# **Weslaco Independent School District**

**District Improvement Plan** 

2023-2024



# **Mission Statement**

As the right choice, Weslaco ISD delivers a complete educational experience grounded in creativity, synergy, problem-solving, and critical thinking that develops lifelong learners, confident leaders, and engaged citizens.

# Vision

WISD inspires and empowers all students to reach their full, unique potential so that each thrives in and contributes to our global community.

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# **Comprehensive Needs Assessment**

# **Needs Assessment Overview**

# Needs Assessment Overview Summary

By the end of the school year 2022-2023, drug/alcohol education and prevention, conflict resolution/ peer mediation, and student leadership programs would have been implemented to promote safe schools to students.

# **Demographics**

# **Demographics Summary**

The Weslaco Independent School District (WISD) is situated in Hidalgo County in the Rio Grande Valley of South Texas. In 2021-2022, the total student population in WISD was 15,581 (PEIMS, 2021-2022). There are 10 elementary schools, 4 middle schools, 1 DAEP campus, and 3 high schools, including an alternative campus.

For the PEIMS Data 2021-2022, Weslaco Independent School District had 15,581 students and employed 2,214 staff. The student population was 98.5% Hispanic and 82.2% Economically Disadvantaged. Other demographic information includes students in Special Education (9.8%), At-Risk (77.8%), Migrant (2.5%), EB (26.5%) and Gifted and Talented (5.5%).

According to the most recent 2021-2022 TAPR Report, teachers serving the district are 91.0% Hispanic, beginning teachers account for 0.9%, 1-5 years teachers account for 8.0%, teachers with 6-10 years experience account for 17.6%, 11-20 years account for 42.1%, and teachers with over 20 years experience account for 31.4%. The average years of overall experience is 16.4 years, while the average years of experience within the district are 13.5 years. The teacher turnover rate is 6.9% compared to 17.7% for the state. Class sizes are slightly greater than the state rate for grades K-6 and with a greater discrepancy in the secondary level.

Currently, the district has 16,275 students enrolled as of September 2023. Enrollment at Weslaco ISD has increased from 15,581 identified in TAPR, 2021-2022.

# STAFF QUALITY, RECRUITMENT, AND RETENTION

Weslaco ISD values hiring and retaining talented and effective personnel by ensuring a competitive compensation plan for all district employees. WISD makes it a priority in reporting that 100% of district teachers are highly qualified and certified. It is due to these efforts that positions in Weslaco ISD are highly sought-after. Job openings frequently bring an abundance of highly qualified and experienced personnel.

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Each year, the district studies and proposes revisions to the instructional and co-curricular stipends that support the needs of our district in the areas of special populations (certified Special Education, Advanced Academics (GT), CATE and Bilingual Education). Weslaco ISD also continues to provide additional stipends to teachers who obtain a Master's degree in the core subject area taught to promote quality learning in the classroom.

Managing the growth of student needs requires a constant focus on staff quality, recruitment, and retention. WISD will continue to maintain a competitive compensation plan to assist in retaining the best talent and will continue to provide intentional professional learning for teaching staff.

#### PARENT AND FAMILY ENGAGEMENT

Weslaco ISD is home to over 16,000 bright and talented students and provides over 2,500 jobs for the growing city of Weslaco. Weslaco ISD is located in south-central Hidalgo County, about eight miles north of the Texas-Mexico border. It encompasses 54 square miles and is bordered by the cities of Progreso to the south, Donna to the west, Mercedes to the east and Edcouch/Elsa to the north.

The primary language spoken is English and Spanish. Visitors often comment that the valley language is "Spanglish." 98.6% our district is Hispanic, 1.1% White, .01% African American and .29% other. The major employers of Weslaco Knapp Medical Center and the Weslaco ISD. The unemployment rate in Weslaco is 7.7%.

#### **Demographics Strengths**

- Attendance rates are comparable to the state rate
- The RHSP-DAP graduate percentage is higher than the state's rate
- Completion of 12 or more hours of post-secondary credit in any subject is twice as high as the state
- Our turnover rate for teachers is less than half of the state's rate

# Parent and Family Engagement

Many families move into our area just for the schools. Families take advantage of the strong dual enrollment programs, ECHS, extra-curricular programs, and athletics. Weslaco ISD provides a rich and complete educational program for our students. Parents feel welcomed at all campuses. Parents are encouraged to be part of their child's education. Weslaco ISD values and supports a close partnership with the City of Weslaco, local businesses, churches and organizations.

# Staff Quality, Recruitment, and Retention (Human Resources)

Weslaco ISD commits its resources in continuing to provide competitive wages and benefits, including employee health, dental, life insurance, and offers the buyback of local unused days for retirees which have contributed to the district's low teacher turnover rate (6.9%).

# Problem Statements Identifying Demographics Needs

Problem Statement 1: Decrease in parent and family engagement across WISD. (Erica Garcia) Root Cause: Safety & security concerns by principals, funding for materials The campus parent centers are closed at the beginning of the year because parental staff not available.

**Problem Statement 2:** To continue the work of meeting employees' needs, WISD will need to continue to recruit and retain hard-to-fill positions in the areas of Special Education, Bilingual/ESL certified teachers, and Career and Technical Education vacancies. **Root Cause:** Increase in student enrollments in those programs, rising expectations for teachers, and test-based accountability systems.

**Problem Statement 3:** There is a need to provide teaching staff with additional training support to assist them in obtaining a bilingual supplement certification endorsement for elementary teaching staff, and ESL certification endorsement for secondary English teaching staff to meet the needs of our districts' Bilingual/ESL programs. (BILINGUAL updated for '22-'23 SY) **Root Cause:** Newly adopted: commissioner's rules concerning the state plan for educating English learners: 19 TAC Chapter 89: Adaptations for Special Populations, Sub-chapter BB.

# **Student Learning**

**Student Learning Summary** 

# **Overview of the 2022 Accountability System**

# **State Accountability Ratings**

The state accountability system assigns a letter grade to each district and campus-based on performance in three different areas or domains: student achievement, school progress, and closing the gaps.

Domain I: Student Achievement measures whether students have met grade-level expectations as measured by the STAAR test. This domain also takes into account graduation rates and college, career, and military readiness (CCMR).

Domain II: School Progress measures how much better students perform on STAAR tests from year to year.

Domain III: Closing the Gaps measures the performance of student population subgroups in comparison to state goals.

2023 "Preliminary" Accountability Summary	WISD Score
Domain I: Student Achievement	79
Domain II: School Progress	85
Domain III: Closing the Gaps	76

(Source: TEA Academic Accountability)

After a thorough analysis, the most significant finding is that there is a need for improvement in the Student Success component of Domain III (Closing the Gaps), which includes all tested content areas.

A comparison of STAAR 2022 and 2023 score	es indicates a decrease in all areas with exception to social studies.	The decrease is due to transition from STAAR 1.0 to STAAR 2.0.
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ALL Grade LEVELS						
2022 2023						
RLA	70%	66%				
МАТН	69%	68%				
SCIENCE	76%	71%				
SOCIAL STUDIES	72%	73%				

The 2023 STAAR scores include the performance levels of Masters, Meets, Approaches and Did Not Meet Grade Level Performance. The Approaches category indicates that students are likely to succeed in the next grade or course with targeted academic intervention. The Meets category indicates that students have a high likelihood of success in the next grade or course but may still need some short-term, targeted academic intervention. The Masters category indicates that students are expected to succeed in the next grade or course with little or no academic achievement.

2023 STAAR ALL STUDENTS	DID NOT MEET	APPROACHES	MEETS	MASTERS
3rd Math	25%	75%	43%	18%
4th Math	27%	73%	51%	23%
5th Math	18%	82%	51%	18%
6th Math	37%	63%	24%	9%
7th Math	43%	57%	31%	11%
8th Math	22%	78%	44%	14%
Algebra I EOC	26%	74%	40%	20%
3rd Reading	21%	79%	49%	20%
4th Reading	21%	79%	48%	22%
5th Reading	20%	80%	57%	26%
6th Reading	31%	69%	38%	12%
7th Reading	26%	74%	47%	22%

2023 STAAR ALL STUDENTS	DID NOT MEET	APPROACHES	MEETS	MASTERS
8th Reading	21%	79%	46%	14%
English I EOC	36%	64%	46%	8%
English II EOC	37%	63%	42%	3%
5th Science	31%	69%	40%	19%
8th Science	31%	69%	42%	13%
Biology EOC	16%	84%	42%	11%
8th Social Studies	47%	53%	26%	10%
US History EOC	6%	94%	64%	27%

Subject	ALL	Hispanic	White	EcoDisc	EL**	SPED**
RLA						
Math						
Science						
Social Studies						

# **Student Learning Strengths**

In Closing the Gaps, elementary and middle school students met target areas in Academic Achievement for Math, Growth Status, and English Language Proficiency Status.

In Closing the Gaps, high school students met target areas in Academic Achievement in Math, Growth Status, Graduation Rate Status, English Language Proficiency Status, and School Quality.

English I scores in the Meets performance level improved from 31% in 2017 to 34% in 2018.

Seventh grade Reading scores in the Meets performance level improved from 32% in 2017 to 38% in 2018. Masters performance level also showed improvement from 14% in 2017 to 21% in 2018.

In Math, the following STAAR/EOC grades showed an increase at the Meets performance level from 2017 to 2018: fourth grade(45% to 49%), fifth grade(48% to 65%), sixth grade (19% to 25%), eighth grade(52% to 62%), and Algebra I(51% to 58%).

5th Grade Science scores in Meets and Masters performance levels improved from 47% to 59% and from 21% to 31%.

8th Grade Science scores in the Approach performance level improved from 76% to 79%.

Biology scores in the Approaches, Meets, and Masters performance levels improved from 85% to 86%, 54% to 59%, and 16% to 17%.

In Science, 11 campuses earned a distinction.

# Problem Statements Identifying Student Learning Needs

**Problem Statement 1 (Prioritized):** All four content areas need to improve in student achievement (Domain I), as well as post-secondary entrance exams. Additionally, for Domain III, improvement is needed in the high focus group (EB, SPED, EcoDis, Highly Mobile.) (IP updated SY '23-'24) Root Cause: When first instruction is not bell-to-bell using ongrade-level text and assignments it results in lower performance levels due to a lack of content knowledge & skills acquired. The underlying root cause stems from teacher mindsets around students "not being ready" for on-grade level work, as well as the knowledge and skill to accelerate instruction.

**Problem Statement 2 (Prioritized):** For Domain III, we need to improve EB performance for TELPAS, all content areas, and graduation rates. (BILINGUAL updated for SY '22-'23) **Root Cause:** There are insufficient amounts of EB certified teachers in the content areas when compared to our EB population. Additionally, there is no systematic way of implimenting content-language objectives, nor progress monitoring for TELPAS.

**Problem Statement 3:** Current library collections support the local and state curriculum at about 50% at each grade level due to outdated resources. **Root Cause:** The main cause for outdated resources that do not support our academic standards is due to limited library budgets.

Problem Statement 4: Decrease in parent and family engagement across WISD. (Erica Garcia) Root Cause: Safety & security concerns by principals, funding for materials The campus parent centers are closed at the beginning of the year because parental staff not available.

# **District Processes & Programs**

### **District Processes & Programs Summary**

### **Discipline Management Programs; Sexual Harassment Policies**

Pursuant to Sec. 37.083, Weslaco ISD has adopted and implemented a discipline management program (Section 11.252). As required, this program provides for prevention of and education concerning unwanted physical or verbal aggression and sexual harassment in school, on school ground, and in school vehicles. Additionally, the development and implementation of a sexual harassment policy.

### • STUDENT CODE OF CONDUCT

The District secondary administrators review the Student Code of Conduct during advisory lessons at the beginning of the year with high school and middle school students. Administrators also review FFH (LOCAL) where unwanted physical/verbal aggression and sexual harassment are addressed, including report procedures. Elementary Schools review the student code of conduct with parents at parent meetings.

#### • ANTI-BULLYING PROGRAMS

The Weslaco Independent School District Bullying Prevention and Intervention Plan outlines the district's goal to increase awareness of bullying, to improve the district's capacity to prevent such incidents and to respond if there is an incident. District staff will conduct surveys of students, staff, and parents or guardians during the late fall of each school year as a means of ongoing data collection regarding building-specific concerns and the prevalence of bullying. This data will assist the district in identifying the areas of need, support services, and curricula modification needs.

Bullying behavior by a student is prohibited and will be considered unacceptable behavior. WISD will not tolerate any unlawful or disruptive behavior, including any form of bullying, cyberbullying, or retaliation, in our school buildings, on school grounds, or in school-related activities. We will investigate promptly all reports and complaints of bullying, cyberbullying, and retaliation, and take prompt action to end that behavior and restore a student's sense of safety. We will support this commitment in all aspects of our school community, including curricula, instructional programs, staff development, extracurricular activities, and parent or guardian involvement.

#### • SEL PROGRAMS

Weslaco provides support to help professionals such as counselors, social workers, LPCs, and intervention specialists in developing students' social-emotional knowledge and skills based on actionable data gathered from the SEL, Ripple Effects, and Panorama surveys. By the end of the 2022-2023 school year, students' perceptions of their SEL skills, emotional well-being, and experiences at school will be favorable by 5% more compared to the Fall Semester SEL-related surveys. Research indicates that SEL interventions can increase student performance by 11%.

#### • ADVISORY LESSONS

Increase the number of guidance/advisory lessons provided to students and reduce the number of incidences concerning unwanted physical or verbal aggression and sexual harassment.

# • STUDENT SUPPORT PROGRAMS

Weslaco ISD provides drug/alcohol education and prevention, conflict resolution/ peer mediation, and student leadership programs to promote safe schools for students.

#### Personnel

Weslaco ISD values hiring and retaining talented and effective personnel by ensuring a competitive compensation plan for all district employees. WISD makes it a high priority in reporting that 100 % of district teachers are highly qualified and certified. It is due to these efforts that positions in Weslaco ISD are highly sought-after! Job openings frequently bring an overabundance of highly qualified and experienced personnel.

Although the teacher turnover rate in WISD (4.9%) is below the state average of 16.6% in 2017-2018, the districts recruitment efforts include coordination with regional universities (UTRGV Edinburg Campus and Brownsville Campus, and TAMUK) for placement of student teachers. WISD also utilizes Alternative Certification Programs' lists of HQ teacher and administrative candidates, and continues to receive a high number of student teachers, opportunities which serve the district in its recruitment efforts. WISD utilizes an electronic application system to increase the reach of HQ applicant candidates and posting of vacancies.

Each year, the district studies and proposes revisions to the instructional and co-curricular stipends that support the needs of our district in the areas of special populations (certified Special Education, Advanced Academics (GT), CATE and Bilingual). WISD will also continue to provide stipends to teachers who acquire a Master's degree in a core subject being taught.

Managing the growth of student needs requires a constant focus on staff quality, recruitment, and retention. WISD will continue to maintain a competitive compensation plan to assist in retaining the best talent, and provide intentional professional learning for teaching staff.

#### Curriculum

Weslaco Independent School District began implementing the TEKS Resource System in the Fall 2017. The TEKS Resource System in utilized for ELAR, Math, Science, and Social Studies for grades Kindergarten  $-12^{th}$  grades. Through Professional Learning Communities, teachers collaborate in the planning and alignment of curriculum. Monitoring is supported through classroom observations and documentation of curriculum documents.

State and local assessments are analyzed through Professional Learning Communities. Based on analysis, lessons are planned to meet student needs and reinforce strengths.

The administration of Curriculum Based Assessments (CBAs) ensures that TEKS based instruction, curriculum and assessment are aligned. Provided by the district, these assessments are administered throughout the year.

The Fountas and Pinnell Benchmark Assessment System is administered by Kindergarten –  $5^{\text{th}}$  grade teachers to determine students' instructional reading levels. At the beginning of each month, students are assessed on *Istation* which places students on individual paths of learning (K-9). *Compass Learning* is a reading program for middle school students which provides assessment and support on STAAR.

*Imagine Math* is utilized in 3<sup>rd</sup> Grade – Algebra I. This high quality program provides a pre- assessment which assigns individual pathways and benchmarks for students every 90 days.

# Instructional Technology, Scott Amdahl

Technology systems and resources are powerful tools that can enhance teaching and learning experiences. It is the goal of the Instructional Technology Department for students to have access to anywhere, anytime learning to maximize engagement and academic achievement through personalized instruction.

Services include:

1)Professional learning, guidance, and implementation support in the use of blended learning strategies that leads to engaging, tech-rich, and research-based learning environments during the school day and beyond.

2) A plan for tech-rich environments through a 1:1 device plan for student-issued devices in grades 1-12.

#### **Parental Involvement**

- Parental Involvement and engagement will be increased through PASOS Program, Campus Parent Monthly Meeting, Coffee, Conversation and Connections parent meeting with the superintendent, HEB Read 3 at the elementary campuses, health fairs, and free services for students and parents offered by the district and community agencies.
- Increase awareness through different channels of communication in multiple languages
- Clearly define what parental engagement means throughout the district.

### Library Services

Weslaco ISD library programs exist to provide and promote:

- information literacy,
- inquiry,
- reading,
- digital learning,
- a safe & nurturing environment, and
- leadership.

The Standards and Guidelines for Texas provide a framework for self-assessment and strategic planning for the library program.

# GIFTED AND TALENTED

The Gifted and Talented Program meets the needs of students by supplementing their educational experience with enrichment programs and activities tailored to students' interests. For Kindergarten students identified for GT service, QUEST consists of once per week starting in the QUEST classroom beginning the week of April 1. Students identified for GT service in kindergarten join the elementary pull-out program for 2 sessions per week in 1st grade. The elementary G/T services offer curriculum differentiation through a pull-out program called QUEST. The students are served according to grade level and are pulled out twice a week. The QUEST Program focuses on the General Intellectual Abilities model. Credit by examination is also offered. The middle school G/T services offer curriculum differentiation through the Advanced Academics Pathway, GT pull-out program, credit by examination, honors, and pre-advanced courses for high school credit. The high school G/T services offer curriculum differentiation, extra-curricular activities, credit by examination, honors, pre-advanced placement, advanced placement, advanced placement courses, UT OnRamps, and dual credit courses through STC.

# CAREER AND TECHNOLOGY EDUCATION

CTE programs offer a sequence of courses that provide students with coherent and rigorous content. CTE content is aligned with challenging academic standards and relevant technical knowledge and skills needed to prepare for further education and careers in current or emerging professions. CTE currently provides programs of study in numerous STEAM areas such as engineering, welding, computer and network maintenance, anatomy and physiology, as well as many other programs. The Virtual Job Shadow software program provides a detailed report for each individual CTE student with career path suggestion based on their areas of interest and aptitude. CTE provides one on one career planning and exploration of military and other post-secondary options through the use of the Virtual Job Shadow software program with all middle and high school students. CTE participates in local internships with business and government offices that allow students to work in the fields of study they are receiving instruction in as well as how their academic studies are tied into the success of real-world job situations. CTE provides each student with tools and programs that create personalized plans based on their responses to instruction - this can include online coursework, work-based internships, and industry certification on software.

#### **PROFESSIONAL PRACTICES**

The main decision making body in Weslaco Independent School district are the elected school board members. We have a District Advisory Committee made up of teachers, administrators, and parents that meets 5-6 times per year to review data and to offer solutions to some of the issues in the district. All principals are required to attend but are not voting members, they take the information discussed at the meeting back to their SBDM for discussion.

There are five goals for the district that cover academics, extra-curricular, career and college readiness, positive learning environments, parent and community relationships with the district, building leadership and district finances. All are performance objectives are measurable to ensure we can evaluate each strategy to find out if what we are doing is successful. The district uses various data sources; such as, benchmarks, SAT/ACT scores, STAAR scores, attendance at teacher trainings, surveys, etc. to monitor progress 4 times per year. The district has several staff members that continuously check their performance objectives and how well their initiatives are working to improve student learning and they are continuously searching for root causes. The district improvement plan has a calendar that indicates when staff is supposed to perform the formative assessments (November, January, March) and the final summative evaluation in June.

#### **PROFESSIONAL DEVELOPMENT John F. Garlic**

WISD will focus it's professional development during the 2021-2022 school year on meeting the needs of staff and students as we come out of the pandemic. We have a strong blended learning foundation which we are reincorcing with virtual training and learning programs. We are also providing training in SEL due to the increased needs indentified. We have also added tarining for NWEA MAP and will work to fully implement it and utilize its' strength to identify interventions needed for our students who lost learning during the pandemic. The strategists are also supplementing the staff's professional development during their Professional Learning Communities (PLC) which enhances the districts' ability to effectively intervene in accordance with HB 4545.

#### SPECIAL EDUCATION

The Special Education Program ensures that all eligible children receive a Free Appropriate Public Education as mandated by Federal Law. The Special Education Program begins by meeting it's Child Find obligations by conducting evaluations of all children who live within the boundaries of the district and are suspected of having disabilities. Specially Designed Instruction and related services are then provided to students who meet eligibility criteria. All services are provided with the goal of preparing students for post-secondary education, employment and independent living. Currently WISD provides services to approximately 1470 students who are identified as being eligible for Special Education Services.

#### **Bilingual/ESL**

The Weslaco Independent School District offers the Bilingual program for elementary campuses and the English as a Second Language (ESL) for all secondary campuses. Bilingual education programs are designed to make grade level academic content accessible to English learners through the development of literacy and academic skills in the child's primary language and English. ESL programs are designed to make grade level academic content accessible to English learners. ESL programs target English language development, including listening, speaking, reading, and writing skills, through academic content instruction that is linguistically and culturally responsive. Currently, WISD serves 4,672 English learners in both programs.

#### FINE ARTS Christopher J. Fernandez

and methods.

### **College Readiness**

WISD will prepare students for college and career who can qualify for and succeed in entry-level, credit-bearing college courses leading to a baccalaureate or certificate, or career pathway-oriented training programs without the need for remedial or developmental coursework. Campus staff will provide guidance lessons for students to plan and explore post-secondary education and determine a career path. Staff reviews reports such as graduation rate, college entrance exam data, and other reports to gauge college readiness. WISD will increase the number of students who master TSI, complete dual enrollment courses and secure the necessary skills to be college-ready.

#### Health Services SUSAN STRONG

Weslaco ISD nursing staff create an environment of safety by continuously assessing students and staff for signs and symptoms of infectious diseases. They work closely with teachers, administration and staff creating an environment which makes healthy students a priority. Teachers will consult with the nurses to discuss health issues that may be negatively impacting the child's learning. The nursing staff also works closely with community agencies, physicians and local food banks to ensure our student's needs are met on a regular basis.

#### **District Processes & Programs Strengths**

WISD commits its resources in continuing to provide competitive wages and benefits, including employee health, dental, life insurance, and the buyback of local unused days for retirees. The Human Resources Department in collaboration with other district departments participate and continue to improve the New Employee Orientation sessions and other human resources processes to better meet the needs of district employees.

#### Strengths:

- New Employee Orientation
- New Teacher (0-3 Yr.) Academy
- Substitute Teacher Orientation
- New Teacher/Mentor Programs
- 100% Highly Qualified Staff as per Every Student Succeeds Act (Est. 12/2015)
- Annual Stipend Extra Duty Pay Reviews
- Competitive Compensation Plan
- Teacher-leaders are encouraged to excel District-wide

#### **Distinction Designations**

Campuses that receive an accountability rating of Met Standard are eligible to earn distinction designations. Distinction designations are available for achievement in several different areas and awarded to campuses based on performance relative to a group of campuses of similar type, size, grade span, and student demographics. The distinction designation indicators are separate from those used to evaluate accountability ratings. Both districts and campuses are eligible to earn a distinction designation in postsecondary readiness.

(from (2017 Accountability Manual, page 5, Texas Education Agency, http://tea.texas.gov/2017accountabilitymanual.aspx)

2017 Accountability Summary	State Target	WISD Score	State Score	Region 1 Score
Index 1: Student Achievement	60	72	75	74
Index 2: Student Progress	22	38	41	44
Index 3: Closing Performance Gaps	28	41	40	45

#### **Parental Involvement**

- Parental Liaison almost at every campus.
- Vertical alignment of topics throughout the district (e.g. STAAR, Bullying, Drugs, and Literacy)
- Vertical planning among campus staff(share best practices).
- Focus on research based programs to help meet the needs of parent (e.g., PASOS, Rosetta Stone HEB Read 3 program)
- Provide resources for parents such as Dentist Who Care (Free dental work for uninsured children), In His Image Uniform Drive, In His Steps Shoe Bank and additional resources provided throughout the district.
- 2016-2017: 219 Volunteers and 35,821 volunteer hours
- 2017-2018 181 Volunteers and 33,588.30 volunteer hours (as of 5th six weeks)
- Recognize parents throughout the year and at VIP ceremony.

#### Instructional Technology, Scott Amdahl

Tech-Rich Learning Environments: A plan is in place for 1:1 devices for student use at school and at home in grades 1-12.

Safe & Secure Learning Environments: Guidance for internet safety lessons that reinforce positive digital citizenship behaviors is provided.

Engaging, Research-based Learning Environments:

• The Instructional Technology department is partnered with The HEB Foundations/ CA Group to support selected campuses with the implementation of blended learning.

Support includes includes the use of the professional learning materials to be promoted across the entire district.

- Personalized, Blended Learning strategies are shared with all teachers in the district during Innovative Teaching Day during one August PD Day.
- A Personalized Instruction Framework is in place to guide implementation of engaging, tech-rich learning environments.

# **Library Services**

- Monitoring of reading program usage as well as follow-up of process implemented to ensure use at the different elementary campuses.
- A centralized cataloging and processing system exists at the district level to ensure transparency and accountability of Curriculum & Instruction as well as of campus library purchases.
- There is district coordination of competitive programs such as Battle of the Books & the Scripps National Spelling Bee.
- A monthly Professional Learning Community (PLC) process is provided for librarians in order to plan, coordinate and discuss initiatives, implement best practices, and receive program updates.
- The Little Free Library "take a book, return a book" free book exchange exists at every campus library as well as at the Central Office location. It's purpose is for anyone to take a book or bring a book to share and specifically, to promote reading for all students as well as for all adults.
- Coordination of district reading activities exists between District Library Services and the Weslaco MJVS Public Library in support of the Weslaco Reads, Weslaco Succeeds initiative.
- The implementation of the total school library program at every campus is administered by a certified school librarian with the support of a library paraprofessional(s).
- There is district coordination to seek School Board approval of the Region One Coop membership in order to provide various online resources as well as other services for all of our students and s

# **Career and Technology Education**

The WISD career and technical education (CTE) program has many strengths:

-There are flexible pathways of entry into the CTE teaching profession; part-time teachers are used constructively to tackle the challenge of recruiting CTE teachers.

-Texas has a strong system of university and community college education.

-There are promising initiatives to ensure a well-articulated CTE system, linking high school CTE to postsecondary level CTE. In postsecondary CTE state standards allow students to move easily from one institution to another in the state while retaining earned credits.

-There are various initiatives to increase performance in CTE, including the "AchieveTexas" and "Closing the Gaps" initiatives.

-The benefits of contextualizing learning and integrating general education into CTE are widely recognized by schools and policy makers.C

# **PROFESSIONAL PRACTICES**

The Weslaco ISD ensures that planning and decision-making is made with the assistance of teachers, administrators, students and board members. If they are major decision then the board will make the final decision and the District Advisory Committee will only make the recommendation. There are five goals for the district that cover academics, extra-

curricular, career and college readiness, positive learning environments, parent and community relationships with the district, building leadership and district finances. All are performance objectives are measurable to ensure we can evaluate each strategy to find out if what we are doing is successful. The district uses various data sources; such as, benchmarks, SAT/ACT scores, STAAR scores, attendance at teacher trainings, surveys, etc. to monitor progress 4 times per year. The district has several staff members that continuously check their performance objectives and how well their initiatives are working to improve student learning and they are continuously searching for root causes. The district improvement plan has a calendar that indicates when staff is supposed to perform the formative assessments (November, January, March) and the final summative evaluation in June.

# **PROFESSIONAL DEVELOPMENT** John Garlic

The strength of WISD staff devlopment lies in its system of Professional Learning Communities and the strategists who support them. WISD also has a very solid technology and blended learning foundation. Systems are in place to be flexible and meet the needs of staff and students. There is also a solid SEL support system for staff and student training in order to meet the diverse needs of the district.

#### SPECIAL PROGRAMS Neil Garza/Elias Trevino

Special Education

Conduct Child Find to ensure that students who are suspected of having a disability and are in need of specially designed instruction and related services are evaluated.

Provide a Free and Appropriate Public Education (FAPE) to identified students.

Provide a continuum of alternative placements to students who are determined to be eligible for special education services.

Provide specially designed instruction and related services to eligible students.

Provide supplemental aids and services to include, but not limited to assistive technology, strategies for educators, allowable accommodations and behavioral intervention plans to assist eligible students.

Provide for training opportunities for staff on a variety of topics that include, but are not limited to allowable designated supports for state testing, Universal Design for Learning, reading instruction, behavioral interventions, etc.

Provide consultation to parents, teachers, administrative staff, and service providers.

Carry out requirements of the School Health and Related Services system.

Ensure compliance with state and federal laws/mandates.

**Bilingual Education** 

Asynchronous Differentiated Instruction Fiesta Conference - Late Summer and Fall 2021

• 33 Sessions Offered

#### Bilingual/ESL Academies

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- Bilingual Comprehensive Test Prep sessions
- ESL Test Prep sessions
- BTLPT Test Prep sessions

Rio Grande Valley Conference for Teachers of Mathematics (RGVCTM) Rio Grande Valley Conference for Teachers of Science (RGVCTS) Title III Symposium Early Childhood Symposium Emergent Bilingual Teacher / Mentor Institute Emergent Bilingual Administrator Institute

#### FINE ARTS Christopher J. Fernandez

#### Professional Learning Communities

- Fine Arts Teachers from across the district work together to plan and execute vertical alignment with their feeder pattern.
- Fine Arts Teachers build content specific curriculum for their grade levels to ensure horizontal alignment is occuring across campuses throughout the district.
- Directors & Sponsors can plan, schedule and coordinate performance dates without conflict.
- · Directors & Sponsors collaborate more on public performances and community events.

#### District Events & Performances

- WISD Fine Arts Department host annual community events.
- WISD Fine Arts Partners and collaborates with The City of Weslaco and the Weslaco PD & FD.
- WISD Fine Arts partners with the EDC and local businesses to help promote the arts and fundraise.
- WISD Fine Arts Department host annual Fine Arts summer camps that culminate in a final community performance.

# The Advanced Academics Program Strengths:

#### **Fidelity of Services**

- Student assessment and services are in compliance with the Texas State Plan for the Education of Gifted/Talented Students
- Annual evaluation activities are conducted for the purpose of continued service development.
- The gifted/talented curriculum is designed and evaluated through collaboration by specialists in content areas utilizing Texas Performance Standards Project (TPSP).
- The curriculum for gifted/talented students is modified based on annual evaluations.
- Funds used for programs and services are effective and consistent with the Texas State Plan for Gifted and Talented Education.

# **Student Assessment**

- Referral procedures for assessment of gifted/talented students are communicated to families in a language and form that the families understand or a translator or interpreter is provided to the extent possible.
- Referral Forms for assessment of gifted/talented students are communicated to families in a language and form that the families understand or a translator or interpreter is

Weslaco Independent School District Generated by Plan4Learning.com provided to the extent possible.

- Families and staff are informed of individual student assessment results and placement decisions as well as given opportunities to schedule conferences to discuss assessment data.
- Provisions regarding transfer students, furloughs, reassessment, exiting of students from program services, and appeals of district decisions regarding program placement are included in the board-approved policy.
- In grades 1 12, qualitative and quantitative data are collected through three (3) or more measures and used to determine whether a student needs gifted/talented services.

# Service Design

- Identified gifted/talented students have an array of learning opportunities that are commensurate with their abilities and that emphasize content in the four (4) foundation curricular areas. Services are available during the school day as well as the entire school year. Parents are informed of these options.
  - K-5 Pull-Out program where students are serviced twice a week
  - 6-8 Pull-Out Program where students are serviced twice a week.
  - 9-12 Curriculum differentiation, extra-curricular activities, credit by examination, honors, pre-advanced placement, advanced placement courses, UT OnRamps, and dual credit.
- Develop and implement services to address the social and emotional needs of gifted/talented students and its impact on student learning.
- All persons assigned to coordinate district level services for gifted/talented students in grades K 12 has thirty (30) hours of professional development in gifted/talented education and annual six (6) hours update professional development as required in 19 TAC §89.2(1).

# Curriculum and Instruction

- An array of appropriately challenging learning experiences in each of the four (4) foundation curricular areas is provided for gifted/talented students in grades K-12, and parents are informed of the opportunities.
- Participation in the Texas Performance Standards Project (TPSP), or other experiences that result in the development of sophisticated products and/or performances that are targeted to an audience outside the classroom, is available through gifted/talented curricula.
- Educators adapt and/or modify the core or standard curriculum to meet the needs of students with gifts and talents and those with special needs such as twice-exceptional, highly gifted, and English learners.
- G/T Planning time each week is provided to enable teachers at all levels to form vertical teams that coordinate gifted/talented services in the district.'

# **Professional Development**

- A minimum of thirty (30) clock hours of professional development that includes the nature and needs of gifted/talented students, identification and assessment of gifted/ talented students' needs, and curriculum and instruction for gifted/talented students is required for teachers who provide instruction and services that are a part of the district's defined gifted/talented services. Teachers are required to have completed thirty (30) hours of professional development prior to their assignment to the district's gifted/talented services.
- Opportunities for professional development in the area of gifted/talented education are provided on a regular basis, and information on them is disseminated to professionals in the district.
- Teachers without required training who are assigned to provide instruction and services that are part of the district's defined gifted/talented services are required to complete the thirty (30) hour training within one semester.
- Administrators who have supervisory duties for service decisions and teachers are required to complete a minimum of six (6) hours of professional development that includes the nature and needs of gifted/talented students and service options for gifted/talented students.
- Counselors who work with gifted/talented students are required to complete a minimum of six (6) hours of professional development that includes the nature and needs of gifted/talented students, service options for gifted/talented students, and social-emotional learning.

#### Family/Community Involvement

- Formation and implementation of GT Advisory Committee involving multiple stakeholders for program input, best practices, and areas of need.
- Input from family and community representatives on gifted/talented identification and assessment procedures is invited annually.
- Student Showcases and Open Houses are offered several times throughout the year to present students' progress and projects.

#### **College Readiness**

WISD will prepare students for college and career who can qualify for and succeed in entry-level, credit-bearing college courses leading to a baccalaureate or certificate, or career pathway-oriented training programs without the need for remedial or developmental coursework. Campus staff will provide guidance lessons for students to plan and explore postsecondary education and determine a career path. Staff reviews reports such as graduation rate, college entrance exam data, and other reports to gauge college readiness.

#### Health Services Susan Coffman

Weslaco ISD nursing staff create an environment of safety by continuously assessing students and staff for signs and symptoms of infectious diseases. They work closely with teachers, administration and staff creating an environment which makes healthy students a priority. Teachers will consult with the nurses to discuss health issues that may be negatively impacting the child's learning, The nursing staff also works closely with community agencies, physicians and local food banks to ensure our student's needs are met on a regular basis.

#### Problem Statements Identifying District Processes & Programs Needs

**Problem Statement 1 (Prioritized):** Not all students are consistently provided high-quality, student-centered, engaging, tech-rich, and safe & secure learning environments. **Root Cause:** Teachers need time to plan for blended learning instruction, continued training in personalized instruction strategies, follow up support that includes examples and real-time classroom visits, access to high-quality online and offline resources, and students need equity in devices and access to online resources.

**Problem Statement 2:** To continue the work of meeting employees' needs, WISD will need to continue to recruit and retain hard to fill positions including Special Education, Bilingual teachers, and Career and Technical Education vacancies. **Root Cause:** Increase in student enrollments in those programs, rising expectations for teachers, and test-based accountability systems.

Problem Statement 3: The library program struggles to provide the current academic curriculum with adequate resources at the various campuses. Root Cause: The campus budgets have been decreasing on a yearly basis.

**Problem Statement 4:** Library facility needs include replacement of shelving & other furniture which is 20 years or older in 80% of the campus libraries. **Root Cause:** Since the library is the "hub" of the school, it receives much "wear & tear" and the limited budgets do not allow for updating of the overall facility.

**Problem Statement 5:** CTE Dept - Use various strategies to promote fidelity to a Program of Study within the CTE Career Clusters. This will be for the purpose of increasing the number of students that achieve Industry Based Certifications, Graduation Endorsements, and for District accountability ratings. **Root Cause:** TEA is requiring more stringent rules for CCMR accountability components.

Problem Statement 6: The WISD Fine Arts Department does not have enough resources to support a cycle of professional development for staff to attend outside of The Rio Grande Valley. (Fine Arts Dept.) Root Cause: Many of the Fine Arts Budgets do not have money allocated for PD or there is not enough allocated to support multiple staff members in that department.

Problem Statement 7: Fine Arts Staffing across the district is incomplete, unbalanced or improperly assigned. (Fine Arts Dept.) Root Cause: The Fine Arts Organizational chart is dated and lacks comprehensive reasoning for its current structure.

**Problem Statement 8 (Prioritized):** To continue the work of meeting employees' needs, WISD will need to continue to recruit and retain hard to fill positions including Special Education, Bilingual teachers, and Career and Technical Education vacancies. **Root Cause:** Increase in student enrollments in those programs, rising expectations for teachers, and test-based accountability systems.

**Problem Statement 9 (Prioritized):** Increasing numbers of students and Staff with mental health challenges are referred to district Licensed Professional Counselors for in-person therapy, which is the preferred mode of Tier III intervention. WISD LPC mental health services sustainability is imperative. **Root Cause:** The pandemic, social media, cultural trends, and lack of sustainability funding to continue the employment of Licensed Professional counselors or establish a Family Therapy program for the district.

Problem Statement 10: The Advanced Academics Department teachers do not get to meet and collaborate with their sister schools to ensure alignment with curriculum, instruction, and program requirements are met with fidelity. Root Cause: Teachers are committed to content department meetings and PLCs where their direct needs may not be addressed as most Advanced Academics teachers plan alone due to the fact that they may be the only individuals teaching the subject on their respective campuses.

**Problem Statement 11:** Decrease in parent and family engagement across WISD. (Erica Garcia) **Root Cause:** Safety & security concerns by principals, funding for materials The campus parent centers are closed at the beginning of the year because parental staff not available.

# Perceptions

# **Perceptions Summary**

WISD students attend school daily. Attendance rates are monitored closely throughout the school year and truancy practices are in place at each of the respective campuses. The attendance goals for elementary schools is 97% or above. The attendance goal for middle schools is 96% or above and high schools are 95% and above. The district overall goal is 96%. Percentages are disaggregated by sub-populations such as ethnicity, SES, etc.

The staff works closely with students in the area of anti-bullying information. Staff includes parents in those presentations and provides them with correct terminology and shares with them the correct definition of bullying as adopted by the state. Counselors provide lessons to students in the area of anti-bullying prevention and awareness. At high schools, students are provided lessons through the Family Advocacy Classes.

A very small percentage of students are sent to DAEP and JJAEP for discretionary purposes and mandatory purposes. The most common offense is drug use. The Hispanic population is the most heavily represented group.

WISD has a strong Drug Awareness and Prevention Program that is available for students and parents. Participants work closely with staff to learn about drug use and the effects drugs have in our bodies and our lives. WISD has adopted Restorative Discipline practices to help students that struggle with behavioral problems. We also have an assigned counselor and at the secondary schools an assigned social worker that assists students with the necessary support to minimize or eliminate inappropriate behaviors.

WISD students successfully graduate in a timely manner. Our dropout efforts are year-long efforts and we closely monitor students in need. Data is reviewed and broken down by sub-group. Student and staff safety is of utmost priority. We have programs in place to ensure that everyone feels safe.

Each WISD campus provides a Title 1 meeting in which parents are explained the requirements of this part, and the right of the parents to be involved. All parents are welcomed on campus and if they have any concern or questions they can call the campus principal, campus administrators or the campus support staff. At this moment the parent centers are not open due to COVID-19. We work very closely with the community. Our WISD community members are very generous when it comes to providing our students with resouces such as school supplies, shoes and unforms. There are 2 local churches that fund the In His Image Uniform Bank and the In His Step Shoe Bank. Local community members also present at different campuses sharing information about thier programs. All information that is provided to parents is provided in English and Spanish. We have a significant population of Spanish speaking parents. Parents are provided with the opportunity to be part of district and campus committees. Parents are selected based on a volunteer bases. Some parents may not participate in school activities, functions or meetings due to COVID-19, lack of transportation, or financial resources.

# **Perceptions Strengths**

WISD students attend school daily. Attendance rates are monitored closely throughout the school year and truancy practices are in place at each of the respective campuses. The attendance goals for elementary schools is 97% or above. The attendance goal for middle schools is 96% or above and high schools are 95% and above. The district overall goal is 96%. Percentages are disaggregated by sub-populations such as ethnicity, SES, etc.

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Each year students, staff, parents, and community members are encouraged to participate in the Project Tomorrow Speak Up Survey, available in English and Spanish. This survey is an easy way for students, parents and educators to participate in local decisions about technology, as well as contribute to the state and national dialogue about digital learning.

# **Problem Statements Identifying Perceptions Needs**

**Problem Statement 1:** Barriers such as poverty and citizenship status are often barriers that prevent parents from being engaged. **Root Cause:** Lack of employment and parents are fearful to leave their home due citizenship status.

**Problem Statement 2:** There is a community perception that multilingualism is bad, though two languages are better than one (BILINGUAL) **Root Cause:** Larger sociental issues are at play. Minorities often are marginalized and part of a lower socio-economic class which has led to languages other than English being looked down upon in the United States as a whole.

Problem Statement 3: Decrease in parent and family engagement across WISD. (Erica Garcia) Root Cause: Safety & security concerns by principals, funding for materials The campus parent centers are closed at the beginning of the year because parental staff not available.

# **Priority Problem Statements**

**Problem Statement 1**: All four content areas need to improve in student achievement (Domain I), as well as post-secondary entrance exams. Additionally, for Domain III, improvement is needed in the high focus group (EB, SPED, EcoDis, Highly Mobile.) (IP updated SY '23-'24)

**Root Cause 1**: When first instruction is not bell-to-bell using on-grade-level text and assignments it results in lower performance levels due to a lack of content knowledge & skills acquired. The underlying root cause stems from teacher mindsets around students "not being ready" for on-grade level work, as well as the knowledge and skill to accelerate instruction.

Problem Statement 1 Areas: Student Learning

Problem Statement 2: For Domain III, we need to improve EB performance for TELPAS, all content areas, and graduation rates. (BILINGUAL updated for SY '22-'23)

**Root Cause 2**: There are insufficient amounts of EB certified teachers in the content areas when compared to our EB population. Additionally, there is no systematic way of implimenting content-language objectives, nor progress monitoring for TELPAS.

Problem Statement 2 Areas: Student Learning

**Problem Statement 3**: To continue the work of meeting employees' needs, WISD will need to continue to recruit and retain hard to fill positions including Special Education, Bilingual teachers, and Career and Technical Education vacancies.

Root Cause 3: Increase in student enrollments in those programs, rising expectations for teachers, and test-based accountability systems.

Problem Statement 3 Areas: District Processes & Programs

**Problem Statement 4**: Increasing numbers of students and Staff with mental health challenges are referred to district Licensed Professional Counselors for in-person therapy, which is the preferred mode of Tier III intervention. WISD LPC mental health services sustainability is imperative.

Root Cause 4: The pandemic, social media, cultural trends, and lack of sustainability funding to continue the employment of Licensed Professional counselors or establish a Family Therapy program for the district.

Problem Statement 4 Areas: District Processes & Programs

Problem Statement 5: Not all students are consistently provided high-quality, student-centered, engaging, tech-rich, and safe & secure learning environments.

**Root Cause 5**: Teachers need time to plan for blended learning instruction, continued training in personalized instruction strategies, follow up support that includes examples and real-time classroom visits, access to high-quality online and offline resources, and students need equity in devices and access to online resources.

Problem Statement 5 Areas: District Processes & Programs

# **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

#### **Improvement Planning Data**

- District goals
- HB3 CCMR goals
- Campus/District improvement plans (current and prior years)

#### Accountability Data

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain

#### **Student Data: Assessments**

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR released test questions
- Texas Primary Reading Inventory (TPRI), Tejas LEE, or other alternate early reading assessment results
- Advanced Placement (AP) and/or International Baccalaureate (IB) assessment data
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant information
- SAT and/or ACT assessment data
- Student failure and/or retention rates
- Istation Indicators of Progress (ISIP) reading assessment data for Grades PK-2
- Prekindergarten Self-Assessment Tool

#### **Student Data: Student Groups**

- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant achievements by race, ethnicity, gender, etc.
- Dyslexia data

#### **Student Data: Behavior and Other Indicators**

- Student surveys and/or other feedback
- Enrollment trends

# **Employee Data**

• Professional development needs assessment data

# Parent/Community Data

- Parent surveys and/or other feedback
- Community surveys and/or other feedback

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# Goals

**Goal 1:** STUDENT SUCCESS/LITERACY FOCUS - Provide high-quality, engaging, and innovative programs that develop college, career, and military service ready leaders.

# Performance Objective 1: By Spring 2024:

-90% | 60% | 30% Approaches | Meets | Masters on STAAR/ EOC/District Assessments
-90% PK4-2nd graders are on "on grade level" by EOY
-60% of students will meet or exceed expected growth
-WISD is an A-rated District

(IP updated '23-24 SY)

High Priority

HB3 Goal

**Evaluation Data Sources:** STAAR/EOC Data NWEA MAPS District Benchmarks Common Formative Assessments

Strategy 1 Details		Rev	iews		
Strategy 1: Provide opportunities for cross curricular instruction in RLA, Mathematics, Science and Social Studies to		Formative		Summative	
promote literacy and numeracy across all content areas.	Nov	Jan	Mar	June	
-Cross-curricular collaboration -Problem-solving and decision-making models for real world applications					
<b>Strategy's Expected Result/Impact:</b> Improved performance for all populations on benchmarks, STAAR/EOC, and NWEA MAP Growth.					
<b>Staff Responsible for Monitoring:</b> Instructional Programs Manager Content Coordinators Campus Administration					
Title I: 2.4, 2.5 - Results Driven Accountability					

Strategy 2 Details	Reviews						
Strategy 2: Provide professional learning, coaching, guidance, and support in core content areas to enhance content		Formative					
knowledge and the application of research-based instructional strategies (RBIS), as well as accelerated learning.	Nov	Jan	Mar	June			
-Professional Learning Communities							
-Content Conferences (Teacher and Supervisor)							
-Region I							
-TCM							
-Lead4Ward							
-S3 Strategies							
-Content Specific Workshops/Professional Development							
-Professional Coaching (Reading & Math Instructional Coaching)							
<b>Strategy's Expected Result/Impact:</b> Improved performance for all content areas on benchmarks, STAAR/EOC, and NWEA MAP Growth.							
Staff Responsible for Monitoring: Instructional Programs Manager							
Content Coordinators							
Campus Administration							
Title I:							
2.4, 2.6							
- Results Driven Accountability							
Strategy 3 Details		Rev	views				
Strategy 3: Support the implementation and development of curriculum resources including the alignment of the		Formative Sun			Formative		Summative
curriculum, on-grade-level instruction and assessments.	Nov	Jan	Mar	June			
- TEKS Resource System							
- TX Test Maker							
- Curriculum Writing							
-No Red Ink							
- Instructional Technology							
<b>Strategy's Expected Result/Impact:</b> Improved performance for all content areas on benchmarks, STAAR/EOC, and NWEA MAP Growth.							
<b>Staff Responsible for Monitoring:</b> Instructional Programs Manager Content Coordinators Campus Administration							
Desults Duiven Accountability							
Results Driven Accountability							
Funding Sources: - Title II Part A, - Title IV, - State Comp Ed (SCE)							

**Goal 1:** STUDENT SUCCESS/LITERACY FOCUS - Provide high-quality, engaging, and innovative programs that develop college, career, and military service ready leaders.

Performance Objective 2: By May 2024, identified dyslexic students' STAAR scores will increase by 5% in Reading and Writing. (se)

### **High Priority**

**Evaluation Data Sources:** Comply with the mandates outlined in the Texas Dyslexia Handbook, progress monitoring through curriculum-based measures, progress reports, report cards, District benchmarks; Regional EOC/STAAR Performance Reports, and State Accountability System results

Strategy 1 Details		Rev	iews	
Strategy 1: Implement an Orton-Gillingham intervention program with fidelity	Formative			Summative
<ul> <li>Strategy's Expected Result/Impact: Improved Reading and Writing scores on Benchmarks, Six Weeks' Progress Reports, Progress Monitoring, walk-throughs, STAAR and STAAR EOC's</li> <li>Staff Responsible for Monitoring: Dyslexia Teacher, Campus Administration, Dyslexia Coordinator</li> <li>Title I:</li> <li>2.4, 2.5, 2.6</li> <li>Results Driven Accountability</li> <li>Funding Sources: MTA , Language Live, Susan Barton, Scottish-Rite, Herman Method</li> </ul>	Nov	Jan	Mar	June
Strategy 2 Details	Reviews			
Strategy 2: Provide staff development on how to use instructional strategies in reading, the contents of the Dyslexia	Formative Su			Summative
<ul> <li>Handbook, and the understanding of written language to assist students.</li> <li>Strategy's Expected Result/Impact: Benchmark scores, Six Weeks' Progress Reports, Progress monitoring reports, improved Reading and Writing STAAR and STAAR EOC scores</li> <li>Staff Responsible for Monitoring: Dyslexia Teacher, ELA Teacher, General Education Teacher, Campus Administration, Dyslexia Coordinator</li> <li>Title I:</li> <li>2.4, 2.5, 2.6, 4.1, 4.2</li> <li>- Results Driven Accountability</li> <li>Funding Sources: Staff Development, Technological resources (software, hardware), training resources, human capital</li> </ul>	Nov	Jan	Mar	June

Strategy 3 Details		Rev	views	
Strategy 3: Implement accommodations for eligible students to assist students in reading and writing.		Formative		Summative
Strategy's Expected Result/Impact: Benchmark scores, Six Weeks' progress reports, progress monitoring, improved Reading and Writing STAAR and STAAR EOC scores	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Dyslexia Teacher, General Ed. Teachers, Campus Administration, Dyslexia Coordinator				
Title I:         2.4, 2.5, 2.6       - Results Driven Accountability         Funding Sources:       Technological resources (software, hardware), Learning Ally, dyslexia intervention programs				
Image: No Progress     Image: No Pro	X Discon	tinue	1	•

**Goal 1:** STUDENT SUCCESS/LITERACY FOCUS - Provide high-quality, engaging, and innovative programs that develop college, career, and military service ready leaders.

**Performance Objective 3:** The Fine Arts Department will increase the quality and quantity of literacy used in all EC-12 Fine Arts Curriculums across the district. (FA Dept.)

**Evaluation Data Sources:** BOY Current Year's Campus Enrollment Data. EOY Campus Enrollment Data.

Active in class monitoring & adjustments.

Strategy 1 Details	Reviews			
trategy 1: The performing/visual arts disciplines will have access to content specific literature, publications or online		Summative		
<ul> <li>resources.</li> <li>Strategy's Expected Result/Impact: Weslaco ISD Fine Arts classrooms will have built in reading time across all grade levels and disciplines to access content specific literature, publications and/or online resources.</li> <li>Staff Responsible for Monitoring: Campus Admin Campus Instructional Coach Fine Arts Director</li> <li>Funding Sources: Multiple Funding Sources - IMA Funds, Multiple Funding Sources - General Fund, Multiple Funding Sources - ESSER</li> </ul>	Nov	Jan	Mar	June
Strategy 2 Details	Reviews			
<ul> <li>Strategy 2: The Weslaco ISD Fine Arts Department will plan and host students from campuses around the district to attend performances at The Susan M. Peterson PAC.</li> <li>Strategy's Expected Result/Impact: The WISD Fine Arts Dept. will educate our students on audience etiquette and developing an interest in the performing Arts all while exposing them to dramatic literature.</li> <li>Staff Responsible for Monitoring: Fine Arts Director Fine Arts Council All WISD Teachers Campus Admin,</li> </ul>	Formative			Summative
	Nov	Jan	Mar	June

Strategy 3 Details	Reviews				
<ul> <li>Strategy 3: Ensure that Fine Arts Teachers are building in time in the daily, weekly and monthly lesson plans for reading.</li> <li>Strategy's Expected Result/Impact: Fine Arts students will have built in reading time in their classes, regardless of the content area.</li> <li>Staff Responsible for Monitoring: Fine Arts Faculty Campus Admin.</li> <li>Instructional Coaches</li> </ul>		Formative			
		Jan	Mar	June	
Fine Arts Director           Image: Solution of the solution of t	X Discor	itinue			

**Goal 1:** STUDENT SUCCESS/LITERACY FOCUS - Provide high-quality, engaging, and innovative programs that develop college, career, and military service ready leaders.

**Performance Objective 4:** To create educational experiences where students grow and develop as human beings, by ensuring an increase of 10% students enrolled in extra curricular activities. These students will be sponsored by WISD Personnel who hold school communities accountable to the transformative power of what sports can and should be.

**Evaluation Data Sources:** Recruitment records Number of students returning to a specific athletic program UIL participation submittals

Strategy 1 Details		Reviews			
Strategy 1: Increase participation numbers for all programs 7-12.		Formative			
All facilities continue to support the growth of our programs	Nov	Jan	Mar	June	
All programs support the mission and goals for WISD.					
All programs to be memorable experiences for all participating					
Financial strength must support program growth, success, capital outlay					
Strategy's Expected Result/Impact: Continue to enforce the No Cut policy					
Weekly meetings with staff					
Growth numbers to continue and stay strong throughout the year					
Hold staff accountable					
Staff Responsible for Monitoring: Athletic Director					
Assistant Athletic Director					
Campus Athletic Coordinator					
Strategy 2 Details		Reviews			
Strategy 2: Encourage physical Education as a life long lesson		Formative Sum			
Staff Responsible for Monitoring: Physical Education Teachers	Nov	Jan	Mar	June	
Physical Education District Coordinators					

Strategy 3 Details	Reviews			
Strategy 3: 50 percent of a PE course (on a weekly basis) comprise actual student physical activity at a moderate or vigorous level		Summative		
	Nov	Jan	Mar	June
Ensure that we meet the needs of students of all ability levels, including students with disabilities.				
Additionally, WISD must establish goals that include class-size ratios small enough to ensure student safety.				
If a district establishes class-size ratios exceeding 45-to-1, the district must identify how student safety will be ensured. Strategy's Expected Result/Impact: Monitor Class enrollments				
Monitor contact minutes				
staff development sessions				
continue to provide resources to staff to ensure student engagement <b>Staff Responsible for Monitoring:</b> Athletic Director				
Campus Principal				
Physical Education Teachers				
District Physical Education Coordinators				
Strategy 4 Details	Reviews			
Strategy 4:		Formative		Summative
Physical Education Requirements	Nov	Jan	Mar	June
Physical Education				
State law requires that at least 50 percent of a PE course (on a weekly basis) comprise actual student physical activity at a moderate or vigorous level, while meeting the needs of students of all ability levels, including students with disabilities. It is required that districts establish goals that include class-size ratios small enough to ensure student safety. If a district establishes class-size ratios exceeding 45-to-1, the district must identify how student safety will be ensured.				
Physical activity requirements				
State law/rules require all students enrolled in full-day prekindergarten, kindergarten or grades 1-5 in an elementary school setting to participate in physical activity for a minimum of either 30 minutes daily or 135 minutes weekly in a TEKS-based physical education class or a TEKS-based structured activity, including structured recess.				
Students must participate in moderate or vigorous activity at least 30 minutes per day for at least four semesters during				
Weslaco Independent School District Generated by Plan4Learning.com 35 of 82			September 2	District #108913 7, 2023 10:23 AM

<ul><li>grades 6, 7 and 8 (exemptions are allowed for middle-school students who participate in an extracurricular activity that includes vigorous exercise). Districts with block scheduling are permitted to require students to participate in moderate or vigorous physical activity for at least 225 minutes during a two-week period.</li><li>School districts are required to conduct physical assessments for students in grade 3 or higher who are enrolled in a PE course.</li></ul>			
Find more information on curriculum/instruction			
<b>Strategy's Expected Result/Impact:</b> Monthly activity calendar that provides a daily activity minutes log to include: brain breaks, nutrition messages, inclusion of health concepts, and making healthy choices			
Continuous monitoring of campus utilization of SPARK Curriculum			
Campus participation with SHAC, Fitnessgram			
Staff Responsible for Monitoring: Campus Principal			
Assistant Superintendent C&I Elementary			
Assistant Superintendent C&I Secondary			
Campus Physical Education Teachers			
District Physical Education Coordinator			
Athletic Director			
No Progress ON Accomplished Continue/Modify	X Discon	tinue	
**Performance Objective 5:** Student achievement and success will be supported through the provision of sustained and continuous instruction by CTE Staff using resources, strategies, and methodologies specific to student populations. Students in CTE will demonstrate a 6% increase in meeting CCMR accountability goals.

Evaluation Data Sources: TAPR Report, District, Regional EOC/STAAR Performance Reports, State Accountability System, CTE Annual Program Evaluation Summary

Strategy 1 Details		Rev	iews	
Strategy 1: Provide professional development and hire highly qualified CTE Instructional Staff to assist students in setting		Formative		Summative
and achieving quality academic and career goals	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Improvement (primarily) on TAPR performance levels in all tested subjects (primarily ELA, Science & SS)				
<b>Staff Responsible for Monitoring:</b> Campus Administration, District Curriculum & Instructional Staff, SPED Director, Bil/ESL Director, Title I Director, CTE Administration & Administrative Support staff, CTE Instructional Staff, Career Development Advisor, CTE Instructional Technology Strategist				
<b>Funding Sources:</b> Classroom teachers - State Career and Technical - \$4,868,875, CTE staff - Perkins Career & Technical Education - \$175,186				
Strategy 2 Details	Reviews			•
Strategy 2: Maximize the support of educational experiences targeting literacy via CTE implementation of up to date		Formative		Summative
technology equipment and online-based resources and lab/shop resources and equipment. This includes providing software to provide career exploration, career development activities, and software to support the integration of academic skills into CTE programs of study.	Nov	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> District improvement on secondary core CBA scores, progress reports, six weeks reporting periods, TBA scores, CTE student certification preparation reports and acquisitions, CTE course outcomes				
<b>Staff Responsible for Monitoring:</b> Campus Administration, District Curriculum & Instructional Staff, SPED Director, Bil/ESL Director, Title I Director, CTE Administration & Administrative Support staff, CTE Instructional Staff, Career Development Advisor, CTE Instructional Technology Strategist				
Title I:				
2.4, 2.5, 2.6				
<b>Funding Sources:</b> Monitors, printers, - Perkins Career & Technical Education - \$48,487, Computers and parts, printers, usb storage, shop equipment, touch panels and stands, - State Career and Technical - \$417,723				

Strategy 3 Details		Reviews			
Strategy 3: Increase the number of nationally or internationally industry certified or licensed CTE students by at least 1%		Formative		Summative	
through training for more certification opportunities. This will provide the skills necessary to pursue careers in high-skill, high-wage, in-demand occupations.	Nov	Jan	Mar	June	
<b>Strategy's Expected Result/Impact:</b> Help meet or exceed respective domain for the new accountability system of 2022-23 that will be based on this school year					
<b>Staff Responsible for Monitoring:</b> CTE Administrative Staff, ESC 1 Strategist, CTE TEA staff, Career Development Advisor, CTE Instructional Technology Strategist					
<b>Funding Sources:</b> Industry Based Certification exam vouchers and practice test software simulation - State Career and Technical - \$118,500, Career Inventory software - Perkins Career & Technical Education - \$6,300					
Strategy 4 Details	Reviews				
Strategy 4: Support student achievement through Academic and Career-based competitions both state and national.		Formative		Summative	
<b>Strategy's Expected Result/Impact:</b> Help meet or exceed respective domain for federal CTE compliance (Carl D. Perkins) & accountability system of 2022-23 that will be based on this school year.	Nov	Jan	Mar	June	
<b>Staff Responsible for Monitoring:</b> Campus Administration & Counseling, CTE Administration & Administrative Support staff, CTE Instructional Staff, Career Development Advisor, CTE Instructional Technology Strategist, CTE Academic Associates, CTE Instructional Staff					
<b>Funding Sources:</b> travel funds, meals, student competition fees - State Career and Technical - \$224,750, travel funds, student meals, student competition fees - Perkins Career & Technical Education - \$11,780					
No Progress Accomplished -> Continue/Modify	X Discon	tinue		1	

Performance Objective 6: By the end of year 2023-2024, STAAR and EOC scores for students serviced by special education will increase 5%.

**High Priority** 

Evaluation Data Sources: RDA Report, District & Regional EOC/STAAR Performance Reports, State Accountability System results, and State Performance Plans

Strategy 1 Details		Reviews		
Strategy 1: Provide training to designated stakeholders on instructional strategies, use of various learning platforms,		Formative		Summative
Universal Design for Learning, designated supports, behavioral strategies/supports, and IEP requirements to include PLAAFP's and annual measurable goals.	Nov	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> By the end of year 2023-2024, STAAR and EOC scores for students serviced by special education will increase 5%. One hundred percent compliance on State Performance Plan indicators.				
<b>Staff Responsible for Monitoring:</b> Special Education Administration, Central Office Administration, Campus Administration, and Assistive Technology Team				
Title I:				
2.4, 2.5, 2.6, 4.1				
- Results Driven Accountability				
Funding Sources: Staff development, training materials, technology software - State Special Education				
Strategy 2 Details		Rev	views	
Strategy 2: Allow students to access the curriculum and additional educational opportunities (accelerated instruction and/or		Formative		Summative
intensive program of instruction) through proper evaluation/identification, the development of compliant and appropriate IEP programs, the use of assistive technology, implementation of needed accommodations, collaboration between special and general education teachers, and the provision of services deemed necessary by the ARD committee.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: By the end of year 2023-2024, STAAR and EOC scores for students serviced by special education will increase 5% in addition to increased student engagement through IEP progress				
Staff Responsible for Monitoring: Special Education staff and Campus Administration				
Title I: 2.4, 2.5, 2.6, 4.1, 4.2 - Results Driven Accountability				
<b>Funding Sources:</b> Staff development, training materials, human capital, testing materials, technology resources (software, hardware) - State Special Education				
No Progress Accomplished -> Continue/Modify	X Discon	tinue		

**Performance Objective 7:** During 2023-2024, 100% of teachers participating in the Raising Blended Learners grant will implement the RBL prototype with high-quality, engaging and innovative data-informed instruction. (Instructional Technology)

**Evaluation Data Sources:** Classroom Observations PLCs

Strategy 1 Details	Reviews			
Strategy 1: Support RBL teachers implementing the Prototype through professional learning, RBL-provided professional		Formative		Summative
learning, district PLCs, classroom observations. and data-driven planning (DDP) practices.	Nov	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> 100% of RBL teachers meet implementation goals. Student achievement shows evidence of growth.				
<b>Staff Responsible for Monitoring:</b> Scott Amdahl, Director of Instructional Technology Julie Kelly, Instructional Technology Coordinator				
Problem Statements: District Processes & Programs 1				
Ownow No Progress         Accomplished         Continue/Modify	X Discon	tinue	1	1

### **Performance Objective 7 Problem Statements:**

### **District Processes & Programs**

**Problem Statement 1**: Not all students are consistently provided high-quality, student-centered, engaging, tech-rich, and safe & secure learning environments. **Root Cause**: Teachers need time to plan for blended learning instruction, continued training in personalized instruction strategies, follow up support that includes examples and real-time classroom visits, access to high-quality online and offline resources, and students need equity in devices and access to online resources.

**Performance Objective 8:** During the 2023-2024 academic year, PFS migrant students in grades 3-12 will grow between 1-3 RIT points. End of year RIT scores are an accurate predictor of STAAR/EOC, PSAT, SAT and ACT scores.

**High Priority** 

Evaluation Data Sources: STAAR/EOC data, MAP data, District benchmarks, standardized test scores

Strategy 1 Details		Reviews			
Strategy 1: Provide individualized and small group instruction in reading and math utilizing online based platforms and		Formative			
<ul> <li>live, in-person tutorials, and appropriate resources necessary.</li> <li>Strategy's Expected Result/Impact: Students will grow 1-3 RIT points in content areas and experience growth on state assessments.</li> <li>Staff Responsible for Monitoring: Campus staff, Migrant Coordinator</li> <li>Results Driven Accountability - Equity Plan</li> </ul>	Nov	Jan	Mar	June	
Strategy 2 Details		Rev	views	-	
Strategy 2: The Migrant Department will provide a Supplemental Summer Program to enhance and/or enrich the learning		Formative		Summative	
of the struggling migrant student and/or enrich their learning.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: 8% increase in participation of summer program.         Staff Responsible for Monitoring: Migrant Coordinator, Migrant clerks, summer staff         Results Driven Accountability - Equity Plan					
No Progress Own Accomplished -> Continue/Modify	X Discon	tinue			

**Performance Objective 9:** Provide support to helping professionals such as counselors, social workers, LPCs, and intervention specialists in developing students' social-emotional knowledge and skills based on actionable data gathered from the SEL survey. By the end of the 2023-2024 school year, students' perceptions of their SEL skills, emotional well-being, and experiences at school will be favorable by 5% more compared to the Fall Semester SEL survey. Research indicates that SEL interventions can increase student performance by 11%.

### **High Priority**

**Evaluation Data Sources:** SEL Panorama Survey Ripple Effects Usage by campus

Strategy 1 Details				
Strategy 1: Build counselor and social worker capacity using ESSER-funded Social-Emotional Learning Programs.		Formative		
Strategy's Expected Result/Impact: Increase the number of guidance/advisory lessons provided to students. Staff Responsible for Monitoring: Campus SEL Committee Administrator; Student Support Services Director	Nov	Jan	Mar	June
Equity Plan				
Strategy 2 Details		Rev	views	
Strategy 2: Increase the number of guidance/advisory lessons provided to students.		Formative		Summative
<b>Strategy's Expected Result/Impact:</b> Decrease the number of bullying and disciplinary issues. Increase student attendance.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators; Student Support Services Director				
Equity Plan				
Strategy 3 Details		Rev	views	
Strategy 3: Continue with the robust implementation of the Leader in Me Program in WISD elementary schools.	Formative			Summative
Leadership, responsibility, accountability, problem-solving, adaptability, and social-emotional skills will continuously be embedded and practiced in all instructional areas. Success will be measured by increasing the number of Lighthouse	Nov	Jan	Mar	June

<ul> <li>campuses.</li> <li>Strategy's Expected Result/Impact: High trust school culture is created and students demonstrate the 7 habits of highly effective students.</li> <li>Staff Responsible for Monitoring: School principals</li> </ul>			
Funding Sources: - Title IV			
No Progress Or Accomplished Continue/Modify	X Discon	tinue	

**Performance Objective 10:** By the end of the school year 2023-2024, college and career readiness indicators must be met by 90% of students district-wide. This is a collaborative effort of multiple stakeholders.

**High Priority** 

HB3 Goal

Evaluation Data Sources: HS Accountability ratings

Strategy 1 Details		Reviews			
Strategy 1: Core content area coordinators will also focus on embedding the TSIA2 Blueprint into the curriculum and		Formative			
provide assistance in the ACT and SAT areas.	Nov	Jan	Mar	Summative June	
Strategy's Expected Result/Impact: Increase student TSI, ACT, and SAT scores Staff Responsible for Monitoring: Instructional Programs					
Strategy 2 Details		Rev	views		
Strategy 2: Increase Parental Involvement & Family engagement when it comes to CCMR activities.		Formative		Summative	
Strategy's Expected Result/Impact: Increase CCMR	Nov	Jan	Mar	June	
No Progress ON Accomplished -> Continue/Modify	Discor	l ntinue			

**Performance Objective 11:** For the 2023-2024 academic year, the Advanced Academics Department will increase Gifted Students' performance by mastering grade-level standards on the state assessments and increase college credit through AP exams, OnRamps, and dual credit courses by 3%.

#### **High Priority**

Evaluation Data Sources: Accountability ratings

Strategy 1 Details		Reviews			
Strategy 1: GT-identified K-12 grade students will be serviced via differentiated strategies by their core content teachers,		Formative		Summative	
advanced classes, and GT pull-out services K-8. <b>Strategy's Expected Result/Impact:</b> Students will receive services to increase performance, engagement, and content mastery.	Nov	Jan	Mar	June	
<b>Staff Responsible for Monitoring:</b> Advanced Academics teachers, GT specialists, counselors, administrators, Advanced Academics Coordinators, and Content Coordinators.					
Strategy 2 Details	Reviews				
Strategy 2: Monitor teachers servicing GT and Advanced Academic Courses to ensure differentiation of instruction is	Formative			Summative June	
taking place utilizing learning walks, feedback, and coaching.	Nov	Jan	Mar	June	
<ul> <li>Strategy's Expected Result/Impact: Student needs will be met with enrichment opportunities through differentiation, problem-solving, and critical thinking skills.</li> <li>Staff Responsible for Monitoring: campus administration, instructional coaches, and content coordinators, and Advanced Academics Coordinator</li> </ul>					
Strategy 3 Details		Rev	views		
Strategy 3: Students will be assessed for mastery using performance tasks, checkpoints, progress checks, district		Formative		Summative	
assessments, and a project-based curriculum.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Student increase in mastery grade level on state assessments and a 3% increase in college credit earned based on AP, OnRamps, and dual credit courses.					
<b>Staff Responsible for Monitoring:</b> Advanced Academics teachers, GT Specialist, Content Coordinators, Campus Administrators, and Advanced Academics Coordinator.					
No Progress Accomplished -> Continue/Modify	X Discor	ntinue		-	

**Performance Objective 12:** For the 2023-2024 academic year, the Bilingual/ESL Department will increase Emergent Bilingual Students' performance by mastering grade-level standards on the state assessments and increasing TELPAS scores by 5%.

**High Priority** 

HB3 Goal

Evaluation Data Sources: Accountability Ratings, STARR, EOC & TELPAS

**Performance Objective 1:** During 2023-2024, processes and programs will be in place for 1) technology-rich and, 2) safe and secure learning environments. (Instructional Technology)

**Evaluation Data Sources:** Chromebook documentation Usage data Classroom Observations during walkthroughs

Strategy 1 Details	Reviews			
Strategy 1: Processes and programs in place for Technology Rich learning environments through the student device		Formative		
<ul> <li>replacement process.</li> <li>*Continue student student 1:1 device initiative.</li> <li>*Support technology-rich learning environments through staff device initiative.</li> <li>Strategy's Expected Result/Impact: Equity in student devices Balance in online and offline instructional resources Improved positive online student experiences Staff Responsible for Monitoring: Scott Amdahl, Director of Instructional Technology Julie Kelly, Instructional Technology Coordinator Problem Statements: District Processes &amp; Programs 1 Funding Sources: - ESSER</li> </ul>	Nov	Jan	Mar	June
Strategy 2 Details		Rev	views	
Strategy 2: Processes and programs in place for Safe & Secure learning environments through software management &		Formative		Summative
<ul> <li>Digital Citizenship lessons.</li> <li>Strategy's Expected Result/Impact: Seamless usage of online resources that meets safe and secure expectations. At least 1 Digital Citizenship lesson from K-12 teachers.</li> <li>Staff Responsible for Monitoring: Scott Amdahl, Director of Instructional Technology Julie Kelly, Instructional Technology Coordinator</li> </ul>	Nov	Jan	Mar	June
Problem Statements: District Processes & Programs 1				

**Performance Objective 1 Problem Statements:** 

### **District Processes & Programs**

**Problem Statement 1**: Not all students are consistently provided high-quality, student-centered, engaging, tech-rich, and safe & secure learning environments. **Root Cause**: Teachers need time to plan for blended learning instruction, continued training in personalized instruction strategies, follow up support that includes examples and real-time classroom visits, access to high-quality online and offline resources, and students need equity in devices and access to online resources.

**Performance Objective 2:** Access control: 100% of campuses and facilities at Weslaco ISD will have electronically secured doors by installing locking mechanisms at one or two entrance points. All other doors will be for exiting only. Each staff member will be assigned an access card to gain entrance to the building.

Evaluation Data Sources: A district wide security plan will be created and approved by the Board of Trustees.

Strategy 1 Details	Reviews			
Strategy 1: Assess all facilities to determine the number and locations for the installation of magnetic doors.	Formative			Summative
Doors to be installed by May 2019. Strategy's Expected Result/Impact: Provide safety and security for students and staff.	Nov	Jan	Mar	June
Strategy s Expected Result Impact: Frome safety and security for students and staff.         Staff Responsible for Monitoring: Assistant Superintendent of Administration and Support Services         Assistant Superintendent for Business and Finance         Maintenance Supervisor         Facility Administrators         Director of Risk Management         Director for Safety and Security         Funding Sources: - General Fund				
No Progress Owner Accomplished Continue/Modify	X Discon	tinue		

**Performance Objective 3:** Weslaco ISD CPR Instructors will train an emergency response team of non nursing personnel at each Weslaco ISD Campuses and Departments in CPR/AED/First Aid

Evaluation Data Sources: Sign-in rosters from training sessions

Strategy 1 Details	Reviews			
Strategy 1: Train personnel at campuses in CPR/AED/First Aid		Formative		
Training will be completed by May 2018	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Ensure that all students and staff can rest assured that they will be taken care of should they need CPR/AED/First Aid.				
<b>Staff Responsible for Monitoring:</b> Assistant Superintendent of Administration and Support Services Director of Risk Management Nurse Coordinator				
No Progress $100\%$ Accomplished $\rightarrow$ Continue/Modify	X Discon	tinue		

**Performance Objective 4:** WISD will continue to implement an anti-bullying plan that will help students feel safe and secure in their learning environment. By the end of the school year 2023-2024, WISD schools will be in compliance with the Minimum Standards of Bullying set forth by TEA.

**Evaluation Data Sources:** Bullying complaint reports number received, and type of disciplinary action. Student SEL survey report on school climate and school safety. Minimum Standards of Bullying Checklist

Strategy 1 Details	Reviews			
Strategy 1: Review/present WISD Anti-Bullying Plan with campus principals, administrators, counselors, & social	Formative			Summative
workers.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Improved documentation on bullying.				
Staff Responsible for Monitoring: Principals; Assistant Superintendents				
Strategy 2 Details	Reviews			
Strategy 2: District-wide Bullying Prevention activities will be implemented on different campuses.		Formative		Summative
Strategy's Expected Result/Impact: Decrease student bullying behaviors.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrator				
No Progress Or Accomplished Continue/Modify	X Discon	tinue		

**Performance Objective 5:** Student Resource Officers will ensure that all students are safe. Secondary campuses will be assigned School Resource Officers, who will be responsible for safety and crime prevention in schools. They will also mentor and conduct presentations on youth-related issues.

Evaluation Data Sources: Decrease in dropout rates, increase graduation rates, decrease in expulsions, increase attendance.

**Performance Objective 6:** By the end of the school year 2023-2024, "Empowered Choices" interventions and trauma-informed practices will have been implemented to promote a safe environment conducive to learning for students.

### **High Priority**

**Evaluation Data Sources:** Various Program # of participants

Strategy 1 Details	Reviews			
Strategy 1: LPCs and Student Support Services Staff will conduct Retreat-type classes to address students' needs.	Formative         I           Nov         Jan         Mar			Summative
Strategy's Expected Result/Impact: Improved SEL skills among students Staff Responsible for Monitoring: Student Support Services Director				June
Strategy 2 Details	Reviews			
<b>Strategy 2:</b> Continue implementing drug/alcohol education programs for students who are sent to DAEP and qualify for the		Formative		Summative
program.	Nov	Jan	Mar	June
Image: No Progress     Image: No Progress     Image: Continue/Modify	X Discon	l tinue		<u> </u>

**Performance Objective 7:** Establish and maintain a safe, secure, and supportive learning environment for staff and students through the prevention of and education concerning unwanted physical or verbal aggression and sexual harassment in school, on school grounds, and in school vehicles.

Evaluation Data Sources: Discipline incidents

Strategy 1 Details	Reviews			
Strategy 1: Promote a positive school climate that fosters safety and embraces respectful, trusting, and caring relationships.		Formative		Summative
SEL lessons focusing on these traits will be delivered at the MTSS Tier, 2, and 3 levels. Strategy's Expected Result/Impact: Minimal disciplinary incidents	Nov	Jan	Mar	June
Staff Responsible for Monitoring: School administrators, counselors, teachers				
Strategy 2 Details		Rev	views	
Strategy 2: Comply with Title IX sex discrimination prohibitions. Staff and students will be provided with information and		Formative	_	Summative
corresponding policies on Title IX every school year. Strategy's Expected Result/Impact: Elimination or reduction of Title IX incidents. Staff Responsible for Monitoring: Principals & Administrators	Nov	Jan	Mar	June
Strategy 3 Details	Reviews			
Strategy 3: Provide lessons on gender equity and bystander mobilizations; promote healthy relationships, and enhance		Formative		Summative
individual respect and empowerment. Strategy's Expected Result/Impact: Minimal disciplinary incidents	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Administrators, counselors, teachers				
Strategy 4 Details		l Rev	views	
Strategy 4: Provide interventions that target bullying, sexual abuse, harassment, and dating violence behaviors.		Formative		Summative
Strategy's Expected Result/Impact: Minimal disciplinary incidents Staff Responsible for Monitoring: Administrators, counselors, teachers	Nov	Jan	Mar	June
Strategy 5 Details	Reviews			
Strategy 5: Maintain consistent discipline management and sexual harassment policies that align with district policies for		Formative		Summative
discipline management. Strategy's Expected Result/Impact: Minimal disciplinary incidents	Nov	Jan	Mar	June

Staff Responsible fo	for Monitoring: Administrators, co	ounselors, teachers			
	0% No Progress	Accomplished	 X Discon	tinue	

Performance Objective 8: During the 2023-2024 academic year district will increase the number of Bilingual/ESL-certified teachers by 10%.

**High Priority** 

**Evaluation Data Sources: SBEC** 

**Performance Objective 9:** For the 2023-2024 academic year, the Bilingual/ESL Department will ensure high academic achievement in both program languages. The goal of the Bilingual/ESL program shall be to enable emergent bilingual learners to become proficient in listening, speaking, reading, and writing through the use of online programs, dual enrollment, online courses, and career academies.

**High Priority** 

**Performance Objective 1:** Weslaco ISD Parent and Family Engagement Title 1, Part A department will engage parents, families, and the community by utilizing various methods of communication to inform them of the events and meetings going on within the district.

**Evaluation Data Sources:** Campus Aligned Parent Meetings, Evaluations, District & Campus Events, Six week individual staff meetings, Campus Six Weeks Log-In's, Parents Sign-In's, Parent Evaluations, Parent/Teacher Conference Form, Parent Advisory Council, School Health Advisory Council, Federal e-grant Application.

Strategy 1 Details		Reviews			
Strategy 1: Utilize all forms of contact with parents and the community through phone calls, home visits, different		Formative		Summative	
platforms utilized by teachers, flyers, email, parent teacher conferences, school messenger, K-WES and social media. <b>Strategy's Expected Result/Impact:</b> Increase parental engagement to spurt student achievement.	Nov	Jan	Mar	June	
<b>Staff Responsible for Monitoring:</b> PFE Engagement coordinator, Parental Specialist & Community Liaisons, Campus Principal & Administration					
Funding Sources: - Title 1, Part A					
Strategy 2 Details		Rev	iews		
Strategy 2: Provide meaningful consultation and trainings to fulfill Title 1, Part A requirements and the needs of the		Formative		Summative	
campus and district.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Increase student achievement by building parental capacity. Staff Responsible for Monitoring: PFE Engagement coordinator, Parental Specialist & Community Liaisons, Campus Principal & Administration					
Strategy 3 Details		Rev	iews	-	
Strategy 3: Promote Adult/Continuing Education classes for parents that include GED, ESL and other continuing education		Formative		Summative	
courses. Creating opportunities such as these for parents and families will create better opportunities for the home environment.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: An increase in parental engagement and student achievement. Staff Responsible for Monitoring: PFE Coordinator, Parental Specialist & Community Liaisons, Campus Principal & Administration					

Strategy 4 Details	Reviews			
Strategy 4: Plan and coordinate SHAC (School Health Advisory) meetings that will promote for all children to lead a		Formative		Summative
healthy lifestyle by making health choices. Parents, community members and WISD school staff will be part of this committee.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Students will make healthier choices that will lead to positive outcomes in the classroom.				
Staff Responsible for Monitoring: PFE Coordinator, Parental Specialist & Community Liaisons, Campus Principal & Administration				
Strategy 5 Details		Rev	views	
Strategy 5: District Homeless and Foster Care Liaison will coordinate district meetings that will explain the McKinney-		Formative		Summative
Vento (Homeless) and Foster Care program requirements and will bring awareness regarding both programs.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Students will be coded correctly so services can be provided.				
<b>Staff Responsible for Monitoring:</b> Community Engagement Coordinator, Parental Specialist & Community Liaisons, Campus Principal & Administration				
Strategy 6 Details	Reviews			
Strategy 6: Revise, distribute and evaluate annually the District Parent and Family Engagement Policy. Also, monitor that		Formative	Summative	
each campus has revised the Parent and Family Engagement Policy and Campus Compact.	Nov	Jan	Mar	June
<b>Strategy's Expected Result/Impact:</b> Parents, staff and the community will be aware of the Title 1, Part A requirements. Parents will know and understand their rights to be involved. Parental engagement and student achievement will increase.				
Staff Responsible for Monitoring: PFE Coordinator, Parental Specialist & Community Liaisons and campus administrators				
Strategy 7 Details		Rev	views	
Strategy 7: Conduct a Title 1 meeting at each Title 1 campus. Information regarding the Title 1 program and the		Formative		Summative
requirements will be shared. The meeting will include supporting documentation such as a flyer, agenda, sign-in sheet, meeting notes and a copy of the presentation. The presentation will be scheduled twice at a flexible time for parents.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Parents, staff and community members are made aware of the Title 1, Part A requirements. Parents will know what their rights are as a parents. Parental engagement and student achievement will increase.				
Staff Responsible for Monitoring: PFE Coordinator, Parental Specialist & Community Liaisons and campus administrators				
No Progress Or Accomplished Continue/Modify	X Discor	ntinue		•

**Performance Objective 2:** Establish a network of community partners that will enhance the goals, mission and vision of Parent and Family engagement department and the district.

Evaluation Data Sources: Back to School Bash, Sign-In's, Agendas, Parent Evaluations, Volunteer In place logs, principals reports and feedback from staff.

Strategy 1 Details	Reviews			
Strategy 1: The community will provide resources and partnerships that meet the needs of our WISD families. Resources		Formative	Summativ	
such as but not limited to: In His Image Uniform Drive (Cross Roads Community Church), In His Steps Shoebank (First United Methodist Church), Texas Department Health and Human Services, South Texas Juvenile Diabetes Association and Children's Defense Fund. Strategy's Expected Result/Impact: When parents are aware of community resources and information they are able to seek assistance when needed. Staff Responsible for Manitoring: PEE coordinator, Parental Specialist & Community Liniana, Commun Principal &	Nov	Jan	Mar	June
Staff Responsible for Monitoring: PFE coordinator, Parental Specialist & Community Liaisons, Campus Principal & Administration         Strategy 2 Details				
Strategy 2 Details		Kev	iews	
Strategy 2: Building stronger relationships with higher educational institutions: STC, UTRGV, TSTC, and Texas A&M		Formative	iews	Summative
<b>Strategy 2:</b> Building stronger relationships with higher educational institutions: STC, UTRGV, TSTC, and Texas A&M extension services; so parents can be knowledgeable in the planning and preparation for college readiness.	Nov		Mar	Summative June
	Nov	Formative		_

Strategy 3 Details	Reviews				
Strategy 3: The district has a parental advisory committee (PAC) that meets throughout the school year to develop, discuss,	Formative			Summative	
evaluate and make any recommended changes to the district parent and family engagement policy. The policy is located on- line at wisd. us (parental department), a hard copy can be located at the parental office and copies and will be distributed	Nov	Jan	Mar	June	
<ul> <li>during district parental department), a nard copy can be located at the parental office and copies and will be distributed during district parental meetings and functions. Policy is also provided to WISD parents in a format and language that parents can understand. The district offers several flexible meetings at convenient time,morning and evening, to which all parents of participating children shall be invited and encouraged to attend. The district also provides childcare when needed. Strategy's Expected Result/Impact: Parents and community will aware of Title 1, ESSA and information related to school and parent programs, meetings and other activities as related to their campus. Staff Responsible for Monitoring: Community Engagement coordinator, Parental Specialist &amp; Community Liaisons, Campus Principal &amp; Administration</li> <li>Title I: 4.1, 4.2</li> </ul>					
No Progress ON Accomplished -> Continue/Modify	X Discon	itinue		•	

**Performance Objective 3:** CTE will engage with business owners and post-secondary leaders to participate as advisors for CTE programs to help establish the skills and training that are needed for the workforce and to support integration of Programs of Study

**Evaluation Data Sources:** CTE Program Advisory meeting sign-in's and meeting agendas.

**Performance Objective 4:** Creation/development of LEA's "CLNA (Comprehensive Local Needs Assessment) Committee" to assist with review, analysis & evaluation of CTE program needs

HB3 Goal

Evaluation Data Sources: CCMR, TAPR, WISD CTE 20-21 Program Evaluations,

**Performance Objective 5:** By the end of the school year 2023-2024, communication with parents regarding mental wellness resources, SEL family toolkit, and family/community engagement activities would have been sustained by the Student Support Services department. Family engagement in schools contributes to positive student outcomes.

**Evaluation Data Sources:** Family & Community Engagement participation SSS website Event Flyers

Strategy 1 Details	Reviews			
Strategy 1: Communication with parents through family engagement activities.	FormativeSNovJanMar			Summative
Strategy's Expected Result/Impact: Increased communication with parents.				June
Staff Responsible for Monitoring: Student Support Services Director				
Strategy 2 Details	Reviews			
Strategy 2: Initiate a Semester Bulletin for Parents with SEL Family Toolkit and Mental Wellness Resources.		Formative		Summative
Strategy's Expected Result/Impact: Increase communication with parents	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Director of Student Support Services				
No Progress Accomplished -> Continue/Modify	X Discor	ntinue	1	-1

**Performance Objective 6:** The Bilingual/ESL Department will host monthly meetings for parents. Various forms of communication will be utilized to promote the monthly meetings such as newsletters, call-outs, and district social media outlets.

**High Priority** 

**Performance Objective 7:** The Advanced Academics Department will conduct parent meetings to inform parents about GT Testing, services, and program framework and will provide parent meetings for the Advanced Academics Pathway and courses offered. A GT/Advanced Academics Advisory Committee will also be utilized to promote stakeholder input, feedback, and program needs and areas of strength to ensure the fidelity of services.

### **High Priority**

Evaluation Data Sources: Parent, teacher, and student surveys, attendance at meetings, and participation in program initiatives.

**Performance Objective 8:** During the 2023-2024 academic year, the Bilingual/ESL Department will provide our Emergent Bilingual families with consistent guidance and support via newsletters, meetings, and engagement activities throughout the school year to provide parents with program needs, and areas of strength and ensure fidelity of services.

**High Priority** 

**Performance Objective 1:** During 2023-2024, 100% of teachers will have access to high-quality, engaging, and innovative professional development and continuous support for all employees that builds capacity of staff to grow professionally in their practice of personalized blended learning. (Instructional Technology)

**Evaluation Data Sources:** PD sign in sheets PD course survey results

Strategy 1 Details	Reviews			
Strategy 1: Provide professional learning opportunities that support 1) RBL teachers, 2) K-12 teachers opting in to blended		Formative		Summative
learning implementation, and 3) hardware/software updates.	Nov	Jan	Mar	June
<ul> <li>Strategy's Expected Result/Impact: Improved student engagement Increased number of teachers providing data-informed blended instruction</li> <li>Staff Responsible for Monitoring: Scott Amdahl, Director of Instructional Technology Julie Kelly, Instructional Technology Coordinator</li> <li>Problem Statements: District Processes &amp; Programs 1</li> </ul>				
No Progress Accomplished -> Continue/Modify	X Discon	tinue	1	1

### **Performance Objective 1 Problem Statements:**

### District Processes & Programs

**Problem Statement 1**: Not all students are consistently provided high-quality, student-centered, engaging, tech-rich, and safe & secure learning environments. **Root Cause**: Teachers need time to plan for blended learning instruction, continued training in personalized instruction strategies, follow up support that includes examples and real-time classroom visits, access to high-quality online and offline resources, and students need equity in devices and access to online resources.

**Performance Objective 2:** CTE will provide teachers and staff with professional growth staff development by providing opportunities to attend workshops, trainings, and conferences through state agencies and Region 1 ESC. This includes evaluating Perkins-funded programs including the CLNA.

**Evaluation Data Sources:** Certificates of attendance and continuing education hours

Strategy 1 Details		Reviews		
Strategy 1: Provide highly qualified CTE Instructional Staff to assist students in setting and achieving quality academic and		Formative		Summative
career goals	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Improvement (primarily)on PBMAS performance levels in all tested subjects (primarily ELA, Science & SS)				
<b>Staff Responsible for Monitoring:</b> Campus Administration, District Curriculum & Instructional Staff, SPED Director, Bil/ESL Director, Title I Director, CTE Administration & Administrative Support staff, CTE Instructional Staff, Career Development Advisor, CTE Instructional Technology Strategist				
Funding Sources: - State Career and Technical - \$4,868,875, - Perkins Career & Technical Education - \$175,186				
Strategy 2 Details		Rev	views	
Strategy 2: Maximize the support of educational experiences targeting literacy via CTE implementation of technology-		Formative		Summative
based resources and lab/shop resources and equipment.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: District improvement on secondary core CBA scores, progress reports, six weeks reporting periods, TBA scores, CTE student certification preparation reports and acquisitions, CTE course outcomes				
<b>Staff Responsible for Monitoring:</b> Campus Administration, District Curriculum & Instructional Staff, SPED Director, Bil/ESL Director, Title I Director, CTE Administration & Administrative Support staff, CTE Instructional Staff, Career Development Advisor, CTE Instructional Technology Strategist				
<b>Title I:</b> 2.4, 2.5, 2.6				
Funding Sources: - State Career and Technical - \$417,723, - Perkins Career & Technical Education - \$48,487				

Strategy 3 Details		Reviews			
Strategy 3: Increase the number of nationally or internationally industry certified or licensed CTE students by providing	Formative			Summative	
<ul> <li>and training for more certification opportunities.</li> <li>Strategy's Expected Result/Impact: Help meet or exceed respective domain for the new accountability system of 2018-19 that will be based on this school year</li> <li>Staff Responsible for Monitoring: CTE Administrative Staff, ESC 1 Strategist, CTE TEA staff, Career Development Advisor, CTE Instructional Technology Strategist</li> <li>Funding Sources: - State Career and Technical - \$118,500, - Perkins Career &amp; Technical Education - \$6,300</li> </ul>	Nov	Jan	Mar	June	
Strategy 4 Details           Strategy 4: Support student achievement through Academic and Career-based competitions both state and national.	Reviews Formative Sum			Summative	
<b>Strategy's Expected Result/Impact:</b> Help meet or exceed respective domain for federal CTE compliance (Carl D. Perkins) & new accountability system of 2018-19 that will be based on this school year.	Nov	Jan	Mar	June	
<ul> <li>Staff Responsible for Monitoring: Campus Administration &amp; Counseling, CTE Administration &amp; Administrative Support staff, CTE Instructional Staff, Career Development Advisor, CTE Instructional Technology Strategist, CTE Academic Assocciates, CTE Instructional Staff</li> <li>Funding Sources: - State Career and Technical - \$224,750, - Perkins Career &amp; Technical Education - \$11,780</li> </ul>					
No Progress ON Accomplished -> Continue/Modify	X Discon	tinue	•	•	

**Performance Objective 3:** Provide staff development opportunities to social workers, intervention strategists, and counselors that will strengthen their skills in the area of social-emotional learning and counseling strategies. This will be used to support the at-risk population.

**Evaluation Data Sources:** Recruit, support, and retain counselors and social workers.

Strategy 1 Details	Reviews				
Strategy 1: Meetings will be held with staff to ensure that all support staff receives continuous training that targets skills		Summative			
needed to help students overcome obstacles that affect their education. The meeting will be held monthly with support staff, which includes counselors, social workers, and intervention specialists.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: This will impact student success.					
Staff Responsible for Monitoring: Student Support Services Director					
Funding Sources: Staff Development Funds - State Comp Ed (SCE) - \$10,000					
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue			

**Performance Objective 4:** By the end of the school year 2023-2024, training for counselors, social workers, and Licensed Professional Counselors to ensure they are up to date with current trends and new research for effective practice as well as share best practices so as to improve the provision of student support services would have been provided on a monthly basis.

**Evaluation Data Sources:** Monthly agenda SB 179 report

Strategy 1 Details	Reviews			
Strategy 1: Conduct Monthly training for Counselors, Social Workers, and LPCs. Hire experts to conduct training on			Summative	
counseling techniques. <b>Strategy's Expected Result/Impact:</b> Increased Individual Planning and Responsive Services for students.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: increased individual Planning and Responsive Services for students.				
Strategy 2 Details				
Strategy 2: Conduct training for all educators districtwide regarding the detection and education of students who might be	Formative Sum			
at risk for suicide and emotional disorders. This is in compliance with SB 460.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increase knowledge and skills of educators on mental disorders and classroom interventions				
Staff Responsible for Monitoring: Director of Student Support Services				
Image: Weight of the second	X Discor	ntinue		

**Performance Objective 5:** Throughout the 2022/23 school year, WISD EC-12 Fine Arts faculty will be supported and sponsored by the Fine Arts Dept. to attend Professional Development that focuses on increasing literacy through the enrichment curriculum. (Fine Arts Dept.)

**Evaluation Data Sources:** Number of faculty attending out of district Professional Development.

Number of faculty incorporating newly learned techniques and strategies for implement literacy in Fine Arts classrooms.

Strategy 1 Details	Reviews			
Strategy 1: Identify local and out of valley Professional Development workshops for all WISD Fine Arts Disciplines, and		Summative		
<ul> <li>ensure these workshops are offering seminars on improving classroom literacy.</li> <li>Strategy's Expected Result/Impact: Help grow teacher capacity in regards to implementing more literacy in their classrooms.</li> <li>Staff Responsible for Monitoring: Campus Admin.</li> <li>Instructional Coaches</li> <li>Fine Arts Director</li> </ul>	Nov	Jan	Mar	June
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue		

**Performance Objective 6:** During the 2022-2023 school year the Bilingual/ESL department will provide effective staff development for classroom bilingual/ ESL certified teachers, principals, and other school leaders. The district will also provide professional development for teachers under a bilingual education exception or ESL waiver to get appropriately certified. Professional development and supplemental training opportunities to enhance the ability to understand and implement curricula, assessment practices and measures, and instructional strategies.

### **High Priority**

**Performance Objective 7:** The WISD Advanced Academics Department will institute exemplary column expectations aligned with the GT State Plan by ensuring that 100% of classroom teachers teaching core content areas in grades 1st-8th and Advanced Academics teachers 9th-12th, counselors, and administrators complete the initial 30-hour GT Bundle Days 1-5 and or 6-hour renewal.

### **High Priority**

Evaluation Data Sources: Responsive Learning detailed report of courses completed, hours earned, and Eduphoria and Google Classroom uploads.

**Performance Objective 8:** During the 2023-2024 academic year, the Bilingual/ESL Department will provide effective professional development for our emergent bilingual teachers to ensure that our immigrant children and emergent bilingual youth acquire English proficiency and develop high levels of academic attainment in English.

**High Priority** 

**Goal 5:** FINANCIAL STRENGTH - Facilitate strategic planning, management, accountability, and transparent financial stewardship to optimize federal, state, and local funding.

**Performance Objective 1:** State Compensatory Funding will be used to help support students that meet at-risk criteria. The purpose is to close the gap between the at-risk population and the general ed population.

Evaluation Data Sources: STAAR scores, benchmark scores, attendance, promotion rates, and graduation rates.

Strategy 1 Details		Rev	iews			
Strategy 1: The student support services department manages the state compensatory funding and funds are allocated to		Formative Sum				
support campuses in helping our at-risk population. 100% of our at-risk students will receive the support that they need to overcome barriers that are affecting their education.	Nov	Nov Jan Mar				
Strategy's Expected Result/Impact: Increase promotion rates, reduce drop-out rates, increase graduation rates.						
Staff Responsible for Monitoring: Student support services director						
<b>Funding Sources:</b> Support Services, supplies, contract services., reading materials, and other equipment State Comp Ed (SCE) - 164 - \$50,000, Personnel - State Comp Ed (SCE) - 164 - \$49,226, Intervention Strategists and SSS Secretary Personnel - State Comp Ed (SCE) - 164 - \$210,779, Pregnancy Related Services and Counseling Services-Personnel - State Comp Ed (SCE) - 164 - \$185,910						
No Progress ON Accomplished -> Continue/Modify	X Discon	tinue				

# **State Compensatory**

## **Budget for District Improvement Plan**

**Total SCE Funds:** \$12,207,027.00 **Total FTEs Funded by SCE:** 5 **Brief Description of SCE Services and/or Programs** 

SCE provides supplemental services to at-risk in a wide variety of methods, to include funding South Palm Gardens and Horton AEp as well as after-school tutoring programs, Saturday School programs, STAAR mentors, Summer School, and technology initiatives to 'level the playing' field for at-risk and educationally disadvantaged students.

## **Personnel for District Improvement Plan**

Name	Position	FTE
Alicia Cardenas	Intervention Specialist	1
Ernesto R. Alcazar	Intervention Specialist	1
Kara M. Arndt	Teacher Homebase	1
Laura Elizondo	Teacher	1
Raul Cantu	Coordinator Student Support Services	1

# **Title I Personnel**

Name	Position	Program	<u>FTE</u>
Adrian E. Cantu	Social Studies Coordinator Tm Panther	Title I Part A	1
Elida Ramirez	RLA Coordinator Tm Wildcat	Title I Part A	1
Emma Martinez	NGS/Recruiter	Title I Migrant	1
Erica M. Garcia	Community Engagment Coordinator	Title I Part A	1
Humberto J. Chavez	Adminstrative Asst Federal	Title I Part A	1
John F. Garlic	External Director Fed/State Programs	ESSER	0.5
Kasey Juarez	Science Coordinator Tm Panther	Title I Part A	1
Katie Reyes	External ESSER Coordinator	ESSER	0.5
Laurinda Cardenas	Migrant Coordinator	Title I Migrant	1
Maria M. Roeder	Admin. Asst ESSER	ESSER	1
Maria Moreno	Emergent Bilingual Coordinator	Title I Part A	1
Maria T Castillo	Science Coordinator Tm Wildcat	Title I Part A	1
Micaela Rowlett	NGS/Recruiter	Title I Migrant	1
Nilda Y. Alvarez	Budget Specialist	Title I Part A	1
Nora C. Lopez	Math Coordinator Tm Panther	Title I Part A	1
Rosalva Garcia	Admin. Asst.	Title I Part A	1
San Juanita A. Vela-Turrubiates	Office Clerk	Title I Migrant	1
Vacancy	Social Studies Coordinator Tm Wildcat	Title I Part A	1
Vacancy	RLA Coordinator Tm Wildcat	Title I Part A	1
Vacancy	Math Coordinator Tm Panther	Title I Part A	1
Vacancy	Evaluation & Accountabilty Tech Sp.ist	Title I Part A	1
Yadira Aldava	Instructional Aide	Title I Part A	1

# **District Funding Summary**

			State Career and Technical			
Goal	Objective	Strategy	Resources Needed	Account Code	A	Amount
1	5	1	Classroom teachers		\$4,868,875.00	
1	5	2	Computers and parts, printers, usb storage, shop equipment, touch panels and stands,		\$417,723.00	
1	5	3	Industry Based Certification exam vouchers and practice test software simulation		\$118,500.00	
1	5	4	travel funds, meals, student competition fees		\$22	24,750.00
4	2	1			\$4,8	868,875.00
4	2	2			\$4	17,723.00
4	2	3			\$1	18,500.00
4	2	4			\$22	24,750.00
				Sub-Total	\$11,	259,696.00
			State Special Education			
Goal	Objective	Strateg	y Resources Needed	Account Code		Amount
1	6	1	Staff development, training materials, technology software			\$0.00
1	6	2	Staff development, training materials, human capital, testing materials, technology resources (software, hardware)			\$0.00
	·			Sub-	Fotal	\$0.00
			State Comp Ed (SCE)			
Goal	Objective	Strategy	Resources Needed	Account Code		Amount
1	1	3				\$0.00
4	3	1	Staff Development Funds			\$10,000.00
5	1	1	Personnel	164		\$49,226.00
5	1	1	Pregnancy Related Services and Counseling Services-Personnel	164	\$	5185,910.00
5	1	1	Support Services, supplies, contract services., reading materials, and other equipment.	164		\$50,000.00
5	1	1	Intervention Strategists and SSS Secretary Personnel	164	\$	\$210,779.00
	•	-		Sub-Total	¢	505,915.00

			Title 1, Part A	
Goal	Objective	Strategy	Resources Needed         Account Code	Amou
3	1	1		\$0.00
			Sub-T	otal \$0.00
			General Fund	
Goal	Objective	Strategy	Resources Needed Account Code	Amou
1	3	1	Multiple Funding Sources	\$0.00
2	2	1		\$0.00
			Sub-T	otal \$0.00
			Perkins Career & Technical Education	
Goal	Objective	Strategy	Resources Needed Account Code	Amount
1	5	1	CTE staff	\$175,186.0
1	5	2	Monitors, printers,	\$48,487.00
1	5	3	Career Inventory software	\$6,300.00
1	5	4	travel funds, student meals, student competition fees	\$11,780.00
4	2	1		\$175,186.0
4	2	2		\$48,487.00
4	2	3		\$6,300.00
4	2	4		\$11,780.00
			Sub-Total	\$483,506.0
			Title II Part A	
Goal	Objective	Strategy	Resources Needed Account Code	Amou
1	1	3		\$0.00
			Sub-T	otal \$0.00
			IMA Funds	
Goal	Objective	Strategy	Resources Needed Account Code	Amou
1	3	1	Multiple Funding Sources	\$0.00
			Sub-T	otal \$0.00
			Title IV	
Goal	Objective	Strategy	Resources Needed Account Code	Amou
1	1	3		\$0.00
1	9	3		\$0.00

	Title IV						
Goal	Objective	Strategy	Resources Needed         Account Code	Amount			
			Sub-Total	\$0.00			
	ESSER						
Goal	Objective	Strategy	Resources Needed         Account Code	Amount			
1	3	1	Multiple Funding Sources	\$0.00			
2	1	1		\$0.00			
Sub-Total							