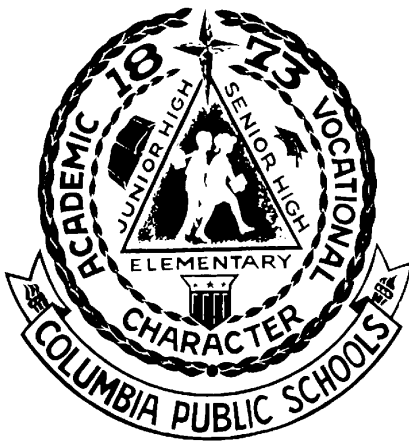


# *Comprehensive Annual Financial Report*



*Columbia Public School District  
Columbia, Missouri*

*For Fiscal Year Ended June 30, 2014*

**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FISCAL YEAR ENDED JUNE 30, 2014**

**COLUMBIA PUBLIC SCHOOL DISTRICT  
1818 West Worley  
Columbia, Missouri 65203**

**REPORT ISSUED BY DEPARTMENT OF BUSINESS SERVICES**

Ms. Linda Quinley, Chief Financial Officer & Chief Operations Officer

Mr. James Cherrington, Director of Business Services

Mr. David Martin, CPA, Assistant Director of Business Services

Ms. Heather McArthur, CPA, Chief Accountant

Mr. Brian Benter, CPA, Senior Accountant

Mr. Doug Boyer, Accountant

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## *Introductory Section*



December 8, 2014

Members, Board of Education & Citizens  
Columbia Public School District  
Columbia, Missouri

State law and the Columbia Public School District's adopted policy require an audit of the books of accounts, financial records and transactions of all funds of the Columbia Public School District (District). This report is published to fulfill that requirement for the fiscal year ended June 30, 2014.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Gerding, Korte & Chitwood, P.C., Certified Public Accountants, have issued an unmodified ("clean") opinion on the District's financial statements for the year ended June 30, 2014. The independent auditors' report is located at the front of the financial section of this report. The independent auditors' report on internal control and compliance issued in connection with the Single Audit is located in the Single Audit Section.

Management's discussion and analysis (MD&A) immediately follows the independent auditors' report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

### **Profile of the Government**

The area served by the District encompasses 303 square miles and includes a population that is estimated to exceed 142,000. This area includes the City of Columbia with a population of approximately 108,500.

The District was organized on January 7, 1873. The first high school opened in 1895 on the site where Jefferson Middle School now stands and in 1909 a bond issue was voted for Columbia High School, now the original wing of the Jefferson Middle School building. Today, the District includes 19 elementary schools, six middle schools, three senior high schools, one alternative school, and one vocational school. Total enrollment (Pre K-12) in the District is 17,905 students. Enrollment growth reflects the growth of the community. Projections of RSP Associates, LLC indicate student enrollment will increase approximately 7% over the next five years.

The District provides a comprehensive curriculum to meet the needs of a diverse student population. Course offerings at the senior high schools vary from those that are considered college preparatory to those that prepare students to enter particular careers upon graduating from high school. The District also provides an extensive adult education program with approximately 6,245 part-time and full-time adult students enrolled annually in more than 650 courses. Approximately 10% of the school population is served by the Special Education Department of the District. Specially trained teachers provide services to students needing both modified programs and specialized instruction. The District has developed programs for exceptional pupils that include services for students with mental or orthopedic handicaps, speech or language disorders, learning disabilities, behavior disorders, and auditory or visual handicaps, cognitive disability, as well as services for pre-school disabled children. It is the goal of the District to provide appropriate instructional services for each child according to individual and unique needs.

The District contracts with First Student, Inc. to provide transportation for eligible students to and from school and on school sponsored activity trips. Over 14,000 students are eligible to be transported to and from school on a daily basis. One hundred ninety-three (193) school buses are used in the transportation program. Most buses serve multiple routes.

The Columbia Public School District Foundation (Foundation) provides annual program grants to the District from funds raised through its own fundraising efforts. The Foundation is a legally separate entity, but is considered a component unit of the District and is presented in the district-wide financial statements.

An elected seven-member board governs the District. The Columbia Public School District Board of Education (Board) is the basic level of government that has financial accountability and control over all activities related to public school education in the District. The District is not a component unit of another reporting entity. The Board meets prior to July 1 and adopts the annual budget. The budget serves as the foundation for the District's financial planning and control. The budget is prepared by fund and function and may be amended at this level only by the approval of a majority of the members of the Board. The administration may amend the budget only at the object and location (school or building) level without seeking the approval of the Board. The Board approved budget amendments for the year ended June 30, 2014, at its September 9, 2013, December 9, 2013, February 10, 2014, March 10, 2014, May 12, 2014, and June 9, 2014, meetings.

The District is committed to developing, maintaining, and improving effective management systems and controls. The District makes conscientious efforts to employ highly qualified employees through active recruitment and thorough evaluations. Further, operations are continually evaluated to assure they function effectively and provide appropriate levels of supervision and segregation of duties.

### **Local Economy**

Columbia is located midway between St. Louis and Kansas City at the crossroads of Interstate 70 and U.S. Highway 63. Medical and research facilities form a major portion of the Columbia economic base. Five hospitals employ a significant portion of the Columbia area work force in medically related occupations. Columbia's medical facilities are comparable to those found in a typical city of nearly half a million in population. In addition, Columbia serves as the home of several insurance companies and many light industrial facilities. Education is also a significant portion of the Columbia economic base with the University of Missouri and two private colleges serving more than 34,000 students, and the Columbia Public School District with an enrollment of over 17,900 students.

Columbia is experiencing rapid growth in student population with off-campus housing demands. Multiple apartment buildings have been recently constructed with several more in progress now.

The District employs over 2,500 personnel in varying levels of professional and non-professional roles. With an annual salary budget of over \$112 million, the District is a vital part of the economic stability of the Columbia economy. In 2014, the District completed a multi-year project which put modern heating and cooling in all buildings with the exception of one. A significant addition and improvements were made to the athletic facilities at Hickman High School. Ground was broken for a new elementary school on the northeast side of Columbia. These projects are significant to the community. The District also maintains a healthy operating budget for facilities and construction services totaling over \$17 million to support and maintain older district facilities. See pages 110-113 for age of all school district buildings.

The economic diversity of Columbia, along with the high quality of education offered here, makes Columbia an attractive community. As such, Columbia continues to experience stable growth, and the unemployment rate (4.6% in June 2014) continues to remain below the national average.

### **Long-Term Financial Planning**

The District has several advisory committees established to assist in various areas related to the overall growth of the District. These committees, either directly or indirectly, impact the future financial planning of the District. Committees have been established in the following areas: Long-Range Facilities Planning, Technology, and Finance.

In addition, the District has continued to maintain and update a facilities and equipment plan by going to the voters for authorization to issue general obligation bonds for financing as needed. Voters have approved 27 consecutive authorizations, totaling \$440.1 million, dating back to 1960.



## Relevant Financial Policies

### Governmental Accounting Standards Board (GASB) 63

The Governmental Accounting Standards Board (GASB) issued Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position* (GASB 63) effective for reporting periods beginning after December 15, 2011. The statement provides financial reporting guidance for deferred outflows of resources and deferred inflows of resources. In addition, it introduced and defined those elements as a consumption of net assets by the government that is application to a future reporting period, and an acquisition of net assets by the government that is applicable to a future reporting period, respectively. Previous financial reporting standards did not include guidance for reporting those financial statement elements which are distinct from assets and liabilities.

### Governmental Accounting Standards Board (GASB) 65

The Governmental Accounting Standards Board (GASB) issued Statement No. 65, *Items Previously Reported as Assets and Liabilities* (GASB 65) effective for periods beginning after December 12, 2012. The statement establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities and recognizes, as outflows or inflows of resources, certain items that were previously reported as assets and liabilities. The District reports a portion of property taxes which are net yet available as deferred inflows of resources because the reporting period is before the period for which the property taxes are levied. The details of the deferred inflows of resources are included in the Balance Sheet – Governmental Funds.

While the Board of Education has not adopted formal policies regarding GASB 63 and 65, these financial statements fully comply with the Statements.

### Budgetary Control and Management

The budget process for the District begins in the early winter with revenue projections derived from student enrollment, preliminary assessed valuation and other factors. In January and February, the Finance Committee and the Board review and establish budget parameters and timelines. Also during January and February, the administrators compile District needs based on budget requests received for personnel, services and supplies, and capital items. During this same time period, the Finance Committee and the Board hear from the Employee Benefits Committee regarding benefit recommendations and requests.

In October 2012, Columbia Public Schools teachers voted to unionize with single representation by the Columbia Missouri National Educators Association (CMNEA). Negotiations for salary and benefits for this group of employees began in January with a Collective Bargaining Agreement signed in June 2013 and a second year agreement reached in 2014. Custodians voted to unionize in 2014 with salary and benefit negotiations to begin in January 2015.

Through the spring months the Board has monthly budget discussions, including public work sessions, to discuss and prioritize the budget needs of the District. As required by statute, by June 30 a final budget for the coming year is adopted.

Throughout the course of the year, departmental and building budgets are managed using a purchase order system that is budget restricted. Revenue budgets are reviewed and updated on a regular basis and discussed with the Board as a part of the District's five year projection model. Budget amendments will be made as additional information becomes available, particularly relating to federal program funds, assessed valuation, and student count data. Administration makes budget adjustments between objects within a fund without approval of the Board. Any additions to or redirections from the approved budget that would include additional staffing or could result in spending beyond authorization require approval of the Board. The Board has final approval for the original budget and for budget adjustments made throughout the year.

In a spirit of transparency and clarity, the Board approves full time equivalent (FTE) budgets, salary schedules, rates of pay and work calendars as a part of the budget process. These items are included in the final budget document approved by the Board. Changes during the year to these schedules, rates of pay or FTE needs are brought forward to the Board at regular meetings and should budget amendments be required, they are made with board approval.

## **Major Initiatives**

The District is working to close the achievement gap and teach with poverty and equity in mind. These new initiatives include significant professional development for teachers, staff and administrators as well as differentiated teaching around the District. In order to achieve those goals, the District has entered into a partnership with Equal Opportunity Schools intended to increase the number of minority students in advanced placement courses. Resources have been committed and expanded to the AVID (Advancement via Individual Determination) program to provide support for students in the academic middle, often first generation college and needing additional supports with rigorous courses to be career and college ready.

Technology is expanding rapidly in public education instruction, testing and assessment and in many cases is now done so as state and federal requirements. Meeting the physical plant needs of adequate network and wireless computing capabilities as well as the actual devices required for this purpose is a major annual commitment of resources and training.

Managing student growth in a manner which provides for equitable opportunity for all students in all buildings is a focus of the District. This includes re-districting as new buildings open. All secondary schools were re-districted for 2013-14 and students in two elementary schools will be re-districted for 2015-16 upon the opening of a new elementary school and six with a 2016-17 opening.

The District remains in good financial condition with modest increases in assessed valuation. Growth in student population increases the state funding formula income for the District on a per average daily attendance (ADA) basis, however, the cost of educating a student exceeds State funding by approximately \$7,000. While growth has been and continues to be modest during a downward economic trend, expenses continue to increase, especially in the areas of salaries and benefits which comprise roughly 83 percent of the operating budget. Due to consistent budget reductions in prior years and attentive spending, the District was able to increase fund balances and positioned itself well to manage a growing operating budget while state funding is projected to remain flat. In fiscal year 2014, the opening of a third comprehensive high school and secondary reorganization was fully implemented into the operating budget. Beginning in 2014, the District began a planned spend down of fund balances.

The District has maintained a very strong Aa1 bond rating due in part to the strong fiscal management of the District. This strong financial position has resulted in bond sales with considerable premiums and low rates.

## **Awards and Acknowledgements**

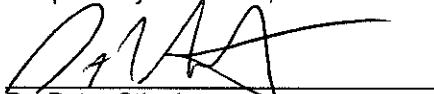
This past year, our Comprehensive Annual Financial Report earned both the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Association of School Business Officials (ASBO) Certificate of Excellence in Financial Reporting. The District was recognized by the GFOA as a 25 year recipient for the 2010 year. These awards are granted only to governmental units which publish a comprehensive annual financial report which is easily readable, efficiently organized, and conforms to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements.

The awards are valid for a period of one year only. We believe our current report continues to conform to GFOA and ASBO requirements, and we will submit it for determination of its eligibility for renewed awards.

It is our intention that this Comprehensive Annual Financial Report will provide the District's management, outside investors, and interested local citizens with the most meaningful financial presentation possible. We are hopeful that all readers of the report will obtain a clear and concise picture of the District's financial condition as of June 30, 2014.

We want to express our appreciation to all staff members, in particular those in Business Services, who assisted and contributed to the preparation of this report. We would also like to thank the members of the Board of Education and the Board Finance Committee for their interest and support in planning and conducting the financial operations of the District in a responsible and progressive manner.

Respectfully submitted,

  
\_\_\_\_\_  
Dr. Peter Stiepleman,  
Superintendent

  
\_\_\_\_\_  
Linda D. Quinley,  
Chief Financial Officer & Chief Operations Officer

**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FISCAL YEAR ENDED JUNE 30, 2014**

**COLUMBIA PUBLIC SCHOOL DISTRICT  
1818 West Worley  
Columbia, Missouri 65203**

**BOARD OF EDUCATION**

Ms. Christine King, President  
Mr. James Whitt, Vice-President  
Mr. Paul Cushing, Member  
Ms. Jan Mees, Member  
Mr. Darin Preis, Member  
Mr. Jonathan Sessions, Member  
Ms. Helen Wade, Member

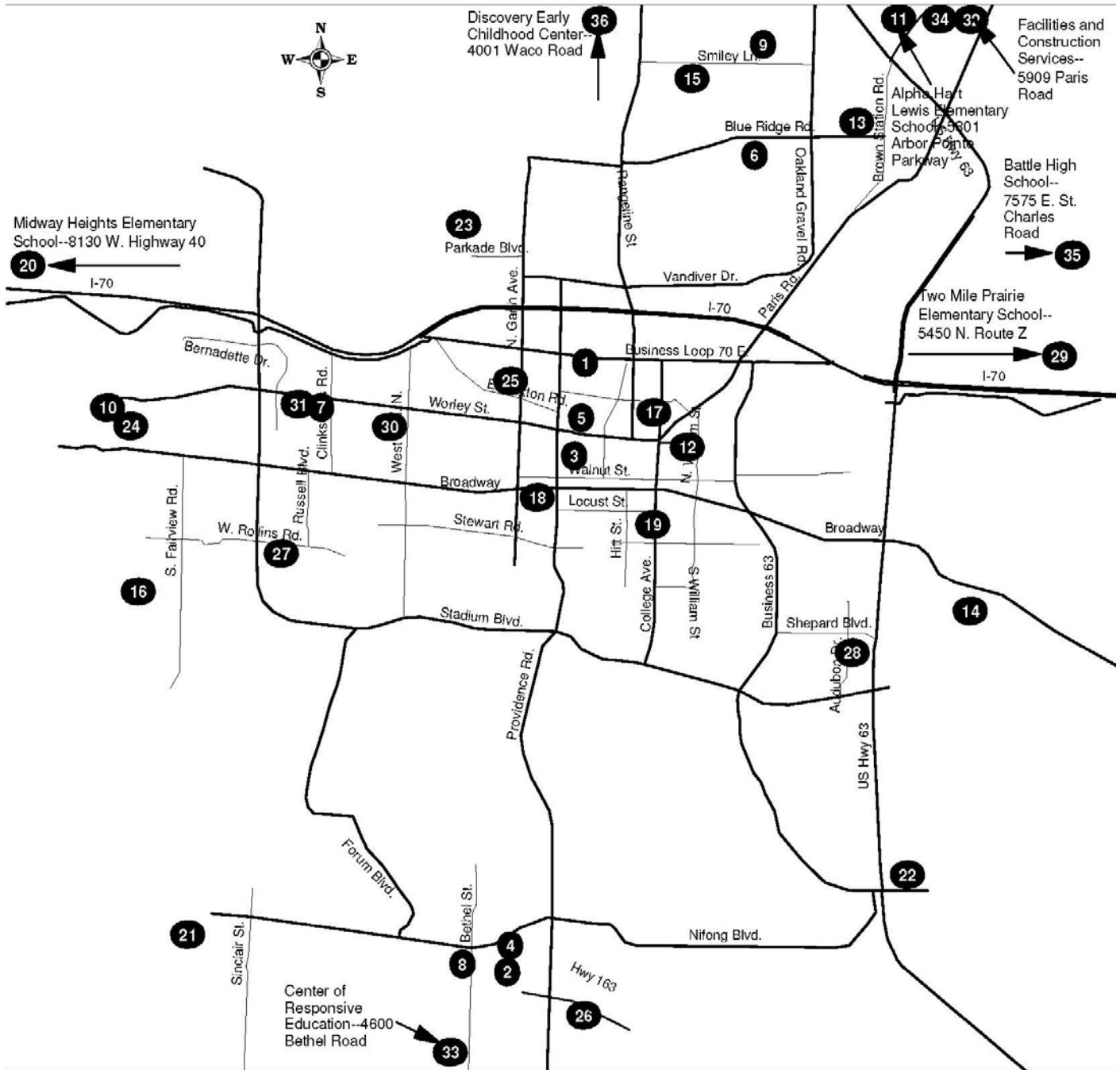
**DISTRICT ADMINISTRATION**

|                      |  |
|----------------------|--|
| Dr. Chris Belcher    | Superintendent of Schools                                      |
| Dr. Nick Boren       | Deputy Superintendent for Administration                       |
| Ms. Linda Quinley    | Chief Financial Officer<br>Treasurer to the Board of Education |
| Dr. Sally Beth Lyon  | Chief Academic Officer   |
| Dr. Peter Stiepleman | Assistant Superintendent for Elementary Education              |
| Dr. Jolene Yoakum    | Assistant Superintendent for Secondary Education               |
| Dr. Dana Clippard    | Assistant Superintendent for Human Resources                   |



# Columbia Public School District

## School District Map



- |    |                                    |    |   |    |                                      |
|----|------------------------------------|----|---|----|--------------------------------------|
| 1  | Hickman High School                | 13 | Blue Ridge Elementary School              | 25 | Ridgeway Elementary School           |
| 2  | Rock Bridge High School            | 14 | Cedar Ridge Elementary School             | 26 | Rock Bridge Elementary School        |
| 3  | Douglass High School               | 15 | Derby Ridge Elementary School             | 27 | Russell Blvd. Elementary School      |
| 4  | Columbia Area Career Center        | 16 | Fairview Elementary School                | 28 | Shepard Blvd. Elementary School      |
| 5  | Jefferson Junior High School       | 17 | Gifted Education Center/Title I Preschool | 29 | Two Mile Prairie Elementary School   |
| 6  | Oakland Junior High School         | 18 | Grant Elementary School                   | 30 | West Blvd. Elementary School         |
| 7  | West Junior High School            | 19 | Lee Elementary School                     | 31 | Administration Building              |
| 8  | Gentry Middle School               | 20 | Midway Heights Elementary School          | 32 | Facilities and Construction Services |
| 9  | Lange Middle School                | 21 | Mill Creek Elementary School              | 33 | Center of Responsive Education       |
| 10 | Smithton Middle School             | 22 | New Haven Elementary School               | 34 | Early Childhood Education Center     |
| 11 | Alpha Hart Lewis Elementary School | 23 | Parkade Elementary School                 | 35 | Battle High School                   |
| 12 | Benton Elementary School           | 24 | Paxton Keeley Elementary School           | 36 | Discovery Early Childhood Center     |

# Certificate of Achievement/GFOA \_\_\_\_\_



Government Finance Officers Association

## Certificate of Achievement for Excellence in Financial Reporting

Presented to

**Columbia Public School District  
Missouri**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2013**

A handwritten signature in cursive script that reads "Jeffrey R. Emer".

Executive Director/CEO

# Certificate of Excellence/ASBO \_\_\_\_\_

## Association of School Business Officials International



*The Certificate of Excellence in Financial Reporting Award  
is presented to*

**Columbia Public School District**

*For Its Comprehensive Annual Financial Report (CAFR)  
For the Fiscal Year Ended June 30, 2013*

The CAFR has been reviewed and met or exceeded  
ASBO International's Certificate of Excellence standards



A handwritten signature in cursive script, reading 'Terrie S. Simmons'.

Terrie S. Simmons, RSBA, CSBO  
President

A handwritten signature in cursive script, reading 'John D. Musso'.

John D. Musso, CAE, RSBA  
Executive Director

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*Financial Section*



GERDING, KORTE & CHITWOOD

Professional Corporation  
Certified Public Accountants

20 South Fifth Street  
Columbia, MO 65201  
(573) 449-1599  
Fax: (573) 443-8603

www.gkccpas.com

## INDEPENDENT AUDITORS' REPORT

Board of Education  
Columbia Public School District  
Columbia, Missouri

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of Columbia Public School District, Columbia, Missouri, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise Columbia Public School District's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of Columbia Public School District, Columbia, Missouri, as of June 30, 2014, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund and Teachers Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

PARTNERS

- Robert A. Gerding*
- Fred W. Korte, Jr.*
- Joseph E. Chitwood*
- James R. McGinnis*
- Travis W. Hundley*
- Jeffrey A. Chitwood*
- Amy L. Watson*
- Heidi N. Ross*

Emphasis of a Matter, Change in Accounting Principle

As discussed in Note 1 to the financial statements, "Deferred Inflows of Resources", Columbia Public School District adopted new accounting guidance, GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis (pages 13-24) and the schedule of funding progress for the retiree health plan (page 64) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Columbia Public School District's basic financial statements. The introductory section (pages 1 to 9), combining and individual fund financial statements and schedules (pages 65 to 83), and statistical section (pages 85 to 114) are presented for purposes of additional analysis and are not a required part of the basic financial statements.

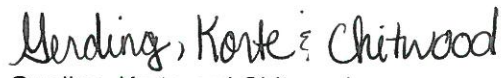
The combining and individual fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 21, 2014, on our consideration of Columbia Public School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Columbia Public School District's internal control over financial reporting and compliance.

November 21, 2014

  
Gerding, Korte and Chitwood  
Certified Public Accountants

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED JUNE 30, 2014**

The discussion and analysis of the Columbia Public School District's financial performance provides a narrative overview of financial activities by the management of the District for the fiscal year. The reader is encouraged to consider the information presented here in conjunction with additional information presented in the letter of transmittal, the financial statements, notes to the basic financial statements, and other supplementary information to enhance their understanding of the District's financial performance.

**Financial Highlights**

- The total assets of the District exceeded its liabilities at the end of the 2014 fiscal year by \$163,214,411 (net position). Of this amount, \$4,240,172 (unrestricted net position) may be used to meet the District's ongoing obligations to taxpayers and creditors.
- The District's total net position increased \$9,948,874. This increase was primarily the result of increases in capital assets exceeding depreciation expense for the year.
- The governmental funds reported a combined ending fund balance of \$101,077,359, an increase of \$20,605,265 from the prior year. Of this amount, \$37,804,730 is available for spending at the District's discretion (unassigned fund balance).
- The combined fund balance for the General Fund and Teachers Fund is \$44,799,177, or 25.4% of the current year expenditures of these funds.
- The total long-term debt of the District increased \$41,164,603 during the year primarily due to the issuance of \$50,000,000 of general obligation bonds offset by principal payments made on the previously issued bonds.

**Overview of the Financial Statements**

The Financial Section of the comprehensive annual financial report consists of three parts:

- management's discussion and analysis (this section),
- basic financial statements (government-wide and fund financial statements), including notes to the basic financial statements, and
- combining and individual fund statements and schedules.

The basic financial statements consist of two different kinds of statements that present different views of the District's financial activities.

- Government-wide financial statements – these financial statements provide information about the District's overall financial status both short-term (the recently completed fiscal year) and long-term. The government-wide statements include the Statement of Net Position and Statement of Activities.
- Fund financial statements - these financial statements focus on individual funds of the District and report the District's operations in more detail than the government-wide statements.

The notes to the basic financial statements provide further explanation of some of the information in the statements and provide additional disclosures and more detailed data. This will allow statement readers to have a more complete description and understanding of the District's financial activities and position.

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The combining and individual fund statements and schedules further explain and support the financial statements with combining schedules for non-major funds and comparisons of the District's budget to actual amounts for the year, as well as present financial information for the District's component unit.

The major features of the District's financial statements, including the portion of the District's activities reported and the type of information contained is shown in Table 1.

| <b>Table 1</b>   |  |   |  |   |
|--|--|---|--|---|
| <b>Major Features of the Government-Wide and Fund Financial Statements</b> |  |   |  |   |
|  | Government-wide Statements   | Fund Financial Statements   |  |   |
|  |  | Governmental Funds  | Proprietary Funds  | Fiduciary Funds   |
| Scope  | Entire district (except fiduciary funds)   | The activities of the district that are not proprietary or fiduciary, such as special education and building maintenance  | Activities the district operates similar to private businesses, such as food services and adult education  | Instances in which the district administers resources on behalf of someone else, such as student groups   |
| Required financial statements  | <ul style="list-style-type: none"> <li>• Statement of net position</li> <li>• Statement of activities</li> </ul> | <ul style="list-style-type: none"> <li>• Balance sheet</li> <li>• Statement of revenues, expenditures, and changes in fund balances</li> <li>• Statement of revenues, expenditures, and changes in fund balances-budget and actual</li> </ul> | <ul style="list-style-type: none"> <li>• Statement of net position</li> <li>• Statement of revenues, expenses, and changes in net position</li> <li>• Statement of cash flows</li> </ul> | <ul style="list-style-type: none"> <li>• Statement of fiduciary net position</li> <li>• Statement of changes in fiduciary assets and liabilities</li> </ul> |
| Accounting basis and measurement focus                                     | Accrual accounting and economic resources focus  | Modified accrual accounting and current financial focus   | Accrual accounting and economic resources focus  | Accrual accounting and economic resources focus   |
| Type of asset/liability information  | All assets and liabilities, both financial and capital, short-term and long-term                                 | Generally assets expected to be used up and liabilities that come due during the year, or soon thereafter; no capital assets or long-term liabilities included  | All assets and liabilities, both financial and capital, and short-term and long-term   | All assets and liabilities, both short-term and long-term; funds do not currently contain capital assets, although they can                                 |
| Type of inflow/out flow information  | All revenues and expenses during year, regardless of when cash is received or paid                               | Revenues for which cash is received during, or soon after the end of, the year; expenditures when goods or services have been received and the related liability is due and payable   | All revenues and expenses during the year, regardless of when cash is received or paid   | All additions and deductions during the year, regardless of when cash is received or paid   |

**Government-wide Statements**

The government-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The two government-wide statements report the District's net position (Statement of Net Position) and how it has changed (Statement of Activities). Net position, which is the difference between the District's assets and liabilities, is one way to measure the District's overall financial position.

- Increases or decreases in the District's net position are an indicator of whether its financial position is improving or deteriorating, respectively.

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- To assess the District's overall financial position, additional factors, such as changes in the District's property tax base and the condition of its school buildings and other facilities, should also be considered.

The government-wide statements are broken out into two parts; the primary government, and the component unit. The primary government is further broken out into two categories:

- Governmental activities – Most of the District's basic services are included here, such as regular, vocational and special education, support services including operation of plant, transportation, community services and administration. These activities are primarily financed by property taxes and state formula aid. In addition, the Columbia Public Schools Facilities Authority was formed during 2012 to facilitate financing for the construction and acquisition of District facilities. Due to the substantive economic relationship between the Authority and the District, the Authority is presented as a blended component unit and the financing activities of the Authority are included in the governmental activities category of the basic financial statements.
- Business-type activities – The District charges fees and receives federal and state reimbursements to cover the costs of its food services operation and adult education program.

The District's discretely presented component unit is the Columbia Public School District Foundation, which is a legally separate entity. Although the Board does not control the activities of the discretely presented component unit, the component unit provides its resources solely to the District. The component unit's fiscal year end is December 31. The financial information presented for the component unit is for its fiscal year ending December 31, 2013. For additional information regarding the component unit, please refer to its separately issued financial statements for the year ended December 31, 2013.

This Management's Discussion and Analysis focuses on the primary government, which is under the control of the Board and District administration.

**Fund Financial Statements**

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds, not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (such as repaying its long-term debt) or to show that it is properly using certain revenues (such as grants and bond proceeds).

The District has three types of funds:

- Governmental funds – Most of the District's basic services are included in governmental funds, which generally focus on: 1) how cash and other financial assets that can readily be converted to cash flow in and out, and 2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the future to finance the District's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, additional

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information at the bottom of the governmental funds statements explains the relationship (or differences) between them.

- Proprietary funds – The District has two types of proprietary funds; enterprise funds and internal service funds. The enterprise funds include the Food Services and Adult Education Funds, for which the District charges fees and for which revenues are expected to cover all expenses. Enterprise funds are included as business-type activities in the government-wide financial statements. The internal service funds include three funds used to account for the District's self-insurance for medical, dental, and workers' compensation programs. These funds are used to allocate the costs of these programs to the functions that benefit from their use. Since internal service funds predominantly benefit governmental activities rather than business-type activities, they have been included in governmental activities in the government-wide financial statements.
- Fiduciary fund – The District serves as an agent, or fiduciary, and accounts for assets that belong to student groups in the fiduciary fund. The District is responsible for ensuring that the assets reported in this fund are used only for their intended purpose and to whom the assets belong. The District excludes this fund from the government-wide financial statements because it cannot use these assets to finance its operations.

**Financial Analysis of the District as a Whole**

As noted above, net position may serve over time as a useful indicator of the District's financial position. As of the end of the most recently completed fiscal year, assets exceeded liabilities by over \$163.2 million. Of that amount, 84% represents the District's investment in capital assets (land, buildings, equipment, etc.), 13% represents amounts that are subject to external restrictions on how they can be used (debt service, capital projects, teachers' salaries and benefits, etc.), and the remaining 3%, over \$4.2 million, is available to fund the ongoing operations of the District.

The long-term perspective shown in the government-wide statements indicates the District continues to remain financially sound. The District's current assets exceed current liabilities, indicating an ability to meet immediate financial needs. Obligations under long-term debt of the District increased nearly \$41.2 million during the year, mostly due to the issuance of general obligation bonds offset by principal payments made on previously issued general obligation bonds. The District continues to be able to meet its obligations under long-term debt while also maintaining a reasonable balance of over \$13.6 million in net position restricted for debt service.

Table 2 provides condensed information regarding the District's assets, liabilities, and net position. As indicated previously, changes in net position can serve as an indicator that the District's financial situation is improving or deteriorating.

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| <b>Table 2<br/>Condensed Statement of Net Position<br/>June 30, 2014<br/>With Comparative Totals for June 30, 2013<br/>(In Thousands)</b> |                            |                   |                             |                 |                   |                   |
|---|----------------------------|-------------------|-----------------------------|-----------------|-------------------|-------------------|
|   | Governmental<br>Activities |                   | Business-Type<br>Activities |                 | Total             |                   |
|   | 2014                       | 2013              | 2014                        | 2013            | 2014              | 2013              |
| Current and Other Assets  | \$ 253,172                 | \$ 223,744        | \$ 2,781                    | \$ 3,621        | \$ 255,953        | \$ 277,365        |
| Capital Assets  | 329,374                    | 299,105           | 306                         | 209             | 329,680           | 299,314           |
| Total Assets  | <u>582,546</u>             | <u>522,849</u>    | <u>3,087</u>                | <u>3,830</u>    | <u>585,633</u>    | <u>526,679</u>    |
| Current Liabilities   | 143,659                    | 135,971           | 739                         | 585             | 144,398           | 136,556           |
| Noncurrent Liabilities  | 277,085                    | 235,978           | 936                         | 879             | 278,021           | 236,857           |
| Total Liabilities   | <u>420,744</u>             | <u>371,949</u>    | <u>1,675</u>                | <u>1,464</u>    | <u>422,419</u>    | <u>373,413</u>    |
| Net Investment in Capital<br>Assets   | 136,737                    | 98,599            | 306                         | 209             | 137,043           | 98,808            |
| Restricted  | 21,931                     | 22,249            | -                           | -               | 21,931            | 22,249            |
| Unrestricted  | 3,134                      | 30,052            | 1,106                       | 2,157           | 4,240             | 32,209            |
| Total Net Position  | <u>\$ 161,802</u>          | <u>\$ 150,900</u> | <u>\$ 1,412</u>             | <u>\$ 2,366</u> | <u>\$ 163,214</u> | <u>\$ 153,266</u> |

As of June 30, 2014, the District is able to report positive balances in all three categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities. The same was also true for the prior fiscal year.

The District's total net position increased approximately \$9.9 million. This increase is primarily a result of an increase of \$38.2 million in the District's net investment in capital assets. Restricted assets decreased \$0.3 million during the fiscal year. The capital projects portion of restricted net position decreased over \$4.0 million due to the continuation of capital projects from previous years and the increase in capital projects completed during the year. This decrease was offset set by an increase in the teacher's salaries and benefits portion of restricted net position. Restricted net position for teacher's salaries and benefits increased due to the 5 cent property tax levy increase allocated to the Teacher's Fund. This also contributed to the decrease in unrestricted net position. Unrestricted net position decreased over \$27.9 million during the fiscal year. A portion of this decrease is also due to the increase in operating expenditures which were not offset by an increase in operating revenues. This was a planned decrease due to additional staffing needs necessary for the opening of Battle High School and secondary reorganization. In addition, current liabilities increased due to the large number of construction projects ongoing at year end and the increase in the balance of construction payables also causing unrestricted net position to decrease. The liability for other post-employment benefits recorded in the government wide financial statements totaling over \$1.75 million during the current fiscal year also contributed to the decrease in unrestricted net position. Net investment in capital assets increased due to the issuance of \$50 million in general obligation bonds for construction projects to be complete in future years.

Table 3 provides a summary of the changes in net position for the year ended June 30, 2014.



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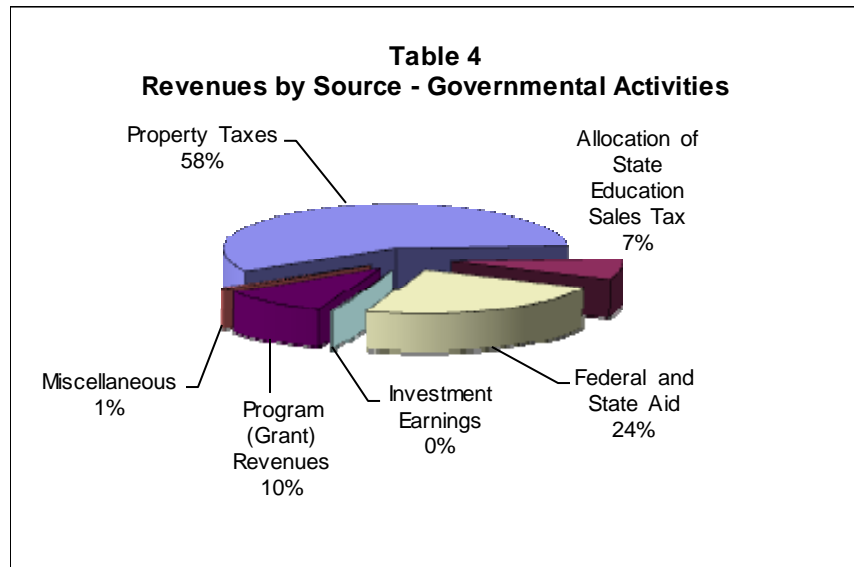
**Table 3  
Changes In Net Position from Operating Results  
Year Ended June 30, 2014  
With Comparative Totals for Year Ended June 30, 2013  
(In Thousands)**

|  | Governmental<br>Activities |                   | Business-Type<br>Activities |                  | Total             |                   |
|--|----------------------------|-------------------|-----------------------------|------------------|-------------------|-------------------|
|  | 2014                       | 2013              | 2014                        | 2013             | 2014              | 2013              |
| <b>Revenues:</b>                               |                            |                   |                             |                  |                   |                   |
| Program Revenues:                              |                            |                   |                             |                  |                   |                   |
| Charges for Services                           | \$ 1,787                   | \$ 1,398          | \$ 4,433                    | \$ 4,511         | \$ 6,220          | \$ 5,909          |
| Operating Grants<br>and Contributions          | 19,033                     | 19,166            | 5,399                       | 5,331            | 24,432            | 24,497            |
| Capital Grants and<br>Contributions            | 471                        | 854               | -                           | -                | 471               | 854               |
| General Revenues:                              |                            |                   |                             |                  |                   |                   |
| Property Taxes                                 | 118,807                    | 115,339           | -                           | -                | 118,807           | 115,339           |
| Allocation of Statewide<br>Education Sales Tax | 15,050                     | 14,176            | -                           | -                | 15,050            | 14,176            |
| Federal and State Aid                          | 49,687                     | 49,106            | -                           | -                | 49,687            | 49,106            |
| Other  | 1,712                      | 2,614             | 5                           | 6                | 1,717             | 2,620             |
| <b>Total Revenues</b>                          | <b>\$ 206,547</b>          | <b>\$ 202,653</b> | <b>\$ 9,837</b>             | <b>\$ 9,848</b>  | <b>\$ 216,384</b> | <b>\$ 212,501</b> |
| <b>Expenses:</b>                               |                            |                   |                             |                  |                   |                   |
| Instruction                                    | \$ 100,510                 | \$ 94,935         | \$ -                        | \$ -             | \$ 100,510        | \$ 94,935         |
| Support Services                               |                            |                   |                             |                  |                   |                   |
| Pupil/Instructional Support                    | 24,614                     | 22,050            | -                           | -                | 24,614            | 22,050            |
| Administration                                 | 21,193                     | 21,316            | -                           | -                | 21,193            | 21,316            |
| Operation of plant                             | 24,244                     | 19,994            | -                           | -                | 24,244            | 19,994            |
| Pupil Transportation                           | 12,782                     | 10,484            | -                           | -                | 12,782            | 10,484            |
| Other  | 5,406                      | 5,187             | -                           | -                | 5,406             | 5,187             |
| Interest Payments                              | 6,896                      | 7,494             | -                           | -                | 6,896             | 7,494             |
| Food Services                                  | -                          | -                 | 8,737                       | 8,305            | 8,737             | 8,305             |
| Adult Education                                | -                          | -                 | 2,054                       | 2,130            | 2,054             | 2,130             |
| <b>Total Expenses</b>                          | <b>\$ 195,645</b>          | <b>\$ 181,460</b> | <b>\$ 10,791</b>            | <b>\$ 10,435</b> | <b>\$ 206,436</b> | <b>\$ 191,895</b> |
| <b>Increase (decrease) in Net Assets</b>       | <b>10,902</b>              | <b>21,193</b>     | <b>(954)</b>                | <b>(587)</b>     | <b>9,948</b>      | <b>20,606</b>     |
| <b>Net Position, July 1</b>                    | <b>150,900</b>             | <b>129,707</b>    | <b>2,366</b>                | <b>2,953</b>     | <b>153,266</b>    | <b>132,660</b>    |
| <b>Net Position, June 30</b>                   | <b>\$ 161,802</b>          | <b>\$ 150,900</b> | <b>\$ 1,412</b>             | <b>\$ 2,366</b>  | <b>\$ 163,214</b> | <b>\$ 153,266</b> |

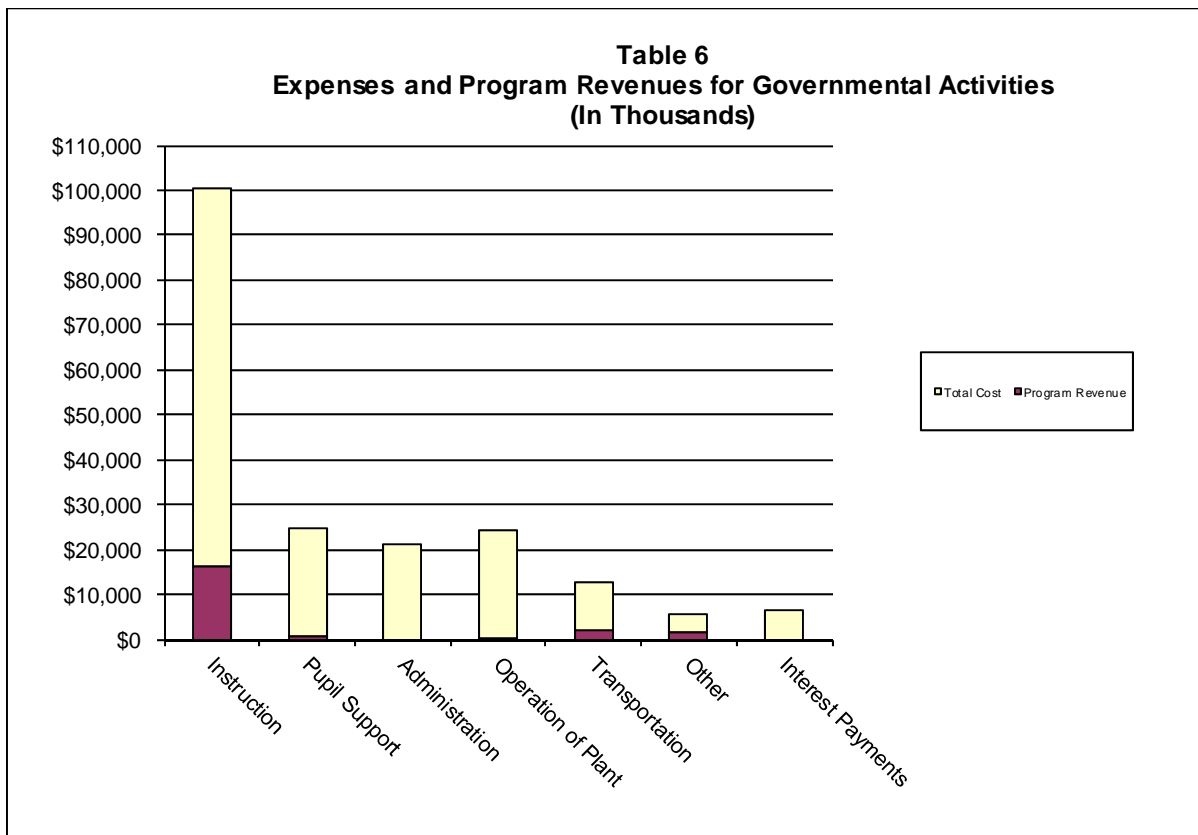
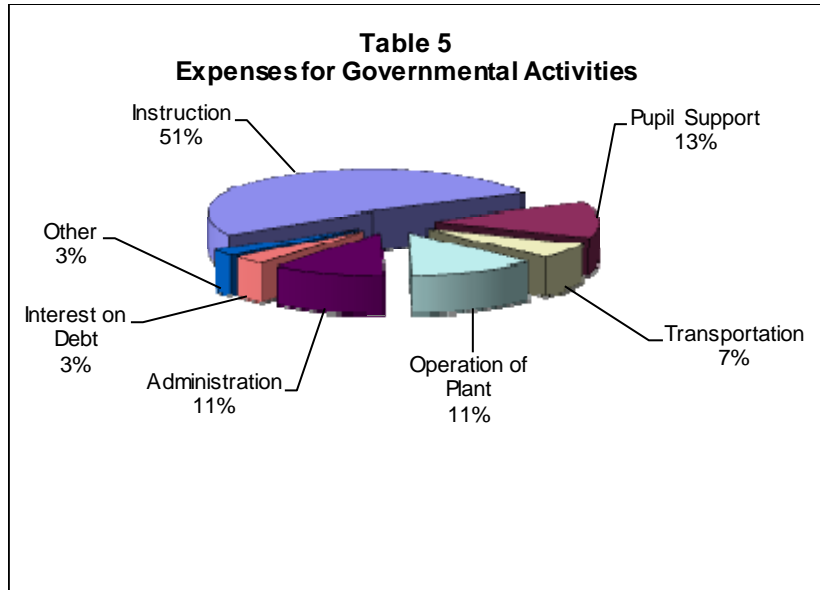
**COLUMBIA PUBLIC SCHOOL DISTRICT  
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Expenses for Governmental Activities increased \$14.2 million. The reason for this increase is primarily due to increased Instructional and Pupil Support expenses. Instructional and Pupil Support expenses increased over \$5.5 million and \$2.5 million, respectively, due to increases in staffing for the opening of Battle High School. Pupil Transportation increased nearly \$2.3 million due to the increase in routes caused by the implementation of a three tiered route system necessary due to secondary reorganization and the opening of Battle High School. In addition, Operation of Plant expenses increased nearly \$4.3 million primarily due to increased depreciation costs and increased utility costs and staffing necessary for the opening of Battle High School.

The District's Business-Type Activities continue to be self-supporting and require no subsidy from the District's General Fund. The Business-Type Activities are funded through amounts charged for the services they provide as well as federal and state grants. The increase in expenses for the Business-Type Activities is primarily because of the increase in food costs and the increase in salaries and benefits for food service personnel.

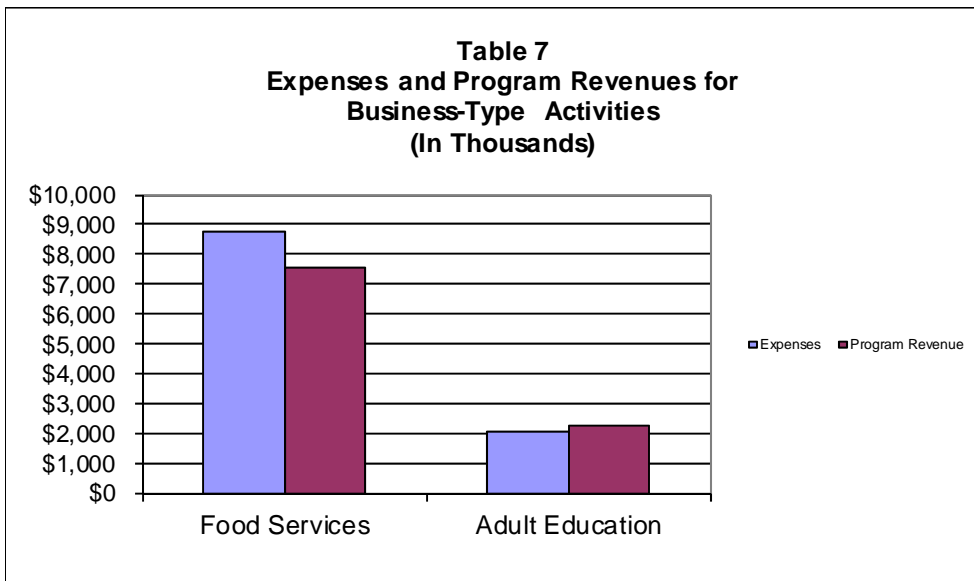


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As displayed in Table 6 above, program revenues account for only a small portion of total expenses for Governmental Activities. This contrasts with Table 7 below that shows program revenues primarily fund the Business-Type Activities. This means that property taxes and other general revenues primarily fund Governmental Activities and Business-Type Activities are entirely self-funded through program revenues.

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**Financial Analysis of the District's Funds**

The District completed the year with a total governmental fund balance of \$101,077,359. This is an increase of \$20,605,265 from the previous year, primarily a result of a higher balance in the Capital Projects Fund. This increase is primarily the result of completion of capital projects and bonds issued in the current year for projects to be completed in future years.

The District refers to the combined balance of the General Fund and Teachers Fund as its "operating funds". The operating fund balance decreased \$936,167. The decrease in the fund balance in the operating funds was primarily due to a \$3.7 million increase in local revenue due to increases in the property tax rate and assessed valuation offset by a \$6.0 million increase in instructional and pupil support expenditures due to the opening of Battle High School. The overall position of the District's operating funds remains stable and the District is able to meet all of its ongoing operational expenses without having to resort to short-term borrowing.

The balance of the Debt Service Fund increased \$732,508 during the year. This increase was primarily because of increases in local revenue due to increases in the tax rate and assessed valuation.

The balance of the Capital Projects Fund increased \$20,435,751 during the year. This was an expected increase in the balance of this fund as the timing of completion of capital projects often varies from the timing of issuance of general obligation bonds to finance the capital projects. The current year increase was due to the issuance of \$50 million in general obligation bonds for continued construction of two new elementary schools and expansion, repair and renovation of several other District buildings in future years.

The District completed the year with a balance of net position of \$1,412,264 in its enterprise funds. These funds are non-major funds and are presented in the government-wide statements as Business-Type Activities. The financial position of these funds remains stable and they continue to be able to be funded through charges for the services they provide and federal and state grants. Revenues were greater than expenditures by \$222,662 in the Adult Education Fund for the current year primarily due to

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increased federal financial aid. Expenses exceeded revenues in the Food Services Fund by \$1,175,915 in the current year due to planned increases in salaries and benefits and increased food costs.

**General Fund Budgetary Highlights**

The District adopts a budget in June each year for the following fiscal year. However, it is anticipated that budget amendments will be made periodically as additional information becomes available. For the current year, the budget for the General Fund was amended on six occasions for the following reasons:

- Decreased property tax revenue by \$260,301 due to the decrease in the final assessed valuation compared to the preliminary valuation.
- Decreased Proposition C revenues by \$237,279 based on lower sales tax collections.
- Decreased state foundation formula revenue by \$237,076 due to the state withholdings.
- Increased Special Education service and supply budget by \$621,666 for additional contracts and to provide direct services for new students.
- Increased insurance budgets by \$338,000 due to industry rate increases, expansion of policies, and addition of Battle High School.
- Increased fuel and transportation budgets due to additional routes and temporary relocation of the transportation facility.
- Increased facilities budgets based on additional services for snow and ice removal and other weather related repairs.
- Decreased Teachers Fund transfer amount by \$1,142,436.
- Increased revenues and expenditures for other federal and state grants.

Actual revenues were \$846,179 more than budgeted primarily due to local and county funding being more than anticipated. The local revenues were over budget due to the unanticipated release of protested taxes from Ameren Missouri and Holiday Inn. In addition, county revenues were over budget in the General Fund due to the change in allocation of the state assessed utility distribution by the county. County revenues in total in the operating funds (General Fund and Teachers Fund) were only over budget by \$9,785. Actual expenditures were \$1,834,139 less than budgeted. Of this amount, over \$834,000 was the result of unspent budgets for services and supplies related to instruction, nearly \$377,000 was the result of unspent budgets for building administration, nearly \$324,000 was the result of unspent budgets for improvement of instruction, and nearly \$326,000 was the result of unspent budgets for services and supplies related to business and central services.

**Capital Assets**

As of June 30, 2014, the District had \$329,374,604 and \$306,236, net of accumulated depreciation, invested in land, buildings, and equipment in Governmental Activities and Business-Type Activities, respectively. This also includes construction in progress of \$17,788,590. (More detailed information regarding capital assets can be found in the notes to the basic financial statements, Note 12).

The District completed capital improvement projects totaling \$27,171,496. This amount consisted of over \$9.4 million for the renovation of the Hickman High School gymnasium and \$3.0 million for the renovation of the Rock Bridge High School gymnasium as well as various other roof replacements and renovation projects throughout the District which were placed into operation during the current year.

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The District has a number of older buildings in use for instructional purposes. Generally, the buildings have been well maintained and are in good condition. During 2015, phase 3 of the District's HVAC upgrades will be complete and all District buildings will be equipped with air conditioning. However, some buildings are still in need of renovations such as technology upgrades related to today's curriculum and administrative functions.

Table 8 provides a summary of the District's capital assets as of June 30, 2014.

| <b>Table 8<br/>Capital Assets<br/>June 30, 2014<br/>With Comparative Totals for June 30, 2013<br/>(Net of Depreciation, In Thousands)</b> |                            |                   |                             |               |                   |                   |
|---|----------------------------|-------------------|-----------------------------|---------------|-------------------|-------------------|
|   | Governmental<br>Activities |                   | Business-Type<br>Activities |               | Total             |                   |
|   | 2014                       | 2013              | 2014                        | 2013          | 2014              | 2013              |
| Land  | \$ 11,190                  | \$ 8,355          | \$ -                        | \$ -          | \$ 11,190         | \$ 8,355          |
| Construction in Progress  | 17,789                     | 22,612            | -                           | -             | 17,789            | 22,612            |
| Buildings   | 291,768                    | 261,927           | -                           | -             | 291,768           | 261,927           |
| Mobile Classrooms   | 1,304                      | 1,539             | -                           | -             | 1,304             | 1,539             |
| Equipment and Furniture   | 7,323                      | 4,672             | 306                         | 209           | 7,629             | 4,881             |
| <b>Total</b>  | <b>\$ 329,374</b>          | <b>\$ 299,105</b> | <b>\$ 306</b>               | <b>\$ 209</b> | <b>\$ 329,680</b> | <b>\$ 299,314</b> |

**Debt Administration**

As of June 30, 2014, the District had \$225,302,000 in general obligation bonds outstanding. The District issued \$50,000,000 in general obligation bonds in the current year. Of this \$50,000,000 issue, \$41,348,000 was part of a \$120 million authorization of the voters in April 2010 and \$8,652,000 was part of a \$50 million authorization of the voters in April 2012. (More detailed information regarding long-term debt can be found in the notes to the basic financial statements, Note 11).

The outstanding general obligation bonds of the District have a Moody's rating of Aa2, which is the same rating as the prior year.

**Economic Factors, Growth and Next Year's Budget**

The community of Columbia continues to thrive although downward economic times have had an adverse impact state and nationwide. While assessed valuation growth has slowed in recent years, the 2011 growth was 1.31%, 2012 was 2.22%, and 2013 (a reassessment year) was 1.97%. The preliminary assessed valuation increase for 2014 is 2.44%. While existing property values have not recovered from 2009 and 2010 losses, new construction in Columbia, both privately and commercially, is on the rise. Student population for the District also continues to grow at levels which require planning for additional learning space. To support additional growth and building needs, a \$50 million April 2014 election, which included a 4 cent debt service levy increase, was successful. These funds will be used for an additional elementary school to open in 2017, as well as acquiring and developing a site therefor, and improving and constructing additions to existing buildings, and acquiring and installing technology improvements. Additional planning work is facilitated by a student enrollment projection prepared by RSP & Associates to guide planning for necessary and appropriate facilities. Current projections indicate an average increase in student enrollment of two percent for each of the next five years. With this information, the Long

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FOR THE YEAR ENDED JUNE 30, 2014**

Range Facilities Committee, Finance Committee, and the Board have created a 10 year plan for capital improvements and required funding.

Historically, the District has relied on increases in state foundation formula funding each year, which generally, when combined with local assessed valuation, allowed for needed increases in operating expenses. In recent years, that funding has significantly declined and future funding has been in jeopardy due to state and federal budgetary issues. Approximately 66 percent of the District's operating revenue comes from local sources, with increasing local support required each year due to decreasing state and federal support.

In April 2012, a proposed 40 cent operating tax levy was approved by voters creating additional local revenue of \$7.5 million for the operating and Capital Projects Funds. This revenue was used to reduce class size by adding teachers and increase the operating fund for technology devices for students and teachers. Nearly 60 additional FTE have been added to meet these goals. The District has been able to operate all salary schedules each of the five most recent years and improve schedules for some of the lowest paid employees. At the same time, the District has intentionally and strategically built operating fund balances in order to prepare for flat state and federal funding and planned deficit spending.

During fiscal year 2013-14, Battle High School opened and secondary reorganization was fully implemented using accumulated fund balances for operation. With conservative planning, continued support of operation of salary schedules, educational credit advancement for teachers and good benefits for employees, deficit spending is expected to resume in 2015-16 and beyond, to reduce fund balances to a level not below 16%. With continued reliance on local revenues and strategic expenditure budgeting, sustained fund balance levels will be maintained in the District's five year financial module.

Postemployment benefits (OPEB) are part of an exchange of salaries and benefits for employee services rendered. Of the total benefits offered by employers, some benefits are taken while the employees are in active service and others are taken after the employees' services have ended. From an accrual accounting perspective, the cost of OPEB generally should be associated with the periods in which the exchange occurs, rather than the period when the benefits are provided. In prior years, the District has financed OPEB on a pay-as-you-go basis and financial statements have not reported the financial effects of OPEB. GASB Statement 45 improves financial reporting by requiring recognition of OPEB cost (expense) over a period that approximates employee's year of service and by providing information about actuarial accrued liabilities associated with OPEB. The District has elected to continue to finance OPEB benefits on a pay-as-you-go basis and not fully fund the OPEB plan. Therefore, the change in the outstanding OPEB liability is reported in the government-wide financial statements and totals over \$1.7 million for the year ended June 30, 2014.

**Contacting the District's Financial Management**

This financial report is designed to provide a general overview of the Columbia Public School District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Chief Financial Officer, Columbia Public School District, 1818 W. Worley, Columbia, MO 65203.

## **BASIC FINANCIAL STATEMENTS**



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**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF NET POSITION  
JUNE 30, 2014**

|   | Primary Government         |                             |                | Component<br>Unit                                      |
|---|----------------------------|-----------------------------|----------------|--|
|   | Governmental<br>Activities | Business-Type<br>Activities | Total          | Columbia<br>Public<br>School<br>District<br>Foundation |
| <b>ASSETS</b>                                     |                            |                             |                |  |
| Cash and Cash Equivalents                         | \$ 99,908,029              | \$ 1,427,768                | \$ 101,335,797 | \$ 264,453   |
| Investments                                       | 18,287,808                 | -                           | 18,287,808     | 1,159,355  |
| Receivables (Net of Allowance for Uncollectibles) |                            |                             |                |  |
| Local   | 125,843,579                | 85,557                      | 125,929,136    | 1,569  |
| State   | 44,664                     | -                           | 44,664         | -  |
| Federal   | 2,287,317                  | 1,053,127                   | 3,340,444      | -  |
| Inventories                                       | 369,348                    | 214,371                     | 583,719        | -  |
| Prepaid Expenses                                  | 1,771,284                  | -                           | 1,771,284      | -  |
| Restricted Assets                                 |                            |                             |                |  |
| Investment with Fiscal Agent - Refunding Escrow   | 4,659,695                  | -                           | 4,659,695      | -  |
| Capital Assets (Net of Accumulated Depreciation)  |                            |                             |                |  |
| Land  | 11,190,368                 | -                           | 11,190,368     | -  |
| Construction in Progress                          | 17,788,590                 | -                           | 17,788,590     | -  |
| Buildings   | 291,768,326                | -                           | 291,768,326    | -  |
| Mobile Classrooms                                 | 1,303,969                  | -                           | 1,303,969      | -  |
| Furniture and Equipment                           | 7,323,351                  | 306,236                     | 7,629,587      | -  |
| Total Assets                                      | 582,546,328                | 3,087,059                   | 585,633,387    | 1,425,377  |
| <b>LIABILITIES</b>                                |                            |                             |                |  |
| Accounts Payable                                  | 14,759,633                 | 346,629                     | 15,106,262     | -  |
| Accrued Salaries and Payroll Taxes                | 6,153,027                  | 122,846                     | 6,275,873      | -  |
| Accrued Interest Payable                          | 2,252,810                  | -                           | 2,252,810      | -  |
| Unearned Revenue                                  | 120,493,477                | 269,041                     | 120,762,518    | -  |
| Noncurrent Liabilities                            |                            |                             |                |  |
| Due within One Year                               | 12,383,528                 | 44,000                      | 12,427,528     | -  |
| Due in More than One Year                         | 264,701,706                | 892,279                     | 265,593,985    | -  |
| Total Liabilities                                 | 420,744,181                | 1,674,795                   | 422,418,976    | -  |
| <b>NET POSITION</b>                               |                            |                             |                |  |
| Net investment in capital assets                  | 136,736,793                | 306,236                     | 137,043,029    | -  |
| Restricted for:                                   |                            |                             |                |  |
| Debt Service                                      | 13,632,671                 | -                           | 13,632,671     | -  |
| Capital Projects                                  | 1,229,746                  | -                           | 1,229,746      | -  |
| Teachers' Salaries and Benefits                   | 4,998,990                  | -                           | 4,998,990      | -  |
| Grants and Donations                              | 2,069,803                  | -                           | 2,069,803      | -  |
| Unrestricted                                      | 3,134,144                  | 1,106,028                   | 4,240,172      | 1,425,377  |
| Total Net Position                                | \$ 161,802,147             | \$ 1,412,264                | \$ 163,214,411 | \$ 1,425,377   |

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2014**

| Functions/Programs                         | Expenses              | Program Revenues     |                                    |                                  |
|--|-----------------------|----------------------|------------------------------------|----------------------------------|
|  |                       | Charges for Services | Operating Grants and Contributions | Capital Grants and Contributions |
| <b>Primary Government:</b>                 |                       |                      |                                    |                                  |
| <b>Governmental Activities</b>             |                       |                      |                                    |                                  |
| Instruction                                |                       |                      |                                    |                                  |
| Regular Instruction                        | \$ 71,149,041         | \$ 560,309           | \$ 341,677                         | \$ 165,119                       |
| Special Education                          | 22,322,035            | -                    | 13,610,497                         | -                                |
| Vocational Instruction                     | 4,187,518             | 98,000               | 1,070,724                          | 228,723                          |
| Student Activities - Athletics             | 2,493,182             | 394,847              | -                                  | -                                |
| Tuition to Other Districts                 | 358,623               | -                    | -                                  | -                                |
| Total Instruction                          | <u>100,510,399</u>    | <u>1,053,156</u>     | <u>15,022,898</u>                  | <u>393,842</u>                   |
| Support Services                           |                       |                      |                                    |                                  |
| Attendance                                 | 174,867               | -                    | -                                  | -                                |
| Guidance and Counseling                    | 5,929,305             | -                    | -                                  | -                                |
| Health and Ancillary Services              | 6,869,321             | -                    | -                                  | -                                |
| Improvement of Instruction                 | 6,432,662             | -                    | 710,773                            | -                                |
| Media Services                             | 5,208,006             | -                    | 153,537                            | -                                |
| Board Services                             | 545,340               | -                    | -                                  | -                                |
| General Administration                     | 2,429,171             | -                    | -                                  | -                                |
| Building Administration                    | 12,298,593            | -                    | -                                  | -                                |
| Business, Central Services                 | 5,919,408             | -                    | -                                  | -                                |
| Operation of Plant                         | 24,244,374            | 192,747              | -                                  | 77,641                           |
| Pupil Transportation                       | 12,782,355            | -                    | 1,984,959                          | -                                |
| Food Services                              | 14,720                | -                    | -                                  | -                                |
| Adult Literacy                             | 532,172               | -                    | 467,989                            | -                                |
| Community Services                         | 4,858,718             | 541,189              | 692,797                            | -                                |
| Total Pupil Support Services               | <u>88,239,012</u>     | <u>733,936</u>       | <u>4,010,055</u>                   | <u>77,641</u>                    |
| Non-Instruction/Support Services           |                       |                      |                                    |                                  |
| Interest Payments                          | 6,895,734             | -                    | -                                  | -                                |
| Total Non-Instruction/Support Services     | <u>6,895,734</u>      | <u>-</u>             | <u>-</u>                           | <u>-</u>                         |
| Total Governmental Activities              | <u>195,645,145</u>    | <u>1,787,092</u>     | <u>19,032,953</u>                  | <u>471,483</u>                   |
| <b>Business-Type Activities</b>            |                       |                      |                                    |                                  |
| Food Services                              | 8,736,419             | 3,037,193            | 4,520,062                          | -                                |
| Adult Education                            | 2,054,042             | 1,396,023            | 879,038                            | -                                |
| Total Business-Type Activities             | <u>10,790,461</u>     | <u>4,433,216</u>     | <u>5,399,100</u>                   | <u>-</u>                         |
| Total Primary Governmen                    | <u>\$ 206,435,606</u> | <u>\$ 6,220,308</u>  | <u>\$ 24,432,053</u>               | <u>\$ 471,483</u>                |
| <b>Component Unit</b>                      |                       |                      |                                    |                                  |
| Columbia Public School District Foundation | <u>\$ 93,826</u>      | <u>\$ -</u>          | <u>\$ 70,089</u>                   | <u>\$ -</u>                      |

General Revenues

Taxes

Property Taxes, Levied for General Purposes

Property Taxes, Levied for Debt Services

Property Taxes, Levied for Capital Projects

Other Taxes

Allocation of Statewide Education Sales Tax

Federal and State Aid Not Restricted to Specific Purposes

Interest and Investment Earnings

Miscellaneous

Total General Revenues and Transfers

Changes in Net Position

Net Position, July 1

Net Position, June 30

The notes to the basic financial statements are an integral part of this statement.

**Net (Expenses) Revenues  
and Changes in Net Assets**

| Primary Government         |                                 |                       | Component Unit                                   |
|----------------------------|---------------------------------|-----------------------|--|
| Governmental<br>Activities | Business-<br>Type<br>Activities | Total                 | Columbia Public<br>School District<br>Foundation |
| \$ (70,081,936)            | \$ -                            | \$ (70,081,936)       | \$ -   |
| (8,711,538)                | -                               | (8,711,538)           | -  |
| (2,790,071)                | -                               | (2,790,071)           | -  |
| (2,098,335)                | -                               | (2,098,335)           | -  |
| <u>(358,623)</u>           | -                               | <u>(358,623)</u>      | -  |
| <u>(84,040,503)</u>        | -                               | <u>(84,040,503)</u>   | -  |
| (174,867)                  | -                               | (174,867)             | -  |
| (5,929,305)                | -                               | (5,929,305)           | -  |
| (6,869,321)                | -                               | (6,869,321)           | -  |
| (5,721,889)                | -                               | (5,721,889)           | -  |
| (5,054,469)                | -                               | (5,054,469)           | -  |
| (545,340)                  | -                               | (545,340)             | -  |
| (2,429,171)                | -                               | (2,429,171)           | -  |
| (12,298,593)               | -                               | (12,298,593)          | -  |
| (5,919,408)                | -                               | (5,919,408)           | -  |
| (23,973,986)               | -                               | (23,973,986)          | -  |
| (10,797,396)               | -                               | (10,797,396)          | -  |
| (14,720)                   | -                               | -                     | -  |
| (64,183)                   | -                               | (64,183)              | -  |
| <u>(3,624,732)</u>         | -                               | <u>(3,624,732)</u>    | -  |
| <u>(83,417,380)</u>        | -                               | <u>(83,417,380)</u>   | -  |
| <u>(6,895,734)</u>         | -                               | <u>(6,895,734)</u>    | -  |
| <u>(6,895,734)</u>         | -                               | <u>(6,895,734)</u>    | -  |
| <u>(174,353,617)</u>       | -                               | <u>(174,353,617)</u>  | -  |
| -                          | (1,179,164)                     | (1,179,164)           | -  |
| -                          | 221,019                         | 221,019               | -  |
| -                          | <u>(958,145)</u>                | <u>(958,145)</u>      | -  |
| <u>(174,353,617)</u>       | <u>(958,145)</u>                | <u>(175,311,762)</u>  | -  |
| -                          | -                               | -                     | <u>(23,737)</u>                                  |
| 93,833,131                 | -                               | 93,833,131            | -  |
| 19,912,391                 | -                               | 19,912,391            | -  |
| 2,152,221                  | -                               | 2,152,221             | -  |
| 2,909,244                  | -                               | 2,909,244             | -  |
| 15,050,485                 | -                               | 15,050,485            | -  |
| 49,686,915                 | -                               | 49,686,915            | -  |
| 521,252                    | 4,892                           | 526,144               | 68,829   |
| 1,190,105                  | -                               | 1,190,105             | -  |
| <u>185,255,744</u>         | <u>4,892</u>                    | <u>185,260,636</u>    | <u>68,829</u>                                    |
| 10,902,127                 | (953,253)                       | 9,948,874             | 45,092   |
| 150,900,020                | 2,365,517                       | 153,265,537           | 1,380,285  |
| <u>\$ 161,802,147</u>      | <u>\$ 1,412,264</u>             | <u>\$ 163,214,411</u> | <u>\$ 1,425,377</u>                              |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2014**

|  | <b>General</b> | <b>Teachers</b> |
|--|----------------|-----------------|
| <b>ASSETS</b>  |                |                 |
| Cash and Cash Equivalents  | \$ 37,100,931  | \$ 11,167,019   |
| Investments  | 4,535,632      | -               |
| Receivables (Net of Allowance for Uncollectibles)                  |                |                 |
| Local  | 42,755,781     | 59,505,478      |
| State  | -              | -               |
| Federal  | 863,520        | 1,005,086       |
| Inventories  | 369,348        | -               |
| Prepaid Expenditures   | 1,647,544      | -               |
| Restricted Assets-Invested with Fiscal Agent                       |                |                 |
| Refunding Escrow   | -              | -               |
| Total Assets   | \$ 87,272,756  | \$ 71,677,583   |
| <b>LIABILITIES</b>   |                |                 |
| Accounts Payable   | \$ 4,962,812   | \$ 4,265,572    |
| Accrued Salaries and Payroll Taxes                                 | 902,953        | 5,215,403       |
| Unearned Revenue - Other   | -              | 418,349         |
| Total Liabilities  | 5,865,765      | 9,899,324       |
| <b>DEFERRED INFLOWS OF RESOURCES</b>                               |                |                 |
| Unavailable revenue - property taxes                               | 40,738,051     | 57,648,022      |
| Total deferred inflows of resources                                | 40,738,051     | 57,648,022      |
| <b>FUND BALANCES</b>   |                |                 |
| Nonspendable   |                |                 |
| Inventories  | 369,348        | -               |
| Prepaid Expenditures   | 1,647,544      | -               |
| Restricted for   |                |                 |
| Retirement of Debt - Crossover Refunded Bonds                      | -              | -               |
| Retirement of Debt - General Obligation Bonds                      | -              | -               |
| Capital Improvements-Bond Proceeds                                 | -              | -               |
| Teachers' Salaries and Benefits                                    | -              | 4,130,237       |
| Grants and Donations   | -              | -               |
| Committed to   |                |                 |
| Capital Lease Payments   | 619,608        | -               |
| Energy Lease   | 227,710        | -               |
| Assigned to  |                |                 |
| Other Capital Projects   | -              | -               |
| Unassigned   | 37,804,730     | -               |
| Total Fund Balances  | 40,668,940     | 4,130,237       |
| Total Liabilities, Deferred Inflows of Resources and Fund Balances | \$ 87,272,756  | \$ 71,677,583   |

*The notes to the basic financial statements are an integral part of this statement.*

| <b>Governmental Fund Types</b> |                         |  |                                 |
|--------------------------------|-------------------------|--|---------------------------------|
| <u>Debt Service</u>            | <u>Capital Projects</u> | <u>Total Nonmajor Governmental Funds</u> | <u>Total Governmental Funds</u> |
| \$ 15,545,943                  | \$ 28,909,030           | \$ 1,414,602                             | \$ 94,137,525                   |
| -                              | 9,000,000               | -  | 13,535,632                      |
| 21,661,429                     | 1,652,696               | 268,195                                  | 125,843,579                     |
| -                              | -                       | 44,664                                   | 44,664                          |
| -                              | -                       | 418,711                                  | 2,287,317                       |
| -                              | -                       | -  | 369,348                         |
| -                              | -                       | 123,740                                  | 1,771,284                       |
| 4,659,695                      | -                       | -  | 4,659,695                       |
| <u>\$ 41,867,067</u>           | <u>\$ 39,561,726</u>    | <u>\$ 2,269,912</u>                      | <u>\$ 242,649,044</u>           |
| \$ -                           | \$ 4,061,483            | \$ 165,438                               | \$ 13,455,305                   |
| -                              | -                       | 34,671                                   | 6,153,027                       |
| -                              | -                       | -  | 418,349                         |
| -                              | 4,061,483               | 200,109                                  | 20,026,681                      |
| 21,520,811                     | 1,638,120               | -  | 121,545,004                     |
| <u>21,520,811</u>              | <u>1,638,120</u>        | <u>-</u>                                 | <u>121,545,004</u>              |
| -                              | -                       | -  | 369,348                         |
| -                              | -                       | 123,740                                  | 1,771,284                       |
| 4,659,695                      | -                       | -  | 4,659,695                       |
| 15,686,561                     | -                       | -  | 15,686,561                      |
| -                              | 32,664,189              | -  | 32,664,189                      |
| -                              | -                       | -  | 4,130,237                       |
| -                              | -                       | 1,946,063                                | 1,946,063                       |
| -                              | -                       | -  | 619,608                         |
| -                              | -                       | -  | 227,710                         |
| -                              | 1,197,934               | -  | 1,197,934                       |
| -                              | -                       | -  | 37,804,730                      |
| <u>20,346,256</u>              | <u>33,862,123</u>       | <u>2,069,803</u>                         | <u>101,077,359</u>              |
| <u>\$ 41,867,067</u>           | <u>\$ 39,561,726</u>    | <u>\$ 2,269,912</u>                      |                                 |

Amounts reported for governmental activities in the statement of net position are different because:

|  |                       |
|--|-----------------------|
| Capital assets (net of accumulated depreciation) used in governmental activities are not financial resources and, therefore, are not reported in the funds.  | 329,374,604           |
| Some of the District's taxes will be collected after year end, but are not available soon enough to pay for the current period's expenditures and, therefore, are deferred in the funds.   | 4,489,404             |
| Internal service funds are used by management to charge the costs of providing employee benefits to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position. | 6,198,824             |
| Long-term liabilities, including bonds payable and accrued interest payable, are not due and payable in the current period and, therefore, are not reported in the funds.  | (279,338,044)         |
| Net position of governmental activities  | <u>\$ 161,802,147</u> |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2014**

|   | <b>General</b> | <b>Teachers</b> |
|---|----------------|-----------------|
| <b>REVENUES</b>                           |                |                 |
| Local                                     | \$ 45,453,957  | \$ 64,886,784   |
| County                                    | 933,797        | 639,166         |
| State                                     | 16,103,705     | 38,066,320      |
| Federal                                   | 4,319,081      | 5,222,901       |
| Tuition From Other Districts              | 49,000         | 257,076         |
| Total Revenues                            | 66,859,540     | 109,072,247     |
| <b>EXPENDITURES</b>                       |                |                 |
| Current                                   |                |                 |
| Instruction                               |                |                 |
| Regular Instruction                       | 8,742,129      | 59,587,677      |
| Special Instruction                       | 5,738,006      | 15,930,844      |
| Vocational Instruction                    | 574,488        | 3,254,736       |
| Student Activities - Athletics            | 759,830        | 1,310,218       |
| Tuition To Other Districts                | -              | 358,623         |
| Total Instruction                         | 15,814,453     | 80,442,098      |
| Pupil Support Services                    |                |                 |
| Attendance                                | 170,834        | -               |
| Guidance and Counseling                   | 1,325,923      | 4,409,940       |
| Health and Ancillary Services             | 2,694,805      | 3,997,817       |
| Improvement of Instruction                | 1,861,946      | 4,341,543       |
| Media Services                            | 2,840,530      | 2,156,078       |
| Total Support Services                    | 8,894,038      | 14,905,378      |
| Administration                            |                |                 |
| Board Services                            | 545,340        | -               |
| General Administration                    | 1,280,000      | 1,116,129       |
| Building Administration                   | 4,013,464      | 8,091,843       |
| Business, Central Services                | 5,720,112      | 110,342         |
| Total Administration                      | 11,558,916     | 9,318,314       |
| Other                                     |                |                 |
| Operation of Plant                        | 18,145,727     | -               |
| Pupil Transportation                      | 12,679,140     | -               |
| Food Services                             | -              | -               |
| Adult Literacy                            | -              | -               |
| Community Services                        | 2,322,871      | 1,970,969       |
| Total Other                               | 33,147,738     | 1,970,969       |
| Debt Service                              |                |                 |
| Principal                                 | -              | -               |
| Interest and Fees                         | -              | -               |
| Bond Issuance Costs                       | -              | -               |
| Total Debt Service                        | -              | -               |
| Capital Outlay and Construction           |                |                 |
| Furniture and Equipment                   | -              | -               |
| Vehicles                                  | -              | -               |
| Land and Site Improvements                | -              | -               |
| Building Additions and Renovations        | -              | -               |
| Total Capital Outlay and Construction     | -              | -               |
| Total Expenditures                        | 69,415,145     | 106,636,759     |
| <b>REVENUES OVER (UNDER) EXPENDITURES</b> | (2,555,605)    | 2,435,488       |
| <b>OTHER FINANCING SOURCES (USES)</b>     |                |                 |
| General Obligation Bonds Issued           | -              | -               |
| Premium on Bonds Issued                   | -              | -               |
| Transfers In                              | -              | -               |
| Transfers Out                             | (816,050)      | -               |
| Total Other Financing Sources (Uses)      | (816,050)      | -               |
| <b>NET CHANGES IN FUND BALANCES</b>       | (3,371,655)    | 2,435,488       |
| <b>FUND BALANCES, JULY 1</b>              | 44,040,595     | 1,694,749       |
| <b>FUND BALANCES, JUNE 30</b>             | \$ 40,668,940  | \$ 4,130,237    |

The notes to the basic financial statements are an integral part of this statement.

**Governmental Fund Types**

|    | <b>Debt<br/>Service</b> | <b>Capital<br/>Projects</b> | <b>Total<br/>Nonmajor<br/>Governmental<br/>Funds</b> | <b>Total<br/>Governmental<br/>Funds</b> |
|----|-------------------------|-----------------------------|--|---|
| \$ | 20,200,375              | \$ 2,804,848                | \$ 2,295,715   | \$ 135,641,679                          |
|    | 307,772                 | 11,325                      | -  | 1,892,060                               |
|    | 1,253,393               | 80,402                      | 836,529  | 56,340,349                              |
|    | 301,754                 | -                           | 908,198  | 10,751,934                              |
|    | -                       | -                           | -  | 306,076                                 |
|    | <u>22,063,294</u>       | <u>2,896,575</u>            | <u>4,040,442</u>                                     | <u>204,932,098</u>                      |
|    | -                       | -                           | 1,191,934  | 69,521,740                              |
|    | -                       | -                           | 293,049  | 21,961,899                              |
|    | -                       | -                           | 255,077  | 4,084,301                               |
|    | -                       | -                           | 396,257  | 2,466,305                               |
|    | -                       | -                           | -  | 358,623                                 |
|    | -                       | -                           | <u>2,136,317</u>                                     | <u>98,392,868</u>                       |
|    | -                       | -                           | -  | 170,834                                 |
|    | -                       | -                           | 101,045  | 5,836,908                               |
|    | -                       | -                           | 60,605   | 6,753,227                               |
|    | -                       | -                           | 144,372  | 6,347,861                               |
|    | -                       | -                           | 21,348   | 5,017,956                               |
|    | -                       | -                           | <u>327,370</u>                                       | <u>24,126,786</u>                       |
|    | -                       | -                           | -  | 545,340                                 |
|    | -                       | -                           | -  | 2,396,129                               |
|    | -                       | -                           | -  | 12,105,307                              |
|    | -                       | -                           | -  | 5,830,454                               |
|    | -                       | -                           | -  | <u>20,877,230</u>                       |
|    | -                       | -                           | -  | 18,145,727                              |
|    | -                       | -                           | 101,952  | 12,781,092                              |
|    | -                       | -                           | 14,720   | 14,720                                  |
|    | -                       | -                           | 521,125  | 521,125                                 |
|    | -                       | -                           | 497,966  | 4,791,806                               |
|    | -                       | -                           | <u>1,135,763</u>                                     | <u>36,254,470</u>                       |
|    | 14,100,000              | 120,000                     | 300,000  | 14,520,000                              |
|    | 7,225,970               | 96,310                      | 318,392  | 7,640,672                               |
|    | 4,816                   | 232,785                     | -  | 237,601                                 |
|    | <u>21,330,786</u>       | <u>449,095</u>              | <u>618,392</u>                                       | <u>22,398,273</u>                       |
|    | -                       | 6,862,978                   | -  | 6,862,978                               |
|    | -                       | 171,380                     | -  | 171,380                                 |
|    | -                       | 5,309,478                   | -  | 5,309,478                               |
|    | -                       | 23,930,199                  | -  | 23,930,199                              |
|    | -                       | 36,274,035                  | -  | 36,274,035                              |
|    | <u>21,330,786</u>       | <u>36,723,130</u>           | <u>4,217,842</u>                                     | <u>238,323,662</u>                      |
|    | 732,508                 | (33,826,555)                | (177,400)  | (33,391,564)                            |
|    | -                       | 50,000,000                  | -  | 50,000,000                              |
|    | -                       | 3,996,829                   | -  | 3,996,829                               |
|    | -                       | 816,050                     | 550,573  | 1,366,623                               |
|    | -                       | (550,573)                   | -  | (1,366,623)                             |
|    | -                       | 54,262,306                  | 550,573  | 53,996,829                              |
|    | 732,508                 | 20,435,751                  | 373,173  | 20,605,265                              |
|    | <u>19,613,748</u>       | <u>13,426,372</u>           | <u>1,696,630</u>                                     | <u>80,472,094</u>                       |
| \$ | <u>20,346,256</u>       | <u>\$ 33,862,123</u>        | <u>\$ 2,069,803</u>                                  | <u>\$ 101,077,359</u>                   |



**COLUMBIA PUBLIC SCHOOL DISTRICT  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2014**

Amounts reported for governmental activities in the Statement of Activities are different because:

|   |    |                          |
|---|----|--------------------------|
| Net changes in fund balances of total governmental funds  | \$ | 20,605,265               |
| Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period  |    | 30,269,789               |
| Revenues in the Statement of Activities that do not provide current financial resources are not reported in the funds   |    | 1,615,174                |
| The issuance of long-term debt (bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. This amount reflects payments made on outstanding bonds in the current period |    | (35,480,000)             |
| Additional expenses for bond interest payable reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds  |    | 141,581                  |
| Expenses/revenues for premiums, discounts, and similar items related to the issuance of debt are reported in the governmental funds at the time of issuance, and are deferred and amortized in the Statement of Activities  |    | (3,388,206)              |
| Expenses related to the increase of the liability for compensated absences reported in the Statement of Activities are reported as expenditures in the governmental funds   |    | (543,146)                |
| Expenses related to the increase of the liability for other postemployment benefits reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported in the governmental funds  |    | (1,696,376)              |
| Internal service funds are used by the District to charge the costs of employee benefits to individual funds. The change in net assets of internal service funds is reported with governmental activities   |    | (621,954)                |
| Change in net position of governmental activities   | \$ | <u><u>10,902,127</u></u> |

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
GENERAL FUND  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2014**

|   | <b>Budgeted Amounts</b> |                      | <b>Actual</b>        | <b>Variance</b>              |
|---|-------------------------|----------------------|----------------------|------------------------------|
|   | <b>Original</b>         | <b>Final</b>         |                      | <b>with<br/>Final Budget</b> |
| <b>REVENUES</b>                           |                         |                      |                      |                              |
| Local                                     | \$ 45,372,549           | \$ 44,948,828        | \$ 45,453,957        | \$ 505,129                   |
| County                                    | 391,666                 | 394,415              | 933,797              | 539,382                      |
| State                                     | 16,417,654              | 16,375,350           | 16,103,705           | (271,645)                    |
| Federal                                   | 3,774,104               | 4,245,768            | 4,319,081            | 73,313                       |
| Tuition From Other Districts              | 55,563                  | 49,000               | 49,000               | -                            |
| Total Revenues                            | <u>66,011,536</u>       | <u>66,013,361</u>    | <u>66,859,540</u>    | <u>846,179</u>               |
| <b>EXPENDITURES</b>                       |                         |                      |                      |                              |
| Current                                   |                         |                      |                      |                              |
| Instruction                               |                         |                      |                      |                              |
| Regular Instruction                       | 8,683,499               | 9,576,181            | 8,742,129            | 834,052                      |
| Special Instruction                       | 5,120,118               | 5,314,562            | 5,738,006            | (423,444)                    |
| Vocational Instruction                    | 755,673                 | 683,410              | 574,488              | 108,922                      |
| Student Activities - Athletics            | 743,357                 | 726,954              | 759,830              | (32,876)                     |
| Total Instruction                         | <u>15,302,647</u>       | <u>16,301,107</u>    | <u>15,814,453</u>    | <u>486,654</u>               |
| Pupil Support Services                    |                         |                      |                      |                              |
| Attendance                                | 125,173                 | 125,173              | 170,834              | (45,661)                     |
| Guidance and Counseling                   | 1,351,457               | 1,358,833            | 1,325,923            | 32,910                       |
| Health and Ancillary Services             | 2,894,388               | 2,806,342            | 2,694,805            | 111,537                      |
| Improvement of Instruction                | 1,678,348               | 2,185,323            | 1,861,946            | 323,377                      |
| Media Services                            | 2,844,253               | 2,839,128            | 2,840,530            | (1,402)                      |
| Total Support Services                    | <u>8,893,619</u>        | <u>9,314,799</u>     | <u>8,894,038</u>     | <u>420,761</u>               |
| Administration                            |                         |                      |                      |                              |
| Board Services                            | 381,900                 | 513,400              | 545,340              | (31,940)                     |
| General Administration                    | 1,245,566               | 1,388,281            | 1,280,000            | 108,281                      |
| Building Administration                   | 4,382,603               | 4,390,321            | 4,013,464            | 376,857                      |
| Business, Central Services                | 6,045,863               | 6,045,863            | 5,720,112            | 325,751                      |
| Total Administration                      | <u>12,055,932</u>       | <u>12,337,865</u>    | <u>11,558,916</u>    | <u>778,949</u>               |
| Other                                     |                         |                      |                      |                              |
| Operation of Plant                        | 17,171,983              | 18,295,916           | 18,145,727           | 150,189                      |
| Pupil Transportation                      | 12,223,802              | 12,601,589           | 12,679,140           | (77,551)                     |
| Community Services                        | 2,014,863               | 2,398,008            | 2,322,871            | 75,137                       |
| Total Other                               | <u>31,410,648</u>       | <u>33,295,513</u>    | <u>33,147,738</u>    | <u>147,775</u>               |
| Total Expenditures                        | <u>67,662,846</u>       | <u>71,249,284</u>    | <u>69,415,145</u>    | <u>1,834,139</u>             |
| <b>REVENUES OVER (UNDER) EXPENDITURES</b> | (1,651,310)             | (5,235,923)          | (2,555,605)          | 2,680,318                    |
| <b>OTHER FINANCING USES</b>               |                         |                      |                      |                              |
| Transfers Out                             | (1,142,436)             | (1,345,958)          | (816,050)            | 529,908                      |
| <b>NET CHANGE IN FUND BALANCE</b>         | (2,793,746)             | (6,581,881)          | (3,371,655)          | 3,210,226                    |
| <b>FUND BALANCE, JULY 1</b>               | <u>44,040,595</u>       | <u>44,040,595</u>    | <u>44,040,595</u>    | <u>-</u>                     |
| <b>FUND BALANCE, JUNE 30</b>              | <u>\$ 41,246,849</u>    | <u>\$ 37,458,714</u> | <u>\$ 40,668,940</u> | <u>\$ 3,210,226</u>          |

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
TEACHERS FUND  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2014**

|   | <b>Budgeted Amounts</b> |                     | <b>Actual</b>       | <b>Variance</b>              |
|---|-------------------------|---------------------|---------------------|------------------------------|
|   | <b>Original</b>         | <b>Final</b>        |                     | <b>with<br/>Final Budget</b> |
| <b>REVENUES</b>                           |                         |                     |                     |                              |
| Local                                     | \$ 65,435,293           | \$ 64,337,201       | \$ 64,886,784       | \$ 549,583                   |
| County                                    | 1,201,399               | 1,168,763           | 639,166             | (529,597)                    |
| State                                     | 39,286,375              | 38,956,065          | 38,066,320          | (889,745)                    |
| Federal                                   | 4,494,180               | 4,968,372           | 5,222,901           | 254,529                      |
| Tuition From Other Districts              | 230,563                 | 269,000             | 257,076             | (11,924)                     |
| Total Revenues                            | <u>110,647,810</u>      | <u>109,699,401</u>  | <u>109,072,247</u>  | <u>(627,154)</u>             |
| <b>EXPENDITURES</b>                       |                         |                     |                     |                              |
| Current                                   |                         |                     |                     |                              |
| Instruction                               |                         |                     |                     |                              |
| Regular Instruction                       | 63,490,907              | 61,963,548          | 59,587,677          | 2,375,871                    |
| Special Instruction                       | 16,596,138              | 16,723,228          | 15,930,844          | 792,384                      |
| Vocational Instruction                    | 3,393,033               | 3,407,433           | 3,254,736           | 152,697                      |
| Student Activities - Athletics            | 1,152,050               | 1,152,050           | 1,310,218           | (158,168)                    |
| Tuition To Other Districts                | 300,000                 | 360,000             | 358,623             | 1,377                        |
| Total Instruction                         | <u>84,932,128</u>       | <u>83,606,259</u>   | <u>80,442,098</u>   | <u>3,164,161</u>             |
| Pupil Support Services                    |                         |                     |                     |                              |
| Guidance and Counseling                   | 4,653,138               | 4,653,138           | 4,409,940           | 243,198                      |
| Health and Ancillary Services             | 4,181,311               | 4,125,511           | 3,997,817           | 127,694                      |
| Improvement of Instruction                | 4,078,454               | 4,058,290           | 4,341,543           | (283,253)                    |
| Media Services                            | 2,220,232               | 2,220,232           | 2,156,078           | 64,154                       |
| Total Support Services                    | <u>15,133,135</u>       | <u>15,057,171</u>   | <u>14,905,378</u>   | <u>151,793</u>               |
| Administration                            |                         |                     |                     |                              |
| General Administration                    | 1,174,360               | 1,174,360           | 1,116,129           | 58,231                       |
| Building Administration                   | 7,557,989               | 7,575,413           | 8,091,843           | (516,430)                    |
| Business, Central Services                | 110,814                 | 110,814             | 110,342             | 472                          |
| Total Administration                      | <u>8,843,163</u>        | <u>8,860,587</u>    | <u>9,318,314</u>    | <u>(457,727)</u>             |
| Other                                     |                         |                     |                     |                              |
| Community Services                        | 2,171,388               | 1,921,920           | 1,970,969           | (49,049)                     |
| Total Other                               | <u>2,171,388</u>        | <u>1,921,920</u>    | <u>1,970,969</u>    | <u>(49,049)</u>              |
| Total Expenditures                        | <u>111,079,814</u>      | <u>109,445,937</u>  | <u>106,636,759</u>  | <u>2,809,178</u>             |
| <b>REVENUES OVER (UNDER) EXPENDITURES</b> | (432,004)               | 253,464             | 2,435,488           | 2,182,024                    |
| <b>OTHER FINANCING SOURCES</b>            |                         |                     |                     |                              |
| Transfers In                              | 432,004                 | -                   | -                   | -                            |
| <b>NET CHANGE IN FUND BALANCE</b>         | -                       | 253,464             | 2,435,488           | 2,182,024                    |
| <b>FUND BALANCE, JULY 1</b>               | 1,694,749               | 1,694,749           | 1,694,749           | -                            |
| <b>FUND BALANCE, JUNE 30</b>              | <u>\$ 1,694,749</u>     | <u>\$ 1,948,213</u> | <u>\$ 4,130,237</u> | <u>\$ 2,182,024</u>          |

The notes to the basic financial statements are an integral part of this statement.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF NET POSITION  
PROPRIETARY FUNDS  
JUNE 30, 2014**

|   | <u>Business-Type<br/>Activities-<br/>Nonmajor<br/>Enterprise Funds</u> | <u>Governmental<br/>Activities-<br/>Internal<br/>Service Funds</u> |
|---|--|--|
| <b>ASSETS</b>                                     |  |  |
| Current Assets                                    |  |  |
| Cash and Cash Equivalents                         | \$ 1,427,768   | \$ 5,770,504   |
| Investments                                       | -  | 4,752,176  |
| Receivables (Net of Allowance for Uncollectibles) |  |  |
| Local   | 85,557   | -  |
| Federal   | 1,053,127  | -  |
| Inventories                                       | 214,371  | -  |
| Total Current Assets                              | <u>2,780,823</u>   | <u>10,522,680</u>  |
| Noncurrent Assets                                 |  |  |
| Capital Assets (Net of Accumulated Depreciation)  |  |  |
| Furniture and Equipment                           | 306,236  | -  |
| Total Noncurrent Assets                           | <u>306,236</u>   | <u>-</u>   |
| Total Assets                                      | <u>3,087,059</u>   | <u>10,522,680</u>  |
| <b>LIABILITIES</b>                                |  |  |
| Current Liabilities                               |  |  |
| Accounts Payable                                  | 346,629  | 1,304,328  |
| Accrued Salaries and Payroll Taxes                | 122,846  | -  |
| Unearned Revenue                                  | 269,041  | 3,019,528  |
| Total Current Liabilities                         | <u>738,516</u>   | <u>4,323,856</u>   |
| Noncurrent Liabilities                            |  |  |
| Liability for Long - Term                         |  |  |
| Compensated Absences                              | 198,118  | -  |
| Liability for Long - Term Other                   |  |  |
| Postemployment Benefits                           | 738,161  | -  |
| Total Noncurrent Liabilities                      | <u>936,279</u>   | <u>-</u>   |
| Total Liabilities                                 | <u>1,674,795</u>   | <u>4,323,856</u>   |
| <b>NET POSITION</b>                               |  |  |
| Invested in Capital Assets                        | 306,236  | -  |
| Unrestricted                                      | 1,106,028  | 6,198,824  |
| Total Net Position                                | <u>\$ 1,412,264</u>  | <u>\$ 6,198,824</u>  |

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
PROPRIETARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2014**

|   | <b>Business-Type<br/>Activities-<br/>Nonmajor<br/>Enterprise Funds</b> | <b>Governmental<br/>Activities-<br/>Internal<br/>Service Funds</b> |
|---|--|--|
| <b>OPERATING REVENUES</b>               |  |  |
| Food Sales                              | \$ 3,037,193   | \$ -   |
| Tuition                                 | 1,396,023  | -  |
| Insurance Premiums                      | -  | 21,778,007   |
| Total Operating Revenues                | 4,433,216  | 21,778,007   |
| <b>OPERATING EXPENSES</b>               |  |  |
| Food Purchased                          | 3,726,660  | -  |
| Salaries and Wages                      | 3,416,613  | 187,331  |
| Fringe Benefits                         | 1,381,299  | 50,056   |
| Supplies                                | 748,305  | -  |
| Purchased Services                      | 375,103  | 158,338  |
| Travel                                  | 40,973   | -  |
| Repairs                                 | 56,817   | -  |
| Donated Commodities Used                | 339,817  | -  |
| Financial Aid                           | 661,567  | -  |
| Excess Loss Insurance                   | -  | 339,023  |
| Administration Fees                     | -  | 415,811  |
| Benefits Paid/Accrued                   | -  | 21,267,959   |
| Depreciation                            | 43,307   | -  |
| Total Operating Expenses                | 10,790,461   | 22,418,518   |
| <b>OPERATING INCOME (LOSS)</b>          | (6,357,245)  | (640,511)  |
| <b>NONOPERATING REVENUES (EXPENSES)</b> |  |  |
| State Assistance                        | 294,127  | -  |
| Federal Assistance                      | 4,765,156  | -  |
| Earnings on Investments                 | 4,892  | 18,557   |
| Donated Commodities                     | 339,817  | -  |
| Total Nonoperating Revenues             | 5,403,992  | 18,557   |
| <b>CHANGES IN NET POSITION</b>          | (953,253)  | (621,954)  |
| <b>NET POSITION, JULY 1</b>             | 2,365,517  | 6,820,778  |
| <b>NET POSITION, JUNE 30</b>            | \$ 1,412,264   | \$ 6,198,824   |

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF CASH FLOWS  
PROPRIETARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2014**

|  | <u>Business-Type<br/>Activities-<br/>Nonmajor<br/>Enterprise Funds</u> | <u>Governmental<br/>Activities-<br/>Internal<br/>Service Funds</u> |
|--|--|--|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>  |  |  |
| Cash Received from Sales/Tuition/Premiums  | \$ 4,365,408   | \$ 22,044,485  |
| Cash Payments for Supplies and Services  | (5,480,591)  | (913,172)  |
| Cash Payments to Employees for Services  | (4,711,979)  | (237,387)  |
| Cash Payments for Claims/Benefits  | -  | (21,375,779)   |
| Net Cash From Operating Activities   | <u>(5,827,162)</u>   | <u>(481,853)</u>   |
| <b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>                                     |  |  |
| Federal/State Assistance   | 4,322,537  | -  |
| Net Cash From Noncapital Financing Activities  | <u>4,322,537</u>   | <u>-</u>   |
| <b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>                            |  |  |
| Acquisition of Capital Assets  | (140,130)  | -  |
| Net Cash From Capital and Related Financing Activities                                     | <u>(140,130)</u>   | <u>-</u>   |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>  |  |  |
| Interest on Investments  | 4,892  | 18,557   |
| Investments Purchased  | -  | (7,747,698)  |
| Investments Matured or Sold  | -  | 8,747,807  |
| Net Cash From Investing Activities   | <u>4,892</u>   | <u>1,018,666</u>   |
| <b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>                                | (1,639,863)  | 536,813  |
| <b>CASH AND CASH EQUIVALENTS, JULY 1</b>   | <u>3,067,631</u>   | <u>5,233,691</u>   |
| <b>CASH AND CASH EQUIVALENTS, JUNE 30</b>  | <u>\$ 1,427,768</u>  | <u>\$ 5,770,504</u>  |
| <b>RECONCILIATION OF OPERATING INCOME (LOSS) TO<br/>NET CASH FROM OPERATING ACTIVITIES</b> |  |  |
| Operating Income (Loss)  | \$ (6,357,245)   | \$ (640,511)   |
| Adjustments to Reconcile Operating Income (Loss) to Net<br>Cash From Operating Activities  |  |  |
| Depreciation   | 43,307   | -  |
| Donated Commodities Used   | 339,817  | -  |
| Change in Assets and Liabilities   |  |  |
| (Increase) Decrease in Receivables   | (67,808)   | -  |
| (increase) Decrease in Inventories   | 4,595  | -  |
| Increase (Decrease) in Accounts Payable<br>and Accrued Liabilities                         | 123,463  | (107,820)  |
| Increase in Unearned Revenue   | 29,834   | 266,478  |
| Increase in Compensated Absences Payable   | 1,851  | -  |
| Increase in Other Postemployment Benefits Payable  | 55,024   | -  |
| Net Cash From Operating Activities   | <u>\$ (5,827,162)</u>  | <u>\$ (481,853)</u>  |
| <b>SCHEDULE OF NONCASH NONCAPITAL FINANCING ACTIVITIES</b>                                 |  |  |
| Donated commodities received   | \$ 323,068   | \$ -   |
| Donated commodities used   | \$ 339,817   | \$ -   |

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES - AGENCY  
STUDENT ACTIVITIES FUND  
JUNE 30, 2014**

**ASSETS**

|                    |                   |
|--------------------|-------------------|
| Cash               | \$ 931,608        |
| Account Receivable | 9,793             |
| Total Assets       | <u>\$ 941,401</u> |

**LIABILITIES**

|                       |                   |
|-----------------------|-------------------|
| Accounts Payable      | \$ 44,457         |
| Due to Student Groups | 896,944           |
| Total Liabilities     | <u>\$ 941,401</u> |

*The notes to the basic financial statements are an integral part of this statement.*

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
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**Note 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Columbia Public School District (District) and its component unit have been prepared in conformity with accounting principles generally accepted in the United States, as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting-body for establishing governmental accounting and financial reporting principles. The significant accounting policies of the District are described below.

**Reporting Entity**

Primary government – The District is governed by an elected seven-member board. The Columbia School District Board of Education (Board) is the basic level of government that has financial accountability and control over all activities related to public school education in the District. The accompanying financial statements present the activities of the District and its component unit, for which the District is considered to be financially accountable. The component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government. The District is not a component unit of another reporting entity.

Blended component unit – The Columbia Public Schools Facilities Authority (Authority) was formed to facilitate financing for the construction and acquisition of the Neil C. Aslin Administration Building and the Early Childhood Discovery Center. Due to the substantive economic relationship between the Authority and the District, the financing activities of the Authority are included in the accompanying basic financial statements. Separate financial statements for the Authority are not published. The Authority is reported as a non-major governmental fund.

Discretely presented component unit – The Columbia Public School District Foundation (Foundation) provides annual program grants to the District from funds raised through its own fundraising efforts. Generally accepted accounting principles provide guidance to determine whether certain organizations for which the District is not financially accountable should be reported as a component unit based on the nature and significance of the relationship. The District has determined that the Foundation meets this definition for inclusion in the District's financial statements as a component unit. The Foundation is a nonprofit organization and it follows guidance of the Financial Accounting Standards Board for its financial reporting. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition and presentation features. No modifications have been made to the Foundation's audited financial information as it is presented. The Foundation's fiscal year ends on December 31, and the accompanying financial statements include financial information for its fiscal year ended December 31, 2013. Complete financial statements for the Foundation can be obtained from the Foundation's Treasurer, P.O. Box 1234, Columbia, MO 65205-1234.

**Government-wide and Fund Financial Statements**

Government-wide Statements:

The Statement of Net Position and the Statement of Activities present financial information on all the nonfiduciary activities of the District and its component unit. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business-type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in part by fees charged to external parties. Likewise, the primary government is reported separately from the legally separate component unit.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Program revenues include: a) charges paid by customers for goods or services offered by the programs and, b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
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Fund Financial Statements:

During the year, the District segregates transactions related to certain functions or activities into separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the District at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. The internal service funds are aggregated and presented in a single column on the face of the proprietary fund statements. The fiduciary fund is reported by type.

**Fund Accounting**

The District uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The three categories of funds are governmental, proprietary, and fiduciary.

Governmental Funds

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the District's major governmental funds:

*General Fund* - The General Fund is the operating fund of the District and is used to account for all financial resources except those required to be accounted for in another fund.

*Teachers Fund* - The Teachers Fund is required to be established by state law and may be used for the payment of salaries and insurance benefits for certificated personnel. The fund's revenues include property taxes, investment income, and county, state, and federal aid. The fund is also used to account for certain tuition payments made between school districts.

*Debt Service Fund* - The Debt Service Fund accounts for the revenue collected from local taxation and allocated state aid for the payment of principal and interest on bonded indebtedness.

*Capital Projects Fund* - The Capital Projects Fund accounts for expenditures from the proceeds of bond issues, investment income earned on the proceeds and other revenues designated for acquisition or construction of major capital assets. The expenditures include major capital outlay projects and equipment purchases for instructional and support programs.

The Grants and Donations fund of the District accounts for grants, contributions, and other resources that are restricted for a particular purpose. The Authority fund accounts for the activities of the Authority, a blended component unit of the District.

Proprietary Funds

Proprietary funds focus on the determination of changes in net position, financial position, and cash flows and are classified as either enterprise or internal service.

*Enterprise Funds* - Enterprise funds may be used to account for any activity for which a fee is charged to external users for goods and services. The District has no major enterprise funds. The *Food Services Fund*, which accounts for the financial transactions related to the food service operation of the District, and the *Adult Education Fund*, which accounts for the financial transactions related to certain educational programs for adults, are the District's only enterprise funds and are presented as nonmajor funds.

**COLUMBIA PUBLIC SCHOOL DISTRICT**  
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*Internal Service Funds* - Internal service funds account for the financing of services provided by one department or agency to other departments or agencies of the District on a cost-reimbursement basis. These funds were established to account for the District's self-funded employee benefits programs, which are medical, dental, and workers' compensation. The premiums received by the internal service funds are transferred from other funds as an expense related to personal service. Claims paid, direct insurance payments, and administrative costs are expenses of these funds.

**Fiduciary Fund**

Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds. Trust funds are used to account for assets held by the District under a trust agreement for individuals, private organizations, or other governments and are, therefore, not available to support the District's own programs. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement or results of operations. The District's only fiduciary fund is an agency fund, which is used to account for the financial activities of various student groups.

**Basis of Accounting, Measurement Focus, and Financial Statement Presentation**

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied (See Note 4). The District's allocation of the statewide education sales tax is recognized as revenue in the year of the underlying sale. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, allocations from the statewide education sales tax, interest, fines and forfeitures, and certain grants associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District. Measurable, but unavailable, revenues are reported as deferred revenue, as is the fair value of unused donated commodities.

The effect of interfund activity has been eliminated from the government-wide financial statements; however, the effects of interfund services provided and used have not been eliminated.

Amounts reported as program revenues include: 1) charges to customers for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally designated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish between operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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delivering goods in connection with a proprietary fund's principle ongoing operations. The principle operating revenues of the Food Services Fund, the Adult Education Fund, and the Internal Service Funds include charges for meals, tuition, and insurance premiums, respectively. Operating expenses include the cost of providing meals (food and personal services), the cost of classes for adult education (personal services, financial aid, and supplies), and expenses related to providing employee benefits (personal services, professional fees, and direct benefit payments), respectively. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, and then unrestricted resources as they are needed.

Fiduciary funds focus on net position and changes in net position. The only fiduciary fund type reported by the District is an agency fund. The agency fund has no measurement focus but utilizes the accrual basis of accounting for reporting its assets and liabilities

**Deposits and Investments**

The District's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

Cash balances from all funds, except the Debt Service Fund and Internal Service Funds, are combined and invested to the extent available in short-term securities. State laws require that all deposits of the Debt Service Fund be kept separate and apart from all other funds of the District. Earnings from such investments are allocated to each fund on the basis of the applicable cash balance participation by each fund. Separate accounts are maintained for the Debt Service Fund and the Internal Service Funds. Interest is deposited directly into these accounts. State statutes authorize the District to invest in obligations of the United States government or any agency or instrumentality, including repurchase agreements; bonds of the State of Missouri, or the United States, or of any wholly owned corporation of the United States, and other short-term obligations of the United States; under limited circumstances commercial paper and banker's acceptances; and deposit accounts with insured financial institutions, provided the accounts are entirely insured by the Federal Deposit Insurance Corporation (FDIC) or collateralized with government securities that have a fair value exceeding the deposit amount.

Cash balances of the component unit are invested in accordance with the Foundation Board's investment policy that authorizes investments in stocks, bonds, money market accounts, and deposit accounts with insured financial institutions. The Foundation is a legally separate entity and is not bound by the same state laws that address the District's deposits and investments.

Investments for the District are stated at amortized cost, which approximates fair value. Investments recorded at amortized cost include investments in U.S. Treasury, agency and instrumentality obligations with a remaining maturity of one year or less at the time of acquisition. Non-negotiable certificates of deposit are also carried at amortized cost.

Investments for the component unit are stated at fair value.

**Receivables**

Receivables are reported by source. Local receivables include property taxes, allocations of the statewide education sales tax, and other receivables generated by the District's operations. State receivables include receivables related to funding the District receives from the State. Federal receivables include amounts due to the District from federal grants.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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**Inventories and Prepaid Items**

Inventories are stated at average cost. Inventories of supplies in the General Fund are accounted for using the consumption method. Under this method, the materials are reported as a financial resource when acquired and recognized as expenditures when used.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. Prepaid items are accounted for using the consumption method.

Reported inventories and prepaid items at year-end are offset by a fund balance reserve account, since they do not represent expendable financial resources, even though they are a component of total assets.

Inventory of the Food Services Fund is recorded as an expense when such items are used.

**Capital Assets**

Capital assets, which include Land, Buildings, Construction in Progress, Mobile Classroom Trailers, and Furniture and Equipment, are reported in the applicable governmental or business-type activity column of the government-wide financial statements. Capital assets purchased from proprietary funds are recorded in the proprietary fund financial statements. The District defines capital assets as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year for Furniture and Equipment, and \$50,000 for other assets. All Land purchases are capitalized. Such assets are recorded at historical cost or estimated historical cost if actual historical cost is not available. Donated capital assets are recorded at estimated fair market value at the date of donation. The District does not own any infrastructure.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets being constructed and in progress as of the date of the financial statements are reported as Construction in Progress.

All reported capital assets except Land and Construction in Progress are depreciated using the straight-line method over the following useful lives and with the following salvage values:

| <u>Capital Asset Type</u> | <u>Estimated Useful Life</u> | <u>Salvage Value</u> |
|---------------------------|------------------------------|----------------------|
| Buildings                 | 75 years                     | 25%                  |
| Mobile Classroom Trailers | 25 years                     | 0%                   |
| Furniture and Equipment   | 10 years                     | 0%                   |

**Long-Term Obligations**

In the government-wide financial statements long-term debt and other obligations are reported as liabilities in the applicable governmental activities Statement of Net Position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight line method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
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**Compensated Absences**

An accrual for certain salary related payments associated with annual leave and an accrual for sick leave is included in the compensated absences liability at year-end. The District's compensated absences liability at June 30 consists of accumulated vacation pay, vested sick leave and certain salary related payments such as Social Security and Medicare.

All 12-month employees are eligible for vacation pay. Vacation pay is fully vested when earned. District employees are entitled to sick leave at the rate of one day per month of full-time service. Employees are not compensated for unused sick leave upon termination of employment; however, upon retirement, unused sick leave is paid at the substitute rate for that position based on the number of days accumulated. Teachers can take early teacher retirement at age 55 with five years of service or at any age with 25 years of service. Employees can take early non-teacher retirement at age 55 if they have five, but fewer than 25 years of service. As a result, employees are considered vested in their sick leave balance when they have 25 years or more of service or are 55 years of age.

A liability for compensated absences and other post-employment benefits is reported on the government-wide financial statements and on the proprietary fund financial statements. A liability for these amounts is reported in the governmental fund financial statements only if they have matured, for example, as a result of employee resignations and retirements.

**Deferred Inflows of Resources**

In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net position that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time. The District has only one type of item, which arises only under a modified accrual basis of accounting, that qualifies for reporting in this category. Accordingly, the item referred to as unavailable revenue, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenue from only one source, property taxes that are not expected to be received within 60 days of year-end. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

**Net Position**

Net position represents the difference between assets and liabilities. Net investment in capital assets, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws, or regulations of other governments. Net position restricted for other purposes includes assets accumulated from gifts from donors to be used only for purposes specified by those donors.

**Fund Balances – Governmental Funds**

The Governmental Accounting Standards Board (GASB) issued Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* (GASB 54) effective for reporting periods beginning after June 15, 2010. The statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purchases for which amounts in those funds can be spent and requires disclosure of nonspendable and spendable resources.

*Nonspendable* – includes amounts that cannot be spent because they are either not spendable in form (e.g. inventories and prepaid expenses) or are legally or contractually required to be maintained intact.

*Restricted* – includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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*Committed* – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board, the District's highest level of decision making authority. Commitments may be modified or rescinded only by the Board.

*Assigned* – includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Amounts are assigned by the District's highest level of decision making authority or a body or official that has been given the authority to assign funds. Assigned funds cannot cause a deficit in unassigned fund balance.

*Unassigned* – includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund. All funds in this category are considered spendable resources. This category also provides the resources necessary to meet unexpected expenditures and revenue shortfalls.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

The details of the fund balances are included in the Balance Sheet – Governmental Funds.

**Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Note 2 STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

**Budgets**

Budgets are presented in the accompanying financial statements for the General Fund and major special revenue funds that have legally adopted budgets. Budgets are also presented for other funds with legally adopted budgets in the Combining and Individual Fund Statements and Schedules section. The budgets are prepared on the same basis of accounting used to prepare the financial statements. Budgets are legally adopted for the proprietary and fiduciary fund types, but are not presented in the accompanying financial statements. The following procedures are followed in establishing the budgetary data reflected in the financial statements:

- (a) At the regular June Board meeting of the preceding fiscal year, the Administration submits a budget for the next succeeding fiscal year beginning July 1. The operating budget includes proposed expenditures and anticipated revenues.
- (b) The Board meets prior to July 1, after sufficient public notice of the meeting has been given, for official adoption of the budget.

Once the budget is adopted and approved by the Board, the budget may be amended at the function and fund level, only by approval of a majority of the members of the Board. The Administration may amend the budget only at the object and location (school or building) level without seeking the approval of the Board. The Board approved budget amendments for the year ended June 30, 2014, at its September 9, 2013, December 9, 2013, February 10, 2014, March 10, 2014, May 12, 2014, and June 9, 2014, meetings.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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In accordance with Revised Statutes of Missouri (RSMo), Section 67.010, overexpenditure of a legally adopted budget, at the fund level, must have approval of the majority of the Board members. Budgetary reviews are performed monthly by the Administration and provided to the Board.

All expenditures of the District are approved monthly at the regular meeting of the Board. Appropriations lapse at year-end.

**Note 3 RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**

**Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net position**

The governmental fund balance sheet includes a reconciliation between fund balance of total governmental funds and net position of governmental activities as reported in the government-wide statement of net position. One element of that reconciliation states that "Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the funds." The details of this \$4,489,404 difference are as follows:

|  |    |           |
|--|----|-----------|
| Deferred property tax related to prior year  | \$ | 2,874,230 |
| Deferred remainder of property tax unearned  |    | 1,615,174 |
| Net adjustment to increase fund balance of total governmental funds to arrive at net position of governmental activities | \$ | 4,489,404 |

Another element of that reconciliation states that "Long-term liabilities, including bonds payable and accrued interest payable, are not due and payable in the current period and, therefore, are not reported in the funds." The details of this \$279,338,044 difference are as follows:

|  |    |               |
|--|----|---------------|
| Compensated Absences   | \$ | (3,148,450)   |
| Other Post-Employment Benefit Obligation   |    | (26,433,039)  |
| Accrued Interest Payable   |    | (2,252,810)   |
| Certificates of Participation Due within One Year  |    | (440,000)     |
| Certificates of Participation Due in More than One Year  |    | (10,270,000)  |
| General Obligation Bonds Due within One Year   |    | (11,495,000)  |
| General Obligation Bonds Due in More than One Year   |    | (213,807,000) |
| Bond Premium/Discount (to be amortized over the life of the debt)  |    | (11,491,745)  |
| Net adjustment to reduce fund balance of total governmental funds to arrive at net position of governmental activities | \$ | (279,338,044) |

**Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities**

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between net changes in fund balances of total governmental funds and changes in net position of governmental activities as reported in the government-wide statement of activities. One element of that reconciliation states that "Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense." The details of this \$30,269,789 difference are as follows:

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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|   |                      |
|---|----------------------|
| Land  | \$ 2,835,343         |
| Construction in Progress  | (4,823,828)          |
| Buildings   | 32,476,613           |
| Equipment   | 3,727,701            |
| Less: Depreciation Expense  | <u>(3,946,040)</u>   |
| Net adjustment to increase net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities | <u>\$ 30,269,789</u> |

Another element of that reconciliation states that "Revenues in the Statement of Activities that do not provide current financial resources are not reported in the funds." The details of this \$1,615,174 difference are as follows:

|   |                     |
|---|---------------------|
| Earned but unavailable property tax   | \$ 1,352,675        |
| Prior years' earned but unavailable property tax  | <u>262,499</u>      |
| Net adjustment to decrease net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities | <u>\$ 1,615,174</u> |

Another element of that reconciliation states that "The issuance of long-term debt (bonds, leases) provides current financial resources to the governmental funds, while the repayment of the principal of the long term debt consumes the current financial resources of the governmental funds." The details of this \$35,480,000 differences are as follows:

|   |                        |
|---|------------------------|
| General obligation bonds issued   | \$ (50,000,000)        |
| Bond principal payments   | 14,100,000             |
| Certificates of Participation principal payment   | <u>420,000</u>         |
| Net adjustment to increase net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities | <u>\$ (35,480,000)</u> |

Another element of that reconciliation states that "Additional expenses for bond interest payable reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds." The details of this \$141,581 difference are as follows:

|   |                   |
|---|-------------------|
| Current bond interest payable   | \$ (2,252,810)    |
| Prior year's bond interest payable  | <u>2,394,391</u>  |
| Net adjustment to decrease net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities | <u>\$ 141,581</u> |

Another element of that reconciliation states that "Expenses/Revenues for premiums, discounts, and similar items related to the issuance of debt are reported in the governmental funds at the time of issuance, and are deferred and amortized in the Statement of Activities." The details of this \$3,388,206 difference are as follows:

|   |                       |
|---|-----------------------|
| Current year bond premium/discount  | \$ (3,996,829)        |
| Amortization of bond premiums and discounts   | <u>608,623</u>        |
| Net adjustment to increase net changes in fund balances of total governmental funds to arrive at changes in net position of governmental activities | <u>\$ (3,388,206)</u> |



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**Note 4 PROPERTY TAX REVENUE RECOGNITION**

Property tax revenues are recognized in the year for which they are levied. In the state of Missouri, January 1 is the lien date since property owners are required to pay property taxes as of that date. However, revenues collected are used to fund the operations of the subsequent school year. Property taxes are collected starting in November and are due by December 31. Property tax revenues are recognized in the government-wide financial statements in the year that the property taxes are used to fund the operation of the District.

In the fund financial statements, property taxes are recognized when they become available and measurable. Property tax revenues are considered available when they become due or past due and receivable within the current period and received by the District within 60 days of the end of the fiscal year.

Revenues not meeting the above criteria are reported as unearned revenue to the extent a receivable has been recognized on the related balance sheet or statement of net assets (See Note 6).

**Note 5 DEPOSITS & INVESTMENTS**

**Deposits**

At June 30, 2014, the carrying amount of the District's deposits for the primary government was \$102,236,595 and the bank balance was \$109,336,998. Custodial credit risk is the risk that in the event of a bank failure, a government's deposits may not be returned to it. The District's deposit policy for custodial credit risk requires compliance with the provisions of state law. District policy further requires that all securities that serve as collateral against the deposits of a depository institution must be held in safekeeping at a non-affiliated custodial facility.

State law requires collateralization of all deposits with federal depository insurance; bonds and other obligations of the U.S. Treasury, U.S. agencies, or instrumentalities of the State of Missouri; bonds of any city having a population of not less than two thousand, county, school district, or special road district of the State of Missouri; bonds of any state, tax anticipation notes issued by any first class county, or a surety bond having an aggregate value at least equal to the amount of the deposits.

At December 31, 2013, the carrying amount of the component unit's deposits was \$264,453 and the bank balance was \$264,453. The component unit does not have a deposit policy for custodial credit risk. As of December 31, 2013, the component unit's bank balance was fully collateralized.

**Investments**

As of June 30, 2014, the District (primary government) had the following investments:

| <u>Investment Type</u>                               | <u>Amortized<br/>Cost</u> | <u>Maturity Less<br/>Than 1 Year</u> |
|--|---------------------------|--------------------------------------|
| U.S. Treasury Obligations                            |                           |                                      |
| State and Local Government Series                    | \$ 4,659,695              | \$ 4,659,695                         |
| U.S. Agencies Obligations                            |                           |                                      |
| Federal National Mortgage Association Discount Notes | 7,529,818                 | 7,529,818                            |
| Freddie Mac Discount Notes                           | 2,998,625                 | 2,998,625                            |
| Federal Home Loan Bank Discount Notes                | <u>7,759,365</u>          | <u>7,759,365</u>                     |
| Total Investments – Primary Government               | \$ <u>22,947,503</u>      | \$ <u>22,947,503</u>                 |

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As of December 31, 2013, the discretely presented component unit had the following investments:

| <u>Investment Type</u>                                  | <u>Fair Value</u>   | <u>Maturity 1-5 Years</u> |
|---|---------------------|---------------------------|
| Corporate Bonds   | \$ 356,796          | \$ 356,796                |
| Common Stock  | 802,559             | N/A                       |
| Total Investments - Discretely Presented Component Unit | <u>\$ 1,159,355</u> | <u>\$ 356,796</u>         |

**Interest Rate Risk.** As a means of limiting its exposure to fair value losses arising from rising interest rates, the District's investment policy mandates structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations thereby avoiding the need to sell securities on the open market prior to maturity. The investment policy also mandates investing operating funds primarily in shorter-term securities.

The component unit's investment policy does not address interest rate risk.

**Credit Risk.** Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. The District's investment policy provides that the District will minimize credit risk by pre-qualifying financial institutions, brokers/dealers, intermediaries, and advisors with which the District will do business, and diversifying the portfolio so that potential losses on individual securities will be minimized. At June 30, 2014, all of the District's investments in discount notes of various U.S. agencies were rated A-1 by Standard and Poor's and P-1 by Moody's, the highest ratings given for short-term investments.

The component unit's investment policy prohibits investments rated lower than A by any of the nationally recognized statistical rating organizations. The component unit's investment in U.S. agencies were all rated AAA by Standard and Poor's.

**Custodial Credit Risk.** Custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investment or collateral securities that are in possession of an outside party. The District's investment policy states that the District will manage custodial credit risk by pre-qualifying the financial institutions and advisors with which the District will do business; and, diversifying the portfolio so that potential losses on individual securities will be minimized. The District's investment policy further mandates that all securities purchased be perfected in the name of or for the account of the District and be held by a third-party custodian as evidenced by appropriate safekeeping receipts.

The component unit's investment policy does not address custodial credit risk.

**Concentration of Credit Risk.** As a means of limiting its exposure to losses arising from concentration of investments, the District's investment policy mandates that the portfolio not have a concentration of assets in specific maturity, specific issuer, or specific class of securities. At a minimum, diversification standards by security type and issuer are established as: a) U.S. treasuries and securities having principal and/or interest guaranteed by the U.S. Government - 100%, b) collateralized time and demand deposits - 100%, c) U.S. Government agencies, and government sponsored enterprises, no more than 60%, d) collateralized repurchase agreements, no more than 50%, e) U.S. Government callable securities, no more than 30%, f) commercial paper, no more than 50%, g) bankers' acceptances, no more than 50%.

To address concentration of credit risk, the component unit's investment policy mandates that the portfolio have asset allocations meeting the following criteria: a) Cash and cash equivalents, 0 – 20%, b) Stocks/Equities, stock funds, 30 – 60%, c) Bonds, bond funds, fixed, 30 – 60%.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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**Reconciliation of Carrying Amounts – Primary Government**

A reconciliation of cash and cash equivalents and investments as shown on the balance sheet and the deposits and investments disclosed in this note are as follows:

**Balance sheet:**

**Assets:**

|   |    |             |  |
|---|----|-------------|--|
| Cash and cash equivalents                           |    |             |  |
| Governmental Funds                                  | \$ | 94,137,525  |  |
| Cash and cash equivalents                           |    |             |  |
| Enterprise Funds                                    |    | 1,427,768   |  |
| Cash and cash equivalents                           |    |             |  |
| Internal Service Funds                              |    | 5,770,504   |  |
| Cash – Fiduciary Funds                              |    | 931,608     |  |
| Investments – Governmental Funds                    |    | 13,535,632  |  |
| Investments – Debt Service Fund – with Fiscal Agent |    | 4,659,695   |  |
| Investments – Internal Service Funds                |    | 4,752,176   |  |
| Total   | \$ | 125,214,908 |  |

**Note disclosure:**

|                             |    |             |  |
|-----------------------------|----|-------------|--|
| Cash on Hand                |    |             |  |
|                             | \$ | 30,810      |  |
| Carrying Amount of Deposits |    | 102,236,595 |  |
| Investments                 |    | 22,947,503  |  |
| Total                       | \$ | 125,214,908 |  |

**Note 6 PROPERTY TAXES RECEIVABLE**

The amount of prior years' taxes due at June 30, 2014, was obtained from the County Collector who is responsible for the collection of all taxes. The net receivables were calculated as follows:

|  | <u>General<br/>Fund</u> | <u>Teachers<br/>Fund</u> | <u>Debt<br/>Service<br/>Fund</u> | <u>Capital<br/>Projects<br/>Fund</u> | <u>Total</u>          |
|--|-------------------------|--------------------------|----------------------------------|--------------------------------------|-----------------------|
| Property Taxes Receivable (13-14)..... | \$ 41,007,409           | \$ 58,216,632            | \$ 21,713,491                    | \$ 1,658,946                         | \$ 122,596,478        |
| Less: Allowance.....                   | <u>111,691</u>          | <u>187,144</u>           | <u>63,416</u>                    | <u>6,854</u>                         | <u>369,105</u>        |
| Net Property Taxes Receivable .....    | <u>\$ 40,965,718</u>    | <u>\$ 58,029,488</u>     | <u>\$ 21,650,075</u>             | <u>\$ 1,652,092</u>                  | <u>\$ 122,297,373</u> |
| Unearned Revenue .....                 | <u>\$ 40,738,051</u>    | <u>\$ 57,648,022</u>     | <u>\$ 21,520,811</u>             | <u>\$ 1,638,120</u>                  | <u>\$ 121,545,004</u> |

The allowance for doubtful collections was computed by multiplying 0.60% by the total amount of personal property taxes assessed for 2012 through 2014 taxes. The 0.60% is the average uncollected percentage of personal property taxes for 2008 through 2010 taxes. All real property taxes prior to 2011 have been collected and the District assumes all real property taxes will eventually be collected.

Property taxes are assessed and due based upon property ownership and valuation as of January 1 each year. The taxes are payable no later than December 31. A lien attaches on January 1. The levy rate is established by the Board by September 1 each year. Any taxes due and not paid by December 31 are considered delinquent. The County Collector is responsible for the collection of all taxes for government entities in the county. Taxes collected are remitted to the District monthly.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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**Note 7 INVENTORIES**

Physical inventories of goods on hand were taken as of June 30, 2014. Inventories on hand, stated at cost or average cost, at June 30, 2014, are as follows:

|                                 |                   |
|---------------------------------|-------------------|
| General Fund:                   |                   |
| Consumable supplies .....       | \$ 337,699        |
| Gasoline, fuel oil.....         | <u>31,649</u>     |
| Total .....                     | <u>\$ 369,348</u> |
| Food Services Fund:             |                   |
| Food supplies - purchased ..... | \$ 91,064         |
| Donated commodities.....        | <u>123,307</u>    |
| Total .....                     | <u>\$ 214,371</u> |

**Note 8 INTERFUND TRANSFERS**

| <b>TRANSFERS TO</b>           | <b>TRANSFERS FROM</b>   |                       |
|-------------------------------|-------------------------|-----------------------|
|                               | Governmental Activities |                       |
|                               | General Fund            | Capital Projects Fund |
| Governmental Activities:      |                         |                       |
| Capital Projects Fund         | \$ 816,050              | \$ -                  |
| Nonmajor Governmental         | -                       | <u>550,573</u>        |
| Total Governmental Activities | <u>\$ 816,050</u>       | <u>\$ 550,573</u>     |

The District routinely transfers amounts from the General Fund to the Capital Projects Fund in accordance with regulations of the State of Missouri. The transfers to the Capital Projects Fund are for equipment purchases and other amounts allowed by State regulation. The transfers from the Capital Projects Fund to the Facilities Authority are for rental payments in accordance with the lease-purchase agreement between the District and the Authority described in Note 11.

**Note 9 RETIREMENT PLANS**

The District contributes to the Public School Retirement System of Missouri (PSRS), a cost-sharing multiple-employer defined benefit pension plan. PSRS provides retirement and disability benefits to full-time (and certain part-time) certificated employees and death benefits to members and beneficiaries. Benefit provisions are set forth in Chapter 169 of the Revised Statutes of Missouri. The statutes assign responsibility for the administration of the system to a seven-member Board of Trustees. PSRS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the Public School Retirement System of Missouri, P. O. Box 268, Jefferson City, Missouri 65102 or by calling 1-800-392-6848.

PSRS members are required to contribute 14.5% of their annual covered salary and the District is required to contribute a matching amount. The contribution requirements of members and the District are established and may be amended by the PSRS Board of Trustees. The District's contributions to PSRS for the year ending June 30, 2014, were \$26,729,418 which was equal to the required contributions, which were made up of \$13,364,709 in employee contributions and \$13,364,709 in employer contributions. For the years ended June 30, 2014, 2013, and 2012, the District contributed 100% of the required contributions. The contributions for the last three fiscal years were as follows:

| Year Ended<br>June 30, | Amount of Employer<br>Contribution | Contribution as a<br>Percentage of<br>Covered Salaries |
|------------------------|------------------------------------|--|
| 2014                   | \$ 13,364,709                      | 14.5%  |
| 2013                   | 12,815,381                         | 14.5%  |
| 2012                   | 12,495,219                         | 14.5%  |

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The District also contributes to the Public Education Employee Retirement System (PEERS), a cost-sharing multiple-employer defined benefit pension plan. PEERS provides retirement and disability benefits to employees of the District who work 20 or more hours per week and who do not contribute to the Public School Retirement System of Missouri. Benefit provisions are set forth in Chapter 169 of the Revised Statutes of Missouri. The statutes assign responsibility for the administration of the system to the Board of Trustees of the Public School Retirement System. PEERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the Public Education Employee Retirement System, P.O. Box 268, Jefferson City, Missouri 65102 or by calling 1-800-392-6848.

PEERS members are required to contribute 6.86% of their annual covered salary and the District is required to contribute a matching amount. The contribution requirements of members and the District are established and may be amended by the Board of Trustees. The District's contributions to PEERS for the year ending June 30, 2014, were \$4,045,812, which was equal to the required contributions, which were made up of \$2,022,906 in employee contributions and \$2,022,906 in employer contributions. For the years ended June 30, 2014, 2013, and 2012 the District contributed 100% of the required contributions. The contributions for the last three fiscal years were as follows:

| <b>Year Ended<br/>June 30,</b> | <b>Amount of Employer<br/>Contribution</b> | <b>Contribution as a<br/>Percentage of<br/>Covered Salaries</b> |
|--------------------------------|--|---|
| 2014                           | \$ 2,022,906                               | 6.86%   |
| 2013                           | 1,799,149                                  | 6.86%   |
| 2012                           | 1,631,812                                  | 6.86%   |

The District contributed to PSRS on total salaries and benefits of \$92,170,407 and to PEERS on total salaries and benefits of \$29,488,425 for the year ended June 30, 2014. The overall payroll (salaries and benefits) for the District was \$122,244,977, which includes payroll of \$586,145 not subject to either retirement system.

The 10-year historical trend information is included in the Public School Retirement System's and Public Education Employee Retirement System's financial reports.

**Note 10 LEASES**

The District leases various buildings for additional office space and trailers for additional classroom space. These leases are considered for accounting purposes to be operating leases. Lease expenditures for the year ended June 30, 2014, were \$104,087. Future minimum lease payments for these leases are as follows:

| <b>Year Ending<br/>June 30,</b> | <b>Amount</b>     |
|---------------------------------|-------------------|
| 2015                            | \$ 106,200        |
| Total                           | \$ <u>106,200</u> |

Currently, all operating leases for the District expire by June 30, 2015. No future minimum lease payments are currently required after that date.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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**Note 11 LONG-TERM DEBT**

**Bonds Payable**

All District bonds are general obligation bonds with maturities from 2015 to 2034 and average net interest rates at issue from 1.00% to 5.19%. Scheduled bond retirement and interest payable in the next fiscal year are \$11,495,000 and \$8,990,414, respectively. General obligation bonds outstanding at June 30, 2014 are as follows:

| <u>General Obligation Bonds</u> | <u>Sale<br/>Date</u> | <u>Original<br/>Borrowing</u> | <u>Interest<br/>Rates to<br/>Maturity</u> | <u>Final<br/>Maturity</u> | <u>Outstanding<br/>June 30, 2014</u> |
|---------------------------------|----------------------|-------------------------------|---|---------------------------|--------------------------------------|
| Public Improvements             | 2006                 | \$ 9,995,000                  | 3.75-4.00%                                | 2021                      | \$ 6,880,000                         |
| Public Improvements             | 2007                 | 9,990,000                     | 4.00-4.15%                                | 2022                      | 4,990,000                            |
| Public Improvements             | 2008                 | 30,015,000                    | 3.50-4.75%                                | 2026                      | 29,750,000                           |
| Public Improvements/Refunding   | 2009                 | 4,875,000                     | 1.55-4.15%                                | 2029                      | 2,000,000                            |
| Public Improvements             | 2009                 | 9,187,000                     | 1.00%                                     | 2022                      | 9,187,000                            |
| Public Improvements/Refunding   | 2010                 | 8,305,000                     | 2.50-3.00%                                | 2047                      | 3,750,000                            |
| Public Improvements/Refunding   | 2010                 | 18,430,000                    | 2.00-4.00%                                | 2018                      | 12,080,000                           |
| Public Improvements             | 2010                 | 6,465,000                     | 5.19%                                     | 2030                      | 6,465,000                            |
| Public Improvements/Refunding   | 2011                 | 48,275,000                    | 2.50-5.00%                                | 2031                      | 43,700,000                           |
| Public Improvements/Refunding   | 2012                 | 59,710,000                    | 1.75-4.50%                                | 2032                      | 47,210,000                           |
| Public Improvements/Refunding   | 2013                 | 9,290,000                     | 2.00-3.50%                                | 2033                      | 9,290,000                            |
| Public Improvements             | 2014                 | 50,000,000                    | 3.00-5.00%                                | 2034                      | 50,000,000                           |
|                                 |                      |                               |   |                           | <u>\$ 225,302,000</u>                |

On March 1, 2014, the District issued \$50,000,000 of general obligation bonds. The proceeds from the bonds are to be used for continued design and construction of two new elementary schools, a new early childhood center, and improvements to existing school facilities. Of the \$50,000,000 bond issue, \$41,348,000 was part of the \$120,000,000 bond authorization approved by the voters in April 2010 and \$8,652,000 was part of the \$60,000,000 bond authorization approved by the votes in April 2012.

All principal and interest requirements are funded in accordance with Missouri law by the annual tax levy on the District's assessed valuation and allocated state aid. In addition, at June 30, 2014, the District had accumulated \$20,346,256 in the Debt Service Fund for future debt requirements.

The bonds are due, in total by year, as follows:

| <u>Year Ending<br/>June 30,</u> | <u>Bond<br/>Payment</u> | <u>Interest<br/>Payment</u> | <u>Total</u>          |
|---------------------------------|-------------------------|-----------------------------|-----------------------|
| 2015                            | \$ 11,495,000           | \$ 8,990,414                | \$ 20,485,414         |
| 2016                            | 11,325,000              | 8,513,383                   | 19,838,383            |
| 2017                            | 9,600,000               | 8,227,608                   | 17,827,608            |
| 2018                            | 9,990,000               | 7,957,158                   | 17,947,158            |
| 2019                            | 8,225,000               | 7,618,755                   | 15,843,755            |
| 2020-2024                       | 57,252,000              | 45,010,925                  | 102,262,925           |
| 2025-2029                       | 53,815,000              | 22,016,713                  | 75,831,713            |
| 2030-2034                       | 63,600,000              | 7,797,238                   | 71,397,238            |
|                                 | <u>\$ 225,302,000</u>   | <u>\$ 116,132,194</u>       | <u>\$ 341,434,194</u> |

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Article VI, Section 26(b), Constitution of Missouri, limits the amount of authorized general obligation bonds of a district to 15 percent of the assessed valuation of a district for state and county purposes. The estimated legal debt margin of the District at June 30, 2014, was calculated as follows:

|   |    |              |                    |
|---|----|--------------|--------------------|
| Legal Debt Limit (Excluding State Assessed Utilities) |    | \$           | 319,657,780        |
| Less Indebtedness                                     |    |              |                    |
| General Obligation Bonds Payable .....                | \$ |              | 225,302,000        |
| Balance of Debt Service Fund .....                    |    | (20,346,256) | (204,955,744)      |
| Total Estimated Legal Debt Margin .....               |    | \$           | <u>114,702,036</u> |

**Certificates of Participation Payable**

On November 19, 2009, the District also issued \$2,840,000 of Certificates of Participation. The proceeds from the certificates are to be used to repay the Capital Projects Fund for the payment of costs associated with the qualifying energy savings project undertaken by the District during 2007 through 2009. The certificates mature March 1, 2024 with option prepayments maturing March 1, 2017.

The Certificates of Participation are due, in total by year, as follows:

| <u>Year Ending<br/>June 30,</u> | <u>Principal<br/>Payment</u> | <u>Interest<br/>Payment</u> | <u>Total</u>        |
|---------------------------------|------------------------------|-----------------------------|---------------------|
| 2015                            | \$ 135,000                   | \$ 92,710                   | \$ 227,710          |
| 2016                            | 155,000                      | 87,310                      | 242,310             |
| 2017                            | 170,000                      | 81,110                      | 251,110             |
| 2018                            | 190,000                      | 74,310                      | 264,310             |
| 2019                            | 210,000                      | 66,710                      | 276,710             |
| 2020-2024                       | <u>1,420,000</u>             | <u>186,760</u>              | <u>1,606,760</u>    |
|                                 | <u>\$ 2,280,000</u>          | <u>\$ 588,910</u>           | <u>\$ 2,868,910</u> |

The District entered into a financing arrangement on October 1, 2011, which arrangement was characterized as a lease-purchase agreement, with the Authority whereby the District secured financing of various educational facilities in the total amount of \$9,015,000. The financing was accomplished through the issuance of Certificates of Participation, Series 2011A and 2011B, to be repaid from the proceeds of lease payments paid by the District.

The initial term of the lease is 25 years commencing on October 1, 2011. The properties covered by the lease are, together with the improvements constructed thereon from the financing proceeds, leased back to the District. If the District fails to renew the lease and to provide for the rent payments through to term, the District may be required to surrender the sites included under the ground lease agreement for the benefit of the securers of the certificates.

The District properties covered by this arrangement include the School District New Administration Building Project now named the Neil C. Aslin Administration Building and the Early Childhood Special Education Building Project now named the Early Childhood Discovery Center.

The lease payments are payable by the District annually on October 1 at interest rates ranging from 0.95 to 4.5 percent. The following is a schedule by years of future minimum lease payments under the lease agreement together with the present value of minimum lease payments as of June 30:

**COLUMBIA PUBLIC SCHOOL DISTRICT  
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| <u>Year Ending<br/>June 30,</u> | <u>Principal<br/>Payment</u> | <u>Interest<br/>Payment</u> | <u>Total</u>         |
|---------------------------------|------------------------------|-----------------------------|----------------------|
| 2015                            | \$ 305,000                   | \$ 314,608                  | \$ 619,608           |
| 2016                            | 310,000                      | 310,225                     | 620,225              |
| 2017                            | 320,000                      | 304,859                     | 624,859              |
| 2018                            | 330,000                      | 298,272                     | 628,272              |
| 2019                            | 340,000                      | 290,645                     | 630,645              |
| 2020-2024                       | 1,405,000                    | 1,327,251                   | 2,732,251            |
| 2025-2029                       | 1,645,000                    | 1,061,261                   | 2,706,261            |
| 2030-2034                       | 2,155,000                    | 656,740                     | 2,811,740            |
| 2035-2037                       | 1,620,000                    | 120,516                     | 1,740,516            |
|                                 | <u>\$ 8,430,000</u>          | <u>\$ 4,684,377</u>         | <u>\$ 13,114,377</u> |

**Changes in Long-Term Debt**

Changes in long-term debt for the District for the year ended June 30, 2014, are as follows:

|                                   | <u>Balance,<br/>June 30,<br/>2013</u> | <u>Additions</u>     | <u>Reductions</u>      | <u>Balance<br/>June 30,<br/>2014</u> | <u>Due in<br/>One Year</u> |
|-----------------------------------|---------------------------------------|----------------------|------------------------|--------------------------------------|----------------------------|
| <b>Governmental Activities:</b>   |                                       |                      |                        |                                      |                            |
| Bonds                             | \$ 189,402,000                        | \$ 50,000,000        | \$ (14,100,000)        | \$ 225,302,000                       | \$ 11,495,000              |
| Unamortized Premium/Discount      | 8,103,539                             | 3,996,829            | (608,623)              | 11,491,745                           | (151,472)                  |
| Certificates of Participation     | 11,130,000                            | -                    | (420,000)              | 10,710,000                           | 440,000                    |
| Compensated Absences              | 2,605,304                             | 1,038,498            | (495,352)              | 3,148,450                            | 600,000                    |
| OPEB Obligation                   | 24,736,663                            | 1,696,376            | -                      | 26,433,039                           | -                          |
| Total Governmental<br>Activities  | <u>\$ 235,977,506</u>                 | <u>\$ 56,731,703</u> | <u>\$ (15,623,975)</u> | <u>\$ 277,085,234</u>                | <u>\$ 12,383,528</u>       |
| <b>Business-Type Activities:</b>  |                                       |                      |                        |                                      |                            |
| Compensated Absences              | \$ 196,267                            | \$ 49,043            | \$ (47,192)            | \$ 198,118                           | \$ 44,000                  |
| OPEB Obligation                   | 683,137                               | 55,024               | -                      | 738,161                              | -                          |
| Total Business-Type<br>Activities | <u>\$ 879,404</u>                     | <u>\$ 104,067</u>    | <u>\$ (47,192)</u>     | <u>\$ 936,279</u>                    | <u>\$ 44,000</u>           |

The General Fund has typically been used to liquidate the liabilities for post-employment benefits and compensated absences for Governmental Activities.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
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**Note 12 CHANGES IN CAPITAL ASSETS**

Capital Assets activity for the year ended June 30, 2014, was as follows:

|  | <u>Beginning<br/>Balance</u> | <u>Increases</u>     | <u>Decreases</u>       | <u>Ending<br/>Balance</u> |
|--|------------------------------|----------------------|------------------------|---------------------------|
| <b>Governmental Activities:</b>                          |                              |                      |                        |                           |
| Capital assets that are not depreciated:                 |                              |                      |                        |                           |
| Land   | \$ 8,355,025                 | \$ 2,835,343         | \$ -                   | \$ 11,190,368             |
| Construction in progress                                 | 22,612,418                   | 22,347,668           | (27,171,496)           | 17,788,590                |
| Capital assets that are depreciated:                     |                              |                      |                        |                           |
| Buildings  | 304,176,611                  | 33,000,192           | -                      | 337,176,803               |
| Mobile classroom trailers                                | 3,515,006                    | -                    | (523,579)              | 2,991,427                 |
| Furniture and equipment                                  | 13,901,371                   | 3,794,484            | (66,783)               | 17,629,072                |
| Total capital assets, governmental activities            | <u>352,560,431</u>           | <u>61,977,687</u>    | <u>(27,761,858)</u>    | <u>386,776,260</u>        |
| Accumulated depreciation, governmental activities:       |                              |                      |                        |                           |
| Buildings  | (42,249,917)                 | (3,158,560)          | -                      | (45,408,477)              |
| Mobile classroom trailers                                | (1,976,192)                  | (119,657)            | 408,391                | (1,687,458)               |
| Furniture and equipment                                  | (9,229,507)                  | (1,140,057)          | 63,843                 | (10,305,721)              |
| Total accumulated depreciation, governmental activities  | <u>(53,455,616)</u>          | <u>(4,418,274)</u>   | <u>472,234</u>         | <u>(57,401,656)</u>       |
| Total capital assets, governmental activities, net       | <u>\$ 299,104,815</u>        | <u>\$ 57,559,413</u> | <u>\$ (27,289,624)</u> | <u>\$ 329,374,604</u>     |
| <b>Business-Type Activities:</b>                         |                              |                      |                        |                           |
| Capital assets that are depreciated:                     |                              |                      |                        |                           |
| Furniture and equipment                                  | 1,249,139                    | 140,130              | -                      | 1,389,269                 |
| Total capital assets, business-type activities           | <u>1,249,139</u>             | <u>140,130</u>       | <u>-</u>               | <u>1,389,269</u>          |
| Accumulated depreciation, business-type activities:      |                              |                      |                        |                           |
| Furniture and equipment                                  | (1,039,726)                  | (43,307)             | -                      | (1,083,033)               |
| Total accumulated depreciation, business-type activities | <u>(1,039,726)</u>           | <u>(43,307)</u>      | <u>-</u>               | <u>(1,083,033)</u>        |
| Total capital assets, business-type activities, net      | <u>\$ 209,413</u>            | <u>\$ 96,823</u>     | <u>\$ -</u>            | <u>\$ 306,236</u>         |

Depreciation expense for governmental activities is reported in the Statement of Activities and was allocated to Operation of Plant.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
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**Note 13 CONSTRUCTION AND OTHER SIGNIFICANT COMMITMENTS**

As of June 30, 2014, the District had the following commitments with respect to unfinished capital projects:

| <u>Capital Project</u>                            | <u>Remaining<br/>Construction<br/>Commitment</u> | <u>Expected<br/>Date of<br/>Completion</u> |
|---|--|--|
| <b><u>Capital Projects Fund</u></b>               |  |  |
| Battle High School Tennis Courts Lighting Project | \$ 17,182  | 07/31/14                                   |
| Bus Barn Improvements                             | 1,417,800  | 09/30/14                                   |
| HVAC Improvements                                 | 3,177,678  | 06/30/15                                   |
| Flooring Replacement Projects                     | 45,129   | 07/30/14                                   |
| Gentry Roof Project                               | 283,504  | 09/30/14                                   |
| Hickman High School Wrestling Room Project        | 271,296  | 09/30/14                                   |
| Jefferson Middle Tuckpointing Project             | 358,170  | 08/31/14                                   |
| Lange Middle Roof Replacement Project             | 171,505  | 09/30/14                                   |
| Lee Elementary Roof Replacement Project           | 4,809  | 07/31/14                                   |
| New Haven Elementary Roof Replacement Project     | 15,820   | 07/31/14                                   |
| Parkade Domestic Water Replacement Project        | 6,714  | 09/30/14                                   |
| New Elementary School Battle Avenue               | 10,397,275                                       | 09/30/15                                   |
| Grant Roof Project                                | 886  | 07/31/14                                   |
| Rock Bridge Elementary Renovation Project         | 357,900  | 12/31/14                                   |
| Rock Bridge High Various Renovation Projects      | 19,947   | 09/30/14                                   |
| District Roofing Projects                         | 426,476  | 09/30/14                                   |
| Stair Replacement Projects                        | 11,650   | 07/31/14                                   |
|   | <u>\$ 16,983,741</u>                             |  |

**Note 14 CONTINGENT LIABILITIES**

**Litigation**

The District may periodically be the defendant in a lawsuit arising principally in the normal course of operations. In the opinion of the Administration, the outcome of these lawsuits will not have a material adverse effect on the accompanying financial statements and accordingly, no provision for losses has been recorded.

**Grants**

As a recipient of various federal funds, the District is subject to the audit of these programs that could result in disallowance of grant expenditures. The District is unaware of any disallowances and expects such amounts, if any, to be immaterial.

**Note 15 RISK MANAGEMENT**

**Self Insurance**

The District has established self-insured benefits programs, which are medical, dental, and workers' compensation programs in the Internal Service Funds. The purpose of these funds is to pay the medical and dental claims of the District's employees and their covered dependents and to pay workers' compensation claims from accumulated assets of the fund.

The District is covered by an excess loss contract on its medical benefits program that provides specific stop-loss coverage for claims in excess of \$300,000 per individual. The District is also covered by an excess loss contract on its workers' compensation program that provides specific stop-loss coverage for claims in excess of \$350,000 for each accident and aggregate stop-loss coverage when

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aggregate claims exceed 170% of premiums. Settled claims have not exceeded this coverage in the last three fiscal years.

The District allocates the cost of providing the medical insurance and dental insurance to its employees and their dependents by annually determining a “premium” to be charged to the other funds for each covered employee to pay current or prior year claims. Also, all the funds of the District participate in the workers’ compensation program by making payments to the Internal Service Funds based on actuarial estimates of the amounts needed to pay prior-year and current-year claims. The net position of the Internal Service Funds was \$6,198,824 as of June 30, 2014. Liabilities related to workers’ compensation are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities related to medical, dental, and workers’ compensation claims include amounts that have been incurred but not reported. As of June 30, 2014, the total claims liability was \$1,304,328. Changes in the claims liability amount for the past three fiscal years were:

| <u>Year Ended<br/>June 30,</u> | <u>Beginning of Fiscal<br/>Year<br/>Liability</u> | <u>Current Year<br/>Claims and<br/>Changes in<br/>Estimates</u> | <u>Claim<br/>Payment</u> | <u>Administrative<br/>Cost</u> | <u>Balance at<br/>Fiscal<br/>Year-End</u> |
|--------------------------------|---|---|--------------------------|--------------------------------|---|
| 2014                           | \$ 1,412,148                                      | \$ 19,464,655   | \$ (21,606,982)          | \$ (574,149)                   | \$ 1,304,328                              |
| 2013                           | 1,344,274   | 19,696,135  | (19,120,016)             | (508,245)                      | 1,412,148                                 |
| 2012                           | 873,606   | 20,164,394  | (19,271,691)             | (422,035)                      | 1,344,274                                 |

**Other Risk Management**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the District carries commercial insurance. For the years ended June 30, 2014, 2013, and 2012, the settlements did not exceed the insurance coverage provided by commercial insurance.

**Note 16 FUND BALANCE REPORTING**

Fund balances are nonspendable, restricted, committed, or assigned for the following purposes:

**Non Spendable Fund Balance** – The nonspendable fund balance classification includes amounts that cannot be spent because they are either (a) not in spendable form, or (b) legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash. The District reports inventories and prepaid items totaling \$369,348 and \$1,771,284, respectively, in this category.

**Restricted Fund Balance** – The District reports restricted fund balances in the following funds based on externally imposed restrictions from creditors and contributors.

The Teacher’s Fund has accumulated \$4,130,237 to pay teachers’ salaries and benefits. Chapter 165 of the Revised Statutes of Missouri requires that all school monies must be accounted for within a framework of four funds. The Teacher’s Fund can only be used to account for revenue sources legally restricted to expenditures for the purpose of teachers’ salaries and benefits.

The Debt Service Fund reports \$4,659,695 in assets restricted for the Retirement of Debt-Crossover Refunded Bonds, which represent funds placed in an escrow account to refund general obligations bonds previously issued by the District. The District set up this escrow account in compliance with debt covenants. The remaining \$15,686,561 reported as restricted for the Retirement of Debt-General Obligation Bonds, has been accumulated from the collection of local taxes and state aid legally restricted for the repayment of general obligation debt in compliance with debt covenants.

The Capital Projects Fund reports \$32,664,189 in restricted assets which represents bond monies received but not yet used for the completion of capital projects in future years.

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NOTES TO THE BASIC FINANCIAL STATEMENTS  
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**Committed Fund Balance** – Amounts that can only be used for a specific purpose pursuant to resolutions passed by the Board of Education, the government's highest level of decision-making authority, should be reported as committed fund balances. During the current fiscal year, the District reported committed fund balances in the amount of \$847,318. This amount was committed in the District's budget approved by the Board, the District's highest level of decision making authority, on June 19, 2014. Of this amount, \$619,608 was committed by the District to pay contractual lease obligations regarding the District's capital lease for the administration building in the upcoming fiscal year (see additional information in Note 10). The remaining amount of \$227,710 was committed to repay the Capital Projects Fund for costs associated with the qualifying energy savings projects undertaken by the District during 2007 through 2009. These committed fund balances can only be modified or rescinded by a formal vote of the Board.

**Assigned Fund Balance** – Amounts that are constrained by the government's intent to be used for specific purposes, but are neither restricted nor committed, should be reported as assigned fund balance. During the current fiscal year, the District reported assigned fund balances totaling \$1,197,934. This amount represents funds accumulated in the Capital Projects Fund which have been collected for a specific purpose within that governmental fund. However, these funds do not meet the requirements of restricted or committed fund balances. The majority of these funds have been accumulated from the collection of local taxes based on the levy for capital projects. The Board policy regarding the annual budget process indicates that the overall responsibility for assigning amounts for a specific purpose rests with the superintendent who will direct the planning and preparation of the budget submitted to the Board for approval.

**Unassigned Fund Balance** – Unassigned fund balance is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund. The General Fund reported an unassigned fund balance of \$37,804,730 on June 30, 2014.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

**Note 17 DEFERRED COMPENSATION PLAN**

Employees are eligible to participate in two deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457(b). The plans, available to all District employees, permit them to defer a portion of their salary until future years. Participation in the plans is optional. The deferred compensation is not available, without penalty, to employees except under limited circumstances specified in the Internal Revenue Code.

Investments are selected by the Investment Committee with the advice of an outside financial consultant, Cottonwood Advisors. The plans are managed by CPI as a third party administrator. Edward Jones is the broker of record for the 457(b) plan and LaBrunerie Financial Services is the broker of record for the 403(b) plan.

**Note 18 OTHER POSTEMPLOYMENT BENEFITS**

**Plan Description**

The District administers a single-employer defined benefit healthcare plan ("the Retiree Health Plan"). The plan provides pre- and post-Medicare healthcare benefits and dental benefits for eligible retirees and their dependents through the District's group health insurance plan, which covers both active and retired members. On June 30, 2014, the Retiree Health Plan covered 2,281 active employees, and

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2014**

600 retirees and surviving spouses. Benefit provisions are established by the Board annually. The Retiree Health Plan does not issue separately audited financial statements.

**Funding Policy**

Contribution requirements are also established by the Board annually. The District does not contribute toward the cost of current-year premiums for eligible retired plan members and their dependents.

Eligible retirees pay 100 percent of the blended premium rates used for both active and non-Medicare eligible retired members.

**Annual OPEB Cost and Net OPEB Obligation**

The District's annual other postemployment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC). In the June 30, 2014 actuarial valuation, the ARC and related information was calculated using the entry age normal cost method. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and to amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following table shows the components of the District's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the District's net OPEB obligation to the Retiree Health Plan:

|  |    |                          |
|--|----|--------------------------|
| Annual required contribution               | \$ | 3,100,700                |
| Interest on net OPEB obligation            |    | 953,200                  |
| Adjustment to annual required contribution |    | <u>(939,500)</u>         |
| Annual OPEB cost (expense)                 |    | 3,114,400                |
| Contributions made                         |    | <u>(1,363,000)</u>       |
| Increase in net OPEB obligation            |    | 1,751,400                |
| Net OPEB obligation-July 1, 2013           |    | <u>25,419,800</u>        |
| Net OPEB obligation-June 30, 2014          | \$ | <u><u>27,171,200</u></u> |

The District's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for fiscal year 2014 and the two preceding fiscal years were as follows:

| <u>Year Ended<br/>June 30,</u> | <u>Annual<br/>OPEB<br/>Cost</u> | <u>Percentage of Annual<br/>OPEB Cost<br/>Contributed</u> | <u>Net<br/>OPEB<br/>Obligation</u> |
|--------------------------------|---------------------------------|---|------------------------------------|
| 2014                           | \$ 3,114,400                    | 44.0%   | \$ 27,171,200                      |
| 2013                           | 2,656,900                       | 43.0%   | 25,419,800                         |
| 2012                           | 2,635,300                       | 40.0%   | 23,917,900                         |

**Funded Status and Funding Progress**

As of June 30, 2014, the actuarial accrued liability for benefits was \$36,373,900, all of which was unfunded. The covered payroll (annual payroll of active employees covered by the plan) was \$108,585,015, and the ratio of the unfunded actuarial liability to the covered payroll was 33.5 percent.

The projection of future benefit payments for an ongoing plan involves estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, present as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2014**

**Methods and Assumptions**

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial cost method used for the valuation was the entry age normal cost method. The methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The following assumptions were made:

**Retirement age for active employees.** Based on the historical average retirement age for the covered plan members were assumed to retire at age 60, or at the first subsequent year in which the member would qualify for benefits.

**Marital Status.** Marital status of members at the calculation date was assumed to continue throughout retirement.

**Mortality.** Life expectancies were based on the RP 2000 Mortality Table.

**Turnover.** Non-group-specific age-based turnover data from GASB Statement 45 were used as the basis for assigning active members a probability of remaining employed until the assumed retirement age and for developing an expected future working lifetime assumption for purposes of allocating to period the present value of total benefits to be paid.

**Healthcare cost trend rate.** The expected rate of increase in healthcare insurance premiums was generated by the Getzen model. The Getzen Model is the result of research sponsored by the Society of Actuaries and completed by a committee of economists and actuaries. This model is the current industry standard for projecting long term medical trends. Inputs to the model are consistent with the assumptions used in deriving the discount rate used in the valuation. Results are dependent on the rate at which medical costs increase over time and the discount rate used to translate future payments into current dollars. The initial rate used was 5.60 percent, with an ultimate inflation rate of 4.50 percent. To show sensitivity of the results to these assumptions, the impact of an increase or decrease of 1 percent on these rates were also reviewed.

**Health insurance premiums.** July 1, 2013, health insurance premiums for retirees were used as the basis for calculation of the present value of total benefits to be paid.

**Inflation rate.** The expected long-term inflation assumption of 5.60 percent was based on the projected changes in the Consumer Price Index for Urban Wage Earners and Clerical Workers (CPI-W).

**Payroll growth rate.** The expected long-term payroll growth rate was assumed to be 3.00 percent plus a seniority/merit scale used for PSRS/PEERS valuations.

**Discount rate.** The baseline interest rate used for discounting liabilities was 3.75 percent per annum. The baseline discount rate assumes that benefits are not pre-funded. The discount rate is based on the long-term expected earnings of the District's general account. Liabilities were also calculated under a 7.00 percent alternative discount rate, which assumes a trust is established and invested in a mix of stocks and bonds, and under a 5.00 percent discount rate, which assumes that benefits are either partially pre-funded or invested conservatively.

The amortization period used was 30 years and the amortization method was level percentage of payroll, open.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF FUNDING PROGRESS FOR THE RETIREE HEALTH PLAN  
FOR THE THREE YEARS ENDED JUNE 30, 2014**

| <b>Actuarial<br/>Valuation<br/>Date*</b> | <b>Actuarial<br/>Value of<br/>Assets<br/>(a)</b> | <b>Actuarial<br/>Accrued<br/>Liability<br/>(AAL)-<br/>Entry Age<br/>(b)</b> | <b>Unfunded<br/>AAL<br/>(UAAL)<br/>(b-a)</b> | <b>Funded<br/>Ratio<br/>(a/b)</b> | <b>Covered<br/>Payroll<br/>(c)</b> | <b>UAAL as a<br/>Percentage<br/>of Covered<br/>Payroll<br/>((b-a)/c)</b> |
|--|--|---|--|-----------------------------------|------------------------------------|--|
| 6/30/2014                                | -  | \$ 36,373,900   | \$ 36,373,900                                | 0.0%                              | \$ 108,585,015                     | 33.5%  |
| 6/30/2012                                | -  | 34,107,900  | 34,107,900                                   | 0.0%                              | 102,670,970                        | 33.2%  |
| 6/30/2010                                | -  | 43,752,300  | 43,752,300                                   | 0.0%                              | 103,393,700                        | 42.3%  |

Note: As allowed by GASB Statement 45, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*, the District did not have full actuarial valuations performed during fiscal years 2013 and 2011. However, an off-year update was prepared by the actuary.

**SUPPLEMENTARY INFORMATION**

**COMBINING AND INDIVIDUAL  
FUND STATEMENTS AND SCHEDULES  
GOVERNMENTAL FUNDS**

Debt Service Fund - The Debt Service Fund accounts for the revenue collected from local taxation and allocated state aid for the payment of principal and interest on bonded indebtedness.

Capital Projects Fund - The Capital Projects Fund accounts for expenditures from the proceeds of bond issues, investment income earned on the proceeds and other revenues designated for acquisition or construction of major capital assets. The expenditures include major capital outlay projects and equipment purchases for instructional and support programs.

Grants and Donations Fund - This fund was established to account for certain local, state, and federal revenue received and the related expenditures. Expenditures are from all program areas and these programs are dependent upon special funding. Some categorical and noncategorical state and federal revenue is also included in the General Fund and the Teachers Fund.

CPS Facilities Authority Fund – This fund was established to account for the activities of the Authority, a blended component unit of the District.



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**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS  
JUNE 30, 2014**

|   | <b>Special Revenue Funds</b>    |                                 | <b>Total<br/>Nonmajor<br/>Special<br/>Revenue<br/>Funds</b> |
|---|---------------------------------|---------------------------------|---|
|   | <b>Grants and<br/>Donations</b> | <b>Facilities<br/>Authority</b> | <b>Funds</b>  |
| <b>ASSETS</b>                                     |                                 |                                 |   |
| Current Assets                                    |                                 |                                 |   |
| Cash and Cash Equivalents                         | \$ 1,414,602                    | \$ -                            | \$ 1,414,602  |
| Receivables (Net of Allowance for Uncollectibles) |                                 |                                 |   |
| Local   | 268,195                         | -                               | 268,195   |
| State   | 44,664                          | -                               | 44,664  |
| Federal   | 418,711                         | -                               | 418,711   |
| Prepaid Expenditures                              | 123,740                         | -                               | 123,740   |
| Total Assets                                      | 2,269,912                       | -                               | 2,269,912   |
| <b>LIABILITIES AND FUND BALANCES</b>              |                                 |                                 |   |
| Current Liabilities                               |                                 |                                 |   |
| Accounts Payable                                  | 165,438                         | -                               | 165,438   |
| Accrued Salaries and Payroll Taxes                | 34,671                          | -                               | 34,671  |
| Total Current Liabilities                         | 200,109                         | -                               | 200,109   |
| Fund Balances                                     |                                 |                                 |   |
| Nonspendable                                      |                                 |                                 |   |
| Prepaid Expenditures                              | 123,740                         | -                               | 123,740   |
| Restricted for                                    |                                 |                                 |   |
| Donations   | 1,946,063                       | -                               | 1,946,063   |
| Total Fund Balances                               | 2,069,803                       | -                               | 2,069,803   |
| Total Liabilities and Fund Balances               | \$ 2,269,912                    | \$ -                            | \$ 2,269,912  |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
NONMAJOR GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2014**

|   | <u>Special Revenue</u>              |                                 | <b>Total<br/>Nonmajor<br/>Special<br/>Revenue<br/>Funds</b> |
|---|-------------------------------------|---------------------------------|---|
|   | <b>Grants<br/>and<br/>Donations</b> | <b>Facilities<br/>Authority</b> |   |
| <b>REVENUES</b>                           |                                     |                                 |   |
| Local                                     | \$ 2,295,702                        | \$ 13                           | \$ 2,295,715  |
| State                                     | 836,529                             | -                               | 836,529   |
| Federal                                   | 908,198                             | -                               | 908,198   |
| Total Revenues                            | <u>4,040,429</u>                    | <u>13</u>                       | <u>4,040,442</u>  |
| <b>EXPENDITURES</b>                       |                                     |                                 |   |
| Current                                   |                                     |                                 |   |
| Instruction                               |                                     |                                 |   |
| Regular Instruction                       | 1,191,934                           | -                               | 1,191,934   |
| Special Instruction                       | 293,049                             | -                               | 293,049   |
| Vocational Instruction                    | 255,077                             | -                               | 255,077   |
| Student Activities - Athletics            | 396,257                             | -                               | 396,257   |
| Total Instruction                         | <u>2,136,317</u>                    | <u>-</u>                        | <u>2,136,317</u>  |
| Pupil Support Services                    |                                     |                                 |   |
| Guidance and Counseling                   | 101,045                             | -                               | 101,045   |
| Health and Ancillary Services             | 60,605                              | -                               | 60,605  |
| Improvement of Instruction                | 144,372                             | -                               | 144,372   |
| Media Services                            | 21,348                              | -                               | 21,348  |
| Total Support Services                    | <u>327,370</u>                      | <u>-</u>                        | <u>327,370</u>  |
| Other                                     |                                     |                                 |   |
| Pupil Transportation                      | 101,952                             | -                               | 101,952   |
| Food Services                             | 14,720                              | -                               | 14,720  |
| Adult Literacy                            | 521,125                             | -                               | 521,125   |
| Community Services                        | 497,966                             | -                               | 497,966   |
| Total Other                               | <u>1,135,763</u>                    | <u>-</u>                        | <u>1,135,763</u>  |
| Debt Service                              |                                     |                                 |   |
| Principal                                 | -                                   | 300,000                         | 300,000   |
| Interest and Fees                         | -                                   | 318,392                         | 318,392   |
| Total Debt Service                        | <u>-</u>                            | <u>618,392</u>                  | <u>618,392</u>  |
| Total Expenditures                        | <u>3,599,450</u>                    | <u>618,392</u>                  | <u>4,217,842</u>  |
| <b>REVENUES OVER (UNDER) EXPENDITURES</b> | 440,979                             | (618,379)                       | (177,400)   |
| <b>OTHER FINANCING SOURCES (USES)</b>     |                                     |                                 |   |
| Transfers In                              | -                                   | 550,573                         | 550,573   |
| Total Other Financing Sources (Uses)      | <u>-</u>                            | <u>550,573</u>                  | <u>550,573</u>  |
| <b>NET CHANGES IN FUND BALANCES</b>       | 440,979                             | (67,806)                        | 373,173   |
| <b>FUND BALANCES, JULY 1</b>              | <u>1,628,824</u>                    | <u>67,806</u>                   | <u>1,696,630</u>  |
| <b>FUND BALANCES, JUNE 30</b>             | <u>\$ 2,069,803</u>                 | <u>\$ -</u>                     | <u>\$ 2,069,803</u>   |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
DEBT SERVICE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2014**

|   | <u>Budgeted Amounts</u> |                      | <u>Actual</u>        | <u>Variance</u><br><u>with</u> |
|---|-------------------------|----------------------|----------------------|--------------------------------|
|   | <u>Original</u>         | <u>Final</u>         |                      | <u>Final Budget</u>            |
| <b>REVENUES</b>                           |                         |                      |                      |                                |
| Local                                     | \$ 20,007,446           | \$ 20,097,366        | \$ 20,200,375        | \$ 103,009                     |
| County                                    | 221,614                 | 223,214              | 307,772              | 84,558                         |
| State                                     | 1,340,214               | 1,340,214            | 1,253,393            | (86,821)                       |
| Federal                                   | -                       | 311,314              | 301,754              | (9,560)                        |
| Total Revenues                            | <u>21,569,274</u>       | <u>21,972,108</u>    | <u>22,063,294</u>    | <u>91,186</u>                  |
| <b>EXPENDITURES</b>                       |                         |                      |                      |                                |
| Debt Service                              |                         |                      |                      |                                |
| Principal                                 | 14,100,000              | 14,100,000           | 14,100,000           | -                              |
| Interest and Fees                         | 7,225,970               | 7,225,970            | 7,225,970            | -                              |
| Bond Issuance Costs                       | 4,350                   | 5,030                | 4,816                | 214                            |
| Total Expenditures                        | <u>21,330,320</u>       | <u>21,331,000</u>    | <u>21,330,786</u>    | <u>214</u>                     |
| <b>REVENUES OVER (UNDER) EXPENDITURES</b> | 238,954                 | 641,108              | 732,508              | 91,400                         |
| <b>NET CHANGE IN FUND BALANCE</b>         | 238,954                 | 641,108              | 732,508              | 91,400                         |
| <b>FUND BALANCE, JULY 1</b>               | <u>19,613,748</u>       | <u>19,613,748</u>    | <u>19,613,748</u>    | <u>-</u>                       |
| <b>FUND BALANCE, JUNE 30</b>              | <u>\$ 19,852,702</u>    | <u>\$ 20,254,856</u> | <u>\$ 20,346,256</u> | <u>\$ 91,400</u>               |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CAPITAL PROJECTS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2014**

|                                       | <b>Budgeted Amounts</b> |                     | <b>Actual</b>        | <b>Variance</b>              |
|---------------------------------------|-------------------------|---------------------|----------------------|------------------------------|
|                                       | <b>Original</b>         | <b>Final</b>        |                      | <b>with<br/>Final Budget</b> |
| <b>REVENUES</b>                       |                         |                     |                      |                              |
| Local                                 | \$ 3,226,607            | \$ 3,111,165        | \$ 2,804,848         | \$ (306,317)                 |
| County                                | 36,226                  | 35,766              | 11,325               | (24,441)                     |
| State                                 | 85,969                  | 85,969              | 80,402               | (5,567)                      |
| Federal                               | -                       | 1,155               | -                    | (1,155)                      |
| Total Revenues                        | <u>3,348,802</u>        | <u>3,234,055</u>    | <u>2,896,575</u>     | <u>(337,480)</u>             |
| <b>EXPENDITURES</b>                   |                         |                     |                      |                              |
| Debt Service                          |                         |                     |                      |                              |
| Principal                             | 125,000                 | 125,000             | 120,000              | 5,000                        |
| Interest and Fees                     | 91,310                  | 91,310              | 96,310               | (5,000)                      |
| Bond Issuance Costs                   | -                       | 240,000             | 232,785              | 7,215                        |
| Total Debt Service                    | <u>216,310</u>          | <u>456,310</u>      | <u>449,095</u>       | <u>7,215</u>                 |
| Capital Outlay and Construction       |                         |                     |                      |                              |
| Furniture and Equipment               | 7,881,248               | 10,154,787          | 6,862,978            | 3,291,809                    |
| Vehicles                              | 158,000                 | 186,421             | 171,380              | 15,041                       |
| Land and Site Improvements            | 6,516,171               | 7,850,663           | 5,309,478            | 2,541,185                    |
| Building Additions and Renovations    | 48,015,225              | 46,708,770          | 23,930,199           | 22,778,571                   |
| Total Capital Outlay and Construction | <u>62,570,644</u>       | <u>64,900,641</u>   | <u>36,274,035</u>    | <u>28,626,606</u>            |
| Total Expenditures                    | <u>62,786,954</u>       | <u>65,356,951</u>   | <u>36,723,130</u>    | <u>28,633,821</u>            |
| <b>REVENUES UNDER EXPENDITURES</b>    | (59,438,152)            | (62,122,896)        | (33,826,555)         | 28,296,341                   |
| <b>OTHER FINANCING SOURCES (USES)</b> |                         |                     |                      |                              |
| General Obligation Bonds Issued       | 50,000,000              | 50,000,000          | 50,000,000           | -                            |
| Premium on Bonds Issued               | -                       | 3,996,829           | 3,996,829            | -                            |
| Transfers In                          | 710,432                 | 1,345,958           | 816,050              | (529,908)                    |
| Transfers Out                         | (618,392)               | (550,630)           | (550,573)            | 57                           |
| Total Other Financing Sources         | <u>50,092,040</u>       | <u>54,792,157</u>   | <u>54,262,306</u>    | <u>(529,851)</u>             |
| <b>NET CHANGE IN FUND BALANCE</b>     | (9,346,112)             | (7,330,739)         | 20,435,751           | 27,766,490                   |
| <b>FUND BALANCE, JULY 1</b>           | <u>13,426,372</u>       | <u>13,426,372</u>   | <u>13,426,372</u>    | <u>-</u>                     |
| <b>FUND BALANCE, JUNE 30</b>          | <u>\$ 4,080,260</u>     | <u>\$ 6,095,633</u> | <u>\$ 33,862,123</u> | <u>\$ 27,766,490</u>         |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
GRANTS AND DONATIONS FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2014**

|   | <u>Budgeted Amounts</u> |                     | <u>Actual</u>       | <u>Variance</u>              |
|---|-------------------------|---------------------|---------------------|------------------------------|
|   | <u>Original</u>         | <u>Final</u>        |                     | <u>with<br/>Final Budget</u> |
| <b>REVENUES</b>                           |                         |                     |                     |                              |
| Local                                     | \$ 1,541,301            | \$ 2,151,301        | \$ 2,295,702        | \$ 144,401                   |
| State                                     | 473,000                 | 703,000             | 836,529             | 133,529                      |
| Federal                                   | 1,142,346               | 1,329,185           | 908,198             | (420,987)                    |
| Total Revenues                            | <u>3,156,647</u>        | <u>4,183,486</u>    | <u>4,040,429</u>    | <u>(143,057)</u>             |
| <b>EXPENDITURES</b>                       |                         |                     |                     |                              |
| Current                                   |                         |                     |                     |                              |
| Instruction                               |                         |                     |                     |                              |
| Regular Instruction                       | 637,494                 | 775,653             | 1,191,934           | (416,281)                    |
| Special Instruction                       | 305,238                 | 483,372             | 293,049             | 190,323                      |
| Vocational Instruction                    | 200,000                 | 200,000             | 255,077             | (55,077)                     |
| Student Activities - Athletics            | 200,000                 | 300,000             | 396,257             | (96,257)                     |
| Total Instruction                         | <u>1,342,732</u>        | <u>1,759,025</u>    | <u>2,136,317</u>    | <u>(377,292)</u>             |
| Pupil Support Services                    |                         |                     |                     |                              |
| Guidance and Counseling                   | 92,991                  | 92,991              | 101,045             | (8,054)                      |
| Health and Ancillary Services             | -                       | 106,892             | 60,605              | 46,287                       |
| Improvement of Instruction                | 184,757                 | 334,811             | 144,372             | 190,439                      |
| Media Services                            | 5,000                   | 5,000               | 21,348              | (16,348)                     |
| Total Support Services                    | <u>282,748</u>          | <u>539,694</u>      | <u>327,370</u>      | <u>212,324</u>               |
| Other                                     |                         |                     |                     |                              |
| Pupil Transportation                      | -                       | -                   | 101,952             | (101,952)                    |
| Food Services                             | 8                       | 8                   | 14,720              | (14,712)                     |
| Adult Literacy                            | 588,053                 | 588,053             | 521,125             | 66,928                       |
| Community Services                        | 599,859                 | 759,859             | 497,966             | 261,893                      |
| Total Other                               | <u>1,187,920</u>        | <u>1,347,920</u>    | <u>1,135,763</u>    | <u>212,157</u>               |
| Total Expenditures                        | <u>2,813,400</u>        | <u>3,646,639</u>    | <u>3,599,450</u>    | <u>47,189</u>                |
| <b>REVENUES OVER (UNDER) EXPENDITURES</b> | 343,247                 | 536,847             | 440,979             | (95,868)                     |
| <b>NET CHANGE IN FUND BALANCE</b>         | 343,247                 | 536,847             | 440,979             | (95,868)                     |
| <b>FUND BALANCE, JULY 1</b>               | <u>1,628,824</u>        | <u>1,628,824</u>    | <u>1,628,824</u>    | <u>-</u>                     |
| <b>FUND BALANCE, JUNE 30</b>              | <u>\$ 1,972,071</u>     | <u>\$ 2,165,671</u> | <u>\$ 2,069,803</u> | <u>\$ (95,868)</u>           |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CPS FACILITIES AUTHORITY FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2014**

|   | <u>Budgeted Amounts</u> |                | <u>Actual</u>  | <u>Variance</u>              |
|---|-------------------------|----------------|----------------|------------------------------|
|   | <u>Original</u>         | <u>Final</u>   |                | <u>with<br/>Final Budget</u> |
| <b>REVENUES</b>                           |                         |                |                |                              |
| Local                                     | \$ -                    | \$ -           | \$ 13          | \$ 13                        |
| Total Revenues                            | <u>-</u>                | <u>-</u>       | <u>13</u>      | <u>13</u>                    |
| <b>EXPENDITURES</b>                       |                         |                |                |                              |
| Debt Service                              |                         |                |                |                              |
| Principal                                 | 300,000                 | 300,000        | 300,000        | -                            |
| Interest and Fees                         | 318,392                 | 318,392        | 318,392        | -                            |
| Total Debt Service                        | <u>618,392</u>          | <u>618,392</u> | <u>618,392</u> | <u>-</u>                     |
| Total Expenditures                        | <u>618,392</u>          | <u>618,392</u> | <u>618,392</u> | <u>-</u>                     |
| <b>REVENUES OVER (UNDER) EXPENDITURES</b> | (618,392)               | (618,392)      | (618,379)      | 13                           |
| <b>OTHER FINANCING SOURCES (USES)</b>     |                         |                |                |                              |
| Transfers In                              | 618,392                 | 550,586        | 550,573        | (13)                         |
| Total Other Financing Sources             | <u>618,392</u>          | <u>550,586</u> | <u>550,573</u> | <u>(13)</u>                  |
| <b>NET CHANGE IN FUND BALANCE</b>         | -                       | (67,806)       | (67,806)       | -                            |
| <b>FUND BALANCE, JULY 1</b>               | <u>67,806</u>           | <u>67,806</u>  | <u>67,806</u>  | <u>-</u>                     |
| <b>FUND BALANCE, JUNE 30</b>              | <u>\$ 67,806</u>        | <u>\$ -</u>    | <u>\$ -</u>    | <u>\$ -</u>                  |

## **NONMAJOR ENTERPRISE FUNDS**

Enterprise Funds account for certain revenues derived from charges for services and assistance received from the State of Missouri and federal agencies. The District's accounting policy is for these funds to be self-sufficient, meaning they do not rely on funding from the general revenues of the District. The operations of enterprise funds are accounted for in a manner similar to private business enterprises.

Food Services Fund - This fund accounts for the revenue of the nutrition services program and the related expenses for food purchases and other operating costs, including depreciation.

Adult Education Fund - This fund accounts for the revenue of the adult education program and the related expenses for personal services and other operating costs, including depreciation.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF NET POSITION - NONMAJOR ENTERPRISE FUNDS  
JUNE 30, 2014**

|   | <u>Enterprise Funds</u>  |                            | <u>Total<br/>Nonmajor<br/>Enterprise<br/>Funds</u> |
|---|--------------------------|----------------------------|--|
|   | <u>Food<br/>Services</u> | <u>Adult<br/>Education</u> |  |
| <b>ASSETS</b>                                     |                          |                            |  |
| Current Assets                                    |                          |                            |  |
| Cash and Cash Equivalents                         | \$ 771,263               | \$ 656,505                 | \$ 1,427,768                                       |
| Receivables (Net of Allowance for Uncollectibles) |                          |                            |  |
| Local   | -                        | 85,557                     | 85,557   |
| Federal   | 757,715                  | 295,412                    | 1,053,127  |
| Inventories                                       | 214,371                  | -                          | 214,371  |
| Total Current Assets                              | <u>1,743,349</u>         | <u>1,037,474</u>           | <u>2,780,823</u>                                   |
| Noncurrent Assets                                 |                          |                            |  |
| Capital Assets (Net of Accumulated Depreciation)  |                          |                            |  |
| Furniture and Equipment                           | 306,236                  | -                          | 306,236  |
| Total Noncurrent Assets                           | <u>306,236</u>           | <u>-</u>                   | <u>306,236</u>                                     |
| Total Assets                                      | <u>2,049,585</u>         | <u>1,037,474</u>           | <u>3,087,059</u>                                   |
| <b>LIABILITIES</b>                                |                          |                            |  |
| Current Liabilities                               |                          |                            |  |
| Accounts Payable                                  | 315,307                  | 31,322                     | 346,629  |
| Accrued Salaries and Payroll Taxes                | 103,205                  | 19,641                     | 122,846  |
| Unearned Revenue                                  | 269,041                  | -                          | 269,041  |
| Total Current Liabilities                         | <u>687,553</u>           | <u>50,963</u>              | <u>738,516</u>                                     |
| Noncurrent Liabilities                            |                          |                            |  |
| Liability for Long-Term                           |                          |                            |  |
| Compensated Absences                              | 143,019                  | 55,099                     | 198,118  |
| Liability for Long-Term Other                     |                          |                            |  |
| Postemployment Benefits                           | 516,635                  | 221,526                    | 738,161  |
| Total Noncurrent Liabilities                      | <u>659,654</u>           | <u>276,625</u>             | <u>936,279</u>                                     |
| Total Liabilities                                 | <u>1,347,207</u>         | <u>327,588</u>             | <u>1,674,795</u>                                   |
| <b>NET POSITION</b>                               |                          |                            |  |
| Invested in Capital Assets                        | 306,236                  | -                          | 306,236  |
| Unrestricted                                      | 396,142                  | 709,886                    | 1,106,028  |
| Total Net Position                                | <u>\$ 702,378</u>        | <u>\$ 709,886</u>          | <u>\$ 1,412,264</u>                                |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
NONMAJOR ENTERPRISE FUNDS  
FOR THE YEAR ENDED JUNE 30, 2014**

|   | <u>Enterprise Funds</u>  |                            | <u>Total<br/>Nonmajor<br/>Enterprise<br/>Funds</u> |
|---|--------------------------|----------------------------|--|
|   | <u>Food<br/>Services</u> | <u>Adult<br/>Education</u> |  |
| <b>OPERATING REVENUES</b>               |                          |                            |  |
| Food Sales                              | \$ 3,037,193             | \$ -                       | \$ 3,037,193                                       |
| Tuition                                 | -                        | 1,396,023                  | 1,396,023  |
| Total Operating Revenues                | <u>3,037,193</u>         | <u>1,396,023</u>           | <u>4,433,216</u>                                   |
| <b>OPERATING EXPENSES</b>               |                          |                            |  |
| Food Purchased                          | 3,726,660                | -                          | 3,726,660  |
| Salaries and Wages                      | 2,617,216                | 799,397                    | 3,416,613  |
| Fringe Benefits                         | 1,156,944                | 224,355                    | 1,381,299  |
| Supplies                                | 563,369                  | 184,936                    | 748,305  |
| Purchased Services                      | 205,418                  | 169,685                    | 375,103  |
| Travel                                  | 27,086                   | 13,887                     | 40,973   |
| Repairs                                 | 56,602                   | 215                        | 56,817   |
| Donated Commodities Used                | 339,817                  | -                          | 339,817  |
| Financial Aid                           | -                        | 661,567                    | 661,567  |
| Depreciation                            | 43,307                   | -                          | 43,307   |
| Total Operating Expenses                | <u>8,736,419</u>         | <u>2,054,042</u>           | <u>10,790,461</u>                                  |
| <b>OPERATING LOSS</b>                   | <u>(5,699,226)</u>       | <u>(658,019)</u>           | <u>(6,357,245)</u>                                 |
| <b>NONOPERATING REVENUES (EXPENSES)</b> |                          |                            |  |
| State Assistance                        | 57,962                   | 236,165                    | 294,127  |
| Federal Assistance                      | 4,122,283                | 642,873                    | 4,765,156  |
| Earnings on Investments                 | 3,249                    | 1,643                      | 4,892  |
| Donated Commodities                     | 339,817                  | -                          | 339,817  |
| Total Nonoperating Revenues             | <u>4,523,311</u>         | <u>880,681</u>             | <u>5,403,992</u>                                   |
| <b>CHANGES IN NET POSITION</b>          | (1,175,915)              | 222,662                    | (953,253)  |
| <b>NET POSITION, JULY 1</b>             | <u>1,878,293</u>         | <u>487,224</u>             | <u>2,365,517</u>                                   |
| <b>NET POSITION, JUNE 30</b>            | <u>\$ 702,378</u>        | <u>\$ 709,886</u>          | <u>\$ 1,412,264</u>                                |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF CASH FLOWS  
NONMAJOR ENTERPRISE FUNDS  
FOR THE YEAR ENDED JUNE 30, 2014**

|   | <u>Enterprise Funds</u>  |                            | <u>Total<br/>Nonmajor<br/>Enterprise<br/>Funds</u> |
|---|--------------------------|----------------------------|--|
|   | <u>Food<br/>Services</u> | <u>Adult<br/>Education</u> |  |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                                       |                          |                            |  |
| Cash Received from Sales/Tuition  | \$ 3,037,193             | \$ 1,328,215               | \$ 4,365,408                                       |
| Cash Payments for Supplies and Services   | (4,450,146)              | (1,030,445)                | (5,480,591)  |
| Cash Payments to Employees for Services   | (3,697,468)              | (1,014,511)                | (4,711,979)  |
| Net Cash From Operating Activities  | <u>(5,110,421)</u>       | <u>(716,741)</u>           | <u>(5,827,162)</u>                                 |
| <b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>                            |                          |                            |  |
| Federal/State Assistance  | 3,656,050                | 666,487                    | 4,322,537  |
| Net Cash From Noncapital Financing Activities                                     | <u>3,656,050</u>         | <u>666,487</u>             | <u>4,322,537</u>                                   |
| <b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>                   |                          |                            |  |
| Acquisition of Capital Assets   | (140,130)                | -                          | (140,130)  |
| Net Cash From Capital and Related Financing Activities                            | <u>(140,130)</u>         | <u>-</u>                   | <u>(140,130)</u>                                   |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                                       |                          |                            |  |
| Interest on Investments   | 3,249                    | 1,643                      | 4,892  |
| Net Cash From Investing Activities  | <u>3,249</u>             | <u>1,643</u>               | <u>4,892</u>                                       |
| <b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>                                  | (1,591,252)              | (48,611)                   | (1,639,863)  |
| <b>CASH AND CASH EQUIVALENTS, JULY 1</b>  | <u>2,362,515</u>         | <u>705,116</u>             | <u>3,067,631</u>                                   |
| <b>CASH AND CASH EQUIVALENTS, JUNE 30</b>   | <u>\$ 771,263</u>        | <u>\$ 656,505</u>          | <u>\$ 1,427,768</u>                                |
| <b>RECONCILIATION OF OPERATING LOSS TO<br/>NET CASH FROM OPERATING ACTIVITIES</b> |                          |                            |  |
| Operating Loss  | \$ (5,699,226)           | \$ (658,019)               | \$ (6,357,245)                                     |
| Adjustments to Reconcile Operating Loss to Net<br>Cash From Operating Activities  |                          |                            |  |
| Depreciation  | 43,307                   | -                          | 43,307   |
| Donated Commodities Used  | 339,817                  | -                          | 339,817  |
| Change in Assets and Liabilities  |                          |                            |  |
| (Increase) Decrease in Receivables  | -                        | (67,808)                   | (67,808)   |
| (Increase) Decrease in Inventories  | 4,595                    | -                          | 4,595  |
| Increase in Accounts Payable and Accrued Liabilities                              | 116,649                  | 6,814                      | 123,463  |
| Increase (Decrease) in Unearned Revenue   | 29,834                   | -                          | 29,834   |
| Increase (Decrease) in Compensated Absences Payable                               | 12,453                   | (10,602)                   | 1,851  |
| Increase in Other Postemployment Benefits Payable                                 | 42,150                   | 12,874                     | 55,024   |
| Net Cash From Operating Activities  | <u>\$ (5,110,421)</u>    | <u>\$ (716,741)</u>        | <u>\$ (5,827,162)</u>                              |
| <b>SCHEDULE OF NONCASH NONCAPITAL FINANCING ACTIVITIES</b>                        |                          |                            |  |
| Donated Commodities Received  | \$ 323,068               | \$ -                       | \$ 323,068   |
| Donated Commodities Used  | \$ 339,817               | \$ -                       | \$ 339,817   |

## **INTERNAL SERVICE FUNDS**

The Internal Service Funds were established to account for the District's self-funded benefits programs, which are medical, dental and workers' compensation programs. The premiums of the Employee Benefits Funds are transferred as an expenditure from other funds as related to staff personnel. Claims paid, direct insurance payments and administrative costs are expenses of these funds.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
 COMBINING STATEMENT OF NET POSITION - INTERNAL SERVICE FUNDS  
 JUNE 30, 2014**

|                           | <b>Workers'<br/>Compensation</b> | <b>Medical<br/>Insurance</b> | <b>Dental<br/>Insurance</b> | <b>Total</b> |
|---------------------------|----------------------------------|------------------------------|-----------------------------|--------------|
| <b>ASSETS</b>             |                                  |                              |                             |              |
| Current Assets            |                                  |                              |                             |              |
| Cash and Cash Equivalents | \$ 437,630                       | \$ 5,032,334                 | \$ 300,540                  | \$ 5,770,504 |
| Investments               | 753,256                          | 3,998,920                    | -                           | 4,752,176    |
| Total Assets              | 1,190,886                        | 9,031,254                    | 300,540                     | 10,522,680   |
| <b>LIABILITIES</b>        |                                  |                              |                             |              |
| Current Liabilities       |                                  |                              |                             |              |
| Accounts Payable          | 3,054                            | 1,301,080                    | 194                         | 1,304,328    |
| Unearned Revenue          | -                                | 2,824,503                    | 195,025                     | 3,019,528    |
| Total Current Liabilities | 3,054                            | 4,125,583                    | 195,219                     | 4,323,856    |
| <b>NET POSITION</b>       |                                  |                              |                             |              |
| Unrestricted              | 1,187,832                        | 4,905,671                    | 105,321                     | 6,198,824    |
| Total Net Position        | \$ 1,187,832                     | \$ 4,905,671                 | \$ 105,321                  | \$ 6,198,824 |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
INTERNAL SERVICE FUNDS  
FOR THE YEAR ENDED JUNE 30, 2014**

|                                | <u>Workers'<br/>Compensation</u> | <u>Medical<br/>Insurance</u> | <u>Dental<br/>Insurance</u> | <u>Total</u>        |
|--------------------------------|----------------------------------|------------------------------|-----------------------------|---------------------|
| <b>OPERATING REVENUES</b>      |                                  |                              |                             |                     |
| Insurance Premiums             | \$ 1,150,601                     | \$ 19,320,151                | \$ 1,307,255                | \$ 21,778,007       |
| <b>OPERATING EXPENSES</b>      |                                  |                              |                             |                     |
| Salaries and Wages             | 107,633                          | 74,693                       | 5,005                       | 187,331             |
| Fringe Benefits                | 28,012                           | 20,650                       | 1,394                       | 50,056              |
| Purchased Services             | 61,371                           | 96,779                       | 188                         | 158,338             |
| Excess Loss Insurance          | -                                | 339,023                      | -                           | 339,023             |
| Administration Fees            | 144,326                          | 166,453                      | 105,032                     | 415,811             |
| Benefits Paid/Accrued          | 672,465                          | 19,313,959                   | 1,281,535                   | 21,267,959          |
| Total Operating Expenses       | <u>1,013,807</u>                 | <u>20,011,557</u>            | <u>1,393,154</u>            | <u>22,418,518</u>   |
| <b>OPERATING INCOME (LOSS)</b> | 136,794                          | (691,406)                    | (85,899)                    | (640,511)           |
| <b>NONOPERATING REVENUES</b>   |                                  |                              |                             |                     |
| Earnings on Investments        | <u>2,994</u>                     | <u>13,936</u>                | <u>1,627</u>                | <u>18,557</u>       |
| <b>CHANGES IN NET POSITION</b> | 139,788                          | (677,470)                    | (84,272)                    | (621,954)           |
| <b>NET POSITION, JULY 1</b>    | <u>1,048,044</u>                 | <u>5,583,141</u>             | <u>189,593</u>              | <u>6,820,778</u>    |
| <b>NET POSITION, JUNE 30</b>   | <u>\$ 1,187,832</u>              | <u>\$ 4,905,671</u>          | <u>\$ 105,321</u>           | <u>\$ 6,198,824</u> |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINING STATEMENT OF CASH FLOWS - INTERNAL SERVICE FUNDS  
FOR THE YEAR ENDED JUNE 30, 2014**

|   | <u>Workers'</u><br><u>Compensation</u> | <u>Medical</u><br><u>Insurance</u> | <u>Dental</u><br><u>Insurance</u> | <u>Total</u>        |
|---|--|------------------------------------|-----------------------------------|---------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                                     |  |                                    |                                   |                     |
| Cash Received from Premiums   | \$ 1,150,601                           | \$ 19,559,174                      | \$ 1,334,710                      | \$ 22,044,485       |
| Cash Payments for Supplies and Services   | (205,697)                              | (602,255)                          | (105,220)                         | (913,172)           |
| Cash Payments to Employees for Services   | (135,645)                              | (95,343)                           | (6,399)                           | (237,387)           |
| Cash Payments for Claims/Benefits   | (693,382)                              | (19,400,589)                       | (1,281,808)                       | (21,375,779)        |
| Net Cash From Operating Activities  | <u>115,877</u>                         | <u>(539,013)</u>                   | <u>(58,717)</u>                   | <u>(481,853)</u>    |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                                     |  |                                    |                                   |                     |
| Interest on Investments   | 2,994                                  | 13,936                             | 1,627                             | 18,557              |
| Investments Purchased   | (752,804)                              | (6,994,894)                        | -                                 | (7,747,698)         |
| Investments Matured or Sold   | 749,025                                | 7,998,782                          | -                                 | 8,747,807           |
| Net Cash From Investing Activities  | <u>(785)</u>                           | <u>1,017,824</u>                   | <u>1,627</u>                      | <u>1,018,666</u>    |
| <b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>                     |  |                                    |                                   |                     |
|   | 115,092                                | 478,811                            | (57,090)                          | 536,813             |
| <b>CASH AND CASH EQUIVALENTS, JULY 1</b>  |  |                                    |                                   |                     |
|   | <u>322,538</u>                         | <u>4,553,523</u>                   | <u>357,630</u>                    | <u>5,233,691</u>    |
| <b>CASH AND CASH EQUIVALENTS, JUNE 30</b>                                       |  |                                    |                                   |                     |
|   | <u>\$ 437,630</u>                      | <u>\$ 5,032,334</u>                | <u>\$ 300,540</u>                 | <u>\$ 5,770,504</u> |
| <b>RECONCILIATION OF OPERATING INCOME TO NET CASH FROM OPERATING ACTIVITIES</b> |  |                                    |                                   |                     |
| Operating Income (Loss)   | \$ 136,794                             | \$ (691,406)                       | \$ (85,899)                       | \$ (640,511)        |
| Change in Assets and Liabilities  |  |                                    |                                   |                     |
| Increase (Decrease) in Accounts Payable   | (20,917)                               | (86,630)                           | (273)                             | (107,820)           |
| Increase in Deferred Revenue  | -                                      | 239,023                            | 27,455                            | 266,478             |
| Net Cash From Operating Activities  | <u>\$ 115,877</u>                      | <u>\$ (539,013)</u>                | <u>\$ (58,717)</u>                | <u>\$ (481,853)</u> |

## **FIDUCIARY FUND**

The Student Activity Fund accounts for the receipt and disbursement of monies by various student organizations. The accounting reflects the District's agency relationship with the student organizations.



**COLUMBIA PUBLIC SCHOOL DISTRICT  
STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES - AGENCY  
STUDENT ACTIVITY FUND  
FOR THE YEAR ENDED JUNE 30, 2014**

|                           | <u>Balance</u><br><u>July 1, 2013</u> |    | <u>Additions</u> |    | <u>Deductions</u> |    | <u>Balance</u><br><u>June 30, 2014</u> |
|---------------------------|---------------------------------------|----|------------------|----|-------------------|----|--|
| <b>ASSETS</b>             |                                       |    |                  |    |                   |    |  |
| Cash and Cash Equivalents | \$ 766,631                            | \$ | 2,145,429        | \$ | 1,980,452         | \$ | 931,608                                |
| Account Receivable        | 434                                   |    | 9,793            |    | 434               |    | 9,793                                  |
| Total Assets              | <u>\$ 767,065</u>                     | \$ | <u>2,155,222</u> | \$ | <u>1,980,886</u>  | \$ | <u>941,401</u>                         |
| <b>LIABILITIES</b>        |                                       |    |                  |    |                   |    |  |
| Accounts Payable          | \$ 20,604                             | \$ | 1,974,342        | \$ | 1,950,489         | \$ | 44,457                                 |
| Due to Student Groups     | 746,461                               |    | 2,145,429        |    | 1,994,946         |    | 896,944                                |
| Total Liabilities         | <u>\$ 767,065</u>                     | \$ | <u>4,119,771</u> | \$ | <u>3,945,435</u>  | \$ | <u>941,401</u>                         |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF CHANGES IN DUE TO STUDENT GROUPS  
STUDENT ACTIVITY FUND  
FOR THE YEAR ENDED JUNE 30, 2014**

|                             | <u>Balance<br/>July 1, 2013</u> | <u>Additions</u>    | <u>Deductions</u>   | <u>Balance<br/>June 30, 2014</u> |
|-----------------------------|---------------------------------|---------------------|---------------------|----------------------------------|
| Hickman High                | \$ 296,192                      | \$ 671,591          | \$ 635,173          | \$ 332,610                       |
| Rock Bridge High            | 217,847                         | 605,520             | 620,411             | 202,956                          |
| Battle High                 | 13,157                          | 440,839             | 299,618             | 154,378                          |
| Douglass High               | 4,821                           | 1,410               | 4,124               | 2,107                            |
| Jefferson Junior High       | 9,157                           | 16,288              | 16,365              | 9,080                            |
| Oakland Junior High         | 28,389                          | 20,324              | 25,658              | 23,055                           |
| West Junior High            | 17,513                          | 18,248              | 25,066              | 10,695                           |
| Gentry Middle               | 14,619                          | 16,454              | 15,232              | 15,841                           |
| Lange Middle                | 18,413                          | 22,855              | 20,024              | 21,244                           |
| Smithton Middle             | 28,187                          | 24,039              | 25,597              | 26,629                           |
| Columbia Area Career Center | 76,089                          | 290,142             | 285,409             | 80,822                           |
| All Senior High             | <u>22,077</u>                   | <u>17,719</u>       | <u>22,269</u>       | <u>17,527</u>                    |
| TOTAL                       | <u>\$ 746,461</u>               | <u>\$ 2,145,429</u> | <u>\$ 1,994,946</u> | <u>\$ 896,944</u>                |

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*Statistical Section*

## STATISTICAL SECTION

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the financial information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

| <b>Financial Trends</b>  | <b>Pages</b> |
|--|--------------|
| These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time   | 86-95        |
| <b>Revenue Capacity</b>  |              |
| These schedules contain information to help the reader assess the District's most significant local revenue source, property taxes   | 96-99        |
| <b>Debt Capacity</b>   |              |
| These schedules contain information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future | 100-103      |
| <b>Demographic and Economic Information</b>  |              |
| These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place                                    | 104-105      |
| <b>Operating Information</b>   |              |
| These schedules contain service data to help the reader assess how information in the District's financial reports relates to the services the District provides and the activities it performs        | 106-114      |

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NET POSITION BY COMPONENT  
LAST TEN FISCAL YEARS  
(accrual basis of accounting)**

|   | <u>2005</u>          | <u>2006</u>          | <u>2007</u>          | <u>2008</u>          |
|---|----------------------|----------------------|----------------------|----------------------|
| Governmental Activities                       |                      |                      |                      |                      |
| Net Investment in Capital Assets              | \$ 18,990,907        | \$ 24,612,653        | \$ 33,972,408        | \$ 40,309,416        |
| Restricted                                    | 15,452,347           | 21,650,657           | 15,405,027           | 16,821,429           |
| Unrestricted                                  | 30,102,944           | 32,131,429           | 37,725,319           | 21,536,825           |
| Total Net Position - Governmental Activities  | <u>\$ 64,546,198</u> | <u>\$ 78,394,739</u> | <u>\$ 87,102,754</u> | <u>\$ 78,667,670</u> |
| <br>Business-Type Activities                  |                      |                      |                      |                      |
| Investment in Capital Assets                  | \$ 612,799           | \$ 545,485           | \$ 536,844           | \$ 261,013           |
| Unrestricted                                  | 2,071,787            | 2,021,464            | 2,201,672            | 2,212,387            |
| Total Net Position - Business-Type Activities | <u>\$ 2,684,586</u>  | <u>\$ 2,566,949</u>  | <u>\$ 2,738,516</u>  | <u>\$ 2,473,400</u>  |
| <br>Primary Government                        |                      |                      |                      |                      |
| Net Investment in Capital Assets              | \$ 19,603,706        | \$ 25,158,138        | \$ 34,509,252        | \$ 40,570,429        |
| Restricted                                    | 15,452,347           | 21,650,657           | 15,405,027           | 16,821,429           |
| Unrestricted                                  | 32,174,731           | 34,152,893           | 39,926,991           | 23,749,212           |
| Total Primary Government Net Position         | <u>\$ 67,230,784</u> | <u>\$ 80,961,688</u> | <u>\$ 89,841,270</u> | <u>\$ 81,141,070</u> |

| <u>2009</u>          | <u>2010</u>           | <u>2011</u>           | <u>2012</u>           | <u>2013</u>           | <u>2014</u>           |
|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| \$ 52,419,330        | \$ 70,915,263         | \$ 65,932,368         | \$ 73,956,941         | \$ 98,598,539         | \$ 136,736,793        |
| 18,663,985           | 16,474,724            | 36,225,569            | 31,884,468            | 22,249,492            | 21,931,210            |
| 13,969,686           | 12,032,963            | 11,081,205            | 23,865,291            | 30,051,989            | 3,134,144             |
| <u>\$ 85,053,001</u> | <u>\$ 99,422,950</u>  | <u>\$ 113,239,142</u> | <u>\$ 129,706,700</u> | <u>\$ 150,900,020</u> | <u>\$ 161,802,147</u> |
| <br>                 |                       |                       |                       |                       |                       |
| \$ 271,578           | \$ 220,218            | \$ 197,429            | \$ 196,097            | \$ 209,413            | \$ 306,236            |
| 2,107,532            | 2,425,077             | 2,332,676             | 2,757,308             | 2,156,104             | 1,106,028             |
| <u>\$ 2,379,110</u>  | <u>\$ 2,645,295</u>   | <u>\$ 2,530,105</u>   | <u>\$ 2,953,405</u>   | <u>\$ 2,365,517</u>   | <u>\$ 1,412,264</u>   |
| <br>                 |                       |                       |                       |                       |                       |
| \$ 52,690,908        | \$ 71,135,481         | \$ 66,129,797         | \$ 74,153,038         | \$ 98,807,952         | \$ 137,043,029        |
| 18,663,985           | 16,474,724            | 36,225,569            | 31,884,468            | 22,249,492            | 21,931,210            |
| 16,077,218           | 14,458,040            | 13,413,881            | 26,622,599            | 32,208,093            | 4,240,172             |
| <u>\$ 87,432,111</u> | <u>\$ 102,068,245</u> | <u>\$ 115,769,247</u> | <u>\$ 132,660,105</u> | <u>\$ 153,265,537</u> | <u>\$ 163,214,411</u> |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CHANGES IN NET POSITION  
LAST TEN FISCAL YEARS  
(accrual basis of accounting)**

|  | <u>2005</u>             | <u>2006</u>             | <u>2007</u>             | <u>2008</u>             |
|--|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Expenses</b>                                |                         |                         |                         |                         |
| Governmental Activities                        |                         |                         |                         |                         |
| Instruction                                    |                         |                         |                         |                         |
| Regular Instruction                            | \$ 60,010,663           | \$ 62,368,219           | \$ 69,409,879           | \$ 78,791,970           |
| Special Education                              | 20,082,002              | 22,252,901              | 23,869,576              | 26,521,438              |
| Vocational Instruction                         | 3,455,086               | 3,385,039               | 3,825,527               | 4,188,212               |
| Student Activities                             | 733,748                 | 1,211,202               | 1,357,904               | 1,013,059               |
| Tuition to Other Districts                     | 354,159                 | 375,203                 | 280,821                 | 279,508                 |
| Total Instruction                              | <u>84,635,658</u>       | <u>89,592,564</u>       | <u>98,743,707</u>       | <u>110,794,187</u>      |
| Support Services                               |                         |                         |                         |                         |
| Attendance                                     | 163,181                 | 187,923                 | 187,146                 | 303,736                 |
| Guidance and Counseling                        | 4,948,835               | 5,173,219               | 5,479,692               | 6,484,209               |
| Health and Ancillary Services                  | 2,747,952               | 2,392,264               | 3,096,930               | 3,621,207               |
| Improvement of Instruction                     | 2,109,746               | 2,175,427               | 2,749,239               | 3,042,460               |
| Media Services                                 | 7,532,218               | 7,113,770               | 7,524,417               | 10,260,074              |
| Board Services                                 | 319,449                 | 289,040                 | 368,499                 | 298,461                 |
| General Administration                         | 1,687,864               | 1,930,574               | 2,162,707               | 2,405,270               |
| Building Administration                        | 8,649,127               | 8,955,676               | 9,859,820               | 11,577,111              |
| Business, Central Services                     | 800,688                 | 885,449                 | 869,884                 | 1,039,911               |
| Operation of Plant                             | 15,636,034              | 16,576,111              | 18,450,861              | 18,045,027              |
| Pupil Transportation                           | 6,418,242               | 6,945,474               | 7,302,948               | 7,876,799               |
| Food Services                                  | -                       | -                       | -                       | -                       |
| Adult Literacy                                 | 205,451                 | 216,756                 | 263,542                 | 260,673                 |
| Community Services                             | 3,676,452               | 3,645,829               | 4,255,908               | 4,591,710               |
| Total Support Services                         | <u>54,895,239</u>       | <u>56,487,512</u>       | <u>62,571,593</u>       | <u>69,806,648</u>       |
| Non-Instruction/Support Services               |                         |                         |                         |                         |
| Interest Payment, Bonds                        | 6,839,392               | 6,895,384               | 6,629,051               | 6,122,195               |
| Total Non-Instruction/Support Services         | <u>6,839,392</u>        | <u>6,895,384</u>        | <u>6,629,051</u>        | <u>6,122,195</u>        |
| Total Governmental Activities Expenses         | <u>146,370,289</u>      | <u>152,975,460</u>      | <u>167,944,351</u>      | <u>186,723,030</u>      |
| Business-Type Activities                       |                         |                         |                         |                         |
| Food Services                                  | 5,246,357               | 5,767,486               | 6,075,353               | 6,491,276               |
| Adult Education                                | 1,767,660               | 1,744,828               | 1,741,502               | 1,911,419               |
| Total Business-Type Activities                 | <u>7,014,017</u>        | <u>7,512,314</u>        | <u>7,816,855</u>        | <u>8,402,695</u>        |
| Total Primary Government Expenses              | <u>\$ 153,384,306</u>   | <u>\$ 160,487,774</u>   | <u>\$ 175,761,206</u>   | <u>\$ 195,125,725</u>   |
| <b>Program Revenues</b>                        |                         |                         |                         |                         |
| Governmental Activities                        |                         |                         |                         |                         |
| Charges for Services                           |                         |                         |                         |                         |
| Instruction                                    | \$ 322,312              | \$ 336,480              | \$ 333,943              | \$ 333,490              |
| Community Services                             | 595,447                 | 545,565                 | 579,757                 | 620,262                 |
| Other Support Services                         | 154,117                 | 163,056                 | 100,799                 | 39,328                  |
| Operating Grants and Contributions             | 28,622,367              | 31,487,752              | 24,382,218              | 19,613,888              |
| Capital Grants and Contributions               | 614,341                 | 979,008                 | 2,222,829               | 678,780                 |
| Total Governmental Activities Program Revenues | <u>30,308,584</u>       | <u>33,511,861</u>       | <u>27,619,546</u>       | <u>21,285,748</u>       |
| Business Type Activities                       |                         |                         |                         |                         |
| Charges for Services                           |                         |                         |                         |                         |
| Food Services                                  | 2,841,177               | 2,796,811               | 3,167,898               | 3,044,402               |
| Adult Education                                | 862,321                 | 865,631                 | 944,217                 | 1,012,278               |
| Operating Grants and Contributions             | 3,519,780               | 3,645,210               | 3,776,711               | 4,226,221               |
| Total Business-Type Activities Program Revenue | <u>7,223,278</u>        | <u>7,307,652</u>        | <u>7,888,826</u>        | <u>8,282,901</u>        |
| Total Primary Government Program Revenue       | <u>37,531,862</u>       | <u>40,819,513</u>       | <u>35,508,372</u>       | <u>29,568,649</u>       |
| Net Expenses                                   | <u>\$ (115,852,444)</u> | <u>\$ (119,668,261)</u> | <u>\$ (140,252,834)</u> | <u>\$ (165,557,076)</u> |



|    | <u>2009</u>          | <u>2010</u>          | <u>2011</u>          | <u>2012</u>          | <u>2013</u>          | <u>2014</u>          |
|----|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| \$ | 74,940,728           | \$ 72,002,126        | \$ 67,065,838        | \$ 65,754,265        | \$ 67,698,813        | \$ 71,149,041        |
|    | 26,722,779           | 26,582,473           | 24,189,768           | 23,482,949           | 21,934,360           | 22,322,035           |
|    | 4,039,575            | 3,956,252            | 3,413,091            | 3,293,470            | 3,465,240            | 4,187,518            |
|    | 932,618              | 859,337              | 1,004,281            | 1,552,314            | 1,572,323            | 2,493,182            |
|    | 335,716              | 644,019              | 285,747              | 262,109              | 264,038              | 358,623              |
|    | <u>106,971,416</u>   | <u>104,044,207</u>   | <u>95,958,725</u>    | <u>94,345,107</u>    | <u>94,934,774</u>    | <u>100,510,399</u>   |
|    | 287,771              | 4,245,930            | 183,113              | 144,690              | 275,580              | 174,867              |
|    | 6,083,671            | 2,688,476            | 5,233,642            | 4,802,252            | 5,228,899            | 5,929,305            |
|    | 3,562,460            | 3,799,769            | 4,474,422            | 5,794,057            | 6,345,339            | 6,869,321            |
|    | 2,510,247            | 3,712,619            | 2,951,967            | 4,553,832            | 5,643,952            | 6,432,662            |
|    | 7,028,756            | 3,971,488            | 4,823,333            | 3,572,685            | 4,556,723            | 5,208,006            |
|    | 367,112              | 304,096              | 283,970              | 390,685              | 290,316              | 545,340              |
|    | 2,355,994            | 1,944,585            | 1,916,861            | 2,210,457            | 2,645,968            | 2,429,171            |
|    | 11,319,796           | 10,974,175           | 10,326,883           | 11,502,996           | 11,899,926           | 12,298,593           |
|    | 1,002,016            | 988,472              | 3,916,016            | 5,193,679            | 6,480,390            | 5,919,408            |
|    | 18,390,540           | 19,023,465           | 17,942,828           | 18,856,459           | 19,993,687           | 24,244,374           |
|    | 7,464,726            | 7,777,088            | 9,120,598            | 9,543,406            | 10,484,431           | 12,782,355           |
|    | -                    | -                    | 24,088               | 5,411                | 11,537               | 14,720               |
|    | 244,935              | 227,065              | 606,962              | 547,313              | 552,395              | 532,172              |
|    | 4,212,005            | 3,573,492            | 5,009,380            | 4,598,154            | 4,622,903            | 4,858,718            |
|    | <u>64,830,029</u>    | <u>63,230,720</u>    | <u>66,814,063</u>    | <u>71,716,076</u>    | <u>79,032,046</u>    | <u>88,239,012</u>    |
|    | 5,931,614            | 5,649,682            | 4,713,770            | 7,199,715            | 7,493,656            | 6,895,734            |
|    | <u>5,931,614</u>     | <u>5,649,682</u>     | <u>4,713,770</u>     | <u>7,199,715</u>     | <u>7,493,656</u>     | <u>6,895,734</u>     |
|    | <u>177,733,059</u>   | <u>172,924,609</u>   | <u>167,486,558</u>   | <u>173,260,898</u>   | <u>181,460,476</u>   | <u>195,645,145</u>   |
|    | 6,840,421            | 6,804,109            | 7,435,834            | 7,567,470            | 8,305,230            | 8,736,419            |
|    | 1,637,664            | 1,699,051            | 1,857,387            | 2,004,371            | 2,129,658            | 2,054,042            |
|    | 8,478,085            | 8,503,160            | 9,293,221            | 9,571,841            | 10,434,888           | 10,790,461           |
| \$ | <u>186,211,144</u>   | <u>181,427,769</u>   | <u>176,779,779</u>   | <u>182,832,739</u>   | <u>191,895,364</u>   | <u>206,435,606</u>   |
| \$ | 315,268              | \$ 335,766           | \$ 397,478           | \$ 315,000           | \$ 659,591           | \$ 1,053,156         |
|    | 591,211              | 524,263              | 256,993              | 510,133              | 514,166              | 541,189              |
|    | 51,528               | 65,939               | 183,844              | 201,432              | 223,944              | 192,747              |
|    | 19,461,959           | 23,025,022           | 24,824,921           | 20,332,008           | 19,166,364           | 19,032,953           |
|    | 3,901,382            | 2,560,818            | 331,158              | 169,869              | 853,886              | 471,483              |
|    | <u>24,321,348</u>    | <u>26,511,808</u>    | <u>25,994,394</u>    | <u>21,528,442</u>    | <u>21,417,951</u>    | <u>21,291,528</u>    |
|    | 3,297,129            | 3,144,121            | 3,275,109            | 3,146,485            | 3,119,305            | 3,037,193            |
|    | 675,488              | 958,158              | 1,326,309            | 1,373,293            | 1,391,381            | 1,396,023            |
|    | 4,379,135            | 4,973,774            | 4,569,687            | 5,470,389            | 5,330,428            | 5,399,100            |
|    | 8,351,752            | 9,076,053            | 9,171,105            | 9,990,167            | 9,841,114            | 9,832,316            |
|    | 32,673,100           | 35,587,861           | 35,165,499           | 31,518,609           | 31,259,065           | 31,123,844           |
| \$ | <u>(153,538,044)</u> | <u>(145,839,908)</u> | <u>(141,614,280)</u> | <u>(151,314,130)</u> | <u>(160,636,299)</u> | <u>(175,311,762)</u> |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CHANGES IN NET POSITION  
LAST TEN FISCAL YEARS  
(accrual basis of accounting )  
(continued)**

|  | <u>2005</u>           | <u>2006</u>           | <u>2007</u>           | <u>2008</u>           |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>General Revenues and Other Changes in Net Assets</b>    |                       |                       |                       |                       |
| Governmental Activities                                    |                       |                       |                       |                       |
| Taxes  | \$ 69,559,312         | \$ 78,624,488         | \$ 83,795,282         | \$ 89,864,833         |
| Other Taxes  | 1,629,305             | 1,863,554             | 2,067,302             | 2,034,410             |
| Allocation of Statewide Education Sales Tax                | 12,471,601            | 14,526,830            | 13,910,834            | 13,649,941            |
| Federal and State Aid not Restricted for Specific Purposes | 31,790,801            | 34,430,983            | 43,071,267            | 47,511,413            |
| Interest and Investment Earnings                           | 2,175,247             | 3,549,322             | 4,831,876             | 3,191,901             |
| Miscellaneous  | 419,119               | 316,963               | 1,356,259             | 749,700               |
| Transfers  | -                     | -                     | -                     | -                     |
| Total Governmental Activities                              | <u>118,045,385</u>    | <u>133,312,140</u>    | <u>149,032,820</u>    | <u>157,002,198</u>    |
| Business Type Activities                                   |                       |                       |                       |                       |
| Interest and Investment Earnings                           | -                     | 87,025                | 99,596                | 82,019                |
| Miscellaneous  | -                     | -                     | -                     | -                     |
| Transfers  | -                     | -                     | -                     | (227,340)             |
| Total Business-Type Activities                             | <u>-</u>              | <u>87,025</u>         | <u>99,596</u>         | <u>(145,321)</u>      |
| Total Primary Government                                   | <u>\$ 118,045,385</u> | <u>\$ 133,399,165</u> | <u>\$ 149,132,416</u> | <u>\$ 156,856,877</u> |
| <b>Change in Net Position</b>                              |                       |                       |                       |                       |
| Governmental Activities                                    | \$ 1,983,680          | \$ 13,848,541         | \$ 8,708,015          | \$ (8,435,084)        |
| Business-Type Activities                                   | 209,261               | (117,637)             | 171,567               | (265,115)             |
| Total Primary Government                                   | <u>\$ 2,192,941</u>   | <u>\$ 13,730,904</u>  | <u>\$ 8,879,582</u>   | <u>\$ (8,700,199)</u> |

The District began allocating interest to the business type activities in 2006.

|    | <u>2009</u>               | <u>2010</u>               | <u>2011</u>               | <u>2012</u>               | <u>2013</u>               | <u>2014</u>               |
|----|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| \$ | 93,393,686                | \$ 94,399,265             | \$ 95,002,849             | \$ 102,299,999            | \$ 112,375,694            | \$ 115,897,743            |
|    | 2,155,313                 | 2,302,206                 | 2,269,194                 | 3,013,634                 | 2,963,497                 | 2,909,244                 |
|    | 13,152,235                | 12,876,293                | 13,424,244                | 14,097,831                | 14,176,487                | 15,050,485                |
|    | 48,343,767                | 49,131,039                | 43,055,222                | 46,838,665                | 49,106,012                | 49,686,915                |
|    | 1,294,275                 | 293,414                   | 240,283                   | 492,144                   | 557,138                   | 521,252                   |
|    | 1,457,766                 | 1,458,833                 | 1,305,410                 | 1,457,741                 | 2,057,017                 | 1,190,105                 |
|    | -                         | 321,700                   | 11,154                    | -                         | -                         | -                         |
|    | <u>159,797,042</u>        | <u>160,782,750</u>        | <u>155,308,356</u>        | <u>168,200,014</u>        | <u>181,235,845</u>        | <u>185,255,744</u>        |
|    | 32,042                    | 14,992                    | 2,921                     | 4,974                     | 5,886                     | 4,892                     |
|    | -                         | -                         | 4,005                     | -                         | -                         | -                         |
|    | -                         | (321,700)                 | -                         | -                         | -                         | -                         |
|    | <u>32,042</u>             | <u>(306,708)</u>          | <u>6,926</u>              | <u>4,974</u>              | <u>5,886</u>              | <u>4,892</u>              |
| \$ | <u><u>159,829,084</u></u> | <u><u>160,797,742</u></u> | <u><u>155,315,282</u></u> | <u><u>168,204,988</u></u> | <u><u>181,241,731</u></u> | <u><u>185,260,636</u></u> |
| \$ | 6,385,331                 | \$ 14,369,949             | \$ 13,816,192             | \$ 16,467,558             | \$ 21,193,320             | \$ 10,902,127             |
|    | (94,291)                  | 266,185                   | (115,190)                 | 423,300                   | (587,888)                 | (953,253)                 |
| \$ | <u><u>6,291,040</u></u>   | <u><u>14,636,134</u></u>  | <u><u>13,701,002</u></u>  | <u><u>16,890,858</u></u>  | <u><u>20,605,432</u></u>  | <u><u>9,948,874</u></u>   |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
 FUND BALANCES OF GOVERNMENTAL FUNDS  
 LAST TEN FISCAL YEARS  
 (modified accrual basis of accounting)**

|                                    | <u>2005</u>          | <u>2006</u>          | <u>2007</u>          | <u>2008</u>          |
|------------------------------------|----------------------|----------------------|----------------------|----------------------|
| General Fund                       |                      |                      |                      |                      |
| Reserved                           | \$ 564,902           | \$ 627,876           | \$ 778,518           | \$ 434,900           |
| Unreserved                         | 28,230,419           | 29,041,547           | 35,797,858           | 27,513,018           |
| Total General Fund                 | <u>\$ 28,795,321</u> | <u>\$ 29,669,423</u> | <u>\$ 36,576,376</u> | <u>\$ 27,947,918</u> |
| <br>                               |                      |                      |                      |                      |
| All other Governmental Funds       |                      |                      |                      |                      |
| Reserved                           | \$ 14,314,793        | \$ 34,282,361        | \$ 20,276,219        | \$ 20,510,954        |
| Unreserved, reported in:           |                      |                      |                      |                      |
| Special Revenue Funds              | 4,843,981            | 8,511,140            | 1,409,718            | 1,066,280            |
| Debt Service Fund                  | 9,688,814            | 11,141,807           | 12,737,024           | 14,571,639           |
| Capital Projects Fund              | 14,171,357           | 16,520,138           | 7,298,758            | 3,878,837            |
| Total all other Governmental Funds | <u>\$ 43,018,945</u> | <u>\$ 70,455,446</u> | <u>\$ 41,721,719</u> | <u>\$ 40,027,710</u> |

General Fund

- Nonspendable
  - Inventories
  - Prepaid Expenditures
- Committed to
  - Mobile Classroom Trailers
  - Capital Lease Payments
  - Energy Lease
- Assigned to
  - Subsequent year's budget appropriation of fund balance
- Unassigned

Total General Fund

All other Governmental Funds

- Nonspendable
  - Prepaid Expenditures
- Restricted for
  - Retirement of Debt-Crossover Refunded Bonds
  - Retirement of Debt-General Obligation Bonds
  - Capital Improvements-Certificates of Participation
  - Capital Improvements-Bond Proceeds
  - Teachers Salaries
  - Donations
- Committed to
  - Mobile Classroom Trailers
- Assigned to
  - Other Capital Projects

Total all Governmental Funds

The District began to report fund balance reporting in compliance with GASB 54 in 2011.

| <u>2009</u>          | <u>2010</u>          | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> |
|----------------------|----------------------|-------------|-------------|-------------|-------------|
| \$ 904,638           | \$ 1,035,336         |             |             |             |             |
| 27,184,081           | 31,085,965           |             |             |             |             |
| <u>\$ 28,088,719</u> | <u>\$ 32,121,301</u> |             |             |             |             |

\$ - \$ -

|                      |                      |
|----------------------|----------------------|
| 1,191,176            | 1,178,969            |
| 14,498,025           | 13,947,413           |
| 10,528,721           | 13,619,442           |
| <u>\$ 26,217,922</u> | <u>\$ 28,745,824</u> |

|                      |                      |                      |                      |
|----------------------|----------------------|----------------------|----------------------|
| \$ 503,937           | \$ 473,636           | \$ 554,909           | \$ 369,348           |
| 641,267              | 125,289              | 504,511              | 1,647,544            |
| 116,000              | -                    | -                    | -                    |
| -                    | -                    | 618,392              | 619,608              |
| 197,460              | 209,610              | 216,310              | 227,710              |
| -                    | -                    | 2,793,746            | -                    |
| 33,495,286           | 39,466,427           | 39,352,727           | 37,804,730           |
| <u>\$ 34,953,950</u> | <u>\$ 40,274,962</u> | <u>\$ 44,040,595</u> | <u>\$ 40,668,940</u> |

|                      |                      |                      |                      |
|----------------------|----------------------|----------------------|----------------------|
| \$ -                 | \$ -                 | \$ 625               | \$ 123,740           |
| 19,140,807           | 17,316,518           | 4,755,172            | 4,659,695            |
| 13,260,187           | 14,049,177           | 14,858,576           | 15,686,561           |
| -                    | 1,402,522            | 67,806               | -                    |
| 44,446,536           | 38,139,087           | 8,129,263            | 32,664,189           |
| -                    | -                    | 1,694,749            | 4,130,237            |
| 820,736              | 1,186,637            | 1,628,199            | 1,946,063            |
| -                    | 606,471              | -                    | -                    |
| 1,324,188            | 277,631              | 5,297,109            | 1,197,934            |
| <u>\$ 78,992,454</u> | <u>\$ 72,978,043</u> | <u>\$ 36,431,499</u> | <u>\$ 60,408,419</u> |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
CHANGES IN FUND BALANCE, GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS  
(modified accrual basis of accounting)**

|  | <u>2005</u>            | <u>2006</u>          | <u>2007</u>            | <u>2008</u>            |
|--|------------------------|----------------------|------------------------|------------------------|
| <b>Revenues</b>  |                        |                      |                        |                        |
| Local  | \$ 87,499,385          | \$ 100,101,728       | \$ 106,560,714         | \$ 110,934,842         |
| County   | 1,867,269              | 1,978,368            | 2,060,785              | 2,044,670              |
| State  | 50,488,949             | 53,907,503           | 55,862,578             | 55,823,739             |
| Federal  | 8,543,318              | 10,292,703           | 10,616,012             | 9,682,184              |
| Tuition other Districts  | 75,661                 | 130,007              | 118,149                | 153,895                |
| <b>Total Revenue</b>   | <u>148,474,582</u>     | <u>166,410,309</u>   | <u>175,218,238</u>     | <u>178,639,330</u>     |
| <b>Expenditures</b>  |                        |                      |                        |                        |
| Administration   | 11,259,026             | 11,965,986           | 13,032,131             | 14,246,763             |
| Regular Instruction  | 59,652,322             | 62,917,117           | 68,398,978             | 74,629,993             |
| Special Instruction  | 20,109,440             | 22,637,937           | 23,625,930             | 25,242,245             |
| Vocational Instruction   | 3,575,699              | 3,710,923            | 3,989,244              | 4,099,316              |
| Pupil Transportation   | 6,418,287              | 6,946,067            | 7,302,570              | 7,873,269              |
| Operation and Maintenance  | 13,012,638             | 13,559,405           | 15,453,015             | 15,406,669             |
| Pupil Support Services   | 14,730,662             | 15,557,647           | 17,546,455             | 19,365,824             |
| Community Services   | 3,885,949              | 3,915,395            | 4,474,775              | 4,703,535              |
| Student Activities   | 697,828                | 1,179,082            | 1,328,106              | 948,533                |
| Capital Outlay   | 16,445,758             | 9,947,723            | 10,865,317             | 25,409,137             |
| Debt Services  |                        |                      |                        |                        |
| Principal  | 17,505,000             | 9,520,000            | 23,700,000             | 31,095,000             |
| Interest   | 6,848,129              | 6,834,191            | 7,047,670              | 6,418,427              |
| Bond Issuance Costs  | -                      | -                    | -                      | -                      |
| Payment Between Districts  | 354,159                | 375,203              | 280,821                | 279,508                |
| <b>Total Expenditures</b>  | <u>174,494,897</u>     | <u>169,066,676</u>   | <u>197,045,012</u>     | <u>229,718,219</u>     |
| Excess of revenues under expenditures                              | (26,020,315)           | (2,656,367)          | (21,826,774)           | (51,078,889)           |
| <b>Other Financing Sources (Uses)</b>                              |                        |                      |                        |                        |
| General Obligation Bonds Issued                                    | 12,500,000             | 9,995,000            | -                      | 40,005,000             |
| Premium on Bonds Issued  | -                      | -                    | -                      | -                      |
| Certificates of Participation                                      | -                      | -                    | -                      | -                      |
| Refunding Bonds Issued   | -                      | 20,190,000           | -                      | -                      |
| Premium on Refunding Bonds Issued                                  | -                      | 781,970              | -                      | 265,930                |
| Capital Leases   | -                      | -                    | -                      | 485,492                |
| Transfers In   | 80,152                 | 27,564               | -                      | 14,302,224             |
| Transfers Out  | (80,152)               | (27,564)             | -                      | (14,302,224)           |
| <b>Total Other Financing Sources (Uses)</b>                        | <u>12,500,000</u>      | <u>30,966,970</u>    | <u>-</u>               | <u>40,756,422</u>      |
| Net Change in Fund Balance   | \$ <u>(13,520,315)</u> | \$ <u>28,310,603</u> | \$ <u>(21,826,774)</u> | \$ <u>(10,322,467)</u> |
| <b>Debt Service as a percentage<br/>of noncapital expenditures</b> | 15.41%                 | 10.03%               | 16.41%                 | 17.99%                 |

|    | <u>2009</u>         | <u>2010</u>        | <u>2011</u>        | <u>2012</u>         | <u>2013</u>         | <u>2014</u>        |
|----|---------------------|--------------------|--------------------|---------------------|---------------------|--------------------|
| \$ | 112,185,173         | \$ 112,921,463     | \$ 112,969,276     | \$ 121,064,313      | \$ 133,797,417      | \$ 135,641,679     |
|    | 1,974,183           | 1,860,638          | 1,480,915          | 2,153,847           | 1,850,905           | 1,892,060          |
|    | 58,680,470          | 51,368,430         | 49,185,486         | 52,949,230          | 55,590,281          | 56,340,349         |
|    | 10,406,496          | 21,010,186         | 17,538,333         | 12,115,485          | 11,197,909          | 10,751,934         |
|    | 207,186             | 253,601            | 221,857            | 233,183             | 118,992             | 306,076            |
|    | <u>183,453,508</u>  | <u>187,414,318</u> | <u>181,395,867</u> | <u>188,516,058</u>  | <u>202,555,504</u>  | <u>204,932,098</u> |
|    | 14,126,104          | 13,880,994         | 16,423,828         | 18,886,654          | 21,248,779          | 20,877,230         |
|    | 70,435,925          | 69,657,505         | 67,243,396         | 64,308,479          | 67,206,165          | 69,521,740         |
|    | 25,270,618          | 26,035,891         | 24,270,301         | 23,003,055          | 21,809,798          | 21,961,899         |
|    | 3,940,814           | 3,950,890          | 3,458,055          | 3,155,095           | 3,419,787           | 4,084,301          |
|    | 7,460,813           | 7,775,689          | 9,120,381          | 9,540,959           | 10,483,035          | 12,781,092         |
|    | 14,594,401          | 14,490,880         | 14,712,730         | 14,730,635          | 15,349,205          | 18,145,727         |
|    | 18,073,870          | 17,711,921         | 16,794,163         | 17,964,617          | 21,573,681          | 24,126,786         |
|    | 4,320,214           | 3,741,873          | 5,653,355          | 5,050,440           | 5,162,180           | 5,327,651          |
|    | 896,275             | 854,546            | 995,116            | 1,518,770           | 1,558,599           | 2,466,305          |
|    | 21,161,599          | 15,327,399         | 22,941,983         | 53,776,116          | 38,213,186          | 36,274,035         |
|    | 15,261,925          | 22,234,198         | 19,418,322         | 42,415,475          | 30,755,000          | 14,520,000         |
|    | 6,090,782           | 5,696,048          | 5,475,471          | 6,880,073           | 8,197,630           | 7,640,672          |
|    | 47,995              | 186,311            | 388,066            | 463,843             | 76,258              | 237,601            |
|    | 335,716             | 644,019            | 285,747            | 262,109             | 264,038             | 358,623            |
|    | <u>202,017,051</u>  | <u>202,188,164</u> | <u>207,180,914</u> | <u>261,956,320</u>  | <u>245,317,341</u>  | <u>238,323,662</u> |
|    | (18,563,543)        | (14,773,846)       | (25,785,047)       | (73,440,262)        | (42,761,837)        | (33,391,564)       |
|    | 2,000,000           | 9,187,000          | 49,465,000         | 33,000,000          | 5,000,000           | 50,000,000         |
|    | -                   | -                  | -                  | 2,729,310           | 190,435             | 3,996,829          |
|    | -                   | 2,840,000          | -                  | 9,015,000           | -                   | -                  |
|    | 2,875,000           | 8,305,000          | 23,705,000         | 26,710,000          | 4,290,000           | -                  |
|    | 19,556              | 353,303            | 5,683,172          | 1,292,553           | 500,491             | -                  |
|    | -                   | 327,327            | -                  | -                   | -                   | -                  |
|    | 8,982,489           | 8,122,136          | 3,405,353          | 10,220,167          | 3,208,877           | 1,366,623          |
|    | <u>(8,982,489)</u>  | <u>(7,800,436)</u> | <u>(3,394,199)</u> | <u>(10,220,167)</u> | <u>(3,208,877)</u>  | <u>(1,366,623)</u> |
|    | 4,894,556           | 21,334,330         | 78,864,326         | 72,746,863          | 9,980,926           | 53,996,829         |
| \$ | <u>(13,668,987)</u> | <u>6,560,484</u>   | <u>53,079,279</u>  | <u>(693,399)</u>    | <u>(32,780,911)</u> | <u>20,605,265</u>  |
|    | 11.71%              | 14.71%             | 13.42%             | 23.90%              | 18.37%              | 10.65%             |

**COLUMBIA PUBLIC SCHOOLS  
 ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY  
 LAST TEN FISCAL YEARS  
 (in thousands of dollars)**

| Fiscal<br>Year<br>Ended<br>June 30, | Real Estate    |               |                | Personal       | Total<br>Taxable Value | Total<br>Direct<br>Tax Rate | Estimated<br>Actual Valuation | Assessment<br>Ratio* |
|-------------------------------------|----------------|---------------|----------------|----------------|------------------------|-----------------------------|-------------------------------|----------------------|
|                                     | Residential    | Agricultural  | Commercial     |                |                        |                             |                               |                      |
| 2005                                | \$ 803,183,814 | \$ 11,460,762 | \$ 348,211,365 | \$ 277,931,480 | \$ 1,440,787,421       | 4.9444                      | \$ 6,237,174,983              | 23.1%                |
| 2006                                | 966,176,408    | 12,932,958    | 402,644,170    | 310,336,896    | 1,692,090,432          | 4.6863                      | 7,421,449,263                 | 22.8%                |
| 2007                                | 1,031,640,380  | 14,453,757    | 430,681,524    | 330,456,006    | 1,807,231,667          | 4.6706                      | 7,887,380,999                 | 22.9%                |
| 2008                                | 1,091,069,881  | 14,083,961    | 465,502,090    | 344,767,174    | 1,915,423,106          | 4.7089                      | 8,348,938,393                 | 22.9%                |
| 2009                                | 1,134,370,342  | 13,866,224    | 482,959,511    | 351,159,693    | 1,982,355,770          | 4.7292                      | 8,659,290,841                 | 22.9%                |
| 2010                                | 1,152,984,288  | 14,113,688    | 500,970,395    | 324,129,857    | 1,992,198,228          | 4.7717                      | 8,723,971,729                 | 22.8%                |
| 2011                                | 1,167,405,122  | 14,098,749    | 509,786,863    | 316,813,523    | 2,008,104,257          | 4.8492                      | 8,814,851,985                 | 22.8%                |
| 2012                                | 1,183,528,780  | 13,943,805    | 509,940,386    | 337,119,048    | 2,044,532,019          | 4.8812                      | 8,960,433,796                 | 22.8%                |
| 2013                                | 1,206,128,427  | 13,687,343    | 499,149,669    | 370,964,795    | 2,089,930,234          | 5.4019                      | 9,146,084,007                 | 22.9%                |
| 2014                                | 1,230,585,687  | 13,442,657    | 508,236,500    | 378,787,023    | 2,131,051,867          | 5.4239                      | 9,324,867,441                 | 22.9%                |

\*Assessment Ratios are determined annually (February) by the State Tax Commission based on a random sample of real property within the county.

The Boone County Assessor reassesses property taxes every four years. 2010 was a reassessment year.

Source: Boone County Clerk



**COLUMBIA PUBLIC SCHOOL DISTRICT  
PROPERTY TAX RATES PER \$100 ASSESSED VALUATION  
DIRECT AND OVERLAPPING GOVERNMENTS  
2005 - 2014**

| Year Ended June 30,                    | <u>2005</u>      | <u>2006</u>      | <u>2007</u>      | <u>2008</u>      | <u>2009</u>      | <u>2010</u>      | <u>2011</u>      | <u>2012</u>      | <u>2013</u>      | <u>2014</u>      |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| <b><u>Columbia School District</u></b> |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Incidental Fund                        | \$ 1.5744        | \$ 1.3163        | \$ 1.3006        | \$ 1.3389        | \$ 1.3592        | \$ 1.3917        | \$ 1.4392        | \$ 1.4212        | \$ 1.6293        | \$ 1.6413        |
| Teachers Fund                          | 2.5581           | 2.5581           | 2.5581           | 2.5581           | 2.5581           | 2.5581           | 2.5581           | 2.5581           | 2.7000           | 2.7500           |
| Debt Service                           | 0.8019           | 0.8019           | 0.8019           | 0.8019           | 0.8019           | 0.8019           | 0.8019           | 0.8019           | 0.9219           | 0.9319           |
| Capital Projects                       | 0.0100           | 0.0100           | 0.0100           | 0.0100           | 0.0100           | 0.0200           | 0.0500           | 0.1000           | 0.1507           | 0.1007           |
| Total Columbia School District         | <u>4.9444</u>    | <u>4.6863</u>    | <u>4.6706</u>    | <u>4.7089</u>    | <u>4.7292</u>    | <u>4.7717</u>    | <u>4.8492</u>    | <u>4.8812</u>    | <u>5.4019</u>    | <u>5.4239</u>    |
| <b>Overlapping Rates</b>               |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b><u>City Residents:</u></b>          |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| City of Columbia                       | \$ .4100         | \$ .4100         | \$ .4100         | \$ .4100         | \$ .4100         | \$ .4100         | \$ .4100         | \$ .4100         | \$ .4100         | \$ .4100         |
| State of Missouri                      | .0300            | .0300            | .0300            | .0300            | .0300            | .0300            | .0300            | .0300            | .0300            | .0300            |
| County of Boone                        | .1300            | .1200            | .1200            | .1200            | .1200            | .1200            | .1200            | .1200            | .1200            | .1200            |
| Road and Bridge                        | .0500            | .0475            | .0475            | .0475            | .0475            | .0475            | .0475            | .0475            | .0500            | .0500            |
| Library                                | .6341            | .5720            | .5270            | .5271            | .5221            | .5221            | .5221            | .5221            | .5271            | .5382            |
| Group Home                             | .1195            | .1114            | .1114            | .1114            | .1114            | .1127            | .1130            | .1130            | .1146            | .1146            |
| Subtotal City Residents                | <u>6.3180</u>    | <u>5.9772</u>    | <u>5.9165</u>    | <u>5.9549</u>    | <u>5.9702</u>    | <u>6.0140</u>    | <u>6.0918</u>    | <u>6.1238</u>    | <u>6.6536</u>    | <u>6.6867</u>    |
| <b><u>County Residents:</u></b>        |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| Fire District                          | \$ .6000         | \$ .5929         | \$ .5929         | \$ .5929         | \$ .5929         | \$ .6010         | \$ .6010         | \$ .6010         | \$ .6010         | \$ .6010         |
| Fire Dispatch Fund                     | .0295            | .0283            | .0283            | .0283            | .0283            | .0283            | .0289            | .0289            | .0289            | .0000            |
| Fire Bond                              | .1936            | .1936            | .0804            | .1523            | .1182            | .0000            | .0000            | .0000            | .0000            | .0000            |
| Less:                                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| City of Columbia (above)               | (.4100)          | (.4100)          | (.4100)          | (.4100)          | (.4100)          | (.4100)          | (.4100)          | (.4100)          | (.4100)          | (.4100)          |
| Differential Library Tax               | (.3141)          | (.2970)          | (.2284)          | (.2285)          | (.2235)          | (.2235)          | (.2235)          | (.2220)          | (.2235)          | (.2346)          |
| Total County Residents                 | <u>\$ 6.4170</u> | <u>\$ 6.0850</u> | <u>\$ 5.9797</u> | <u>\$ 6.0899</u> | <u>\$ 6.0761</u> | <u>\$ 6.0098</u> | <u>\$ 6.0882</u> | <u>\$ 6.1217</u> | <u>\$ 6.6500</u> | <u>\$ 6.6431</u> |

Tax rates are reported on a calendar year basis. The 2006 calendar year tax levy was the rate levied to produce tax revenues for fiscal year 2007. Tax rate ceilings are adjusted each reassessment year and can only be increased by voter referendum.

All commercial real estate taxpayers pay an additional \$.61 per \$100 assessed valuation; all taxpayers within the special business district pay an additional \$.43 per \$100 assessed valuation.

Source: Boone County Clerk  
Boone County Collector

**COLUMBIA PUBLIC SCHOOL DISTRICT  
MAJOR TAXPAYERS  
CURRENT YEAR AND NINE YEARS AGO**

| <u>Taxpayer</u>                        | 2014                           |             |   | 2005                           |             |   |
|--|--------------------------------|-------------|---|--------------------------------|-------------|---|
|  | <u>Assessed<br/>Valuation*</u> | <u>Rank</u> | <u>Percentage of<br/>Total Assessed<br/>Valuation</u> | <u>Assessed<br/>Valuation*</u> | <u>Rank</u> | <u>Percentage of<br/>Total Assessed<br/>Valuation</u> |
| State Farm Mutual Automobile Insurance | \$ 7,807,371                   | 1           | 0.37%   | \$ 9,453,054                   | 4           | 0.66%   |
| TKG Biscayne LLS                       | 7,010,595                      | 2           | 0.33%   |                                |             |   |
| Columbia Mall Limited Partnership      | 6,705,078                      | 3           | 0.31%   | 8,268,325                      | 5           | 0.57%   |
| Shelter Insurance                      | 6,088,161                      | 4           | 0.29%   | 6,452,634                      | 6           | 0.45%   |
| Centurytel                             | 4,692,820                      | 5           | 0.22%   |                                |             |   |
| 3M                                     | 4,554,511                      | 6           | 0.21%   | 22,982,530                     | 2           | 1.60%   |
| COG Leasing Company LLC                | 4,002,304                      | 7           | 0.19%   |                                |             |   |
| Rayman Columbia Trust Center           | 3,935,232                      | 8           | 0.18%   |                                |             |   |
| ∞ Broadway-Fairview Venture            | 3,896,005                      | 9           | 0.18%   |                                |             |   |
| Rusk Rehabilitation Center             | 3,783,072                      | 10          | 0.18%   |                                |             |   |
| Boone Electric Cooperative             |                                |             |   | 5,992,159                      | 8           | 0.42%   |
| Ameren Services Company                |                                |             |   | 23,584,309                     | 1           | 1.64%   |
| Ameren UE                              |                                |             |   | 21,381,091                     | 3           | 1.48%   |
| Columbia Foods                         |                                |             |   | 6,286,511                      | 7           | 0.44%   |
| Spicer Axle Inc.                       |                                |             |   | 5,921,217                      | 9           | 0.41%   |
| The Gates Corporation                  |                                |             |   | 5,172,480                      | 10          | 0.36%   |
|  | <u>\$ 52,475,149</u>           |             | <u>2.46%</u>  | <u>\$ 106,041,256</u>          |             | <u>8.03%</u>  |

\*Major taxpayers are reported for the District's 2014 fiscal year.

Source: Boone County Government Center and City of Columbia Statistics

**COLUMBIA PUBLIC SCHOOL DISTRICT  
PROPERTY TAX LEVIES AND COLLECTIONS  
LAST TEN FISCAL YEARS**

| <u>Fiscal Year</u> | <u>Taxes Levied for the Fiscal Year</u> | <u>Collected within the Fiscal Year of the Levy</u> |                           | <u>Collections in Subsequent Years</u> | <u>Total Collections to Date</u> |                           |
|--------------------|---|---|---------------------------|--|----------------------------------|---------------------------|
|                    |   | <u>Amount</u>                                       | <u>Percentage of Levy</u> |  | <u>Amount</u>                    | <u>Percentage of Levy</u> |
| 2005               | \$ 71,238,293                           | \$ 67,535,865                                       | 94.80%                    | \$ 3,196,859                           | \$ 70,732,724                    | 99.29%                    |
| 2006               | 79,296,428                              | 75,871,441  | 95.68%                    | 3,399,233                              | 79,270,674                       | 99.97%                    |
| 2007               | 84,408,557                              | 80,532,845  | 95.41%                    | 3,768,360                              | 84,301,205                       | 99.87%                    |
| 2008               | 90,195,359                              | 86,102,363  | 95.46%                    | 3,454,960                              | 89,557,323                       | 99.29%                    |
| 2009               | 93,749,569                              | 88,937,537  | 94.87%                    | 4,791,781                              | 93,729,318                       | 99.98%                    |
| 2010               | 95,061,723                              | 90,040,741  | 94.72%                    | 4,984,710                              | 95,025,451                       | 99.96%                    |
| 2011               | 97,376,992                              | 91,179,259  | 93.64%                    | 5,898,045                              | 97,077,304                       | 99.69%                    |
| 2012               | 99,797,697                              | 95,227,806  | 95.42%                    | 3,232,484                              | 98,460,290                       | 98.66%                    |
| 2013               | 112,895,941                             | 108,846,848   | 96.41%                    | 1,842,560                              | 110,689,408                      | 98.05%                    |
| 2014               | 115,586,122                             | 110,577,100   | 95.67%                    | N/A                                    | 110,577,100                      | 95.67%                    |

Source: Boone County Clerk  
Accounting Data

**COLUMBIA PUBLIC SCHOOL DISTRICT  
RATIO OF GENERAL BONDED DEBT OUTSTANDING  
LAST TEN FISCAL YEARS**

| <b>Year Ended June 30,</b> | <b>Assessed Value</b> | <b>General Obligation Bonds (1)</b> | <b>Less Debt Service Funds (2)</b> | <b>Net General Bonded Debt</b> | <b>Ratio of Net Bonded Debt To Assessed Value</b> | <b>Net Bonded Debt Per Capita</b> | <b>Bonded Debt as a Percentage of Personal Income</b> |
|----------------------------|-----------------------|-------------------------------------|------------------------------------|--------------------------------|---|-----------------------------------|---|
| 2005                       | \$ 1,440,787,421      | \$ 147,715,000                      | \$ 23,995,094                      | \$ 123,719,906                 | .086  | 1,028                             | 3.05%   |
| 2006                       | 1,692,090,432         | 168,380,000                         | 45,412,078                         | 122,967,922                    | .073  | 1,027                             | 2.50%   |
| 2007                       | 1,807,231,667         | 144,680,000                         | 32,957,814                         | 111,722,186                    | .062  | 1,124                             | 2.99%   |
| 2008                       | 1,915,423,106         | 153,590,000                         | 14,571,639                         | 139,018,361                    | .073  | 1,085                             | 2.35%   |
| 2009                       | 1,982,355,770         | 143,350,000                         | 14,498,025                         | 128,851,975                    | .065  | 977                               | 2.55%   |
| 2010                       | 1,992,198,228         | 139,352,458                         | 13,947,413                         | 125,405,045                    | .063  | 942                               | 2.66%   |
| 2011                       | 2,008,104,257         | 197,908,657                         | 32,400,994                         | 165,507,663                    | .082  | 1,253                             | 2.15%   |
| 2012                       | 2,044,532,019         | 218,538,760                         | 31,365,695                         | 187,173,065                    | .092  | 1,373                             | 1.98%   |
| 2013                       | 2,089,930,234         | 197,505,539                         | 19,613,748                         | 177,891,791                    | .085  | 1,251                             | N/A   |
| 2014                       | 2,131,051,867         | 236,793,745                         | 20,346,256                         | 216,447,489                    | .102  | 1,516                             | N/A   |

100

Details regarding the District's outstanding debt can be found in the notes to the financial statements.

(1) General bonded debt, net of original discounts and premiums.

(2) This is the amount restricted for debt service principal and interest payments.

\*Population figures are estimated; the Columbia Public School District includes the City of Columbia and adjacent territory.

See demographics and economic statistics schedule for personal income and population data.

Personal income data for 2013 and 2014 is not yet available.

Source: Boone County Clerk  
Financial Statements  
Census Data

**COLUMBIA PUBLIC SCHOOL DISTRICT  
RATIO OF OUTSTANDING DEBT BY TYPE  
LAST TEN FISCAL YEARS**

| <u>Year Ended June 30,</u> | <u>General Obligation Bonds (1)</u> | <u>Certificates of Participation - Energy Lease</u> | <u>Certificates of Participation - Capital Leases</u> | <u>Total Certificates of Participation</u> | <u>Total Outstanding Debt</u> | <u>Percentage of Personal Income</u> | <u>Per Capita</u> |
|----------------------------|-------------------------------------|---|---|--|-------------------------------|--------------------------------------|-------------------|
| 2005                       | \$ 147,715,000                      | \$ -  | \$ -  | \$ -                                       | \$ 147,715,000                | 2.55%                                | 799               |
| 2006                       | 168,380,000                         | -   | -   | -  | 168,380,000                   | 1.82%                                | 468               |
| 2007                       | 144,680,000                         | -   | -   | -  | 144,680,000                   | 2.31%                                | 598               |
| 2008                       | 153,590,000                         | -   | 323,661   | 323,661                                    | 153,913,661                   | 2.13%                                | 542               |
| 2009                       | 143,350,000                         | -   | 161,831   | 161,831                                    | 143,511,831                   | 2.29%                                | 569               |
| 2010                       | 139,352,458                         | 2,690,000   | 212,237   | 2,902,237                                  | 142,254,695                   | 2.35%                                | 588               |
| 2011                       | 197,908,657                         | 2,605,000   | 109,005   | 2,714,005                                  | 200,622,662                   | 1.78%                                | 455               |
| 2012                       | 218,538,760                         | 2,510,000   | 9,015,000   | 11,525,000                                 | 230,063,760                   | 1.61%                                | 440               |
| 2013                       | 197,505,539                         | 2,400,000   | 8,730,000   | 11,130,000                                 | 208,635,539                   | N/A                                  | N/A               |
| 2014                       | 236,793,745                         | 2,280,000   | 8,430,000   | 10,710,000                                 | 247,503,745                   | N/A                                  | N/A               |

Details regarding the District's outstanding debt can be found in the notes to the financial statements.

(1) General bonded debt, net of original discounts and premiums.

See demographics and economic statistics schedule for personal income and population data.

Personal income data for 2013 and 2014 is not yet available.

Source: Financial Statements  
Census Data

**COLUMBIA PUBLIC SCHOOL DISTRICT  
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT  
AS OF JUNE 30, 2014**

| <u>Governmental Unit</u>                 | <u>Assesed<br/>Valuation</u> | <u>Debt<br/>Outstanding</u> | <u>Estimated<br/>Percentage<br/>Applicable*</u> | <u>Estimated<br/>Share of<br/>Direct and<br/>Overlapping<br/>Debt</u> |
|--|------------------------------|-----------------------------|---|---|
| City of Columbia                         | \$ 1,751,870,633             | \$ -                        | 100%  | \$ -  |
| County of Boone                          | 2,480,386,668                | 1,579,036                   | 86%   | 1,357,971   |
| Boone County Fire Protection District    | 548,822,164                  |                             | 69%   | -   |
| Columbia Library District                | 738,123,867                  | 7,495,000                   | 100%  | <u>7,495,000</u>  |
| Subtotal, Overlapping Debt               |                              |                             |   | 8,852,971   |
| <b>District Direct Debt</b>              |                              |                             |   | <u>247,503,745</u>  |
| <b>Total Direct and Overlapping Debt</b> |                              |                             |   | <u><u>\$ 256,356,716</u></u>  |

Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the District. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore, responsible for repaying the debt of each overlapping government.

City of Columbia & Columbia Library District are December 2013 final assessed valuations.

\* The percentage of overlapping debt applicable is estimated by using taxable property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the District's boundaries and dividing it by each unit's taxable value.

Source: Boone County Clerk

**COLUMBIA PUBLIC SCHOOL DISTRICT  
LEGAL DEBT MARGIN INFORMATION  
LAST TEN FISCAL YEARS**

| <b>Year<br/>Ended<br/>June 30,</b> | <b>Assessed<br/>Value</b> | <b>Legal<br/>Debt<br/>Limit*</b> | <b>Indebtedness**</b> | <b>Legal<br/>Debt<br/>Margin</b> | <b>Total Net Debt<br/>Applicable To<br/>Debt Margin As A<br/>Percentage of<br/>Debt Limit</b> |
|------------------------------------|---------------------------|----------------------------------|-----------------------|----------------------------------|---|
| 2005                               | \$ 1,440,787,421          | \$ 216,118,113                   | \$ 123,719,906        | \$ 92,398,207                    | 57.2%   |
| 2006                               | 1,692,090,432             | 253,813,547                      | 122,967,922           | 130,845,625                      | 48.4%   |
| 2007                               | 1,807,231,551             | 271,084,733                      | 111,722,186           | 159,362,547                      | 41.2%   |
| 2008                               | 1,915,426,106             | 287,313,466                      | 139,018,361           | 148,295,105                      | 48.4%   |
| 2009                               | 1,982,355,770             | 297,353,366                      | 128,851,975           | 168,501,391                      | 43.3%   |
| 2010                               | 1,992,198,228             | 298,829,734                      | 125,079,587           | 173,750,147                      | 41.9%   |
| 2011                               | 2,008,104,257             | 301,215,639                      | 160,566,006           | 140,649,633                      | 53.3%   |
| 2012                               | 2,044,532,019             | 306,679,803                      | 179,106,305           | 127,573,498                      | 58.4%   |
| 2013                               | 2,089,930,234             | 313,489,535                      | 169,788,252           | 143,701,283                      | 54.2%   |
| 2014                               | 2,131,051,867             | 319,657,780                      | 204,955,744           | 114,702,036                      | 64.1%   |

\* Legal Debt Limit is 15% of assessed valuation.

\*\* Indebtedness is the balance of outstanding general obligation bonds, less the fund balance of the Debt Service fund.

Source: Boone County Clerk  
Financial Statements

**COLUMBIA PUBLIC SCHOOL DISTRICT  
DEMOGRAPHICS AND ECONOMIC STATISTICS  
LAST TEN FISCAL YEARS**

| <b>Calendar Year</b> | <b>Population*</b> | <b>Personal Income (thousands of dollars)**</b> | <b>Per Capita Personal Income***</b> | <b>Unemployment Rate ****</b> | <b>Consumer Price Index*****</b> |
|----------------------|--------------------|---|--------------------------------------|-------------------------------|----------------------------------|
| 2005                 | 120,400            | \$ 3,769,604                                    | \$ 31,309                            | 4.2%                          | 195.300                          |
| 2006                 | 119,717            | 3,071,699                                       | 25,658                               | 3.9%                          | 201.600                          |
| 2007                 | 128,717            | 3,337,374                                       | 25,928                               | 4.4%                          | 207.342                          |
| 2008                 | 128,180            | 3,271,282                                       | 25,521                               | 5.5%                          | 215.303                          |
| 2009                 | 131,898            | 3,281,095                                       | 24,876                               | 6.4%                          | 214.537                          |
| 2010                 | 133,098            | 3,336,501                                       | 25,068                               | 6.5%                          | 217.775                          |
| 2011                 | 132,096            | 3,562,518                                       | 25,603                               | 6.4%                          | 224.556                          |
| 2012                 | 136,343            | 3,698,088                                       | 27,345                               | 5.0%                          | 229.332                          |
| 2013                 | 142,219            | N/A   | 26,851                               | 5.0%                          | 232.869                          |
| 2014                 | 142,764            | N/A   | N/A                                  | 4.6%                          | 236.938                          |

\* Population figures are estimated; the Columbia Public School District includes the City of Columbia and adjacent territory

\*\* Personal income data is updated at the end of November 2014 for 2013 (is not yet available).

\*\*\* Per Capita Personal Income is an estimate from the US Census Bureau

\*\*\*\* Unemployment rate based off January thru August 2014 average

\*\*\*\*\* Consumer Price Index is based on U.S. city average. 2014 is based off January through September 2014 average.

Source: U.S. Department of Labor Statistics, US Census Bureau, Bureau of Economic Analysis



**COLUMBIA PUBLIC SCHOOL DISTRICT  
PRINCIPAL EMPLOYERS  
CURRENT YEAR AND NINE YEARS AGO**

| <u>Taxpayer</u>                        | <u>2014</u>      |             |                                       | <u>2005</u>      |             |                                       |
|--|------------------|-------------|---------------------------------------|------------------|-------------|---------------------------------------|
|  | <u>Employees</u> | <u>Rank</u> | <u>Percentage of Total Employment</u> | <u>Employees</u> | <u>Rank</u> | <u>Percentage of Total Employment</u> |
| University of Missouri-Columbia        | 8,708            | 1           | 9.21%                                 | 7,642            | 1           | 8.69%                                 |
| University Hospital & Clinics          | 4,487            | 2           | 4.75%                                 | 3,551            | 2           | 4.04%                                 |
| Columbia Public Schools                | 2,141            | 3           | 2.26%                                 | 2,030            | 3           | 2.31%                                 |
| Boone Hospital Center                  | 1,623            | 4           | 1.72%                                 | 1,334            | 4           | 1.52%                                 |
| City of Columbia                       | 1,354            | 6           | 1.43%                                 | 1,187            | 5           | 1.35%                                 |
| U.S. Department of Veterans Affairs    | 1,374            | 5           | 1.45%                                 | 924              | 10          | 1.05%                                 |
| MBS Textbook Exchange                  | 919              | 10          | 0.97%                                 | 935              | 9           | 1.06%                                 |
| Shelter Insurance Group                | 1,078            | 9           | 1.14%                                 | 1,019            | 7           | 1.16%                                 |
| State Farm Insurance Companies         | 1,168            | 7           | 1.24%                                 | 1,079            | 6           | 1.23%                                 |
| Veterans United Home Loans             | 1,100            | 8           | 1.16%                                 |                  |             |                                       |
| U.S. Government (excludes VA Hospital) |                  |             |                                       | 1,002            | 8           | 1.14%                                 |
|  | <u>23,952</u> *  |             | <u>25.33%</u>                         | <u>20,703</u>    |             | <u>23.55%</u>                         |

\* As 2014 data is unavailable at the time of publication, 2013 data has been used.

Sources: Regional Economic Development Inc  
U.S. Department of Labor, Bureau of Labor Statistics

**COLUMBIA PUBLIC SCHOOL DISTRICT  
NUMBER OF EMPLOYEES BY FUNCTION  
LAST TEN FISCAL YEARS**

**Full-Time Equivalent Employees as of June 30,**

|                            | <u>2005</u>  | <u>2006</u>  | <u>2007</u>  | <u>2008</u>  | <u>2009</u>  | <u>2010</u>  | <u>2011</u>  | <u>2012</u>  | <u>2013</u>  | <u>2014</u>  |
|----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Instruction                |              |              |              |              |              |              |              |              |              |              |
| Regular Instruction        | 978.15       | 1,015.44     | 1,106.64     | 1,139.33     | 1,069.88     | 1,035.45     | 1,022.25     | 973.55       | 995.59       | 1,051.56     |
| Special Education          | 491.07       | 530.80       | 523.05       | 532.16       | 513.44       | 517.15       | 484.42       | 432.31       | 429.80       | 429.63       |
| Vocational Instruction     | <u>40.47</u> | <u>44.65</u> | <u>43.81</u> | <u>42.79</u> | <u>47.22</u> | <u>41.6</u>  | <u>39.94</u> | <u>43.69</u> | <u>37.04</u> | <u>46.58</u> |
| Total Instruction          | 1,509.69     | 1,590.89     | 1,673.50     | 1,714.28     | 1,630.54     | 1,594.20     | 1,546.61     | 1,449.55     | 1,462.43     | 1,527.77     |
| Support Services           |              |              |              |              |              |              |              |              |              |              |
| Guidance and Counseling    | 148.57       | 144.54       | 156.35       | 168.45       | 157.47       | 145.43       | 161.85       | 179.51       | 186.97       | 210.01       |
| Improvement of Instruction | 97.21        | 102.61       | 107.55       | 115.74       | 108.99       | 101.50       | 96.64        | 126.03       | 143.53       | 156.32       |
| General Administration     | 19.00        | 21.00        | 22.00        | 22.00        | 20.50        | 20.00        | 20.00        | 22.34        | 23.47        | 23.59        |
| Building Administration    | 144.87       | 143.30       | 147.54       | 150.04       | 152.47       | 156.37       | 151.68       | 167.42       | 173.01       | 176.72       |
| Business, Central Services | 11.00        | 12.00        | 13.00        | 15.00        | 13.00        | 13.00        | 13.00        | 15.00        | 13.00        | 13.00        |
| Operation of Plant         | 182.91       | 186.09       | 198.30       | 203.30       | 201.56       | 200.07       | 207.84       | 205.34       | 210.49       | 210.49       |
| Pupil Transportation       | 0.75         | 0.75         | 0.75         | 0.75         | 0.75         | 1.00         | 1.00         | 1.00         | 2.25         | 1.25         |
| Adult Education            | 0.76         | 0.76         | 1.00         | 1.00         | 1.00         | 1.00         | 0.00         | 0.00         | 0.00         | 0.00         |
| Community Services         | <u>28.39</u> | <u>28.85</u> | <u>49.46</u> | <u>50.46</u> | <u>36.14</u> | <u>35.75</u> | <u>41.84</u> | <u>70.87</u> | <u>74</u>    | <u>71.92</u> |
| Total Support Services     | 633.46       | 639.90       | 695.95       | 726.74       | 691.88       | 674.12       | 693.85       | 787.51       | 826.72       | 863.30       |
| Total Employees            | 2,143.15     | 2,230.79     | 2,369.45     | 2,441.02     | 2,322.42     | 2,268.32     | 2,240.46     | 2,237.06     | 2,289.15     | 2,391.07     |

Source: School District Budget

**COLUMBIA PUBLIC SCHOOL DISTRICT  
EXPENDITURES PER AVERAGE DAILY ATTENDANCE  
GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS**

| <u>School<br/>Year</u> | <u>Current<br/>Operating<br/>Expenditures</u> | <u>Average Daily<br/>Attendance</u> | <u>Expenditures<br/>Per Average<br/>Daily Attendance</u> |
|------------------------|---|-------------------------------------|--|
| 2005                   | \$ 128,537,095                                | 15,641                              | \$ 8,218   |
| 2006                   | 137,484,673                                   | 15,934                              | 8,628  |
| 2007                   | 148,994,576                                   | 16,077                              | 9,268  |
| 2008                   | 161,231,498                                   | 15,885                              | 10,150   |
| 2009                   | 154,307,900                                   | 16,070                              | 9,603  |
| 2010                   | 153,586,910                                   | 16,442                              | 9,341  |
| 2011                   | 153,195,120                                   | 16,263                              | 9,420  |
| 2012                   | 152,432,172                                   | 16,183                              | 9,419  |
| 2013                   | 163,124,513                                   | 16,311                              | 10,001   |
| 2014                   | 174,626,639                                   | 16,649                              | 10,488   |

The current operating expenditures is a number that the Missouri Department of Elementary and Secondary Education calculates using our financial information. Average daily attendance is a standardized pupil count used by all Missouri school districts based on the number of hours of total attendance during a school year.

Source: Financial Statements  
Missouri Department of Elementary and Secondary Education

**COLUMBIA PUBLIC SCHOOL DISTRICT  
TEACHER BASE SALARIES  
LAST TEN FISCAL YEARS**

| <u>Fiscal Year</u> | <u>Minimum Salary</u> | <u>Maximum Salary</u> | <u>Average Salary</u> | <u>Statewide Average</u> |
|--------------------|-----------------------|-----------------------|-----------------------|--------------------------|
| 2005               | \$ 27,600             | \$ 59,650             | \$ 43,033             | \$ 39,078                |
| 2006               | 28,202                | 60,929                | 43,753                | 40,383                   |
| 2007               | 33,000                | 63,054                | 45,390                | 41,750                   |
| 2008               | 34,353                | 66,478                | 47,234                | 43,262                   |
| 2009               | 34,353                | 66,478                | 46,853                | 44,235                   |
| 2010               | 34,353                | 66,478                | 46,230                | 45,148                   |
| 2011               | 34,353                | 66,663                | 46,936                | 45,311                   |
| 2012               | 34,353                | 66,848                | 47,435                | 45,709                   |
| 2013               | 34,353                | 66,848                | 47,050                | 46,213                   |
| 2014               | 34,353                | 66,848                | 46,918                | 46,754                   |

Amounts do not include additional salary based on extended contracts, Career Ladder, and extra duty pay.

Source: District Records  
Missouri Department of Elementary and Secondary Education

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMPARISON TO MISSOURI SCHOOL DISTRICTS  
STAFF INFORMATION AND CALENDAR**

The Missouri Department of Elementary and Secondary Education (DESE) collects financial and student information for comparison to all Missouri school districts. For school year 2013-14, there were 520 school districts in Missouri.

The table below compares various ratios and financial factors of the Columbia Public School District with all Missouri School Districts for the last six (6) years.

|  | Columbia Public School District |          |          |          |          |          | Missouri School Districts |          |          |          |          |          |
|--|---------------------------------|----------|----------|----------|----------|----------|---------------------------|----------|----------|----------|----------|----------|
|  | 2008-09                         | 2009-10  | 2010-11  | 2011-12  | 2012-13  | 2013-14  | 2008-09                   | 2009-10  | 2010-11  | 2011-12  | 2012-13  | 2013-14  |
| Students per Teacher                     | 13                              | 13       | 13       | 13       | 13       | 13       | 13                        | 13       | 13       | 13       | 13       | 13       |
| Students per Classroom Teacher           | 19                              | 19       | 20       | 20       | 19       | 18       | 17                        | 17       | 18       | 18       | 18       | 18       |
| Average Teacher Salary (Total)           | \$49,445                        | \$48,678 | \$47,278 | \$49,067 | \$48,517 | \$47,916 | \$46,072                  | \$46,950 | \$46,290 | \$46,740 | \$47,231 | \$47,844 |
| Students per Administrator               | 222                             | 221      | 231      | 235      | 224      | 221      | 187                       | 188      | 195      | 195      | 195      | 195      |
| Average Administrator Salary             | \$85,605                        | \$84,027 | \$85,364 | \$86,619 | \$86,030 | \$85,854 | \$82,272                  | \$83,293 | \$83,583 | \$84,822 | \$86,016 | \$87,190 |
| Students Eligible for Free/Reduced Lunch | 36.00%                          | 38.90%   | 38.90%   | 40.00%   | 39.60%   | 40.00%   | 43.70%                    | 46.90%   | 47.80%   | 49.50%   | 49.90%   | 50.00%   |

Amounts for average teacher's salary include additional salary for extended contracts, career ladder, and extra duty pay.

Source: Missouri Department of Elementary and Secondary Education

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST NINE FISCAL YEARS**

| <u>School</u>               | <u>Fiscal Year</u> |             |             |             |             |             |             |             |             |
|-----------------------------|--------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                             | <u>2014</u>        | <u>2013</u> | <u>2012</u> | <u>2011</u> | <u>2010</u> | <u>2009</u> | <u>2008</u> | <u>2007</u> | <u>2006</u> |
| <b>Elementary</b>           |                    |             |             |             |             |             |             |             |             |
| Alpha Hart (2010)           |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 90,842             | 90,842      | 90,842      | 90,842      | N/A         | N/A         | N/A         | N/A         | N/A         |
| Capacity (without trailers) | 650                | 650         | 650         | 650         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment                  | 602                | 659         | 700         | 731         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Benton (1926)               |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 29,527             | 29,527      | 29,527      | 29,527      | 29,527      | 29,527      | 29,527      | 29,527      | 29,527      |
| Trailer Square Feet         | 4,032              | 4,032       | 4,032       | 4,032       | 4,032       | 4,032       | 4,032       | 4,032       | 4,032       |
| Capacity (with trailers)    | 360                | 360         | 360         | 360         | 360         | 360         | 360         | 360         | 360         |
| Capacity (without trailers) | 260                | 260         | 260         | 260         | 260         | 260         | 260         | 260         | 260         |
| Enrollment                  | 288                | 299         | 294         | 244         | 249         | 248         | 281         | 279         | 251         |
| Blue Ridge (1965)           |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 54,925             | 54,925      | 54,925      | 54,925      | 54,925      | 54,925      | 54,925      | 54,925      | 54,925      |
| Trailer Square Feet         | 5,040              | 5,040       | 5,040       | 5,040       | 9,072       | 9,072       | 8,064       | 8,064       | 8,064       |
| Capacity (with trailers)    | 500                | 500         | 500         | 500         | 700         | 700         | 700         | 700         | 700         |
| Capacity (without trailers) | 630                | 630         | 630         | 630         | 500         | 500         | 500         | 500         | 500         |
| Enrollment                  | 483                | 512         | 478         | 436         | 541         | 541         | 561         | 516         | 506         |
| Cedar Ridge (1978)          |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 18,095             | 18,095      | 18,095      | 18,095      | 18,095      | 18,095      | 18,095      | 18,095      | 18,095      |
| Trailer Square Feet         | 7,056              | 7,056       | 7,056       | 7,056       | 7,056       | 7,056       | 7,056       | 7,056       | 7,056       |
| Capacity (with trailers)    | 275                | 275         | 275         | 275         | 275         | 275         | 275         | 275         | 275         |
| Capacity (without trailers) | 100                | 100         | 100         | 100         | 100         | 100         | 100         | 100         | 100         |
| Enrollment                  | 177                | 193         | 192         | 196         | 205         | 205         | 178         | 183         | 188         |
| Derby Ridge (1991)          |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 79,310             | 79,310      | 79,310      | 79,310      | 79,310      | 79,310      | 79,310      | 79,310      | 79,310      |
| Trailer Square Feet         | 10,080             | 10,080      | 10,080      | 10,080      | 14,112      | 14,112      | 12,096      | 12,096      | 12,096      |
| Capacity (with trailers)    | 795                | 795         | 795         | 795         | 875         | 875         | 875         | 875         | 875         |
| Capacity (without trailers) | 600                | 600         | 600         | 600         | 600         | 600         | 600         | 600         | 600         |
| Enrollment                  | 564                | 552         | 569         | 544         | 691         | 691         | 708         | 715         | 710         |
| Fairview (1964)             |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 55,410             | 55,410      | 55,410      | 55,410      | 55,410      | 55,410      | 55,410      | 55,410      | 55,410      |
| Trailer Square Feet         | 3,456              | 3,456       | 3,456       | 3,456       | 3,418       | 3,418       | 2,016       | 2,016       | 1,008       |
| Capacity (with trailers)    | 650                | 650         | 650         | 650         | 650         | 650         | 600         | 600         | 575         |
| Capacity (without trailers) | 550                | 550         | 550         | 550         | 550         | 550         | 550         | 550         | 550         |
| Enrollment                  | 583                | 565         | 561         | 552         | 561         | 561         | 544         | 538         | 549         |
| Field (1916)                |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 26,295             | 26,295      | 26,295      | 26,295      | 26,295      | 26,295      | 26,295      | 26,295      | 26,295      |
| Trailer Square Feet         | 7,056              | 7,056       | 7,056       | 7,056       | 7,056       | 7,056       | 7,056       | 7,056       | 7,056       |
| Capacity (with trailers)    | 425                | 425         | 425         | 425         | 425         | 425         | 425         | 425         | 425         |
| Capacity (without trailers) | 250                | 250         | 250         | 250         | 250         | 250         | 250         | 250         | 250         |
| Enrollment                  | N/A                | N/A         | N/A         | N/A         | 299         | 299         | 291         | 286         | 250         |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST EIGHT FISCAL YEARS  
(continued)**

| <u>School</u>               | <u>Fiscal Year</u> |             |             |             |             |             |             |             |             |
|-----------------------------|--------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                             | <u>2014</u>        | <u>2013</u> | <u>2012</u> | <u>2011</u> | <u>2010</u> | <u>2009</u> | <u>2008</u> | <u>2007</u> | <u>2006</u> |
| <b>Elementary (cont.)</b>   |                    |             |             |             |             |             |             |             |             |
| Grant (1910)                |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 28,222             | 28,222      | 28,222      | 28,222      | 26,926      | 26,926      | 26,926      | 26,926      | 26,926      |
| Trailer Square Feet         | 5,040              | 5,040       | 5,040       | 5,040       | 5,040       | 5,040       | 5,040       | 5,040       | 5,040       |
| Capacity (with trailers)    | 375                | 375         | 375         | 375         | 375         | 375         | 375         | 375         | 375         |
| Capacity (without trailers) | 250                | 250         | 250         | 250         | 250         | 250         | 250         | 250         | 250         |
| Enrollment                  | 333                | 281         | 315         | 304         | 303         | 303         | 313         | 341         | 328         |
| Lee (1934)                  |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 29,265             | 29,265      | 29,265      | 29,265      | 29,265      | 29,265      | 29,265      | 29,265      | 29,265      |
| Trailer Square Feet         | 6,048              | 6,048       | 6,048       | 6,048       | 5,040       | 5,040       | 5,040       | 5,040       | 5,040       |
| Capacity (with trailers)    | 375                | 375         | 375         | 375         | 375         | 375         | 375         | 375         | 375         |
| Capacity (without trailers) | 250                | 250         | 250         | 250         | 250         | 250         | 250         | 250         | 250         |
| Enrollment                  | 313                | 294         | 297         | 305         | 347         | 347         | 347         | 323         | 293         |
| Midway Heights (1956)       |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 34,885             | 34,885      | 34,885      | 34,885      | 34,885      | 34,885      | 34,885      | 34,885      | 34,885      |
| Capacity                    | 375                | 375         | 375         | 375         | 375         | 375         | 375         | 375         | 375         |
| Enrollment                  | 265                | 268         | 313         | 295         | 295         | 295         | 256         | 268         | 275         |
| Mill Creek (1988)           |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 89,067             | 89,067      | 89,067      | 89,067      | 89,067      | 89,067      | 89,067      | 89,067      | 89,067      |
| Trailer Square Feet         | 6,048              | 6,048       | 6,048       | 6,048       | 6,048       | 6,048       | 6,048       | 6,048       | 6,048       |
| Capacity (with trailers)    | 850                | 850         | 850         | 850         | 850         | 850         | 850         | 850         | 850         |
| Capacity (without trailers) | 700                | 700         | 700         | 700         | 700         | 700         | 700         | 700         | 700         |
| Enrollment                  | 859                | 864         | 844         | 769         | 765         | 765         | 758         | 751         | 742         |
| New Haven (1954)            |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 49,170             | 49,170      | 49,170      | 49,170      | 49,170      | 49,170      | 49,170      | 49,170      | 49,170      |
| Trailer Square Feet         | 1,008              | 1,008       | 1,008       | 1,008       | 1,008       | 1,008       | 1,008       | 1,008       | 1,008       |
| Capacity (with trailers)    | 350                | 350         | 350         | 350         | 350         | 350         | 350         | 350         | 350         |
| Capacity (without trailers) | 325                | 325         | 325         | 325         | 325         | 325         | 325         | 325         | 325         |
| Enrollment                  | 306                | 287         | 302         | 329         | 325         | 325         | 308         | 303         | 300         |
| Parkade (1958)              |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 53,800             | 53,800      | 53,800      | 53,800      | 53,800      | 53,800      | 53,800      | 53,800      | 53,800      |
| Trailer Square Feet         | 4,032              | 4,032       | 4,032       | 4,032       | 4,032       | 4,032       | 4,032       | 4,032       | 4,032       |
| Capacity (with trailers)    | 575                | 575         | 575         | 575         | 575         | 575         | 575         | 575         | 575         |
| Capacity (without trailers) | 450                | 450         | 450         | 450         | 450         | 450         | 450         | 450         | 450         |
| Enrollment                  | 482                | 527         | 463         | 565         | 522         | 522         | 510         | 470         | 449         |
| Paxton Keeley (2001)        |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 98,060             | 98,060      | 98,060      | 98,060      | 98,060      | 98,060      | 98,060      | 98,060      | 98,060      |
| Capacity                    | 650                | 650         | 650         | 650         | 650         | 650         | 650         | 650         | 650         |
| Enrollment                  | 676                | 682         | 649         | 695         | 690         | 690         | 700         | 687         | 656         |
| Ridgeway (1922)             |                    |             |             |             |             |             |             |             |             |
| Building Square Feet        | 32,353             | 32,353      | 32,353      | 32,353      | 32,353      | 32,353      | 32,353      | 32,353      | 32,353      |
| Capacity                    | 280                | 280         | 280         | 280         | 280         | 280         | 280         | 280         | 280         |
| Enrollment                  | 242                | 243         | 251         | 261         | 259         | 259         | 231         | 231         | 239         |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST EIGHT FISCAL YEARS  
(continued)**

| <u>School</u>                 | <u>Fiscal Year</u> |             |             |             |             |             |             |             |             |
|-------------------------------|--------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                               | <u>2014</u>        | <u>2013</u> | <u>2012</u> | <u>2011</u> | <u>2010</u> | <u>2009</u> | <u>2008</u> | <u>2007</u> | <u>2006</u> |
| <b>Elementary (cont.)</b>     |                    |             |             |             |             |             |             |             |             |
| Rock Bridge Elementary (1957) |                    |             |             |             |             |             |             |             |             |
| Building Square Feet          | 50,235             | 50,235      | 50,235      | 50,235      | 47,535      | 47,535      | 47,535      | 47,535      | 47,535      |
| Trailer Square Feet           | 4,464              | 4,464       | 4,464       | 4,464       | 3,168       | 3,168       | 3,168       | 3,168       | 3,168       |
| Capacity (with trailers)      | 620                | 620         | 620         | 620         | 620         | 620         | 620         | 620         | 620         |
| Capacity (without trailers)   | 520                | 520         | 520         | 520         | 520         | 520         | 520         | 520         | 520         |
| Enrollment                    | 605                | 594         | 563         | 524         | 506         | 506         | 480         | 438         | 425         |
| Russell Boulevard (1957)      |                    |             |             |             |             |             |             |             |             |
| Building Square Feet          | 52,435             | 52,435      | 52,435      | 52,435      | 52,435      | 52,435      | 52,435      | 52,435      | 52,435      |
| Trailer Square Feet           | 5,040              | 5,040       | 5,040       | 5,040       | 5,040       | 5,040       | 5,040       | 5,040       | 5,040       |
| Capacity (with trailers)      | 625                | 625         | 625         | 625         | 625         | 625         | 625         | 625         | 625         |
| Capacity (without trailers)   | 500                | 500         | 500         | 500         | 500         | 500         | 500         | 500         | 500         |
| Enrollment                    | 545                | 589         | 570         | 601         | 588         | 588         | 519         | 554         | 532         |
| Shepard Boulevard (1968)      |                    |             |             |             |             |             |             |             |             |
| Building Square Feet          | 42,185             | 42,185      | 42,185      | 42,185      | 42,185      | 42,185      | 42,185      | 42,185      | 42,185      |
| Trailer Square Feet           | 12,960             | 12,960      | 12,960      | 12,960      | 12,900      | 12,960      | 9,072       | 9,072       | 1,080       |
| Capacity (with trailers)      | 650                | 650         | 650         | 650         | 650         | 650         | 550         | 550         | 550         |
| Capacity (without trailers)   | 300                | 300         | 300         | 300         | 300         | 300         | 300         | 300         | 300         |
| Enrollment                    | 592                | 597         | 549         | 504         | 588         | 588         | 545         | 466         | 467         |
| Two Mile Prairie (1972)       |                    |             |             |             |             |             |             |             |             |
| Building Square Feet          | 22,235             | 22,235      | 22,235      | 22,235      | 22,235      | 22,235      | 22,235      | 22,235      | 22,235      |
| Trailer Square Feet           | 6,048              | 6,048       | 6,048       | 6,048       | 5,040       | 5,040       | 5,040       | 5,040       | 5,040       |
| Capacity (with trailers)      | 325                | 325         | 325         | 325         | 325         | 325         | 325         | 325         | 325         |
| Capacity (without trailers)   | 200                | 200         | 200         | 200         | 200         | 200         | 200         | 200         | 200         |
| Enrollment                    | 329                | 336         | 366         | 327         | 327         | 327         | 326         | 282         | 258         |
| West Boulevard (1949)         |                    |             |             |             |             |             |             |             |             |
| Building Square Feet          | 41,725             | 41,725      | 41,725      | 41,725      | 41,725      | 41,725      | 41,725      | 41,725      | 41,725      |
| Trailer Square Feet           | 6,480              | 6,480       | 6,480       | 6,480       | 6,480       | 6,480       | 5,040       | 5,040       | 6,048       |
| Capacity (with trailers)      | 475                | 475         | 475         | 475         | 475         | 475         | 425         | 425         | 450         |
| Capacity (without trailers)   | 300                | 300         | 300         | 300         | 300         | 300         | 300         | 300         | 300         |
| Enrollment                    | 369                | 375         | 386         | 365         | 330         | 330         | 307         | 275         | 280         |
| <b>Middle</b>                 |                    |             |             |             |             |             |             |             |             |
| Gentry Middle School (1985)   |                    |             |             |             |             |             |             |             |             |
| Building Square Feet          | 118,335            | 118,335     | 118,335     | 118,335     | 118,335     | 118,335     | 118,335     | 118,335     | 118,335     |
| Trailer Square Feet           | 13,104             | 13,104      | 13,104      | 13,104      | 13,536      | 13,104      | 13,536      | 13,104      | 13,536      |
| Capacity (with trailers)      | 1,100              | 1,100       | 1,100       | 1,100       | 1,100       | 1,100       | 1,100       | 1,100       | 1,100       |
| Capacity (without trailers)   | 775                | 775         | 775         | 775         | 775         | 775         | 775         | 775         | 775         |
| Enrollment                    | 843                | 899         | 776         | 787         | 798         | 798         | 730         | 747         | 761         |
| Lange Middle School (1997)    |                    |             |             |             |             |             |             |             |             |
| Building Square Feet          | 118,335            | 118,335     | 118,335     | 118,335     | 118,335     | 118,335     | 118,335     | 118,335     | 118,335     |
| Trailer Square Feet           | 12,096             | 12,096      | 12,096      | 12,096      | 12,096      | 12,096      | 12,096      | 12,096      | 12,096      |
| Capacity (with trailers)      | 1,075              | 1,075       | 1,075       | 1,075       | 1,075       | 1,075       | 1,075       | 1,075       | 1,075       |
| Capacity (without trailers)   | 775                | 775         | 775         | 775         | 775         | 775         | 775         | 775         | 775         |
| Enrollment                    | 656                | 777         | 855         | 781         | 776         | 776         | 834         | 757         | 710         |



**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST EIGHT FISCAL YEARS  
(continued)**

| <u>School</u>                  | <u>Fiscal Year</u> |             |             |             |             |             |             |             |             |
|--------------------------------|--------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                                | <u>2014</u>        | <u>2013</u> | <u>2012</u> | <u>2011</u> | <u>2010</u> | <u>2009</u> | <u>2008</u> | <u>2007</u> | <u>2006</u> |
| <b>Middle (cont.)</b>          |                    |             |             |             |             |             |             |             |             |
| Smithton Middle School (1996)  |                    |             |             |             |             |             |             |             |             |
| Building Square Feet           | 123,627            | 123,627     | 123,627     | 123,627     | 123,627     | 123,627     | 123,627     | 123,627     | 123,627     |
| Trailer Square Feet            | 15,120             | 15,120      | 15,120      | 15,120      | 17,360      | 17,360      | 17,360      | 17,360      | 17,360      |
| Capacity (with trailers)       | 1,175              | 1,175       | 1,175       | 1,175       | 1,175       | 1,175       | 1,175       | 1,175       | 1,175       |
| Capacity (without trailers)    | 775                | 775         | 775         | 775         | 775         | 775         | 775         | 775         | 775         |
| Enrollment                     | 748                | 918         | 932         | 893         | 903         | 903         | 880         | 930         | 957         |
| Jefferson Middle School (1910) |                    |             |             |             |             |             |             |             |             |
| Building Square Feet           | 131,346            | 131,346     | 131,346     | 131,346     | 131,346     | 131,346     | 131,346     | 131,346     | 131,346     |
| Capacity                       | 900                | 900         | 900         | 900         | 900         | 900         | 900         | 900         | 900         |
| Enrollment                     | 512                | 817         | 826         | 812         | 819         | 819         | 820         | 911         | 901         |
| Oakland Middle School (1971)   |                    |             |             |             |             |             |             |             |             |
| Building Square Feet           | 106,785            | 106,785     | 106,785     | 106,785     | 106,785     | 106,785     | 106,785     | 106,785     | 106,785     |
| Trailer Square Feet            | 10,080             | 10,080      | 10,080      | 10,080      | 11,088      | 11,088      | 11,088      | 11,088      | 11,088      |
| Capacity (with trailers)       | 875                | 875         | 875         | 875         | 875         | 875         | 875         | 875         | 875         |
| Capacity (without trailers)    | 600                | 600         | 600         | 600         | 600         | 600         | 600         | 600         | 600         |
| Enrollment                     | 490                | 798         | 753         | 774         | 739         | 739         | 741         | 750         | 753         |
| West Middle School (1961)      |                    |             |             |             |             |             |             |             |             |
| Building Square Feet           | 130,225            | 130,225     | 130,225     | 130,225     | 130,225     | 130,225     | 130,225     | 130,225     | 130,225     |
| Trailer Square Feet            | 8,064              | 8,064       | 8,064       | 8,064       | 7,056       | 7,056       | 7,056       | 7,056       | 7,056       |
| Capacity (with trailers)       | 1,200              | 1,200       | 1,200       | 1,200       | 1,200       | 1,200       | 1,200       | 1,200       | 1,200       |
| Capacity (without trailers)    | 1,025              | 1,025       | 1,025       | 1,025       | 1,025       | 1,025       | 1,025       | 1,025       | 1,025       |
| Enrollment                     | 594                | 875         | 936         | 910         | 896         | 896         | 942         | 953         | 947         |
| <b>High</b>                    |                    |             |             |             |             |             |             |             |             |
| Douglass High School (1916)    |                    |             |             |             |             |             |             |             |             |
| Building Square Feet           | 49,540             | 49,540      | 49,540      | 49,540      | 49,540      | 49,540      | 49,540      | 49,540      | 49,540      |
| Capacity                       | 250                | 250         | 250         | 250         | 250         | 250         | 250         | 250         | 250         |
| Enrollment                     | 146                | 166         | 160         | 215         | 140         | 140         | 145         | 248         | 183         |
| Hickman High School (1925)     |                    |             |             |             |             |             |             |             |             |
| Building Square Feet           | 278,364            | 278,364     | 278,364     | 278,364     | 276,444     | 276,444     | 276,444     | 276,444     | 276,444     |
| Trailer Square Feet            | 7,056              | 7,056       | 7,056       | 7,056       | 7,056       | 7,056       | 7,056       | 7,056       | 7,056       |
| Capacity (with trailers)       | 2,300              | 2,300       | 2,300       | 2,300       | 2,300       | 2,300       | 2,300       | 2,300       | 2,300       |
| Capacity (without trailers)    | 2,125              | 2,125       | 2,125       | 2,125       | 2,125       | 2,125       | 2,125       | 2,125       | 2,125       |
| Enrollment                     | 1,813              | 1,920       | 1,882       | 1,942       | 2,016       | 2,019       | 2,114       | 2,109       | 2,038       |
| Rock Bridge High School (1970) |                    |             |             |             |             |             |             |             |             |
| Building Square Feet           | 302,115            | 302,115     | 302,115     | 302,115     | 298,275     | 298,275     | 298,275     | 298,275     | 298,275     |
| Capacity                       | 1,800              | 1,800       | 1,800       | 1,800       | 1,800       | 1,800       | 1,800       | 1,800       | 1,800       |
| Enrollment                     | 2,011              | 1,715       | 1,790       | 1,820       | 1,811       | 1,811       | 1,746       | 1,722       | 1,717       |
| Battle High School (2013)      |                    |             |             |             |             |             |             |             |             |
| Building Square Feet           | 310,296            | 310,296     | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Capacity                       | 1,800              | 1,800       | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment                     | 1,080              | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST EIGHT FISCAL YEARS  
(continued)**

| <u>School</u>                           | <u>Fiscal Year</u> |             |             |             |             |             |             |             |             |
|---|--------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|   | <u>2014</u>        | <u>2013</u> | <u>2012</u> | <u>2011</u> | <u>2010</u> | <u>2009</u> | <u>2008</u> | <u>2007</u> | <u>2006</u> |
| <b>Other</b>                            |                    |             |             |             |             |             |             |             |             |
| Administration (1981)                   |                    |             |             |             |             |             |             |             |             |
| Square Feet                             | 52,606             | 52,606      | 52,606      | 12,606      | 12,606      | 12,606      | 12,606      | 12,606      | 12,606      |
| Capacity                                | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment                              | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Bus Barn/Carpenter Shop (1966)          |                    |             |             |             |             |             |             |             |             |
| Square Feet                             | 13,768             | 13,768      | 13,768      | 13,768      | 13,768      | 13,768      | 13,768      | 13,768      | 13,768      |
| Capacity                                | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment                              | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Career Center (1978)                    |                    |             |             |             |             |             |             |             |             |
| Square Feet                             | 102,895            | 102,895     | 102,895     | 102,895     | 74,092      | 74,092      | 49,250      | 49,250      | 49,250      |
| Capacity                                | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment                              | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Center of Responsive Education (1992)   |                    |             |             |             |             |             |             |             |             |
| Square Feet                             | 16,186             | 16,186      | 16,186      | 16,186      | N/A         | N/A         | N/A         | N/A         | N/A         |
| Capacity                                | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment                              | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Early Childhood Discovery Center (2004) |                    |             |             |             |             |             |             |             |             |
| Square Feet                             | 7,340              | 7,340       | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Capacity                                | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment                              | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Ground Shop (1985)                      |                    |             |             |             |             |             |             |             |             |
| Square Feet                             | 5,320              | 5,320       | 5,320       | 5,320       | 5,320       | 5,320       | 5,320       | 5,320       | 5,320       |
| Capacity                                | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment                              | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Services Building (1975)                |                    |             |             |             |             |             |             |             |             |
| Square Feet                             | 205,000            | 205,000     | 205,000     | 205,000     | N/A         | N/A         | N/A         | N/A         | N/A         |
| Capacity                                | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment                              | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Services Building (1981)                |                    |             |             |             |             |             |             |             |             |
| Square Feet                             | N/A                | N/A         | N/A         | N/A         | 18,500      | 18,500      | 18,500      | 18,500      | 18,500      |
| Capacity                                | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |
| Enrollment                              | N/A                | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         | N/A         |

Source: School District Records

Information prior to 2006 is not available. The District began to report building information when it implemented GASB 44 in 2006.

*State Compliance Section*



GERDING, KORTE & CHITWOOD

Professional Corporation  
Certified Public Accountants

## INDEPENDENT AUDITORS' REPORT - STATE COMPLIANCE REPORTS

Board of Education  
Columbia Public School District  
Columbia, Missouri

20 South Fifth Street  
Columbia, MO 65201  
(573) 449-1599  
Fax: (573) 443-8603  
  
www.gkccpas.com

### Report on the Financial Statements

We have audited the financial statements of Columbia Public School District as of and for the year ended June 30, 2014, and have issued our report thereon dated November 21, 2014, which expressed an unmodified opinion on those financial statements and appears on pages 11-12.

### Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Columbia Public School District's financial statements as a whole. The Schedules for State Compliance on pages 118 to 124 are presented for the purpose of additional analysis and are not a required part of the financial statements. The Schedules for State Compliance are the responsibility of Columbia Public School District's management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

The non-accounting information shown on pages 125 to 128, which is also the responsibility of Columbia Public School District's management, is presented for the purposes of additional analysis and is not a required part of the financial statements. The non-accounting information has not been subjected to the auditing procedures applied in the audit of the financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

#### PARTNERS

- Robert A. Gerding*
- Fred W. Korte, Jr.*
- Joseph E. Chitwood*
- James R. McGinnis*
- Travis W. Hundley*
- Jeffrey A. Chitwood*
- Amy L. Watson*
- Heidi N. Ross*

November 21, 2014

*Gerding, Korte & Chitwood*  
Gerding, Korte and Chitwood  
Certified Public Accountants



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**INDEPENDENT ACCOUNTANTS' REPORT ON MANAGEMENT'S ASSERTIONS  
ABOUT COMPLIANCE WITH SPECIFIED REQUIREMENTS OF  
MISSOURI LAWS AND REGULATIONS**

Board of Education  
Columbia Public School District  
Columbia, Missouri

We have examined management's assertions that Columbia Public School District, Columbia, Missouri, complied with the requirements of Missouri laws and regulations regarding budgetary and disbursement procedures; accurate disclosure by Columbia Public School District's attendance records of average daily attendance, resident membership on the last Wednesday of September and the number of students eligible to receive free or reduced price lunches on the last Wednesday of January; and accurate disclosure by pupil transportation records of the average daily transportation of pupils eligible and ineligible for state aid, the number of miles eligible and ineligible for state aid and the allowable costs for pupil transportation during the year ended June 30, 2014. Management is responsible for Columbia Public School District's compliance with those requirements. Our responsibility is to express an opinion on Columbia Public School District's compliance based on our examination.

PARTNERS

- Robert A. Gerding*
- Fred W. Korte, Jr.*
- Joseph E. Chitwood*
- James R. McGinnis*
- Travis W. Hundley*
- Jeffrey A. Chitwood*
- Amy L. Watson*
- Heidi N. Ross*

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants and, accordingly, included examining on a test basis, evidence about Columbia Public School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our examination provides a reasonable basis for our opinion. Our examination does not provide a legal determination on Columbia Public School District's compliance with specified requirements.

In our opinion, Columbia Public School District, Columbia, Missouri, complied, in all material respects, with the aforementioned requirements for the year ended June 30, 2014.

This report is intended solely for the information and use of the Finance Committee, the Board of Education, District management, and the Missouri Department of Elementary and Secondary Education and is not intended to be and should not be used by anyone other than these specified parties.

November 21, 2014

*Gerding, Korte & Chitwood*  
Gerding, Korte and Chitwood  
Certified Public Accountants

## **SCHEDULES FOR STATE COMPLIANCE**

**COLUMBIA PUBLIC SCHOOL DISTRICT  
COMBINED SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
FOR THE YEAR ENDED JUNE 30, 2014**

|  | <b>Incidental Fund</b> |                      |                           |                        |
|--|------------------------|----------------------|---------------------------|------------------------|
|  | <b>General</b>         | <b>Food Services</b> | <b>Student Activities</b> | <b>Adult Education</b> |
| <b>REVENUES</b>                                    |                        |                      |                           |                        |
| Local  | \$ 45,453,957          | \$ 3,040,442         | \$ 2,145,429              | \$ 1,397,666           |
| County   | 933,797                | -                    | -                         | -                      |
| State  | 16,103,705             | 57,962               | -                         | 236,165                |
| Federal  | 4,319,081              | 4,122,283            | -                         | 642,873                |
| Tuition Other Districts                            | 49,000                 | -                    | -                         | -                      |
| Total Revenues                                     | <u>66,859,540</u>      | <u>7,220,687</u>     | <u>2,145,429</u>          | <u>2,276,704</u>       |
| <b>EXPENDITURES</b>                                |                        |                      |                           |                        |
| Regular Instruction                                | 8,742,129              | -                    | -                         | -                      |
| Special Instruction                                | 5,738,006              | -                    | -                         | -                      |
| Vocational Instruction                             | 574,488                | -                    | -                         | -                      |
| Student Activities                                 | 759,830                | -                    | 1,901,888                 | -                      |
| Tuition Other Districts                            | -                      | -                    | -                         | -                      |
| Total Instruction                                  | <u>15,814,453</u>      | <u>-</u>             | <u>1,901,888</u>          | <u>-</u>               |
| Attendance   | 170,834                | -                    | -                         | -                      |
| Guidance and Counseling                            | 1,325,923              | -                    | -                         | -                      |
| Health and Ancillary Services                      | 2,694,805              | -                    | -                         | -                      |
| Improvement of Instruction                         | 1,861,946              | -                    | -                         | 3,852                  |
| Media Services                                     | 2,840,530              | -                    | -                         | -                      |
| Board Services                                     | 545,340                | -                    | -                         | -                      |
| General Administration                             | 1,280,000              | -                    | -                         | -                      |
| Building Administration                            | 4,013,464              | -                    | -                         | 12,874                 |
| Business, Central Services                         | 5,720,112              | -                    | -                         | -                      |
| Operation of Plant                                 | 18,145,727             | -                    | -                         | -                      |
| Pupil Transportation                               | 12,679,140             | -                    | 37,765                    | -                      |
| Food Services                                      | -                      | 8,253,711            | -                         | -                      |
| Total Pupil Support Services                       | <u>51,277,821</u>      | <u>8,253,711</u>     | <u>37,765</u>             | <u>16,726</u>          |
| Adult Education                                    | -                      | -                    | -                         | 1,390,259              |
| Community Services                                 | 2,322,871              | -                    | -                         | 647,057                |
| Debt Service                                       | -                      | -                    | -                         | -                      |
| Capital Outlay and Construction                    | -                      | -                    | -                         | -                      |
| Total Other  | <u>2,322,871</u>       | <u>-</u>             | <u>-</u>                  | <u>2,037,316</u>       |
| Total Expenditures                                 | <u>69,415,145</u>      | <u>8,253,711</u>     | <u>1,939,653</u>          | <u>2,054,042</u>       |
| <b>EXCESS (DEFICIT) REVENUES OVER EXPENDITURES</b> | (2,555,605)            | (1,033,024)          | 205,776                   | 222,662                |
| <b>OTHER FINANCING SOURCES (USES)</b>              |                        |                      |                           |                        |
| General Obligation Bonds Issued                    | -                      | -                    | -                         | -                      |
| Premium on Bonds Issued                            | -                      | -                    | -                         | -                      |
| Transfers In                                       | -                      | -                    | -                         | -                      |
| Transfers Out                                      | (816,050)              | (239,714)            | (55,293)                  | -                      |
| <b>NET CHANGES IN FUND BALANCES</b>                | (3,371,655)            | (1,272,738)          | 150,483                   | 222,662                |
| <b>FUND BALANCE, JULY 1</b>                        | <u>44,040,595</u>      | <u>1,668,880</u>     | <u>746,461</u>            | <u>487,224</u>         |
| <b>FUND BALANCE, JUNE 30</b>                       | <u>\$ 40,668,940</u>   | <u>\$ 396,142</u>    | <u>\$ 896,944</u>         | <u>\$ 709,886</u>      |

| <u>Grants and Donations</u> |                      | <u>Total</u>        | <u>Special Revenue Teachers Fund</u> | <u>Debt Service Fund</u> | <u>Capital Projects Fund</u> | <u>Total</u> |
|-----------------------------|----------------------|---------------------|--------------------------------------|--------------------------|------------------------------|--------------|
| \$ 2,295,702                | \$ 54,333,196        | \$ 64,886,784       | \$ 20,200,375                        | \$ 2,804,848             | \$ 142,225,203               |              |
| -                           | 933,797              | 639,166             | 307,772                              | 11,325                   | 1,892,060                    |              |
| 836,529                     | 17,234,361           | 38,066,320          | 1,253,393                            | 80,402                   | 56,634,476                   |              |
| 908,198                     | 9,992,435            | 5,222,901           | 301,754                              | -                        | 15,517,090                   |              |
| -                           | 49,000               | 257,076             | -                                    | -                        | 306,076                      |              |
| <u>4,040,429</u>            | <u>82,542,789</u>    | <u>109,072,247</u>  | <u>22,063,294</u>                    | <u>2,896,575</u>         | <u>216,574,905</u>           |              |
| 963,831                     | 9,705,960            | 59,587,677          | -                                    | 228,103                  | 69,521,740                   |              |
| 293,049                     | 6,031,055            | 15,930,844          | -                                    | 1,155                    | 21,963,054                   |              |
| 66,005                      | 640,493              | 3,254,736           | -                                    | 189,072                  | 4,084,301                    |              |
| 304,990                     | 2,966,708            | 1,310,218           | -                                    | 146,560                  | 4,423,486                    |              |
| -                           | -                    | 358,623             | -                                    | -                        | 358,623                      |              |
| <u>1,627,875</u>            | <u>19,344,216</u>    | <u>80,442,098</u>   | <u>-</u>                             | <u>564,890</u>           | <u>100,351,204</u>           |              |
| -                           | 170,834              | -                   | -                                    | -                        | 170,834                      |              |
| 101,045                     | 1,426,968            | 4,409,940           | -                                    | -                        | 5,836,908                    |              |
| 60,605                      | 2,755,410            | 3,997,817           | -                                    | -                        | 6,753,227                    |              |
| 144,372                     | 2,010,170            | 4,341,543           | -                                    | -                        | 6,351,713                    |              |
| 21,348                      | 2,861,878            | 2,156,078           | -                                    | -                        | 5,017,956                    |              |
| -                           | 545,340              | -                   | -                                    | -                        | 545,340                      |              |
| -                           | 1,280,000            | 1,116,129           | -                                    | -                        | 2,396,129                    |              |
| -                           | 4,026,338            | 8,091,843           | -                                    | -                        | 12,118,181                   |              |
| -                           | 5,720,112            | 110,342             | -                                    | -                        | 5,830,454                    |              |
| -                           | 18,145,727           | -                   | -                                    | 3,605                    | 18,149,332                   |              |
| 101,952                     | 12,818,857           | -                   | -                                    | -                        | 12,818,857                   |              |
| 11,115                      | 8,264,826            | -                   | -                                    | 239,714                  | 8,504,540                    |              |
| <u>440,437</u>              | <u>60,026,460</u>    | <u>24,223,692</u>   | <u>-</u>                             | <u>243,319</u>           | <u>84,493,471</u>            |              |
| 521,124                     | 1,911,383            | -                   | -                                    | -                        | 1,911,383                    |              |
| 496,550                     | 3,466,478            | 1,970,969           | -                                    | 1,416                    | 5,438,863                    |              |
| -                           | -                    | -                   | 21,330,786                           | 999,670                  | 22,330,456                   |              |
| -                           | -                    | -                   | -                                    | 36,272,879               | 36,272,879                   |              |
| <u>1,017,674</u>            | <u>5,377,861</u>     | <u>1,970,969</u>    | <u>21,330,786</u>                    | <u>37,273,965</u>        | <u>65,953,581</u>            |              |
| <u>3,085,986</u>            | <u>84,748,537</u>    | <u>106,636,759</u>  | <u>21,330,786</u>                    | <u>38,082,174</u>        | <u>250,798,256</u>           |              |
| 954,443                     | (2,205,748)          | 2,435,488           | 732,508                              | (35,185,599)             | (34,223,351)                 |              |
| -                           | -                    | -                   | -                                    | 50,000,000               | 50,000,000                   |              |
| -                           | -                    | -                   | -                                    | 3,996,829                | 3,996,829                    |              |
| -                           | -                    | -                   | -                                    | 1,624,521                | 1,624,521                    |              |
| <u>(513,464)</u>            | <u>(1,624,521)</u>   | <u>-</u>            | <u>-</u>                             | <u>-</u>                 | <u>(1,624,521)</u>           |              |
| 440,979                     | (3,830,269)          | 2,435,488           | 732,508                              | 20,435,751               | 19,773,478                   |              |
| <u>1,628,824</u>            | <u>48,571,984</u>    | <u>1,694,749</u>    | <u>19,613,748</u>                    | <u>13,426,372</u>        | <u>83,306,853</u>            |              |
| <u>\$ 2,069,803</u>         | <u>\$ 44,741,715</u> | <u>\$ 4,130,237</u> | <u>\$ 20,346,256</u>                 | <u>\$ 33,862,123</u>     | <u>\$ 103,080,331</u>        |              |



**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF REVENUES CLASSIFIED BY SOURCE  
FOR THE YEAR ENDED JUNE 30, 2014**

|                                      | <u>Incidental<br/>Fund</u> | <u>Special<br/>Revenue<br/>Fund</u> | <u>Debt<br/>Service<br/>Fund</u> | <u>Capital<br/>Projects<br/>Fund</u> | <u>Total</u>       |
|--------------------------------------|----------------------------|-------------------------------------|----------------------------------|--------------------------------------|--------------------|
| <b>LOCAL SOURCES:</b>                |                            |                                     |                                  |                                      |                    |
| Current Tax                          | \$ 33,389,763              | \$ 56,116,075                       | \$ 19,016,137                    | \$ 2,055,126                         | \$ 110,577,101     |
| Delinquent Tax                       | 1,112,081                  | 1,881,839                           | 631,552                          | 79,996                               | 3,705,468          |
| School District Trust Fund           | 9,406,553                  | 5,643,932                           | -                                | -                                    | 15,050,485         |
| Financial Institution Tax            | 83,366                     | 139,680                             | 47,334                           | 5,115                                | 275,495            |
| In Lieu of Tax                       | -                          | -                                   | 108,938                          | 485,587                              | 594,525            |
| Surtax                               | 617,080                    | 1,033,918                           | 350,367                          | 37,860                               | 2,039,225          |
| Tuition, K-12                        | 25,230                     | -                                   | -                                | -                                    | 25,230             |
| Summer School Tuition K-12           | 12,898                     | -                                   | -                                | -                                    | 12,898             |
| Tuition, Post Secondary              | 1,389,349                  | -                                   | -                                | -                                    | 1,389,349          |
| Earnings on Investments              | 115,939                    | 28,072                              | 46,047                           | 34,283                               | 224,341            |
| Food Service Sales                   | 2,953,461                  | -                                   | -                                | -                                    | 2,953,461          |
| Student Activities                   | 1,824,391                  | -                                   | -                                | -                                    | 1,824,391          |
| Community Services                   | 30,922                     | -                                   | -                                | -                                    | 30,922             |
| Rentals                              | 141,554                    | -                                   | -                                | -                                    | 141,554            |
| Offset Printing                      | 145,499                    | -                                   | -                                | -                                    | 145,499            |
| Donations/Fundraising                | 1,482,087                  | -                                   | -                                | -                                    | 1,482,087          |
| MO-T Grant                           | 312,369                    | -                                   | -                                | -                                    | 312,369            |
| Foundation Grant                     | 90,478                     | -                                   | -                                | -                                    | 90,478             |
| Assistance League                    | 103,709                    | -                                   | -                                | -                                    | 103,709            |
| Sports Marketing                     | 240,000                    | -                                   | -                                | -                                    | 240,000            |
| Other Local Sources                  | 704,247                    | 43,268                              | -                                | 106,881                              | 854,396            |
| Total Local Sources                  | <u>54,180,976</u>          | <u>64,886,784</u>                   | <u>20,200,375</u>                | <u>2,804,848</u>                     | <u>142,072,983</u> |
| <b>COUNTY SOURCES:</b>               |                            |                                     |                                  |                                      |                    |
| Fines, Escheats, Etc.                | -                          | 514,737                             | -                                | -                                    | 514,737            |
| State Assessed Utilities             | 910,903                    | 86,068                              | 294,773                          | 9,920                                | 1,301,664          |
| County Stock Insurance Fund          | 22,894                     | 38,361                              | 12,999                           | 1,405                                | 75,659             |
| Total County Sources                 | <u>933,797</u>             | <u>639,166</u>                      | <u>307,772</u>                   | <u>11,325</u>                        | <u>1,892,060</u>   |
| <b>STATE SOURCES:</b>                |                            |                                     |                                  |                                      |                    |
| Basic Formula-State Monies           | 10,261,975                 | 30,785,925                          | -                                | -                                    | 41,047,900         |
| Transportation                       | 1,984,959                  | -                                   | -                                | -                                    | 1,984,959          |
| Early Childhood                      | 1,059,746                  | 1,775,619                           | -                                | -                                    | 2,835,365          |
| Basic Formula - Classroom Trust Fund | 1,464,717                  | 3,948,443                           | 1,253,393                        | 80,402                               | 6,746,955          |
| Parents as Teachers                  | 471,903                    | -                                   | -                                | -                                    | 471,903            |
| Vocational, Technical                | 551,870                    | 388,556                             | -                                | -                                    | 940,426            |
| Excess Cost                          | 76,947                     | 153,895                             | -                                | -                                    | 230,842            |
| Adult Basic Education                | 275,731                    | -                                   | -                                | -                                    | 275,731            |
| Food Service                         | 57,962                     | -                                   | -                                | -                                    | 57,962             |
| High Need Fund                       | 506,184                    | 1,012,367                           | -                                | -                                    | 1,518,551          |
| Vocational Enhancement               | 228,723                    | -                                   | -                                | -                                    | 228,723            |
| Missouri Preschool Project           | 27,625                     | -                                   | -                                | -                                    | 27,625             |
| Readers for the Blind                | 791                        | 1,326                               | -                                | -                                    | 2,117              |
| Other State Sources                  | 265,228                    | 189                                 | -                                | -                                    | 265,417            |
| Total State Sources                  | <u>17,234,361</u>          | <u>38,066,320</u>                   | <u>1,253,393</u>                 | <u>80,402</u>                        | <u>56,634,476</u>  |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF REVENUES CLASSIFIED BY SOURCE  
FOR THE YEAR ENDED JUNE 30, 2014  
(continued)**

|                                     | <u>Incidental<br/>Fund</u> | <u>Special<br/>Revenue<br/>Fund</u> | <u>Debt<br/>Service<br/>Fund</u> | <u>Capital<br/>Projects<br/>Fund</u> | <u>Total</u>              |
|-------------------------------------|----------------------------|-------------------------------------|----------------------------------|--------------------------------------|---------------------------|
| <b>FEDERAL SOURCES:</b>             |                            |                                     |                                  |                                      |                           |
| Pell Grants                         | 275,205                    | -                                   | -                                | -                                    | 275,205                   |
| Voc Ed Act - Title II, Basic Grant  | 192,336                    | 138,640                             | -                                | -                                    | 330,976                   |
| Title I - ESEA                      | 1,980,190                  | 2,044,573                           | -                                | -                                    | 4,024,763                 |
| Ind With Disabilities Ed Act        | 104,209                    | -                                   | -                                | -                                    | 104,209                   |
| Early Childhood                     | 353,249                    | 591,873                             | -                                | -                                    | 945,122                   |
| Adult Basic Education               | 192,258                    | -                                   | -                                | -                                    | 192,258                   |
| Direct Loan                         | 360,567                    | -                                   | -                                | -                                    | 360,567                   |
| School Lunch Program                | 3,095,786                  | -                                   | -                                | -                                    | 3,095,786                 |
| School Breakfast Program            | 981,282                    | -                                   | -                                | -                                    | 981,282                   |
| Special Milk Program                | 6,748                      | -                                   | -                                | -                                    | 6,748                     |
| After School Snack Program          | 2,995                      | -                                   | -                                | -                                    | 2,995                     |
| Fresh Fruits and Vegetables Program | 35,472                     | -                                   | -                                | -                                    | 35,472                    |
| Childcare Development               | 63,980                     | -                                   | -                                | -                                    | 63,980                    |
| Title II, Part A                    | 278,653                    | 432,120                             | -                                | -                                    | 710,773                   |
| ERATE                               | 153,537                    | -                                   | -                                | -                                    | 153,537                   |
| Title III - ESEA                    | 170,419                    | -                                   | -                                | -                                    | 170,419                   |
| Medicaid                            | 535,381                    | -                                   | -                                | -                                    | 535,381                   |
| IDEA Entitlement                    | 1,203,033                  | 2,015,695                           | -                                | -                                    | 3,218,728                 |
| Other Federal Sources               | 7,135                      | -                                   | 301,754                          | -                                    | 308,889                   |
| Total Federal Sources               | <u>9,992,435</u>           | <u>5,222,901</u>                    | <u>301,754</u>                   | <u>-</u>                             | <u>15,517,090</u>         |
| <b>OTHER SOURCES:</b>               |                            |                                     |                                  |                                      |                           |
| Sale of Bonds                       | -                          | -                                   | -                                | 50,000,000                           | 50,000,000                |
| Net Insurance Recovery              | 152,220                    | -                                   | -                                | -                                    | 152,220                   |
| Premium on Bonds Issued             | -                          | -                                   | -                                | 3,996,829                            | 3,996,829                 |
| Total Other Sources                 | <u>152,220</u>             | <u>-</u>                            | <u>-</u>                         | <u>53,996,829</u>                    | <u>54,149,049</u>         |
| <b>TUITION OTHER DISTRICTS:</b>     |                            |                                     |                                  |                                      |                           |
| Tuition Other Districts             | -                          | 208,076                             | -                                | -                                    | 208,076                   |
| Area Vocational School Fees         | 49,000                     | 49,000                              | -                                | -                                    | 98,000                    |
| Total Tuition Other Districts       | <u>49,000</u>              | <u>257,076</u>                      | <u>-</u>                         | <u>-</u>                             | <u>306,076</u>            |
| <br>Total Revenues                  | <br><u>\$ 82,542,789</u>   | <br><u>\$ 109,072,247</u>           | <br><u>\$ 22,063,294</u>         | <br><u>\$ 56,893,404</u>             | <br><u>\$ 270,571,734</u> |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES BY OBJECT  
FOR THE YEAR ENDED JUNE 30, 2014**

|                                 | <u>Incidental<br/>Fund</u> | <u>Special<br/>Revenue<br/>Fund</u> | <u>Debt<br/>Service<br/>Fund</u> | <u>Capital<br/>Projects<br/>Fund</u> | <u>Total</u>          |
|---------------------------------|----------------------------|-------------------------------------|----------------------------------|--------------------------------------|-----------------------|
| <b>SALARIES:</b>                |                            |                                     |                                  |                                      |                       |
| Certificated Salaries           | \$ 2,847,567               | \$ 81,635,043                       | \$ -                             | \$ -                                 | \$ 84,482,610         |
| Non-Certificated Salaries       | 23,587,392                 | 492,244                             | -                                | -                                    | 24,079,636            |
| Total Salaries                  | <u>26,434,959</u>          | <u>82,127,287</u>                   | <u>-</u>                         | <u>-</u>                             | <u>108,562,246</u>    |
| <b>FRINGE BENEFITS:</b>         |                            |                                     |                                  |                                      |                       |
| Teacher Retirement              | 304,585                    | 12,801,004                          | -                                | -                                    | 13,105,589            |
| Non-Teacher Retirement          | 1,877,541                  | 82,559                              | -                                | -                                    | 1,960,100             |
| Social Security                 | 1,867,191                  | 1,310,817                           | -                                | -                                    | 3,178,008             |
| Medical and Dental Benefits     | 4,865,717                  | 9,390,786                           | -                                | -                                    | 14,256,503            |
| Workers' Compensation           | 584,139                    | 565,176                             | -                                | -                                    | 1,149,315             |
| Total Fringe Benefits           | <u>9,499,173</u>           | <u>24,150,342</u>                   | <u>-</u>                         | <u>-</u>                             | <u>33,649,515</u>     |
| <b>PURCHASED SERVICES:</b>      |                            |                                     |                                  |                                      |                       |
| Instructional Services          | 283                        | 359,130                             | -                                | -                                    | 359,413               |
| Professional Services           | 6,732,608                  | -                                   | -                                | -                                    | 6,732,608             |
| Property Services               | 2,549,901                  | -                                   | -                                | -                                    | 2,549,901             |
| Contracted Transportation       | 10,797,746                 | -                                   | -                                | -                                    | 10,797,746            |
| Other Transportation, Non-Route | 737,347                    | -                                   | -                                | -                                    | 737,347               |
| Travel                          | 2,088,111                  | -                                   | -                                | -                                    | 2,088,111             |
| Insurance                       | 1,075,780                  | -                                   | -                                | -                                    | 1,075,780             |
| Communications and Printing     | 1,219,600                  | -                                   | -                                | -                                    | 1,219,600             |
| Dues and Fees                   | 1,880,685                  | -                                   | -                                | -                                    | 1,880,685             |
| Service Charges                 | 35,026                     | -                                   | -                                | -                                    | 35,026                |
| Financial Aid Adult Ed.         | 702,515                    | -                                   | -                                | -                                    | 702,515               |
| Total Purchased Services        | <u>27,819,602</u>          | <u>359,130</u>                      | <u>-</u>                         | <u>-</u>                             | <u>28,178,732</u>     |
| <b>SUPPLIES:</b>                |                            |                                     |                                  |                                      |                       |
| General Supplies                | 10,499,406                 | -                                   | -                                | -                                    | 10,499,406            |
| Regular Textbook                | 1,060,033                  | -                                   | -                                | -                                    | 1,060,033             |
| Library Books                   | 144,936                    | -                                   | -                                | -                                    | 144,936               |
| Food Supplies                   | 3,726,960                  | -                                   | -                                | -                                    | 3,726,960             |
| Energy Supplies                 | 5,563,468                  | -                                   | -                                | -                                    | 5,563,468             |
| Total Supplies                  | <u>20,994,803</u>          | <u>-</u>                            | <u>-</u>                         | <u>-</u>                             | <u>20,994,803</u>     |
| <b>CAPITAL OUTLAY:</b>          |                            |                                     |                                  |                                      |                       |
| Land                            | -                          | -                                   | -                                | 2,835,343                            | 2,835,343             |
| Buildings and Additions         | -                          | -                                   | -                                | 24,172,329                           | 24,172,329            |
| Improvements to Sites           | -                          | -                                   | -                                | 2,522,027                            | 2,522,027             |
| Equipment and Vehicles          | -                          | -                                   | -                                | 7,552,805                            | 7,552,805             |
| Total Capital Outlay            | <u>-</u>                   | <u>-</u>                            | <u>-</u>                         | <u>37,082,504</u>                    | <u>37,082,504</u>     |
| <b>DEBT SERVICE:</b>            |                            |                                     |                                  |                                      |                       |
| Principal                       | -                          | -                                   | 14,100,000                       | 352,183                              | 14,452,183            |
| Interest                        | -                          | -                                   | 7,225,970                        | 414,702                              | 7,640,672             |
| Professional Fees               | -                          | -                                   | 4,816                            | 232,785                              | 237,601               |
| Total Debt Service              | <u>-</u>                   | <u>-</u>                            | <u>21,330,786</u>                | <u>999,670</u>                       | <u>22,330,456</u>     |
| Total Expenditures              | <u>\$ 84,748,537</u>       | <u>\$ 106,636,759</u>               | <u>\$ 21,330,786</u>             | <u>\$ 38,082,174</u>                 | <u>\$ 250,798,256</u> |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
 ASSESSED VALUATION AND TAX LEVY  
 JUNE 30, 2014**

The assessed valuation of the tangible taxable property for the calendar years 2013 and 2012 for purposes of local taxation was as follows:

|                        | <u>Current Year</u>         | <u>Prior Year</u>           |
|------------------------|-----------------------------|-----------------------------|
| Real Estate:           |                             |                             |
| Residential.....       | \$ 1,230,585,687            | \$ 1,206,128,427            |
| Agriculture .....      | 13,442,657                  | 13,687,343                  |
| Commercial .....       | 508,236,500                 | 499,149,669                 |
| Personal Property..... | <u>378,787,023</u>          | <u>370,964,795</u>          |
| <br>TOTAL              | <br><u>\$ 2,131,051,867</u> | <br><u>\$ 2,089,930,234</u> |

The tax levy per \$100 of the assessed valuation of tangible taxable property for the calendar year 2013 for purposes of local taxation was as follows:

|                             | <u>Adjusted</u>      | <u>Unadjusted</u>    |
|-----------------------------|----------------------|----------------------|
| Operating Fund.....         | \$ 1.6413            | \$ 1.9454            |
| Teachers Fund .....         | 2.7500               | 2.7500               |
| Debt Service Fund.....      | 0.9319               | 0.9319               |
| Capital Projects Fund ..... | <u>0.1007</u>        | <u>0.1007</u>        |
| <br>TOTAL                   | <br><u>\$ 5.4239</u> | <br><u>\$ 5.7280</u> |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF TRANSPORTATION COSTS ELIGIBLE FOR STATE AID  
FOR THE YEAR ENDED JUNE 30, 2014**

|                     | <u>Regular</u>            |                     | <u>Handicapped<br/>Contracted</u> |
|---------------------|---------------------------|---------------------|-----------------------------------|
|                     | <u>District<br/>Owned</u> | <u>Contracted</u>   |                                   |
| Salary and Benefits | \$ 88,668                 | \$ -                | \$ 25,336                         |
| Purchased Services  | 17,251                    | 8,650,352           | 2,389,098                         |
| Supplies            | 43,540                    | 891,124             | 211,321                           |
| Capital Outlay      | <u>-</u>                  | <u>-</u>            | <u>-</u>                          |
| Total               | <u>\$ 149,459</u>         | <u>\$ 9,541,476</u> | <u>\$ 2,625,755</u>               |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS  
FOR THE YEAR ENDED JUNE 30, 2014**

Type of audit performed:                      Yellow Book:   X        Single Audit:   X  

1. **Calendar**

A. The number of actual calendar hours classes were in session and pupils were under the direction of teachers during this school year was as follows:

| <u>Grade(s)</u> | <u>Hours</u> | <u>Attendance Center</u>             |
|-----------------|--------------|--------------------------------------|
| K               | 1,072.70     | Benton                               |
| 1-5             | 1,084.70     | Benton                               |
| K               | 1,132.15     | Cedar Ridge, Derby Ridge             |
| 1-5             | 1,145.45     | Cedar Ridge, Derby Ridge             |
| K               | 1,064.41     | Rock Bridge Elementary               |
| 1-5             | 1,093.55     | Rock Bridge Elementary               |
| K               | 1,064.55     | Shepard Boulevard                    |
| 1-5             | 1,076.45     | Shepard Boulevard                    |
| K               | 1,081.45     | West Boulevard                       |
| 1-5             | 1,093.55     | West Boulevard                       |
| K-5             | 1,076.25     | Gifted                               |
| K               | 1,081.55     | Blue Ridge                           |
| 1-5             | 1,094.25     | Blue Ridge                           |
| K               | 1,123.60     | Fairview                             |
| 1-5             | 1,136.80     | Fairview                             |
| K               | 1,123.80     | Grant                                |
| 1-5             | 1,137.00     | Grant                                |
| K               | 1,123.60     | Parkade, Alpha Hart Lewis            |
| 1-5             | 1,136.80     | Parkade, Alpha Hart Lewis            |
| K               | 1,106.80     | Paxton Keeley                        |
| 1-5             | 1,119.80     | Paxton Keeley                        |
| K               | 1,131.85     | Lee                                  |
| 1-5             | 1,144.95     | Lee                                  |
| K               | 1,064.41     | Midway Heights                       |
| 1-5             | 1,094.15     | Midway Heights                       |
| K               | 1,081.53     | New Haven                            |
| 1-5             | 1,093.55     | New Haven                            |
| K               | 1,046.10     | Mill Creek                           |
| 1-5             | 1,058.35     | Mill Creek                           |
| K-5             | 1,144.95     | Ridgeway                             |
| K               | 1,064.55     | Russell                              |
| 1-5             | 1,076.45     | Russell                              |
| K               | 1,055.84     | Two Mile Prairie                     |
| 1-5             | 1,068.30     | Two Mile Prairie                     |
| 6-8             | 1,145.35     | Gentry, Lange, West, Smithton Middle |
| 6-8             | 1,140.25     | Jefferson Middle                     |
| 6-8             | 1,145.12     | Oakland Middle                       |
| 6-12            | 1,204.50     | JJC                                  |
| 6-12            | 1,058.55     | Douglass High                        |
| 9-12            | 1,145.15     | Battle High                          |
| 9-12            | 1,144.55     | Hickman High                         |
| 9-12            | 1,127.50     | Rock Bridge High                     |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS  
FOR THE YEAR ENDED JUNE 30, 2014**

- B. The number of days classes were in session and pupils were under the direction of the teachers during this school year was as follows:

|   | <u>Days</u> |
|---|-------------|
| Kindergarten students at Benton, Alpha Hart Lewis, Blue Ridge, Cedar Ridge, Derby Ridge, Fairview, Grant, Paxton Keeley, Lee, Midway Heights, Mill Creek, New Haven, Parkade, Rock Bridge Elementary, Russell Boulevard, Shepard Boulevard, West Boulevard and Two Mile Prairie.  | 171         |
| Grades 1-5 at Benton, Alpha Hart Lewis, Blue Ridge, Cedar Ridge, Derby Ridge, Fairview, Grant, Paxton Keeley, Lee, Midway Heights, Mill Creek, New Haven, Parkade, Ridgeway, Rock Bridge Elementary, Russell Boulevard, Shepard Boulevard, West Boulevard, Two Mile Prairie, JJC, Douglass High, Hickman High, Rock Bridge High, Battle High, Jefferson Middle, Oakland Middle, Gifted, Gentry Middle, Lange Middle, West Middle and Smithton Middle. | 173         |

**2. Average Daily Attendance (ADA)**

| <u>Regular Term</u>                       | <u>Full Time/<br/>Part Time</u> | <u>Resident II</u> | <u>Remedial</u> | <u>Total</u> |
|---|---------------------------------|--------------------|-----------------|--------------|
| K-5 (Benton)                              | 269.14                          | -                  | -               | 269.14       |
| K-5 (Blue Ridge)                          | 420.07                          | -                  | -               | 420.07       |
| K-5 (Cedar Ridge)                         | 172.89                          | -                  | -               | 172.89       |
| K-5 (Derby Ridge)                         | 468.30                          | -                  | -               | 468.30       |
| K-5 (Rock Bridge)                         | 537.53                          | -                  | -               | 537.53       |
| K-5 (Shepard Boulevard)                   | 555.04                          | -                  | -               | 555.04       |
| K-5 (West Boulevard)                      | 312.45                          | -                  | -               | 312.45       |
| K-5 (Gifted)                              | 5.59                            | -                  | -               | 5.59         |
| K-5 (Fairview)                            | 531.87                          | -                  | -               | 531.87       |
| K-5 (Grant)                               | 299.73                          | -                  | -               | 299.73       |
| K-5 (Parkade)                             | 405.44                          | -                  | -               | 405.44       |
| K-5 (Alpha Hart Lewis)                    | 579.78                          | -                  | -               | 579.78       |
| K-5 (Paxton Keeley)                       | 655.14                          | -                  | -               | 655.14       |
| K-5 (Lee)                                 | 295.76                          | -                  | -               | 295.76       |
| K-5 (Midway Heights)                      | 254.36                          | -                  | -               | 254.36       |
| K-5 (New Haven)                           | 275.90                          | -                  | -               | 275.90       |
| K-5 (Mill Creek)                          | 815.22                          | -                  | -               | 815.22       |
| K-5 (Ridgeway)                            | 230.52                          | -                  | -               | 230.52       |
| K-5 (Russell)                             | 476.16                          | -                  | -               | 476.16       |
| K-5 (Two Mile Prairie)                    | 313.65                          | -                  | -               | 313.65       |
| 6-8 (Gentry Middle)                       | 793.26                          | -                  | -               | 793.26       |
| 6-8 (Lange Middle)                        | 597.79                          | -                  | -               | 597.79       |
| 6-8 (Jefferson Middle)                    | 486.00                          | -                  | -               | 486.00       |
| 6-8 (Oakland Middle)                      | 455.58                          | -                  | -               | 455.58       |
| 6-8 (West Middle)                         | 557.98                          | -                  | -               | 557.98       |
| 6-8 (Smithton Middle)                     | 714.77                          | -                  | -               | 714.77       |
| 6-12 (JJC)                                | 8.31                            | -                  | -               | 8.31         |
| 7-12 (Douglass High)                      | 92.02                           | -                  | -               | 92.02        |
| 9-12 (Battle High)                        | 974.49                          | -                  | -               | 974.49       |
| 9-12 (Hickman High)                       | 1,566.64                        | -                  | -               | 1,566.64     |
| 9-12 (Rock Bridge High)                   | 1,761.78                        | -                  | -               | 1,761.78     |
| Total Regular Term                        | 15,883.15                       | -                  | -               | 15,883.15    |
| Summer School Subtotal                    | 766.23                          | -                  | -               | 766.23       |
| Total Regular Term Plus Summer School ADA | 16,649.37                       | -                  | -               | 16,649.37    |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS  
FOR THE YEAR ENDED JUNE 30, 2014**

3. **September Membership**

|                                | Full Time/<br>Part Time | Total     |
|--------------------------------|-------------------------|-----------|
| September Membership FTE Count | 16,910.14               | 16,910.14 |

4. **Free and Reduced Priced Lunch FTE Count (Section 163.011(6), RSMo)**

|                 | Full Time/<br>Part Time | Total    |
|-----------------|-------------------------|----------|
| State FTE Total |                         |          |
| Free            | 5,985.24                | 5,985.24 |
| Reduced         | 762.82                  | 762.82   |
| Total           | 6,748.06                | 6,748.06 |

5. **Finance**

- |   |             |
|---|-------------|
| A. As required by Section 162.401, RSMo, a bond was purchased for the District's Treasurer in the total amount of:  | \$100,000   |
| B. The District's deposits were secured during the year as required by Sections 110.010 and 110.020, RSMo.  | True        |
| C. The District maintained a separate bank account for the Debt Service Fund in accordance with Section 165.011, RSMo.  | True        |
| D. Salaries reported for educators in the October Core Data cycle are supported by payroll/contract records.  | True        |
| E. If a \$162,326 or 7% x SAT x WADA transfer was made in excess of adjusted expenditures, the board approve a resolution to make the transfer, which identified the specific projects to be funded by the transfer and an expected expenditure date for the projects to be undertaken. | N/A         |
| F. The District published a summary of the prior year's audit report within thirty days of the receipt of the audit pursuant to Section 165.121, RSMo.  | True        |
| G. The District has a professional development committee plan adopted by the Board with the professional development committee plan identifying the expenditure of seventy-five percent (75%) of one percent (1%) of the current year basic formula apportionment.                      | True        |
| H. The amount spent for approved professional development committee plan activities was:  | \$1,595,689 |
| I. All above "false" answers <u>must</u> be supported by a finding or management letter comment.  |             |
| Finding #   | None        |
| Management Letter Comment #   | None        |



**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF SELECTED STATISTICS  
FOR THE YEAR ENDED JUNE 30, 2014**

**6. Transportation (Section 163.161, RSMo)**

|    |  |           |
|----|--|-----------|
| A. | The school transportation allowable costs substantially conform to 5 CSR 30-261.040, Allowable Costs for State Transportation Aid.   | True      |
| B. | The District's school transportation ridership records are so maintained in a manner to accurately disclose in all material respects the average number of regular riders transported. | True      |
| C. | Based on the ridership records, the average number of students (non-disabled K-12, K-12 students with disabilities and career education) transported on a regular basis (ADT) was:     |           |
|    | • Eligible ADT   | 8,276.00  |
|    | • Ineligible ADT   | 370.50    |
| D. | The District's transportation odometer mileage records are maintained in a manner to accurately disclose in all material respects the eligible and ineligible mileage for the year.    | True      |
| E. | Actual odometer records show the total district-operated <u>and</u> contracted mileage for the year was:   | 3,934,345 |
|    | Of this total, the eligible non-disabled and students with disabilities route miles and the ineligible non-route <u>and</u> disapproved miles (combined) was:                          |           |
|    | • Eligible Miles   | 2,476,185 |
|    | • Ineligible Miles (Non-Route/Disapproved)   | 578,238   |
| F. | Number of days the District operated the school transportation system during the regular school year:  | 173       |
|    | All above "False" answers must be supported by a finding or management letter comment  |           |
|    | Finding #  | None      |
|    | Management Letter Comment #  | None      |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF FINDINGS – STATE REQUIREMENTS  
FOR THE YEAR ENDED JUNE 30, 2014**

**Budget**

None

**Attendance**

None

**Transportation**

None

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF PRIOR YEAR FINDINGS – STATE REQUIREMENTS  
FOR THE YEAR ENDED JUNE 30, 2014**

**Budget**

None

**Attendance**

None

**Transportation**

None

*Single Audit Section*



GERDING, KORTE & CHITWOOD

Professional Corporation  
Certified Public Accountants

## INDEPENDENT AUDITORS' REPORT ON SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

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Board of Education  
Columbia Public School District  
Columbia, Missouri

### Report on the Financial Statements

We have audited the accompanying financial statements of Columbia Public School District as of and for the year ended June 30, 2014, and have issued our report thereon dated November 21, 2014 which contained an unmodified opinion on those financial statements, and appears on pages 11-12.

### Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Columbia Public School District's basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is also not a required part of the basic financial statements.

The Schedule of Expenditures of Federal Awards is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

#### PARTNERS

*Robert A. Gerding*  
*Fred W. Korte, Jr.*  
*Joseph E. Chitwood*  
*James R. McGinnis*  
*Travis W. Hundley*  
*Jeffrey A. Chitwood*  
*Amy L. Watson*  
*Heidi N. Ross*

November 21, 2014

*Gerding, Korte & Chitwood*  
Gerding, Korte and Chitwood  
Certified Public Accountants

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED JUNE 30, 2014**

| Federal Grantor/<br>Pass Through<br>Program Title                      | Federal<br>CFDA<br>Number | Pass-Through<br>Grantor's<br>Number | Expenditures                |
|--|---------------------------|-------------------------------------|-----------------------------|
| <b><u>U.S. DEPARTMENT OF EDUCATION</u></b>                             |                           |                                     |                             |
| <b>Direct Programs:</b>  |                           |                                     |                             |
| Pell Grant   | 84.063                    | N/A                                 | \$ 275,205                  |
| Federal Family Education Loans   | 84.268                    | N/A                                 | 360,207                     |
| Total  |                           |                                     | <u>635,412</u>              |
| <b>Passed Through State Department of Education:</b>                   |                           |                                     |                             |
| Title I, Part A Grants to LEAs   | 84.010                    | 010-093                             | \$ 3,661,614                |
| Title I, Part D Grants to LEAs   | 84.010                    | 010-093                             | 33,737                      |
| School Improvement Grant   | 84.010A                   | 010-093                             | 109,354                     |
| Title II. A - Improving Teacher Quality State Grants                   | 84.367A                   | 010-093                             | 710,773                     |
| Special Education Cluster:   |                           |                                     |                             |
| Special Education - Grants to States (IDEA, Part B & High Needs Funds) | 84.027A                   | 010-093-EN                          | 3,322,937                   |
| Special Education - Grants to States (IDEA Preschool)                  | 84.173A                   | 010-093-EC                          | 968,391                     |
| Total Special Education Cluster  |                           |                                     | <u>4,291,328</u>            |
| Vocational Education   |                           |                                     |                             |
| Career and Technical Education - Career Ed Mentoring Program           | 84.048A                   | 010-093                             | 700                         |
| Career and Technical Education - Perkins Secondary                     | 84.048A                   | 010-093                             | 277,279                     |
| Career and Technical Education - Perkins Post Secondary                | 84.048A                   | 010-093                             | 52,996                      |
| Total Career and Technical Education                                   |                           |                                     | <u>330,975</u>              |
| Adult Education - Basic Grants to States                               | 84.002A                   | 010-093                             | 192,258                     |
| Title III - LEP - English Language Acquisition State Grants            | 84.365A                   | 010-093                             | 170,419                     |
| School Improvement Grants - CADRE 3                                    | 84.377                    | 010-093                             | 214,159                     |
| Total  |                           |                                     | <u>9,714,617</u>            |
| <b>TOTAL U.S. DEPARTMENT OF EDUCATION</b>                              |                           |                                     | <b>\$ <u>10,350,029</u></b> |

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED JUNE 30, 2014**

| Federal Grantor/<br>Pass Through<br>Program Title           | Federal<br>CFDA<br>Number | Pass-Through<br>Grantor's<br>Number | Expenditures                       |
|---|---------------------------|-------------------------------------|------------------------------------|
| <b><u>U.S. DEPARTMENT OF AGRICULTURE</u></b>                |                           |                                     |                                    |
| <b>Passed Through State Department of Education:</b>        |                           |                                     |                                    |
| Child Nutrition Cluster                                     |                           |                                     |                                    |
| National School Lunch Program                               | 10.555                    | 010-093                             | \$ 3,095,786                       |
| National School Snack Program                               | 10.555                    | 010-093                             | 2,995                              |
| Special Milk Program for Children                           | 10.556                    | 010-093                             | 6,748                              |
| National School Breakfast                                   | 10.553                    | 010-093                             | 981,282                            |
| Food Distribution   | 10.555                    | 010-093                             | 339,817                            |
| Total Child Nutrition Cluster                               |                           |                                     | <u>4,426,628</u>                   |
| Fresh Fruit and Vegetable Program                           | 10.582                    | 010-093                             | 35,472                             |
| <b>TOTAL U.S. DEPARTMENT OF AGRICULTURE</b>                 |                           |                                     | <b>\$ <u>4,462,100</u></b>         |
| <b><u>U.S. DEPARTMENT OF HEALTH AND SENIOR SERVICES</u></b> |                           |                                     |                                    |
| <b>Passed Through State Department of Education:</b>        |                           |                                     |                                    |
| Child Care and Development Block Grant                      | 93.575                    | 010-093                             | \$ 61,560                          |
| Total   |                           |                                     | <u>61,560</u>                      |
| <b>TOTAL U.S. DEPARTMENT OF HEALTH AND SENIOR SERVICES</b>  |                           |                                     | <b>\$ <u>61,560</u></b>            |
| <b>TOTAL FEDERAL FINANCIAL ASSISTANCE</b>                   |                           |                                     | <b>\$ <u><u>14,873,689</u></u></b> |

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**COLUMBIA PUBLIC SCHOOL DISTRICT  
NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
JUNE 30, 2014**

1. Significant Accounting Policies

Purpose of Schedule and Reporting Entity

The accompanying Schedule of Expenditures of Federal Awards of Columbia Public School District has been prepared to comply with U.S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. The circular requires a schedule of expenditures of federal awards showing total expenditures for each federal financial assistance program as identified in the catalog of federal domestic assistance (CFDA), and identification of federal financial assistances programs which have not been assigned a CFDA number.

The accompanying schedule includes all federal financial assistance programs administered by Columbia Public School District.

Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards is presented in accordance with OMB Circular A-133, which defines federal financial assistances as assistance that non-federal entities receive or administer in the form of grants, loans, loan guarantees, property (including donated surplus property), cooperative agreements, interest subsidies, insurance, food commodities, direct appropriations and other assistance, but does not include amounts received as reimbursement for services rendered to individuals.

The schedule presents both Type A and Type B federal assistance programs administered by the District. OMB Circular A-133 establishes the formula for determining the level of expenditures of disbursements to be used in defining Type A and Type B federal financial assistance programs. For the District, Type A programs are those which exceed \$446,211 in disbursements, expenditures, or distributions. The determination of major and nonmajor programs is based on the risk-based approach outlined in OMB Circular A-133.

Basis of Accounting

The expenditures for each of the federal financial assistance programs are presented on the modified accrual basis, which recognizes expenditures of federal awards when the related liability is incurred.

Nonmonetary Assistance

The District receives commodities under the Food Distribution Program. The amount of expenditures presented on the Schedule of Expenditures of Federal Awards represent donated commodities used, which totaled \$339,817, valued at the cost assigned to those commodities by the U.S. Department of Agriculture.



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**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Board of Education  
Columbia Public School District  
Columbia, Missouri

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of Columbia Public School District as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise Columbia Public School District's financial statements and have issued our report thereon dated November 21, 2014.

PARTNERS

*Robert A. Gerding*  
*Fred W. Korte, Jr.*  
*Joseph E. Chitwood*  
*James R. McGinnis*  
*Travis W. Hundley*  
*Jeffrey A. Chitwood*  
*Amy L. Watson*  
*Heidi N. Ross*

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Columbia Public School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Columbia Public School District's internal control. Accordingly, we do not express an opinion on the effectiveness of Columbia Public School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Columbia Public School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Columbia Public School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

November 21, 2014

  
Gerding, Korte and Chitwood  
Certified Public Accountants



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**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH  
MAJOR PROGRAM AND ON INTERNAL CONTROL  
OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133**

Board of Education  
Columbia Public School District  
Columbia, Missouri

Report on Compliance for Each Major Federal Program

We have audited Columbia Public School District's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of Columbia Public School District's major federal programs for the year ended June 30, 2014. Columbia Public School District's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, contracts, and grants applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for Columbia Public School District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Columbia Public School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Columbia Public School District's compliance.

Opinion on Each Major Federal Program

In our opinion, Columbia Public School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2014.

PARTNERS

- Robert A. Gerding*
- Fred W. Korte, Jr.*
- Joseph E. Chitwood*
- James R. McGinnis*
- Travis W. Hundley*
- Jeffrey A. Chitwood*
- Amy L. Watson*
- Heidi N. Ross*

### Report on Internal Control over Compliance

Management of Columbia Public School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Columbia Public School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Columbia Public School District's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

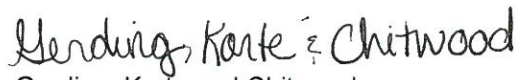
A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

### Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

November 21, 2014

  
Gerding, Korte and Chitwood  
Certified Public Accountants

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
AND SUMMARY OF AUDITORS' RESULTS – FEDERAL REQUIREMENTS  
JUNE 30, 2014**

Section I: Summary of Auditors' Results

*Financial Statements*

Type of auditors' report issued: unmodified

Internal control over financial reporting:

- Material weakness(es) identified?  Yes  No
- Significant deficiencies identified that are not considered to be material weaknesses?  Yes  None reported
- Noncompliance material to financial statements noted?  Yes  No

*Federal Awards*

Internal control over major programs:

- Material weakness(es) identified?  Yes  No
- Significant deficiencies identified that are not considered to be material weaknesses?  Yes  None reported

Type of auditors' reports issued on compliance for major programs: unmodified

Any audit findings disclosed that are required to be reported in accordance with section 510(a) of Circular A-133?  Yes  None reported

Identification of major programs:

| <u>CFDA Number(s)</u>              | <u>Name of Federal Program or Cluster</u>                                |
|------------------------------------|--|
| 84.367                             | Title IIA – Improving Teacher Quality State Grants                       |
| <u>Title I</u>                     |  |
| 84.010                             | Title I Grants to Local Educational Agencies (Part A & D)                |
| 84.010                             | Title I School Improvement (a)   |
| <br><u>Special Education</u>       |  |
| <u>Cluster</u>                     |  |
| 84.027                             | Special Education – Grants to States (IDEA, Part B) & High Need Funds    |
| 84.173                             | Special Education – Preschool Grants (IDEA Preschool)                    |
| <br><u>Child Nutrition Cluster</u> |  |
| 10.553                             | School Breakfast Program   |
| 10.555                             | National School Lunch Program, School Snack Program, & Food Distribution |
| 10.556                             | Special Milk Program for Children  |

Dollar threshold used to distinguish between type A and type B programs: \$446,211

Auditee qualified as low-risk auditee?  Yes  No

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
AND SUMMARY OF AUDITORS' RESULTS – FEDERAL REQUIREMENTS  
JUNE 30, 2014**

Section II: Financial Statement Findings

None

Section III: Federal Award Findings and Questioned Costs

None

**COLUMBIA PUBLIC SCHOOL DISTRICT  
SCHEDULE OF PRIOR AUDIT FINDINGS  
JUNE 30, 2014**

Finding 2013-01: Cash Management

In the prior year a deficiency was sited related to cash management of Federal Program reimbursement requests.

Status: During the fiscal year ended June 30, 2014, the District made significant improvements in the timeliness of Federal drawdowns. It appears this issue has been adequately addressed.