# Superintendent's Proposed 2024-2025 Budget

Investing in Educational Excellence for Every Student



Westport Public Schools

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#### MISSION STATEMENT

The Mission of the Westport Public Schools is to prepare all students to reach their full potential as life-long learners and socially responsible contributors to our global community. We achieve this by fostering critical and creative thinking and collaborative problem solving through a robust curriculum delivered by engaging and dedicated educators. We are committed to maintaining an environment that supports inquiry and academic excellence, emotional and physical well-being, appreciation of the arts and diverse cultures, integrity and ethical behavior.



### **WESTPORT PUBLIC SCHOOLS**

**THOMAS SCARICE**Superintendent of Schools

110 MYRTLE AVENUE WESTPORT, CONNECTICUT 06880 TELEPHONE: (203) 341-1010

FAX: (203) 341-1029

January 5, 2024

To the Westport Board of Education,

The district continues to move forward in a positive direction through the collective efforts of our staff, families, and most important our students. Our work with the Strategic Plan remains at the center of these efforts and there is exciting work ahead with it in the 2024-2025 school year. As the annual budget work of the Westport Public Schools and the Board of Education advances, I look forward to this presentation, and to the Board's consideration and adoption of the 2024-2025 operating budget.

In developing the proposed budget outlined in this document, our primary focus was to ensure that we protect and preserve current programs and staff which are essential to the thriving learning environments in our schools. I believe the proposed budget presented here honors our commitment to this focus. All of this was accomplished despite the headwinds we are facing with the rising costs of employee health benefits.

As the Board is aware, the district made a strategic move back to a High Deductible Health Plan at the start of the 2022-2023 school year. The move was done with support from the town's funding bodies. While we have seen savings for both the district and our employees during the first two years of implementation, we are facing a substantial increase in costs for the year ahead. The primary driver for the increase is an unprecedented level of high claims being incurred by those covered under the district's plan. Sadly there are very difficult stories behind these claims which impact our employees, but the claims nonetheless have led to a 45.5% increase to our health benefits budget line. We are aware of the pressure this puts on our overall budget, and despite our confidence that the district will continue working side by side with the town funding bodies to address the rising cost of employee benefits, we have factored the financial impact these costs have in developing the proposed 2024-2025 operating budget.

Again, with this profound increase in employee health benefits, the primary focus of this operating budget is to preserve and protect our current resources and the tremendous strides we have made over the past few years.

Our challenges are profound, but within and across those challenges are opportunities. The work of honoring our budget "drivers" (i.e. those expected necessary and consequential costs in the budget such as, health insurance costs, salary increases, etc.), and advancing our budget "assumptions" (i.e. programs, efforts, initiatives that strategically advance the work of the school system) are evidenced in this recommendation.

I am honored to share the Superintendent's Proposed Budget for the Westport Public Schools for the 2024-2025 fiscal year. Within this document the Westport Board of Education is provided a budget timeline, budget highlights, and an analysis of key budget areas. However, our budget is more than spreadsheets and budget accounts. The school budget is a representation of the values and aspirations of the

school system. The budget functions as a guiding document for the school year, endeavoring to continue to maintain and advance current valuable and relevant programs, while also initiating efforts to confront challenges and opportunities.

#### **Budget Timeline**

The approach to budget development is deliberate and transparent. This year, additional steps were added which included the entire district Leadership Team, all building administrators, directors, coordinators and supervisors. The process began in the fall with the development and submission of recommendations from all district administrators on October 20. The central office team met with each individual administrator in late October and then, the entire Leadership Team convened for a budget workshop on December 14 at the Westport Library. The team engaged in an analysis of the budget, our goals, and challenges in developing a final recommendation.

Among other key dates are the following:

- January 5, 2024
  - Board of Education Meeting Superintendent presents Executive Summary of Superintendent's Proposed 2024-25 Education
     Budget (all day meeting beginning 9:00 am) Saugatuck Congregational Church, Hoskins Hall, 245 Post Road East.
- January 11, 2024
  - Board of Education (Regular Meeting) Budget Discussions; invitees: BOF, RTM Education and Finance Committee Chairs
- January 18, 2024
  - o Board of Education (Regular Meeting) Budget Discussions; invitee: Health and Medical Insurance Consultant
- January 25, 2024
  - o Board of Education (Regular Meeting) Budget Discussions; invitee: Health and Medical Insurance Consultant
- February 1, 2024
  - o Board of Education (Regular Meeting Snow Date) Board Approves Budget Submission
- February 15, 2024
  - o Board of Education Submits Budget Request to Town of Westport
- March 2024
  - Budget Workshops (dates TBD by BOF)
  - Acts on Board of Education Budget (dates TBD by BOF)
- April 2024
  - o Representative Town Meeting (RTM) Budget Workshops with Sub-Committees (dates determined by RTM)
- May 2024
  - Representative Town Meeting (RTM) Adopts Budget (dates determined by RTM)
- May/June 2024
  - o Board of Education (Regular Meetings) Adopts 2024-2025 Budget

#### **Budget Components Overview**

The Board of Education's operating budget includes all of the funding necessary to operate a school district of 8 schools, a preschool, for a projection of 5,386 students. Operating budgets in Connecticut are defined by eight "objects," which comprise a uniform chart of accounts. These accounts are: Salary, Benefits, Contracted Services, Property Services, Supplies, Purchased Services, Equipment, and Other. Within these accounts, the Board of Education has the autonomy to manage their adopted operating budget. This management, through the administration, enables a community to serve their student population responsively, knowing that a budget process begins a full 18 months before the end of the fiscal year being budgeted. A lot can happen over 18 months and this autonomy is necessary.

#### The 2024-2025 Superintendent's Proposed Budget

The 2024-2025 Superintendent's proposed operating budget is \$148,323,619. This represents an 8.83% increase over the 2023-2024 budget. Of this 8.83% increase, the projected cost of health insurance represents a 5.93% increase. The total budget, net of the health insurance increase, represents a 2.90% increase.

### **Key Budget Drivers**

We define budget "drivers" as those expected necessary costs that will prove to be consequential in the overall budget planning process (i.e. health insurance costs, salary increases, etc.). Budget "assumptions" on the other hand are those programs, efforts, initiatives that strategically advance the work of the school system. The challenge for the administration is to accurately identify the budget "drivers" while minimizing their impact in order to capitalize on the priority budget "assumptions."

Maintaining current programming is essential to our continued response to student needs. Public education is a human services endeavor, which is heavily dependent on human resources. It is no surprise that the most significant funding allocation is for human resources (i.e. staffing and associated costs).

Salaries are the largest composition in the annual operating budget. Projected FY25 certified salaries amount to \$68.7M, a 3.1% year over year increase. This salary amount comprises 46.3% of the total budget. This is equivalent to a 1.48% increase to the total budget. In turn, FY25 non-certified salaries account for \$18.6M, a 3.3% year over year increase and 12.53% of the total budget. This is equivalent to a 0.43% increase to the total budget. In total, all budget salaries represent an overall 1.85% increase to the total budget (i.e. certified, non-certified, substitutes, overtime).

An exponential increase to the cost of employee health benefits is the key driver of the total proposed budget increase of 8.83%. High claims costs are at unprecedented levels and are the primary cause for a 45.5% increase to this budget line item (+\$8.04M). Working collaboratively with the town funding bodies, we continue to explore opportunities to address rising health costs which impact both public and private sector

employers and employees. As with previous years, health insurance projections are finalized in early spring, typically by April 1, in time for the final budget adoption by the Town funding bodies.

Furthermore, pressing needs to maintain services in our programming for students with disabilities remain (i.e. special education). The increasing complexity and severity of student needs continues to require the district to meet student needs through in district and out of district placements. While we have continued to avoid placement costs through the development of in district programs, we have the need to deliver student programs outside of the district. This results in a budgetary increase of 36.1% to the 560 – Tuition account (+\$1.01M).

#### **Budget Assumptions**

Among the primary "assumptions", (i.e. initiatives prioritized in the final funding recommendation to strategically advance the work of the school system) include:

- advancing and supporting the work of maintaining our facilities,
- · implementing the action steps of the
  - o district strategic plan,
  - o equity study,
  - technology plan, and
- responding to the program evaluation of the K-12 Social Studies program

### **Key Preliminary Reductions Prior to Final Recommendation**

Original budget requests from the administrative team included 8.9 FTE, however after thoughtful consideration of the aforementioned non-personnel pressures, only 1.0 FTE (due to Special Education enrollment) is included in the final recommendation. Based on enrollment projections at the elementary level, there is a reduction of 2.0 FTE regular education teachers, resulting in a staffing net decrease of 1.0 FTE.

With the priority of maintaining all current staffing and programs, the current services budget remains funded, accounting for 8.91% (2.98% net of health insurance increase) of the final 8.83% (2.90%) increase.

### **Impact of Bargaining Unit Agreements**

The district has seven collective bargaining agreements for its nearly 1,000 employees. Each agreement has economic impacts on the budget including, but not limited to, salaries and benefits. In the summer of 2024, negotiations begin with the Westport Education Association (WEA), and negotiations with four non-certified employee groups will take place during spring 2025.

#### Fixed vs. Variable Costs

Over 80% of the BOE's annual budget is earmarked for salaries and benefits. These funds cover fixed positions, such as administrative, custodial, nursing, and support staff. Additionally there are positions that are subject to variation in numbers based on enrollment and programmatic needs. For example, elementary classroom teaching positions vary from year to year based on actual enrollment within our schools and warrant increases when enrollment spikes.

#### In Closing

The Superintendent's Proposed 2024-25 Budget fulfills the district's obligations to local bargaining unit contracts, local guidelines and policy (e.g. class size guidelines), and state and federal mandates. This recommendation responds to the learning and social/emotional needs of students and advancing forward thinking plans. Again, given our historic increase in employee health benefits, the focus of this budget is to preserve and protect current programs and staffing. Along with the administrative team, I look forward to deeper discussions towards developing a greater understanding of the budgetary needs of our district.

Sincerely,

**Thomas Scarice** 

Superintendent of Schools



# WESTPORT PUBLIC SCHOOLS SUPERINTENDENT'S FY 2024-2025 PROPOSED BUDGET

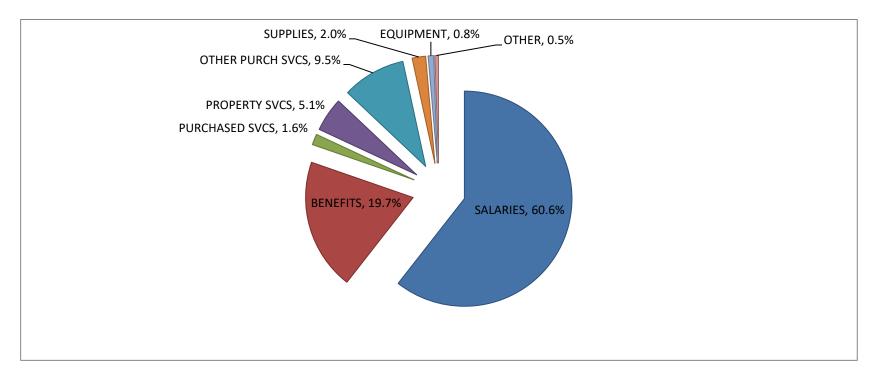
### Line Item Budget

								Y 2024-25		1	
2020-2021	2021-2022	2022-2023	2023-2024	2023-2024				CHANGE	2024-2025	DIFF	% CHG
Year-End	Year-End	Year-End	BUDGET	Projected		CURRENT	ENROLL-	то	PROPOSED	ADOPTED	24-25 TO
Expense	Expense	Expense		Expense (1Q)	DESCRIPTIONS	SERVICES	MENT	PROGRAM	BUDGET	23-24 BUD	23-24 BUD
•		·									1
78,780,215	81,380,070	84,836,200	87,308,710	87,282,746	100 TOTAL SALARIES	89,898,065	(66,881)	-	89,831,184	2,522,474	2.89%
19,482,377	19,898,752	19,569,573	21,186,884	21,096,592	200 TOTAL BENEFITS	29,329,735	(39,075)	-	29,290,660	8,103,776	38.25%
1,840,621	2,078,857	2,089,052	2,357,602	2,324,852	300 TOTAL PURCHASED SVCS	2,405,789	_	-	2,405,789	48,187	2.04%
		, ,	, ,						, ,	,	1
6,943,117	6,396,280	6,394,843	7,986,006	7,677,520	400 TOTAL PROPERTY SVCS	7,573,950	-	-	7,573,950	(412,056)	-5.16%
10,778,447	12,006,700	11,615,870	13,118,723	12 495 690	500 TOTAL OTHER PURCH SVCS	14,164,759	_		14,164,759	1,046,036	7.97%
10,778,447	12,006,700	11,015,870	15,116,725	13,463,060	300 TOTAL OTHER PORCH SVCS	14,104,739	-	-	14,104,759	1,046,036	7.577
2,669,492	2,621,473	2,803,090	2,811,693	2,811,693	600 TOTAL SUPPLIES, ETC.	3,018,709	-	-	3,018,709	207,016	7.36%
581,886	282,545	633.694	812.860	825.838	700 TOTAL EQUIPMENT	1,233,600	_	_	1,233,600	420.740	51.76%
502,000	202,010	000,00	012,000	025,000	700 10 1112 20011 1112111	2,200,000			2,200,000	120,7 10	52.707
468,396	598,742	872,249	705,235	705,235	800 TOTAL OTHER	804,969	-	-	804,969	99,734	14.14%
\$ 121,544,549	\$ 125,263,422	\$ 128,814,571	\$ 136,287,715	\$ 136,210,156	TOTAL	\$ 148,429,576	\$ (105,956)	\$ -	\$ 148,323,619	\$ 12,035,907	8.83%
•	•			•	DOLLAR DIFFERENCE	\$ 12,141,861	\$ (105,956)	\$ -	\$ 12,035,904		
					PERCENT CHANGE	8.91%	-0.08%	0.00%	8.83%		
					Less: Health Insurance Incr.	\$ (8.078.769)	1				



## **COST COMPOSITION**

	 FY2024-25		FY2023-24	4
SALARIES	\$ 89,831,184	60.6%	\$ 87,308,710	64.1%
BENEFITS	\$ 29,290,660	19.7%	\$ 21,186,884	15.5%
PURCHASED SVCS	\$ 2,405,789	1.6%	\$ 2,357,602	1.7%
PROPERTY SVCS	\$ 7,573,950	5.1%	\$ 7,986,006	5.9%
OTHER PURCH SVCS	\$ 14,164,759	9.5%	\$ 13,118,723	9.6%
SUPPLIES	\$ 3,018,709	2.0%	\$ 2,811,693	2.1%
EQUIPMENT	\$ 1,233,600	0.8%	\$ 812,860	0.6%
OTHER	\$ 804,969	0.5%	\$ 705,235	0.5%
	\$ 148,323,619	100.0%	\$ 136,287,715	100.0%



# WESTPORT PUBLIC SCHOOLS ESTIMATE REVENUES FOR 2024-2025

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2024-2025
	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Increase/
Description	Actual	Actual	Actual	Actual	Estimate	Estimate	(Decrease)
STATE REVENUE Educational Cost Sharing Grant	526,903	588,050	560,319	474,063	554,220	590,857	36,637
	\$ 526,903	\$ 588,050	\$ 560,319	\$ 474,063	\$ 554,220	\$ 590,857	\$ 36,637
TUITION REVENUES Stepping Stones Pre-School Tuition Out-of-District	101,734 216,755 \$ 318,489	156,891 255,534 \$ 412,425	202,327 246,422 \$ 448,749	,	289,302	300,000	10,698
MISCELLANEOUS REVENUES Staples Trust Fund School Construction Grants Rentals & Reimbursements Miscellaneous Revenues	100,352 100,352	- 8,527 - 8,527	- 99,114 - 99,114	-	tbd 100,000 - 100,000	· -	-
	\$ 945,744	\$ 1,009,002	\$ 1,108,182	\$ 3,537,289	\$ 1,143,078	\$ 1,210,857	\$ 67,779

### BOARD OF EDUCATION'S FY 2024-2025 SUPERINTENDENT'S PROPOSED BUDGET Education Cost Analysis

				ACT		BUDGET	PROPOSED		
		2019-2020		2020-2021	2021-2022	2022-2023		2023-2024	2024-2025
					2022 2022	2022 2020			2021 2023
OPERATING EXPENSES	\$	116,442,836	\$	121,544,549	\$ 125,263,422	\$ 128,814,571	\$	136,287,715	\$ 148,323,619
INCREASE \$	\$	339,236	\$	5,101,713	\$ 3,718,873	\$ 3,551,149	\$	7,473,144	\$ 12,035,904
INCREASE %		0.29%		4.38%	3.06%	2.83%		5.80%	8.83%
OCTOBER 1 ENROLLMENT		5,358		5,366	5,345	5,394		5,434	5,386
INCREASE/(DECREASE)		(183)		8	(21)	49		40	(48)
INCREASE/(DECREASE) %		-3.30%		0.15%	-0.39%	0.92%		0.74%	-0.88%
COST PER STUDENT	\$	21,733	\$	22,651	\$ 23,436	\$ 23,881	\$	25,081	\$ 27,539
PERCENT CHANGE		3.72%		4.23%	3.46%	1.90%		5.02%	9.80%

# WESTPORT PUBLIC SCHOOLS Actual Enrollment - October 1, 2023

<b>PRE K</b> 54	K	MAX 22					GRADE												
	K				MAX 25									TO	Γ <b>AL</b>				
54		1	2	3	4	5	6	7	8	9	10	11	12	K-12	PK				
	91	72	79	89	76	80								487	54				
	77	73	85	82	67	70								454					
	81	66	83	74	72	88								464					
	85	111	109	93	88	88								574					
	54	69	72	72	64	67								398					
54	388	391	428	410	367	393								2,377	54				
							258	222	267					747					
							163	164	159					486					
							421	386	426					1,233					
										392	409	406	418	1,625					
	54	81 85 54	81 66 85 111 54 69	81 66 83 85 111 109 54 69 72	81 66 83 74 85 111 109 93 54 69 72 72	81 66 83 74 72 85 111 109 93 88 54 69 72 72 64	81 66 83 74 72 88 85 111 109 93 88 88 54 69 72 72 64 67	81 66 83 74 72 88 85 111 109 93 88 88 54 69 72 72 64 67 54 388 391 428 410 367 393 258	81 66 83 74 72 88 85 111 109 93 88 88 54 69 72 72 64 67 54 388 391 428 410 367 393 258 222	81 66 83 74 72 88 88 85 85 85 85 85 85 85 85 85 85 85	81 66 83 74 72 88 88 85 111 109 93 88 88 88 54 69 72 72 64 67 54 388 391 428 410 367 393 558 222 267 558 222 267 558 558 558 558 558 558 558 558 558 55	81       66       83       74       72       88         85       111       109       93       88       88         54       69       72       72       64       67         54       388       391       428       410       367       393         103       163       164       159         153       164       159         154       165       426	81 66 83 74 72 88	81 66 83 74 72 88 88 85 85 111 109 93 88 88 88 88 88 88 88 88 89 89 89 89 89	81       66       83       74       72       88       464         85       111       109       93       88       88       574         54       69       72       72       64       67       398         54       388       391       428       410       367       393       2,377         163       163       164       159       486         163       421       386       426       1,233				

Total K-12	5,235
Pre-K	54
Placed Out (K-12)	38_
Grand Total Students	5,327

# WESTPORT PUBLIC SCHOOLS PROJECTED for October 1, 2024 PROJECTED GRADE ENROLLMENT MODEL

		GRADE												BUIL	DING	
			MAX 22			MAX 25									TO	ΓAL
School	PRE K	K	1	2	3	4	5	6	7	8	9	10	11	12	K-12	PK
Coleytown Elem	65	74	96	76	80	92	78								496	65
Greens Farms Elem		69	88	82	88	86	68								481	
Kings Highway Elem		68	85	66	90	75	74								458	
Long Lots Elem		95	92	118	111	93	89								598	
Saugatuck Elem		57	60	70	71	73	64								395	
Pre-K-5 Total	65	363	421	412	440	419	373								2,428	65
Bedford Middle								237	252	223					712	
Coleytown Middle								173	167	166					506	
6-8 Total								410	419	389					1,218	
Staples High School											433	386	405	413	1,637	

Total K-12	5,283
Pre-K	65
Placed Out (K-12)	38_
Grand Total Students	5,386

# WESTPORT PUBLIC SCHOOLS PROJECTED for October 1, 2024 PROJECTED CLASS SIZE MODEL

	GRADE									PROJ	ACTUAL	ACT TO						
			MAX 22			MAX 25										24-25	23-24	PROJ
School	PRE K	K	1	2	3	4	5	6	7	8		9	10	11	12	K-12	K-1	2
Coleytown Elem	65	74	96	76	80	92	78	-							-	496	487	9
# sections		4	5	4	4	4	4									25	25	-
estimated class size		18.50	19.20	19.00	20.00	23.00	19.50									19.84	19.48	
Greens Farms Elem		69	88	82	88	86	68									481	454	27
# sections		4	5	4	4	4	3									24	24	-
estimated class size		17.25	17.60	20.50	22.00	21.50	22.67									20.04	18.92	
Kings Highway Elem		68	85	66	90	75	74									458	464	(6)
# sections		4	4	4	4	4	4									24	24	-
estimated class size		17.00	21.25	16.50	22.50	18.75	18.50									19.08	19.33	
Long Lots Elem		95	92	118	111	93	89									598	574	24
# sections		5	5	6	5	4	4									29	29	-
estimated class size		19.00	18.40	19.67	22.20	23.25	22.25									20.62	19.79	
Saugatuck Elem		57	60	70	71	73	64									395	398	(3)
# sections		3	3	4	3	3	3									19	21	(2)
estimated class size		19.00	20.00	17.50	23.67	24.33	21.33									20.79	18.95	
Pre-K-5 Total	65	363	421	412	440	419	373									2,428	2,377	51
# sections		20	22	22	20	19	18									121	123	(2)
estimated class size		18.15	19.14	18.73	22.00	22.05	20.72									20.07	19.33	
Bedford Middle								237	252	2	223					712	747	(35)
Coleytown Middle								173	167		L66					506	486	20
6-8 Total								410	419	3	889					1,218	1,233	(15)
Staples High School												433	386	405	5 413	1,637		
Total K-12																5,283		
Pre-K																65		
Placed Out (K-12)																38		
<b>Grand Total Students</b>																5,386		

### STAFFING ANALYSIS

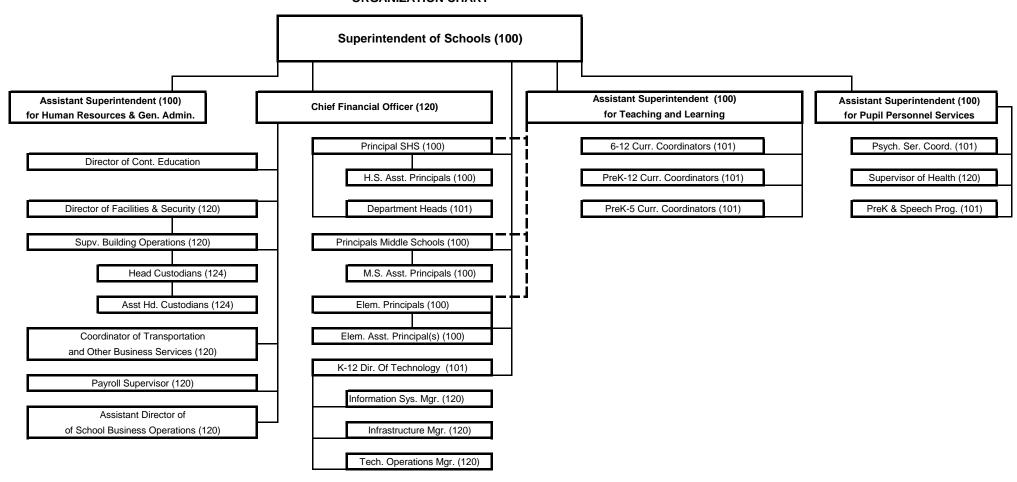
		2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024			CHANGE	2024-2025
Object		ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	CURRENT	CURRENT	ENROLL-	то	PROPOSED
Codes	Descriptions	STAFFING	STAFFING	STAFFING	STAFFING	STAFFING	STAFFING	SERVICES	MENT	PROGRAM	BUDGET
100	Administrators	30.00	29.00	29.00	29.00	29.00	29.00	29.00	0.00	0.00	29.00
101	Directors, Coordinators & Dept. Heads	14.00	14.00	13.00	13.00	13.00	13.00	13.00	0.00	0.00	13.00
102	Teachers - Regular Education	263.60	254.35	263.85	265.07	267.67	270.22	270.22	-2.00	0.00	268.22
103	Teachers - Special Areas	127.40	124.65	124.75	123.65	124.85	125.05	125.55	0.00	0.00	125.55
104	Teachers - Support	39.92	41.35	40.35	40.10	40.60	43.60	43.60	0.00	0.00	43.60
105	Teachers - Curric/Instruct Resource	1.00	1.00	0.50	0.50	0.50	0.50	0.50	0.00	0.00	0.50
107	Media Specialists/Librarians	9.00	8.00	9.00	9.00	9.00	9.00	9.00	0.00	0.00	9.00
108	Guidance Couselors	16.50	16.50	16.50	16.50	16.50	16.50	16.50	0.00	0.00	16.50
109	Teachers - Special Education	51.50	53.00	53.92	56.49	58.67	60.89	59.39	1.00	0.00	60.39
110	Psychological Services	19.00	19.80	18.80	19.00	20.00	20.00	20.00	0.00	0.00	20.00
113	Social Workers	3.10	4.10	3.10	3.10	3.10	3.10	3.10	0.00	0.00	3.10
114	Speech/Hearing Therapists	14.80	14.86	16.07	16.40	16.90	16.70	16.70	0.00	0.00	16.70
	SUBTOTAL - CERTIFIED STAFF	589.82	580.61	588.84	591.81	599.79	607.56	606.56	-1.00	0.00	605.56
120	Support Supervisors	11.00	10.00	10.00	10.00	10.00	10.00	10.00	0.00	0.00	10.00
121	Secretaries	40.63	40.63	40.63	40.63	40.63	40.63	40.63	0.00	0.00	40.63
122	Paraprofessionals	56.00	54.50	56.00	54.00	54.00	53.50	53.50	0.00	0.00	53.50
123	Spec Ed Paraprofessionals	90.41	97.41	98.35	104.35	114.21	110.72	115.72	0.00	0.00	115.72
124	Custodians	56.00	54.00	56.00	56.00	56.00	55.00	55.00	0.00	0.00	55.00
125	Maintainers	8.00	8.00	8.00	8.00	8.00	8.00	8.00	0.00	0.00	8.00
126	Nurses	12.50	12.50	12.50	12.50	12.50	13.10	13.10	0.00	0.00	13.10
127	Nurses Aides	7.80	6.80	7.80	7.80	7.80	7.80	7.80	0.00	0.00	7.80
128	Technology Assistants	9.20	9.20	9.20	9.20	9.20	9.20	9.20	0.00	0.00	9.20
129	Security Aides	9.00	10.00	9.00	9.00	9.00	9.00	9.00	0.00	0.00	9.00
131	Athletics (lifeguard/athletic trainer/offic.)	2.00	2.00	2.00	2.00	2.00	2.00	2.00	0.00	0.00	2.00
133	Other (lab asst., AV tech, etc.)	4.00	4.00	4.00	4.00	4.00	5.00	5.00	0.00	0.00	5.00
135	Occupational Therapists	7.30	7.80	8.30	8.95	8.95	9.05	9.05	0.00	0.00	9.05
136	Physical Therapists	2.00	2.00	2.00	2.00	2.00	2.00	2.00	0.00	0.00	2.00
150	Permanent Subs	25.00	25.00	25.00	18.00	18.00	18.00	18.00	0.00	0.00	18.00
	SUBTOTAL - NON CERTIFIED STAFF	340.84	343.84	348.78	346.43	356.29	353.00	358.00	0.00	0.00	358.00
	TOTAL STAFF	930.66	924.45	937.62	938.24	956.08	960.56	964.56	-1.00	0.00	963.56

FY 2024 - 2025 POSITION CHANGES BY SCHOOL

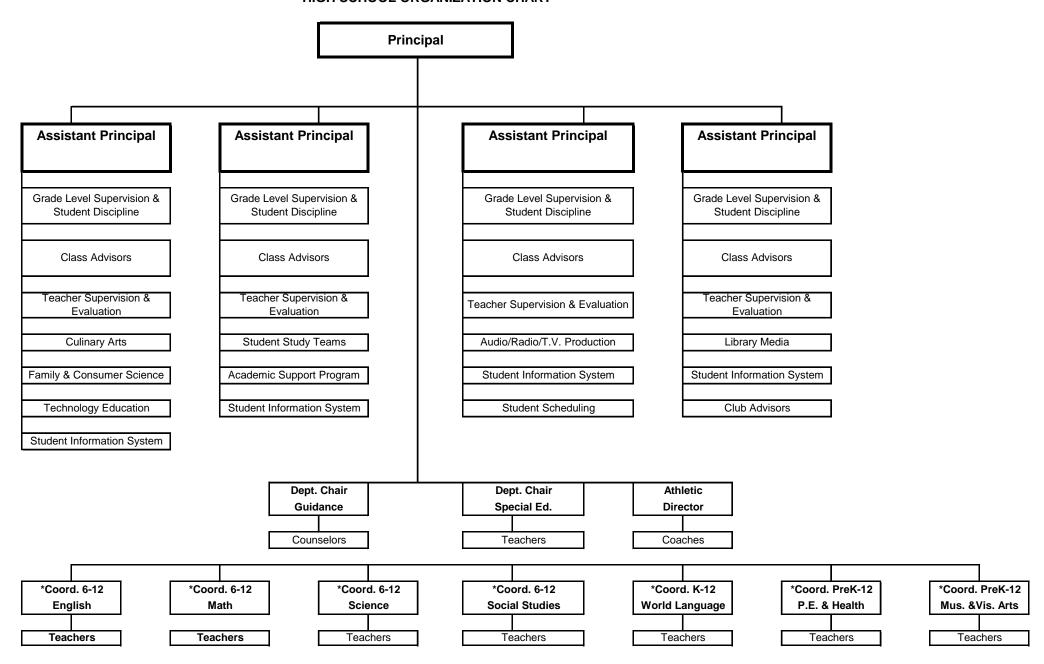
				ENROLL	PROGRAM		POSITION	DESCRIPTION
OSITION TYPE			SCHOOL	FTE	FTE		COST	NEED FOR POSITION
RTIFIED STAFF								
Teachers - Reg Ed (10	02)							
Est. position cost:	\$	66,881	SES	(2.00)	-	\$		Enrollment
		_		(2.00)	-	\$	(133,762)	
Teachers - Special Ed	l (109)							
Est. position cost:	, ,	66,881	BMS	1.00	-	\$	66,881	Enrollment
		_		1.00	-	\$	66,881	
OTAL CERTIFIED STAFF				(1.00)	-	Ş	(66,881)	
				IMARY BY LOCAT	ION - CERTIFIE	D ST		
			SES	(2.00)	-	\$	(133,762)	
			BMS	1.00	-	\$	66,881	
		_		(1.00)	-	\$	(66,881)	
ON CERTIFIED STAFF								
OTAL NON CERTIFIED STA	AFF			-	-	Ş	-	



# WESTPORT PUBLIC SCHOOLS ORGANIZATION CHART

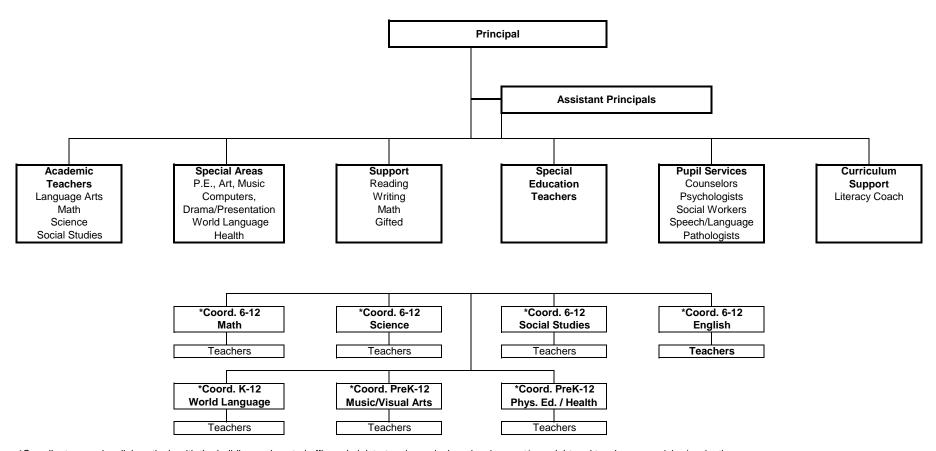


# WESTPORT PUBLIC SCHOOLS HIGH SCHOOL ORGANIZATION CHART



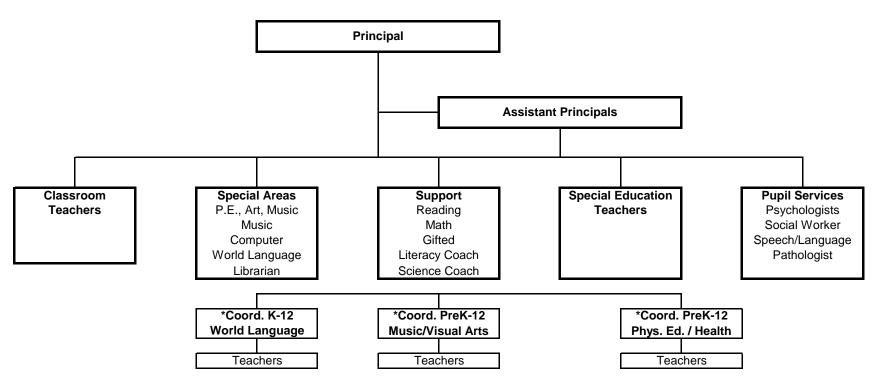
<sup>\*</sup>Coordinators work collaboratively with the building and central office administrators in curriculum development/oversight and teacher supervision/evaluation.

## WESTPORT PUBLIC SCHOOLS MIDDLE SCHOOL ORGANIZATION CHART



<sup>\*</sup>Coordinators work collaboratively with the building and central office administrators in curriculum development/oversight and teacher supervision/evaluation.

# WESTPORT PUBLIC SCHOOLS ELEMENTARY SCHOOL ORGANIZATION CHART



<sup>\*</sup>Coordinators work collaboratively with the building and central office administrators in curriculum development/oversight and teacher supervision/evaluation.

2020-2021	2021-2022	2022-2023	2023-2024	2023-2024					CHANGE	2024-2025	Curr. 9	Svcs	Propose	d Bud.
Year-End	Year-End	Year-End	BUDGET	Projected	Object		CURRENT	ENROLL-	то	PROPOSED	over F	Y24	over F	Y24
Expense	Expense	Expense		Expense	Code	Descriptions	SERVICES	MENT	PROGRAM	BUDGET	Bud.	Proj.	Bud.	Proj.
5,590,982	5,415,676	5,683,479	5,697,691	5,634,570	100	Certified Administrators	5,850,024	-	-	5,850,024	2.7%	3.8%	2.7%	3.8%
2,182,792	2,214,083	2,265,526	2,299,708	2,318,957	101	Directors	2,369,138	-	-	2,369,138	3.0%	2.2%	3.0%	2.2%
24,083,222	24,486,391	25,867,482	26,186,673	26,441,408	102	Reg Ed Teachers	27,148,143	(133,762)	-	27,014,381	3.7%	2.7%	3.2%	2.2%
12,009,703	12,318,392	12,651,787	13,048,351	12,868,924	103	Special Area Teachers	13,280,459	-	-	13,280,459	1.8%	3.2%	1.8%	3.2%
4,465,194	4,554,666	4,784,103	5,091,809	5,210,348	104	Support Teachers	5,375,185	-	-	5,375,185	5.6%	3.2%	5.6%	3.2%
54,191	55,004	28,578	56,946	51,246	105	Curr/Instr Resource	57,857	-	-	57,857	1.6%	12.9%	1.6%	12.9%
846,541	934,984	982,912	1,016,058	1,016,427	107	Library/Media Teachers	1,037,995	-	-	1,037,995	2.2%	2.1%	2.2%	2.1%
1,416,075	1,602,538	1,622,814	1,693,080	1,602,302	108	School Counselors	1,646,740	-	-	1,646,740	-2.7%	2.8%	-2.7%	2.8%
4,848,327	5,286,516	5,297,091	5,744,388	5,849,125	109	Special Ed Teachers	5,969,684	66,881	-	6,036,565	3.9%	2.1%	5.1%	3.2%
1,742,038	1,825,266	1,900,831	2,063,960	2,065,792	110	Psychologists	2,142,716	-	-	2,142,716	3.8%	3.7%	3.8%	3.7%
255,798	269,235	273,003	285,771	286,838	113	Social Workers	295,854	-	-	295,854	3.5%	3.1%	3.5%	3.1%
1,605,862	1,658,018	1,768,514	1,814,284	1,851,681	114	Speech/Hearing Therapists	1,888,665	-	-	1,888,665	4.1%	2.0%	4.1%	2.0%
117,929	124,363	125,371	144,475	144,475	115	Staff Dev/Leadership	145,914	-	-	145,914	1.0%	1.0%	1.0%	1.0%
548,118	719,566	821,233	772,499	772,499	116	Extra-Curricular	785,993	-	-	785,993	1.7%	1.7%	1.7%	1.7%
606,783	661,159	641,914	581,898	581,898	118	Coaches-Intrmral/Intrschlstic	587,637	-	-	587,637	1.0%	1.0%	1.0%	1.0%
141,990	128,138	172,661	165,273	165,273	119	Curriculum Work/Other	165,273	-	-	165,273	0.0%	0.0%	0.0%	0.0%
\$ 60,515,545	\$ 62,253,995	\$ 64,887,299	\$ 66,662,864	\$ 66,861,762		Sub-Total Certified Salaries	\$ 68,747,277	\$ (66,881)	\$ -	\$ 68,680,396	3.1%	2.8%	3.0%	2.7%
1,267,354	1,267,636	1,344,955	1,349,388	1,363,817	120	Support Supervisors	1,389,870	_	_	1,389,870	3.0%	1.9%	3.0%	1.9%
2,556,368	2,633,283	2,663,847	2,881,937	2,734,606	121	Secretaries	2,801,860	_	_	2,801,860	-2.8%	2.5%	-2.8%	2.5%
1,836,013	1,850,322	1,859,050	1,914,654	1,844,268	122	Paraprofessionals	1,965,636	_	_	1,965,636	2.7%	6.6%	2.7%	6.6%
3,224,924	3,646,830	4,161,883	4,169,041	4,122,878	123	Sped Paraprofessionals	4,475,183	_	_	4,475,183	7.3%	8.5%	7.3%	8.5%
2,955,717	2,959,488	2,988,073	3,006,568	3,084,471	124	Custodians	3,094,842	_	_	3,094,842	2.9%	0.3%	2.9%	0.3%
633,764	640,968	638,260	673,986	657,229	125	Maintainers	687,453	_	_	687,453	2.0%	4.6%	2.0%	4.6%
930,843	956,898	972,244	1,004,090	1,000,210	126	Nurses	1,062,600	_	_	1,062,600	5.8%	6.2%	5.8%	6.2%
252,820	269,269	283,965	294,085	295,380	127	Nurses Aides	303,201	_	_	303,201	3.1%	2.6%	3.1%	2.6%
616,951	630,832	595,756	620,599	594,389	128	Technology Assistants	612,221	_	_	612,221	-1.3%	3.0%	-1.3%	3.0%
315,704	307,761	324,743	333,036	312,556	129	Security Aides	341,383	_	_	341,383	2.5%	9.2%	2.5%	9.2%
86,823	145,507	195,750	170,000	170,000	130	Bus Monitors	170,000	-	-	170,000	0.0%	0.0%	0.0%	0.0%
210,585	229,013	248,813	240,000	201,159	131	Athletics	246,288	-	-	246,288	2.6%	22.4%	2.6%	22.4%
145,620	157,065	155,889	207,945	223,791	133	Other Assistants	229,720	-	-	229,720	10.5%	2.6%	10.5%	2.6%
800,867	883,850	907,526	904,022	943,056	135	Occupational Therapists	971,153	-	-	971,153	7.4%	3.0%	7.4%	3.0%
189,247	195,577	199,384	205,548	208,895	136	Physical Therapists	211,415	-	-	211,415	2.9%	1.2%	2.9%	1.2%
21,375	21,375	21,375	22,000	22,000	140	Adult Ed Mandated	25,000	-	-	25,000	0.0%	13.6%	0.0%	13.6%
\$ 16,044,975	\$ 16,795,674	\$ 17,561,513	\$ 17,996,899	\$ 17,778,703		Sub-Total Non-Certified Salaries	\$ 18,587,825	\$ -	\$ -	\$ 18,587,825	3.3%	4.6%	3.3%	4.6%
352,170	260,522	345,030	425,880	387,772	150	Perm Cert Subs	425,880	-	-	425,880	0.0%	9.8%	0.0%	9.8%
81,523	209,862	304,867	165,530	165,530	151	Daily Cert Subs	182,083	-	-	182,083	10.0%	10.0%	10.0%	10.0%
5,925	25,915	24,809	39,832	25,000	152	Staff Training Cert Subs	30,000	-	-	30,000	-24.7%	20.0%	-24.7%	20.0%
27,864	15,420	11,375	46,470	20,313	153	PPT Cert Subs	25,000	-	-	25,000	-46.2%	23.1%	-46.2%	23.1%
722,147	741,257	764,855	896,211	896,211	154	Long Term Subs	820,000	-	-	820,000	-8.5%	-8.5%	-8.5%	-8.5%
279,249	272,413	246,571	325,024	397,455	155	Non-Cert Subs	330,000	-	-	330,000	1.5%	-17.0%	1.5%	-17.0%

			2022-2023		2023-2024		2023-2024								ANGE		2024-2025	Curr. S		Propose			
	Year-End		Year-End		Year-End		BUDGET		Projected	Object	Dan seintiana		CURRENT SERVICES		NROLL- MENT		TO GRAM		ROPOSED BUDGET	over F Bud.	Proj.	over F Bud.	
1	750,817		805.012		689,881		750.000		750,000	Code 156	<b>Descriptions</b> Overtime		750,000		IVIEN I	PKC	GRAIVI		750,000	0.0%	0.0%	0.0%	<b>Proj.</b> 0.0%
Ś		Ś	2,330,401	Ś	2,387,388	ć	,	Ś	2,642,281	150	Sub-Total Other Salaries	Ś		Ś	-	Ś	-	Ś	<b>2,562,963</b>	-3.2%	-3.0%	-3.2%	-3.0%
٦	2,219,093	٠	2,330,401			,	,, -	Ţ	2,042,281		Sub-Total Other Salaries	۶	2,302,303	٠	-	٦	-	٠,	2,302,303	-3.276	-3.0%	-3.2/6	-3.0%
\$	78,780,215	\$	81,380,070	\$	84,836,200	\$	87,308,710	\$	87,282,746		TOTAL SALARIES	\$	89,898,065	\$	(66,881)	\$	-	\$	89,831,184	3.0%	3.0%	2.9%	2.9%
	16,406,438		16,742,040		16,331,194		17,746,820		17,746,820	210	Health Insurance		25,825,589		(38,105)		-		25,787,484	45.5%	45.5%	45.3%	45.3%
	261,737		271,477		276,927		356,872		346,478	211	Group Life Insurance		355,000		-		-		355,000	-0.5%	2.5%	-0.5%	2.5%
	36,875		38,995		42,500		43,000		43,000	212	Teacher Child Care (WEA)		43,000		-		-		43,000	0.0%	0.0%	0.0%	0.0%
	25,155		15,500		14,884		25,000		17,024	213	Health Insurance Waiver		20,000		-		-		20,000	-20.0%	17.5%	-20.0%	17.5%
	2,184,387		2,270,281		2,363,870		2,443,192		2,366,125	220	FICA/Medicare		2,517,146		(970)		-		2,516,176	3.0%	6.4%	3.0%	6.3%
	20,049		22,360		25,367		28,000		28,000	240	Course Reimbursement		28,000		-		-		28,000	0.0%	0.0%	0.0%	0.0%
	86,090		57,923		50,000		70,000		63,072	250	Unemployment Compensation		60,000		-		-		60,000	-14.3%	-4.9%	-14.3%	-4.9%
	395,669		404,327		392,513		400,000		403,916	260	Workers Compensation		400,000		-		-		400,000	0.0%	-1.0%	0.0%	-1.0%
	31,434		32,052		35,782		36,000		36,000	287	Uniform Allowance		36,000		-		-		36,000	0.0%	0.0%	0.0%	0.0%
	34,543		43,797		36,536		38,000		46,157	290	Other Employee Benefits		45,000		-		-		45,000	18.4%	-2.5%	18.4%	-2.5%
\$	19,482,377	\$	19,898,752	\$	19,569,573	\$	21,186,884	\$	21,096,592		TOTAL BENEFITS	\$	29,329,735	\$	(39,075)	\$	-	\$	29,290,660	38.4%	39.0%	38.2%	38.8%
	135,542		147,803		75,350		75,000		75,000	320	HomeBound	\$	75,000	\$	-	\$	-	\$	75,000	0.0%	0.0%	0.0%	0.0%
	3,481		7,849		9,628		11,612		11,612	321	Gifted Activities	\$	, -	\$	-	\$	-	\$	11,612	0.0%	0.0%	0.0%	0.0%
	102,000		120,900		115,570		185,750		153,000	322	Interns	\$	,	\$	-	\$	-	\$	185,000	-0.4%	20.9%	-0.4%	20.9%
	203,115		327,750		354,663		402,835		402,835	323	Instr Program Improvements	\$	,	\$	-	\$	-	\$	433,504	7.6%	7.6%	7.6%	7.6%
	8,259		7,361		6,863		13,000		13,000	324	Pupil Services	\$	-,	\$	-	\$	-	\$	13,000	0.0%	0.0%	0.0%	0.0%
	297,523		283,788		317,578		295,000		295,000	325	PPT Consultations	\$	,	\$	-	\$	-	\$	310,000	5.1%	5.1%	5.1%	5.1%
	116,060		120,700		120,048		125,000		125,000	327	Student Evaluations-Outside	\$	125,000	\$	-	\$	-	\$	125,000	0.0%	0.0%	0.0%	0.0%
	8,000		17,000		20,000		20,000		20,000	328	Medical Advisors	\$	20,000	\$	-	\$	-	\$	20,000	0.0%	0.0%	0.0%	0.0%
	510,642		547,225		495,194		554,405		554,405	330	Other Prof/Tech Services	\$	- /	\$	-	\$	-	\$	547,673	-1.2%	-1.2%	-1.2%	-1.2%
	455,999		498,481		574,158		675,000		675,000	331	Legal/Negotiations	\$	685,000	\$	-	\$	-	\$	685,000	1.5%	1.5%	1.5%	1.5%
	-		-		-		-		-	332	Licenses & Fees	\$	-	\$	-	\$	-	\$	-	0.0%	0.0%	0.0%	0.0%
\$	1,840,621	\$	2,078,857	\$	2,089,052	\$	2,357,602	\$	2,324,852		TOTAL PURCHASED SERVICES	\$	2,405,789	\$	-	\$	-	\$	2,405,789	2.0%	3.5%	2.0%	3.5%
												١.						١.					
	96,897		93,962		102,975		99,356		99,356	411	Water/Sewer	\$	100,500		-	\$	-	\$	100,500	1.2%	1.2%	1.2%	1.2%
	2,227,890		2,009,741		1,746,788		2,441,054		2,062,567	413	Electricity	\$	, ,	\$	-	\$	-	\$	2,086,099	-14.5%	1.1%	-14.5%	1.1%
	920,331		730,747		990,451		917,148		987,148	414	Natural Gas	\$	,	\$	-	\$	-	\$	991,000	8.1%	0.4%	8.1%	0.4%
1	19,576		20,677		20,997		19,981		19,981	415	Heating Oil	\$	,	\$	-	\$	-	\$	21,900	9.6%	9.6%	9.6%	9.6%
1	586,868		641,038		713,591		874,775		874,775	421	Contracted Maintenance	\$	,	\$	-	\$	-	\$	984,595	12.6%	12.6%	12.6%	12.6%
	578,915		1,077,749		690,107		660,000		660,000	431	Building Maintenance	\$	,	\$	-	\$	-	\$	660,000	0.0%	0.0%	0.0%	0.0%
1	199,693		160,511		370,587		351,140		351,140	432	Grounds Maintenance	\$	- ,	\$	-	\$	-	\$	431,598	22.9%	22.9%	22.9%	22.9%
	120,343		119,355		112,334		165,749		165,749	433	Repair Equip (Instructional)	\$	,	\$	-	\$	-	\$	154,510	-6.8%	-6.8%	-6.8%	-6.8%
	46,294		46,579		61,591		79,750		79,750	434	Repair Equip (Non-Instructional)	\$	,	\$	-	\$	-	\$	80,800	1.3%	1.3%	1.3%	1.3%
	572,757		307,734		248,412		855,019		855,019	435	Building Projects	\$	,	\$	-	\$	-	\$	395,561	-53.7%	-53.7%	-53.7%	-53.7%
	63,760		32,439		148,482		174,500		174,500	436	Grounds Projects	\$	- ,	\$	-	\$	-	\$	207,930	19.2%	19.2%	19.2%	19.2%
	506,488	l	215,931		194,816		322,500		322,500	437	Restore/Prevent Maintenance	\$	292,500	\$	-	\$	-	\$	292,500	-9.3%	-9.3%	-9.3%	-9.3%

2020-2	2021	2021-2022	2022-2023	2023-2024	2023-2024							CH	IANGE		2024-2025	Curr.		Propose	
Year-E	End	Year-End	Year-End	BUDGET	Projected	Object			CURRENT		NROLL-		то		PROPOSED	over			FY24
Expen	nse	Expense	Expense		Expense	Code	Descriptions		SERVICES		MENT	PR	OGRAM		BUDGET	Bud.	Proj.	Bud.	Proj.
	51,099	154,741	167,060	176,795	176,795	440	Equip Rentals & Copiers	\$	175,800	\$	-	\$	-	\$	175,800	-0.6%	-0.6%	-0.6%	-0.6%
į	50,651	52,424	54,259	56,975	56,975	441	Building Rental	\$	60,394	\$	-	\$	-	\$	60,394	6.0%	6.0%	6.0%	6.0%
	8,890	10,731	13,152	9,500	9,500	450	Gas/Travel Maintenance	\$	14,000	\$	-	\$	-	\$	14,000	47.4%	47.4%	47.4%	47.4%
	94,970	303,269	210,877	321,764	321,765	451	Custodial Supplies	\$	321,764	\$	-	\$	-	\$	321,764	0.0%	0.0%	0.0%	0.0%
ll .	91,962	282,942	342,900	300,000	300,000	452	Maintenance Supplies	\$	345,000	\$	-	\$	-	\$	345,000	15.0%	15.0%	15.0%	15.0%
	05,733	135,710	205,464	160,000	160,000	490	School Security	\$	250,000	\$	-	\$	-	\$	250,000	56.3%	56.3%	56.3%	56.3%
\$ 6,94	43,117	\$ 6,396,280	\$ 6,394,843	\$ 7,986,006	\$ 7,677,520		TOTAL PROPERTY SERVICES	\$	7,573,950	\$	-	\$	-	\$	7,573,950	-5.2%	-1.3%	-5.2%	-1.3%
· ·	06,047	3,808,178	3,784,907	4,669,475	\$ 4,565,519	510	Transportation - Regular	\$	4,740,594	\$	-	\$	-	\$	4,740,594	1.5%	3.8%	1.5%	3.8%
	45,610	1,143,307	1,345,844	1,482,249		511	Trans-Spec Ed-Internal	\$	1,454,846	\$	-	\$	-	\$	1,454,846	-1.8%	0.5%	-1.8%	0.5%
	70,646	297,909	281,949	366,614		512	Trans-Spec Ed-Public	\$	256,981	\$	-	\$	-	\$	256,981	-29.9%	-8.7%	-29.9%	-8.7%
II .	18,331	889,316	677,059	784,400		513	Trans-Spec Ed-Private	\$	795,355	\$	-	\$	-	\$	795,355	1.4%	6.3%	1.4%	6.3%
II	18,975	33,985	58,063	77,935		516	Trans-Field Trips	\$	83,453	\$	-	\$	-	\$	83,453	7.1%	7.1%	7.1%	7.1%
II	42,913	282,145	306,650	,	\$ 360,000	517	Gasoline-Buses	\$	360,000	\$	-	\$	-	\$	360,000	-10.0%	0.0%	-10.0%	0.0%
	91,554	47,925	143,076	172,869		520	Property Insurance	\$	192,529	\$	-	\$	-	\$	192,529	11.4%	5.0%	11.4%	5.0%
II	9,777	9,777	9,182	12,145		521	Flood Insurance	\$	4,475	\$	-	\$	-	\$	4,475	-63.2%	5.0%	-63.2%	5.0%
II	45,442	429,358	389,052	419,996	\$ 416,978	523	Liability Insurance	\$	437,827	\$	-	\$	-	\$	437,827	4.2%	5.0%	4.2%	5.0%
	20,752	101,658	94,069	105,000		529	Athletic Insurance	\$	88,472	\$	-	\$	-	\$	88,472	-15.7%	5.0%	-15.7%	5.0%
	06,705	626,421	647,361	619,260		530	Communication Systems	\$	680,740	\$	-	\$	-	\$	680,740	9.9%	1.1%	9.9%	1.1%
	13,647	21,020	29,745	30,000	\$ 30,000	535	Postage	\$	30,000	\$	-	\$	-	\$	30,000	0.0%	0.0%	0.0%	0.0%
	18,722	10,298	11,529	18,000		540	Advertising	\$	17,000	\$	-	\$	-	\$	17,000	-5.6%	30.8%	-5.6%	30.8%
	11,758	16,453	15,663	20,800	\$ 17,235	550	Printing	\$	23,837	\$	-	\$	-	\$	23,837	14.6%	38.3%	14.6%	38.3%
2,69	90,481	3,083,002	2,469,831	2,804,805	\$ 3,453,748	560	Tuition-Public	\$	3,817,000	\$	-	\$	-	\$	3,817,000	36.1%	10.5%	36.1%	10.5%
		-		-	\$ -	563	Tuition-Court & Agency Placed	\$	-	\$	-	\$	-	\$		0.0%	#DIV/0!	0.0%	#DIV/0!
1,32	24,753	1,150,893	1,295,457	1,050,000	\$ 1,050,000	567	Tuition-Litigation	\$	1,100,000	\$	-	\$	-	\$	1,100,000	4.8%	4.8%	4.8%	4.8%
	-	15,048	14,053	21,000	\$ 33,088	569	Tuition-Summer Programs	\$	27,000	\$	-	\$	-	\$	27,000	28.6%	-18.4%	28.6%	-18.4%
	42,334	40,007	42,380	64,175	\$ 45,818	580	Staff Travel/Mileage	\$ <b>\$</b>	54,650	\$	-	\$ <b>\$</b>	-	\$ <b>\$</b>	54,650	-14.8%	19.3% <b>5.0%</b>	-14.8% <b>8.0%</b>	19.3%
\$ 10,77	78,447	\$ 12,006,700	\$ 11,615,870	\$ 13,118,723	\$ 13,485,680		TOTAL OTHER PURCH SERVICES	Þ	14,164,759	Þ	-	Þ	•	Þ	14,164,759	8.0%	5.0%	8.0%	5.0%
70	98,327	810,901	875,775	834,740	834,740	611	Supplies-Instructional		889,552		_		_	Ś	889,552	6.6%	6.6%	6.6%	6.6%
	54,709	961,856	1,042,278	1,147,255	1,147,255	612	Software		1,187,688		-			\$	1,187,688	3.5%	3.5%	3.5%	3.5%
	71,334	141,759	150,800	151,925	151,925	613	Tech Supplies		151,925		_		_	\$	151,925	0.0%	0.0%	0.0%	0.0%
	34,135	31,943	32,213	33,300	33,300	615	Graduation Expenses		33,300		_		_	\$	33,300	0.0%	0.0%	0.0%	0.0%
ll .	98,661	419,655	410,797	349,165	349,165	641	Textbooks		415,143		_		_	Ś	415,143	18.9%	18.9%	18.9%	18.9%
II	01,425	89,283	103,157	96,084	96,084	642	Library Books & Periodicals		113,039		_		_	\$	113,039	17.6%	17.6%	17.6%	17.6%
	8,860	10,090	10,686	10,908	10,908	643	A/V Materials		17.420		_		_	\$	17.420	59.7%	59.7%	59.7%	59.7%
11	59,039	141,969	164,921	170,316	170,316	690	Non Instructional Supplies		194,892		_		_	\$	194,892	14.4%	14.4%	14.4%	14.4%
II	43,002	14,017	12,463	18,000	18,000	691	Health Supplies		15,750		_		_	Ś	15,750	-12.5%	-12.5%	-12.5%	-12.5%
	69,492	\$ 2,621,473	\$ 2,803,090	\$ 2,811,693	\$ 2,811,693	031	TOTAL SUPPLIES AND MTLS.	\$		\$	-	\$	-	\$	3,018,709	7.4%	7.4%	7.4%	7.4%
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	10,050	13,081	80,019	53,161	53,161	731	Equip-New Instructional		46,100		-		-		46,100	-13.3%	-13.3%	-13.3%	-13.3%
	8,792	-	929	-	-	732	Equip-New Non Instructional		141,380		_		_		141,380	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
	3,. 32	]	1 323		II .		-4	II	2.2,500	11	I	l	l	•	,550				

2020-2021	2021-2022	2022-2023	2023-2024	2023-2024					CHANGE	2024-2025	Curr. Svcs		Propose	ed Bud.
Year-End	Year-End	Year-End	BUDGET	Projected	Object		CURRENT	ENROLL-	то	PROPOSED	over FY24		over	FY24
Expense	Expense	Expense		Expense	Code	Descriptions	SERVICES	MENT	PROGRAM	BUDGET	Bud.	Proj.	Bud.	Proj.
139,460	3,41	59,931	58,578	58,578	733	Equip-Replace Instructional	81,866	-	-	81,866	39.8%	39.8%	39.8%	39.8%
45,464	11,16	-	-	-	734	Equip-Replace Non Instructional	197,866	-	-	197,866	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
48,417	644	18,157	-	12,978	735	Furniture	94,727	-	-	94,727	#DIV/0!	629.9%	#DIV/0!	629.9%
308,097	203,093	426,734	656,454	656,454	736	Tech Equip-Instructional	637,451	-	-	637,451	-2.9%	-2.9%	-2.9%	-2.9%
21,606	51,14	47,924	44,667	44,667	737	Tech Equip-Non Instructional	34,210	-	-	34,210	-23.4%	-23.4%	-23.4%	-23.4%
\$ 581,886	\$ 282,54	\$ 633,694	\$ 812,860	\$ 825,838		TOTAL EQUIPMENT	\$ 1,233,600	\$ -	\$ -	\$ 1,233,600	51.8%	49.4%	51.8%	49.4%
88,665	89,668	86,747	105,529	105,529	810	Dues & Fees	106,146	-	-	106,146	0.6%	0.6%	0.6%	0.6%
26,758	20,61	30,088	40,358	40,358	811	Student Act & Awards	35,658	-	-	35,658	-11.6%	-11.6%	-11.6%	-11.6%
352,973	488,45	755,414	559,348	559,348	812	Student Athletics	663,165	-	-	663,165	18.6%	18.6%	18.6%	18.6%
\$ 468,396	\$ 598,74	\$ 872,249	\$ 705,235	\$ 705,235		TOTAL OTHER	\$ 804,969	\$ -	\$ -	\$ 804,969	14.1%	14.1%	14.1%	14.1%
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\$ 121,544,549	\$ 125,263,422	\$ 128,814,571	\$ 136,287,715	\$ 136,210,156		GRAND TOTAL	\$ 148,429,576	\$ (105,956)	\$ -	\$ 148,323,619	8.91%	8.97%	8.83%	8.89%

