691,511</u>	<u>\$ 14,726,251</u>
<b>Business-Type Activities:</b>					
Compensated Absences	\$ 158,172	\$ 33,790	\$ (31,495)	\$ 160,467	\$ 42,000
Net OBEB Obligation	473,988	58,736	-	532,724	-
Total Business-Type Activities	<u>\$ 632,160</u>	<u>\$ 92,526</u>	<u>\$ (31,495)</u>	<u>\$ 693,191</u>	<u>\$ 42,000</u>

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The General Fund has typically been used to liquidate the liabilities for post-employment benefits and compensated absences for Governmental Activities. The Capital Projects Fund will be used to liquidate the capital lease liability.

**Note 12 CHANGES IN CAPITAL ASSETS**

Capital Assets activity for the year ended June 30, 2010, was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
<b>Governmental Activities:</b>				
Capital assets that are not depreciated:				
Land	\$ 6,518,359	\$ 500,743	\$ (176,937)	\$ 6,842,165
Construction in progress	29,271,235	9,200,590	(34,192,806)	4,279,019
Capital assets that are depreciated:				
Buildings	179,956,248	36,627,472	(973,880)	215,609,840
Mobile classroom trailers	3,107,094	407,912	-	3,515,006
Furniture and equipment	10,510,807	899,556	-	11,410,363
Total capital assets, governmental activities	<u>229,363,743</u>	<u>47,636,273</u>	<u>(35,343,623)</u>	<u>241,656,393</u>
Accumulated depreciation, governmental activities:				
Buildings	(33,856,590)	(1,856,213)	285,710	(35,427,093)
Mobile classroom trailers	(1,423,237)	(131,155)	-	(1,554,392)
Furniture and equipment	(5,489,778)	(841,731)	-	(6,331,509)
Total accumulated depreciation, governmental activities	<u>(40,769,605)</u>	<u>(2,829,099)</u>	<u>285,710</u>	<u>(43,312,994)</u>
Total capital assets, governmental activities, net	<u>\$ 188,594,138</u>	<u>\$ 44,807,174</u>	<u>\$ (35,057,913)</u>	<u>\$ 198,343,399</u>
<b>Business-Type Activities:</b>				
Capital assets that are depreciated:				
Furniture and equipment	1,090,056	12,183	-	1,102,239
Total capital assets, business-type activities	<u>1,090,056</u>	<u>12,183</u>	<u>-</u>	<u>1,102,239</u>
Accumulated depreciation, business-type activities:				
Furniture and equipment	(818,478)	(63,543)	-	(882,021)
Total accumulated depreciation, business-type activities	<u>(818,478)</u>	<u>(63,543)</u>	<u>-</u>	<u>(882,021)</u>
Total capital assets, business-type activities, net	<u>\$ 271,578</u>	<u>\$ (51,360)</u>	<u>\$ -</u>	<u>\$ 220,218</u>

Depreciation expense for governmental activities is reported in the Statement of Activities and was allocated to Operation of Plant.

**Note 13 CONSTRUCTION AND OTHER SIGNIFICANT COMMITMENTS**

As of June 30, 2010, the District had the following commitments with respect to unfinished capital projects:

<u>Capital Project</u>	<u>Remaining Construction Commitment</u>	<u>Expected Date of Completion</u>
<b>Capital Projects Fund</b>		
New Elementary School	\$ 71,483	09/30/10
New High School	693,739	06/30/13
Paris Road Renovations	210,016	08/01/10
	<u>\$ 975,238</u>	

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**Note 14 CONTINGENT LIABILITIES**

**Litigation**

The District may periodically be the defendant in a lawsuit arising principally in the normal course of operations. In the opinion of the administration, the outcome of these lawsuits will not have a material adverse effect on the accompanying financial statements and accordingly, no provision for losses has been recorded.

**Grants**

As a recipient of various federal funds, the District is subject to the audit of these programs that could result in disallowance of grant expenditures. The District is unaware of any disallowances and expects such amounts, if any, to be immaterial.

**Note 15 RISK MANAGEMENT**

**Self Insurance**

The District has established self-insured benefits programs, which are medical, dental, and workers' compensation programs in the Internal Service Funds. The purpose of these funds is to pay the medical and dental claims of the District's employees and their covered dependents and to pay workers' compensation claims from accumulated assets of the fund.

The District is covered by an excess loss contract on its medical benefits program that provides specific stop-loss coverage for claims in excess of \$300,000 per individual. The District is also covered by an excess loss contract on its workers compensation program that provides specific stop-loss coverage for claims in excess of \$350,000 for each accident and aggregate stop-loss coverage when aggregate claims exceed 170% of premiums. Settled claims have not exceeded this coverage in the last three fiscal years.

The District allocates the cost of providing the medical insurance and dental insurance to its employees and their dependents by annually determining a "premium" to be charged to the other funds for each covered employee to pay current or prior year claims. Also, all the funds of the District participate in the workers' compensation program by making payments to the Internal Service Funds based on actuarial estimates of the amounts needed to pay prior-year and current-year claims. The net assets of the Internal Service Funds were \$5,093,307 as of June 30, 2010. Liabilities related to workers' compensation are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities related to medical, dental, and workers' compensation claims include amounts that have been incurred but not reported. As of June 30, 2010, the total claims liability was \$1,296,619. Changes in the claims liability amount for the past three fiscal years were:

Year Ended June 30,	Beginning of Fiscal Year Liability	Current Year Claims and Changes in Estimates	Claim Payment	Administrative Cost	Balance at Fiscal Year-End
2010	\$ 1,322,815	\$ 18,726,019	\$ (18,256,707)	\$ (495,508)	\$ 1,296,619
2009	1,760,567	17,349,220	(17,394,143)	(392,829)	1,322,815
2008	1,601,946	18,258,073	(17,757,578)	(341,874)	1,760,567

**Other Risk Management**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the District carries commercial insurance.

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For the years ended June 30, 2010, 2009, and 2008, the settlements did not exceed the insurance coverage provided by commercial insurance.

**Note 16 FUND EQUITY**

**Reservations**

Reservations of fund balances of governmental funds are established to either (1) satisfy legal covenants that require that a portion of the fund balance be segregated or (2) identify the portion of the fund balance that is not appropriable for future expenditures. Specific reservations of the fund balance accounts are summarized below.

**Reserve for Debt Service**

The reserve for debt service represents amounts invested with a fiscal agent to be used to refund certain bond issues.

**Reserve for Inventories**

The reserve for inventories was created to represent the portion of the fund balance that is not available for expenditures because the District expects to use these resources within the next budgetary period.

**Reserve for Prepaid Expenditures**

The reserve for prepaid expenditures was created to represent the portion of the fund balance that is not available for expenditures because the District will use these resources within the next budgetary period.

**Note 17 DEFERRED COMPENSATION PLAN**

Employees are eligible to participate in two deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans, available to all District employees, permit them to defer a portion of their salary until future years. Participation in the plans is optional. The deferred compensation is not available, without penalty, to employees except under limited circumstances specified in the Internal Revenue Code.

Investments are selected by the Investment Committee with the advice of an outside financial consultant, Cottonwood Advisors. The plans are managed by CPI as a third party administrator. Edward Jones is the broker of record for the 457(b) plan and LaBrunerie Financial Services is the broker of record for the 403(b) plan.

**Note 18 OTHER POSTEMPLOYMENT BENEFITS**

**Plan Description**

The Columbia Public School District administers a single-employer defined benefit healthcare plan ("the Retiree Health Plan"). The plan provides pre- and post-Medicare healthcare benefits and dental benefits for eligible retirees and their dependents through the District's group health insurance plan, which covers both active and retired members. On June 30, 2010, the actuarial valuation date, the Retiree Health Plan covered 2,300 active employees, and 674 retirees and surviving spouses. Benefit provisions are established by the Board of Education ("Board") annually. The Retiree Health Plan does not issue separately audited financial statements.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2010**

**Funding Policy**

Contribution requirements are also established by the Board annually. The District does not contribute toward the cost of current-year premiums for eligible retired plan members and their dependents.

Eligible retirees pay 100 percent of the blended premium rates used for both active and non-Medicare eligible retired members.

**Annual OPEB Cost and Net OPEB Obligation**

The District's annual other postemployment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC). In the June 30, 2010 actuarial valuation, the ARC and related information was calculated using the entry age normal cost method. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and to amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the District's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the District's net OPEB obligation to the Retiree Health Plan:

Annual required contribution	\$	3,588,100
Interest on net OPEB obligation		777,600
Adjustment to annual required contribution		(609,900)
Annual OPEB cost (expense)		3,755,800
Contributions made		1,653,000
Increase in net OPEB obligation		2,102,800
Net OPEB obligation-July 1, 2009		18,296,700
Net OPEB obligation-June 30, 2010	\$	20,399,500

The District's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the fiscal year was as follows:

Year Ended June 30,	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation
2010	\$ 3,755,800	44.0%	\$ 20,399,500
2009	11,400,000	17.4%	18,296,700
2008	10,415,700	15.6%	8,796,700

**Funded Status and Funding Progress**

As of June 30, 2010, the actuarial accrued liability for benefits was \$43,752,300, all of which was unfunded. The covered payroll (annual payroll of active employees covered by the plan) was \$103,393,700, and the ratio of the unfunded actuarial liability to the covered payroll was 42.3 percent.

The projection of future benefit payments for an ongoing plan involves estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, present as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2010**

**Methods and Assumptions**

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The following assumptions were made:

**Retirement age for active employees.** Based on the historical average retirement age for the covered plan members were assumed to retire at age 60, or at the first subsequent year in which the member would qualify for benefits.

**Marital Status.** Marital status of members at the calculation date was assumed to continue throughout retirement.

**Mortality.** Life expectancies were based on the RP 2000 Mortality Table.

**Turnover.** Non-group-specific age-based turnover data from GASB Statement 45 were used as the basis for assigning active members a probability of remaining employed until the assumed retirement age and for developing an expected future working lifetime assumption for purposes of allocating to period the present value of total benefits to be paid.

**Healthcare cost trend rate.** The expected rate of increase in healthcare insurance premiums was generated by the Getzen model. The Getzen Model is the result of research sponsored by the Society of Actuaries and completed by a committee of economists and actuaries. This model is the current industry standard for projecting long term medical trends.

**Health insurance premiums.** July 1, 2009, health insurance premiums for retirees were used as the basis for calculation of the present value of total benefits to be paid.

**Inflation rate.** The expected long-term inflation assumption of 3.25 percent was based on the projected changes in the Consumer Price Index for Urban Wage Earners and Clerical Workers (CPI-W).

**Payroll growth rate.** The expected long-term payroll growth rate was assumed to be 4.25 percent plus a seniority/merit scale used for PSRS/PEERS valuations.

Based on the historical and expected returns of the District's short-term investment portfolio, a discount rate of 4.25 percent was used. The amortization period used was thirty year open and the amortization method was level percentage of payroll.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF FUNDING PROGRESS FOR THE RETIREE HEALTH PLAN  
FOR THE TWO YEARS ENDED JUNE 30, 2010**

<b>Actuarial Valuation Date July 1,</b>	<b>Actuarial Value of Assets (a)</b>	<b>Actuarial Accrued Liability (AAL)- Entry Age (b)</b>	<b>Unfunded AAL (UAAL) (b-a)</b>	<b>Funded Ratio (a/b)</b>	<b>Covered Payroll (c)</b>	<b>UAAL as a Percentage of Covered Payroll ((b-a)/c)</b>
2009	\$ -	\$ 43,752,300	\$ 43,752,300	0.0%	\$ 103,393,700	42.3%
2008	-	123,000,000	123,000,000	0.0%	98,300,000	125.1%
2007	-	108,765,700	108,765,700	0.0%	94,334,200	115.3%

**SUPPLEMENTARY INFORMATION**

**COMBINING AND INDIVIDUAL  
FUND STATEMENTS AND SCHEDULES**

## **GOVERNMENTAL FUNDS**

### **SCHEDULES OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL**

Debt Service Fund - The Debt Service Fund accounts for the revenue collected from local taxation and allocated state aid for the payment of principal and interest on bonded indebtedness.

Capital Projects Fund - The Capital Projects Fund accounts for expenditures from the proceeds of bond issues, investment income earned on the proceeds and other revenues designated for acquisition or construction of major capital assets. The expenditures include major capital outlay projects and equipment purchases for instructional and support programs.

Grants and Donations Fund - This fund was established to account for certain local, state, and federal revenue received and the related expenditures. Expenditures are from all program areas and these programs are dependent upon special funding. Some categorical and noncategorical state and federal revenue is also included in the General Fund and the Teachers Fund.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
DEBT SERVICE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2010**

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		<u>with Final Budget</u>
<b>REVENUES</b>				
Local	\$ 16,468,594	\$ 16,468,594	\$ 16,503,765	\$ 35,171
County	279,944	279,944	270,875	(9,069)
State	1,535,091	1,535,091	1,543,154	8,063
Total Revenues	<u>18,283,629</u>	<u>18,283,629</u>	<u>18,317,794</u>	<u>34,165</u>
<b>EXPENDITURES</b>				
Debt Service				
Principal	13,875,000	22,375,000	21,815,000	560,000
Interest and Fees	5,771,963	5,771,963	5,657,337	114,626
Bond Issuance Costs	-	-	45,518	(45,518)
Total Expenditures	<u>19,646,963</u>	<u>28,146,963</u>	<u>27,517,855</u>	<u>629,108</u>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	(1,363,334)	-	(9,863,334)	-
<b>OTHER FINANCING SOURCES</b>				
Refunding Bonds Issued	-	8,500,000	8,305,000	(195,000)
Premium on Refunding Bonds Issued	-	-	344,449	344,449
<b>NET CHANGE IN FUND BALANCE</b>	(1,363,334)	-	(550,612)	812,722
<b>FUND BALANCE, JULY 1</b>	<u>14,498,025</u>	<u>14,498,025</u>	<u>14,498,025</u>	<u>-</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 13,134,691</u>	<u>\$ 13,134,691</u>	<u>\$ 13,947,413</u>	<u>\$ 812,722</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CAPITAL PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2010**

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		<u>with Final Budget</u>
<b>REVENUES</b>				
Local	\$ 758,079	\$ 1,108,079	\$ 1,117,935	\$ 9,856
County	4,923	4,923	6,617	1,694
State	2,099,226	2,099,226	1,973,137	(126,089)
Federal	-	1,525,528	1,482,037	(43,491)
Total Revenues	<u>2,862,228</u>	<u>4,737,756</u>	<u>4,579,726</u>	<u>(158,030)</u>
<b>EXPENDITURES</b>				
Debt Service				
Principal	-	328,953	419,198	(90,245)
Interest and Fees	-	68,151	38,711	29,440
Bond Issuance Costs	-	102,974	140,793	(37,819)
Total Debt Service	-	500,078	598,702	(98,624)
Capital Outlay and Construction				
Furniture and Equipment	1,742,574	2,936,515	2,642,839	293,676
Vehicles	67,426	67,426	67,426	-
Building Additions and Renovations	8,190,000	14,589,011	12,617,134	1,971,877
Total Capital Outlay and Construction	<u>10,000,000</u>	<u>17,592,952</u>	<u>15,327,399</u>	<u>2,265,553</u>
Total Expenditures	<u>10,000,000</u>	<u>18,093,030</u>	<u>15,926,101</u>	<u>2,166,929</u>
<b>REVENUES UNDER EXPENDITURES</b>	(7,137,772)	(13,355,274)	(11,346,375)	2,008,899
<b>OTHER FINANCING SOURCES (USES)</b>				
General Obligation Bonds Issued	-	9,187,000	9,187,000	-
Certificates of Participation	-	-	2,840,000	2,840,000
Premium on Bonds Issued	-	-	8,854	8,854
Insurance Recoveries	-	-	373,023	373,023
Sale of Property	-	194,965	198,565	3,600
Capital Leases	-	-	327,327	327,327
Transfers In	2,762,000	4,077,271	1,502,327	(2,574,944)
Total Other Financing Sources	<u>2,762,000</u>	<u>13,459,236</u>	<u>14,437,096</u>	<u>977,860</u>
<b>NET CHANGE IN FUND BALANCE</b>	(4,375,772)	103,962	3,090,721	2,986,759
<b>FUND BALANCE, JULY 1</b>	<u>10,528,721</u>	<u>10,528,721</u>	<u>10,528,721</u>	<u>-</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 6,152,949</u>	<u>\$ 10,632,683</u>	<u>\$ 13,619,442</u>	<u>\$ 2,986,759</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
GRANTS AND DONATIONS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2010**

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with Final Budget</b>
	<b>Original</b>	<b>Final</b>		<b>Final Budget</b>
<b>REVENUES</b>				
Local	\$ 1,713,361	\$ 1,713,361	\$ 991,093	\$ (722,268)
State	1,835,000	1,835,000	1,123,676	(711,324)
Federal	707,699	736,201	714,661	(21,540)
Total Revenues	4,256,060	4,284,562	2,829,430	(1,455,132)
<b>EXPENDITURES</b>				
Current				
Instruction				
Regular Instruction	1,360,304	1,360,304	859,625	500,679
Special Instruction	30,000	30,000	134,959	(104,959)
Vocational Instruction	700,000	700,000	337,891	362,109
Total Instruction	2,090,304	2,090,304	1,332,475	757,829
Pupil Support Services				
Guidance and Counseling	65,756	65,756	65,364	392
Health and Ancillary Services	90,000	90,000	90,110	(110)
Improvement of Instruction	-	28,502	45,417	(16,915)
Media Services	198,000	198,000	27,835	170,165
Total Support Services	353,756	382,258	228,726	153,532
Other				
Pupil Transportation	-	-	43,822	(43,822)
Adult Literacy	155,000	155,000	134,342	20,658
Community Services	1,657,000	1,657,000	1,108,767	548,233
Total Other	1,812,000	1,812,000	1,286,931	525,069
Total Expenditures	4,256,060	4,284,562	2,848,132	1,436,430
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	-	-	(18,702)	(18,702)
<b>OTHER FINANCING USES</b>				
Transfers In	-	-	11,512	11,512
Transfers Out	-	-	(5,017)	(5,017)
<b>NET CHANGE IN FUND BALANCE</b>	-	-	(12,207)	(12,207)
<b>FUND BALANCE, JULY 1</b>	1,191,176	1,191,176	1,191,176	-
<b>FUND BALANCE, JUNE 30</b>	\$ 1,191,176	\$ 1,191,176	\$ 1,178,969	\$ (12,207)



## **NONMAJOR ENTERPRISE FUNDS**

Enterprise Funds account for certain revenues derived from charges for services and assistance received from the State of Missouri and federal agencies. The District's accounting policy is for these funds to be self-sufficient, meaning they do not rely on funding from the general revenues of the District. The operations of enterprise funds are accounted for in a manner similar to private business enterprises.

Food Services Fund - This fund accounts for the revenue of the nutrition services program and the related expenses for food purchases and other operating costs, including depreciation.

Adult Education Fund - This fund accounts for the revenue of the adult education program and the related expenses for personal services and other operating costs, including depreciation.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF NET ASSETS - NONMAJOR ENTERPRISE FUNDS  
JUNE 30, 2010**

	<u>Enterprise Funds</u>		<u>Total Nonmajor Enterprise Funds</u>
	<u>Food Services</u>	<u>Adult Education</u>	
<b>ASSETS</b>			
Current Assets			
Cash and Cash Equivalents	\$ 2,178,571	\$ 203,424	\$ 2,381,995
Receivables (Net of Allowance for Uncollectibles)			
Local	-	100,525	100,525
Federal	584,346	115,877	700,223
Inventories	152,374	-	152,374
Prepaid Expenditures	16,806	-	16,806
Total Current Assets	<u>2,932,097</u>	<u>419,826</u>	<u>3,351,923</u>
Noncurrent Assets			
Capital Assets (Net of Accumulated Depreciation)			
Furniture and Equipment	212,672	7,546	220,218
Total Noncurrent Assets	<u>212,672</u>	<u>7,546</u>	<u>220,218</u>
Total Assets	<u>3,144,769</u>	<u>427,372</u>	<u>3,572,141</u>
<b>LIABILITIES</b>			
Current Liabilities			
Accounts Payable	58,447	5,341	63,788
Accrued Salaries and Payroll Taxes	10,316	24,349	34,665
Unearned Revenue	135,202	-	135,202
Total Current Liabilities	<u>203,965</u>	<u>29,690</u>	<u>233,655</u>
Noncurrent Liabilities			
Liability for Long-Term			
Compensated Absences	123,833	36,634	160,467
Liability for Long-Term Other			
Postemployment Benefits	361,341	171,383	532,724
Total Noncurrent Liabilities	<u>485,174</u>	<u>208,017</u>	<u>693,191</u>
Total Liabilities	<u>689,139</u>	<u>237,707</u>	<u>926,846</u>
<b>NET ASSETS</b>			
Invested in Capital Assets	212,672	7,546	220,218
Unrestricted	2,242,958	182,119	2,425,077
Total Net Assets	<u>\$ 2,455,630</u>	<u>\$ 189,665</u>	<u>\$ 2,645,295</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
 COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS  
 NONMAJOR ENTERPRISE FUNDS  
 FOR THE YEAR ENDED JUNE 30, 2010**

	<u>Enterprise Funds</u>		<u>Total Nonmajor Enterprise Funds</u>
	<u>Food Services</u>	<u>Adult Education</u>	
<b>OPERATING REVENUES</b>			
Food Sales	\$ 3,144,121	\$ -	\$ 3,144,121
Tuition	-	958,158	958,158
Total Operating Revenues	<u>3,144,121</u>	<u>958,158</u>	<u>4,102,279</u>
<b>OPERATING EXPENSES</b>			
Food Purchased	2,804,379	-	2,804,379
Salaries and Wages	2,076,926	881,701	2,958,627
Fringe Benefits	761,300	252,742	1,014,042
Supplies	275,937	117,990	393,927
Purchased Services	162,063	251,492	413,555
Travel	11,272	6,541	17,813
Repairs	132,947	6,532	139,479
Donated Commodities Used	518,760	-	518,760
Financial Aid	-	179,035	179,035
Depreciation	60,525	3,018	63,543
Total Operating Expenses	<u>6,804,109</u>	<u>1,699,051</u>	<u>8,503,160</u>
<b>OPERATING LOSS</b>	<u>(3,659,988)</u>	<u>(740,893)</u>	<u>(4,400,881)</u>
<b>NONOPERATING REVENUES (EXPENSES)</b>			
State Assistance	35,926	309,438	345,364
Federal Assistance	3,655,779	453,871	4,109,650
Earnings on Investments	13,177	1,815	14,992
Donated Commodities	518,760	-	518,760
Total Nonoperating Revenues	<u>4,223,642</u>	<u>765,124</u>	<u>4,988,766</u>
Income before Transfers	563,654	24,231	587,885
Transfers out	<u>(321,700)</u>	<u>-</u>	<u>(321,700)</u>
<b>CHANGES IN NET ASSETS</b>	241,954	24,231	266,185
<b>NET ASSETS, JULY 1</b>	<u>2,213,676</u>	<u>165,434</u>	<u>2,379,110</u>
<b>NET ASSETS, JUNE 30</b>	<u>\$ 2,455,630</u>	<u>\$ 189,665</u>	<u>\$ 2,645,295</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF CASH FLOWS  
NONMAJOR ENTERPRISE FUNDS  
FOR THE YEAR ENDED JUNE 30, 2010**

	<u>Enterprise Funds</u>		<b>Total Nonmajor Enterprise Funds</b>
	<u>Food Services</u>	<u>Adult Education</u>	
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash Received from Sales/Tuition	\$ 3,144,121	\$ 909,914	\$ 4,054,035
Cash Payments for Supplies and Services	(3,435,506)	(563,759)	(3,999,265)
Cash Payments to Employees for Services	(2,798,266)	(1,121,002)	(3,919,268)
Net Cash From Operating Activities	<u>(3,089,651)</u>	<u>(774,847)</u>	<u>(3,864,498)</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Federal/State Assistance	3,599,789	664,282	4,264,071
Transfer to Other Funds	(321,700)	-	(321,700)
Net Cash From Noncapital Financing Activities	<u>3,278,089</u>	<u>664,282</u>	<u>3,942,371</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Acquisition of Capital Assets	(12,183)	-	(12,183)
Net Cash From Capital and Related Financing Activities	<u>(12,183)</u>	<u>-</u>	<u>(12,183)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest on Investments	13,177	1,815	14,992
Investments Purchased	-	-	-
Investments Matured or Sold	1,153,092	-	1,153,092
Net Cash From Investing Activities	<u>1,166,269</u>	<u>1,815</u>	<u>1,168,084</u>
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	1,342,524	(108,750)	1,233,774
<b>CASH AND CASH EQUIVALENTS, JULY 1</b>	<u>836,047</u>	<u>312,174</u>	<u>1,148,221</u>
<b>CASH AND CASH EQUIVALENTS, JUNE 30</b>	<u>\$ 2,178,571</u>	<u>\$ 203,424</u>	<u>\$ 2,381,995</u>
<b>RECONCILIATION OF OPERATING LOSS TO NET CASH FROM OPERATING ACTIVITIES</b>			
Operating Loss	\$ (3,659,988)	\$ (740,893)	\$ (4,400,881)
Adjustments to Reconcile Operating Loss to Net Cash From Operating Activities			
Depreciation	60,525	3,018	63,543
Donated Commodities Used	518,760	-	518,760
Change in Assets and Liabilities			
Increase in Receivables	-	(48,244)	(48,244)
Decrease in Inventories	164,765	-	164,765
Decrease in Prepaid Expenses	1,790	3,420	5,210
Decrease in Accounts Payable and Accrued Liabilities	(59,352)	(6,125)	(65,477)
Increase (Decrease) in Unearned Revenue	(163,205)	-	(163,205)
Increase (Decrease) in Compensated Absences Payable	5,822	(3,527)	2,295
Increase in Other Postemployment Benefits Payable	41,232	17,504	58,736
Net Cash From Operating Activities	<u>\$ (3,089,651)</u>	<u>\$ (774,847)</u>	<u>\$ (3,864,498)</u>
<b>SCHEDULE OF NONCASH NONCAPITAL FINANCING ACTIVITIES</b>			
Donated Commodities Received	\$ 409,338	\$ -	\$ 409,338
Donated Commodities Used	\$ 518,760	\$ -	\$ 518,760

## **INTERNAL SERVICE FUNDS**

The Internal Service Funds were established to account for the District's self-funded benefits programs, which are medical, dental and workers' compensation programs. The premiums of the Employee Benefits Funds are transferred as an expenditure from other funds as related to staff personnel. Claims paid, direct insurance payments and administrative costs are expenses of these funds.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF NET ASSETS - INTERNAL SERVICE FUNDS  
JUNE 30, 2010**

	<u>Workers' Compensation</u>	<u>Medical Insurance</u>	<u>Dental Insurance</u>	<u>Total</u>
<b>ASSETS</b>				
Current Assets				
Cash and Cash Equivalents	\$ 1,188,201	\$ 3,950,907	\$ 482,287	\$ 5,621,395
Investments	749,389	-	-	749,389
Receivables				
Local	19,142	-	-	19,142
Total Assets	<u>1,956,732</u>	<u>3,950,907</u>	<u>482,287</u>	<u>6,389,926</u>
<b>LIABILITIES</b>				
Current Liabilities				
Accounts Payable	<u>2,717</u>	<u>1,285,832</u>	<u>8,070</u>	<u>1,296,619</u>
<b>NET ASSETS</b>				
Unrestricted	1,954,015	2,665,075	474,217	5,093,307
Total Net Assets	<u>\$ 1,954,015</u>	<u>\$ 2,665,075</u>	<u>\$ 474,217</u>	<u>\$ 5,093,307</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
 COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS - INTERNAL SERVICE FUNDS  
 FOR THE YEAR ENDED JUNE 30, 2010**

	<u>Workers' Compensation</u>	<u>Medical Insurance</u>	<u>Dental Insurance</u>	<u>Total</u>
<b>OPERATING REVENUES</b>				
Insurance Premiums	\$ <u>          -</u>	\$ <u>17,011,578</u>	\$ <u>1,171,530</u>	\$ <u>18,183,108</u>
<b>OPERATING EXPENSES</b>				
Salaries and Wages	39,485	43,249	4,387	87,121
Fringe Benefits	10,498	12,288	1,166	23,952
Purchased Services	38,433	59,357	217	98,007
Excess Loss Insurance	-	254,923	-	254,923
Administration Fees	107,533	186,641	103,327	397,501
Benefits Paid/Accrued	<u>679,980</u>	<u>16,257,163</u>	<u>1,064,641</u>	<u>18,001,784</u>
Total Operating Expenses	<u>875,929</u>	<u>16,813,621</u>	<u>1,173,738</u>	<u>18,863,288</u>
<b>OPERATING INCOME (LOSS)</b>	(875,929)	197,957	(2,208)	(680,180)
<b>NONOPERATING REVENUES</b>				
Earnings on Investments	<u>24,244</u>	<u>23,962</u>	<u>2,663</u>	<u>50,869</u>
<b>CHANGES IN NET ASSETS</b>	(851,685)	221,919	455	(629,311)
<b>NET ASSETS, JULY 1</b>	<u>2,805,700</u>	<u>2,443,156</u>	<u>473,762</u>	<u>5,722,618</u>
<b>NET ASSETS, JUNE 30</b>	<u>\$ <u>1,954,015</u></u>	<u>\$ <u>2,665,075</u></u>	<u>\$ <u>474,217</u></u>	<u>\$ <u>5,093,307</u></u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF CASH FLOWS - INTERNAL SERVICE FUNDS  
FOR THE YEAR ENDED JUNE 30, 2010**

	<u>Workers' Compensation</u>	<u>Medical Insurance</u>	<u>Dental Insurance</u>	<u>Total</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Cash Received from Premiums	\$ -	\$ 17,011,578	\$ 1,171,530	\$ 18,183,108
Cash Payments for Supplies and Services	(145,966)	(500,921)	(103,544)	(750,431)
Cash Payments to Employees for Services	(49,983)	(55,537)	(5,553)	(111,073)
Cash Payments for Claims/Benefits	(677,992)	(16,293,336)	(1,056,652)	(18,027,980)
Net Cash From Operating Activities	<u>(873,941)</u>	<u>161,784</u>	<u>5,781</u>	<u>(706,376)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Interest on Investments	24,244	23,962	2,663	50,869
Investments Purchased	(768,531)	(4,499,300)	-	(5,267,831)
Investments Matured or Sold	2,248,902	6,499,007	-	8,747,909
Net Cash From Investing Activities	<u>1,504,615</u>	<u>2,023,669</u>	<u>2,663</u>	<u>3,530,947</u>
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>				
	630,674	2,185,453	8,444	2,824,571
<b>CASH AND CASH EQUIVALENTS, JULY 1</b>				
	<u>557,527</u>	<u>1,765,454</u>	<u>473,843</u>	<u>2,796,824</u>
<b>CASH AND CASH EQUIVALENTS, JUNE 30</b>				
	<u>\$ 1,188,201</u>	<u>\$ 3,950,907</u>	<u>\$ 482,287</u>	<u>\$ 5,621,395</u>
<b>RECONCILIATION OF OPERATING INCOME TO NET CASH FROM OPERATING ACTIVITIES</b>				
Operating Income	\$ (875,929)	\$ 197,957	\$ (2,208)	\$ (680,180)
Change in Assets and Liabilities				
Increase (Decrease) in Accounts Payable	1,988	(36,173)	7,989	(26,196)
Net Cash From Operating Activities	<u>\$ (873,941)</u>	<u>\$ 161,784</u>	<u>\$ 5,781</u>	<u>\$ (706,376)</u>



## **FIDUCIARY FUND**

The Student Activity Fund accounts for the receipt and disbursement of monies by various student organizations. The accounting reflects the District's agency relationship with the student organizations.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES - AGENCY  
STUDENT ACTIVITY FUND  
FOR THE YEAR ENDED JUNE 30, 2010**

	<u>Balance</u> <u>July 1, 2009</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2010</u>
<b>ASSETS</b>				
Cash and Cash Equivalents	\$ 695,025	\$ 1,465,855	\$ 1,382,598	\$ 778,282
Account Receivable	-	290	-	290
Total Assets	<u>\$ 695,025</u>	<u>\$ 1,466,145</u>	<u>\$ 1,382,598</u>	<u>\$ 778,572</u>
<b>LIABILITIES</b>				
Accounts Payable	\$ 8,671	\$ 1,391,892	\$ 1,373,637	\$ 26,926
Due to Student Groups	686,354	1,465,855	1,400,563	751,646
Total Liabilities	<u>\$ 695,025</u>	<u>\$ 2,857,747</u>	<u>\$ 2,774,200</u>	<u>\$ 778,572</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF CHANGES IN DUE TO STUDENT GROUPS  
STUDENT ACTIVITY FUND  
FOR THE YEAR ENDED JUNE 30, 2010**

	<u>Balance July 1, 2009</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2010</u>
Hickman High	\$ 231,949	\$ 433,929	\$ 413,008	\$ 252,870
Rock Bridge High	177,466	519,784	493,120	204,130
Douglass High	1,429	4,999	4,343	2,085
Jefferson Junior High	21,389	48,635	50,367	19,657
Oakland Junior High	30,737	58,153	57,648	31,242
West Junior High	55,078	103,309	99,592	58,795
Gentry Middle	25,230	43,294	43,501	25,023
Lange Middle	31,920	34,917	39,037	27,800
Smithton Middle	48,424	28,953	27,352	50,025
Columbia Area Career Center	55,167	173,666	158,779	70,054
All Senior High	<u>7,565</u>	<u>16,216</u>	<u>13,816</u>	<u>9,965</u>
<b>TOTAL</b>	<b><u>\$ 686,354</u></b>	<b><u>\$ 1,465,855</u></b>	<b><u>\$ 1,400,563</u></b>	<b><u>\$ 751,646</u></b>

*Statistical Section*

## STATISTICAL SECTION

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the financial information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

<b>Financial Trends</b>	<b>Pages</b>
These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time	78-81
<b>Revenue Capacity</b>	
These schedules contain information to help the reader assess the District's most significant local revenue source, property taxes	82-86
<b>Debt Capacity</b>	
These schedules contain information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future	87-90
<b>Demographic and Economic Information</b>	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place	91-92
<b>Operating Information</b>	
These schedules contain service data to help the reader assess how information in the District's financial reports relates to the services the District provides and the activities it performs	93-100

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

The District implemented GASB Statement No. 34 for its fiscal year 2002. To the extent the information is available, all of the comparative schedules in this section have been prepared to include information from that date through the current fiscal year. In some cases, when information was available for years prior to 2002, that information has been included in this section.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NET ASSETS BY COMPONENT  
LAST NINE FISCAL YEARS  
(accrual basis of accounting )**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Governmental Activities									
Investment in Capital Assets, Net of Related Debt	\$ 13,591,921	\$ 15,044,065	\$ 19,762,223	\$ 18,990,907	\$ 24,612,653	\$ 33,972,408	\$ 40,309,416	\$ 52,419,330	\$ 70,915,263
Restricted	24,691,076	19,561,703	18,802,860	15,452,347	21,650,657	15,405,027	16,821,429	18,663,985	16,474,724
Unrestricted	13,369,795	21,262,742	23,997,435	30,102,944	32,131,429	37,725,319	21,536,825	13,969,686	12,032,963
Total Net Assets - Governmental Activities	<u>\$ 51,652,792</u>	<u>\$ 55,868,510</u>	<u>\$ 62,562,518</u>	<u>\$ 64,546,198</u>	<u>\$ 78,394,739</u>	<u>\$ 87,102,754</u>	<u>\$ 78,667,670</u>	<u>\$ 85,053,001</u>	<u>\$ 99,422,950</u>
Business-Type Activities									
Investment in Capital Assets	\$ 594,149	\$ 676,855	\$ 666,820	\$ 612,799	\$ 545,485	\$ 536,844	\$ 261,013	\$ 271,578	\$ 220,218
Unrestricted	1,119,446	1,360,761	1,808,505	2,071,787	2,021,464	2,201,672	2,212,387	2,107,532	2,425,077
Total Net Assets - Business-Type Activities	<u>\$ 1,713,595</u>	<u>\$ 2,037,616</u>	<u>\$ 2,475,325</u>	<u>\$ 2,684,586</u>	<u>\$ 2,566,949</u>	<u>\$ 2,738,516</u>	<u>\$ 2,473,400</u>	<u>\$ 2,379,110</u>	<u>\$ 2,645,295</u>
Primary Government									
Investment in Capital Assets, Net of Related Debt	\$ 14,186,070	\$ 15,720,920	\$ 20,429,043	\$ 19,603,706	\$ 25,158,138	\$ 34,509,252	\$ 40,570,429	\$ 52,690,908	\$ 71,135,481
Restricted	24,691,076	19,561,703	18,802,860	15,452,347	21,650,657	15,405,027	16,821,429	18,663,985	16,474,724
Unrestricted	14,489,241	22,623,503	25,805,940	32,174,731	34,152,893	39,926,991	23,749,212	16,077,218	14,458,040
Total Primary Government Net Assets	<u>\$ 53,366,387</u>	<u>\$ 57,906,126</u>	<u>\$ 65,037,843</u>	<u>\$ 67,230,784</u>	<u>\$ 80,961,688</u>	<u>\$ 89,841,270</u>	<u>\$ 81,141,070</u>	<u>\$ 87,432,111</u>	<u>\$ 102,068,245</u>

The district began to report accrual information when it implemented GASB Statement 34 in 2002.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CHANGES IN NET ASSETS  
LAST NINE FISCAL YEARS  
(accrual basis of accounting )**

	2002	2003	2004	2005	2006	2007	2008	2009	2010
<b>Expenses</b>									
Governmental Activities									
Instruction									
Regular Instruction	\$ 51,648,524	\$ 52,507,413	\$ 51,943,685	\$ 60,010,663	\$ 62,368,219	\$ 69,409,879	\$ 78,791,970	\$ 74,940,728	\$ 72,002,126
Special Education	17,902,735	18,155,878	18,902,996	20,082,002	22,252,901	23,869,576	26,521,438	26,722,779	26,582,473
Vocational Instruction	3,399,091	3,505,684	3,662,831	3,455,086	3,385,039	3,825,527	4,188,212	4,039,575	3,956,252
Student Activities	775,348	779,063	750,410	733,748	1,211,202	1,357,904	1,013,059	932,618	859,337
Tuition to Other Districts	325,486	349,088	396,470	354,159	375,203	280,821	279,508	335,716	644,019
Total Instruction	74,051,184	75,297,126	75,656,392	84,635,658	89,592,564	98,743,707	110,794,187	106,971,416	104,044,207
Support Services									
Attendance	153,602	147,998	146,083	163,181	187,923	187,146	303,736	287,771	4,245,930
Guidance and Counseling	4,907,155	4,797,385	4,830,688	4,948,835	5,173,219	5,479,692	6,484,209	6,083,671	2,688,476
Health and Ancillary Services	2,544,079	2,630,980	2,633,925	2,747,952	2,392,264	3,096,930	3,621,207	3,562,460	3,799,769
Improvement of Instruction	2,286,164	2,219,231	1,986,066	2,109,746	2,175,427	2,749,239	3,042,460	2,510,247	3,712,619
Media Services	6,918,783	5,588,187	5,771,286	7,532,218	7,113,770	7,524,417	10,260,074	7,028,756	3,971,488
Board Services	352,086	316,632	242,897	319,449	289,040	368,499	298,461	367,112	304,096
General Administration	1,531,762	1,733,066	1,595,475	1,687,864	1,930,574	2,162,707	2,405,270	2,355,994	1,944,585
Building Administration	7,063,174	7,562,808	7,828,216	8,649,127	8,955,676	9,859,820	11,577,111	11,319,796	10,974,175
Business, Central Services	1,492,325	1,071,247	763,309	800,688	885,449	869,884	1,039,911	1,002,016	988,472
Operation of Plant	13,477,311	14,420,078	14,747,806	15,636,034	16,576,111	18,450,861	18,045,027	18,390,540	19,023,465
Pupil Transportation	4,920,751	5,353,259	5,864,266	6,418,242	6,945,474	7,302,948	7,876,799	7,464,726	7,777,088
Adult Literacy	2,175,298	385,942	426,265	205,451	216,756	263,542	260,673	244,935	227,065
Community Services	1,317,415	3,413,094	3,445,418	3,676,452	3,645,829	4,255,908	4,591,710	4,212,005	3,573,492
Total Support Services	49,139,905	49,639,907	50,281,700	54,895,239	56,487,512	62,571,593	69,806,648	64,830,029	63,230,720
Non-Instruction/Support Services									
Interest Payment, Bonds	6,195,765	6,541,783	7,125,149	6,839,392	6,895,384	6,629,051	6,122,195	5,931,614	5,649,682
Total Non-Instruction/Support Services	6,195,765	6,541,783	7,125,149	6,839,392	6,895,384	6,629,051	6,122,195	5,931,614	5,649,682
Total Governmental Activities Expenses	129,386,854	131,478,816	133,063,241	146,370,289	152,975,460	167,944,351	186,723,030	177,733,059	172,924,609
Business-Type Activities									
Food Services	4,566,258	4,665,802	4,782,168	5,246,357	5,767,486	6,075,353	6,491,276	6,840,421	6,804,109
Adult Education	2,034,483	2,019,107	1,852,542	1,767,660	1,744,828	1,741,502	1,911,419	1,637,664	1,699,051
Total Business-Type Activities	6,600,741	6,684,909	6,634,710	7,014,017	7,512,314	7,816,855	8,402,695	8,478,085	8,503,160
Total Primary Government Expenses	\$ 135,987,595	\$ 138,163,725	\$ 139,697,951	\$ 153,384,306	\$ 160,487,774	\$ 175,761,206	\$ 195,125,725	\$ 186,211,144	\$ 181,427,769
<b>Program Revenues</b>									
Governmental Activities									
Charges for Services									
Instruction	\$ 583,075	\$ 357,806	\$ 358,160	\$ 322,312	\$ 336,480	\$ 333,943	\$ 333,490	\$ 315,268	\$ 335,766
Community Services	659,799	623,925	889,800	595,447	545,565	579,757	620,262	591,211	524,263
Other Support Services	245,864	386,034	32,632	154,117	163,056	100,799	39,328	51,528	65,939
Operating Grants and Contributions	25,683,051	26,148,620	27,552,721	28,622,367	31,487,752	24,382,218	19,613,888	19,461,959	23,025,022
Capital Grants and Contributions	988,283	804,728	639,303	614,341	979,008	2,222,829	678,780	3,901,382	2,560,818
Total Governmental Activities Program Revenues	28,160,072	28,321,113	29,472,616	30,308,584	33,511,861	27,619,546	21,285,748	24,321,348	26,511,808
Business Type Activities									
Charges for Services									
Food Services	2,628,678	2,667,828	2,753,623	2,841,177	2,796,811	3,167,898	3,044,402	3,297,129	3,144,121
Adult Education	1,123,413	1,192,950	907,133	862,321	865,631	944,217	1,012,278	675,488	958,158
Operating Grants and Contributions	3,033,119	3,148,152	3,411,663	3,519,780	3,645,210	3,776,711	4,226,221	4,379,135	4,973,774
Total Business-Type Activities Program Revenue	6,785,210	7,008,930	7,072,419	7,223,278	7,307,652	7,888,826	8,282,901	8,351,752	9,076,053
Total Primary Government Program Revenue	34,945,282	35,330,043	36,545,035	37,531,862	40,819,513	35,508,372	29,568,649	32,673,100	35,587,861
Net Expenses	\$ (101,042,313)	\$ (102,833,682)	\$ (103,152,916)	\$ (115,852,444)	\$ (119,668,261)	\$ (140,252,834)	\$ (165,557,076)	\$ (153,538,044)	\$ (145,839,908)

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CHANGES IN NET ASSETS  
LAST NINE FISCAL YEARS  
(accrual basis of accounting )  
(continued )**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
<b>General Revenues and Other Changes in Net Assets</b>									
Governmental Activities									
Taxes									
Property Tax	\$ 60,302,141	\$ 63,123,678	\$ 68,391,365	\$ 69,559,312	\$ 78,624,488	\$ 83,795,282	\$ 89,864,833	\$ 93,393,686	\$ 94,399,265
Other Taxes	1,409,982	1,459,605	1,611,888	1,629,305	1,863,554	2,067,302	2,034,410	2,155,313	2,302,206
Allocation of Statewide Education Sales Tax	13,475,207	11,641,327	11,950,276	12,471,601	14,526,830	13,910,834	13,649,941	13,152,235	12,876,293
Federal and State Aid not Restricted for Specific Purposes	27,317,398	29,464,863	26,407,425	31,790,801	34,430,983	43,071,267	47,511,413	48,343,767	49,131,039
Interest and Investment Earnings	1,728,418	1,111,562	1,414,390	2,175,247	3,549,322	4,831,876	3,191,901	1,294,275	293,414
Miscellaneous	719,863	572,386	509,289	419,119	316,963	1,356,259	749,700	1,457,766	1,458,833
Transfers	-	-	-	-	-	-	-	-	321,700
Total Governmental Activities	<u>104,953,009</u>	<u>107,373,421</u>	<u>110,284,633</u>	<u>118,045,385</u>	<u>133,312,140</u>	<u>149,032,820</u>	<u>157,002,198</u>	<u>159,797,042</u>	<u>160,782,750</u>
Business Type Activities									
Interest and Investment Earnings	-	-	-	-	87,025	99,596	82,019	32,042	14,992
Transfers	-	-	-	-	-	-	(227,340)	-	(321,700)
Total business-type activities	-	-	-	-	87,025	99,596	(145,321)	32,042	(306,708)
Total Primary Government	<u>\$ 104,953,009</u>	<u>\$ 107,373,421</u>	<u>\$ 110,284,633</u>	<u>\$ 118,045,385</u>	<u>\$ 133,399,165</u>	<u>\$ 149,132,416</u>	<u>\$ 156,856,877</u>	<u>\$ 159,829,084</u>	<u>\$ 160,797,742</u>
<b>Change in Net Assets</b>									
Governmental Activities	\$ 3,726,227	\$ 4,215,718	\$ 6,694,008	\$ 1,983,680	\$ 13,848,541	\$ 8,708,015	\$ (8,435,084)	\$ 6,385,331	\$ 14,369,949
Business-Type Activities	184,469	324,021	437,709	209,261	(117,637)	171,567	(265,115)	(94,291)	266,185
Total Primary Government	<u>\$ 3,910,696</u>	<u>\$ 4,539,739</u>	<u>\$ 7,131,717</u>	<u>\$ 2,192,941</u>	<u>\$ 13,730,904</u>	<u>\$ 8,879,582</u>	<u>\$ (8,700,199)</u>	<u>\$ 6,291,040</u>	<u>\$ 14,636,134</u>

The District began to report accrual information when it implemented GASB Statement 34 in 2002.

The District began allocating interest to the business type activities in 2006.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
FUND BALANCES OF GOVERNMENTAL FUNDS  
LAST NINE FISCAL YEARS  
(modified accrual basis of accounting )**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
General Fund									
Reserved	\$ 522,966	\$ 427,514	\$ 491,984	\$ 564,902	\$ 627,876	\$ 778,518	\$ 434,900	\$ 904,638	\$ 1,035,336
Unreserved	<u>15,271,637</u>	<u>18,552,271</u>	<u>25,220,503</u>	<u>28,230,419</u>	<u>29,041,547</u>	<u>35,797,858</u>	<u>27,513,018</u>	<u>27,184,081</u>	<u>31,085,965</u>
Total General Fund	<u>\$ 15,794,603</u>	<u>\$ 18,979,785</u>	<u>\$ 25,712,487</u>	<u>\$ 28,795,321</u>	<u>\$ 29,669,423</u>	<u>\$ 36,576,376</u>	<u>\$ 27,947,918</u>	<u>\$ 28,088,719</u>	<u>\$ 32,121,301</u>
All other Governmental Funds									
Reserved	\$ 3,758,436	\$ 14,190,058	\$ 24,490,249	\$ 14,314,793	\$ 34,282,361	\$ 20,276,219	\$ 20,510,954	\$ -	\$ -
Unreserved, reported in:									
Special Revenue Funds	13,249,345	10,917,530	9,235,705	4,843,981	8,511,140	1,409,718	1,066,280	1,191,176	1,178,969
Debt Service Fund	8,009,105	8,831,185	9,515,917	9,688,814	11,141,807	12,737,024	14,571,639	14,498,025	13,947,413
Capital Projects Fund	<u>14,782,945</u>	<u>19,507,012</u>	<u>16,380,223</u>	<u>14,171,357</u>	<u>16,520,138</u>	<u>7,298,758</u>	<u>3,878,837</u>	<u>10,528,721</u>	<u>13,619,442</u>
Total all other Governmental Funds	<u>\$ 39,799,831</u>	<u>\$ 53,445,785</u>	<u>\$ 59,622,094</u>	<u>\$ 43,018,945</u>	<u>\$ 70,455,446</u>	<u>\$ 41,721,719</u>	<u>\$ 40,027,710</u>	<u>\$ 26,217,922</u>	<u>\$ 28,745,824</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CHANGES IN FUND BALANCE, GOVERNMENTAL FUNDS  
LAST NINE FISCAL YEARS  
(modified accrual basis of accounting)**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
<b>Revenues</b>									
Local	\$ 77,757,743	\$ 79,218,104	\$ 85,216,745	\$ 87,499,385	\$ 100,101,728	\$ 106,560,714	\$ 110,934,842	\$ 112,185,173	\$ 112,921,463
County	1,645,944	1,822,429	1,878,501	1,867,269	1,978,368	2,060,785	2,044,670	1,974,183	1,860,638
State	47,090,443	47,451,572	44,547,579	50,488,949	53,907,503	55,862,578	55,823,739	58,680,470	51,368,430
Federal	6,755,578	7,258,313	8,076,523	8,543,318	10,292,703	10,616,012	9,682,184	10,406,496	21,010,186
Tuition other Districts	122,820	86,969	110,411	75,661	130,007	118,149	153,895	207,186	253,601
<b>Total Revenue</b>	<u>133,372,528</u>	<u>135,837,387</u>	<u>139,829,759</u>	<u>148,474,582</u>	<u>166,410,309</u>	<u>175,218,238</u>	<u>178,639,330</u>	<u>183,453,508</u>	<u>187,414,318</u>
<b>Expenditures</b>									
Administration	10,550,750	10,357,435	10,204,711	11,259,026	11,965,986	13,032,131	14,246,763	14,126,104	13,880,994
Regular Instruction	52,286,130	52,877,919	51,179,206	59,652,322	62,917,117	68,398,978	74,629,993	70,435,925	69,657,505
Special Instruction	18,160,565	18,388,595	18,702,425	20,109,440	22,637,937	23,625,930	25,242,245	25,270,618	26,035,891
Vocational Instruction	3,425,062	3,571,360	3,582,205	3,575,699	3,710,923	3,989,244	4,099,316	3,940,814	3,950,890
Pupil Transportation	4,921,314	5,353,642	5,863,990	6,418,287	6,946,067	7,302,570	7,873,269	7,460,813	7,775,689
Operation and Maintenance	11,058,835	12,556,216	12,226,149	13,012,638	13,559,405	15,453,015	15,406,669	14,594,401	14,490,880
Pupil Support Services	13,789,836	13,759,092	13,823,392	14,730,662	15,557,647	17,546,455	19,365,824	18,073,870	17,711,921
Community Services	3,520,046	3,831,105	3,804,345	3,885,949	3,915,395	4,474,775	4,703,535	4,320,214	3,741,873
Student Activities	776,400	770,554	685,706	697,828	1,179,082	1,328,106	948,533	896,275	854,546
Capital Outlay	15,333,410	10,756,450	12,446,394	16,445,758	9,947,723	10,865,317	25,409,137	21,161,599	15,327,399
Debt Services									
Principal	4,745,000	9,605,000	27,660,000	17,505,000	9,520,000	23,700,000	31,095,000	15,261,925	22,234,198
Interest	5,853,260	6,362,844	7,785,755	6,848,129	6,834,191	7,047,670	6,418,427	6,090,782	5,696,048
Bond Issuance Costs	-	-	-	-	-	-	-	47,995	186,311
Payment Between Districts	325,486	349,088	396,470	354,159	375,203	280,821	279,508	335,716	644,019
<b>Total Expenditures</b>	<u>144,746,094</u>	<u>148,539,300</u>	<u>168,360,748</u>	<u>174,494,897</u>	<u>169,066,676</u>	<u>197,045,012</u>	<u>229,718,219</u>	<u>202,017,051</u>	<u>202,188,164</u>
Excess of revenues under expenditures	(11,373,566)	(12,701,913)	(28,530,989)	(26,020,315)	(2,656,367)	(21,826,774)	(51,078,889)	(18,563,543)	(14,773,846)
<b>Other Financing Sources (Uses)</b>									
General Obligation Bonds Issued	10,000,000	15,000,000	8,800,000	12,500,000	9,995,000	-	40,005,000	2,000,000	9,187,000
Certificates of Participation	-	-	-	-	-	-	-	-	2,840,000
Refunding Bonds Issued	-	14,320,000	32,640,000	-	20,190,000	-	-	2,875,000	8,305,000
Premium on Refunding Bonds Issued	-	-	-	-	781,970	-	265,930	19,556	353,303
Capital Leases	-	-	-	-	-	-	485,492	-	327,327
Transfers In	57,680	175,472	58,513	80,152	27,564	-	14,302,224	8,982,489	8,122,136
Transfers Out	(57,680)	(175,472)	(58,513)	(80,152)	(27,564)	-	(14,302,224)	(8,982,489)	(7,800,436)
<b>Total Other Financing Sources (Uses)</b>	<u>10,000,000</u>	<u>29,320,000</u>	<u>41,440,000</u>	<u>12,500,000</u>	<u>30,966,970</u>	<u>-</u>	<u>40,756,422</u>	<u>4,894,556</u>	<u>21,334,330</u>
Net Change in Fund Balance	\$ <u>(1,373,566)</u>	\$ <u>16,618,087</u>	\$ <u>12,909,011</u>	\$ <u>(13,520,315)</u>	\$ <u>28,310,603</u>	\$ <u>(21,826,774)</u>	\$ <u>(10,322,467)</u>	\$ <u>(13,668,987)</u>	\$ <u>6,560,484</u>
<b>Debt Service as a percentage of noncapital expenditures</b>	8.19%	11.59%	22.73%	15.41%	10.28%	16.52%	18.36%	11.81%	14.95%

**COLUMBIA PUBLIC SCHOOLS  
 ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY  
 LAST NINE FISCAL YEARS  
 (in thousands of dollars)**

Fiscal Year Ended June 30,	Real Estate				Personal	Total Taxable Value	Total Direct Tax Rate	Estimated Actual Valuation	Assessment Ratio*
	Residential	Agricultural	Commercial						
2002	\$ 705,618,687	\$ 11,761,428	\$ 290,086,192	\$ 276,806,687	\$ 1,284,272,994	\$ 4.7544	\$ 5,548,816,924	23.1%	
2003	733,217,332	11,541,728	320,806,701	271,469,125	1,337,034,886	4.7544	5,750,633,083	23.3%	
2004	763,382,762	11,659,392	333,491,169	283,280,229	1,391,813,552	4.9444	6,007,051,194	23.2%	
2005	803,183,814	11,460,762	348,211,365	277,931,480	1,440,787,421	4.9444	6,237,174,983	23.1%	
2006	966,176,408	12,932,958	402,644,170	310,336,896	1,692,090,432	4.6863	7,421,449,263	22.8%	
2007	1,031,640,380	14,453,757	430,681,524	330,456,006	1,807,231,667	4.6706	7,887,380,999	22.9%	
2008	1,091,069,881	14,083,961	465,502,090	344,767,174	1,915,423,106	4.7089	8,348,938,393	22.9%	
2009	1,134,370,342	13,866,224	482,959,511	351,159,693	1,982,355,770	4.7292	8,659,290,841	22.9%	
2010	1,152,984,288	14,113,688	500,970,395	324,129,857	1,992,198,228	4.7717	8,723,971,729	22.8%	

\*Assessment Ratios are determined annually (February) by the State Tax Commission based on a random sample of real property within the county.

The Boone County Assessor reassesses property taxes every four years. 2006 was a reassessment year.

Source: Boone County Clerk

**COLUMBIA PUBLIC SCHOOL DISTRICT  
PROPERTY TAX RATES PER \$100 ASSESSED VALUATION  
DIRECT AND OVERLAPPING GOVERNMENTS  
2001 - 2010**

Year Ended June 30,	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
<b><u>Columbia School District</u></b>										
Incidental Fund	\$ 1.3600	\$ 1.3544	\$ 1.3844	\$ 1.5744	\$ 1.5744	\$ 1.3163	\$ 1.3006	\$ 1.3389	\$ 1.3592	\$ 1.3917
Teachers Fund	2.5581	2.5581	2.5581	2.5581	2.5581	2.5581	2.5581	2.5581	2.5581	2.5581
Debt Service	.8219	0.8219	.8019	0.8019	0.8019	0.8019	0.8019	0.8019	0.8019	0.8019
Capital Projects	.0500	0.0200	0.0100	0.0100	0.0100	0.0100	0.0100	0.0100	0.0100	0.0200
Total Columbia School District	<u>4.7900</u>	<u>4.7544</u>	<u>4.7544</u>	<u>4.9444</u>	<u>4.9444</u>	<u>4.6863</u>	<u>4.6706</u>	<u>4.7089</u>	<u>4.7292</u>	<u>4.7717</u>
<b>Overlapping Rates</b>										
<b><u>City Residents:</u></b>										
City of Columbia	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100
State of Missouri	.0300	.0300	.0300	.0300	.0300	.0300	.0300	.0300	.0300	.0300
County of Boone	.1300	.1300	.1300	.1300	.1300	.1200	.1200	.1200	.1200	.1200
Road and Bridge	.0500	.0500	.0500	.0500	.0500	.0475	.0475	.0475	.0475	.0475
Library	.6500	.6441	.6391	.6341	.6341	.5720	.5270	.5271	.5221	.5221
Group Home	.1200	.1189	.1194	.1194	.1195	.1114	.1114	.1114	.1114	.1127
Subtotal City Residents	<u>6.1800</u>	<u>6.1374</u>	<u>6.1329</u>	<u>6.3179</u>	<u>6.3180</u>	<u>5.9772</u>	<u>5.9165</u>	<u>5.9549</u>	<u>5.9702</u>	<u>6.0140</u>
<b><u>County Residents:</u></b>										
Fire District	\$ .6000	\$ .6000	\$ .6000	\$ .6000	\$ .6000	\$ .5929	\$ .5929	\$ .5929	\$ .5929	\$ .6010
Fire Dispatch Fund	.0300	.0295	.0295	.0295	.0295	.0283	.0283	.0283	.0283	.0283
Fire Bond	.2200	.2200	.2200	.2084	.1936	.1936	.0804	.1523	.1182	.0000
Less:										
City of Columbia (above)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)
Differential Library Tax	<u>(.3300)</u>	<u>(.3241)</u>	<u>(.3191)</u>	<u>(.3141)</u>	<u>(.3141)</u>	<u>(.2970)</u>	<u>(.2284)</u>	<u>(.2285)</u>	<u>(.2235)</u>	<u>(.2235)</u>
Total County Residents	<u>\$ 6.2900</u>	<u>\$ 6.2528</u>	<u>\$ 6.2533</u>	<u>\$ 6.4317</u>	<u>\$ 6.4170</u>	<u>\$ 6.0850</u>	<u>\$ 5.9797</u>	<u>\$ 6.0899</u>	<u>\$ 6.0761</u>	<u>\$ 6.0098</u>

Tax rates are reported on a calendar year basis. The 2006 calendar year tax levy was the rate levied to produce tax revenues for fiscal year 2007. Tax rate ceilings are adjusted each reassessment year and can only be increased by voter referendum.

All commercial real estate taxpayers pay an additional \$.61 per \$100 assessed valuation; all taxpayers within the special business district pay an additional \$.43 per \$100 assessed valuation.

Source: Boone County Clerk  
Boone County Collector

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MAJOR TAXPAYERS  
CURRENT YEAR AND NINE YEARS AGO**

<u>Taxpayer</u>	<u>2010</u>			<u>2000</u>		
	<u>Assessed Valuation*</u>	<u>Rank</u>	<u>Percentage of Total Assessed Valuation</u>	<u>Assessed Valuation*</u>	<u>Rank</u>	<u>Percentage of Total Assessed Valuation</u>
Boone Electric Cooperative	\$ 10,739,264	1	0.54%	\$ 4,268,946	7	0.37%
The Kronke Group	9,318,675	2	0.47%			
Columbia Mall Limited Partnership	8,520,254	3	0.43%	6,947,213	4	0.61%
State Farm Mutual Automobile Insurance	7,913,247	4	0.40%	12,308,235	2	1.08%
Boone Crossing	7,864,177	5	0.39%			
Grindstone Plaza Development	5,848,007	6	0.29%			
Shelter Insurance	5,461,706	7	0.27%	7,340,038	3	0.64%
Hubbell/Chance	4,520,172	8	0.23%			
Boone County National Bank	4,402,289	9	0.22%			
Rayman Columbia Center Trust	4,343,968	10	0.22%			
3M				33,184,625	1	2.91%
Columbia Foods				5,554,267	5	0.49%
Quaker Oats Co.				5,092,559	6	0.45%
RHL Columbia Development Co & Broadway Crossing				4,174,024	8	0.37%
Rusk Rehabilitation Center				3,793,032	9	0.33%
Square D Company				3,401,026	10	0.30%
	<u>\$ 68,931,759</u>		<u>3.46%</u>	<u>\$ 86,063,965</u>		<u>7.54%</u>

\*Major taxpayers are reported for the District's 2010 fiscal year.

Source: Boone County Government Center and City of Columbia Statistics

**COLUMBIA PUBLIC SCHOOL DISTRICT  
PROPERTY TAX LEVIES AND COLLECTIONS  
LAST NINE FISCAL YEARS**

<u>Fiscal Year</u>	<u>Taxes Levied for the Fiscal Year</u>	<u>Collected within the Fiscal Year of the Levy</u>		<u>Collections in Subsequent Years</u>	<u>Total Collections to Date</u>	
		<u>Amount</u>	<u>Percentage of Levy</u>		<u>Amount</u>	<u>Percentage of Levy</u>
2002	\$ 61,059,475	\$ 58,210,710	95.33%	\$ 2,768,124	\$ 60,978,834	99.87%
2003	63,567,987	60,944,362	95.87%	2,530,667	63,475,029	99.85%
2004	68,816,829	66,226,894	96.24%	2,487,094	68,713,988	99.85%
2005	71,238,293	67,535,865	94.80%	3,196,859	70,732,724	99.29%
2006	79,296,428	75,871,441	95.68%	1,682,948	77,554,389	97.80%
2007	84,408,557	80,532,845	95.41%	2,269,141	82,801,986	98.10%
2008	90,195,359	86,102,363	95.46%	3,454,960	86,102,363	95.46%
2009	93,749,569	88,937,537	94.87%	2,673,800	88,937,537	94.87%
2010	95,061,723	90,040,741	94.72%	N/A	90,040,741	94.72%

Source: Boone County Clerk  
Accounting Data

**COLUMBIA PUBLIC SCHOOL DISTRICT  
RATIO OF GENERAL BONDED DEBT OUTSTANDING  
LAST NINE FISCAL YEARS**

<u>Year Ended June 30,</u>	<u>Assessed Value</u>	<u>General Obligation bonds</u>	<u>Less Debt Service Funds</u>	<u>Net General Bonded Debt</u>	<u>Ratio of Net Bonded Debt To Assessed Value</u>	<u>Net Bonded Debt Per Capita</u>	<u>Bonded Debt as a Percentage of Personal Income</u>
2002	\$ 1,284,272,994	\$ 119,225,000	\$ 11,764,547	\$ 107,460,453	.084	\$ 934	2.92%
2003	1,337,034,886	138,940,000	23,021,243	115,918,757	.087	992	2.84%
2004	1,391,813,552	152,720,000	34,004,585	118,715,415	.085	1,001	3.00%
2005	1,440,787,421	147,715,000	23,995,094	123,719,906	.086	1,028	3.05%
2006	1,692,090,432	168,380,000	45,412,078	122,967,922	.073	1,006	2.50%
2007	1,807,231,667	144,680,000	32,957,814	111,722,186	.062	1,162	2.99%
2008	1,915,423,106	153,590,000	14,571,639	139,018,361	.073	1,080	2.35%
2009	1,982,355,770	143,350,000	14,498,025	128,851,975	.065	1,005	2.50%
2010	1,992,198,228	139,027,000	13,947,413	125,079,587	.063	976	N/A

Details regarding the District's outstanding debt can be found in the notes to the financial statements

\*Population figures are estimated; the Columbia Public School District includes the City of Columbia and adjacent territory

See demographics and economic statistics schedule for personal income and population data.

Personal income data for 2010 is not yet available.

Source: Boone County Clerk  
Financial Statements  
Census Data

**COLUMBIA PUBLIC SCHOOL DISTRICT  
RATIO OF OUTSTANDING DEBT BY TYPE  
LAST NINE FISCAL YEARS**

<u>Year Ended June 30,</u>	<u>General Obligation Bonds</u>	<u>Energy Lease</u>	<u>Capital Leases</u>	<u>Total</u>	<u>Percentage of Personal Income</u>	<u>Per Capita</u>
2002	\$ 119,225,000	\$ -	\$ -	\$ 119,225,000	2.63%	\$ 719
2003	138,940,000	-	-	138,940,000	2.37%	668
2004	152,720,000	-	-	152,720,000	2.33%	700
2005	147,715,000	-	-	147,715,000	2.55%	799
2006	168,380,000	-	-	168,380,000	1.82%	468
2007	144,680,000	-	-	144,680,000	2.31%	598
2008	153,590,000	-	323,661	153,913,661	2.13%	542
2009	143,350,000	-	161,831	143,511,831	2.24%	558
2010	139,027,000	2,690,000	212,237	141,929,237	N/A	N/A

Details regarding the District's outstanding debt can be found in the notes to the financial statements.

See demographics and economic statistics schedule for personal income and population data.

Personal income data for 2010 is not yet available.

Source: Financial Statements  
Census Data



**COLUMBIA PUBLIC SCHOOL DISTRICT  
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT  
AS OF JUNE 30, 2010**

<u>Governmental Unit</u>	<u>Assesed Valuation</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable*</u>	<u>Estimated Share of Direct and Overlapping Debt</u>
City of Columbia	\$ 1,639,395,223	\$ -	100%	\$ -
County of Boone	2,306,828,032	2,118,900	86%	1,822,254
Boone County Fire Protection District	506,571,005	-	69%	-
Columbia Library District	708,652,337	11,215,000	100%	<u>11,215,000</u>
Subtotal, Overlapping Debt				13,037,254
<b>District Direct Debt</b>				<u>141,929,237</u>
<b>Total Direct and Overlapping Debt</b>				<b>\$ 154,966,491</b>

Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the District. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore, responsible for repaying the debt of each overlapping government.

City of Columbia & Columbia Library Distirct assessed values are based on December 2009 final

\* The percentage of overlapping debt applicable is estimated by using taxable property values. Applicable percentages were estimated by determining the portion of another governmental units' taxable value that is within the District's boundaries and dividing it by each unit's taxable value.

Source: Boone County Clerk

**COLUMBIA PUBLIC SCHOOL DISTRICT  
LEGAL DEBT MARGIN INFORMATION  
LAST NINE FISCAL YEARS**

<u>Year Ended June 30,</u>	<u>Assessed Value</u>	<u>Legal Debt Limit*</u>	<u>Indebtedness**</u>	<u>Legal Debt Margin</u>	<u>Total Net Debt Applicable To Debt Margin As A Percentage of Debt Limit</u>
2002	\$ 1,284,272,994	\$ 192,640,949	\$ 107,460,453	\$ 85,180,496	55.8%
2003	1,337,034,886	200,555,233	115,918,757	84,636,476	57.8%
2004	1,391,813,552	208,772,033	118,715,415	90,056,618	56.9%
2005	1,440,787,421	216,118,113	123,719,906	92,398,207	57.2%
2006	1,692,090,432	253,813,547	122,967,922	130,845,625	48.4%
2007	1,807,231,551	271,084,733	111,722,186	159,362,547	41.2%
2008	1,915,426,106	287,313,466	139,018,361	148,295,105	48.4%
2009	1,982,355,770	297,353,366	128,851,975	168,501,391	43.3%
2010	1,992,198,228	298,829,734	125,079,587	173,750,147	41.9%

\* Legal Debt Limit is 15% of assessed valuation.

\*\* Indebtedness is the balance of outstanding general obligation bonds, less the fund balance of the Debt Service fund.

Source: Boone County Clerk  
Financial Statements

**COLUMBIA PUBLIC SCHOOL DISTRICT  
DEMOGRAPHICS AND ECONOMIC STATISTICS  
LAST TEN FISCAL YEARS**

<u>Calendar Year</u>	<u>Population*</u>	<u>Personal Income (thousands of dollars)</u>	<u>Per Capita Personal Income**</u>	<u>Unemployment Rate ***</u>	<u>Consumer Price Index****</u>
2001	113,800	\$ 3,062,813	\$ 26,914	3.5%	177.100
2002	115,000	3,138,695	27,293	4.0%	179.900
2003	116,800	3,293,410	28,197	4.1%	184.000
2004	118,600	3,560,253	30,019	4.5%	188.900
2005	120,400	3,769,604	31,309	4.2%	195.300
2006	119,717	3,071,699	25,658	3.9%	201.600
2007	128,717	3,337,374	25,928	4.4%	207.342
2008	128,180	3,271,282	25,521	5.5%	215.303
2009	131,898	3,281,095	24,876	6.4%	214.537
2010	135,723	N/A	N/A	6.5%	217.775

Personal income data for 2010 is not yet available.

\* Population figures are estimated; the Columbia Public School District includes the City of Columbia and adjacent territory

\*\* Per Capita Personal Income is an estimate from the US Census Bureau

\*\*\* Unemployment rate based off January thru August 2010 average

\*\*\*\* Consumer Price Index is based on U.S. city average. 2010 is based off January through September 2010 average.

Source: U.S. Department of Labor Statistics, US Census Bureau

**COLUMBIA PUBLIC SCHOOL DISTRICT  
PRINCIPAL EMPLOYERS  
CURRENT YEAR AND NINE YEARS AGO**

<u>Taxpayer</u>	<u>2010</u>			<u>2001</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>
University of Missouri-Columbia	8,545	1	9.91%	14,727	1	17.81%
University Hospital & Clinics	4,238	2	4.92%	5,381	2	6.51%
Columbia Public Schools	2,428	3	2.82%	1,317	4	1.59%
Boone Hospital Center	1,652	4	1.92%	1,868	3	2.26%
City of Columbia	1,285	6	1.49%	1,076	5	1.30%
MBS Textbook Exchange	1,269	5	1.47%	731	10	0.88%
U.S. Department of Veterans Affairs	1,250	7	1.45%			
State Farm Insurance Companies	1,104	8	1.28%			
Shelter Insurance Group	1,095	9	1.27%	1,063	7	1.29%
State of Missouri (excludes UMC)	611	10	0.71%			
Hubbell/Chance				1,069	6	1.29%
3M				925	8	1.12%
Harry S Truman Veterans Hospital				840	9	1.02%
	23,477 *		27.24%	28,997		35.07%

\* Employment for current year is an average of January through August

Sources: Regional Economic Development Inc  
U.S. Department of Labor, Bureau of Labor Statistics

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NUMBER OF EMPLOYEES BY FUNCTION  
LAST NINE FISCAL YEARS**

**Full-Time Equivalent Employees as of June 30,**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Instruction									
Regular Instruction	1,009.74	1,013.74	984.10	978.15	1,015.44	1,106.64	1,139.33	1,069.88	1,035.45
Special Education	486.04	480.90	493.45	491.07	530.80	523.05	532.16	513.44	517.15
Vocational Instruction	43.51	41.21	41.80	40.47	44.65	43.81	42.79	47.22	41.6
Total Instruction	<u>1,539.29</u>	<u>1,535.85</u>	<u>1,519.35</u>	<u>1,509.69</u>	<u>1,590.89</u>	<u>1,673.50</u>	<u>1,714.28</u>	<u>1,630.54</u>	<u>1,594.20</u>
Support Services									
Guidance and Counseling	148.49	147.48	150.11	148.57	144.54	156.35	168.45	157.47	145.43
Improvement of Instruction	97.80	97.78	100.50	97.21	102.61	107.55	115.74	108.99	101.50
General Administration	27.00	26.00	20.00	19.00	21.00	22.00	22.00	20.50	20.00
Building Administration	137.25	142.89	144.48	144.87	143.30	147.54	150.04	152.47	156.37
Business, Central Services	13.00	13.00	13.00	11.00	12.00	13.00	15.00	13.00	13.00
Operation of Plant	178.92	175.84	185.83	182.91	186.09	198.30	203.30	201.56	200.07
Pupil Transportation	1.00	0.75	0.75	0.75	0.75	0.75	0.75	0.75	1.00
Adult Education	0.76	0.76	0.76	0.76	0.76	1.00	1.00	1.00	1.00
Community Services	29.69	30.38	29.34	28.39	28.85	49.46	50.46	36.14	35.75
Total Support Services	<u>633.91</u>	<u>634.88</u>	<u>644.77</u>	<u>633.46</u>	<u>639.90</u>	<u>695.95</u>	<u>726.74</u>	<u>691.88</u>	<u>674.12</u>
Total Employees	2,173.20	2,170.73	2,164.12	2,143.15	2,230.79	2,369.45	2,441.02	2,322.42	2,268.32

Source: School District Budget

**COLUMBIA PUBLIC SCHOOL DISTRICT  
EXPENDITURES PER AVERAGE DAILY ATTENDANCE  
GOVERNMENTAL FUNDS  
LAST NINE FISCAL YEARS**

<u>School Year</u>	<u>Current Operating Expenditures</u>	<u>Average Daily Attendance</u>	<u>Expenditures Per Average Daily Attendance</u>
2002	\$ 113,806,097	15,011	\$ 7,581
2003	117,122,484	15,008	7,804
2004	115,385,953	14,941	7,723
2005	128,537,095	15,641	8,218
2006	137,484,673	15,934	8,628
2007	148,994,576	16,077	9,268
2008	161,231,498	15,885	10,150
2009	154,307,900	16,070	9,603
2010	153,586,910	16,442	9,341

The current operating expenditures is a number that the Missouri Department of Elementary and Secondary Education calculates using our financial information. Average daily attendance is a standardized pupil count used by all Missouri school districts based on the number of hours of total attendance during a school year.

Source: Financial Statements  
Missouri Department of Elementary and Secondary Education

**COLUMBIA PUBLIC SCHOOL DISTRICT  
TEACHER BASE SALARIES  
LAST NINE FISCAL YEARS**

<u>Fiscal Year</u>	<u>Minimum Salary</u>	<u>Maximum Salary</u>	<u>Average Salary</u>	<u>Statewide Average</u>
2002	\$ 25,680	\$ 53,454	\$ 38,638	\$ 36,488
2003	25,800	54,793	38,851	37,636
2004	25,800	54,793	39,627	38,214
2005	27,600	59,650	43,033	39,078
2006	28,202	60,929	43,753	40,383
2007	33,000	63,054	45,390	41,750
2008	34,353	66,478	47,234	43,262
2009	34,353	66,478	46,853	44,235
2010	34,353	66,478	46,230	45,148

Amounts do not include additional salary based on extended contracts, Career Ladder, and extra duty pay.

Source: District Records  
Missouri Department of Elementary and Secondary Education

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMPARISON TO MISSOURI SCHOOL DISTRICTS  
STAFF INFORMATION AND CALENDAR**

The Missouri Department of Elementary and Secondary Education (DESE) collects financial and student information for comparison to all Missouri school districts. For school year 2009-10, there were 523 school districts in Missouri.

The table below compares various ratios and financial factors of the Columbia Public School District with all Missouri School Districts for the last six (6) years.

	Columbia Public School District						Missouri School Districts					
	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10
Students per Teacher	13	13	13	12	13	13	14	13	13	13	13	13
Students per Classroom Teacher	19	19	19	18	19	19	19	18	18	18	17	17
Average Teacher Salary (Total)	\$45,215	\$46,101	\$48,040	\$49,867	\$49,445	\$48,678	\$40,685	\$42,063	\$43,524	\$45,052	\$46,072	\$46,950
Students per Administrator	238	236	234	216	222	221	204	203	197	189	187	188
Average Administrator Salary	\$79,083	\$81,299	\$84,331	\$87,914	\$85,605	\$84,027	\$72,830	\$75,180	\$77,644	\$80,233	\$82,272	\$83,293
Students Eligible for Free/Reduced Lunch	31.10%	31.80%	31.10%	33.30%	36.00%	38.90%	41.70%	40.80%	41.80%	42.10%	43.70%	46.90%

Amounts for average teacher's salary include additional salary for extended contracts, career ladder, and extra duty pay.

Source: Missouri Department of Elementary and Secondary Education



**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TWO FISCAL YEARS**

<u>School</u>	<u>Fiscal Year</u>	
	<u>2010</u>	<u>2009</u>
<b>Elementary</b>		
Benton (1926)		
Building Square Feet	29,527	29,527
Trailer Square Feet	4,032	4,032
Capacity (with trailers)	360	360
Capacity (without trailers)	260	260
Enrollment	249	281
Blue Ridge (1965)		
Building Square Feet	54,925	54,925
Trailer Square Feet	9,072	8,064
Capacity (with trailers)	700	700
Capacity (without trailers)	500	500
Enrollment	541	561
Cedar Ridge (1978)		
Building Square Feet	18,095	18,095
Trailer Square Feet	7,056	7,056
Capacity (with trailers)	275	275
Capacity (without trailers)	100	100
Enrollment	205	178
Derby Ridge (1991)		
Building Square Feet	79,310	79,310
Trailer Square Feet	14,112	14,112
Capacity (with trailers)	875	875
Capacity (without trailers)	600	600
Enrollment	691	708
Fairview (1964)		
Building Square Feet	55,410	55,410
Trailer Square Feet	3,418	2,016
Capacity (with trailers)	650	600
Capacity (without trailers)	550	550
Enrollment	561	544
Field (1916)		
Building Square Feet	26,295	26,295
Trailer Square Feet	7,056	7,056
Capacity (with trailers)	425	425
Capacity (without trailers)	250	250
Enrollment	299	291
Grant (1910)		
Building Square Feet	26,926	26,926
Trailer Square Feet	5,040	5,040
Capacity (with trailers)	375	375
Capacity (without trailers)	250	250
Enrollment	303	313
Lee (1934)		
Building Square Feet	29,265	29,265
Trailer Square Feet	5,040	5,040
Capacity (with trailers)	375	375
Capacity (without trailers)	250	250
Enrollment	347	346

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TWO FISCAL YEARS  
(continued)**

<u>School</u>	<u>Fiscal Year</u>	
	<u>2010</u>	<u>2009</u>
<b>Elementary (cont.)</b>		
Midway Heights (1956)		
Building Square Feet	34,885	34,885
Capacity	375	375
Enrollment	295	265
Mill Creek (1988)		
Building Square Feet	89,067	89,067
Trailer Square Feet	6,048	6,048
Capacity (with trailers)	850	850
Capacity (without trailers)	700	700
Enrollment	765	758
New Haven (1954)		
Building Square Feet	49,170	49,170
Trailer Square Feet	1,008	1,008
Capacity (with trailers)	350	350
Capacity (without trailers)	325	325
Enrollment	325	308
Parkade (1958)		
Building Square Feet	53,800	53,800
Trailer Square Feet	4,032	4,032
Capacity (with trailers)	575	575
Capacity (without trailers)	450	450
Enrollment	522	510
Paxton Keeley (2001)		
Building Square Feet	98,060	98,060
Capacity	650	650
Enrollment	690	700
Ridgeway (1922)		
Building Square Feet	32,353	32,353
Capacity	280	280
Enrollment	259	231
Rock Bridge Elementary (1957)		
Building Square Feet	47,535	47,535
Trailer Square Feet	3,168	3,168
Capacity (with trailers)	620	620
Capacity (without trailers)	520	520
Enrollment	506	480
Russell Boulevard (1957)		
Building Square Feet	52,435	52,435
Trailer Square Feet	5,040	5,040
Capacity (with trailers)	625	625
Capacity (without trailers)	500	500
Enrollment	588	519
Shepard Boulevard (1968)		
Building Square Feet	42,185	42,185
Trailer Square Feet	12,900	10,080
Capacity (with trailers)	650	550
Capacity (without trailers)	300	300
Enrollment	588	545

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TWO FISCAL YEARS  
(continued)**

<u>School</u>	<u>Fiscal Year</u>	
	<u>2010</u>	<u>2009</u>
<b>Elementary (cont.)</b>		
Two Mile Prairie (1972)		
Building Square Feet	22,235	22,235
Trailer Square Feet	5,040	5,040
Capacity (with trailers)	325	325
Capacity (without trailers)	200	200
Enrollment	327	326
West Boulevard (1949)		
Building Square Feet	41,725	41,725
Trailer Square Feet	6,480	5,040
Capacity (with trailers)	475	425
Capacity (without trailers)	300	300
Enrollment	330	307
<b>Middle</b>		
Gentry Middle School (1985)		
Building Square Feet	118,335	118,335
Trailer Square Feet	13,536	13,536
Capacity (with trailers)	1,100	1,100
Capacity (without trailers)	775	775
Enrollment	798	730
Lange Middle School (1997)		
Building Square Feet	118,335	118,335
Trailer Square Feet	12,096	12,096
Capacity (with trailers)	1,075	1,075
Capacity (without trailers)	775	775
Enrollment	776	834
Smithton Middle School (1996)		
Building Square Feet	123,627	123,627
Trailer Square Feet	17,360	17,360
Capacity (with trailers)	1,175	1,175
Capacity (without trailers)	775	775
Enrollment	903	880
<b>Junior High</b>		
Jefferson Junior High (1910)		
Building Square Feet	131,346	131,346
Capacity	900	900
Enrollment	819	820
Oakland Junior High (1971)		
Building Square Feet	106,785	106,785
Trailer Square Feet	11,088	11,088
Capacity (with trailers)	875	875
Capacity (without trailers)	600	600
Enrollment	739	741

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TWO FISCAL YEARS  
(continued)**

<u>School</u>	<u>Fiscal Year</u>	
	<u>2010</u>	<u>2009</u>
<b>Junior High (cont.)</b>		
West Junior High (1961)		
Building Square Feet	130,225	130,225
Trailer Square Feet	7,056	7,056
Capacity (with trailers)	1,200	1,200
Capacity (without trailers)	1,025	1,025
Enrollment	896	942
<b>High</b>		
Douglass High School (1916)		
Building Square Feet	49,540	49,540
Capacity	250	250
Enrollment	140	15
Hickman High School (1925)		
Building Square Feet	276,444	276,444
Trailer Square Feet	7,056	7,056
Capacity (with trailers)	2,300	2,300
Capacity (without trailers)	2,125	2,125
Enrollment	2,016	2,114
Rock Bridge High School (1970)		
Building Square Feet	298,275	298,275
Capacity	1,800	1,800
Enrollment	1,811	1,746
<b>Other</b>		
Administration (1981)		
Square Feet	12,606	12,606
Capacity	N/A	N/A
Enrollment	N/A	N/A
Bus Barn/Carpenter Shop (1966)		
Square Feet	13,768	13,768
Capacity	N/A	N/A
Enrollment	N/A	N/A
Career Center (1978)		
Square Feet	74,092	74,092
Capacity	N/A	N/A
Enrollment		
Ground Shop (1985)		
Square Feet	5,320	5,320
Capacity	N/A	N/A
Enrollment	N/A	N/A
Services Building (1981)		
Square Feet	18,500	18,500
Capacity	N/A	N/A
Enrollment	N/A	N/A

Source: School District Records

*State Compliance Section*



Professional Corporation

Certified Public Accountants

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## INDEPENDENT AUDITORS' REPORT - STATE COMPLIANCE REPORTS

Board of Education  
Columbia Public School District  
Columbia, Missouri

We have audited the basic financial statements of Columbia Public School District, Columbia, Missouri, as of and for the year ended June 30, 2010, and have issued our report thereon dated December 6, 2010. These basic financial statements are the responsibility of the District's management. Our responsibility is to express an opinion on these financial statements based on our audit.

#### PARTNERS

*Robert A. Gerding*

*Fred W. Korte, Jr.*

*Joseph E. Chitwood*

*James R. McGinnis*

*Travis W. Hundley*

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards for financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Our audit was made for the purpose of forming an opinion on the basic financial statements of Columbia Public School District taken as a whole. The accompanying Schedules on pages 104 through 114 are presented for purposes of additional analysis and are not a required part of the financial statements. The information on those schedules has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly presented in all material respects in relation to the basic financial statements taken as a whole.

December 6, 2010

  
Gerding, Korte and Chitwood  
Certified Public Accountants



Professional Corporation

Certified Public Accountants

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**INDEPENDENT ACCOUNTANTS' REPORT ON MANAGEMENT'S ASSERTIONS  
ABOUT COMPLIANCE WITH SPECIFIED REQUIREMENTS OF  
MISSOURI LAWS AND REGULATIONS**

Board of Education  
Columbia Public School District  
Columbia, Missouri

PARTNERS

*Robert A. Gerding*

*Fred W. Korte, Jr.*

*Joseph E. Chitwood*

*James R. McGinnis*

*Travis W. Hundley*

We have examined management's assertions that Columbia Public School District, Columbia, Missouri, complied with the requirements of Missouri laws and regulations regarding budgetary and disbursement procedures; accurate disclosure by the District's attendance records of average daily attendance, resident membership on the last Wednesday of September and the number of students eligible to receive free or reduced price lunches on the last Wednesday of January; and accurate disclosure by pupil transportation records of the average daily transportation of pupils eligible and ineligible for state aid, the number of miles eligible and ineligible for state aid and the allowable costs for pupil transportation during the year ended June 30, 2010. Management is responsible for the District's compliance with those requirements. Our responsibility is to express an opinion on the District's compliance based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and, accordingly, included examining on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our examination provides a reasonable basis for our opinion. Our examination does not provide a legal determination on the District's compliance with specified requirements.

In our opinion, Columbia Public School District, Columbia, Missouri, complied, in all material respects, with the aforementioned requirements for the year ended June 30, 2010.

This report is intended solely for the information and use of the finance committee, the Board of Education, District management, and the Missouri Department of Elementary and Secondary Education and is not intended to be and should not be used by anyone other than these specified parties.

Gerding, Korte and Chitwood  
Certified Public Accountants

December 6, 2010

## **SCHEDULES FOR STATE COMPLIANCE**



**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINED SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
FOR THE YEAR ENDED JUNE 30, 2010**

	Incidental Fund			
	General	Food Services	Student Activities	Adult Education
<b>REVENUES</b>				
Local	\$ 36,828,313	\$ 3,157,451	\$ 1,451,722	\$ 963,576
County	846,067	-	-	-
State	14,306,134	35,927	-	309,438
Federal	9,303,794	3,655,779	-	453,871
Other	7,852	-	-	-
Tuition Other Districts	33,250	-	-	-
Total Revenues	<u>61,325,410</u>	<u>6,849,157</u>	<u>1,451,722</u>	<u>1,726,885</u>
<b>EXPENDITURES</b>				
Regular Instruction	7,093,980	-	-	-
Special Instruction	4,444,773	-	-	-
Vocational Instruction	381,159	-	-	91,071
Student Activities	228,665	-	1,328,049	-
Tuition Other Districts	269,845	-	-	-
Total Instruction	<u>12,418,422</u>	<u>-</u>	<u>1,328,049</u>	<u>91,071</u>
Attendance	221,647	-	-	-
Guidance and Counseling	1,227,418	-	-	-
Health and Ancillary Services	2,203,837	-	-	-
Improvement of Instruction	937,861	-	-	-
Media Services	3,455,697	-	-	-
Board Services	304,096	-	-	-
General Administration	917,888	-	-	-
Building Administration	2,983,150	-	-	-
Business, Central Services	969,573	-	-	-
Operation of Plant	14,490,880	-	-	-
Pupil Transportation	7,731,867	-	35,438	-
Food Services	-	6,181,582	-	-
Total Pupil Support Services	<u>35,443,914</u>	<u>6,181,582</u>	<u>35,438</u>	<u>-</u>
Adult Education	18,027	-	-	1,435,795
Community Services	1,426,220	-	-	171,235
Debt Service	-	-	-	-
Capital Outlay and Construction	-	-	-	-
Total Other	<u>1,444,247</u>	<u>-</u>	<u>-</u>	<u>1,607,030</u>
Total Expenditures	<u>49,306,583</u>	<u>6,181,582</u>	<u>1,363,487</u>	<u>1,698,101</u>
<b>EXCESS (DEFICIT) REVENUES OVER EXPENDITURES</b>	12,018,827	667,575	88,235	28,784
<b>OTHER FINANCING SOURCES (USES)</b>				
General Obligation Bonds Issued	-	-	-	-
Refunding Bonds Issued	-	-	-	-
Bond Issuance Costs	-	-	-	-
Transfers In	-	-	-	-
Transfers Out	(7,986,245)	(377,279)	(22,943)	(1,535)
<b>NET CHANGES IN FUND BALANCES</b>	4,032,582	290,296	65,292	27,249
<b>FUND BALANCE, JULY 1</b>	<u>28,088,719</u>	<u>1,952,662</u>	<u>686,354</u>	<u>154,870</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 32,121,301</u>	<u>\$ 2,242,958</u>	<u>\$ 751,646</u>	<u>\$ 182,119</u>

<u>Grants and Donations</u>	<u>Total</u>	<u>Special Revenue Teachers Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
\$ 991,093	\$ 43,392,155	\$ 56,900,918	\$ 16,848,214	\$ 1,437,051	\$ 118,578,338
-	846,067	737,079	270,875	6,616	1,860,637
1,123,676	15,775,175	32,422,329	1,543,154	1,973,137	51,713,795
714,661	14,128,105	9,509,693	-	1,482,038	25,119,836
-	7,852	-	-	588,654	596,506
-	33,250	220,351	-	-	253,601
<u>2,829,430</u>	<u>74,182,604</u>	<u>99,790,370</u>	<u>18,662,243</u>	<u>5,487,496</u>	<u>198,122,713</u>
807,333	7,901,313	61,703,901	-	52,291	69,657,505
133,820	4,578,593	21,456,160	-	1,139	26,035,892
154,053	626,283	3,041,012	-	374,665	4,041,960
-	1,556,714	625,881	-	22,943	2,205,538
-	269,845	374,174	-	-	644,019
<u>1,095,206</u>	<u>14,932,748</u>	<u>87,201,128</u>	<u>-</u>	<u>451,038</u>	<u>102,584,914</u>
-	221,647	-	-	-	221,647
65,364	1,292,782	4,019,462	-	-	5,312,244
90,110	2,293,947	1,291,429	-	-	3,585,376
45,417	983,278	1,434,385	-	-	2,417,663
27,835	3,483,532	2,691,461	-	-	6,174,993
-	304,096	-	-	-	304,096
-	917,888	986,773	-	-	1,904,661
-	2,983,150	7,719,511	-	-	10,702,661
-	969,573	-	-	-	969,573
-	14,490,880	-	-	-	14,490,880
43,822	7,811,127	-	-	-	7,811,127
-	6,181,582	-	-	377,279	6,558,861
<u>272,548</u>	<u>41,933,482</u>	<u>18,143,021</u>	<u>-</u>	<u>377,279</u>	<u>60,453,782</u>
134,342	1,588,164	65,529	-	1,536	1,655,229
1,106,961	2,704,416	988,989	-	1,806	3,695,211
-	-	-	27,517,855	457,858	27,975,713
-	-	-	-	15,005,750	15,005,750
<u>1,241,303</u>	<u>4,292,580</u>	<u>1,054,518</u>	<u>27,517,855</u>	<u>15,466,950</u>	<u>48,331,903</u>
<u>2,609,057</u>	<u>61,158,810</u>	<u>106,398,667</u>	<u>27,517,855</u>	<u>16,295,267</u>	<u>211,370,599</u>
220,373	13,023,794	(6,608,297)	(8,855,612)	(10,807,771)	(13,247,886)
-	-	-	-	12,027,000	12,027,000
-	-	-	8,305,000	-	8,305,000
-	-	-	-	(140,793)	(140,793)
-	-	6,608,297	-	2,012,285	8,620,582
<u>(232,580)</u>	<u>(8,620,582)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(8,620,582)</u>
(12,207)	4,403,212	-	(550,612)	3,090,721	6,943,321
<u>1,191,176</u>	<u>32,073,781</u>	<u>-</u>	<u>14,498,025</u>	<u>10,528,721</u>	<u>57,100,527</u>
<u>\$ 1,178,969</u>	<u>\$ 36,476,993</u>	<u>\$ -</u>	<u>\$ 13,947,413</u>	<u>\$ 13,619,442</u>	<u>\$ 64,043,848</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF REVENUES CLASSIFIED BY SOURCE  
FOR THE YEAR ENDED JUNE 30, 2010**

	<u>Incidental Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
<b>LOCAL SOURCES:</b>					
Current Tax	\$ 26,260,959	\$ 48,270,652	\$ 15,131,593	\$ 377,537	\$ 90,040,741
Delinquent Tax	1,388,873	2,585,134	810,351	15,625	4,799,983
School District Trust Fund	8,047,683	4,828,610	-	-	12,876,293
Financial Institution Tax	33,917	62,342	19,542	487	116,288
In Lieu of Tax	-	-	63,998	63,998	127,996
Surtax	600,213	1,103,252	345,834	8,623	2,057,922
Tuition, K-12	36,667	49,085	-	-	85,752
Summer School Tuition K-12	34,911	-	-	-	34,911
Tuition, Post Secondary	922,346	-	-	-	922,346
Earnings on Investments	128,589	(16,195)	476,896	61,643	650,933
Other Interest Earned	10,777	-	-	-	10,777
Food Service Sales	3,144,275	-	-	-	3,144,275
Student Activities	1,533,867	-	-	-	1,533,867
Community Services	6,737	-	-	-	6,737
Rentals	63,007	-	-	-	63,007
Offset Printing	114,431	-	-	-	114,431
Donations/Fundraising	365,640	-	-	926,203	1,291,843
Project Construct	240,396	-	-	-	240,396
Adult Ed Tuition	39,415	-	-	-	39,415
Erate refunds	154,084	-	-	-	154,084
Youthbuild Grant	23,831	-	-	-	23,831
Foundation Grant	34,130	-	-	-	34,130
Wallace Foundation Model Netics	15,000	-	-	-	15,000
Big Brothers/Sisters Grant	25,000	-	-	-	25,000
City Playground Agreement	14,795	-	-	-	14,795
Other Local Sources	152,613	18,038	-	-	170,651
Total Local Sources	<u>43,392,156</u>	<u>56,900,918</u>	<u>16,848,214</u>	<u>1,454,116</u>	<u>118,595,404</u>
<b>COUNTY SOURCES:</b>					
Fines, Escheats, Etc.	-	601,725	-	-	601,725
State Assessed Utilities	813,071	74,703	251,862	6,142	1,145,778
County Stock Insurance Fund	32,997	60,651	19,013	474	113,135
Total County Sources	<u>846,068</u>	<u>737,079</u>	<u>270,875</u>	<u>6,616</u>	<u>1,860,638</u>
<b>STATE SOURCES:</b>					
Basic Formula-State Monies	8,688,668	26,066,003	-	-	34,754,671
Transportation	2,568,787	-	-	-	2,568,787
Early Childhood	614,863	1,130,793	-	-	1,745,656
Career Ladder	-	1,118,300	-	-	1,118,300
Basic Formula - Classroom Trust Fund	1,536,690	2,603,211	1,543,154	98,364	5,781,419
Parents as Teachers	235,297	432,497	-	-	667,794
Vocational, Technical	435,474	361,887	-	-	797,361
School Health Grant	90,000	-	-	-	90,000
Excess Cost	154,102	308,207	-	-	462,309
Adult Basic Education	167,870	-	-	-	167,870
Food Service	35,926	-	-	-	35,926
High Need Fund	206,082	400,510	-	-	606,592

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF REVENUES CLASSIFIED BY SOURCE  
FOR THE YEAR ENDED JUNE 30, 2010  
(continued)**

	<u>Incidental Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
<b>STATE SOURCES (cont.):</b>					
A+ Schools Grant	\$ 26,386	\$ -	\$ -	\$ -	\$ 26,386
Vocational Enhancement	336,443	-	-	-	336,443
Missouri Preschool Project	63,213	-	-	-	63,213
PAT Grant	24,000	-	-	-	24,000
Readers for the Blind	501	921	-	-	1,422
Project Construct/MOT	579,068	-	-	-	579,068
Other State Sources	11,803	-	-	1,874,773	1,886,576
Total State Sources	<u>15,775,173</u>	<u>32,422,329</u>	<u>1,543,154</u>	<u>1,973,137</u>	<u>51,713,793</u>
<b>FEDERAL SOURCES:</b>					
Pell Grants	177,310	-	-	-	177,310
Voc Ed Act - Title I, Basic Grant	226,142	152,575	-	-	378,717
Title I - ESEA	1,562,750	2,546,424	-	1,109	4,110,283
Ind With Disabilities Ed Act	1,260,879	2,242,083	-	-	3,502,962
IDEA - ARRA	1,912,546	299,368	-	1,319,563	3,531,477
Early Childhood	160,192	294,447	-	-	454,639
Adult Basic Education	256,969	-	-	-	256,969
School Lunch Program	2,761,688	-	-	-	2,761,688
School Breakfast Program	850,161	-	-	-	850,161
Special Milk Program	5,290	-	-	-	5,290
After School Snack Program	6,544	-	-	-	6,544
Fresh Fruits and Vegetables Program	32,096	-	-	-	32,096
Childcare Development	59,496	-	-	-	59,496
Title IV, Drug Free Schools	54,752	-	-	-	54,752
Title II, Part A	626,405	447,012	-	-	1,073,417
Title II, Part D	48,394	19,241	-	-	67,635
Title II, Part D - ARRA	61,825	-	-	161,366	223,191
Title III - ESEA	89,472	-	-	-	89,472
Medicaid	398,013	-	-	-	398,013
Workforce Investment Act	5,740	-	-	-	5,740
Workforce Investment Act - ARRA	13,259	-	-	-	13,259
Homeless Assistance - ARRA	10,975	-	-	-	10,975
Career Ladder - ARRA	-	18,300	-	-	18,300
Basic Formula - ARRA	3,244,520	3,489,791	-	-	6,734,311
Transportation - ARRA	294,583	-	-	-	294,583
Other Federal Sources	8,104	452	-	-	8,556
Total Federal Sources	<u>14,128,105</u>	<u>9,509,693</u>	<u>-</u>	<u>1,482,038</u>	<u>25,119,836</u>
<b>OTHER SOURCES:</b>					
Sale of Bonds	-	-	-	12,027,000	12,027,000
Net Insurance Recovery	7,852	-	-	373,024	380,876
Sale of Other Property	-	-	-	198,565	198,565
Refunding of Bonds	-	-	8,305,000	-	8,305,000
Total Other Sources	<u>7,852</u>	<u>-</u>	<u>8,305,000</u>	<u>12,598,589</u>	<u>20,911,441</u>
<b>TUITION OTHER DISTRICTS:</b>					
Tuition Other Districts	-	187,101	-	-	187,101
Area Vocational School Fees	33,250	33,250	-	-	66,500
Total Tuition Other Districts	<u>33,250</u>	<u>220,351</u>	<u>-</u>	<u>-</u>	<u>253,601</u>
Total Revenues	<u>\$ 74,182,604</u>	<u>\$ 99,790,370</u>	<u>\$ 26,967,243</u>	<u>\$ 17,514,496</u>	<u>\$ 218,454,713</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES BY OBJECT  
FOR THE YEAR ENDED JUNE 30, 2010**

	<u>Incidental Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
<b>SALARIES:</b>					
Certificated Salaries	\$ 1,623,963	\$ 84,475,997	\$ -	\$ -	\$ 86,099,960
Non-Certificated Salaries	19,733,720	-	-	-	19,733,720
Total Salaries	<u>21,357,683</u>	<u>84,475,997</u>	<u>-</u>	<u>-</u>	<u>105,833,680</u>
<b>FRINGE BENEFITS:</b>					
Teacher Retirement	260,320	11,885,391	-	-	12,145,711
Non-Teacher Retirement	1,382,979	123,203	-	-	1,506,182
Social Security	1,474,336	1,284,994	-	-	2,759,330
Medical and Dental Benefits	3,699,583	8,254,908	-	-	11,954,491
Workers' Compensation	75,105	-	-	-	75,105
Total Fringe Benefits	<u>6,892,323</u>	<u>21,548,496</u>	<u>-</u>	<u>-</u>	<u>28,440,819</u>
<b>PURCHASED SERVICES:</b>					
Instructional Services	-	374,174	-	-	374,174
Professional Services	5,951,421	-	-	-	5,951,421
Property Services	2,809,519	-	-	-	2,809,519
Contracted Transportation	6,884,702	-	-	-	6,884,702
Other Transportation, Non-Route	359,895	-	-	-	359,895
Travel	1,102,310	-	-	-	1,102,310
Insurance	478,993	-	-	-	478,993
Communications and Printing	719,474	-	-	-	719,474
Dues and Fees	363,783	-	-	-	363,783
Service Charges	57,156	-	-	-	57,156
Financial Aid Adult Ed.	192,294	-	-	-	192,294
Total Purchased Services	<u>18,919,547</u>	<u>374,174</u>	<u>-</u>	<u>-</u>	<u>19,293,721</u>
<b>SUPPLIES:</b>					
General Supplies	5,746,367	-	-	-	5,746,367
Regular Textbook	1,486,608	-	-	-	1,486,608
Library Books	3,699	-	-	-	3,699
Food Supplies	2,804,379	-	-	-	2,804,379
Energy Supplies	3,948,204	-	-	-	3,948,204
Total Supplies	<u>13,989,257</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>13,989,257</u>
<b>CAPITAL OUTLAY:</b>					
Buildings and Additions	-	-	-	4,224,803	4,224,803
Improvements to Buildings	-	-	-	8,392,380	8,392,380
Equipment and Vehicles	-	-	-	3,220,225	3,220,225
Total Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>15,837,408</u>	<u>15,837,408</u>
<b>DEBT SERVICE:</b>					
Principal	-	-	21,815,000	419,198	22,234,198
Interest	-	-	5,650,352	38,661	5,689,013
Professional Fees	-	-	52,503	140,793	193,296
Total Debt Service	<u>-</u>	<u>-</u>	<u>27,517,855</u>	<u>598,652</u>	<u>28,116,507</u>
Total Expenditures	<u>\$ 61,158,810</u>	<u>\$ 106,398,667</u>	<u>\$ 27,517,855</u>	<u>\$ 16,436,060</u>	<u>\$ 211,511,392</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
 ASSESSED VALUATION AND TAX LEVY  
 JUNE 30, 2010**

The assessed valuation of the tangible taxable property for the calendar years 2009 and 2008 for purposes of local taxation was as follows:

	<u>Current Year</u>	<u>Prior Year</u>
Real Estate:		
Residential .....	\$ 1,152,984,288	\$ 1,134,370,342
Agriculture .....	14,113,688	13,866,224
Commercial .....	500,970,395	482,959,511
Personal Property.....	<u>324,129,857</u>	<u>351,159,693</u>
 TOTAL	 \$ <u>1,992,198,228</u>	 \$ <u>1,982,355,770</u>

The tax levy per \$100 of the assessed valuation of tangible taxable property for the calendar year 2009 for purposes of local taxation was as follows:

	<u>Adjusted</u>	<u>Unadjusted</u>
Operating Fund.....	\$ 1.3917	1.7373
Teachers Fund .....	2.5581	2.5581
Debt Service Fund.....	0.8019	0.8019
Capital Projects Fund .....	<u>0.0200</u>	<u>0.0200</u>
 TOTAL	 \$ <u>4.7717</u>	 <u>5.1173</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS  
FOR THE YEAR ENDED JUNE 30, 2010**

Type of audit performed:                      Yellow Book:   X        Single Audit:   X  

1. **Calendar**

A. The number of actual calendar hours classes were in session and pupils were under the direction of teachers during this school year was as follows:

		<u>Hours</u>
K-5	(Benton, Blue Ridge, Derby Ridge, Midway, Ridgeway Rock Bridge Elem, Russell, Shepard, West, Two Mile, Gifted)	1,075.00
K-5	(Cedar Ridge)	1,092.20
K-5	(Fairview)	1,127.20
K-5	(Grant)	1,144.60
K-5	(Paxton Keeley)	1,118.50
K-5	(Mill Creek)	1,118.50
K-5	(Field, Alpha Hart)	1,092.40
K-5	(Lee)	1,101.10
K-5	(New Haven)	1,069.00
K-5	(Parkade)	1,127.20
8-9		1,087.50
6-7		1,118.50
5-12 JJC		1,087.50
6-12 Douglass		1,044.00
10-12 Hickman		1,109.90
10-12 Rock Bridge		1,131.50

B. The number of days classes were in session and pupils were under the direction of the teachers during this school year was as follows:

	<u>Days</u>
Grades K to 5	174
Grades 6 to 7	174
Grades 8 to 12	176
Grades 6 to 12 (Juvenile Justice)	176
Grades 6 to 12 (Douglass)	176
Grades 10 to 12 (Hickman)	176
Grades 10 to 12 (Rock Bridge)	176

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS  
FOR THE YEAR ENDED JUNE 30, 2010**

**2. Average Daily Attendance (ADA)**

<u>Regular Term</u>	<u>Full Time/ Part Time</u>	<u>Resident II</u>	<u>Remedial</u>	<u>Total</u>
K-5 (Benton, Blue Ridge, Derby Ridge, Midway, Ridgeway, Rock Bridge, West, Russell, Shepard, Two Mile, Gifted)	3,869.72	-	1.74	3,871.46
K-5 (New Haven)	275.83	-	0.08	275.91
K-5 (Cedar Ridge)	182.35	-	0.08	182.43
K-5 (Parkade and Fairview)	886.92	-	0.19	887.11
K-5 (Field/Alpha Hart)	234.59	-	0.08	234.67
K-5 (Grant)	287.83	-	0.11	287.94
K-5 (Paxton Keeley and Mill Creek) and 6-7	3,726.80	-	0.20	3,727.00
K-5 (Lee)	325.01	-	0.10	325.11
8-9 and 5-12 (JJC)	2,294.04	-	-	2,294.04
6-12 (Douglass)	96.81	-	-	96.81
10-12 (Hickman)	1,719.79	-	-	1,719.79
10-12 (Rock Bridge)	1,567.34	-	-	1,567.34
Total Regular Term	15,467.05	-	2.57	15,469.62
 Summer School Subtotal	 971.87	 -	 -	 971.87
 Total Regular Term Plus Summer School ADA	 16,438.92	 -	 2.57	 16,441.49

**3. September Membership**

	<u>Full Time</u>	<u>Part-Time</u>	<u>Total</u>
September Membership FTE Count	16,025.00	478.24	16,503.24

**4. Free and Reduced Priced Lunch FTE Count (Section 163.011(6), RSMo)**

	<u>Full Time/ Part Time</u>	<u>Total</u>
State FTE Total		
Free	5,474.62	5,474.62
Reduced	925.08	925.08
Total	6,399.70	6,399.70



**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS  
FOR THE YEAR ENDED JUNE 30, 2010**

**5. Finance**

A.	As required by Section 162.401, RSMo, a bond was purchased for the District's treasurer in the total amount of:	\$100,000
B.	The District's deposits were secured during the year as required by Sections 110.010 and 110.020, RSMo.	True
C.	The District maintained a separate bank account for the Debt Service Fund in accordance with Section 165.011, RSMo.	True
D.	The District issued the following type(s) of general obligation refunding bonds in the current year:	
	• Current	N/A
	• Advanced-Defeased	True
	• Advanced-Crossover	N/A
E.	The District has appropriately included all current and prior year Crossover refunding bonds in the financial statements.	N/A
F.	The District has a school improvement plan.	True
G.	The District has a professional development committee plan adopted by the board with the professional development committee plan identifying the current year basic formula apportionment.	True
H.	The amount spent for approved professional development committee plan activities was:	\$920,417
I.	The District did not use state-funded monies to supplant existing salaries.	True
J.	The District did not use federal monies to supplant state expenditures.	True
K.	Salaries reported for educators in the October Core Data cycle are supported by payroll/contract records.	True
L.	If a \$162,326 or 7% SAT x WADA transfer was made in excess of adjusted expenditures, the board approved a resolution to make the transfer, which identified the specific projects to be funded by the transfer and an expected expenditure date for the projects to be undertaken.	N/A
M.	The District took action prior to December 31 to cause the current year's audit to be performed.	True
N.	The District published a summary of the prior year's audit report within thirty days of the receipt of the audit pursuant to Section 165.121, RSMo.	True
O.	All above "false" answers <u>must</u> be supported by a finding or management letter comment.	
	Finding #	N/A
	Management Letter Comment#	N/A

**6. Transportation (Section 163.161, RSMo)**

A.	The school transportation allowable costs substantially conform to 5 CSR 30-261.040, Allowable Costs for State Transportation Aid.	True
B.	The District's school transportation ridership records are so maintained as to accurately disclose in all material respects the average number of regular riders transported.	True

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS  
FOR THE YEAR ENDED JUNE 30, 2010**

**6. Transportation (Section 163.161, RSMo) (continued)**

C.	Based on the ridership records, the average number of students (non-disabled K-12, K-12 students with disabilities and career education) transported on a regular basis (ADT) was:	
	• Eligible ADT	8,561.50
	• Ineligible ADT	0
D.	The District's transportation odometer mileage records are so maintained as to accurately disclose in all material respects the eligible and ineligible mileage for the year.	True
E.	Actual odometer records show the total district-operated <u>and</u> contracted mileage for the year was:	3,293,954
	Of this total, the eligible non-disabled and students with disabilities route miles and the ineligible non-route <u>and</u> disapproved miles (combined) was:	
	• Eligible Miles	2,222,654
	• Ineligible Miles (Non-Route/Disapproved)	388,197
F.	Number of days the District operated the school transportation system during the regular school year:	176
G.	All above "False" answers <u>must</u> be supported by a finding or management letter comment	
	Finding #	N/A
	Management Letter Comment #	N/A

**7. Missouri School Improvement Program (MSIP)**

A.	The District has adequate procedures that allow for the proper recording and reporting of hours of absence.	True
B.	The District has adequate procedures that allow for the identification and recording of dropouts as defined in the Core Data Manual (Exhibit 6) and the subsequent reporting of those students to the Adult Literacy Hotline and on the June Cycle of Core Data.	True
C.	The District has a set of adequate procedures for following up on the college and career placement of all of the previous year's graduates 180 days after graduation.	True
D.	The District has a set of procedures that ensure advanced courses and career courses (approved by the state) are properly identified and reported according to Core Data standards.	True
E.	All of the "False" answers <u>must</u> be supported by a finding or management letter comment.	
	Finding #:	N/A
	Management Letter Comment #:	N/A

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF TRANSPORTATION COSTS ELIGIBLE FOR STATE AID  
FOR THE YEAR ENDED JUNE 30, 2010**

	<u>Regular</u>		<u>Handicapped Contracted</u>
	<u>District Owned</u>	<u>Contracted</u>	
Salary and Benefits	\$ 50,859	\$ -	\$ 20,377
Purchased Services	17,051	5,168,263	1,713,945
Supplies	3,155	383,380	108,449
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>
Total	<u>\$ 71,065</u>	<u>\$ 5,551,643</u>	<u>\$ 1,842,771</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF FINDINGS – STATE REQUIREMENTS  
FOR THE YEAR ENDED JUNE 30, 2010**

**Budget**

None

**Attendance**

None

**Transportation**

None

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF PRIOR YEAR FINDINGS – STATE REQUIREMENTS  
FOR THE YEAR ENDED JUNE 30, 2010**

**Budget**

None

**Attendance**

None

**Transportation**

None

*Single Audit Section*



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**INDEPENDENT AUDITORS' REPORT ON  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

Board of Education  
Columbia Public School District  
Columbia, Missouri

We have audited the basic financial statements of the Columbia Public School District, Columbia, Missouri, as of and for the year ended June 30, 2010, and have issued our report thereon dated December 6, 2010. These basic financial statements are the responsibility of the District's management. Our responsibility is to express an opinion on these financial statements based on our audit.

PARTNERS

*Robert A. Gerding*  
*Fred W. Korte, Jr.*  
*Joseph E. Chitwood*  
*James R. McGinnis*  
*Travis W. Hundley*

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Our audit was performed for the purpose of forming an opinion on the basic financial statements of Columbia Public School District taken as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by *U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations*, and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

December 6, 2010

  
Gerding, Korte and Chitwood  
Certified Public Accountants

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED JUNE 30, 2010**

Federal Grantor/ Pass Through Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Expenditures
<b><u>U.S. DEPARTMENT OF EDUCATION</u></b>				
<b>Direct Programs:</b>				
Pell Grant	84.063	N/A	(1)	\$ 177,565
Federal Family Education Loans	84.032	N/A	(1)	19,552
Total				<u>197,117</u>
<b>Passed Through State Department of Education:</b>				
Title I, Part A	84.010	010-093	\$ 4,121,401	\$ 3,689,873
Title I, Part D	84.010	010-093	73,041	68,058
Title I, Recovery Act	84.389	010-093	524,232	269,406
School Improvement Grant	84.010A	010-093	172,650	90,810
Title II. A	84.367A	010-093	884,703	773,104
Education of Handicapped:				
IDEA	84.027A	010-093-EN	3,389,918	3,389,918
IDEA-ARRA	84.391	010-093-EN	4,060,728	3,531,477
Special Education-State Improvement Grant	84.027A	010-093-EN	49,308	41,137
Early Childhood ECSE	84.027A & 84.173A	010-093-EC	488,399	540,246
Assistive Technology	84.027A	010-093	6,000	6,000
Vocational Education	84.048A	010-093	383,546	378,717
Adult Education and Literacy	84.002A	010-093	256,052	256,052
Title III	84.365A	010-093	129,828	89,472
Drug-Free Schools and Communities (Title IV.A)	84.186A	010-093	70,756	54,752
Educational Technology State Grants	84.318X	010-093	22,888	20,123
Educational Technology State Grants, Recovery Act	84.386A	010-093	68,105	70,870
Educational Technology State Grants, Recovery Act	84.386X	010-093	199,989	199,833
Mathematics and Science Partnerships	84.366B	010-093	900,000	262,933
Assessment Substitute Payment	84.369A	010-093	(1)	151
State Fiscal Stabilization Fund-Education State Grants, Recovery Act	84.394	010-093	(1)	6,734,311
State Fiscal Stabilization Fund-Government Services, Recovery Act	84.397	010-093	(1)	312,883
Total				<u>20,780,126</u>
<b>TOTAL U.S. DEPARTMENT OF EDUCATION</b>			<b>\$</b>	<b><u>20,977,243</u></b>



**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED JUNE 30, 2010**

Federal Grantor/ Pass Through Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Expenditures
<b><u>U.S. DEPARTMENT OF AGRICULTURE</u></b>				
<b>Passed Through State Department of Agriculture:</b>				
National School Lunch	10.555	010-093	(1)	\$ 2,695,774
National School Snack	10.555	010-093	(1)	5,274
National School Milk	10.556	010-093	(1)	5,935
National School Breakfast	10.553	010-093	(1)	827,651
Fresh Fruit and Vegetable Program	10.582	010-093	(1)	29,229
Food Distribution	10.555	010-093	(1)	518,760
Total				<u>4,082,623</u>
<b>TOTAL U.S. DEPARTMENT OF AGRICULTURE</b>				<b>\$ <u>4,082,623</u></b>
 <b><u>U.S. DEPARTMENT OF LABOR</u></b>				
<b>Passed Through State Department of Labor:</b>				
WIA	17.225	39-0005-3-01, 32-0005-3-01	(1)	\$ 6,399
WIA-ARRA	17.225	010-093	(1)	12,600
Total				<u>18,999</u>
<b>TOTAL U.S. DEPARTMENT OF LABOR</b>				<b>\$ <u>18,999</u></b>
 <b><u>U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES</u></b>				
<b>Passed Through State Department of Education:</b>				
School Age Children	93.575	010-093	\$ 59,496	\$ <u>59,496</u>
Total				<u>59,496</u>
<b>TOTAL U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES</b>				<b>\$ <u>59,496</u></b>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED JUNE 30, 2010**

Federal Grantor/ Pass Through Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Expenditures
<b><u>U.S. FISH AND WILDLIFE SERVICE</u></b>				
<b>Passed Through State Department of Education:</b>				
Fish and Wildlife Management Assistance	15.608	010-093	\$ 30,000	\$ <u>7,848</u>
Total				<u>7,848</u>
<b>TOTAL U.S. FISH AND WILDLIFE SERVICE</b>				<b>\$ <u><u>7,848</u></u></b>
<b><u>U.S. GENERAL SERVICES ADMINISTRATION</u></b>				
<b>Passed Through State Agency for Surplus Property:</b>				
Surplus Property	39.003	010-093	(1)	\$ <u>63</u>
Total				<u>63</u>
<b>TOTAL U.S. GENERAL SERVICES ADMINISTRATION</b>				<b>\$ <u><u>63</u></u></b>
<b>TOTAL FEDERAL FINANCIAL ASSISTANCE</b>				<b>\$ <u><u>25,146,272</u></u></b>

(1) No specific award amount

**COLUMBIA PUBLIC SCHOOL DISTRICT**  
**NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**JUNE 30, 2010**

1. Significant Accounting Policies

Purpose of Schedule and Reporting Entity

The accompanying Schedule of Expenditures of Federal Awards of the Columbia Public School District has been prepared to comply with U.S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. The circular requires a schedule of expenditures of federal awards showing total expenditures for each federal financial assistance program as identified in the catalog of federal financial assistance (CFDA), and identification of federal financial assistances programs which have not been assigned a CFDA number.

The accompanying schedule includes all federal financial assistance programs administered by the Columbia Public School District.

Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards is presented in accordance with OMB Circular A-133, which defines federal financial assistances as assistance that non-federal entities receive or administer in the form of grants, loans, loan guarantees, property (including donated surplus property), cooperative agreements, interest subsidies, insurance, food commodities, direct appropriations and other assistance, but does not include amounts received as reimbursement for services rendered to individuals.

The schedule presents both Type A and Type B federal assistance programs administered by the District. OMB Circular A-133 establishes the formula for determining the level of expenditures of disbursements to be used in defining Type A and B federal financial assistance programs. For the District, Type A programs are those which exceed \$754,388 in disbursements, expenditures, or distributions. The determination of major and nonmajor programs is based on the risk-based approach outlined in OMB Circular A-133.

Basis of Accounting

Except as noted in Note 2, the expenditures for each of the federal financial assistance programs are presented on the modified accrual basis, which recognizes expenditures of federal awards when the related liability is incurred.

2. Nonmonetary Assistance

The District receives federal surplus property under the Surplus Property program. Property distributions to the District totaled \$63 valued at the historical cost as assigned by the federal government, which is substantially in excess of the property's fair market value. The amount of expenditures presented on the Schedule of Expenditures of Federal Awards is 23.3 percent of the historical cost, which approximates the fair market value of the property at the time of distribution as determined by the General Services Administration.

The District receives commodities under the Food Distribution Program. The amount of expenditures presented on the Schedule of Expenditures of Federal Awards represent donated commodities used, which totaled \$518,760, valued at the cost assigned to those commodities by the U.S. Department of Agriculture.



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**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND  
ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF  
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

Board of Education  
Columbia Public School District  
Columbia, Missouri

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Columbia Public School District as of and for the year ended June 30, 2010, which collectively comprise the Columbia Public School District's basic financial statements and have issued our report thereon dated December 6, 2010. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

PARTNERS

*Robert A. Gerding*

*Fred W. Korte, Jr.*

*Joseph E. Chitwood*

*James R. McGinnis*

*Travis W. Hundley*

Internal Control Over Financial Reporting

In planning and performing our audit, we considered Columbia Public School District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Columbia Public School District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of Columbia Public School District's internal control over financial reporting.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. *A material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.


Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Columbia Public School District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported in a separate audit communications letter to the Board of Education dated December 6, 2010.

This report is intended solely for the information and use of the Board of Education, management, the Missouri Department of Elementary and Secondary Education, and federal awarding agencies and pass through entities and is not intended to be and should not be used by anyone other than these specified parties.

December 6, 2010

  
Gerding, Korte and Chitwood  
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## REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

Board of Education  
Columbia Public School District  
Columbia, Missouri

### Compliance

We have audited the compliance of the Columbia Public School District with the types of compliance requirements described in the U. S. Office of Management and Budget (OMB) Circular A-133 *Compliance Supplement* that are applicable to each of its major federal programs for the year ended June 30, 2010. The Columbia Public School District's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the Columbia Public School District's management. Our responsibility is to express an opinion on the Columbia Public School District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Columbia Public School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Columbia Public School District's compliance with those requirements.

In our opinion, Columbia Public School District complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2010.

### Internal Control Over Compliance

Management of the Columbia Public School District is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the Columbia Public School District's internal control over compliance with the requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for

the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Columbia Public School District's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses and therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses have been identified. However, as discussed below, we identified certain deficiencies in internal control over compliance that we consider to be significant deficiencies.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

*A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance. We consider the deficiencies in internal control over compliance described in the accompanying schedule of findings and questioned costs as items 2010-01 and 2010-02 to be significant deficiencies.

Columbia Public School District's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit Columbia Public School District's responses and, accordingly, we express no opinion on the responses.

This report is intended solely for the information and use of the Board of Education, management, the Missouri Department of Elementary and Secondary Education, and federal awarding agencies and pass through entities and is not intended to be and should not be used by anyone other than these specified parties.

December 6, 2010

  
Gerding, Korte and Chitwood  
Certified Public Accountants

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
AND SUMMARY OF AUDITORS' RESULTS – FEDERAL REQUIREMENTS  
JUNE 30, 2010**

Section I: Summary of Auditors' Results

*Financial Statements*

Type of auditors' report issued: unqualified

Internal control over financial reporting:

- Material weakness(es) identified?  Yes  No
- Significant deficiencies identified that are not considered to be material weaknesses?  Yes  None reported
- Noncompliance material to financial statements noted?  Yes  No

*Federal Awards*

Internal control over major programs:

- Material weakness(es) identified?  Yes  No
- Significant deficiencies identified that are not considered to be material weaknesses?  Yes  None reported

Type of auditors' reports issued on compliance for major programs: unqualified

Any audit findings disclosed that are required to be reported in accordance with section 510(a) of Circular A-133?  Yes  None reported

Identification of major programs:

<u>CFDA Number(s)</u>	<u>Name of Federal Program or Cluster</u>
84.318	Education Technology State Grants
84.386	Education Technology State Grants, Recovery Act
<u>Title I, Part A Cluster</u>	
84.010	Title I Grants to Local Educational Agencies (Part A & D)
84.010	Title I School Improvement (a)
84.389	Title I Grants to Local Educational Agencies, Recovery Act (Part A & D)
<u>Special Education Cluster (IDEA)</u>	
84.027	Special Education – Grants to States (IDEA, Part B)
84.173	Special Education – Preschool Grants (IDEA Preschool)
84.391	Special Education – Grants to States (IDEA, Part B) Recovery Act
<u>State Fiscal Stabilization Fund Cluster</u>	
84.394	State Fiscal Stabilization Fund (SFSF) – Education State Grants, Recovery Act (Education Stabilization Fund)
84.397	State Fiscal Stabilization Fund (SFSF) – Government Services, Recovery Act



**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
AND SUMMARY OF AUDITORS' RESULTS – FEDERAL REQUIREMENTS  
JUNE 30, 2010**

Section I: Summary of Auditors' Results (continued)

Dollar threshold used to distinguish between type A and type B programs: \$754,388

Auditee qualified as low-risk auditee?                     Yes     No

Section II: Financial Statement Findings

None

Section III: Federal Award Findings and Questioned Costs

Finding 2010-01: Internal Control over Single Funding Certifications

CFDA No.: 84.027, 84.391 and 84.173

Program Name:    Special Education – Grants to States (IDEA, Part B)  
                          Special Education – Preschool Grants (IDEA Preschool)  
                          Special Education – Grants to States (IDEA, Part B), Recovery Act

Area: Allowable Costs/Cost Principles

Federal Agency: U.S. Department of Education

Pass Through Entity: Missouri Department of Elementary and Secondary Education

*Criteria:* An employee who works solely on a single cost objective must furnish a semi-annual certification that he/she has been engaged solely in activities of that cost objective. The certification must be "signed by the employee or a supervisory official having first-hand knowledge of the work performed by the employee" in accordance with OMB Circular A-87, Attachment B.

An employee who works in part on a single cost objective on activities funded from other revenue sources must maintain time and effort distribution records in accordance with OMB Circular A-87, Attachment B.

*Condition:* Single-Funding Certificates or Time and Effort Distribution Records were not obtained by the District for personnel associated with the Special Education Cluster (IDEA).

*Effect:* The effect is non-compliance with a program requirement.

*Recommendation:* We recommend obtaining Single Funding Certifications or Time and Effort Distribution Records as required by OMB Circular A-87, Attachment B for all personnel funded by Federal funds through the Special Education Cluster (IDEA).

*View of Responsible Official:* The District acknowledges this oversight and has implemented a process to assure appropriate future compliance

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
AND SUMMARY OF AUDITORS' RESULTS – FEDERAL REQUIREMENTS  
JUNE 30, 2010**

Section III: Federal Award Findings and Questioned Costs (continued)

Finding 2010-02: Internal Control over Procurement and Suspension and Debarment

CFDA No.: 84.391

Program Name: Special Education – Grants to States (IDEA, Part B), Recovery Act

Federal Agency: U.S. Department of Education

Pass Through Entity: Missouri Department of Elementary and Secondary Education

Questioned Cost: Unknown

*Criteria:* OMB Circular A-102 states that the District shall comply with the nonprocurement debarment and suspension common rule, which restricts subawards and contracts with certain parties that are debarred, suspended, or otherwise excluded from or ineligible for participation in federal assistance programs or activities. Additionally, the contract entered into for construction costs should have included a "Buy American" clause, as required by ARRA.

*Condition:* The District did not perform a verification check for covered transactions by checking the "Excluded Parties List System" (EPLS), obtaining certification from the entity, or adding a clause or condition to the covered transaction with the entity. Additionally, procedures and requirements were not in place to ensure compliance with the "Buy American" requirement.

*Effect:* The District is not in compliance with this program requirement related to certain construction costs.

*Recommendation:* We recommend the District perform the required debarment and suspension verification on all entities involved in a covered transaction with the District. To the extent possible, the District should verify that construction materials used on the project were American source materials.

*View of Responsible Official:* The District acknowledges this non-compliance and has implemented processes to assure future compliance.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF PRIOR AUDIT FINDINGS  
JUNE 30, 2010**

Finding 2009-01: Segregation of Duties

Columbia Public School District has potential conflicts with personnel who have the ability to single-handedly access, record and report transactions related to student activities (ECA) and Career Center revenue.

*Status:* This item continues to be an issue for the District, but will no longer be reported as a significant deficiency because of additional Business Services oversight.