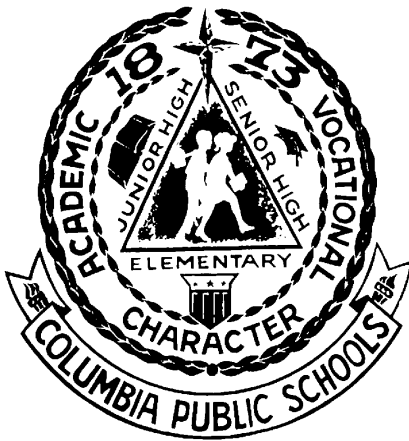


# *Comprehensive Annual Financial Report*



*Columbia Public School District  
Columbia, Missouri*

*For Fiscal Year Ended June 30, 2011*

**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FISCAL YEAR ENDED JUNE 30, 2011**

**COLUMBIA PUBLIC SCHOOL DISTRICT  
1818 West Worley  
Columbia, Missouri 65203**

**REPORT ISSUED BY DEPARTMENT OF BUSINESS SERVICES**

Ms. Linda Quinley, Chief Financial Officer

Mr. David Martin CPA, Assistant Director of Business Services

Ms. Heather McArthur, CPA, Senior Accountant

Mr. Brian Benter CPA, Accountant

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## *Introductory Section*



December 16, 2011

Members, Board of Education & Citizens  
Columbia Public School District  
Columbia, Missouri

State law and the District's adopted policy require an audit of the books of accounts, financial records and transactions of all funds of the District. This report is published to fulfill that requirement for the fiscal year ended June 30, 2011.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Gerding, Korte & Chitwood, P.C., Certified Public Accountants, have issued an unqualified ("clean") opinion on the District's financial statements for the year ended June 30, 2011. The independent auditors' report is located at the front of the financial section of this report. The independent auditors' report on internal control and compliance issued in connection with the Single Audit is located in the Single Audit Section.

Management's discussion and analysis (MD&A) immediately follows the independent auditors' report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

### **Profile of the Government**

The area served by the Columbia Public School District encompasses 303 square miles and includes a population that is estimated to exceed 165,000. This area includes the City of Columbia with a population of approximately 108,500.

The Columbia Public School District was organized on January 7, 1873. The first high school opened in 1895 on the site where Jefferson Junior High School now stands and in 1909 a bond issue was voted for Columbia High School, now the original wing of the Jefferson Junior High School building. Today, the District includes nineteen elementary schools, three middle schools, three junior high schools, two senior high schools, one alternative school, and one vocational school. Total enrollment (Pre K-12) in the District is 17,550 students. Enrollment growth reflects the growth of the community. For the period 2000 through 2010 overall enrollment of the District increased by 5%. Projections indicate that student enrollment will increase approximately 4.7% over the next five years.

The District provides a comprehensive curriculum to meet the needs of a diverse student population. Course offerings at the senior high schools vary from those that are considered college preparatory to those that prepare students to enter particular vocations upon graduating from high school. The District also provides an extensive adult education program with approximately 6,100 part-time and full-time adult students enrolled annually in more than 500 courses. Approximately 12% of the school population is served by the Special Education Department of the Columbia Public School District. Specially trained teachers provide services to students needing both modified programs and specialized instruction. The District has developed programs for exceptional pupils that include services for students with mental or orthopedic handicaps, speech or language disorders, learning disabilities, behavior disorders, and auditory or visual handicaps, cognitive disability, as well as services for pre-school disabled children. It is the goal of the Columbia Public School District to provide appropriate instructional services for each child according to individual and unique needs.

The Columbia Public School District contracts with First Student, Inc. to provide transportation for eligible students to and from school and on school sponsored activity trips. Approximately 13,000 students are eligible to be transported to and from school on a daily basis. One hundred fifty-two (152) school buses are used in the transportation program. Most buses serve multiple routes.

The Columbia Public School District Foundation (Foundation) provides annual program grants to the District from funds raised through its own fundraising efforts. The Foundation is a legally separate entity but is considered a component unit of the District and is presented in the district-wide financial statements.

An elected seven-member board governs the District. The Columbia School District Board (the Board) is the basic level of government that has financial accountability and control over all activities related to public school education in the District. The District is not a component unit of another reporting entity. The Board meets prior to July 1 and adopts the annual budget. The budget serves as the foundation for the District's financial planning and control. The budget is prepared by fund and function and may be amended at this level only by the approval of a majority of the members of the Board of Education. The administration may amend the budget only at the object and location (school or building) level without seeking the approval of the Board. The Board of Education approved budget amendments for the year ended June 30, 2011, at its June 24, 2010, October 11, 2010, December 13, 2010, January 10, 2011, April 11, 2011, May 9, 2011, June 13, 2011, meetings.

The District is committed to developing, maintaining, and improving effective management systems and controls. The District makes conscientious efforts to employ highly qualified employees through active recruitment and thorough evaluations. Further, operations are continually evaluated to assure they function effectively and provide appropriate levels of supervision and segregation of duties.

### **Local Economy**

Columbia is located midway between St. Louis and Kansas City at the crossroads of Interstate 70 and U.S. Highway 63. Medical and research facilities form a major portion of the Columbia economic base. Five hospitals employ a significant portion of the Columbia area work force in medically related occupations. Columbia's medical facilities are comparable to those found in a typical city of nearly half a million in population. In addition, Columbia serves as the home of several insurance companies and many light industrial facilities. Education is also a significant portion of the Columbia economic base with the University of Missouri and two private colleges serving more than 35,000 students and the Columbia Public Schools with an enrollment of approximately 17,500 students.

To attract new industry to the community, the City of Columbia has implemented an industrial revenue bond program. In addition, the Columbia Industrial Development Corporation assists industry in land purchases, construction, and financing. To attract and encourage development, the City of Columbia approved the first T.I.F. in 20 years during 2009.

Other area industry consists of printing, structural metal fabrication, structural materials production, electronic products, and bottling and food processing.

The economic diversity of Columbia, along with the high quality of education offered here, makes Columbia an attractive community. As such, Columbia continues to experience stable growth, and the unemployment rate (6.8% in June 2011) continues to remain below the national average.

### **Long-Term Financial Planning**

The District has several advisory committees established to assist in various areas related to the overall growth of the District. These committees either directly or indirectly impact the future financial planning of the District. Committees have been established in the following areas: Long-Range Facilities Planning, Technology and Finance.

In addition, the District has continued to maintain and update a facilities and equipment plan by going to the voters for authorization to issue general obligation bonds for financing as needed. Voters have approved 26 consecutive authorizations, totaling \$390.1 million, dating back to 1960.



## **Relevant Financial Policies**

### **Risk Management**

The District self-funded the medical benefits program in September of 1982. A third party administrator handles administration of the program. Stop-loss protection is maintained by a policy purchased to cover specific claims in excess of \$350,000 per individual. In fiscal year 2011, this stop-loss protection increased from \$300,000 to \$350,000 per individual as a cost management measure, increasing the potential liability of the District on a per member basis.

### **Governmental Accounting Standards Board (GASB) 54**

The Governmental Accounting Standards Board (GASB) issued Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* (GASB 54) effective for reporting periods beginning after June 15, 2010. The statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purchases for which amounts in those funds can be spent and requires disclosure of non-spendable and spendable resources. There are five classifications including Non-spendable, Restricted, Committed, Assigned and Unassigned. While the Board of Education has not adopted a formal policy relating to GASB 54, these statements fully comply with the Statement. The details of the fund balances are included in the Balance Sheet – Governmental Funds.

### **Budgetary Control and Management**

The budget process for the District begins in the late fall with revenue projections derived from student enrollment, preliminary assessed valuation and other factors. In January and February, the Finance Committee and Board of Education review and establish budget parameters and timelines. Also during January and February, the administrators compile district needs based on budget requests received for personnel, service and supplies and capital items. During this same time period the Board Finance Committee and the Board of Education hear from the teacher organizations as well as the Employee Benefits Committee regarding salary and benefit recommendations and requests. Through the spring months the Board has monthly budget discussions, including public work sessions, to discuss and prioritize the budget needs of the District. As required by statute, by June 30 a final budget for the coming year is adopted.

Throughout the course of the year, departmental and building budgets are managed using a purchase order system that is budget restricted. Revenue budgets are reviewed and updated on a monthly basis and discussed with the Board as a part of the District's five year projection model. Budget amendments can and will be made as additional information becomes available, particularly relating to Title and other grant funds, assessed valuation and student count data. Administration may make budget adjustments between objects within a fund without approval of the Board. Any additions to or redirections from the approved budget at the fund and function levels require pre-approval by the Board. The Board of Education has final approval for the original budget and for budget adjustments made throughout the year.

In a spirit of transparency and clarity, the Board of Education approves full time equivalent (FTE) budgets, salary schedules, rates of pay and work calendars as a part of the budget process. These items are included in the final budget document approved by the Board. Changes during the year to these schedules, rates of pay or FTE needs are brought forward to the Board at regular meetings and should budget amendments be required, they are made with board approval.

### **Finance**

Columbia Public Schools remains in good financial condition with modest positive changes in assessed valuation. Growth in student population increases the state funding formula income for the district on a per average daily attendance (ADA) basis. While this growth has and continues to be modest during a downward economic trend, expenses continue to increase, especially in the areas of salaries and benefits which comprise roughly 83 percent of the operating budget. Due to consistent budget reductions over the last three years and attentive spending, the District has been able to increase fund balances positioning itself well for the expected decline in state funding for fiscal year 2013 as well as the opening of a third comprehensive high school and secondary reorganization.

The District has maintained a very strong Aa1 bond rating due in part to the strong fiscal management and position of the District. This strong financial position and rating has attributed to recent bond sales with considerable premiums and low rates.

### **Major Initiatives**

Secondary Reorganization in the Columbia Public Schools is a major initiative that affords the district the opportunity to build a third comprehensive high school, move the District's ninth grade students (presently housed at a junior high facility) to the high school, and reorganize current middle schools and junior highs into intermediate buildings, housing grades six-eight. This reorganization will reduce a transition for district students (from 4 to 3) and create smaller learning environments at the secondary level.

Secondary reorganization also allows the District to: address demographic disparities between buildings, create conditions for stronger parental involvement (especially in grades 6-8 where half the student population turns over every year), reduce the enrollment in secondary buildings, create opportunities for more students to be involved in sports and other extra-curricular activities by building a third high school, and reduce the need for approximately 63 mobile classrooms at the secondary level.

### **Awards and Acknowledgements**

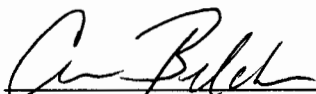
This past year, our Comprehensive Annual Financial Report earned both the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Association of School Business Officials (ASBO) Certificate of Excellence in Financial Reporting. Columbia Public Schools was recognized by the GFOA as a 25 year recipient for the 2010 year. These awards are made only to governmental units which publish a comprehensive annual financial report which is easily readable, efficiently organized and conforms to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements.

The awards are valid for a period of one year only. We believe our current report continues to conform to GFOA and ASBO requirements, and we will submit it for determination of its eligibility for renewed awards.

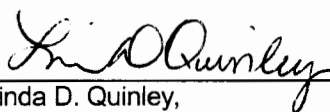
It is our intention that this Comprehensive Annual Financial Report will provide the District's management, outside investors, and interested local citizens with the most meaningful financial presentation possible. We are hopeful that all readers of the report will obtain a clear and concise picture of the District's financial condition as of June 30, 2011.

We want to express our appreciation to all staff members, in particular those in Business Services, who assisted and contributed to the preparation of this report. We would also like to thank the members of the Board of Education and the Board Finance Committee for their interest and support in planning and conducting the financial operations of the District in a responsible and progressive manner.

Respectfully submitted,



Dr. Chris Belcher,  
Superintendent



Linda D. Quinley,  
Chief Financial Officer

**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FISCAL YEAR ENDED JUNE 30, 2011**

**COLUMBIA PUBLIC SCHOOL DISTRICT  
1818 West Worley  
Columbia, Missouri 65203**

**BOARD OF EDUCATION**

Dr. Tom Rose, President

Ms. Christine King, Vice-President

Ms. Jan Mees, Member

Ms. Michelle Pruitt, Member

Mr. Jonathan Sessions, Member

Ms. Helen Wade, Member

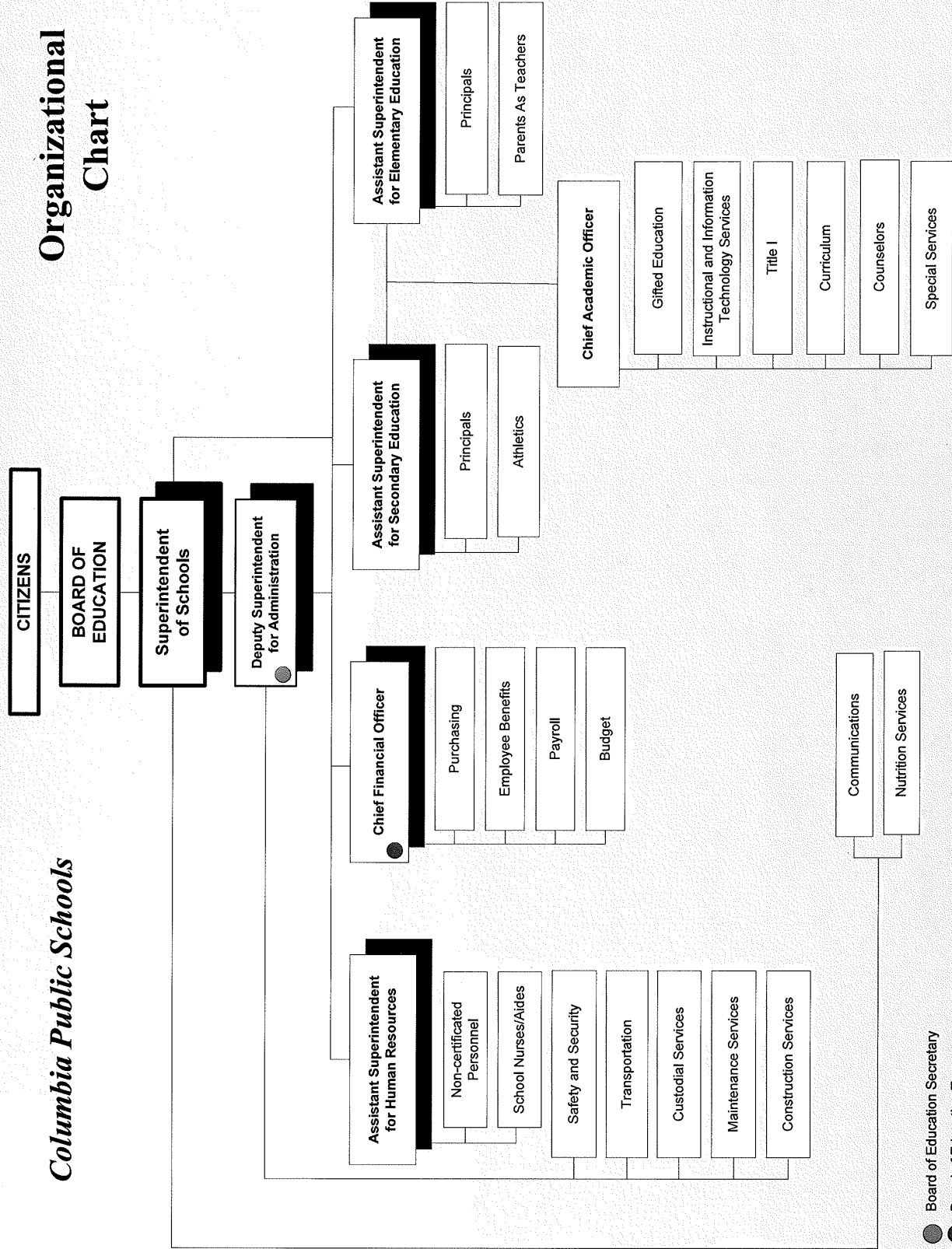
Mr. James Whitt, Member

**DISTRICT ADMINISTRATION**

Dr. Chris Belcher	Superintendent of Schools
Dr. Nick Boren	Deputy Superintendent for Administration Secretary to the Board of Education
Ms. Linda Quinley	Chief Financial Officer Treasurer to the Board of Education
Dr. Sally Beth Lyon	Chief Academic Officer
Dr. Peter Stiepleman	Assistant Superintendent for Elementary Education
Dr. Wanda Brown	Assistant Superintendent for Secondary Education
Dr. Mary Laffey	Assistant Superintendent for Human Resources

# Columbia Public Schools

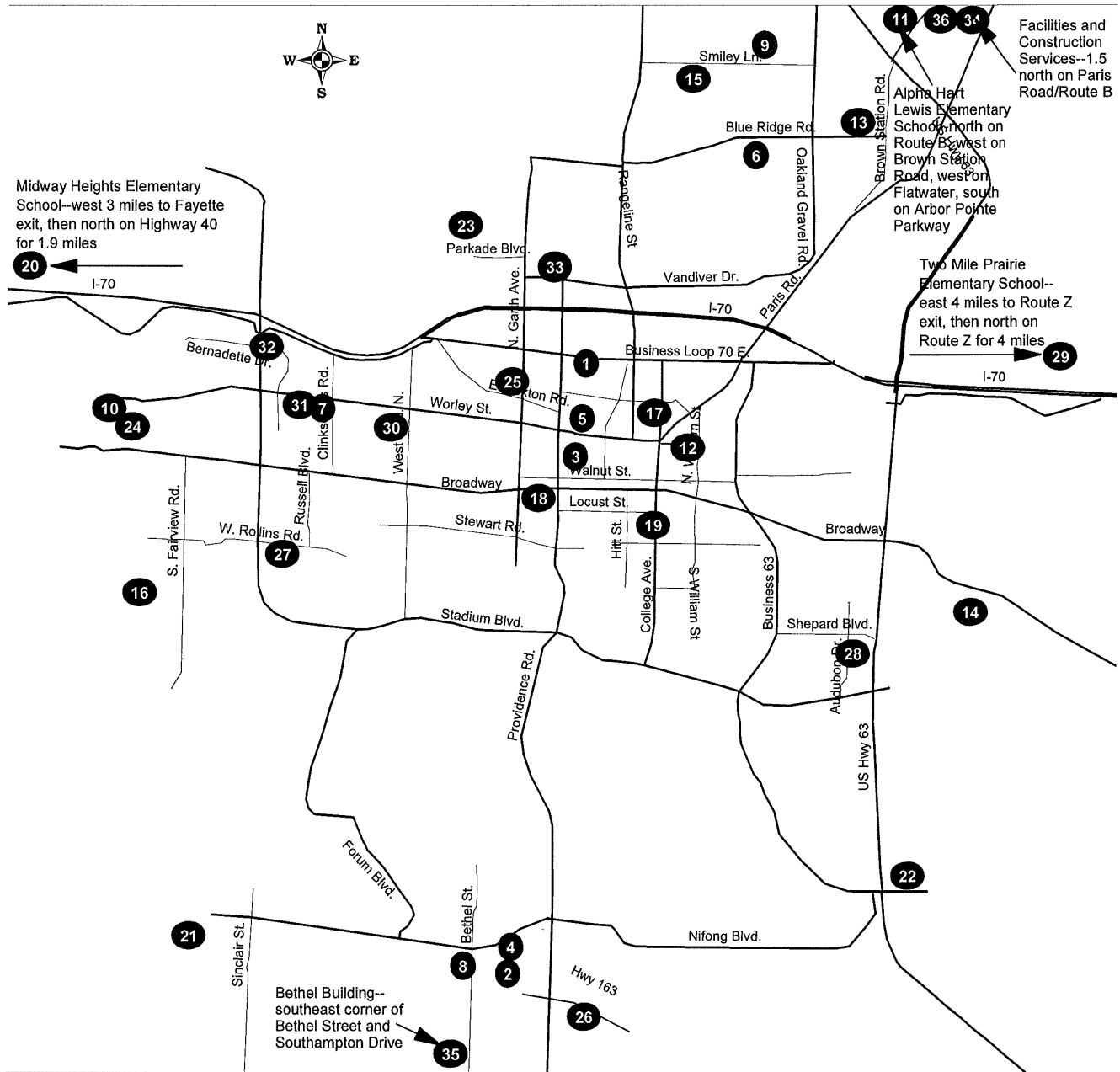
# Organizational Chart



● Board of Education Secretary  
 ● Board of Education Treasurer

# Columbia Public School District

## School District Map



1	Hickman High School	13	Blue Ridge Elementary School	25	Ridgeway Elementary School
2	Rock Bridge High School	14	Cedar Ridge Elementary School	26	Rock Bridge Elementary School
3	Douglass High School	15	Derby Ridge Elementary School	27	Russell Blvd. Elementary School
4	Columbia Area Career Center	16	Fairview Elementary School	28	Shepard Blvd. Elementary School
5	Jefferson Junior High School	17	Field Elementary School	29	Two Mile Prairie Elementary School
6	Oakland Junior High School	18	Grant Elementary School	30	West Blvd. Elementary School
7	West Junior High School	19	Lee Elementary School	31	Administration Building
8	Gentry Middle School	20	Midway Heights Elementary School	32	Business Services/Gifted Center
9	Lange Middle School	21	Mill Creek Elementary School	33	Vandiver District Services Building
10	Smithton Middle School	22	New Haven Elementary School	34	Facilities and Construction Services
11	Alpha Hart Lewis Elementary School	23	Parkade Elementary School	35	Bethel Building
12	Benton Elementary School	24	Paxton Keeley Elementary School	36	Early Childhood Education Center

# Certificate of Achievement/GFOA

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## Certificate of Achievement for Excellence in Financial Reporting

Presented to

Columbia Public School  
District, Missouri

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



*Linda C. Danson*

President

*Jeffrey R. Enow*

Executive Director

# Certificate of Excellence/ASBO \_\_\_\_\_

**ASSOCIATION OF SCHOOL BUSINESS OFFICIALS**  
**INTERNATIONAL**



This Certificate of Excellence in Financial Reporting is presented to

**COLUMBIA PUBLIC SCHOOL DISTRICT**

**For its Comprehensive Annual Financial Report (CAFR)**

For the Fiscal Year Ended June 30, 2010

Upon recommendation of the Association's Panel of Review which has judged that the Report substantially conforms to principles and standards of ASBO's Certificate of Excellence Program

President

Executive Director

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*Financial Section*



GERDING, KORTE & CHITWOOD

Professional Corporation  
Certified Public Accountants

20 South Fifth Street  
Columbia, MO 65201  
(573) 449-1599  
Fax: (573) 443-8603

[www.gkccpas.com](http://www.gkccpas.com)

## INDEPENDENT AUDITORS' REPORT

Board of Education  
Columbia Public School District  
Columbia, Missouri

### PARTNERS

*Robert A. Gerding*  
*Fred W. Korte, Jr.*  
*Joseph E. Chitwood*  
*James R. McGinnis*  
*Travis W. Hundley*  
*Jeffrey A. Chitwood*

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the Columbia Public School District, Columbia, Missouri, as of and for the year ended June 30, 2011, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Columbia Public School District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the Columbia Public School District, Columbia, Missouri, as of June 30, 2011, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparisons for the general and teachers funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued a report dated December 16, 2011, on our consideration of the Columbia Public School District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

As described in Note 1, Page 46 "Fund Balances – Governmental Funds", to the financial statements, the District has adopted the provisions of Governmental Accounting Standards Board Statement 54, Fund Balance Reporting and Governmental Fund Type Definitions, in the 2011 fiscal year.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 13 through 24 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Columbia Public School District's financial statements as a whole. The introductory section, combining and individual nonmajor fund financial statements, and statistical section are presented for purposes of additional analysis and are not a required part of the financial statements. The combining and individual nonmajor fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express opinion or provide any assurance on them.

December 16, 2011

  
Gerding, Korte and Chitwood  
Certified Public Accountants

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2011**

The discussion and analysis of the Columbia Public School District's financial performance provides a narrative overview of financial activities by the management of the District for the fiscal year. The reader is encouraged to consider the information presented here in conjunction with additional information presented in the letter of transmittal, the financial statements, notes to the basic financial statements, and other supplementary information to enhance their understanding of the District's financial performance.

**Financial Highlights**

- The total assets of the Columbia Public School District exceeded its liabilities at the end of the 2011 fiscal year by \$115,769,247 (net assets). Of this amount, \$13,413,881 (unrestricted net assets) may be used to meet the District's ongoing obligations to taxpayers and creditors.
- The District's total net assets increased \$13,701,002. This increase was primarily the result of increases in capital assets exceeding depreciation expense for the year.
- The governmental funds reported a combined ending fund balance of \$113,946,404, an increase of \$53,079,279 from the prior year. Of this amount, \$33,495,286 is available for spending at the District's discretion (unassigned fund balance).
- The combined unassigned fund balance for the General Fund and Teachers Fund is \$33,495,286, or 21.5% of the current year expenditures of these funds.
- The total long-term debt of the District increased \$59,965,504 during the year primarily due to the issuance of \$49,465,000 of general obligation bonds and \$23,705,000 of refunding bonds offset by principal payments made on the bonds.

**Overview of the Financial Statements**

The Financial Section of the comprehensive annual financial report consists of three parts:

- management's discussion and analysis (this section),
- basic financial statements (government-wide and fund financial statements), including notes to the basic financial statements, and
- combining and individual fund statements and schedules.

The basic financial statements consist of two different kinds of statements that present different views of the District's financial activities.

- Government-wide financial statements – these financial statements provide information about the District's overall financial status both short-term (the recently completed fiscal year) and long-term. The government-wide statements include the Statement of Net Assets and Statement of Activities.
- Fund financial statements - these financial statements focus on individual funds of the District and report the District's operations in more detail than the government-wide statements.

The notes to the basic financial statements provide further explanation of some of the information in the statements and provide additional disclosures and more detailed data. This will allow statement readers to have a more complete description and understanding of the District's financial activities and position.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2011**

The combining and individual fund statements and schedules further explain and support the financial statements with combining schedules for nonmajor funds and comparisons of the District's budget to actual amounts for the year, as well as present financial information for the District's component unit.

The major features of the District's financial statements, including the portion of the District's activities reported and the type of information contained is shown in Table 1.

<b>Table 1</b>				
<b>Major Features of the Government-Wide and Fund Financial Statements</b>				
	Government-wide Statements	Fund Financial Statements		
		Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire district (except fiduciary funds)	The activities of the district that are not proprietary or fiduciary, such as special education and building maintenance	Activities the district operates similar to private businesses, such as food services and adult education	Instances in which the district administers resources on behalf of someone else, such as student groups
Required financial statements	<ul style="list-style-type: none"> <li>• Statement of net assets</li> <li>• Statement of activities</li> </ul>	<ul style="list-style-type: none"> <li>• Balance sheet</li> <li>• Statement of revenues, expenditures, and changes in fund balances</li> <li>• Statement of revenues, expenditures, and changes in fund balances-budget and actual</li> </ul>	<ul style="list-style-type: none"> <li>• Statement of net assets</li> <li>• Statement of revenues expenses, and changes in net assets</li> <li>• Statement of cash flows</li> </ul>	<ul style="list-style-type: none"> <li>• Statement of fiduciary net assets</li> <li>• Statement of changes in fiduciary assets and liabilities</li> </ul>
Accounting basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year, or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term	All assets and liabilities, both short-term and long-term; funds do not currently contain capital assets, although they can
Type of inflow/out flow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during, or soon after the end of, the year; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the year, regardless of when cash is received or paid	All additions and deductions during the year, regardless of when cash is received or paid

**Government-wide Statements**

The government-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The two government-wide statements report the District's net assets (Statement of Net Assets) and how they have changed (Statement of Activities). Net assets, which is the difference between the District's assets and liabilities, is one way to measure the District's overall financial position.

- Increases or decreases in the District's net assets are an indicator of whether its financial position is improving or deteriorating, respectively.

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- To assess the District's overall financial position, additional non-financial factors, such as changes in the District's property tax base and the condition of its school buildings and other facilities, should be considered.

The government-wide statements are broken out into two parts, the primary government and the component unit. The primary government is further broken out into two categories:

- Governmental activities – Most of the District's basic services are included here, such as regular, vocational and special education, support services including operation of plant, transportation, community services and administration. These activities are primarily financed by property taxes and state formula aid.
- Business-type activities – The District charges fees and receives federal and state reimbursements to cover the costs of its food services operation and adult education program.

The District's component unit is the Columbia Public School District Foundation, which is a legally separate entity. Although the Board does not control the activities of the component unit, the component unit provides its resources solely to the District. The component unit's fiscal year end is December 31. The financial information presented for the component unit is for its fiscal year ending December 31, 2010. For additional information regarding the component unit, please refer to its separately issued financial statements for the year ended December 31, 2010.

This Management's Discussion and Analysis focuses on the primary government, which is under the control of the Board and District administration.

**Fund Financial Statements**

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds, not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (such as repaying its long-term debt) or to show that it is properly using certain revenues (such as grants and bond proceeds).

The District has three kinds of funds:

- Governmental funds – Most of the District's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the future to finance the District's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, additional information at the bottom of the governmental funds statements explains the relationship (or differences) between them.
- Proprietary funds – The District has two types of proprietary funds, enterprise funds and internal service funds. The enterprise funds include the Food Services and Adult Education Funds, for which the District charges fees and for which revenues are expected to cover all

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2011**

expenses. Enterprise funds are included as business-type activities in the government-wide financial statements. The internal service funds include three funds used to account for the District's self-insurance for medical, dental, and workers' compensation programs. These funds are used to allocate the costs of these programs to the functions that benefit from their use. Since internal service funds predominantly benefit governmental activities rather than business-type activities, they have been included in governmental activities in the government-wide financial statements.

- Fiduciary fund – The District serves as an agent, or fiduciary, and accounts for assets that belong to student groups in the fiduciary fund. The District is responsible for ensuring that the assets reported in this fund are used only for their intended purpose and to whom the assets belong. The District excludes this fund from the government-wide financial statements because it cannot use these assets to finance its operations.

**Financial Analysis of the District as a Whole**

As noted above, net assets may serve over time as a useful indicator of the District's financial position. As of the end of the most recently completed fiscal year, assets exceeded liabilities by nearly \$115.8 million. Of that amount, 57% represents the District's investment in capital assets (land, buildings, equipment, etc.), 31% represents amounts that are subject to external restrictions on how they can be used (debt service, capital projects, teachers' salaries and benefits, etc.), and the remaining 12%, about \$13.4 million, is available to fund the ongoing operations of the District.

The long-term perspective shown in the government-wide statements indicates the District continues to remain financially sound. The District's current assets exceed current liabilities, indicating an ability to meet immediate financial needs. Obligations under long-term debt of the District increased over \$59.9 million during the year, mostly due the issuance of general obligation and refunding bonds, and the District continues to be able to meet its obligations under long-term debt while also maintaining a reasonable balance of nearly \$30.9 million in net assets restricted for debt service.

Table 2 provides condensed information regarding the District's assets, liabilities, and net assets. As indicated previously, changes in net assets can serve as an indicator that the District's financial situation is improving or deteriorating.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2011**

<b>Table 2</b> <b>Condensed Statement of Net Assets</b> <b>June 30, 2011</b> <b>With Comparative Totals for June 30, 2010</b> (In Thousands)						
	Governmental Activities		Business-Type Activities		Total	
	2011	2010	2011	2010	2011	2010
Current and Other Assets	\$ 239,545	\$ 176,118	\$ 3,948	\$ 3,352	\$ 243,493	\$ 179,470
Capital Assets	216,792	198,343	197	220	216,989	198,563
Total Assets	<u>456,337</u>	<u>374,461</u>	<u>4,145</u>	<u>3,572</u>	<u>460,482</u>	<u>378,033</u>
Current Liabilities	118,505	110,346	858	234	119,363	110,580
Noncurrent Liabilities	224,593	164,692	757	693	225,350	165,385
Total Liabilities	<u>343,098</u>	<u>275,038</u>	<u>1,615</u>	<u>927</u>	<u>344,713</u>	<u>275,965</u>
Investment in Capital Assets, Net of Related Debt	65,932	70,915	197	220	66,129	71,135
Restricted	36,226	16,475	-	-	36,226	16,475
Unrestricted	11,081	12,033	2,333	2,425	13,414	14,458
Total Net Assets	<u>\$ 113,239</u>	<u>\$ 99,423</u>	<u>\$ 2,530</u>	<u>\$ 2,645</u>	<u>\$ 115,769</u>	<u>\$ 102,068</u>

As of June 30, 2011, the District is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities. The same was also true for the prior fiscal year.

The District's total net assets increased \$13.7 million. This increase is primarily a result of an increase of \$19.8 million in restricted assets, offset by a decrease in capital assets, net of related debt and unrestricted net assets. Restricted assets increased primarily due to the issuance of \$23.7 million in refunding bonds during the year, offset by debt principal and interest payments. Capital assets, net of related debt decreased due to general obligation bonds issued during the year for construction projects that have not yet been completed. Unrestricted net assets decreased \$1.0 million. The District implemented GASB Statement 45 during the year ended June 30, 2008, which requires the District to record a liability for other post-employment benefits in the government-wide financial statements. This liability was over \$1.9 million for the current year and attributed to the decrease in unrestricted net assets. This offset by planned decreases in spending to maintain unrestricted net assets at acceptable level contributed to the small decrease in unrestricted net assets during the year.

Table 3 provides a summary of the changes in net assets for the year ended June 30, 2011.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2011**

**Table 3  
Changes In Net Assets from Operating Results  
Year Ended June 30, 2011  
With Comparative Totals for Year Ended June 30, 2010  
(In Thousands)**

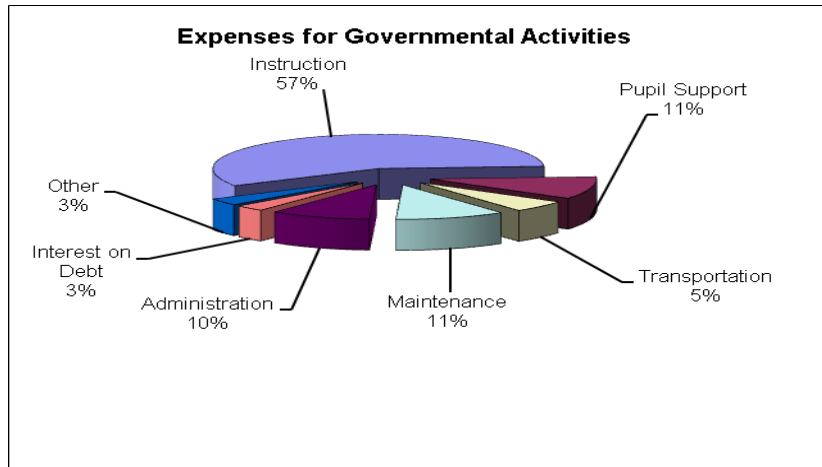
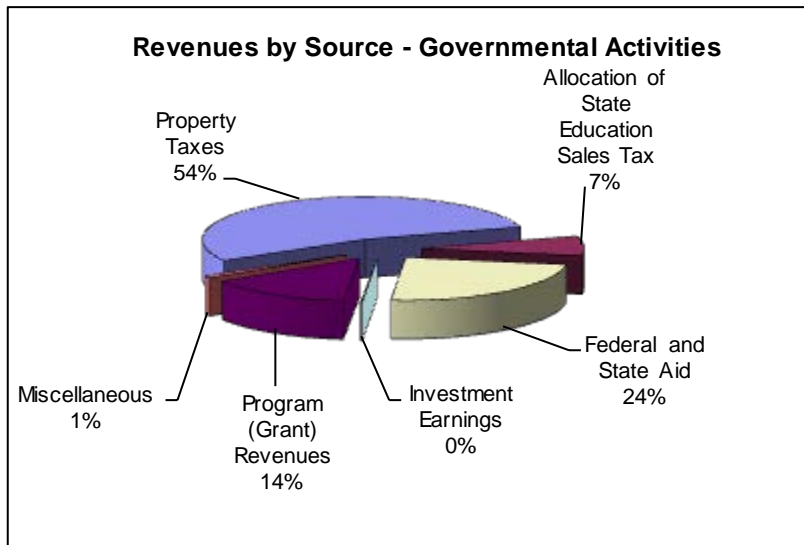
	Governmental Activities		Business-Type Activities		Total	
	2011	2010	2011	2010	2011	2010
<b>Revenues:</b>						
Program Revenues:						
Charges for Services	\$ 838	\$ 926	\$ 4,601	\$ 4,102	\$ 5,439	\$ 5,028
Operating Grants and Contributions	24,825	23,025	4,570	4,974	29,395	27,999
Capital Grants and Contributions	331	2,561	-	-	331	2,560
General Revenues:						
Property Taxes	97,272	96,701	-	-	97,272	96,702
Allocation of Statewide Education Sales Tax	13,424	12,876	-	-	13,424	12,876
Federal and State Aid	43,055	49,131	-	-	43,055	49,131
Other	1,546	1,752	7	15	1,553	1,767
<b>Total Revenues</b>	<b>\$ 181,291</b>	<b>\$ 186,972</b>	<b>\$ 9,178</b>	<b>\$ 9,091</b>	<b>\$ 190,469</b>	<b>\$ 196,063</b>
<b>Expenses:</b>						
Instruction	\$ 95,959	\$ 104,044	\$ -	\$ -	\$ 95,959	\$ 104,044
Support Services						
Pupil/Instructional Support	17,666	18,418	-	-	17,666	18,418
Administration	16,443	14,211	-	-	16,443	14,211
Operation of plant	17,943	19,023	-	-	17,943	19,023
Pupil Transportation	9,121	7,777	-	-	9,121	7,777
Other	5,640	3,801	-	-	5,640	3,801
Interest Payments	4,714	5,650	-	-	4,714	5,650
Food Services	-	-	7,435	6,804	7,435	6,804
Adult Education	-	-	1,857	1,699	1,857	1,699
<b>Total Expenses</b>	<b>\$ 167,486</b>	<b>\$ 172,924</b>	<b>\$ 9,293</b>	<b>\$ 8,503</b>	<b>\$ 176,779</b>	<b>\$ 181,427</b>
<b>Increase (decrease) in Net Assets before transfers</b>	<b>13,805</b>	<b>14,048</b>	<b>(115)</b>	<b>588</b>	<b>13,690</b>	<b>14,636</b>
<b>Transfers</b>	<b>11</b>	<b>322</b>	<b>-</b>	<b>(322)</b>	<b>11</b>	<b>-</b>
<b>Increase (decrease) in Net Assets</b>	<b>13,816</b>	<b>14,370</b>	<b>(115)</b>	<b>266</b>	<b>13,701</b>	<b>14,636</b>
<b>Net Assets, July 1</b>	<b>99,423</b>	<b>85,053</b>	<b>2,645</b>	<b>2,379</b>	<b>102,068</b>	<b>87,432</b>
<b>Net Assets, June 30</b>	<b>\$ 113,239</b>	<b>\$ 99,423</b>	<b>\$ 2,530</b>	<b>\$ 2,645</b>	<b>\$ 115,769</b>	<b>\$ 102,068</b>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2011**

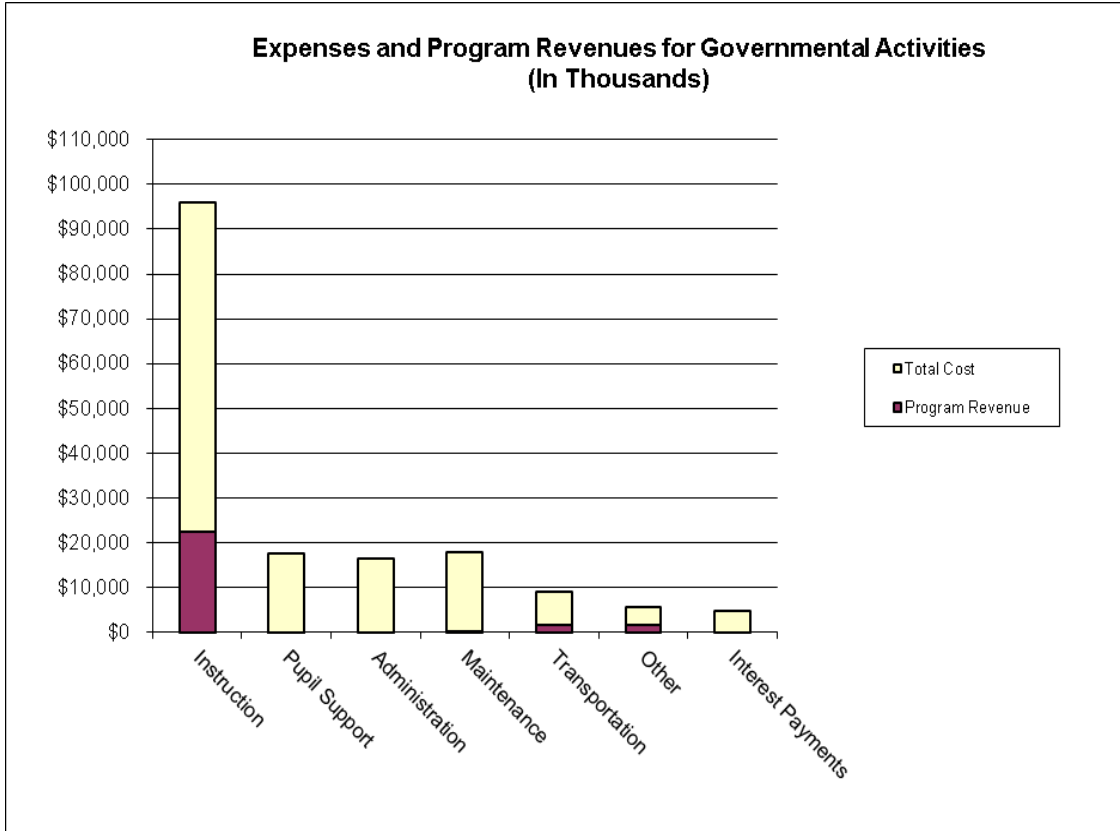
**Governmental and Business-Type Activities**

Expenses for Governmental Activities decreased \$5.4 million. Instructional expenses decreased \$8.1 million primarily a result of the planned decrease in staffing of over 78 full-time equivalents. This decrease was offset by an increase of \$1.9 million in Community Services expenditures. This increase was due to the reallocation of Title I expenditures between the instructional and early child functions within this program. Revenues for Governmental Activities decreased nearly \$5.7 million due to decreases in federal and state aid as a result of more American Reinvestment and Recovery Act funds being received in the previous year.

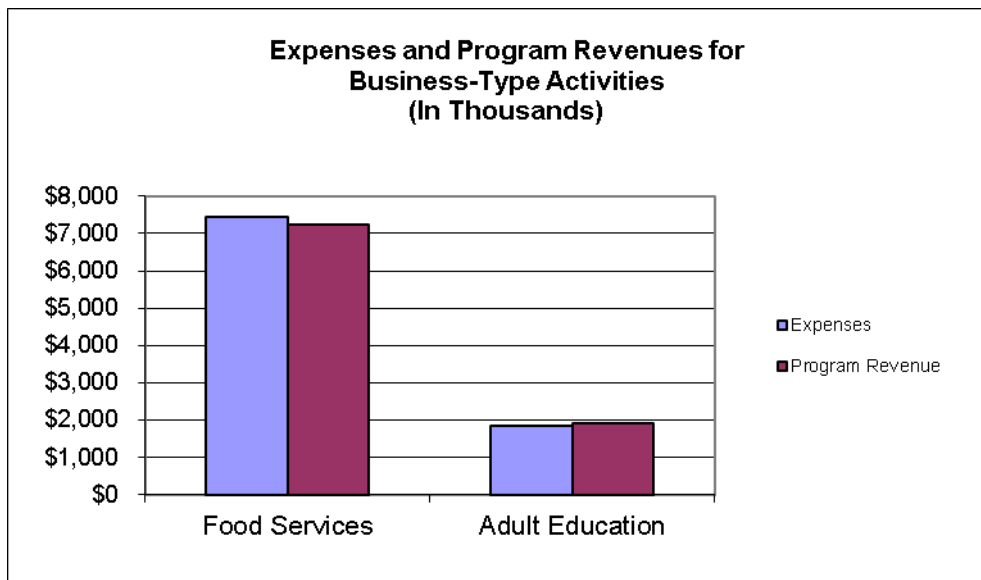
The District's Business-Type Activities continue to be self-supporting and require no subsidy from the District's general fund. The Business-Type Activities are funded through amounts charged for the services they provide as well as federal and state grants. The increase in revenues and expenses for the Business-Type Activities is primarily because of the increase in the number of students qualifying for free and reduced lunches due to the current economic condition. Food services also had planned increases in expenditures during fiscal year 2011 to lower net assets to meet state requirements.



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MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2011**



As displayed in the table above, program revenues account for only a small portion of total expenses for Governmental Activities. This contrasts with the table below that shows program revenues primarily fund the Business-Type Activities. This means that property taxes and other general revenues primarily fund Governmental Activities and Business-Type Activities are entirely self-funded through program revenues.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2011**

**Financial Analysis of the District's Funds**

The District completed the year with a total governmental fund balance of \$113,946,404. This is an increase of \$53,079,279 from the previous year, primarily a result of higher balances in the Debt Service and Capital Projects funds. This increase is the result of the District issuing \$49,465,000 in general obligation bonds and \$23,705,000 in refunding bonds to fund capital improvements which will not be completed until future years. The overall position of the District's funds remains stable and District is able to meet all of its ongoing operational expenses without having to resort to any short-term borrowing.

The District refers to the combined balance of the General Fund and Teachers Fund as its "operating funds". The operating fund balance increased \$2,832,649. The increase in the fund balance in the operating funds was a planned increase to cover anticipated revenue shortfalls in state and federal funding in the coming years. Expenditures for the operating funds decreased \$309,734 in the current year. The decrease was primarily due to planned decreases in instructional and support expenditures.

The balance of the Debt Service Fund increased \$18,453,581 during the year. This was primarily because of \$23,705,000 in general obligation refunding bonds issued during the year which were offset by bond principal and interest payments.

The balance of the Capital Projects Fund increased \$32,151,282 during the year. This was an expected increase in the balance of this fund as the timing of completion of capital projects often varies from the timing of issuance of general obligation bonds to finance the capital projects. During the current year, additional general obligation bonds were issued for the construction of the new high school which will not be completed until 2013.

The District completed the year with a balance of net assets of \$2,530,105 in its enterprise funds. These funds are non-major funds and are presented in the government-wide statements as Business-Type Activities. The financial position of these funds remains strong and they continue to be able to be funded through charges for the services they provide and federal and state grants. Revenues were greater than expenditures by \$60,065 in the Adult Education Fund for the current year due to increased tuition revenue. Expenses exceeded revenues in the Food Services Fund by \$175,255 in the current year due to planned increases in salaries and wages and supply expenditures to decrease net assets accumulated in prior years.

**General Fund Budgetary Highlights**

The District adopts a budget in June each year for the following fiscal year. However, it is anticipated that budget amendments will be made periodically as additional information becomes available. For the current year, the budget for the General Fund was amended on seven occasions for the following reasons:

- Increased property tax revenue by \$1,192,164 due to the increased tax rate and assessed valuation.
- Decreased transportation revenue by \$1,406,000 due to decreased funding per state budget reductions.
- Increased Classroom Trust Fund revenue by \$569,235 and decreased Foundation Formula revenue by \$284,110 due to changes in the state allocations.
- Increased Proposition C revenue by \$356,355 due to the increase in the state projections for this funding.
- Increased Teachers Fund transfer amount by \$979,071.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2011**

- Increased revenues and expenditures for various grants received through the American Reinvestment and Recovery Act such as State Fiscal Stabilization Funds, Title I, Title IID, Special Education, and Early Child Special Education.
- Increased revenues and expenditures for other federal and state grants.

Actual revenues were \$651,025 less than budgeted primarily due to federal funding being less than anticipated. Actual expenditures were \$1,554,393 less than budgeted. Of this amount, nearly \$.5 million was the result of unspent budgets for services and supplies related to Operation of Plant and \$.5 million was the result of unspent budgets for services and supplies related to improvement of instruction.

**Capital Assets**

As of June 30, 2011, the District had \$216,792,225 and \$197,429, net of accumulated depreciation, invested in land, buildings, and equipment in Governmental Activities and Business-Type Activities, respectively. This also includes construction in progress of \$23,239,337 in Governmental Activities. (More detailed information regarding capital assets can be found in the notes to the basic financial statements, Note 12).

The District completed capital improvement projects totaling \$1.1 million. This included around \$.5 million for various roofing projects throughout the district and \$.5 million for HVAC improvements throughout the district.

The District has a number of older buildings in use for instructional purposes. Generally, the buildings have been well maintained and are in good condition. However, buildings are in need of renovations including air conditioning, as well as the technology component of today's curriculum and administrative functions.

Table 4 provides a summary of the District's capital assets as of June 30, 2011.

<b>Table 4 Capital Assets June 30, 2011 With Comparative Totals for June 30, 2010 (Net of Depreciation, In Thousands)</b>						
	<b>Governmental Activities</b>		<b>Business-Type Activities</b>		<b>Total</b>	
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
Land	\$ 6,889	\$ 6,842	\$ -	\$ -	\$ 6,889	\$ 6,842
Construction in Progress	23,239	4,279	-	-	23,239	4,279
Buildings	179,702	180,182	-	-	179,702	180,182
Mobile Classrooms	1,820	1,961	-	-	1,820	1,961
Equipment and Furniture	5,142	5,079	197	220	5,339	5,299
<b>Total</b>	<b>\$ 216,792</b>	<b>\$ 198,343</b>	<b>\$ 197</b>	<b>\$ 220</b>	<b>\$ 216,989</b>	<b>\$ 198,563</b>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2011**

**Debt Administration**

As of June 30, 2011, the District had \$192,967,000 in general obligation bonds outstanding. The District issued \$49,465,000 in general obligation bonds in the current year. Of this amount, \$8,813,000 was part of the \$60 million issue authorized by the voters in April 2007 and \$40,652,000 was part of the \$120 million issue authorized by the voters in April 2010. (More detailed information regarding long-term debt can be found in the notes to the basic financial statements, Note 11).

The outstanding general obligation bonds of the District have a Moody's rating of Aa2, which is the same rating as the prior year.

**Economic Factors and Next Year's Budget**

The District completed a facilities study in 2008 and implemented a \$180 million capital improvement plan consisting of three \$60 million bond elections. The first election was in April 2007 with issues in July 2007, April 2008, March 2009, November 2009, and November 2010. This plan included construction of two new elementary schools, construction of phase I of a new high school, energy savings projects, technology resources and various capital improvement projects across the District. Review of the plan has continued as projects have begun to determine subsequent election dates and projects. The Board of Education made a determination during 2008-09 to modify the election plan to two elections. The final election was in April 2010 with the initial issue in June 2011 and additional issuances planned for June 2012 and February 2014. This election covered full construction of the new comprehensive high school in a single phase build.

This long range facility and funding planning continues with the potential for a proposal of bond election in April 2012 to support additional school building construction and renovation. This work is facilitated by a recently completed student enrollment projection prepared by RSP & Associates to guide planning for necessary and appropriate facilities. Current projections indicate an average increase in student enrollment of over one percent for each of the next five years. With this information the Long Range Facilities Committee and Finance Committee and the Board of Education are creating a ten year plan for capital improvement and required funding. Included in this plan is reduction or elimination of mobile classrooms used for office and classroom space around the District, as well as elimination of operating leases for administrative office spaces. This effort was begun in April 2011 with the formation of Columbia Public Schools Facilities Authority pursuant to Chapter 355 of the Revised Statutes of Missouri. The purpose of the Authority is to provide acquisition, construction, improvement, extension, repair, remodeling, renovation and financing of public school sites, buildings, structures, facilities, furnishings, and equipment for the benefit of the District. Since the authority is organized and will be operated exclusively for the benefit of the District, it will be shown as a blended component unit for financial reporting purposes. On October 6, 2011, the Columbia Public Schools Facilities Authority issued \$8,120,000 of certificates of participation to finance the construction of the new administration building and \$895,000 for the purchase and renovation of the Early Childhood Discover Center. The buildings will be owned by the Columbia Public Schools Facilities Authority and set up on a lease purchase agreement to the District.

With the construction of the new administration building, the District will be able to eliminate the current operating leases used for office space, avoid future rent escalation and reduce utility expenditures, as well as increasing internal operating efficiencies by reducing the number of administration facilities from three to one. The lease purchase agreement for the new administration building will be set up on a 20 year contract. The cost of the Early Childhood Center and the renovations will be reimbursed to the District under an eight year agreement with the Department of Elementary and Secondary Education. The lease purchase agreement between the Authority and the District will also be an eight year contract. This new facility allows for the creation of additional space needed at net zero cost to the District for the growing enrollment in the Early Childhood Special Education programs of Columbia Public Schools.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2011**

Historically the District could rely on increases in state foundation formula funding each year which generally when combined with local assessed valuation allowed for needed increases in operating expenses. In recent years, that funding has significantly declined and future state funding is in jeopardy due to state and federal budgetary issues. Approximately 60 percent of the District's operating revenue comes from local sources, with increasing local support required each year. Over the past five years the average teacher salary has increased by 16.5 percent and the cost of employee benefits has increased by 55 percent. These additional costs have been absorbed into the District's operating budget by increases in local revenue, use of reserve fund balances and budget reductions. In April 2008, a proposed 54 cent operating tax levy increase did not pass requiring the district to make reductions to the operating expenditures in the 2008-09 budget of nearly \$8 million and staffing by over 80 full time equivalents (FTE) in order to achieve a fiscally responsible budget.

Declining revenue increases coupled with increasing fixed costs in employee retirement and insurances, utilities, contracts and others, caused a need for additional reductions in the 2009-2010 budget of just over \$4 million and staffing of 71 FTE. In 2010-11, an additional 79 full time equivalent (FTE) staffing reductions and \$5.6 million in total budget reductions were made. However, during 2009-10, the District unexpectedly received approximately \$6.7 million in State Fiscal Stabilization Funds. These were federal stimulus dollars which the State elected to use to fund the foundation formula during the year ended June 30, 2010. The District received an additional \$5.4 million in stimulus funding for various programs in 2010-11.

The District has intentionally and strategically built operating fund balances by use of one time stimulus funding, reduction of operating budgets, and reduction of self-insured fund balances in order to prepare for the expected decline in state and federal funding in 2011-12 and beyond. Federal stimulus dollars will no longer be available after September 30, 2011, and should additional revenues not be realized in upcoming fiscal years, the District will again consider decreases to its budget or asking its voters to authorize an operating levy increase to maintain appropriate fund balances and support existing programs and operations.

As noted above, the District was required to implement GASB Statement 45, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*, during the year ended June 30, 2008. Postemployment benefits (OPEB) are part of an exchange of salaries and benefits for employee services rendered. Of the total benefits offered by employers, some benefits are taken while the employees are in active service and others are taken after the employees' services have ended. From an accrual accounting perspective, the cost of OPEB generally should be associated with the periods in which the exchange occurs, rather than the period when the benefits are provided. In prior years, the District has financed OPEB on a pay-as-you-go basis and financial statements have not reported the financial effects of OPEB. This Statement improves financial reporting by requiring recognition of OPEB cost (expense) over a period that approximates employee's year of service and by providing information about actuarial accrued liabilities associated with OPEB. The District has elected to continue to finance OPEB benefits on a pay-as-you-go basis and not fully fund the OPEB plan. Therefore, the outstanding OPEB liability is reported in the government-wide financial statements and totals nearly \$1.9 million for the year ended June 30, 2011.

**Contacting the District's Financial Management**

This financial report is designed to provide a general overview of the Columbia Public School District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Chief Financial Officer, Columbia Public School District, 916 Bernadette Drive, Columbia, MO 65203.

**BASIC FINANCIAL STATEMENTS**



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**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF NET ASSETS  
JUNE 30, 2011**

	Primary Government			Component Unit
	Governmental Activities	Business-Type Activities	Total	Columbia Public School District Foundation
<b>ASSETS</b>				
Cash and Cash Equivalents	\$ 71,008,658	\$ 2,614,412	\$ 73,623,070	\$ 458,986
Investments	38,965,404	-	38,965,404	848,294
Receivables (Net of Allowance for Uncollectibles)				
Local	106,200,499	185,858	106,386,357	2,820
State	61,156	15,000	76,156	-
Federal	2,957,803	896,195	3,853,998	-
Inventories	503,937	218,738	722,675	-
Prepaid Expenses	707,044	17,825	724,869	-
Restricted Assets				
Investment with Fiscal Agent - Refunding Escrow	19,140,807	-	19,140,807	-
Capital Assets (Net of Accumulated Depreciation)				
Land	6,889,495	-	6,889,495	-
Construction in Progress	23,239,337	-	23,239,337	-
Buildings	179,702,050	-	179,702,050	-
Mobile Classrooms	1,820,014	-	1,820,014	-
Furniture and Equipment	5,141,329	197,429	5,338,758	-
Total Assets	456,337,533	4,145,457	460,482,990	1,310,100
<b>LIABILITIES</b>				
Accounts Payable	4,161,973	259,114	4,421,087	-
Accrued Salaries and Payroll Taxes	11,237,766	138,194	11,375,960	-
Accrued Interest Payable	1,774,387	-	1,774,387	-
Unearned Revenue	101,331,243	460,860	101,792,103	-
Noncurrent Liabilities				
Due within One Year	14,315,942	44,000	14,359,942	-
Due in More than One Year	210,277,080	713,184	210,990,264	-
Total Liabilities	343,098,391	1,615,352	344,713,743	-
<b>NET ASSETS</b>				
Investment in Capital Assets, Net of Related Debt	65,932,368	197,429	66,129,797	-
Restricted for:				
Debt Service	30,885,165	-	30,885,165	-
Capital Projects	3,663,581	-	3,663,581	-
Teachers' Salaries and Benefits	856,087	-	856,087	-
Other purposes	820,736	-	820,736	-
Unrestricted	11,081,205	2,332,676	13,413,881	1,310,100
Total Net Assets	\$ 113,239,142	\$ 2,530,105	\$ 115,769,247	\$ 1,310,100

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2011**

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
<b>Primary Government:</b>				
<b>Governmental Activities</b>				
Instruction				
Regular Instruction	\$ 67,065,838	\$ 207,114	\$ 6,973,436	\$ -
Special Education	24,189,768	-	13,650,734	67,608
Vocational Instruction	3,413,091	43,500	983,349	263,550
Student Activities - Athletics	1,004,281	146,864	-	-
Tuition to Other Districts	285,747	-	-	-
Total Instruction	95,958,725	397,478	21,607,519	331,158
Support Services				
Attendance	183,113	-	-	-
Guidance and Counseling	5,233,642	-	-	-
Health and Ancillary Services	4,474,422	-	59,068	-
Improvement of Instruction	2,951,967	-	-	-
Media Services	4,823,333	-	3,919	-
Board Services	283,970	-	-	-
General Administration	1,916,861	-	-	-
Building Administration	10,326,883	-	-	-
Business, Central Services	3,916,016	-	-	-
Operation of Plant	17,942,828	183,844	-	-
Pupil Transportation	9,120,598	-	1,702,877	-
Food Services	24,088	-	-	-
Adult Literacy	606,962	-	516,659	-
Community Services	5,009,380	256,993	934,879	-
Total Pupil Support Services	66,814,063	440,837	3,217,402	-
Non-Instruction/Support Services				
Interest Payments, Bonds	4,713,770	-	-	-
Total Non-Instruction/Support Services	4,713,770	-	-	-
Total Governmental Activities	167,486,558	838,315	24,824,921	331,158
<b>Business-Type Activities</b>				
Food Services	7,435,834	3,275,109	3,978,983	-
Adult Education	1,857,387	1,326,309	590,704	-
Total Business-Type Activities	9,293,221	4,601,418	4,569,687	-
Total Primary Government	\$ 176,779,779	\$ 5,439,733	\$ 29,394,608	\$ 331,158
<b>Component Unit</b>				
Columbia Public School District Foundation	\$ 97,866	\$ -	\$ 126,827	\$ -

General Revenues

Taxes

Property Taxes, Levied for General Purposes

Property Taxes, Levied for Debt Services

Property Taxes, Levied for Capital Projects

Other Taxes

Allocation of Statewide Education Sales Tax

Federal and State Aid Not Restricted to Specific Purposes

Interest and Investment Earnings

Miscellaneous

Transfers

Total General Revenues and Transfers

Changes in Net Assets

Net Assets, July 1

Net Assets, June 30

*The notes to the basic financial statements are an integral part of this statement.*

**Net (Expenses) Revenues  
and Changes in Net Assets**

<b>Primary Government</b>			<b>Component Unit</b>
<b>Governmental Activities</b>	<b>Business- Type Activities</b>	<b>Total</b>	<b>Columbia Public School District Foundation</b>
\$ (59,885,288)	\$ -	\$ (59,885,288)	\$ -
(10,471,426)	-	(10,471,426)	-
(2,122,692)	-	(2,122,692)	-
(857,417)	-	(857,417)	-
(285,747)	-	(285,747)	-
<u>(73,622,570)</u>	<u>-</u>	<u>(73,622,570)</u>	<u>-</u>
(183,113)	-	(183,113)	-
(5,233,642)	-	(5,233,642)	-
(4,415,354)	-	(4,415,354)	-
(2,951,967)	-	(2,951,967)	-
(4,819,414)	-	(4,819,414)	-
(283,970)	-	(283,970)	-
(1,916,861)	-	(1,916,861)	-
(10,326,883)	-	(10,326,883)	-
(3,916,016)	-	(3,916,016)	-
(17,758,984)	-	(17,758,984)	-
(7,417,721)	-	(7,417,721)	-
(24,088)	-	-	-
(90,303)	-	(90,303)	-
(3,817,508)	-	(3,817,508)	-
<u>(63,155,824)</u>	<u>-</u>	<u>(63,155,824)</u>	<u>-</u>
(4,713,770)	-	(4,713,770)	-
(4,713,770)	-	(4,713,770)	-
<u>(141,492,164)</u>	<u>-</u>	<u>(141,492,164)</u>	<u>-</u>
-	(181,742)	(181,742)	-
-	59,626	59,626	-
-	<u>(122,116)</u>	<u>(122,116)</u>	<u>-</u>
<u>(141,492,164)</u>	<u>(122,116)</u>	<u>(141,614,280)</u>	<u>-</u>
-	-	-	28,961
78,274,324	-	78,274,324	-
15,746,684	-	15,746,684	-
981,841	-	981,841	-
2,269,194	-	2,269,194	-
13,424,244	-	13,424,244	-
43,055,222	-	43,055,222	-
240,283	2,921	243,204	96,556
1,305,410	4,005	1,309,415	-
11,154	-	11,154	-
<u>155,308,356</u>	<u>6,926</u>	<u>155,315,282</u>	<u>96,556</u>
13,816,192	(115,190)	13,701,002	125,517
99,422,950	2,645,295	102,068,245	1,184,583
<u>\$ 113,239,142</u>	<u>\$ 2,530,105</u>	<u>\$ 115,769,247</u>	<u>\$ 1,310,100</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2011**

	<u>General</u>	<u>Teachers</u>	<u>Debt Service</u>
<b>ASSETS</b>			
Cash and Cash Equivalents	\$ 10,897,330	\$ -	\$ 8,648,639
Investments	29,995,158	-	4,470,753
Receivables (Net of Allowance for Uncollectibles)			
Local	31,871,621	55,291,209	16,911,228
State	-	-	-
Federal	779,635	1,809,738	-
Due from Other Funds	817,256	-	-
Inventories	503,937	-	-
Prepaid Expenditures	641,267	-	-
Restricted Assets-Invested with Fiscal Agent			
Refunding Escrow	-	-	19,140,807
Total Assets	<u>\$ 75,506,204</u>	<u>\$ 57,100,947</u>	<u>\$ 49,171,427</u>
<b>LIABILITIES AND FUND BALANCES</b>			
Liabilities			
Accounts Payable	\$ 1,524,494	\$ 17,065	\$ -
Due to Other Funds	-	817,256	-
Accrued Salaries and Payroll Taxes	8,930,493	2,292,414	-
Deferred Revenue	30,097,267	53,974,212	16,770,433
Total Liabilities	<u>40,552,254</u>	<u>57,100,947</u>	<u>16,770,433</u>
Fund Balances			
Nonspendable			
Inventories	503,937	-	-
Prepaid Expenditures	641,267	-	-
Restricted for			
Retirement of Debt	-	-	19,140,807
Capital Improvements-Bond Proceeds	-	-	-
Donations	-	-	-
Committed to			
Mobile Classroom Trailers	116,000	-	-
Energy Lease	197,460	-	-
Assigned to			
Debt Service	-	-	13,260,187
Other Capital Projects	-	-	-
Unassigned			
Total Fund Balances	<u>33,495,286</u>	<u>-</u>	<u>-</u>
Total Fund Balances	<u>34,953,950</u>	<u>-</u>	<u>32,400,994</u>
Total Liabilities and Fund Balances	<u>\$ 75,506,204</u>	<u>\$ 57,100,947</u>	<u>\$ 49,171,427</u>

*The notes to the basic financial statements are an integral part of this statement.*

**Governmental Fund Types**

<u>Capital Projects</u>	<u>Nonmajor Fund Grants and Donations</u>	<u>Total Governmental Funds</u>
\$ 47,394,586	\$ 455,385	\$ 67,395,940
-	-	34,465,911
2,055,656	70,785	106,200,499
-	61,156	61,156
67,608	300,822	2,957,803
-	-	817,256
-	-	503,937
-	-	641,267
-	-	19,140,807
<u>\$ 49,517,850</u>	<u>\$ 888,148</u>	<u>\$ 232,184,576</u>
\$ 1,699,802	\$ 47,006	\$ 3,288,367
-	-	817,256
-	14,859	11,237,766
<u>2,047,324</u>	<u>5,547</u>	<u>102,894,783</u>
<u>3,747,126</u>	<u>67,412</u>	<u>118,238,172</u>
-	-	503,937
-	-	641,267
-	-	19,140,807
44,446,536	-	44,446,536
-	820,736	820,736
-	-	116,000
-	-	197,460
-	-	13,260,187
1,324,188	-	1,324,188
-	-	33,495,286
<u>45,770,724</u>	<u>820,736</u>	<u>113,946,404</u>
<u>\$ 49,517,850</u>	<u>\$ 888,148</u>	

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets (net of accumulated depreciation) used in governmental activities are not financial resources and, therefore, are not reported in the funds.	216,792,225
Some of the District's taxes will be collected after year end, but are not available soon enough to pay for the current period's expenditures and, therefore, are deferred in the funds.	1,563,540
Internal service funds are used by management to charge the costs of providing employee benefits to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net assets.	7,304,382
Long-term liabilities, including bonds payable and accrued interest payable, are not due and payable in the current period and, therefore, are not reported in the funds.	<u>(226,367,409)</u>
Net assets of governmental activities	<u>\$ 113,239,142</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2011**

	<b>General</b>	<b>Teachers</b>
<b>REVENUES</b>		
Local	\$ 37,881,440	\$ 56,400,114
County	634,808	638,867
State	13,966,255	32,599,181
Federal	4,526,176	12,126,803
Tuition From Other Districts	21,750	200,107
Total Revenues	57,030,429	101,965,072
<b>EXPENDITURES</b>		
Current		
Instruction		
Regular Instruction	5,603,148	60,949,678
Special Instruction	4,902,426	19,281,151
Vocational Instruction	337,641	2,858,525
Student Activities - Athletics	278,854	660,517
Tuition To Other Districts	-	285,747
Total Instruction	11,122,069	84,035,618
Pupil Support Services		
Attendance	185,632	-
Guidance and Counseling	1,305,023	3,880,903
Health and Ancillary Services	2,224,155	2,248,796
Improvement of Instruction	986,247	1,860,278
Media Services	865,478	2,362,591
Total Support Services	5,566,535	10,352,568
Administration		
Board Services	283,970	-
General Administration	930,563	981,734
Building Administration	3,018,145	7,303,502
Business, Central Services	3,818,321	87,593
Total Administration	8,050,999	8,372,829
Other		
Operation of Plant	14,712,730	-
Pupil Transportation	9,078,620	-
Food Services	-	-
Adult Literacy	11,678	-
Community Services	2,277,900	2,004,796
Total Other	26,080,928	2,004,796
Debt Service		
Principal	-	-
Interest and Fees	-	-
Bond Issuance Costs	-	-
Total Debt Service	-	-
Capital Outlay and Construction		
Furniture and Equipment	-	-
Vehicles	-	-
Land and Site Improvements	-	-
Building Additions and Renovations	-	-
Total Capital Outlay and Construction	-	-
Total Expenditures	50,820,531	104,765,811
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	6,209,898	(2,800,739)
<b>OTHER FINANCING SOURCES (USES)</b>		
General Obligation Bonds Issued	-	-
Refunding Bonds Issued	-	-
Payments to Refunded Bond Escrow Account	-	-
Premium on Bonds Issued	-	-
Transfers In	-	2,800,739
Transfers Out	(3,377,249)	-
Total Other Financing Sources (Uses)	(3,377,249)	2,800,739
<b>NET CHANGES IN FUND BALANCES</b>	2,832,649	-
<b>FUND BALANCES, JULY 1</b>	32,121,301	-
<b>FUND BALANCES, JUNE 30</b>	\$ 34,953,950	\$ -

The notes to the basic financial statements are an integral part of this statement.

**Governmental Fund Types**

	<b>Debt Service</b>	<b>Capital Projects</b>	<b>Nonmajor Fund Grants and Donations</b>	<b>Total Governmental Funds</b>
\$	16,280,205	\$ 1,202,452	\$ 1,205,065	\$ 112,969,276
	201,770	5,470	-	1,480,915
	1,543,154	98,364	978,532	49,185,486
	-	67,608	817,746	17,538,333
	-	-	-	221,857
	<u>18,025,129</u>	<u>1,373,894</u>	<u>3,001,343</u>	<u>181,395,867</u>
	-	-	690,570	67,243,396
	-	-	86,724	24,270,301
	-	-	261,889	3,458,055
	-	-	55,745	995,116
	-	-	-	285,747
	-	-	<u>1,094,928</u>	<u>96,252,615</u>
	-	-	-	185,632
	-	-	52,477	5,238,403
	-	-	7,267	4,480,218
	-	-	100,638	2,947,163
	-	-	<u>714,678</u>	<u>3,942,747</u>
	-	-	<u>875,060</u>	<u>16,794,163</u>
	-	-	-	283,970
	-	-	-	1,912,297
	-	-	-	10,321,647
	-	-	-	3,905,914
	-	-	-	<u>16,423,828</u>
	-	-	-	14,712,730
	-	-	41,761	9,120,381
	-	-	24,088	24,088
	-	-	608,673	620,351
	-	-	<u>726,220</u>	<u>5,008,916</u>
	-	-	<u>1,400,742</u>	<u>29,486,466</u>
	12,075,000	188,322	-	12,263,322
	5,357,333	118,138	-	5,475,471
	122,578	265,488	-	388,066
	<u>17,554,911</u>	<u>571,948</u>	-	<u>18,126,859</u>
	-	2,026,175	-	2,026,175
	-	51,400	-	51,400
	-	47,330	-	47,330
	-	<u>20,817,078</u>	-	<u>20,817,078</u>
	-	<u>22,941,983</u>	-	<u>22,941,983</u>
	<u>17,554,911</u>	<u>23,513,931</u>	<u>3,370,730</u>	<u>200,025,914</u>
	470,218	(22,140,037)	(369,387)	(18,630,047)
	-	49,465,000	-	49,465,000
	23,705,000	-	-	23,705,000
	(7,155,000)	-	-	(7,155,000)
	1,433,363	4,249,809	-	5,683,172
	-	576,510	28,104	3,405,353
	-	-	(16,950)	(3,394,199)
	<u>17,983,363</u>	<u>54,291,319</u>	<u>11,154</u>	<u>71,709,326</u>
	18,453,581	32,151,282	(358,233)	53,079,279
	<u>13,947,413</u>	<u>13,619,442</u>	<u>1,178,969</u>	<u>60,867,125</u>
\$	<u><u>32,400,994</u></u>	<u><u>45,770,724</u></u>	<u><u>820,736</u></u>	<u><u>113,946,404</u></u>



**COLUMBIA PUBLIC SCHOOL DISTRICT  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2011**

Amounts reported for governmental activities in the Statement of Activities are different because:

Net changes in fund balances of total governmental funds	\$	53,079,279
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period		18,448,826
Revenues in the Statement of Activities that do not provide current financial resources are not reported in the funds		(104,271)
The issuance of long-term debt (bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. This amount reflects payments made on outstanding bonds in the current period		(53,751,678)
Additional expenses for bond interest payable reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds		82,794
Expenses for issuance costs, premiums, discounts, and similar items related to the issuance of debt are reported in the governmental funds as expenditures at the time of issuance, and are deferred and amortized in the Statement of Activities		(7,683,467)
Expenses related to the decrease of the liability for compensated absences reported in the Statement of Activities are reported as expenditures in the governmental funds		(346,240)
Expenses related to the increase of the liability for other postemployment benefits reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported in the governmental funds		1,879,874
Internal service funds are used by the District to charge the costs of employee benefits to individual funds. The change in net assets of internal service funds is reported with governmental activities		2,211,075
Change in net assets of governmental activities	\$	<u><u>13,816,192</u></u>

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
GENERAL FUND  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2011**

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance</b>
	<b>Original</b>	<b>Final</b>		<b>with Final Budget</b>
<b>REVENUES</b>				
Local	\$ 36,827,808	\$ 38,164,431	\$ 37,881,440	\$ (282,991)
County	843,180	634,808	634,808	-
State	15,875,246	13,718,186	13,966,255	248,069
Federal	4,394,271	5,130,779	4,526,176	(604,603)
Tuition From Other Districts	33,250	33,250	21,750	(11,500)
Total Revenues	<u>57,973,755</u>	<u>57,681,454</u>	<u>57,030,429</u>	<u>(651,025)</u>
<b>EXPENDITURES</b>				
Current				
Instruction				
Regular Instruction	4,847,257	5,733,747	5,603,148	130,599
Special Instruction	4,881,857	5,012,267	4,902,426	109,841
Vocational Instruction	356,395	352,781	337,641	15,140
Student Activities - Athletics	263,162	268,097	278,854	(10,757)
Total Instruction	<u>10,348,671</u>	<u>11,366,892</u>	<u>11,122,069</u>	<u>244,823</u>
Pupil Support Services				
Attendance	215,338	215,338	185,632	29,706
Guidance and Counseling	1,299,728	1,302,603	1,305,023	(2,420)
Health and Ancillary Services	2,149,473	2,302,646	2,224,155	78,491
Improvement of Instruction	1,191,998	1,412,479	986,247	426,232
Media Services	961,373	864,995	865,478	(483)
Total Support Services	<u>5,817,910</u>	<u>6,098,061</u>	<u>5,566,535</u>	<u>531,526</u>
Administration				
Board Services	300,000	300,000	283,970	16,030
General Administration	982,674	990,430	930,563	59,867
Building Administration	3,110,236	3,170,033	3,018,145	151,888
Business, Central Services	3,797,656	3,876,889	3,818,321	58,568
Total Administration	<u>8,190,566</u>	<u>8,337,352</u>	<u>8,050,999</u>	<u>286,353</u>
Other				
Operation of Plant	15,743,131	15,208,965	14,712,730	496,235
Pupil Transportation	8,417,064	9,226,127	9,078,620	147,507
Adult Literacy	-	-	11,678	(11,678)
Community Services	1,360,447	2,137,527	2,277,900	(140,373)
Total Other	<u>25,520,642</u>	<u>26,572,619</u>	<u>26,080,928</u>	<u>491,691</u>
Total Expenditures	<u>49,877,789</u>	<u>52,374,924</u>	<u>50,820,531</u>	<u>1,554,393</u>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	8,095,966	5,306,530	6,209,898	903,368
<b>OTHER FINANCING USES</b>				
Transfers Out	<u>(5,150,325)</u>	<u>(4,180,254)</u>	<u>(3,377,249)</u>	<u>803,005</u>
<b>NET CHANGE IN FUND BALANCE</b>	2,945,641	1,126,276	2,832,649	1,706,373
<b>FUND BALANCE, JULY 1</b>	<u>32,121,301</u>	<u>32,121,301</u>	<u>32,121,301</u>	<u>-</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 35,066,942</u>	<u>\$ 33,247,577</u>	<u>\$ 34,953,950</u>	<u>\$ 1,706,373</u>

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
TEACHERS FUND  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2011**

	Budgeted Amounts		Actual	Variance
	Original	Final		with Final Budget
<b>REVENUES</b>				
Local	\$ 56,772,293	\$ 56,762,693	\$ 56,400,114	\$ (362,579)
County	727,338	638,867	638,867	-
State	35,617,910	31,944,277	32,599,181	654,904
Federal	7,393,168	12,869,123	12,126,803	(742,320)
Tuition From Other Districts	220,351	220,351	200,107	(20,244)
Total Revenues	<u>100,731,060</u>	<u>102,435,311</u>	<u>101,965,072</u>	<u>(470,239)</u>
<b>EXPENDITURES</b>				
Current				
Instruction				
Regular Instruction	60,484,168	61,579,784	60,949,678	630,106
Special Instruction	22,818,700	20,914,554	19,281,151	1,633,403
Vocational Instruction	2,889,545	2,889,545	2,858,525	31,020
Student Activities - Athletics	583,465	583,465	660,517	(77,052)
Tuition To Other Districts	400,000	400,000	285,747	114,253
Total Instruction	<u>87,175,878</u>	<u>86,367,348</u>	<u>84,035,618</u>	<u>2,331,730</u>
Pupil Support Services				
Guidance and Counseling	3,804,768	3,804,768	3,880,903	(76,135)
Health and Ancillary Services	1,328,091	1,305,189	2,248,796	(943,607)
Improvement of Instruction	1,417,168	1,024,539	1,860,278	(835,739)
Media Services	2,280,495	2,280,495	2,362,591	(82,096)
Total Support Services	<u>8,830,522</u>	<u>8,414,991</u>	<u>10,352,568</u>	<u>(1,937,577)</u>
Administration				
General Administration	975,151	975,151	981,734	(6,583)
Building Administration	7,607,985	7,716,651	7,303,502	413,149
Business, Central Services	171,237	171,237	87,593	83,644
Total Administration	<u>8,754,373</u>	<u>8,863,039</u>	<u>8,372,829</u>	<u>490,210</u>
Other				
Adult Literacy	-	-	-	-
Community Services	769,102	2,371,534	2,004,796	366,738
Total Other	<u>769,102</u>	<u>2,371,534</u>	<u>2,004,796</u>	<u>366,738</u>
Total Expenditures	<u>105,529,875</u>	<u>106,016,912</u>	<u>104,765,811</u>	<u>1,251,101</u>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	(4,798,815)	(3,581,601)	(2,800,739)	780,862
<b>OTHER FINANCING SOURCES</b>				
Transfers In	4,798,815	3,581,601	2,800,739	(780,862)
<b>NET CHANGE IN FUND BALANCE</b>	-	-	-	-
<b>FUND BALANCE, JULY 1</b>	-	-	-	-
<b>FUND BALANCE, JUNE 30</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The notes to the basic financial statements are an integral part of this statement.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF NET ASSETS  
PROPRIETARY FUNDS  
JUNE 30, 2011**

	<u>Business-Type Activities- Nonmajor Enterprise Funds</u>	<u>Governmental Activities- Internal Service Funds</u>
<b>ASSETS</b>		
Current Assets		
Cash and Cash Equivalents	\$ 2,614,412	\$ 3,612,718
Investments	-	4,499,493
Receivables (Net of Allowance for Uncollectibles)		
Local	185,858	-
State	15,000	-
Federal	896,195	-
Inventories	218,738	-
Prepaid Expenses	17,825	65,777
Total Current Assets	<u>3,948,028</u>	<u>8,177,988</u>
Noncurrent Assets		
Capital Assets (Net of Accumulated Depreciation)		
Furniture and Equipment	197,429	-
Total Noncurrent Assets	<u>197,429</u>	-
Total Assets	<u>4,145,457</u>	<u>8,177,988</u>
<b>LIABILITIES</b>		
Current Liabilities		
Accounts Payable	259,114	873,606
Accrued Salaries and Payroll Taxes	138,194	-
Unearned Revenue	460,860	-
Total Current Liabilities	<u>858,168</u>	<u>873,606</u>
Noncurrent Liabilities		
Liability for Long - Term		
Compensated Absences	168,234	-
Liability for Long - Term Other		
Postemployment Benefits	588,950	-
Total Noncurrent Liabilities	<u>757,184</u>	-
Total Liabilities	<u>1,615,352</u>	<u>873,606</u>
<b>NET ASSETS</b>		
Invested in Capital Assets	197,429	-
Unrestricted	2,332,676	7,304,382
Total Net Assets	<u>\$ 2,530,105</u>	<u>\$ 7,304,382</u>

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS  
PROPRIETARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2011**

	<b>Business-Type Activities- Nonmajor Enterprise Funds</b>	<b>Governmental Activities- Internal Service Funds</b>
<b>OPERATING REVENUES</b>		
Food Sales	\$ 3,275,109	\$ -
Tuition	1,326,309	-
Insurance Premiums	-	20,123,949
Total Operating Revenues	4,601,418	20,123,949
<b>OPERATING EXPENSES</b>		
Food Purchased	3,211,371	-
Salaries and Wages	3,024,888	95,946
Fringe Benefits	1,032,010	25,892
Supplies	667,279	-
Purchased Services	479,179	112,060
Travel	30,942	-
Repairs	92,096	-
Donated Commodities Used	313,915	-
Financial Aid	378,029	-
Excess Loss Insurance	-	337,815
Administration Fees	-	346,483
Benefits Paid/Accrued	-	17,021,438
Depreciation	63,512	-
Total Operating Expenses	9,293,221	17,939,634
<b>OPERATING INCOME (LOSS)</b>	(4,691,803)	2,184,315
<b>NONOPERATING REVENUES (EXPENSES)</b>		
State Assistance	265,975	-
Federal Assistance	3,989,797	-
Earnings on Investments	2,921	26,760
Donated Commodities	313,915	-
Gain on Sale of Capital Assets	4,005	-
Total Nonoperating Revenues	4,576,613	26,760
<b>CHANGES IN NET ASSETS</b>	(115,190)	2,211,075
<b>NET ASSETS, JULY 1</b>	2,645,295	5,093,307
<b>NET ASSETS, JUNE 30</b>	\$ 2,530,105	\$ 7,304,382

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF CASH FLOWS  
PROPRIETARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2011**

	<b>Business-Type Activities- Nonmajor Enterprise Funds</b>	<b>Governmental Activities- Internal Service Funds</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Cash Received from Sales/Tuition/Premiums	\$ 4,763,880	\$ 20,123,949
Cash Payments for Supplies and Services	(4,653,090)	(862,135)
Cash Payments to Employees for Services	(3,889,376)	(121,838)
Cash Payments for Claims/Benefits	-	(17,444,451)
Net Cash From Operating Activities	<u>(3,778,586)</u>	<u>1,695,525</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
Federal/State Assistance	4,044,800	-
Net Cash From Noncapital Financing Activities	<u>4,044,800</u>	<u>-</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
Acquisition of Capital Assets	(40,723)	-
Gain on sale of Capital Assets	4,005	-
Net Cash From Capital and Related Financing Activities	<u>(36,718)</u>	<u>-</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Interest on Investments	2,921	26,760
Investments Purchased	-	(9,996,056)
Investments Matured or Sold	-	6,265,094
Net Cash From Investing Activities	<u>2,921</u>	<u>(3,704,202)</u>
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	232,417	(2,008,677)
<b>CASH AND CASH EQUIVALENTS, JULY 1</b>	<u>2,381,995</u>	<u>5,621,395</u>
<b>CASH AND CASH EQUIVALENTS, JUNE 30</b>	<u>\$ 2,614,412</u>	<u>\$ 3,612,718</u>
<b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FROM OPERATING ACTIVITIES</b>		
Operating Income (Loss)	\$ (4,691,803)	\$ 2,184,315
Adjustments to Reconcile Operating Income (Loss) to Net Cash From Operating Activities		-
Depreciation	63,512	-
Donated Commodities Used	313,915	-
Change in Assets and Liabilities		
Decrease in Receivables	(85,333)	-
Increase in Inventories	(66,364)	-
(Increase) Decrease in Prepaid Expenses	(1,019)	(65,777)
Increase (Decrease) in Accounts Payable and Accrued Liabilities	298,855	(423,013)
Increase in Unearned Revenue	325,658	-
Increase in Compensated Absences Payable	7,767	-
Increase in Other Postemployment Benefits Payable	56,226	-
Net Cash From Operating Activities	<u>\$ (3,778,586)</u>	<u>\$ 1,695,525</u>
<b>SCHEDULE OF NONCASH NONCAPITAL FINANCING ACTIVITIES</b>		
Donated commodities received	\$ 391,777	\$ -
Donated commodities used	\$ 313,915	\$ -

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES - AGENCY  
STUDENT ACTIVITIES FUND  
JUNE 30, 2011**

<b>ASSETS</b>	
Cash	\$ 861,921
Total Assets	\$ <u>861,921</u>
 <b>LIABILITIES</b>	
Accounts Payable	\$ 48,842
Due to Student Groups	<u>813,079</u>
Total Liabilities	\$ <u>861,921</u>

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2011**

**Note 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Columbia Public School District (the District) and its component unit have been prepared in conformity with accounting principles generally accepted in the United States, as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting-body for establishing governmental accounting and financial reporting principles. The significant accounting policies of the District are described below.

**Reporting Entity**

Primary government – The District is governed by an elected seven-member board. The Columbia School District Board of Education (the Board) is the basic level of government that has financial accountability and control over all activities related to public school education in the District. The accompanying financial statements present the activities of the District and its component unit, for which the District is considered to be financially accountable. The component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government. The District is not a component unit of another reporting entity.

Discretely presented component unit – The Columbia Public School District Foundation (Foundation) provides annual program grants to the District from funds raised through its own fundraising efforts. Generally accepted accounting principles provide guidance to determine whether certain organizations for which the District is not financially accountable should be reported as a component unit based on the nature and significance of the relationship. The District has determined that the Foundation meets this definition for inclusion in the District's financial statements as a component unit. The Foundation is a nonprofit organization and it follows guidance of the Financial Accounting Standards Board for its financial reporting. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition and presentation features. No modifications have been made to the Foundation's audited financial information as it is presented. The Foundation's fiscal year ends on December 31, and the accompanying financial statements include financial information for its fiscal year ended December 31, 2010. Complete financial statements for the Foundation can be obtained from the Foundation's Treasurer, P.O. Box 1234, Columbia, MO 65205-1234.

**Government-wide and Fund Financial Statements**

Government-wide Statements:

The Statement of Net Assets and the Statement of Activities present financial information on all the nonfiduciary activities of the District and its component unit. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business-type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in part by fees charged to external parties. Likewise, the primary government is reported separately from the legally separate component unit.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Program revenues include (a) charges paid by customers for goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements:

During the year, the District segregates transactions related to certain functions or activities into separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the District at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a



**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2011**

single column. The internal service funds are aggregated and presented in a single column on the face of the proprietary fund statements. The fiduciary fund is reported by type.

**Fund Accounting**

The District uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The three categories of funds are governmental, proprietary, and fiduciary.

**Governmental Funds**

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the District's major governmental funds:

*General Fund* - The General Fund is the operating fund of the District and is used to account for all financial resources except those required to be accounted for in another fund.

*Teachers Fund* - The Teachers Fund is required to be established by state law and may be used for the payment of salaries and insurance benefits for certificated personnel. The fund's revenues include property taxes, investment income, and county, state, and federal aid. The fund is also used to account for certain tuition payments made between school districts.

*Debt Service Fund* - The Debt Service Fund accounts for the revenue collected from local taxation and allocated state aid for the payment of principal and interest on bonded indebtedness.

*Capital Projects Fund* - The Capital Projects Fund accounts for expenditures from the proceeds of bond issues, investment income earned on the proceeds and other revenues designated for acquisition or construction of major capital assets. The expenditures include major capital outlay projects and equipment purchases for instructional and support programs.

The other governmental fund of the District accounts for grants, contributions, and other resources that are restricted for a particular purpose.

**Proprietary Funds**

Proprietary funds focus on the determination of changes in net assets, financial position, and cash flows and are classified as either enterprise or internal service.

*Enterprise Funds* - Enterprise funds may be used to account for any activity for which a fee is charged to external users for goods and services. The District has no major enterprise funds. The *Food Services Fund*, which accounts for the financial transactions related to the food service operation of the District, and the *Adult Education Fund*, which accounts for the financial transactions related to certain educational programs for adults, are the District's only enterprise funds and are presented as nonmajor funds.

*Internal Service Funds* - Internal service funds account for the financing of services provided by one department or agency to other departments or agencies of the District on a cost-reimbursement basis. These funds were established to account for the District's self-funded employee benefits programs, which are medical, dental, and workers' compensation. The premiums received by the internal service funds are transferred from other funds as an expense related to personal service. Claims paid, direct insurance payments, and administrative costs are expenses of these funds.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2011**

Fiduciary Fund

Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds. Trust funds are used to account for assets held by the District under a trust agreement for individuals, private organizations, or other governments and are, therefore, not available to support the District's own programs. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement or results of operations. The District's only fiduciary fund is an agency fund, which is used to account for the financial activities of various student groups.

**Basis of Accounting, Measurement Focus, and Financial Statement Presentation**

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied (See Note 4). The District's allocation of the statewide education sales tax is recognized as revenue in the year of the underlying sale. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, allocations from the statewide education sales tax, interest, fines and forfeitures, and certain grants associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District. Measurable, but unavailable, revenues are reported as deferred revenue, as is the fair value of unused donated commodities.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the GASB. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The District has elected not to follow subsequent private-sector guidance.

The effect of interfund activity has been eliminated from the government-wide financial statements; however, the effects of interfund services provided and used have not been eliminated.

Amounts reported as program revenues include 1) charges to customers for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally designated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish between operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principle ongoing operations. The principle

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2011**

operating revenues of the Food Services Fund, the Adult Education Fund, and the Internal Service Funds include charges for meals, tuition, and insurance premiums, respectively. Operating expenses include the cost of providing meals (food and personal services), the cost of classes for adult education (personal services, financial aid, and supplies), and expenses related to providing employee benefits (personal services, professional fees, and direct benefit payments), respectively. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, and then unrestricted resources as they are needed.

**Deposits and Investments**

The District's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

Cash balances from all funds, except the Debt Service Fund and Internal Service Funds, are combined and invested to the extent available in short-term securities. State laws require that all deposits of the Debt Service Fund be kept separate and apart from all other funds of the District. Earnings from such investments are allocated to each fund on the basis of the applicable cash balance participation by each fund. Separate accounts are maintained for the Debt Service Fund and the Internal Service Funds. Interest is deposited directly into these accounts. State statutes authorize the District to invest in obligations of the United States government or any agency or instrumentality, including repurchase agreements; bonds of the State of Missouri, or the United States, or of any wholly owned corporation of the United States, and other short-term obligations of the United States; under limited circumstances commercial paper and banker's acceptances; and deposit accounts with insured financial institutions, provided the accounts are entirely insured by the Federal Deposit Insurance Corporation (FDIC) or collateralized with government securities that have a fair value exceeding the deposit amount.

Investments with the Missouri Direct Deposit Program are regulated by investment contracts that only authorize investments in obligations of the United States government or any agency or instrumentality thereof.

Cash balances of the component unit are invested in accordance with the Foundation Board's investment policy that authorizes investments in stocks, bonds, money market accounts, and deposit accounts with insured financial institutions. The Foundation is a legally separate entity and is not bound by the same state laws that address the District's deposits and investments.

Investments for the District are stated at amortized cost, which approximates fair value. Investments recorded at amortized cost include investments in U.S. Treasury, agency and instrumentality obligations with a remaining maturity of one year or less at the time of acquisition. Non-negotiable certificates of deposit are also carried at amortized cost.

Investments for the component unit are stated at fair value.

**Receivables**

Receivables are reported by source. Local receivables include property taxes, allocations of the statewide education sales tax, and other receivables generated by the District's operations. State receivables include receivables related to funding the District receives from the state. Federal receivables include amounts due to the District from federal grants.

**Inventories and Prepaid Items**

Inventories are stated at average cost. Inventories of supplies in the General Fund are accounted for using the consumption method. Under this method, the materials are reported as a financial resource when acquired and recognized as expenditures when used.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2011**

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. Prepaid items are accounted for using the consumption method.

Reported inventories and prepaid items at year-end are offset by a fund balance reserve account, since they do not represent expendable financial resources, even though they are a component of total assets.

Inventory of the Food Services Fund is recorded as an expense when such items are used.

**Capital Assets**

Capital assets, which include Land, Buildings, Construction in Progress, Mobile Classroom Trailers, and Furniture and Equipment, are reported in the applicable governmental or business-type activity column of the government-wide financial statements. Capital assets purchased from proprietary funds are recorded in the proprietary fund financial statements. The District defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year for Furniture and Equipment, and \$50,000 for other assets. All Land purchases are capitalized. Such assets are recorded at historical cost or estimated historical cost if actual historical cost is not available. Donated capital assets are recorded at estimated fair market value at the date of donation. The District does not own any infrastructure.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets being constructed and in progress as of the date of the financial statements are reported as Construction in Progress.

All reported capital assets except Land and Construction in Progress are depreciated using the straight-line method over the following useful lives and with the following salvage values:

<u>Capital Asset Type</u>	<u>Estimated Useful Life</u>	<u>Salvage Value</u>
Buildings	75 years	25%
Mobile Classroom Trailers	25 years	0%
Furniture and Equipment	10 years	0%

**Long-Term Obligations**

In the government-wide financial statements long-term debt and other obligations are reported as liabilities in the applicable governmental activities Statement of Net Assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight line method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

**Compensated Absences**

An accrual for certain salary related payments associated with annual leave and an accrual for sick leave is included in the compensated absences liability at year-end. The District's compensated absences liability at June 30 consists of accumulated vacation pay, vested sick leave and certain salary related payments such as Social Security and Medicare.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2011**

All twelve-month employees are eligible for vacation pay. Vacation pay is fully vested when earned. District employees are entitled to sick leave at the rate of one day per month of full-time service. Employees are not compensated for unused sick leave upon termination of employment; however, upon retirement, unused sick leave is paid at the substitute rate for that position based on the number of days accumulated. Teachers can take early teacher retirement at age fifty-five with five years of service or at any age with twenty-five years of service. Employees can take early non-teacher retirement at age fifty-five if they have five but fewer than twenty-five years of service. As a result, employees are considered vested in their sick leave balance when they have twenty-five years or more of service or are fifty-five years of age.

A liability for compensated absences and other post-employment benefits is reported on the government-wide financial statements and on the proprietary fund financial statements. A liability for these amounts is reported in the governmental fund financial statements only if they have matured, for example, as a result of employee resignations and retirements.

**Net Assets**

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws, or regulations of other governments. Net assets restricted for other purposes includes assets accumulated from gifts from donors to be used only for purposes specified by those donors.

**Fund Balances – Governmental Funds**

The Governmental Accounting Standards Board (GASB) issued Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* (GASB 54) effective for reporting periods beginning after June 15, 2010. The statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purchases for which amounts in those funds can be spent and requires disclosure of nonspendable and spendable resources.

*Nonspendable* – includes amounts that cannot be spent because they are either not spendable in form (e.g. inventories and prepaid expenses) or are legally or contractually required to be maintained intact.

*Restricted* – includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation.

*Committed* – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board of Education, the District's highest level of decision making authority. Commitments may be modified or rescinded only by the Board.

*Assigned* – includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Amounts are assigned by the District's highest level of decision making authority or a body or official that has been given the authority to assign funds. Assigned funds cannot cause a deficit in unassigned fund balance.

*Unassigned* – includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund. All funds in this category are considered spendable resources. This category also provides the resources necessary to meet unexpected expenditures and revenue shortfalls.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2011**

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the district considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

The details of the fund balances are included in the Balance Sheet – Governmental Funds.

**Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Note 2 STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

**Budgets**

Budgets are presented in the accompanying financial statements for the General Fund and major special revenue funds that have legally adopted budgets. Budgets are also presented for other funds with legally adopted budgets in the Combining and Individual Fund Statements and Schedules section. The budgets are prepared on the same basis of accounting used to prepare the financial statements. Budgets are legally adopted for the proprietary and fiduciary fund types, but are not presented in the accompanying financial statements. The following procedures are followed in establishing the budgetary data reflected in the financial statements:

- (a) At the regular June Board meeting of the preceding fiscal year, the Administration submits a budget for the next succeeding fiscal year beginning July 1. The operating budget includes proposed expenditures and anticipated revenues.
- (b) The Board meets prior to July 1, after sufficient public notice of the meeting has been given, for official adoption of the budget.

Once the budget is adopted and approved by the Board, the budget may be amended at the function and fund level, only by approval of a majority of the members of the Board of Education. The administration may amend the budget only at the object and location (school or building) level without seeking the approval of the Board. The Board of Education approved budget amendments for the year ended June 30, 2011, at its June 24, 2010, October 11, 2010, December 13, 2010, January 10, 2011, April 11, 2011, May 9, 2011, June 13, 2011, meetings.

In accordance with Revised Statutes of Missouri (RSMo), Section 67.010, overexpenditure of a legally adopted budget, at the fund level, must have approval of the majority of the Board of Education members. Budgetary reviews are performed monthly by the administration and provided to the Board of Education.

All expenditures of the District are approved monthly at the regular meeting of the Board of Education. Appropriations lapse at year-end.

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**Note 3 RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**

**Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net assets**

The governmental fund balance sheet includes a reconciliation between fund balance of total governmental funds and net assets of governmental activities as reported in the government-wide statement of net assets. One element of that reconciliation states that "Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the funds." The details of this \$1,563,540 difference are as follows:

Deferred property tax related to prior year	\$	250,426
Deferred remainder of property tax unearned		1,313,114
Net adjustment to increase fund balance of total governmental funds to arrive at net assets of governmental activities	\$	1,563,540

Another element of that reconciliation states that "Long-term liabilities, including bonds payable and accrued interest payable, are not due and payable in the current period and, therefore, are not reported in the funds." The details of this \$226,367,409 difference are as follows:

Compensated Absences	\$	(2,223,710)
Net OPEB Obligation		(21,746,650)
Accrued Interest Payable		(1,774,387)
Capital Leases Payable within One Year		(109,005)
Certificates of Participation Due within One Year		(95,000)
Certificates of Participation Due in More than One Year		(2,510,000)
General Obligation Bonds Due within One Year		(13,315,000)
General Obligation Bonds Due in More than One Year		(179,652,000)
Deferred Charge for Issuance Costs (to be amortized over the life of the debt)		(4,941,657)
Net adjustment to reduce fund balance of total governmental funds to arrive at net assets of governmental activities	\$	(226,367,409)

**Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities**

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between net changes in fund balances of total governmental funds and changes in net assets of governmental activities as reported in the government-wide statement of activities. One element of that reconciliation states that "Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense." The details of this \$18,448,826 difference are as follows:

Land	\$	47,330
Construction in Progress		18,960,318
Buildings		1,638,115
Equipment		1,016,907
Less: Depreciation Expense		(3,213,844)
Net adjustment to increase net changes in fund balances of total governmental funds to arrive at changes in net assets of governmental activities	\$	18,448,826

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Another element of that reconciliation states that "Revenues in the Statement of Activities that do not provide current financial resources are not reported in the funds." The details of this \$104,271 difference are as follows:

Earned but unavailable property tax	\$ 1,313,114
Prior years' earned but unavailable property tax	<u>(1,417,385)</u>
Net adjustment to decrease net changes in fund balances of total governmental funds to arrive at changes in net assets of governmental activities	<u>\$ (104,271)</u>

Another element of that reconciliation states that "The issuance of long-term debt (bonds, leases) provides current financial resources to the governmental funds, while the repayment of the principal of the long term debt consumes the current financial resources of the governmental funds." The details of this \$53,751,678 differences are as follows:

General obligation bonds issued	\$ (49,465,000)
Refunding bonds issued	(23,705,000)
Bond principal payments	19,230,000
Certificates of Participation principal payment	85,000
Principal payments on capital leases	<u>103,322</u>
Net adjustment to increase net changes in fund balances of total governmental funds to arrive at changes in net assets of governmental activities	<u>\$ (53,751,678)</u>

Another element of that reconciliation states that "Additional expenses for bond interest payable reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds." The details of this \$82,794 difference are as follows:

Current bond interest payable	\$ (1,774,387)
Prior year's bond interest payable	<u>1,857,181</u>
Net adjustment to decrease net changes in fund balances of total governmental funds to arrive at changes in net assets of governmental activities	<u>\$ 82,794</u>

Another element of that reconciliation states that "Expenses for issuance costs, premiums, discounts, and similar items related to the issuance of debt are reported in the governmental funds as expenditures at the time of issuance, and are deferred and amortized in the Statement of Activities." The details of this \$7,683,467 difference are as follows:

Current year debt issuance related costs:	
Premium	\$ (5,683,172)
Other issuance costs	388,066
Amortization of bond issuance costs, premiums, and discounts	<u>(2,388,361)</u>
Net adjustment to increase net changes in fund balances of total governmental funds to arrive at changes in net assets of governmental activities	<u>\$ (7,683,467)</u>

**Note 4 PROPERTY TAX REVENUE RECOGNITION**

Property tax revenues are recognized in the year for which they are levied. In the State of Missouri, January 1 is the lien date since property owners are required to pay property taxes as of that date. However, revenues collected are used to fund the operations of the subsequent school year. Property taxes are collected starting in November and are due by December 31. Property tax revenues are recognized in the government-wide financial statements in the year that the property taxes are used to fund the operation of the school district.



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In the fund financial statements, property taxes are recognized when they become available and measurable. Property tax revenues are considered available when they become due or past due and receivable within the current period and received by the District within 60 days of the end of the fiscal year.

Revenues not meeting the above criteria are reported as unearned revenue to the extent a receivable (See Note 6) has been recognized on the related balance sheet or statement of net assets.

**Note 5 DEPOSITS & INVESTMENTS**

**Deposits**

At June 30, 2011, the carrying amount of the District's deposits for the primary government was \$74,454,480 and the bank balance was \$79,641,247. Custodial credit risk is the risk that in the event of a bank failure, a government's deposits may not be returned to it. The District's deposit policy for custodial credit risk requires compliance with the provisions of state law. District policy further requires that all securities that serve as collateral against the deposits of a depository institution must be held in safekeeping at a non-affiliated custodial facility.

State law requires collateralization of all deposits with federal depository insurance; bonds and other obligations of the U.S. Treasury, U.S. agencies, or instrumentalities of the state of Missouri; bonds of any city having a population of not less than two thousand, county, school district, or special road district of the state of Missouri; bonds of any state, tax anticipation notes issued by any first class county, or a surety bond having an aggregate value at least equal to the amount of the deposits.

However, due to an investment maturity on the last day of the fiscal year, the district's deposits were under collateralized by \$5,381,408 on June 30, 2011.

At December 31, 2010, the carrying amount of the component unit's deposits was \$458,986 and the bank balance was \$458,986. The component unit does not have a deposit policy for custodial credit risk. As of December 31, 2010, the component unit's bank balance was fully collateralized.

**Investments**

As of June 30, 2011, the District (primary government) had the following investments:

<u>Investment Type</u>	<u>Amortized Cost</u>	<u>Maturity Less Than 1 Year</u>
U.S. Agencies Obligations		
Federal National Mortgage Association Discount Notes	\$ 14,496,379	\$ 14,496,379
Federal Home Loan Mortgage Corporation Notes	7,499,813	7,499,813
Federal Farm Credit Banks Discount Notes	4,000,653	4,000,653
Freddie Mac Discount Notes	6,997,813	6,997,813
Federal Home Loan Bank Discount Notes	4,993,834	4,993,834
External Investment Pool		
Missouri Health and Education Facilities Authority Direct Deposit Program	<u>976,912</u>	<u>976,912</u>
Total Investments – Primary Government	<u>\$ 38,965,404</u>	<u>\$ 38,965,404</u>

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As of December 31, 2010, the discretely presented component unit had the following investments:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Maturity 1-5 Years</u>
Corporate Bonds	\$ 329,586	\$ 329,586
Common Stock	<u>518,708</u>	<u>N/A</u>
Total Investments - Discretely Presented Component Unit	<u>\$ 848,294</u>	<u>\$ 329,586</u>

**Interest Rate Risk.** As a means of limiting its exposure to fair value losses arising from rising interest rates, the District's investment policy mandates structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations thereby avoiding the need to sell securities on the open market prior to maturity. The investment policy also mandates investing operating funds primarily in shorter-term securities.

Amounts reported under the Missouri Health and Education Facilities Authority Direct Deposit Program include amounts withheld from the District's state aid and deposited into an external investment pool trust account at a bank selected by the Authority and the reported value of the pool is the same as the fair value of the pool shares. The bank selected by the Authority is known as the trustee and provides oversight for the external investment pool in compliance with state law. The investments are redeemed every six months to pay principal and interest obligations on the District's general obligation bonds participating in the program. The Direct Deposit Program is established and regulated by state law. This investment is reported as maturing in less than one year because the District's investment in the external investment pool is redeemed less than one year from the date of the financial statements. The Missouri Department of Higher Education which administers the MOHEFA program issues a publicly available financial report. That report may be obtained by writing to the Missouri Department of Higher Education, 3515 Amazonas Drive, Jefferson City, Missouri 65109 or by calling 1-800-473-6757.

The component unit's investment policy does not address interest rate risk.

**Credit Risk.** Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. The District's investment policy provides that the District will minimize credit risk by pre-qualifying financial institutions, brokers/dealers, intermediaries, and advisors with which the district will do business, and diversifying the portfolio so that potential losses on individual securities will be minimized. At June 30, 2011, all of the District's investments in discount notes of various U.S. agencies were rated A-1 by Standard and Poor's and P-1 by Moody's, the highest ratings given for short-term investments.

The District's investment in the Missouri Health and Education Facilities Authority Direct Deposit Program is not rated by any of the nationally recognized statistical rating organizations.

The component unit's investment policy prohibits investments rated lower than A by any of the nationally recognized statistical rating organizations. The component unit's investment in U.S. agencies were all rated AAA by Standard and Poor's.

**Custodial Credit Risk.** Custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investment or collateral securities that are in possession of an outside party. The District's investment policy states that the District will manage custodial credit risk by pre-qualifying the financial institutions and advisors with which the District will do business; and, diversifying the portfolio so that potential losses on individual securities will be minimized. The District's investment policy further mandates that all securities purchased be perfected in the name of or for the account of the District and be held by a third-party custodian as

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evidenced by appropriate safekeeping receipts. As of June 30, 2011, \$5,381,408 of the district's bank balance was exposed to custodial credit risk because it was uninsured and under collateralized.

The component unit's investment policy does not address custodial credit risk.

**Concentration of Credit Risk.** As a means of limiting its exposure to losses arising from concentration of investments, the District's investment policy mandates that the portfolio not have a concentration of assets in specific maturity, specific issuer, or specific class of securities. At a minimum, diversification standards by security type and issuer are established as a.) U.S. treasuries and securities having principal and/or interest guaranteed by the U.S. Government – 100%; b.) collateralized time and demand deposits – 100%; c.) U.S. Government agencies, and government sponsored enterprises, no more than 60%; d.) collateralized repurchase agreements, no more than 50%; e.) U.S. Government callable securities, no more than 30%; f.) commercial paper, no more than 50%; g.) bankers' acceptances, no more than 50%.

To address concentration of credit risk, the component unit's investment policy mandates that the portfolio have asset allocations meeting the following criteria: a.) Cash and cash equivalents, 0 – 20%; b.) Stocks/Equities, stock funds, 30 – 60%; c.) Bonds, bond funds, fixed, 30 – 60%.

**Reconciliation of Carrying Amounts – Primary Government**

A reconciliation of cash and cash equivalents and investments as shown on the balance sheet and the deposits and investments disclosed in this note are as follows:

**Balance sheet:**

**Assets:**

Cash and cash equivalents	
Governmental Funds	\$ 67,395,940
Cash and cash equivalents	
Enterprise Funds	2,614,412
Cash and cash equivalents	
Internal Service Funds	3,612,718
Cash – Fiduciary Funds	861,921
Investments – Governmental Funds	34,465,911
Investments – Internal Service Funds	4,499,493
Total	<u>\$ 113,450,395</u>

**Note disclosure:**

Cash on Hand	\$ 30,511
Carrying Amount of Deposits	74,454,480
Investments	38,965,404
Total	<u>\$ 113,450,395</u>

**Note 6 PROPERTY TAXES RECEIVABLE**

The amount of prior years' taxes due at June 30, 2011, was obtained from the County Collector who is responsible for the collection of all taxes. The net receivables were calculated as follows:

	<u>General Fund</u>	<u>Teachers Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
Property Taxes Receivable (10-11).....	\$ 30,435,603	\$ 54,099,186	\$ 16,958,952	\$ 2,059,077	\$ 103,552,818
Less: Allowance.....	<u>98,498</u>	<u>175,075</u>	<u>54,882</u>	<u>3,421</u>	<u>331,876</u>
Net Property Taxes Receivable.....	<u>\$ 30,337,105</u>	<u>\$ 53,924,111</u>	<u>\$ 16,904,070</u>	<u>\$ 2,055,656</u>	<u>\$ 103,220,942</u>
Unearned Revenue .....	<u>\$ 30,097,267</u>	<u>\$ 53,497,812</u>	<u>\$ 16,770,433</u>	<u>\$ 2,047,324</u>	<u>\$ 102,412,836</u>

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The allowance for doubtful collections was computed by multiplying 0.71% by the total amount of personal property taxes assessed for 2009 through 2011 taxes. The 0.71% is the average uncollected percentage of personal property taxes for 2006 through 2008 taxes. All real property taxes prior to 2007 have been collected and the District assumes all real property taxes will eventually be collected.

Property taxes are assessed and due based upon property ownership and valuation as of January 1 each year. The taxes are payable no later than December 31. A lien attaches on January 1. The levy rate is established by the Board of Education by September 1 each year. Any taxes due and not paid by December 31 are considered delinquent. The County Collector is responsible for the collection of all taxes for government entities in the county. Taxes collected are remitted to the District monthly.

**Note 7 INVENTORIES**

Physical inventories of goods on hand were taken as of June 30, 2011. Inventories on hand, stated at cost or average cost, at June 30, 2011, are as follows:

General Fund:	
Consumable supplies.....	\$ 450,942
Gasoline, fuel oil .....	<u>52,995</u>
Total .....	<u>\$ 503,937</u>
Food Services Fund:	
Food supplies - purchased.....	\$ 5,673
Donated commodities .....	<u>213,065</u>
Total .....	<u>\$ 218,738</u>

**Note 8 INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS**

Interfund balances at June 30, 2011, resulting from interfund loans are summarized as follows:

	Interfund Receivable	Interfund Payable
General Fund	\$ 817,256	\$ -
Teachers Fund	<u>-</u>	<u>817,256</u>
Total	<u>\$ 817,256</u>	<u>\$ 817,256</u>

The outstanding balance between the funds is the result of the credit balance in interfund cash in the Teachers Fund at June 30, 2011.

	<b>TRANSFERS FROM</b>	
	Governmental Activities General Fund	Fiduciary Activities Student Activities Fund
<b>TRANSFERS TO</b>		
Governmental Activities:		
Teachers Fund	\$ 2,800,739	\$ -
Capital Projects Fund	576,510	-
Nonmajor Governmental	-	11,154
Total Governmental Activities	<u>\$ 3,377,249</u>	<u>\$ 11,154</u>

The District routinely transfers amounts from the General Fund to the Teachers Fund and the Capital Projects Fund in accordance with regulations of the State of Missouri. The amounts transferred to the Teachers Fund are required to balance the fund's revenues and expenditures. The District had a zero balance in the Teachers Fund at June 30, 2011. The transfers to the Capital Projects Fund are for equipment purchases and other amounts allowed by State regulation. The transfers between the Student Activities Fund and Grants and Donations Fund are for donations designated by student groups.

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**Note 9 RETIREMENT PLANS**

The Columbia Public School District contributes to the Public School Retirement System of Missouri (PSRS), a cost-sharing multiple-employer defined benefit pension plan. PSRS provides retirement and disability benefits to full-time (and certain part-time) certificated employees and death benefits to members and beneficiaries. Benefit provisions are set forth in Chapter 169 of the Revised Statutes of Missouri. The statutes assign responsibility for the administration of the system to a seven-member Board of Trustees. PSRS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the Public School Retirement System of Missouri, P. O. Box 268, Jefferson City, Missouri 65102 or by calling 1-800-392-6848.

PSRS members are required to contribute 14.0% of their annual covered salary and the Columbia Public School District is required to contribute a matching amount. The contribution requirements of members and the Columbia Public School District are established and may be amended by the PSRS Board of Trustees. The District's contributions to PSRS for the year ending June 30, 2011, were \$23,967,014 which was equal to the required contributions, which were made up of \$11,983,507 in employee contributions and \$11,983,507 in employer contributions. For the years ended June 30, 2011, 2010, and 2009, the District contributed 100% of the required contributions. The contributions for the last three fiscal years were as follows:

<u>Year Ended June 30,</u>	<u>Amount of Employer Contribution</u>	<u>Contribution as a Percentage of Covered Salaries</u>
2011	\$ 11,983,507	14.0%
2010	12,106,764	13.5%
2009	11,849,731	13.0%

The Columbia Public School District also contributes to the Public Education Employee Retirement System (PEERS), a cost-sharing multiple-employer defined benefit pension plan. PEERS provides retirement and disability benefits to employees of the district who work twenty or more hours per week and who do not contribute to the Public School Retirement System of Missouri. Benefit provisions are set forth in Chapter 169 of the Revised Statutes of Missouri. The statutes assign responsibility for the administration of the system to the Board of Trustees of the Public School Retirement System. PEERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the Public Education Employee Retirement System, P.O. Box 268, Jefferson City, Missouri 65102 or by calling 1-800-392-6848.

PEERS members are required to contribute 6.63% of their annual covered salary and the Columbia Public School District is required to contribute a matching amount. The contribution requirements of members and the Columbia Public School District are established and may be amended by the Board of Trustees. The District's contributions to PEERS for the year ending June 30, 2011, were \$3,111,494, which was equal to the required contributions, which were made up of \$1,555,747 in employee contributions and \$1,555,747 in employer contributions. For the years ended June 30, 2011, 2010, and 2009 the District contributed 100% of the required contributions. The contributions for the last three fiscal years were as follows:

<u>Year Ended June 30,</u>	<u>Amount of Employer Contribution</u>	<u>Contribution as a Percentage of Covered Salaries</u>
2011	\$ 1,555,747	6.63%
2010	1,520,736	6.50%
2009	1,458,773	6.25%

The District contributed to PSRS on total salaries and benefits of \$85,596,477 and to PEERS on total salaries and benefits of \$23,465,259 for the year ended June 30, 2011. The overall payroll (salaries and benefits) for the District was \$115,433,596, which includes payroll of \$6,671,860 not subject to either retirement system.

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The ten-year historical trend information is included in the Public School Retirement System's and Public Education Employee Retirement System's financial reports.

**Note 10 LEASES**

**Operating Leases**

The District leases various buildings for additional office space and trailers for additional classroom space. These leases are considered for accounting purposes to be operating leases. Lease expenditures for the year ended June 30, 2011, were \$590,640. Future minimum lease payments for these leases are as follows:

<u>Year Ending June 30,</u>	<u>Amount</u>
2012	601,579
2013	101,052
Total	\$ <u>702,631</u>

Currently, all operating leases for the district expire by June 30, 2013. No future minimum lease payments are currently required after that date.

**Capital Leases**

The District has entered into a lease agreement as lessee for financing the acquisition of mobile classroom trailers. The lease agreement qualifies as a capital lease for accounting purposes and, therefore, has been recorded at the present value of the minimum lease payments as of the inception dates.

The assets acquired through the capital leases are as follows:

<u>Governmental Activities:</u>	
Asset:	
Mobile Classroom Trailers	\$ 407,912
Less: Accumulated Depreciation	<u>(24,475)</u>
Total	\$ <u>383,437</u>

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2011, were as follows:

<u>Governmental Activities:</u>	
Year Ending June 30, 2012	<u>115,000</u>
Total minimum lease payments	115,000
Less: amount representing interest	<u>(5,995)</u>
Present value of minimum lease payments	\$ <u>109,005</u>

**Note 11 LONG-TERM DEBT**

**Bonds Payable**

All District bonds are general obligation bonds with maturities from 2015 to 2031 and average net interest rates at issue from 1.00% to 4.66%. General obligation bonds outstanding at June 30, 2011, were \$192,967,000. Scheduled bond retirement and interest payable in the next fiscal year are \$13,315,000 and \$7,025,211, respectively.

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On October 12, the District issued \$18,430,000 of general obligation refunding bonds. The net proceeds of \$19,518,582 were placed in an irrevocable escrow account to provide resources to purchase U.S. State and Local Government Series securities which will be used to provide resources to refund the District's 2002A and 2003A general obligation bonds issued on March 1, 2002 and 2003, respectively. This refunding was undertaken to reduce the District's obligation under long term debt by \$1,348,167 which resulted in an economic gain of \$1,287,018 (the difference between the present value of debt service payments on the October 12, 2011, refunding bond issue and the refunding bond issues after the refunding dates).

On November 18, the District issued \$6,465,000 of general obligation qualified school construction bonds. The proceeds from the bonds are to be used for continued design and construction of the new high school. The bond issue was part of the issue of \$60,000,000 that was authorized by the voters at the April 2007 election.

On June 1, the District issued \$43,000,000 of general obligation bonds and \$5,275,000 of general obligation refunding bonds. The proceeds from the bonds are to be used for continued design and construction of the new high school. Of this amount, \$2,348,000 was part of the \$60,000,000 bond authorization that was approved by the voters at the April 2007 election and \$40,652,000 was part of the \$120,000,000 bond authorization approved by the voters in April 2011.

The net proceeds from the refunding of \$5,483,967 were placed in an irrevocable escrow account to provide resources to purchase U.S. State and Local Government Series securities which will be used to provide resources to crossover refund the District's 2003B general obligation bonds issued on August 15, 2003. This crossover refunding was undertaken to reduce the District's obligation under long term debt by \$208,365 which resulted in an economic gain of \$213,359 (the difference between the present value of debt service payments on the June 1, 2011, refunding bond issue and the refunding bond issues after the refunding dates).

All principal and interest requirements are funded in accordance with Missouri law by the annual tax levy on the District's assessed valuation and allocated state aid. In addition, at June 30, 2011, the District had accumulated \$32,400,994 in the Debt Service Fund for future debt requirements.

The bonds are due, in total by year, as follows:

<u>Year Ending June 30,</u>	<u>Bond Payment</u>	<u>Interest Payment</u>	<u>Total</u>
2012	\$ 13,315,000	\$ 7,025,211	\$ 20,340,211
2013	16,105,000	7,083,024	23,188,024
2014	17,915,000	6,550,086	24,465,086
2015	14,855,000	5,893,393	20,748,393
2016	15,635,000	5,357,794	20,992,794
2017-2021	40,475,000	20,501,320	60,976,320
2022-2026	46,427,000	12,772,889	59,199,889
2027-2031	28,240,000	4,534,778	32,774,778
	<u>\$ 192,967,000</u>	<u>\$ 69,718,495</u>	<u>\$ 262,685,495</u>

On November 19, 2009, the District also issued \$2,840,000 of Certificates of Participation. The proceeds from the certificates are to be used to repay the Capital Projects Fund for the payment of costs associated with the qualifying energy savings project undertaken by the District during 2007 through 2009. The Certificates mature March 1, 2024 with option prepayments maturing March 1, 2017.

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The Certificates of Participation are due, in total by year, as follows:

<u>Year Ending June 30,</u>	<u>Principal Payment</u>	<u>Interest Payment</u>	<u>Total</u>
2012	\$ 95,000	\$ 102,460	\$ 197,460
2013	110,000	99,610	209,610
2014	120,000	96,310	216,310
2015	135,000	92,710	227,710
2016	155,000	87,310	242,310
2017-2021	1,060,000	329,350	1,389,350
2022-2024	930,000	79,540	1,009,540
	<u>\$ 2,605,000</u>	<u>\$ 887,290</u>	<u>\$ 3,492,290</u>

Article VI, Section 26(b), Constitution of Missouri, limits the amount of authorized general obligation bonds of a district to 15 percent of the assessed valuation of a district for state and county purposes. The estimated legal debt margin of the District at June 30, 2011, was calculated as follows:

Legal Debt Limit (Excluding State Assessed Utilities)	\$ 301,215,639
Less Indebtedness	
General Obligation Bonds Payable .....	\$ 192,967,000
Balance of Debt Service Fund .....	(32,400,994)
Total Estimated Legal Debt Margin .....	<u>\$ 140,649,633</u>

**Changes in Long-Term Debt**

Changes in long-term debt for the District for the year ended June 30, 2011, are as follows:

	<u>Balance, June 30, 2010</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance June 30, 2011</u>	<u>Due In One Year</u>
<b>Governmental Activities:</b>					
Bonds	\$ 139,027,000	\$ 73,170,000	\$ (19,230,000)	\$ 192,967,000	\$ 13,315,000
Deferred Amounts	325,458	4,915,415	(299,216)	4,941,657	425,922
Certificates of Participation	2,690,000	-	(85,000)	2,605,000	95,000
Capital Leases	212,327	-	(103,322)	109,005	109,005
Compensated Absences	2,569,950	752,345	(1,098,585)	2,223,710	560,000
Net OPEB Obligation	<u>19,866,776</u>	<u>1,879,874</u>	<u>-</u>	<u>21,746,650</u>	<u>-</u>
Total Governmental Activities	<u>\$ 164,691,511</u>	<u>\$ 80,467,326</u>	<u>\$ (20,816,123)</u>	<u>\$ 224,593,022</u>	<u>\$ 14,042,250</u>
<b>Business-Type Activities:</b>					
Compensated Absences	\$ 160,467	\$ 34,792	\$ (27,025)	\$ 168,234	\$ 44,000
Net OPEB Obligation	<u>532,724</u>	<u>56,226</u>	<u>-</u>	<u>588,950</u>	<u>-</u>
Total Business-Type Activities	<u>\$ 693,191</u>	<u>\$ 91,018</u>	<u>\$ (27,025)</u>	<u>\$ 757,184</u>	<u>\$ 44,000</u>

The General Fund has typically been used to liquidate the liabilities for post-employment benefits and compensated absences for Governmental Activities. The Capital Projects Fund will be used to liquidate the capital lease liability.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2011**

**Note 12 CHANGES IN CAPITAL ASSETS**

Capital Assets activity for the year ended June 30, 2011, was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
<b>Governmental Activities:</b>				
Capital assets that are not depreciated:				
Land	\$ 6,842,165	\$ 47,330	\$ -	\$ 6,889,495
Construction in progress	4,279,019	20,048,291	(1,087,973)	23,239,337
Capital assets that are depreciated:				
Buildings	215,609,840	1,638,115	-	217,247,955
Mobile classroom trailers	3,515,006	-	-	3,515,006
Furniture and equipment	11,410,363	1,016,907	-	12,427,270
Total capital assets, governmental activities	<u>241,656,393</u>	<u>22,750,643</u>	<u>(1,087,973)</u>	<u>263,319,063</u>
Accumulated depreciation, governmental activities:				
Buildings	(35,427,093)	(2,118,812)	-	(37,545,905)
Mobile classroom trailers	(1,554,392)	(140,600)	-	(1,694,992)
Furniture and equipment	(6,331,509)	(954,432)	-	(7,285,941)
Total accumulated depreciation, governmental activities	<u>(43,312,994)</u>	<u>(3,213,844)</u>	<u>-</u>	<u>(46,526,838)</u>
Total capital assets, governmental activities, net	<u>\$ 198,343,399</u>	<u>\$ 19,536,799</u>	<u>\$ (1,087,973)</u>	<u>\$ 216,792,225</u>
<b>Business-Type Activities:</b>				
Capital assets that are depreciated:				
Furniture and equipment	1,102,239	40,723	-	1,142,962
Total capital assets, business-type activities	<u>1,102,239</u>	<u>40,723</u>	<u>-</u>	<u>1,142,962</u>
Accumulated depreciation, business-type activities:				
Furniture and equipment	(882,021)	(63,512)	-	(945,533)
Total accumulated depreciation, business-type activities	<u>(882,021)</u>	<u>(63,512)</u>	<u>-</u>	<u>(945,533)</u>
Total capital assets, business-type activities, net	<u>\$ 220,218</u>	<u>\$ (22,789)</u>	<u>\$ -</u>	<u>\$ 197,429</u>

Depreciation expense for governmental activities is reported in the Statement of Activities and was allocated to Operation of Plant.

**Note 13 CONSTRUCTION AND OTHER SIGNIFICANT COMMITMENTS**

As of June 30, 2011, the District had the following commitments with respect to unfinished capital projects:

<u>Capital Project</u>	<u>Remaining Construction Commitment</u>	<u>Expected Date of Completion</u>
<b>Capital Projects Fund</b>		
Gymnasiums Project	\$ 306,635	03/01/13
Hickman High School Roof Replacement	261,743	09/17/11
HVAC Improvements	303,620	09/30/14
New High School	39,441,095	06/30/13
St. Charles Road Improvements	1,153,003	06/30/12
	<u>\$ 41,466,096</u>	

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2011**

**Note 14 CONTINGENT LIABILITIES**

**Litigation**

The District may periodically be the defendant in a lawsuit arising principally in the normal course of operations. In the opinion of the administration, the outcome of these lawsuits will not have a material adverse effect on the accompanying financial statements and accordingly, no provision for losses has been recorded.

**Grants**

As a recipient of various federal funds, the District is subject to the audit of these programs that could result in disallowance of grant expenditures. The District is unaware of any disallowances and expects such amounts, if any, to be immaterial.

**Note 15 RISK MANAGEMENT**

**Self Insurance**

The District has established self-insured benefits programs, which are medical, dental, and workers' compensation programs in the Internal Service Funds. The purpose of these funds is to pay the medical and dental claims of the District's employees and their covered dependents and to pay workers' compensation claims from accumulated assets of the fund.

The District is covered by an excess loss contract on its medical benefits program that provides specific stop-loss coverage for claims in excess of \$300,000 per individual. The District is also covered by an excess loss contract on its workers compensation program that provides specific stop-loss coverage for claims in excess of \$350,000 for each accident and aggregate stop-loss coverage when aggregate claims exceed 170% of premiums. Settled claims have not exceeded this coverage in the last three fiscal years.

The District allocates the cost of providing the medical insurance and dental insurance to its employees and their dependents by annually determining a "premium" to be charged to the other funds for each covered employee to pay current or prior year claims. Also, all the funds of the District participate in the workers' compensation program by making payments to the Internal Service Funds based on actuarial estimates of the amounts needed to pay prior-year and current-year claims. The net assets of the Internal Service Funds were \$7,304,382 as of June 30, 2011. Liabilities related to workers' compensation are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities related to medical, dental, and workers' compensation claims include amounts that have been incurred but not reported. As of June 30, 2011, the total claims liability was \$873,606. Changes in the claims liability amount for the past three fiscal years were:

Year Ended June 30,	Beginning of Fiscal Year Liability	Current Year Claims and Changes in Estimates	Claim Payment	Administrative Cost	Balance at Fiscal Year-End
2011	\$ 1,296,619	\$ 17,394,783	\$ (17,359,253)	\$ (458,543)	\$ 873,606
2010	1,322,815	18,726,019	(18,256,707)	(495,508)	1,296,619
2009	1,760,567	17,349,220	(17,394,143)	(392,829)	1,322,815

**Other Risk Management**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the District carries commercial insurance. For the years ended June 30, 2011, 2010, and 2009, the settlements did not exceed the insurance coverage provided by commercial insurance.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2011**

**Note 16 FUND BALANCE REPORTING**

Fund balances are nonspendable, restricted, committed, or assigned for the following purposes:

**Non Spendable Fund Balance** – The nonspendable fund balance classification includes amounts that cannot be spent because they are either (a) not in spendable form, or (b) legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash. The District reports inventories and prepaid items totaling \$503,937 and \$641,267, respectively, in this category.

**Restricted Fund Balance** – The District reports restricted fund balances in the following funds based on externally imposed restrictions from creditors and contributors.

The Debt Service Fund reports \$19,140,807 in restricted assets which represent funds placed in an escrow account to refund general obligations bonds previously issued by the district. The District set up this escrow account in compliance with debt covenants.

The Capital Projects Fund reports \$44,446,536 in restricted assets which represents bond monies received but not yet used for the completion of capital projects in future years.

The Grants and Donations Fund reports \$820,736 in restricted assets which represents gifts from donors to be used only for specific purposes as imposed by those donors.

**Committed Fund Balance** – Amounts that can only be used for a specific purpose pursuant to constraints imposed by formal action of the government’s highest level of decision-making authority should be reported as committed fund balances. During the current fiscal year, the District reported committed fund balances in the amount of \$313,460. This amount was committed in the district’s budget approved by the Board of Education, the District’s highest level of decision making authority, on June 23, 2011. Of this amount \$116,000, was committed by the District to pay contractual lease obligations regarding the District’s capital lease for mobile classroom trailers in the upcoming fiscal year (see additional information in Note 10). The remaining amount of \$197,460 was committed to repay the Capital Projects Fund for costs associated with the qualifying energy savings projects undertaken by the District during 2007 through 2009. These committed fund balances can only be changed by a formal vote of the Board of Education.

**Assigned Fund Balance** – Amounts that are constrained by the government’s intent to be used for specific purposes, but are neither restricted nor committed, should be reported as assigned fund balance. During the current fiscal year, the District reported assigned fund balances totaling \$14,584,375. These amounts represent \$13,260,187 and \$1,324,188 in the Debt Service and Capital Projects Funds, respectively, which have been collected for specific purposes within those governmental funds. However, these funds do not meet the requirements of restricted or committed fund balances. The majority of these funds have been accumulated from the collection of local taxes based on the levies for debt services and capital projects.

**Unassigned Fund Balance** – Unassigned fund balance is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The General Fund reported an unassigned fund balance of \$33,495,286 on June 30, 2011.

**Note 17 DEFERRED COMPENSATION PLAN**

Employees are eligible to participate in two deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457(b). The plans, available to all District employees, permit them to defer a portion of their salary until future years. Participation in the plans is optional. The deferred compensation is not available, without penalty, to employees except under limited circumstances specified in the Internal Revenue Code.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2011**

Investments are selected by the Investment Committee with the advice of an outside financial consultant, Cottonwood Advisors. The plans are managed by CPI as a third party administrator. Edward Jones is the broker of record for the 457(b) plan and LaBrunerie Financial Services is the broker of record for the 403(b) plan.

**Note 18 OTHER POSTEMPLOYMENT BENEFITS**

**Plan Description**

The Columbia Public School District administers a single-employer defined benefit healthcare plan ("the Retiree Health Plan"). The plan provides pre- and post-Medicare healthcare benefits and dental benefits for eligible retirees and their dependents through the District's group health insurance plan, which covers both active and retired members. On June 30, 2011, the Retiree Health Plan covered 2,212 active employees, and 440 retirees and surviving spouses. Benefit provisions are established by the Board of Education ("Board") annually. The Retiree Health Plan does not issue separately audited financial statements.

**Funding Policy**

Contribution requirements are also established by the Board annually. The District does not contribute toward the cost of current-year premiums for eligible retired plan members and their dependents.

Eligible retirees pay 100 percent of the blended premium rates used for both active and non-Medicare eligible retired members.

**Annual OPEB Cost and Net OPEB Obligation**

The District's annual other postemployment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC). In the June 30, 2010 actuarial valuation, the ARC and related information was calculated using the entry age normal cost method. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and to amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the District's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the District's net OPEB obligation to the Retiree Health Plan:

Annual required contribution	\$	3,678,600
Interest on net OPEB obligation		867,000
Adjustment to annual required contribution		<u>(703,400)</u>
Annual OPEB cost (expense)		3,842,200
Contributions made		<u>1,906,100</u>
Increase in net OPEB obligation		1,936,100
Net OPEB obligation-July 1, 2010		<u>20,399,500</u>
Net OPEB obligation-June 30, 2011	\$	<u>22,335,600</u>

The District's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for fiscal year 2011 and the two preceding fiscal years were as follows:

<u>Year Ended June 30,</u>	<u>Annual OPEB Cost</u>	<u>Percentage of Annual OPEB Cost Contributed</u>	<u>Net OPEB Obligation</u>
2011	\$ 3,842,200	50.0%	\$ 22,335,600
2010	3,755,800	44.0%	20,399,500
2009	11,500,000	17.4%	18,296,700

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2011**

**Funded Status and Funding Progress**

As of June 30, 2010, the actuarial accrued liability for benefits was \$43,752,300, all of which was unfunded. The covered payroll (annual payroll of active employees covered by the plan) was \$103,393,700, and the ratio of the unfunded actuarial liability to the covered payroll was 42.3 percent.

The projection of future benefit payments for an ongoing plan involves estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, present as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

**Methods and Assumptions**

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial cost method used for the valuation was the entry age normal cost method. The methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The following assumptions were made:

**Retirement age for active employees.** Based on the historical average retirement age for the covered plan members were assumed to retire at age 60, or at the first subsequent year in which the member would qualify for benefits.

**Marital Status.** Marital status of members at the calculation date was assumed to continue throughout retirement.

**Mortality.** Life expectancies were based on the RP 2000 Mortality Table.

**Turnover.** Non-group-specific age-based turnover data from GASB Statement 45 were used as the basis for assigning active members a probability of remaining employed until the assumed retirement age and for developing an expected future working lifetime assumption for purposes of allocating to period the present value of total benefits to be paid.

**Healthcare cost trend rate.** The expected rate of increase in healthcare insurance premiums was generated by the Getzen model. The Getzen Model is the result of research sponsored by the Society of Actuaries and completed by a committee of economists and actuaries. This model is the current industry standard for projecting long term medical trends.

**Health insurance premiums.** July 1, 2009, health insurance premiums for retirees were used as the basis for calculation of the present value of total benefits to be paid.

**Inflation rate.** The expected long-term inflation assumption of 3.25 percent was based on the projected changes in the Consumer Price Index for Urban Wage Earners and Clerical Workers (CPI-W).

**Payroll growth rate.** The expected long-term payroll growth rate was assumed to be 4.25 percent plus a seniority/merit scale used for PSRS/PEERS valuations.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2011**

Based on the historical and expected returns of the District's short-term investment portfolio, a discount rate of 4.25 percent was used. The amortization period used was thirty year open and the amortization method was level percentage of payroll.

**Note 19 SUBSEQUENT EVENTS**

During April 2011, the Columbia Public Schools Facilities Authority was formed pursuant to Chapter 355 of the Revised Statutes of Missouri. The purpose of the Authority is to provide acquisition, construction, improvement, extension, repair, remodeling, renovation and financing of public school sites, buildings, structures, facilities, furnishings, and equipment for the benefit of the District. Since the authority is organized and will be operated exclusively for the benefit of the District, it will be shown as a blended component unit for financial reporting purposes. However, the Authority did not have any financial transactions during the year ended June 30, 2011. On October 6, 2011, the Columbia Public Schools Facilities Authority issued \$8,120,000 of certificates of participation to finance the construction of the new administration building and \$895,000 for the purchase and renovation of the Early Childhood Discover Center. The buildings will be owned by the Columbia Public Schools Facilities Authority and set up on a lease purchase agreement to the District.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF FUNDING PROGRESS FOR THE RETIREE HEALTH PLAN  
FOR THE THREE YEARS ENDED JUNE 30, 2011**

<b>Actuarial Valuation Date*</b>	<b>Actuarial Value of Assets (a)</b>	<b>Actuarial Accrued Liability (AAL)- Entry Age (b)</b>	<b>Unfunded AAL (UAAL) (b-a)</b>	<b>Funded Ratio (a/b)</b>	<b>Covered Payroll (c)</b>	<b>UAAL as a Percentage of Covered Payroll ((b-a)/c)</b>
6/30/2010	-	\$ 43,752,300	\$ 43,752,300	0.0%	\$ 103,393,700	42.3%
7/1/2007	-	123,000,000	123,000,000	0.0%	98,300,000	125.1%

\* The District changed actuaries during fiscal year 2010. The actuary who performed the fiscal year 2008 valuation used July 1 as the valuation date and the actuary who performed the fiscal year 2010 valuation used June 30 as the valuation date.

Note: As allowed by GASB Statement 45, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*, the District did not have full actuarial valuations performed during fiscal years 2011 and 2009. However, an off-year update was prepared by the actuary.

**SUPPLEMENTARY INFORMATION**

**COMBINING AND INDIVIDUAL  
FUND STATEMENTS AND SCHEDULES**



## **GOVERNMENTAL FUNDS**

### **SCHEDULES OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL**

Debt Service Fund - The Debt Service Fund accounts for the revenue collected from local taxation and allocated state aid for the payment of principal and interest on bonded indebtedness.

Capital Projects Fund - The Capital Projects Fund accounts for expenditures from the proceeds of bond issues, investment income earned on the proceeds and other revenues designated for acquisition or construction of major capital assets. The expenditures include major capital outlay projects and equipment purchases for instructional and support programs.

Grants and Donations Fund - This fund was established to account for certain local, state, and federal revenue received and the related expenditures. Expenditures are from all program areas and these programs are dependent upon special funding. Some categorical and noncategorical state and federal revenue is also included in the General Fund and the Teachers Fund.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
DEBT SERVICE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		<u>with Final Budget</u>
<b>REVENUES</b>				
Local	\$ 16,414,964	\$ 16,358,757	\$ 16,280,205	\$ (78,552)
County	282,193	201,770	201,770	-
State	1,527,552	1,543,154	1,543,154	-
Total Revenues	<u>18,224,709</u>	<u>18,103,681</u>	<u>18,025,129</u>	<u>(78,552)</u>
<b>EXPENDITURES</b>				
Debt Service				
Principal	13,910,000	20,345,000	19,230,000	1,115,000
Interest and Fees	5,202,598	5,210,598	5,357,333	(146,735)
Bond Issuance Costs	83,000	200,000	122,578	77,422
Total Expenditures	<u>19,195,598</u>	<u>25,755,598</u>	<u>24,709,911</u>	<u>1,045,687</u>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	(970,889)	(7,651,917)	(6,684,782)	967,135
<b>OTHER FINANCING SOURCES</b>				
Refunding Bonds Issued	-	23,835,000	23,705,000	(130,000)
Premium on Refunding Bonds Issued	<u>-</u>	<u>1,225,000</u>	<u>1,433,363</u>	<u>208,363</u>
<b>NET CHANGE IN FUND BALANCE</b>	(970,889)	17,408,083	18,453,581	1,045,498
<b>FUND BALANCE, JULY 1</b>	<u>13,947,413</u>	<u>13,947,413</u>	<u>13,947,413</u>	<u>-</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 12,976,524</u>	<u>\$ 31,355,496</u>	<u>\$ 32,400,994</u>	<u>\$ 1,045,498</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CAPITAL PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2011**

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		<u>with Final Budget</u>
<b>REVENUES</b>				
Local	\$ 764,605	\$ 1,149,530	\$ 1,181,167	\$ 31,637
County	7,926	7,926	5,470	(2,456)
State	99,226	99,226	98,364	(862)
Federal	55,321	283,816	67,608	(216,208)
Total Revenues	<u>927,078</u>	<u>1,540,498</u>	<u>1,352,609</u>	<u>(187,889)</u>
<b>EXPENDITURES</b>				
Debt Service				
Principal	305,010	305,010	188,322	116,688
Interest and Fees	5,000	5,000	118,138	(113,138)
Bond Issuance Costs	-	221,292	265,488	(44,196)
Total Debt Service	<u>310,010</u>	<u>531,302</u>	<u>571,948</u>	<u>(40,646)</u>
Capital Outlay and Construction				
Furniture and Equipment	1,141,190	1,879,104	2,026,175	(147,071)
Vehicles	48,800	54,000	51,400	2,600
Land and Site Improvements	-	-	47,330	(47,330)
Building Additions and Renovations	19,200,000	26,087,895	20,817,078	5,270,817
Total Capital Outlay and Construction	<u>20,389,990</u>	<u>28,020,999</u>	<u>22,941,983</u>	<u>5,079,016</u>
Total Expenditures	<u>20,700,000</u>	<u>28,552,301</u>	<u>23,513,931</u>	<u>5,038,370</u>
<b>REVENUES UNDER EXPENDITURES</b>	(19,772,922)	(27,011,803)	(22,161,322)	4,850,481
<b>OTHER FINANCING SOURCES (USES)</b>				
General Obligation Bonds Issued	46,800,000	49,465,000	49,465,000	-
Premium on Bonds Issued	-	4,249,809	4,249,809	-
Insurance Recoveries	-	-	5,159	5,159
Sale of Property	-	-	16,126	16,126
Transfers In	351,510	598,653	576,510	(22,143)
Total Other Financing Sources	<u>47,151,510</u>	<u>54,313,462</u>	<u>54,312,604</u>	<u>(858)</u>
<b>NET CHANGE IN FUND BALANCE</b>	27,378,588	27,301,659	32,151,282	4,849,623
<b>FUND BALANCE, JULY 1</b>	<u>13,619,442</u>	<u>13,619,442</u>	<u>13,619,442</u>	<u>-</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 40,998,030</u>	<u>\$ 40,921,101</u>	<u>\$ 45,770,724</u>	<u>\$ 4,849,623</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
GRANTS AND DONATIONS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2011**

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance</b>
	<b>Original</b>	<b>Final</b>		<b>with Final Budget</b>
<b>REVENUES</b>				
Local	\$ 974,347	\$ 1,076,960	\$ 1,205,065	\$ 128,105
State	1,224,952	1,182,147	978,532	(203,615)
Federal	660,777	1,063,200	817,746	(245,454)
Total Revenues	<u>2,860,076</u>	<u>3,322,307</u>	<u>3,001,343</u>	<u>(320,964)</u>
<b>EXPENDITURES</b>				
Current				
Instruction				
Regular Instruction	1,096,574	1,185,127	690,570	494,557
Special Instruction	35,000	199,770	86,724	113,046
Vocational Instruction	600,000	600,250	261,889	338,361
Student Activities - Athletics	-	35,000	55,745	(20,745)
Total Instruction	<u>1,731,574</u>	<u>2,020,147</u>	<u>1,094,928</u>	<u>925,219</u>
Pupil Support Services				
Guidance and Counseling	54,000	54,000	52,477	1,523
Health and Ancillary Services	81,000	-	7,267	(7,267)
Improvement of Instruction	-	180,400	100,638	79,762
Media Services	610,000	610,000	714,678	(104,678)
Total Support Services	<u>745,000</u>	<u>844,400</u>	<u>875,060</u>	<u>(30,660)</u>
Other				
Pupil Transportation	-	9,804	41,761	(31,957)
Food Services	23,600	23,600	24,088	(488)
Adult Literacy	79,000	79,000	608,673	(529,673)
Community Services	723,952	788,405	726,220	62,185
Total Other	<u>826,552</u>	<u>900,809</u>	<u>1,400,742</u>	<u>(499,933)</u>
Total Expenditures	<u>3,303,126</u>	<u>3,765,356</u>	<u>3,370,730</u>	<u>394,626</u>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	(443,050)	(443,049)	(369,387)	73,662
<b>OTHER FINANCING USES</b>				
Transfers In	-	-	28,104	28,104
Transfers Out	-	-	(16,950)	(16,950)
<b>NET CHANGE IN FUND BALANCE</b>	(443,050)	(443,049)	(358,233)	84,816
<b>FUND BALANCE, JULY 1</b>	<u>1,178,969</u>	<u>1,178,969</u>	<u>1,178,969</u>	<u>-</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 735,919</u>	<u>\$ 735,920</u>	<u>\$ 820,736</u>	<u>\$ 84,816</u>

## **NONMAJOR ENTERPRISE FUNDS**

Enterprise Funds account for certain revenues derived from charges for services and assistance received from the State of Missouri and federal agencies. The District's accounting policy is for these funds to be self-sufficient, meaning they do not rely on funding from the general revenues of the District. The operations of enterprise funds are accounted for in a manner similar to private business enterprises.

Food Services Fund - This fund accounts for the revenue of the nutrition services program and the related expenses for food purchases and other operating costs, including depreciation.

Adult Education Fund - This fund accounts for the revenue of the adult education program and the related expenses for personal services and other operating costs, including depreciation.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF NET ASSETS - NONMAJOR ENTERPRISE FUNDS  
JUNE 30, 2011**

	<b>Enterprise Funds</b>		<b>Total Nonmajor Enterprise Funds</b>
	<b>Food Services</b>	<b>Adult Education</b>	
<b>ASSETS</b>			
Current Assets			
Cash and Cash Equivalents	\$ 2,069,231	\$ 545,181	\$ 2,614,412
Receivables (Net of Allowance for Uncollectibles)			
Local	-	185,858	185,858
State	-	15,000	15,000
Federal	880,966	15,229	896,195
Inventories	218,738	-	218,738
Prepaid Expenditures	17,375	450	17,825
Total Current Assets	3,186,310	761,718	3,948,028
Noncurrent Assets			
Capital Assets (Net of Accumulated Depreciation)			
Furniture and Equipment	192,901	4,528	197,429
Total Noncurrent Assets	192,901	4,528	197,429
Total Assets	3,379,211	766,246	4,145,457
<b>LIABILITIES</b>			
Current Liabilities			
Accounts Payable	237,036	22,078	259,114
Accrued Salaries and Payroll Taxes	117,063	21,131	138,194
Unearned Revenue	213,065	247,795	460,860
Total Current Liabilities	567,164	291,004	858,168
Noncurrent Liabilities			
Liability for Long-Term			
Compensated Absences	127,826	40,408	168,234
Liability for Long-Term Other			
Postemployment Benefits	403,846	185,104	588,950
Total Noncurrent Liabilities	531,672	225,512	757,184
Total Liabilities	1,098,836	516,516	1,615,352
<b>NET ASSETS</b>			
Invested in Capital Assets	192,901	4,528	197,429
Unrestricted	2,087,474	245,202	2,332,676
Total Net Assets	\$ 2,280,375	\$ 249,730	\$ 2,530,105

**COLUMBIA PUBLIC SCHOOL DISTRICT  
 COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS  
 NONMAJOR ENTERPRISE FUNDS  
 FOR THE YEAR ENDED JUNE 30, 2011**

	<u>Enterprise Funds</u>		<u>Total Nonmajor Enterprise Funds</u>
	<u>Food Services</u>	<u>Adult Education</u>	
<b>OPERATING REVENUES</b>			
Food Sales	\$ 3,275,109	\$ -	\$ 3,275,109
Tuition	-	1,326,309	1,326,309
Total Operating Revenues	<u>3,275,109</u>	<u>1,326,309</u>	<u>4,601,418</u>
<b>OPERATING EXPENSES</b>			
Food Purchased	3,211,371	-	3,211,371
Salaries and Wages	2,286,726	738,162	3,024,888
Fringe Benefits	835,059	196,951	1,032,010
Supplies	462,508	204,771	667,279
Purchased Services	148,907	330,272	479,179
Travel	24,758	6,184	30,942
Repairs	92,096	-	92,096
Donated Commodities Used	313,915	-	313,915
Financial Aid	-	378,029	378,029
Depreciation	60,494	3,018	63,512
Total Operating Expenses	<u>7,435,834</u>	<u>1,857,387</u>	<u>9,293,221</u>
<b>OPERATING LOSS</b>	<u>(4,160,725)</u>	<u>(531,078)</u>	<u>(4,691,803)</u>
<b>NONOPERATING REVENUES (EXPENSES)</b>			
State Assistance	44,893	221,082	265,975
Federal Assistance	3,620,175	369,622	3,989,797
Earnings on Investments	2,482	439	2,921
Donated Commodities	313,915	-	313,915
Gain on Sale of Capital Assets	4,005	-	4,005
Total Nonoperating Revenues	<u>3,985,470</u>	<u>591,143</u>	<u>4,576,613</u>
<b>CHANGES IN NET ASSETS</b>	(175,255)	60,065	(115,190)
<b>NET ASSETS, JULY 1</b>	<u>2,455,630</u>	<u>189,665</u>	<u>2,645,295</u>
<b>NET ASSETS, JUNE 30</b>	<u>\$ 2,280,375</u>	<u>\$ 249,730</u>	<u>\$ 2,530,105</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF CASH FLOWS  
NONMAJOR ENTERPRISE FUNDS  
FOR THE YEAR ENDED JUNE 30, 2011**

	<u>Enterprise Funds</u>		<b>Total Nonmajor Enterprise Funds</b>
	<u>Food Services</u>	<u>Adult Education</u>	
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash Received from Sales/Tuition	\$ 3,275,109	\$ 1,488,771	\$ 4,763,880
Cash Payments for Supplies and Services	(3,750,121)	(902,969)	(4,653,090)
Cash Payments to Employees for Services	(2,968,540)	(920,836)	(3,889,376)
Net Cash From Operating Activities	<u>(3,443,552)</u>	<u>(335,034)</u>	<u>(3,778,586)</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Federal/State Assistance	3,368,448	676,352	4,044,800
Transfer to Other Funds	-	-	-
Net Cash From Noncapital Financing Activities	<u>3,368,448</u>	<u>676,352</u>	<u>4,044,800</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Acquisition of Capital Assets	(40,723)	-	(40,723)
Proceeds from Sale of Capital Assets	4,005	-	4,005
Net Cash From Capital and Related Financing Activities	<u>(36,718)</u>	<u>-</u>	<u>(36,718)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest on Investments	2,482	439	2,921
Net Cash From Investing Activities	<u>2,482</u>	<u>439</u>	<u>2,921</u>
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>	(109,340)	341,757	232,417
<b>CASH AND CASH EQUIVALENTS, JULY 1</b>	<u>2,178,571</u>	<u>203,424</u>	<u>2,381,995</u>
<b>CASH AND CASH EQUIVALENTS, JUNE 30</b>	<u>\$ 2,069,231</u>	<u>\$ 545,181</u>	<u>\$ 2,614,412</u>
<b>RECONCILIATION OF OPERATING LOSS TO NET CASH FROM OPERATING ACTIVITIES</b>			
Operating Loss	\$ (4,160,725)	\$ (531,078)	\$ (4,691,803)
Adjustments to Reconcile Operating Loss to Net Cash From Operating Activities			
Depreciation	60,494	3,018	63,512
Donated Commodities Used	313,915	-	313,915
Change in Assets and Liabilities			
Decrease in Receivables	-	(85,333)	(85,333)
Increase in Inventories	(66,364)	-	(66,364)
Increase in Prepaid Expenses	(569)	(450)	(1,019)
Increase in Accounts Payable and Accrued Liabilities	285,336	13,519	298,855
Increase (Decrease) in Unearned Revenue	77,863	247,795	325,658
Increase (Decrease) in Compensated Absences Payable	3,993	3,774	7,767
Increase in Other Postemployment Benefits Payable	42,505	13,721	56,226
Net Cash From Operating Activities	<u>\$ (3,443,552)</u>	<u>\$ (335,034)</u>	<u>\$ (3,778,586)</u>
<b>SCHEDULE OF NONCASH NONCAPITAL FINANCING ACTIVITIES</b>			
Donated Commodities Received	\$ 391,777	\$ -	\$ 391,777
Donated Commodities Used	\$ 313,915	\$ -	\$ 313,915



## **INTERNAL SERVICE FUNDS**

The Internal Service Funds were established to account for the District's self-funded benefits programs, which are medical, dental and workers' compensation programs. The premiums of the Employee Benefits Funds are transferred as an expenditure from other funds as related to staff personnel. Claims paid, direct insurance payments and administrative costs are expenses of these funds.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF NET ASSETS - INTERNAL SERVICE FUNDS  
JUNE 30, 2011**

	<u>Workers' Compensation</u>	<u>Medical Insurance</u>	<u>Dental Insurance</u>	<u>Total</u>
<b>ASSETS</b>				
Current Assets				
Cash and Cash Equivalents \$	37,272	\$ 3,053,756	\$ 521,690	\$ 3,612,718
Investments	1,499,993	2,999,500	-	4,499,493
Prepaid Expenditures	65,292	485	-	65,777
Total Assets	<u>1,602,557</u>	<u>6,053,741</u>	<u>521,690</u>	<u>8,177,988</u>
<b>LIABILITIES</b>				
Current Liabilities				
Accounts Payable	<u>1,649</u>	<u>871,870</u>	<u>87</u>	<u>873,606</u>
<b>NET ASSETS</b>				
Unrestricted	1,600,908	5,181,871	521,603	7,304,382
Total Net Assets	<u>\$ 1,600,908</u>	<u>\$ 5,181,871</u>	<u>\$ 521,603</u>	<u>\$ 7,304,382</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT**  
**COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS - INTERNAL SERVICE FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2011**

	<u>Workers'</u> <u>Compensation</u>	<u>Medical</u> <u>Insurance</u>	<u>Dental</u> <u>Insurance</u>	<u>Total</u>
<b>OPERATING REVENUES</b>				
Insurance Premiums	\$ 727,042	\$ 18,167,777	\$ 1,229,130	\$ 20,123,949
<b>OPERATING EXPENSES</b>				
Salaries and Wages	43,176	47,973	4,797	95,946
Fringe Benefits	12,124	12,421	1,347	25,892
Purchased Services	31,618	80,225	217	112,060
Excess Loss Insurance	-	337,815	-	337,815
Administration Fees	131,465	127,217	87,801	346,483
Benefits Paid/Accrued	869,595	15,061,641	1,090,202	17,021,438
Total Operating Expenses	<u>1,087,978</u>	<u>15,667,292</u>	<u>1,184,364</u>	<u>17,939,634</u>
<b>OPERATING INCOME (LOSS)</b>	(360,936)	2,500,485	44,766	2,184,315
<b>NONOPERATING REVENUES</b>				
Earnings on Investments	<u>7,829</u>	<u>16,311</u>	<u>2,620</u>	<u>26,760</u>
<b>CHANGES IN NET ASSETS</b>	(353,107)	2,516,796	47,386	2,211,075
<b>NET ASSETS, JULY 1</b>	<u>1,954,015</u>	<u>2,665,075</u>	<u>474,217</u>	<u>5,093,307</u>
<b>NET ASSETS, JUNE 30</b>	<u>\$ 1,600,908</u>	<u>\$ 5,181,871</u>	<u>\$ 521,603</u>	<u>\$ 7,304,382</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF CASH FLOWS - INTERNAL SERVICE FUNDS  
FOR THE YEAR ENDED JUNE 30, 2011**

	<u>Workers'</u> <u>Compensation</u>	<u>Medical</u> <u>Insurance</u>	<u>Dental</u> <u>Insurance</u>	<u>Total</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Cash Received from Premiums	\$ 727,042	\$ 18,167,777	\$ 1,229,130	\$ 20,123,949
Cash Payments for Supplies and Services	(228,375)	(545,742)	(88,018)	(862,135)
Cash Payments to Employees for Services	(55,300)	(60,394)	(6,144)	(121,838)
Cash Payments for Claims/Benefits	(870,663)	(15,475,603)	(1,098,185)	(17,444,451)
Net Cash From Operating Activities	<u>(427,296)</u>	<u>2,086,038</u>	<u>36,783</u>	<u>1,695,525</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Interest on Investments	7,829	16,311	2,620	26,760
Investments Purchased	(2,749,993)	(7,246,063)	-	(9,996,056)
Investments Matured or Sold	2,018,531	4,246,563	-	6,265,094
Net Cash From Investing Activities	<u>(723,633)</u>	<u>(2,983,189)</u>	<u>2,620</u>	<u>(3,704,202)</u>
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>				
	(1,150,929)	(897,151)	39,403	(2,008,677)
<b>CASH AND CASH EQUIVALENTS, JULY 1</b>				
	<u>1,188,201</u>	<u>3,950,907</u>	<u>482,287</u>	<u>5,621,395</u>
<b>CASH AND CASH EQUIVALENTS, JUNE 30</b>				
	<u>\$ 37,272</u>	<u>\$ 3,053,756</u>	<u>\$ 521,690</u>	<u>\$ 3,612,718</u>
<b>RECONCILIATION OF OPERATING INCOME TO NET CASH FROM OPERATING ACTIVITIES</b>				
Operating Income	\$ (360,936)	\$ 2,500,485	\$ 44,766	\$ 2,184,315
Change in Assets and Liabilities				
(Increase) in prepaid items	(65,292)	(485)	-	(65,777)
(Decrease) in Accounts Payable	(1,068)	(413,962)	(7,983)	(423,013)
Net Cash From Operating Activities	<u>\$ (427,296)</u>	<u>\$ 2,086,038</u>	<u>\$ 36,783</u>	<u>\$ 1,695,525</u>

## **FIDUCIARY FUND**

The Student Activity Fund accounts for the receipt and disbursement of monies by various student organizations. The accounting reflects the District's agency relationship with the student organizations.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES - AGENCY  
STUDENT ACTIVITY FUND  
FOR THE YEAR ENDED JUNE 30, 2011**

	<u>Balance</u> <u>July 1, 2010</u>		<u>Additions</u>		<u>Deductions</u>		<u>Balance</u> <u>June 30, 2011</u>
<b>ASSETS</b>							
Cash and Cash Equivalents	\$ 778,282	\$	1,782,250	\$	1,698,611	\$	861,921
Account Receivable	290		-		290		-
Total Assets	<u>\$ 778,572</u>	\$	<u>1,782,250</u>	\$	<u>1,698,901</u>	\$	<u>861,921</u>
<b>LIABILITIES</b>							
Accounts Payable	\$ 26,926	\$	1,693,891	\$	1,671,975	\$	48,842
Due to Student Groups	751,646		1,782,250		1,720,817		813,079
Total Liabilities	<u>\$ 778,572</u>	\$	<u>3,476,141</u>	\$	<u>3,392,792</u>	\$	<u>861,921</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF CHANGES IN DUE TO STUDENT GROUPS  
STUDENT ACTIVITY FUND  
FOR THE YEAR ENDED JUNE 30, 2011**

	<u>Balance July 1, 2010</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2011</u>
Hickman High	\$ 252,870	\$ 578,102	\$ 579,783	\$ 251,189
Rock Bridge High	204,130	630,266	606,057	228,339
Douglass High	2,085	2,897	2,144	2,838
Jefferson Junior High	19,657	43,578	41,858	21,377
Oakland Junior High	31,242	59,412	55,984	34,670
West Junior High	58,795	102,374	105,293	55,876
Gentry Middle	25,023	49,728	52,936	21,815
Lange Middle	27,800	40,541	40,834	27,507
Smithton Middle	50,025	11,366	12,487	48,904
Columbia Area Career Center	70,054	213,114	187,244	95,924
All Senior High	<u>9,965</u>	<u>25,537</u>	<u>10,862</u>	<u>24,640</u>
TOTAL	<u>\$ 751,646</u>	<u>\$ 1,756,915</u>	<u>\$ 1,695,482</u>	<u>\$ 813,079</u>

*Statistical Section*



## STATISTICAL SECTION

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the financial information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

<b>Financial Trends</b>	<b>Pages</b>
These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time	82-91
<b>Revenue Capacity</b>	
These schedules contain information to help the reader assess the District's most significant local revenue source, property taxes	92-95
<b>Debt Capacity</b>	
These schedules contain information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future	96-99
<b>Demographic and Economic Information</b>	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place	100-101
<b>Operating Information</b>	
These schedules contain service data to help the reader assess how information in the District's financial reports relates to the services the District provides and the activities it performs	102-109

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NET ASSETS BY COMPONENT  
LAST TEN FISCAL YEARS  
(accrual basis of accounting )**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>
Governmental Activities				
Investment in Capital Assets, Net of Related Debt	\$ 13,591,921	\$ 15,044,065	\$ 19,762,223	\$ 18,990,907
Restricted	24,691,076	19,561,703	18,802,860	15,452,347
Unrestricted	13,369,795	21,262,742	23,997,435	30,102,944
Total Net Assets - Governmental Activities	<u>\$ 51,652,792</u>	<u>\$ 55,868,510</u>	<u>\$ 62,562,518</u>	<u>\$ 64,546,198</u>
 Business-Type Activities				
Investment in Capital Assets	\$ 594,149	\$ 676,855	\$ 666,820	\$ 612,799
Unrestricted	1,119,446	1,360,761	1,808,505	2,071,787
Total Net Assets - Business-Type Activities	<u>\$ 1,713,595</u>	<u>\$ 2,037,616</u>	<u>\$ 2,475,325</u>	<u>\$ 2,684,586</u>
 Primary Government				
Investment in Capital Assets, Net of Related Debt	\$ 14,186,070	\$ 15,720,920	\$ 20,429,043	\$ 19,603,706
Restricted	24,691,076	19,561,703	18,802,860	15,452,347
Unrestricted	14,489,241	22,623,503	25,805,940	32,174,731
Total Primary Government Net Assets	<u>\$ 53,366,387</u>	<u>\$ 57,906,126</u>	<u>\$ 65,037,843</u>	<u>\$ 67,230,784</u>

<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
\$ 24,612,653	\$ 33,972,408	\$ 40,309,416	\$ 52,419,330	\$ 70,915,263	\$ 65,932,368
21,650,657	15,405,027	16,821,429	18,663,985	16,474,724	36,225,569
32,131,429	37,725,319	21,536,825	13,969,686	12,032,963	11,081,205
<u>\$ 78,394,739</u>	<u>\$ 87,102,754</u>	<u>\$ 78,667,670</u>	<u>\$ 85,053,001</u>	<u>\$ 99,422,950</u>	<u>\$ 113,239,142</u>
\$ 545,485	\$ 536,844	\$ 261,013	\$ 271,578	\$ 220,218	\$ 197,429
2,021,464	2,201,672	2,212,387	2,107,532	2,425,077	2,332,676
<u>\$ 2,566,949</u>	<u>\$ 2,738,516</u>	<u>\$ 2,473,400</u>	<u>\$ 2,379,110</u>	<u>\$ 2,645,295</u>	<u>\$ 2,530,105</u>
\$ 25,158,138	\$ 34,509,252	\$ 40,570,429	\$ 52,690,908	\$ 71,135,481	\$ 66,129,797
21,650,657	15,405,027	16,821,429	18,663,985	16,474,724	36,225,569
34,152,893	39,926,991	23,749,212	16,077,218	14,458,040	13,413,881
<u>\$ 80,961,688</u>	<u>\$ 89,841,270</u>	<u>\$ 81,141,070</u>	<u>\$ 87,432,111</u>	<u>\$ 102,068,245</u>	<u>\$ 115,769,247</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CHANGES IN NET ASSETS  
LAST TEN FISCAL YEARS  
(accrual basis of accounting )**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>
<b>Expenses</b>				
Governmental Activities				
Instruction				
Regular Instruction	\$ 51,648,524	\$ 52,507,413	\$ 51,943,685	\$ 60,010,663
Special Education	17,902,735	18,155,878	18,902,996	20,082,002
Vocational Instruction	3,399,091	3,505,684	3,662,831	3,455,086
Student Activities	775,348	779,063	750,410	733,748
Tuition to Other Districts	325,486	349,088	396,470	354,159
Total Instruction	<u>74,051,184</u>	<u>75,297,126</u>	<u>75,656,392</u>	<u>84,635,658</u>
Support Services				
Attendance	153,602	147,998	146,083	163,181
Guidance and Counseling	4,907,155	4,797,385	4,830,688	4,948,835
Health and Ancillary Services	2,544,079	2,630,980	2,633,925	2,747,952
Improvement of Instruction	2,286,164	2,219,231	1,986,066	2,109,746
Media Services	6,918,783	5,588,187	5,771,286	7,532,218
Board Services	352,086	316,632	242,897	319,449
General Administration	1,531,762	1,733,066	1,595,475	1,687,864
Building Administration	7,063,174	7,562,808	7,828,216	8,649,127
Business, Central Services	1,492,325	1,071,247	763,309	800,688
Operation of Plant	13,477,311	14,420,078	14,747,806	15,636,034
Pupil Transportation	4,920,751	5,353,259	5,864,266	6,418,242
Food Services	-	-	-	-
Adult Literacy	2,175,298	385,942	426,265	205,451
Community Services	1,317,415	3,413,094	3,445,418	3,676,452
Total Support Services	<u>49,139,905</u>	<u>49,639,907</u>	<u>50,281,700</u>	<u>54,895,239</u>
Non-Instruction/Support Services				
Interest Payment, Bonds	6,195,765	6,541,783	7,125,149	6,839,392
Total Non-Instruction/Support Services	<u>6,195,765</u>	<u>6,541,783</u>	<u>7,125,149</u>	<u>6,839,392</u>
Total Governmental Activities Expenses	<u>129,386,854</u>	<u>131,478,816</u>	<u>133,063,241</u>	<u>146,370,289</u>
Business-Type Activities				
Food Services	4,566,258	4,665,802	4,782,168	5,246,357
Adult Education	2,034,483	2,019,107	1,852,542	1,767,660
Total Business-Type Activities	<u>6,600,741</u>	<u>6,684,909</u>	<u>6,634,710</u>	<u>7,014,017</u>
Total Primary Government Expenses	<u>\$ 135,987,595</u>	<u>\$ 138,163,725</u>	<u>\$ 139,697,951</u>	<u>\$ 153,384,306</u>
<b>Program Revenues</b>				
Governmental Activities				
Charges for Services				
Instruction	\$ 583,075	\$ 357,806	\$ 358,160	\$ 322,312
Community Services	659,799	623,925	889,800	595,447
Other Support Services	245,864	386,034	32,632	154,117
Operating Grants and Contributions	25,683,051	26,148,620	27,552,721	28,622,367
Capital Grants and Contributions	988,283	804,728	639,303	614,341
Total Governmental Activities Program Revenues	<u>28,160,072</u>	<u>28,321,113</u>	<u>29,472,616</u>	<u>30,308,584</u>
Business Type Activities				
Charges for Services				
Food Services	2,628,678	2,667,828	2,753,623	2,841,177
Adult Education	1,123,413	1,192,950	907,133	862,321
Operating Grants and Contributions	3,033,119	3,148,152	3,411,663	3,519,780
Total Business-Type Activities Program Revenue	<u>6,785,210</u>	<u>7,008,930</u>	<u>7,072,419</u>	<u>7,223,278</u>
Total Primary Government Program Revenue	<u>34,945,282</u>	<u>35,330,043</u>	<u>36,545,035</u>	<u>37,531,862</u>
Net Expenses	<u>\$ (101,042,313)</u>	<u>\$ (102,833,682)</u>	<u>\$ (103,152,916)</u>	<u>\$ (115,852,444)</u>

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
\$	62,368,219	\$ 69,409,879	\$ 78,791,970	\$ 74,940,728	\$ 72,002,126	\$ 67,065,838
	22,252,901	23,869,576	26,521,438	26,722,779	26,582,473	24,189,768
	3,385,039	3,825,527	4,188,212	4,039,575	3,956,252	3,413,091
	1,211,202	1,357,904	1,013,059	932,618	859,337	1,004,281
	375,203	280,821	279,508	335,716	644,019	285,747
	<u>89,592,564</u>	<u>98,743,707</u>	<u>110,794,187</u>	<u>106,971,416</u>	<u>104,044,207</u>	<u>95,958,725</u>
	187,923	187,146	303,736	287,771	4,245,930	183,113
	5,173,219	5,479,692	6,484,209	6,083,671	2,688,476	5,233,642
	2,392,264	3,096,930	3,621,207	3,562,460	3,799,769	4,474,422
	2,175,427	2,749,239	3,042,460	2,510,247	3,712,619	2,951,967
	7,113,770	7,524,417	10,260,074	7,028,756	3,971,488	4,823,333
	289,040	368,499	298,461	367,112	304,096	283,970
	1,930,574	2,162,707	2,405,270	2,355,994	1,944,585	1,916,861
	8,955,676	9,859,820	11,577,111	11,319,796	10,974,175	10,326,883
	885,449	869,884	1,039,911	1,002,016	988,472	3,916,016
	16,576,111	18,450,861	18,045,027	18,390,540	19,023,465	17,942,828
	6,945,474	7,302,948	7,876,799	7,464,726	7,777,088	9,120,598
	-	-	-	-	-	24,088
	216,756	263,542	260,673	244,935	227,065	606,962
	3,645,829	4,255,908	4,591,710	4,212,005	3,573,492	5,009,380
	<u>56,487,512</u>	<u>62,571,593</u>	<u>69,806,648</u>	<u>64,830,029</u>	<u>63,230,720</u>	<u>66,814,063</u>
	6,895,384	6,629,051	6,122,195	5,931,614	5,649,682	4,713,770
	<u>6,895,384</u>	<u>6,629,051</u>	<u>6,122,195</u>	<u>5,931,614</u>	<u>5,649,682</u>	<u>4,713,770</u>
	152,975,460	167,944,351	186,723,030	177,733,059	172,924,609	167,486,558
	5,767,486	6,075,353	6,491,276	6,840,421	6,804,109	7,435,834
	1,744,828	1,741,502	1,911,419	1,637,664	1,699,051	1,857,387
	7,512,314	7,816,855	8,402,695	8,478,085	8,503,160	9,293,221
\$	<u>160,487,774</u>	<u>175,761,206</u>	<u>195,125,725</u>	<u>186,211,144</u>	<u>181,427,769</u>	<u>176,779,779</u>
\$	336,480	\$ 333,943	\$ 333,490	\$ 315,268	\$ 335,766	\$ 397,478
	545,565	579,757	620,262	591,211	524,263	256,993
	163,056	100,799	39,328	51,528	65,939	183,844
	31,487,752	24,382,218	19,613,888	19,461,959	23,025,022	24,824,921
	979,008	2,222,829	678,780	3,901,382	2,560,818	331,158
	<u>33,511,861</u>	<u>27,619,546</u>	<u>21,285,748</u>	<u>24,321,348</u>	<u>26,511,808</u>	<u>25,994,394</u>
	2,796,811	3,167,898	3,044,402	3,297,129	3,144,121	3,275,109
	865,631	944,217	1,012,278	675,488	958,158	1,326,309
	3,645,210	3,776,711	4,226,221	4,379,135	4,973,774	4,569,687
	<u>7,307,652</u>	<u>7,888,826</u>	<u>8,282,901</u>	<u>8,351,752</u>	<u>9,076,053</u>	<u>9,171,105</u>
	40,819,513	35,508,372	29,568,649	32,673,100	35,587,861	35,165,499
\$	<u>(119,668,261)</u>	<u>(140,252,834)</u>	<u>(165,557,076)</u>	<u>(153,538,044)</u>	<u>(145,839,908)</u>	<u>(141,614,280)</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CHANGES IN NET ASSETS  
LAST TEN FISCAL YEARS  
(accrual basis of accounting )  
(continued)**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>
<b>General Revenues and Other Changes in Net Assets</b>				
Governmental Activities				
Taxes	\$ 60,302,141	\$ 63,123,678	\$ 68,391,365	\$ 69,559,312
Other Taxes	1,409,982	1,459,605	1,611,888	1,629,305
Allocation of Statewide Education Sales Tax	13,475,207	11,641,327	11,950,276	12,471,601
Federal and State Aid not Restricted for Specific Purposes	27,317,398	29,464,863	26,407,425	31,790,801
Interest and Investment Earnings	1,728,418	1,111,562	1,414,390	2,175,247
Miscellaneous	719,863	572,386	509,289	419,119
Transfers	-	-	-	-
Total Governmental Activities	<u>104,953,009</u>	<u>107,373,421</u>	<u>110,284,633</u>	<u>118,045,385</u>
Business Type Activities				
Interest and Investment Earnings	-	-	-	-
Miscellaneous	-	-	-	-
Transfers	-	-	-	-
Total Business-Type Activities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Primary Government	<u>\$ 104,953,009</u>	<u>\$ 107,373,421</u>	<u>\$ 110,284,633</u>	<u>\$ 118,045,385</u>
<b>Change in Net Assets</b>				
Governmental Activities	\$ 3,726,227	\$ 4,215,718	\$ 6,694,008	\$ 1,983,680
Business-Type Activities	184,469	324,021	437,709	209,261
Total Primary Government	<u>\$ 3,910,696</u>	<u>\$ 4,539,739</u>	<u>\$ 7,131,717</u>	<u>\$ 2,192,941</u>

The District began allocating interest to the business type activities in 2006.

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
\$	78,624,488	\$ 83,795,282	\$ 89,864,833	\$ 93,393,686	\$ 94,399,265	\$ 95,002,849
	1,863,554	2,067,302	2,034,410	2,155,313	2,302,206	2,269,194
	14,526,830	13,910,834	13,649,941	13,152,235	12,876,293	13,424,244
	34,430,983	43,071,267	47,511,413	48,343,767	49,131,039	43,055,222
	3,549,322	4,831,876	3,191,901	1,294,275	293,414	240,283
	316,963	1,356,259	749,700	1,457,766	1,458,833	1,305,410
	-	-	-	-	321,700	11,154
	<u>133,312,140</u>	<u>149,032,820</u>	<u>157,002,198</u>	<u>159,797,042</u>	<u>160,782,750</u>	<u>155,308,356</u>
	87,025	99,596	82,019	32,042	14,992	2,921
	-	-	-	-	-	4,005
	-	-	(227,340)	-	(321,700)	-
	<u>87,025</u>	<u>99,596</u>	<u>(145,321)</u>	<u>32,042</u>	<u>(306,708)</u>	<u>6,926</u>
\$	<u><u>133,399,165</u></u>	<u><u>149,132,416</u></u>	<u><u>156,856,877</u></u>	<u><u>159,829,084</u></u>	<u><u>160,797,742</u></u>	<u><u>155,315,282</u></u>
\$	13,848,541	\$ 8,708,015	\$ (8,435,084)	\$ 6,385,331	\$ 14,369,949	\$ 13,816,192
	(117,637)	171,567	(265,115)	(94,291)	266,185	(115,190)
\$	<u><u>13,730,904</u></u>	<u><u>8,879,582</u></u>	<u><u>(8,700,199)</u></u>	<u><u>6,291,040</u></u>	<u><u>14,636,134</u></u>	<u><u>13,701,002</u></u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
FUND BALANCES OF GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS  
(modified accrual basis of accounting )**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>
General Fund				
Reserved	\$ 522,966	\$ 427,514	\$ 491,984	\$ 564,902
Unreserved	15,271,637	18,552,271	25,220,503	28,230,419
Total General Fund	<u>\$ 15,794,603</u>	<u>\$ 18,979,785</u>	<u>\$ 25,712,487</u>	<u>\$ 28,795,321</u>
All other Governmental Funds				
Reserved	\$ 3,758,436	\$ 14,190,058	\$ 24,490,249	\$ 14,314,793
Unreserved, reported in:				
Special Revenue Funds	13,249,345	10,917,530	9,235,705	4,843,981
Debt Service Fund	8,009,105	8,831,185	9,515,917	9,688,814
Capital Projects Fund	14,782,945	19,507,012	16,380,223	14,171,357
Total all other Governmental Funds	<u>\$ 39,799,831</u>	<u>\$ 53,445,785</u>	<u>\$ 59,622,094</u>	<u>\$ 43,018,945</u>

Fund Balances

- Nonspendable
  - Inventories
  - Prepaid Expenditures
- Restricted for
  - Retirement of Debt
  - Capital Improvements-Bond Proceeds
  - Donations
- Committed to
  - Mobile Classroom Trailers
  - Energy Lease
- Assigned to
  - Debt Service
  - Other Capital Projects
- Unassigned

Total all Governmental Funds

The district began to report fund balance reporting in compliance with GASB 54 in 2011.



	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
\$	627,876	\$ 778,518	\$ 434,900	\$ 904,638	\$ 1,035,336	
	<u>29,041,547</u>	<u>35,797,858</u>	<u>27,513,018</u>	<u>27,184,081</u>	<u>31,085,965</u>	
\$	<u><u>29,669,423</u></u>	<u><u>36,576,376</u></u>	<u><u>27,947,918</u></u>	<u><u>28,088,719</u></u>	<u><u>32,121,301</u></u>	

\$	34,282,361	\$ 20,276,219	\$ 20,510,954	\$ -	\$ -	
	8,511,140	1,409,718	1,066,280	1,191,176	1,178,969	
	11,141,807	12,737,024	14,571,639	14,498,025	13,947,413	
	16,520,138	7,298,758	3,878,837	10,528,721	13,619,442	
\$	<u><u>70,455,446</u></u>	<u><u>41,721,719</u></u>	<u><u>40,027,710</u></u>	<u><u>26,217,922</u></u>	<u><u>28,745,824</u></u>	

\$	503,937
	641,267
	19,140,807
	44,446,536
	820,736
	116,000
	197,460
	13,260,187
	1,324,188
	33,495,286
\$	<u><u>113,946,404</u></u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CHANGES IN FUND BALANCE, GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS  
(modified accrual basis of accounting)**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>
<b>Revenues</b>				
Local	\$ 77,757,743	\$ 79,218,104	\$ 85,216,745	\$ 87,499,385
County	1,645,944	1,822,429	1,878,501	1,867,269
State	47,090,443	47,451,572	44,547,579	50,488,949
Federal	6,755,578	7,258,313	8,076,523	8,543,318
Tuition other Districts	122,820	86,969	110,411	75,661
<b>Total Revenue</b>	<u>133,372,528</u>	<u>135,837,387</u>	<u>139,829,759</u>	<u>148,474,582</u>
<b>Expenditures</b>				
Administration	10,550,750	10,357,435	10,204,711	11,259,026
Regular Instruction	52,286,130	52,877,919	51,179,206	59,652,322
Special Instruction	18,160,565	18,388,595	18,702,425	20,109,440
Vocational Instruction	3,425,062	3,571,360	3,582,205	3,575,699
Pupil Transportation	4,921,314	5,353,642	5,863,990	6,418,287
Operation and Maintenance	11,058,835	12,556,216	12,226,149	13,012,638
Pupil Support Services	13,789,836	13,759,092	13,823,392	14,730,662
Community Services	3,520,046	3,831,105	3,804,345	3,885,949
Student Activities	776,400	770,554	685,706	697,828
Capital Outlay	15,333,410	10,756,450	12,446,394	16,445,758
Debt Services				
Principal	4,745,000	9,605,000	27,660,000	17,505,000
Interest	5,853,260	6,362,844	7,785,755	6,848,129
Bond Issuance Costs	-	-	-	-
Payment Between Districts	325,486	349,088	396,470	354,159
<b>Total Expenditures</b>	<u>144,746,094</u>	<u>148,539,300</u>	<u>168,360,748</u>	<u>174,494,897</u>
Excess of revenues under expenditures	(11,373,566)	(12,701,913)	(28,530,989)	(26,020,315)
<b>Other Financing Sources (Uses)</b>				
General Obligation Bonds Issued	10,000,000	15,000,000	8,800,000	12,500,000
Certificates of Participation	-	-	-	-
Refunding Bonds Issued	-	14,320,000	32,640,000	-
Premium on Refunding Bonds Issued	-	-	-	-
Capital Leases	-	-	-	-
Transfers In	57,680	175,472	58,513	80,152
Transfers Out	(57,680)	(175,472)	(58,513)	(80,152)
<b>Total Other Financing Sources (Uses)</b>	<u>10,000,000</u>	<u>29,320,000</u>	<u>41,440,000</u>	<u>12,500,000</u>
Net Change in Fund Balance	<u>\$ (1,373,566)</u>	<u>\$ 16,618,087</u>	<u>\$ 12,909,011</u>	<u>\$ (13,520,315)</u>
<b>Debt Service as a percentage of noncapital expenditures</b>	8.19%	11.59%	22.73%	15.41%

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
\$	100,101,728	\$ 106,560,714	\$ 110,934,842	\$ 112,185,173	\$ 112,921,463	\$ 112,969,276
	1,978,368	2,060,785	2,044,670	1,974,183	1,860,638	1,480,915
	53,907,503	55,862,578	55,823,739	58,680,470	51,368,430	49,185,486
	10,292,703	10,616,012	9,682,184	10,406,496	21,010,186	17,538,333
	130,007	118,149	153,895	207,186	253,601	221,857
	<u>166,410,309</u>	<u>175,218,238</u>	<u>178,639,330</u>	<u>183,453,508</u>	<u>187,414,318</u>	<u>181,395,867</u>
	11,965,986	13,032,131	14,246,763	14,126,104	13,880,994	16,423,828
	62,917,117	68,398,978	74,629,993	70,435,925	69,657,505	67,243,396
	22,637,937	23,625,930	25,242,245	25,270,618	26,035,891	24,270,301
	3,710,923	3,989,244	4,099,316	3,940,814	3,950,890	3,458,055
	6,946,067	7,302,570	7,873,269	7,460,813	7,775,689	9,120,381
	13,559,405	15,453,015	15,406,669	14,594,401	14,490,880	14,712,730
	15,557,647	17,546,455	19,365,824	18,073,870	17,711,921	16,794,163
	3,915,395	4,474,775	4,703,535	4,320,214	3,741,873	5,653,355
	1,179,082	1,328,106	948,533	896,275	854,546	995,116
	9,947,723	10,865,317	25,409,137	21,161,599	15,327,399	22,941,983
	9,520,000	23,700,000	31,095,000	15,261,925	22,234,198	19,418,322
	6,834,191	7,047,670	6,418,427	6,090,782	5,696,048	5,475,471
	-	-	-	47,995	186,311	388,066
	375,203	280,821	279,508	335,716	644,019	285,747
	<u>169,066,676</u>	<u>197,045,012</u>	<u>229,718,219</u>	<u>202,017,051</u>	<u>202,188,164</u>	<u>207,180,914</u>
	(2,656,367)	(21,826,774)	(51,078,889)	(18,563,543)	(14,773,846)	(25,785,047)
	9,995,000	-	40,005,000	2,000,000	9,187,000	49,465,000
	-	-	-	-	2,840,000	-
	20,190,000	-	-	2,875,000	8,305,000	23,705,000
	781,970	-	265,930	19,556	353,303	5,683,172
	-	-	485,492	-	327,327	-
	27,564	-	14,302,224	8,982,489	8,122,136	3,405,353
	(27,564)	-	(14,302,224)	(8,982,489)	(7,800,436)	(3,394,199)
	<u>30,966,970</u>	<u>-</u>	<u>40,756,422</u>	<u>4,894,556</u>	<u>21,334,330</u>	<u>78,864,326</u>
\$	<u>28,310,603</u>	\$ <u>(21,826,774)</u>	\$ <u>(10,322,467)</u>	\$ <u>(13,668,987)</u>	\$ <u>6,560,484</u>	\$ <u>53,079,279</u>
	10.03%	16.41%	17.99%	11.71%	14.71%	13.42%

**COLUMBIA PUBLIC SCHOOLS**  
**ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY**  
**LAST TEN FISCAL YEARS**  
(in thousands of dollars)

Fiscal Year Ended June 30,	Real Estate			Personal	Total Taxable Value	Total Direct Tax Rate	Estimated Actual Valuation	Assessment Ratio*
	Residential	Agricultural	Commercial					
2002	\$ 705,618,687	\$ 11,761,428	\$ 290,086,192	\$ 276,806,687	\$ 1,284,272,994	\$ 4.7544	\$ 5,548,816,924	23.1%
2003	733,217,332	11,541,728	320,806,701	271,469,125	1,337,034,886	4.7544	5,750,633,083	23.3%
2004	763,382,762	11,659,392	333,491,169	283,280,229	1,391,813,552	4.9444	6,007,051,194	23.2%
2005	803,183,814	11,460,762	348,211,365	277,931,480	1,440,787,421	4.9444	6,237,174,983	23.1%
2006	966,176,408	12,932,958	402,644,170	310,336,896	1,692,090,432	4.6863	7,421,449,263	22.8%
2007	1,031,640,380	14,453,757	430,681,524	330,456,006	1,807,231,667	4.6706	7,887,380,999	22.9%
2008	1,091,069,881	14,083,961	465,502,090	344,767,174	1,915,423,106	4.7089	8,348,938,393	22.9%
2009	1,134,370,342	13,866,224	482,959,511	351,159,693	1,982,355,770	4.7292	8,659,290,841	22.9%
2010	1,152,984,288	14,113,688	500,970,395	324,129,857	1,992,198,228	4.7717	8,723,971,729	22.8%
2011	1,167,405,122	14,098,749	509,786,863	316,813,523	2,008,104,257	4.8492	8,814,851,985	22.8%

\*Assessment Ratios are determined annually (February) by the State Tax Commission based on a random sample of real property within the county.

The Boone County Assessor reassesses property taxes every four years. 2010 was a reassessment year.

Source: Boone County Clerk

**COLUMBIA PUBLIC SCHOOL DISTRICT  
PROPERTY TAX RATES PER \$100 ASSESSED VALUATION  
DIRECT AND OVERLAPPING GOVERNMENTS  
2002 - 2011**

Year Ended June 30,	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
<b><u>Columbia School District</u></b>										
Incidental Fund	\$ 1.3544	\$ 1.3844	\$ 1.5744	\$ 1.5744	\$ 1.3163	\$ 1.3006	\$ 1.3389	\$ 1.3592	\$ 1.3917	\$ 1.4392
Teachers Fund	2.5581	2.5581	2.5581	2.5581	2.5581	2.5581	2.5581	2.5581	2.5581	2.5581
Debt Service	0.8219	.8019	0.8019	0.8019	0.8019	0.8019	0.8019	0.8019	0.8019	0.8019
Capital Projects	0.0200	0.0100	0.0100	0.0100	0.0100	0.0100	0.0100	0.0100	0.0200	0.0500
Total Columbia School District	<u>4.7544</u>	<u>4.7544</u>	<u>4.9444</u>	<u>4.9444</u>	<u>4.6863</u>	<u>4.6706</u>	<u>4.7089</u>	<u>4.7292</u>	<u>4.7717</u>	<u>4.8492</u>
<b>Overlapping Rates</b>										
<b><u>City Residents:</u></b>										
City of Columbia	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100	\$ .4100
State of Missouri	.0300	.0300	.0300	.0300	.0300	.0300	.0300	.0300	.0300	.0300
County of Boone	.1300	.1300	.1300	.1300	.1200	.1200	.1200	.1200	.1200	.1200
Road and Bridge	.0500	.0500	.0500	.0500	.0475	.0475	.0475	.0475	.0475	.0475
Library	.6441	.6391	.6341	.6341	.5720	.5270	.5271	.5221	.5221	.5221
Group Home	.1189	.1194	.1194	.1195	.1114	.1114	.1114	.1114	.1127	.1130
Subtotal City Residents	<u>6.1374</u>	<u>6.1329</u>	<u>6.3179</u>	<u>6.3180</u>	<u>5.9772</u>	<u>5.9165</u>	<u>5.9549</u>	<u>5.9702</u>	<u>6.0140</u>	<u>6.0918</u>
<b><u>County Residents:</u></b>										
Fire District	\$ .6000	\$ .6000	\$ .6000	\$ .6000	\$ .5929	\$ .5929	\$ .5929	\$ .5929	\$ .6010	\$ .6010
Fire Dispatch Fund	.0295	.0295	.0295	.0295	.0283	.0283	.0283	.0283	.0283	.0289
Fire Bond	.2200	.2200	.2084	.1936	.1936	.0804	.1523	.1182	.0000	.0000
Less:										
City of Columbia (above)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)	(.4100)
Differential Library Tax	(.3241)	(.3191)	(.3141)	(.3141)	(.2970)	(.2284)	(.2285)	(.2235)	(.2235)	(.2235)
Total County Residents	<u>\$ 6.2528</u>	<u>\$ 6.2533</u>	<u>\$ 6.4317</u>	<u>\$ 6.4170</u>	<u>\$ 6.0850</u>	<u>\$ 5.9797</u>	<u>\$ 6.0899</u>	<u>\$ 6.0761</u>	<u>\$ 6.0098</u>	<u>\$ 6.0882</u>

Tax rates are reported on a calendar year basis. The 2006 calendar year tax levy was the rate levied to produce tax revenues for fiscal year 2007.  
Tax rate ceilings are adjusted each reassessment year and can only be increased by voter referendum.

All commercial real estate taxpayers pay an additional \$.61 per \$100 assessed valuation; all taxpayers within the special business district pay an additional \$.43 per \$100 assessed valuation.

Source: Boone County Clerk  
Boone County Collector

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MAJOR TAXPAYERS  
CURRENT YEAR AND NINE YEARS AGO**

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<u>Taxpayer</u>	<u>2011</u>			<u>2002</u>		
	<u>Assessed Valuation*</u>	<u>Rank</u>	<u>Percentage of Total Assessed Valuation</u>	<u>Assessed Valuation*</u>	<u>Rank</u>	<u>Percentage of Total Assessed Valuation</u>
State Farm Mutual Automobile Insurance	7,807,371	1	0.39%	12,717,416	2	1.06%
Spicer Axle Inc.	6,001,387	2	0.30%			
Boone Crossing	5,969,059	3	0.30%			
Shelter Insurance	4,985,290	4	0.25%	7,996,439	3	0.67%
COG Leasing Company LLC	4,002,304	5	0.20%			
Rayman Columbia Trust Center	3,935,232	6	0.20%			
Rusk Rehabilitation Center	3,783,072	7	0.19%	3,783,072	10	0.32%
Square D	4,125,147	8	0.21%			
Broadway-Fairview Venture	3,896,005	9	0.19%			
Hubbell Power Systems	3,555,916	10	0.18%			
Columbia Mall Limited Partnership				6,947,212	4	0.58%
Boone Electric Cooperative				4,466,828	8	0.37%
3M				33,087,308	1	2.77%
Columbia Foods				5,717,706	5	0.48%
Quaker Oats Co.				5,115,671	6	0.43%
Ford Motor Company				4,516,708	7	0.38%
APAC Missouri Inc.				3,811,587	9	0.32%
	\$ 40,253,412		2.39%	\$ 75,442,531		6.31%

\*Major taxpayers are reported for the District's 2011 fiscal year.

Source: Boone County Government Center and City of Columbia Statistics

**COLUMBIA PUBLIC SCHOOL DISTRICT  
PROPERTY TAX LEVIES AND COLLECTIONS  
LAST TEN FISCAL YEARS**

Fiscal Year	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2002	\$ 61,059,475	\$ 58,210,710	95.33%	\$ 2,768,124	\$ 60,978,834	99.87%
2003	63,567,987	60,944,362	95.87%	2,530,667	63,475,029	99.85%
2004	68,816,829	66,226,894	96.24%	2,487,094	68,713,988	99.85%
2005	71,238,293	67,535,865	94.80%	3,196,859	70,732,724	99.29%
2006	79,296,428	75,871,441	95.68%	1,682,948	77,554,389	97.80%
2007	84,408,557	80,532,845	95.41%	2,269,141	82,801,986	98.10%
2008	90,195,359	86,102,363	95.46%	3,454,960	89,557,323	99.29%
2009	93,749,569	88,937,537	94.87%	2,673,800	91,611,337	97.72%
2010	95,061,723	90,040,741	94.72%	3,224,814	93,265,555	98.11%
2011	97,376,992	91,179,259	93.64%	N/A	91,179,259	93.64%

Source: Boone County Clerk  
Accounting Data

**COLUMBIA PUBLIC SCHOOL DISTRICT  
RATIO OF GENERAL BONDED DEBT OUTSTANDING  
LAST TEN FISCAL YEARS**

<u>Year Ended June 30,</u>	<u>Assessed Value</u>	<u>General Obligation Bonds</u>	<u>Less Debt Service Funds</u>	<u>Net General Bonded Debt</u>	<u>Ratio of Net Bonded Debt To Assessed Value</u>	<u>Net Bonded Debt Per Capita</u>	<u>Bonded Debt as a Percentage of Personal Income</u>
2002	\$ 1,284,272,994	\$ 119,225,000	\$ 11,764,547	\$ 107,460,453	.084	\$ 934	2.92%
2003	1,337,034,886	138,940,000	23,021,243	115,918,757	.087	992	2.84%
2004	1,391,813,552	152,720,000	34,004,585	118,715,415	.085	1,001	3.00%
2005	1,440,787,421	147,715,000	23,995,094	123,719,906	.086	1,028	3.05%
2006	1,692,090,432	168,380,000	45,412,078	122,967,922	.073	1,027	2.50%
2007	1,807,231,667	144,680,000	32,957,814	111,722,186	.062	1,124	2.99%
2008	1,915,423,106	153,590,000	14,571,639	139,018,361	.073	1,085	2.35%
2009	1,982,355,770	143,350,000	14,498,025	128,851,975	.065	977	2.55%
2010	1,992,198,228	139,027,000	13,947,413	125,079,587	.063	940	2.67%
2011	2,008,104,257	192,967,000	32,400,994	160,566,006	.080	1,216	N/A

Details regarding the District's outstanding debt can be found in the notes to the financial statements.

\*Population figures are estimated; the Columbia Public School District includes the City of Columbia and adjacent territory.

See demographics and economic statistics schedule for personal income and population data.

Personal income data for 2011 is not yet available.

Source: Boone County Clerk  
Financial Statements  
Census Data



**COLUMBIA PUBLIC SCHOOL DISTRICT  
RATIO OF OUTSTANDING DEBT BY TYPE  
LAST TEN FISCAL YEARS**

<u>Year Ended June 30,</u>	<u>General Obligation Bonds</u>	<u>Energy Lease</u>	<u>Capital Leases</u>	<u>Total</u>	<u>Percentage of Personal Income</u>	<u>Per Capita</u>
2002	\$ 119,225,000	\$ -	\$ -	\$ 119,225,000	2.63%	\$ 719
2003	138,940,000	-	-	138,940,000	2.37%	668
2004	152,720,000	-	-	152,720,000	2.33%	700
2005	147,715,000	-	-	147,715,000	2.55%	799
2006	168,380,000	-	-	168,380,000	1.82%	468
2007	144,680,000	-	-	144,680,000	2.31%	598
2008	153,590,000	-	323,661	153,913,661	2.13%	542
2009	143,350,000	-	161,831	143,511,831	2.29%	569
2010	139,027,000	2,690,000	212,237	141,929,237	2.35%	589
2011	192,967,000	2,605,000	109,005	195,681,005	N/A	N/A

Details regarding the District's outstanding debt can be found in the notes to the financial statements.

See demographics and economic statistics schedule for personal income and population data.

Personal income data for 2011 is not yet available.

Source: Financial Statements  
Census Data

**COLUMBIA PUBLIC SCHOOL DISTRICT  
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT  
AS OF JUNE 30, 2011**

<u>Governmental Unit</u>	<u>Assesed Valuation</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable*</u>	<u>Estimated Share of Direct and Overlapping Debt</u>
City of Columbia	\$ 1,655,914,159	\$ -	100%	\$ -
County of Boone	2,328,252,676	1,859,044	86%	1,598,778
Boone County Fire Protection District	509,646,530	-	69%	-
Columbia Library District	712,733,049	10,020,000	100%	<u>10,020,000</u>
Subtotal, Overlapping Debt				11,618,778
<b>District Direct Debt</b>				<u>195,681,005</u>
<b>Total Direct and Overlapping Debt</b>				<b>\$ 207,299,783</b>

Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the District. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore, responsible for repaying the debt of each overlapping government.

City of Columbia & Columbia Library District are December 2010 final assessed valuations.

\* The percentage of overlapping debt applicable is estimated by using taxable property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the District's boundaries and dividing it by each unit's taxable value.

Source: Boone County Clerk

**COLUMBIA PUBLIC SCHOOL DISTRICT  
LEGAL DEBT MARGIN INFORMATION  
LAST TEN FISCAL YEARS**

<b>Year Ended June 30,</b>	<b>Assessed Value</b>	<b>Legal Debt Limit*</b>	<b>Indebtedness**</b>	<b>Legal Debt Margin</b>	<b>Total Net Debt Applicable To Debt Margin As A Percentage of Debt Limit</b>
2002	\$ 1,284,272,994	\$ 192,640,949	\$ 107,460,453	\$ 85,180,496	55.8%
2003	1,337,034,886	200,555,233	115,918,757	84,636,476	57.8%
2004	1,391,813,552	208,772,033	118,715,415	90,056,618	56.9%
2005	1,440,787,421	216,118,113	123,719,906	92,398,207	57.2%
2006	1,692,090,432	253,813,547	122,967,922	130,845,625	48.4%
2007	1,807,231,551	271,084,733	111,722,186	159,362,547	41.2%
2008	1,915,426,106	287,313,466	139,018,361	148,295,105	48.4%
2009	1,982,355,770	297,353,366	128,851,975	168,501,391	43.3%
2010	1,992,198,228	298,829,734	125,079,587	173,750,147	41.9%
2011	2,008,104,257	301,215,639	160,566,006	140,649,633	53.3%

\* Legal Debt Limit is 15% of assessed valuation.

\*\* Indebtedness is the balance of outstanding general obligation bonds, less the fund balance of the Debt Service fund.

Source: Boone County Clerk  
Financial Statements

**COLUMBIA PUBLIC SCHOOL DISTRICT  
DEMOGRAPHICS AND ECONOMIC STATISTICS  
LAST TEN FISCAL YEARS**

<b>Calendar Year</b>	<b>Population*</b>	<b>Personal Income (thousands of dollars)</b>	<b>Per Capita Personal Income**</b>	<b>Unemployment Rate ***</b>	<b>Consumer Price Index****</b>
2002	115,000	\$ 3,138,695	\$ 27,293	4.0%	179.900
2003	116,800	3,293,410	28,197	4.1%	184.000
2004	118,600	3,560,253	30,019	4.5%	188.900
2005	120,400	3,769,604	31,309	4.2%	195.300
2006	119,717	3,071,699	25,658	3.9%	201.600
2007	128,717	3,337,374	25,928	4.4%	207.342
2008	128,180	3,271,282	25,521	5.5%	215.303
2009	131,898	3,281,095	24,876	6.4%	214.537
2010	133,098	3,336,501	25,068	6.5%	217.775
2011	132,096	N/A	N/A	6.4%	224.556

Personal income data for 2011 is not yet available.

\* Population figures are estimated; the Columbia Public School District includes the City of Columbia and adjacent territory

\*\* Per Capita Personal Income is an estimate from the US Census Bureau

\*\*\* Unemployment rate based off January thru August 2011 average

\*\*\*\* Consumer Price Index is based on U.S. city average. 2011 is based off January through September 2011 average.

Source: U.S. Department of Labor Statistics, US Census Bureau

**COLUMBIA PUBLIC SCHOOL DISTRICT  
PRINCIPAL EMPLOYERS  
CURRENT YEAR AND NINE YEARS AGO**

<u>Taxpayer</u>	<u>2011</u>			<u>2002</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>
University of Missouri-Columbia	8,630	1	9.76%	14,970	1	17.83%
University Hospital & Clinics	4,279	2	4.84%	5,501	2	6.55%
Columbia Public Schools	2,140	3	2.42%	2,400	3	2.86%
Boone Hospital Center	1,647	4	1.86%	2,034	4	2.42%
City of Columbia	1,286	5	1.45%	1,106	7	1.32%
U.S. Department of Veterans Affairs	1,250	6	1.41%			
Shelter Insurance Group	1,171	7	1.32%	1,048	8	1.25%
MBS Textbook Exchange	1,084	8	1.23%	848	10	1.01%
State Farm Insurance Companies	1,043	9	1.18%			
Hubbell/Chance	680	10	0.77%	939	9	1.12%
State of Missouri (excludes UMC)				1,111	6	1.32%
U.S. Government (excludes VA Hospital)				1,305	5	1.55%
	<u>23,210</u> *		<u>26.26%</u>	<u>31,262</u>		<u>37.24%</u>

\* Employment for current year is an average of January through August

Sources: Regional Economic Development Inc  
U.S. Department of Labor, Bureau of Labor Statistics

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NUMBER OF EMPLOYEES BY FUNCTION  
LAST TEN FISCAL YEARS**

**Full-Time Equivalent Employees as of June 30,**

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Instruction										
Regular Instruction	1,009.74	1,013.74	984.10	978.15	1,015.44	1,106.64	1,139.33	1,069.88	1,035.45	1,022.25
Special Education	486.04	480.90	493.45	491.07	530.80	523.05	532.16	513.44	517.15	484.42
Vocational Instruction	43.51	41.21	41.80	40.47	44.65	43.81	42.79	47.22	41.6	39.94
Total Instruction	<u>1,539.29</u>	<u>1,535.85</u>	<u>1,519.35</u>	<u>1,509.69</u>	<u>1,590.89</u>	<u>1,673.50</u>	<u>1,714.28</u>	<u>1,630.54</u>	<u>1,594.20</u>	<u>1,546.61</u>
Support Services										
Guidance and Counseling	148.49	147.48	150.11	148.57	144.54	156.35	168.45	157.47	145.43	161.85
Improvement of Instruction	97.80	97.78	100.50	97.21	102.61	107.55	115.74	108.99	101.50	96.64
General Administration	27.00	26.00	20.00	19.00	21.00	22.00	22.00	20.50	20.00	20.00
Building Administration	137.25	142.89	144.48	144.87	143.30	147.54	150.04	152.47	156.37	151.68
Business, Central Services	13.00	13.00	13.00	11.00	12.00	13.00	15.00	13.00	13.00	13.00
Operation of Plant	178.92	175.84	185.83	182.91	186.09	198.30	203.30	201.56	200.07	207.84
Pupil Transportation	1.00	0.75	0.75	0.75	0.75	0.75	0.75	0.75	1.00	1.00
Adult Education	0.76	0.76	0.76	0.76	0.76	1.00	1.00	1.00	1.00	0.00
Community Services	29.69	30.38	29.34	28.39	28.85	49.46	50.46	36.14	35.75	41.84
Total Support Services	<u>633.91</u>	<u>634.88</u>	<u>644.77</u>	<u>633.46</u>	<u>639.90</u>	<u>695.95</u>	<u>726.74</u>	<u>691.88</u>	<u>674.12</u>	<u>693.85</u>
Total Employees	2,173.20	2,170.73	2,164.12	2,143.15	2,230.79	2,369.45	2,441.02	2,322.42	2,268.32	2,240.46

Source: School District Budget

**COLUMBIA PUBLIC SCHOOL DISTRICT  
EXPENDITURES PER AVERAGE DAILY ATTENDANCE  
GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS**

<u>School Year</u>	<u>Current Operating Expenditures</u>	<u>Average Daily Attendance</u>	<u>Expenditures Per Average Daily Attendance</u>
2002	\$ 113,806,097	15,011	\$ 7,581
2003	117,122,484	15,008	7,804
2004	115,385,953	14,941	7,723
2005	128,537,095	15,641	8,218
2006	137,484,673	15,934	8,628
2007	148,994,576	16,077	9,268
2008	161,231,498	15,885	10,150
2009	154,307,900	16,070	9,603
2010	153,586,910	16,442	9,341
2011	153,195,120	16,263	9,420

The current operating expenditures is a number that the Missouri Department of Elementary and Secondary Education calculates using our financial information. Average daily attendance is a standardized pupil count used by all Missouri school districts based on the number of hours of total attendance during a school year.

Source: Financial Statements  
Missouri Department of Elementary and Secondary Education

**COLUMBIA PUBLIC SCHOOL DISTRICT  
TEACHER BASE SALARIES  
LAST TEN FISCAL YEARS**

<u>Fiscal Year</u>	<u>Minimum Salary</u>	<u>Maximum Salary</u>	<u>Average Salary</u>	<u>Statewide Average</u>
2002	\$ 25,680	\$ 53,454	\$ 38,638	\$ 36,488
2003	25,800	54,793	38,851	37,636
2004	25,800	54,793	39,627	38,214
2005	27,600	59,650	43,033	39,078
2006	28,202	60,929	43,753	40,383
2007	33,000	63,054	45,390	41,750
2008	34,353	66,478	47,234	43,262
2009	34,353	66,478	46,853	44,235
2010	34,353	66,478	46,230	45,148
2011	34,353	66,663	46,936	45,311

Amounts do not include additional salary based on extended contracts, Career Ladder, and extra duty pay.

Source: District Records  
Missouri Department of Elementary and Secondary Education



**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMPARISON TO MISSOURI SCHOOL DISTRICTS  
STAFF INFORMATION AND CALENDAR**

The Missouri Department of Elementary and Secondary Education (DESE) collects financial and student information for comparison to all Missouri school districts. For school year 2010-11, there were 523 school districts in Missouri.

The table below compares various ratios and financial factors of the Columbia Public School District with all Missouri School Districts for the last six (6) years.

	Columbia Public School District						Missouri School Districts					
	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11
Students per Teacher	13	13	12	13	13	13	13	13	13	13	13	13
Students per Classroom Teacher	19	19	18	19	19	20	18	18	18	17	17	18
Average Teacher Salary (Total)	\$46,101	\$48,040	\$49,867	\$49,445	\$48,678	\$47,278	\$42,063	\$43,524	\$45,052	\$46,072	\$46,950	\$46,290
Students per Administrator	236	234	216	222	221	231	203	197	189	187	188	195
Average Administrator Salary	\$81,299	\$84,331	\$87,914	\$85,605	\$84,027	\$85,364	\$75,180	\$77,644	\$80,233	\$82,272	\$83,293	\$83,583
Students Eligible for Free/Reduced Lunch	31.80%	31.10%	33.30%	36.00%	38.90%	38.90%	40.80%	41.80%	42.10%	43.70%	46.90%	47.80%

Amounts for average teacher's salary include additional salary for extended contracts, career ladder, and extra duty pay.

Source: Missouri Department of Elementary and Secondary Education

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST SIX FISCAL YEARS**

<u>School</u>	<u>Fiscal Year</u>					
	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>
<b>Elementary</b>						
Alpha Hart (2010)						
Building Square Feet	90,842	N/A	N/A	N/A	N/A	N/A
Capacity (without trailers)	650	N/A	N/A	N/A	N/A	N/A
Enrollment	731	N/A	N/A	N/A	N/A	N/A
Benton (1926)						
Building Square Feet	29,527	29,527	29,527	29,527	29,527	29,527
Trailer Square Feet	4,032	4,032	4,032	4,032	4,032	4,032
Capacity (with trailers)	360	360	360	360	360	360
Capacity (without trailers)	260	260	260	260	260	260
Enrollment	244	249	248	281	279	251
Blue Ridge (1965)						
Building Square Feet	54,925	54,925	54,925	54,925	54,925	54,925
Trailer Square Feet	5,040	9,072	9,072	8,064	8,064	8,064
Capacity (with trailers)	500	700	700	700	700	700
Capacity (without trailers)	630	500	500	500	500	500
Enrollment	436	541	541	561	516	506
Cedar Ridge (1978)						
Building Square Feet	18,095	18,095	18,095	18,095	18,095	18,095
Trailer Square Feet	7,056	7,056	7,056	7,056	7,056	7,056
Capacity (with trailers)	275	275	275	275	275	275
Capacity (without trailers)	100	100	100	100	100	100
Enrollment	196	205	205	178	183	188
Derby Ridge (1991)						
Building Square Feet	79,310	79,310	79,310	79,310	79,310	79,310
Trailer Square Feet	10,080	14,112	14,112	12,096	12,096	12,096
Capacity (with trailers)	795	875	875	875	875	875
Capacity (without trailers)	600	600	600	600	600	600
Enrollment	544	691	691	708	715	710
Fairview (1964)						
Building Square Feet	55,410	55,410	55,410	55,410	55,410	55,410
Trailer Square Feet	3,456	3,418	3,418	2,016	2,016	1,008
Capacity (with trailers)	650	650	650	600	600	575
Capacity (without trailers)	550	550	550	550	550	550
Enrollment	552	561	561	544	538	549
Field (1916)						
Building Square Feet	26,295	26,295	26,295	26,295	26,295	26,295
Trailer Square Feet	7,056	7,056	7,056	7,056	7,056	7,056
Capacity (with trailers)	425	425	425	425	425	425
Capacity (without trailers)	250	250	250	250	250	250
Enrollment	N/A	299	299	291	286	250
Grant (1910)						
Building Square Feet	28,222	26,926	26,926	26,926	26,926	26,926
Trailer Square Feet	5,040	5,040	5,040	5,040	5,040	5,040
Capacity (with trailers)	375	375	375	375	375	375
Capacity (without trailers)	250	250	250	250	250	250
Enrollment	304	303	303	313	341	328
Lee (1934)						
Building Square Feet	29,265	29,265	29,265	29,265	29,265	29,265
Trailer Square Feet	6,048	5,040	5,040	5,040	5,040	5,040
Capacity (with trailers)	375	375	375	375	375	375
Capacity (without trailers)	250	250	250	250	250	250
Enrollment	305	347	347	347	323	293
Midway Heights (1956)						
Building Square Feet	34,885	34,885	34,885	34,885	34,885	34,885
Capacity	375	375	375	375	375	375
Enrollment	295	295	295	256	268	275

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST SIX FISCAL YEARS  
(continued)**

<u>School</u>	<u>Fiscal Year</u>					
	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>
<b>Elementary (cont.)</b>						
Mill Creek (1988)						
Building Square Feet	89,067	89,067	89,067	89,067	89,067	89,067
Trailer Square Feet	6,048	6,048	6,048	6,048	6,048	6,048
Capacity (with trailers)	850	850	850	850	850	850
Capacity (without trailers)	700	700	700	700	700	700
Enrollment	769	765	765	758	751	742
New Haven (1954)						
Building Square Feet	49,170	49,170	49,170	49,170	49,170	49,170
Trailer Square Feet	1,008	1,008	1,008	1,008	1,008	1,008
Capacity (with trailers)	350	350	350	350	350	350
Capacity (without trailers)	325	325	325	325	325	325
Enrollment	329	325	325	308	303	300
Parkade (1958)						
Building Square Feet	53,800	53,800	53,800	53,800	53,800	53,800
Trailer Square Feet	4,032	4,032	4,032	4,032	4,032	4,032
Capacity (with trailers)	575	575	575	575	575	575
Capacity (without trailers)	450	450	450	450	450	450
Enrollment	565	522	522	510	470	449
Paxton Keeley (2001)						
Building Square Feet	98,060	98,060	98,060	98,060	98,060	98,060
Capacity	650	650	650	650	650	650
Enrollment	695	690	690	700	687	656
Ridgeway (1922)						
Building Square Feet	32,353	32,353	32,353	32,353	32,353	32,353
Capacity	280	280	280	280	280	280
Enrollment	261	259	259	231	231	239
Rock Bridge Elementary (1957)						
Building Square Feet	50,235	47,535	47,535	47,535	47,535	47,535
Trailer Square Feet	4,464	3,168	3,168	3,168	3,168	3,168
Capacity (with trailers)	620	620	620	620	620	620
Capacity (without trailers)	520	520	520	520	520	520
Enrollment	524	506	506	480	438	425
Russell Boulevard (1957)						
Building Square Feet	52,435	52,435	52,435	52,435	52,435	52,435
Trailer Square Feet	5,040	5,040	5,040	5,040	5,040	5,040
Capacity (with trailers)	625	625	625	625	625	625
Capacity (without trailers)	500	500	500	500	500	500
Enrollment	601	588	588	519	554	532
Shepard Boulevard (1968)						
Building Square Feet	42,185	42,185	42,185	42,185	42,185	42,185
Trailer Square Feet	12,960	12,900	12,960	9,072	9,072	1,080
Capacity (with trailers)	650	650	650	550	550	550
Capacity (without trailers)	300	300	300	300	300	300
Enrollment	504	588	588	545	466	467
Two Mile Prairie (1972)						
Building Square Feet	22,235	22,235	22,235	22,235	22,235	22,235
Trailer Square Feet	6,048	5,040	5,040	5,040	5,040	5,040
Capacity (with trailers)	325	325	325	325	325	325
Capacity (without trailers)	200	200	200	200	200	200
Enrollment	327	327	327	326	282	258
West Boulevard (1949)						
Building Square Feet	41,725	41,725	41,725	41,725	41,725	41,725
Trailer Square Feet	6,480	6,480	6,480	5,040	5,040	6,048
Capacity (with trailers)	475	475	475	425	425	450
Capacity (without trailers)	300	300	300	300	300	300
Enrollment	365	330	330	307	275	280

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST SIX FISCAL YEARS  
(continued)**

<u>School</u>	<u>Fiscal Year</u>					
	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>
<b>Middle</b>						
Gentry Middle School (1985)						
Building Square Feet	118,335	118,335	118,335	118,335	118,335	118,335
Trailer Square Feet	13,104	13,536	13,104	13,536	13,104	13,536
Capacity (with trailers)	1,100	1,100	1,100	1,100	1,100	1,100
Capacity (without trailers)	775	775	775	775	775	775
Enrollment	787	798	798	730	747	761
Lange Middle School (1997)						
Building Square Feet	118,335	118,335	118,335	118,335	118,335	118,335
Trailer Square Feet	12,096	12,096	12,096	12,096	12,096	12,096
Capacity (with trailers)	1,075	1,075	1,075	1,075	1,075	1,075
Capacity (without trailers)	775	775	775	775	775	775
Enrollment	781	776	776	834	757	710
Smithton Middle School (1996)						
Building Square Feet	123,627	123,627	123,627	123,627	123,627	123,627
Trailer Square Feet	15,120	17,360	17,360	17,360	17,360	17,360
Capacity (with trailers)	1,175	1,175	1,175	1,175	1,175	1,175
Capacity (without trailers)	775	775	775	775	775	775
Enrollment	893	903	903	880	930	957
<b>Junior High</b>						
Jefferson Junior High (1910)						
Building Square Feet	131,346	131,346	131,346	131,346	131,346	131,346
Capacity	900	900	900	900	900	900
Enrollment	812	819	819	820	911	901
Oakland Junior High (1971)						
Building Square Feet	106,785	106,785	106,785	106,785	106,785	106,785
Trailer Square Feet	10,080	11,088	11,088	11,088	11,088	11,088
Capacity (with trailers)	875	875	875	875	875	875
Capacity (without trailers)	600	600	600	600	600	600
Enrollment	774	739	739	741	750	753
West Junior High (1961)						
Building Square Feet	130,225	130,225	130,225	130,225	130,225	130,225
Trailer Square Feet	8,064	7,056	7,056	7,056	7,056	7,056
Capacity (with trailers)	1,200	1,200	1,200	1,200	1,200	1,200
Capacity (without trailers)	1,025	1,025	1,025	1,025	1,025	1,025
Enrollment	910	896	896	942	953	947
<b>High</b>						
Douglass High School (1916)						
Building Square Feet	49,540	49,540	49,540	49,540	49,540	49,540
Capacity	250	250	250	250	250	250
Enrollment	215	140	140	145	248	183
Hickman High School (1925)						
Building Square Feet	278,364	276,444	276,444	276,444	276,444	276,444
Trailer Square Feet	7,056	7,056	7,056	7,056	7,056	7,056
Capacity (with trailers)	2,300	2,300	2,300	2,300	2,300	2,300
Capacity (without trailers)	2,125	2,125	2,125	2,125	2,125	2,125
Enrollment	1,942	2,016	2,019	2,114	2,109	2,038
Rock Bridge High School (1970)						
Building Square Feet	302,115	298,275	298,275	298,275	298,275	298,275
Capacity	1,800	1,800	1,800	1,800	1,800	1,800
Enrollment	1,820	1,811	1,811	1,746	1,722	1,717

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST SIX FISCAL YEARS  
(continued)**

<u>School</u>	<u>Fiscal Year</u>					
	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>
<b>Other</b>						
Administration (1981)						
Square Feet	12,606	12,606	12,606	12,606	12,606	12,606
Capacity	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A
Bus Barn/Carpenter Shop (1966)						
Square Feet	13,768	13,768	13,768	13,768	13,768	13,768
Capacity	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A
Career Center (1978)						
Square Feet	102,895	74,092	74,092	49,250	49,250	49,250
Capacity	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment						
Ground Shop (1985)						
Square Feet	5,320	5,320	5,320	5,320	5,320	5,320
Capacity	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A
Services Building (1975)						
Square Feet	205,000	18,500	18,500	18,500	18,500	18,500
Capacity	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	N/A	N/A	N/A	N/A	N/A	N/A

Source: School District Records

Information prior to 2006 is not available. The District began to report building information when it implemented GASB 44 in 2006.

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*State Compliance Section*



GERDING, KORTE & CHITWOOD

Professional Corporation  
Certified Public Accountants

**INDEPENDENT AUDITORS' REPORT -  
STATE COMPLIANCE REPORTS**

Board of Education  
Columbia Public School District  
Columbia, Missouri

20 South Fifth Street  
Columbia, MO 65201  
(573) 449-1599  
Fax: (573) 443-8603  
  
www.gkccpas.com

We have audited the financial statements of the Columbia Public School District as of and for the year ended June 30, 2011, and have issued our report thereon dated December 16, 2011 which contained an unqualified opinion on those financial statements.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Columbia Public School District's financial statements as a whole. The state compliance reports on pages 114 to 126 are presented for the purposes of additional analysis and are not a required part of the financial statements. The state compliance reports are the responsibility of the District's management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

PARTNERS

- Robert A. Gerding*
- Fred W. Korte, Jr.*
- Joseph E. Chitwood*
- James R. McGinnis*
- Travis W. Hundley*
- Jeffrey A. Chitwood*

December 16, 2011



Gerding, Korte and Chitwood  
Certified Public Accountants



20 South Fifth Street  
Columbia, MO 65201  
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**INDEPENDENT ACCOUNTANTS' REPORT ON MANAGEMENT'S ASSERTIONS  
ABOUT COMPLIANCE WITH SPECIFIED REQUIREMENTS OF  
MISSOURI LAWS AND REGULATIONS**

Board of Education  
Columbia Public School District  
Columbia, Missouri

PARTNERS

*Robert A. Gerding*  
*Fred W. Korte, Jr.*  
*Joseph E. Chitwood*  
*James R. McGinnis*  
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*Jeffrey A. Chitwood*

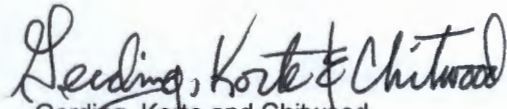
We have examined management's assertions that Columbia Public School District, Columbia, Missouri, complied with the requirements of Missouri laws and regulations regarding budgetary and disbursement procedures; accurate disclosure by the District's attendance records of average daily attendance, resident membership on the last Wednesday of September and the number of students eligible to receive free or reduced price lunches on the last Wednesday of January; and accurate disclosure by pupil transportation records of the average daily transportation of pupils eligible and ineligible for state aid, the number of miles eligible and ineligible for state aid and the allowable costs for pupil transportation during the year ended June 30, 2011. Management is responsible for the District's compliance with those requirements. Our responsibility is to express an opinion on the District's compliance based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and, accordingly, included examining on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our examination provides a reasonable basis for our opinion. Our examination does not provide a legal determination on the District's compliance with specified requirements.

In our opinion, Columbia Public School District, Columbia, Missouri, complied, in all material respects, with the aforementioned requirements for the year ended June 30, 2011.

This report is intended solely for the information and use of the finance committee, the Board of Education, District management, and the Missouri Department of Elementary and Secondary Education and is not intended to be and should not be used by anyone other than these specified parties.

December 16, 2011

  
Gerding, Korte and Chitwood  
Certified Public Accountants

## **SCHEDULES FOR STATE COMPLIANCE**

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINED SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
FOR THE YEAR ENDED JUNE 30, 2011**

	Incidental Fund			
	General	Food Services	Student Activities	Adult Education
<b>REVENUES</b>				
Local	\$ 37,859,978	\$ 3,281,596	\$ 1,768,244	\$ 1,326,749
County	634,808	-	-	-
State	13,966,255	44,893	-	221,081
Federal	4,526,176	3,620,175	-	369,622
Other	21,462	300	-	-
Tuition Other Districts	21,750	-	-	-
Total Revenues	<u>57,030,429</u>	<u>6,946,964</u>	<u>1,768,244</u>	<u>1,917,452</u>
<b>EXPENDITURES</b>				
Regular Instruction	4,901,632	-	-	-
Special Instruction	6,173,621	-	-	-
Vocational Instruction	337,641	-	-	-
Student Activities	278,854	-	1,633,070	-
Tuition Other Districts	-	-	-	-
Total Instruction	<u>11,691,748</u>	<u>-</u>	<u>1,633,070</u>	<u>-</u>
Attendance	185,632	-	-	-
Guidance and Counseling	1,305,023	-	-	-
Health and Ancillary Services	2,224,156	-	-	-
Improvement of Instruction	986,247	-	-	68,884
Media Services	865,477	-	-	-
Board Services	283,970	-	-	-
General Administration	930,563	-	-	-
Building Administration	3,018,145	-	-	18,448
Business, Central Services	3,818,321	-	-	-
Operation of Plant	14,712,730	-	-	-
Pupil Transportation	9,078,620	-	28,347	-
Food Services	-	6,964,115	-	-
Total Pupil Support Services	<u>37,408,884</u>	<u>6,964,115</u>	<u>28,347</u>	<u>87,332</u>
Adult Education	11,678	-	-	1,400,060
Community Services	1,708,221	-	-	366,977
Debt Service	-	-	-	-
Capital Outlay and Construction	-	-	-	-
Total Other	<u>1,719,899</u>	<u>-</u>	<u>-</u>	<u>1,767,037</u>
Total Expenditures	<u>50,820,531</u>	<u>6,964,115</u>	<u>1,661,417</u>	<u>1,854,369</u>
<b>EXCESS (DEFICIT) REVENUES OVER EXPENDITURES</b>	6,209,898	(17,151)	106,827	63,083
<b>OTHER FINANCING SOURCES (USES)</b>				
General Obligation Bonds Issued				
Refunding Bonds Issued				
Premium on Bonds Issued				
Bond Issuance Costs				
Transfers In				
Transfers Out	(3,377,249)	(138,333)	(45,394)	-
<b>NET CHANGES IN FUND BALANCES</b>	2,832,649	(155,484)	61,433	63,083
<b>FUND BALANCE, JULY 1</b>	<u>32,121,301</u>	<u>2,242,958</u>	<u>751,646</u>	<u>182,119</u>
<b>FUND BALANCE, JUNE 30</b>	<u>\$ 34,953,950</u>	<u>\$ 2,087,474</u>	<u>\$ 813,079</u>	<u>\$ 245,202</u>

<u>Grants and Donations</u>		<u>Special Revenue Teachers Fund</u>		<u>Debt Service Fund</u>		<u>Capital Projects Fund</u>		<u>Total</u>	
	<u>Total</u>								
\$ 1,205,065	\$ 45,441,632	\$ 56,400,115	\$ 17,713,568	\$ 5,430,975	\$ 124,986,290				
-	634,808	638,867	201,770	5,470	1,480,915				
978,531	15,210,760	32,599,181	1,543,154	98,364	49,451,459				
796,003	9,311,976	12,126,803	-	89,351	21,528,130				
-	21,762	-	-	21,286	43,048				
-	21,750	192,804	-	-	214,554				
<u>2,979,599</u>	<u>70,642,688</u>	<u>101,957,770</u>	<u>19,458,492</u>	<u>5,645,446</u>	<u>197,704,396</u>				
644,732	5,546,364	60,949,679	-	45,838	66,541,881				
82,796	6,256,417	19,281,151	-	3,928	25,541,496				
59,243	396,884	2,858,525	-	202,645	3,458,054				
49,500	1,961,424	660,516	-	40,485	2,662,425				
-	-	299,191	-	-	299,191				
<u>836,271</u>	<u>14,161,089</u>	<u>84,049,062</u>	<u>-</u>	<u>292,896</u>	<u>98,503,047</u>				
-	185,632	-	-	-	185,632				
52,477	1,357,500	3,880,903	-	-	5,238,403				
7,267	2,231,423	2,248,796	-	-	4,480,219				
100,638	1,155,769	1,860,278	-	145,760	3,161,807				
568,918	1,434,395	2,362,591	-	-	3,796,986				
-	283,970	-	-	-	283,970				
1,125	931,688	981,734	-	-	1,913,422				
-	3,036,593	7,303,502	-	-	10,340,095				
-	3,818,321	87,593	-	-	3,905,914				
-	14,712,730	-	-	-	14,712,730				
41,761	9,148,728	-	-	-	9,148,728				
2,345	6,966,460	-	-	160,075	7,126,535				
<u>774,531</u>	<u>45,263,209</u>	<u>18,725,397</u>	<u>-</u>	<u>305,835</u>	<u>64,294,441</u>				
608,674	2,020,412	-	-	-	2,020,412				
672,448	2,747,646	1,984,050	-	64,991	4,796,687				
-	-	-	24,709,911	-	24,709,911				
-	-	-	-	23,501,587	23,501,587				
<u>1,281,122</u>	<u>4,768,058</u>	<u>1,984,050</u>	<u>24,709,911</u>	<u>23,566,578</u>	<u>55,028,597</u>				
<u>2,891,924</u>	<u>64,192,356</u>	<u>104,758,509</u>	<u>24,709,911</u>	<u>24,165,309</u>	<u>217,826,085</u>				
87,675	6,450,332	(2,800,739)	(5,251,419)	(18,519,863)	(20,121,689)				
-	-	-	-	49,465,000	49,465,000				
-	-	-	23,705,000	-	23,705,000				
-	-	-	-	-	-				
-	-	-	-	-	-				
-	-	2,800,739	-	1,206,145	4,006,884				
<u>(445,908)</u>	<u>(4,006,884)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(4,006,884)</u>				
(358,233)	2,443,448	-	18,453,581	32,151,282	53,048,311				
1,178,969	36,476,993	-	13,947,413	13,619,442	64,043,848				
<u>\$ 820,736</u>	<u>\$ 38,920,441</u>	<u>\$ -</u>	<u>\$ 32,400,994</u>	<u>\$ 45,770,724</u>	<u>\$ 117,092,159</u>				

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF REVENUES CLASSIFIED BY SOURCE  
FOR THE YEAR ENDED JUNE 30, 2011**

	<u>Incidental Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
<b>LOCAL SOURCES:</b>					
Current Tax	\$ 27,060,861	\$ 48,100,424	\$ 15,078,228	\$ 939,746	\$ 91,179,259
Delinquent Tax	1,152,174	2,092,543	655,949	27,196	3,927,862
School District Trust Fund	8,390,153	5,034,091	-	-	13,424,244
Financial Institution Tax	40,371	71,758	22,495	1,402	136,026
In Lieu of Tax	-	-	71,602	71,602	143,204
Surtax	590,601	1,049,766	329,080	20,517	1,989,964
Tuition, K-12	35,824	-	-	-	35,824
Summer School Tuition K-12	49,695	48,115	-	-	97,810
Tuition, Post Secondary	1,290,478	-	-	-	1,290,478
Earnings on Investments	84,279	(2,899)	1,556,214	4,288,783	5,926,377
Food Service Sales	3,275,109	-	-	-	3,275,109
Student Activities	1,848,904	-	-	-	1,848,904
Community Services	28,758	-	-	-	28,758
Rentals	183,844	-	-	-	183,844
Offset Printing	92,636	-	-	-	92,636
Donations/Fundraising	527,676	-	-	-	527,676
Project Construct	282,638	-	-	-	282,638
Erate refunds	98,128	-	-	-	98,128
Youthbuild Grant	13,623	-	-	-	13,623
Foundation Grant	92,910	-	-	-	92,910
City Playground Agreement	17,977	-	-	-	17,977
Other Local Sources	284,993	6,317	-	81,729	373,039
Total Local Sources	<u>45,441,632</u>	<u>56,400,115</u>	<u>17,713,568</u>	<u>5,430,975</u>	<u>124,986,290</u>
<b>COUNTY SOURCES:</b>					
Fines, Escheats, Etc.	-	581,055	-	-	581,055
State Assessed Utilities	634,808	57,812	201,770	5,470	899,860
Total County Sources	<u>634,808</u>	<u>638,867</u>	<u>201,770</u>	<u>5,470</u>	<u>1,480,915</u>
<b>STATE SOURCES:</b>					
Basic Formula-State Monies	8,672,360	26,017,079	-	-	34,689,439
Transportation	1,702,877	-	-	-	1,702,877
Early Childhood	820,651	1,458,683	-	-	2,279,334
Career Ladder	-	2,000	-	-	2,000
Basic Formula - Classroom Trust Fund	1,822,064	3,421,286	1,543,154	98,364	6,884,868
Parents as Teachers	148,796	264,479	-	-	413,275
Vocational, Technical	434,776	382,190	-	-	816,966
Excess Cost	151,545	303,092	-	-	454,637
Adult Basic Education	213,399	-	-	-	213,399
Food Service	44,893	-	-	-	44,893
High Need Fund	384,866	747,968	-	-	1,132,834
Vocational Enhancement	\$ 263,550	\$ -	\$ -	\$ -	\$ 263,550
Missouri Preschool Project	65,000	-	-	-	65,000
Readers for the Blind	1,352	2,404	-	-	3,756
Project Construct/MOT	434,861	-	-	-	434,861
Other State Sources	49,770	-	-	-	49,770
Total State Sources	<u>15,210,760</u>	<u>32,599,181</u>	<u>1,543,154</u>	<u>98,364</u>	<u>49,451,459</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF REVENUES CLASSIFIED BY SOURCE  
FOR THE YEAR ENDED JUNE 30, 2011  
(continued)**

	<u>Incidental Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
<b>FEDERAL SOURCES:</b>					
Pell Grants	215,229	-	-	-	215,229
Voc Ed Act - Title I, Basic Grant	227,110	136,870	-	-	363,980
Title I - ESEA	1,369,407	2,222,648	-	-	3,592,055
Title I A- ARRA	591,764	1,240,279	-	12,344	1,844,387
Ind With Disabilities Ed Act	1,062,775	1,892,304	-	-	2,955,079
IDEA - ARRA	180,506	311,818	-	36,928	529,252
Early Childhood	121,855	170,440	-	18,336	310,631
Adult Basic Education	291,582	-	-	-	291,582
National School Lunch Equipment Grant	-	-	-	21,743	21,743
School Lunch Program	2,726,335	-	-	-	2,726,335
School Breakfast Program	840,167	-	-	-	840,167
Special Milk Program	8,928	-	-	-	8,928
After School Snack Program	11,179	-	-	-	11,179
Fresh Fruits and Vegetables Program	33,565	-	-	-	33,565
Childcare Development	59,068	-	-	-	59,068
Title IV, Drug Free Schools	42,482	-	-	-	42,482
Title II, Part A	387,065	421,657	-	-	808,722
Title II, Part D	2,527	-	-	-	2,527
Title II, Part D - ARRA	1,392	-	-	-	1,392
Title I, Part D - ARRA	-	28,078	-	-	28,078
Title III - ESEA	169,704	-	-	-	169,704
Medicaid	418,597	-	-	-	418,597
Workforce Investment Act	4,976	-	-	-	4,976
Workforce Investment Act - ARRA	11,678	-	-	-	11,678
Homeless Assistance - ARRA	-	-	-	-	-
Career Ladder - ARRA	-	-	-	-	-
Basic Formula - ARRA	375,657	2,607,163	-	-	2,982,820
Jobs Bill	-	3,094,943	-	-	3,094,943
Transportation - ARRA	-	-	-	-	-
Other Federal Sources	158,428	603	-	-	159,031
Total Federal Sources	<u>9,311,976</u>	<u>12,126,803</u>	<u>-</u>	<u>89,351</u>	<u>21,528,130</u>
<b>OTHER SOURCES:</b>					
Sale of Bonds	-	-	-	49,465,000	49,465,000
Net Insurance Recovery	21,762	-	-	5,159	26,921
Sale of Other Property	-	-	-	16,127	16,127
Refunding of Bonds	-	-	23,705,000	-	23,705,000
Total Other Sources	<u>21,762</u>	<u>-</u>	<u>23,705,000</u>	<u>49,486,286</u>	<u>73,213,048</u>
<b>TUITION OTHER DISTRICTS:</b>					
Tuition Other Districts	-	171,054	-	-	171,054
Area Vocational School Fees	21,750	21,750	-	-	43,500
Total Tuition Other Districts	<u>21,750</u>	<u>192,804</u>	<u>-</u>	<u>-</u>	<u>214,554</u>
 Total Revenues	 <u>\$ 70,642,688</u>	 <u>\$ 101,957,770</u>	 <u>\$ 43,163,492</u>	 <u>\$ 55,110,446</u>	 <u>\$ 270,874,396</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES BY OBJECT  
FOR THE YEAR ENDED JUNE 30, 2011**

	<u>Incidental Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Capital Projects Fund</u>	<u>Total</u>
<b>SALARIES:</b>					
Certificated Salaries	\$ 1,521,490	\$ 82,212,038	\$ -	\$ -	\$ 83,733,528
Non-Certificated Salaries	20,331,466	-	-	-	20,331,466
Total Salaries	<u>21,852,956</u>	<u>82,212,038</u>	<u>-</u>	<u>-</u>	<u>104,064,994</u>
<b>FRINGE BENEFITS:</b>					
Teacher Retirement	211,379	11,997,030	-	-	12,208,409
Non-Teacher Retirement	1,466,382	110,568	-	-	1,576,950
Social Security	1,548,718	1,367,550	-	-	2,916,268
Medical and Dental Benefits	3,835,441	8,332,006	-	-	12,167,447
Workers' Compensation	153,598	460,872	-	-	614,470
Total Fringe Benefits	<u>7,215,518</u>	<u>22,268,026</u>	<u>-</u>	<u>-</u>	<u>29,483,544</u>
<b>PURCHASED SERVICES:</b>					
Instructional Services	4,465	278,445	-	-	282,910
Professional Services	3,685,979	-	-	-	3,685,979
Property Services	2,417,817	-	-	-	2,417,817
Contracted Transportation	8,059,036	-	-	-	8,059,036
Other Transportation, Non-Route	309,217	-	-	-	309,217
Travel	1,363,639	-	-	-	1,363,639
Insurance	526,251	-	-	-	526,251
Communications and Printing	1,100,864	-	-	-	1,100,864
Dues and Fees	702,558	-	-	-	702,558
Service Charges	36,427	-	-	-	36,427
Financial Aid Adult Ed.	422,607	-	-	-	422,607
Total Purchased Services	<u>18,628,860</u>	<u>278,445</u>	<u>-</u>	<u>-</u>	<u>18,907,305</u>
<b>SUPPLIES:</b>					
General Supplies	7,384,352	-	-	-	7,384,352
Regular Textbook	1,495,749	-	-	-	1,495,749
Library Books	190,501	-	-	-	190,501
Food Supplies	3,212,199	-	-	-	3,212,199
Energy Supplies	4,212,220	-	-	-	4,212,220
Total Supplies	<u>16,495,021</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>16,495,021</u>
<b>CAPITAL OUTLAY:</b>					
Land	-	-	-	47,330	47,330
Buildings and Additions	-	-	-	20,308,181	20,308,181
Improvements to Buildings	-	-	-	492,915	492,915
Equipment and Vehicles	-	-	-	2,744,935	2,744,935
Total Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>23,593,361</u>	<u>23,593,361</u>
<b>DEBT SERVICE:</b>					
Principal	-	-	19,230,000	188,322	19,418,322
Interest	-	-	5,353,780	117,688	5,471,468
Professional Fees	-	-	126,131	265,938	392,069
Total Debt Service	<u>-</u>	<u>-</u>	<u>24,709,911</u>	<u>571,948</u>	<u>25,281,859</u>
Total Expenditures	<u>\$ 64,192,355</u>	<u>\$ 104,758,509</u>	<u>\$ 24,709,911</u>	<u>\$ 24,165,309</u>	<u>\$ 217,826,084</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
 ASSESSED VALUATION AND TAX LEVY  
 JUNE 30, 2011**

The assessed valuation of the tangible taxable property for the calendar years 2010 and 2009 for purposes of local taxation was as follows:

	<u>Current Year</u>	<u>Prior Year</u>
Real Estate:		
Residential .....	\$ 1,167,405,122	\$ 1,152,984,288
Agriculture.....	14,098,749	14,113,688
Commercial .....	509,786,863	500,970,395
Personal Property .....	<u>316,813,523</u>	<u>324,129,857</u>
 TOTAL	 \$ <u>2,008,104,257</u>	 \$ <u>1,992,198,228</u>

The tax levy per \$100 of the assessed valuation of tangible taxable property for the calendar year 2010 for purposes of local taxation was as follows:

	<u>Adjusted</u>	<u>Unadjusted</u>
Operating Fund.....	\$ 1.4392	1.7215
Teachers Fund .....	2.5581	2.5581
Debt Service Fund .....	0.8019	0.8019
Capital Projects Fund .....	<u>0.0500</u>	<u>0.0500</u>
 TOTAL	 \$ <u>4.8492</u>	 <u>5.1315</u>



**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS  
FOR THE YEAR ENDED JUNE 30, 2011**

Type of audit performed:                      Yellow Book:   X        Single Audit:   X  

1. **Calendar**

A. The number of actual calendar hours classes were in session and pupils were under the direction of teachers during this school year was as follows:

	<u>Hours</u>	
K-5	1,070.25	(Benton, Blue Ridge, Derby Ridge, Rock Bridge, Cedar Ridge, West, Gifted)
K-5	1,113.50	(Fairview, Grant, Parkade, Gentry)
K-5	1,050.45	(Alpha Hart)
K-5	1,096.60	(Paxton Keeley)
K-5	1,067.30	(Lee, Midway, New Haven)
K-5	1,096.80	(Mill Creek)
K-5	1,118.90	(Ridgeway)
K-5	1,052.95	(Russell)
K-5	1,053.40	(Shepard)
K-5	1,067.05	(Two Mile Prairie)
8-9	1,078.40	(Jeff Jr.)
8-9	1,100.40	(Oakland)
8-9	1,088.50	(West)
6-7	1,113.50	
5 JJC	1,070.25	
6-12 JJC	1,082.75	
6-12 Douglass	1,074.00	
10-12 Hickman	1,096.10	
10-12 Rock Bridge	1,152.85	

B. The number of days classes were in session and pupils were under the direction of the teachers during this school year was as follows:

	<u>Days</u>
Grades K to 5	173
Grades 6 to 7	173
Grades 8 to 9	175
Grades 6 to 12 (Juvenile Justice)	175
Grades 6 to 12 (Douglass)	175
Grades 10 to 12 (Hickman)	175
Grades 10 to 12 (Rock Bridge)	175

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS  
FOR THE YEAR ENDED JUNE 30, 2011**

**2. Average Daily Attendance (ADA)**

<u>Regular Term</u>	<u>Full Time/ Part Time</u>	<u>Resident II</u>	<u>Remedial</u>	<u>Total</u>
K-5 (Benton, Blue Ridge, Derby Ridge, Rock Bridge, Cedar Ridge, West, Gifted)	1,984.15	-	1.60	1,985.75
K-5 (Fairview, Grant, Parkade)	1,148.44	-	0.30	1,148.74
K-5 (Alpha Hart)	620.94	-	0.11	621.05
K-5 (Paxton Keeley)	668.36	-	-	668.36
K-5 (Lee, Midway, New Haven)	838.76	-	0.23	838.99
K-5 (Mill Creek)	746.85	-	0.09	746.94
K-5 (Ridgeway)	250.81	-	0.13	250.94
K-5 (Russell)	510.70	-	0.16	510.86
K-5 (Shepard)	485.19	-	0.27	485.46
K-5 (Two Mile Prairie)	310.77	-	-	310.77
8-9 (Jeff Jr.)	756.47	-	-	756.47
8-9 (Oakland)	710.62	-	-	710.62
8-9 (West)	868.53	-	-	868.53
6-7 (Gentry, Smithton, Lange)	2,339.98	-	-	2,339.98
5 (JJC)	0.18	-	-	0.18
6-12 (JJC)	15.77	-	-	15.77
6-12 (Douglass)	97.67	-	-	97.67
10-12 (Hickman)	1,622.36	-	-	1,622.36
10-12 (Rock Bridge)	1,528.75	-	-	1,528.75
Total Regular Term	15,505.30	-	2.89	15,508.19
Summer School Subtotal	754.63	-	-	754.63
Total Regular Term Plus Summer School ADA	16,259.93	-	2.89	16,262.82

**3. September Membership**

	<u>Full Time/ Part Time</u>	<u>Total</u>
September Membership FTE Count	16,529.35	16,529.35

**4. Free and Reduced Priced Lunch FTE Count (Section 163.011(6), RSMo)**

	<u>Full Time/ Part Time</u>	<u>Total</u>
State FTE Total		
Free	5,647.59	5,647.59
Reduced	762.30	762.30
Total	6,409.89	6,409.89

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS  
FOR THE YEAR ENDED JUNE 30, 2011**

**5. Finance**

A.	As required by Section 162.401, RSMo, a bond was purchased for the District's treasurer in the total amount of:	\$100,000
B.	The District's deposits were secured during the year as required by Sections 110.010 and 110.020, RSMo.	False
C.	The District maintained a separate bank account for the Debt Service Fund in accordance with Section 165.011, RSMo.	False
D.	Salaries reported for educators in the October Core Data cycle are supported by payroll/contract records.	True
E.	If a \$162,326 or 7% x SAT x WADA transfer was made in excess of adjusted expenditures, the board approve a resolution to make the transfer, which identified the specific projects to be funded by the transfer and an expected expenditure date for the projects to be undertaken.	N/A
N.	The District published a summary of the prior year's audit report within thirty days of the receipt of the audit pursuant to Section 165.121, RSMo.	True
O.	All above "false" answers <u>must</u> be supported by a finding or management letter comment.	
	Finding #	None
	Management Letter Comment #	Audit Communications Letter, Section III, Items A & B

**6. Transportation (Section 163.161, RSMo)**

A.	The school transportation allowable costs substantially conform to 5 CSR 30-261.040, Allowable Costs for State Transportation Aid.	True
B.	The District's school transportation ridership records are so maintained in a manner to accurately disclose in all material respects the average number of regular riders transported.	True
C.	Based on the ridership records, the average number of students (non-disabled K-12, K-12 students with disabilities and career education) transported on a regular basis (ADT) was:	
	• Eligible ADT	8,660.50
	• Ineligible ADT	0
D.	The District's transportation odometer mileage records are maintained in a manner to accurately disclose in all material respects the eligible and ineligible mileage for the year.	True
E.	Actual odometer records show the total district-operated <u>and</u> contracted mileage for the year was:	2,953,310

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS  
FOR THE YEAR ENDED JUNE 30, 2011**

**6. Transportation (Section 163.161, RSMo) (continued)**

Of this total, the eligible non-disabled and students with disabilities route miles and the ineligible non-route and disapproved miles (combined) was:

- Eligible Miles 2,065,048
- Ineligible Miles (Non-Route/Disapproved) 390,308

F. Number of days the District operated the school transportation system during the regular school year: 175

All above "False" answers must be supported by a finding or management letter comment

Finding # N/A

Management Letter Comment # N/A

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF TRANSPORTATION COSTS ELIGIBLE FOR STATE AID  
FOR THE YEAR ENDED JUNE 30, 2011**

	<u>Regular</u>		<u>Handicapped Contracted</u>
	<u>District Owned</u>	<u>Contracted</u>	
Salary and Benefits	\$ 62,031	\$ -	\$ 20,704
Purchased Services	20,959	6,017,907	1,840,566
Supplies	103	535,312	157,144
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>
Total	<u>\$ 83,093</u>	<u>\$ 6,553,219</u>	<u>\$ 2,018,414</u>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF FINDINGS – STATE REQUIREMENTS  
FOR THE YEAR ENDED JUNE 30, 2011**

**Budget**

None

**Attendance**

None

**Transportation**

None

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF PRIOR YEAR FINDINGS – STATE REQUIREMENTS  
FOR THE YEAR ENDED JUNE 30, 2011**

**Budget**

None

**Attendance**

None

**Transportation**

None

*Single Audit Section*





GERMING, KORTE & CHITWOOD

Professional Corporation  
Certified Public Accountants

**INDEPENDENT AUDITORS' REPORT ON  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

Board of Education  
Columbia Public School District  
Columbia, Missouri

20 South Fifth Street  
Columbia, MO 65201  
(573) 449-1599  
Fax: (573) 443-8603  
  
www.gkccpas.com

We have audited the financial statements of the Columbia Public School District as of and for the year ended June 30, 2011, and have issued our report thereon dated December 16, 2011 which contained an unqualified opinion on those financial statements.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Columbia Public School District's financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is also not a required part of the financial statements. The schedule of expenditures of federal awards is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

PARTNERS

- Robert A. Gerding*
- Fred W. Korte, Jr.*
- Joseph E. Chitwood*
- James R. McGinnis*
- Travis W. Hundley*
- Jeffrey A. Chitwood*

December 16, 2011

  
Gerding, Korte and Chitwood  
Certified Public Accountants

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED JUNE 30, 2011**

Federal Grantor/ Pass Through Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Expenditures
<b><u>U.S. DEPARTMENT OF EDUCATION</u></b>				
<b>Direct Programs:</b>				
Pell Grant	84.063	N/A	(1)	\$ 215,229
Federal Family Education Loans	84.268	N/A	(1)	160,298
Total				<u>375,527</u>
<b>Passed Through State Department of Education:</b>				
Title I, Part A and Part D	84.010	010-093	\$ 3,767,722	\$ 3,566,858
Title I, Recovery Act, Part A and Part D	84.389	010-093	2,111,017	1,872,465
School Improvement Grant	84.010A	010-093	158,200	56,932
Title II. A	84.367A	010-093	929,166	728,969
Education of Handicapped:				
IDEA	84.027A	010-093-EN	3,384,865	3,384,865
IDEA-ARRA	84.391	010-093-EN	529,251	529,251
Early Childhood ECSE	84.173A	010-093-EC	(1)	359,989
Early Childhood ECSE, Recovery Act	84.392	010-093-EC	122,335	59,474
Vocational Education	84.048A	010-093	363,980	363,980
Adult Education and Literacy	84.002A	010-093	(1)	291,582
Title III	84.365A	010-093	400,621	169,704
Drug-Free Schools and Communities (Title IV.A)	84.186A	010-093	50,441	50,441
Educational Technology State Grants	84.318X	010-093	2,527	2,527
Educational Technology State Grants, Recovery Act	84.386A	010-093	1,392	1,392
Mathematics and Science Partnerships	84.366B	010-093	499,945	71,442
Assessment Substitute Payment	84.369A	010-093	(1)	603
State Fiscal Stabilization Fund-Education State Grants, Recovery Act	84.394	010-093	(1)	1,851,092
State Fiscal Stabilization Fund-Government Services, Recovery Act	84.397	010-093	(1)	1,131,728
Federal Education Jobs Fund	84.410A	010-093	(1)	3,094,943
Total				<u>17,588,237</u>
<b>TOTAL U.S. DEPARTMENT OF EDUCATION</b>				<b>\$ <u>17,963,764</u></b>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED JUNE 30, 2011**

Federal Grantor/ Pass Through Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Expenditures
<b><u>U.S. DEPARTMENT OF AGRICULTURE</u></b>				
<b>Passed Through State Department of Agriculture:</b>				
National School Lunch	10.555	010-093	(1)	\$ 2,504,126
National School Snack	10.555	010-093	(1)	7,917
National School Milk	10.556	010-093	(1)	7,669
National School Breakfast	10.553	010-093	(1)	772,214
Fresh Fruit and Vegetable Program	10.582	010-093	(1)	31,629
Food Distribution	10.555	010-093	(1)	313,915
NSLP Equipment Assistance Grant	10.560	010-093	(1)	21,743
Forestry Grant	10.678	010-093	(1)	8,291
Total				<u>3,667,504</u>
<b>TOTAL U.S. DEPARTMENT OF AGRICULTURE</b>				<b>\$ <u>3,667,504</u></b>
 <b><u>U.S. DEPARTMENT OF LABOR</u></b>				
<b>Passed Through State Department of Labor:</b>				
WIA	17.225	39-0005-3-01, 32-0005-	(1)	\$ 4,976
WIA-ARRA	17.225	010-093	(1)	11,678
Total				<u>16,654</u>
<b>TOTAL U.S. DEPARTMENT OF LABOR</b>				<b>\$ <u>16,654</u></b>
 <b><u>U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES</u></b>				
<b>Passed Through State Department of Education:</b>				
School Age Children	93.575	010-093	(1)	\$ 59,068
Total				<u>59,068</u>
<b>TOTAL U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES</b>				<b>\$ <u>59,068</u></b>

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED JUNE 30, 2011**

Federal Grantor/ Pass Through Program Title	Federal CFDA Number	Pass-Through Grantor's Number	Program or Award Amount	Expenditures
<b><u>U.S. FISH AND WILDLIFE SERVICE</u></b>				
<b>Passed Through State Department of Education:</b>				
Fish and Wildlife Management Assistance	15.608	010-093	(1)	\$ <u>721</u>
Total				<u>721</u>
<b>TOTAL U.S. FISH AND WILDLIFE SERVICE</b>				<b>\$ <u><u>721</u></u></b>
 <b><u>U.S. GENERAL SERVICES ADMINISTRATION</u></b>				
<b>Passed Through State Agency for Surplus Property:</b>				
Surplus Property	39.003	010-093	(1)	\$ <u>414</u>
Total				<u>414</u>
<b>TOTAL U.S. GENERAL SERVICES ADMINISTRATION</b>				<b>\$ <u><u>414</u></u></b>
 <b>TOTAL FEDERAL FINANCIAL ASSISTANCE</b>				 <b>\$ <u><u>21,708,125</u></u></b>

(1) No specific award amount

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
JUNE 30, 2011**

1. Significant Accounting Policies

Purpose of Schedule and Reporting Entity

The accompanying Schedule of Expenditures of Federal Awards of the Columbia Public School District has been prepared to comply with U.S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. The circular requires a schedule of expenditures of federal awards showing total expenditures for each federal financial assistance program as identified in the catalog of federal financial assistance (CFDA), and identification of federal financial assistances programs which have not been assigned a CFDA number.

The accompanying schedule includes all federal financial assistance programs administered by the Columbia Public School District.

Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards is presented in accordance with OMB Circular A-133, which defines federal financial assistances as assistance that non-federal entities receive or administer in the form of grants, loans, loan guarantees, property (including donated surplus property), cooperative agreements, interest subsidies, insurance, food commodities, direct appropriations and other assistance, but does not include amounts received as reimbursement for services rendered to individuals.

The schedule presents both Type A and Type B federal assistance programs administered by the District. OMB Circular A-133 establishes the formula for determining the level of expenditures of disbursements to be used in defining Type A and B federal financial assistance programs. For the District, Type A programs are those which exceed \$651,244 in disbursements, expenditures, or distributions. The determination of major and nonmajor programs is based on the risk-based approach outlined in OMB Circular A-133.

Basis of Accounting

Except as noted in Note 2, the expenditures for each of the federal financial assistance programs are presented on the modified accrual basis, which recognizes expenditures of federal awards when the related liability is incurred.

2. Nonmonetary Assistance

The District receives federal surplus property under the Surplus Property program. Property distributions to the District totaled \$1,775 valued at the historical cost as assigned by the federal government, which is substantially in excess of the property's fair market value. The amount of expenditures presented on the Schedule of Expenditures of Federal Awards is 23.3 percent of the historical cost, which approximates the fair market value of the property at the time of distribution as determined by the General Services Administration.

The District receives commodities under the Food Distribution Program. The amount of expenditures presented on the Schedule of Expenditures of Federal Awards represent donated commodities used, which totaled \$313,915, valued at the cost assigned to those commodities by the U.S. Department of Agriculture.



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**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND  
ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF  
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

Board of Education  
Columbia Public School District  
Columbia, Missouri

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Columbia Public School District as of and for the year ended June 30, 2011, which collectively comprise the Columbia Public School District's basic financial statements and have issued our report thereon dated December 16, 2011. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

PARTNERS

*Robert A. Gerding*  
*Fred W. Korte, Jr.*  
*Joseph E. Chitwood*  
*James R. McGinnis*  
*Travis W. Hundley*  
*Jeffrey A. Chitwood*

Internal Control Over Financial Reporting

In planning and performing our audit, we considered Columbia Public School District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Columbia Public School District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of Columbia Public School District's internal control over financial reporting.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. *A material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above. However, we identified a certain deficiency in internal control over financial reporting, described in the accompanying schedule of findings and questioned costs that we consider to be a significant deficiency in internal control over financial reporting. Item 2011-01 in the accompanying schedule of findings and questioned costs describes the significant deficiency. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Columbia Public School District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported in a separate audit communications letter to the Board of Education dated December 16, 2011.

Columbia Public School District's response to the finding identified in our audit is described in the accompanying schedule of findings and questioned costs. We did not audit the District's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of the Board of Education, management, the Missouri Department of Elementary and Secondary Education, and federal awarding agencies and pass through entities and is not intended to be and should not be used by anyone other than these specified parties.

December 16, 2011

  
Gerding, Korte and Chitwood  
Certified Public Accountants



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**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH  
REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL  
EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL  
OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133**

Board of Education  
Columbia Public School District  
Columbia, Missouri

Compliance

We have audited the compliance of the Columbia Public School District with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of Columbia Public School District's major federal programs for the year ended June 30, 2011. The Columbia Public School District's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the Columbia Public School District's management. Our responsibility is to express an opinion on the Columbia Public School District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Columbia Public School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the Columbia Public School District's compliance with those requirements.

In our opinion, Columbia Public School District complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2011.

Internal Control Over Compliance

Management of the Columbia Public School District is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the Columbia Public School District's internal control over compliance with the requirements that could have a direct and material effect on a major federal program to determine our auditing procedures for the purpose of expressing

PARTNERS

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our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Columbia Public School District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses and therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses have been identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

Columbia Public School District's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit Columbia Public School District's responses and, accordingly, we express no opinion on the responses.

This report is intended solely for the information and use of the Board of Education, management, the Missouri Department of Elementary and Secondary Education, and federal awarding agencies and pass through entities and is not intended to be and should not be used by anyone other than these specified parties.

December 16, 2011

  
Gerding, Korte and Chitwood  
Certified Public Accountants

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
AND SUMMARY OF AUDITORS' RESULTS – FEDERAL REQUIREMENTS  
JUNE 30, 2011**

Section I: Summary of Auditors' Results

*Financial Statements*

Type of auditors' report issued: unqualified

Internal control over financial reporting:

- Material weakness(es) identified?  Yes  No
- Significant deficiencies identified that are not considered to be material weaknesses?  Yes  None reported

Noncompliance material to financial statements noted?  Yes  No

*Federal Awards*

Internal control over major programs:

- Material weakness(es) identified?  Yes  No
- Significant deficiencies identified that are not considered to be material weaknesses?  Yes  None reported

Type of auditors' reports issued on compliance for major programs: unqualified

Any audit findings disclosed that are required to be reported in accordance with section 510(a) of Circular A-133?  Yes  None reported

Identification of major programs:

<u>CFDA Number(s)</u>	<u>Name of Federal Program or Cluster</u>
84.367A	Title II.A
<u>Child Nutrition Cluster</u>	
10.555	National School Lunch Program
10.555	School Snack Program
10.556	Special Milk Program for Children
10.553	School Breakfast Program
10.555	Food Distribution
<u>Title I, Part A Cluster</u>	
84.010	Title I Grants to Local Educational Agencies (Part A & D)
84.010	Title I School Improvement (a)
84.389	Title I Grants to Local Educational Agencies, Recovery Act (Part A & D)
<u>Special Education Cluster (IDEA)</u>	
84.027	Special Education – Grants to States (IDEA, Part B)
84.173	Special Education – Preschool Grants (IDEA Preschool)
84.391	Special Education – Grants to States (IDEA, Part B) Recovery Act
84.392	Special Education – Preschool Grants (IDEA Preschool) Recovery Act
<u>State Fiscal Stabilization Fund Cluster</u>	
84.394	State Fiscal Stabilization Fund (SFSF) – Education State Grants, Recovery Act (Education Stabilization Fund)
84.397	State Fiscal Stabilization Fund (SFSF) – Government Services, Recovery Act
84.410A	Federal Education Jobs Fund

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
AND SUMMARY OF AUDITORS' RESULTS – FEDERAL REQUIREMENTS  
JUNE 30, 2011**

Section I: Summary of Auditors' Results (continued)

Dollar threshold used to distinguish between type A and type B programs: \$651,244

Auditee qualified as low-risk auditee?                                 \_\_\_\_\_ Yes       X   No

Section II: Financial Statement Findings

Finding 2011-01 – Internal Control over Bank Account Balances

Criteria: Performing timely bank account reconciliations is necessary to detect and correct misstatements in accounting data.

Condition: Bank reconciliations for the District's primary checking account were not performed in a timely manner throughout the 2011 fiscal year. Additionally, misstatements in certain investment balances between funds were not corrected in a timely manner.

Effect: Interim and year end general ledger account balances for cash, investments, revenue and expense included misstatements which were ultimately corrected during the audit process.

Recommendation: We recommend that the District's Business Services Department adopt formal procedures where all bank and investment accounts are reconciled within one month of the previous month's end.

View of Responsible Official: We agree with the recommendation to create a formal procedure to assure reconciliation of the bank and investment accounts within 30 days of each month end and recognize the importance of timely reconciliation. This has been a long term best practice and a practice we generally follow. However, during our software conversion in 2010-11, we had difficulties with the bank reconciliation software, which combined with the arduous task of conversion, created an undesirable back log of this work.

A formal procedure will be written and implemented for both cash and investment reconciliation.

Section III: Federal Award Findings and Questioned Costs

None

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF PRIOR AUDIT FINDINGS  
JUNE 30, 2011**

Finding 2010-01: Single Funding Certificates

Internal control over single funding certifications was lacking for all IDEA programs.

Status: Single funding certificates were properly obtained in the 2011 fiscal year.

Finding 2010-02

Internal control over procurement suspension and debarment was lacking with respect to IDEA Recovery Act Funding.

Status: IDEA Recovery Act Funding was not used for procurement contracts in the current fiscal year.