

# Capital Improvement Program 2021 Annual Report

Board of Education - December 15, 2021

# Thank You, Ann Arbor Community

# 2019 BOND PREPARING FOR THE FUTURE









# Capital Improvement Program 2021 Total Investment in Schools

Bond Fund	\$31,152,975
Sinking Fund	\$16,584,450
Yearly Sinking Fund Repairs	\$6,424,429

**TOTAL INVESTMENT** 

\$54,161,854

#### **Presentation Overview**

- I. Review Bond Commitments
- 2. Highlights Current Projects
- 3. Financial Update
- 4. Preview Upcoming Projects
- 5. Community Engagement
- 6. Environmental Sustainability Update
- 7. Capital Improvement Program Website
- 8. Capital Improvement Program Partners
- 9. Thank You, Ann Arbor Community



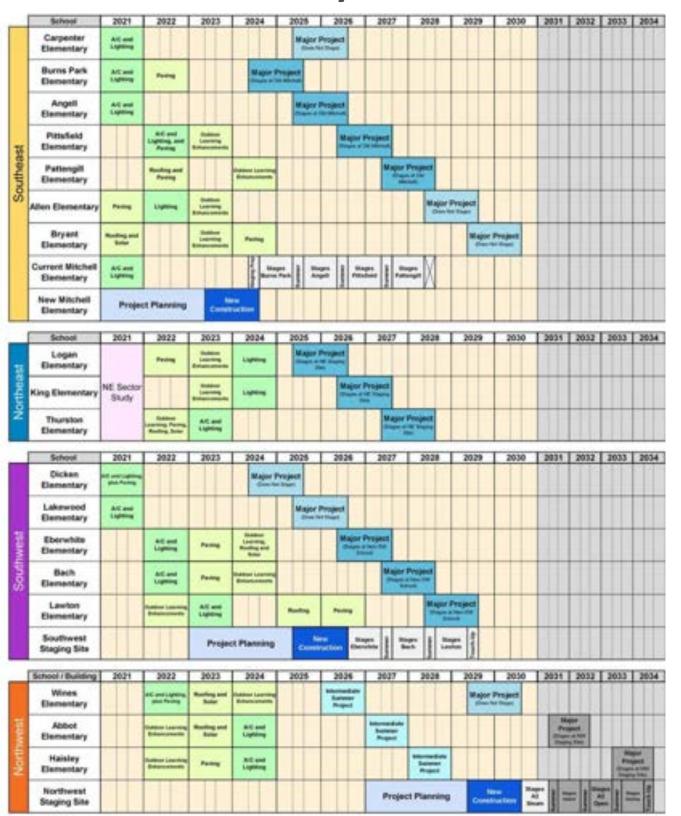
# Review Bond Commitments



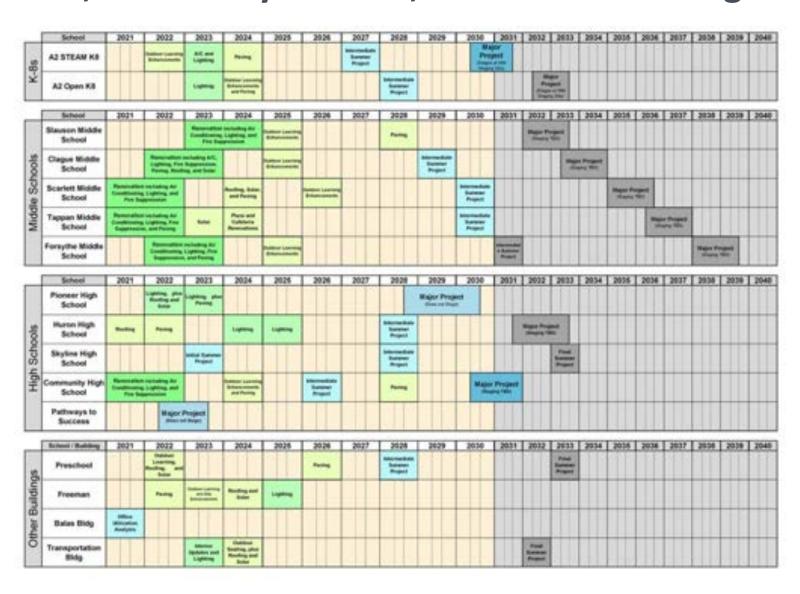
# 2019 BOND PREPARING FOR THE FUTURE



#### **Elementary Schools**



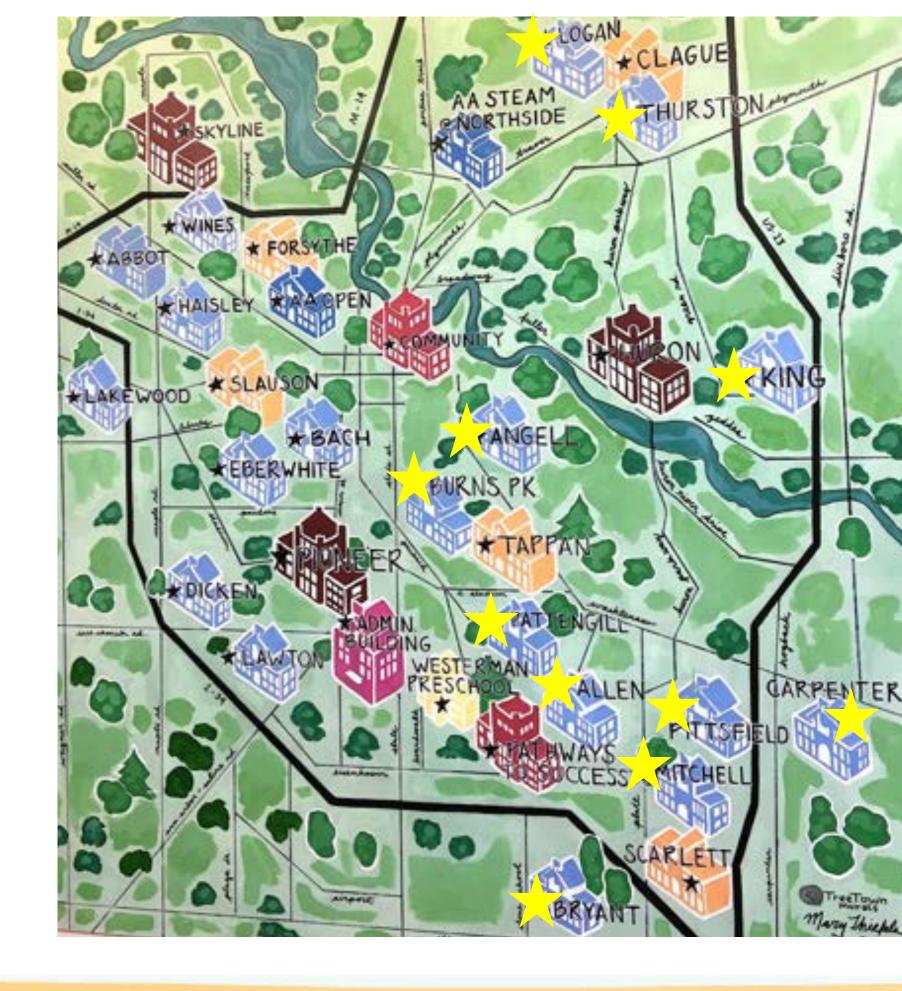
#### K-8s, Secondary Schools, and Other Buildings



\* Approved by the Board of Education December 2020

#### Elementary Schools – Part I

	School	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
	Carpenter Elementary	A/C and Lighting				Major F Choic No					
	Burns Park Elementary	A/C and Lighting	Paving		Major P	roject					
	Angell Elementary	A/C and Lighting				Major F					
st	Pittsfield Elementary		A/C and Lighting, and Paving	Outdoor Learning Enhancements			Major I				
Southeast	Pattengill Elementary		Roofing and Paving		Outdoor Learning Enhancements			Major F	at Ott		
Š	Allen Elementary	Paving Lighting		Outdoor Learning Enhancements					Major I	Project x Steps)	
	Bryant Elementary	Rooting and Solar		Outdoor Learning Enhancements	Paving						Project o Staper
	Current Mitchell Elementary	A/C and Lighting			Stag Burrs			ges is Sta			
	New Mitchell Elementary	Projec	ct Planning		nw ruction						
	School	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
St	Logan Elementary		Paving	Outdoor Learning Enhancements	Lighting	Major F (Dayes or 5	E Stupty				
Northeas	King Elementary	NE Sector Study		Outdoor Learning Enhancements	Lighting		Major I	Project NE Stepho			
å	Thurston Elementary	5	Outdoor Learning, Paving, Roofing, Solar	A/C and Lighting				Major F	AC Stageng		



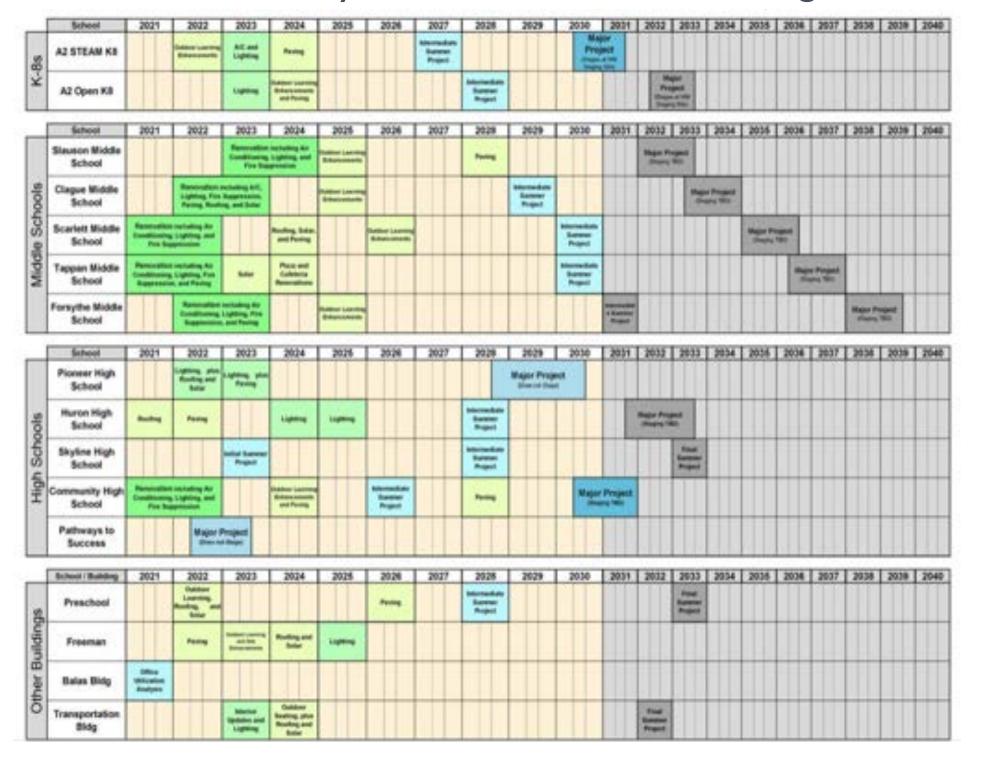
#### Elementary Schools – Part 2

	School	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Dicken Elementary	AC and Lighting. plus Passing			Major P Cree No	roject <sub>Steps</sub>									
	Lakewood Elementary	A/C and Lighting				Major	Project to Days								
Southwest	Eberwhite Elementary		A/C and Lighting	Paring	Duttoor Learning, Routing and Solar		Major I Glope a Ser	Project t New SW set							
South	Bach Elementary		A/C and Lighting	Paring	Outstoor Learning Entprocessorts			Steps	Project						
	Lawton Elementary		Outdoor Learning Enhancements	AC and Lighting		Roofing	Paving		Disp	r Project					
	Southwest Staging Site			Proje	ct Planning		lew sta			Stages avton					

	School / Building	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Wines Elementary		AC and Lighting. plus Paving	Roofing and Solar	Outstoor Learning Entrancements		Intermediate Surrener Project				Project set Steps				
Mest	Abbot Elementary		Outdoor Learning Enturcements	Roofing and Solar	AIC and Lighting			Intermediate Guerrer Project				Per	ajor specif s ur hole sp ditte		
100	Haisley Elementary		Outdoor Learning Enhancements	Pering	A/C and Lighting				Intermediate Summer Project			200		Pro Shape Rape	jer ject : si tëv g Cho
	Northwest Staging Site							Projec	t Planning		COLUMN 1	ngen 12 nam	1 10	No. of St.	2 I



K-8's, Secondary Schools, and Other Buildings

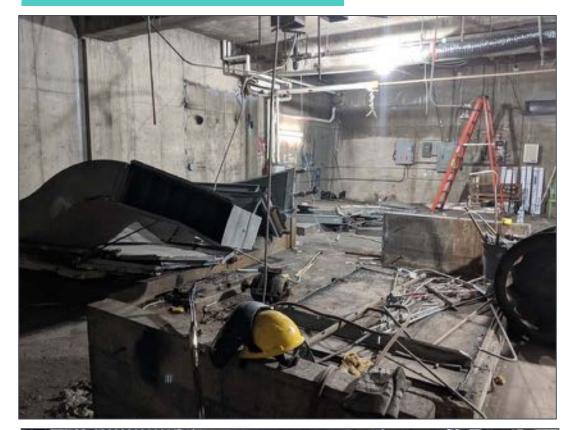




# 2021-2022 Projects



# **Summer 2021 Construction**











# Air Conditioning Update

# Air Conditioning Program Schedule

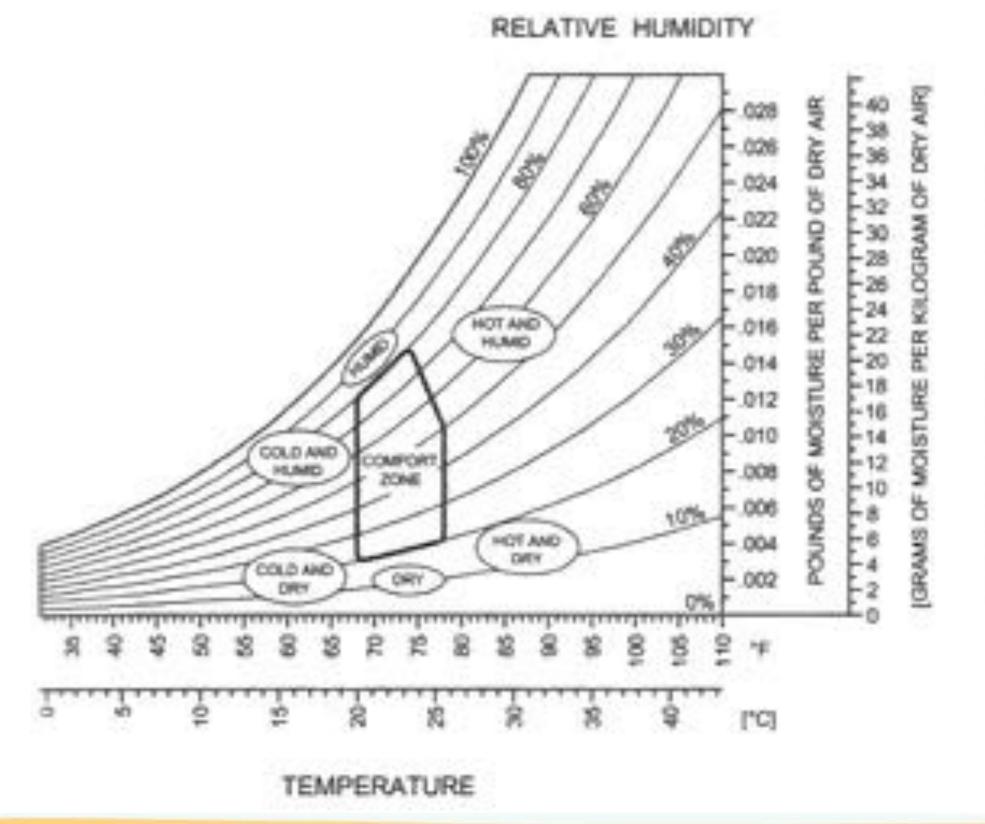
School Year	Square Footage with A/C *	Percentage of SF with A/C	Number of Schools with A/C
Fall 2020	1,579,990	45.7%	H
Fall 2021	1,813,035	52.4%	14
Fall 2022	2,464,615	71.3%	24
Fall 2023	3,156,987	91.3%	30
Fall 2024	3,457,874	100.0%	32

\*Does not include miscellaneous spaces in buildings without classroom A/C



# **Benefits of Optimized Thermal Environments**

- A reasonable and constant temperature and humidity has been shown to positively impact student health and learning and teacher wellbeing
- Research continues to emphasize linkages between thermal comfort and performance



# Air Conditioning Update

School	Status	Completion Date
Angell Elementary	Awaiting Electrical Service Upgrade Conversion	Summer 2022
Burns Park Elementary	Awaiting Electrical Service Upgrade Conversion	Summer 2022
Carpenter Elementary	Awaiting Electrical Service Upgrade Conversion	Summer 2022
Dicken Elementary	Completed	Summer 2021
Lakewood Elementary	Completed	Summer 2021
Mitchell Elementary	Completed	Summer 2021
Community High School	Third Floor Completed	Summer 2022
Scarlett Middle School	In Process	Summer 2022
Tappan Middle School	In Process	Summer 2022

# **Elementary School – Air Conditioning**



- Angell Elementary



- Dicken Elementary



- Carpenter Elementary

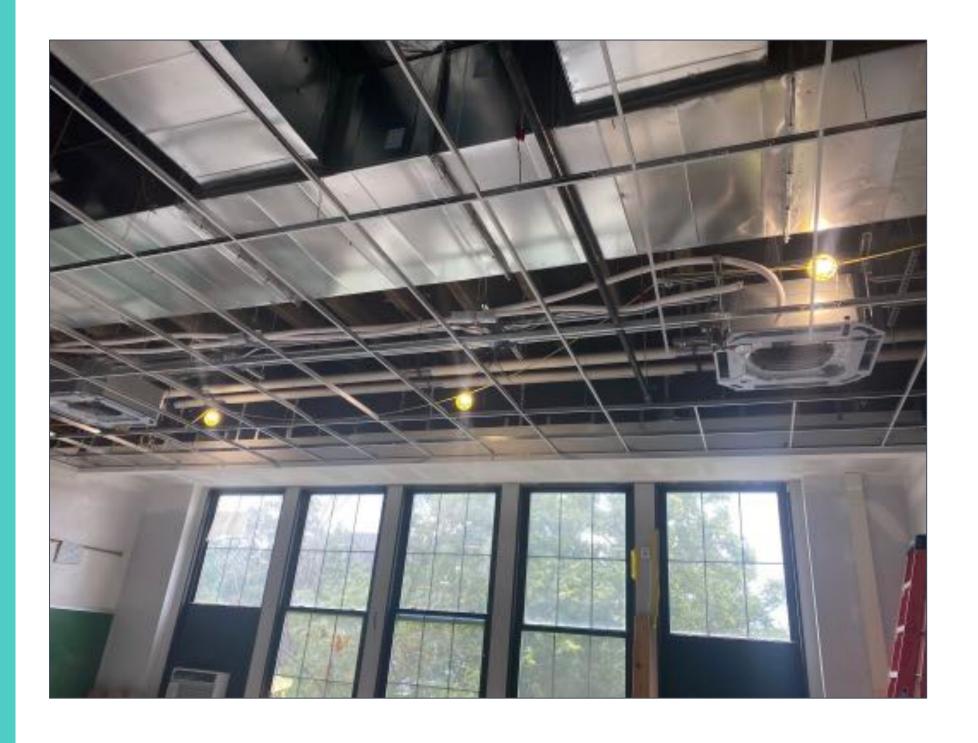


- Lakewood Elementary



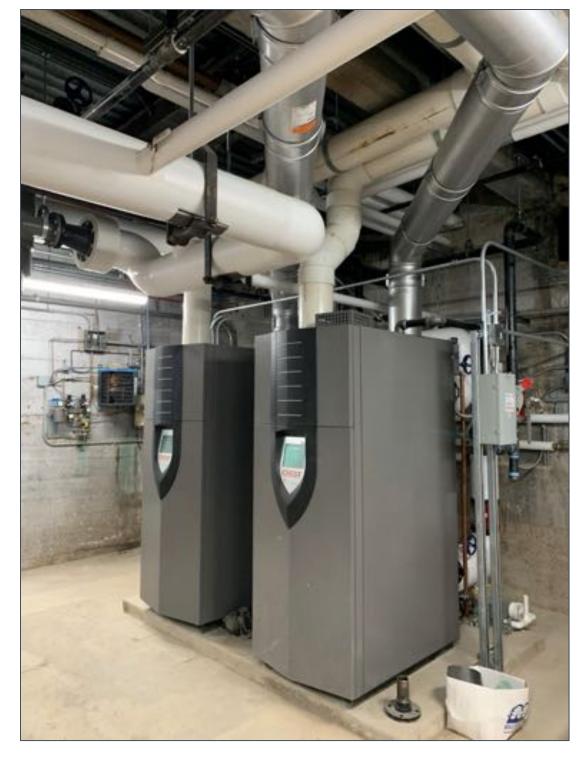
- Mitchell Elementary

# Community High School – New Ventilation and A/C Ductwork





# Community High School - New Heating and Ventilation System



- New Boilers



- New Pumps and Piping

### Scarlett Middle School – A/C and Ventilation



- New Condensing Units



- New Ventilation Equipment

# Tappan Middle School – A/C and Ventilation





# Classroom Window Shades Replacement - Old Shades







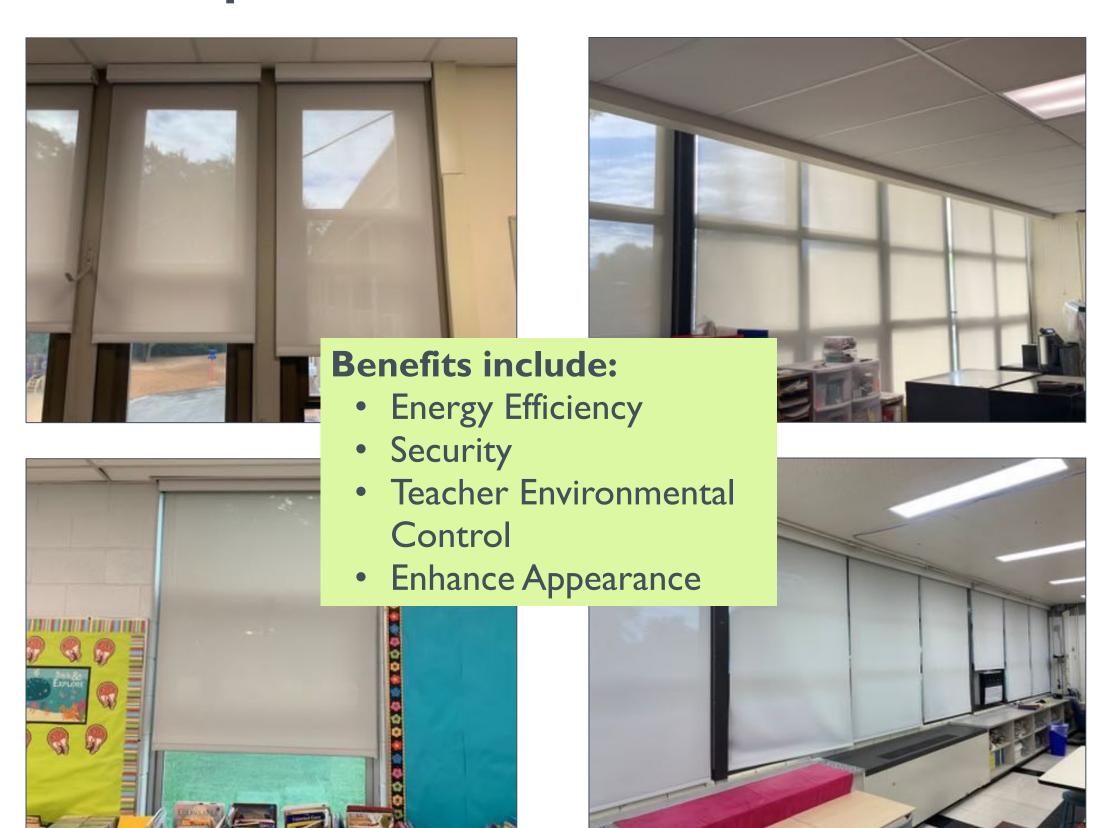
# Classroom Window Shades Replacement - New Shades

#### Schools with window shade replacements completed:

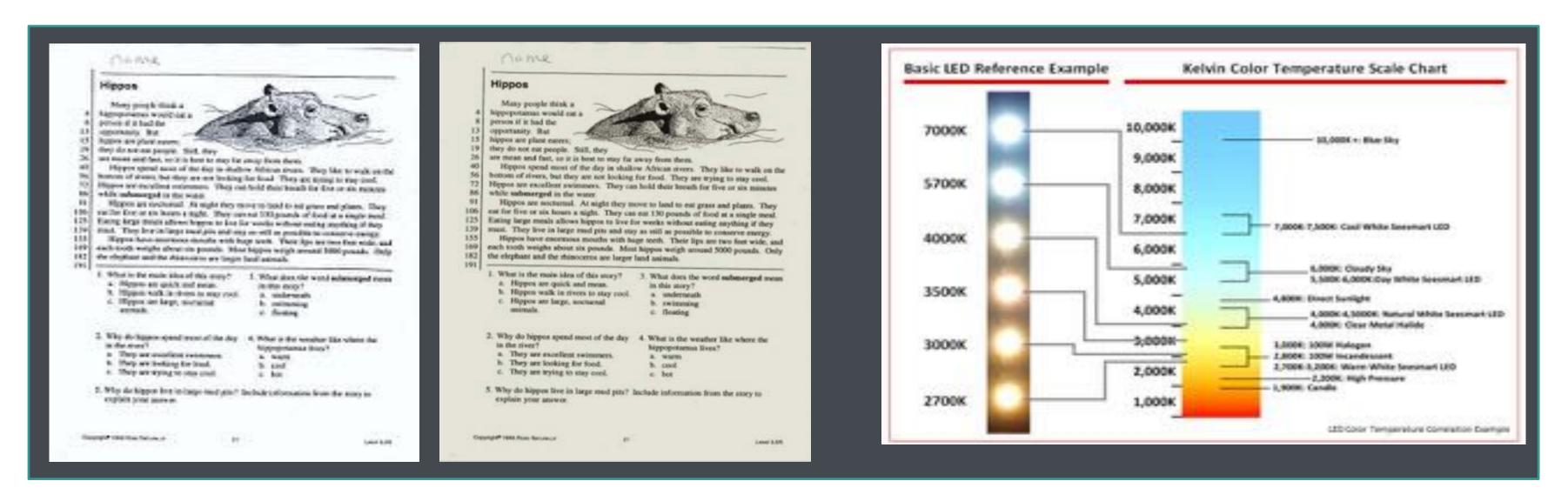
- Angell Elementary
- Burns Park Elementary
- Carpenter Elementary
- Dicken Elementary
- Lakewood Elementary
- Mitchell Elementary

#### Schools in progress with window shade replacements:

- Community High School
- Scarlett Middle School
- Tappan Middle School



# **Benefits of Enhanced Lighting Environments**



- Recognized relationship between higher student performance and presence of <u>daylight and views</u> (Boyce et al., 2003)
- Optimized lighting environments led to as much as **21% increase in** student learning rates (Gordon, 2010)

### Classroom and Hallway Energy Efficient LED Lighting and Ceiling Replacements

Schools with lighting and ceiling upgrades completed:

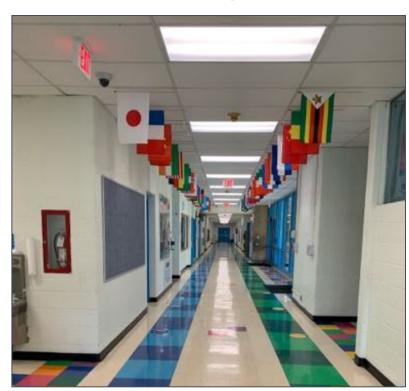
- Angell Elementary
- Burns Park Elementary
- Carpenter Elementary
- Dicken Elementary
- Lakewood Elementary
- Mitchell Elementary

Schools in progress with lighting and ceiling upgrades:

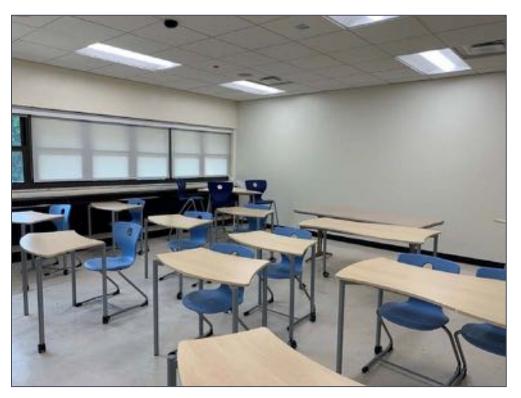
- Community High School
- Scarlett Middle School
- Tappan Middle School



- Burns Park Elementary



- Lakewood Elementary



- Tappan Middle School



- Community High School

# **Utility Upgrades – New Electrical Services**

To accommodate new air conditioning, the following locations received electrical service upgrades:

- Community High School
- Scarlett Middle School
- Tappan Middle School
- Dicken Elementary
- Lakewood Elementary
- Mitchell Elementary

#### Schools in progress:

- Angell Elementary
- Burns Park Elementary
- Carpenter Elementary



- Scarlett Middle School



- Tappan Middle School



- Tappan Middle School

# **Utility Upgrades – Fire Suppression (Sprinkler) Systems**

Schools with newly installed city water mains for new fire suppression systems:

- Community High School
- Scarlett Middle School
- Tappan Middle School

Fire suppression systems scheduled to be activated summer 2022



- Tappan Middle School



- Scarlett Middle School



- Scarlett Middle School

# Rooftop Solar Arrays

#### **Completed:**

- Pattengill Elementary (100 kW) 2020
- Haisley Elementary (133 kW) 2021
- A2 STEAM @ Northside (150 kW) 2021
- Forsythe Middle School (150 kW) 2021
- Huron High School (133 kW) 2021

#### **Contracts Awarded:**

• Bryant Elementary (150 kW) - 2022

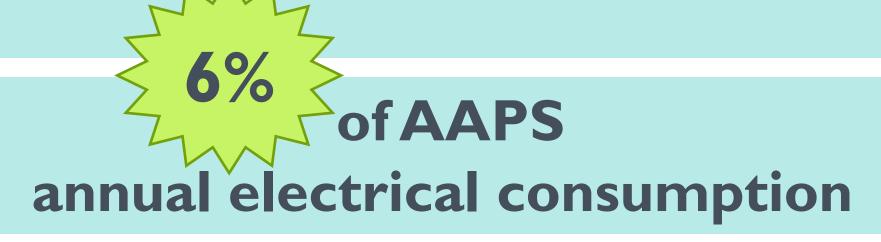
#### **Bidding/Pre-Construction:**

- Pioneer HS (150 kW) 2022
- Westerman Preschool (150 kW) 2022

# 1.12 MW (AC output) of rooftop solar

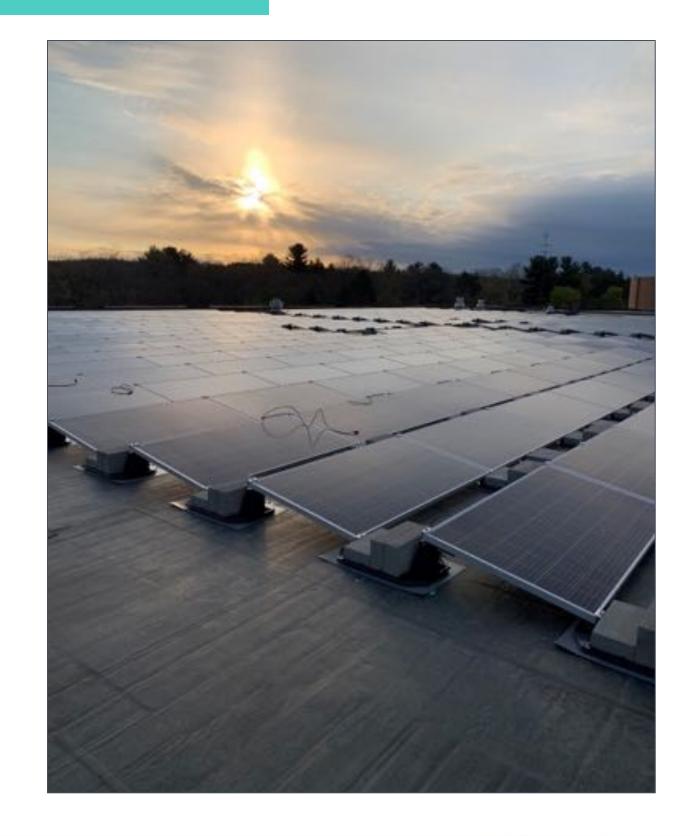
In 2022 will be equivalent to offsetting carbon of:

- 2,900,000 miles driven by cars; or
- 1,280,000 pounds of coal burned; or
- 212 homes annual electricity usage



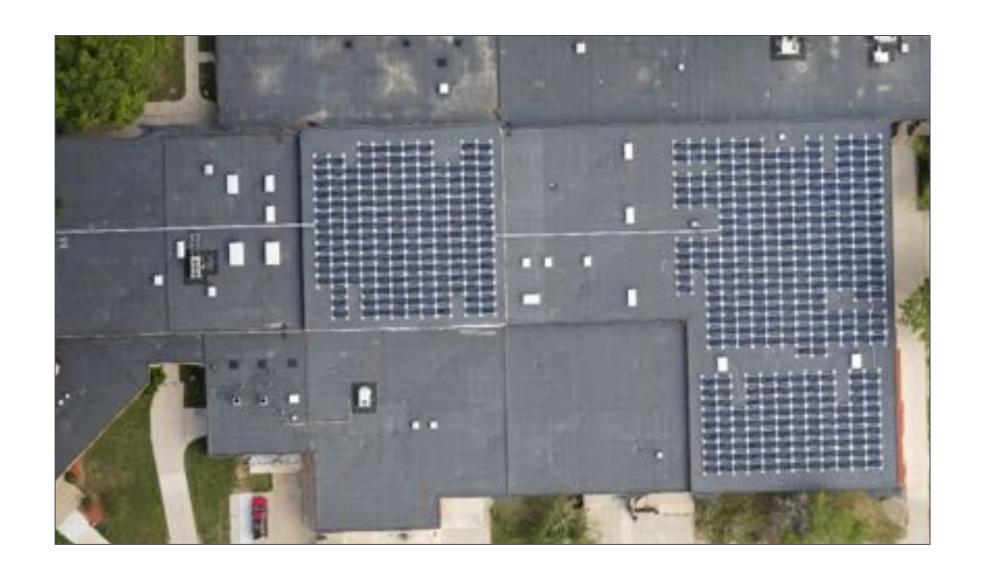
Annual Savings of \$180,000/year

# Huron High School - Solar





# Forsythe Middle School - Solar





# A2 STEAM - Solar



# Haisley Elementary - Solar



# **Paving Projects**

### **Dicken Elementary**

- North parking lot reconstruction



- Complete parking lot reconstruction

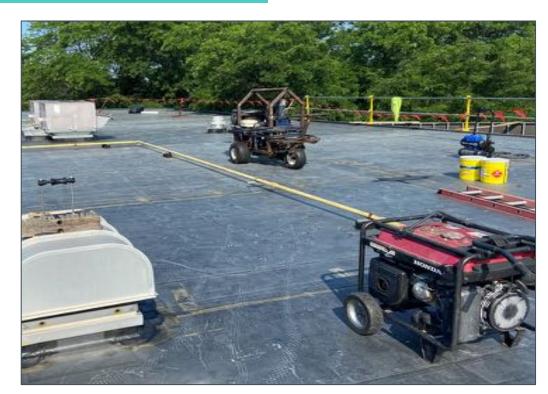








# Roof Replacement – Huron High School and Bryant Elementary





-Huron High School



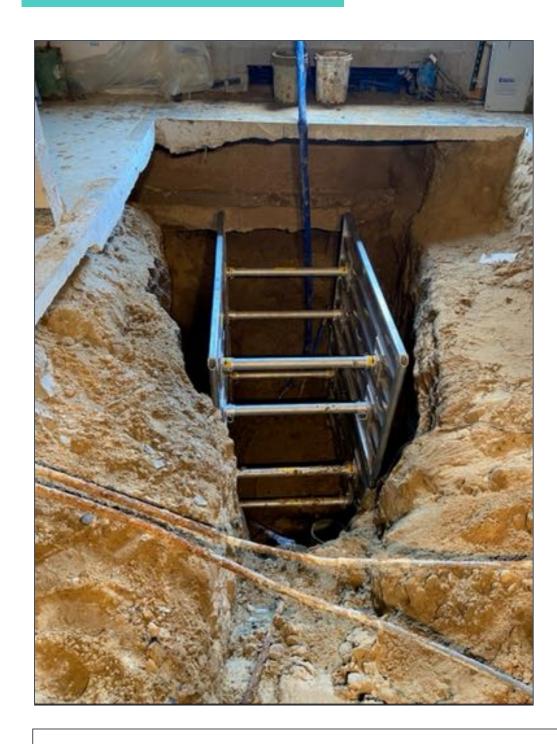


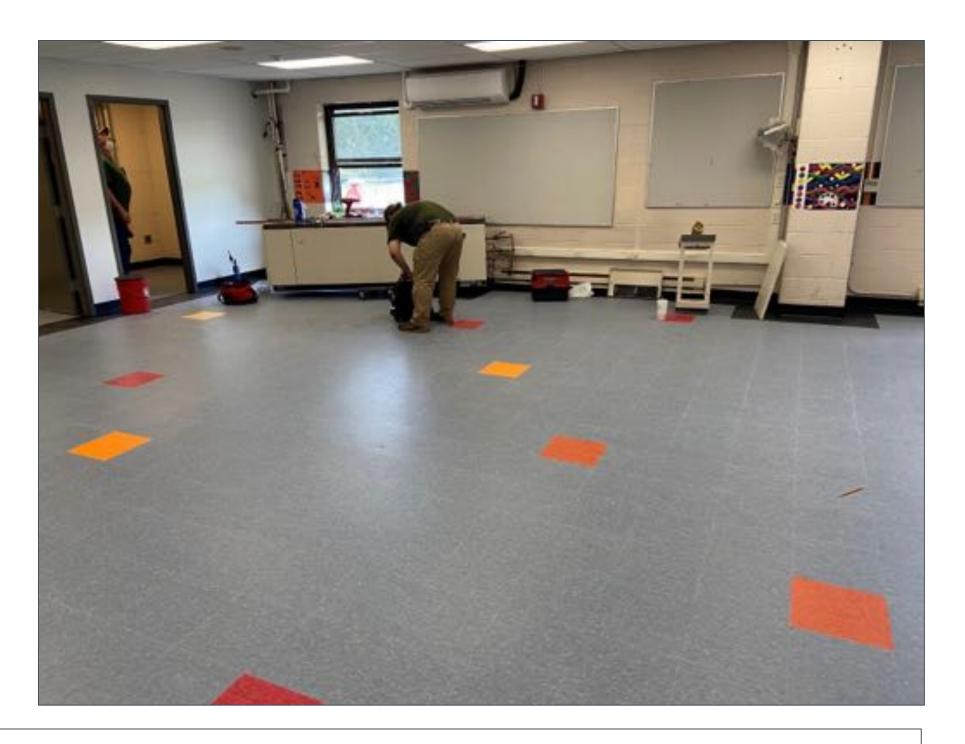
-Bryant Elementary

# Other Capital Projects 2021-2022



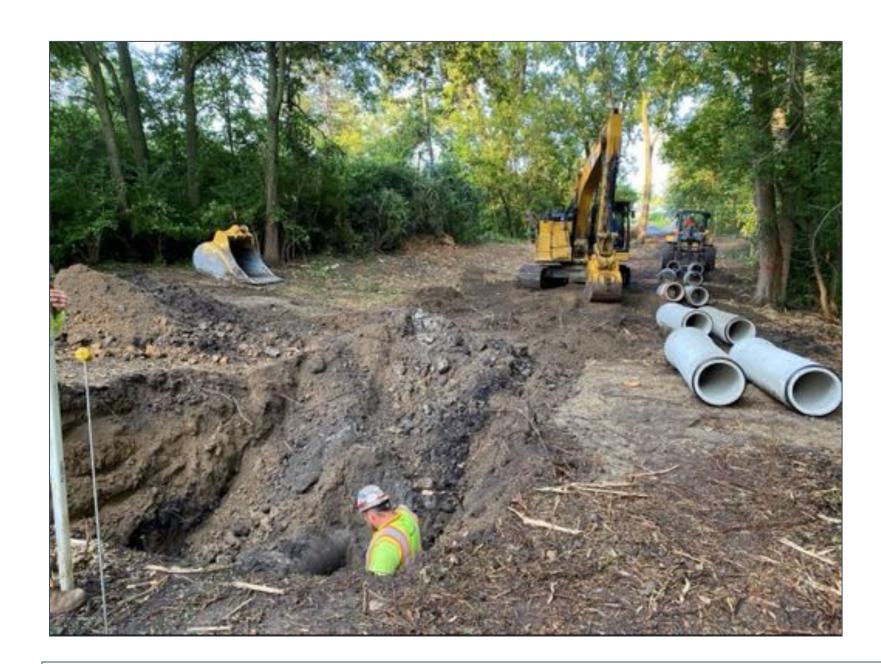
# Carpenter Elementary – Emergency Storm Water Repair





Emergency repair to stormwater lines under the building. The repair was completed and the classroom restored.

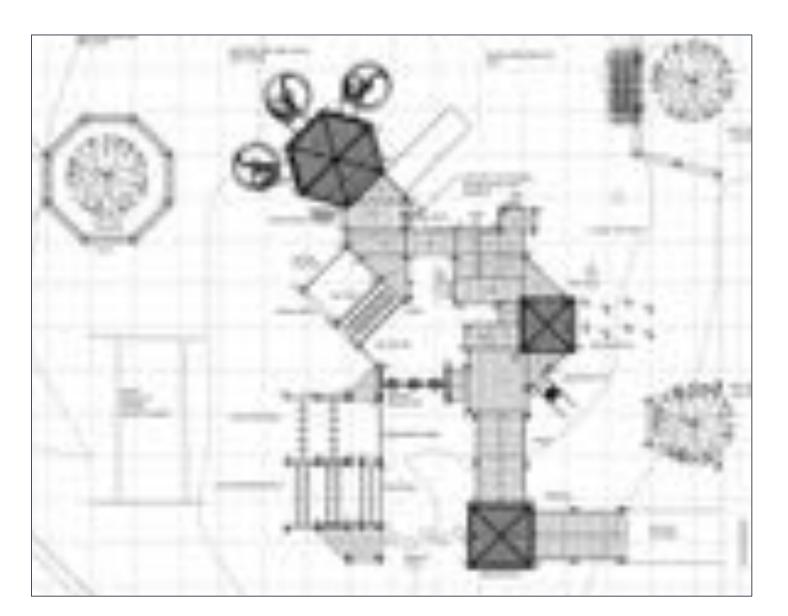
# Thurston Pond – Emergency Stormwater Repairs





Emergency repair to stormwater line that connects the Thurston Pond to the city stormwater system. Approximately 100' of 18" storm drain was replaced and additional sections grouted. The repair was completed and the woods restored.

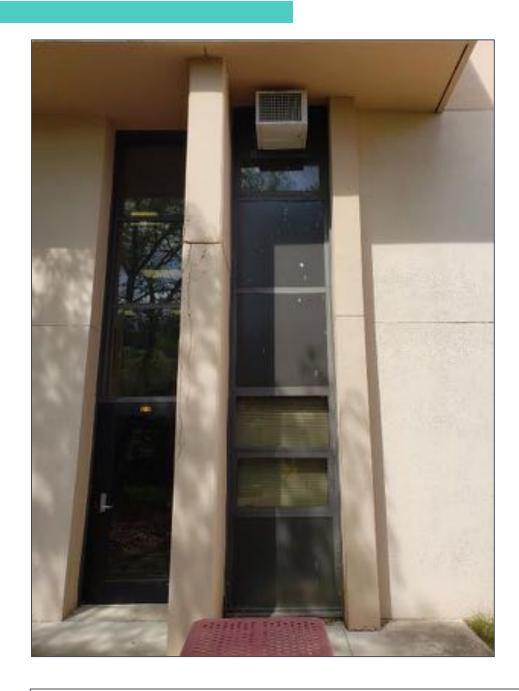
# Eberwhite Elementary - Playground Upgrade - Part 2

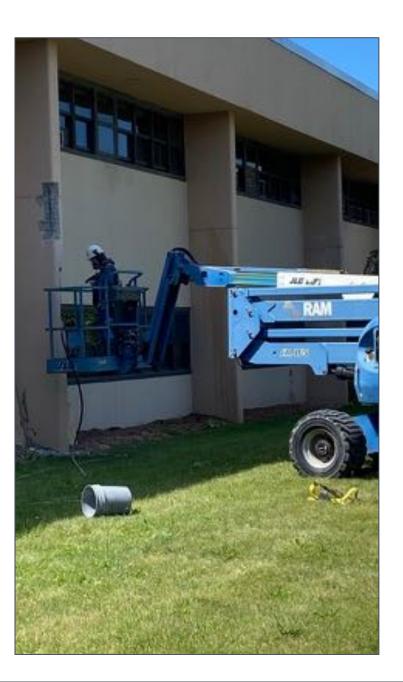




Beginning in 2017, new playground equipment has been installed at all elementary and K-8 schools. At Eberwhite Elementary, two wooden community-built structures were beyond their useful life and have been replaced with new plastic lumber structures. The structures were built by dozens of community volunteers.

## **Scarlett Middle School – Exterior Column Stabilization**

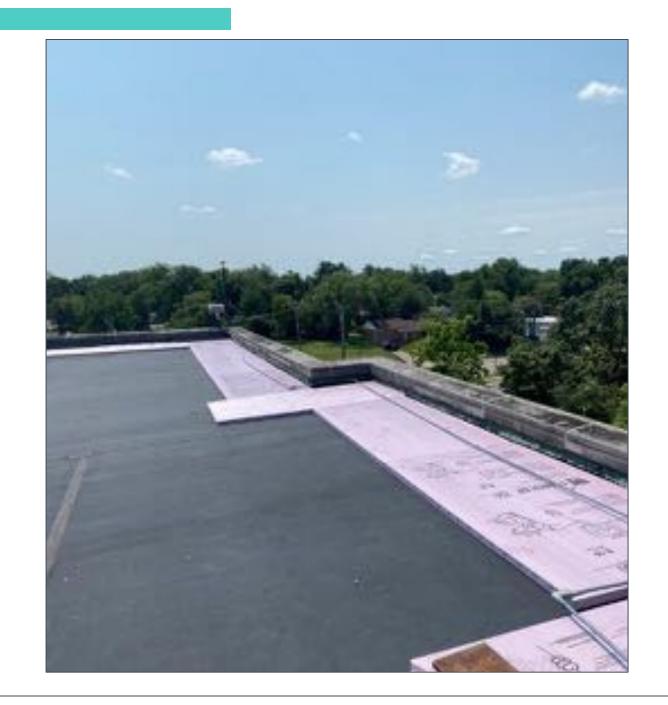


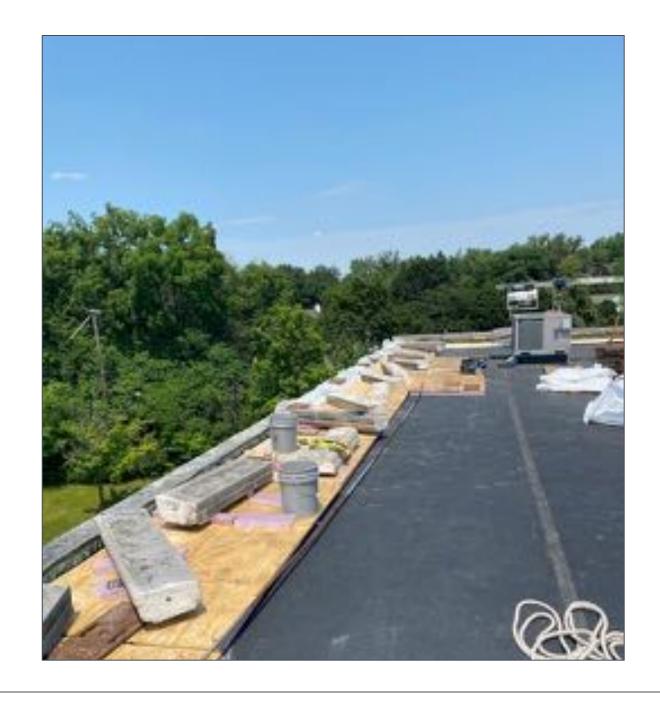




Repairs were completed to the spalling exterior concrete columns at Scarlett MS. The repairs have stabilized the columns and will help prevent future degradation. Painting will be completed in the Spring 2022.

# Tappan Middle School - Exterior Masonry Restoration

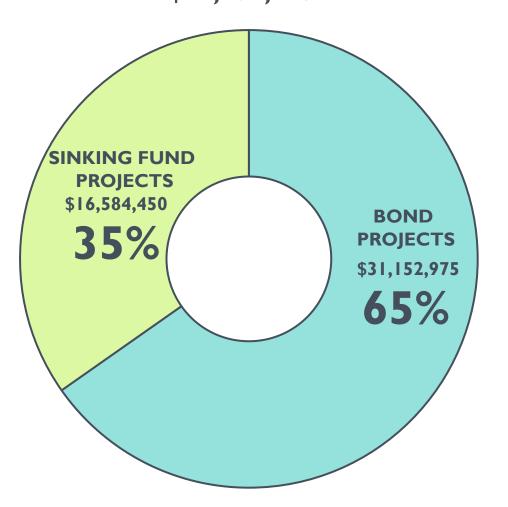




Phase I of repairs to the masonry parapet and several third floor window lintels was completed in 2021. Phase 2 will complete the project in 2022. The repairs will stabilize the exterior masonry and help prevent future degradation.



TOTAL CAPITAL PROGRAM EXPENDITURES \$47,737,425



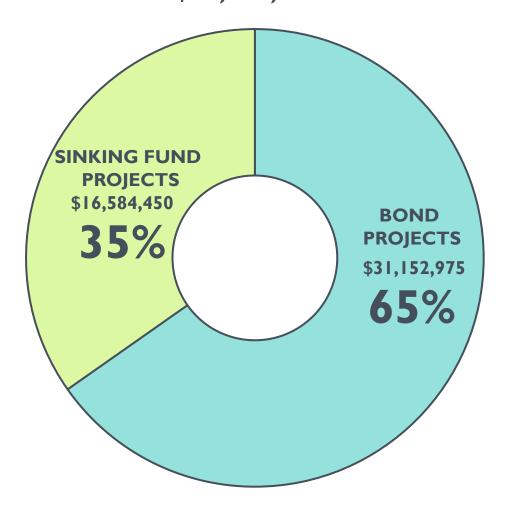
#### **Capital Program Projects by Fund**

Capital Program Funding Source	Expenditures FY21	Expenditures FY22 July-Oct	Total Expenditures 2021 Projects	% Total
Bond Fund	\$16,933,366	\$14,219,609	\$31,152,975	65%
Sinking Fund	\$14,615,635	\$1,968,815	\$16,584,450	35%
Total All Capital Program	\$31,549,001	\$16,188,424	\$47,737,425	100%
<b>Bond Fund Projects</b>	FY2I	FY22 July-Oct	Total	% Total
construction	\$10,783,633	\$12,123,719	\$22,907,352	74%
professional fees	\$3,144,516	\$2,048,893	\$5,193,409	17%
buses	\$2,876,048	\$0	\$2,876,048	9%
legal, permits, other fees	\$129,170	\$26,997	\$156,167	1%
land <sup>1</sup>	\$0	\$20,000	\$20,000	0.1%
<b>Total Bond Fund Projects</b>	\$16,933,366	\$14,219,609	\$31,152,975	100%
Sinking Fund Projects	FY2I	FY22 July-Oct	Total	% Total
construction	\$4,397,222	\$896,811	\$5,294,033	32%
professional fees	\$1,032,034	\$163,325	\$1,195,359	7%
paving	\$4,602,949	\$77,985	\$4,680,934	28%
roofing	\$1,897,263	\$778,677	\$2,675,940	16%
athletic facilities/improvements	\$1,178,336	\$17,637	\$1,195,973	7%
solar installations	\$840,227	\$0	\$840,227	5%
land <sup>2</sup>	\$636,183	\$0	\$636,183	4%
legal and other fees	\$31,422	\$34,380	\$65,801	0.4%
<b>Total Sinking Fund Projects</b>	\$14,615,635	\$1,968,815	\$16,584,450	100%

Stone School parcel, deposit; Aug 2021

<sup>&</sup>lt;sup>2</sup> E. Ellsworth parcel, final payment; Sept 2020

#### **TOTAL CAPITAL PROGRAM EXPENDITURES** \$47,737,425



#### **Capital Program Projects by Category**

Capital Program Expenditures: FY21, FY22 July-Oct						
Expense Category	Bond Fund	Sinking Fund	Total	% Total		
construction	\$22,907,352	\$5,294,033	\$28,201,385	59%		
professional fees	\$5,193,409	\$1,195,359	\$6,388,768	13%		
paving	\$0	\$4,680,934	\$4,680,934	10%		
roofing	\$0	\$2,675,940	\$2,675,940	6%		
athletic facilities/improvements	\$0	\$1,195,973	\$1,195,973	3%		
solar installations	\$0	\$840,227	\$840,227	2%		
buses	\$2,876,048	0	\$2,876,048	6%		
land	\$20,0001	\$636,183 <sup>2</sup>	\$656,183	1%		
legal and other fees	\$156,167	\$65,801	\$221,968	0.5%		
Totals By Fund	\$31,152,975	\$16,584,450	\$47,737,425	100%		

Stone School parcel, deposit; Aug 2021

<sup>&</sup>lt;sup>2</sup> E. Ellsworth parcel, final payment; Sept 2020

## **Capital Improvement Program 2021 Total Investment in Schools**

\$31,152,975 **Bond Fund** 

Sinking Fund \$16,584,450

Yearly Sinking Fund Repairs \$6,424,429

**TOTAL INVESTMENT** \$54,161,854



# Preview 2022-2023 Projects



# **Upcoming 2022-2023 Projects**

## Power Conversions and A/C Start-Ups

- Angell Elementary
- Burns Park Elementary
- Carpenter Elementary

## Mechanical and Electrical Infrastructure Upgrades

- Community High School (Phase 2)
- Scarlett Middle School (Phase 2)
- Tappan Middle School (Phase 2)
- Clague Middle School (Phase 1)
- Forsythe Middle School (Phase I)

## **Air Conditioning Upgrades**

- Bach Elementary
- Eberwhite Elementary
- Pittsfield Elementary
- Wines Elementary

# **Upcoming 2022-2023 Projects**

## **Theater Rigging Upgrades**

- Huron High School
- Pioneer High School
- Forsythe Middle School
- Slauson Middle School
- Tappan Middle School

## Paving – Patch and Repair

- Logan Elementary
- Pattengill Elementary
- Pittsfield Elementary
- Wines Elementary

#### **Elevator Upgrades**

- Community High School
- Slauson Middle School
- Tappan Middle School

## Roofing

- King Elementary
- Mitchell Elementary
- Pioneer High School
- Pattengill Elementary
- Westerman Preschool

# **Upcoming 2022-2023 Projects**

#### **Rooftop Solar**

- Pioneer High School
- Westerman Preschool

# Outdoor Learning **Environments**

- Ann Arbor STEAM @ Northside
- Abbot Elementary
- Haisley Elementary
- Lawton Elementary
- Thurston Elementary

#### **Additional Projects**

- Lawton Elementary Stormwater
- Skyline High School Stormwater & Irrigation
- Skyline High School Building Envelope
- Transportation Fuel System Upgrade

## **Major Projects – Planning Phase**

- Mitchell Elementary School
- Pathways to Success Academic Campus

# Community Engagement



# **Community Engagement**

In February 2021, meetings were held with local environmental organizations and the general public, specifically on the environmental sustainability aspects of the bond program. The meetings included:

- A2ZERO membership February 23<sup>rd</sup>
- A2 Climate Partnership February 24<sup>th</sup>
- Wolf Pack working group February 24<sup>th</sup>

In May 2021, several public bond update meetings were held. In addition to inviting the general public, invitations were sent to parent and teacher groups, service organizations, business organizations, and community organizations. The meetings were held on:

- Tuesday May 18 at 12 noon
- Tuesday May 25 at 8am
- Tuesday May 25 at 6:30pm
- Thursday May 27 at 12 noon



# Environmental Sustainability Update



# Recent and Ongoing Sustainability Efforts Site Improvements – Low Embodied Carbon

Lower Carbon Impact Paving and Site Improvements Initiatives:

#### Recycled Asphalt Base Material

- ✓ Dicken ES and Allen ES sites
- Increased recycled content in pavement; meets MDOT specification

#### Low Carbon Concrete Pilot

- ✓ Dicken ES and Allen ES sites
- Reduces use of Portland Cement in sidewalks/concrete; meets MDOT specification

#### Low Embodied Materials Task Force

Participation in local group of institutions, businesses, manufacturers, engineers



Allen ES site improvements

# Recent and Ongoing Sustainability Efforts

A/C Lighting Projects - C&D Recycling

## Material Recovery and Construction and Demolition Debris Recycling:

- Over 110 tons of Steel recycled at seven project locations
  - Recycling scrap steel uses 75% less energy that energy used to process iron ore (virgin steel)
- Over 40 pallets (one semi trailer) or 160 cubic feet of acoustic ceiling tiles recycled
  - Participated in a pilot effort to recover ceiling tiles through Armstrong Worldwide Industries



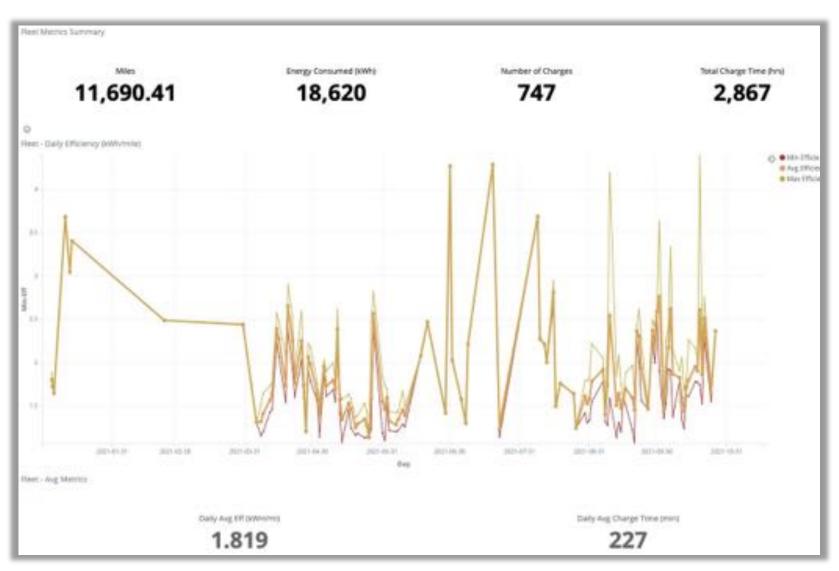


Palletized acoustic ceiling tiles – ready for processing

# Recent and Ongoing Sustainability Efforts Electric Bus Pilot Program

## Electric Bus Pilot Program:

- All four electric buses in service
  - Logged over 10,000 combined service miles
  - ✓ Tracking performance through software tool; reporting results to EGLE
  - Many lessons learned; Thomas Built, Hoekstra, Proterra and DTE all involved in corrective actions and issues
- DTE/Proterra working on deploying Vehicle to Grid/Vehicle to Building capacity



AAPS Fleet Charging Metrics – 11/21

# Recent and Ongoing Sustainability Efforts Geothermal System Planning

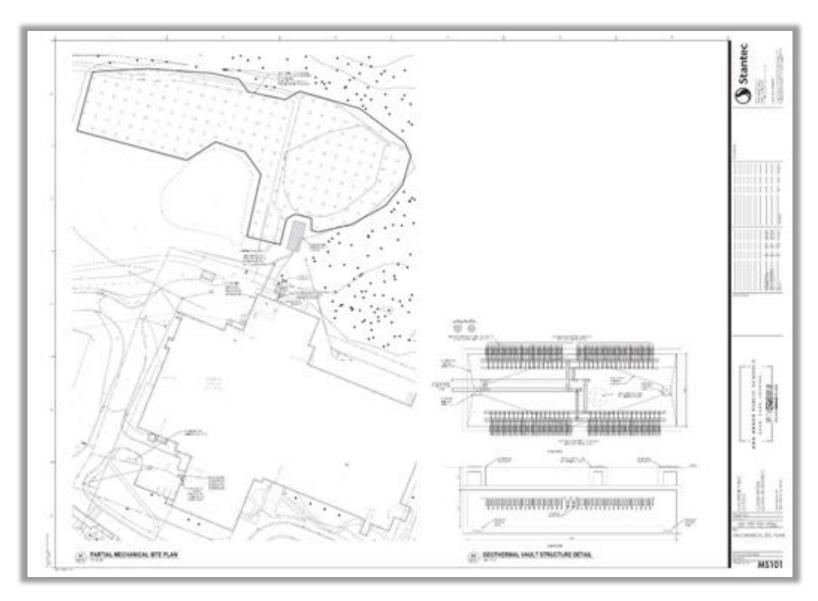
## High Efficiency Systems:

#### Geothermal

- ✓ Clague MS (Phase I -2022)
- Forsythe MS (Phase I -2022)
- Provides significant energy and efficiency to HVAC and hot water systems
- All electric heating and cooling systems with supplemental peak load natural gas backup

#### Electrification

- ✓ Substantial transition of HVAC system to electric
- ✓ Step forward in advancing longer term carbon neutrality goals



Clague MS - Preliminary Geothermal Site Diagram

# **Environmental Sustainability in AAPS - Upcoming**Outdoor Learning Environments (OLE)

GOAL: Provide exterior capital improvements to support outdoor <u>academic</u> <u>opportunities</u> for students across all elementary/K-8 school campuses with direct ties to instruction

#### Materials and strategies designed to:

- Support and enhance existing outdoor learning initiatives;
- Create new opportunities for outdoor academic activities;
- Increase access to nature and the connection to the environment;
- Promote health and wellness;
- Utilize local, natural, and low carbon materials; and
- Add color and moments of joy to outdoor environments.

The tentative schedule for these projects is as follows:

Summer 2022: A2 STEAM, Abbott, Haisley, Lawton, Thurston and Preschool

Summer 2023: Allen, Bryant, King, Logan, and Pittsfield

Summer 2024: A2 Open, Bach, Eberwhite, Pattengill, and Wines

The following schools will receive OLE enhancements as part of a Major Project in the bond program over the next 5 years: Angell, Burns Park, Carpenter, Lakewood, Mitchell





# **Environmental Sustainability in AAPS - Upcoming Environmental Sustainability Task Force**

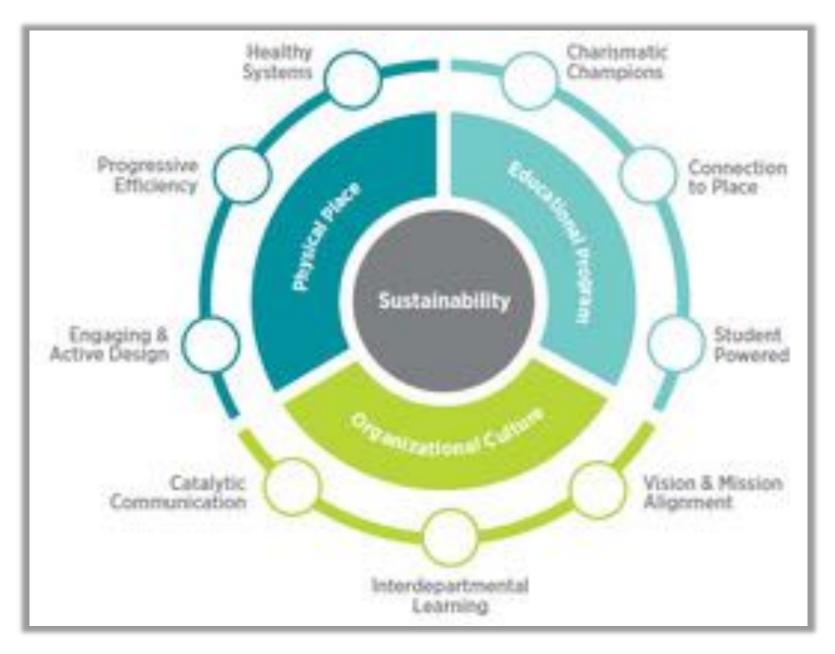
#### Launched 2021

#### Focus

Advise the AAPS BOE on a formal sustainability plan that will support achieving the goal of sustainability, guide adjustments in operations, and advise on AAPS capital improvement planning, and other district endeavors related to sustainability

#### Process

- Monthly meetings
- Five groups/teams preparing case study presentations to share out with the group; will identify best-practice K-I2 examples to draw from in developing an AAPS Sustainability Management Plan



**SAMPLE - Whole School Sustainability Framework** 

# Environmental Sustainability in AAPS - Upcoming

#### **Director of Environmental Sustainability**

# LEAD CARE INSPIRE



POSITION TITLE: Director - Environmental Sustainability

FTE: 1.00

POSITION LOCATION: Balas Administrative Building

SALARY: \$95,000 - \$105,000

REPORTING RELATIONSHIP: Assistant Superintendent, Finance and Operations and Superintendent of Schools

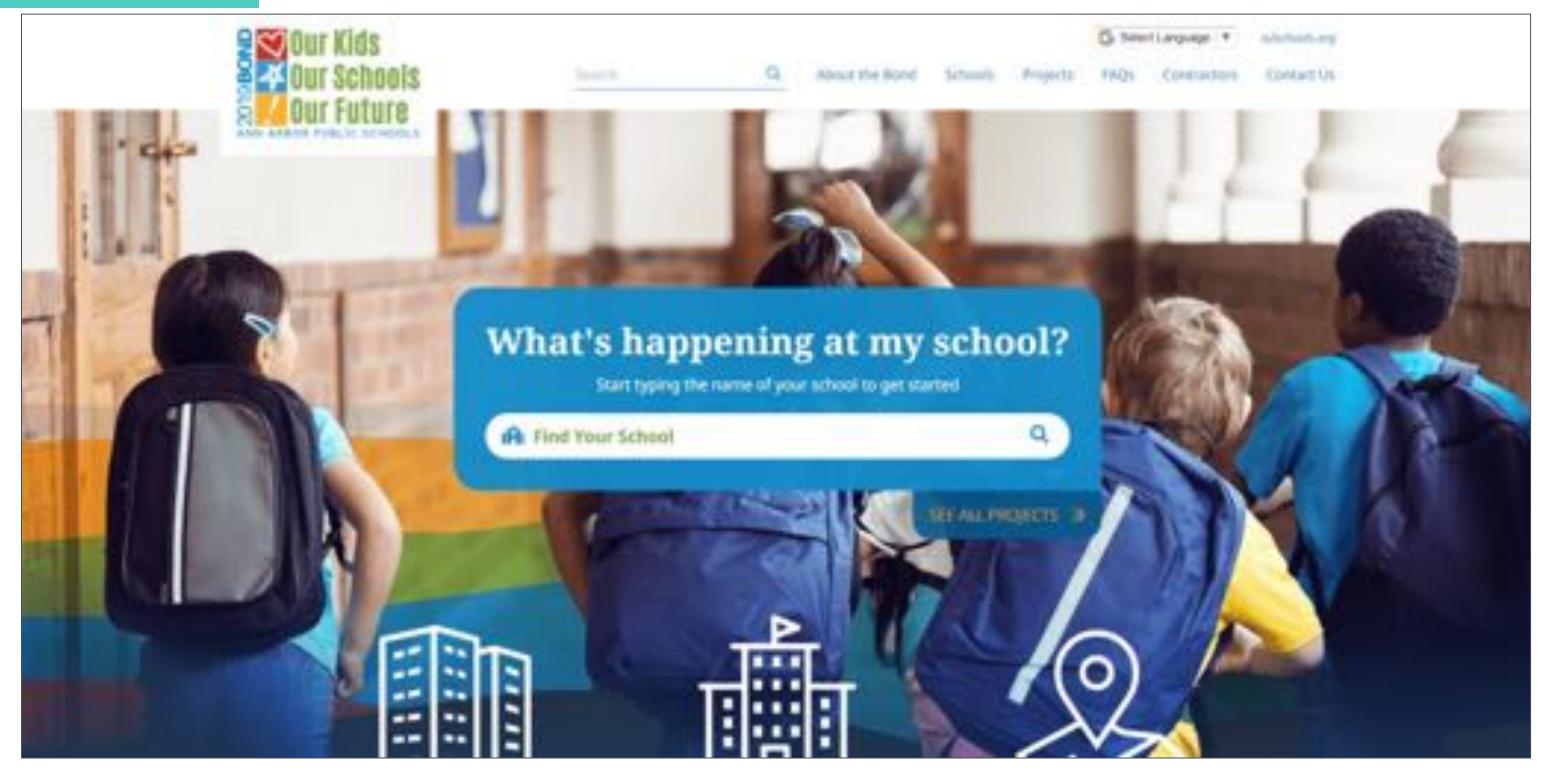
#### POSITION SUMMARY:

Under the direction of Assistant Superintendent, Finance and Operations, directs the development and implementation of a new Anni Arbor Public Schools Environmental Sustainability Management Plan (ESMP) in coordination with the district's Environmental Sustainability Taskforce and in alignment with Board of Education Policy 8000: Environmental Sustainability. Achieves fulfillment and ongoing compliance of the ESMP with aligned implementation and evaluation of sustainability initiatives, education, programs, operations and capital improvements.

# Capital Projects Website



# Website Home Page



https://a2schoolsbond.org/

# Capital Improvement Program Partners



# Executive Partners & Construction Managers













# **Professional Team**



































# **Trade Contractors**

Asphalt Specialists, Inc.



























RIGHTWAY REMEDIATION SERVICES LLC







# **Trade Contractors**





















DTS CONTRACTING, INC.













## **Trade Contractors**



















Wally Kosorski & Co., Inc .











# Thank You, Ann Arbor Community!

