## Fulton County School's 2022-2023 Comprehensive District Improvement Plan (CDIP)

#### Rationale

District improvement efforts are a collaborative process involving multiple stakeholders. Through the improvement planning process, leaders focus on priority needs, district funding, and closing achievement gaps among identified subgroups of students. When implemented with fidelity, the Comprehensive District Improvement Plan (CDIP) cultivates an environment that promotes student growth and achievement.

#### **Operational Definitions**

**Goal**: Long-term three to five year targets based on the six (6) required district goals: proficiency, separate academic indicator, achievement gap closure, graduation rate, growth, and transition readiness. Long-term targets should be informed by The Needs Assessment for Districts.

**Objective**: Short-term target to be attained by the end of the current academic year. There can be multiple objectives for each goal.

**Strategy**: An approach to systematically address the process, practice, or condition that the district will focus its efforts upon in order to reach its goals or objectives. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes listed below or another established improvement approach (i.e. *Six Sigma, Shipley, Baldridge, etc.*).

**Activity**: Actionable steps used to deploy the chosen strategy. There can be multiple activities for each strategy.

**Key Core Work Processes**: A series of processes identified by the Kentucky Department of Education that involve the majority of an organization's workforce and relate to its core competencies. These are the factors that determine an organization's success and help it prioritize areas for growth.

- KCWP 1: Design and Deploy Standards
- KCWP 2: Design and Deliver Instruction
- KCWP 3: Design and Deliver Assessment Literacy

- KCWP 4: Review, Analyze and Apply Data
- KCWP 5: Design, Align and Deliver Support
- KCWP 6: Establishing Learning Culture and Environment

Measure of Success: Criteria that shows the impact of the work. The measures may be quantitative or qualitative, but are observable in some way.

**Progress Monitoring**: Process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Should include timelines and responsible individuals.

Funding: Local, state, or federal funds/grants used to support (or needed to support) the improvement initiative.

#### **Requirements for Building an Improvement Plan**

- There are six (6) required district goals: proficiency, separate academic indicator, achievement gap, graduation rate, growth, and transition readiness.
- The required school goals include the following:
  - o For elementary/middle school, these include: proficiency, separate academic indicator, achievement gap, and, growth.

0	For high school, these include: proficience	y, separate academic indicator,	achievement gap, graduation ra	te, and transition readiness.

# **Explanations/Directions**

Objective Strategy Activities Measure of Success Progress	Objective	Strategy	Activities	Measure of Success	Progress Mor
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# 1: Proficiency Goal

Goal 1: By 2024, Fulton County School District will increase the combined (reading and mathematics) % of proficient /distinguished students from 39.8% to

Objective	Strategy	Activities	Measure of Success	Progress Monito
Objective 1	KCWP 5: Design, Align and	<b>DISTRICT LEADERSHIP INITIATIVES</b>	Create, monitor and	Mid-year and end-of-year
Fulton County Schools	Deliver Support		evaluate district and	run through the PDSA pro
		1.1a.Shipley Systems Training: (IP	school systems	monitoring, evaluation, a
Will collaborate to increase	Monitor and support schools	1.3/1.11)		revision.
the overall district combined	through the instructional	Members of the district leadership		
reading and math proficiency	process:	team will attend Shipley's systems		
score on the 2023 KAS of	<ul><li>Standards/</li></ul>	training.		
30% to 35.4% for elementary,	Curriculum	1.1b. District/Principal PPT (Patrice's	District and school	Principal PPT Monthly Me
from 31.5% to 42% for the	<ul> <li>Assessment</li> </ul>	Power Team) Monthly Meetings: (IP	teams engage in data-	(Instructional Calendar Re
middle school and maintain	<ul><li>Lesson Planning /</li></ul>	1.3/1.11)	driven decision-	June - discuss upcoming P
the present score of 47 % or	Instructional Practices	District Admin Team:	making to support	July - discuss upcoming pur
higher for the high school.	<ul><li>Data Analysis</li></ul>	Monthly meetings led by Supt	increased, consistent	with SIF/Title/GEER/ESSR Fu
	<ul><li>Intervention /</li></ul>	(organizational operations)	student achievement	August - discuss Assessment
	Enrichment			iReady and learning checks
		Curriculum meetings led by Asst.		Sept discuss 1 <sup>st</sup> iReady sco
		Superintendent		action
		(Support and monitor data reporting,		Oct discuss 1 <sup>st</sup> learning ch plan of action-science, ODW
		curriculum development, and		Nov discuss 1 <sup>st</sup> nine weeks
		walkthroughs by principals, and		walkthrough data – trends/
		focus on next steps)		PLC work – Assessment & D
				Protocols
				Dec discuss 2 <sup>nd</sup> iReady sco
				action and 4th/7th grade TC
				tasks
				Jan discuss 2 <sup>nd</sup> learning ch
				plan of action for ODW, read
				math
				Feb discuss 2 <sup>nd</sup> nine weeks
				walkthrough data – trends/  PLC work – Assessment & D
				Protocols
				March - discuss 3 <sup>rd</sup> learning
				– plan of action

1.1c. District Leadership Retreat: (IP 1.11) District Leaders and Principals participate in an annual district retreat prior to the start of the school year to establish district priorities for the year.  • Revisit Vision, Mission, Motto • Rally district leadership team • Work on the 5-year strategic plan • Have intentional and uninterrupted crucial	Implementation of support strategies and monitoring of protocols throughout the upcoming school year	April - discuss 3 <sup>rd</sup> iReady sco action & discuss 3 <sup>rd</sup> nine we walkthrough data – trends/  PLC work – Assessment & D Protocols Maydiscuss grade level postandards mastery percenta level KSA predictions, PD ne assessment and 4th/7th grascience tasks, reading plan, and math plan  Collaborate with district's team to monitor and updand yearly plans as neede  August—Processes and Pi Curriculum Maps reviewe  Revise 5 Year Strategic Pla Review Processes and Pla
participate in an annual district retreat prior to the start of the school year to establish district priorities for the year.  Revisit Vision, Mission, Motto Rally district leadership team Work on the 5-year strategic plan Have intentional and	protocols throughout the upcoming school	August—Processes and Processes

Effectiveness: (IP 1.3/1.11) will demonstrate
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	Monitor and support of program effectiveness.	effective programs by evaluating and revising programs periodically throughout the school year	Walkthrough data observed implementation of school programs.  Principal and teacher feed Tassel Evaluate
	1.1f. District PD Needs Assessment: (IP1.3/1.11/2.11)  Monitor and support professional development needs and follow through.  Review feedback data from PD needs surveys  PD needs include team building, deescalation techniques for behavior, new curriculum training.	Successful classroom implementation after PD as measured through walk through data. Needs assessment through eProve process with team.	Principals will provide tea feedback on PD and walk demonstrating classroom implementation.
KCWP 1: Design and Deploy Standards  Continue to refine our system as a district to monitor and support the schools as they assess, review and revise school curricula to ensure that all students have equitable access to a guaranteed and viable curriculum aligned to	Instructional Process  1.2.Standards  1.2a. K-12 Curriculum Alignment: (IP 1.3) District administrators will become proficient with Kentucky Academic Standards (through webinars, Clarity for Learning work,	100% of Lesson Plans will have the standard(s) number and standard(s) written out and available for review.  All K-12 Reading/Math curriculum maps available for district	District administration and and unannounced walkth will ensure lesson plan's sare congruent to the class activity observed and are posted and available for DLT notes and agendas  District monitors updated maps initially at the begin school year, midyear and
Kentucky Academic Standards.	PLCs, and other KDE training) in order to support the school leadership in monitoring curriculum maps and pacing guides aligned to KAS.  District will provide summer PD days and stipends for teachers to review and revise reading and math curriculum maps/pacing guides and align them to new evidenced based	review on Google drive by the beginning of 2022-2023 school year.  Increased scores on ongoing formative/summative assessments: iReady, learning checks, and	end of the year.  District will provide time to work on curriculum mapacing guides throughout year.  District administrative wireading and math curriculum meetings and SBDM mee

curriculum in reading, math, and science for the 22/23 school year.  1.2b. K-12 Content Area Vertical Alignment: (IP 1.3) The district will support K-12 vertical and horizontal alignment to ensure no gaps in district wide curriculum. The district will review and discuss K-12 curriculum documents to ensure there are no gaps in district wide curriculum.	by 10% each year on combined math/reading P/D scores on KSA by 2024.  Close the P/D gap between targeted groups.  Decrease in Tier II & III percentage of students  Professional conversations among teachers in like-content areas to locate and close gaps in curriculum and instruction.  District/School administrator conversations and data analysis to	at data relevant to new en based curriculum being in into the three schools.  Teachers will be sent to Wand social studies networ learning and LETRS training evidenced based practice teaching and learning to innumber of students scorificates the TCI gaps in two score and coordinate verticalignment meetings  District will provide and coordinate verticalignment meetings  Sign in sheets Agendas  District will provide guidelines for ado evidenced based of materials
1.2c. K-8 Grades Power Standards: (IP 1.3/2.11) District will support the review and revision of K-8 Power standards and	Professional conversations from consecutive grade-level teachers during	Teachers and principals m 9-weeks as evidenced by notebooks at the element and longitudinal data spre
Learning Intentions for Reading and Math through vertical Alignment PD. Teachers will revise both reading and mathematics power standards and	horizontal alignment sessions will determine the power standards required	the middle school level.  Principals will report quarreading and math power progress (percentages) to
develop learning intentions aligned with KAS for each grade level and share vertically with colleagues,	for students to be successful at the next grade level. This will	

	principals, district admin. and parents.	result in usable, critical-need power standards for each grade level.	
	1.2d. K-12 Grades Clarity for Learning Book Work: (IP 1.3/2.11) District will monitor learning targets at district wide to ensure learning intentions and success criteria are noted within each standard. District and school level will ensure congruence is present between standards, learning targets, and assessment measures through professional learning and support.  The book study of Clarity for Learning will be continued within the New Teacher Academy to ensure that all teachers are trained system wide and congruence continues.	success criteria for the learning.	Formal and informal obse Sign in sheets for book study so Agendas for book study so Said learning intentions a criteria will be posted and instruction, learning, and assessment when observe walkthroughs and as evid walkthrough data during to 2023 school year.
KCWP 3: Design and Deliver Assessment Literacy  Refine our system to provide principals time to	1.3. Assessments:  1.3a. K-12 Grades PLC FA/SA: (IP 2.11)  District will attend PLCs in order to support the work in those areas	Principals, teachers, and district will observe growth and areas of celebration via the use of data	Teachers will share assess protocols and data analys monthly during PLCs with and district administration direct focus on actionable
share data they have previously analyzed, disaggregated, and	Faculty will be encouraged to lead PLCs especially when they attend PDs	analysis protocols.  Principals and district will observe	

organized in order to identify priorities and implement actionable steps that impact instruction/student learning	to share knowledge with other faculty members for continued and systemic professional growth.  1.3b. K-12 Grades Learning Checks: (IP 1.3/2.11) Assessment Plan:  District will support principals in the review and revision of learning checks for reading and math.	professional conversations by teachers during PLCs concerning data analysis and actionable steps in the classroom to address the data. Continued growth, positive movement through the proficiency levels, on learning check data. Increased	Principals will share learn data and actionable next two weeks of the adminis learning checks with distradministrators and FCBOR K-2: 2X/year Grades 3 - 8: 3X/year Grades 9-12: 2X/year
	<ul> <li>District will support schools in the administration of learning checks for reading and math according to the district/school assessment calendar.</li> <li>District will monitor data results from the learning checks for reading and math and provide additional support and resources.</li> </ul>	opportunities for celebrations based on learning check data.	• Grades 9-12: 2X/y
	1.3c. K-12 Grades Short	The turnaround time	Principals will provide dat
	Answer/Extended Responses: (IP 2.11) District will assist schools with scoring short answer/extended responses on learning checks when extra support is needed. Additional support in writing will be provided for ODW to new ELA teachers in the elementary, middle,	will be decreased so that specific and timely feedback can be provided to students, data analysis can begin sooner, and increased targeted interventions can be	actionable next steps to s the DLT within two weeks administration of the lear  Principals will work with o administrators to ensure s writing plan is implement fidelity across the district.

	provided prior to the	PLCs will be used to align
Writing Plans will be updated and	next learning check.	pieces with state writing
PLC on writing plans will be		each grade level.
conducted for district wide continuity		
of writing plan.		
1.3d. K-12 iReady Benchmark	Continued growth,	Principals will share iRead
Assessments: (IP 1.3/2.11)	positive movement	actionable next steps 3X/
District will support schools in the	through the	two weeks of the adminis
administration of iReady Reading and	proficiency levels, on	IReady Reading and Math
Math Benchmark Assessments	iReady data.	Assessments with district
according to the district/school		administrators and FCBO
assessment calendar.	Increased	
	opportunities for	
District will monitor data results from	celebrations based on	
the iReady Reading and Math	iReady data.	
Benchmark Assessments and provide		
all schools with another year of		
additional support and resources.		
This includes another purchased year		
of the iReady diagnostic and		
intervention program which		
addresses learning gaps either during		
in-person instruction, hybrid		
instruction, or during distance/virtual		
learning opportunities. The		
continued use of iReady as an		
intervention tool will allow smaller		
groups of students, or individual		
students, the necessary time to work		
with teachers on specific skills during		
the RtI period (WIN for FCES, FOCUS		
for FCMS and Anchor Strong for		
FCHS), as well as to receive feedback		
for improvement when learning		
remotely/digitally. Schools now have		
a 1:1 ratio of Chrome Books.		

	1.3e. HS ACT / MS PreACT	Continued growth, on	HS principal will share AC
	Assessment: (IP 2.11)	ACT data.	actionable next steps 2X/
	District will support the high school in		two weeks of the adminis
	the administration of two practice	Increased	the ACT preparation tests
	ACTs (Mastery Prep and John Baylor)	opportunities for	administrators and FCBOE
	for English, Math, Reading and	celebrations based on	will share state ACT score
	Science and will support the middle	ACT and ASPIRE data.	receipt of state scores.
	school in the administration of the		
	PreACT Assessment one time per		MS principal will share AC
	year according to the district/school		data within two weeks of
	assessment calendar.		administration of Aspire v
			administrators, high scho
	District will monitor data results with		and FCBOE.
	support from ER Staff from the		
	practice ACTs for English, Math,		
	Reading and Science at the high		
	school level and data results from the		
	PreACT Assessment at the middle		
	school level and provide additional		
	support and resources.		
KCWP 2: Design and Deliver	1.4. Lesson Planning and	Teacher Effectiveness	Principals will share mont
Instruction	Instructional Practices:	will be increased as	year and end-of-year tren
		demonstrated in	of instructional practices
Refine, monitor, and support	1.4a. K-12 Grades Total Participation	walkthrough data and	Evaluate with District Adn
our system to ensure the	Techniques Book Study: (IP 1.3/1.11)	increased student	
instructional process is	District participated in professional	achievement as well	District will continue Tass
intentional, aligned and	development/book studyTotal	as a decreased	Walkthroughs and provid
congruent to the KAS while	Participation Techniques.	number of behavior	for individual teachers ba
providing students a relevant		referrals.	professional needs.
and engaging education with	District will monitor and support use		
multiple opportunities to	of best practices /instructional	Lesson plans will	
respond as demonstrated in	strategies (TPTs) within the	demonstrate	
PLCs and walkthrough data.	classroom.	intentional, aligned,	
		and congruent	
	District admin. will monitor HS	instruction, providing	
	principal and teacher leaders TPT use	relevance to	
	in classrooms.	students' lives and	

			engaging classroom	
			activities with	
			multiple	
			opportunities to	
			respond.	
KCWI	P 4: Review, Analyze and	1.5. Data Analysis:	Continued growth on	Principals will share all for
Apply	y Data		formative and	summative assessment da
		1.5a.K-4 Data Boards/K-12	summative data.	actionable next steps with
Moni	itor to ensure that	Longitudinal Data Spreadsheets: (IP		weeks of the administrati
schoo	ols have an established	1.3/2.11)	Increased	assessment with district
syste	em for examining and	District will monitor K-8 electronic	opportunities for	administrators and the FC
inter	preting all data (e.g.,	data boards and K-12 longitudinal	celebrations based on	noted on the instructiona
forma	ative and summative) in	data spreadsheets and will have	formative and	
order	r to determine priorities	intentional conversations with	summative data.	
for in	ndividual and all student	principals about student		
succe	ess	performance and actionable next		
		steps based on the data.		
		1.6. Interventions/Enrichment:	Increased growth and	Principals will share all for
			proficiency scores on	summative assessment da
		1.6a.Rti Plan: (IP 1.3/1.11)	ongoing	actionable next steps with
		District will monitor adherence to the	formative/summative	admin.
		district wide RtI plan to ensure that	assessments	
		all students receive the necessary		
		interventions and enrichments to	Increase in Tier 1	
		demonstrate growth and proficiency.	percentage of	
			students	
			Decrease in Tier II &	
			III percentage of	
			students	

# 2: Separate Academic Indicator

Goal 2: Fulton County Schools will increase the Separate Academic Indicator proficiency rate from 39.8% to 40% overall in separate academic indicators b

Objective	Strategy	Activities	Measure of Success	Progress Monitor
Objective 1 By 2023, increase the Separate Academic Indicator from at EL from 18% to 26.2%, from 26% to 28.2% at the MS, and from 33 to 52% at the HS.	KCWP 1 Design and Deploy Standards  Continue to refine our system as a district to monitor and support the schools as they assess, review and revise school curricula to ensure that all students have access to a guaranteed and viable curriculum aligned to Kentucky Academic Standards.	Instructional Process 2.1 Standards  2.1a Science Curriculum (IP 1.3) District administration will coordinate Amplify Science PD during the 22/23 school year and will continue to support teachers with the new curriculum and provide other supplemental resources that are aligned to the NGSS.  District admin will view KAS webinars and explore KDE science modules and resources on the kystandards.org website to provide additional support and resources to improve student achievement.  District administrators will provide additional Amplify Science resources for 3 <sup>rd</sup> -6rh grades.  District will provide summer PD days and stipends for teachers to review and revise science curriculum maps/pacing guides for the 22/23 school year.  WKEC consultants provide support to new middle school science teachers in curriculum alignment, mapping and pacing.	Updates to units and lesson plans so students will receive guaranteed & viable curriculum aligned and congruent to NGSS.  PD documentation of completed training.  All K-12 science curriculum maps available for district review on Google drive by the beginning of 2022-2023 school year.	District admin and principal walkthroughs and informations to ensure Amourriculum is taught with fire with high expectations. Speciating and mentoring the use of the eight science protection of claims/evidence/reasoning.  District administrators will science curriculum mapping ensure K-12 science curriculare uploaded in the district google drive.

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# 2.1b Social Studies Curriculum (IP 1.3)

District administrators purchased TCM Exploring Social Studies curriculum for ES as a supplement to meet the needs of KAS. District will continue to support teachers with the new curriculum and will provide other supplemental resources that are aligned to the new KAS.

District admin will view KAS webinars and explore KDE social studies modules and resources on the kystandards.org website to provide additional support and resources to improve student achievement.

District will provide summer PD days and stipends for teachers to review and revise social studies curriculum maps/pacing guides for the 2023-2024 school year.

Social studies teachers will attend a regional WKEC social studies cohort training on new standards and implementing them into the classrooms.

Updates to units and lesson plans so students will receive guaranteed & viable curriculum aligned and congruent to new social studies KAS.

All K-12 social studies curriculum maps will be available for district review on Google drive by the beginning of 2023-2024 school year.

Curriculum maps and unit lessons will be aligned to new social studies KAS. District admin and principal walkthroughs and informal observations to ensure the Exploring Social Studies (Essupplemental social studies curriculums are taught with and with high expectations Specifically coaching and in the classroom use of the formatices (questioning, invusing evidence and commit conclusions).

District administrators will social studies curriculum mand ensure K-12 SS curriculum are uploaded in the district google drive.

District administrators will principals to do walkthrougensure alignment of instru KAS.

# 2.1c K-12 Grades Power Standards: (IP 1.3/2.11)

District will support the review and revision of K-12 Power standards vertical Alignment PD. Teachers will revise writing power standards for each grade level and share vertically with colleagues, principals, district administrators and parents.

Professional conversations from consecutive grade-level teachers during horizontal alignment sessions will determine the power standards required for

Teachers and principals more 9-weeks as evidenced by donotebooks at the elemental longitudinal data spreadsh middle school level.

Principals will report quart power standards progress (percentages) to the district

Refine our system to provide principals time to share data they have previously analyzed, disaggregated, and organized in order to identify priorities and implement actionable steps that impact instruction/student learning	<ul> <li>2.2a Science and Social Studies Learning Checks (IP 1.3 &amp; 2.11) Assessment Plan: <ul> <li>District will support principals in the review and revision of learning checks for Science and Social Studies.</li> <li>District will support schools in the administration of learning checks for Science and Social Studies according to the district/school assessment calendar.</li> <li>District will monitor data results from the learning checks for Science and Social Studies and provide additional support and resources.</li> </ul> </li> </ul>	students to be successful at the next grade level and/or content area. This will result in usable, critical-need power standards for each grade level.  Continued growth, positive movement through the proficiency levels, on learning check data.  Increased opportunities for celebrations based on learning check data.	Principals will share learning data and actionable next so two weeks of the administ learning checks with district administrators and FCBOE.  • Grades 4 - 8: 2X/ye • Grades 9-12: 1X/ye
	2.2b On-Demand Writing Scrimmage (IP 1.3 & 2.11)  The district Academic Leader will create On-Demand writing prompts for grades 5, 8 and 11 and will include KDE rubrics and writing answer sheets to ensure alignment to KSA. On Demand scrimmages will be held in December and March.	Writing Scores on scrimmage and KSA will demonstrate increased growth.	On Demand Scrimmage wi in December and March. P District Academic Leader, t and district administrators scrimmage on-demand wri prompts. Data will be colle presented to the district ac one week of scrimmage.

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		District will provide time for training		
		and scoring for MS/HS teachers and		
		principals.		
		Also, district will provide On-Demand		
		writing training for 3 <sup>rd</sup> -11th grade		
		teachers and new MS principal in		
		order to build the foundation;		
		however, no scrimmage with these		
		grade levels will take place.		
	KCWP 2: Design and Deliver	2.3 Instructional Practices:	Increased capacity in	Observations
	Instruction		supporting new and	PLC conversations
		2.3a.Writing Support for New	struggling teachers	Coaching conversations
	Refine, monitor, and support	Teachers (IP 1.3 1.11)	in the writing	Student work
	our system to ensure the	District Academic Leader will support	process as	Coaching process will be su
	writing instructional process	new teachers and struggling teachers	demonstrated by	the PDSA process at mid-ye
	is intentional, aligned and	with the writing process.	observations, PLC	of-year by district academi
	congruent to the KAS while		conversations,	and principals. (Instruction
	providing students a relevant		coaching	
	and engaging education with		conversations, and	
	multiple opportunities to		student work.	
	respond as demonstrated in	2.3b Science TCTs (IP 1.3 & 2.11)	Progressively better	TCTs and TCT data will be r
	PLCs and walkthrough data.	District administrators and principals	science formative	ensure teacher and studen
		will support science department	data throughout the	(Inst. Calendar)
		teachers as some are new science	course of the year.	
		teachers to utilize science TCTs from		
		KDE's website within their instruction	Improved science	
		and will provide support with the	KSA scores.	
_		NGSS aligned tasks.		
	KCWP 5: Design, Align and	2.4 Professional Development	Continue to support	District/school administrat
	Deliver Support		curriculum maps,	monitor effectiveness of PI
		2.4a Social Studies PD Training (IP	pacing guides,	teacher feedback, walkthro
	Provide, monitor and support	1.3 & 1.11)	lesson plans, and	informal observations. Spe
	professional development.	District will provide support for social	unit plans being	coaching and mentoring th
		studies teachers to attend WKEC PD	more closely aligned	use of the four inquiry prac
		on the new Kentucky Social Studies	to Kentucky Social	(questioning, investigating
		Standards.	Studies Standards.	evidence and communicati
				conclusions).

2.4b Science PD Training (IP 1.3 & 1.11)  District will provide support for science teachers to attend WKEC science training for supplemental professional learning.	Continue to support curriculum maps, pacing guides, lesson plans, and unit plans being more closely aligned to NGSS.	District/school administrate monitor effectiveness of P teacher feedback, walkthr informal observations. Specoaching and mentoring the use of the eight science process of
	to NGSS.	the writing process of claims/evidence/reasoning

#### 3: Growth

Goal 3: By 2024, 60% of the students will demonstrate growth in combined ready and math scores and there will be a 15% reduction in students scoring ready and math scores and there will be a 15% reduction in students scoring ready and math scores and there will be a 15% reduction in students scoring ready and math scores and there will be a 15% reduction in students scoring ready and math scores and there will be a 15% reduction in students scoring ready and math scores and there will be a 15% reduction in students scoring ready and math scores and there will be a 15% reduction in students scoring ready and math scores and there will be a 15% reduction in students scoring ready and math scores and there will be a 15% reduction in students scoring ready and math scores and the score and the

Objective	Strategy	Activities	Measure of Success	Progress Monito
Objective 1	KCWP 1 Design and Deploy	SCHOOL INITIATIVES		
FCES will increase the	Standards			
percentage of students		3.1 System for Growth: (IP 1.3 &		
scoring growth points (50 or	Continue to refine our	1.11)	Increased student	Data presented by princip
higher) in combined reading	system as a district to	The following processes, some of	growth scores on all	district admin and FCBOE.
and mathematics scores by	monitor and support the	which have been addressed above,	formative and	
May 2023 as measured by	schools as they assess,	others will be addressed below, are	summative data (KSA).	Using the PDSA process to
the state assessment from	review and revise school	the processes that will increase		instructional processes for
30% to 50%.	curricula to ensure that all	student achievement levels on both		effectiveness with revision
Fulton County Middle school	students have access to a	formative and summative		necessary. (At least twice
will increase the percentage	guaranteed and viable	assessments, thus increasing		
of students scoring (50 or	curriculum aligned to	Growth.		
higher) in combined reading	Kentucky Academic	<ul> <li>Students receiving grade</li> </ul>		
and math scores by May	Standards.	level content		
2023 as measured by the		<ul> <li>High expectations</li> </ul>		
state assessment from 31.5%		<ul> <li>Cognitively engaging</li> </ul>		
to 50.4%.		instruction w multiple		
		opportunities to respond		
		<ul> <li>RtI w fidelity</li> </ul>		
		<ul> <li>SPED w fidelity</li> </ul>		
		<ul> <li>Consistent data collection,</li> </ul>		
		analysis, and actionable		

			1
	steps taken for		
	improvement		
KCWP 2: Design and Del	iver <u>SCHOOL/DISTRICT INITIATIVES</u>	Continuously	Principals will present wal
Instruction		improving	data monthly to district
	3.2 Walk Throughs/Observations:	walkthrough data on	administrators.
Leadership will ensure	(IP 1.3 & 1.11)	instruction provided.	
teachers implement and	District and school leadership will	Positive, productive	Interventionists will discus
utilize effective high yiel	d conduct daily, weekly, and monthly	coaching	of students through iRead
engaging strategies align		conversations	Winslow data with princip
and congruent to the KA	_	provided between	supervisor of instruction.
	engaging activities to all students at	admin and teachers as	·
	grade level, aligned and congruent	a result of walkthrough	
	to KAS.	feedback.	
	After school tutoring will target	Teachers will use a	
	students who need growth in math	variety of instructional	
	and reading.	strategies and	
		resources to address	
	Winslow Sonday System will be	learning loss with	
	used as an intervention strategy to	students during after	
	address students who are two or	school tutoring.	
	more grade levels below in reading.	serioor tatoring.	
	more grade levels below in reduing.	Interventions will be	
		given in small group	
		and individually to	
		address reading needs.	

## 4: Achievement Gap

Goal 4: Fulton County Schools will increase the average combined reading and math proficiency rates for students in the identified gap group from 19.679 31.85% and HS from 36% to 46% by 2024.

Objective	Strategy	Activities	Measure of Success	Progress Monito
Objective 1	KCWP 5:Design, Align and	4.1 Rtl Initiatives	Master schedule for	District will monitor the cr
The average combined reading	Deliver Support		each school within the	master schedules for each
and math proficiency rates for				

identified students in the TCI district reflects RtI protected RtI time as well A system will be designed, 4.1a. K-12 Rtl Master schedule: (IP implemented, monitored, Student GAP Group will increase to be implemented. 1.3 & 1.11) protected time. reviewed, and revised to District will ensure each school has from: • ES – 19.67% to 30.5% ensure Tiers 1, 2 and 3 created daily protected RtI time MS – 11.85 to 31.85% by instructional needs are within their master schedule. identified and next steps May 2023. for improvement are Objective 2 implemented. 4.1b. K-12 Rtl Groups Increase in Tier 1 Regular and consistent me The average combined reading (WIN/FOCUS/Anchor Strong): (IP percentage of students all schools' RtI plans via th and math proficiency rate for 1.3, 1.11 & 2.11) monitoring of iReady, lear identified students in the gap District will ensure the revision and practice ACT, and transition Decrease in Tier II & III group will increase by 10% to go implementation of the district RtI percentage of students data. from 36% to 46% by May 2023. plan. The district will support and Close the gap between monitor the implementation of the all students and aligned school/district RtI plan. targeted TSI group. Increased transition Schools create small groups based readiness at the HS on needed skills as determined by level. (Anchor Strong) each iReady, learning check and ACT assessments. Principals will Close the gap in share school-wide RtI plans with reading and math for the targeted TSI group district administrators for approval. in the elementary and Winsor Sunday System will be used middle school. to assist students who are two or

more grades behind in reading as

Additional math interventions will be given to students who are two or more grades behind in math as

(Anchor Strong -HS) District will monitor Transition Readiness at the

high school level to ensure all

determined by iReady.

determined by iReady.

students are college and/or career ready.		
4.1c. K-12 Rtl PLCs (Flexible Grouping): (IP 1.3, 1.11 & 2.11) District will attend and monitor PLCs after iReady, learning check and ACT assessments to ensure flexible grouping within Rtl groups is taking place and individual skill needs are being met with validity. Also, district will attend the PLCs in which teachers/principals evaluate the effectiveness of their Rtl interventions to ensure desired school improvement.	Improvement in reading and math scores Frequent collaborative conversations and dialogue about student achievement  Plus/Delta providing teacher feedback concerning interventions.  Plus/Data providing student feedback concerning interventions.	Data from formative assessed be shared with district lead noted on the instructional depending on the formaticassessment used.  District will monitor and some process of new groupings based on formative data at the instructional calendar on formative assessment.
4.1d. Supplemental RtI Resources - Coach Books/Tutoring Services: District administrator will provide additional resources and supplemental materials for teachers to utilize during RtI time. Barron Coach books (K-2 grades) and Triumph Coach books (3-8 grades) will be purchased as additional supplemental resources for reading and math tutoring services (after school) and for intervention time (during school).  District admin. will provide after school RtI/tutoring/intervention sessions to address learning gaps in all FCES and FCMS students, All students in Grades K-8 will be invited	Increase in Tier 1 percentage of students  Decrease in Tier II & III percentage of students  Increase in proficiency with iReady, reading and math LCs and on KSA. Close gap in TSI group.	Regular and consistent moall schools' RtI plans via the monitoring of iReady, lear and KSA data.  Plus/delta each month the tutoring program and followith action plans of deltas program success.

	to attend depending on need (according to formative, summative, diagnostic, and benchmark assessment data, as well as teacher/principal referral). Tier III students will be a top priority to participate. Teachers will be paid stipends to facilitate and lead these sessions.  4.2 Special Education Initiatives	All IEPs revisited and	District will monitor and s
KCWP 5:Design, Align and Deliver Support  A system will be monitored, reviewed, and revised to ensure all students have access to grade level content (standards).	4.2a. K-12 Revisit IEPs: (IP 1.3 & 1.11)  District will ensure the review and revision of all student IEPs to meet legal requirements led by the DoSE and principals to ensure all students have access to their grade level standards.	revised when necessary to meet all legal requirements while providing the least restrictive environment for students with IEPs to receive their grade- level content.	reviewing and revision of education teachers will happaperwork (IEPs, Conference Summaries, etc.) complete ready for review by district prior to the ARC.
	4.2b. K-12 Special Education Master Schedule: (IP 1.3, 1.11 & 2.11) District will ensure each school schedules first as a priority their special education students with assistance from the DoSE.	Special education students are figured in the master schedule first so they can receive their grade level content instruction.	District will monitor the m of the master schedule th the school year on behalf with IEPs.
	4.2c. Co-Teaching Professional Development: (IP 1.3 & 1.11) District will provide support for co- teachers (regular ed. and special ed. co-teaching partners) and the DoSE to attend Co-Teaching Models PD at WKEC and will provide support for all staff to attend the virtual KDE Co-teaching PD provided by School	Use of co-teaching approaches will be observed in classes containing students with IEPs.  Professional conversations in PLCs will reflect planning	District will monitor walk data as presented by princincrease in number and in improvement of co-teachi approaches used in classro containing students with I
	Improvement Coaches. (Emphasis on 3 models - station teaching,	and support for co- teaching approaches.	

	parallel teaching and team teaching)	Training will be provided for teachers on how to modify formative and summative assessments.	
<u> </u>			
	4.2d. Expectations for Special Ed. Teachers: (IP 1.3 & 1.11) District will provide all teachers with expectations for all systems and processes concerning SPED. Expectations will encompass principals, SPED teachers, and regular education teachers.	SPED students will receive their grade-level core instruction in the least restrictive environment as noted in their IEPs with the supports needed by both the regular education teacher and the SPED teacher.	District will monitor the active expectations set conceeducation of students wit
tinue to refine our em to ensure that all dents have access to a ranteed and viable iculum aligned to KAS barriers to learning e been removed.	4.3 Other Initiatives:  4.3a. Removing Barriers: (IP 1.3 & 1.11)  District will continue to provide resources and support to address barriers to learning, including, but not limited to, transience, healthcare, and counseling in collaboration with stakeholders.  Additional Teachers and instructional assistants will be hired to lower the teacher/student ratio to allow for more individualized instruction and gap closure.	Increased access to support structures such as FRYSC, guidance counselor, mentoring groups (high school), and Mountain Comprehensive Care.  Decrease in truancy numbers due to partnerships with County attorney, Judge, CDW and Fair team	District will continue to m Persistence to Graduation Warning tools with princip to meet individual studen (behavior, academics and attendance)and remove b District will continue to pa the 4 Rivers Foundation o that will address needs of that can possibly inhibit le district is in regular contac county attorney and asst. attorney to reduce the am major discipline referrals a barriers that impede learr  Tassel ILP completed by st be reviewed by a counselo
tire ter de ra ic	nue to refine our m to ensure that all ents have access to a inteed and viable culum aligned to KAS parriers to learning	Teachers: (IP 1.3 & 1.11) District will provide all teachers with expectations for all systems and processes concerning SPED. Expectations will encompass principals, SPED teachers, and regular education teachers.  P 6: Establishing sing Culture and conment  4.3 Other Initiatives:  4.3 Other Initiatives:  4.3a. Removing Barriers: (IP 1.3 & 1.11) District will continue to provide resources and support to address barriers to learning, including, but not limited to, transience, healthcare, and counseling in collaboration with stakeholders.  Additional Teachers and instructional assistants will be hired to lower the teacher/student ratio to allow for more individualized	Teachers: (IP 1.3 & 1.11) District will provide all teachers with expectations for all systems and processes concerning SPED. Expectations will encompass principals, SPED teachers, and regular education teachers.  P 6: Establishing sing Culture and comment  In to ensure that all enteed and viable cultum aligned to KAS parriers to learning been removed.  Additional Teachers and instructional assistants will be hired to lower the teacher/student ratio to allow for more individualized  Teachers: (IP 1.3 & 1.11) District will provide all teachers level core instruction in the least restrictive environment as noted in their IEPs with the supports needed by both the regular education teacher and the SPED teacher.  Increased access to support structures such as FRYSC, guidance counselor, mentoring groups (high school), and Mountain Comprehensive Care.  Additional Teachers and instructional assistants will be hired to lower the teacher/student ratio to allow for more individualized

Americorp assistants will be hired to provide additional help in the classroom for all students  SEL program will be implemented district wide to address social, emotional and behavioral needs. Mentoring program will continue to be implemented district wide.	Decreased behavior referrals  Increased student achievement  Increased use of Tassel ILP which has a social/emotional component	principal or mentoring tea screen for social/emotion students.
4.3b. Recruitment and Retention of high quality faculty  District will continue to attend job fairs, advertise through various media sockets and adjust salary schedules when funds are available to be competitive with other districts to improve teacher quality and classroom instruction. District will provide opportunities for teachers to earn leadership roles to retain highly qualified staff.  Veteran teachers will mentor and coach new teachers in a variety of ways throughout the year.	Improve recruitment of highly skilled educators  Retain highly qualified educators  Decreased teacher turnover from year to year	District will provide an "ex survey" to find out why a administrator is leaving th They will then use that da improve recruitment and systems.  District will keep a record leadership opportunities a track of professional deve through TASSEL/Google.  District will keep a record and mentoring through TASSEL/Google.

# **5: Postsecondary Readiness**

Goal 5: Fulton County Schools will increase the percentage of students who are postsecondary from 74.3% to 90% by 2024.

Objective	Strategy	Activities	Measure of Success	Progress Monito
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Objective 1 By May 2023, Transition Readiness for 12 <sup>th</sup> grade from 74.3% to 85.3%	KCWP 5: Design, Align and Deliver Support A system will be designed, implemented, monitored, reviewed, and revised to ensure ACT, Industry Certification, instructional needs are identified and next steps for improvement are implemented.	
	<ul> <li>ACT Benchmarks in English, Math, and/or Reading.</li> <li>Successfully complete (A - C) in 6 hours of dual credit.</li> <li>Successfully complete 15 hours/weekly work-based learning logged.</li> <li>Pass the industry certification exam</li> <li>Become college and career ready.</li> <li>Increase by 15% the number of African</li> </ul>	

# 5.1 College Initiatives:

# **5.1 a Tutoring/ACT Prep/Academic Components.:**

District will support tutoring being offered to assist students in becoming college ready.

District will support ACT Preparation through partnerships with the Four River Foundation and the GEAR UP grant which provides funding for ACT Preparation tests and tutoring programs. The high school will use ESSR funding to use John Baylor ACT preparation during Anchor Strong intervention groups to improve reading, math, science, and English/Mechanic skills.

District will provide a digital learning coach to assist in preparation for KYOTE, ACT, Tassel Pathway, Edgenuity and other on-line assessments and preparatory programs to ensure graduation, college and/or career obtainment.

The overall ACT score for accountability will increase to an average of 18.

Increased math, reading, English, and science scores on the ACT

The overall number of students who are postsecondary ready will increase by 11%.

There will be an increase in individual counseling of students towards completing college readiness.

KYOTE preparation sessions will be held to prepare students for testing.

The principal will share AC accountability scores with team within one week of them and will share result district and state ACT test two weeks of receiving the throughout the year's ACT cycles.

The principal will share KY results with the district te students take them per se

The district team will atter observe the high school p faculty analyzing data to e standards are being met a are prepared for the ACT.

#### 5.2 Career Initiatives:

Americans who are postsecondary ready.

#### **5.2a. CTE Pathways Exploration:**

District will support 7-12 grade pathway explorations that are responsive to workforce needs through sustaining Tassel ILP.

Increased student enrollment in pathways
Increased number of pathways being maintained

Four Rivers Principal, HS p MS principal will share date the number of pathways of number of students in each in May/August/January, a explain next steps.

	Increased number of	Tassel ILP reports will be s
	pathways being	the HS principal and the N
	created	to indicate student intere
	Created	and pathways.
		aliu patilways.
5.2b. Career Pathways:	Increased number of	Four Rivers Principal, HS/N
District will continue to support and	pathways for 8th	principals, pathway teach
monitor the 4 Rivers Career	graders to explore	district will evaluate stude
Academy offerings through the		enrollment numbers of pa
completion of the New Skills for	Expansion or increased	effectiveness of pathways
Youth grant.	number of pathways	data and certifications. Cr
	to meet interest and	conversations will take pla
District will support increased	needs of students	to increase effectiveness of
opportunities to access career		pathways and to increase
pathways by evaluating CTE	Increased Work Based	readiness numbers.
pathways in both high school and	Learning completers	
the 4 Rivers Academy to ensure that		Four Rivers Principal and I
pathways align to student interests		will update the district on
and industry needs.	Survey given at the	of pathways and number
·	end of 8th and 9th	needed to count for credit
A survey of 8th and 9th grade	grade years.	April/May.
students will be given to ensure that	Increased number of	
present and proposed pathways	industry certification in	Four Rivers Principal and I
align to student interests and	all pathways offered at	will update the district and
industry needs.	the 4RCA	vested stakeholders on th
		the programs and celebra
District will support the Four Rivers		successes and also share b
Foundation's financial support of		may be keeping students
industry certification testing to have		completers in the fall and
an increased number of career		semester.
ready students.		
		Four Rivers Principal, path
		teachers, and HS Principal
		the district on the number
		who earn their industry co
		and dual credit hours and
		ready.

5.2c. Work Based Learning	Increased number of	District and HS principal w
District will support the BEST DAY	businesses to	feedback survey data fron
EVER Job Shadowing for 9-12	participate in job	and businesses that partic
graders in the field of their choice.	shadowing day.	the job shadowing event.
District and HS principal will create	_	Effectiveness and next ste
a feedback survey to determine	Positive feedback	determined.
effectiveness of job shadowing	surveys from students	District will invite the prin
experience from students as well as	and businesses.	sampling of students to sh
businesses.		experiences with the BOE
	Increased number of	
District will support an increase in	work based	4RCA Principal and HS Prir
work based learning opportunities	opportunities including	work together with DPP to
	job shadowing,	work based learning oppo
District will have an educational	cooperative learning,	students during the schoo
session with students and parents	internships, service	that align with career path
to inform them about requirements	learning, and	transition readiness and h
to become transition-ready. (Career	apprenticeships	credit. The Four Rivers Foเ
Fair)		work with the principals to
		barriers such as transport
5.2d. 8 <sup>th</sup> Grade Transition:	Increased pathway	District, CTE Pathway teac
District supports 8th grade	completers	principals will plus/delta 8
transition activities in the spring to		transition activities and de
provide guidance to students to	Increased industry end	effectiveness and next ste
identify their career interests and	of program (EOP)	principals will be able to u
begin freshman scheduling early.	assessment	district on enrollment nun
		each class to make sure co
		met to keep certain pathv
		available.
5.3 College & Career Initiatives:	Increased	MS/HS principals and tead
	participation numbers	plus/delta the event Colle
5.3a. 8th-12th grade College and	of businesses and	Career Fair. Next, principa
Career Fair:	colleges	feedback with the district
District will support and invite		determine effectiveness a
different businesses and colleges to	Increased student	steps for the event College
come to FCHS for the College and	engagement and	Fair.
Career fair. The purpose behind this	participation	
event is to emphasize the		

importance of college and/or career opportunities.		
5.3b. Gear Up College & Career Counseling: District supports the use of the Gear Up counselor to assist with college/career counseling and ACT ASPIRE preparation.	Improved student graduation rates  Increased Postsecondary Readiness numbers  Increased number of Industry certifications	The Gear Up counselor & will share ASPIRE data wit and HS principal and devesteps. Gear Up Counselor will prodistrict with a quarterly rehis/her current work in early future work.
5.3c. Operation/ Preparation Event: (IP 1.3) District will attend and monitor Operation/Preparation for 8 <sup>th</sup> and 10 <sup>th</sup> graders. OP promotes awareness of the requirements of being college and/or career ready. Upon the principal's request, the DLT will also chaperone the students.	and EOP assessments Improved student graduation rates Increased number of students who are Ready Postsecondary Ready.	District, students, and MS principals will plus/delta Operation/Preparation an effectiveness and next ster District will have the principal sampling of students share experience with

## **6: Graduation Rate**

Goal 6: Fulton County Schools will increase Graduation Rate from 98.9% to 100% by 2024, as measured by the average of the 4 and 5 year Cohorts.

Objective	Strategy	Activities	Measure of Success	Progress Monitor
Objective 1	KCWP 5: Design, Align and	6.1 Graduation Initiatives:	Principal will gain	HS principal will share data
Fulton County High School	Deliver Support		greater awareness of	DLT in December on who i
will increase the Graduation	A system will be designed,	6.1a. Progress Monitoring for On-	tools available and	to graduate and the action
rate from 98.9% to 100% by	implemented, monitored,	Target Graduation:	share with her staff	
May 2023.	reviewed, and revised to	District will train HS principal and	for increased usability.	HS principal will work with
	ensure graduation for all	designees on tools such as the		director and the DLT to eli
	seniors. A thorough review of	Persistence to Graduation Report /	More students will be	barriers to coming to scho
1	academic and nonacademic	Early Warning Tool, Individual	enrolled in courses	to promote graduation inc
1	data will be used to	Learning Plan, transcripts and	leading toward a	

T			
determine what it takes to ensure seniors are not at-risk and are on time to graduate.	career pathways to get an in-depth understanding of how the tools can be utilized to monitor student's interests and at-risk factors. District will train HS principal and designees in applying these strategies and resources to use for providing services and programs aligned to students' identified needs and interests.	completed career pathway and fewer students will drop-out of school. Gear Up college and career coach will work with students to assist them in goal setting.	based learning for seniors work.
	6.1b. Transcript Audit: District attendance clerk and HS principal will conduct a transcript audit yearly to ensure students are following a career pathway and on- track to graduate on time.	No student is missing required graduation courses.	In December, the principal the District who is not on to graduate and shares next so Counselor and principal will reports in Tassel ILP that the progress towards graduation
	6.1c. College/Workforce Visits: District will partner with different universities and businesses so that seniors will continue to have opportunities to visit college campuses and the workforce in order to receive information about scholarships, housing and the job demand.	No student is missing required graduation courses.  On time Graduates  Increase in the number of scholarships granted  Gainful employment right after HS	The HS & 4RCA principals of district regularly on the nutype of Industry certification EOPs passed, and amount scholarships granted.  The Gear UP counselor will the principal and part time coach to meet with student counsel and guide them or scholarships, college "fit", guidance.
	6.1d. Communication: District will ensure communication regarding graduation requirements will take place through a variety of means including, but not limited to: board policy, parent meetings,	Increased public awareness of FC graduation requirements	District and HS principal w FC's graduation requireme address updates. In July, th will send a letter or brochu Freshman parent stating w

newsletters, conferences, public		graduation requirements a
meetings, district and school		share a copy with the BOE
websites, registration and		
scheduling information,		Parents will receive a copy
and social media.		graduation requirements a
		Freshman Orientation Nigh
		first Parent/Teacher Confe
6.1e. 9-12 Advisory/Mentor Time:	Increased number of	Principal and DPP will com
District supports the high school	students remain on	weekly on issues of truanc
advisory time within the master	track in courses	nonacademic concerns and
schedule so that school/district		will share next steps.
leadership members, faculty and	Decreased behavior	Parents will receive a news
staff have the opportunity to	referrals	alerts about digital literacy
mentor students and address		Parents will receive inform
academic and nonacademic	Reduced truancy	how they can help their ch
concerns to improve culture and		SEL learning and helping th
student achievement.		coping skills and identify st
Students will receive SEL lessons as		crises.
part of their mentoring time and		
digital literacy through Neptune		
Navigate.		

### **Special Considerations for Districts with Targeted Support and Improvement (TSI) Schools**

Districts with a school identified for Targeted Support and Improvement (TSI) must monitor and provide support to the school to ensure the successful implementation of the school improvement plan (703 KAR 5:280(11)). The local board of education must review and approve the revised school improvement plan for TSI schools (KRS 160.346(4)(a)).

### **Monitoring and Support**

**Consider:** Describe the district's plan for monitoring and supporting the school improvement plan of any school identified for TSI. Include in your response for local board review and approval.

#### Response:

Two of our schools, the elementary and middle schools, have come out of being CSI schools after a great deal of hard work during a worldwide panden designated TSI schools due to the gap in proficiency for one target group. The district is providing support to the principals and their staff through the

- A. District administrators attended the TSI webinar.
- B. District administrators and principals attended the KDE Assistance Training
- C. District administrators and principals attend KASA summer conference.
- D. The ESSR Plan has been revised to include additional certified staff to decrease the student/teacher ratio.
- E. Counselors have been placed in both TSI schools.
- F. The district has funded district wide use of iReady as a universal screener and purchased evidenced based textbooks particularly in the math, so under guidance of KDE ERs.
- G. District has reinstated district/school administrator walk throughs
- H. District has used ESSR funding and ESS funding to continue after school, before school, and summer school to provide additional interventions f who demonstrated gaps in learning on the KSA.
- I. PDSA Cycle and Data Analysis during weekly PLCs.
- J. District supports and leads New Teacher Training
- K. District supports both schools SEL programs for their students.
- L. District wrote a GEER II FYRSC grant to provide additional staff and support for a SEL district wide program.
- M. District supports PBIS in both schools.