Accountability and flexibility are hallmarks of Gwinnett County Public Schools' success. Key to that success is ensuring that each school community understands the progress being made by its schools, as well as what plans will drive improvement. Each school creates a collaborative Local School Plan for Improvement (LSPI) to increase student achievement results, with targeted goals based on the four strategic priorities within the district's <u>Blueprint for the Future</u>: *Empathy, Equity, Effectiveness, and Excellence*. All schools across the district will focus on goals **2A-Multi-tiered Systems of Support and 2B- Opportunity and Access**. However, schools are required to select one goal from each of the other strategic priorities for the 2022-2023 school year. LSPI goals are dynamic, like our schools, and are updated to reflect changes that occur in schools. Multiple data points are used to determine areas needing improvement and to identify specific, measurable, annual objectives. Key Performance Indicators (KPIs) are the way we will measure success for each goal. Schools then determine how to use research-based strategies to achieve these goals, using flexibility as needed. The LSPI development process involves teachers, parents, students, and community members, so the entire school community has the opportunity to be involved in conversations about school improvement.

Strategic Priorities & Goals Focus Work	Rationale	Action Steps (Implementation Design)	How will you measure growth? Growth Factors (KPI Baseline & Targets)
Empathy 1B: Staff and student wellbeing	Alcova ES is working to build an atmosphere conducive to teaching and learning through the implementation of Social Emotional Learning and Restorative Practices, with an emphasis on student and staff well-being, self-care, and physical and mental health.	Student 1. Increased SEL Advisement through Morning Circles each day 2. Restorative Practice Opportunities 3. Boys with Purpose 4. Falcon Buddy (Mentor) 5. Falcon Focus Students of the Month 6. "Check In/Check/Out" with identified students as part of Multi-Tiered System of Supports with Behavior Specialist 7. Targeted conflict resolution, problem solving, decision making, and communication sessions with Counselors assigned as part of our Multi-Tiered System of Supports Staff 8. 8. Prioritizing Adult Social Emotional Learning through school-based professional development 9. Monthly wellness activities by the Counseling Department 10. Weekly Staff Wellness Activities 11. Wellness Room to support the need for calming, reflective time	Student Increase Percent Positive Responses (% Often True + % Almost Always True) on the following EES-STUDENT survey items • I enjoy coming to school Baseline: 28.8% 2023 Target: 30% • Students are respectful of others at this school Baseline: 15.1% 2023 Target: 22.1% • There's at least one adult in this school I can talk to if I have a problem Baseline: 63% 2023 Target: 25% • If I want to talk with my teacher, they are available to me Baseline: 41% 2023 Target: 43%

2022-2023 Local School Plan for Improvement (LSPI)

School: Alcova ES **Principal: Jacquetta Baldwin** 12. Quarterly scheduled chats with staff for what's Staff working and what's not Percent Positive Responses (% Often True + % Almost Always True) on the following EES-STAFF survey items: I receive training on instruction to support • social-emotional learning. Baseline: 67% 2023 Target: 69.6% There is a willingness to address conflict in this ٠ school Baseline: 42% **2023 Target:** 44% When there is a problem in the school, we talk ٠ about how to solve it Baseline: 47% 2023 Target: 49% Our staff believes all students can meet state ٠ standards Baseline: 73% 2023 Target: 75.1%

90 Day Review:	
 The admin team will conduct walkthroughs during SEL morning circle to provide feedback and support. Review student visits to the "Nest" and effectiveness of the Navigate 360 lessons. Make connections to MTSS to determine aligned interventions. PBIS bus driver refresher with transportation supervisor. Review data from spring CEE data to plan next steps Teach students positive ways to communicate and interact with each other (scenarios) Scheduled two-way communication chats with staff to discuss what is working and not working. 	

180 Day Review:	

School. Alcova ES Thicipal. Jacquetta Daluwiii Strategic Rationale Action Steps How will you measure growth?						
Strategic	Rationale	Action Steps (Implementation Design)	Gr		leasure growth? I Baseline & Targe	te)
Priorities & Goals		(implementation Design)		Owill Faciors (NP	i Daseillie & Targe	15)
Focus Work						
Equity 2A:	Alcova ES and all of GCPS	1. Universal Screeners in LA and Math			student groups ach	
Multi-tiered system	will implement a	given three times per year	beginning on Milestones; 100% of students will move at least on			
of supports	fully operationalize a	 Student Wellness Screener given three times per year. 	performance band (i.e. Beg. to Dev./Dev. To Proficient/Pro. To Distinguished)			11/10.10
		 Targeted Tier 1, 2, and 3 interventions developed by the MTSS Team based 				
	multi-tiered system of			Baseline	2023 Target	7
	supports to address academic	on screener data.		Daseillie	2023 Target	_
	and non-academic student needs and remove barriers to	 Dedicated 30 minute intervention block built into each child's day. 	3rd LA	39.6%	41%	
	success.	 RTI Coordinator to support students multi-tiered academic and 	3rd MA	40.4%	42%	
			4th LA	42.2%	44%	
			4th MA	43.8%	45%	
			5th LA	48.5%	50%	
			5th MA	38.6%	40%	
			5th Sci	47.9%	50%	
			Always True) items: •	on the following EB Struggling stude and remediation Baseline : 52% 2023 Target: 54 My teacher help with interesting a Baseline : 39% 2023 Target: 41	s me learn by challe activities in class	DENT survey ervention
				idents supported a		screeners

2022-2023 Local School Plan for Improvement (LSPI)

School: Alcova ES Principal: Jacquetta Baldwin

		: Alcova ES Frincipal: Jacq					
				Baseline: established in SY2023			
 90 Day Review: Admin/Coaches walkthroughs during intervention blocks Additional support provided for 5th grade intervention block Use mid-vear data for ELT After-School 				Tier I	Tier II	Tier II	
 Use mid-year data for ELT After-School Saturday School sessions are based on first semester grades MOY MTSS team meeting to clarify interventions and progress monitoring tools EIP teachers, RTI coordinator and MTSS AP will meet monthly to discuss progress monitoring Implementation of grade level Kid Talks All contents will do CUAs and select CFAs Required Amplify data training SPIRE fully implemented during intervention blocks 			Math Beginning of Year	80%	13%	7%	
			Math Middle of Year	71%	16%	13%	
			ELA Beginning of Year	75%	14%	11%	
		ELA Middle of Year	75%	14%	11%		
180 Day Review:							
Strategic Priorities & Goals Focus Work	Rationale	Action Steps (Implementation Design)	How will you measure growth? Growth Factors (KPI Baseline & Targets)				
Equity 2B: Opportunity and access	Alcova and all of GCPS will expand student opportunities to engage in and have access to high quality, rigorous and culturally relevant curriculum, advanced coursework and enrichment activities.	 Play 2 Learn opportunities for families with children ages 0-5. Right at School After School Program available to all families Alcova Parent Teacher Collaboration Night(Curriculum and Family Engagement) Ongoing Cultural Awareness Activities -Hispanic Heritage Month Contest, African American Research, International Night 	 Percent Positive Responses (% Often True + % Almost Always True) on the following EES-STUDENT survey items: All students have opportunities to choose more challenging work. Baseline: 31% 2023 Target: 34.1% Adults in my school help me plan and set goals for my future Baseline: 41% 				

		: Alcova ES Principal: Jacq	uetta Baldwin	
		 Classroom/School Instructional Resources: process to ensure diverse representation in materials (piloting EL Education K-5) Professional Learning on Cultural Competency Increase of Colleges and Careers highlighted from various backgrounds throughout the year. 	 c. In class we work with other students Baseline: 27.2% 2023 Target: 29% d. Student success is celebrated in this school. Baseline: 39% 2023 Target: 42.3% 	
broadening f •Family Eng •Continue w •Counselors •Review I-R	eacher perception toward student agement: March - Reading works vith the SOAR student of the montl s leading College/Career Day eady data with individual students	nop and April - Kindergarten Readiness n and PBIS expectations process		
Strategic Priorities & Goals Focus Work	Rationale	Action Steps (Implementation Design)	How will you measure growth? Growth Factors (KPI Baseline & Targets)	
Effectiveness 3A: Results-Based Evaluation System	Alcova will implement a Redesign Results-Based Evaluation System (RBES) by	 Coaching cycles Feedback Meetings after observations (per semester) Weekly walkthroughs conducted by 	 Baseline established SY2023 Percentage of students scoring Proficient/Distingu on GMAS 	
	redefining the inputs, behaviors, and outcomes that determine the standards for student success.	 admin 4. Instructional Expectations 	Percentage of students scoring Proficient/Distinguished on GMAS	
	behaviors, and outcomes that determine the standards for	admin	Percentage of students scoring Proficient/Distinguished	

	School. Alcova ES Trincipal. Sacquetta Daluwin					
			3rd MA	40.4%	42%	
			4th LA	42.2%	44%	
			4th MA	43.8%	45%	
			5th LA	48.5%	50%	
			5th MA	38.6%	40%	
			5th Sci	47.9%	50%	
			•	solve a problem/d • Baseline: • 2023 Targ	work with other students to o a task. : 27.2% get: 30.6% other ways for me to learn lt : 52%	
90 Day Review: •Use midyear data t •The administrative •Each grade level w •Increase teacher v						
180 Day Review:						
Strategic Priorities & Goals Focus Work	Rationale	Action Steps (Implementation Design)	Grov	How will you mea wth Factors (KPI I	asure growth? Baseline & Targets)	

	SCHOU	AICOVA ES Principal: Jacq	
Excellence 4C: World-class communications and engagement	Alcova will demonstrate world-class communication and engagement through modeling the value GCPS leadership places on transparent, two-way communication to build stakeholder trust and confidence.	 Family Engagement Activities a. Parent Workshops b. Parent Volunteers Weekly progress reports Weekly Friday Folders sent home with information, graded assignments, etc. Parent Teacher Conferences Parent Newsletter Flyers/Handouts in multiple languages represented at AES Social Media continuously Updated with highlights Website continuously updated with information Staff Communication delivered in a weekly newsletter, monthly during grade level meetings, and monthly staff meetings 	 % of students that have documented parent contacts in Synergy ESS Family Satisfaction Rating I am informed about progress toward the improvement goals of this school Baseline: 75% 2023 Target: 77% This school tells me how I can help my student with homework Baseline: 76% 2023 Target: 78% ESS Staff Satisfaction Rating When there is a problem in my school, we talk about how to solve it Baseline: 33% 2023 Target: 35%
 participation and tw Share school ever Parent involvemer Personalize messa Highlight positive scommunication Increase two-way 	n Increase in parent participation a o-way communication with parent ints and celebrations on Social Med at opportunities increased ages for various school activities students through PBIS and utilize communication with staff using su in the weekly newsletter.		