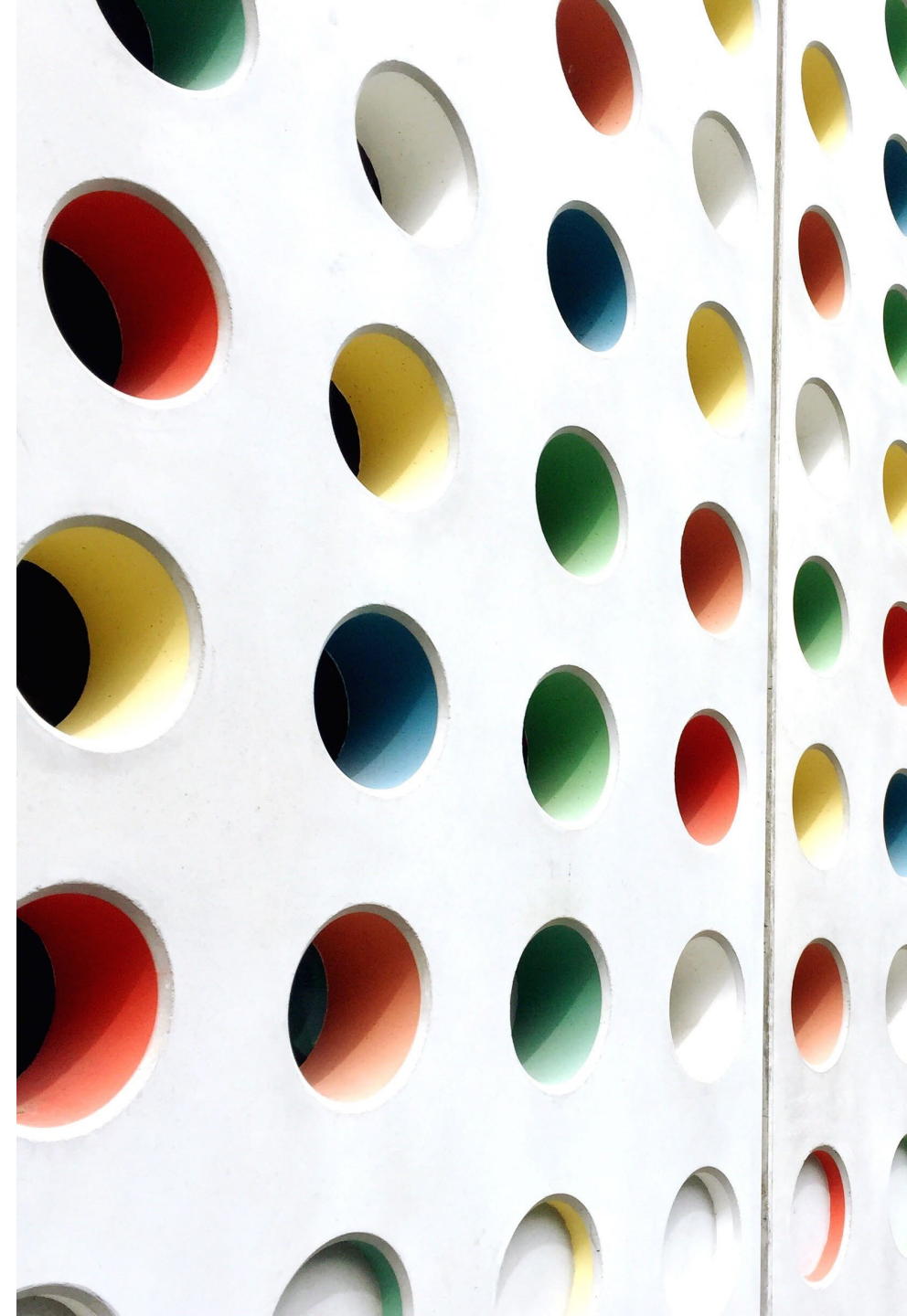


# Reimagining Middle Schools

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BELLEVUE SCHOOL DISTRICT  
2022-2023 SCHOOL YEAR  
STEERING COMMITTEE MEETING #9 (1/12/23)  
TILlicum MIDDLE SCHOOL



# Agenda

Welcome

Content: We start PROTOTYPING!

Nuts & Bolts

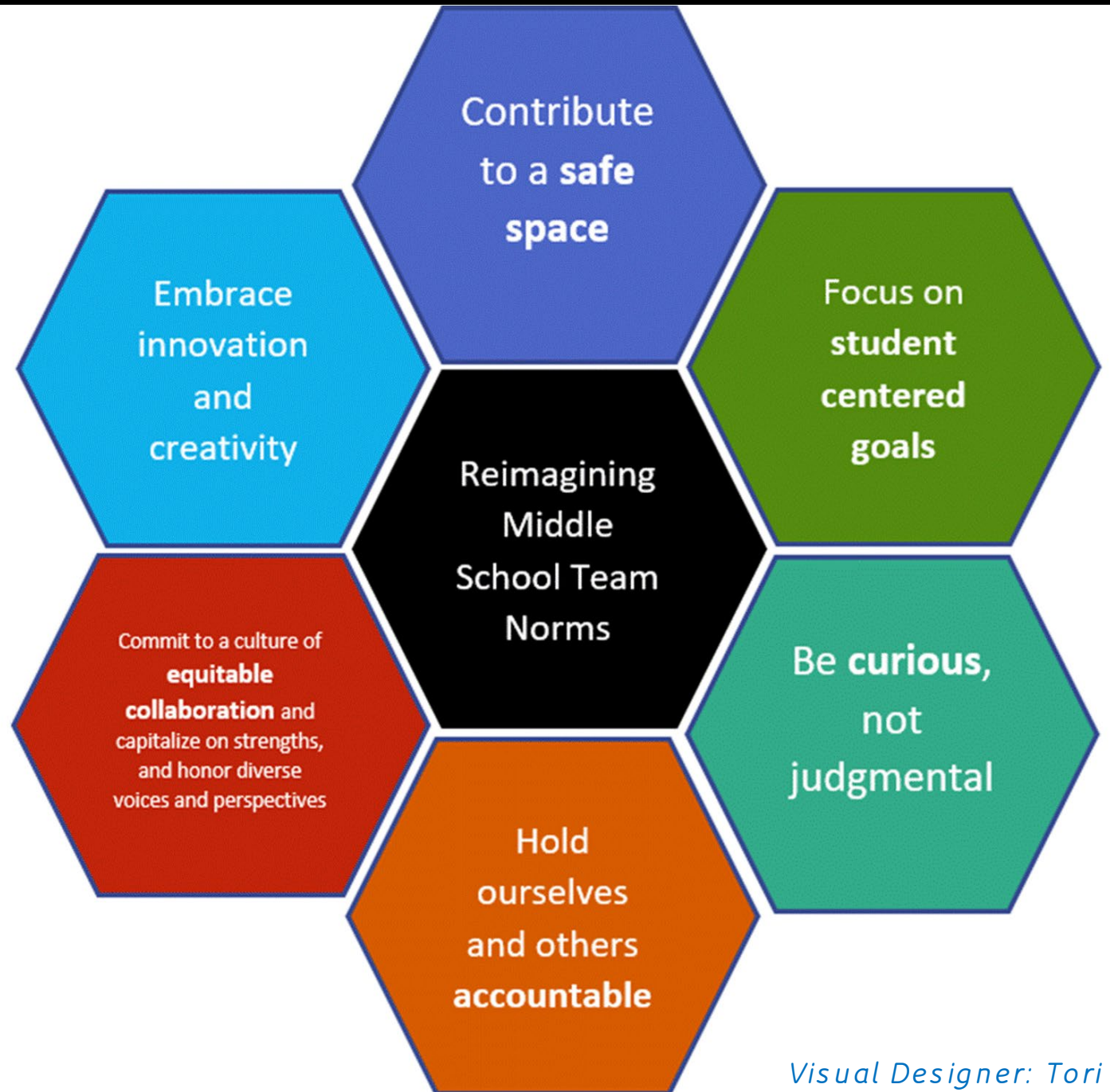
Closing



# Community Agreements & Roles

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Note Taker	Process Monitor
Wendy	Self- Reflection



Visual Designer: Tori Knig



# Today's Objectives

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WE begin to **PROTOTYPE** by:

- ☐ Reviewing our vision, student needs and AMLE characteristics
- ☐ Using the ranking survey results to come to consensus on what to move forward into Prototyping stage.



**Grounding our work today**





# Reimagining Middle School Vision

Responsive, Challenging,  
Empowering, Equitable, Engaging

*We will redesign the middle  
school experience to  
offer a **developmentally responsive,  
student-centered** education.*

# The Successful Middle School: This We Believe

## Characteristics

Successful middle schools exhibit the following 18 characteristics:



### Culture and Community

- Educators respect and value young adolescents.
- The school environment is welcoming, inclusive, and affirming for all.
- Every student's academic and personal development is guided by an adult advocate.
- School safety is addressed proactively, justly, and thoughtfully.
- Comprehensive counseling and support services meet the needs of young adolescents.
- The school engages families as valued partners.
- The school collaborates with community and business partners.



### Curriculum, Instruction, and Assessment

- Educators are specifically prepared to teach young adolescents and possess a depth of understanding in the content areas they teach.
- Curriculum is challenging, exploratory, integrative, and diverse.
- Health, wellness, and social-emotional competence are supported in curricula, school-wide programs, and related policies.
- Instruction fosters learning that is active, purposeful, and democratic.
- Varied and ongoing assessments advance learning as well as measure it.



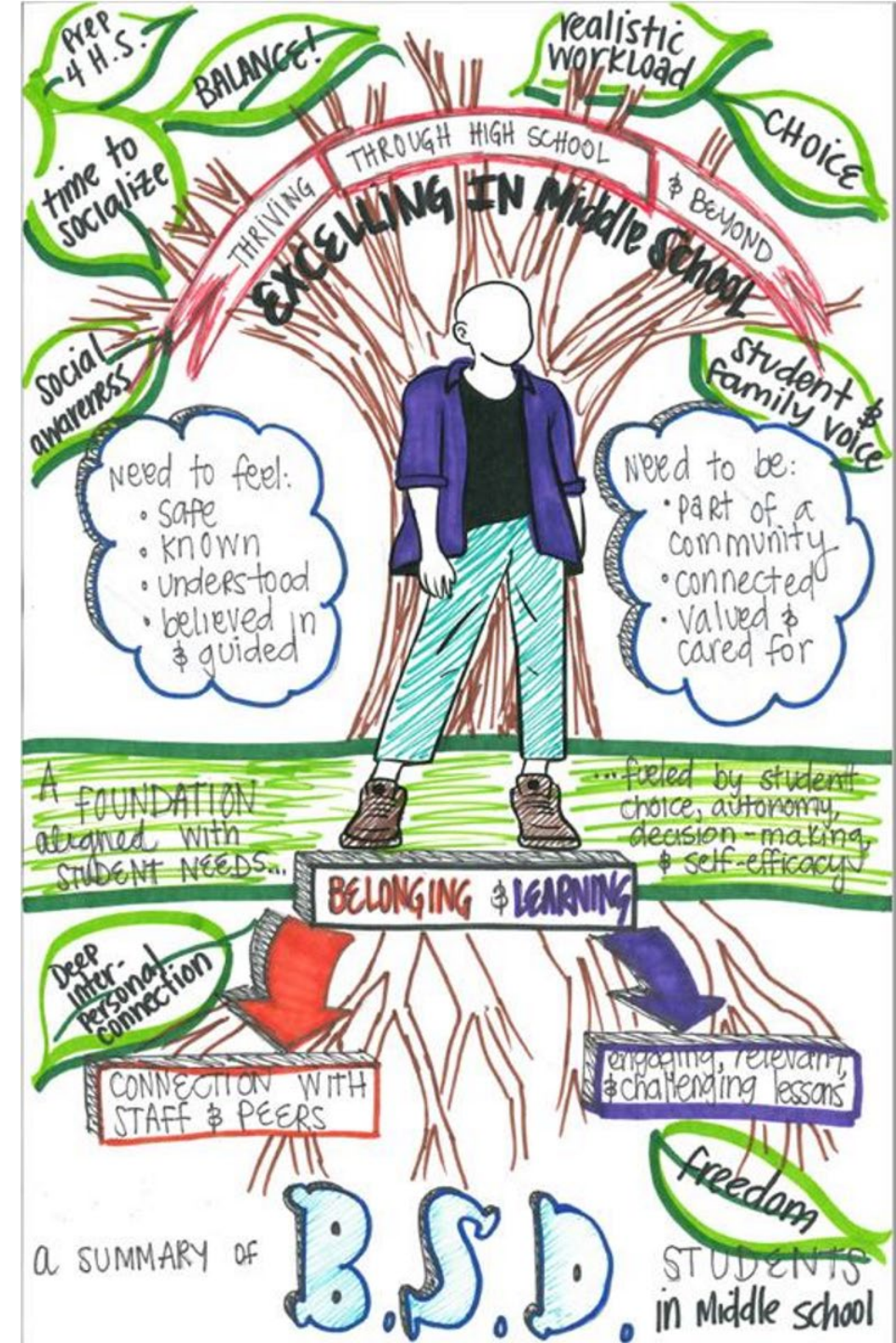
### Leadership and Organization

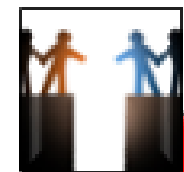
- A shared vision developed by all stakeholders guides every decision.
- Policies and practices are student-centered, unbiased, and fairly implemented.
- Leaders are committed to and knowledgeable about young adolescents, equitable practices, and educational research.
- Leaders demonstrate courage and collaboration.
- Professional learning for all staff is relevant, long term, and job embedded.
- Organizational structures foster purposeful learning and meaningful relationships.



- Students need to be safe, known, understood, valued, cared for, believed in, and guided (*individual, student-level foundation of belonging and learning*)
- Students need to be part of a community, with meaningful connections to peers and adults (*social belonging*)
- Students need learning environments that:
  - are engaging, relevant, and challenging
  - promote student choice, autonomy, decision-making, and self-efficacy

(*learning environment aligned with students' developmental needs and preparation for high school and beyond*)





Define

**What are we trying to solve?**

- What patterns did we see?
- What did they hear most often?
- What difficulties did the middle students have?

# Identified Problems by the RMS Committee Members

Opportunities

1. Not enough **meaningful connection** to/with peers and adults
2. Irrelevant **instruction** and **use of time**
3. The school day and classes not typically structured in a way that **empower students** and promotes **their ownership of learning**
4. There is no bridge to 5<sup>th</sup> grade students to **transition to middle school**.
5. There is a disconnect between the skills being taught and the **skills needed** to succeed in the future.
6. Sense of meaningful **engagement** and **student voice**
7. Students need **break time!** (Only lunch)
8. Student lack **interactive learning** environments
9. Sense of **belonging**

*Consideration: Every action, there a reaction. Every decision may affect many people; unintended consequences of decisions*

# Data

Projected sales of main products in 2013

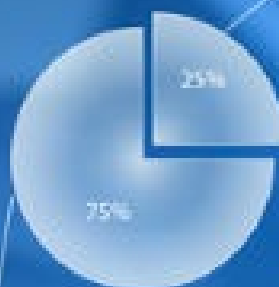


Distribution of market share among the major industry players



Distribution of market share among the major industry players: B&T and C&C are 26% and 24% percent respectively. A further change in the market share situation in the market will be characterized by a more equal distribution of market share among players.

Share of market activity



Changes in the activity of the active and passive market is uncertain. Established positive trends in various market segments.

Projected sales of main products in 2013





**SURVEY**

## Reimagining Middle School (RMS): Ranking Ideas for Prototyping

### 1. Culture & Community

Top choices will advance forward to the  
prototyping phase.

Think about the following: **Which of these ideas would best accomplish our vision and address one or more of our nine identified middle school problems/opportunities?**

We

<https://www.surveymonkey.com/s/7imuzhuFr5w?e=Ijyxh>

This is not a multiple choice question. Click on ideas to move into your preferred order.

### 3. Organizational Structures

(e.g., team #1 and idea #16).

# Top 11 Solutions for Reimagining the BSD Middle School Experience

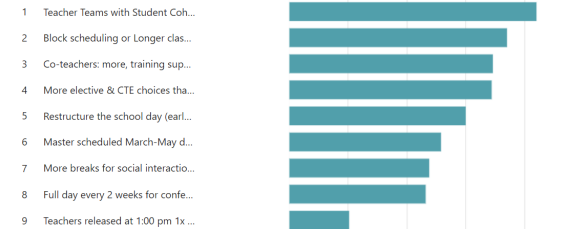
- Project Based Learning with support and collaboration; Hands-on Learning: authentic audience & academic integrated project-based work
- Teacher Teams with Student Cohorts
- Advisory or Homeroom to build community, teach SEL, bullying prevention & study skills
- Block scheduling or Longer class periods
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- Focus on Universal Design for Learning (UDL)
- Co-teachers: more, training support & looping
- Student led conference, IEP, etc. min 1x year
- Embed SEL & Exec Functioning skills
- Blocked classes (e.g. one teacher for LA & SS)
- More elective & CTE choices that reflect student needs & input; core disciplines incorporated

# How We Got to these "Top 11 Solutions"

- We compared and made sense of a few different ways of looking at the data:
  - 1: Most popular overall (Microsoft Forms "points-based" green-colored graphs)
  - 2: Distribution by 1<sup>st</sup> choice, 2<sup>nd</sup> choice, etc. (Microsoft Forms "heat map-colored" graphs)
  - 3: "Top 3" calculation (How many respondents chose this solution as their 1<sup>st</sup>, 2<sup>nd</sup>, or 3<sup>rd</sup> choice for this category? This indicates support for and belief in this solution.)
- Let's take the "Organizational Structures" category as an example.

## 3. Organizational Structures

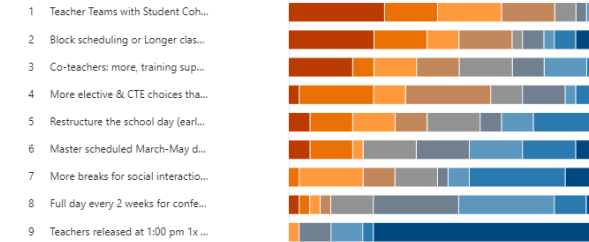
[More Details](#)



## 3. Organizational Structures

29 Responses

### Rank Options



**Teacher Teams with Student Cohorts** = 69% or 20/29 respondents chose this as one of their "TOP 3" solutions for Organizational Structures

- 31% (1<sup>st</sup> choice) + 17.2% (2<sup>nd</sup> choice) + 20.7% (3<sup>rd</sup> choice)
- RMS Design Dimensions document references: 1.14

**Block scheduling or Longer class periods** = 55% or 16/29 respondents chose this as one of their "TOP 3" solutions for Organizational Structures

- 27.6% (1<sup>st</sup> choice) + 17.2% (2<sup>nd</sup> choice) + 10.3% (3<sup>rd</sup> choice)
- RMS Design Dimensions document references: 3.12, 4.2, 4.3, 4.6, 4.8

**Co-teachers: more, training support & looping** = 41% or 12/29 respondents chose this as one of their "TOP 3" solutions for Organizational Structures

- 20.7% (1<sup>st</sup> choice) + 6.9% (2<sup>nd</sup> choice) + 13.8% (3<sup>rd</sup> choice)
- RMS Design Dimensions document references: 1.16, 3.6, 4.3, 4.4

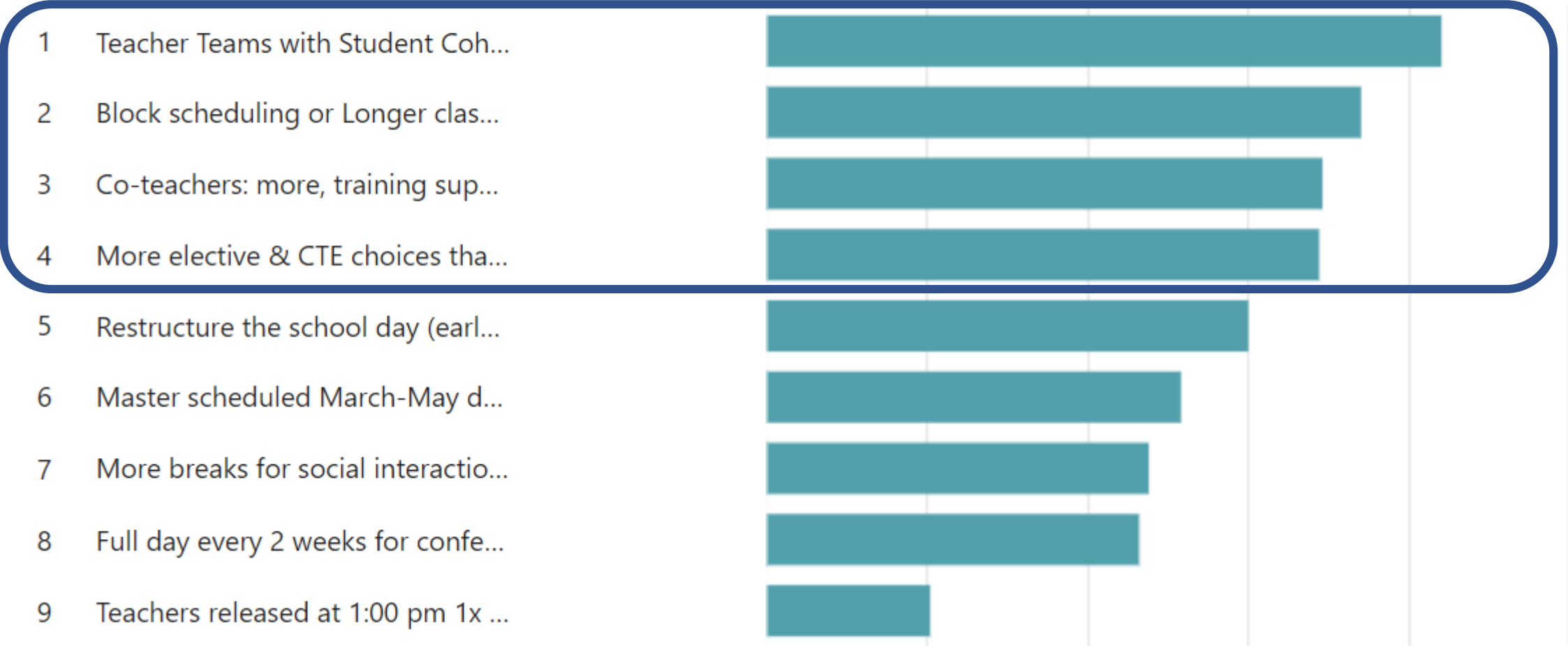
**More elective & CTE choices that reflect student needs & input; core disciplines incorporated** = 38% or 11/29 respondents chose this as one of their "TOP 3" solutions for Organizational Structures

- 3.4% (1<sup>st</sup> choice) + 24.1% (2<sup>nd</sup> choice) + 10.3% (3<sup>rd</sup> choice)
- RMS Design Dimensions document references: 1.15, 3.10, 3.14, 5.6



### 3. Organizational Structures

[More Details](#)



### 3. Organizational Structures

[More Details](#)

1 Teacher Teams with Student Coh...

Teacher Teams with Student Cohorts (1.14)

2 Block scheduling or Longer class periods

Block scheduling or Longer class periods (3.12, 4.2, 4.3, 4.6, 4.8)

3 Co-teachers: more, training support & looping

4 More elective & CTE choices that reflect student needs & input

Co-teachers: more, training support & looping (1.16, 3.6, 4.3, 4.4)

5 Restructure the school day

6 Master scheduled Master schedule

7 More breaks for social interaction

8 Full day every 2 weeks for core disciplines

More elective & CTE choices that reflect student needs & input; core disciplines incorporated (1.15, 3.10, 3.14, 5.6)

9 Teachers released at 1:00 p.m.

### 3. Organizational Structures

20 Responses

Teacher Teams with Student Cohorts (1.14)

Rank Options

Block scheduling or Longer class periods (3.12, 4.2, 4.3, 4.6, 4.8)

Co-teachers: more, training support & looping (1.16, 3.6, 4.3, 4.4)

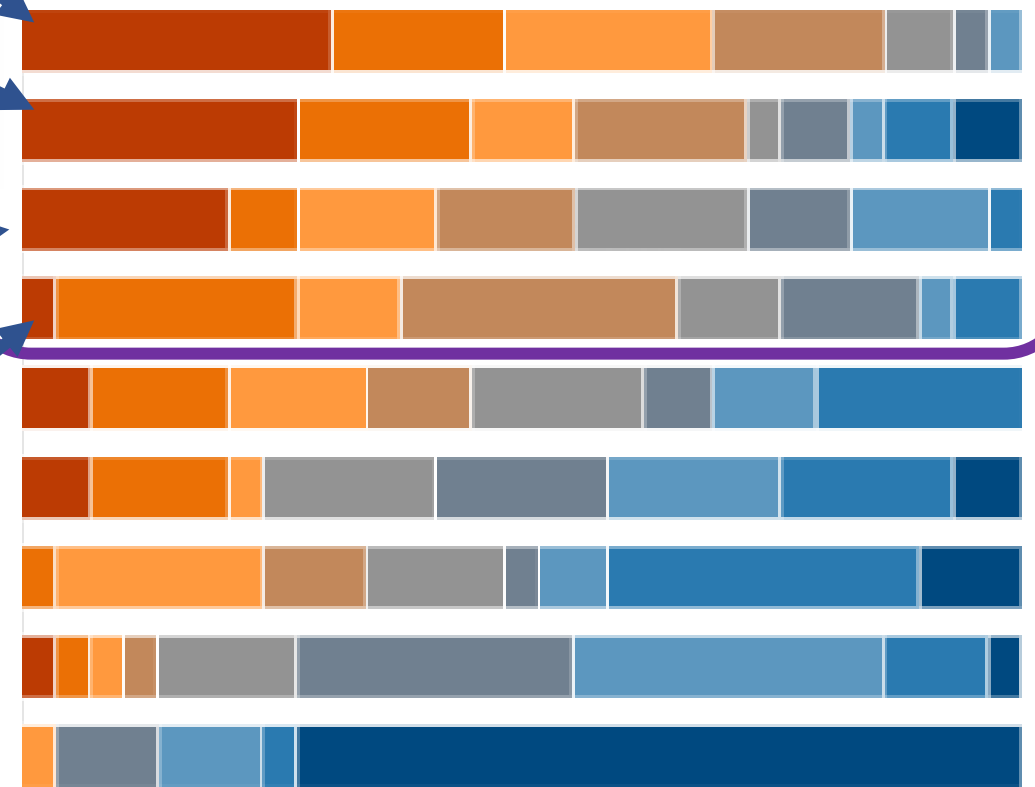
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8 Full day every 2 weeks for conte...

9 Teachers released at 1:00 pm 1x ...

First choice Last choice





# “Top 3” Calculation (How many respondents chose this solution as their 1<sup>st</sup>, 2<sup>nd</sup>, or 3<sup>rd</sup> choice for this category?)

**Teacher Teams with Student Cohorts** = 69% or 20/29 respondents chose this as one of their “TOP 3” solutions for Organizational Structures

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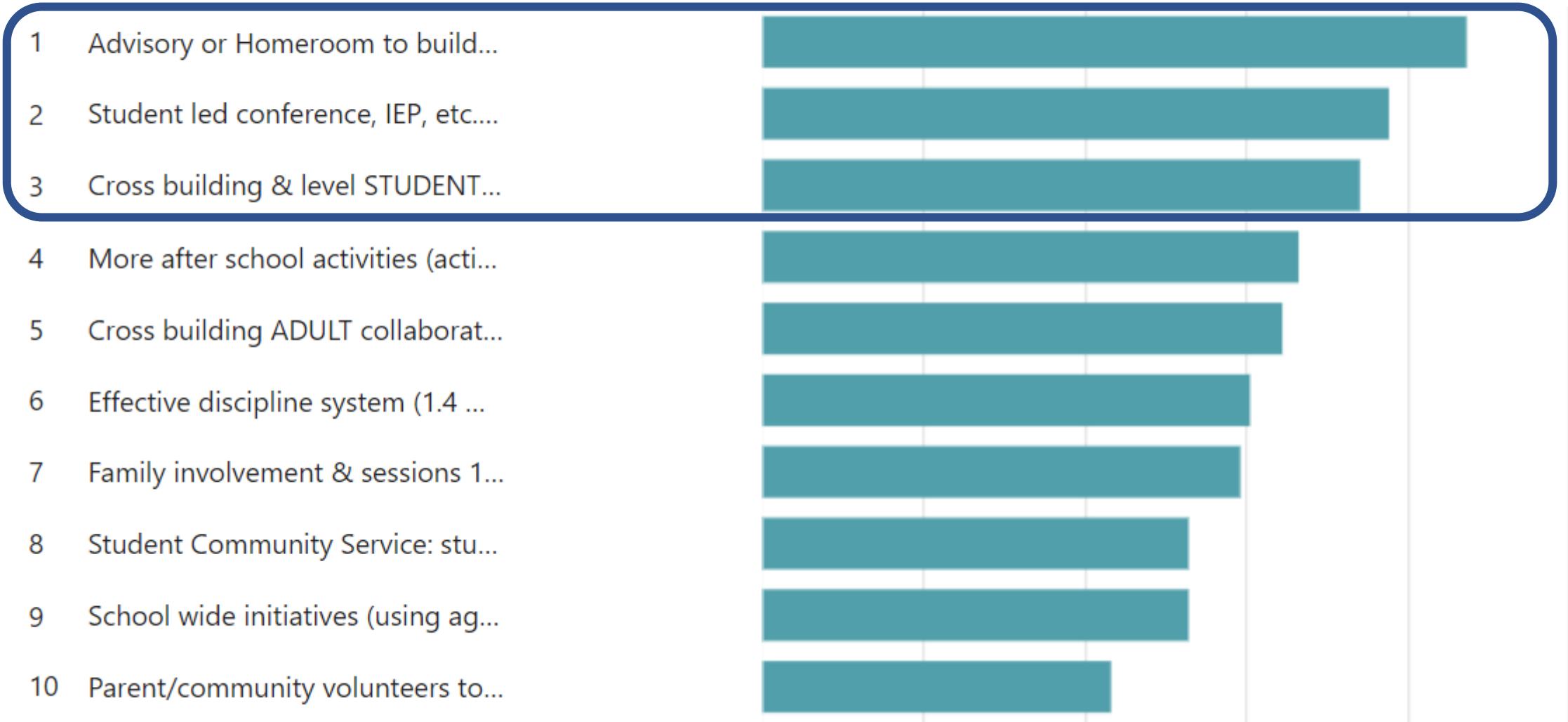
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# 1. Culture & Community

[More Details](#)



## 1. Culture & Community

More Details

- 1 Advisory or Homeroom to build...
- 2 Student led conference, IEP, etc....
- 3 Cross building & level STUDENT...
- 4 More after school activities (acti...
- 5 Cross building ADULT collaborat...
- 6 Effective discipline system (1.4 ...
- 7 Family involvement & sessions 1...
- 8 Student Community Service: stu...
- 9 School wide initiatives (using ag...
- 10 Parent/community volunteers to...

Advisory or Homeroom to build community, teach SEL, bullying prevention & study skills (1.2, 2.3, 2.5, 3.1, 4.1, 5.2, 1.11, 1.17, 5.7, 5.8)

Student led conference, IEP, etc. min 1x year (1.1, 5.11)

Cross building & level STUDENT collaboration & mentorship (2.1, 3.2, 3.3, 3.8, 5.5, 3.16, 5.7)



# 1. Culture & Community

29 Responses

Advisory or Homeroom to build community, teach SEL, bullying prevention & study skills (1.2, 2.3, 2.5, 3.1, 4.1, 5.2, 1.11, 1.17, 5.7, 5.8)

Student led conference, IEP, etc. min 1x year (1.1, 5.11)

3 Cross building & level STUDENT...

Cross building & level STUDENT collaboration & mentorship (2.1, 3.2, 3.3, 3.8, 5.5, 3.16, 5.7)

6 Effective discipline system (1.4 ...

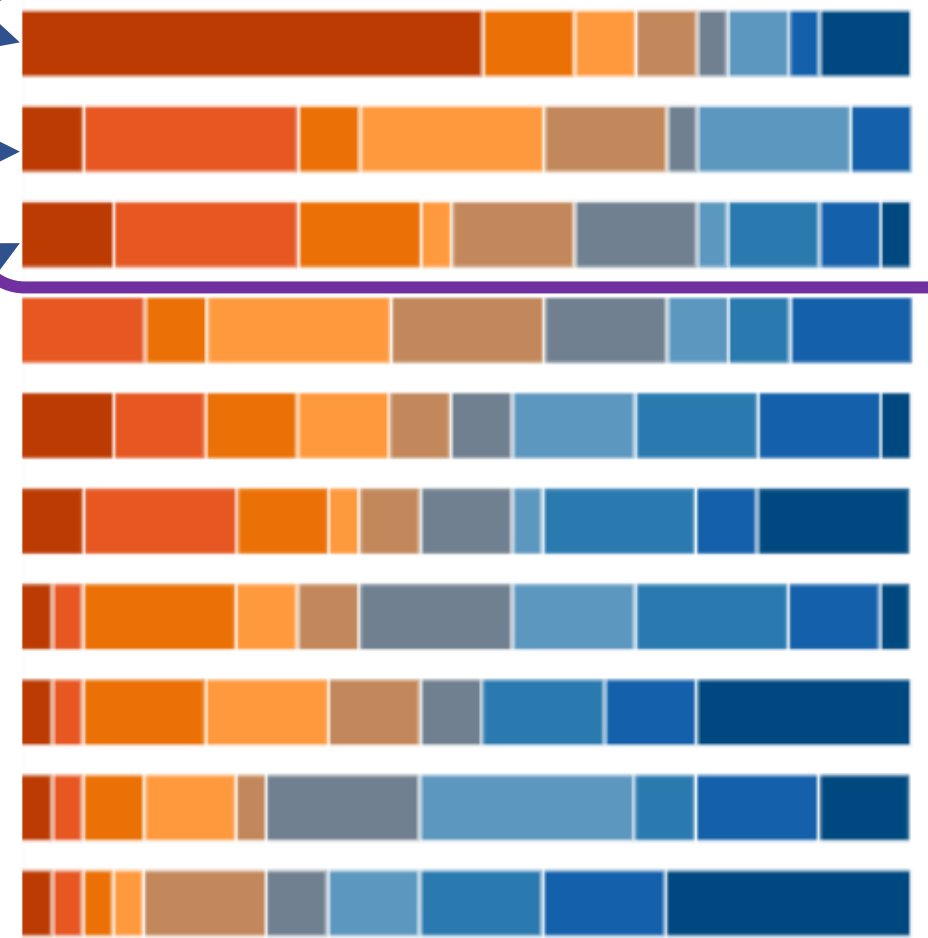
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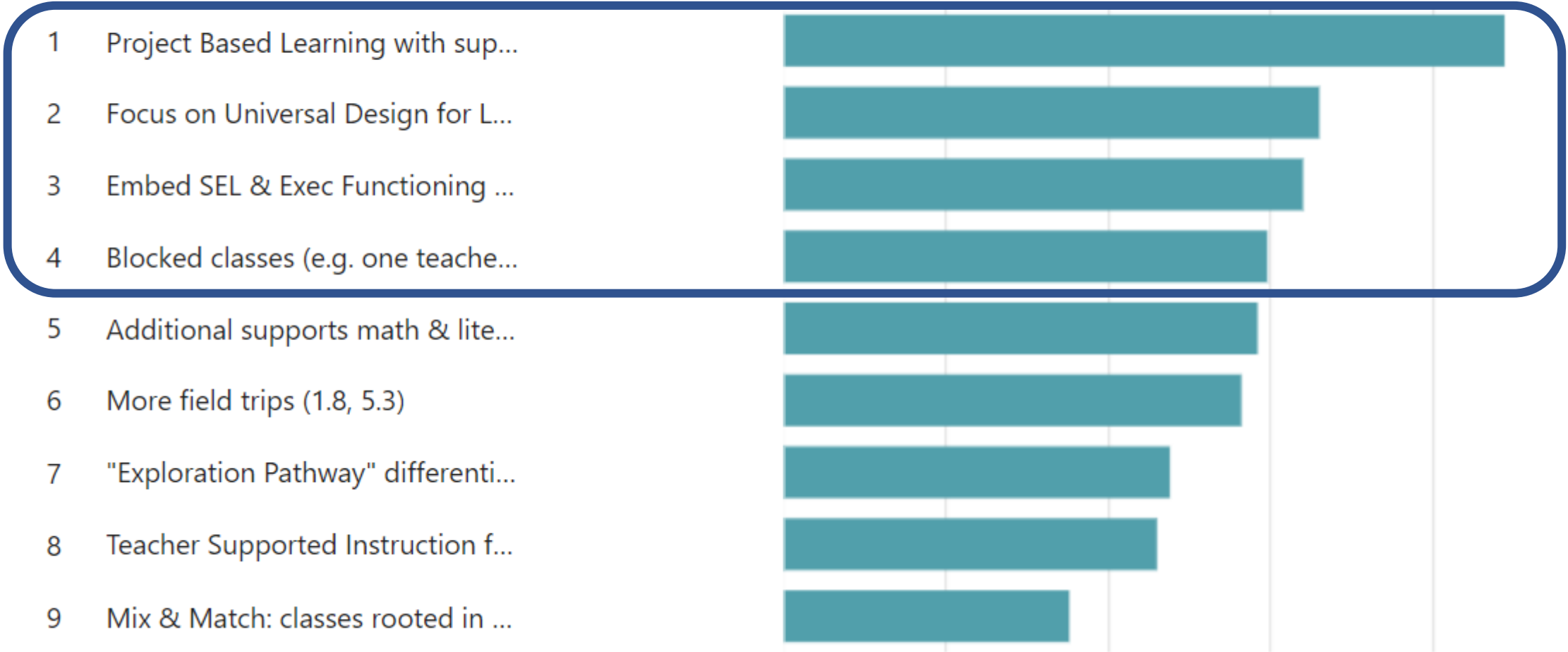
10 Parent/community volunteers to...

First choice Last choice



## 2. Curriculum, Instruction & Assessment

[More Details](#)



2. Curriculum, Instruction & Assessment

[More Details](#)

- 1 Project Based Learning with sup...
- 2 Focus on Universal Design for L...
- 3 Embed SEL & Exec Functioning ...
- 4 Blocked classes (e.g. one teache...
- 5 Additional supports math & lite...
- 6 More field trips (1.8, 5.3)
- 7 "Exploration Pathway" differenti...
- 8 Teacher Supported Instruction f...
- 9 Mix & Match: classes rooted in ...



Project Based Learning with support and collaboration; Hands-on Learning: authentic audience & academic integrated project-based work (3.9, 1.10, 4.2, 5.10)

Focus on Universal Design for Learning (UDL) (1.9)

Embed SEL & Exec Functioning skills (1.13, 2.5, 2.6)

Blocked classes (e.g. one teacher for LA & SS) 4.3

Project Based Learning with support and collaboration; Hands-on Learning: authentic audience & academic integrated project-based work (3.9, 1.10, 4.2, 5.10)

Rank Options

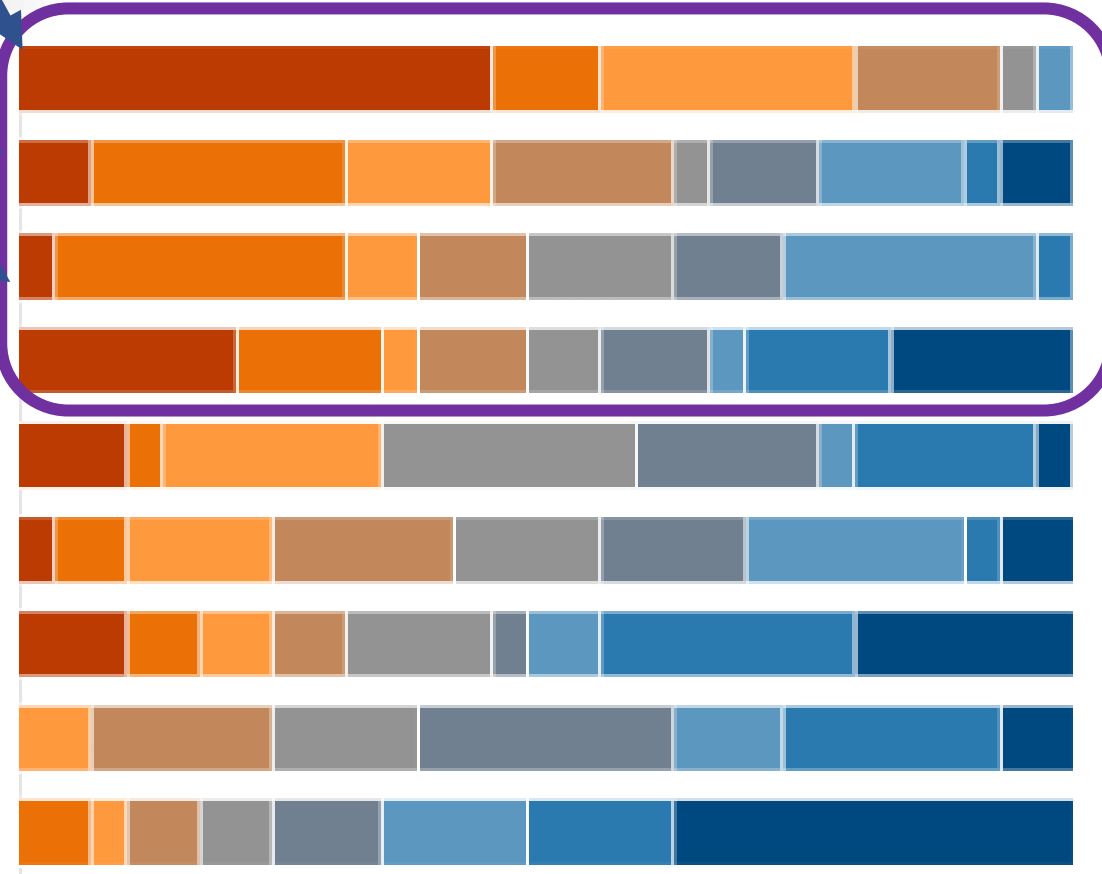
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First choice ■■■■■ Last choice ■■■■■

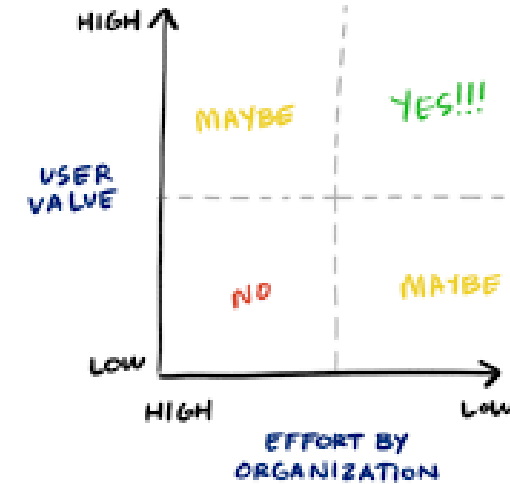
- 6 More field trips (1.8, 5.3)
- 7 "Exploration Pathway" differenti...
- 8 Teacher Supported Instruction f...
- 9 Mix & Match: classes rooted in ...





# Prioritization Grid

- Reach consensus in two teams by using prioritization grid
- Decide our next move by focusing on the intersection of **student-centered** and **feasibility**
- Discuss ideas through the lenses of our students and feasibility to inform decision-making



It's nearly impossible for our brains to **evaluate** and **create** at the same time.

# Consider asking yourself:

Which solutions are most aligned with our Vision, AMLE and Student Needs?

Which solutions are most groundbreaking?

Which solutions are most likely to delight the students (end user)?

Which solutions are easiest to implement?

# 1. Prepared with ideas

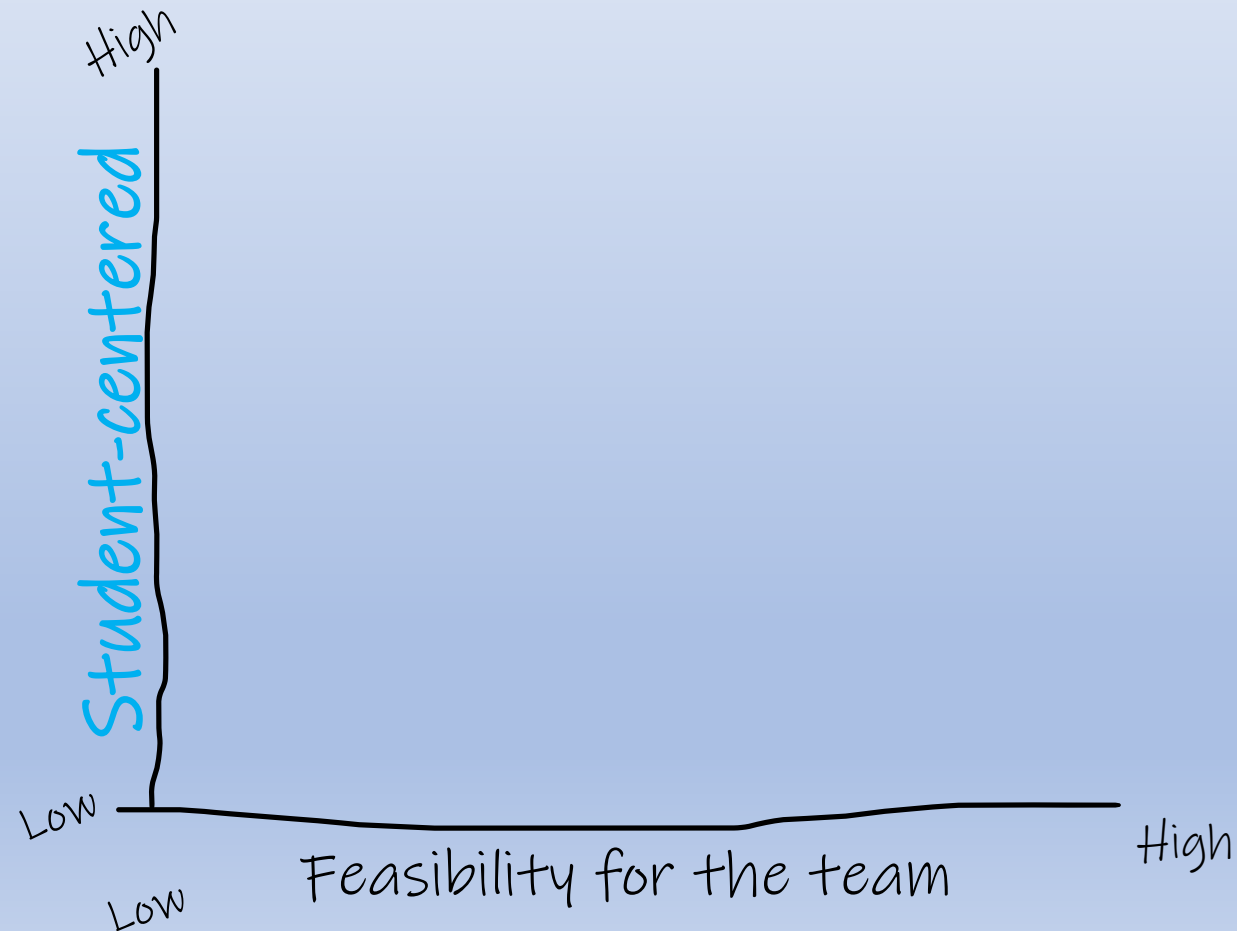
We have a strong set of ideas to prioritize



## 2. Setting up the activity

On each table, we have:

- \* A chart paper with two axes:  
“Value to the student” (low to high) and “Feasibility for the team” (low to high (i.e. difficult to easy)).
- \* The top ten ideas
- \* RMS Vision
- \* The 8 problems/opportunities Identified

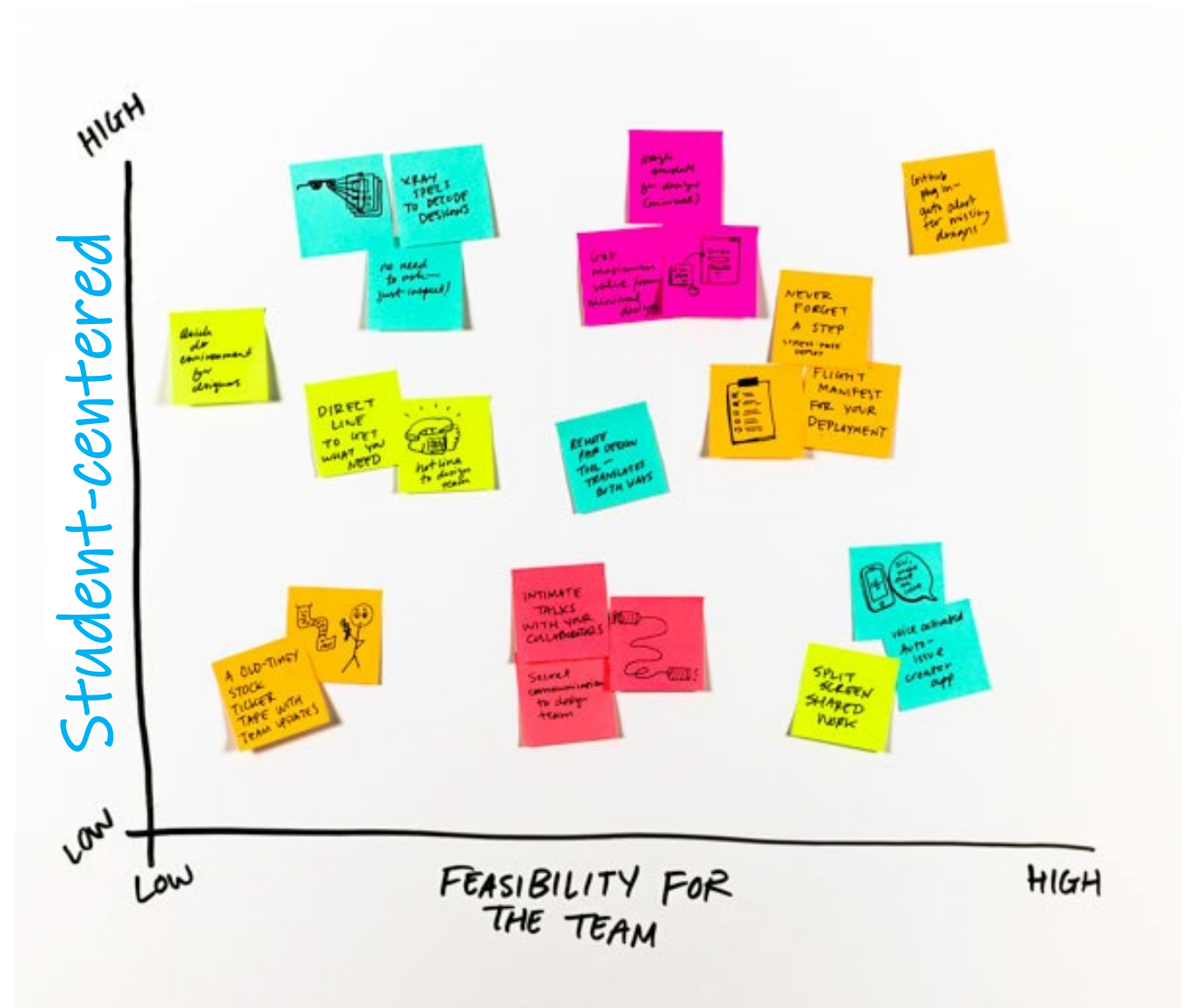




### 3. Evaluate ideas

Everyone quickly evaluate each idea on their own.

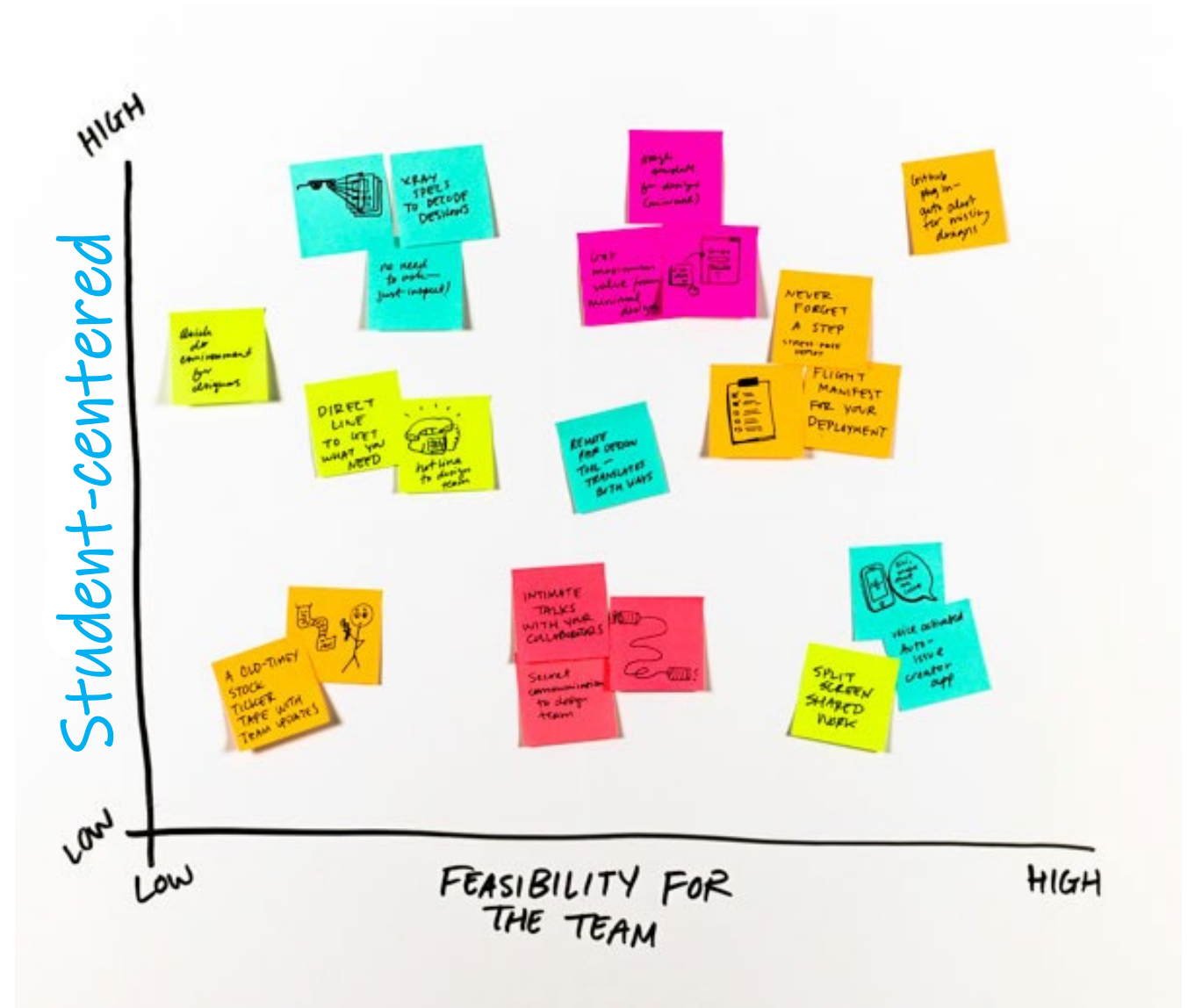
Roughly plot them on the grid where they make sense.





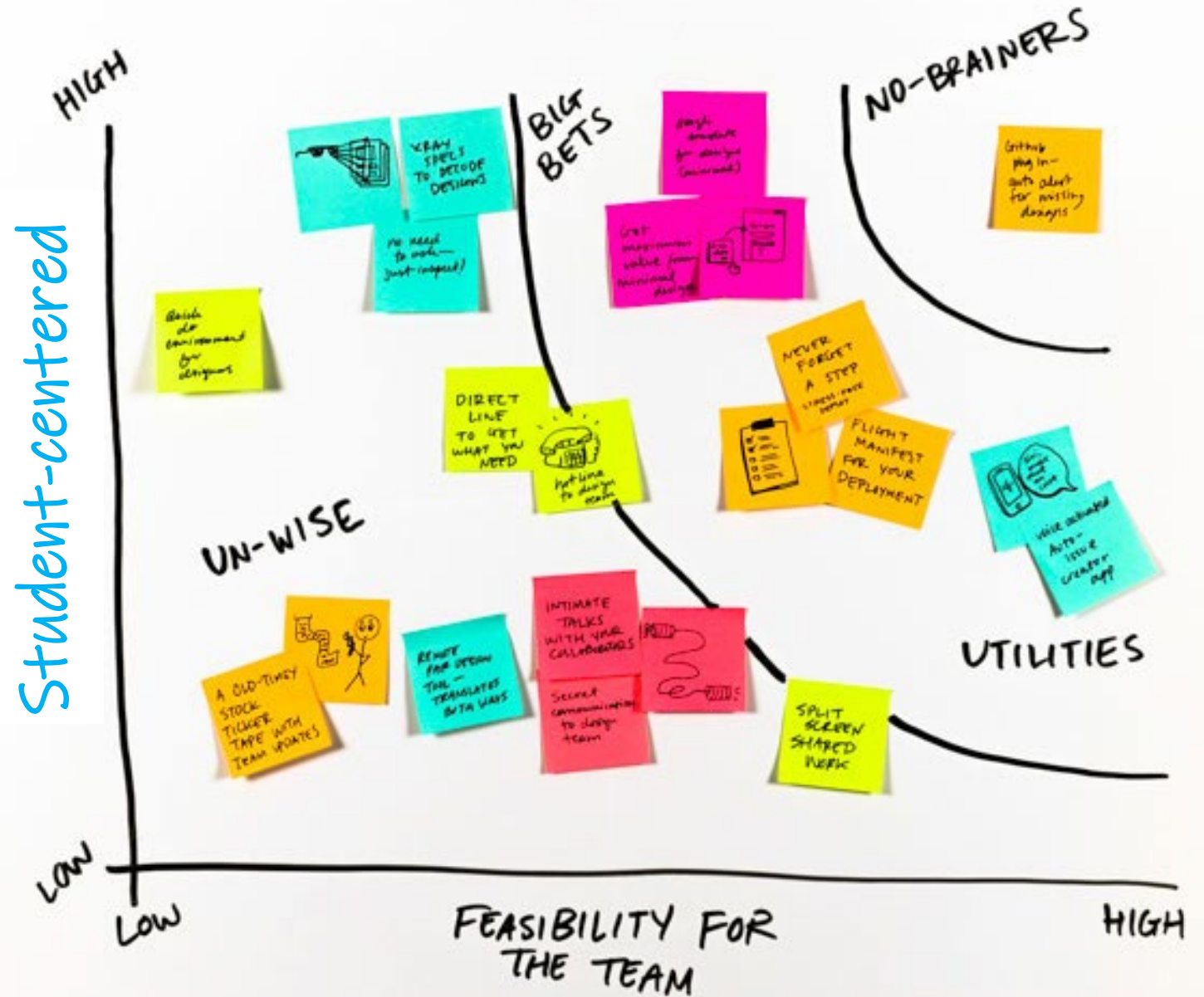
### 3. Evaluate ideas

Once many items are on the grid, start discussing with your teammates and reposition them in relation to each other as a **TEAM**.



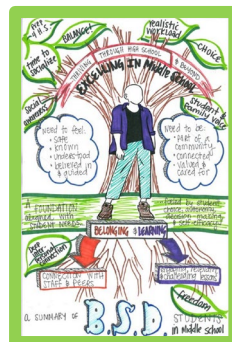
## 4. Focus the discussions

Label the upper right-hand quadrant “No Brainers,” the center-right area “Utilities,” and the center-top area “Big Bets.” Focus the discussion around “Big Bets”—mid-feasibility, high-importance ideas that reflect significant investments with potentially big payouts.



# Roles for Team A and B

- ❑ **Facilitator.** (Equity of voice). Everyone has a marker and a pad of stick notes. Facilitating the conversation.
- ❑ **Engagement Monitor.** (Stay Engaged). Avoid side conversations. Use “parking lot” to capture issues that are off- topic.
- ❑ **Quality Assurance Monitor.** (Stay focus). To stay focus on students' needs, RMS vision and problems/opportunities
- ❑ **Time Keeper** (Stay on time). To meet our goals, we need to watch the clock and stick to the plan.
- ❑ **Process Checker** (Decision Making). The majority rules!





# Collaboration Time

40 Minutes

- ✓ Identify your team's "Top 3" (The No-Brainers)

The image features a network diagram on a blue background. Numerous white, stylized human figures are positioned at various points, each enclosed within a small black circle. These circles are interconnected by a web of thin black lines, creating a complex network structure. The figures are scattered across the frame, with some appearing more prominent than others. A dark, semi-transparent rectangular banner is overlaid across the lower portion of the image, containing the text "Share and Come Together" in a white, sans-serif font.

Share and Come Together

# Sharing

## Table 1

- PBL
- Teacher Teams w/ Cohort
- Block scheduling

## Table 2

- PBL
- Block scheduling
- Advisory/homeroom

# Top 11 Solutions for Reimagining the BSD Middle School Experience

- Project Based Learning with support and collaboration; Hands-on Learning: authentic audience & academic integrated project-based work
- Teacher Teams with Student Cohorts
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- More elective & CTE choices that reflect student needs & input; core disciplines incorporated



# Moving on to Prototyping...

- **PBL**
- **Teacher Teams with Student Cohorts**
- **Block Scheduling or Longer Classes**
- **Advisory or Homeroom**

# Nuts and Bolts

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Next Meetings & What is coming up: We **PROTOTYPE** (with Naomi Calvo)

## **DATE and TIME Change Request**

- Feb. 2<sup>nd</sup> from 4:30-6:30 PM at WISC (Adams room)
- Change Feb. 14th to Feb. 9th- 4:30-6:30 PM

## **School Learning Tours at Innovative Middle Schools**

- Jessi & Dan- Intrinsic Schools- Belmont Campus (Chicago, IL)
- Tori & Gabe- Ellen Fletcher Middle School (Palo Alto, CA)
- Matthew & Tom- Design39 Campus (San Diego, CA)
- Courtney & Melisa- Summit Atlas (West Seattle)
- Mr. G & Anna- Local school (*TBD*)

## **Listening Campaign**

- Target window: Feb. 28 to March 17

Closing: Sahaj