

3. Improve operational efficiency and maximize resources to support student learning.

Description: Responsibly prioritize, allocate, and account for the district's financial resources to strategically provision, maintain, and replace physical and technical resources to improve student learning outcomes.

Metrics of Success:

1. Increase key success indicators year-over-year on the annual Staff and Student Technology Use Surveys.
2. Identify the critical operational needs to measure efficiency and achieve at least 80% of the identified efficiency benchmarks by 2027.
3. Maintain a minimum of 5% unrestricted fund balance to revenue.
4. Respond to emergency, safety and routine work orders within one hour, five days and 15 days, respectively.
5. Increase breakfast and lunch participation at School Way Café from 28.40% and 59.03% in 2023 to 31.4% and 61.03%, respectively, in 2027.

Priority Strategies:

- A. Enable and improve the educational experiences of students, families and staff with secure and reliable network infrastructure, timely and effective technical support, efficient and user-friendly systems and aligned and impactful educational technologies.
- B. Increase operational efficiency across all departments within the Operations Division.
- C. Analyze and reallocate revenue and expenditures in alignment with strategic priorities.