TOWNSHIP OF HADDON
SCHOOL DISTRICT
HADDON TOWNSHIP, NEW JERSEY

COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED
JUNE 30, 2020

22400

TOWNSHIP OF HADDON SCHOOL DISTRICT
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INTRODUCTORY SECTION

HADDON TOWNSHIP BOARD OF EDUCATION

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WEBSITE: www.haddontwpschools.com

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School Business Administrator/
Board Secretary
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Elizabeth Mennig
Director of Curriculum & Instruction
856-869-7750 Ext. 1108
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January 20, 2021

Honorable President and
Members of the Board of Education
Haddon Township School District
County of Camden, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Haddon Township School District for the fiscal year ended June 30, 2020, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the District's Management's Discussion and Analysis (MD&A), financial statements and schedules, required supplementary information (RSI) other than the MD&A including budgetary comparison schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)* and the State of New Jersey Circular 15-08 OMB, "*Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid Payments.*" Information related to this single audit, including the auditor's report on compliance for each major program and report on internal control over compliance required by the Uniform Guidance and State of New Jersey Circular 15-08-OMB, is included in the single audit section of this report.

1. **REPORTING ENTITY AND ITS SERVICES:** Haddon Township School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board Statement (GASB) as established by GASB Statement No. 14, as amended. All funds of the District are included in this report. The Haddon Township Board of Education and its schools constitute the District's reporting entity. The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, vocational, as well as special education for handicapped youngsters. The District completed the 2019-20 fiscal year with an average daily enrollment of 2,084 students, which is 9 students higher than the previous year's average daily enrollment. The following details the changes in the student enrollment of the District over the last five years.

1. **REPORTING ENTITY AND ITS SERVICES (CONT'D):**

Average Daily Enrollment

Fiscal Year	Student Enrollment	Percent Change
2019-2020	2,084	0.43%
2018-2019	2,075	3.13%
2017-2018	2,012	-2.42%
2016-2017	2,062	-1.06%
2015-2016	2,084	3.22%

2. **ECONOMIC CONDITION AND OUTLOOK:** The Township of Haddon is mainly a residential community with two shopping centers. Numerous retail shops, professional offices and eating establishments are located along Haddon Avenue, a primary artery through Westmont proper. A large number of businesses have been long established in the community. The economic condition of the Township of Haddon is stable. There are two areas along Haddon Avenue, which are being redeveloped. While some additional students will come from the project, the District expects to be able to accommodate said students within the current school capacity.

3. **MAJOR INITIATIVES:** The District has budgeted to provide on-going professional development to support teachers' ability to enhance instruction through the use of personal computing devices as learning tools. The District also budgeted to revise and align the middle school and high school science curricula with the Next Generation Science Standards. The District has also planned to pilot and select an elementary math program to best support students in mastering the Common Core State Standards (CCSS).

   Students continued to score above the state averages and achieve proficiency on the New Jersey ASK and the High School Proficiency Assessment. The seniors' average SAT and ACT scores continue to perform at national averages (81% of the class took the SAT's); 85% of the class went on to higher education, with 61% going to four-year colleges and 24% going to two-year colleges.

4. **INTERNAL ACCOUNTING CONTROLS:** Management of the District is responsible for establishing and maintaining internal controls designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

   As a recipient of federal awards and state financial assistance, the District also is responsible for ensuring that adequate internal control are in place to ensure compliance with applicable laws and regulations related to those programs. These internal controls are also subject to periodic evaluation by the District management.

   As part of the District's single audit described earlier, tests are made to determine the adequacy of internal controls, including the portion related to federal awards and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5. **BUDGETARY CONTROLS:** In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

   An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriations of fund balance in the subsequent year. There are no year-end encumbrances to be re-appropriated and reported as Assigned – Year End Encumbrances of fund balance at June 30, 2020.

6. **ACCOUNTING SYSTEM AND REPORTS:** The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements," Note 1.

7. **FINANCIAL INFORMATION AT FISCAL YEAR-END:** As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound fiscal management. The following schedule presents a summary of the general fund, special revenue fund and debt services fund revenues for the fiscal year ended June 30, 2020.

Revenue	Amount	Percent of Total
Local Sources	$26,721,768.23	63.81%
State Sources	14,355,985.37	34.28%
Federal Sources	801,361.91	1.91%
	$41,879,115.51	100.00%

The following schedule presents a summary of the general fund, special revenue fund and debt service fund expenditures for the fiscal year ended June 30, 2020.

Expenditure	Amount	Percent of Total
Current Expense:		
Instruction	$13,964,384.14	33.48%
Undistributed Expenditures	23,456,073.75	56.23%
Special Revenue	1,287,219.21	3.09%
Capital Outlay	422,731.66	1.01%
Debt Service:		
Principal	1,495,000.00	3.58%
Interest	1,088,176.26	2.61%
	$41,713,585.02	100.00%

8. **DEBT ADMINISTRATION:** As of June 30, 2020, the District's outstanding debt issues included $30,163,000.00 of general obligation bonds. As of June 30, 2020, the District's borrowing capacity is $25,636,325.36.

9. **CASH MANAGEMENT:** The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 2. The District has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The Law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

10. **RISK MANAGEMENT:** The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

11. OTHER INFORMATION: Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Bowman & Company LLP was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act and the related Uniform Guidance and the State of New Jersey Circular 15-08-OMB. The auditor's report on the general-purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

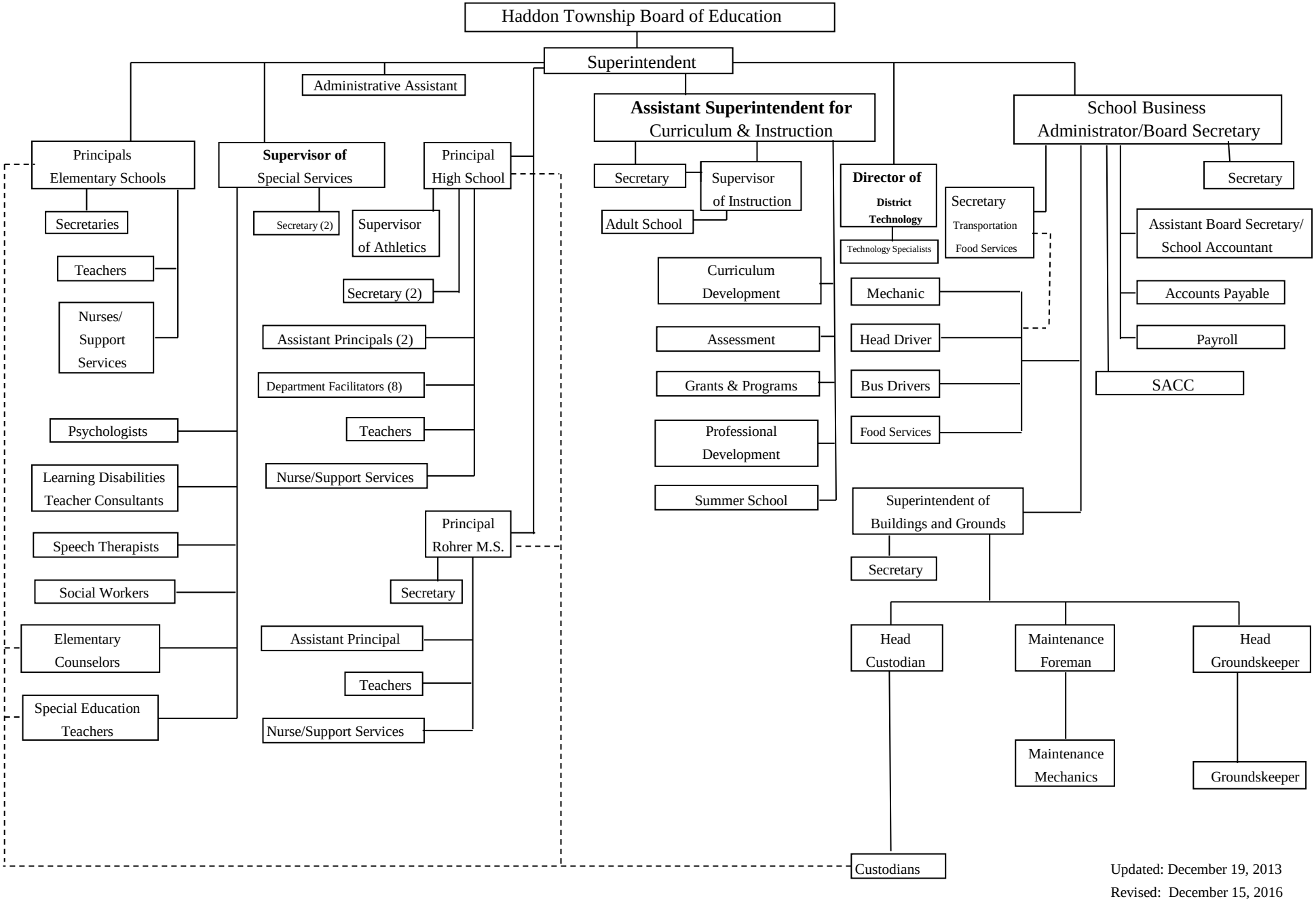
12. ACKNOWLEDGMENTS: We would like to express our appreciation to the members of the Haddon Township Board for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

Dr. Robert J. Fisicaro
Superintendent

Mrs. Jennifer Gauld
School Business Administrator/
Board Secretary

Policy 1110: Functional Organizational Chart



Updated: December 19, 2013
Revised: December 15, 2016

HADDON TOWNSHIP BOARD OF EDUCATION
WESTMONT, NEW JERSEY

ROSTER OF OFFICIALS

JUNE 30, 2020

Members of the Board of Education	Term Expires
James Lex, Jr., President	Dec. 31, 2021
Allison Rodman, Vice President	Dec. 31, 2021
Daniel Carson	Dec. 31, 2020
John Kendall	Dec. 31, 2020
Kellie Hinkle	Dec. 31, 2020
David Ricci	Dec. 31, 2021
Marie Dezii	Dec. 31, 2022
Christopher Cook	Dec. 31, 2022
Renee Billingsley	Dec. 31, 2022

Other Officials

Bonnie J. Edwards, Superintendent of Schools

Jennifer Gauld, Business Administrator/Board Secretary

Elizabeth Mennig, Assistant Superintendent for Curriculum & Instruction

HADDON TOWNSHIP BOARD OF EDUCATION

CONSULTANTS AND ADVISORS

Audit Firm

Bowman & Company LLP
601 White Horse Road
Voorhees, NJ 08043-2493

Attorney

Joseph F. Betley, Esquire
Capehart and Scatchard
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Laurel Corporate Center
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Official Depositories

1st Colonial National Bank
1040 Haddon Avenue
Collingswood, NJ 08108

FINANCIAL SECTION

INDEPENDENT AUDITOR'S REPORT

The Honorable President and
Members of the Board of Education
Township of Haddon
Westmont, New Jersey 08108

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of Haddon School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of Haddon School District, in the County of Camden, State of New Jersey, as of June 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

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Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of the School District's proportionate share of the net pension liability, schedule of the School District's pension contributions, and schedule of changes in the School District's total OPEB liability and related ratios, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Township of Haddon School District's basic financial statements. The introductory section, combining statements and related major fund supporting statements and schedules, and statistical section are presented for purposes of additional analysis, as required by the Office of School Finance, Department of Education, State of New Jersey, and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, respectively, are also presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

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Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated January 20, 2021 on our consideration of the Township of Haddon School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Township of Haddon School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Township of Haddon School District's internal control over financial reporting and compliance.

Respectfully submitted,

Bowman & Company LLP

BOWMAN & COMPANY LLP
Certified Public Accountants
& Consultants

Kirk N. Applegate

Kirk N. Applegate
Certified Public Accountant
Public School Accountant No. 20CS00223300

Voorhees, New Jersey
January 20, 2021

Exhibit K-1

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

INDEPENDENT AUDITOR'S REPORT

The Honorable President and
Members of the Board of Education
Township of Haddon
Westmont, New Jersey 08108

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial statement audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of Haddon School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated January 20, 2021.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Township of Haddon School District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Township of Haddon School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Township of Haddon School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, and federal and state awarding agencies and pass-through entities, in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

Bowman & Company LLP

BOWMAN & COMPANY LLP
Certified Public Accountants
& Consultants

Kirk N. Applegate

Kirk N. Applegate
Certified Public Accountant
Public School Accountant No. 20CS00223300

Voorhees, New Jersey
January 20, 2021

The discussion and analysis of the Township of Haddon School District's (the School District) financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2020. The intent of this discussion and analysis is to look at the School District's financial performance as a whole: readers should also review the basic financial statements and notes to enhance their understanding of the School District's financial performance.

Financial Highlights

Key financial highlights for 2020 are as follows:

- In total, net position decreased $890,009.10.
- General revenues accounted for $38,287,245.73 in revenue or 87.81% of all revenues, excluding capital grants and contributions. Program specific revenues in the form of charges for services and operating grants and contributions accounted for $5,316,769.34 or 12.19% of total revenues of $43,604,015.07 excluding capital grants and contributions. There were no Capital grants and contributions in FY 2020.
- The School District had $44,489,713.71 in expenses; $8,459,664.17 of these expenses was offset by program specific charges for services, grants or contributions.
- Among governmental funds, the General Fund had $38,008,720.30 in revenues and $37,843,189.55 in expenditures. The General Fund's balance increased by $165,530.75 from 2019.

Overview of the Financial Statements

The financial section of this annual report consists of two parts: Part I, management's discussion and analysis (this section), the basic financial statements with the accompanying note disclosures and Part II, budgetary comparison schedules, required supplementary information, notes to the required supplementary information and other supplementary information. The basic financial statements include two kinds of statements that present different views of the School District.

- The first two statements, Exhibit A-1 and A-2 are district-wide financial statements that provide both long-term and short-term information about the School District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the School District's operations in more detail than the district-wide statements.

The governmental fund statements tell how general government services were financed in the short term as well as what remains for future spending.

Overview of the Financial Statements (Cont'd)

Proprietary fund statements offer short term and long-term financial information about those types of activities that operate like a business.

Fiduciary fund statements provide information about the financial relationships in which the School District acts as a trustee or agent for the benefit of others, to whom the resources belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

The statements are followed by another section, Part II, which contains required supplementary information that further explains and supports the information in the financial statements including; budget schedules, reconciliations and individual fund statements.

Reporting the School District as a Whole

Statement of Net Position and the Statement of Activities

The Statement of Net Position and the Statement of Activities include all assets, deferred outflows of resources, liabilities and deferred inflows of resources of the School District using the accrual basis of accounting similar to the accounting used by most private sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net position and changes in net position. This change in net position is important because it tells the reader that, for the School District as a whole, the financial position of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial, and some not. Non-financial factors include the School District's facility condition, required educational programs and other factors.

In the Statement of Net Position and the Statement of Activities, the School District reports governmental and business type activities. Governmental activities are the activities where most of the School District's programs and services are reported including, but not limited to, instruction, support services, operation and maintenance of plant, pupil transportation and special schools.

Reporting the School District's Most Significant Funds

Fund Financial Statements

Fund financial reports provide detailed information about the School District's funds. The School District uses many funds to account for a multitude of financial transactions. The School District's governmental funds are the General Fund, Special Revenue Fund, Capital Projects Fund and Debt Service Fund.

Reporting the School District's Most Significant Funds (Cont'd)

Governmental Funds

The School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future years. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental and governmental funds is reconciled in the financial statements.

Enterprise Fund

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the District-Wide and fund financial statements.

The School District as a Whole

The Statement of Net Position provides the perspective of the School District as a whole.

The following schedule provides a summary of the School District's Net Position for 2020 and 2019.

TOWNSHIP OF HADDON SCHOOL DISTRICT'S NET POSITION

	Governmental Activities		Business-Type Activities		Total	
	2020	2019	2020	2019	2020	2019
Current and Other Assets	$ 3,567,758	$ 3,235,127	$ 274,793	$ 381,366	$ 3,842,551	$ 3,616,493
Capital Assets	52,560,169	55,121,465	9,869	11,466	52,570,038	55,132,931
Total Assets	56,127,927	58,356,592	284,662	392,832	56,412,589	58,749,424
Deferred Outflows of Resources	1,633,177	2,416,850	-	-	1,633,177	2,416,850
Long-term Liabilities Outstanding	37,322,706	39,786,597			37,322,706	39,786,597
Other Liabilities	2,946,941	2,594,346	37,713	141,573	2,984,654	2,735,918
Total Liabilities	40,269,647	42,380,942	37,713	141,573	40,307,360	42,522,515
Deferred Inflows of Resources	3,493,281	3,508,624	-	-	3,493,281	3,508,624
Net Position:						
Net Investment in Capital Assets	22,382,495	23,555,407	9,869	11,466	22,392,364	23,566,873
Restricted	2,160,368	1,829,148			2,160,368	1,829,148
Unrestricted (Deficit)	(10,544,687)	(10,500,680)	237,080	239,794	(10,307,607)	(10,260,886)
Total Net Position	$ 13,998,176	$ 14,883,875	$ 246,949	$ 251,260	$ 14,245,125	$ 15,135,134

The School District as a Whole (Cont'd)

The District's combined net position was $14,245,125.33 on June 30, 2020. This was a decrease of $890,009.10 from the June 30, 2019 net position.

The net position of the business type activities decreased by $4,310.46.

The following schedule shows changes in net position for fiscal year 2020 and 2019.

TOWNSHIP OF HADDON SCHOOL DISTRICT'S CHANGES IN NET POSITION

	Governmental Activities		Business-Type Activities		Total	
	2020	2019	2020	2019	2020	2019
Revenues:						
Program Revenues:						
Charges for Services	$ 141,736	$ 121,860	$ 770,705	$ 1,000,611	$ 912,441	$ 1,122,471
Operating Grants and Contributions	8,317,928	10,252,425	170,511	171,503	8,488,439	10,423,928
Capital Grants and Contributions		257,278				257,278
Property Taxes	26,362,661	25,801,266			26,362,661	25,801,266
Grants and Contr butions not Restricted to Specific Programs	8,553,359	8,658,275			8,553,359	8,658,275
Other	228,331	950,920			228,331	950,920
Total Revenues	43,604,015	46,042,024	941,216	1,172,114	44,545,231	47,214,138
Expenses:						
Instruction	14,952,858	14,890,951			14,952,858	14,890,951
Support Services	29,536,856	32,325,242			29,536,856	32,325,242
Food Service			420,270	497,151	420,270	497,151
Other			525,256	716,673	525,256	716,673
Total Expenses	44,489,714	47,216,193	945,526	1,213,824	45,435,240	48,430,018
Decrease in Net Position before Transfers	(885,699)	(1,174,169)	(4,310)	(41,710)	(890,009)	(1,215,878)
Transfers	-	-	-	-	-	-
Decrease in Net Position	(885,699)	(1,174,169)	(4,310)	(41,710)	(890,009)	(1,215,878)
Net Position, July 1	14,883,875	16,058,044	251,259	292,969	15,135,134	16,351,012
Net Position, June 30	$ 13,998,176	$ 14,883,875	$ 246,949	$ 251,259	$ 14,245,124	$ 15,135,134

The School District as a Whole (Cont'd)

Governmental Activities

Property taxes and federal and state aid made up 99.15% of revenues for governmental activities for the School District for fiscal year 2020. Federal, state and local grants accounted for 38.69% of revenue.

The total net cost of all programs and services for 2020 and 2019 was $36,034,360.00 and $36,584,629.82, respectively. Instruction comprises 39.03% of District net cost of services for 2019.

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. The schedule below shows the total cost of services and the net cost of services. The net cost shows the financial burden that was placed on the District's taxpayers by each of these functions.

TOWNSHIP OF HADDON SCHOOL DISTRICT
NET COSTS OF GOVERNMENTAL ACTIVITIES

		2020		2019	
Governmental Activities	Source	Total Costs of Services	Net Costs of Services	Total Costs of Services	Net Costs of Services
Instruction:					
Regular	A-2	$ 11,072,097	$ 10,180,509	$ 10,961,897	$ 10,072,765
Special Education	A-2	2,703,772	2,703,772	2,758,401	2,758,401
Other Special Instruction	A-2	433,880	433,880	421,640	421,640
Other Instruction	A-2	743,109	743,109	749,012	749,012
Support Services:					
Tuition	A-2	1,317,180	967,879	1,484,363	1,105,810
Student and Instruction Related Services	A-2	3,982,028	3,982,028	4,196,589	4,196,589
School Administrative Services	A-2	2,384,951	2,233,617	2,464,450	2,318,930
Other Administrative Services	A-2	499,950	499,950	509,345	509,345
Plant Operations and Maintenance	A-2	5,526,779	5,526,779	5,666,989	5,666,989
Pupil Transportation	A-2	973,991	973,991	1,077,575	1,077,575
Unallocated Benefits	A-2	13,609,639	6,780,262	15,616,817	6,896,705
Capital Outlay	A-2	53,700	53,700	53,700	(203,578)
Interest on Long-term Debt	A-2	1,058,096	820,032	1,090,688	849,721
Unallocated Depreciation	A-2	130,542	130,542	164,725	164,725
Total Governmental Activities		$ 44,489,714	$ 36,030,050	$ 47,216,193	$ 36,584,630

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and pupil.

Tuition expenses include the cost to the School District to send pupils living within the District to private schools and/or schools outside the District area.

Student and instruction related services include the activities designed to assess and improve the wellbeing of students and to supplement the teaching process.

The School District as a Whole (Cont'd)

Governmental Activities (Cont'd)

School Administrative and General and Business Administrative services include expenses associated with establishing and administering policy for the School District and include board of education services and executive administration services.

Plant operation and maintenance of plant activities involve keeping the school grounds, buildings and equipment in an effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school activities.

Unallocated benefits include the cost of benefits for the School District staff for social security, retirement contributions, workers' compensation, health benefits and other employee benefits.

Interest on debt involves the transactions associated with the payment of interest and other related charges to debt of the school district.

"Other" includes special schools and unallocated depreciation.

The School District's Funds

The School District's funds are accounted for using the modified accrual basis of accounting. Total revenues amounted to $41,890,076.07 and expenditures were $41,721,003.97.

General Fund Budgeting Highlights

The School District's budget is prepared in accordance with New Jersey Law. The most significant budgeted fund is the General Fund.

During the course of the 2020 fiscal year, the School District modified its General Fund budget numerous times. The net change in the total budget modification resulted from the rollover of previous year's encumbrances.

Capital Assets

At the end of fiscal year 2020, the School District had $52,560,169.02 invested in land, buildings, furniture, equipment and vehicles. The following schedule shows a summary of the fiscal 2020 balances.

TOWNSHIP OF HADDON SCHOOL DISTRICT'S CAPITAL ASSETS
(NET OF ACCUMULATED DEPRECIATION)

	Governmental Activities		Business-Type Activities		Total	
	2020	2019	2020	2019	2020	2019
Land	$ 1,121,580	$ 1,121,580			$ 1,121,580	$ 1,121,580
Land Improvements	1,303,238	859,809			1,303,238	859,809
Building Improvements	47,953,817	50,523,162			47,953,817	50,523,162
Furniture, Fixtures and Equipment	1,718,033	1,843,764	$ 9,869	$ 11,466	1,727,902	1,855,230
Motor Vehicles	463,501	406,872			463,501	406,872
Construction in Progress		366,278			-	366,278
Total	$ 52,560,169	$ 55,121,465	$ 9,869	$ 11,466	$ 52,570,038	$ 55,132,931

Debt Administration

As of June 30, 2020, the School District had $30,163,000.00 of outstanding debt.

TOWNSHIP OF HADDON SCHOOL DISTRICT
LONG-TERM DEBT SCHEDULE

Governmental Activity	Balance June 30, 2020	Balance June 30, 2019	Increase/ Decrease	% Change
General Serial Bonds	$ 30,163,000.00	$ 31,658,000.00	$ (1,495,000.00)	(4.72%)
Net Pension Liability	8,093,434.00	9,035,686.00	(942,252.00)	(10.43%)
Compensated Absences	668,080.00	653,234.00	14,846.00	2.27%
Total	$ 38,924,514.00	$ 41,346,920.00	$ (2,422,406.00)	(5.86%)

Economic Factors and Next Year's Budget

The Haddon Township School District is in good financial condition presently. While the District does not foresee significant growth, future finances are not without challenges in an era of uncertain State funding.

Contacting the School District's Financial Management

This financial report is designed to provide citizen groups, taxpayers, parents, students, other local officials and investors and creditors with a general overview of the School District's finances and to show its accountability for the money it receives. If you have questions about this report or wish to request additional financial information, contact Mrs. Jennifer Gauld, School Business Administrator/Board Secretary, at Haddon Township Board of Education Administration office, 500 Rhoads Avenue, Westmont, NJ 08108 or email at jgauld@haddontwpschools.com.

BASIC FINANCIAL STATEMENTS

GOVERNMENT-WIDE FINANCIAL STATEMENTS

TOWNSHIP OF HADDON SCHOOL DISTRICT
Statement of Net Position
June 30, 2020

	Governmental Activities	Business-Type Activities	Total
ASSETS:			
Cash and Cash Equivalents	$ 542,969.02	$ 231,190.68	$ 774,159.70
Receivables, net	85,677.98	14,967.51	100,645.49
Intergovernmental Receivables	2,910,672.93	9,634.80	2,920,307.73
Inventory		18,999.53	18,999.53
Prepaid Expenses	28,438.34		28,438.34
Capital Assets, net	52,560,169.02	9,869.39	52,570,038.41
Total Assets	56,127,927.29	284,661.91	56,412,589.20
DEFERRED OUTFLOWS OF RESOURCES:			
Related to Pensions (Note 9)	1,633,177.00	-	1,633,177.00
LIABILITIES:			
Accounts Payable	527,074.43	10,980.45	538,054.88
Accrued Interest Payable	421,021.36		421,021.36
Intergovernmental Payable	109,976.67		109,976.67
Unearned Revenue	287,060.32	26,732.39	313,792.71
Noncurrent Liabilities:			
Due within One Year	1,601,808.00		1,601,808.00
Due beyond One Year	37,322,706.00		37,322,706.00
Total Liabilities	40,269,646.78	37,712.84	40,307,359.62
DEFERRED INFLOWS OF RESOURCES:			
Related to Pensions (Note 9)	3,478,607.00		3,478,607.00
Deferred Gain on Refunding of Debt	14,674.25		14,674.25
Total Deferred Inflows of Resources	3,493,281.25	-	3,493,281.25
NET POSITION:			
Net Investment in Capital Assets	22,382,494.77	9,869.39	22,392,364.16
Restricted:			
Capital Projects	437,722.92		437,722.92
Debt Service	0.63		0.63
Other Purposes	1,722,645.32		1,722,645.32
Unrestricted (Deficit)	(10,544,687.38)	237,079.68	(10,307,607.70)
Total Net Position	$ 13,998,176.26	$ 246,949.07	$ 14,245,125.33

The accompanying Notes to Financial Statements are an integral part of this statement.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Statement of Activities
For the Fiscal Year Ended June 30, 2020

		Program Revenues			Net (Expense) Revenue and Changes in Net Position		
Functions / Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental Activities:							
Instruction:							
Regular	$ 11,072,097.43		$ 891,588.58		$ (10,180,508.85)		$ (10,180,508.85)
Special Education	2,703,771.95				(2,703,771.95)		(2,703,771.95)
Other Special Instruction	433,879.46				(433,879.46)		(433,879.46)
Other Instruction	743,109.38				(743,109.38)		(743,109.38)
Support Services:							
Tuition	1,317,180.26	$ 141,736.62	207,564.16		(967,879.48)		(967,879.48)
Student and Instruction Related Services	3,982,028.03				(3,982,028.03)		(3,982,028.03)
School Administrative Services	2,384,950.88		151,334.22		(2,233,616.66)		(2,233,616.66)
Other Administrative Services	499,949.81				(499,949.81)		(499,949.81)
Plant Operations and Maintenance	5,526,779.03				(5,526,779.03)		(5,526,779.03)
Pupil Transportation	973,991.03				(973,991.03)		(973,991.03)
Unallocated Benefits	13,609,638.66		6,829,376.59		(6,780,262.07)		(6,780,262.07)
Interest on Long-Term Debt	1,058,096.27		238,064.00		(820,032.27)		(820,032.27)
Unallocated Depreciation	130,541.52				(130,541.52)		(130,541.52)
Assessment for Debt Service on SDA Funding	53,700.00				(53,700.00)		(53,700.00)
Total Governmental Activities	44,489,713.71	141,736.62	8,317,927.55	$ -	(36,030,049.54)	$ -	(36,030,049.54)
Business-Type Activities:							
Food Service	420,270.27	218,800.88	170,510.43			(30,958.96)	(30,958.96)
Other	525,255.82	551,904.32				26,648.50	26,648.50
Total Business-Type Activities	945,526.09	770,705.20	170,510.43	-	-	(4,310.46)	(4,310.46)
Total	$ 45,435,239.80	$ 912,441.82	$ 8,488,437.98	$ -	(36,030,049.54)	(4,310.46)	(36,034,360.00)
General Revenues:							
Taxes:							
Property Taxes, Levied for General Purposes, net					24,017,549.00		24,017,549.00
Taxes Levied for Debt Service					2,345,112.00		2,345,112.00
Federal and State Aid not Restricted					8,553,358.73		8,553,358.73
Miscellaneous Income					228,331.17		228,331.17
Total General Revenues					35,144,350.90	-	35,144,350.90
Change in Net Position					(885,698.64)	(4,310.46)	(890,009.10)
Net Position -- July 1					14,883,874.90	251,259.53	15,135,134.43
Net Position -- June 30					$ 13,998,176.26	$ 246,949.07	$ 14,245,125.33

The accompanying Notes to Financial Statements are an integral part of this statement.

FUND FINANCIAL STATEMENTS

TOWNSHIP OF HADDON SCHOOL DISTRICT
Balance Sheet
Governmental Funds
June 30, 2020

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
ASSETS:					
Cash and Cash Equivalents	$ 1,861.06		$ 541,107.33	$ 0.63	$ 542,969.02
Receivables, net	83,913.06				83,913.06
Receivables from Other Governments	2,504,265.23	$ 406,407.70			2,910,672.93
Interfund	555,640.71				555,640.71
Prepaid Expenses	28,438.34				28,438.34
Total Assets	$ 3,174,118.40	$ 406,407.70	$ 541,107.33	$ 0.63	$ 4,121,634.06
LIABILITIES AND FUND BALANCES:					
Liabilities:					
Accounts Payable	$ 69,470.29	$ 1,998.14			$ 71,468.43
Payable to Federal Government		8,268.00			8,268.00
Payable to State Government		101,708.67			101,708.67
Interfund		16,310.07	$ 537,565.72		553,875.79
Unearned Revenue	8,937.50	278,122.82			287,060.32
Total Liabilities	78,407.79	406,407.70	537,565.72	$ -	1,022,381.21
Fund Balances:					
Non-Spendable:					
Prepaid Expenses	28,438.34				28,438.34
Restricted:					
Capital Reserve	434,181.31				434,181.31
Maintenance Reserve	26,081.49				26,081.49
Current Expense Emergency Reserve	38,570.39				38,570.39
Excess Surplus (2019-20)	758,696.80				758,696.80
Reserve for Excess Surplus (2018-19) - Designated for Subsequent Year's Expenditures	899,296.64				899,296.64
Capital Projects			3,541.61		3,541.61
Debt Service Fund				0.63	0.63

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Balance Sheet
Governmental Funds
June 30, 2020

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
Fund Balances (Cont'd):					
Assigned:					
Designated for Subsequent Year's Expenditures	$ 200,000.36				$ 200,000.36
Unassigned:					
General Fund	710,445.28				710,445.28
Total Fund Balances	3,095,710.61	$ -	$ 3,541.61	$ 0.63	3,099,252.85
Total Liabilities and Fund Balances	$ 3,174,118.40	$ 406,407.70	$ 541,107.33	$ 0.63	4,121,634.06

Amounts reported for *governmental activities* in the statement of net position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is $74,954,551.24 and the accumulated depreciation is $22,394,382.22.	52,560,169.02
Long-term liabilities, including bonds payable and compensated absences, are not due and payable in the current period and therefore are not reported as liabilities in the funds.	(30,831,080.00)
Net Pension Liability	(8,093,434.00)
Accounts payable related to the April 1, 2021 required PERS pension contribution that is not to be liquidated with current financial resources	(455,606.00)
Deferred Outflows of Resources - Related to Pensions	1,633,177.00
Deferred Inflows of Resources - Related to Pensions	(3,478,607.00)
Deferred Items, such as deferred gain/loss on refunding, are not recorded as a liability in the governmental funds.	(14,674.25)
Accrued interest on bonds payable, is not due and payable in the current period and therefore are not reported as liabilities in the funds.	(421,021.36)
Net position of governmental activities	$ 13,998,176.26

The accompanying Notes to the Financial Statements are an integral part of this statement.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Fiscal Year Ended June 30, 2020

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
REVENUES:					
Local Tax Levy	$ 24,017,549.00			$ 2,345,112.00	$ 26,362,661.00
Tuition Charges	141,736.62				141,736.62
Miscellaneous	217,370.61		$ 10,960.56		228,331.17
State Sources	13,592,160.34	$ 525,761.03		238,064.00	14,355,985.37
Federal Sources	39,903.73	761,458.18			801,361.91
Total Revenues	38,008,720.30	1,287,219.21	10,960.56	2,583,176.00	41,890,076.07
EXPENDITURES:					
Current:					
Regular Instruction	10,083,623.35	891,588.58			10,975,211.93
Special Education Instruction	2,703,771.95				2,703,771.95
Other Special Instruction	433,879.46				433,879.46
Other Instruction	743,109.38				743,109.38
Support Services and Undistributed Costs:					
Tuition	1,317,180.26				1,317,180.26
Student and Instruction Related Services	3,774,463.87	207,564.16			3,982,028.03
School Administrative Services	2,233,616.66	151,334.22			2,384,950.88
Other Administrative Services	499,949.81				499,949.81
Plant Operations and Maintenance	2,915,325.39				2,915,325.39
Pupil Transportation	875,125.35				875,125.35
Unallocated Benefits	11,840,412.41	36,732.25			11,877,144.66
Debt Service:					
Principal				1,495,000.00	1,495,000.00
Interest and Other Charges				1,088,176.26	1,088,176.26
Assessment for Debt Service on SDA Funding	53,700.00				53,700.00
Capital Outlay	369,031.66		7,418.95		376,450.61
Total Expenditures	37,843,189.55	1,287,219.21	7,418.95	2,583,176.26	41,721,003.97
Net Change in Fund Balances	165,530.75	-	3,541.61	(0.26)	169,072.10
Fund Balance -- July 1	2,930,179.86	-	-	0.89	2,930,180.75
Fund Balance -- June 30	$ 3,095,710.61	$ -	$ 3,541.61	$ 0.63	$ 3,099,252.85

The accompanying Notes to the Financial Statements are an integral part of this statement.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Reconciliation of the Statement of Revenues, Expenditures
and Changes in Fund Balances of Governmental Funds
to the Statement of Activities
For the Fiscal Year Ended June 30, 2020

Total Net Change in Fund Balances - Governmental Funds		$ 169,072.10
Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.		
Total Capital Outlay per Exh bit B-2	$ 376,450.61	
Depreciation Expense	(2,937,746.34)	
Capital Asset Activity		(2,561,295.73)
Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.		1,495,000.00
In the statement of activities, deferred gain on refunding bonds is amortized and recorded as interest expense, In the governmental funds, the deferred gain on refunding is not recorded.		14,809.16
In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is an addition in the reconciliation.		15,270.83
Governmental funds report school district pension contr butions as expenditures. However in the statement of activities, the cost of pension benefits earned is reported as pension expense. This is the amount by which pension benefits earned exceeded the school district's pension contribution in the current period.		(3,709.00)
In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation; when the paid amount exceeds the earned amount the difference is an addition to the reconciliation.		(14,846.00)
Change in Net Position of Governmental Activities		$ (885,698.64)

The accompanying Notes to the Financial Statements are an integral part of this statement.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Statement of Net Position
Proprietary Funds
June 30, 2020

	Business-Type Activities - Enterprise Funds					
	Food Service	Latchkey Program	Adult School	Summer Recreation	Kindergarten Care	Total Enterprise
ASSETS:						
Current Assets:						
Cash and Cash Equivalents				$ 51,724.06	$ 567,014.64	$ 618,738.70
Accounts Receivable:						
State	$ 92.40					92.40
Federal	9,542.40					9,542.40
Other	14,967.51					14,967.51
Inventories	18,999.53					18,999.53
Total Current Assets	43,601.84	$ -	$ -	51,724.06	567,014.64	662,340.54
Noncurrent Assets:						
Furniture, Fixtures and Equipment	174,078.00					174,078.00
Less: Accumulated Depreciation	164,208.61					164,208.61
Total Noncurrent Assets	9,869.39	-	-	-	-	9,869.39
Total Assets	53,471.23	-	-	51,724.06	567,014.64	672,209.93
LIABILITIES:						
Current Liabilities:						
Cash Overdraft	387,548.02					387,548.02
Accounts Payable	10,980.45					10,980.45
Unearned Revenue	26,732.39					26,732.39
Total Current Liabilities	425,260.86	-	-	-	-	425,260.86
Total Liabilities	425,260.86	-	-	-	-	425,260.86
NET POSITION:						
Net Investment in Capital Assets	9,869.39					9,869.39
Unrestricted (Deficit)	(381,659.02)	-	-	51,724.06	567,014.64	237,079.68
Total Net Position (Deficit)	$ (371,789.63)	$ -	$ -	$ 51,724.06	$ 567,014.64	$ 246,949.07

The accompanying Notes to the Financial Statements are an integral part of this statement.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Statement of Revenues, Expenses and Changes in Fund Net Position
Proprietary Funds
For the Fiscal Year Ended June 30, 2020

	Business-Type Activities - Enterprise Fund					
	Food Service	Latchkey Program	Adult School	Summer Recreation	Kindergarten Care	Total Enterprise
OPERATING REVENUES:						
Charges for Services:						
Daily Sales - Reimbursable Programs	$ 102,551.04					$ 102,551.04
Daily Sales - Non-Reimbursable Programs	116,249.84					116,249.84
Community Service Activity		$ 176,947.30	$ 27,574.62	$ 121,759.10	$ 225,623.30	551,904.32
Total Operating Revenues	218,800.88	176,947.30	27,574.62	121,759.10	225,623.30	770,705.20
OPERATING EXPENSES:						
Salaries	156,083.73	146,766.34	17,723.45	92,866.49	147,509.42	560,949.43
Employee Benefits	49,849.94	17,031.19	1,589.65	7,403.15	11,207.11	87,081.04
Other Purchased Services	34,612.62	21,037.50	12,993.81			68,643.93
General Supplies	20,874.14	27,792.99		10,192.31	9,242.41	68,101.85
Miscellaneous	6,482.32		1,900.00			8,382.32
Depreciation	1,596.48					1,596.48
Cost of Sales-Reimbursable Programs	81,159.00					81,159.00
Cost of Sales-Non-Reimbursable Programs	69,612.04					69,612.04
Total Operating Expenses	420,270.27	212,628.02	34,206.91	110,461.95	167,958.94	945,526.09
Operating Income (Loss)	(201,469.39)	(35,680.72)	(6,632.29)	11,297.15	57,664.36	(174,820.89)
NONOPERATING REVENUES (EXPENSES):						
State Sources:						
State School Lunch Program	3,246.60					3,246.60
Federal Sources:						
National School Lunch Program	108,884.61					108,884.61
National Breakfast Program	21,013.40					21,013.40
National Snack Program	2,168.42					2,168.42
Food Distribution Program	35,197.40					35,197.40
Total Nonoperating Revenues (Expenses)	170,510.43	-	-	-	-	170,510.43
Change in Net Position	(30,958.96)	(35,680.72)	(6,632.29)	11,297.15	57,664.36	(4,310.46)
Total Net Position (Deficit) -- July 1	(340,830.67)	35,680.72	6,632.29	40,426.91	509,350.28	251,259.53
Total Net Position (Deficit) -- June 30	$ (371,789.63)	$ -	$ -	$ 51,724.06	$ 567,014.64	$ 246,949.07

The accompanying Notes to the Financial Statements are an integral part of this statement.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Statement of Cash Flows
Proprietary Funds
For the Fiscal Year Ended June 30, 2020

	Business-Type Activities - Enterprise Funds					
	Food Service	Latchkey Program	Adult School	Summer Recreation	Kindergarten Care	Total Enterprise
CASH FLOWS FROM OPERATING ACTIVITIES:						
Receipts from Customers	$ 230,596.71	$ 178,751.30	$ 27,574.62	$ 5,644.00	$ 216,669.30	$ 659,235.93
Payments to Employees	(156,083.73)	(146,766.34)	(17,723.45)	(92,866.49)	(147,509.42)	(560,949.43)
Payments for Employee Benefits	(49,849.94)	(17,031.19)	(1,589.65)	(7,403.15)	(11,207.11)	(87,081.04)
Payments to Vendors	(166,823.79)	(48,830.49)	(14,893.81)	(10,192.31)	(9,242.41)	(249,982.81)
Net Cash Provided by (Used for) Operating Activities	(142,160.75)	(33,876.72)	(6,632.29)	(104,817.95)	48,710.36	(238,777.35)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:						
State Sources	3,439.96					3,439.96
Federal Sources	131,608.74					131,608.74
Net Cash Provided by Non-Capital Financing Activities	135,048.70	-	-	-	-	135,048.70
Net Increase (Decrease) in Cash and Cash Equivalents	(7,112.05)	(33,876.72)	(6,632.29)	(104,817.95)	48,710.36	(103,728.65)
Balances -- July 1	(380,435.97)	33,876.72	6,632.29	156,542.01	518,304.28	334,919.33
Balances -- June 30	$ (387,548.02)	$ -	$ -	$ 51,724.06	$ 567,014.64	$ 231,190.68
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:						
Operating Income (Loss)	$ (201,469.39)	$ (35,680.72)	$ (6,632.29)	$ 11,297.15	$ 57,664.36	$ (174,820.89)
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (used for) Operating Activities:						
Depreciation and Net Amortization	1,596.48					1,596.48
Federal Commodities	35,197.40					35,197.40
(Increase) Decrease in Accounts Receivable, net	5,614.51	1,804.00				7,418.51
(Increase) Decrease in Inventories	(4,309.07)					(4,309.07)
Increase (Decrease) in Accounts Payable	10,980.45					10,980.45
Increase (Decrease) in Unearned Revenue	10,228.87			(116,115.10)	(8,954.00)	(114,840.23)
Total Adjustments	59,308.64	1,804.00	-	(116,115.10)	(8,954.00)	(63,956.46)
Net Cash Provided by (used for) Operating Activities	$ (142,160.75)	$ (33,876.72)	$ (6,632.29)	$ (104,817.95)	$ 48,710.36	$ (238,777.35)

The accompanying Notes to the Financial Statements are an integral part of this statement.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Statement of Fiduciary Net Position
Fiduciary Funds
June 30, 2020

	Private Purpose Trust Fund	Agency Funds		
	Unemployment Compensation Trust	Student Activity	Payroll	Total
ASSETS:				
Cash and Cash Equivalents	$ 580,703.31	$ 260,363.35	$ 43,085.14	$ 884,151.80
Accounts Receivable			230.08	230.08
Receivable to District (General Fund)		800.00		800.00
	580,703.31	$ 261,163.35	$ 43,315.22	$ 885,181.88
LIABILITIES:				
Payable to District (General Fund)		$ 2,208.50	$ 356.42	2,564.92
Payable to Student Groups		258,954.85		258,954.85
Payroll Deductions and Withholdings			42,958.80	42,958.80
Total Liabilities	-	$ 261,163.35	$ 43,315.22	304,478.57
NET POSITION:				
Held in Trust for Unemployment Claims and Other Purposes	$ 580,703.31			$ 580,703.31

The accompanying Notes to the Financial Statements are an integral part of this statement.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Statement of Changes in Fiduciary Net Position
Fiduciary Funds
For the Fiscal Year Ended June 30, 2020

	Private Purpose Trust Fund Unemployment Compensation Trust
ADDITIONS:	
Contributions:	
Plan member	$ 55,191.03
Investment earnings:	
Interest	5,435.79
Total Additions	60,626.82
DEDUCTIONS:	
Unemployment Claims	47,272.30
Change in Net Position	13,354.52
Net Position -- July 1	567,348.79
Net Position -- June 30	$ 580,703.31

The accompanying Notes to the Financial Statements are an integral part of this statement.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Notes to Financial Statements
For the Fiscal Year Ended June 30, 2020

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Township of Haddon School District (the "School District") have been prepared to conform with accounting principles generally accepted in the United States of America ("GAAP") as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant of these policies.

Description of the Financial Reporting Entity

The School District is a Type II district located in the County of Camden, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education (the "Board"). The Board is comprised of nine members elected to three-year terms. These terms are staggered so that three member's terms expire each year. The Superintendent is appointed by the Board to act as executive officer of the School District. The purpose of the School District is to educate students in grades Pre-K through twelve at its seven schools. The School District has an approximate enrollment at June 30, 2020 of 2,065.

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board *Codification of Governmental Accounting and Financial Reporting Standards*, is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The financial statements include all funds of the School District over which the Board exercises operating control.

Government-wide and Fund Financial Statements

The School District's basic financial statements consist of government-wide statements, and fund financial statements which provide a more detailed level of financial information.

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the School District. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. It is the policy of the School District to not allocate indirect expenses to functions in the statement of activities. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes and other items not properly included among program revenues are reported instead as general revenues.

In regards to the fund financial statements, the School District segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Fund financial statements report detailed information about the School District. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a single column. Fiduciary funds are reported by fund type.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Property taxes are recognized as revenues in the year for which they are levied. The Camden County Board of Taxation is responsible for the assessment of properties, and the respective municipal tax collector is responsible for the collection of property taxes. Assessments are certified and property taxes are levied on January 1. Property tax payments are due February 1, May 1, August 1 and November 1. Unpaid property taxes are considered delinquent the following January 1 and are then subject to municipal lien. In accordance with New Jersey State Statute, the School District is entitled to receive moneys under an established payment schedule, and any unpaid amount is considered as an accounts receivable. The governing body of each municipality is required to pay over to the School District, within forty (40) days after the beginning of the school year, twenty percent (20%) of the moneys from school tax due. Thereafter, but prior to the last day of the school year, the municipality must pay the balance of moneys from school tax due for school purposes in such amounts as requested, with certain limitations, from time to time by the School District, within thirty days after each request.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are deemed both available and measurable. Available means when revenues are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School District considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal year. Measurable means that the amount of revenue can be determined. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, tuition, reimbursable-type grants, and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the School District.

The School District reports the following major governmental funds:

General Fund - The general fund is the primary operating fund of the School District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, ad valorem tax revenues, and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to, or remodeling of buildings, and the purchase of built-in equipment.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)

The School District reports the following major governmental funds (cont'd):

Special Revenue Fund - The special revenue fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Capital Projects Fund - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes, serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, or from the general fund by way of transfers from capital outlay or the capital reserve account.

Debt Service Fund - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest.

Proprietary funds are used to account for the School District's ongoing organizations and activities, which are operated and financed in a manner similar to those found in the private sector. The measurement focus is upon the determination of net income. Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. All items not meeting this definition are reported as non-operating revenues and expenses.

The School District reports the following major proprietary funds (enterprise funds):

Food Service Fund - This fund accounts for the financial transactions related to the food service operations of the School District.

Latchkey Program Fund - This fund accounts for the financial activity related to providing after-school services.

Adult School Fund - This fund accounts for financial activity related to providing adult school services.

Summer Recreation – This fund accounts for financial activity related to providing summer recreation services.

Kindergarten Care – This fund accounts for financial activity related to providing kindergarten care services.

Additionally, the School District reports the following fund types.

Fiduciary funds are used to account for assets held by the School District on behalf of outside related organizations or on behalf of other funds within the School District. The fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)

The School District maintains the following fiduciary funds:

Agency Funds - Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and / or other funds (i.e., payroll and student activities). The School District retains no equity interest in these funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District maintains the following agency funds: student activity fund and payroll fund.

Private-Purpose Trust Funds - Private-purpose trust funds are used to account for the principal and income for all other trust arrangements that benefit individuals, private organizations, or other governments. The School District maintains the following private-purpose trust funds:

New Jersey Unemployment Compensation Insurance Trust Fund - Revenues consist of contributions that have been included in the annual budget of the School District, employee payroll withholdings, and interest income. Expenditures represent claims incurred for unemployment.

As a general rule, the effect of internal/interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes.

Budgets / Budgetary Control

Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue, and debt service funds, and are submitted to the county office of education. In accordance with P.L. 2011, c. 202, the School District passed a resolution to move the school board election to the first Tuesday after the first Monday in November, starting in November of 2012, to be held simultaneously with the general election. As a result, a vote is not required on the School District's general fund tax levy for the budget year, other than the general fund tax levy required to support a proposal for additional funds, if any. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23A-16.2(f)1. Transfers of appropriations may be made by school board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only, and the special revenue fund. N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Budgets / Budgetary Control (Cont'd)

The budget, as detailed on exhibit C-1, exhibit C-2, and exhibit I-3, includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting, as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule, to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances - governmental funds. Note that the School District does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows the modified accrual basis of accounting, with the exception of the aforementioned revenue recognition policy for the one or more June state aid payments.

Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded to assign a portion of the applicable appropriation, is utilized for budgetary control purposes. Encumbrances are a component of fund balance at fiscal year-end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

Open encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, are reflected on the balance sheet as unearned revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

Cash, Cash Equivalents and Investments

Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Inventories

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

The cost of inventories in the governmental fund financial statements is recorded as expenditures when purchased rather than when consumed.

Inventories recorded on the government-wide financial statements and in the proprietary fund types are recorded as expenses when consumed rather than when purchased.

Tuition Receivable

Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

Prepaid Expenses

Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2020.

Short-Term Interfund Receivables / Payables

Short-term interfund receivables / payables (internal balances) represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund within the School District, and that are due within one year. Such balances are eliminated in the statement of net position to minimize the grossing up of internal balances, thus leaving a net amount due between the governmental and business-type activities that are eliminated in the total government column. Balances with fiduciary activities are not considered to be internal balances; therefore, such balances appear on the statement of net position as accounts receivable.

Capital Assets

Capital assets represent the cumulative amount of capital assets owned by the School District. Purchased capital assets are recorded as expenditures in the governmental fund financial statements and are capitalized at cost on the government-wide statement of net position and proprietary fund statement of net position. In the case of gifts or contributions, such capital assets are recorded at acquisition value at the time received.

The School District's capitalization threshold is $2,000.00. Other costs incurred for repairs and maintenance is expensed as incurred. All reported capital assets, except land and construction in progress, are depreciated. Depreciation is computed using the straight-line method over the following estimated useful lives:

Description	Estimated Lives
Furniture, Fixtures and Equipment	5 - 20 Years
Motor Vehicles	5 - 10 Years
Buildings and Improvements	10 - 50 Years
Land Improvements	10 - 20 Years

The School District does not possess any infrastructure assets.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Deferred Outflows and Deferred Inflows of Resources

The statement of net position reports separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources, reported after total assets, represents a reduction of net position that applies to a future period(s) and will be recognized as an outflow of resources (expense) at that time. Deferred inflows of resources, reported after total liabilities, represents an acquisition of net position that applies to a future period(s) and will be recognized as an inflow of resources (revenue) at that time.

Transactions are classified as deferred outflows of resources and deferred inflows of resources only when specifically prescribed by the Governmental Accounting Standards Board (GASB) standards. The School District is required to report the following as deferred outflows of resources and deferred inflows of resources: gain on refunding of debt and defined benefit pension plans.

Tuition Payable

Tuition charges for the fiscal years ended June 30, 2020 and 2019 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the School District is eligible to realize the revenue.

Accrued Salaries and Wages

Certain School District employees who provide services to the School District over the ten-month academic year have the option to have their salaries evenly disbursed during the entire twelve-month year. New Jersey statutes require that these earned but undisbursed amounts be retained in a separate bank account. As of June 30, 2020, the amounts earned by these employees were disbursed to the employees' own individual accounts.

Compensated Absences

Compensated absences are payments to employees for accumulated time such as paid vacation, paid holidays, sick pay, and sabbatical leave. A liability for compensated absences that is attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The School District uses the vesting method to calculate the compensated absences amount. The entire compensated absence liability, including the employer’s share of applicable taxes, is reported on the government-wide financial statements. The portion related to employees in the proprietary funds is recorded at the fund level. The current portion is the amount estimated to be used in the following fiscal year. Expenditures are recognized in the governmental funds as payments come due each period, for example, as a result of employee resignations and retirements. Compensated absences not recorded at the fund level represent a reconciling item between the fund level and government-wide presentations.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities, and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner, and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits, and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the governmental fund financial statements when due.

Net Position

Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

Net Investment in Capital Assets - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

Restricted - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

Unrestricted - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

The School District applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

Fund Balance

The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

Nonspendable - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

Restricted - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

Committed - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Fund Balance (Cont'd)

Assigned - The assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. *Intent* is expressed by either the Board of Education or by the business administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes. Such authority of the business administrator is established by way of a formal job description for the position and standard operating procedures, approved by the Board of Education.

Unassigned - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

Interfund Activity

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures / expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources / uses in governmental funds and after non-operating revenues / expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures / expenses to the funds that initially paid for them are not presented on the financial statements.

Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Impact of Recently Issued Accounting Principles

Recently Issued Accounting Pronouncements

The GASB has issued the following Statements that will become effective for the School District for fiscal years ending after June 30, 2020:

Statement No. 84, *Fiduciary Activities*. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities. The Statement will become effective for the School District in the fiscal year ending June 30, 2021. Management is currently evaluating whether or not this Statement will have an impact on the basic financial statements of the School District.

Statement No. 87, *Leases*. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. The Statement will become effective for the School District in the fiscal year ending June 30, 2022. Management is currently evaluating whether or not this Statement will have an impact on the basic financial statements of the School District.

Note 2: CASH AND CASH EQUIVALENTS

Custodial Credit Risk Related to Deposits - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first $250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the School District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, and student activity funds, or funds that may pass to the School District relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized.

As of June 30, 2020, the School District's bank balances of $2,313,241.06 were exposed to custodial credit risk as follows:

Insured by FDIC and GUDPA	$ 1,605,075.05
Uninsured and Uncollateralized	708,166.01
Total	$ 2,313,241.06

Note 3: CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the School District by inclusion of $1.00 on September 26, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. On June 23, 2011, the Board approved an increase to the capital reserve account totaling $949,999.00, increasing the reserve balance to $950,000.00. On June 16, 2016, the Board approved an increase to the capital reserve totaling $200,000.00. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan ("LRFP"). Upon submission of the LRFP to the Department, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained by either a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2019 to June 30, 2020 fiscal year is as follows:

Beginning Balance, July 1, 2019	$ 620,155.04
Increased by:	
Interest Earnings	7,926.27
	628,081.31
Decreased by:	
Withdrawals:	
Budget 2019-20	193,900.00
Ending Balance, June 30, 2020	$ 434,181.31

The capital reserve balance at June 30, 2020 is less than the local support costs of uncompleted capital projects in the District's approved LRFP. The withdrawals from the capital reserve were for use in a Department of Education approved facilities projects, consistent with the School District's LRFP.

Note 4: ACCOUNTS RECEIVABLE

Accounts receivable at June 30, 2020 consisted of accounts (fees for services) and intergovernmental awards / grants. All receivables are considered collectible in full due to the stable condition of federal and state programs, the current fiscal year guarantee of federal funds, and the regulated budgetary control of governmental entities in New Jersey. Miscellaneous accounts receivable, in the proprietary funds, consisted of money due from various school organizations for unpaid catering services that will be collected in the subsequent school year. All of these fees are considered collectible by the District's management.

Accounts receivable as of fiscal year end for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

	Governmental Funds			Proprietary Funds	
Description	General Fund	Special Revenue Fund	Total Governmental Activities	Food Service Fund	Total
Federal Awards		$ 371,698.00	$ 371,698 00	$ 9,542.40	$ 381,240.40
State Awards	$ 307,376.85	34,709.70	342,086.55	92.40	342,178.95
Local Taxes	2,196,888.38		2,196,888.38		2,196,888.38
Miscellaneous	53,960.89		53,960.89	14,967.51	68,928.40
Tuition Charges	29,952.17		29,952.17		29,952.17
Fiduciary Fund	1,764.92		1,764.92		1,764.92
	$ 2,589,943.21	$ 406,407.70	$ 2,996,350.91	$ 24,602.31	$ 3,020,953.22

Note 5: INVENTORY

Inventory recorded at June 30, 2020 in business-type activities on the government-wide statement of net position, and on the food service enterprise fund statement of net position, consisted of the following:

Food	$ 15,702.85
Supplies	3,296.68
	$ 18,999.53

Note 6: CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2020 is as follows:

	Balance July 1, 2019	Increases	Transfers	Decreases	Balance June 30, 2020
Governmental Activities:					
Capital Assets, not being Depreciated:					
Land	$ 1,121,580.00				$ 1,121,580.00
Construction in Progress	366,278.38		$ (366,278.38)		
Total Capital Assets, not being Depreciated	1,487,858.38	$ -	(366,278.38)	$ -	1,121,580.00
Capital Assets, being Depreciated:					
Land Improvements	1,737,036.31	157,598.91	366,278.38		2,260,913.60
Buildings and Improvements	67,312,023.44	62,150.00			67,374,173.44
Furniture, Fixtures and Equipment	3,100,708.44				3,100,708.44
Motor Vehicles	1,038,980.06	156,701.70		(98,506.00)	1,097,175.76
Total Capital Assets, being Depreciated	73,188,748.25	376,450.61	366,278.38	(98,506.00)	73,832,971.24
Total Capital Assets, Cost	74,676,606.63	376,450.61	-	(98,506.00)	74,954,551.24
Less Accumulated Depreciation for:					
Land Improvements	877,227.79	80,447.39			957,675.18
Buildings and Improvements	16,788,861.41	2,631,495.28			19,420,356.69
Furniture, Fixtures and Equipment	1,256,944.58	125,730.79			1,382,675.37
Motor Vehicles	632,108.10	100,072.88		(98,506.00)	633,674.98
Total Accumulated Depreciation	19,555,141.88	2,937,746.34	-	(98,506.00)	22,394,382.22
Total Capital Assets, being Depreciated, Net	53,633,606.37	(2,561,295.73)	366,278.38	-	51,438,589.02
Governmental Activities Capital Assets, Net	$ 55,121,464.75	$ (2,561,295.73)	$ -	$ -	$ 52,560,169.02
Business-Type Activities:					
Capital Assets, being Depreciated:					
Furniture, Fixtures and Equipment	$ 174,078.00				$ 174,078.00
Less Accumulated Depreciation for:					
Furniture, Fixtures and Equipment	162,612.13	$ 1,596.48			164,208.61
Total Capital Assets, being Depreciated, Net	11,465.87	(1,596.48)	$ -	$ -	9,869.39
Business-Type Activities Capital Assets, Net	$ 11,465.87	$ (1,596.48)	$ -	$ -	$ 9,869.39

Note 6: CAPITAL ASSETS (CONT'D)

Depreciation expense was charged to functions / programs of the School District as follows:

Governmental Activities:	
Regular Instruction	$ 96,885.50
Plant Operations and Maintenance	2,611,453.64
Pupil Transportation	98,865.68
Unallocated	130,541.52
Total Depreciation Expense - Governmental Activities	$ 2,937,746.34
Business-Type Activities:	
Food Service	$ 1,596.48

Note 7: LONG-TERM LIABILITIES

During the fiscal year ended June 30, 2020, the following changes occurred in long-term obligations for governmental activities:

	Balance July 1, 2019	Additions	Deductions	Balance June 30, 2020	Due within One Year
Governmental Activities:					
Bonds Payable:					
General Obligation Bonds	$ 31,658,000.00	$ -	$ 1,495,000.00	$ 30,163,000.00	$ 1,535,000.00
Other Liabilities:					
Compensated Absences	653,234.00	82,435.24	67,589.24	668,080.00	66,808.00
Net Pension Liability (note 9)	9,035,686.00	5,097,339.00	6,039,591.00	8,093,434.00	
Total Other Liabilities	9,688,920.00	5,179,774.24	6,107,180.24	8,761,514.00	66,808.00
Governmental Activities Long-Term Liabilities	$ 41,346,920.00	$ 5,179,774.24	$ 7,602,180.24	$ 38,924,514.00	$ 1,601,808.00

The bonds payable are generally liquidated by the debt service fund, while compensated absences, net pension liability, and other postemployment benefits are liquidated by the general fund.

Bonds Payable - Bonds and loans are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are general obligation bonds.

On December 3, 2014, the School District issued $31,123,000.00 general obligation school bonds at interest rates varying from 3.00% to 4.00% for various construction and renovation projects. The final maturity of these bonds is August 1, 2044. The bonds will be paid from property taxes.

On January 15, 2015, the School District issued $5,680,000.00 refunding school bonds at interest rates varying from 2.00% to 4.00% for a current refunding of the District's outstanding callable 2005 bonds. The final maturity of these bonds is August 15, 2022. The bonds will be paid from property taxes.

Note 7: LONG-TERM LIABILITIES (CONT'D)

Bonds Payable (Cont'd) - Principal and interest due on bonds outstanding is as follows:

Fiscal Year Ending June 30,	Principal	Interest	Total
2021	$ 1,535,000.00	$ 1,035,126.26	$ 2,570,126.26
2022	1,555,000.00	980,476.26	2,535,476.26
2023	1,200,000.00	917,151.26	2,117,151.26
2024	1,225,000.00	880,776.26	2,105,776.26
2025	1,250,000.00	843,651.26	2,093,651.26
2026-2030	6,580,000.00	3,635,415.67	10,215,415.67
2031-2035	6,730,000.00	2,565,825.00	9,295,825.00
2036-2040	6,000,000.00	1,394,350.00	7,394,350.00
2041-2045	4,088,000.00	375,840.00	4,463,840.00
Total	$ 30,163,000.00	$ 12,628,611.97	$ 42,791,611.97

Bonds Authorized but not Issued - As of June 30, 2020, the School District had no authorizations to issue additional bonded debt.

Compensated Absences - As previously stated, compensated absences will be paid from the fund from which the employees' salaries are paid. Refer to note 14 for a description of the School District's policy.

Net Pension Liability - For details on the net pension liability, refer to note 9. The School District's annual required contribution to the Public Employees' Retirement System is budgeted and paid from the general fund on an annual basis.

Net OPEB Liability – For details on other postemployment benefits, refer to Note 10. The School District's annual required contributions to the postemployment benefits plan are budgeted and paid from the general fund as they are due.

Note 8: OPERATING LEASES

At June 30, 2020, the School District had operating lease agreements in effect for copy/printer machines and I-Pads. The present value of the future minimum rental payments under the operating lease agreements are as follows:

Fiscal Year Ending June 30,	Amount
2021	$ 324,308.74
2022	75,723.31
2023	11,499.36
2024	1,395.36
2025	116.28
	$ 413,043.05

Rental payments under operating leases for the fiscal year ended June 30, 2020 were $325,041.13.

Note 9: PENSION PLANS

A substantial number of the School District's employees participate in one of the following defined benefit pension plans: the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), which are administered by the New Jersey Division of Pensions and Benefits (the "Division"). In addition, several School District employees participate in the Defined Contribution Retirement Program, which is a defined contribution pension plan. This Plan is administered by Prudential Financial for the Division. Each Plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements, required supplementary information and detailed information about the PERS and TPAF plan's fiduciary net position which can be obtained by writing to or at the following website:

State of New Jersey
Division of Pensions and Benefits
P.O. Box 295
Trenton, New Jersey 08625-0295
https://www.state.nj.us/treasury/pensions/financial-reports.shtml

General Information about the Pension Plans

Plan Descriptions

Teachers' Pension and Annuity Fund - The Teachers' Pension and Annuity Fund is a cost-sharing multiple-employer defined benefit pension plan, with a special funding situation, which was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66. The State of New Jersey (the "State") is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF's designated purpose is to provide retirement benefits, death, disability and medical benefits to certain qualified members. Membership in the TPAF is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, who have titles that are unclassified, professional and certified. The TPAF's Board of Trustees is primarily responsible for the administration of the TPAF.

Public Employees' Retirement System - The Public Employees' Retirement System is a cost-sharing multiple-employer defined benefit pension plan that was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS' designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the School District, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS Board of Trustees is primarily responsible for the administration of the PERS.

Defined Contribution Retirement Program - The Defined Contribution Retirement Program is a multiple-employer defined contribution pension fund established on July 1, 2007 under the provisions of Chapter 92, P.L. 2007, and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.). The DCRP is a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) § 401(a) et seq., and is a "governmental plan" within the meaning of IRC § 414(d). The DCRP provides retirement benefits for eligible employees and their beneficiaries. Individuals covered under DCRP are employees enrolled in TPAF or PERS on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; employees enrolled in New Jersey State Police Retirement System (SPRS) or the Police and Firemen's Retirement System (PFRS) after May 21, 2010, who earn salary in excess of established "maximum compensation" limits; employees otherwise eligible to enroll in TPAF or PERS on or after November 2, 2008, who do not earn the minimum annual salary for tier 3 enrollment but who earn salary of at least $5,000.00 annually; and employees otherwise eligible to enroll in TPAF or PERS after May 21, 2010 who do not work the minimum number of hours per week required for tiers 4 or 5 enrollment, but who earn salary of at least $5,000.00 annually.

Note 9: PENSION PLANS (CONT'D)

General Information about the Pension Plans (Cont'd)

Vesting and Benefit Provisions

Teachers' Pension and Annuity Fund - The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
4	Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more of service credit before age 62, and tier 5 before age 65 with 30 years or more of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier.

Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Public Employees' Retirement System - The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The membership tiers for PERS are the same as previously noted for TPAF.

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more service credit before age 62 and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Note 9: PENSION PLANS (CONT'D)

General Information about the Pension Plans (Cont'd)

Vesting and Benefit Provisions (Cont'd)

Defined Contribution Retirement Program - Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and nonforfeitable. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employer contributions shall be vested and nonforfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

Contributions

Teachers' Pension and Annuity Fund - The contribution policy is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate was 7.50% in State fiscal year 2019. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The State's contribution is based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability. For fiscal year 2018, the State's pension contribution was less than the actuarial determined amount.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over several preceding fiscal years. These on-behalf contributions by the State of New Jersey are considered a special funding situation, under the definition of GASB 68, *Accounting and Financial Reporting for Pensions.*

The School District's contractually required contribution rate for the fiscal year ended June 30, 2020 was 18.44% of the School District's covered payroll, of which 0.00% of payroll was required from the School District and 100.00% of payroll was required from the State of New Jersey. The School District was not required to make any contributions to the pension plan during the fiscal year ended June 30, 2020 because of the 100.00% special funding situation with the State of New Jersey.

Based on the most recent TPAF measurement date of June 30, 2019, the State's contractually required contribution, on-behalf of the School District, to the pension plan for the fiscal year ended June 30, 2020 was $2,700,119.00, and was paid by April 1, 2020. School District employee contributions to the Plan during the fiscal year ended June 30, 2020 were $1,103,709.12.

Public Employees' Retirement System - The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Members contribute at a uniform rate. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over seven years beginning in July 2012. The member contribution rate was 7.50% in State fiscal year 2019. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The rate for members who are eligible for the Prosecutors Part of PERS (Chapter 366, P.L. 2001) was 10%. Employer contribution amounts are based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.

Note 9: PENSION PLANS (CONT'D)

General Information About the Pension Plans (Cont'd)

Contributions (Cont'd)

Public Employees' Retirement System (Cont'd) -The School District's contractually required contribution rate for the fiscal year ended June 30, 2020 was 16.81% of the School District's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

Based on the most recent PERS measurement date of June 30, 2019, the School District's contractually required contribution to the pension plan for the fiscal year ended June 30, 2020 was $436,914.00, and was paid by April 1, 2020. School District employee contributions to the Plan during the fiscal year ended June 30, 2020 were $218,374.57.

Defined Contribution Retirement Program - The contribution policy is set by N.J.S.A. 43:15C-3 and requires contributions by active members and contributing employers. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, Plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the School District contributes 3% of the employees' base salary, for each pay period, to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

For the fiscal year ended June 30, 2020, employee contributions totaled $68,294.44 and the School District recognized pension expense, which equaled the required contributions, of $50,145.19. There were forfeitures totaling $7,536.69 during the fiscal year.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Teachers' Pension and Annuity Fund - At June 30, 2020, the School District was not required to report a liability for its proportionate share of the net pension liability because of a 100% special funding situation by the State of New Jersey.

The State's proportionate share of net pension liability, attributable to the School District is as follows:

School District's Proportionate Share of Net Pension Liability	$ -
State of New Jersey's Proportionate Share of Net Pension Liability Associated with the School District	82,415,868.00
	$ 82,415,868.00

The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2018. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2019. For the June 30, 2019 measurement date, the School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers and the State of New Jersey, actuarially determined. At June 30, 2019, the School District proportion was 0.00% due to the 100% special funding situation with the State of New Jersey. For the June 30, 2019 measurement date, the State's proportionate share of the TPAF net pension liability associated with the School District was 0.1342913476%, which was an increase of 0.0036999850% from its proportion measured as of June 30, 2018.

Note 9: PENSION PLANS (CONT'D)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Teachers' Pension and Annuity Fund (Cont'd) - For the fiscal year ended June 30, 2020, the School District recognized $4,861,108.00 in pension expense and revenue, in the government-wide financial statements, for the State of New Jersey on-behalf TPAF pension contributions. This pension expense and revenue was based on the pension plans June 30, 2019 measurement date.

Public Employees' Retirement System - At June 30, 2020, the School District reported a liability of $8,093,434.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2018. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2019. The School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2019 measurement date, the School District's proportion was 0.0449174009%, which was a decrease of 0.0009734800% from its proportion measured as of June 30, 2018.

For the fiscal year ended June 30, 2020, the School District recognized pension expense of $446,206.00, in the government-wide financial statements. This pension expense was based on the pension plan's June 30, 2019 measurement date.

At June 30, 2020, the School District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between Expected and Actual Experience	$ 145,267.00	$ 35,753.00
Changes of Assumptions	808,159.00	2,809,205.00
Net Difference between Projected and Actual Earnings on Pension Plan Investments	-	127,758.00
Changes in Proportion and Differences between School District Contributions and Proportionate Share of Contributions	224,145.00	505,891.00
School District Contributions Subsequent to the Measurement Date	485,560.56	-
	$ 1,663,131.56	$ 3,478,607.00

Note 9: PENSION PLANS (CONT'D)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Public Employees' Retirement System (Cont'd) - Deferred outflows of resources totaling $485,560.56, will be included as a reduction of the net pension liability in the fiscal year ending June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30,	
2021	$ (125,978.00)
2022	(715,738.00)
2023	(757,105.00)
2024	(382,057.00)
2025	(320,158.00)
	$ (2,301,036.00)

The amortization of the above other deferred outflows of resources and deferred inflows of resources related to pensions will be over the following number of years:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between Expected and Actual Experience		
Year of Pension Plan Deferral:		
June 30, 2014	-	-
June 30, 2015	5.72	-
June 30, 2016	5.57	-
June 30, 2017	5.48	-
June 30, 2018	-	5.63
June 30, 2019	5.21	-
Changes of Assumptions		
Year of Pension Plan Deferral:		
June 30, 2014	6.44	-
June 30, 2015	5.72	-
June 30, 2016	5.57	-
June 30, 2017	-	5.48
June 30, 2018	-	5.63
June 30, 2019	-	5.21
Net Difference between Projected and Actual Earnings on Pension Plan Investments		
Year of Pension Plan Deferral:		
June 30, 2014	-	5.00
June 30, 2015	5.00	-
June 30, 2016	5.00	-
June 30, 2017	-	5.00
June 30, 2018	-	5.00
June 30, 2019	-	5.00
Changes in Proportion and Differences between School District Contributions and Proportionate Share of Contributions		
Year of Pension Plan Deferral:		
June 30, 2014	6.44	6.44
June 30, 2015	5.72	5.72
June 30, 2016	5.57	5.57
June 30, 2017	5.48	5.48
June 30, 2018	5.63	5.63
June 30, 2019	5.21	5.21

Note 9: PENSION PLANS (CONT'D)

Actuarial Assumptions

The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2018. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2019. This actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

	TPAF	PERS
Inflation Rate:		
Price	2.75%	2.75%
Wage	3.25%	3.25%
Salary Increases:		
Through 2026	1.55% - 4.45% Based on Yrs. of Service	2.00% - 6.00% Based on Yrs. of Service
Thereafter	2.75% - 5.65% Based on Yrs. of Service	3.00% - 7.00% Based on Yrs. of Service
Investment Rate of Return	7.00%	7.00%
Period of Actuarial Experience Study upon which Actuarial Assumptions were Based	July 1, 2015 - June 30, 2018	July 1, 2014 - June 30, 2018

For TPAF, pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2019.

For PERS, pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2019.

For TPAF and PERS, in accordance with State statute, the long-term expected rate of return on Plan investments (7.00% at June 30, 2019) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension Plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Note 9: PENSION PLANS (CONT'D)

Actuarial Assumptions (Cont'd) - Best estimates of arithmetic rates of return for each major asset class included in TPAF's and PERS' target asset allocation as of June 30, 2019 measurement date are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Risk Mitigation Strategies	3.00%	4.67%
Cash Equivalents	5.00%	2.00%
U.S. Treasuries	5.00%	2.68%
Investment Grade Credit	10.00%	4.25%
High Yield	2.00%	5.37%
Private Credit	6.00%	7.92%
Real Assets	2.50%	9.31%
Real Estate	7.50%	8.33%
U.S. Equity	28.00%	8.26%
Non-U.S. Developed Markets Equity	12.50%	9.00%
Emerging Markets Equity	6.50%	11.37%
Private Equity	12.00%	10.85%
	100.00%	

Discount Rate -

Teachers' Pension and Annuity Fund - The discount rate used to measure the total pension liability was 5.60% as of June 30, 2019. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.50% as of the June 30, 2019 measurement date based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers would be based on 70% of the actuarially determined contributions for the State. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2054. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2054 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Public Employees' Retirement System - The discount rate used to measure the total pension liability was 6.28% as of June 30, 2019. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.50% as of the June 30, 2019 measurement date based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers would be based on 70% of the actuarially determined contributions for the State. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2057. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2057 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Note 9: PENSION PLANS (CONT'D)

Sensitivity of School District's Proportionate Share of Net Pension Liability to Changes in the Discount Rate

Teachers' Pension and Annuity Fund (TPAF) - As previously mentioned, TPAF has a special funding situation where the State pays 100% of the School District's annual required contribution. As such, the proportionate share of the net pension liability as of June 30, 2019, the Plan's measurement date, attributable to the School District is $0.00. The following, however, presents the net pension liability of the State as of June 30, 2019 (Plan's measurement date), attributable to the School District, calculated using the discount rate of 5.60% as well as what the State's net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage-point higher than the current rate:

	TPAF		
	1% Decrease (4.60%)	Current Discount Rate (5.60%)	1% Increase (6.60%)
School District's Proportionate Share of the Net Pension Liability	$ -	$ -	$ -
State of New Jersey's Proportionate Share of Net Pension Liability associated with the School District	97,186,550.00	82,415,868.00	70,160,866.00
	$ 97,186,550.00	$ 82,415,868.00	$ 70,160,866.00

Public Employees' Retirement System (PERS) - The following presents the School District's proportionate share of the net pension liability at June 30, 2019, the Plan's measurement date, calculated using a discount rate of 6.28%, as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	PERS		
	1% Decrease (5.28%)	Current Discount Rate (6.28%)	1% Increase (7.28%)
School District's Proportionate Share of the Net Pension Liability	$ 10,294,443.00	$ 8,093,434.00	$ 6,342,520.00

Pension Plan Fiduciary Net Position

For purposes of measuring the net pension liability, deferred outflows of resources, deferred inflows of resources related to pensions, and pension expense, information about the respective fiduciary net position of the TPAF and PERS and additions to/deductions from TPAF and PERS' respective fiduciary net position have been determined on the same basis as they are reported by TPAF and PERS. Accordingly, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value. For additional information about TPAF and PERS, please refer to the Plan's Comprehensive Annual Financial Report (CAFR) which can be found at https://www.nj.gov/treasury/pensions/financial-reports.shtml.

Note 10: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB)

STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN

General Information about the OPEB Plan

Plan Description and Benefits Provided - The State Health Benefit Local Education Retired Employees Plan (the "OPEB Plan") is a multiple-employer defined benefit OPEB plan, with a special funding situation, that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in paragraph 4 of GASB Statement No. 75 - *Accounting and Financial Reporting for the Postemployment Benefits Other Than Pensions*. The OPEB Plan is administered by the State of New Jersey Division of Pensions and Benefits (the "Division") and is part of the New Jersey State Health Benefits Program (SHBP). The Division issues a publically available financial report that includes financial statements and required supplementary information which can be obtained by writing to or at the following website:

State of New Jersey
Division of Pensions and Benefits
P.O. Box 295
Trenton, New Jersey 08625-0295
https://www.nj.gov/treasury/pensions/financial-reports.shtml

The OPEB Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

Contributions - The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey (the "State") in accordance with N.J.S.A 52:14-17.32f. According to N.J.S.A 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L, 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

Employees Covered by Benefit Terms - At June 30, 2019, the OPEB Plan's measurement date, the entire State Health Benefit Local Education Retired Employees OPEB Plan consisted of the following members.

Active Plan Members	216,892
Inactive Plan Members or Beneficiaries Currently Receiving Benefits	148,051
Inactive Plan Members Entitled to but Not Yet Receiving Benefit Payments	-
	364,943

Total Non-Employer OPEB Liability

The State of New Jersey, a non-employer contributing entity, is the only entity that has a legal obligation to make employer contributions to the OPEB Plan for qualified retired TPAF, PERS, PFRS and ABP participants. The School District's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Accordingly, the School District did not recognize any portion of the collective net OPEB liability on the Statement of Net Position.

Note 10: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (CONT'D)

STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN (CONT'D)

Total Non-Employer OPEB Liability (Cont'd)

The State's proportionate share of the net OPEB liability associated with the School District as of June 30, 2020 was $63,742,897.00. Since the OPEB liability associated with the School District is 100% attributable to the State, the OPEB liability will be referred to as the total non-employer OPEB Liability.

The total non-employer OPEB Liability was measured as of June 30, 2019, and was determined by an actuarial valuation as of June 30, 2018, which was rolled forward to June 30, 2019. For the June 30, 2019 measurement date, the State's proportionate share of the non-employer OPEB Plan Liability associated with the School District was 0.1527541355%, which was a decrease of 0.0040130195% from its proportion measured as of June 30, 2018.

Actuarial Assumptions and Other Inputs - The actuarial assumptions and other inputs vary for each plan member depending on the pension plan in which the member is enrolled. The actuarial valuation at June 30, 2018 used the following actuarial assumptions, applied to all periods in the measurement:

Salary Increases -

	TPAF/ABP	PERS	PFRS
Through 2026	1.55 - 3.05%	2.00 - 6.00%	3.25 - 15.25%
Thereafter	1.55 - 3.05%	3.00 - 7.00%	3.25 - 15.25%
Based on years of service			

Inflation Rate - 2.50%.

Mortality Rates - Current and future retiree healthy mortality rates were based on the PUB-2010 Healthy classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019.

Disabled mortality was based on the PUB-2010 headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019.

Experience Studies - The actuarial assumptions used in the June 30, 2018 valuation were based on the results of actuarial experience studies for the periods July 1, 2015 - June 30, 2018, July 1, 2014 - June 30, 2018, and July 1, 2013 - June 30, 2018 for TPAF, PERS, and PFRS, respectively.

Health Care Trend Assumptions - For pre-Medicare medical benefits, the trend rate is initially 5.7% and decreases to a 4.5% long-term trend rate after eight years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rate for fiscal year 2020 are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.5% and decreases to a 4.5% long-term trend rate after eight years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

Discount Rate - The discount rate for June 30, 2019 was 3.50%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Note 10: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (CONT'D)

STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN (CONT'D)

Changes in the Total Non-Employer OPEB Liability

The table below summarizes the State's proportionate share of the change in the total non-employer OPEB liability associated with the School District:

Balance at June 30, 2019		$ 72,286,641.00
Changes for the Year:		
Service Cost	$ 2,328,227.00	
Interest Cost	2,851,204.00	
Difference Between Expected and Actual Experience	(12,774,873.00)	
Changes in Assumptions	950,412.00	
Gross Benefit Payments	(1,956,717.00)	
Member Contributions	58,003.00	
Net Changes		(8,543,744.00)
Balance at June 30, 2020		$ 63,742,897.00

There were no changes in benefit terms between the June 30, 2018 measurement date and the June 30, 2019 measurement date.

Differences between expected and actual experience reflect a decrease in liability from June 30, 2018 to June 30, 2019 is due to changes in the census, claims, and premiums experience.

Changes of assumptions reflect a decrease in the liability from June 30, 2018 to June 30, 2019 is due to the combined effect of the decrease in the assumed discount rate from 3.87% as of June 30, 2018 to 3.50% as of June 30, 2019; and changes in the trend, excise tax, updated decrements, future spouse election, PPO/HMO future retiree elections, salary scale, and mortality assumptions.

Sensitivity of the Total Non-Employer OPEB Liability to Changes in the Discount Rate - The State's proportionate share of the total non-employer OPEB liability as of June 30, 2019, associated with the School District, using a discount rate of 3.50%, as well as using a discount rate that is 1% lower or 1% higher than the current rate used is as follows:

	1% Decrease (2.50%)	Current Discount Rate (3.50%)	1% Increase (4.50%)
State of New Jersey's Proportionate Share of the Total Non-Employer OPEB Liability Associated with the School District	$ 75,305,551.00	$ 63,742,897.00	$ 54,558,159.00

Note 10: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (CONT'D)

STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN (CONT'D)

Changes in the Total Non-Employer OPEB Liability (Cont'd)

Sensitivity of the Total Non-Employer OPEB Liability to Changes in the Healthcare Cost Trend Rates - The State's proportionate share of the total non-employer OPEB liability as of June 30, 2019, associated with the School District, using a healthcare cost trend rates that are 1% lower or 1% higher than the current healthcare cost trend rate used is as follows:

	1% Decrease	Healthcare Cost Trend Rates	1% Increase
State of New Jersey's Proportionate Share of the Total Non-Employer OPEB Liability Associated with the School District	$ 52,521,306.00	$ 63,742,897.00	$ 78,597,979.00

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to the Total Non-Employer OPEB Liability

For the fiscal year ended June 30, 2020, the School District recognized $946,922.00, in OPEB expense and revenue, in the government-wide financial statements, for the State's proportionate share of the OPEB Plan's OPEB Expense, associated with the School District. This expense and revenue was based on the OPEB Plan's June 30, 2019 measurement date.

Deferred Outflows and Inflows of Resources - In accordance with GASBS No. 75, the School District's proportionate share of the OPEB liability is zero. As such, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources by the School District. However, at June 30, 2020, the State's proportionate share of the total non-employer OPEB liability's deferred outflows of resources and deferred inflows of resources, associated with School District, from the following sources are as follows:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes in Proportion	$ 39,656.00	$ 2,348,518.00
Difference Between Expected and Actual Experience	-	16,016,218.00
Changes of Assumptions	-	12,955,887.00
	$ 39,656.00	$ 31,320,623.00

Note 10: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (CONT'D)

STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN (CONT'D)

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to the Total Non-Employer OPEB Liability (Cont'd)

Deferred Outflows and Inflows of Resources (Cont'd) - Amounts reported as deferred outflows of resources and deferred inflows of resources related to the State's proportionate share of the total non-employer OPEB liability, associated with the School District, will be recognized in OPEB expense as follows:

Fiscal Year Ending June 30,	
2021	$ (4,166,809.00)
2022	(4,166,809.00)
2023	(4,166,809.00)
2024	(4,166,809.00)
2025	(4,166,809.00)
Thereafter	(10,446,922.00)
	$ (31,280,967.00)

Note 11: ON-BEHALF PAYMENTS

For the fiscal year ended June 30, 2020, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement medical costs related to TPAF, in the fund financial statements. The amounts recognized as revenues and expenditures in the fund financial statements for normal costs, non-contributory insurance, post-retirement medical costs, and long-term disability insurance were $2,933,665.00, $52,583.00, $1,107,843.00, and $2,687.00, respectively.

Note 12: RISK MANAGEMENT

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

New Jersey Unemployment Compensation Insurance - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State.

The following is a summary of the activity of the School District's private-purpose trust fund for the unemployment claims for the current and previous two fiscal years:

Fiscal Year Ended June 30,	Board/ Employee Contributions	Interest Income	Claims Incurred	Ending Balance
2020	$ 55,191.03	$ 5,435.79	$ 47,272.30	$ 580,703.31
2019	39,925.34	2,774.31	22,370.32	567,348.79
2018	44,853.49	2,017.96	40,882.91	547,019.46

Note 12: RISK MANAGEMENT (CONT'D)

Joint Insurance Fund - The School District is a member of the Burlington County Insurance Pool Joint Insurance Fund (the "Fund"). The Fund provides its members with the following coverage:

Property (Including Auto Physical Damage)
Boiler and Machinery
Crime
General and Automobile Liability
Workers' Compensation
Educator's Legal Liability
Pollution Legal Liability
Cyber Liability
Violent Malicious Acts
Disaster Management Services

The following coverages are provided to the Fund's member local units by their membership in the Municipal Excess Liability Joint Insurance Fund (MEL):

Excess Workers' Compensation
Excess General Liability
Non-Owned Aircraft Liability
Excess Auto Liability
Fidelity and Performance (Blanket)
Excess Property including Boiler and Machinery
Crime including Excess Public Employee and Public Official Coverage

Contributions to the Fund, including a reserve for contingencies, are payable in two installments and are based on actuarial assumptions determined by the Fund's actuary. The Commissioner of Banking and Insurance may order additional assessments to supplement the Fund's claim, loss retention, or administrative accounts to assure the payment of the Fund's obligations.

The School District's agreement with the Fund provides that the Fund will be self-sustaining through member premiums and will reinsure through the Municipal Excess Liability Joint Insurance Fund, which is an insurance pool formed by all the other joint insurance funds.

For more information regarding claims, coverages and deductibles, the Fund publishes its own financial report for the year ended December 31, 2019, which can be obtained from:

Burlington County Insurance Pool Joint Insurance Fund
6000 Sagemore Drive, Suite 6203
Marlton, New Jersey 08053

Note 13: DEFERRED COMPENSATION

The School District offers its employees a choice of four deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death, or unforeseeable emergency. The plan administrators are as follows:

Lincoln Investment Planning
Siracusa Benefits Program
Midland National Life Insurance Company
Equitable

Note 14: COMPENSATED ABSENCES

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), *Accounting for Compensated Absences*. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees who are employed for ten months are entitled to ten paid sick leave days per fiscal school year. School District employees who are employed for twelve months are entitled to twelve paid sick leave days per fiscal school year. Unused sick leave may be accumulated and carried forward to the subsequent years. School District employees are entitled to two personal days that may be carried forward to subsequent years. Vacation days not used during the year may not be accumulated and carried forward. Benefits paid in any future year will be calculated according to formulas outlined in the School Districts' agreements with the various employee unions and included in the current years' budget.

The liability for vested compensated absences is recorded within those funds as the benefits accrue to employees. At June 30, 2020, the liability for compensated absences reported on the government-wide statement of net position was $668,080.00.

Note 15: INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

Interfunds - The composition of interfund balances as of June 30, 2020 is as follows:

Fund	Interfunds Receivable	Interfunds Payable
General	$ 555,640.71	
Special Revenue		$ 16,310.07
Capital Projects		537,565.72
Fiduciary		1,764.92
	$ 555,640.71	$ 555,640.71

The interfund receivables and payables above predominately resulted from payments made by certain funds on behalf of other funds. During the fiscal year 2021, the School District expects to liquidate such interfunds, depending upon the availability of cash flow.

Note 16: CONTINGENCIES

Grantor Agencies - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the School District expects such amount, if any, to be immaterial.

Litigation - The School District is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the School District, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

Note 17: CONCENTRATIONS

The School District depends on financial resources flowing from, or associated with, both the federal government and the State of New Jersey. As a result of this dependency, the School District is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and State laws and federal and State appropriations.

Note 18: FUND BALANCES

NONSPENDABLE

As stated in note 1, the nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The nonspendable fund balances of the School District, as of June 30, 2020, are summarized as follows:

General Fund - The School District disbursed funds in 2019-20 that were for the subsequent year's budget. As a result, because the prepaid expense is recorded as an asset, it is necessary to set aside fund balance at fiscal year-end by an amount equal to the prepayment. As of June 30, 2020, the nonspendable fund balance was $28,438.34.

RESTRICTED

As stated in note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following: (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation. Specific restrictions of the School District's fund balance are summarized as follows:

General Fund

For Excess Surplus - In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict general fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2020 is $758,696.80. Excess fund balance - budgetary basis (Exhibit C-1) at June 30, 2020 is $1,544,061.80. Additionally, $899,296.64 of excess fund balance generated during 2018-2019 has been restricted and designated for utilization in the 2020-2021 budget.

For Capital Reserve Account - As of June 30, 2020, the balance in the capital reserve account is $434,181.31. These funds are restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan (LRFP).

For Maintenance Reserve Account - As of June 30, 2020, the balance in the maintenance reserve account is $26,081.49. These funds are restricted for the required maintenance of school facilities in accordance with the Educational Facilities Construction and Financing Act (EFCFA) (N.J.S.A. 18A:7G-9) as amended by P.L. 2004, c. 73 (S1701).

For Emergency Reserve - As of June 30, 2020, the balance in the emergency reserve is $38,570.39. These funds are restricted for the purpose of financing unanticipated general fund expenditures required for a thorough and efficient education in accordance with N.J.S.A. 18A:7F-41c(1). The balance of the restricted fund balance is not permitted to exceed $250,000.00, or one percent (1%) of the School District's general fund budget up to a maximum of $1,000,000.00, whichever is greater. Deposits may be made to the emergency reserve account at budget time, or by board resolution at year-end of any unanticipated revenue or unexpended line item appropriation, or both. Withdrawals from the emergency reserve require approval by the Commissioner.

Note 18: FUND BALANCES (CONT'D)

RESTRICTED (CONT'D)

Capital Projects Fund - On December 3, 2014, the School District issued $31,123,000.00 of general obligation bonds pursuant to: (i) Chapter 24 of Title 18A of the New Jersey Statutes, as amended and supplemented ("School Bond Law") and (ii) a (1) resolution adopted by the Board on October 16, 2014. The Bonds were authorized by a proposal adopted by the Board on July 24, 2014 and approved by the voters of the School District at a special election held on September 30, 2014. The bond issuance was approved by the voters for various school facilities projects. As of June 30, 2020, there was $3,541.61 restricted fund balance.

Debt Service Fund - In accordance with N.J.A.C. 6A:23A-8.6, a district board of education shall appropriate annually all debt service fund balances in the budget certified for taxes unless expressly authorized and documented by the voters in a bond referendum. The School District appropriated $1.00 as an anticipated revenue for the fiscal year ending June 30, 2021 budget. Debt service fund balance at June 30, 2020 was $.63.

ASSIGNED

As stated in note 1, the assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

General Fund

For Subsequent Year's Expenditures - The School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2021, $200,000.36 of general fund balance at June 30, 2020.

Other Purposes - As of June 30, 2020, the School District had no encumbrances outstanding from purchase orders and contracts signed by the School District, but not completed, as of the close of the fiscal year.

UNASSIGNED

As stated in note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District's unassigned fund balance is summarized as follows:

General Fund - As of June 30, 2020, $710,445.28 of general fund balance was unassigned.

Note 19: SUBSEQUENT EVENTS

COVID-19 - On January 30, 2020, the World Health Organization ("WHO") announced a global health emergency because of a new strain of coronavirus originating in Wuhan, China (the "COVID-19 outbreak") and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally.

The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the School District's financial condition, liquidity, and future results of operations. Management is actively monitoring the global situation on its financial condition, liquidity, operations, suppliers, industry, and workforce. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the School District is not able to estimate the effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity for fiscal year 2021.

REQUIRED SUPPLEMENTARY INFORMATION
PART II

BUDGETARY COMPARISON SCHEDULES

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
REVENUES:					
Local Sources:					
Local Tax Levy	$ 24,017,549.00		$ 24,017,549.00	$ 24,017,549.00	
Tuition	105,000.00		105,000.00	141,736.62	$ 36,736.62
Miscellaneous	96,502.00		96,502.00	208,287.50	111,785.50
Interest Earned on Current Expense Emergency Reserve	750.00		750.00	767.62	17.62
Interest Earned on Maintenance Reserve	150.00		150.00	389.22	239.22
Interest Earned on Capital Reserve Fund	5,700.00		5,700.00	7,926.27	2,226.27
Total - Local Sources	24,225,651.00	$ -	24,225,651.00	24,376,656.23	151,005.23
State Sources:					
Equalization Aid	7,088,284.00		7,088,284.00	7,088,284.00	
Categorical Special Education Aid	1,120,440.00		1,120,440.00	1,120,440.00	
Extraordinary Aid	200,000.00		200,000.00	256,261.00	56,261.00
On-Behalf T.P.A.F. Post Retirement Medical Contributions (non-budgeted)				1,107,843.00	1,107,843.00
On-Behalf T.P.A.F. Pension Contributions (non-budgeted)				2,933,665.00	2,933,665.00
On-Behalf T.P.A.F. Non-Contributary Insurance (non-budgeted)				52,583.00	52,583.00
On-Behalf T.P.A.F. Long-Term Disability Insurance Contributions (non-budgeted)				2,687.00	2,687.00
Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)				1,037,197.34	1,037,197.34
Total - State Sources	8,408,724.00	-	8,408,724.00	13,598,960.34	5,190,236.34
Federal Sources:					
Medicaid Reimbursement	32,292.00	-	32,292.00	39,903.73	7,611.73
Total - Federal Sources	32,292.00	-	32,292.00	39,903.73	7,611.73
Total Revenues	32,666,667.00	-	32,666,667.00	38,015,520.30	5,348,853.30

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES:					
Current Expense:					
Regular Programs - Instruction:					
Salaries of Teachers:					
Preschool	$ 156,780.00	$ (18,820.92)	$ 137,959.08	$ 137,959.08	
Kindergarten	267,073.00	(70,033.19)	197,039.81	197,039.81	
Grades 1-5	3,118,566.00	116,840.22	3,235,406.22	3,235,406.22	
Grades 6-8	2,134,818.00	(12,602.09)	2,122,215.91	2,122,215.91	
Grades 9-12	3,471,047.00	61,868.77	3,532,915.77	3,532,915.77	
Regular Programs - Home Instruction:					
Salaries of Teachers	22,834.00	(15,968.33)	6,865.67	6,865.67	
Other Purchased Services	2,500.00	6,289.00	8,789.00	8,789.00	
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	43,000.00	153,581.13	196,581.13	196,581.03	$ 0.10
Purchased Professional - Educational Services	29,266.00	(20,718.32)	8,547.68	8,547.68	
Other Purchase Services	82,000.00	800.00	82,800.00	82,796.90	3.10
Travel	3,582.00		3,582.00	1,235.56	2,346.44
General Supplies	586,253.00	(78,732.76)	507,520.24	507,520.24	
Textbooks	79,718.00	(34,316.52)	45,401.48	45,401.48	
Other Objects	1,520.00	(1,171.00)	349.00	349.00	
Total Regular Programs	9,998,957.00	87,015.99	10,085,972.99	10,083,623.35	2,349.64
Special Education - Instruction:					
Learning and / or Language Disabilities:					
Salaries of Teachers	222,733.00	433.76	223,166.76	223,166.76	
Other Salaries for Instruction	664,485.00	(502.74)	663,982.26	625,100.41	38,881.85
General Supplies	5,100.00	1,401.07	6,501.07	6,437.06	64.01
Total Learning and / or Language Disabilities	892,318.00	1,332.09	893,650.09	854,704.23	38,945.86
Resource Room / Resource Center:					
Salaries of Teachers	1,425,926.00	(51,355.65)	1,374,570.35	1,314,130.63	60,439.72
Other Salaries for Instruction	270,772.00	11,933.59	282,705.59	282,705.59	
General Supplies	14,100.00	893.89	14,993.89	14,970.18	23.71
Textbooks		1,571.43	1,571.43	1,571.43	
Total Resource Room / Resource Center	1,710,798.00	(36,956.74)	1,673,841.26	1,613,377.83	60,463.43

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Special Education - Instruction (Cont'd):					
Preschool Disabilities - Part-Time:					
Salaries of Teachers	$ 106,989.00	$ (1,810.24)	$ 105,178.76	$ 105,178.76	
Other Salaries for Instruction	60,862.00	5,478.09	66,340.09	66,340.09	
General Supplies	3,000.00	(2,108.78)	891.22	872.04	$ 19.18
Total Preschool Disabilities - Part-Time	170,851.00	1,559.07	172,410.07	172,390.89	19.18
Home Instruction:					
Salaries of Teachers	13,200.00	24,705.25	37,905.25	37,905.25	
Other Purchased Services	23,350.00	3,877.57	27,227.57	25,393.75	1,833.82
Total Home Instruction	36,550.00	28,582.82	65,132.82	63,299.00	1,833.82
Total Special Education - Instruction	2,810,517.00	(5,482.76)	2,805,034.24	2,703,771.95	101,262.29
Basic Skills / Remedial - Instruction:					
Salaries of Teachers	359,220.00	(21,599.26)	337,620.74	321,843.18	15,777.56
Purchased Professional - Educational Services	9,025.00	2,385.00	11,410.00	11,410.00	
Other Purchased Services		4,490.00	4,490.00	3,130.00	1,360.00
General Supplies	10,000.00	(1,085.00)	8,915.00	7,881.28	1,033.72
Total Basic Skills / Remedial - Instruction	378,245.00	(15,809.26)	362,435.74	344,264.46	18,171.28
Bilingual Education - Instruction:					
Salaries of Teachers	99,254.00		99,254.00	89,279.00	9,975.00
Other Purchase Services	500.00		500.00		500.00
General Supplies	2,000.00		2,000.00	336.00	1,664.00
Textbooks	1,000.00		1,000.00		1,000.00
Total Bilinqual Education - Instruction	102,754.00	-	102,754.00	89,615.00	13,139.00

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
School Sponsored Co / Extra-Curricular Activities - Instruction:					
Salaries	$ 127,006.00	$ 5,603.27	$ 132,609.27	$ 132,609.27	
Other Purchase Services		895.00	895.00	895.00	
Supplies and Materials	47,706.00	(8,173.75)	39,532.25	32,483.21	$ 7,049.04
Other Objects	3,353.00	200.00	3,553.00	2,979.00	574.00
Total School Sponsored Cocurricular Activities - Instruction	178,065.00	(1,475.48)	176,589.52	168,966.48	7,623.04
School Sponsored Athletics - Instruction:					
Salaries	432,485.00		422,485.00	403,181.64	19,303.36
Other Purchased Services	14,300.00	(500.40)	13,799.60	13,799.60	
Supplies and Materials	63,629.00	(5,734.83)	57,894.17	51,325.47	6,568.70
Other Objects	80,500.00	6,235.22	86,735.22	60,848.56	25,886.66
Total School Sponsored Athletics - Instruction	590,914.00	(0.01)	580,913.99	529,155.27	51,758.72
Summer School:					
Instruction:					
Salaries of Teachers	18,938.00	4,066.16	23,004.16	23,004.16	
Salaries - Other Instruction	18,336.00	3,492.87	21,828.87	21,828.87	
Other Purchased Services	825.00	(825.00)			
Supplies and Materials	500.00	(500.00)			
Support Services:					
Salaries	3,015.00	(2,860.40)	154.60	154.60	
Total Summer School	41,614.00	3,373.63	44,987.63	44,987.63	-
Total Instruction	14,101,066.00	67,622.11	14,158,688.11	13,964,384.14	194,303.97

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Instruction:					
Tuition to Other LEAs Within the State-Regular		$ 15,251.60	$ 15,251.60	$ 15,251.60	
Tuition to Other LEAs Within the State-Special	$ 26,735.00	48,522.84	75,257.84	48,646.87	$ 26,610.97
Tuition to County Vocational - Regular	29,385.00	3,672.00	33,057.00	33,057.00	
Tuition to CSSD and Regular Day Schools	304,047.00	(7,747.92)	296,299.08	296,299.08	
Tuition to Private Schools for the Disabled - Within State	1,121,195.00	335,873.44	1,457,068.44	912,995.71	544,072.73
Tuition - Charter School		10,930.00	10,930.00	10,930.00	
Total Undistr buted Expenditures - Instruction	1,481,362.00	406,501.96	1,887,863.96	1,317,180.26	570,683.70
Undistributed Expenditures - Attendance and Social Work:					
Salaries	115,183.00	(26,552.84)	88,630.16	88,630.16	
Total Undistr buted Expenditures - Attendance and Social Work	115,183.00	(26,552.84)	88,630.16	88,630.16	-
Undistributed Expenditures - Health Services:					
Salaries	351,022.00	(19,203.00)	331,819.00	330,578.72	1,240.28
Other Purchased Services	17,800.00		17,800.00	17,800.00	
Travel	1,500.00		1,500.00		1,500.00
Supplies and Materials	15,863.00	(2,707.86)	13,155.14	12,877.57	277.57
Other Objects	250.00		250.00		250.00
Total Undistr buted Expenditures - Health Services	386,435.00	(21,910.86)	364,524.14	361,256.29	3,267.85
Undistributed Expenditures - Other Support Services - Students - Related Services:					
Salaries	343,912.00	8,342.51	352,254.51	352,254.51	
Purchased Professional - Educational Services	650,609.00	39,400.25	690,009.25	649,345.60	40,663.65
Total Undistr buted Expenditures - Other Support Services - Students - Related Services	994,521.00	47,742.76	1,042,263.76	1,001,600.11	40,663.65

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Other Support Services -					
Students - Extraordinary Service:					
Purchased Professional- Educational Services	$ 385,170.00	$ (148,271.52)	$ 236,898.48	$ 198,568.75	$ 38,329.73
Total Undistr buted Expenditures - Extraordinary Service	385,170.00	(148,271.52)	236,898.48	198,568.75	38,329.73
Undistributed Expenditures - Guidance:					
Salaries of Other Professional Staff	452,344.00	(50,729.93)	401,614.07	401,614.07	
Salaries of Secretarial and Clerical Assistants	101,009.00	0.01	101,009.01	101,009.01	
Other Purchased Services	800.00	148.00	948.00	948.00	
Supplies and Materials	1,398.00	8,704.44	10,102.44	9,461.97	640.47
Other Objects	19,000.00	(107.51)	18,892.49	18,892.49	
Total Undistr buted Expenditures - Guidance	574,551.00	(41,984.99)	532,566.01	531,925.54	640.47
Undistributed Expenditures - Child Study Teams:					
Salaries of Other Professional Staff	765,117.00	(2,369.60)	762,747.40	762,747.40	
Salaries of Secretarial and Clerical Assistants	106,649.00		106,649.00	106,649.00	
Purchased Professional- Educational Services	32,890.00	(16,829.87)	16,060.13	15,946.28	113.85
Miscellaneous Purchased Services (400-500 Series other than Residential Costs)	13,070.00	640.00	13,710.00	13,710.00	
Supplies and Materials	5,320.00	812.46	6,132.46	6,060.46	72.00
Total Undistr buted Expenditures - Child Study Teams	923,046.00	(17,747.01)	905,298.99	905,113.14	185.85
Undistributed Expenditures - Improvement of Instruction Services:					
Salaries of Supervisors of Instruction	120,490.00	2,409.30	122,899.30	122,899.30	
Salaries of Other Professional Staff	42,870.00	(16,689.96)	26,180.04	19,982.97	6,197.07
Salaries of Secretarial and Clerical Assistants	41,433.00	(0.05)	41,432.95	37,740.01	3,692.94
Other Objects	2,700.00		2,700.00	1,896.00	804.00
Total Undistr buted Expenditures - Improvement of Instruction Services	207,493.00	(14,280.71)	193,212.29	182,518.28	10,694.01

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Educational Media Services / School Library:					
Salaries	$ 219,899.00	$ (1,673.32)	$ 218,225.68	$ 218,225.68	
Other Purchased Services	162,215.00	47,343.83	209,558.83	208,524.55	$ 1,034.28
Supplies and Materials	15,900.00	(2,173.41)	13,726.59	13,193.30	533.29
Other Objects	75.00	(75.00)			
Total Undistr buted Expenditures - Educational Media Services / School Library	398,089.00	43,422.10	441,511.10	439,943.53	$ 1,567.57
Undistributed Expenditures - Instructional Staff Training Services:					
Salaries of Supervisors of Instruction	30,122.00	602.80	30,724.80	30,724.71	0.09
Salaries - Other Professional Staff	8,995.00	(602.80)	8,392.20	6,033.44	2,358.76
Salaries of Secretarial and Clerical Assistants	10,107.00		10,107.00	9,690.00	417.00
Purchased Professional- Educational Services	13,000.00		13,000.00	8,458.89	4,541.11
Other Purchased Services	1,000.00		1,000.00	800.00	200.00
Travel	24,550.00	(1,666.62)	22,883.38	4,999.17	17,884.21
Supplies and Materials	3,000.00		3,000.00	451.86	2,548.14
Other Objects	3,850.00		3,850.00	3,750.00	100.00
Total Undistr buted Expenditures - Instructional Staff Training Services	94,624.00	(1,666.62)	92,957.38	64,908.07	28,049.31

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Support Services - General Administration:					
Salaries	$ 228,711.00	$ 703.01	$ 229,414.01	$ 229,414.01	
Legal Services	25,340.00	14,143.54	39,483.54	39,483.54	
Audit Fees	39,250.00	2,100.00	41,350.00	41,350.00	
Architectural/Engineering Services	500.00	(500.00)			
Other Purchased Professional Services	850.00	150.00	1,000.00	1,000.00	
Communications/Telephone	36,700.00	(1,236.00)	35,464.00	32,972.80	$ 2,491.20
BOE Other Purchased Services	3,800.00	14,612.46	18,412.46	16,192.00	2,220.46
Other Purchased Services	109,318.00	11,161.84	120,479.84	117,900.28	2,579.56
General Supplies	3,128.00	146.19	3,274.19	3,274.19	
BOE In-House Training and Meeting Supplies	3,000.00	(300.00)	2,700.00	2,700.00	
Miscellaneous Expenditures	12,651.00	(10,981.04)	1,669.96	1,108.04	561.92
BOE Membership Dues and Fees	15,000.00		15,000.00	14,554.95	445.05
Total Undistr buted Expenditures - Support Services - General Administration	478,248.00	30,000.00	508,248.00	499,949.81	8,298.19
Undistributed Expenditures - Support Services - School Administration:					
Salaries of Principals/Assistant Principals	1,057,996.00	(30,304.73)	1,027,691.27	1,023,293.02	4,398.25
Salaries of Other Professional Staff	140,034.00	3,354.34	143,388.34	143,388.34	
Salaries of Secretarial and Clerical Assistants	425,228.00	6,789.61	432,017.61	432,017.61	
Other Purchased Services	11,631.00	8,721.52	20,352.52	20,352.52	
Travel	4,500.00	(4,500.00)			
Supplies and Materials	23,290.00	4,655.82	27,945.82	25,762.35	2,183.47
Other Objects	33,984.00	(19,355.27)	14,628.73	10,713.00	3,915.73
Total Undistr buted Expenditures - Support Services - School Administration	1,696,663.00	(30,638.71)	1,666,024.29	1,655,526.84	10,497.45

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures- Support Services- Central Services:					
Salaries	$ 322,444.00	$ 8,258.33	$ 330,702.33	$ 330,680.19	$ 22.14
Purchased Technical Services	38,140.00	2,559.98	40,699.98	40,699.98	
Miscellaneous Purchased Services	6,471.00	(1,646.39)	4,824.61	4,703.11	121.50
Supplies and Materials	6,600.00	881.78	7,481.78	7,481.78	
Miscellaneous Expenditures	2,160.00	(515.15)	1,644.85	1,389.00	255.85
Total Undistr buted Expenditures- Support Services- Central Services	375,815.00	9,538.55	385,353.55	384,954.06	399.49
Undistributed Expenditures- Support Services- Administration					
Information Technology:					
Salaries	196,341.00	(1,130.10)	195,210.90	180,652.21	14,558.69
Purchased Technical Services	14,400.00	(6,261.45)	8,138.55	8,138.55	
Other Purchased Services	6,492.00	(2,147.00)	4,345.00	4,345.00	
Total Undistr buted Expenditures- Support Services- Administration Information Technology	217,233.00	(9,538.55)	207,694.45	193,135.76	14,558.69
Undistributed Expenditures - Required Maintenance for School Facilities:					
Salaries	184,242.00	(4,258.22)	179,983.78	179,643.62	340.16
Cleaning, Repair and Maintenance Services	244,324.65	(72,948.73)	171,375.92	154,525.42	16,850.50
General Supplies	115,600.00	(54,330.02)	61,269.98	57,057.61	4,212.37
Other Objects	13,600.00	(9,527.00)	4,073.00	3,633.00	440.00
Total Undistr buted Expenditures - Required Maintenance for School Facilities	557,766.65	(141,063.97)	416,702.68	394,859.65	21,843.03

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Custodial Services:					
Salaries	$ 1,086,476.00	$ (27,098.62)	$ 1,059,377.38	$ 1,028,669.65	$ 30,707.73
Salaries of Non-Instructional Aides	232,150.00	(16,690.06)	215,459.94	215,459.94	
Cleaning, Repair, and Maintenance Service	92,523.00	(33,736.76)	58,786.24	53,008.34	5,777.90
Other Purchased Property Services	65,727.00	(5,881.33)	59,845.67	59,845.67	
Insurance	75,207.00	(2,734.00)	72,473.00	72,473.00	
Miscellaneous Purchased Services	45,540.00	(4,587.36)	40,952.64	40,328.64	624.00
General Supplies	86,315.00	(1,653.80)	84,661.20	74,076.24	10,584.96
Energy (Natural Gas)	110,000.00	86,122.37	196,122.37	137,708.98	58,413.39
Energy (Electricity)	407,000.00	150,465.53	557,465.53	557,465.53	
Other Objects	5,700.00	(3,142.00)	2,558.00	2,558.00	
Total Undistr buted Expenditures - Custodial Services	2,206,638.00	141,063.97	2,347,701.97	2,241,593.99	106,107.98
Undistributed Expenditures - Care & Upkeep of Grounds:					
Salaries	198,789.00	783.83	199,572.83	199,572.83	
Cleaning, Repair, and Maintenance Service	52,738.00	(783.83)	51,954.17	47,400.41	4,553.76
General Supplies	127,375.00		127,375.00	105,054.65	22,320.35
Miscellaneous Expenditures	2,000.00		2,000.00		2,000.00
Total Undistr buted Expenditures - Care & Upkeep of Grounds	380,902.00	-	380,902.00	352,027.89	28,874.11
Undistributed Expenditures - Security:					
Salaries	51,213.00		51,213.00	45,190.52	6,022.48
Total Undistr buted Expenditures - Security	51,213.00	-	51,213.00	45,190.52	6,022.48

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Student Transportation Services:					
Salaries of Non-Instructional Aides	$ 122,313.00	$ (31,639.32)	$ 90,673.68	$ 61,887.10	$ 28,786.58
Salaries for Pupil Transportation (Between Home & School) - Regular	273,097.00	(9,517.76)	263,579.24	263,094.49	484.75
Salaries for Pupil Transportation (Between Home & School) - Special	192,801.00	23,639.64	216,440.64	216,440.64	
Salaries for Pupil Transportation- Other than Between Home & School	20,000.00	4,428.59	24,428.59	24,428.59	
Cleaning, Repair, and Maintenance Service	2,000.00		2,000.00		2,000.00
Contracted Services - Aid In Lieu of Payments - Nonpublic Schools	35,000.00		35,000.00	20,010.00	14,990.00
Contracted Services (Between Home and School) - Joint Agreements		41,116.20	41,116.20	23,105.20	18,011.00
Contracted Services - (Special Education Students) -ESCs & CTSAs	282,000.00	(88,837.18)	193,162.82	193,162.82	
Miscellaneous Purchased Services-Transportation	29,295.00		29,295.00	22,335.32	6,959.68
Supplies and Materials	500.00		500.00		500.00
Transportation Supplies	101,000.00	(50,338.81)	50,661.19	50,661.19	
Total Undistr buted Expenditures - Student Transportation Services	1,058,006.00	(111,148.64)	946,857.36	875,125.35	71,732.01
Undistributed Expenditures - Unallocated Benefits - Employee Benefits:					
Social Security Contributions - Other	565,000.00	(110,130.41)	454,869.59	454,869.59	
Other Retirement Contributions - PERS	475,925.00	11,902.85	487,827.85	487,827.85	
Workers Compensation	178,227.00	(13,288.00)	164,939.00	164,939.00	
Health Benefits	5,184,086.00	(199,491.62)	4,984,594.38	4,983,369.49	1,224.89
Tuition Reimbursements	50,000.00		50,000.00	49,999.99	0.01
Other Employee Benefits	435,511.00	129,920.15	565,431.15	565,431.15	
Total Undistr buted Expenditures - Unallocated Benefits - Employee Benefits	6,888,749.00	(181,087.03)	6,707,661.97	6,706,437.07	1,224.90
On-Behalf T.P.A.F. Post Retirement Medical Contributions (non-budgeted)				1,107,843.00	(1,107,843.00)
On-Behalf T.P.A.F. Pension Contributions (non-budgeted)				2,933,665.00	(2,933,665.00)
On-Behalf T.P.A.F. Non-Contributary Insurance (non-budgeted)				52,583.00	(52,583.00)
On-Behalf T.P.A.F. Long-Term Disability Insurance Contributions (non-budgeted)				2,687.00	(2,687.00)
Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)				1,037,197.34	(1,037,197.34)
Total On-behalf Contributions	-	-	-	5,133,975.34	(5,133,975.34)

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Total Undistr buted Expenditures	$ 19,471,707.65	$ (67,622.11)	$ 19,404,085.54	$ 23,574,420.41	$ (4,170,334.87)
Interest Earned on Maintenance Reserve	150.00		150.00		150.00
Interest Earned on Current Expense - Emergency Reserve	750.00		750.00		750.00
Total Current Expense	33,573,673.65	-	33,563,673.65	37,538,804.55	(3,975,130.90)
Capital Outlay:					
Interest Deposit to Capital Reserve	5,700.00	-	5,700.00	-	5,700.00
Equipment:					
Undistributed Expenditures:					
Required Maintenance for School Facilities	25,000.00		25,000.00	23,250.00	1,750.00
Student Transportation:					
School Buses - Regular	34,904.00		34,904.00	33,535.00	1,369.00
Total Equipment	59,904.00	-	59,904.00	56,785.00	3,119.00
Facilities Acquisition and Construction Services:					
Construction Services	193,900.00		193,900.00	193,900.00	
Assessment for Debt Service on SDA Funding	53,700.00		53,700.00	53,700.00	
	247,600.00	-	247,600.00	247,600.00	-
Total Capital Outlay	313,204.00	-	313,204.00	304,385.00	8,819.00
Total Expenditures	33,886,877.65	-	33,876,877.65	37,843,189.55	(3,966,311.90)
Excess (Deficiency) of Revenues Over (Under) Expenditures	(1,220,210.65)	-	(1,210,210.65)	172,330.75	1,382,541.40

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	$ (1,220,210.65)	$ -	$ (1,210,210.65)	$ 172,330.75	$ 1,382,541.40
Fund Balances, July 1	3,708,744.86	-	3,708,744.86	3,708,744.86	-
Fund Balances, June 30	$ 2,488,534.21	$ -	$ 2,498,534.21	$ 3,881,075.61	$ 1,382,541.40

RECAPITULATION:		
Non-Spendable Fund Balance:		
Prepaid Expenses		$ 28,438.34
Restricted Fund Balance:		
Capital Reserve	$ 434,181.31	
Maintenance Reserve	26,081.49	
Current Expense Emergency Reserve	38,570.39	
Excess Surplus (2019-20)	1,544,061.80	
Reserve for Excess Surplus (2018-19) - Designated for Subsequent Year's Expenditures	899,296.64	
		2,942,191.63
Assigned Fund Balance:		
Designated for Subsequent Year's Expenditures		200,000.36
Unassigned Fund Balance		710,445.28
		3,881,075.61
Reconciliation to Governmental Funds Statements (GAAP):		
Last State Aid Payment not recognized on GAAP Basis		(785,365.00)
Fund Balance per Governmental Funds (GAAP)		$ 3,095,710.61

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
Special Revenue Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
REVENUES:					
State Sources:					
Nonpublic Aid	$ 537,063.00	$ 80,376.00	$ 617,439.00	$ 525,761.03	$ (91,677.97)
Total - State Sources	537,063.00	80,376.00	617,439.00	525,761.03	(91,677.97)
Federal Sources:					
No Child Left Behind					
Title I	127,771.00	41,478.00	169,249.00	125,707.92	(43,541.08)
Title IIA	38,140.00	21,203.00	59,343.00	19,285.50	(40,057.50)
Title III - Immigrant	1,541.00	2,210.00	3,751.00	177.64	(3,573.36)
Education Stabilization Aid (CARES)		112,965.00	112,965.00	11,168.10	(101,796.90)
I.D.E.A., Part B	506,780.00	167,805.00	674,585.00	587,732.02	(86,852.98)
I.D.E.A., Part B, Preschool Incentive		17,387.00	17,387.00	17,387.00	
Total - Federal Sources	674,232.00	363,048.00	1,037,280.00	761,458.18	(275,821.82)
Total Revenues	1,211,295.00	443,424.00	1,654,719.00	1,287,219.21	(367,499.79)

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
Special Revenue Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES:					
Instruction:					
Salaries of Teachers	$ 295,993.00	$ (97,189.00)	$ 198,804.00	$ 137,892.91	$ 60,911.09
Purchased Professional - Technical Services	7,423.00	14,032.00	21,455.00	17,387.00	4,068.00
Other Purchased Services (400-500 series)	487,805.00		487,805.00	487,805.00	
General Supplies	34,966.00	195,330.00	230,296.00	194,521.42	35,774.58
Textbooks	54,291.00		54,291.00	53,982.25	308.75
Total Instruction	880,478.00	112,173.00	992,651.00	891,588.58	101,062.42
Support Services:					
Salaries	7,232.00	152,812.22	160,044.22	151,334.22	8,710.00
Personal Services - Employee Benefits	67,310.00	27,636.58	94,946.58	36,732.25	58,214.33
Purchased Professional - Technical Services	23,500.00	24,653.00	48,153.00	16,252.50	31,900.50
Other Purchased Services (400-500 series)	33,843.00	(21,298.00)	12,545.00	2,596.50	9,948.50
Supplies and Materials	79,208.00	1,688.20	80,896.20	13,292.80	67,603.40
Other Objects	119,724.00	145,759.00	265,483.00	175,422.36	90,060.64
Total Support Services	330,817.00	331,251.00	662,068.00	395,630.63	266,437.37
Total Expenditures	1,211,295.00	443,424.00	1,654,719.00	1,287,219.21	367,499.79
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ -	$ -	$ -	$ -

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
Note to RSI
For the Fiscal Year Ended June 30, 2020

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

	General Fund	Special Revenue Fund
Sources / Inflows of Resources:		
Actual amounts (budgetary basis) "revenues" from the budgetary comparison schedules	$ 38,015,520.30	$ 1,287,219.21
Differences - Budget to GAAP:		
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes	778,565.00	
State aid payment is recognized as revenue for budgetary purposes, not recognized for GAAP statements until subsequent year	(785,365.00)	
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	$ 38,008,720.30	$ 1,287,219.21
Uses / Outflows of Resources:		
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule	$ 37,843,189.55	$ 1,287,219.21
Encumbrances for goods or services ordered but not received are reported in the year the orders are placed for budgetary purposes, but in the year the goods or services are received for financial reporting purposes.	-	-
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)	$ 37,843,189.55	$ 1,287,219.21

REQUIRED SUPPLEMENTARY INFORMATION
PART III

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Schedule of the School District's Proportionate Share of the Net Pension Liability
Public Employees' Retirement System (PERS)
Last Seven Plan Years

	Measurement Date Ending June 30,			
	2019	**2018**	**2017**	**2016**
School District's Proportion of the Net Pension Liability	0.0449174009%	0.0458908809%	0.0459547846%	0.0491820154%
School District's Proportionate Share of the Net Pension Liability	$ 8,093,434.00	$ 9,035,686.00	$ 10,697,539.00	$ 14,566,302.00
School District's Covered Payroll (Plan Measurement Period)	$ 3,291,936.00	$ 3,381,472.00	$ 3,336,880.00	$ 3,620,492.00
School District's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	245.86%	267.21%	320.59%	402.33%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	56.27%	53.60%	48.10%	40.14%

	2015	**2014**	**2013**
School District's Proportion of the Net Pension Liability	0.0466823489%	0.0447296763%	0.0419050510%
School District's Proportionate Share of the Net Pension Liability	$ 10,479,252.00	$ 8,374,619.00	$ 8,008,888.00
School District's Covered Payroll (Plan Measurement Period)	$ 3,464,144.00	$ 3,327,880.00	$ 3,127,024.00
School District's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	302.51%	251.65%	256.12%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	47.93%	52.08%	48.72%

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Schedule of the School District's Contributions
Public Employees' Retirement System (PERS)
Last Seven Fiscal Years

	Fiscal Year Ended June 30,			
	2020	**2019**	**2018**	**2017**
Contractually Required Contribution	$ 455,606.00	$ 436,914.00	$ 456,466.00	$ 425,722.00
Contributions in Relation to the Contractually Required Contribution	(455,606.00)	(436,914.00)	(456,466.00)	(425,722.00)
Contribution Deficiency (Excess)	$ -	$ -	$ -	$ -
School District's Covered Payroll (Fiscal Year)	$ 2,889,350.00	$ 3,032,544.00	$ 3,056,040.00	$ 3,197,295.00
Contributions as a Percentage of School District's Covered Payroll	15.77%	14.41%	14.94%	13.32%

	2016	**2015**	**2014**
Contractually Required Contribution	$ 436,926.00	$ 401,343.00	$ 368,745.00
Contributions in Relation to the Contractually Required Contribution	(436,926.00)	(401,343.00)	(368,745.00)
Contribution Deficiency (Excess)	$ -	$ -	$ -
School District's Covered Payroll (Fiscal Year)	$ 3,083,552.00	$ 3,261,869.00	$ 3,085,961.00
Contributions as a Percentage of School District's Covered Payroll	14.17%	12.30%	11.95%

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Schedule of the School District's Proportionate Share of the Net Pension Liability
Teachers' Pension and Annuity Fund (TPAF)
Last Seven Plan Years

	Measurement Date Ending June 30,						
	2019	**2018**	**2017**	**2016**	**2015**	**2014**	**2013**
School District's Proportion of the Net Pension Liability	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
State's Proportion of the Net Pension Liability Associated with the School District	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
School District's Proportionate Share of the Net Pension Liability	$ -	$ -	$ -	$ -	$ -	$ -	$ -
State's Proportionate Share of the Net Pension Liability Associated with the School District	82,415,868.00	83,079,420.00	88,247,965.00	105,796,906.00	83,753,784.00	67,682,649.00	64,657,369.00
	$ 82,415,868.00	$ 83,079,420.00	$ 88,247,965.00	$ 105,796,906.00	$ 83,753,784.00	$ 67,682,649.00	$ 64,657,369.00
School District's Covered Payroll (Plan Measurement Period)	$ 16,922,268.00	$ 16,415,696.00	$ 16,009,700.00	$ 15,699,316.00	$ 15,777,360.00	$ 15,246,100.00	$ 14,380,392.00
School District's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	0%	0%	0%	0%	0%	0%	0%
State's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	487.03%	506.10%	551.22%	673.90%	530.85%	443.93%	449.62%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	26.95%	26.49%	25.41%	22.33%	28.71%	33.64%	33.76%

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Schedule of School District Contributions
Teachers' Pension and Annuity Fund (TPAF)
Last Ten Fiscal Years

This schedule is not applicable.

The School District is not required to make any contributions towards TPAF.

There is a special funding situation where the State of New Jersey pays 100% of the required contributions.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Notes to Required Supplementary Information - Part III
For the Fiscal Year Ended June 30, 2020

Teachers' Pension and Annuity Fund (TPAF)

Changes in Benefit Terms

None

Changes in Assumptions

The Discount Rate changed at June 30th over the following years, 4.68% 2014, 4.13% 2015, 3.22% 2016, 4.25% 2017, 4.86% 2018 and 5.60% 2019.

The Long-term Expected Rate of Return changed at June 30th over the following years, 7.90% 2014 and 2015, 7.65% 2016, 7.00% 2017, 2018 and 2019.

For 2016, demographic assumptions were revised in accordance with the results of the July 1, 2012- June 30, 2015 experience study.

Public Employees' Retirement System (PERS)

Changes in Benefit Terms

None

Changes in Assumptions

The Discount Rate changed at June 30th over the following years, 5.39% 2014, 4.90% 2015, 3.98% 2016, 5.00% 2017, 5.66% 2018, and 6.28% 2019.

The Long-term Expected Rate of Return changed at June 30th over the following years, 7.90% 2014 and 2015, 7.65% 2016, 7.00% 2017, 2018 and 2019.

For 2019, the assumed rates of retirement, mortality, salary increases, and inflation were updated based on the July 1, 2014 - June 30, 2018 experience study. For pre-retirement mortality, the Pub-2010 General Below-Median Income Employee mortality table with a 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis was used. For healthy retirees and beneficiaries, the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis was used. For disabled retiree mortality, the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males, and a 117.2% adjustment for females, and with improvement from the base year of 2010 on a generational basis was used. For mortality improvement, Scale MP-2019 was used.

For 2016, demographic assumptions were revised in accordance with the results of the July 1, 2011 - June 30, 2014 experience study and the mortality improvement scale incorporated the Plan actuary's modified MP-2014 projection scale. Further, salary increases were assumed to increase between 1.65% and 4.15% (based on age) through fiscal year 2026 and 2.65% and 5.15% (based on age) for each fiscal year thereafter.

For 2015, the social security wage base was set at $118,500.00 for 2015, increasing 4.00% per annum, compounded annually and the 401(a)(17) pay limit was set at $265,000.00 for 2015, increasing 3.00% per annum, compounded annually.

REQUIRED SUPPLEMENTARY INFORMATION
PART IV

TOWNSHIP OF HADDON SCHOOL DISTRICT
Required Supplementary Information
Schedule of Changes in the School District's Total OPEB Liability and Related Ratios
Last Three Plan Years

	Measurement Date Ending June 30,		
	2019	**2018**	**2017**
Total Non-Employer OPEB Liability - State's Proportionate Share of the Total OPEB Liability Associated with the School District			
Changes for the Year:			
Service Cost	$ 2,328,227.00	$ 2,624,942.00	$ 3,156,106.00
Interest Cost	2,851,204.00	3,069,665.00	2,653,742.00
Difference Between Expected and Actual Experience	(12,774,873.00)	(7,291,346.00)	
Changes in Assumptions	950,412.00	(8,295,254.00)	(10,778,666.00)
Gross Benefit Payments	(1,956,717.00)	(1,932,919.00)	(1,946,655.00)
Member Contributions	58,003.00	66,805.00	71,681.00
Net Change in Total Non-Employer OPEB Liability	(8,543,744.00)	(11,758,107.00)	(6,843,792.00)
Total Non-Employer OPEB Liability - Beginning of Fiscal Year	72,286,641.00	84,044,748.00	90,888,540.00
Total Non-Employer OPEB Liability - End of Fiscal Year	$ 63,742,897.00	$ 72,286,641.00	$ 84,044,748.00
School District's Covered Payroll (Plan Measurement Period)	$ 17,800,790.00	$ 17,353,601.00	$ 17,094,301.00
State's Proportionate Share of the Total Non-Employer OPEB Liability Associated with the School District as a Percentage of Covered Payroll	358.09%	416.55%	491.65%

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Notes to Required Supplementary Information - Part IV
For the Fiscal Year Ended June 30, 2020

Changes of Benefit Terms - None

Differences Between Expected and Actual Experience - The decrease in liability from June 30, 2017 to June 30, 2018 is due to changes in the census, claims and premiums experience. The decrease in liability from June 30, 2018 to June 30, 2019 is due to changes in the census, claims and premiums experience.

Changes of Assumptions - The decrease in the liability from June 30, 2017 to June 30, 2018 is due to the increase in the assumed discount rate from 3.58% as of June 30, 2017 to 3.87% as of June 30, 2018; and a decrease in the assumed health care cost trend and excise tax assumptions. The decrease in the liability from June 30, 2018 to June 30, 2019 is due to the combined effect of the decrease in the assumed discount rate from 3.87% as of June 30, 2018 to 3.50% as of June 30, 2019; and changes in the trend, excise tax, updated decrements, future spouse election, PPO/HMO future retiree elections, salary scale and mortality assumptions.

OTHER SUPPLEMENTARY INFORMATION

SPECIAL REVENUE FUND

TOWNSHIP OF HADDON SCHOOL DISTRICT
Special Revenue Fund
Combining Schedule of Revenues and Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2020

	Every Student Succeeds Act			I.D.E.A. Part B		Education Stabilization Fund (CARES)	Total Carried Forward
	Title I	Title IIA	Title III Immigrant	Basic	Preschool Incentive		
REVENUES:							
Federal Sources	$ 125,707.92	$ 19,285.50	$ 177.64	$ 587,732.02	$ 17,387.00	$ 11,168.10	$ 761,458.18
State Sources							
Total Revenues	125,707.92	19,285.50	177.64	587,732.02	17,387.00	11,168.10	761,458.18
EXPENDITURES:							
Instruction:							
Salaries of Teachers	117,360.89		165.00	20,367.02			137,892.91
Purchased Professional - Technical Services					17,387.00		17,387.00
Other Purchased Services (400-500 series)				487,805.00			487,805.00
General Supplies	500.00						500.00
Textbooks							
Total Instruction	117,860.89	-	165.00	508,172.02	17,387.00	-	643,584.91
Support Services:							
Salaries				79,560.00			79,560.00
Personal Services - Employee Benefits	7,847.03		12.64				7,859.67
Purchased Professional - Technical Services		15,015.00				1,237.50	16,252.50
Other Purchased Services (400-500 series)		2,596.50					2,596.50
Supplies and Materials		1,674.00				9,930.60	11,604.60
Other Objects							
Total Support Services	7,847.03	19,285.50	12.64	79,560.00	-	11,168.10	117,873.27
Total Expenditures	125,707.92	19,285.50	177.64	587,732.02	17,387.00	11,168.10	761,458.18
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Special Revenue Fund
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2020

		N.J. Nonpublic Auxiliary Services Ch. 192		N.J. Nonpublic Handicapped Services Ch. 193			
	Total Brought Forward	Compensatory Education	Home Instruction	Supplementary Instruction	Examination and Classification	Corrective Speech	Total Carried Forward
REVENUES:							
Federal Sources	$ 761,458.18						$ 761,458.18
State Sources		$ 49,402.08	$ 4,444.70	$ 56,179.30	$ 60,201.30	$ 5,194.98	175,422.36
Total Revenues	761,458.18	49,402.08	4,444.70	56,179.30	60,201.30	5,194.98	936,880.54
EXPENDITURES:							
Instruction:							
Salaries of Teachers	137,892.91						137,892.91
Purchased Professional - Technical Services	17,387.00						17,387.00
Other Purchased Services (400-500 series)	487,805.00						487,805.00
General Supplies	500.00						500.00
Textbooks							
Total Instruction	643,584.91	-	-	-	-	-	643,584.91
Support Services:							
Salaries	79,560.00						79,560.00
Personal Services - Employee Benefits	7,859.67						7,859.67
Purchased Professional - Technical Services	16,252.50						16,252.50
Other Purchased Services (400-500 series)	2,596.50						2,596.50
Supplies and Materials	11,604.60						11,604.60
Other Objects		49,402.08	4,444.70	56,179.30	60,201.30	5,194.98	175,422.36
Total Support Services	117,873.27	49,402.08	4,444.70	56,179.30	60,201.30	5,194.98	293,295.63
Total Expenditures	761,458.18	49,402.08	4,444.70	56,179.30	60,201.30	5,194.98	936,880.54
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Special Revenue Fund
Combining Schedule of Revenues and Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2020

	Total Brought Forward	Security Aid Program	Nonpublic Textbook Aid, Ch. 194, L. 1979	Nonpublic Nursing Aid	Nonpublic Technology Aid	Total
REVENUES:						
Federal Sources	$ 761,458.18					$ 761,458.18
State Sources	175,422.36	$ 157,272.00	$ 53,982.25	$ 102,335.00	$ 36,749.42	525,761.03
Total Revenues	936,880.54	157,272.00	53,982.25	102,335.00	36,749.42	1,287,219.21
EXPENDITURES:						
Instruction:						
Salaries of Teachers	137,892.91					137,892.91
Purchased Professional - Technical Services	17,387.00					17,387.00
Other Purchased Services (400-500 series)	487,805.00					487,805.00
General Supplies	500.00	157,272.00			36,749.42	194,521.42
Textbooks			53,982.25			53,982.25
Total Instruction	643,584.91	157,272.00	53,982.25	-	36,749.42	891,588.58
Support Services:						
Salaries	79,560.00			71,774.22		151,334.22
Personal Services - Employee Benefits	7,859.67			28,872.58		36,732.25
Purchased Professional - Technical Services	16,252.50					16,252.50
Other Purchased Services (400-500 series)	2,596.50					2,596.50
Supplies and Materials	11,604.60			1,688.20		13,292.80
Other Objects	175,422.36					175,422.36
Total Support Services	293,295.63	-	-	102,335.00	-	395,630.63
Total Expenditures	936,880.54	157,272.00	53,982.25	102,335.00	36,749.42	1,287,219.21
Excess (Deficiency) of Revenues Over (Under) Expenditures	$ -	$ -	$ -	$ -	$ -	$ -

CAPITAL PROJECTS FUND

TOWNSHIP OF HADDON SCHOOL DISTRICT
Capital Projects Fund
Summary Statement of Project Expenditures
For the Fiscal Year Ended June 30, 2020

Project Title / Issue	Original Date	Appropriations	Expenditures to Date Prior Years	Expenditures to Date Current Year	Unexpended Balance June 30, 2020
2014 Bonds:					
Various Renovations, Alterations and Improvements to the Edison Elementary School, Jennings Elementary School, Stoy Elementary School, Strawbridge Elementary School, Van Sciver Elementary School and Haddon Township High School including Acquisition and Installation of Furniture & Equipment	December 3, 2014	$ 40,771,777.00	$ 40,760,816.44	$ 7,418.95	$ 3,541.61

TOWNSHIP OF HADDON SCHOOL DISTRICT
CAPITAL PROJECTS FUND
Summary Statement of Project Revenues, Expenditures and Changes in Fund Balance - Budgetary Basis
For the Fiscal Year Ended June 30, 2020

Revenues and Other Financing Sources	
Transfer from Capital Reserve	
	$ -
Expenditures and Other Financing Uses	
Construction Services	7,418.95
	7,418.95
Excess (Deficiency) of Revenues Over (Under) Expenditures	(7,418.95)
Other Financing Sources (Uses):	
Interfund Transfer	-
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	$ (7,418.95)

TOWNSHIP OF HADDON SCHOOL DISTRICT
CAPITAL PROJECTS FUND
Statement of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis
Renovations, Alterations and Improvements to Various Schools
From Inception and for the Fiscal Year Ended June 30, 2020

	Prior Years	Current Year	Totals	Revised Authorized Cost
Revenues and Other Financing Sources				
State Sources--SCC Grant	$ 9,097,786.00		$ 9,097,786.00	$ 9,097,786.00
Bond Proceeds and Transfers	31,123,000.00		31,123,000.00	31,123,000.00
Transfer from Capital Outlay	741.00		741.00	741.00
Transfer from Capital Reserve	550,250.00		550,250.00	550,250.00
Total Revenues	$ 40,771,777.00	$ -	40,771,777.00	40,771,777.00
Expenditures and Other Financing Uses				
Other Purchased Professional and Technical Services	4,535,467.69		4,535,467.69	4,535,467.69
Construction Services	36,147,924.29	7,418.95	36,155,343.24	36,155,343.24
General Supplies	77,424.46		77,424.46	77,424.46
Total Expenditures	40,760,816.44	7,418.95	40,768,235.39	40,768,235.39
Excess (Deficiency) of Revenues Over (Under) Expenditures	10,960.56	(7,418.95)	3,541.61	3,541.61
Other Financing Sources (Uses):				
Interfund Transfer	-	-	-	-
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	$ 10,960.56	$ (7,418.95)	$ -	$ 3,541.61

Additional Project Information:

Project Number	G5-6209 to 6214
Grant Date	May 2, 2014
Bond Authorization Date	October 16, 2014
Bonds Authorized	$ 31,123,000.00
Bonds Issued	$ 31,123,000.00
Original Authorized Cost	$ 40,221,527.00
Additional Authorized Cost	$ 550,250.00
Revised Authorized Cost	$ 40,771,777.00
Percentage Increase over Original Authorized Cost	1.37%
Percentage Completion	99.99%
Original Target Completion Date	9/1/2016
Revised Target Completion Date	9/1/2019

PROPRIETARY FUNDS

TOWNSHIP OF HADDON SCHOOL DISTRICT
Enterprise Fund
Combining Statement of Net Position
June 30, 2020

	Food Service	Latchkey Program	Adult School	Summer Recreation	Kindergarten Club	Total
ASSETS:						
Current Assets:						
Cash and Cash Equivalents				$ 51,724.06	$ 567,014.64	$ 618,738.70
Accounts Receivable:						
State	$ 92.40					92.40
Federal	9,542.40					9,542.40
Other	14,967.51					14,967.51
Inventories	18,999.53					18,999.53
Total Current Assets	43,601.84	$ -	$ -	51,724.06	567,014.64	662,340.54
Noncurrent Assets:						
Furniture, Fixtures and Equipment	174,078.00					174,078.00
Less Accumulated Depreciation	164,208.61					164,208.61
Total Noncurrent Assets	9,869.39	-	-	-	-	9,869.39
Total Assets	53,471.23	-	-	51,724.06	567,014.64	672,209.93
LIABILITIES:						
Current Liabilities:						
Cash Overdraft	387,548.02					387,548.02
Accounts Payable	10,980.45					10,980.45
Unearned Revenue	26,732.39					26,732.39
Total Current Liabilities	425,260.86	-	-	-	-	425,260.86
Total Liabilities	425,260.86	-	-	-	-	425,260.86
NET POSITION:						
Net Investment in Capital Assets	9,869.39					9,869.39
Unrestricted (Deficit)	(381,659.02)	-	-	51,724.06	567,014.64	237,079.68
Total Net Position (Deficit)	$ (371,789.63)	$ -	$ -	$ 51,724.06	$ 567,014.64	$ 246,949.07

TOWNSHIP OF HADDON SCHOOL DISTRICT
Enterprise Fund
Combining Statement of Revenues, Expenses and Changes in Fund Net Position
For the Fiscal Year Ended June 30, 2020

	Fixed Price Contract Food Service	Latchkey Program	Adult School	Summer Recreation	Kindergarten Club	Total
OPERATING REVENUES:						
Charges for Services:						
Daily Sales - Reimbursable Programs	$ 102,551.04					$ 102,551.04
Daily Sales - Non-Reimbursable Programs	116,249.84					116,249.84
Community Service Activities		$ 176,947.30	$ 27,574.62	$ 121,759.10	$ 225,623.30	551,904.32
Total Operating Revenues	218,800.88	176,947.30	27,574.62	121,759.10	225,623.30	770,705.20
OPERATING EXPENSES:						
Salaries	156,083.73	146,766.34	17,723.45	92,866.49	147,509.42	560,949.43
Employee Benefits	49,849.94	17,031.19	1,589.65	7,403.15	11,207.11	87,081.04
Other Purchased Services	34,612.62	21,037.50	12,993.81			68,643.93
General Supplies	20,874.14	27,792.99	1,900.00	10,192.31	9,242.41	70,001.85
Depreciation	1,596.48					1,596.48
Miscellaneous	6,482.32					6,482.32
Cost of Sales-Reimbursable Programs	81,159.00					81,159.00
Cost of Sales-Non-Reimbursable Programs	69,612.04					69,612.04
Total Operating Expenses	420,270.27	212,628.02	34,206.91	110,461.95	167,958.94	945,526.09
Operating Income / (Loss)	(201,469.39)	(35,680.72)	(6,632.29)	11,297.15	57,664.36	(174,820.89)
NONOPERATING REVENUES (EXPENSES):						
State Sources:						
State School Lunch Program	3,246.60					3,246.60
Federal Sources:						
National School Lunch Program	108,884.61					108,884.61
National Breakfast Program	21,013.40					21,013.40
National Snack Program	2,168.42					2,168.42
Food Distribution Program	35,197.40					35,197.40
Total Nonoperating Revenues (Expenses)	170,510.43	-	-	-	-	170,510.43
Change in Net Position	(30,958.96)	(35,680.72)	(6,632.29)	11,297.15	57,664.36	(4,310.46)
Net Position (Deficit) -- July 1	(340,830.67)	35,680.72	6,632.29	40,426.91	509,350.28	251,259.53
Net Position (Deficit) -- June 30	$ (371,789.63)	$ -	$ -	$ 51,724.06	$ 567,014.64	$ 246,949.07

TOWNSHIP OF HADDON SCHOOL DISTRICT
Enterprise Fund
Combining Statement of Cash Flows
For the Fiscal Year Ended June 30, 2020

	Food Service	Latchkey Program	Adult School	Summer Recreation	Kindergarten Club	Totals
CASH FLOWS FROM OPERATING ACTIVITIES:						
Receipts from Customers	$ 230,596.71	$ 178,751.30	$ 27,574.62	$ 5,644.00	$ 216,669.30	$ 659,235.93
Payments to Employees	(156,083.73)	(146,766.34)	(17,723.45)	(92,866.49)	(147,509.42)	(560,949.43)
Payments for Employee Benefits	(49,849.94)	(17,031.19)	(1,589.65)	(7,403.15)	(11,207.11)	(87,081.04)
Payments to Vendors	(166,823.79)	(48,830.49)	(14,893.81)	(10,192.31)	(9,242.41)	(249,982.81)
Net Cash Provided by (Used for) Operating Activities	(142,160.75)	(33,876.72)	(6,632.29)	(104,817.95)	48,710.36	(238,777.35)
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:						
State Sources	3,439.96					3,439.96
Federal Sources	131,608.74					131,608.74
Net Cash Provided by Non-Capital Financing Activities	135,048.70	-	-	-	-	135,048.70
Net Increase (Decrease) in Cash and Cash Equivalents	(7,112.05)	(33,876.72)	(6,632.29)	(104,817.95)	48,710.36	(103,728.65)
Cash and Cash Equivalents (Deficit) -- July 1	(380,435.97)	33,876.72	6,632.29	156,542.01	518,304.28	334,919.33
Cash and Cash Equivalents (Deficit) -- June 30	$ (387,548.02)	$ -	$ -	$ 51,724.06	$ 567,014.64	$ 231,190.68
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:						
Operating Income (Loss)	$ (201,469.39)	$ (35,680.72)	$ (6,632.29)	$ 11,297.15	$ 57,664.36	$ (174,820.89)
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities:						
Depreciation and Net Amortization	1,596.48					1,596.48
Federal Commodities	35,197.40					35,197.40
(Increase) Decrease in Accounts Receivable-Other, net	5,614.51	1,804.00				7,418.51
(Increase) Decrease in Inventories	(4,309.07)					(4,309.07)
Increase (Decrease) in Accounts Payable	10,980.45					10,980.45
Increase (Decrease) in Unearned Revenue	10,228.87			(116,115.10)	(8,954.00)	(114,840.23)
Total Adjustments	59,308.64	1,804.00	-	(116,115.10)	(8,954.00)	(63,956.46)
Net Cash Provided by (Used for) Operating Activities	$ (142,160.75)	$ (33,876.72)	$ (6,632.29)	$ (104,817.95)	$ 48,710.36	$ (238,777.35)

FIDUCIARY FUNDS

TOWNSHIP OF HADDON SCHOOL DISTRICT
Fiduciary Funds
Combining Statement of Fiduciary Net Position
June 30, 2020

	Private Purpose Trust Fund	Agency Funds		
	Unemployment Compensation Trust	Student Activity	Payroll	Total
ASSETS:				
Cash and Cash Equivalents	$ 580,703.31	$ 260,363.35	$ 43,085.14	$ 884,151.80
Accounts Receivable			230.08	230.08
Receivable from District (General Fund)		800.00		800.00
	580,703.31	$ 261,163.35	$ 43,315.22	885,181.88
LIABILITIES:				
Payable to District (General Fund)		$ 2,208.50	$ 356.42	2,564.92
Payable to Student Groups		258,954.85		258,954.85
Payroll Deductions and Withholdings			42,958.80	42,958.80
Total Liabilities	-	$ 261,163.35	$ 43,315.22	304,478.57
NET POSITON:				
Held in Trust for Unemployment Claims and Other Purposes	580,703.31			580,703.31
Total Net Position	$ 580,703.31			$ 580,703.31

TOWNSHIP OF HADDON SCHOOL DISTRICT
Fiduciary Funds
Statement of Changes in Fiduciary Net Position
For the Fiscal Year Ended June 30, 2020

	Private Purpose Trust Fund Unemployment Compensation Trust
ADDITIONS:	
Contributions:	
Plan Member	$ 55,191.03
Investment Earnings:	
Interest	5,435.79
Total Additions	60,626.82
DEDUCTIONS:	
Unemployment Claims	47,272.30
Change in Net Position	13,354.52
Net Position -- July 1	567,348.79
Net Position -- June 30	$ 580,703.31

TOWNSHIP OF HADDON SCHOOL DISTRICT
Fiduciary Funds
Student Activity Agency Fund Schedule of Receipts and Disbursements
For the Fiscal Year Ended June 30, 2020

	Balance June 30, 2019	Cash Receipts	Cash Disbursements	Balance June 30, 2020
ELEMENTARY SCHOOLS:				
Edison School	$ 821.52	$ 2,267.25	$ 1,664.55	$ 1,424.22
Jennings School	245.19	1,805.02	1,314.16	736.05
Stoy School	1,165.84	857.55	221.00	1,802.39
Strawbridge School	6,380.34	13,776.48	13,633.34	6,523.48
Van Sciver School	3,500.93	9,318.86	7,527.57	5,292.22
Total Elementary Schools	12,113.82	28,025.16	24,360.62	15,778.36
SENIOR HIGH SCHOOLS:				
Haddon Township	228,021.30	481,481.29	466,803.53	242,699.06
COMMUNITY ACTIVITIES:				
Community Activity	200.50			200.50
Peace Night	273.45	3.48		276.93
Total Community Activity	473.95	3.48	-	477.43
Total Student Activity	240,609.07	509,509.93	491,164.15	258,954.85
Due from General Fund	-	-	800.00	(800.00)
	$ 240,609.07	$ 509,509.93	$ 491,964.15	$ 258,154.85

TOWNSHIP OF HADDON SCHOOL DISTRICT
Fiduciary Funds
Payroll Agency Fund Schedule of Receipts and Disbursements
For the Fiscal Year Ended June 30, 2020

	Balance June 30, 2019	Receipts	Disbursements	Balance June 30, 2020
ASSETS:				
Cash and Cash Equivalents	$ 75,386.14	$ 22,174,926.88	$ 22,207,227.88	$ 43,085.14
Accounts Receivable		230.08		230.08
Total Assets	$ 75,386.14	$ 22,175,156.96	$ 22,207,227.88	$ 43,315.22
LIABILITIES:				
Payroll Deductions and Withholdings	$ 74,298.44	$ 22,173,861.78	$ 22,205,201.42	$ 42,958.80
Due General Fund	1,087.70	1,295.18	2,026.46	356.42
Total Liabilities	$ 75,386.14	$ 22,175,156.96	$ 22,207,227.88	$ 43,315.22

LONG-TERM DEBT

TOWNSHIP OF HADDON SCHOOL DISTRICT
Schedule of Serial Bonds
For the Fiscal Year Ended June 30, 2020

Issue	Date of Issue	Amount of Issue	Annual Maturities Date	Annual Maturities Amount	Interest Rate	Balance June 30, 2019	Issued	Paid	Balance June 30, 2020
School District	12-3-14	$ 31,123,000.00	8-1-20	$ 675,000.00	3.000%				
			8-1-21	675,000.00	3.000%				
			8-1-22	1,200,000.00	3.000%				
			8-1-23	1,225,000.00	3.000%				
			8-1-24	1,250,000.00	3.000%				
			8-1-25	1,275,000.00	3.000%				
			8-1-26	1,300,000.00	3.000%				
			8-1-27	1,325,000.00	3.000%				
			8-1-28	1,335,000.00	3.000%				
			8-1-29	1,345,000.00	3.125%				
			8-1-30	1,350,000.00	3.250%				
			8-1-31	1,350,000.00	3.250%				
			8-1-32	1,350,000.00	3.500%				
			8-1-33	1,350,000.00	3.500%				
			8-1-34	1,330,000.00	3.500%				
			8-1-35	1,300,000.00	3.500%				
			8-1-36	1,250,000.00	4.000%				
			8-1-37	1,200,000.00	4.000%				
			8-1-38	1,150,000.00	4.000%				
			8-1-39	1,100,000.00	4.000%				
			8-1-40	1,000,000.00	4.000%				
			8-1-41	900,000.00	4.000%				
			8-1-42	800,000.00	4.000%				
			8-1-43	700,000.00	4.000%				
			8-1-44	688,000.00	4.000%	$ 29,098,000.00		$ 675,000.00	$ 28,423,000.00
School District	1-15-15	5,680,000.00	4-15-21	860,000.00	4.000%				
			4-15-22	880,000.00	4.000%	2,560,000.00		820,000.00	1,740,000.00
						$ 31,658,000.00	$ -	$ 1,495,000.00	$ 30,163,000.00

TOWNSHIP OF HADDON SCHOOL DISTRICT
Budgetary Comparison Schedule
Debt Service Fund
For the Fiscal Year Ended June 30, 2020

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
REVENUES:					
Local Sources:					
Local Tax Levy	$ 2,345,112.00		$ 2,345,112.00	$ 2,345,112.00	
State Sources:					
Debt Service Aid Type II	238,064.00		238,064.00	238,064.00	
Total Revenues	2,583,176.00	$ -	2,583,176.00	2,583,176.00	$ -
EXPENDITURES:					
Regular Debt Service:					
Interest	1,088,176.00		1,088,176.00	1,088,176.26	(0.26)
Redemption of Principal	1,495,000.00		1,495,000.00	1,495,000.00	
Total Regular Debt Service	2,583,176.00	-	2,583,176.00	2,583,176.26	(0.26)
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-	(0.26)	(0.26)
Fund Balance, July 1	0.89	-	0.89	0.89	-
Fund Balance, June 30	$ 0.89	$ -	$ 0.89	$ 0.63	$ (0.26)

Recapitulation

Restricted Fund Balance	$ 0.63

STATISTICAL SECTION

Financial Trends Information

Financial trends information is intended to assist the user in understanding and assessing how the School District's financial position has changed over time. Please refer to the following exhibits for a historical view of the School District's financial performance.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Net Position by Component
Last Ten Fiscal Years (Accrual Basis of Accounting)
Unaudited

	Fiscal Year Ended June 30,									
	2020	2019	2018	2017	2016	2015	2014 **	2013*	2012	2011
Governmental Activities:										
Net Investment in Capital Assets	$ 22,382,495	$ 23,555,407	$ 23,861,340	$ 23,832,592	$ 14,485,629	$ (17,940,083)	$ 13,649,120	$ 13,472,565	$ 13,421,492	$ 13,276,372
Restricted	2,160,369	1,829,148	2,757,382	3,207,761	19,230,002	27,568,417	2,909,136	3,163,177	3,289,645	1,238,648
Unrestricted (Deficit)	(10,544,687)	(10,500,680)	(10,560,678)	(10,324,542)	(24,100,051)	(369,424)	(6,588,812)	1,308,626	(242,668)	6,862
Total Governmental Activities Net Position	$ 13,998,176	$ 14,883,875	$ 16,058,044	$ 16,715,811	$ 9,615,580	$ 9,258,909	$ 9,969,445	$ 17,944,367	$ 16,468,469	$ 14,521,882
Business-type Activities:										
Net Investment in Capital Assets	$ 9,869	$ 11,466	$ 13,959	$ 17,205	$ 20,451	$ 24,613	$ 44,591	$ 46,657	$ 47,283	$ 53,580
Unrestricted	237,080	239,794	279,009	292,518	271,454	180,604	132,877	137,373	152,886	191,791
Total Business-type Activities Net Position	$ 246,949	$ 251,260	$ 292,969	$ 309,723	$ 291,905	$ 205,217	$ 177,468	$ 184,030	$ 200,169	$ 245,371
District-wide:										
Net Investment in Capital Assets (Deficit)	$ 22,392,364	$ 23,566,873	$ 23,875,300	$ 23,849,797	$ 14,506,080	$ (17,915,471)	$ 13,693,711	$ 13,519,222	$ 13,468,775	$ 13,329,952
Restricted	2,160,369	1,829,148	2,757,382	3,207,761	19,230,002	27,568,417	2,909,136	3,163,177	3,289,645	1,238,648
Unrestricted (Deficit)	(10,307,608)	(10,260,886)	(10,281,669)	(10,032,024)	(23,828,597)	(188,820)	(6,455,935)	1,445,998	(89,782)	198,653
Total District-wide Net Position	$ 14,245,125	$ 15,135,134	$ 16,351,013	$ 17,025,534	$ 9,907,485	$ 9,464,126	$ 10,146,912	$ 18,128,397	$ 16,668,638	$ 14,767,253

* District implemented GASB 63
** District implemented GASB 68

Source: District Records (Exhibit A-1)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Changes in Net Position/Net Assets
Last Ten Fiscal Years (Accrual Basis of Accounting)
Unaudited

	Fiscal Year Ended June 30,									
	2020	2019	2018	2017	2016	2015 **	2014	2013 *	2012	2011
Expenses										
Governmental Activities:										
Instruction:										
Regular	$ 11,072,097	$ 10,961,897	$ 11,038,719	$ 11,129,351	$ 10,649,175	$ 10,896,630	$ 10,495,802	$ 10,151,839	$ 10,227,029	$ 9,986,478
Special Education	2,703,772	2,758,401	2,583,204	2,228,348	2,169,891	2,211,967	1,989,092	1,903,544	1,765,179	1,584,967
Other Special Education	433,879	421,640	426,499	380,707	391,636	412,494	320,616	317,574	189,804	175,242
Other Instruction	743,109	749,012	713,007	676,896	738,093	669,594	666,582	600,140	590,472	552,275
Support Services:										
Tuition	1,317,180	1,484,363	1,242,983	1,456,701	1,269,544	1,483,534	1,779,404	1,598,455	1,517,731	1,586,004
Student and Instruction Related Services	3,982,028	4,196,589	4,118,397	3,989,421	3,892,246	3,607,235	3,731,409	3,420,105	3,144,491	3,194,898
School Administrative Services	2,384,951	2,464,450	2,420,784	2,309,035	2,200,878	2,169,430	2,074,540	2,165,879	2,045,957	1,920,988
General and Business Administrative Services	499,950	509,345	474,664	521,643	587,721	511,202	474,222	659,546	538,098	488,545
Plant Operations and Maintenance	5,526,779	5,666,989	5,080,646	3,263,796	3,233,096	3,439,609	3,182,604	2,946,659	2,883,911	2,971,026
Pupil Transportation	973,991	1,077,575	1,127,737	1,079,875	1,008,561	986,193	1,025,607	845,186	809,549	799,698
Unallocated Benefits	13,609,639	15,616,817	18,966,106	17,688,770	13,978,172	11,748,431	8,005,691	7,747,276	7,513,136	7,299,838
Special Schools									20,078	22,784
Charter Schools				50,018	44,698	50,442	8,367	5,554		24,519
Capital Outlay	53,700	53,700	53,700	53,700	53,700	53,700	481,101	53,700	44,129	63,742
Interest on Long-term Debt	1,058,096	1,090,688	1,120,612	1,149,574	1,190,757	758,344	312,504	340,890	367,002	395,186
Amortization of Bond Issuance Costs									16,881	17,441
Unallocated Depreciation	130,542	164,725	130,542	135,250	132,909	130,542	130,542	130,541	132,122	131,393
Total Governmental Activities Expenses	44,489,714	47,216,193	49,497,600	46,113,086	41,541,077	39,129,347	34,678,081	32,886,888	31,805,569	31,215,022
Business-type Activities:										
Food Service	420,270	497,151	486,815	490,213	534,309	605,555	507,069	570,726	693,412	668,801
Other	525,256	715,776	608,129	525,474	435,273	372,235	342,393	316,120	257,024	259,755
Total Business-type Activities Expense	945,526	1,212,927	1,094,944	1,015,687	969,583	977,790	849,462	886,846	950,436	928,556
Total District Expenses	$ 45,435,240	$ 48,429,120	$ 50,592,543	$ 47,128,773	$ 42,510,660	$ 40,107,138	$ 35,527,543	$ 33,773,734	$ 32,756,005	$ 32,143,578

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Changes in Net Position/Net Assets
Last Ten Fiscal Years (Accrual Basis of Accounting)
Unaudited

	Fiscal Year Ended June 30,									
	2020	2019	2018	2017	2016	2015 **	2014	2013 *	2012	2011
Program Revenues										
Governmental Activities:										
Charges for Services:										
Instruction: Tuition	$ 141,737	$ 121,860	$ 123,692	$ 142,702	$ 115,463	$ 152,135	$ 119,195	$ 145,314	$ 124,912	$ 151,567
Operating/Capital Grants and Contributions	8,317,928	10,509,703	11,002,717	19,187,958	8,605,779	6,910,520	3,554,471	3,909,851	3,557,041	3,333,773
Total Governmental Activities Program Revenues	8,459,664	10,631,563	11,126,410	19,330,660	8,721,242	7,062,655	3,673,666	4,055,165	3,681,953	3,485,340
Business-type activities:										
Charges for services										
Food Service	218,801	343,693	278,457	299,394	275,451	233,870	257,409	256,920	271,629	274,682
Other	551,904	656,918	628,809	557,119	576,624	543,180	423,627	383,168	258,079	278,110
Operating Grants and Contributions	170,510	171,503	170,925	176,992	205,112	228,489	161,864	224,823	190,525	170,952
Total Business-type Activities Program Revenues	941,216	1,172,115	1,078,190	1,033,505	1,057,187	1,005,539	842,900	864,910	720,234	723,744
Total District Program Revenues	$ 9,400,880	$ 11,803,678	$ 12,204,599	$ 20,364,165	$ 9,778,429	$ 8,068,194	$ 4,516,567	$ 4,920,075	$ 4,402,187	$ 4,209,084
Net (Expense)/Revenue										
Governmental Activities	$ (36,030,050)	$ (36,584,630)	$ (38,371,190)	$ (26,782,426)	$ (32,819,835)	$ (32,066,692)	$ (31,004,415)	$ (28,831,723)	$ (28,123,617)	$ (27,729,682)
Business-type Activities	(4,310)	(40,812)	(16,754)	17,818	87,604	27,749	(6,562)	(21,936)	(230,202)	(204,812)
Total District-wide Net Expense	$ (36,034,360)	$ (36,625,442)	$ (38,387,944)	$ (26,764,608)	$ (32,732,231)	$ (32,038,943)	$ (31,010,977)	$ (28,853,659)	$ (28,353,818)	$ (27,934,494)

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Changes in Net Position/Net Assets
Last Ten Fiscal Years (Accrual Basis of Accounting)
Unaudited

	Fiscal Year Ended June 30,									
	2020	2019	2018	2017	2016	2015 **	2014	2013 *	2012	2011
General Revenues and Other Changes in Net Position										
Governmental Activities:										
Property Taxes Levied for General Purposes, Net	$ 24,017,549	$ 23,434,806	$ 22,975,300	$ 22,524,805	$ 21,650,138	$ 21,225,626	$ 20,809,437	$ 20,659,459	$ 20,500,988	$ 19,818,314
Taxes Levied for Debt Service	2,345,112	2,366,460	2,382,056	2,197,604	998,763	1,001,838	997,853	993,436	983,028	980,819
Unrestricted Grants and Contributions	8,553,359	8,658,275	8,780,387	8,767,045	8,559,238	8,520,415	8,477,913	8,431,887	7,830,296	8,720,089
Miscellaneous Income	228,331	954,420	226,718	393,203	175,369	184,612	182,956	170,422	241,374	156,403
Other					(14,247)	105,890			2	545
Disposal / Deletion of Assets		(3,500)	(8,220)		(13,104)					
Transfers							(5,796)	(185,000)	(218,009)	(222,402)
Total Governmental Activities	35,144,351	35,410,460	34,356,241	33,882,657	31,356,158	31,038,380	30,462,364	30,070,204	29,337,678	29,453,768
Business-type Activities:										
Disposal / Deletion of Assets		(897)								
Transfers							5,796	185,000	218,009	222,402
Total Business-type Activities	-	(897)	-	-	-	-	5,796	185,000	218,009	222,402
Total District-wide	$ 35,144,351	$ 35,409,563	$ 34,356,241	$ 33,882,657	$ 31,356,158	$ 31,038,380	$ 30,468,160	$ 30,255,204	$ 29,555,687	$ 29,676,170
Change in Net Position										
Governmental Activities	$ (885,699)	$ (1,174,170)	$ (4,014,949)	$ 7,100,231	$ (1,463,678)	$ (1,028,312)	$ (542,052)	$ 1,238,480	$ 1,214,061	$ 1,724,085
Business-type Activities	(4,310)	(41,709)	(16,754)	17,818	87,604	27,749	(766)	163,064	(12,193)	17,590
Total District	$ (890,009)	$ (1,215,879)	$ (4,031,703)	$ 7,118,049	$ (1,376,073)	$ (1,000,563)	$ (542,817)	$ 1,401,545	$ 1,201,869	$ 1,741,676

* District implemented GASB 63
** District implemented GASB 68

Source: District Records (Exhibit A-2)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Fund Balances, Governmental Funds
Last Ten Fiscal Years (Modified Accrual Basis of Accounting)
Unaudited

	Fiscal Year Ended June 30,									
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
General Fund:										
Non-Spendable:										
Prepaid Expenses	$ 28,438	$ 69,141	$ 44,205						$ 158	$ 1,564
Restricted:										
Capital Reserve	434,181	620,155	725,298	$ 738,569	$ 735,873	$ 959,198	$ 1,105,876	$ 950,000	950,000	950,000
Maintenance Reserve	26,081	25,692	25,545	25,392	25,299	25,220	25,138	25,000	25,000	25,000
Current Expense Emergency Reserve	38,570	62,803	77,429	126,960	126,497	126,101	125,691	125,000	125,000	125,000
Excess Surplus	758,697	120,732	210,763	913,379	604,189	1,227,597	1,652,429	2,063,176	2,051,361	138,174
Designated for Subsequent Year's Expenditures	899,297	999,765	1,718,346	1,403,458	2,021,804	95,686			138,174	
Assigned:										
Designated for Subsequent Year's Expenditures	200,000	1		93,565		1,652,429	2,108,138	2,051,361	528,799	268,637
ARRA/SEMI Designated for Subsequent Year's Expenditures				983						
Other Purposes		1,545	11,701	1,015	74,276	57,308	167,990	12,309		258,950
Unassigned	710,445	1,030,346	879,326	867,449	757,054	739,959	(24,927)	(82,433)	(157,244)	113,125
Total General Fund	$ 3,095,711	$ 2,930,180	$ 3,692,614	$ 4,170,770	$ 4,344,993	$ 4,883,499	$ 5,160,335	$ 5,144,413	$ 3,661,248	$ 1,880,449
All Other Governmental Funds:										
Unassigned, Reported in:										
Capital Projects Fund										
Debt Service Fund										
Restricted:										
Capital Projects Fund	$ 3,542				$ 15,687,756	$ 23,549,288				
Debt Service Fund	1	$ 1		$ 1	28,584	28,583	$ 1	$ 1	$ 110	$ 474
Total All Other Governmental Funds	$ 3,542	$ 1	$ -	$ 1	$ 15,716,340	$ 23,577,871	$ 1	$ 1	$ 110	$ 474

Source: District Records (Exhibit B-1)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Changes in Fund Balances, Governmental Funds
Last Ten Fiscal Years (Modified Accrual Basis of Accounting)
Unaudited

	Fiscal Year Ended June 30,									
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Revenues										
Tax Levy	$ 26,362,661	$ 25,801,266	$ 25,357,356	$ 24,722,409	$ 24,232,031	$ 22,648,901	$ 22,227,464	$ 21,807,290	$ 21,652,895	$ 21,484,016
Tuition Charges	141,737	121,860	123,692	142,702	115,463	152,135	119,195	145,314	124,912	151,567
Miscellaneous	228,331	954,420	226,718	393,203	348,566	175,369	290,502	185,606	170,422	241,374
State Sources	14,355,985	14,577,961	14,759,225	20,665,054	12,291,834	11,676,195	11,274,890	11,573,682	10,757,200	10,055,793
Federal Sources	801,362	834,313	880,327	812,991	877,512	868,015	799,995	814,082	1,231,727	1,108,276
Total Revenue	41,890,076	42,289,821	41,347,319	46,736,360	37,865,406	35,520,614	34,712,046	34,525,974	33,937,156	33,041,025
Expenditures										
Instruction										
Regular Instruction	10,975,212	10,887,651	10,965,093	11,057,562	10,589,146	10,850,112	10,449,700	10,105,823	10,183,644	9,943,529
Special Education Instruction	2,703,772	2,758,401	2,583,204	2,228,348	2,169,891	2,211,967	1,989,092	1,903,544	1,765,179	1,584,967
Other Special Instruction	433,879	421,640	426,499	380,707	391,636	412,494	320,616	317,574	189,804	175,242
Other Instruction	743,109	749,012	713,007	676,896	738,093	669,594	666,582	600,140	590,472	552,275
Support Services:										
Tuition	1,317,180	1,484,363	1,242,983	1,456,701	1,269,544	1,483,534	1,779,404	1,598,455	1,517,731	1,586,004
Student and Instruction Related Services	3,982,028	4,196,589	4,118,397	3,989,220	3,891,557	3,606,545	3,730,719	3,419,415	3,143,648	3,193,402
School Administrative Services	2,384,951	2,464,450	2,420,784	2,307,788	2,199,576	2,168,128	2,073,238	2,164,577	2,045,870	1,920,988
Other Administrative Services	499,950	509,345	474,664	521,643	587,721	511,202	474,222	659,546	538,098	487,747
Plant Operations and Maintenance	3,042,471	3,076,817	2,942,283	2,862,838	2,831,849	3,026,987	2,772,427	2,537,385	2,440,691	2,500,542
Pupil Transportation	875,125	996,573	1,039,047	987,564	926,994	917,292	961,270	786,966	758,060	752,043
Unallocated Benefits	11,877,145	11,827,312	11,044,748	10,081,972	9,497,186	8,596,928	7,841,251	7,837,939	7,544,357	7,190,165
Special Schools									20,078	22,784
Charter Schools				50,018	44,698	50,442	8,367	5,554		24,519
Capital Outlay	303,005	1,072,675	1,228,842	23,376,836	8,978,662	7,852,927	627,399	99,592	240,290	210,142
Debt Service:										
Principal	1,495,000	1,475,000	1,450,000	1,430,000	735,000	785,000	705,000	675,000	645,000	615,000
Interest and Other Charges	1,088,176	1,132,426	1,175,926	1,218,826	1,413,890	185,181	296,838	322,963	348,800	372,140
Total Expenditures	41,721,004	43,052,254	41,825,478	62,626,920	46,265,443	43,328,334	34,696,124	33,034,473	31,971,723	31,131,488
Excess (Deficiency) of Revenues Over (Under) Expenditures	169,072	(762,434)	(478,159)	(15,890,560)	(8,400,037)	(7,807,719)	15,923	1,491,502	1,965,434	1,909,537
Other Financing Sources (Uses)										
Bond Proceeds					31,123,000					
Refund of Prior Year Revenue					(14,247)					
Accounts Receivable/Payable Canceled							(2,650)		2	545
Transfers In/Out							(5,796)	(185,000)	(218,009)	(222,402)
Total Other Financing Sources (Uses)	-	-	-	-	31,108,753	-	(8,446)	(185,000)	(218,007)	(221,857)
Net Change in Fund Balances	$ 169,072	$ (762,434)	$ (478,159)	$ (15,890,560)	$ 22,708,716	$ (7,807,719)	$ 7,477	$ 1,306,502	$ 1,747,427	$ 1,687,680
Debt Service as a Percentage of Noncapital Expenditures	6 2%	6 2%	6.5%	6.7%	5.8%	2.7%	2.9%	3.0%	3.1%	3 2%

Source: District Records (Exhibit B-2)

TOWNSHIP OF HADDON SCHOOL DISTRICT
General Fund - Other Local Revenue by Source
Last Ten Fiscal Years (Modified Accrual Basis of Accounting)
Unaudited

	Fiscal Year Ended June 30,									
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Refunds of Prior Year Expenses	$ 4,831 39	$ 388,350 96	$ 7,817 99	$ 4,894.12	$ 27,218 84	$ 12,447 37	$ 1,636 05	$ 890.40	$ 795.01	$ 20,518 04
Transportation Jointures	24,469 36	18,778.49	6,670 54			175 00				5,078 32
Use of Facilities Fees	525 00	14,331 00	6,866 00	7,430.40					750.00	
Athletic Event Receipts	15,274 00	18,947 00	17,009 00	15,753.00	57,868 37	15,148 50	17,161 00	44,803.00	44,348.04	36,656 00
Camp Fees		240 00	570 00		950 00	530 00	1,040 00	1,705.00	1,010.00	600 00
Sale of Obsolete Equipment/Property	14,214 00		302 99	8,185.00	7,810 00	4,256 03	417 33	13,126.00		
Services Provided for Other LEAs				1,050.00				29,780.00	28,648.50	76,618 52
Workshop Fees				150.00						
Restitution			750 00						1,720.00	
Interest on Investments	34,187.18	17,564.77	15,640 84	26,559.33	99,322 95	75,752 66	27,679.19	42,585.70	48,664.61	42,723 90
Escrow Refund					3,878 57					
Participation Fees							43,295 00	47,492.00	38,530.00	48,830 00
NJDEP Refund					205 00					
Colonial Conference Receipts	4,350 00	23,381 00	21,244 00	21,643.00	26,836 00	25,109 00	23,365 00			
Insurance Award	1,000 00	1,000 00			500 00		1,000 00			
Donations	63,893 00	10,452 00		6,756.30						7,500 00
Obligations	577 00	90 02	10 98	232.20	5,583 27	565.70	736 84	2,164.34	814.17	856 90
Cancellation of Prior Year Accounts Payable				109,215.27			105,889 88			
NJ SLSTATE Other									247.54	
IPAD Repair Fees	5,409 00	5,428 00	2,831 96	2,789.00						
Waste Oil Refund					396 06					
Camden County College - Teacher Reimbursement							696 00			
Settlements			10,000 00				26,016.42			
Installment Payment - Track	1,060 00				24,000 00					
PSE&G Smart Start Building Rebates										450 00
Tuition Reimbursement	15,353.71	5,427 30	5,496 91	60,983.51	38,998 23	17,331 55	36,195.70			
High School Plus Program						652 50				
Capital One - PCS Wireless						680 00				
Capital Projects Fund	10,960 56	425,000 00								
ATOD Program						11,850 00				
Board of Public Utilities - NJ Clean Energy Program			64,036 53	46,730.00	6,900 00					
Burlington County Insurance Pool					1,500 00					
E-Rate Refunds	20,018 88	3,325 97	41,068 05	29,771.98	14,346 86	10,754 91				
CPR Training	418 00	880 00	713 00	684.00	5,000 00					
FEMA Reimbursement				9,389.42						
Miscellaneous	8,910 09	881.74	3,817 22	3,676.12	27,251 88	115.45	5,373 25	3,059.71	4,894.25	1,431 31
Transportation Refund	2,880 00	20,341 94	21,872 25	37,310.86						
	$ 228,331.17	$ 954,420.19	$ 226,718 26	$ 393,203.51	$ 348,566 03	$ 175,368 67	$ 290,501 66	$ 185,606.15	$ 170,422.12	$ 241,262 99

Source: District Records

Revenue Capacity Information

Revenue capacity information is intended to assist users in understanding and assessing the factors affecting the School District's ability to generate revenues. Please refer to the following exhibits for a historical view of these factors and how they relate to the School District's ability to generate revenues.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Assessed Value and Actual Value of Taxable Property
Last Ten Years
Unaudited

Year Ended Dec. 31	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities (1)	Net Valuation Taxable	Tax-Exempt Property	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate (2)
2020	$ 7,309,900 00	$ 1,075,911,560.00	$ -	$ 128,976,150.00	$ 4,757,400.00	$ 59,819,600.00	$ 1,276,774,610.00	$ 961,989.00	$ 1,277,736,599 00	$ 174,036,500 00	$ 1,450,550,568 00	$ 2.077
2019	7,247,800 00	1,070,751,900.00	-	128,711,100.00	4,757,400.00	59,819,600.00	1,271,287,800.00	972,965.00	1,272,260,765 00	173,924,300 00	1,394,873,601 00	2.050
2018	7,377,800 00	1,064,177,100.00	-	126,690,900.00	4,757,400.00	59,819,600.00	1,262,822,800.00	950,463.00	1,263,773,263 00	173,924,300 00	1,359,921,172 00	2.025
2017	6,846,400 00	1,060,524,000.00	-	125,894,300.00	4,996,700.00	60,035,000.00	1,258,296,400.00	952,350.00	1,259,248,750 00	121,233,700 00	1,341,181,411 00	2.025
2016	4,656,800 00	1,057,568,500.00	-	126,514,300.00	5,096,700.00	62,080,700.00	1,255,917,000.00	959,026.00	1,256,876,026 00	124,266,600 00	1,321,044,494 00	1.988
2015	4,558,100 00	1,056,627,600.00	-	128,826,400.00	5,096,700.00	62,080,700.00	1,257,189,500.00	973,690.00	1,258,163,190 00	116,085,200 00	1,308,890,682 00	1.847
2014	4,565,300 00	1,055,636,700.00	-	131,255,600.00	5,096,700.00	62,080,700.00	1,258,635,000.00	941,400.00	1,259,576,400 00	116,049,200 00	1,331,607,067 00	1.798
2013	4,613,500 00	1,054,594,000.00	-	131,887,000.00	5,233,900.00	62,080,700.00	1,258,409,100.00	1,094,495.00	1,259,503,595 00	115,520,900 00	1,378,021,353 00	1.748
2012	5,115,300 00	1,053,947,500.00	-	133,519,600.00	5,233,900.00	62,080,700.00	1,259,897,000.00	930,916.00	1,260,827,916 00	114,184,500 00	1,380,406,486 00	1.723
2011	5,046,200 00	1,053,505,100.00	-	134,574,000.00	5,233,900.00	62,080,700.00	1,260,439,900.00	916,736.00	1,261,356,636 00	113,861,900 00	1,334,081,181 00	1.709

(1) Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

(2) Tax rates are per $100

Source: Camden County Board of Taxation

TOWNSHIP OF HADDON SCHOOL DISTRICT
Direct and Overlapping Property Tax Rates
Last Ten Years
(Rate per $100 of Assessed Value)
Unaudited

	District Direct Rate			Overlapping Rates			
Year Ended Dec. 31	Basic Rate	General Obligation Debt Service (2)	Total Direct School Tax Rate	Special Districts	Township of Haddon	Camden County	Total Direct and Overlapping Tax Rate
2020	$ 1.893	$ 0.184	$ 2.077	$ 0.358 (1)	$ 0.748	$ 0.967	$ 4.150
2019	1.864	0.186	2.050	0.354 (1)	0.649	0.953	4.006
2018	1.837	0.188	2.025	0.349 (1)	0.644	0.964	3.982
2017	1.813	0.175	1.988	0.337 (1)	0.641	0.950	3.916
2016	1.776	0.171	1.947	0.773	0.637	0.928	4.285
2015	1.768	0.079	1.847	0.721	0.637	0.915	4.120
2014	1.719	0.079	1.798	0.720	0.637	0.904	4.059
2013	1.669	0.079	1.748	0.365	0.608	0.915	3.636
2012	1.645	0.078	1.723	0.347	0.578	0.847	3.495
2011	1.631	0.078	1.709	0.345	0.614	0.757	3.115

(1) Fire District #2 does not have an adopted budget and as a result no tax rate.
(2) Rates for debt service are based on each year's requirements.

Source: Municipal Tax Collector

TOWNSHIP OF HADDON SCHOOL DISTRICT
Principal Property Tax Payers
Current Year and Ten Years Ago
Unaudited

	2020			2011		
Taxpayer	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Haddon View Assoc	$ 36,852,000	1	2.90%	$ 11,364,600	2	0.90%
Kimco Realty Corp	20,435,700	2	1.61%	17,765,500	1	1.41%
Haddon Hills % Goldberg	15,500,000	3	1.22%	9,161,900	3	0.73%
Commonwealth/Media Real Estate	7,500,000	4	0.59%	8,380,300	4	0.66%
Venice Realty LLC	3,684,200	5	0.29%			
FW NJ-Westmont Shopping Ctr. LLC	3,638,700	6	0.29%	3,638,700	6	0.29%
ILCL Center Assoc	3,500,000	7	0.28%	4,604,200	5	0.36%
FMP Haddon LLC	2,900,000	8	0.23%			
600 Cuthbert LLC	2,828,300	9	0.22%			
Collingswood-W Investment LLC	2,700,000	10	0.21%	2,952,200	8	0.23%
Lawland Associates				3,132,800	7	0.0025
RPW Investment Holdings				1,833,200	9	0.15%
Peter Frasca				264,500	10	0.02%
Total	$ 99,538,900		7.82%	$ 63,097,900		5.00%

Source: District CAFR & Municipal Tax Assessor

TOWNSHIP OF HADDON SCHOOL DISTRICT
Property Tax Levies and Collections
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	School District Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy (1) Amount	Percentage of Levy	Collections in Subsequent Years
2020	$ 26,362,661	$ 24,165,773	91.67%	$ 2,196,888
2019	25,801,266	25,801,266	100.00%	-
2018	25,357,356	25,357,356	100.00%	-
2017	24,722,408	22,662,207	91.67%	2,060,201
2016	24,232,031	24,232,031	100.00%	-
2015	22,648,901	22,648,901	100.00%	-
2014	22,227,464	22,227,464	100.00%	-
2013	21,807,290	21,807,290	100.00%	-
2012	21,652,895	21,652,895	100.00%	-
2011	21,484,016	21,484,133	100.00%	-

(1) School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: District Records

Debt Capacity Information

Debt capacity information is intended to assist users in understanding and assessing the School District's debt burden and its ability to issue additional debt. Please refer to the following exhibits for a historical view of the School District's outstanding debt and its debt capacity.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	Governmental Activities: General Obligation Bonds (1)	Governmental Activities: Certificates of Participation	Governmental Activities: Capital Leases	Governmental Activities: Bond Anticipation Notes (BANs)	Business-Type Activities: Capital Leases	Total District	Percentage of Personal Income (2)	Outstanding Debt Per Capita (3)
2020	$ 30,163,000	-	-	-	-	$ 30,163,000	N/A	N/A
2019	31,658,000	-	-	-	-	31,658,000	N/A	$ 2,177
2018	33,133,000	-	-	-	-	33,133,000	4.21%	2,277
2017	34,583,000	-	-	-	-	34,583,000	4.58%	2,377
2016	36,013,000	-	-	-	-	36,013,000	4.93%	2,473
2015	36,803,000	-	-	-	-	36,803,000	5.22%	2,550
2014	6,730,000	-	-	-	-	6,730,000	0.99%	465
2013	7,435,000	-	-	-	-	7,435,000	1.13%	512
2012	8,110,000	-	-	-	-	8,110,000	1.25%	555
2011	8,755,000	-	-	-	-	8,755,000	1.87%	598

N/A - Information not Available

Sources:
(1) District Records
(2) Personal income has been estimated based upon the municipal population and per capita personal income presented.
(3) Per capita personal income by municipality-estimated based upon the 2000 Census published by the US Bureau of Economic Analysis

TOWNSHIP OF HADDON SCHOOL DISTRICT
Ratios of Net General Bonded Debt Outstanding
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	General Bonded Debt Outstanding: General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding	Percentage of Net Assessed Valuation Taxable (2)	Per Capita (3)
2020	$ 30,163,000	-	$ 30,163,000	2.36%	Unavailable
2019	31,658,000	-	31,658,000	2.49%	$ 2,177
2018	33,133,000	-	33,133,000	2.62%	2,277
2017	34,583,000	-	34,583,000	2.75%	2,377
2016	36,013,000	-	36,013,000	2.87%	2,473
2015	36,748,000	-	36,748,000	2.92%	2,546
2014	6,730,000	-	6,730,000	0.53%	465
2013	7,435,000	-	7,435,000	0.59%	512
2012	8,110,000	-	8,110,000	0.64%	555
2011	8,755,000	-	8,755,000	0.69%	598

Sources:
(1) District Records
(2) Net Assessed Valuation provided by Abstract of Ratables, County Board of Taxation
(3) Per Capita calculation based upon population information provided by the NJ Dept of Labor and Workforce Development

TOWNSHIP OF HADDON SCHOOL DISTRICT
Direct and Overlapping Governmental Activities Debt
As of December 31, 2019
Unaudited

	Gross Debt	Deductions	Statutory Net Debt Outstanding	Net Debt Outstanding Allocated to Haddon Township	Debt Authorized But Not Issued
Municipal Debt: (1)					
Haddon Township School District	$ 30,163,000.00	$ 30,163,000.00			
Haddon Township Water, Sewer Utility	13,745,571.33	13,745,571.33			
Haddon Township	25,365,270.00		$ 25,365,270.00	$ 25,365,270.00	
	69,273,841.33	43,908,571.33	25,365,270.00	25,365,270.00	$ -
Overlapping Debt Apportioned to the Municipality:					
County of Camden: (2)					
General:					
Bonds & Notes	75,936,125.00	17,734,529.00 (3)	58,201,596.00	2,022,559.05 (5)	44,848,356.00
Loan Agreement	340,001,133.00		340,001,133.00	11,815,352.44 (5)	
Bonds Issued by Other Public Bodies Guaranteed by the County	260,305,410.00	260,305,410.00 (4)			
	676,242,668.00	278,039,939.00	398,202,729.00	13,837,911.49	44,848,356.00
	$ 745,516,509.33	$ 321,948,510.33	$ 423,567,999.00	$ 39,203,181.49	$ 44,848,356.00

Sources:
(1) 2019 Annual Debt Statement
(2) County's 2019 Audit Report
(3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
(4) Deductible in accordance with N.J.S. 40:37A-80.
(5) Such debt is allocated as a proportion of the Issuer's share of the total 2019 Net Valuation on which County taxes are apportioned, which is 3.48%.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Legal Debt Margin Information
Last Ten Fiscal Years
Unaudited

Legal Debt Margin Calculation for Fiscal Year 2020

Equalized valuation basis (1)		
2019		$ 1,444,316,973
2018		1,385,585,692
2017		1,355,046,737
	[A]	$ 4,184,949,402
Average equalized valuation of taxable property	**[A/3]**	$ 1,394,983,134
Debt limit (4% of average equalization value) (2)	**[B]**	$ 55,799,325 **(1)**
Total Net Debt Applicable to Limit	**[C]**	30,163,000
Legal Debt Margin	**[B-C]**	$ 25,636,325

	Fiscal Year Ended June 30,									
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Debt limit	$ 55,799,325 36	$ 54,390,369.43	$ 54,390,369.43	$ 52,952,318.48	$ 52,855,289.04	$ 53,618,858.35	$ 53,618,858.35	$ 55,557,942.60	$ 56,220,520.45	$ 57,012,808.99
Total net debt applicable to limit (3)	30,163,000 00	31,658,000.00	33,133,000.00	34,583,000 00	36,013,000.00	36,803,000.00	6,730,000.00	7,435,000.00	8,110,000.00	8,755,000.00
Legal debt margin	$ 25,636,325 36	$ 22,732,369.43	$ 21,257,369.43	$ 18,369,318.48	$ 16,842,289.04	$ 16,815,858.35	$ 46,888,858.35	$ 48,122,942.60	$ 48,110,520.45	$ 48,257,808.99
Total net debt applicable to the limit as a percentage of debt limit	54.06%	58.21%	60.92%	65.31%	68.14%	68.64%	12.55%	13.38%	14.43%	15 36%

Sources:
(1) Equalized valuation bases were provided by the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.
(2) Limit set by NJSA 18A:24-19 for a K through 12 district.
(3) District Records

Demographic and Economic Information

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within which the School District operates and (2) to provide information that facilitates comparisons of financial statement information over time and among school districts. Please refer to the following exhibits for a historical view of the demographic and economic statistics and factors prevalent in the location in which the School District operates.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Demographic and Economic Statistics
Last Ten Fiscal Years
Unaudited

Year	Population (1)	Personal Income (2)	Per Capita Personal Income (3)	Unemployment Rate (4)
2019	14,541	Unavailable	Unavailable	2.5%
2018	14,552	$ 787,306,856	$ 54,103	2.9%
2017	14,552	754,550,304	51,852	3.2%
2016	14,563	730,538,332	50,164	3.4%
2015	14,433	705,643,803	48,891	4.0%
2014	14,464	678,433,920	46,905	4.8%
2013	14,519	656,781,484	45,236	4.7%
2012	14,601	651,087,792	44,592	7.2%
2011	14,648	641,509,160	43,795	7.1%
2010	14,675	614,075,375	41,845	7.3%

Source:
(1) Population information provided by the NJ Dept of Labor and Workforce Development
(2) Personal income has been estimated based upon the municipal population and per capita personal income presented
(3) Per capita personal income by municipality-estimated based upon the 2010 Census published by the US Bureau of Economic Analysis
(4) Unemployment data provided by the NJ Dept of Labor and Workforce Development

TOWNSHIP OF HADDON SCHOOL DISTRICT
Principal Non-Governmental Employers
Current Year and Ten Years Ago
Unaudited

	2020			2011		
Employer	**Employees**	**Rank**	**Percentage of Total Municipal Employment**	**Employees**	**Rank**	**Percentage of Total Municipal Employment**
		1				
Information is not available		2				
		3				
		4				
		5				
		6				
		7				
		8				
		9				
		10				
	-			-		

Source: Individual Employers

Operating Information

Operating information is intended to provide contextual information about the School District's operations and resources to assist readers in using financial statement information to understand and assess the School District's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the School District's operations.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Full-time Equivalent District Employees by Function/Program
Last Ten Fiscal Years
Unaudited

	Fiscal Year Ended June 30,									
Function/Program	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Instruction										
Regular	128.0	128.0	128.0	128.0	128.0	128.2	128.0	127.0	124.2	121.4
Special education	82.0	82.0	61.0	62.0	58.0	57.0	45.0	45.0	40.1	39.7
Other special education	-	-	-	-	-	-	-	-	-	-
Vocational	-	-	-	-	-	-	-	-	-	-
Other instruction	-	-	-	-	-	-	-	-	-	-
Nonpublic school programs	-	-	-	-	-	-	-	-	-	-
Adult/continuing education programs	-	-	-	-	-	-	-	-	-	-
Support Services:										
Tuition	-	-	-	-	-	-	-	-	-	-
Student & instruction related services	33.0	33.0	31.0	31.0	31.0	30.6	37.8	36.3	36.9	36.4
General administrative services	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	3.0
School administrative services	17.0	17.0	17.0	17.0	17.0	17.0	17.0	17.0	17.5	17.7
Business administrative services	5.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0
Plant operations and maintenance	30.0	31.0	31.2	30.5	30.5	30.5	30.0	30.0	31.7	31.0
Pupil transportation	18.5	18.5	18.5	18.5	17.0	17.0	17.0	18.2	18.7	18.7
Special Schools	-	-	-	-	-	-	-	-	-	-
Food Service	-	-	-	-	-	-	-	-	-	-
Community Education and Recreation	-	-	-	-	-	-	-	-	-	-
Total	315.5	317.5	294.7	295.0	289.5	288.3	282.8	281.5	277.1	273.9

Source: District Records

TOWNSHIP OF HADDON SCHOOL DISTRICT
Operating Statistics
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	Enrollment	Operating Expenditures	Cost Per Pupil	Percentage Change	Teaching Staff	Pupil/Teacher Ratio Elementary	Pupil/Teacher Ratio Middle School	Pupil/Teacher Ratio High School	Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
2020	2,065	$ 43,377,917	$ 21,006	-6.08%	150 (a)	1:15.6	1:13.3	1:17.6	2,084	2,009	0.43%	96.40%
2019	2,060	46,071,805	22,365	-6.42%	150 (a)	1:16.9	1:15.6	1:17.6	2,075	1,977	3.13%	95.28%
2018	2,022	48,323,588	23,899	9.30%	149 (a)	1:16.8	1:14.8	1:13.1	2,012	1,905	-2.42%	94.68%
2017	2,054	44,909,812	21,865	12.80%	149 (a)	1:17.7	1:15.8	1:12.4	2,062	1,942	-1.06%	94.18%
2016	2,079	40,296,620	19,383	16.36%	147 (a)	1:17.8	1:15.9	1:12.5	2,084	1,967	3.22%	94.39%
2015	2,116	38,317,303	16,657	3.92%	147 (a)	1:17.8	1:16.3	1:16.5	2,019	1,979	1.17%	94.18%
2014	2,063	33,884,476	16,029	5.85%	145 (a)	1:17.1	1:16.6	1:15.2	2,063	1,967	-2.18%	95.35%
2013	2,109	32,492,298	15,143	4.21%	143 (a)	1:17.5	1:17.5	1:16.8	2,109	1,981	-0.28%	93.93%
2012	2,115	31,394,438	14,532	2.44%	141 (a)	1:20.5	1:19.8	1:17.6	2,115	2,092	0.24%	98.91%
2011	2,110	30,756,094	14,186	-7.07%	139 (a)	1:20.7	1:18.0	1:17.0	2,110	2,005	-2.81%	95.02%

(a) Teaching staff includes only Full-time equivalents of instructional, certificated staff.

Sources: District Records

TOWNSHIP OF HADDON SCHOOL DISTRICT
School Building Information
Last Ten Fiscal Years
Unaudited

	Fiscal Year Ended June 30,									
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
District Building										
Elementary										
Thomas Edison (1930, 2002)										
Square Feet	26,597	26,597	26,597	26,597	22,615	22,615	22,615	22,615	22,615	22,615
Capacity (students)	154	154	154	154	154	154	154	154	154	154
Enrollment	142	153	144	144	156	152	158	158	160	191
Clyde Jennings (1924, 2002)										
Square Feet	23,922	23,922	23,922	23,922	23,922	23,922	23,922	23,922	23,922	23,922
Capacity (students)	135	135	135	135	135	135	135	135	135	135
Enrollment	110	108	115	118	116	106	102	102	103	132
Stoy (1928, 1955)										
Square Feet	28,044	28,044	28,044	28,044	22,345	22,345	22,345	22,345	22,345	22,345
Capacity (students)	208	208	208	208	186	186	186	186	186	186
Enrollment	150	171	156	150	155	170	205	205	189	191
Strawbridge (1926, 1955)										
Square Feet	33,008	33,008	33,008	33,008	26,983	26,983	26,983	26,983	26,983	26,983
Capacity (students)	283	283	283	283	283	283	283	283	283	283
Enrollment	201	197	216	199	210	213	206	206	218	252
Van Sciver										
Square Feet	47,790	47,790	47,790	47,790	34,782	34,782	34,782	34,782	34,782	34,782
Capacity (students)	374	374	374	374	326	326	326	326	326	326
Enrollment	346	332	322	359	353	336	323	323	347	302
Wm. G. Rohrer Middle School (2003)										
Square Feet	46,454	46,454	46,454	46,454	46,454	46,454	46,454	46,454	46,454	46,454
Capacity (students)	476	476	476	476	476	476	476	476	476	476
Enrollment	465	471	457	476	469	488	484	484	493	471
Haddon Twp. High School (1951, 1964, 1994)										
Square Feet	184,877	184,877	184,877	184,877	184,877	184,877	184,877	184,877	184,877	184,877
Capacity (students)	785	785	785	785	785	785	785	785	785	785
Enrollment	634	632	612	608	620	651	629	629	605	632
Other										
Administration Building										
Square Feet	2,910	2,910	2,910	2,910	2,910	2,910	2,910	2,910	2,910	2,910

Number of Schools at June 30, 2020
- Elementary = 5
- Middle School = 1
- High School = 1
- Other = 3

Source: District Records

TOWNSHIP OF HADDON SCHOOL DISTRICT
Schedule of Required Maintenance
Last Ten Fiscal Years
Unaudited

UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES (11-000-261-XXX)

		Fiscal Year Ended June 30,									
School Facilities	School # (s)	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Haddon Township High School	050	$ 186,849	$ 201,098	$ 219,792	$ 199,265	$ 221,768	$ 281,489	$ 258,082	$ 248,816	$ 212,589	$ 229,693
Thomas A. Edison Elementary School	060	26,881	28,931	31,620	22,993	25,589	32,479	29,779	28,210	23,991	24,891
Clyde S. Jennings Elementary School	070	24,177	26,021	28,440	22,993	25,589	32,479	29,778	30,997	26,361	27,350
James Stoy Elementary School	080	28,343	30,505	33,340	26,824	29,853	37,893	34,742	32,437	27,586	28,621
Strawbridge Elementary School	090	33,360	35,904	39,242	19,160	21,324	27,066	24,816	26,485	22,524	23,369
Van Sciver Elementary School	100	48,300	51,983	56,815	49,817	55,442	70,372	64,520	61,820	52,574	44,397
Wm. G. Rohrer Middle School	110	46,950	50,530	55,227	42,152	46,912	59,546	54,594	53,130	45,184	46,880
Total School Facilities		$ 394,860	$ 424,972	$ 464,476	$ 383,204	$ 426,477	$ 541,324	$ 496,310	$ 481,895	$ 410,809	$ 425,200

* School Facilities as defined under EFCFA (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: District Records

TOWNSHIP OF HADDON SCHOOL DISTRICT
Insurance Schedule
June 30, 2020
Unaudited

		Coverage	Deductible
Burlington County Insurance Pool Joint Insurance Fund:			
Property and Auto Physical Damage	(1)	$ 175,000,000	$ 500
Boiler and Machinery	(1)	125,000,000	1,000
Crime	(1)	500,000	500
Excess Liability	(1)	Included in GL/AL/ELL	-
General and Auto Liability	(2)	20,000,000	-
Workers Compensation	(4)	Statutory	-
Legal Liability:			
Educator's Legal Liability Policy	(3)	20,000,000	-
Pollution Legal Liability	(3)	3,000,000 *	25,000
Cyber Liability	(3)	1,000,000 **	25,000
Violent Malicious Acts	(3)	1,000,000 ***	15,000
Disaster Management Services	(3)	2,000,000 ****	15,000
Zurich American Insurance Company			
Student Accident	(1)	1,000,000.00 Students and Volunteers	
		5,000,000.00 Student Athletes	

(1) Limit each occurrence, No annual aggregate
(2) Limit each occurrence, annual unaggregated
(3) Per claim/ annual aggregate
(4) Each accident

* $6,000,000 Aggregate Limit per JIF (BCIP)/$12
** $15,000,000 Aggregate Limit (SPELLJIF)
*** $2,000,000 Aggregate per JIF (BCIP)
**** $10,000,000 Aggregate per JIF (BCIP)

Source: District Records

SINGLE AUDIT SECTION

Exhibit K-2

REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUDIANCE AND STATE OF NEW JERSEY CIRCULAR 15-08-OMB

INDEPENDENT AUDITOR'S REPORT

The Honorable President and
Members of the Board of Education
Township of Haddon
Westmont, New Jersey 08108

Report on Compliance for Each Major Federal and State Program

We have audited the Township of Haddon School District's, in the County of Camden, State of New Jersey, compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the *New Jersey State Grant Compliance Supplement* that could have a direct and material effect on each of the School District's major federal and state programs for the fiscal year ended June 30, 2020. The School District's major federal and state programs are identified in the *Summary of Auditor's Results* section of the accompanying *Schedule of Findings and Questioned Costs.*

Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Those standards, the Uniform Guidance, and State of New Jersey Circular 15-08-OMB, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Township of Haddon School District's compliance.

Opinion on Each Major Federal and State Program

In our opinion, the Township of Haddon School District, in the County of Camden, State of New Jersey, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2020.

Other Matters

The results of our auditing procedures disclosed one instance of noncompliance that is required to be reported in accordance with the Uniform Guidance and New Jersey Circular 15-08-OMB and is described in the accompanying *Schedule of Findings and Questioned Costs* and *Independent Auditor's Management Report on Administrative Findings - Financial, Compliance and Performance* as Finding No. 2020-001. Our opinion on each major federal and state program is not modified with respect to these matters.

The Township of Haddon School District's response to the noncompliance finding identified in our audit is described in the accompanying *Schedule of Findings and Questioned Costs*. The School District's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Report on Internal Control over Compliance

Management of the Township of Haddon School District, in the County of Camden, State of New Jersey, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and State of New Jersey Circular 15-08-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Township of Haddon School District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal and state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal and state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal and state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we did identify one deficiency in internal control over compliance, described in the accompanying *Schedule of Findings and Questioned Costs* and *Independent Auditor's Management Report on Administrative Findings - Financial, Compliance and Performance* as Finding No. 2020-001 that we consider to be a significant deficiency.

The Township of Haddon School District's response to the internal control over compliance finding identified in our audit is described in the accompanying *Schedule of Findings and Questioned Costs*. The Township of Haddon School District's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and State of New Jersey Circular 15-08-OMB. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,

Bowman & Company LLP

BOWMAN & COMPANY LLP
Certified Public Accountants
& Consultants

Kirk N. Applegate

Kirk N. Applegate
Certified Public Accountant
Public School Accountant No. CS 20CS00223300

Voorhees, New Jersey
January 20, 2021

TOWNSHIP OF HADDON SCHOOL DISTRICT
Schedule of Expenditures of Federal Awards, Schedule A
For the Fiscal Year Ended June 30, 2020

Pass-through Grantor/Program Title	CFDA Number	Federal FAIN Number	Pass-Through Entity Identifying Number	Program or Award Amount	Grant Period From	Grant Period To	Balance June 30 2019
General Fund:							
U.S. Department of Health and Human Services:							
Passed-through New Jersey Department of Education:							
Medicaid Administrative Claims Program (MAC)	93.778	2005NJ5MAP	N/A	$ 7,316 37	7-1-19	6-30-20	
Medical Assistance Program (SEMI)	93.778	2005NJ5MAP	N/A	32,587 36	7-1-19	6-30-20	
Total Medicaid Cluster							$ -
Total General Fund							-
Special Revenue Fund:							
U.S. Department of Education:							
Passed-through State Department of Education:							
E.S E.A.							
Title I - Grants to Local Educational Agencies	84 010	S010A180030	NCLB189019	150,319 00	7-1-18	6-30-19	(74,942.13)
Title I - Grants to Local Educational Agencies	84 010	S010A190030	NCLB189020	140,493 00	7-1-19	9-30-20	
Total Title I, Part A							(74,942.13)
Title II - Supporting Effective Instruction State Grants	84 367A	S367A180029	NCLB189019	44,871 00	7-1-18	6-30-19	(38,214.63)
Title II - Supporting Effective Instruction State Grants	84.367A	S367A190029	NCLB189020	46,409 00	7-1-19	9-30-20	
Total Title II - Part A							(38,214.63)
Title III - English Language Acquisition (Immigrant)	84 365A	S365A180030	NCLB189019	1,813 00	7-1-18	6-30-19	(310.88)
Title III - English Language Acquisition (Immigrant)	84 365A	S365A190030	NCLB189020	1,938 00	7-1-19	9-30-20	
Total Title III							(310.88)
Title IV - Student Support and Academic Enrichment	84.424	S424A190031	NCLB189020	10,000 00	7-1-18	6-30-19	-
I.D.E.A. Part B:							
Special Education Cluster:							
Special Education Grants to States	84 027A	H027A180030	IDEA189019	579,227 00	7-1-18	6-30-19	(78,978.25)
Special Education Grants to States	84 027A	H027A190100	IDEA189020	587,383 00	7-1-19	9-30-20	
Special Education Preschool Grants	84.173	H173A170030	IDEA189018	16,523 00	7-1-17	6-30-18	8,268.00
Special Education Preschool Grants	84.173	H173A180030	IDEA189019	16,985 00	7-1-18	6-30-19	(273.00)
Special Education Preschool Grants	84.173	H173A190114	IDEA189020	17,387 00	7-1-19	9-30-20	
Total I.D.E.A. Part B Special Education Cluster							(70,983.25)
Education Stabilization Fund (CARES ACT 2020/ESSER)	84.425D	S425D200027	N/A	112,965 00	3-13-20	9/30/22	-
Total Special Revenue Fund							(184,450.89)
Enterprise Fund:							
U.S. Department of Agriculture:							
Passed-through New Jersey Department of Agriculture:							
Child Nutrition Cluster:							
Non-Cash Assistance (Food Distribution):							
National School Lunch Program	10 555	191NJ304N1099	Unavailable	35,578 56	7-1-18	6-30-19	5,735.98
National School Lunch Program	10 555	201NJ304N1099	Unavailable	37,917 57	7-1-19	6-30-20	
Cash Assistance:							
National School Breakfast Program	10 553	191NJ304N1099	Unavailable	8,032 05	7-1-18	6-30-19	(776.93)
National School Breakfast Program	10 553	201NJ304N1099	Unavailable	12,543.40	7-1-19	6-30-20	
National School Breakfast Program - COVID Cares Act	10 553	201NJ304N1099	Unavailable	8,470 00	5-1-20	6-30-20	
National School Lunch Program	10 555	191NJ304N1099	Unavailable	125,740.16	7-1-18	6-30-19	(8,043.93)
National School Lunch Program	10 555	201NJ304N1099	Unavailable	95,486 61	7-1-19	6-30-20	
National School Lunch Program - COVID Cares Act	10 555	201NJ304N1099	Unavailable	13,398 00	5-1-20	6-30-20	
National School Snacks Program	10 555	191NJ304N1099	Unavailable	3,418.74	7-1-18	6-30-19	(263.85)
National School Snacks Program	10 555	201NJ304N1099	Unavailable	2,168.42	7-1-19	6-30-20	
Total Child Nutrition Cluster							(3,348.73)
Total Enterprise Fund							(3,348.73)
Total Federal Financial Assistance							$ (187,799.62)

(A) See Note 6 to the Schedules of Expenditures of Federal Awards and State Financial Assistance

(B) The District allocation was transferred to Title II.

The accompanying Notes to Financial Statements and Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

Carry-over (Walkover) Amount	Cash Received	Budgetary Expenditures Pass-Through Funds	Budgetary Expenditures Direct Funds	Passed Through to Subrecepients	Adjustments (A)	Repayment of Prior Years' Balances	Balance at June 30, 2020 Accounts Receivable	Balance at June 30, 2020 Unearned Revenue	Balance at June 30, 2020 Due to Grantor
	$ 7,316.37	$ 7,316 37							
	32,587.36	32,587 36							
$ -	39,903.73	39,903.73	$ -	$ -	$ -	$ -	$ -	$ -	$ -
-	39,903.73	39,903.73	-	-	-	-	-	-	-
(28,756.00)	74,942 00				28,756.13				
28,756.00	112,802 00	125,707 92			(28,756 00)		(56,447.00)	43,541.08	
-	187,744 00	125,707 92	-	-	0.13	-	(56,447.00)	43,541.08	-
(12,934.00)	38,215 00				12,933.63				
12,934.00	9,482 00	19,285 50			(12,934 00)		(49,861.00)	40,057.50	
-	47,697 00	19,285 50	-	-	(0.37)	-	(49,861.00)	40,057.50	-
(1,813.00)	311.00				1,812.88				
1,813.00		177 64			(1,813 00)		(3,751.00)	3,573.36	
-	311 00	177 64	-	-	(0.12)	-	(3,751.00)	3,573.36	-
-	-	-	-	-	(B)	-	-	-	-
(89,503.00)	78,978 00				89,503.25				
89,503.00	545,599 00	587,732 02			(89,503 00)		(131,287.00)	89,153.98	
									8,268 00
	273.00								
		17,387 00					(17,387.00)		
-	624,850 00	605,119 02	-	-	0 25	-	(148,674.00)	89,153.98	8,268 00
-	-	11 168.10	-	-	-	-	(112 965.00)	101 796.90	-
-	860,602 00	761,458.18	-	-	(0.11)	-	(371,698.00)	278,122.82	8,268 00
		5,735 98							
	37,917.57	37,917 57							
	776.93								
	12,543.40	12,543.40							
	4,774.00	8,470 00					(3,696.00)		
	8,043.93								
	95,486.61	95,486 61							
	7,551.60	13,398 00					(5,846.40)		
	263.85								
	2,168.42	2,168.42							
-	169,526 31	175,719 98	-	-	-	-	(9,542.40)	-	-
-	169,526 31	175,719 98	-	-	-	-	(9,542.40)	-	-
$ -	$ 1,070,032 04	$ 977,081 89	$ -	$ -	$ (0.11)	$ -	$ (381,240.40)	$ 278,122.82	$ 8,268 00

TOWNSHIP OF HADDON SCHOOL DISTRICT
Schedule of Expenditures of State Financial Assistance, Schedule B
For the Fiscal Year Ended June 30, 2020

State Grantor/ Program or Cluster Title	Grant or State Project Number	Program Award Amount	Grant Period From	Grant Period To	Balance at June 30, 2019 Unearned Revenue/ Accounts Receivable	Balance at June 30, 2019 Due to Grantor
General Fund:						
New Jersey Department of Education:						
State Aid - Public:						
Equalization Aid	19-495-034-5120-078	$ 7,088,284.00	7-1-18	6-30-19	$ (673,103.22)	
Equalization Aid	20-495-034-5120-078	7,088,284.00	7-1-19	6-30-20		
Special Education Categorical Aid	19-495-034-5120-089	1,110,592.00	7-1-18	6-30-19	(105,461.78)	
Special Education Categorical Aid	20-495-034-5120-089	1,120,440.00	7-1-19	6-30-20		
Total State Aid					(778,565.00)	$ -
Transportation Aid:						
Additional Nonpublic School Transportation Aid	19-495-034-5120-014	10,440.00	7-1-18	6-30-19	(10,440.00)	-
Extraordinary Special Education Costs Aid	19-495-034-5120-044	342,436.00	7-1-18	6-30-19	(342,436.00)	
Extraordinary Special Education Costs Aid	18-495-034-5120-044	256,261.00	7-1-19	6-30-20		
Total Extraordinary Special Education Costs Aid					(342,436.00)	-
Reimbursed T.P.A.F. Social Security Aid	19-495-034-5094-003	1,048,607.07	7-1-18	6-30-19	(51,526.56)	
Reimbursed T.P.A.F. Social Security Aid	20-495-034-5094-003	1,037,197.34	7-1-19	6-30-20		
Total Reimbursed T.P.A.F. Social Security Aid					(51,526.56)	-
On-behalf T.P.A.F. Pension Contributions - Post-Retirement Medical	495-034-5094-001	1,107,843.00	7-1-19	6-30-20		
On-behalf T.P.A.F. Pension Contributions - Normal Cost	495-034-5094-002	2,933,665.00	7-1-19	6-30-20		
On-Behalf T.P.A.F. Non-Contributory Insurance	495-034-5094-004	52,583.00	7-1-19	6-30-20		
On-behalf T.P.A.F. - Long-Term Disability Insurance Contribution	495-034-5094-004	2,687.00	7-1-19	6-30-20		
Total On-Behalf TPAF Pension Contributions (non-budgeted)					-	-
Total General Fund					(1,182,967.56)	-
Special Revenue Fund:						
New Jersey Department of Education:						
Nonpublic Aid:						
Textbook Aid (Ch. 194, L. 1977)	19-100-034-5120-064	54,254.00	7-1-18	6-30-19		1,440.13
Textbook Aid (Ch. 194, L. 1977)	20-100-034-5120-064	54,291.00	7-1-19	6-30-20		
Total Textbook Aid (Ch. 194, L. 1977)					-	1,440.13
Auxiliary Services (Ch. 192, L. 1977)	19-100-034-5120-067					
Compensatory Education		137,903.00	7-1-18	6-30-19		74,368.40
Home Instruction		5,532.44	7-1-18	6-30-19	(5,532.44)	
Auxiliary Services (Ch. 192, L. 1977)	20-100-034-5120-067					
Compensatory Education		92,476.00	7-1-19	6-30-20		
Home Instruction		4,444.70	7-1-19	6-30-20		
Total Auxiliary Services (Ch. 192, L. 1977)					(5,532.44)	74,368.40
Handicapped Services (Ch. 193, L. 1977)	19-100-034-5120-066					
Corrective Speech		8,928.00	7-1-18	6-30-19		5,713.92
Examination and Classification		66,984.00	7-1-18	6-30-19		2,546.88
Supplementary Instruction		71,367.00	7-1-18	6-30-19		9,917.25
Handicapped Services (Ch. 193, L. 1977)	20-100-034-5120-066					
Corrective Speech		9,114.00	7-1-19	6-30-20		
Examination and Classification		94,197.00	7-1-19	6-30-20		
Supplementary Instruction		75,282.00	7-1-19	6-30-20		
Total Handicapped Services (Ch. 193, L. 1977)					-	18,178.05
Nursing Services	19-100-034-5120-070	102,335.00	7-1-18	6-30-19		0.26
Nursing Services	20-100-034-5120-070	102,335.00	7-1-19	6-30-20		
Total Nursing Services					-	0.26
Technology Initiative Program	20-100-034-5120-373	37,080.00	7-1-19	6-30-20	-	-
Security Aid Program	19-100-034-5120-509	158,250.00	7-1-18	6-30-19		1,807.00
Security Aid Program	20-100-034-5120-509	158,250.00	7-1-19	6-30-20		
Total Security Aid Program					-	1,807.00
Total Special Revenue Fund					(5,532.44)	95,793.84
Capital Projects Fund:						
New Jersey Department of Education:						
Education Facilities & Construction Grant	4790-020-10-1001	9,097,786.00	5-2-14	Open	(454,889.30)	-

Cash Received	Adjustments (A)	Total Budgetary Expenditures	Passed-Through to Subrecipients	Repayment of Prior Years' Balances	Balance at June 30, 2020: Accounts Receivable	Balance at June 30, 2020: Unearned Revenue/ Interfund Payable	Balance at June 30, 2020: Due to Grantor	Memo: Budgetary Receivable June 30, 2020	Memo: Cumulative Total Expenditures
$ 673,103.22									
6,410,116.46		$ 7,088,284.00			$ (678,167.54)			$ (678,167.54)	$ 7,088,284.00
105,461.78									
1,013,242.54		1,120,440.00			(107,197.46)			(107,197.46)	1,120,440.00
8,201,924.00	$ -	8,208,724.00	$ -	$ -	(785,365.00)	$ -	$ -	(785,365.00)	8,208,724.00
10,440.00	-	-	-	-	-	-	-	-	-
342,436.00									
		256,261.00			(256,261.00)				256,261.00
342,436.00	-	256,261.00	-	-	(256,261.00)	-	-	-	256,261.00
51,526.56									
986,081.49		1,037,197.34			(51,115.85)				1,037,197.34
1,037,608.05	-	1,037,197.34	-	-	(51,115.85)	-	-	-	1,037,197.34
1,107,843.00		1,107,843.00							1,107,843.00
2,933,665.00		2,933,665.00							2,933,665.00
52,583.00		52,583.00							52,583.00
2,687.00		2,687.00							2,687.00
4,096,778.00	-	4,096,778.00	-	-	-	-	-	-	4,096,778.00
13,689,186.05	-	13,598,960.34	-	-	(1,092,741.85)	-	-	(785,365.00)	13,598,960.34
	(0.13)			1,440.00					52,813.87
54,291.00		53,982.25					308.75		53,982.25
54,291.00	(0.13)	53,982.25	-	1,440.00	-	-	308.75	-	106,796.12
	(0.40)			74,368.00					63,534.60
5,532.00	0.44								5,532.44
83,229.00		49,402.08 (B)			(9,247.00)		43,073.92		
		4,444.70 (B)			(4,444.70)				
88,761.00	0.04	53,846.78	-	74,368.00	(13,691.70)	-	43,073.92	-	69,067.04
	0.08			5,714.00					3,214.08
	0.12			2,547.00					64,437.12
	(0.25)			9,917.00					61,449.75
8,016.00		5,194.98 (B)			(1,098.00)		3,919.02		
81,985.00		60,201.30 (B)			(12,212.00)		33,995.70		
67,574.00		56,179.30 (B)			(7,708.00)		19,102.70		
157,575.00	(0.05)	121,575.58	-	18,178.00	(21,018.00)	-	57,017.42	-	129,100.95
	(0.26)								71,383.74
102,335.00		102,335.00							
102,335.00	(0.26)	102,335.00	-	-	-	-	-	-	71,383.74
37,080.00	-	36,749.42	-	-	-	-	330.58	-	36,576.00
				1,807.00					156,443.00
158,250.00		157,272.00					978.00		
158,250.00	-	157,272.00	-	1,807.00	-	-	978.00	-	156,443.00
598,292.00	(0.40)	525,761.03	-	95,793.00	(34,709.70)	-	101,708.67	-	569,366.85
454,889.30	-	-	-	-	-	-	-	-	9,097,786.00

(Continued)

TOWNSHIP OF HADDON SCHOOL DISTRICT
Schedule of Expenditures of State Financial Assistance, Schedule B
For the Fiscal Year Ended June 30, 2020

State Grantor/ Program or Cluster Title	Grant or State Project Number	Program Award Amount	Grant Period From	Grant Period To	Balance at June 30, 2019 Unearned Revenue/ Accounts Receivable	Balance at June 30, 2019 Due to Grantor
Debt Service Fund:						
New Jersey Department of Education:						
Debt Service Aid Type II	20-495-034-5120-075	$ 238,064.00	7-1-19	6-30-20	$ -	$ -
Enterprise Fund:						
New Jersey Department of Agriculture:						
State School Lunch Aid	19-100-010-3350-023	4,469.58	7-1-18	6-30-19	(285.76)	
State School Lunch Aid	20-100-010-3350-023	3,246.60	7-1-19	6-30-20		
Total Enterprise Fund					(285.76)	-
Total State Financial Assistance					$ (1,643,675.06)	$ 95,793.84
Less: State Financial Assistance not subject to Calculation for Major Program Determination for State Single Audit:						
General Fund (Non-Cash Assistance):						
New Jersey Department of Education:						
On-behalf T.P.A.F. Pension Contributions - Post-Retirement Medical	495-034-5094-001	1,107,843.00	7-1-19	6-30-20		
On-behalf T.P.A.F. Pension Contributions - Normal Cost	495-034-5094-002	2,933,665.00	7-1-19	6-30-20		
On-Behalf T.P.A.F. Non-Contributory Insurance (non-budgeted)	495-034-5094-004	52,583.00	7-1-19	6-30-20		
On-behalf T.P.A.F. - Long-Term Disability Insurance Contribution	495-034-5094-004	2,687.00	7-1-19	6-30-20		
Total General Fund (Non-Cash Assistance)						
Total State Financial Assistance Subject to Major Program Determination for State Single Audit						

(A) See Note 6 to the Schedules of Expenditures of Federal Awards and State Financial Assistance
(B) Passed through to Camden County Educational Services Commission

The accompanying Notes to Financial Statements and Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

					Balance at June 30, 2020			Memo	
Cash Received	Adjustments (A)	Total Budgetary Expenditures	Passed-Through to Subrecipients	Repayment of Prior Years' Balances	Accounts Receivable	Unearned Revenue/ Interfund Payable	Due to Grantor	Budgetary Receivable June 30, 2020	Cumulative Total Expenditures
$ 238,064.00	$ -	$ 238,064.00	$ -	$ -	$ -	$ -	$ -	$ -	$ 238,064.00
285.76									
3,154.20		3,246.60			(92.40)				3,246.60
3,439.96	-	3,246.60	-	-	(92.40)	-	-	-	3,246.60
$ 14,983,871.31	$ (0.40)	14,366,031.97	$ -	$ 95,793.00	$ (1,127,543.95)	$ -	$ 101,708.67	$ (785,365.00)	$ 23,507,423.79
		1,107,843.00							
		2,933,665.00							
		52,583.00							
		2,687.00							
		4,096,778.00							
		$ 10,269,253.97							

TOWNSHIP OF HADDON SCHOOL DISTRICT
Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance
For the Fiscal Year Ended June 30, 2020

Note 1: BASIS OF PRESENTATION

The accompanying schedules of expenditures of federal awards and state financial assistance ("the schedules") include federal and state award activity of the Township of Haddon School District (hereafter referred to as the "School District"). The School District is defined in note 1 to the School District's basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules. Because these schedules present only a selected portion of the operations of the School District, it is not intended to and does not present the financial position and changes in operations of the School District.

Note 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying schedules are presented using the budgetary basis of accounting, with the following exceptions: programs recorded in the capital projects fund are presented on the modified accrual basis of accounting and programs recorded in the enterprise fund are presented using the accrual basis of accounting. These bases of accounting are described in note 1 to the School District's basic financial statements. Such expenditures are recognized following the cost principles contained in Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, wherein certain types of expenditures are not allowed or are limited as to reimbursement.

Note 3: INDIRECT COST RATE

The School District has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

Note 4: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund, special revenue fund, proprietary fund (enterprise fund) and capital projects fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent budget year due to the State deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the budgetary basis that recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more June state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

Note 4: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (CONT'D)

The net adjustment to reconcile from the budgetary basis to the GAAP basis is $6,800.00 for the general fund and $8,456.15 for the enterprise fund. See exhibit C-3, notes to required supplementary information, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

Awards and financial assistance revenues reported in the School District's basic financial statements on a GAAP basis with a reconciliation to the budgetary basis reported on the schedule of expenditures of federal awards and schedule of expenditures of state financial assistance are presented as follows:

Fund	Federal	State	Total
General	$ 39,903.73	$ 13,592,160.34	$ 13,632,064.07
Special Revenue	761,458.18	525,761.03	1,287,219.21
Debt Service	-	238,064.00	238,064.00
Food Service	167,263.83	3,246.60	170,510.43
GAAP Basis Revenues	968,625.74	14,359,231.97	15,327,857.71
GAAP Adjustments:			
State Aid Payments	-	6,800.00	6,800.00
National School Lunch Program - Commodities Inventory	8,456.15	-	8,456.15
	8,456.15	6,800.00	15,256.15
Total Awards and Financial Assistance Expended	$ 977,081.89	$ 14,366,031.97	$ 15,343,113.86

Note 5: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

Note 6: ADJUSTMENTS

Amounts reported in the column entitled "adjustments" represent rounding differences totaling $.51.

Note 7: REIMBURSED AND ON-BEHALF PAYMENTS

During the fiscal year ended June 30, 2020, the School District was the recipient of federal and state assistance that represented either a reimbursement to the School District or payments made on-behalf of the School District. Revenues and expenditures reported under the federal food distribution program represent the current year value received and the current year distribution, respectively, of American-grown United States Department of Agriculture foods utilized in the School District's food service program. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year. Lastly, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs, non-contributory insurance, post-retirement medical costs, and long-term disability insurance related to TPAF members.

Note 8: MAJOR PROGRAMS

Major programs are identified in the *Summary of Auditor's Results* section of the *Schedule of Findings and Questioned Costs.*

TOWNSHIP OF HADDON SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2020

Section 1- Summary of Auditor's Results

Financial Statements

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

Material weakness(es) identified? ____ yes __x__ no

Significant deficiency(ies) identified? ____ yes __x__ none reported

Noncompliance material to financial statements noted? ____ yes __x__ no

Federal Awards

Internal control over major programs:

Material weakness(es) identified? ____ yes __x__ no

Significant deficiency(ies) identified? ____ yes __x__ none reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with Section 516 of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance)? ____ yes __x__ no

Identification of major programs:

CFDA Number(s)	FAIN Number(s)	Name of Federal Program or Cluster
		Special Education Cluster:
84.027	H027A190100	I.D.E.A. Part B Basic
84.173	H173A190114	I.D.E.A. Part B Preschool Incentive

Dollar threshold used to distinguish between type A and type B programs: $ 750,000.00

Auditee qualified as low-risk auditee? __x__ yes ____ no

TOWNSHIP OF HADDON SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2020

Section 1- Summary of Auditor's Results (Cont'd)

State Financial Assistance

Internal control over major programs:

Material weakness(es) identified? ____ yes x no

Significant deficiency(ies) identified? x yes ____ none reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with New Jersey Circular 15-08-OMB? x yes ____ no

Identification of major programs:

GMIS Number(s)	Name of State Program
	State Aid Cluster:
495-034-5120-078	Equalization Aid
495-034-5120-089	Special Education Categorical Aid
495-034-5094-003	Reimbursed TPAF Social Security Aid

Dollar threshold used to distinguish between type A and type B programs: $ 750,000.00

Auditee qualified as low-risk auditee? x yes ____ no

TOWNSHIP OF HADDON SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2020

Section 2- Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, noncompliance with provisions of laws, regulations, contracts, and grant agreements related to financial statements for which *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, requires.

N/A - None

TOWNSHIP OF HADDON SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2020

Section 3- Schedule of Federal Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, material instances of noncompliance, including questioned costs, and significant instances of abuse related to the audit of major Federal programs, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance).

N/A - None

TOWNSHIP OF HADDON SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2020

Section 4- Schedule of State Financial Assistance Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, material instances of noncompliance, including questioned costs, and significant instances of abuse related to the audit of major State programs, as required by State of New Jersey Circular 15-08-OMB.

Finding No. 2020-001

Information on the State Program
State Aid Public:

Equalization Aid	GMIS No. 495-034-5120-078
Special Education Categorical Aid	GMIS No. 495-034-5120-089

Criteria or Specific Requirement
School Districts must complete the Application for State School Aid (A.S.S.A.) in accordance with instructions provided by the Office of School Finance, Department of Education. School Districts must complete a set of workpapers that document the compilation of data and retain supporting documentation that provides an audit trail for testing the information reported on the A.S.S.A. report.

Condition
The District reported seven (7) English as a Second Language (ESL) students on the October 15, 2019 Application for State School Aid (A.S.S.A.) Report that had previously tested out of the program in June 2019.

Questioned Costs
N/A

Context
Our A.S.S.A. test of ESL students disclosed seven students whose test scores in June 2019 exceeded the test score requirements and were removed from the program. However, the A.S.S.A. workpapers continued to include those students in the ESL counts.

Effect or Potential Effect
Noncompliance with State Aid Public Compliance Supplement.

Cause
Unknown.

Identification as a Repeat Finding
N/A – Not a finding in FY 2019.

Recommendation
The District should ensure that all ESL students, reported on the School District's Application for State School Aid (A.S.S.A.) Report, are correctly classified.

View of Responsible Officials and Planned Corrective Action
The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

TOWNSHIP OF HADDON SCHOOL DISTRICT
Summary Schedule of Prior Year Audit Findings
and Questioned Costs as Prepared by Management

This section identifies the status of prior year findings related to the financial statements and federal awards and state financial assistance that are required to be reported in accordance with *Government Auditing Standards*, Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and State of New Jersey Circular 15-08-OMB.

FINANCIAL STATEMENT FINDINGS

Finding No. 2019-001

Condition
The District did not comply with its designed internal control regarding obtaining proper approval, by authorized management personnel, prior to the processing of purchase orders.

Current Status
The condition has been corrected.

FEDERAL AWARDS

N/A - None

STATE FINANCIAL ASSISTANCE PROGRAMS

N/A - None