NOTICE OF REGULAR MEETING OF THE SCHOOL BOARD GRAND FORKS PUBLIC SCHOOL DISTRICT #1

Monday, August 7, 2023

Mark Sanford Education Center (Enter at West Door #3)

2400 47th Avenue South, Grand Forks, ND

The meeting will be broadcast live and archived at https://www.youtube.com/c/GFSchools.

AGENDA

Please note the stated times per topic are approximate and intended only as a guide. Upon convening the meeting, agenda topics may begin earlier or later than their stated approximate time.

6:00 pm	1.	. CALL TO ORDER AND PLEDGE OF ALLEGIANCE			
6:01 pm	2	A. Reading of School Board Meeting Norms APPROVAL OF AGENDA			
0.01 pm		APPOINTMENT OF STUDENT BOARD MEMBER AND OATH OF OFFICE			
6:02 pm		APPROVAL OF MINUTES			
0.02 pm	т.	A. July 10, 2023			
		B. July 24, 2023			
		C. July 31, 2023			
6:03 pm	5	PUBLIC COMMENTS			
0.03 pm	J.	PUBLIC COMMENTS Individuals wishing to address the school board are asked to complete a Public Comment Card, submit it to the school board secretary before the start of the meeting, and wait to be invited to speak. Each person may speak for up to three (3) minutes. No individual may speak on the same topic more than once. The chairperson reserves the right to limit th comments and the number of speakers. School Board members shall not engage in a response or enter into a debate about any issue(s) brought before the board during this portion of the meeting. Public comments and concerns will be directed to the Superintendent of Schools, who will deal with them according to policies adopted by the Board.			
	6.	SUPERINTENDENT'S RECOMMENDATIONS FOR DISCUSSION			
6:09 pm		A. Recruitment and Hiring Update (Strategic Plan Area 3)			
6:19 pm		B. Summer Projects Update (Strategic Plan Area 3)			
	7.	SUPERINTENDENT'S RECOMMENDATIONS FOR ACTION			
6:34 pm		A. Finance Committee Report: (Strategic Plan Area 3)			
		1. Consideration of Career Impact Academy Guaranteed Maximum Price			
		2. Consideration of Land Swap Adjacent to Career Impact Academy Site			
		3. Consideration of Preliminary Budget and Tax Levy for FY24			
7:00 pm		B. General Fund Financial Statement (Strategic Plan Area 3)			
7:10 pm		C. Consent Agenda:			
		1. Appointments			
		2. 2023-2024 In-Person Instruction Plan			
		3. Amended Designation of Authorized Representatives for Title Programs & Grants for 2023-2024			
		4. Grand Forks Central and Red River High Schools Speech, Debate, and Student Congress Cooperative			
		Agreements			
7:11 pm		D. Third-Party Individual/Entity Request for Student Information - Edgenuity (Imagine Learning), Finalsite,			
7.11 pin		Peachjar, and UND College of Education & Human Development			
7:12 pm		E. Request for Reconsideration of Instructional Resources			
7:57 pm	8	OTHER			
7.57 pm	0.	A. Announcements			
		B. Board Requests for Future Consideration (There should be no discussion concerning any item that is requested			
		for future consideration. The Board President and Superintendent will determine the best method of response to			
		board requests for future consideration.)			
		C. School Board Norms - How did we do?			
8:05 pm	9	ADJOURNMENT			
5100 pin	5.				
Persons w	/ith	disabilities who may need assistance to access the meeting should call the superintendent's office at 787-4880			

at least 24 hours prior to this meeting.

Grand Forks Public School District #1

School Board Meeting Norms

The purpose of establishing school board norms is to ensure that all individuals have the opportunity to contribute in the meeting; to increase productivity and effectiveness; and to facilitate the achievement of its goals.

NORMS

- 1) Be prepared
- 2) Be on time
- 3) Value and respect each other
- 4) Exercise thoughtful deliberation and conversation
- 5) Be professional at the Board table and when visiting with the general public
- 6) Speak up when the norms are not being followed
- 7) Advocate on behalf of students and keep the community in mind

GOVERNANCE

- 1) Lead by policy
- 2) Serve as advocates for K-12 public education
- 3) Entrust the day-to-day operations to the professionals; Let the administrators do their work
- 4) Assist community members and stakeholders in following the chain of command

OTHER

- 1) Consider staff and District capacity in resources
- 2) Balance the meeting agendas so one meeting isn't heavier than the other

Board Approved 10.8.18; (in effect 2018-19, 2019-20, 2020-21, 2021-22, 2022-23)

GRAND FORKS SCHOOL BOARD GRAND FORKS PUBLIC SCHOOL DISTRICT #1 ANNUAL MEETING MINUTES July 10, 2023

The School Board of Grand Forks Public School District No. 1 held its annual meeting on Monday, July 10, 2023, at the Mark Sanford Education Center with President pro tem Dr. Terry Brenner and President Amber Flynn presiding.

Board Members Present: Josh Anderson, Dave Berger, Amber Flynn, Monte Gaukler, Eric Lunn, Jeff Manley, Bill Palmiscno, and Cynthia Shabb. **Absent**: Joel Larson.

Student Board Members Present: Maggie Barker. Absent: Ryaan Alshami.

<u>Others Present</u>: Dr. Terry Brenner, Superintendent of Schools; Brandon Baumbach, Business Manager; Catherine Gillach, Associate Superintendent of Secondary Education; Melissa Buchhop, President, Grand Forks Education Association; and Cindy Johnson, Executive Secretary.

<u>Call to Order and Pledge of Allegiance</u>. The meeting was called to order by President pro tem Brenner at 6:00 p.m. and the Pledge of Allegiance was recited.

<u>Reading of School Board Meeting Norms.</u> Dr. Brenner read aloud the school board meeting norms.

<u>Approval of Agenda</u>. Dr. Brenner announced items 3 and 4 will be presented in reverse order.

It was moved by Lunn and seconded by Flynn to approve the agenda as amended. Motion carried unanimously. Absent: Larson.

Declaration of 2023-2024 School Board. Baumbach declared membership of the Grand Forks Public School District No. 1 School Board as follows:

Boa	ard Member	<u>Term Expires</u>
1.	Josh Anderson	June 2026
2.	Dave Berger	June 2026
3.	Amber Flynn	June 2024
4.	Monte Gaukler	June 2026
5.	Joel Larson	June 2026
6.	Eric R. Lunn	June 2024
7.	Jeff Manley	June 2024
8.	Bill Palmiscno	June 2026
9.	Cynthia H. Shabb	June 2024

Appointment of Student Board Members. Dr. Brenner announced Maggie Barker, a senior at Red River High School, and Ryaan Alshami, a senior at Grand Forks Central High School, are interested in reappointment as student school board members for 2023-2024. Both students' parents approve of their reappointment.

Due to Alshami's absence, his reappointment will be considered at a future meeting.

Barker took the Oath of Office and reappointment was approved by unanimous consensus.

Election of President of the School Board. Brenner called for nominations for president of the school board. Gaukler nominated Amber Flynn. After calling for nominations three additional times, no other nominations were made and nominations were closed. Upon voice vote with all members present voting aye, Flynn was declared the president of the 2023-2024 Grand Forks School Board.

The meeting continued with President Flynn as the presiding officer.

Election of Vice President of the School Board. Flynn called for nominations for vice president of the school board. Lunn nominated Dave Berger. After calling for nominations three additional times, no other nominations were made and nominations were closed. Upon voice vote with all members present voting aye, Berger was declared the vice president of the 2023-2024 Grand Forks School Board.

<u>Approval of Minutes</u>. It was moved by Palmiscno and seconded by Gaukler to approve the minutes of June 12, 2023, as written. Motion carried unanimously. Absent: Larson.

It was moved by Lunn and seconded by Manley to approve the minutes of June 26, 2023, as written. Absent: Larson.

Public Comments. None.

<u>Consent Agenda</u>. It was moved by Shabb and seconded by Anderson to approve the consent agenda as amended as follows:

- Appointments effective August 22, 2023, of Ashlyn Hanson, Behavior Interventionist, salary \$46,977; Lexi Irving, Counselor, salary \$46,977; Jacob Siedschlag, first-grade teacher, salary \$46,977; Ashley Blake, sixth grade ELA, salary \$46,977; Sara Yurosko, fourth-grade teacher, salary \$50,967; Stephanie Britton, special education teacher, salary \$51,765; Lisa Enerson, K-2 social studies and interventionist 50/50; salary \$58,946; and Jennifer Jones, English teacher, salary \$62,082;
- Student Travel Request for approximately 20 students from RRHS Fine Arts and advisor/instructor Jeff Seabloom to London, United Kingdom March 9, 2024, to March 26, 2024; and
- Resignations effective June 2, 2023, of Amy Luckow, Jessica Grove, and Miranda Suchor.
 Motion carried unanimously. Absent: Larson.

<u>Waivers of Years of Experience and Appointments of</u> <u>Juliet Lopez and Karlynn Von Rueden</u>. Dr. Brenner reported the school board, per the teacher negotiated agreement, may allow more years of experience to be brought into the district with an external applicant for hard-to-fill positions and presented the four requests for waiver of years of experience and appointment as hard-to-fill positions as follows:

- Juliet Lopez has been offered the position of Special Education Teacher at Schroeder Middle School effective August 22, 2023. Given the aforementioned, the administrative recommendation is to allow twenty-one (21) years of experience to be brought into the district by Juliet Lopez and to approve her teacher appointment. She would be placed at \$76,322 (MA+45, Step 22), and
- 2. Karlynn Von Rueden has been offered the position of World Languages Teacher at South Middle School effective August 22, 2023. Given the aforementioned, the administrative recommendation is to allow twenty-four (24) years of experience to be brought into the district by Karlynn Von Rueden and to approve her teacher appointment. She would be placed at \$81,428 (MA/MS, Step 25).

It was moved by Shabb and seconded by Berger to approve the waivers of years of experience and to approve the teacher appointments for Juliet Lopez and Karlynn Von Rueden as presented. Motion carried unanimously. Absent: Larson.

Designation of Official Newspaper of the School District. It was moved by Manley and seconded by Gaukler to designate the *Grand Forks Herald* as the official newspaper of the school district. Motion carried unanimously. Absent: Larson.

Designation of Authorized Representatives for Title Programs & Grants, 2023-2024. Dr. Brenner reported that because the assistant superintendent of elementary education's position was not yet filled, he will serve as the interim authorized representative for the federal grants and programs previously managed by that position.

It was moved by Lunn and seconded by Anderson to approve the authorization of designated individuals as the authorized representatives for federal programs and competitive grants for the 2023-2024 fiscal year as follows:

- 1. Title I Disadvantaged Children Meet High Standards Dr. Terry Brenner (interim)
- Title II, Part A Teacher and Principal Quality Training and Recruiting - Dr. Terry Brenner (interim)
- 3. Title III English Language Acquisition/Enhancement - Dr. Terry Brenner (interim)
- 4. Title IV, Part A Student Support and Academic Enrichment Grants - Dr. Terry Brenner (interim)
- 5. Title VI-B (IDEA) Individuals with Disabilities Education Act - Dr. Terry Brenner (interim)
- 6. Title VII Indian Education Dr. Terry Brenner (interim)
- 7. Title VIII Impact Aid Dr. Terry Brenner and Brandon Baumbach
- 8. Title IX of the Equal Employment Opportunity Commission Griffin Gillespie
- 9. Indian Education Formula Grant Dr. Terry Brenner (interim)
- 10. Johnson O'Malley Act (Indian Education) Dr. Terry Brenner (interim)
- 11. Head Start Dr. Terry Brenner (interim)
- 12. 21st Century Community Learning Dr. Terry Brenner (interim)
- 13. District Homeless Liaison Sara Munson
- 14. CLSD Grant Amy Bartsch
- 15. School Food Service Wendy Mankie

Motion carried unanimously. Absent: Larson.

School Board Regular Meeting Schedule for 2023-

2024. Board members reviewed the proposed school board regular meeting schedule which was prepared based on current practice. The meetings begin at 6:00 p.m. and are held at the Mark Sanford Education Center, 2400 47th Avenue South, Grand Forks, ND unless otherwise noticed. Possible deviations on August 7, 2023, August 21, 2023, October 9, 2023, March 4, 2024, and May 28, 2024, were noted for the board's consideration. Special meetings may be called at any time.

It was moved by Palmiscno and seconded by Manley to approve the school board's regular meeting schedule for 2023-2024 as follows:

- Monday, August 7, 2023
- Monday, August 21, 2023
- Monday, September 11, 2023
- Monday, September 25, 2023
- Monday, October 9, 2023 begins at 5:00 p.m.
- Monday, October 23, 2023
- Monday, November 13, 2023
- Monday, November 27, 2023
- Monday, December 11, 2023
- Monday, January 8, 2024
- Monday, January 22, 2024
- Monday, February 12, 2024
- Monday, February 26, 2024
- Monday, March 4, 2024
- Monday, March 25, 2024
- Monday, April 8, 2024
- Monday, April 22, 2024
- Monday, May 13, 2024
- Tuesday, May 28, 2024
- Monday, June 10, 2024

Motion carried unanimously. Absent: Larson.

In addition, Dr. Brenner announced a special meeting is scheduled for Monday, July 24, 2024.

In response to inquiries from board members, Dr. Brenner said time will be dedicated to education, learning, outcomes, and goals, and the public form required to be held between January 1 and June 30 of every even-numbered year is tentatively scheduled for March 25, 2024.

Palmiscno suggested the Board consider switching the Finance Committee to a committee of the whole.

<u>Substitute Teacher Pay Rate for 2023-2025</u>. Dr. Brenner reported on the recommendation to increase substitute teacher pay rate with a differentiated pay structure as follows:

- Substitute Teachers with an interim substitute teaching license: \$139.93/day, 56% of BA/BS, Step 1 Daily Rate
- Substitute Teachers with a regular teaching license: \$149.93/day, 60% of BA/BS, Step 1 Daily Rate
- Substitute Teachers who are retired teachers: \$174.92/day, 70% of BA/BS, Step 1 Daily Rate

It was felt this tiered approach will align the base pay more competitively in the market as well as help to recruit, retain, and recognize experienced teachers. Also, by tying the tiers to BA/BS, Step 1 of the teachers' salary schedule, the rates will adjust annually to ensure we maintain competitive substitute teacher pay. The cost to implement this tiered approach is approximately \$290,000 over last year's expenditure. This change amounts to a 9.32% increase in substitute teacher pay.

It was moved by Lunn and seconded by Shabb to approve the increased pay rate and tiered structure for substitute teachers as outlined. Motion carried unanimously. Absent: Larson.

Consideration of Request for Qualification for Design Services Related to Grand Forks Central High School Swimming Pool. Baumbach explained the administrative recommendation to request qualifications for architectural and engineering services to support a potential project to recommission the Grand Forks Central High School pool and all related structural and mechanical repairs or upgrades. He said doing so is not precisely a commitment to repair the pool, rather, it is a commitment to gathering information that will be brought to the board for consideration.

It was moved by Lunn and seconded by Anderson to approve the Request for Qualifications for architectural and engineering services related to the Grand Forks Central High School swimming pool. Motion carried unanimously. Absent: Larson.

Consideration of Request for Qualifications for Design Services Related to District-wide Safety and Security. Baumbach explained the administrative recommendation to request qualifications for architectural and engineering services for safety and security upgrades for all schools in the district.

It was moved by Berger and seconded by Shabb to approve the Request for Qualifications for architectural and engineering services related to safety and security upgrades for all schools in the district, focusing on secure entrances and perimeter controls. Motion carried unanimously. Absent: Larson.

Consideration of HVAC Filter Services Bids. Baumbach reported the administrative recommendation to initiate a procurement process for HVAC filter services to sites in Grand Forks and at the Grand Forks Air Force Base. He said this is an annual maintenance contract that exceeds \$50,000.

It was moved by Shabb and seconded by Gaukler to authorize the administration to initiate a procurement process and post the legal notice for HVAC filter services. Motion carried unanimously. Absent: Larson.

Third-Party Individual/Entity Request for Student Information – Valley Bus Grand Forks, LLC. It was moved by Palmiscno and seconded by Manley to approve Valley Bus Grand Forks, LLC to receive student information such as the names, addresses, and contact information of district students to whom they provide school bus transportation as requested and as allowed by policy and/or law. Motion carried unanimously. Absent: Larson.

<u>Announcements</u>. Dr. Brenner announced the Summer Performing Arts (SPA) productions were underway. *The Little Mermaid* starts this week and *Mamma Mia* next week.

Board Requests for Future Consideration. Requests were made as follows:

- Update on the hiring of international teachers how it went last year and moving forward.
- Update on how the district is doing in filling its vacancies.
- Direction on the next steps regarding the review of the novels. Lunn clarified board members were asked to complete their readings by the end of June and suggested consideration be moved to August, but that will be up to the new board president.
- Consideration of the current structure of the finance committee.

<u>School Board Norms - How Did We Do</u>? Gaukler said the board did really well in following its norms.

<u>Adjournment</u>. There being no further business, the meeting adjourned at 6:42 p.m.

APPROVED

(Date)

Amber Flynn, President

Brandon Baumbach, Business Manager

GF School Board 7-10-2023 Page 4 of 4

GRAND FORKS SCHOOL BOARD GRAND FORKS PUBLIC SCHOOL DISTRICT #1 SPECIAL MEETING MINUTES July 24, 2023

The School Board of Grand Forks Public School District No. 1 held a special meeting on Monday, July 24, 2023, at the Mark Sanford Education Center with President Amber Flynn presiding.

Board Members Present: Josh Anderson, Dave Berger, Amber Flynn, Joel Larson via phone, Jeff Manley, Bill Palmiscno, and Cynthia Shabb. **Absent**: Monte Gaukler and Eric Lunn.

Student Board Members Present: None. Absent: Ryaan Alshami and Maggie Barker.

<u>Others Present</u>: Dr. Terry Brenner, Superintendent of Schools; Brandon Baumbach, Business Manager; Catherine Gillach, Associate Superintendent of Secondary Education; and Cindy Johnson, Executive Secretary.

<u>Call to Order and Pledge of Allegiance</u>. The meeting was called to order at 6:00 p.m. and the Pledge of Allegiance was recited.

<u>Consent Agenda</u>. President Flynn pulled from the consent agenda the resignation of David Tack. It will be considered as a separate agenda item.

It was moved by Shabb and seconded by Palmiscno to approve the consent agenda as amended as follows:

- Appointments effective August 22, 2023, of Sarah Hart, Speech Language Pathologist, salary \$56,154; and Jamie Voeller, 50/50 Social Studies and Interventionist, salary \$46,977; and
- Resignations effective June 2, 2023, of Amy Robinson, Ashley Bisbee, Blake Boen, Jennifer Varriano, and Nichole Stroh.

Motion carried unanimously. Absent: Gaukler and Lunn.

Resignation of David Tack. David Tack submitted his resignation effective August 1, 2023, after having signed his contract for the 2023-2024 school year. In his resignation letter, he requested the board waive the 5% release fee that is provided for in policy DKBB, Contracted Staff Resignations and Request for Release from Contract.

A discussion was held about the request being the first litmus test of the policy, when contracts were distributed, the effective date of the policy, when the resignation was submitted, and the precedence that would be set should the board deviate from its policy.

Following discussion, it was moved by Manley and

seconded by Anderson to approve the resignation without a waiver of the 5% release fee. Motion carried on roll call vote as follows: Aye: Larson, Manley, Palmiscno, Flynn, Anderson, and Berger. Nay: Shabb. Absent: Gaukler and Lunn.

Approval of Valley Middle School, Central Kitchen, and Safety & Security Construction Manager at Risk.

Jonathan Ellwein, Director of Buildings and Grounds, reported that in accordance with North Dakota Century Code Section 48-01.2-20, a selection committee completed the Construction Manager at Risk (CMaR) review process for the new Valley Middle School, Central Kitchen, and Safety & Security projects. Interviews of the two firms that submitted proposals were conducted and Construction Engineers was recommended.

It was moved by Palmiscno and seconded by Shabb to approve Construction Engineers as the CMaR for the construction of the new Valley Middle School, central kitchen, and safety and security projects. Motion carried unanimously. Absent: Gaukler and Lunn.

Cabinet-Level Administrative Salary Recommendations. Dr. Brenner reported on his salary recommendations for the chief academic officer. business manager, and associate superintendent of secondary education. The recommendation is to receive the same percentage increase as averaged between and among all other negotiating groups of 8% in year one and 5% in year two plus the appropriate education factor where lt applicable. was noted the associate

superintendent's education factor may change in year two upon completion of the doctorate. The recommendation follows:

Chief Academic Officer: Year One: Base Salary: \$137,234 Education Factor: \$1,500 Total Salary: \$138,734 Year Two: Base Salary: \$144,096 Education Factor: \$1,500 Total Salary: \$145,596

Business Manager: Year One: Base Salary: \$140,400 Year Two: Base Salary: \$147,420

Associate Superintendent of Secondary Education: Year One: Base Salary: \$171,192 Education Factor: \$2,900 Total Salary: \$174,092 Year Two: Base Salary: \$179,752 Education Factor: \$2,900* *subject to change if doctorate completed) Total Salary: \$182,652

It was moved by Berger and seconded by Shabb to approve the salary increases as presented for the chief academic officer, business manager, and associate superintendent of secondary education effective July 1, 2023. Motion carried unanimously. Absent: Gaukler and Lunn.

Consideration of School Board Committee and Community Liaison Appointments for 2023-2024. It was moved by Manley and seconded by Palmiscno to approve the school board committee and community liaison appointments for 2023-2024 as recommended by the school board president and superintendent. Motion carried unanimously. Absent: Gaukler and Lunn.

Consolidated Grant Application for 2023-2024 Federal Title Funding. Dr. Brenner gave an overview of the federal formula funding for 2023-2024. Estimated allocations in the consolidated grant application include Title I - \$3,159,255.00; Title II -\$724,967.00; Title III - \$23,541.20; and Title IV -\$372,557.00.

It was moved by Shabb and seconded by Palmiscno to approve the consolidated grant application for 2023-2024 federal title funding as presented. Motion carried unanimously. Absent: Gaukler and Lunn. <u>Adjournment</u>. There being no further business, the meeting adjourned at 6:38 p.m.

(Date)

APPROVED _____

Amber Flynn, President

Brandon Baumbach, Business Manager

GRAND FORKS SCHOOL BOARD GRAND FORKS PUBLIC SCHOOL DISTRICT #1 SPECIAL MEETING MINUTES July 31, 2023

The School Board of Grand Forks Public School District No. 1 held a special meeting on Monday, July 31, 2023, via Zoom with President Amber Flynn presiding.

Board Members Present: Josh Anderson, Dave Berger, Amber Flynn, Monte Gaukler, Jeff Manley, Bill Palmiscno, and Cynthia Shabb. **Absent**: Joel Larson and Eric Lunn.

Student Board Members Present: None. Absent: Ryaan Alshami and Maggie Barker.

<u>Others Present</u>: Dr. Terry Brenner, Superintendent of Schools; Brandon Baumbach, Business Manager; and Cindy Johnson, Executive Secretary.

<u>Call to Order and Pledge of Allegiance</u>. The meeting was called to order at 7:30 a.m.

Appointment of Assistant Superintendent of <u>Elementary Education</u>. Dr. Brenner reported on the application and interview process for the position of assistant superintendent of elementary education and the interview team's recommendation to hire Mr. Matthew (Matt) Bakke.

Following discussion, it was moved by Palmiscno and seconded by Anderson to appoint Matt Bakke as the assistant superintendent of elementary education at a salary of \$173,900 which includes a MA+45 education factor of \$2,900 for the 2023-2024 school year minus one month of salary due to his arrival on July 31, 2023. Motion carried unanimously. Absent: Larson and Lunn.

<u>Adjournment</u>. There being no further business, the meeting adjourned at 7:39 a.m.

APPROVED

(Date)

Amber Flynn, President

Brandon Baumbach, Business Manager

August 7, 2023 Page 10 of 133

Griffin Gillespie, **SHRM-CP** Director of Human Resources

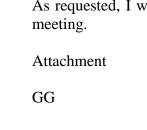
Department Phone: 701.787.4878 Direct Phone: 701.746.2205, Ext. 7112 Fax: 701.787.4350 ggillespie080@mygfschools.org



(-6-

TO:Dr. Terry Brenner, SuperintendentFROM:Griffin Gillespie, Human Resources DirectorSUBJECT:Recruitment and Hiring UpdateDATE:August 7, 2023

As requested, I will be presenting a recruitment and hiring update to the school board at the August 7th, 2023 meeting.



GRAND FORKS

PUBLIC SCHOOLS Growing together to enrich the world.







Equal opportunity employer

2023-2024 GFPS Recruitment Update

<u>Openings</u>

- Certified Teachers- 7
- Special Education- 2
- ► SLP- 4
- Psych-6
- Custodians-10
- Cooks- 9
- Special Ed Paras- 150
- Encore-23
- Other Paras- 8
- Other Classified- 2

<u>New Hires</u>

- Certified- 95
- Classified- 45
- ▶ International- 22

2023-2024 GFPS Recruitment Update

► Jobs HQ

- ► 526,185 Impressions
- ► 50,438 Video Completions
- Job Boards
- Geofencing
- ► CTV/OTT
- YouTube
- Increase in # of Applications
 - ► Total- ↑ 36%
 - ► Certified- ↑ 72%
 - ► Classified- ↑ 45%

Future Sourcing Initiatives

- Off the Wall Advertising
- River Cinema
- Social Media
- Employment Branding
 - Enhanced "Careers" page
 - Employee Testimonials
 - Updated Recruitment Videos

August 7, 2023 Page 13 of 133

Jonathan Ellwein Director of Buildings and Grounds

Office Phone: 701.746.2220 jellwein180@mygfschools.org

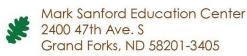


MEMORANDUM

TO:Brandon Baumbach, Business ManagerFROM:Jonathan Ellwein, Director of Buildings and GroundsSUBJECT:Summer Projects UpdateDATE:August 8, 2023

I will be in attendance at the school board meeting and present a high-level overview of the projects the district has been working on over the summer.

cj



PO Box 6000

Grand Forks, ND 58206-6000



August 7, 2023 Page 14 of 133

Brandon Baumbach Business Manager

Department Phone: 701.787.4885 Direct Phone: 701.746.2205, Ext. 7126 Fax: 701.772.7739 bbaumbach020@mygfschools.org



MEMORANDUM

TO:Grand Forks School BoardFROM:Brandon Baumbach, Business ManagerSUBJECT:Finance Committee ReportDATE:August 7, 2023

The Finance Committee met on August 2 and discussed the following topics:

- Consideration of Career Impact Academy Guaranteed Maximum Price The committee recommended to the board acceptance of the guaranteed maximum price for construction services for the base bid plus two alternates: the inclusion of the Common Space and the inclusion of the Welding Lab.
- 2) Consideration of Land Swap Adjacent to Career Impact Academy Site The committee recommended to the board a continued discussion.
- 3) Consideration of Preliminary Budget and Tax Levy for FY24 The committee recommended approval of the preliminary budget and certificate of levy as presented and to set the public hearing date for the preliminary budget and certificate of levy for September 25 at 6:00 p.m. at Mark Sandford Education Center.

Attachments:

Grand Forks Career Impact Academy Guaranteed Maximum Price Package Career Impact Academy Guaranteed Maximum Price Summary Sheet Possible Building Fund Impact Summary SFN 9149 – Public School District Budget and Tax Levy – Certificate of Levy







Equal opportunity employer



CAREER IMPACT ACADEMY Grand Forks

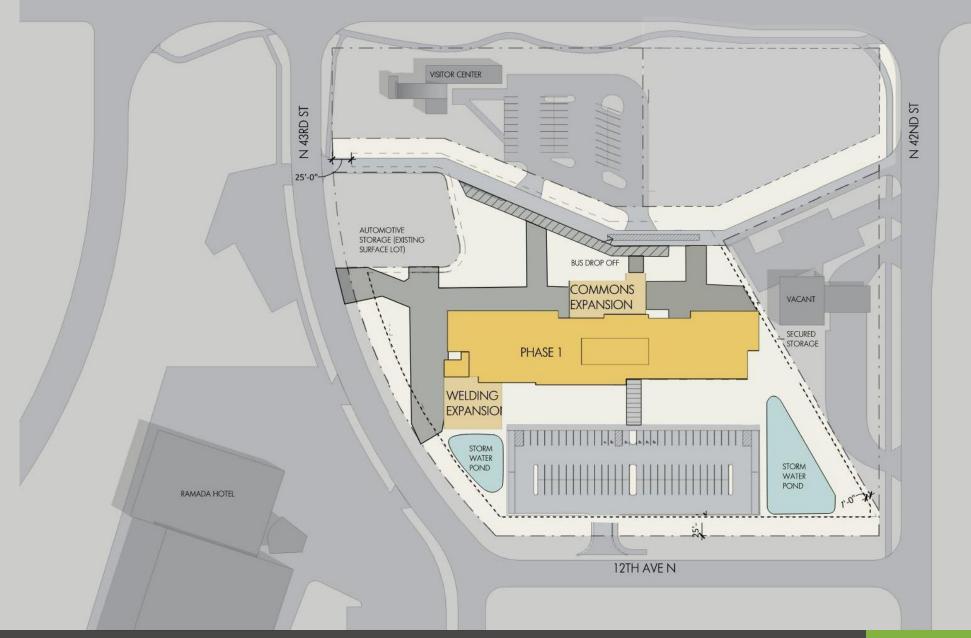


GRAND FORKS PUBLIC SCHOOLS

August 7, 2023 Page 15 of 133

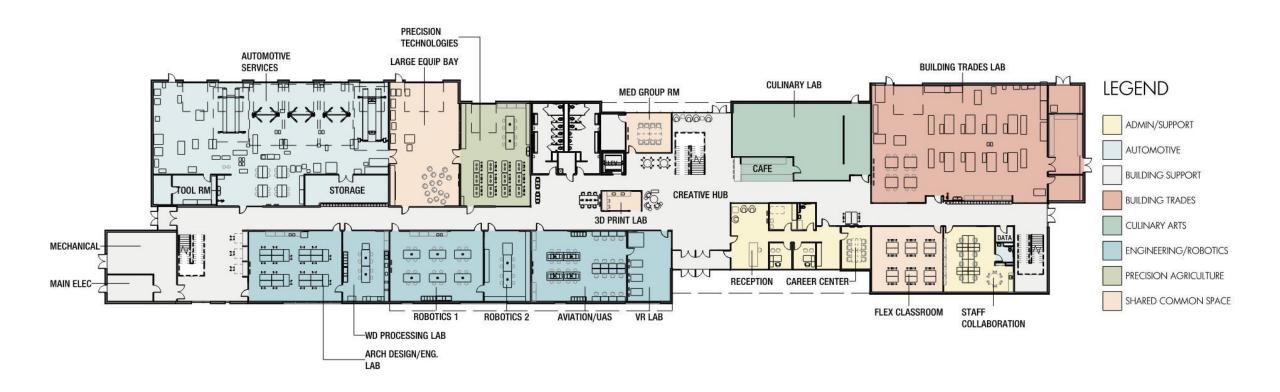


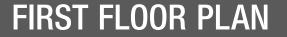




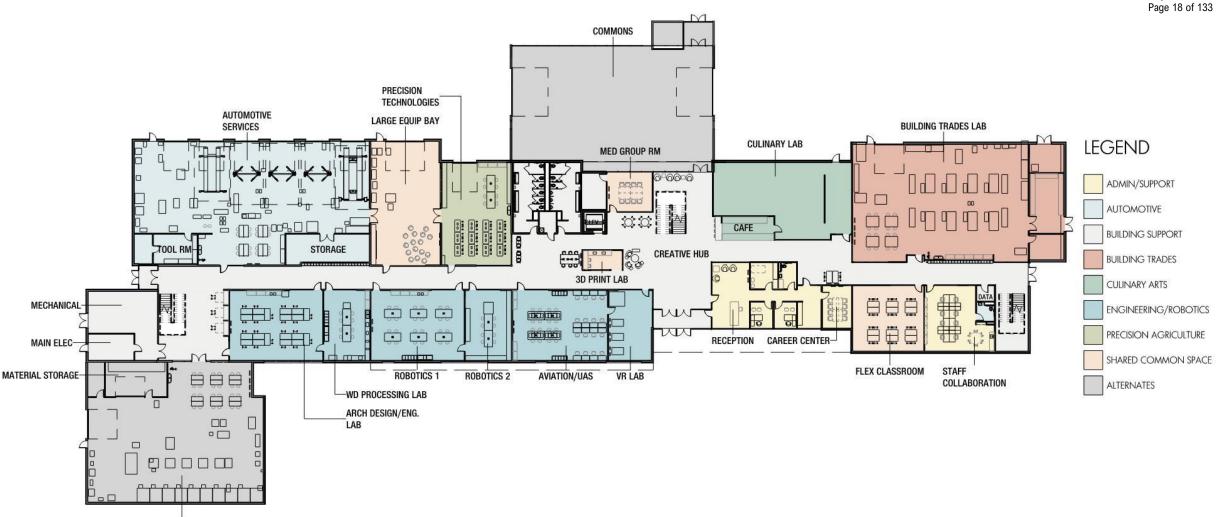












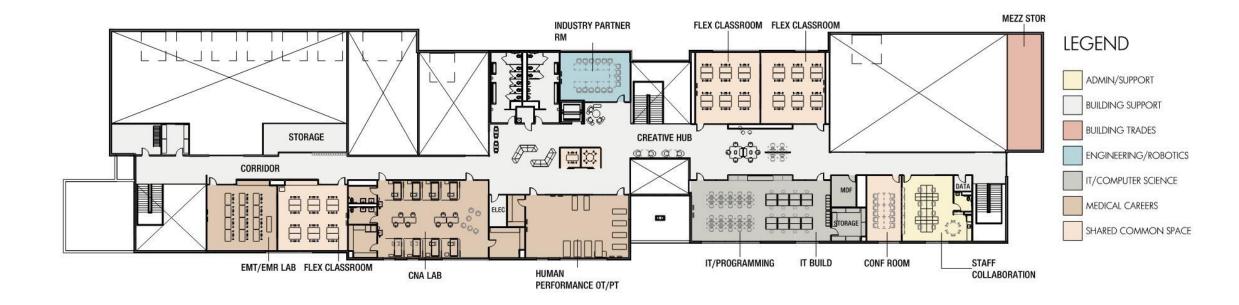
WELDING

FIRST FLOOR PLAN - ALTERNATES

CAREER IMPACT ACADEMY

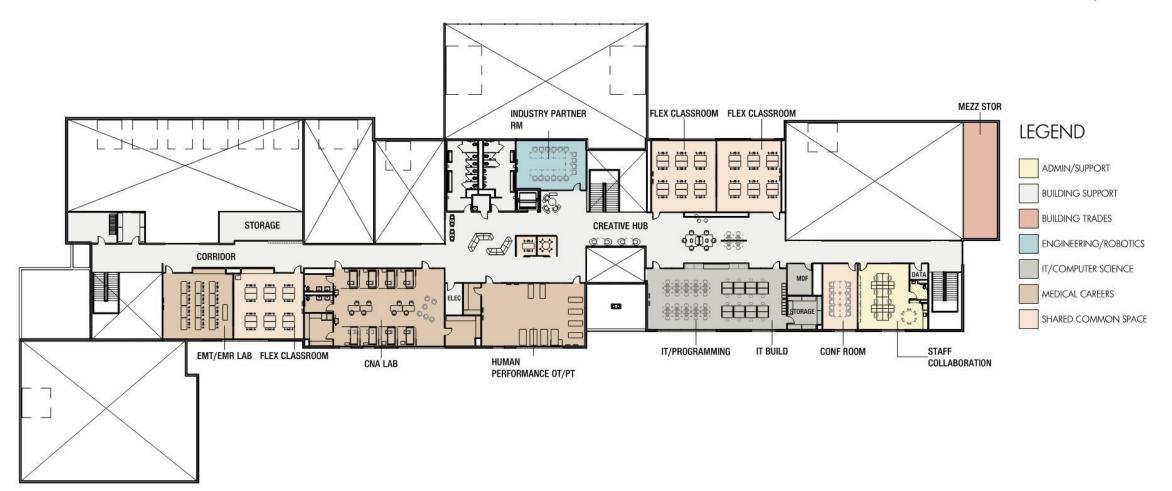


August 7, 2023



SECOND FLOOR PLAN





SECOND FLOOR PLAN - ALTERNATES











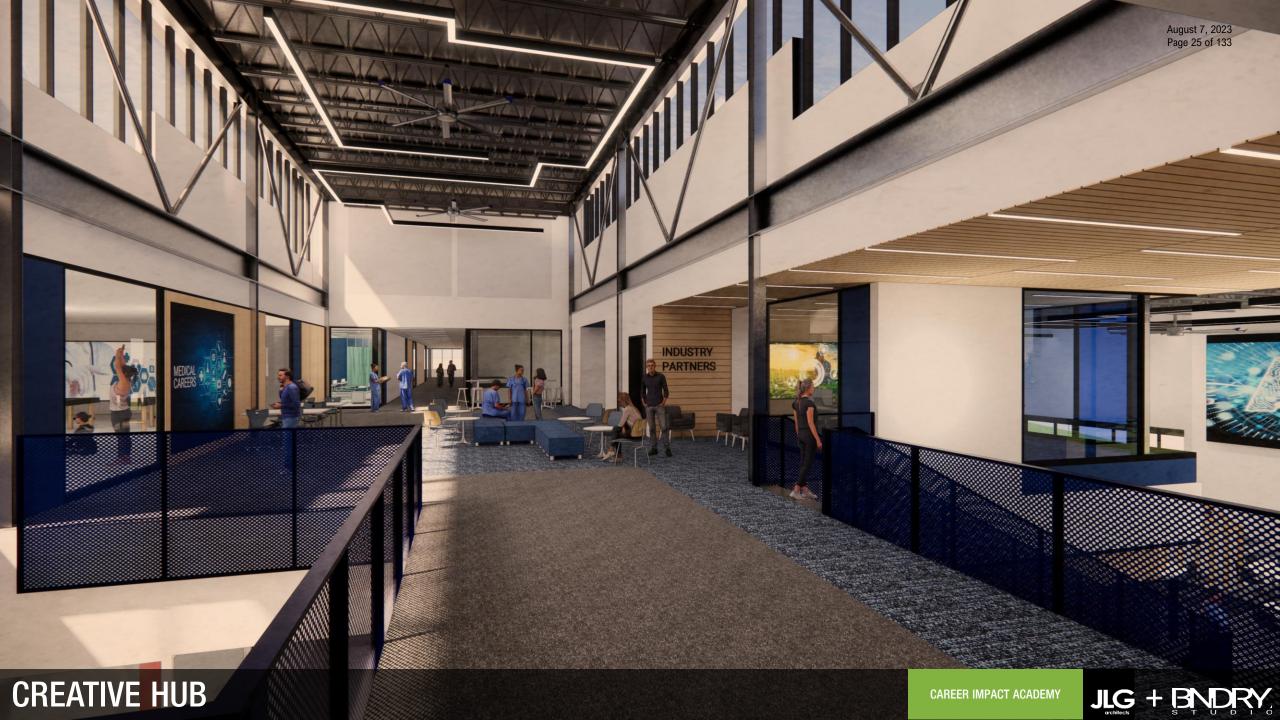
MAIN ENTRY – SOUTH



















ENGINEERING LAB





BUILDING TRADES LAB





COMMONS ALTERNATE









QUESTIONS?



August 7, 2023 Page 32 of 133

GRAND FORKS CAREER IMPACT ACADEMY

GUARANTEED MAXIMUM PRICE

AUGUST 1, 2023





Grand Forks Public Schools Career Impact Academy Grand Forks, ND Guaranteed Maximum Price (GMP)

TABLE OF CONTENTS

- 1. COVER LETTER
- 2. BASIS OF THE GUARANTEED MAXIMUM PRICE (GMP)
- 3. GMP SUMMARY ESTIMATE
- 4. APPENDIX:
 - **A.** Variance Log Report
 - **B.** Construction Documents Log
 - **C.** Construction Schedule
 - **D.** Responsibility Matrix



August 1, 2023

Mr. Brandon Baumbach **Grand Forks Public Schools** 2400 47th Ave S. Grand Forks, ND 58201

Re: Career Impact Academy Guaranteed Maximum Price

Dear Brandon:

PCL/Community, A Joint Venture is pleased to submit our Guaranteed Maximum Price for the Career Impact Academy project in the amount of **§24,983,859**. This Guaranteed Maximum Price (GMP) is based on the documents listed and as further clarified in the attached package.

Grand Forks Career Impact Academy GMP	\$ 24,983,859
Alternate 01: Commons Expansion	\$ 1,660,920
Alternate 02: Welding Expansion	\$ 2,028,388
Alternate 03: Finned Tube Radiation (FTR)	\$ 278,629
Alternate 04: Folding Glass Walls (FGW-1)	\$ 216,000

We look forward to moving further with this exciting project.

If you have any additional questions, please don't hesitate to contact me anytime. (Cell phone: 612.718.4871 or via e-mail: <u>bjcummings@pcl.com</u>).

Yours truly,

PCL Construction Services, Inc.

5#2

Brett Cummings Project Manager

CC: Sean Scott, Torre Smith, Ruann Deschene



BASIS OF THE GUARANTEED MAXIMUM PRICE (GMP)



BASIS OF THE GUARANTEED MAXIMUM PRICE (GMP):

1. THIS GMP IS BASED ON:

- A. The AIA A133 Construction Agreement between Owner and Construction Manager as Constructor where basis of payment is the Cost of Work plus a fee with a Guaranteed Maximum Price dated August 3, 2022 and associated AIA A201-2007 General Conditions of the Contract for Construction.
- B. Project Manual Grand Forks Public Schools Career Impact Academy GMP Set prepared by JLG Architects and their consultants published May 30, 2023 (Refer to Appendix B).
- C. GMP Drawings prepared by JLG Architects and their consultants published May 30, 2023 (Refer to Appendix B).
- D. Addendums 1 through 4 as issued by PCL/CC.
- E. Career Impact Academy GMP Schedule dated May 31, 2023 (Refer to Appendix C).
- F. Construction Responsibility Matrix dated August 1, 2023 (Refer to Appendix D).
- G. Our budget is based on PCL's interpretation of the above documents and created description of work, quantity of work and cost of work as detailed within this GMP. All clarifications, quantities and comments identified in the estimate, including this basis narrative, are part of our qualifications.

2. GENERAL CLARIFICATIONS:

- A. This GMP does not include any potential escalation in the prices of any materials, equipment, or services used in the performance of the Work caused directly or indirectly by the imposition of Canadian, US, Chinese, or other tariffs.
- B. The is GMP is subject to change based on updates to scope and documents.
- C. Allowances described in the GMP for items that are not yet fully developed are inclusive of all costs of delivery, handling, installation, labor, material, and equipment unless noted otherwise.

3. SCHEDULE MILESTONES:

A. This GMP is based on the following schedule milestone dates:

а.	Establish GMP/Notice to Proceed	August 11, 2023
b.	Start of Construction	September 8, 2023
c.	Construction Substantially Complete	April 18, 2025

4. PROJECT CLARIFICATIONS

A. Costs are based on a 40-hour work week and all work is to occur during normal business working hours, Monday through Friday with the exception of recognized holidays.

- B. Temporary electrical, water, and natural gas consumption and utility service costs will be paid for the owner during the entire construction phase.
- C. Domestic water consumption for PCL and its subcontractors will be provided by Owner at no cost.
- D. PCL may self-perform the concrete, rough carpentry, finish carpentry and general conditions scopes of work.
- E. We have not included any escalation costs beyond the Construction Schedule provided.
- F. We have not included providing or installing owner furnished FF&E.
- G. We have not included providing or installing Foodservice Equipment.
- H. Davis Bacon Prevailing Wages have been included utilizing General Decision Number ND20230014 dated 07/07/2023 for construction type "Building".

5. THE GMP SPECIFICALLY <u>INCLUDES:</u>

The following list of inclusions is an attempt to clarify assumption for areas that remain unclear with the current Contract Documents.

A. General Requirements:

1. Includes costs for labor, materials and equipment required for the project including but not limited to those items necessary for hoisting/unloading, expendables, consumables, equipment rentals, on-site storage, temporary sanitary facilities, temporary signage, street sweeping, temporary protection, medical and safety, temporary handrails, temporary stairs and ladders, progress cleaning and dumpsters.

B. <u>Temporary Fencing and Barricades:</u>

1. Includes costs for a temporary fence around the project site. Fence is included as 6'-0" high post driven with top and bottom tension wire. (4) 20'-0" drive gates and (4) 4'-0" personnel gates are included.

C. Earthwork

- 1. Includes removals as shown.
- 2. Includes soils corrections per Geotechnical report.
- 3. Includes structural excavation and backfill.
- 4. Includes vapor barrier and sand base for slab-on-grade.
- 5. Includes final grading of site and import of paving base courses.
- 6. Includes import of 5" of local native topsoil material at all planting areas.
- 7. Includes construction of the infiltration basins. A \$100/CY material allowance is included for the biofiltration soils (no specifications provided) with an approximate quantity of 1,000 CY.



D. Site Utilities

- 1. Includes sanitary sewerage piping, structures, and connection to the existing sanitary sewer piping.
- 2. Includes storm drainage piping, structures, and connections to existing storm sewer piping.
- 3. Includes watermain piping, valves, structures, and connection to existing watermain piping.
- 4. All other utilities are excluded (gas, cable tv, etc.).

E. Cast-in-Place Concrete

- 1. Includes footings, foundation walls, elevator pit walls, stoops, piers, slab on grade, raised slab on grade/stairs at center stair, slab on metal deck, pan stair fill and concrete specialties as shown on the structural drawings.
- 2. Thickened slabs are included at load bearing stud wall locations.
- 3. No underslab insulation has been included.
- 4. Slab on grade construction joints include smooth dowels per the drawings and not plate dowels per the specifications.

F. Structural Steel and Miscellaneous Metals

- 1. Includes supply & installation of all structural steel beams, columns, joists, bracing, etc. as required for a complete steel structure.
- 2. Includes supply & installation of all steel floor and roof decking, inclusive of acoustical decking at locations shown.
- Includes supply & installation of miscellaneous metals including elevator pit ladder, guardrails, pipe bollards, roof access ladders, service yard enclosure, ships ladders and sign framing.
- 4. Includes supply & installation of concrete filled pan stairs inclusive of required handrails/guardrails.

G. Cold Formed Steel Trusses

1. Includes supply & installation of the pre-engineered cold-formed steel trusses.

H. Cold-Formed Framing and Gypsum Board Assemblies

- 1. Include interior and exterior cold-formed stud framing. Interior load bearing framing is included where required.
- 2. No sheathing is included for the exterior walls per the sections provided.
- 3. Include sheathing at interior walls per the sections provided and level of finishes as noted in the specifications and on the elevations.
- 4. Includes insulation (batt and foamed in place) within assemblies as noted.



August 7, 2023 Page 39 of 133

I. Rough Carpentry

- 1. Includes supply and installation of wood blocking and backing for the following:
 - 1. Food Service Equipment
 - 2. Glazing head/jamb/sills
 - 3. Specialties
 - 4. Millwork

J. Waterproofing

1. Includes waterproofing for the elevator pit per G102.

K. Roofing Systems

- 1. Includes membrane roof system consisting of roof sheathing air barrier, insulation, cover board and fully adhere roof membrane where shown.
- 2. Air barrier only included at locations where acoustical deck is required.,
- 3. Includes parapet cap flashings as required.
- 4. Includes all wood blocking/backing/insulation required at parapet walls, high/low wall interfaces, curbs, etc.

L. Metal Wall Panels

- 1. Includes exterior metal panels as shown.
- 2. Includes interior metal panels as shown.
- 3. Includes exterior metal panel soffits as shown.
- 4. Includes metal panel roofing at North Entry structure.
- 5. 18 GA is not offered by manufacturer for MTL PNL-20, 22 GA panels included.
- 6. 22 GA is not offered by manufacturer for MTL PNL-31A exterior faces, 24 GA panels included.
- 7. 22 GA is not offered by manufacturer for MTL PNL-31B exterior faces, 24 GA panels included.
- 8. MTL PNL-24 figured at 0.032 ALUM per supplier's restrictions.
- 9. MTL PNL-21 figured as 22 GA.

M. Joint Sealants

1. Includes interior and exterior caulking as required.

N. Casework and Countertops

- 1. Includes solid surface countertops, vanities, and windowsills.
- 2. Includes base, upper, and full height cabinets.
- 3. Includes entry displays Type A & Type B complete.
- 4. Includes WDP-1 Wood Bench



- 5. Includes WDP-1 Wood Wall Paneling
- 6. Includes WDP-1 Wood Ceilings.
- 7. Includes 12", 18" and 24" deep shelving.

0. Doors, Framed and Hardware

1. Includes hollow metal door frames, hollow metal doors, laminate doors and hardware required.

P. Sectional Doors

1. Includes supply and installation of (10) aluminum overhead doors and (1) steel overhead door.

Q. Interior and Exterior Glazing

- 1. Includes exterior glazed aluminum framed window and entries.
- 2. Includes (4) ea. Auto Door Operators per Hardware Groups 258,269, 358 & 368.
- 3. Includes glazing of interior hollow metal frames.
- 4. Includes interior glazed aluminum framed entries.

R. Resilient and Tile Carpet Flooring

1. Includes walk-off carpet, carpet tile, rubber flooring and resilient flooring.

S. Acoustical Ceilings and Sound Panels

1. Includes acoustical ceiling tile ceilings (ACT-1,2), sound absorbent panels (SAP-1) and metal ceilings (MCT-1).

T. Paint and Wall Coverings

- 1. Includes painting of walls, ceilings, stairs, exposed steel columns and all other items scheduled to receive paint.
- 2. Includes wall coverings as scheduled.
- 3. Includes \$20,000 Allowance for intumescent painting.

U. <u>Tile</u>

- 1. Includes floor tile per the finish plans.
- 2. Wall tile at individual restrooms (T1, T2, T5, T8, T9) is included at wet wall and adjacent wall only. Tile is included to 6'-0" AFF.
- 3. Wall tile at restrooms T3, T4, T6 & T7 is included at walls shown in elevations on enlarged plans and elevations sheets. Tile is included to 6'-0" AFF.
- 4. Includes tile backsplash at Wellness (RM 105) and Work Room (RM 103).
- 5. Includes wall tile at the Café Knee wall.
- 6. Includes wall tile at the drinking fountain per the elevations.

V. Fluid Applied Flooring

1. Includes fluid applied flooring at locations noted HPF-1 on finish plans.



W. Polished Concrete

1. Includes polished concrete and stained polished concrete as shown on the finish plans.

X. Specialties

- 1. Includes installation only of the following owner supplied specialties:
 - a. (24) Paper Towel Dispensers
 - b. (18) Soap Dispensers
 - c. (21) Toilet Paper Dispensers
- 2. Includes supply and installation of the following specialties:
 - a. (28) Markerboards
 - b. (16) Toilet Compartments and (2) Urinal Screens
 - c. (8) Cubicle Curtain and Track
 - d. (13) Corner Guards and Wall Protection
 - e. Toilet Accessories
 - a. (43) Grab Bars
 - b. (26) 24" x 36" Angle Framed Mirrors
 - c. (2) Utilitiy Shelf and Mop Holders
 - d. (15) Sanitary Napkin Disposals
 - f. (2) AED & Semi-Recessed Cabinets
 - g. (20) Fire Extinguishers and Cabinets
 - h. (1) Fire Department Access Box
 - i. (58) Lockers
 - j. (1) Flammable Cabinets
 - k. (4) Goggle Cabinets

Y. Signage

- 1. Includes supply and installation of the following signage:
 - a. (1) ea. Building Dedication Plaque 18" x 24"
 - b. (66) ea. Sign Type 1 Room ID
 - c. (5) ea. Sign Type 2A Non-Gendered Restroom
 - d. (4) ea. Sign Type 2B Gendered Restroom
 - e. (11) ea. Sign Type 3A Maximum Occupancy
 - f. (2) ea. Sign Type 3B Elevator
 - g. (12) ea. Sign Type 4A Vinyl 6" Letters Exterior Entrance ID



Z. Folding Panel Partitions

1. Folding panel partitions are excluded – See Alternates.

AA. Flagpoles

1. Includes supply and installation of (1) 30'-0" flagpole.

BB. Window Shades

1. Includes Mecho Manual Roller Shades (WT-1) per the finish plans.

CC. Food Service Equipment

Supply and installation of the Food Service Equipment listed on the FS series drawings is
 <u>EXCLUDED</u>. We have only included the blocking/backing shown as well as mechanical and
 electrical rough-in for required connections to this equipment.

DD. Hydraulic Elevators

- 1. Includes (1) new 2-stop hydraulic elevator.
 - a. 3500# Capacity
 - b. 100 feet per minute
 - c. (2) stops total
 - d. (2) front openings and no rear openings.
 - e. Standard manufacturers interior and hoistway entrance finishes.

EE. Fire Protection

- 1. Includes design, supply, and installation of a water-based wet-type fire protection system.
- 2. We have not included a fire pump or fire water storage system

FF. Plumbing

- 1. Includes domestic water system complete.
- 2. Includes sanitary waste piping system complete.
- 3. Includes roof drainage piping system complete.
- 4. Includes compressed air system complete. **EXCLUDES** air reels located after the quick disconnects.

GG. <u>HVAC</u>

- 1. Includes natural gas piping system to boilers, water heaters, infrared heaters, make up air units, and cooking equipment. Piping starts at meter supplied and set by utility provided.
- 2. Includes natural gas boilers and heating water distribution pumps and piping to variable air valves, roof-top units, bare element finned tube radiation and unit heaters.
- 3. Includes hot water/DX rooftop units, gas fired make-up air units and air distribution ductwork.
- 4. Includes exhaust systems and reels.



- 5. Includes dust collectors.
- 6. Includes gas fire tube infrared heaters.
- 7. Includes mini-split systems located in Electrical/MDF/Data Rooms.
- 8. Includes automatic temperature controls system complete.
- 9. Radiant Ceiling Panels are provided under Alternate 03.

HH. Electrical, Low Voltage and Communications Systems

- 1. Includes site lighting.
- 2. Includes power and distribution system complete.
- 3. Includes interior and exterior building lighting and lighting controls complete.
- 4. Includes structured cabling, data racks, patch panels central paging/intercom system and audio video systems complete.
- 5. Includes conduit/rough-in for network electronic, access control, and intercom.
- 6. Includes conduit/rough-in and cabling/conductors for IP video surveillance.
- 7. Includes clock system.
- 8. Includes fire alarm and detection system complete.

II. Surveying

1. Includes establishing initial control (vertical and horizontal), staking initial building layout and providing site paving layout. Subtrades will be responsible for all other surveying required.

JJ. Landscaping

1. Includes \$200,000 Allowance for Landscaping.

KK. Site Concrete

- 1. Includes the following:
 - a. Curb & Gutter 2,500 LF
 - b. 5" Thick Light Duty Concrete Paving 31,500 SF
 - c. 7" Thick Heavy Duty Concrete Paving 25,500 SF
 - d. 6" Thick Sidewalk 6,500 SF
 - e. Decorative Sidewalk Stamped Colored Concrete 2,800 SF
 - f. Street Patching for Utilities 400 SF
 - g. Parking Lot Striping (South Lot Only) and ADA Signage.
 - h. Work shown at the bus drop location note 'By Others" is excluded.

LL. Asphalt Paving

1. Asphalt Paving is excluded - See Alternates.



6. CONSTRUCTION CONTINGENCY:

We have included a 2.5% construction contingency based on the overall project construction costs in our GMP. It is not intended to cover costs due to design definition or design creep.

We have not included any additional contingency to correspond with the level of design being further developed. We recommend that the Owner carry design contingency within the overall project budget.

- A. Current contingency values included in this GMP:
 - 1. 2.5% Construction Contingency:_____\$624,596

7. CASH ALLOWANCES:

We have included the following allowances in the GMP for items that are not yet clearly identified. These allowances are inclusive of all costs of delivery, handling, installation, labor, material, and equipment unless noted otherwise.

Α.	Biofiltration Soil Pending Specification:	\$ 100,000
В.	Winter Conditions for 2024/2025 Season:	\$ 75,000
C.	Intumescent Painting (COAT-1 & COAT-2):	\$ 20,000
D.	Steel Modifications for Mechanical Clearances:	\$ 25,000
E.	Finishes Modifications at Café':	\$ 30,000
F.	Landscaping:	\$ 200,000

8. ALTERNATES:

We have NOT included the following alternates in the GMP. These alternates are inclusive of costs of delivery, handling, installation, labor, material, and equipment unless noted otherwise.

Α.	Alternate No. 01: Building Commons:	\$ 1,660,920
	1. Alternate includes additional costs to include the Building Commons Addition	on.
В.	Alternate No. 02: Welding:	\$ 2,028,388
	1. Alternate includes additional costs to include the Welding Addition.	
C.	Alternate No. 03: FTR:	\$278,629
	 Alternate includes additional costs to include perimeter radiant ceiling pane tube radiation with associated hydronic piping and automatic controls. 	els and finned
D.	Alternate No. 04: FGW-1:	\$ 216,000
	 Alternate includes additional costs to furnish and install 10'-0" high folding g FGW-1 as shown in lieu of Wall Type A4. 	lass partitions



9. POTENTIAL GMP REDUCTION CONCEPTS:

We have **NOT** included the following Potential Budget Reduction Concepts in the GMP. These items are provided as high-level concepts for reduction of the overall budget.

Α.	SWF Contract Manual Roller Shades in lieu of Mecho Shades	Approx. (\$ 17,000)
Β.	Provide 26 GA interior faces in lieu of 22 GA for MTL PNL 31A & B and w	ider Approx. (\$ 18,000)
C.	Switch (10) EA Aluminum Overhead doors to Steel	Approx. (\$ 11,000)
D.	Light-Duty and Heavy-Duty Asphalt in Lieu of Concrete Paving	Approx. (\$ 16,500)
E.	Alternate Light Fixture Selections	Approx. (\$ 25,000)
F.	Non-Simplex Based Fire Alarm System	Approx. (\$ 75,000)
G.	Explore alternative metal panel products	Approx. (\$ 25,000-\$75,000)

10. THE GMP SPECIFICALLY EXCLUDES:

- A. Unforeseen existing conditions
- B. Bid bonds
- C. 3rd party construction testing and inspections
- D. Environmental testing & permits
- E. Pest control or remediation
- F. Contaminated soils and hazardous materials
- G. Previously agreed upon preconstruction costs (\$30,000).
- H. Service provider utility relocations, modifications and/or additions including all power, water, sanitary, storm, voice, fiber, and cabling that are not shown in the contract documents.
- I. Utility Company service charges of any type for all temporary or permanent services, including electric, gas, telephone, fiber, and cable systems.
- J. Design fees unless specifically included.
- K. Overtime labor unless noted otherwise
- L. Supply and Installation of Owner's FF&E items unless noted otherwise
- M. Operating Supplies & Equipment (OS&E)
- N. Lightning protection system.
- 0. Commissioning
- P. Artwork/Sculptures
- Q. Spray applied fireproofing
- R. All-Risk Insurance
- S. Taxes



GUARANTEED MAXIMUM PRICE:

ESTIMATE SUMMARY REPORT

August 7, 2023 Page 47 of 133

PCL	North D	unitv. a Joint Ve Dakota Office	nture		Sumr	narv Page 1 of Jul 31, 202 3:33:23 Pl
E Number	BE220006	ummary				Torre Smit
pportunity No wner File No oject ocation wner	51.271.GOV.22.113352 Grand Forks Region Career Impact Academy Grand Forks, MN, USA Grand Forks Public Schools	Project Start Completion Functional U Area		Sep 08, 2023 Mar 14, 2025 55,333 SF		
esigner	JLG Architects Summary Item Description	Quantity UOM	% Total Cost	Item Cost /Bldg. Area	Unit Cost	Total Cost
IRECT C	OSTS			,,		
General Requ	uirements	55,333 GSF	4.07	17.98	17.98	994,810
BC-01-01 - Te	emporary Fencing and Barricades	1 LS	0.44	1.96		108,348
BC-01-02 - Ea		1 LS	3.04	13.45		744,000
BC-01-03 - Si		1 LS	1.39	6.14		340,00
BC-01-04 - Ca	ast-in-Place Concrete	1 LS	5.45	24.05		1,330,52
BC-01-05 - St	tructural Steel and Misc. Metal (Supply)	1 LS	4.39	19.39		1,072,86
	old-Formed Steel Trusses (Supply)	1 LS	0.77	3.40		187,91
BC-01-07 - St Trusses (Inst	tructural Steel, Misc. Metals, & Cold-Formed Steel call)	1 LS	2.50	11.03		610,25
BC-01-08 - Co	old-Formed Framing & Gypsum Board Assemblies	1 LS	6.34	28.01		1,550,00
BC-01-09 - R	ough Carpentry	1 LS	0.40	1.75		96,61
BC-01-10 - W	Vaterproofing	1 LS	0.06	0.26		14,54
BC-01-11 - R	oofing Systems	1 LS	4.09	18.07		999,78
BC-01-12 - M	letal Wall Panels	1 LS	9.93	43.86		2,427,0
BC-01-13 - Jo	pint Sealants	1 LS	0.18	0.78		43,43
BC-01-14 - Ca	asework and Countertops	1 LS	1.46	6.46		357,6
BC-01-15 - D	oors, Frames and Hardware (Supply)	1 LS	0.63	2.80		154,9
BC-01-16 - D	oors, Frames and Hardware (Install)	1 LS	0.14	0.63		34,7
BC-01-17 - Se	ectional Doors	1 LS	0.50	2.22		122,7
BC-01-18 - G	lazing	1 LS	3.35	14.79		818,3
BC-01-19 - R	esilient and Tile Carpet Flooring	1 LS	0.76	3.37		186,4
BC-01-20 - A	coustical Ceilings & Sound Panels	1 LS	0.81	3.59		198,3
BC-01-21 - Pa	aint and Wall Coverings	1 LS	0.84	3.72		205,6
BC-01-22 - Ti	iling	1 LS	0.66	2.90		160,6
BC-01-23 - Fl	luid Applied Flooring	1 LS	0.09	0.39		21,5
BC-01-24 - Po	olished Concrete	1 LS	0.17	0.76		41,8
BC-01-25 - S	pecialties	1 LS	1.06	4.67		258,23

SP2 STANDARD-PORTRAIT-MASTER.RPT C:\Users\tcsmith\AppData\Local/BEST\Local/BEST\LocalFiBe\7C41A60F-FB00-4170-91B6-B1CDFEDB101F\

August 7, 2023 Page 48 of 133

PCL	North I	initv. a Joint Ver Dakota Office	nture		Sumr	mary Page 2 of 2 Jul 31, 2023 3:33:23 PM
BE Number Opportunity No Owner File No Project Location Owner	BE220006 51.271.GOV.22.113352 Grand Forks Region Career Impact Academy Grand Forks, MN, USA Grand Forks Public Schools	'1.GOV.22.113352 d Forks Region Career Impact Academy d Forks, MN, USA				Torre Smith Sep 08, 202: Mar 14, 202! 55,333 SF
Designer	JLG Architects Summary Item Description	Quantity UOM	% Total Cost	Item Cost /Bldg. Area	Unit Cost	Total Cost
BC-01-26 - Si	ignage	1 LS	0.05	0.21		11,391
	olding Panel Partitions	1 LS				
BC-01-28 - Fl	lagpoles	1 LS	0.04	0.17		9,250
BC-01-29 - W	/indow Shades	1 LS	0.20	0.90		49,535
BC-01-30 - Fe	oodservice Equipment (BY OWNER)	1 LS				
BC-01-31 - H	ydraulic Elevators	1 LS	0.58	2.56		141,600
BC-01-32 - Fi	ire Protection (w/HVAC)	1 LS				
BC-01-33 - Pl	lumbing (w/HVAC)	1 LS				
	eating, Ventilation, and Air Conditioning (HVAC) & mperature Controls	1 LS	19.98	88.25		4,882,964
BC-01-35 - E	lectrical, Low Voltage, and Communications System:	s 1 LS	9.54	42.11		2,330,250
BC-01-36 - S	urveying	1 LS	0.06	0.26		14,600
BC-01-37 - La	andscaping	1 LS	0.82	3.61		200,000
BC-01-38 - Si	ite Concrete	1 LS	2.48	10.94		605,295
BC-01-39 - A	sphalt Paving	1 LS				
Contractors C	Contingency	1 LS	2.56	11.29		624,596
Subcontract I	Default Insurance	1 LS	1.02	4.48		248,019
DIRECT CO	STS		90.85	401.18		22,198,687
GENERAL	EXPENSE COSTS					
General Conc	litions	1 LS	9.15	40.40		2,235,405
GENERAL E	EXPENSE COSTS		9.15	40.40		2,235,405
TOTAL COS	т		100.00	441.58		24,434,092
CMAR Fee			2.25	9.94		549,767
TOTAL EST	IMATE		102.25	451.52		24,983,859

SP2



APPENDIX A:

VARIANCE LOG



Г

Career Impact Academy Grand Forks Public Schools Grand Forks, ND

id Category	Description		Budget 9/8/22		GMP 8/1/23	(Cost Change	Comments
	Project Size		52,500 SF		55,333 SF			Increased Size by 2,833 SF or 5.3%
	Construction Duration		15 MO		18 MO			Project schedule to include 2 winters
			010.100		004040			
00	General Requirements	\$	918,432	\$	994,810	\$	76,378	
01	Temporary Fencing & Barricades Earthwork	\$	63,515	\$	108,348	\$	44,833	College Control
02 03	Earthwork Site Utilities	\$ \$	<u>355,596</u> 204,302	\$ \$	744,000 340,000	\$ \$	<u>388,404</u> 135,698	Soil correction needed per Geotech
03	Cast-in-Place Concrete	5 5	1,049,768	ծ \$	1,330,520	3 \$		Increased CY of concrete
04	Structural Steel and Misc. Metals (Supply)	•	1,285,973	ۍ ۲	1,072,860	\$	(213,113)	
06	Cold-Formed Steel Trusses (Supply)	\$	408,928	\$	187,910	\$	(213,113)	
00	Structural Steel, Misc. Metal, &	Ψ	400,920	Ψ	107,910		(221,010)	
07	Cold- Formed Steel Trusses (Install)	\$	1 160 105	¢	610,255	¢	(558,940)	
07			1,169,195	\$	010,255	\$	(558,940)	
08	Cold-Formed Framing & Gypsum Board Assemblies	¢	1,818,920	¢	1,550,000	¢	(268.020)	Increased use of interior metal panels
08	Rough Carpentry	\$ \$	80,000	\$ \$	96,612	\$ \$	(208,920)	increased use of interior metal panels
10	Waterproofing	\$ \$	80,000	3 \$	<u> </u>	\$ \$	14,540	
10	Roofing Systems	\$ \$	564,656	ۍ ۲	999,782	\$		Change to roofing type
11	Metal Wall Panels	\$	1,353,451	\$	2,427,000	\$		Cost/SF increases and more on interior
13	Joint Sealants	\$	-	\$	43,430	\$	43,430	
		Ŷ		Ŷ		-	,	
14	Casework & Countertops	\$	132,734	\$	357,627	\$	224,893	Clarifications between FFE & Millwo
15	Doors, Frames, and Hardware (Supply)	\$	122,573	\$	154,900	\$	32,327	
16	Doors, Frames, and Hardware (Install)	\$	22,050	\$	34,725	\$	12,675	
17	Sectional Doors	\$	160,459	\$	122,707	\$	(37,752)	
18	Glazing	\$	1,138,911	\$	818,361	\$	(320,550)	
19	Resilient and Tile Carpet Flooring	\$	205,249	\$	186,495	\$	(18,754)	
20	Acoustial Ceilings & Sound Panels	\$	261,940	\$	198,378	\$	(63,562)	
21	Paint and Wall Coverings	\$	138,591	\$	205,625	\$	67,034	
22	Tiling	\$	174,712	\$	160,695	\$	(14,017)	
23	Fluid Applied Flooring	\$	-	\$	21,500	\$	21,500	
24	Polished Concrete	\$	33,267	\$	41,875	\$	8,608	
25	Specialties	\$	153,835	\$	258,231	\$	104,396	
26	Signage	\$	10,130	\$	11,391	\$	1,261	
28	Flagpoles	\$	-	\$	9,250	\$	9,250	
29 31	Window Shades	\$	- 202.321	\$	49,535 141,600	\$ \$	49,535 (60,721)	Changed to by contractor
31	Hydraulic Elevators	\$ \$	202,321	\$ \$	141,600	÷		
32	Fire Protection Plumbing	\$ \$	1,329,563	\$ \$	-	\$ \$	-	
33	HVAC & Temperature Controls	\$ \$	3,022,951	\$ \$	4,882,964	\$ \$	(201 120)	Competive bidding
35	Electrical	\$ \$	2,069,141	\$ \$	2,330,250	\$ \$		Competive bidding
36	Surveying	\$ \$	2,009,141	\$ \$	14,600	\$	(13,967)	competive blading
37	Landscaping	\$	194,973	\$	200,000	\$	5,027	
38	Site Concrete	\$	1,172,070	\$	605,295	\$		Competive bidding
		*		+	,_,_	<u> </u>	(000,000)	
SDI	Subcontractor Default Insurance]	ncl Above	\$	248,019	\$	248,019	
CONT	Contractor Contingency	\$	574,872	\$	624,596	\$		Overall function of subcontractor cost
	- •							
	SUBTOTAL	\$	20,660,967	\$	22,198,686	\$	1,537,719	
	General Conditions and Fee	\$	2,333,917	\$	2,785,173	\$	451,256	Overall function of cost
								Fee, Insurances and Schedule updates
	SUBTOTAL	\$	2,333,917	\$	2,785,173	\$	451,256	
	TOTAL		22,994,884		24,983,859	\$	1,988,975	



APPENDIX B:

CONSTRUCTION DOCUMENTS LOG



LIST OF DRAWINGS

<u>Drawing No.</u>	Drawing Name	Date Issued	Issued For
GENERAL			
G101	Title Sheet	6/7/23	GMP Drawings
G102	Typical Assemblies	6/7/23	GMP Drawings
G110	Code Review	6/7/23	GMP Drawings
G111	Life Safety Plans	6/7/23	GMP Drawings
G120	Mounting Heights	6/7/23	GMP Drawings
CIVIL			
C001	Civil Drafting Conventions	6/30/23	GMP Drawings
C002	Civil Legend	6/30/23	GMP Drawings
C003	Civil Notes	6/30/23	GMP Drawings
C100	Building Site Prep	6/30/23	GMP Drawings
C101	Existing Topography and Demolition Plan	6/30/23	GMP Drawings
C102	Civil Site Plan	6/30/23	GMP Drawings
C102A	Civil Site Plan – Bid Alternate #1	6/30/23	GMP Drawings
C102B	Civil Site Plan – Bid Alternate #2	6/30/23	GMP Drawings
C103	Civil Utility Plan	6/30/23	GMP Drawings
C104	Civil Grading Plan	6/30/23	GMP Drawings
C105	Erosion Control Plan	6/30/23	GMP Drawings
C501	Civil Details	6/30/23	GMP Drawings
C502	Civil Details	6/30/23	GMP Drawings
C503	Civil Details	6/30/23	GMP Drawings
STRUCTURAL			
S001	General Notes	5/30/23	GMP Drawings
S101	Overall – FNDN Plan	6/7/23	GMP Drawings
S102	Foundation Plan - West	6/7/23	GMP Drawings
S103	Foundation Plan - East	6/7/23	GMP Drawings
S201	Overall – Second FLR FRMG Plan	6/7/23	GMP Drawings
S202	Second FLR FRMG Plan - West	6/7/23	GMP Drawings
S203	Second FLR FRMG Plan - East	6/7/23	GMP Drawings
S204	Overall – Roof Plan	6/7/23	GMP Drawings
S205	Roof Framing Plan - West	6/7/23	GMP Drawings
S206	Roof Framing Plan – East	6/7/23	GMP Drawings
S207	Commons – Alternate #1	6/7/23	GMP Drawings
S208	Welding – Alternate #2	6/7/23	GMP Drawings
S501	Foundation Details	6/7/23	GMP Drawings
S502	Sign Foundation Details	6/7/23	GMP Drawings
S503	Second FLR FRG Details	6/7/23	GMP Drawings



S504	Roof Framing Details	6/7/23	GMP Drawings
S511	Brace Frame Elevations	6/7/23	GMP Drawings
S512	Brace Frame Elevations	6/7/23	GMP Drawings
S513	Brace Frame Elevations	6/7/23	GMP Drawings
S514	Brace Frame Elevations	6/7/23	GMP Drawings
S515	Brace Frame Elevations	6/7/23	GMP Drawings
S516	Brace Frame Elevations	6/7/23	GMP Drawings
S517	Brace Frame Elevations	6/7/23	GMP Drawings
S701	Typical Details	6/7/23	GMP Drawings
ARCHITEC	TURAL		
A201	Overall Floor Plans	6/7/23	GMP Drawings
A202	First Floor Plan West	6/7/23	GMP Drawings
A203	First Floor Plan East	6/7/23	GMP Drawings
A204	Second Floor Plan West	6/7/23	GMP Drawings
A205	Second Floor Plan East	6/7/23	GMP Drawings
A206	Roof Plan West	6/7/23	GMP Drawings
A207	Roof Plan East	6/7/23	GMP Drawings
A210	Enlarged Plans and Elevations	6/7/23	GMP Drawings
A211	Enlarged Plans and Elevations	6/7/23	GMP Drawings
A220	Door Schedule	6/7/23	GMP Drawings
A230	Signage Details	6/7/23	GMP Drawings
A301	Exterior Elevations	6/7/23	GMP Drawings
A302	Exterior Elevations	6/7/23	GMP Drawings
A310	Interior Glazing Elevations	6/7/23	GMP Drawings
A311	Exterior Glazing Elevations	6/7/23	GMP Drawings
A312	Exterior Glazing Elevations	6/7/23	GMP Drawings
A313	Glazing Details	6/7/23	GMP Drawings
A401	Building Sections	6/7/23	GMP Drawings
A402	Building Sections	6/7/23	GMP Drawings
A403	Building Sections	6/7/23	GMP Drawings
A420	Vertical Circulation	6/7/23	GMP Drawings
A421	Vertical Circulation	6/7/23	GMP Drawings
A422	Vertical Circulation	6/7/23	GMP Drawings
A423	Vertical Circulation	6/7/23	GMP Drawings
A501	Wall Sections	6/7/23	GMP Drawings
A502	Wall Sections	6/7/23	GMP Drawings
A503	Wall Sections	6/7/23	GMP Drawings
A504	Wall Sections	6/7/23	GMP Drawings
A505	Wall Sections at Creative Hub	6/7/23	GMP Drawings
A510	Exterior Details	6/7/23	GMP Drawings
A511	Exterior Details	6/7/23	GMP Drawings
A512	Roof Details	6/7/23	GMP Drawings



A600	Color and Finish Schedule	6/7/23	GMP Drawings
A601	First Floor Finish Plan West	6/7/23	GMP Drawings
A602	First Floor Finish Plan East	6/7/23	GMP Drawings
A603	Second Floor Finish Plan West	6/7/23	GMP Drawings
A604	Second Floor Finish Plan East	6/7/23	GMP Drawings
A611	Interior Elevations	6/7/23	GMP Drawings
A612	Interior Elevations	6/7/23	GMP Drawings
A613	Interior Elevations	6/7/23	GMP Drawings
A614	Interior Elevations	6/7/23	GMP Drawings
A615	Interior Elevations	6/7/23	GMP Drawings
A616	Interior Elevations	6/7/23	GMP Drawings
A617	Interior Elevations	6/7/23	GMP Drawings
A618	Interior Details	6/7/23	GMP Drawings
A620	Casework Schedule	6/7/23	GMP Drawings
A621	Casework Schedule	6/7/23	GMP Drawings
A701	First Floor RCP West	6/7/23	GMP Drawings
A702	First Floor RCP East	6/7/23	GMP Drawings
A703	Second Floor RCP West	6/7/23	GMP Drawings
A704	Second Floor RCP East	6/7/23	GMP Drawings
A801	FFE – Automotive & Precision Technologies	6/7/23	GMP Drawings
A802	FFE – Design/Engineering & Robotics	6/7/23	GMP Drawings
A803	FFE – Aviation/UAS	6/7/23	GMP Drawings
A804	FFE – Building Trades Lab	6/7/23	GMP Drawings
A805	FFE – Welding & Fabrications Lab	6/7/23	GMP Drawings
A806	FFE - Medical Careers	6/7/23	GMP Drawings
A807	FFE – Information Technology Lab	6/7/23	GMP Drawings
A820	FFE - Student Commons	6/7/23	GMP Drawings
A825	FFE - Culinary Lab	6/7/23	GMP Drawings
A826	FFE – Administration/Career Center	6/7/23	GMP Drawings
A828	FFE – Flex Classroom/Staff Collaboration	6/7/23	GMP Drawings
A910	Alt #1 - Commons Addition - Floor/Roof Plans	6/7/23	GMP Drawings
A911	Alt #1 - Commons Addition - Ext. Elevations & Bldg Sections	6/7/23	GMP Drawings
A912	Alt #1 – Commons Addition – Doors & Glazing	6/7/23	GMP Drawings
A913	Alt #1 - Commons Addition - Wall Sections & Details	6/7/23	GMP Drawings
A914	Alt #1 - Commons Addition - Interior Elevations	6/7/23	GMP Drawings
A915	Alt #1 - Commons Addition - RCPS & Finish Plan	6/7/23	GMP Drawings
A920	Alt #2 - Welding Addition - Floor/Roof Plans	6/7/23	GMP Drawings
A921	Alt #2 - Welding Addition - Ext. Elev. & Sections	6/7/23	GMP Drawings
A922	Alt #2 – Welding Addition – Doors and Glazing	6/7/23	GMP Drawings
PLUMBING			
M300A	Foundation Plan West - Plumbing	5/30/23	GMP Drawings
M300B	Foundation Plan East - Plumbing	5/30/23	GMP Drawings



M301A	First Floor Plan West – Plumbing	6/7/23	GMP Drawings
M301B	First Floor Plan East - Plumbing	6/7/23	GMP Drawings
M302A	Second Floor Plan West – Plumbing	6/7/23	GMP Drawings
M302B	Second Floor Plan East – Plumbing	6/7/23	GMP Drawings
M303	Large Scale Culinary Plans – Plumbing	5/30/23	GMP Drawings
M304	Alternate Foundation Plans – Plumbing	5/30/23	GMP Drawings
M305	Alternate Floor Plans – Plumbing	5/30/23	GMP Drawings
MECHANIC	AL		
M000	Mechanical Title Sheet	5/30/23	GMP Drawings
M401A	First Floor Plan West – Mechanical Piping	6/7/23	GMP Drawings
M401B	First Floor Plan East - Mechanical Piping	6/7/23	GMP Drawings
M402A	Second Floor Plan West - Mechanical Piping	6/7/23	GMP Drawings
M402B	Second Floor Plan East – Mechanical Piping	6/7/23	GMP Drawings
M403	Large Scale Culinary Plan – Mechanical Piping	5/30/23	GMP Drawings
M404	Alternate Floor Plans – Mechanical Piping	5/30/23	GMP Drawings
M501A	First Floor Plan West - HVAC	6/7/23	GMP Drawings
M501B	First Floor Plan East - HVAC	5/30/23	GMP Drawings
M502A	Second Floor Plan West - HVAC	6/7/23	GMP Drawings
M502B	Second Floor Plan East - HVAC	5/30/23	GMP Drawings
M503	Large Scale Culinary Plan - HVAC	6/7/23	GMP Drawings
M504	Alternate Floor Plans - HVAC	5/30/23	GMP Drawings
M601A	Roof Plan West - Mechanical	6/7/23	GMP Drawings
M601B	Roof Plan East – Mechanical	6/7/23	GMP Drawings
M602	Alternate Roof Plan – Mechanical	5/30/23	GMP Drawings
M700	Mechanical Controls	5/30/23	GMP Drawings
M800	Mechanical Details	5/30/23	GMP Drawings
M801	Mechanical Details	5/30/23	GMP Drawings
M900	Mechanical Schedules	6/7/23	GMP Drawings
M901	Mechanical Schedules	6/7/23	GMP Drawings
FIRE PROTI	ECTION		
M201A	First Floor Plan West - Fire Protection	5/30/23	GMP Drawings
M201B	First Floor Plan East - Fire Protection	5/30/23	GMP Drawings
M202A	Second Floor Plan West - Fire Protection	5/30/23	GMP Drawings
M202B	Second Floor Plan East - Fire Protection	5/30/23	GMP Drawings
M203	Alternate Floor Plans - Fire Protection	5/30/23	GMP Drawings
ELECTRICA			
E000	Electrical Title Sheet	6/7/23	GMP Drawings
E002	Site Plan – Electrical	6/7/23	GMP Drawings
E201A	First Floor Plan West - Lighting	6/7/23	GMP Drawings
E201B	First Floor Plan East – Lighting	6/7/23	GMP Drawings
E202A	Second Floor Plan West – Lighting	6/7/23	GMP Drawings
E202B	Second Floor Plan East – Lighting	6/7/23	GMP Drawings



E301A	First Floor Plan West - Power	6/7/23	GMP Drawings
E301B	First Floor Plan East – Power	6/7/23	GMP Drawings
E302A	Second Floor Plan West – Power	6/7/23	GMP Drawings
E302B	Second Floor Plan East – Power	6/7/23	GMP Drawings
E303A	Roof Plan West - Electrical	6/7/23	GMP Drawings
E303B	Roof Plan East - Electrical	6/7/23	GMP Drawings
E501A	First Floor Plan West - Electronic Safety & Security	6/7/23	GMP Drawings
E501B	First Floor Plan East - Electronic Safety & Security	6/7/23	GMP Drawings
E502A	Second Floor Plan West - Electronic Safety & Security	6/7/23	GMP Drawings
E502B	Second Floor Plan East – Electronic Safety & Security	6/7/23	GMP Drawings
E601	Alternate #1,2 – Commons & Welding Lab	6/7/23	GMP Drawings
E602	Enlarged Food Service – Electrical	6/7/23	GMP Drawings
E720	Lighting details	6/7/23	GMP Drawings
E730	Power Details	6/7/23	GMP Drawings
E740	Systems Details	6/7/23	GMP Drawings
E820	Lighting Schedules	6/7/23	GMP Drawings
E830	Power Schedules	6/7/23	GMP Drawings
E831	Power Schedules	6/7/23	GMP Drawings
E832	Power Schedules	6/7/23	GMP Drawings
E833	Power Schedules	6/7/23	GMP Drawings
TECHNOLO	GY		
T001	Technology Legend, Schedule, & Notes	5/30/23	GMP Drawings
T201A	First Floor Plan West - Technology	5/30/23	GMP Drawings
T201B	First Floor Plan East – Technology	5/30/23	GMP Drawings
T202A	Second Floor Plan West – Technology	5/30/23	GMP Drawings
T202B	Second Floor Plan East - Technology	5/30/23	GMP Drawings
T301	Alternate #1,2 – Commons & Welding Lab	5/30/23	GMP Drawings
T500	Technology Communications Details	5/30/23	GMP Drawings
T501	Technology Communications Details	5/30/23	GMP Drawings
T502	Technology Communications Details	5/30/23	GMP Drawings
T600	Technology Audio Video Details	5/30/23	GMP Drawings
T601	Technology Audio Video Details	5/30/23	GMP Drawings
T602	Technology Audio Video Details	5/30/23	GMP Drawings
T603	Technology Audio Video Details	5/30/23	GMP Drawings
FOOD SERV	/ICE (FOR INFORMATION ONLY)		
FS100	Foodservice Equipment Overall Plan	5/30/23	GMP Drawings
FS101	Foodservice Equipment Plan and Schedule	5/30/23	GMP Drawings
FS200	Foodservice Equipment Elevations and Sections	5/30/23	GMP Drawings
FS201	Foodservice Equipment Elevations and Sections	5/30/23	GMP Drawings
FS202	Foodservice Equipment Elevations and Sections	5/30/23	GMP Drawings
FS300	Foodservice Equipment Special Conditions Details	5/30/23	GMP Drawings
FS301	Foodservice Equipment Special Conditions Plan	5/30/23	GMP Drawings



FS400	Foodservice Equipment Standard Details	5/30/23	GMP Drawings
FSE100	Foodservice EQP Electrical Schedule and Details	5/30/23	GMP Drawings
FSE101	Foodservice Equipment Electrical Plan	5/30/23	GMP Drawings
FSM100	Foodservice Equipment Mechanical Schedule	5/30/23	GMP Drawings
FSM101	Foodservice Equipment Mechanical Plan	5/30/23	GMP Drawings

LIST OF SPECIFICATIONS:

Spec No.	Specification Name	Date Issued	Issued For		
PROCUREME	NT AND CONTRACTING REQUIREMENTS				
00 0101	Project Title Page	5/30/23	GMP Set		
00 0101	Project Title Page	5/30/23	GMP Set		
00 0105	Certifications Page	5/30/23	GMP Set		
00 0110	Table of Contents	5/30/23	GMP Set		
00 1113	Advertisement for Bids (by CM)	5/30/23	GMP Set		
00 2113	Instructions to Bidders (by CM)	5/30/23	GMP Set		
00 2600	Procurement Substitution Procedures	5/30/23	GMP Set		
00 3100	Available Project Information	5/30/23	GMP Set		
00 4100	Bid Form (by CM)	5/30/23	GMP Set		
00 5000	Contracting Forms and Supplements	5/30/23	GMP Set		
GENERAL RE	QUIREMENTS				
012000	Price and Payment Procedures (by CM)	5/30/23	GMP Set		
012300	Alternates	5/30/23	GMP Set		
012500	Substitution Procedures	5/30/23	GMP Set		
01 3000	Administrative Requirements	5/30/23	GMP Set		
014000	Quality Requirements	5/30/23	GMP Set		
014533	Code-Required Special Inspections	5/30/23	GMP Set		
015000	Temporary Facilities and Controls (by CM)	5/30/23	GMP Set		
01 5813	Temporary Project Signage (by CM)	5/30/23	GMP Set		
016000	Product Requirements	5/30/23	GMP Set		
01 6116	Volatile Organic Compound (VOC) Content Restrictions	5/30/23	GMP Set		
017000	Execution and Closeout Requirements (by CM)	5/30/23	GMP Set		
017419	Construction Waste Management and Disposal (by CM)	5/30/23	GMP Set		
017800	Closeout Submittals (by CM)	5/30/23	GMP Set		
EXISTING CO	NDITIONS (NOT USED)				
CONCRETE					
03 1000	Concrete Forming and Accessories	5/30/23	GMP Set		
03 2000	Concrete Reinforcing	5/30/23	GMP Set		
03 3000	Cast-in-Place Concrete	5/30/23	GMP Set		
03 3511	Concrete Floor Finishes	5/30/23	GMP Set		
MASONRY (N	IOT USED)				



METALS					
05 1200	Structural Steel Framing	5/30/23	GMP Set		
05 2100	Steel Joist Framing	5/30/23	GMP Set		
05 3100	Steel Decking	5/30/23	GMP Set		
05 4000	Cold-Formed Metal Framing	5/30/23	GMP Set		
05 4400	Cold-Formed Steel Trusses	5/30/23	GMP Set		
05 5000	Metal Fabrications	5/30/23	GMP Set		
05 5100	Metal Stairs	5/30/23	GMP Set		
05 5133	Metal Ladders	5/30/23	GMP Set		
05 7000	Decorative Metal	5/30/23	GMP Set		
WOODS, PLAS	STICS AND COMPOSITES				
06 1000	Rough Carpentry	5/30/23	GMP Set		
06 4100	Architectural Wood Casework	5/30/23	GMP Set		
06 4200	Wood Paneling	5/30/23	GMP Set		
06 8316	Fiberglass Reinforced Paneling	5/30/23	GMP Set		
THERMAL AN	D MOISTURE PROTECTION				
07 1300	Sheet Waterproofing	5/30/23	GMP Set		
07 2100	Thermal Insulation	5/30/23	GMP Set		
07 2119	Foamed-In-Place Insulation	5/30/23	GMP Set		
07 4213	Metal Wall Panels	5/30/23	GMP Set		
07 42513.19	Insulated Metal Wall Panels	5/30/23	GMP Set		
07 5300	Elastomeric Membrane Roofing	5/30/23	GMP Set		
07 6200	Sheet Metal Flashing and Trim	5/30/23	GMP Set		
07 7200	Roof Accessories	5/30/23	GMP Set		
07 8123	Intumescent Fire Protection	5/30/23	GMP Set		
07 8400	Firestopping	5/30/23	GMP Set		
07 9200	Joint Sealants	5/30/23	GMP Set		
OPENINGS					
08 11 3	Hollow Metal Doors & Frames	5/30/23	GMP Set		
08 1213	Hollow Metal Frames	5/30/23	GMP Set		
08 1416	Flush Wood Doors	5/30/23	GMP Set		
08 3100	Access Doors and Panels	5/30/23	GMP Set		
08 3223	Sliding and Folding Glazed Walls and Doors	5/30/23	GMP Set		
08 3613	Sectional Doors	5/30/23	GMP Set		
08 4313	Aluminum-Framed Storefronts	5/30/23	GMP Set		
08 7100	Door Hardware	5/30/23	GMP Set		
08 7113	Power Door Operators	5/30/23	GMP Set		
08 8000	Glazing	5/30/23	GMP Set		
FINISHES					
09 2116	Gypsum Board Assemblies	5/30/23	GMP Set		
09 3000	Tiling	5/30/23	GMP Set		
09 5100	Acoustical Ceilings	5/30/23	GMP Set		



09 6500	Resilient Flooring	5/30/23	GMP Set
09 6700	Fluid Applied Flooring	5/30/23	GMP Set
09 6813	Tile Carpeting	5/30/23	GMP Set
09 7200	Wall Coverings	5/30/23	GMP Set
09 8430	Sound-Absorbing Wall and Ceiling Units	5/30/23	GMP Set
09 9123	Interior Painting	5/30/23	GMP Set
09 9600	High-Performance Coatings	5/30/23	GMP Set
SPECIALTIES	8		
10 1100	Visual Display Units	5/30/23	GMP Set
10 1423	Panel Signage	5/30/23	GMP Set
10 2113.19	Plastic Toilet Compartments	5/30/23	GMP Set
10 2123	Cubicle Curtains and Track	5/30/23	GMP Set
10 2239	Folding Panel Partitions	5/30/23	GMP Set
10 2600	Wall and Door Protection	5/30/23	GMP Set
10 2800	Toilet, Bath, and Laundry Accessories	5/30/23	GMP Set
10 4300	Emergency Aid Specialties	5/30/23	GMP Set
10 4400	Fire Protection Specialties	5/30/23	GMP Set
10 5113	Metal Lockers	5/30/23	GMP Set
10 7500	Flagpoles	5/30/23	GMP Set
EQUIPMENT			
11 4000	Food Service Equipment	5/30/23	GMP Set
FURNISHING	S		
12 2400	Window Shades	5/30/23	GMP Set
12 3553.13	Metal Laboratory Casework	5/30/23	GMP Set
12 3600	Countertops	5/30/23	GMP Set
SPECIAL CON	ISTRUCTION (NOT USED)		
CONVEYING	EQUIPMENT		
14 2400	Hydraulic Elevators	5/30/23	GMP Set
FIRE SUPPRE	SSION		
21 0100	Fire Protection General Requirements	5/30/23	GMP Set
21 0150	Fire Protection Materials and Methods	5/30/23	GMP Set
210500	Common Work Results for Fire Suppression		
21 0 5 2 3	General-Duty Valves for Water Based Fire-Suppression Piping	5/30/23	GMP Set
21 0 5 5 3	Identification for Fire Suppression Piping and Equipment	5/30/23	GMP Set
21 1300	Fire Suppression Sprinkler Systems	5/30/23	GMP Set
PLUMBING			
22 0100	Plumbing General Requirements	5/30/23	GMP Set
22 0150	Plumbing and Piping Materials and Methods	5/30/23	GMP Set
22 0513	Common Motor Requirements for Plumbing Equipment	5/30/23	GMP Set
22 0517	Sleeves and Sleeve Seals for Plumbing Piping	5/30/23	GMP Set
22 0519	Meters and Gauges for Plumbing Piping	5/30/23	GMP Set
22 0523	General-Duty Valves for Plumbing Piping	5/30/23	GMP Set



22 0553	Identification for Plumbing Piping and Equipment	5/30/23	GMP Set
22 0719	Plumbing Piping Insulation	5/30/23	GMP Set
22 1005	Plumbing Piping	5/30/23	GMP Set
22 1006	Plumbing Piping Specialties	5/30/23	GMP Set
22 1500	General-Service Compressed-Air Systems	5/30/23	GMP Set
22 3000	Plumbing Equipment	5/30/23	GMP Set
22 4000	Plumbing Fixtures	5/30/23	GMP Set
HVAC			
23 0100	Mechanical General Requirements	5/30/23	GMP Set
23 0150	Mechanical Materials and Methods	5/30/23	GMP Set
23 0513	Common Motor Requirements for HVAC Equipment	5/30/23	GMP Set
23 0519	Meters and Gauges for HVAC Piping	5/30/23	GMP Set
23 0523	General-Duty Valves for HVAC Piping	5/30/23	GMP Set
23 0553	Identification for HVAC Piping and Equipment	5/30/23	GMP Set
23 0593	Testing, Adjusting, and Balancing for HVAC	5/30/23	GMP Set
23 0713	Duct Insulation	5/30/23	GMP Set
23 0719	HVAC Piping Insulation	5/30/23	GMP Set
23 0913	Instrumentation and Control Elements	5/30/23	GMP Set
23 0923	Direct-Digital Control System for HVAC	5/30/23	GMP Set
23 1123	Facility Natural-Gas Piping	5/30/23	GMP Set
23 2113	Hydronic Piping	5/30/23	GMP Set
23 2114	Hydronic Specialties	5/30/23	GMP Set
23 2123	Hydronic Pumps	5/30/23	GMP Set
23 2300	Refrigerant Piping	5/30/23	GMP Set
23 2500	HVAC Water Treatment	5/30/23	GMP Set
23 3100	HVAC Ducts and Casings	5/30/23	GMP Set
23 3300	Air Duct Accessories	5/30/23	GMP Set
23 3423	HVAC Power Ventilators and Exhaust Systems	5/30/23	GMP Set
23 3513	Dust Collection Systems	5/30/23	GMP Set
23 3516	Engine Exhaust Systems	5/30/23	GMP Set
23 3600	Air Terminal Units	5/30/23	GMP Set
23 3700	Air Outlets and Inlets	5/30/23	GMP Set
23 3813	Commercial-Kitchen Hoods	5/30/23	GMP Set
23 5216	Condensing Boilers	5/30/23	GMP Set
23 5533	Fuel-Fired Unit Heaters	5/30/23	GMP Set
23 7413	Packaged Outdoor Central-Station Air-Handling Units	5/30/23	GMP Set
23 7433	Dedicated Outdoor Air Units	5/30/23	GMP Set
23 8126.13	Small-Capacity Split-System Air Conditioners	5/30/23	GMP Set
23 8200	Convection Heating and Cooling Units	5/30/23	GMP Set
INTEGRATED	AUTOMATION (NOT USED)		
ELECTRICAL			
26 0000	Electrical General Requirements	5/30/23	GMP Set
		1	1



26 0011	Basic Materials and Methods	5/30/23	GMP Set
26 0100	Electrical Systems Close Out Documentation	5/30/23	GMP Set
26 0500	Common Work Results for Electrical	5/30/23	GMP Set
26 0519	Low-Voltage Electrical Power Conductors and Cables	5/30/23	GMP Set
26 0526	Grounding and Bonding for Electrical Systems	5/30/23	GMP Set
26 0529	Hangers and Supports for Electrical Systems	5/30/23	GMP Set
26 0533.13	Conduit for Electrical Systems	5/30/23	GMP Set
26 0533.16	Boxes for Electrical Systems	5/30/23	GMP Set
26 0553	Identification for Electrical Systems	5/30/23	GMP Set
26 0573	Power Systems Studies	5/30/23	GMP Set
26 0813	Testing of Electrical Systems	5/30/23	GMP Set
26 0923	Lighting Controls	5/30/23	GMP Set
26 2100	Low-Voltage Electrical Service Entrance	5/30/23	GMP Set
26 2200	Low-Voltage Transformers	5/30/23	GMP Set
26 2413	Switchboards	5/30/23	GMP Set
26 2416	Panelboards	5/30/23	GMP Set
26 2726	Wiring Devices	5/30/23	GMP Set
26 2816.16	Enclosed Switches	5/30/23	GMP Set
26 5100	Interior Lighting	5/30/23	GMP Set
26 5600	Exterior Lighting	5/30/23	GMP Set
COMMUNICA	TIONS		
27 0010	Supplemental Requirements for Communications	5/30/23	GMP Set
27 0526	Grounding and Bonding for Communications Systems	5/30/23	GMP Set
27 0528	Pathways for Communications Systems	5/30/23	GMP Set
27 0536	Cable Trays for Communications Systems	5/30/23	GMP Set
27 0553	Identification for Communications Systems	5/30/23	GMP Set
27 1100	Communications Equipment Room Fittings	5/30/23	GMP Set
27 1300	Communications Backbone Cabling	5/30/23	GMP Set
27 1500	Communications Horizontal Cabling	5/30/23	GMP Set
27 4100	Audio Video Systems	5/30/23	GMP Set
27 5313	Intercommunications, Paging and Clock System	5/30/23	GMP Set
ELECTRONIC	SAFETY AND SECURITY		
28 0000	Electronic Safety and Security General Requirements	5/30/23	GMP Set
28 3113	Fire Alarm and Detection Systems	5/30/23	GMP Set
EARTHWORK			
31 1000	Sitework Demolition and Removal	5/30/23	GMP Set
31 1100	Site Clearing	5/30/23	GMP Set
312200	Site Grading	5/30/23	GMP Set
31 2 2 2 3	Landscape Grading	5/30/23	GMP Set
31 2 2 5 0	Temporary Erosion and Sediment Control	5/30/23	GMP Set
31 2 31 0	Subgrade Preparation	5/30/23	GMP Set
31 2 3 1 6	Excavating	5/30/23	GMP Set



71 0 7 0 7		E (70 (07	
31 2 3 2 3	Backfilling	5/30/23	GMP Set
312324	Soil Materials	5/30/23	GMP Set
31 2 3 2 6	Aggregate Materials	5/30/23	GMP Set
312330	Trenching	5/30/23	GMP Set
31 3419	Geotextile Fabric	5/30/23	GMP Set
EXTERIOR IM	PROVEMENTS		
32 0550	Restoration of Disturbed Areas	5/30/23	GMP Set
32 1123	Aggregate Base Course	5/30/23	GMP Set
32 1216	Bituminous Pavement	5/30/23	GMP Set
32 1313	Concrete Pavement	5/30/23	GMP Set
32 1315	Detectable Warning Surface Tile	5/30/23	GMP Set
32 9219	Seeding	5/30/23	GMP Set
UTILITIES			
33 0513	Manholes and Covers	5/30/23	GMP Set
33 1116	Site Water Lines	5/30/23	GMP Set
33 1300	Disinfection of Water System	5/30/23	GMP Set
33 3111	Sanitary Sewerage Collect System	5/30/23	GMP Set
33 4100	Subdrainage	5/30/23	GMP Set
33 4111	Storm Sewer	5/30/23	GMP Set



APPENDIX C:

CONSTRUCTION SCHEDULE (FOR REFERENCE)

MS-1010 S MS-1020 MS-1030 MS-1040 MS-1040	Mobilization to Site	Duration 490 426	31-May-23	09-May-25	Float 0	JJA	SON	DJ	FM	AMJ	JAS	OND	JFMAN
Milestones MS-1000 I MS-1010 I MS-1020 I MS-1030 I MS-1040 I	Mobilization to Site				Ĭ						1		
MS-1000 MS-1010 MS-1020 MS-1030 MS-1040		420		00 May 25	0						1		
MS-1010 S MS-1020 MS-1030 MS-1040 MS-1040		-		09-May-25	0								
MS-1020 MS-1030 MS-1040		0	31-Aug-23		15		Mobilizatio	n to Site			105	1	
MS-1030 MS-1040	Structure Topped Off	0		08-Mar-24	38				i i	tructure Top			
MS-1040	Structure Complete	0		26-Mar-24	26				•	Structure (
	Building Temp Dried-In	0		02-Jul-24	26					•	-	emp Dried-Ir	1
	Building Dried-In	0		30-Jul-24	0							ng Dried-In	
	Establish Temp Heat (If required)	0	31-Jul-24		0						♦ Estab		at (If required)
	Interior Framing Complete	0		25-Oct-24	17						- 	1	Framing Complete
MS-1070	Acoustical Ceiling Closure Begins	0	28-Oct-24		39						, , , ,		tical Ceiling Closur
	Permanent Power Available	0		09-Dec-24	10								Permanent Power
MS-1090	MDF / Data Rooms Clean, Conditioned, & Secured	0		03-Jan-25	10								MDF / Data Roc
MS-1100	Network Available	0		17-Jan-25	10						, , ,		Network Avail
MS-9500	Substantial Completion	0		18-Apr-25	0								♦ S
MS-9999	Final Completion	0		09-May-25	0						· 		•
Preconstruction		461	31-May-23	31-Mar-25	24		 				 	 	
Design		143	31-May-23	22-Dec-23	77						1		
	Issue 100% DD Document Set	0		31-May-23		♦ Issue 100	% DD Docur	nent Se	et		- 		
PRE-1030	Issue Early Works IFC & Permit Document Set	0		07-Jul-23	0	♦ Issue	EarlyWork	s IFC 8	& Permit D	ocument Se	ŧ		
	Issue 50% CD Document Set	0		25-Jul-23	10		ue 50% CD						
	Issue IFC & Permit Document Set	0		11-Aug-23	10		ssue IFC &			t Set			
	Arch / EOR Final Coordination of Documents with Owner Provided Sy	0		22-Dec-23	77						ination of Do	cuments wit	h Owner Provided
Budgeting & GMP		67	31-May-23	05-Sep-23	124			• / .					
	GMP Development	31	31-May-23	14-Jul-23	9	GM	Developm	ent					
	City Review - Early Works Permit	10	10-Jul-23	21-Jul-23	0		Review - E		rks Perm	it	 		
	Deliver GMP to Owner	0	10-50-25	14-Jul-23	9		ver GMP to (
	Finance Committee Meeting	0		19-Jul-23	9		ance Comm		etina				
	Receive Early Works Permit	0		24-Jul-23	0		ceive Early \		-		, , ,		
							hool Board				1 1 1		
	School Board Meeting	0	05 14 02	24-Jul-23	9		1	0		idding Dorio	- -		
	Early Works Subcontractor Bidding Period	15	25-Jul-23	14-Aug-23	0		โ			lidding Perio	μ 	 	
	GMP Approval	0	02-Aug-23		9	-	MP Approva				1		
	City Review - Full Building Permit	15	14-Aug-23	01-Sep-23	124				-				
	Subcontractor Bidding Period	15	14-Aug-23	01-Sep-23	10				•		, , ,		
	Receive Full Building Permit	0		05-Sep-23	124		Receive I	Full Buik	ding Perm	hit	1 1 1		
Subcontracting		29	15-Aug-23	25-Sep-23	53								
	Award Early Works Subcontracts	5	15-Aug-23	21-Aug-23	0		Award Ear	-			1 1 1		
	Award MEPF Subcontracts	5	05-Sep-23	11-Sep-23	10		Award N						
PRE-1180	Award All Remaining Subcontracts	10	12-Sep-23	25-Sep-23	53		Award	All Ren	naining Su	lbcontracts			
BIM Modeling		107	13-Sep-23	15-Feb-24	130						 		
	Coordinate Foundation Wall Sleeves & Penetrations	5	13-Sep-23	19-Sep-23	28						& Penetratio		
BIM-1020	Model & Coordinate Level 2 SOMD Slab Penetrations	5	27-Dec-23	03-Jan-24	77						1	Slab Penetr	ations
BIM-1030	Model & Coordinate SOG Slab Penetrations	5	04-Jan-24	10-Jan-24	77						SOG Slab Pe	1	
BIM-1040	Model & Coordinate Roof Penetrations	5	11-Jan-24	17-Jan-24	102			0	Model &	Coordinate	Roof Penetra	ations	
BIM-1050	Model & Coordinate Level 2 Overhead & Inwall Rough-In	10	18-Jan-24	31-Jan-24	102				Model	& Coordinat	e Level 2 Ov	erhead & Inv	wall Rough-In
BIM-1060	Model & Coordinate Level 1 Overhead & Inwall Rough-In	10	01-Feb-24	14-Feb-24	111				🔲 Mod	el & Coordin	ate Level 1 C	Verhead & I	nwall Rough-In
BIM-1070	Submit Coordination Drawings For Record to Arch / EOR	1	15-Feb-24	15-Feb-24	130				Sub	mit Coordina	tion Drawing	s For Recor	d to Arch / EOR
Owner Procurement		358	25-Oct-23	31-Mar-25	24						 	1 1 1	

					2025														20) <u>26</u> 01	ust 7	, 202	3	
Α	S	0	Ν	D	J	F	М	Α	M	J,	Jul	Α	S	0	Ν	D	J	F	Μ	Α	M	- 64 J	J	A
		, , ,																						
		1																						
~"		1																						
Off		1																						
olete													, , , l											
	ng Te												1											
B	uildin	g Dr	ied-l	n																				
E	stabl	ish ⊺	Femp	o He	at (If	f req	uire	d)																
		•	Inte	rior	Frar	ming	l Co	mple	ete															
		•	Ac	ous	tical	Ceili	ng 🤅	Closu	ire Be	gi'n	S													
				♦ F	Perm	ane	nt P	owe	r Avai	abl	e		4											
		, , ,			M	DF /	Da	ta Ro	oms	Cle	ean, (Conc	litic	ned.	& S	Secu	ired							
		1							ilable		,			,										
		1 1 1			•	1000			Subst	ant	ial C	omn	loti	on										
		1							♦ Fin				- 1	OIT										
										ar\ 		pieuc	л 											
		1																						
		1																						
		1																						
		1																						
on c	f Do	cum	ents	with	ו Ow	/ner	Pro	video	d Syst	em	s &	Eaui	bm	nent (Com	nplet	е							
									,			- 1	1											
		1																						
		1																						
													į											
		1																						
													1											
		1																						
		1																						
		1 1 1																						
		1 1 1																						
	e																							
	ratio																							
	OMD				ation	IS																		
	b Pe			s																				
	netra	i i i																						
	2 Ov	i i																						
eve	el 1 C	Verl	nead	& Ir	nwall	Rou	ugh-	In																
Dra	wing	s Fo	r Re	cor	d to A	\rch	/ E	OR		!-												4		
													į											
					Pa	mai	nina		el of E	ffor	4													
rk									Effort	0	L								PC		\square	ÇOM	MUNI TRACT	TY_
ork vina	10/0	<u>ل</u>				ituai lesto													CONSTRU	CTION	C	CŌŇ	TRACT	ORS INC. on Management & eneral Contracting
шy	Wor	Γ, ¶	•		► IVIII	ເວຣເບ	u IC												A J	01	ΝТ	V E	ΝТ	URE

Activity Name	Original Duration	Start	Finish	Total Float	2023 2024 I J J A S O N D J F M A M J J A S O N D J
Finalize Food Service Equipment Shop Drawings	0		25-Oct-23	77	◆ Finalize Food Service Equipment Shop Drawings
Finalize Food Service Casework Shop Drawings	0		25-Oct-23	77	Finalize Food Service Casework Shop Drawings
Finalize TVs & Display Monitor Shop Drawings	0		25-Oct-23	77	Finalize TVs & Display Monitor Shop Drawings
	0		25-Oct-23	77	♦ Finalize Projector Shop Drawings
Finalize Projector Screen Shop Drawings	0		25-Oct-23	77	Finalize Projector Screen Shop Drawings
Finalize Window Covering & Blinds Shop Drawings	0		25-Oct-23	77	Finalize Window Covering & Blinds Shop Drawings
Finalize Intercom & Front Desk Buzzer Shop Drawings	0		25-Oct-23	77	♦ Finalize Intercom & Front Desk Buzzer Shop Drawings
Finalize Card Reader & Access Control Shop Drawings	0		25-Oct-23	77	Finalize Card Reader & Access Control Shop Drawings
Finalize Interior Signage Shop Drawings	0		25-Oct-23	77	♦ Finalize Interior Signage Shop Drawings
Finalize Intercom Shop Drawings	0		25-Oct-23	77	♦ Finalize Intercom Shop Drawings
Finalize Security Camera System Shop Drawings	0		25-Oct-23	77	Finalize Security Camera System Shop Drawings
Finalize Wireless Internet Device Shop Drawings	0		25-Oct-23	77	Finalize Wireless Internet Device Shop Drawings
Finalize Internet Equipment Shop Drawings	0		25-Oct-23	77	Finalize Internet Equipment Shop Drawings
	0		25-Oct-23	77	♦ Finalize Tele com munication Equipment Shop Drawings
	0		25-Oct-23	77	♦ Finalize Telephone & Internet Service Agreements
Finalize Exterior Building Signage Shop Drawings	0		25-Oct-23	77	Finalize Exterior Building Signage Shop Drawings
Finalize Monument Signage Shop Drawings	0		25-Oct-23	77	♦ Finalize Monument Signage Shop Drawings
	0			77	♦ Finalize Shop Equipment Shop Drawings
	0			82	♦ Deliver Monument Signage
	0			78	Deliver Exterior Building Si
Deliver Intercom & Front Desk Buzzer to Site	0			59	♦ Deliver Intercom
Deliver Card Reader & Access Control System to Site	0		10-Sep-24	106	♦ Þeliver Card Rea
	0		· ·	59	♦ Deliver Intercom
	0		· ·	59	◆ Deliver Security (
	0		· ·		◆ Deliver Telecomr
	0		· ·	35	◆ Deliver Proj
	0			35	◆ Deliver Proj
Deliver Wireless Internet Devices to Site	0		18-Oct-24	34	◆ Deliver Wird
Deliver Window Covering & Blinds to Site	0			54	♦ Delive
	0				♦ Delive
	0		05-Dec-24	10	♦ Delive
	0		03-Jan-25	10	
	0		10-Jan-25	7	
	0			15	
	0			7	
	0			57	
	0			26	
		22-Aug-23		38	
Procure Structural Steel Submittals		Ű		0	Procure Structural Steel Submittals
Procure Bar Joist Submittals	15		12-Sep-23	0	Procure Bar Joist Submittals
	15	-	· ·	0	Procure Decking Submittals
Procure Cold Form Trusses Submittals	15		· ·	15	Procure Cold Form Trusses Submittals
Procure Rebar Submittals	10		· ·	12	Procure Rebar Submittals
Procure Stairs & Misc Metals Submittals	15	22-Aug-23	12-Sep-23	126	Procure Stairs & Misc Metals Submittals
Procure Elevator Submittals	30		03-Oct-23	59	Procure Elevator Submittals
Procure Utility Submittals	10	22-Aug-23	05-Sep-23	39	Procure Utility Submittals
	Finalize Food Service Equipment Shop Drawings Finalize Food Service Casework Shop Drawings Finalize TVs & Display Monitor Shop Drawings Finalize Projector Shop Drawings Finalize Projector Soreen Shop Drawings Finalize Window Covering & Blinds Shop Drawings Finalize Intercom & Front Desk Buzzer Shop Drawings Finalize Intercom Shop Drawings Finalize Intercor Signage Shop Drawings Finalize Intercor Shop Drawings Finalize Intercor Shop Drawings Finalize Intercor Shop Drawings Finalize Intercor Shop Drawings Finalize Intercet Shop Drawings Finalize Internet Shop Drawings Finalize Internet Equipment Shop Drawings Finalize Internet Equipment Shop Drawings Finalize Telecommunication Equipment Shop Drawings Finalize Telephone & Internet Service Agreements Finalize Telephone & Internet Service Agreements Finalize Shop Equipment Shop Drawings Finalize Nonument Signage Shop Drawings Finalize Shop Equipment Shop Drawings Deliver Monument Signage to Site Deliver Monument Signage to Site Deliver Intercom & Front Desk Buzzer to Site Deliver Card Reader & Access Control System to Site Deliver Projectors Screens to Site Deliver Projectors to Site Deliver Projectors to Site Deliver Projectors to Site Deliver Projectors Screens to Site Deliver Window Covering & Blinds to Site Deliver Window Covering & Blinds to Site Deliver Food Service Equipment to Site Deliver Food Service Casework to Site Deliver Food Service Shop Equipment to Site Deliver Food Service Equipment to Site Deliver Food Service Shop Equipment to Site Deliver Food Service Equipment to Site Deliver Internet Submittals Procure Structural Steel Submittals Procure Stairs & Misc Metals Submittals Procure Cold Form Trusses Submittals Procure Cold Form Trusses Submittals Procure Cold Form Trusses	Puration Duration Finalize Food Service Equipment Shop Drawings 0 Finalize Tv's & Display Monitor Shop Drawings 0 Finalize Projector Stroen Shop Drawings 0 Finalize Projector Screen Shop Drawings 0 Finalize Window Covering & Blinds Shop Drawings 0 Finalize Intercom & Front Desk Buzzer Shop Drawings 0 Finalize Intercom Signage Shop Drawings 0 Finalize Interior Signage Shop Drawings 0 Finalize Interior Signage Shop Drawings 0 Finalize Vireless Internet Device Shop Drawings 0 Finalize Vireless Internet Device Shop Drawings 0 Finalize Wireless Internet Sono Drawings 0 Finalize Telecommunication Equipment Shop Drawings 0 Finalize Telecommunication Equipment Shop Drawings 0 Finalize Shop Equipment Shop Drawings 0 Finalize Monument Signage Shop Drawings 0 Deliver Monument Signage to Site 0 Deliver Card Reader & Access Control System to Site 0 Deliver Card Reader & Access Control System to Site 0 Deliver Telecommunication Equipment to Site	Duration Duration Finalize Food Service Casework Shop Drawings 0 0 Finalize Projector Screen Shop Drawings 0 0 Finalize Intercorn & Front Desk Buzzer Shop Drawings 0 0 Finalize Intercorn Shop Drawings 0 0 Finalize Tectorn Munication Equipment Shop Drawings 0 0 Finalize Tectorn munication Equipment Shop Drawings 0 0 Finalize Tectorn Building Signage Shop Drawings 0 0 Finalize Exterior Building Signage Shop Drawings 0 0 Finalize Top Equipment Shop Drawings 0 0 0 Deliver Anorument Signage to Site 0 0 0 0 Deliver Anorument Signage to Site 0	DurationDurationFinalize Food Service Equipment Shop Drawings025-0ct-23Finalize TVs & Display Monitor Shop Drawings025-0ct-23Finalize Projector Strop Drawings025-0ct-23Finalize Projector Strop Drawings025-0ct-23Finalize Projector Strop Drawings025-0ct-23Finalize Projector Strop Drawings025-0ct-23Finalize Interior Strone & Fort Desk Buzzer Shop Drawings025-0ct-23Finalize Interior Signage Shop Drawings025-0ct-23Finalize Interior Biolity Camera System Shop Drawings025-0ct-23Finalize Exterior Building Signage Shop Drawings025-0ct-23Finalize Exterior Building Signage Shop Drawings025-0ct-23Finalize Shop Equipment Shop Drawings025-0ct-23Finalize Sh	Duration Duration Float Finalize Food Service Equipment Shop Drawings 0 25-0ct-23 77 Finalize Food Service Casework Shop Drawings 0 25-0ct-23 77 Finalize Ty's & Display Monitor Shop Drawings 0 25-0ct-23 77 Finalize Projector Streen Shop Drawings 0 25-0ct-23 77 Finalize Vindow Covering & Binds Shop Drawings 0 25-0ct-23 77 Finalize Marced Reader A Access Control Shop Drawings 0 25-0ct-23 77 Finalize Interion Shop Drawings 0 25-0ct-23 77 Finalize Interion Shop Drawings 0 25-0ct-23 77 Finalize Interion Shop Drawings 0 25-0ct-23 77 Finalize Stream Shop Drawings 0 25-0ct-23 77 Finalize Teleptone Shop Drawings 0 25-0ct-23 77 </td

Data Date: 31-May-23 Print Date: 06-Jun-23 Page 2 of 18

Actual work Remaining Work

Critical Remaining Work

Milestone

					20)25									2	026		, 202	23	Γ
J	F	Μ	Α	Μ	J	Jul	Α	S	0	Ν	D	J	F	Μ	Α	M	e 65 J	of 1: J	A	i
			1 1 1			 			 						 					
						 									• •					-
						1 1 1			1 1 1						, , ,					
			1 1 1			1 1 1			1 1 1						1 1 1					
						1			 						1					
									, , ,											
			, , ,			1 1 1			, , , ,						, , , +					_
			1			 			 						1					
			1 1 1			: : :			1 1 1						; ; ;					
						1									1					
																				-
			1			1 1 1			1 1 1						, , ,					
																				-
-	to Si		0.1						1											
			Site						1 1 1						, , ,					
						to S			.						1					
			i		ntro	Sys	stem	to i	Site											
			to Si																	_
			Syste						, , , ,											
					nen	t to S	5 ite		 						1 1 1					
-			Site		~	1 1 1			 						, , ,					
-			reen			i i			1						1					
						s to S														-
						& Bli														
						quipn									1 1 1					
			L			pme			to S	Site					1 1 1					
						nent														
						Case														-
						Serv					ervic	e Pi	OVIC	lers	, , ,					
						ce E									1 1 1					
			1			splay			0	Site					1 1 1					
	• I		i i			ignaq			i i		4- C				1 1 1					
			De	liver		bse S	Snop	DEq	ulpm	ient	10 5	πe			 +					-
															1					
						1									1					
			1			1 1 1			1 1 1						, , ,					
															; ; ;					-
						1 1 1			1 1 1						 					
									1 1 1						1 1 1					
									1						1					
R	ema	ining	l Lev	el of	Eff	ort														
		-	el of											PC		C	COM	MUNI TRAC	TY IORS №	¢C.



Activity ID	Activity Name	Original	Start	Finish	Total Elect	2023 2024
PRO-1130	PCI ICC Paview Paker Submittele	Duration	06 Sep 22	07 Son 22	Float 12	I J J A S O N D J F M A M J J A S O N D PCL/CC Review Rebar Submittals
PRO-1130	PCL CC Review Rebar Submittals PCL CC Review Utility Submittals	0	06-Sep-23 06-Sep-23	07-Sep-23 06-Sep-23	39	I PCL/CC Review Utility Submittals
PRO-1100	Submit Utility Submittals to EOR	0	06-Sep-23	06-Sep-23	39	I Submit Utility Submittals to EOR
PRO-1110	EOR Review Utility Submittals	0	06-Sep-23	06-Sep-23	39	I EOR Review Utility Submittals
PRO-11120	Return Utility Submittals to Subcontractor	1	06-Sep-23	06-Sep-23	39	Return Utility Submittals to Subcontractor
PRO-1120	Utility Fabrication Lead Time	5	00-Sep-23 07-Sep-23	13-Sep-23	39	Utility Fabrication Lead Time
PRO-1140 PRO-1150	Submit Rebar Submittals to EOR	1	07-Sep-23 08-Sep-23	08-Sep-23	12	Submit Rebar Submittals to EOR
PRO-1160	EOR Review Rebar Submittals	10	11-Sep-23	22-Sep-23	12	EOR Review Rebar Submittals
PRO-1170	Procure Electrical Submittals	20	12-Sep-23	09-Oct-23	12	Procure Electrical Submittals
PRO-1180	Procure Boiler Submittals	20	12-Sep-23	09-Oct-23	93	Procure Boiler Submittals
PRO-1190	Procure Water Heater Submittals	20	12-Sep-23	09-Oct-23	93	Procure Water Heater Submittals
PRO-1200	Procure Pumps Submittals	20	12-Sep-23	09-Oct-23	30	Procure Pumps Submittals
PRO-1200	Procure Fans Submittals	20	12-Sep-23	09-Oct-23	35	Procure Fans Submittals
PRO-1210 PRO-1220	Procure RTU & MUA Submittals		-	09-Oct-23		Procure RTU & MUA Submittals
PRO-1220 PRO-1230	Procure RTU & MOA Submittais Procure VAV Submittais	20	12-Sep-23	09-Oct-23	35	Procure VAV Submittals
		20	12-Sep-23		35	Procure Fire Alarm Submittals
PRO-1240	Procure Fire Alarm Submittals	20	12-Sep-23	09-Oct-23	60	Li
PRO-1250	Procure Kitchen Hoods Submittals	20	12-Sep-23	09-Oct-23	107	Procure Kitchen Hoods Submittals
PRO-1260	Procure Lighting Submittals	20	12-Sep-23	09-Oct-23	69	Procure Lighting Submittals
PRO-1270	PCL CC Review Structural Steel Submittals	5	13-Sep-23	19-Sep-23	0	PCL/CC Review Structural Steel Submittals
PRO-1280	PCL/CC Review Bar Joist Submittals	5	13-Sep-23	19-Sep-23	0	PCL/CC Review Bar Joist Submittals
PRO-1290	PCL CC Review Decking Submittals	5	13-Sep-23	19-Sep-23	0	PCL/CC Review Decking Submittals
PRO-1300	PCL CC Review Cold Form Trusses Submittals	5	13-Sep-23	19-Sep-23	15	PCL/CC Review Cold Form Trusses Submittals
PRO-1310	PCL CC Review Stairs & Misc Metals Submittals	5	13-Sep-23	19-Sep-23	126	PCL/CC Review Stairs & Misc Metals Submittals
PRO-1320	Submit Structural Steel Submittals to EOR	1	20-Sep-23	20-Sep-23	0	Submit Structural Steel Submittals to EOR
PRO-1330	Submit Bar Joist Submittals to EOR	1	20-Sep-23	20-Sep-23	0	I Submit Bar Joist Submittals to EOR
PRO-1340	Submit Decking Submittals to EOR	1	20-Sep-23	20-Sep-23	0	I Submit Decking Submittals to EOR
PRO-1350	Submit Cold Form Trusses Submittals to EOR	1	20-Sep-23	20-Sep-23	15	I Submit Cold Form Trusses Submittals to EOR
PRO-1360	Submit Stairs & Misc Metals Submittals to EOR	1	20-Sep-23	20-Sep-23	126	I Submit Stairs & Misc Metals Submittals to EOR
PRO-1370	EOR Review Structural Steel Submittals	15	21-Sep-23	11-Oct-23	0	EOR Review Structural Steel Submittals
PRO-1380	EOR Review Bar Joist Submittals	15	21-Sep-23	11-Oct-23	0	EOR Review Bar Joist Submittals
PRO-1390	EOR Review Decking Submittals	15	21-Sep-23	11-Oct-23	0	EOR Review Decking Submittals
PRO-1400	EOR Review Cold Form Trusses Submittals	15	21-Sep-23	11-Oct-23	15	EOR Review Cold Form Trusses Submittals
PRO-1410	EOR Review Stairs & Misc Metals Submittals	15	21-Sep-23	11-Oct-23	126	EOR Review Stairs & Misc Metals Submittals
PRO-1420	Deliver Utility Materials to Site	2	22-Sep-23	25-Sep-23	33	Deliver Utility Materials to Site
PRO-1430	Return Rebar Submittals to Subcontractor	1	25-Sep-23	25-Sep-23	12	I Return Rebar Submittals to Subcontractor
PRO-1440	Rebar Fabrication Lead Time	10	26-Sep-23	09-Oct-23	12	📋 Rebar Fabrication Lead Time
PRO-1450	Procure Metal Panel Submittals	10	26-Sep-23	09-Oct-23	53	Procure Metal Panel Submittals
PRO-1500	Procure HM Doors, Frames, & Hardware Submittals	15	26-Sep-23	16-Oct-23	108	Procure HM Doors, Frames, & Hardware Submittals
PRO-1460	Procure Roofing Submittals	10	26-Sep-23	09-Oct-23	139	Procure Roofing Submittals
PRO-1520	Procure Storefront & Glazing Submittals	20	26-Sep-23	23-Oct-23	67	Procure Storefront & Glazing Submittals
PRO-1470	Procure Floor & Wal Tile Submittals	10	26-Sep-23	09-Oct-23	229	Procure Floor & Wal Tile Submittals
PRO-1480	Procure Flooring Submittals	10	26-Sep-23	09-Oct-23	262	Procure Flooring Submittals
PRO-1490	Procure Ceilings Submittals	10	26-Sep-23	09-Oct-23	223	Procure Ceilings Submittals
PRO-1510	Procure Casework Submittals	15	26-Sep-23	16-Oct-23	107	Procure Casework Submittals
PRO-1530	PCL CC Review Elevator Submittals	5	04-Oct-23	10-Oct-23	59	PCL CC Review Elevator Submittals
PRO-1540	PCL CC Review Electrical Submittals	2	10-Oct-23	11-Oct-23	10	I PCL CC Review Electrical Submittals
PRO-1560	PCL CC Review Boiler Submittals	5	10-Oct-23	16-Oct-23	93	PCL CC Review Boiler Submittals

Data Date: 31-May-23 Print Date: 06-Jun-23 Page 3 of 18

Actual Work Remaining Work

Critical Remaining Work 🔶

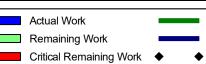
•

					20	25				2020gust 7, 2023						23				
J	F	Μ	Α	Μ	J	Jul	Α	S	0	Ν	D	J	F	Μ	Α	M	e op	J	A	ì
																				-
									L						<u> </u>					-
																				-
																				-
									- -								 			-
																				_
																				-
																				-
																				-
																				-
R	emai	inina	Lev	el of	Eff	ort						_					_	_	_	_
				Effo									(PC	4	C	COM CON	MUNI TRAC	TY FORS IN	IC.
М	ilesto	one											c A	ONSTRU	O I	N T	VE	NT	U R	E

Activity ID	Activity Name	Original Duration	Start	Finish	Total Float	2023 2024 2025 2023 2023 2023 2023 2023 2023 2023
PRO-1570	PCL CC Review Water Heater Submittals	5	10-Oct-23	16-Oct-23	93	J J A S O N D J F M A M J J A S O N D J F M A M J J A
PRO-1580	PCL/CC Review Pumps Submittals	5	10-Oct-23	16-Oct-23	30	PCL/CC Review Pumps Submittals
PRO-1590	PCL/CC Review Fans Submittals	5	10-Oct-23	16-Oct-23	35	PCLICC Review Fans Submittals
PRO-1600	PCL/CC Review RTU & MUA Submittals	5	10-Oct-23	16-Oct-23	35	PCL/CC Review RTU & MUA Submittals
PRO-1610	PCL/CC Review VAV Submittals	5	10-Oct-23	16-Oct-23	35	PCL/CC Review VAV Submittals
PRO-1620	PCLICC Review Fire Alarm Submittals	5	10-Oct-20	16-Oct-23	60	PCL/CC Review Fire Alarm Submittals
PRO-1550	Deliver Rebar to Site	2	10-Oct-23	11-Oct-23	12	I Deliver Rebar to Site
PRO-1630	PCL/CC Review Metal Panel Submittals	5	10-Oct-23	16-Oct-23	53	PCL/CC Review Metal Panel Submittals
PRO-1630		5	10-Oct-23	16-Oct-23	139	PCL/CC Review Roofing Submittals
	PCL/CC Review Roofing Submittals					
PRO-1650	PCL/CC Review Kitchen Hoods Submittals	5	10-Oct-23	16-Oct-23	107	PCL/CC Review Kitchen Hoods Submittals
PRO-1660	PCL/CC Review Floor & Wall Tile Submittals	5	10-Oct-23	16-Oct-23	229	PCL/CC Review Floor & Wall Tile Submittals
PRO-1670	PCL CC Review Flooring Submittals	5	10-Oct-23	16-Oct-23	262	PCL CC Review Flooring Submittals
PRO-1680	PCL CC Review Ceilings Submittals	5	10-Oct-23	16-Oct-23	223	PCL/CC Review Ceilings Submittals
PRO-1690	PCL CC Review Lighting Submittals	5	10-Oct-23	16-Oct-23	69	PCL CC Review Lighting Submittals
PRO-1700	Submit Elevator Submittals to EOR	1	11-Oct-23	11-Oct-23	59	I Submit Elevator Submittals to EOR
PRO-1710	Submit Electrical Submittals to EOR	1	12-Oct-23	12-Oct-23	10	I Submit Electrical Submittals to EOR
PRO-1720	Return Structural Steel Submittals to Subcontractor	1	12-Oct-23	12-Oct-23	0	I Return Structural Steel Submittals to Subcontractor
PRO-1730	Return Bar Joist Submittals to Subcontractor	1	12-Oct-23	12-Oct-23	0	I Return Bar Joist Submittals to Subcontractor
PRO-1740	Return Decking Submittals to Subcontractor	1	12-Oct-23	12-Oct-23	0	I Return Decking Submittals to Subcontractor
PRO-1750	Return Cold Form Trusses Submittals to Subcontractor	1	12-Oct-23	12-Oct-23	15	I Return Cold Form Trusses Submittals to Subcontractor
PRO-1760	Return Stairs & Misc Metals Submittals to Subcontractor	1	12-Oct-23	12-Oct-23	126	Return Stairs & Misc Metals Submittals to Subcontractor
PRO-1770	EOR Review Elevator Submittals	15	12-Oct-23	01-Nov-23	59	EOR Review Elevator Submittals
PRO-1780	EOR Review Electrical Submittals	5	13-Oct-23	19-Oct-23	10	EOR Review Electrical Submittals
PRO-1810	Structural Steel Fabrication Lead Time	50	13-Oct-23	27-Dec-23	0	Structural Steel Fabrication Lead Time
PRO-1820	Bar Joist Fabrication Lead Time	50	13-Oct-23	27-Dec-23	0	Bar Joist Fabrication Lead Time
PRO-1830	Decking Fabrication Lead Time	50	13-Oct-23	27-Dec-23	0	Decking Fabrication Lead Time
PRO-1800	Cold Form Trusses Fabrication Lead Time	35	13-Oct-23	04-Dec-23	15	Cold Form Trusses Fabrication Lead Time
PRO-1790	Stairs & Misc Metals Fabrication Lead Time	10	13-Oct-23	26-Oct-23	202	Stairs & Misc Metals Fabrication Lead Time
PRO-1840	Submit Boiler Submittals to EOR	1	17-Oct-23	17-Oct-23	93	I Submit Boiler Submittals to EOR
	Submit Water Heater Submittals to EOR	1				Submit Water Heater Submittals to EOR
PRO-1850			17-Oct-23	17-Oct-23	93	I Submit Pumps Submittals to EOR
PRO-1860	Submit Pumps Submittals to EOR		17-Oct-23	17-Oct-23	30	
PRO-1870	Submit Fans Submittals to EOR	1	17-Oct-23	17-Oct-23	35	I Submit Fans Submittals to EOR
PRO-1880	Submit RTU & MUA Submittals to EOR	1	17-Oct-23	17-Oct-23	35	I Submit RTU & MUA Submittals to EOR
PRO-1890	Submit VAV Submittals to EOR	1	17-Oct-23	17-Oct-23	35	I Submit VAV Submittals to EOR
PRO-1900	Submit Fire Alarm Submittals to EOR	1	17-Oct-23	17-Oct-23	60	I Submit Fire Alarm Submittals to EOR
PRO-1910	Submit Metal Panel Submittals to EOR	1	17-Oct-23	17-Oct-23	53	I Submit Metal Panel Submittals to EOR
PRO-1980	PCL CC Review HM Doors, Frames, & Hardware Submittals	5	17-Oct-23	23-Oct-23	108	PCL/CC Review HM Doors, Frames, & Hardware Submittals
PRO-1920	Submit Roofing Submittals to EOR	1	17-Oct-23	17-Oct-23	139	I Submit Roofing Submittals to EOR
PRO-1930	Submit Kitchen Hoods Submittals to EOR	1	17-Oct-23	17-Oct-23	107	I Submit Kitchen Hoods Submittals to EOR
PRO-1940	Submit Floor & Wall Tile Submittals to EOR	1	17-Oct-23	17-Oct-23	229	I Submit Floor & Wal Tile Submittals to EOR
PRO-1950	Submit Flooring Submittals to EOR	1	17-Oct-23	17-Oct-23	262	I Submit Flooring Submittals to EOR
PRO-1960	Submit Ceilings Submittals to EOR	1	17-Oct-23	17-Oct-23	223	I Submit Ceilings Submittals to EOR
PRO-1970	Submit Lighting Submittals to EOR	1	17-Oct-23	17-Oct-23	69	I Submit Lighting Submittals to EOR
PRO-1990	PCL CC Review Casework Submittals	5	17-Oct-23	23-Oct-23	107	PCL CC Review Casework Submittals
PRO-2000	EOR Review Boiler Submittals	15	18-Oct-23	07-Nov-23	93	EOR Review Boiler Submittals
PRO-2010	EOR Review Water Heater Submittals	15	18-Oct-23	07-Nov-23	93	EOR Review Water Heater Submittals
PRO-2020	EOR Review Pumps Submittals	15	18-Oct-23	07-Nov-23	30	EOR Review Pumps Submittals
	Career Impact Aca Full Project Lay	-	,			Data Date: 31-May-23 Actual Work Remaining Level of Effort Print Date: 06-Jun-23 Remaining Work Actual Level of Effort Page 4 of 18 Critical Remaining Work ♦ Milestone

Activity ID	Activity Name	Original Duration	Start	Finish	Total Float	
PRO-2030	EOR Review Fans Submittals	15	18-Oct-23	07-Nov-23	35	I J J A S O N D J F M A M J J A S O N D J EOR Review Fans Submittals EOR E
PRO-2040	EOR Review RTU & MUA Submittals	15	18-Oct-23	07-Nov-23	35	EOR Review RTU & MUA Submittals
PRO-2050	EOR Review VAV Submittals	15	18-Oct-23	07-Nov-23	35	EOR Review VAV Submittals
PRO-2060	EOR Review Fire Alarm Submittals	15	18-Oct-23	07-Nov-23	60	EOR Review Fire Alarm Submittals
PRO-2070	EOR Review Metal Panel Submittals	15	18-Oct-23	07-Nov-23	53	EOR Review Metal Panel Submittals
PRO-2080	EOR Review Roofing Submittals	15	18-Oct-23	07-Nov-23	139	EOR Review Roofing Submittals
PRO-2090	EOR Review Kitchen Hoods Submittals	15	18-Oct-23	07-Nov-23	107	EOR Review Kitchen Hoods Submittals
PRO-2100	EOR Review Floor & Wall Tile Submittals	15	18-Oct-23	07-Nov-23	229	EOR Review Floor & Wall Tile Submittals
PRO-2110	EOR Review Flooring Submittals	15	18-Oct-23	07-Nov-23	262	EOR Review Flooring Submittals
PRO-2120	EOR Review Ceilings Submittals	15	18-Oct-23	07-Nov-23	223	EOR Review Ceilings Submittals
PRO-2130	EOR Review Lighting Submittals	15	18-Oct-23	07-Nov-23	69	EOR Review Lighting Submittals
PRO-2140	Return Electrical Submittals to Subcontractor	1	20-Oct-23	20-Oct-23	10	I Return Electrical Submittals to Subcontractor
PRO-2160	Electrical Gear Manufacturing Lead Time	250	23-Oct-23	17-Oct-24	10	Electrical Gea
PRO-2150	Electrical Panels Manufacturing Lead Time	60	23-Oct-23	19-Jan-24	159	Electrical Panels Manufacturing Lead Time
PRO-2170	Submit HM Doors, Frames, & Hardware Submittals to EOR	1	24-Oct-23	24-Oct-23	108	Submit HM Doors, Frames, & Hardware Submittals to EOR
PRO-2190	PCL/CC Review Storefront & Glazing Submittals	5	24-Oct-23	30-Oct-23	67	PCL/CC Review Storefront & Glazing Submittals
PRO-2180	Submit Casework Submittals to EOR	1	24-Oct-23	24-Oct-23	107	I Submit Casework Submittals to EOR
PRO-2200	EOR Review HM Doors, Frames, & Hardware Submittals	15	25-Oct-23	14-Nov-23	108	EOR Review HM Doors, Frames, & Hardware Submittals
PRO-2210	EOR Review Casework Submittals	15	25-Oct-23	14-Nov-23	107	EOR Review Casework Submittals
PRO-2220	Submit Storefront & Glazing Submittals to EOR	1	31-Oct-23	31-Oct-23	67	Submit Storefront & Glazing Submittals to EOR
PRO-2230	EOR Review Storefront & Glazing Submittals	15	01-Nov-23	21-Nov-23	67	EOR Review Storefront & Glazing Submittals
PRO-2240	Return Elevator Submittals to Subcontractor	1	02-Nov-23	02-Nov-23	59	Return Elevator Submittals to Subcontractor
PRO-2250	Elevator Fabrication Lead Time	90	03-Nov-23	14-Mar-24	130	Elevator Fabrication Lead Time
PRO-2260	Return Boiler Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	93	Return Boiler Submittals to Subcontractor
PRO-2270	Return Water Heater Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	93	Return Water Heater Submittals to Subcontractor
PRO-2280	Return Pumps Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	30	I Return Pumps Submittals to Subcontractor
PRO-2290	Return Fans Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	35	I Return Fans Submittals to Subcontractor
PRO-2300	Return RTU & MUA Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	35	I Return RTU & MUA Submittals to Subcontractor
PRO-2310	Return VAV Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	35	I Return VAV Submittals to Subcontractor
PRO-2320	Return Fire Alarm Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	60	Return Fire Alarm Submittals to Subcontractor
PRO-2330	Return Metal Panel Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	53	Return Metal Panel Submittals to Subcontractor
PRO-2340	Return Roofing Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	139	I Return Roofing Submittals to Subcontractor
PRO-2350	Return Kitchen Hoods Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	107	Return Kitchen Hoods Submittals to Subcontractor
PRO-2360	Return Floor & Wall Tile Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	229	I Return Floor & Wall Tile Submittals to Subcontractor
PRO-2370	Return Flooring Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	262	I Return Flooring Submittals to Subcontractor
PRO-2380	Return Ceilings Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	223	I Return Ceilings Submittals to Subcontractor
PRO-2390	Return Lighting Submittals to Subcontractor	1	08-Nov-23	08-Nov-23	69	Return Lighting Submittals to Subcontractor
PRO-2460	Boiler Manufacturing Lead Time	150	09-Nov-23	13-Jun-24	93	Boiler Manufacturing Lead Time
PRO-2470	Water Heater Manufacturing Lead Time	150	09-Nov-23	13-Jun-24	93	Water Heater Manufacturing Le
PRO-2480	Pumps Manufacturing Lead Time	150	09-Nov-23	13-Jun-24	30	Pumps Manufacturing Lead Tin
PRO-2490	Fans Manufacturing Lead Time	150	09-Nov-23	13-Jun-24	35	Fans Manufacturing Lead Time
PRO-2500	RTU & MUA Manufacturing Lead Time	150	09-Nov-23	13-Jun-24	35	RTU & MUA Manufacturing Lea
PRO-2510	VAV Manufacturing Lead Time	150	09-Nov-23	13-Jun-24	35	VAV Manufacturing Lead Time
PRO-2520	Fire Alarm Manufacturing Lead Time	150	09-Nov-23	13-Jun-24	60	Fire Alarm Manufacturing Lead
PRO-2440	Metal Panel Fabrication Lead Time	40	09-Nov-23	10-Jan-24	53	Metal Panel Fabrication Lead Time
PRO-2400	Roofing Lead Time	15	09-Nov-23	01-Dec-23	139	Roofing Lead Time
1110 2100		10	30 1131 20	0. 200 20	100	

Data Date: 31-May-23 Print Date: 06-Jun-23 Page 5 of 18



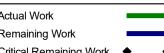
)25									20)269		, 202	3	
J	F	Μ	Α	Μ	J	Jul	Α	S	0	Ν	D	J	F	Μ	Α	M	ီဂါ	J	A	÷
									1											
			 			, , , ,,			, , , ,						, , , ,					
						1 1 1			1 1 1						1 1 1					
						: : :			1 1 1						: : :					
						1			1						1					
						1 1 1			 						1 1 1					
						1									1					
						1									1					
						, , , ,			, , , 						, , , +					
al G	ear l	Manu	lfac	turinę	g Le	ad T	ime		1 1 1						1 1 1					
						1 1 1			 						1 1 1					
EOR						1 1 1			1 1 1						1 1 1					
ittals																				
						, , ,			 						, , ,					
						1 1 1			 						1 1 1					
						1 1 1			1 1 1						1 1 1					
						1									1					
						, , ,			, , , ,						, , ,					
						1 1 1			 						 					
			 - 			, , !									, , +					
						1			1						1					
						1									1					
						, , ,									1					
						, , ,			1 1 1						, , ,					
						1 1 1			1 1 1						; ; ;					
															1					
ad Tir	no					 														
uring		1 Tin	he																	
ead 1																				
d Tin						, , ,			1 1 1						, , ,					
ing L		Time	e			1 1 1			 						1 1 1					
d Tim						 			L											
g Lea		me				, , ,			1 1 1						1 1 1					
									1 1 1						1					
															1					
ad Tir	ne																			
	-								1						1					
R						ort										-				
			el of	Effo	rt									CONSTRUC		C	COM	MUNI TRAC	TY FORS in	NC.
◆ M	lilest	one												A J	0 1	ΝТ	VE	NТ	UR	E

PRO-2420 F	Floor & Wall Tile Material Lead Time	Duration 20	09-Nov-23	08-Dec-23	Float 229	J J A S O N D J F M A M J J A S O N D J Floor & Wall Tile Material Lead Time
	Ele suis a Matarial I a sal Tas a			00 000 20	223	
DDO 2420	Flooring Material Lead Time	20	09-Nov-23	08-Dec-23	262	Flooring Material Lead Time
PRO-2430 (Ceilings Material Lead Time	20	09-Nov-23	08-Dec-23	223	Ceilings Material Lead Time
PRO-2530 L	Lighting Fabrication Lead Time	150	09-Nov-23	13-Jun-24	69	Lighting Fabrication Lead Tim
PRO-2540 F	Return HM Doors, Frames, & Hardware Submittals to Subcontractor	1	15-Nov-23	15-Nov-23	108	Return HM Doors, Frames, & Hardware Submittals to Su
PRO-2550 F	Return Casework Submittals to Subcontractor	1	15-Nov-23	15-Nov-23	107	I Return Casework Submittals to Subcontractor
PRO-2570 H	HM Frame Fabrication Lead Time	60	16-Nov-23	14-Feb-24	108	HM Frame Fabrication Lead Time
PRO-2580 [Doors & Hardware Fabrication Lead Time	60	16-Nov-23	14-Feb-24	238	Doors & Hardware Fabrication Lead Time
PRO-2560 0	Casework Fabrication Lead Time	30	16-Nov-23	03-Jan-24	244	Casework Fabrication Lead Time
PRO-2590 F	Return Storefront & Glazing Submittals to Subcontractor	1	22-Nov-23	22-Nov-23	67	I Return Storefront & Glazing Submittals to Subcontractor
	Exterior Storefront & Glazing Fabrication Lead Time	60	27-Nov-23	21-Feb-24	67	Exterior Storefront & Glazing Fabrication Lea
	Interior Storefront & Glazing Fabrication Lead Time	60	27-Nov-23	21-Feb-24	232	Interior Storefront & Glazing Fabrication Lea
	Deliver Structural Steel to Site	2	28-Dec-23	29-Dec-23	0	Deliver Structural Steel to Site
	Deliver Bar Joist to Site	2	28-Dec-23	29-Dec-23	0	Deliver Bar Joist to Site
PRO-2640		2	28-Dec-23	29-Dec-23	0	Deliver Decking to Site
	Deliver Cold Form Trusses to Site	2	28-Dec-23	29-Dec-23	0	Deliver Cold Form Trusses to Site
	Deliver Electric Panels	1	20-Dec-23 22-Jan-24	29-Dec-23 22-Jan-24	159	Deliver Electric Panels
				22-Jan-24 27-Mar-24		Deliver Metal Panels to Site
	Deliver Metal Panels to Site	2	26-Mar-24		0	
	Deliver Stairs & Misc Metals to Site	2	01-May-24	02-May-24	74	Deliver Stairs & Misc Metals to Site
	Deliver Roofing Material to Site	2	02-May-24	03-May-24	34	I Deliver Roofing Material to Site
	Deliver Exterior Storefront & Glazing to Site	2	28-May-24	29-May-24	0	I Deliver Exterior Storefront & GI
	Deliver HM Frames to Site	2	20-Jun-24	21-Jun-24	19	I Deliver HM Frames to Site
	Deliver Fans to Site	2	21-Jun-24	24-Jun-24	30	Deliver Fans to Site
	Deliver RTUs & MUAs to Site	2	21-Jun-24	24-Jun-24	30	Deliver RTUs & MUAs to S
	Deliver Pumps to Site	2	01-Jul-24	02-Jul-24	19	I Deliver Pumps to Site
	Deliver VAVs to Site	2	10-Jul-24	11-Jul-24	19	I Deliver VAVs to Site
	Deliver Fire Alarm Devices to Site	2	14-Aug-24	15-Aug-24	19	I Deliver Fire Alarm D
PRO-2770 [Deliver Boilers to Site	2	15-Aug-24	16-Aug-24	51	I Deliver Boilers to Sit
PRO-2780 [Deliver Water Heater to Site	2	15-Aug-24	16-Aug-24	51	I Deliver Water Heate
PRO-2790 [Deliver Elevator to Site	2	27-Aug-24	28-Aug-24	16	I Deliver Elevator to
PRO-2800 [Deliver Lighting Material to Site	2	27-Aug-24	28-Aug-24	19	I Deliver Lighting Ma
PRO-2810 [Deliver Floor & Wall Tile to Site	5	26-Sep-24	02-Oct-24	28	Deliver Floor 8
PRO-2820 [Deliver Interior Storefront & Glazing to Site	2	01-Oct-24	02-Oct-24	78	Deliver Interio
PRO-2830 [Deliver Ceiling Material to Site	2	01-Oct-24	02-Oct-24	19	I Deliver Ceiling
PRO-2840 [Deliver Electrical Gear to Site	2	18-Oct-24	21-Oct-24	10	Deliver Elect
PRO-2850 [Deliver Casework to Site	2	30-Oct-24	31-Oct-24	34	I Deliver Ca
PRO-2860 [Deliver Flooring to Site	2	04-Nov-24	05-Nov-24	34	I Deliver Fl
PRO-2870 [Deliver Doors & Hardware to Site	2	13-Nov-24	14-Nov-24	48	I Deliver I
PRO-2880	Deliver Kitchen Hoods to Site	2	27-Nov-24	02-Dec-24	10	
Construction		409	29-Aug-23	14-Apr-25	19	
Owner Installations		332	19-Dec-23	14-Apr-25	19	
	Install Telephone & Data Service Raceways to Building	3	19-Dec-23	21-Dec-23	97	I Install Telephone & Data Service Raceways to Buildir
	Install Building Monument Sign	4	25-Jun-24	28-Jun-24	82	I, Install Building Monument S
	Install Exterior Building Signage	2	03-Jul-24	08-Jul-24	78	 Install Exterior Building Si
	Pull Telephone & Data Sevice Cable to Building	2	11-Sep-24	12-Sep-24	90	I Pull Telephone 8
	Install Telecommunication Headend Equipment	3	11-Sep-24 11-Sep-24	12-Sep-24	90	I Install Telecomm
	Install Security Camera Headend Equipment	3	11-Sep-24 11-Sep-24	13-Sep-24	59	I Install Security C
		3	11-3ep-24	13-3ep-24	59	

			20	25									20)260	ust 7	, 202	3	
JFM	Α	Μ	J	Jul	Α	S	0	Ν	D	J	F	Μ	Α	M	Ĵ	J	A	i
ime																		
Subcontrac	tor																	_
or																		
ead Time																		
ad Time																		
																		-
ita																		
ite																		
Glazing to	Site																	-
Э																		
Site																		
																		-
Devices to	Site	•																
Site																		
iter to Site																		
to Site																		-
/laterial to r & Wall⊺	1	Site																
ior Storefr	i .		zing	to S	Site													
ng Materia	l to S	Site																
lectrical G			;															_
Casework Flooring to	1																	
r Doors &	i i		e to	Site														
iver Kitche	÷																	
												1						-
ding																		
t Sign Signage																		
e & Data S	evice	Cab	le to	o Bui	Idina	g												
nmunicatio						-												-
Camera I	Head	end E	Equ	ipme	ent													
Remaining	g Lev	el of l	Effc	ort														_
Actual Lev											(PC	9	\mathbb{C}	COM CON	MUNI TRACT	TY ORS IN	NC.
Milestone												Janistrua		N T	V E	NT	UR	E

vity ID	Activity Name	Original Duration	Start	Finish	Total Float	2023 2024 2025 20229 202
OWN-ISTL-1070	Install Intercom Headend Equipment	3	11-Sep-24	13-Sep-24	59	I Install Intercom Headend Equipment
OWN-ISTL-1080	Install Access Control Headend Equipment	3	11-Sep-24	13-Sep-24	106	I Install Access Control Headend Equipment
OWN-ISTL-1090	Install Window Covering & Blinds	5	06-Dec-24	12-Dec-24	54	Install Window Covering & Blinds
OWN-ISTL-1100	Install Stationary Shop Equipment	15	06-Dec-24	31-Dec-24	37	Install Stationary Shop Equipment
OWN-ISTL-1160	Install Network Equipment	5	06-Jan-25	10-Jan-25	10	I Install Network Equipment
OWN-ISTL-1170	Install Food Service Fixed Prep Counters, Sinks, & Stainless Casewo	15	13-Jan-25	31-Jan-25	7	Install Food Service Fixed Prep Counters, Sinks, & Stainless Casewor
OWN-ISTL-1180	Install Buzzer to Front Desk	2	30-Jan-25	31-Jan-25	22	Install Buzzer to Front Desk
OWN-ISTL-1180	Rough Set Food Service Equipment Equipment	2	03-Feb-25	05-Feb-25	7	Rough Set Food Service Equipment
		3			7	
OWN-ISTL-1200	Final Food Service Equipment Electrical Connections	2	06-Feb-25	07-Feb-25	7	Final Food Service Equipment Electrical Connections
OWN-ISTL-1210	Final Food Service Equipment Plumbing Connections	2	06-Feb-25	07-Feb-25	-	I Final Food Service Equipment Plumbing Connections
OWN-ISTL-1220	Final Food Service Equipment Natural Gas Connections	2	06-Feb-25	07-Feb-25	7	I Final Food Service Equipment Natural Gas Connections
OWN-ISTL-1250	Final Set & Adjust Food Service Equipment	2	10-Feb-25	11-Feb-25	7	I Final Set & Adjust Food Service Equipment
OWN-ISTL-1260	Start-Up & Test Owner Provided / Installed Food Service Equipment	5	12-Feb-25	18-Feb-25	7	Start-Up & Test Owner Provided / Installed Food Service Equipment
OWN-ISTL-1230	Install Interior Building Signage	5	13-Feb-25	19-Feb-25	26	Install Interior Building Signage
OWN-ISTL-1240	Install TVs & Display Monitors	5	13-Feb-25	19-Feb-25	57	Install TVs & Display Monitors
OWN-ISTL-1270	Install Card Reader & Access Control Equipment	10	19-Feb-25	04-Mar-25	0	Install Card Reader & Access Control Equipment
OWN-ISTL-1280	Install Free Standing / Loose Furnishings	5	01-Apr-25	07-Apr-25	24	Install Free Standing / Loose Furnishings
OWN-ISTL-1290	Install Artwork	5	01-Apr-25	07-Apr-25	24	I Install Artwork
OWN-ISTL-1300	Install Loose Shop Equipment	5	01-Apr-25	07-Apr-25	19	Install Loose Shop Equipment
OWN-ISTL-1310	Start-Up & Test Owner Provided / Installed Shop Equipment	5	08-Apr-25	14-Apr-25	19	Start-Up & Test Owner Provided / Installed Shop Equipment
L2 West		5	21-Oct-24	25-Oct-24	34	
OWN-ISTL-1440	Install Wireless Network Devices (L2 West)	5	21-Oct-24	25-Oct-24	34	Install Wireless Network Devices (L2 West)
OWN-ISTL-1450	Install Security Cameras (L2 West)	5	21-Oct-24	25-Oct-24	34	Install Security Cameras (L2 West)
OWN-ISTL-1460	Install Intercom Devices (L2 West)	5	21-Oct-24	25-Oct-24	34	I Install Intercom Devices (L2 West)
OWN-ISTL-1420	Install Projection Screens (L2 West)	4	21-Oct-24	24-Oct-24	35	Install Projection Screens (L2 West)
OWN-ISTL-1430	Install Projectors (L2 West)	4	21-Oct-24	24-Oct-24	35	Install Projectors (L2 West)
L2 East		5	05-Dec-24	11-Dec-24	8	
OWN-ISTL-1390	Install Wireless Network Devices (L2 East)	5	05-Dec-24	11-Dec-24	8	Install Wireless Network Devices (L2 East)
OWN-ISTL-1400	Install Security Cameras (L2 East)	5	05-Dec-24	11-Dec-24	8	Install Security Cameras (L2 East)
OWN-ISTL-1410	Install Intercom Devices (L2 East)	5	05-Dec-24	11-Dec-24	8	Install Intercom Devices (L2 East)
OWN-ISTL-1370	Install Projection Screens (L2 East)	4	05-Dec-24	10-Dec-24	9	Install Projection Screens (L2 East)
OWN-ISTL-1380	Install Projectors (L2 East)	4	05-Dec-24	10-Dec-24	9	Install Projectors (L2 East)
L1 West		5	23-Dec-24	02-Jan-25	10	
OWN-ISTL-1340	Install Wireless Network Devices (L1 West)	5	23-Dec-24	02-Jan-25	3	Install Wireless Network Devices (L1 West)
OWN-ISTL-1350	Install Security Cameras (L1 West)	5	23-Dec-24	02-Jan-25	3	Install Security Cameras (L1 West)
OWN-ISTL-1360	Install Intercom Devices (L1 West)	5	23-Dec-24	02-Jan-25	3	Install Intercom Devices (L1 West)
OWN-ISTL-1320	Install Projection Screens (L1 West)	4	23-Dec-24	31-Dec-24	4	□ Install Projection Screens (L1 West)
OWN-ISTL-1330	Install Projectors (L1 West)	4	23-Dec-24	31-Dec-24	11	□ Install Projectors (L1 West)
L1 East		5	10-Jan-25	16-Jan-25	0	
OWN-ISTL-1130	Install Wireless Network Devices (L1 East)	5	10-Jan-25	16-Jan-25	0	Install Wireless Network Devices (L1 East)
OWN-ISTL-1140	Install Security Cameras (L1 East)	5	10-Jan-25	16-Jan-25	0	 Install Security Cameras (L1 East)
OWN-ISTL-1150	Install Intercom Devices (L1 East)	5	10-Jan-25	16-Jan-25	0	 Install Intercom Devices (L1 East)
OWN-ISTL-1110	Install Projection Screens (L1 East)	1	10-Jan-25	15-Jan-25	1	 Install Projection Screens (L1 East)
OWN-ISTL-1110 OWN-ISTL-1120		4 Л			1	Install Projectors (L1 East) Install Projectors (L1 East)
	Install Projectors (L1 East)	4	10-Jan-25	15-Jan-25	407	
Nop 1010	CDDC Soon Site & Validate Evipting Likilitian	219	29-Aug-23	11-Jul-24	137	GPRS Scan Site & Validate Existing Utilities
MOB-1010	GPRS Scan Site & Validate Existing Utilities	2	29-Aug-23	30-Aug-23	14	
MOB-1020	Survey Property Lines	2	29-Aug-23	30-Aug-23	14	Survey Property Lines
MOB-1030	Utility Locates	2	29-Aug-23	30-Aug-23	14	I Utility Locates
	Career Impact Acade Full Project Layou	-				Data Date: 31-May-23 Actual Work Remaining Level of Effort Print Date: 06-Jun-23 Remaining Work Actual Level of Effort Page 7 of 18 Critical Remaining Work

Activity ID	Activity Name	Original Duration	Start	Finish	Total Float	2023 2024 2025 2029 2029 2029 2029 2029 2029 2029
MOB-1040	Establish Project Survey Control	2	29-Aug-23	30-Aug-23	37	I Establish Project Survey Control
MOB-1060	Install Site Temp Fencing and Screening	3	31-Aug-23	05-Sep-23	14	Install Site Temp Fencing and Screening
MOB-1070	Install Soil Retention System at Existing Bank	3	31-Aug-23	05-Sep-23	34	Install Soil Retention System at Existing Bank
MOB-1050	Install Erosion Control Systems	2	31-Aug-23	01-Sep-23	15	Install Erosion Control Systems
MOB-1080	Establish Temp Water & Sanitary Service to Trailer	5	31-Aug-23	07-Sep-23	133	Establish Temp Water & Sanitary Service to Trailer
MOB-1090	Establish Temp Natural Gas Service to Site	5	31-Aug-23	07-Sep-23	215	Establish Temp Natural Gas Service to Site
MOB-1100	Clear & Grub Site	2	06-Sep-23	07-Sep-23	14	I Clear & Grub Site
MOB-1110	Install Site / Project Signage	2	06-Sep-23	07-Sep-23	36	Install Site / Project Signage
MOB-1120	Install Temporary Gravel Roads / Laydown Areas	3	26-Sep-23	28-Sep-23	17	I Install Temporary Gravel Roads / Laydown Areas
MOB-1120	Install Site Office Trailers	2	29-Sep-23	02-Oct-23	118	Install Site Office Trailers
MOB-1130	Install Temp Power System	3	04-Oct-23	02-Oct-23	114	I Install Temp Power System
		-				Connect Temp Power to Site Office Trailers
MOB-1150	Connect Temp Power to Site Office Trailers	2	09-Oct-23	10-Oct-23	114	
MOB-1160	Establish Internet Service to Site Office Trailers	2	11-Oct-23	12-Oct-23	114	I Establish Internet Service to Site Office Trailers
MOB-1170	Set Warehouse Fork ift at South Entrance Atrium	2	10-Jul-24	11-Jul-24	137	I Set Warehouse Fork ift at South Entrance Atrium
Sitework		281	08-Sep-23	17-Oct-24	21	
Grading & Excava		61	08-Sep-23	15-Jan-24	17	
SITE-1010	Soil Correction at Building Footprint (West to East)	10	08-Sep-23	25-Sep-23	11	Soil Correction at Building Footprint (West to East)
SITE-1050	Build Storm Water Detention Ponds	5	26-Sep-23	03-Oct-23	26	Build Storm Water Detention Ponds
SITE-1090	Excavate Perimeter & Elevator Foundations (West to East)	15	29-Sep-23	27-Oct-23	12	Excavate Perimeter & Elevator Foundations (West to East)
SITE-1130	Excavate Interior Foundations (West to East)	15	30-Oct-23	30-Nov-23	12	Excavate Interior Foundations (West to East)
SITE-1140	Backfill Perimeter Foundations (West)	5	02-Nov-23	10-Nov-23	20	Backfill Perimeter Foundations (West)
SITE-1150	Backfill Interior Foundations (West)	5	30-Nov-23	07-Dec-23	8	Backfill Interior Foundations (West)
SITE-1160	Backfill Perimeter Foundations & Elevator Pit (East)	5	08-Dec-23	18-Dec-23	27	Backfill Perimeter Foundations & Elevator Pit (East)
SITE-1170	Backfill Interior Foundations (East)	5	05-Jan-24	15-Jan-24	17	Backfill Interior Foundations (East)
Utilities		114	18-Sep-23	14-May-24	31	
SITE-1020	Set Road Closure for North Storm Sewer on 13th Ave. N(?)	2	18-Sep-23	19-Sep-23	26	I Set Road Closure for North Storm Sewer on 13th Ave. N(?)
SITE-1030	Install Water Services	3	26-Sep-23	29-Sep-23	36	I Install Water Services
SITE-1060	Install Sanitary Sewer Service	5	26-Sep-23	03-Oct-23	34	Install Sanitary Sewer Service
SITE-1040	Install Natural Gas Service	3	26-Sep-23	29-Sep-23	36	It Install Natural Gas Service
SITE-1070	Install Permanent Power Cable / Transformer to Site	5	26-Sep-23	03-Oct-23	72	Install Permanent Power Cable / Transformer to Site
SITE-1080	Install Storm Sewer Piping (North)	8	26-Sep-23	09-Oct-23	23	Install Størm Sewer Piping (North)
SITE-1110	Install Storm Sewer Piping (South)	8	10-Oct-23	26-Oct-23	23	Install Storm Sewer Piping (South)
SITE-1230	Remove Road Closure for North Storm Sewer on 13th Ave. N(?)	2	13-May-24	14-May-24	31	Remove Road Closure for North Storm Sewer on 13th Ave. N(?)
Hardscapes		95	05-Oct-23	20-Sep-24	20	
SITE-1100	Set Sidewalk Closure Signage	2	05-Oct-23	06-Oct-23	26	I Set Sidewalk Closure Signage
SITE-1120	Repair / Replace Road Section at Storm Sewer Crossing 13th Ave. N(4	10-Oct-23	15-Apr-24	11	Repair / Replace Road Section at Storm Sewer Crossing 13th Ave. N(?)
SITE-1180	Set Lane Closure at N 43rd St.	2	15-Apr-24*	16-Apr-24	20	Set Lane Closure at N 43rd St.
SITE-1190	Install New Driveway Entrances (2) and Bus Lane at 13th Ave. N(?)	10	16-Apr-24	02-May-24	11	Install New Driveway Entrances (2) and Bus Lane at 13th Ave. N(?)
SITE-1190	Set Lane Closure at 12th Ave. N	2	18-Apr-24	19-Apr-24	28	Set Lane Closure at 12th Ave. N
SITE-1200	Cure Time for Road / Entrance Work at 13th Ave. N(?)	5	03-May-24	19-Apr-24 10-May-24	31	Cure Time for Road / Entrance Work at 13th Ave. N(?)
		-	-	-	-	
SITE-1220	Install New Driveway Entrances (2) at N 43rd St.	10	03-May-24	20-May-24	11	Install New Driveway Entrances (2) at N 43rd St.
SITE-1240	Cure Time for Entrance Work at N 43rd St.	5	21-May-24	30-May-24	19	Cure Time for Entrance Work at N 43rd St.
SITE-1250	Install New Driveway Entrance (1) at 12th Ave. N	10	21-May-24	07-Jun-24	11	Install New Driveway Entrance (1) at 12th Ave. N
SITE-1260	Remove Lane Closure at N 43rd St.	2	31-May-24	03-Jun-24	19	Remove Lane Closure at N 43rd St.
SITE-1270	Cure Time for Entrance Work at 12th Ave. N	5	10-Jun-24	17-Jun-24	11	Cure Time for Entrance Work at 12th Ave. N
		2		20-Jun-24	11	
SITE-1290	Remove Lane Closure at 12th Ave. N	2	18-Jun-24	20-Jun-24	11	Remove Lane Closure at 12th Ave. N
SITE-1280	Remove Sidewalk Closure Signage	2 emy	18-Jun-24	20-Jun-24		I Remove Sidewalk Closure Signage



Activity ID	Activity Name	Original Duration	Start	Finish	Total Float	
SITE-1300	Rough Grade North Pavement	Duration 2	25-Jun-24	27-Jun-24	Float 15	I J J A S O N D J F M A M J J A S O N D Rough Grade North Pa
SITE-1310	Rough Grade South Pavement	2	28-Jun-24	01-Jul-24	23	I Rough Grade South Pa
SITE-1320	Rough-In North Lightpole Bases	3	28-Jun-24	02-Jul-24	15	Rough-In North Lightpo
SITE-1340	Rough-In South Light Pole Bases	3	05-Jul-24	09-Jul-24	22	Rough-In South Light
SITE-1330	Install Irrigation Sleeves at North Area	2	05-Jul-24	08-Jul-24	15	Install Irrigation Sleeve
SITE-1350	Install Site Electrical Rough-In at North Area	2	09-Jul-24	11-Jul-24	15	I Install Site Electrical F
SITE-1360	Install Irrigation Sleeves at South Area	2	11-Jul-24	12-Jul-24	22	I Install Irrigation Sleeve
SITE-1370	Install Aggregate Base at North Area	3	12-Jul-24	16-Jul-24	15	I Install Aggregate Bas
SITE-1380	Install Site Electrical Rough-In at South Area	2	15-Jul-24	16-Jul-24	22	I Install Site Electrical
SITE-1400	Install North Curb & Gutter	4	18-Jul-24	23-Jul-24	15	Install North Curb &
SITE-1390	Install Aggregate Base at South Area	3	18-Jul-24	22-Jul-24	22	I Install Aggregate Ba
SITE-1410	Install South Curb & Gutter	4	23-Jul-24	29-Jul-24	22	Install South Curb 8
SITE-1420	Install North Lightpole Bases	3	25-Jul-24	29-Jul-24	15	I Install North Lightpo
SITE-1440	Install South Lightpole Bases	3	30-Jul-24	02-Aug-24	22	I Install South Lightp
SITE-1430	Install Site Signage Bases at North Area	2	30-Jul-24	01-Aug-24	15	I Install Site Signage
SITE-1450	Install North Sidewalks	3	02-Aug-24	06-Aug-24	15	I Install North Sidew
SITE-1460	Install Site Signage Bases at South Area	2	05-Aug-24	06-Aug-24	22	I Install Site Signage
SITE-1470	Install South Sidewalks	3	08-Aug-24	12-Aug-24	22	I Install South Side
SITE-1480	Concrete Paving at North Area	10	08-Aug-24	23-Aug-24	15	Concrete Paving
SITE-1500	Concrete Paving at South Area	10	26-Aug-24	12-Sep-24	15	Concrete Pa
SITE-1490	Cure Time at North Concrete Paving	5	26-Aug-24	03-Sep-24	25	□ Cure Time at N
SITE-1530	Cure Time at South Concrete Paving	5	13-Sep-24	20-Sep-24	15	
SITE-1540	Install Site Signage	5	13-Sep-24	20-Sep-24	20	□ Install Site S
Landscaping		25	05-Sep-24	17-Oct-24	15	
SITE-1510	Install Landscape Edging & Rock / Mulch at North Area	3	05-Sep-24	09-Sep-24	25	🛽 Install Landsc
SITE-1520	Install Plantings at North Area	2	10-Sep-24	12-Sep-24	25	I Install Plantin
SITE-1550	Grade Topsoil at North Area	2	23-Sep-24	24-Sep-24	20	I Grade Tops
SITE-1560	Install Seeding / Plantings at Detention Ponds	3	23-Sep-24	26-Sep-24	15	I Install Seed
SITE-1570	Install Irrigation at North Area	3	26-Sep-24	30-Sep-24	20	[] Install Irrig
SITE-1580	Install Landscape Edging & Rock / Mulch at South Area	3	27-Sep-24	01-Oct-24	15	[] Install Land
SITE-1590	Install Seeding / Sod at North Area	2	01-Oct-24	03-Oct-24	21	I Install See
SITE-1600	Install Plantings at South Area	2	03-Oct-24	04-Oct-24	15	1 Install Plar
SITE-1610	Grade Topsoil at South Area	2	07-Oct-24	08-Oct-24	15	I Grade To
SITE-1620	Install Irrigation at South Area	3	10-Oct-24	14-Oct-24	15	0 Install Irri
SITE-1630	Install Seeding / Sod at South Area	2	15-Oct-24	17-Oct-24	15	I Install Se
Structural		265	13-Oct-23	30-Oct-24	26	
Foundations		122	13-Oct-23	24-Jun-24	65	
STR-FND-1010	FRPS Perimeter Footings (West)	14	13-Oct-23	07-Nov-23	8	FRPS Perimeter Footings (West)
STR-FND-1020	FRPS Perimeter Foundation Wals & Piers (West)	14	24-Oct-23	20-Nov-23	20	FRPS Perimeter Foundation Walls & Piers (West)
STR-FND-1040	FRPS Interior Footings (West)	7	10-Nov-23	27-Nov-23	8	FRPS Interior Footings (West)
STR-FND-1030	Form Elevator Pit Foundation	2	10-Nov-23	13-Nov-23	17	Form Elevator Pit Foundation
STR-FND-1050	FRPS Perimeter Footings (East)	12	10-Nov-23	05-Dec-23	17	FRPS Perimeter Footings (East)
STR-FND-1060	Waterproof Elevator Pit Foundation	2	16-Nov-23	17-Nov-23	27	I Waterproof Elevator Pit Foundation
STR-FND-1070	FRPS Interior Piers (West)	7	17-Nov-23	01-Dec-23	8	FRPS Interior Piers (West)
STR-FND-1080	Reinforce, Pour, & Strip Elevator Pit Foundation	3	20-Nov-23	27-Nov-23	27	Reinforce, Pour, & Strip Elevator Pit Foundation
STR-FND-1090	FRPS Perimeter Foundation Wals & Piers (East)	12	21-Nov-23	15-Dec-23	30	FRPS Perimeter Foundation Wals & Piers (East)
STR-FND-1100	FRPS Elevator Pit Wals	4	28-Nov-23	04-Dec-23	27	FRPS Elevator Pit Wals

Data Date: 31-May-23 Print Date: 06-Jun-23 Page 9 of 18

Actual Work Remaining Work Critical Remaining Work 🔶 🔶

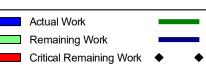
				<u> </u>				-72 ₁ 01	-1 <u>33</u>
J F M	A M J	Jul A S	ON	D	JF	М	AM	J	JA
ement romont									
ement									
e Bases				.					
ole Bases									
at North A									
bugh-In at N	1								
at South A									
at North A									
-	South Area								
Gutter									
e at South	Area								
Gutter									
e Bases		 							
le Bases									
Bases at N	orth Area								
alks									
Bases at S	South Area								
/alks									
at North Ar	ea								
ng at South	Area								
orth Concre	ete Paving								
South Con	crete Paving								
gnage									
pe Edging	& Rock / Mu	lch at North	Area						
s at North	Area								
il at North A	Area								
ng / Plantin	gs at Detenti	on Ponds							
ion at Nort	C								
scape Edgi	ng & Rock /	Mulch at So	outh Area						
ling / Sod a	t North Area								
ings at Sou									
soil at Sout	1								
ation at So									
	at South Are	ea							
						1			
						1			
			i			1		1	
Remaining	Level of Effo	ort							
Actual Lev		JIL				PCL		COMM	UNITY ACTORS INC.
Milestone						CONSTRUCT		CONTŘ	ACTORS INC.
MIRESIONE						ч ј	л п т	VEN	TURE

Activity ID	Activity Name	Original	Start	Finish	Total	2023 2024 2025 202 (102)
		Duration			Float	I J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J JUI A S O N D J F M A M ⁹⁶ J ³⁰⁰ J ³³ A
STR-FND-1110	Waterproof Elevator Pit Walls	2	05-Dec-23	07-Dec-23	27	Waterproof Elevator Pit Walls
STR-FND-1120	FRPS Interior Footings (East)	6	07-Dec-23	18-Dec-23	17	FRPS Interior Footings (East)
STR-FND-1130	FRPS Interior Piers (East)	6	22-Dec-23	05-Jan-24	17	FRPS Interior Piers (East)
STR-FND-1140	Excavate Monument Sign Foundation	2	10-Jun-24	11-Jun-24	65	I Excavate Mohument Sign Foundation
STR-FND-1150	FRPS Monument Sign Foundation	5	13-Jun-24	20-Jun-24	65	FRPS Monument Sign Foundation
STR-FND-1160	Backfill Monument Sign Foundation	2	21-Jun-24	24-Jun-24	65	Backfill Monument Sign Foundation
Superstructure		39	02-Jan-24	29-Mar-24	14	
STR-STL-1010	Erect Structure (West)	10	02-Jan-24	25-Jan-24	0	Erect Structure (West)
STR-STL-1020	Deck & Detail Structure (West)	10	26-Jan-24	16-Feb-24	0	Deck & Detail Structure (West)
STR-STL-1030	Erect Structure (East)	10	26-Jan-24	16-Feb-24	14	
STR-STL-1050	Deck & Detail Structure (East)	10	22-Feb-24	08-Mar-24	14	Deck & Detail Structure (East)
STR-STL-1040	Grout Baseplates (West)	2	22-Feb-24	23-Feb-24	0	I Grout Baseplates (West)
STR-STL-1060	Set Shear Wals (West)	5	26-Feb-24	04-Mar-24	0	Set Shear Walls (West)
STR-STL-1070	Grout Baseplates (East)	2	11-Mar-24	15-Mar-24	14	Grout Baseplates (East)
STR-STL-1080	Set Shear Wals (East)	5	18-Mar-24	26-Mar-24	14	Set Shear Wals (East)
STR-STL-1090	Transfer Survey Control into Building on All Levels	2	28-Mar-24	29-Mar-24	14	Transfer Survey Control into Building on All Levels
Slabs		67	08-Apr-24	12-Jul-24	10	
	FRPS SOMD (West) 18.5K SF	10	08-Apr-24	23-Apr-24	14	FRPS SOMD (West) 18.5K SF
	FRPS SOMD (East) 13K SF	9	25-Apr-24	09-May-24	14	□ FRPS SOMD (East) 13K SF
	SOMD Cure Time (West)	5	25-Apr-24	02-May-24	23	SOMD Cure Time (West)
	Seal SOMD (West)	2	03-May-24	06-May-24	23	I Seal SOMD (West)
	Install Floor Protection at Sealed SOMD (West)	2	07-May-24	09-May-24	23	I Install Floor Protection at Sealed SOMD (West)
	SOMD Cure Time (East)	5	10-May-24	17-May-24	14	SOMD Cure Time (East)
	Fine Grade SOG (West)	3	13-May-24	16-May-24	14	Fine Grade SOG (West)
	Install Underslab Vapor Barrier (West)	2	17-May-24	20-May-24	14	I Install Underslab Vapor Barrier (West)
	Seal SOMD (East)	2	20-May-24	21-May-24	14	I Seal SOMD (East)
	FRPS SOG (West) 20K SF	12	21-May-24	11-Jun-24	14	FRPS SOG (West) 20K SF
	Install Floor Protection at Sealed SOMD (East)	2	23-May-24	24-May-24	14	I Install Floor Protection at Sealed SOMD (East)
STR-CONC-1120	Fine Grade SOG (East)	3	24-May-24	30-May-24	8	Fine Grade SOG (East)
STR-CONC-1130	Transfer Survey Control onto Slabs Level 2	2	28-May-24	30-May-24	14	I Transfer Survey Control onto Slabs Level 2
STR-CONC-1140	Install Underslab Vapor Barrier (East)	2	31-May-24	03-Jun-24	8	I Install Underslab Vapor Barrier (East)
STR-CONC-1150	FRPS SOG (East) 13K SF	9	04-Jun-24	18-Jun-24	8	FRPS SOG (East) 13K SF
STR-CONC-1160	SOG Cure Time (West)	5	13-Jun-24	20-Jun-24	14	SOG Cure Time (West)
STR-CONC-1170	SOG Cure Time (East)	7	19-Jun-24	25-Jun-24	16	SOG Cure Time (East)
STR-CONC-1180	Seal SOG (West)	2	21-Jun-24	24-Jun-24	14	I Seal SOG (West)
	Install Floor Protection at Sealed SOG (West)	2	25-Jun-24	27-Jun-24	14	I Install Floor Protection at Sealed SOG (West)
	Grind & Polish SOG at Creative Hub (East)	5	27-Jun-24	05-Jul-24	8	Grind & Polish SOG at Creative Hub (East)
	Seal SOG (East)	2	02-Jul-24	05-Jul-24	8	Seal SOG (East)
	Install Floor Protection at Sealed SOG (East)	2	08-Jul-24	09-Jul-24	8	I Install Floor Protection at Sealed SOG (East)
STR-CONC-1230	Install Floor Protection at Polished Concrete	2	08-Jul-24	09-Jul-24	8	I Install Floor Protection at Polished Concrete
STR-CONC-1240	Transfer Survey Control onto Slabs Level 1	2	11-Jul-24	12-Jul-24	8	Transfer Survey Control onto Slabs Level 1
MEPF		244	13-Nov-23	30-Oct-24	26	
STR-MEP-1010	Install Permanent Power Raceways from Transformer to Building	3	13-Nov-23	17-Nov-23	72	Install Permanent Power Raceways from Transformer to Building
STR-MEP-1020	Extend Storm Sewer Services into Building	2	22-Dec-23	28-Dec-23	58	Extend Storm Services into Building
STR-MEP-1030	Extend Water Services into Building	2	22-Dec-23	28-Dec-23	56	Extend Water Services into Building
STR-MEP-1040	Extend Sanitary Sewer Service into Building	2	22-Dec-23	28-Dec-23	56	Extend Sanitary Sewer Service into Building
STR-MEP-1050	Install Plumbing SOMD Sleeves / Blockouts / Hangers (West)	5	01-Apr-24	05-Apr-24	18	Install Plumbing SOMD Sleeves / Blockouts / Hangers (West)
	Career Impact Acad Full Project Layor	-				Data Date: 31-May-23 Actual Work Remaining Level of Effort Print Date: 06-Jun-23 Remaining Work Actual Level of Effort Page 10 of 18 Critical Remaining Work Milestone

Activity ID		Original Duration	Start	Finish	Total Float	2023	2024 JFMAMJJASONDJ
STR-MEP-1060	Install Fire Protection SOMD Sleeves / Blockouts / Hangers (West)	5	01-Apr-24	05-Apr-24	18		Install Fire Protection SOMD Sleeves
STR-MEP-1070	Install Mechanical Piping SOMD Sleeves / Blockouts / Hangers (West	5	01-Apr-24	05-Apr-24	18		I Install Mechanical Piping SOMD Slee
STR-MEP-1080	Install Electrical SOMD Sleeves / Blockouts / Hangers (West)	5	01-Apr-24	05-Apr-24	18		Install Electrical SOMD Sleeves / Block
STR-MEP-1090	Install HVAC SOMD Sleeves / Blockouts / Hangers (West)	5	01-Apr-24	05-Apr-24	18		I Install HVAC SOMD Sleeves / Blockc
STR-MEP-1100	Install Plumbing SOMD Sleeves / Blockouts / Hangers (East)	5	08-Apr-24	12-Apr-24	25		Install Plumbing SOMD Sleeves / Block
STR-MEP-1110	Install Fire Protection SOMD Sleeves / Blockouts / Hangers (East)	5	08-Apr-24	12-Apr-24	25		Install Fire Protection SOMD Sleeves
STR-MEP-1120	Install Mechanical Piping SOMD Sleeves / Blockouts / Hangers (East)	5	08-Apr-24	12-Apr-24	25		Install Mechanical Piping SOMD Sleet
STR-MEP-1130	Install Electrical SOMD Sleeves / Blockouts / Hangers (East)	5	08-Apr-24	12-Apr-24	25		Install Electrical SOMD Sleeves / Block
STR-MEP-1140	Install HVAC SOMD Sleeves / Blockouts / Hangers (East)	5	08-Apr-24	12-Apr-24	25		Install HVAC SOMD Sleeves / Block
STR-MEP-1150	Install Deep Underground Sanitary Sewer (West)	2	15-Apr-24	16-Apr-24	8		I Install Deep Underground Sanitary S
STR-MEP-1160	Install Deep Underground Storm Sewer (West)	2	18-Apr-24	19-Apr-24	8		I Install Deep Underground Storm Se
STR-MEP-1170	Install Shallow Underground Waste & Vent (West)	5	22-Apr-24	29-Apr-24	8		Install Shallow Underground Wast
STR-MEP-1180	Install Deep Underground Sanitary Sewer (East)	2	23-Apr-24	25-Apr-24	8		Install Deep Underground Sanitary
STR-MEP-1190	Install Deep Underground Storm Sewer (East)	2	26-Apr-24	29-Apr-24	8		Install Deep Underground Storm S
STR-MEP-1200	Install Underground Electrical (West)	7	26-Apr-24	07-May-24	8		Install Underground Electrical (W
STR-MEP-1210	Install Shallow Underground Waste & Vent (East)	5	30-Apr-24	07-May-24	8		Install Shallow Underground Was
STR-MEP-1220	Extend Natural Gas Service into Building	2	01-May-24	02-May-24	83		Extend Natural Gas Service into E
STR-MEP-1240	Install Underground Electrical (East)	7	09-May-24	20-May-24	8		Install Underground Electrical (I
STR-MEP-1230	Install In-Slab Electrical Rough-In (West)	2	09-May-24	10-May-24	13		I Install In-Slab Electrical Rough-Ir
STR-MEP-1250	Install In-Slab Electrical Rough-In (East)	2	21-May-24	23-May-24	8		I Install In-Slab Electrical Rough
STR-MEP-1260	Pull Permanent Power Cable from Transformer to Building	2	29-Oct-24	30-Oct-24	26		I Pull Perr
Building Envelope		190	05-Mar-24	17-Mar-25	11		
Walls		65	05-Mar-24	02-Jul-24	61		
ENV-1060	Frame North Elevation (West)	10	05-Mar-24	26-Mar-24	0		Frame North Elevation (West)
					-		I I I I I
ENV-1070	Frame West Elevation (West)	10	18-Mar-24	04-Apr-24	0		Frame West Elevation (West)
		10 10	18-Mar-24 28-Mar-24		-	-	 Frame West Elevation (West) Frame South Elevation (West)
ENV-1070	Frame West Elevation (West)	-		04-Apr-24	0		
ENV-1070 ENV-1120	Frame West Elevation (West) Frame South Elevation (West)	10	28-Mar-24	04-Apr-24 12-Apr-24	0		Frame South Elevation (West)
ENV-1070 ENV-1120 ENV-1130	Frame West Elevation (West) Frame South Elevation (West) Install IMP North Elevation (West)	10 10	28-Mar-24 28-Mar-24	04-Apr-24 12-Apr-24 12-Apr-24	0 0 0		 Frame South Elevation (West) Install IMP North Elevation (West)
ENV-1070 ENV-1120 ENV-1130 ENV-1140	Frame West Elevation (West) Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East)	10 10 10	28-Mar-24 28-Mar-24 05-Apr-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24	0 0 0 5		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East)
ENV-1070 ENV-1120 ENV-1130 ENV-1140 ENV-1150	Frame West Elevation (West)Frame South Elevation (West)Install IMP North Elevation (West)Frame North Elevation (East)Install IMP West Elevation (West)	10 10 10 10	28-Mar-24 28-Mar-24 05-Apr-24 05-Apr-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 22-Apr-24	0 0 0 5 0		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East)
ENV-1070 ENV-1120 ENV-1130 ENV-1140 ENV-1150 ENV-1160	Frame West Elevation (West)Frame South Elevation (West)Install IMP North Elevation (West)Frame North Elevation (East)Install IMP West Elevation (West)Frame East Elevation (East)	10 10 10 10 10 10	28-Mar-24 28-Mar-24 05-Apr-24 05-Apr-24 15-Apr-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 22-Apr-24 30-Apr-24	0 0 0 5 0 5 5		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West)
ENV-1070 ENV-1120 ENV-1130 ENV-1140 ENV-1150 ENV-1160 ENV-1170	Frame West Elevation (West)Frame South Elevation (West)Install IMP North Elevation (West)Frame North Elevation (East)Install IMP West Elevation (West)Frame East Elevation (East)Install IMP South Elevation (West)	10 10 10 10 10 10 10	28-Mar-24 28-Mar-24 05-Apr-24 05-Apr-24 15-Apr-24 15-Apr-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 22-Apr-24 30-Apr-24 30-Apr-24	0 0 5 0 5 0 5 0		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West Frame South Elevation (East)
ENV-1070 ENV-1120 ENV-1130 ENV-1140 ENV-1150 ENV-1160 ENV-1170 ENV-1180	Frame West Elevation (West)Frame South Elevation (West)Install IMP North Elevation (West)Frame North Elevation (East)Install IMP West Elevation (West)Frame East Elevation (East)Install IMP South Elevation (West)Frame East Elevation (East)Install IMP South Elevation (West)Frame South Elevation (East)	10 10 10 10 10 10 10 10	28-Mar-24 28-Mar-24 05-Apr-24 05-Apr-24 15-Apr-24 23-Apr-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 22-Apr-24 30-Apr-24 30-Apr-24 09-May-24	0 0 5 0 5 0 5 0 5 5 0 5		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East)
ENV-1070 ENV-1120 ENV-1130 ENV-1140 ENV-1150 ENV-1160 ENV-1160 ENV-1170 ENV-1180 ENV-1190	Frame West Elevation (West)Frame South Elevation (West)Install IMP North Elevation (West)Frame North Elevation (East)Install IMP West Elevation (West)Frame East Elevation (East)Install IMP South Elevation (West)Frame South Elevation (West)Frame South Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)	10 10 10 10 10 10 10 10 10	28-Mar-24 28-Mar-24 05-Apr-24 05-Apr-24 15-Apr-24 23-Apr-24 23-Apr-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 22-Apr-24 30-Apr-24 30-Apr-24 09-May-24 09-May-24	0 0 5 0 5 0 5 0 5 5 5 5		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West)
ENV-1070 ENV-1120 ENV-1130 ENV-1140 ENV-1150 ENV-1150 ENV-1160 ENV-1170 ENV-1180 ENV-1190 ENV-1230	Frame West Elevation (West)Frame South Elevation (West)Install IMP North Elevation (West)Frame North Elevation (East)Install IMP West Elevation (West)Frame East Elevation (East)Install IMP South Elevation (West)Frame South Elevation (East)Install IMP North Elevation (East)Install IMP East Elevation (East)	10 10 10 10 10 10 10 10 10 10	28-Mar-24 28-Mar-24 05-Apr-24 15-Apr-24 15-Apr-24 23-Apr-24 23-Apr-24 02-May-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 30-Apr-24 30-Apr-24 09-May-24 09-May-24 17-May-24	0 0 5 0 5 0 5 5 5 5 5 5		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East)
ENV-1070 ENV-1120 ENV-1130 ENV-1140 ENV-1150 ENV-1160 ENV-1160 ENV-1170 ENV-1180 ENV-1190 ENV-1230 ENV-1270	Frame West Elevation (West)Frame South Elevation (West)Install IMP North Elevation (West)Frame North Elevation (East)Install IMP West Elevation (West)Frame East Elevation (East)Install IMP South Elevation (West)Frame South Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP South Elevation (East)Install IMP South Elevation (East)Install IMP East Elevation (East)Install IMP South Elevation (East)	10 10 10 10 10 10 10 10 10 10 10	28-Mar-24 28-Mar-24 05-Apr-24 15-Apr-24 15-Apr-24 23-Apr-24 23-Apr-24 02-May-24 10-May-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 30-Apr-24 30-Apr-24 09-May-24 09-May-24 28-May-24	0 0 0 5 0 5 0 5 5 5 5 5 5 5 5		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East)
ENV-1070 ENV-1120 ENV-1130 ENV-1140 ENV-1150 ENV-1160 ENV-1160 ENV-1170 ENV-1180 ENV-1190 ENV-1230 ENV-1270 ENV-1270	Frame West Elevation (West)Frame South Elevation (West)Install IMP North Elevation (West)Frame North Elevation (East)Install IMP West Elevation (West)Frame East Elevation (East)Install IMP South Elevation (West)Frame South Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP South Elevation (East)	10 10 10 10 10 10 10 10 10 10 5	28-Mar-24 28-Mar-24 05-Apr-24 15-Apr-24 15-Apr-24 23-Apr-24 23-Apr-24 02-May-24 10-May-24 30-May-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 22-Apr-24 30-Apr-24 30-Apr-24 09-May-24 09-May-24 17-May-24 28-May-24 06-Jun-24	0 0 0 5 0 5 0 5 5 5 5 5 5 61		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East)
ENV-1070 ENV-1120 ENV-1130 ENV-1140 ENV-1150 ENV-1150 ENV-1160 ENV-1170 ENV-1170 ENV-1180 ENV-1230 ENV-1230 ENV-1270 ENV-1360 ENV-1440	Frame West Elevation (West)Frame South Elevation (West)Install IMP North Elevation (West)Frame North Elevation (East)Install IMP West Elevation (West)Frame East Elevation (East)Install IMP South Elevation (West)Frame South Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP South Elevation (East)Install IMP South Elevation (East)Install IMP East Elevation (East)Install IMP South Elevation (East)Install Single Skin Metal Panels North Elevation (West)Install Single Skin Metal Panels South Elevation (West)	10 10 10 10 10 10 10 10 10 10 5 5 5	28-Mar-24 28-Mar-24 05-Apr-24 15-Apr-24 15-Apr-24 23-Apr-24 23-Apr-24 02-May-24 10-May-24 30-May-24 07-Jun-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 30-Apr-24 30-Apr-24 09-May-24 09-May-24 28-May-24 28-May-24 14-Jun-24	0 0 0 5 0 5 0 5 5 5 5 5 5 5 61 61		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East)
ENV-1070 ENV-1120 ENV-1130 ENV-1130 ENV-1140 ENV-1150 ENV-1150 ENV-1160 ENV-1160 ENV-1170 ENV-1180 ENV-1190 ENV-1270 ENV-1270 ENV-1270 ENV-1440 ENV-1440	Frame West Elevation (West)Frame South Elevation (West)Install IMP North Elevation (West)Frame North Elevation (East)Install IMP West Elevation (West)Frame East Elevation (East)Install IMP South Elevation (West)Frame South Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP South Elevation (East)Install IMP South Elevation (East)Install IMP South Elevation (East)Install IMP South Elevation (East)Install Single Skin Metal Panels North Elevation (West)Install Single Skin Metal Panels North Elevation (East)Install Single Skin Metal Panels North Elevation (East)	10 10 10 10 10 10 10 10 10 10 5 5 5 5 5	28-Mar-24 28-Mar-24 05-Apr-24 15-Apr-24 15-Apr-24 23-Apr-24 23-Apr-24 02-May-24 10-May-24 30-May-24 07-Jun-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 30-Apr-24 30-Apr-24 09-May-24 09-May-24 17-May-24 28-May-24 06-Jun-24 14-Jun-24 24-Jun-24	0 0 0 5 0 5 5 0 5 5 5 5 5 61 61 61		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East) Install IMP South Elevation (East)
ENV-1070 ENV-1120 ENV-1120 ENV-1130 ENV-1140 ENV-1150 ENV-1150 ENV-1160 ENV-1160 ENV-1170 ENV-1180 ENV-1190 ENV-1230 ENV-1270 ENV-1360 ENV-1440 ENV-1470 ENV-1470	Frame West Elevation (West)Frame South Elevation (West)Install IMP North Elevation (West)Frame North Elevation (East)Install IMP West Elevation (West)Frame East Elevation (East)Install IMP South Elevation (West)Frame South Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP South Elevation (East)Install IMP South Elevation (East)Install IMP South Elevation (East)Install IMP South Elevation (East)Install Single Skin Metal Panels North Elevation (West)Install Single Skin Metal Panels North Elevation (East)Install Single Skin Metal Panels North Elevation (East)	10 10 10 10 10 10 10 10 10 10 5 5 5 5 5	28-Mar-24 28-Mar-24 05-Apr-24 15-Apr-24 15-Apr-24 23-Apr-24 23-Apr-24 02-May-24 30-May-24 30-May-24 17-Jun-24 25-Jun-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 22-Apr-24 30-Apr-24 09-May-24 09-May-24 28-May-24 28-May-24 14-Jun-24 24-Jun-24 02-Jul-24	0 0 0 5 0 5 5 5 5 5 5 61 61 61 61 61		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East)
ENV-1070 ENV-1120 ENV-1130 ENV-1130 ENV-1140 ENV-1150 ENV-1150 ENV-1160 ENV-1170 ENV-1180 ENV-1180 ENV-1230 ENV-1230 ENV-1270 ENV-1270 ENV-1440 ENV-1440 ENV-1470 ENV-1520 Roofing	Frame West Elevation (West) Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame East Elevation (East) Install IMP South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East) Install Single Skin Metal Panels North Elevation (West) Install Single Skin Metal Panels South Elevation (West) Install Single Skin Metal Panels North Elevation (East) Install Single Skin Metal Panels South Elevation (East) Install Single Skin Metal Panels South Elevation (East) Install Single Skin Metal Panels South Elevation (East)	10 10 10 10 10 10 10 10 10 10 10 5 5 5 5	28-Mar-24 28-Mar-24 05-Apr-24 15-Apr-24 15-Apr-24 23-Apr-24 23-Apr-24 02-May-24 02-May-24 30-May-24 07-Jun-24 17-Jun-24 25-Jun-24 02-May-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 30-Apr-24 30-Apr-24 09-May-24 09-May-24 28-May-24 06-Jun-24 14-Jun-24 24-Jun-24 17-Mar-25	0 0 0 5 0 5 0 5 5 5 5 5 5 61 61 61 61 61 61		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East) Install Single Skin Metal Pare Install Single Skin Metal Pare Install Single Skin Metal Pare
ENV-1070 ENV-1120 ENV-1130 ENV-1130 ENV-1140 ENV-1140 ENV-1150 ENV-1160 ENV-1160 ENV-1170 ENV-1180 ENV-1180 ENV-1270 ENV-1270 ENV-1270 ENV-1270 ENV-1440 ENV-1440 ENV-1470 ENV-1520 Roofing ENV-1200	Frame West Elevation (West) Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East) Install Single Skin Metal Panels North Elevation (West) Install Single Skin Metal Panels North Elevation (West) Install Single Skin Metal Panels North Elevation (East) Install Single Skin Metal Panels North Elevation (East) Install Single Skin Metal Panels South Elevation (East) Install Roof Blocking / Parapet Insulation at Low Roofs (West)	10 10 10 10 10 10 10 10 10 10 10 5 5 5 5	28-Mar-24 28-Mar-24 05-Apr-24 15-Apr-24 15-Apr-24 23-Apr-24 23-Apr-24 02-May-24 10-May-24 30-May-24 07-Jun-24 17-Jun-24 25-Jun-24 02-May-24 02-May-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 30-Apr-24 30-Apr-24 09-May-24 09-May-24 17-May-24 28-May-24 06-Jun-24 14-Jun-24 24-Jun-24 02-Jul-24 03-May-24	0 0 0 5 0 5 5 0 5 5 5 5 61 61 61 61 61 61 11 17		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East) Install Single Skin Metal Pare
ENV-1070 ENV-1120 ENV-1120 ENV-1130 ENV-1140 ENV-1140 ENV-1150 ENV-1150 ENV-1160 ENV-1160 ENV-1170 ENV-1180 ENV-1230 ENV-1270 ENV-1270 ENV-1470 ENV-1470 ENV-1470 ENV-1520 Roofing ENV-1200 ENV-1260	Frame West Elevation (West) Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East) Install Single Skin Metal Panels North Elevation (West) Install Single Skin Metal Panels South Elevation (West) Install Single Skin Metal Panels South Elevation (East) Install Roof Blocking / Parapet Insulation at Low Roofs (West) Install Roof Blocking / Parapet Insulation at Main Roof (West)	10 10 10 10 10 10 10 10 10 10 10 10 5 5 5 5	28-Mar-24 28-Mar-24 05-Apr-24 15-Apr-24 15-Apr-24 23-Apr-24 23-Apr-24 02-May-24 30-May-24 30-May-24 17-Jun-24 25-Jun-24 02-May-24 02-May-24 02-May-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 30-Apr-24 30-Apr-24 09-May-24 09-May-24 09-May-24 17-May-24 28-May-24 06-Jun-24 14-Jun-24 24-Jun-24 02-Jul-24 17-May-24 16-May-24	0 0 0 5 0 5 5 0 5 5 5 5 61 61 61 61 61 61 11 17		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East) Install Single Skin Metal Pare
ENV-1070 ENV-1120 ENV-1130 ENV-1130 ENV-1140 ENV-1150 ENV-1150 ENV-1160 ENV-1160 ENV-1170 ENV-1180 ENV-1230 ENV-1230 ENV-1270 ENV-1270 ENV-1440 ENV-1440 ENV-1470 ENV-1520 Roofing ENV-1260 ENV-1250	Frame West Elevation (West)Frame South Elevation (West)Install IMP North Elevation (West)Frame North Elevation (East)Install IMP West Elevation (West)Frame East Elevation (East)Install IMP South Elevation (West)Frame South Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP North Elevation (East)Install IMP South Elevation (East)Install IMP South Elevation (East)Install IMP South Elevation (East)Install IMP South Elevation (East)Install Single Skin Metal Panels North Elevation (West)Install Single Skin Metal Panels South Elevation (East)Install Single Skin Metal Panels North Elevation (East)Install Single Skin Metal Panels South Elevation (East)Install Single Skin Metal Panels South Elevation (East)Install Single Skin Metal Panels North Elevation (East)Install Single Skin Metal Panels South Elevation (East)Install Single Skin Metal Panels South Elevation (East)Install Roof Blocking / Parapet Insulation at Low Roofs (West)Install Roof Blocking / Parapet Insulation at Main Roof (West)Install Roofing at Low Roofs (West)	10 10 10 10 10 10 10 10 10 10 10 10 5 5 5 5	28-Mar-24 28-Mar-24 05-Apr-24 15-Apr-24 15-Apr-24 23-Apr-24 23-Apr-24 02-May-24 02-May-24 30-May-24 07-Jun-24 17-Jun-24 25-Jun-24 02-May-24 02-May-24 06-May-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 22-Apr-24 30-Apr-24 09-May-24 09-May-24 28-May-24 06-Jun-24 24-Jun-24 02-Jul-24 03-May-24 06-Jun-24 06-Jun-24 06-Jun-24 06-Jun-24 06-Jun-24 03-May-24 02-Jul-24 02-Jul-24 03-May-24 03-May-24 03-May-24	0 0 0 5 0 5 0 5 0 5 61 61 61 61 17 17 27		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East) Install Single Skin Metal Pane
ENV-1070 ENV-1120 ENV-1130 ENV-1130 ENV-1140 ENV-1140 ENV-1150 ENV-1160 ENV-1160 ENV-1170 ENV-1180 ENV-1180 ENV-1230 ENV-1270 ENV-1270 ENV-1440 ENV-1470 ENV-1470 ENV-1470 ENV-1200 ENV-1260 ENV-1250 ENV-1280	Frame West Elevation (West) Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East) Install Single Skin Metal Panels North Elevation (West) Install Single Skin Metal Panels North Elevation (West) Install Single Skin Metal Panels North Elevation (East) Install Single Skin Metal Panels South Elevation (East) Install Roof Blocking / Parapet Insulation at Low Roofs (West) Install Roof Blocking / Parapet Insulation at Main Roof (West) Install Roof Blocking / Parapet Insulation at Clerestory Roof (West) Install Roof Blocking / Parapet Insulation at Clerestory Roof (West)	10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 5 5 5 5 5 160 2 7 2 4	28-Mar-24 28-Mar-24 05-Apr-24 15-Apr-24 23-Apr-24 23-Apr-24 23-Apr-24 02-May-24 30-May-24 30-May-24 07-Jun-24 17-Jun-24 25-Jun-24 02-May-24 02-May-24 06-May-24 17-May-24	04-Apr-24 12-Apr-24 12-Apr-24 22-Apr-24 30-Apr-24 30-Apr-24 09-May-24 09-May-24 17-May-24 28-May-24 06-Jun-24 14-Jun-24 24-Jun-24 03-May-24 03-May-24 23-May-24 23-May-24	0 0 0 5 0 5 0 5 0 5 61 61 61 61 17 17 27 17		 Frame South Elevation (West) Install IMP North Elevation (West) Frame North Elevation (East) Install IMP West Elevation (West) Frame East Elevation (East) Install IMP South Elevation (West) Frame South Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP North Elevation (East) Install IMP South Elevation (East) Install Single Skin Metal Pare Install Roof Blocking / Parapet Install Roo

Career Impact Academy Full Project Layout

Data Date: 31-May-23 Print Date: 06-Jun-23 Page 11 of 18



2025							20	260	just /	, 202	3	
J F M A M J Jul A S	0	Ν	D	J	F	Μ	Α	M	J	J	Α	ł
s / Blockouts / Hangers (West)	1											
eves / Blockouts / Hangers (West)	1											
ockouts / Hangers (West)	1											
outs / Hangers (West)												-
lockouts / Hangers (East)												
es / Blockouts / Hangers (East)												
eeves / Blockouts / Hangers (East)												
lockouts / Hangers (East)												
kouts / Hangers (East) Sewer (West)												-
Sewer (West)												
ste & Vent (West)												
y Sewer (East)												
Sewer (East)												
Vest)												
aste & Vent (East)												
Building												
(East)												
In (West)												
h-In (East)												-
manent Power Cable from Transfo	rmer	to B	uildi	ng								
				-								
	- -											-
0												
st)												
4)												
t)												
st)												
East) nels North Elevation (West)												
anels South Elevation (West)												
Panels North Elevation (East)	1											
Panels South Elevation (East)												
sulation at Low Roofs (West)	1											
Insulation at Main Roof (West)												
est)												
t Insulation at Clerestory Roof (We	st)											
Vest)												-
Roofs (West)												
et Insulation at Low Roofs (East)												
Remaining Level of Effort												
Actual Level of Effort								C	COM	MUNI TRACI	TY ORS I	NC.
Milestone						/ J	0 1 1	чт	VE	ΝТ	UR	E

Activity ID	Activity Name	Original	Start	Finish	Total	2023 2024
ENV-1430	Install Roof Blocking / Parapet Insulation at Main Roof (East)	Duration 7	03-Jun-24	13-Jun-24	Float 15	I J J A S O N D J F M A M J J A S O N D
ENV-1430 ENV-1420	Install Roof Blocking / Parapet Insulation at Main Roof (East)	2	03-Jun-24	04-Jun-24	20	I Install Roofing at Low Roof
ENV-1420	Install Roof Blocking / Parapet Insulation at Clerestory Roof (East)	4	14-Jun-24	20-Jun-24	15	I Install Roof Blocking / Pa
ENV-1450	Install Roofing at Main Roof (East)	4	14-Jun-24	20-Jun-24 20-Jun-24	15	Install Roofing at Main R
ENV-1400	Install Roofing at Clerestory Roofs (East)	2	21-Jun-24	20-Jun-24 24-Jun-24	15	Install Roofing at Viener
ENV-1580	Remove Through Parapet Guardrail Systems at Clerestory Roof (We	1	27-Feb-25	27-Feb-25	1	
ENV-1600	Install Metal Parapet Caps at Clerestory Roof (West)	2	28-Feb-25	03-Mar-25	1	
ENV-1590	Remove Through Parapet Guardrail Systems at Clerestory Roof (Eas	1	28-Feb-25	28-Feb-25	8	+
ENV-1610	Remove Through Parapet Guardrail System at Main Roof (West)	2	03-Mar-25	04-Mar-25	8	
ENV-1620	Install Metal Parapet Caps at Clerestory Roof (East)	2	03-Mar-25	04-Mar-25	15	
ENV-1640	Install Metal Parapet Caps at Main Roof (West)	3	06-Mar-25	10-Mar-25	13	
ENV-1630	Remove Through Parapet Guardrail System at Main Roof (East)	2	06-Mar-25	07-Mar-25	8	
ENV-1650	Remove Through Parapet Guardrail System at Low Roofs (West)	1	10-Mar-25	10-Mar-25	8	+
ENV-1660	Install Metal Parapet Caps at Main Roof (East)	3	10-Mar-25	17-Mar-25	11	
ENV-1670	Install Metal Parapet Caps at Low Roofs (West)	1	14-Mar-25	14-Mar-25	10	
ENV-1680	Remove Through Parapet Guardrail System at Low Roofs (East)	1	14-Mar-25	14-Mar-25	8	
ENV-1690	Install Metal Parapet Caps at Low Roofs (East)	1	17-Mar-25	17-Mar-25	9	
Windows & Do		50	02-May-24	30-Jul-24	101	
ENV-1240	Install Blocking at Openings (West)	10	02-May-24	17-May-24	0	Install Blocking at Openings (
ENV-1300	Install Flashing / Air Barrier at Openings (West)	5	20-May-24	28-May-24	0	Install Flashing / Air Barrier
ENV-1390	Install Overhead Doors (West)	10	30-May-24	14-Jun-24	121	☐ Install Overhead Doors (\
ENV-1410	Install Storefront Windows (West)	20	30-May-24	02-Jul-24	0	Install Storefront Wind
ENV-1370	Install Storefront Entrances (West)	5	30-May-24	06-Jun-24	25	Install Storefront Entrance
ENV-1350	Install HM Doors & Hardware (West)	3	30-May-24	03-Jun-24	130	Install HM Doors & Hardwa
ENV-1400	Install Blocking at Openings (East)	10	30-May-24	14-Jun-24	5	Install Blocking at Openir
ENV-1380	Install Temporary Enclosures at Openings (West)	5	30-May-24	06-Jun-24	31	Install Temporary Enclosu
ENV-1480	Install Flashing / Air Barrier at Openings (East)	5	17-Jun-24	24-Jun-24	5	Install Flashing / Air Bar
ENV-1530	Install Overhead Doors (East)	5	25-Jun-24	02-Jul-24	116	Install Overhead Doors
ENV-1540	Install Storefront Entrances (East)	5	25-Jun-24	02-Jul-24	15	Install Storefront Entra
ENV-1510	Install HM Doors & Hardware (East)	3	25-Jun-24	28-Jun-24	118	I Install HM Doors & Har
ENV-1550	Install Temporary Enclosures at Openings (East)	5	25-Jun-24	02-Jul-24	21	Install Temporary Encl
ENV-1570	Install Storefront Windows (East)	15	05-Jul-24	30-Jul-24	0	Install Storefront W
MEPF		70	05-Mar-24	12-Jul-24	115	
ENV-1050	Install Roof Curbs (West)	3	05-Mar-24	08-Mar-24	56	I Install Roof Curbs (West)
ENV-1010	Install Roof Drains (West)	2	05-Mar-24	07-Mar-24	57	I Install Roof Drains (West)
ENV-1020	Install Roof Plumbing Vents (West)	2	05-Mar-24	07-Mar-24	57	I Install Roof Plumbing Vents (West)
ENV-1030	Install Flue Gas Vents (West)	2	05-Mar-24	07-Mar-24	57	I Install Flue Gas Vents (West)
ENV-1040	Install Roof Electrical Penetrations (West)	2	05-Mar-24	07-Mar-24	57	I Install Roof Electrical Penetrations (W
ENV-1110	Install Roof Curbs (East)	3	28-Mar-24	01-Apr-24	54	Install Roof Curbs (East)
ENV-1080	Install Roof Drains (East)	2	28-Mar-24	29-Mar-24	55	I Install Roof Drains (East)
ENV-1090	Install Roof Plumbing Vents (East)	2	28-Mar-24	29-Mar-24	55	I Install Roof Plumbing Vents (East)
ENV-1100	Install Roof Electrical Penetrations (East)	2	28-Mar-24	29-Mar-24	55	Install Roof Electrical Penetrations (
ENV-1210	Install & Seal Plumbing Wall Penetrations (West)	2	02-May-24	03-May-24	74	I Install & Seal Plumbing Wal P
ENV-1220	Install & Seal Electrical Wall Penetrations (West)	2	02-May-24	03-May-24	74	I Install & Seal Electrical Wall P
ENV-1330	Install & Seal Plumbing Wall Penetrations (East)	2	30-May-24	31-May-24	69	I Install & Seal Plumbing Wa
ENV-1340	Install & Seal Electrical Wall Penetrations (East)	2	30-May-24	31-May-24	69	I Install & Seal Electrical Wa
ENV-1500	Set Mechanical Rooftop Units	3	25-Jun-24	28-Jun-24	41	Set Mechanical Roofto

Career Impact Academy Full Project Layout

Data Date: 31-May-23 Print Date: 06-Jun-23 Page 12 of 18

			20	25									20	260	ust 7	, 202	23	
J F M	Α	Μ	J	Jul	Α	S	0	Ν	D	J	F	Μ	Α	M	Ĵ	J	Α	i
pet Insula	tion a	at Mai	in R	oof (Eas	t)												1
(East)							1 1 1		_									
apet Insul	ation	at Cl	ereș	story	Roc	of (E	ast)								L 			-
of (East)															1			
ory Roofs (Éast)																
I R	emo	ve Th	nrou	gh P	arap	pet (Guar	drail	Sys	stem	is at	Cle	resto	ory R	oof	(We	est)	
0	nstall	l Meta	al Pa	arape	et Ca	aps	at C	leres	story	/ Ro	of (V	Ves	t)					
ΙF	kęmo	ve Th	٦roų	gh P	'ara	pet (Guar	drai	Sy	sterr	ns a	t Cle	resto	ory R	loof	(Ea	st)	-
I F	Remo	ove T	hro	ugh F	^{>} ara	apet	Gua	rdra	il Sy	ster	n at	Mai	h Ro	of (V	Ves	t)		
1	nstal	l Meta	al Pa	arap	et C	aps	at C	lere	stor	y Ro	of (E	East)		1			
0	Insta	all Met	tal P	'arap	oet C	Cape	s at N	Main	Ro	of (V	Vest)						
I.	Rem	ove T	hro	ughl	Para	apet	Gua	ardra	ail Sy	ystei	m at	Mai	n Ro	of (E	East)		
I	Rem	iove 7	Γhrφ	bugh	Par	ape	t Gu	ardra	ail S	yste	m a	t Lov	v Ro	ofs (We	st)		-
	Inst	all Me	etal I	Para	pet	Cap	bs at	Mair	n Ro	of (E	East)			1			
I	İnsta	all Me	tal F	² ara	pet (Сар	s at l	Low	Roc	ofs (\	Wes	st)						
I	Ren	nove ⁻	Thr	bugh	Par	rape	t Gu	ardr	ail S	yste	em a	at Lo	w Ro	oofs ((Ea	st)		
I.	Inst	all Me	etal I	Para	pet	Cap	is at	Low	Ro	ofs (Eas	t)			1			
							L								נ י י			-
Vest)															1			
t Opening:	s (W	est)					1								1			
est)							1 1 1								1			
ws (West)							1 1 1								1			
(West)							 								 			-
e (West)																		
s (East)							1 1 1											
es at Oper	nings	(Wes	st)				 								1			
er at Oper	nings	(Eas	t)				1 1 1											
East)							 ! !											-
ces (East))																	
ware (Eas	t)						1 1 1											
sures at O	penir	ngs(E	Eas	t)			 								1			
ndows (Ea	ast)																	
							 ! !											-
							, , ,											
							 								י י י			
st)							1 1 1								1			
							1 1 1								1			
ast)							: : : :											
netrations	1						1											
etrations	1														1			
Penetratio	· ·		1												1			
Penetratio	oἡs(l	East)					1 1 1											
Units																		
Remainin	-			ort														
Actual Le		Effor	t									ONSTRIM		\mathbb{C}	COM CON	MUNI TRAC	TY FORS I fion Managerin General Control	NC. ent &
Milestone												4 J	0 1 1	чт	V E	ΝТ	UR	E

y ID	Activity Name	Original Duration	Start	Finish	Total Float	2023			202		
ENV-1560	Install Exterior Wall Electrical Devices	5	05-Jul-24	12-Jul-24	115	JJA	SOND	JFM		J A S O N D Install Exterior Wall E	
terior Buildout		228	27-Mar-24	21-Feb-25	7						
tairs & Railings		151	03-May-24	09-Dec-24	57						
INT-VERT-1010	Erect Roof Access Ships Ladder (West)	3	03-May-24	07-May-24	116				I Erect	Roof Access Ships Lade	ler (
INT-VERT-1020	Erect Stair ST2 (West) - Roof closed before stair erection	10	21-Jun-24	08-Jul-24	40					Erect Stair ST2 (Wes	t) -
NT-VERT-1030	FRPS Stair ST1 (East) Concrete Pad	5	26-Jun-24	02-Jul-24	52				Ó	FRPS Stair ST1 (East) Co
NT-VERT-1040	Place & Finish Concrete Stair Pans ST2 (West)	3	09-Jul-24	11-Jul-24	46					I Place & Finish Concr	ete
NT-VERT-1050	Erect Stair ST3 (East) - Roof closed before stair erection	10	09-Jul-24	22-Jul-24	40					Erect Stair ST3 (Ea	st) -
NT-VERT-1060	Install Railing at ST2Atrium (West)	3	12-Jul-24	16-Jul-24	46					Install Railing at ST2	Atriu
NT-VERT-1080	Erect Stair ST1 (East) - Roof closed before stair erection	10	23-Jul-24	05-Aug-24	40					🔲 Erect Stair ST1 (E	ast
INT-VERT-1070	Place & Finish Concrete Stair Pans ST3 (East)	3	23-Jul-24	25-Jul-24	64					I Place & Finish Con	cret
NT-VERT-1090	Place & Finish Concrete Stair Pans ST1 (East)	3	06-Aug-24	08-Aug-24	40					I Place & Finish Co	ncr
NT-VERT-1100	Install Railing at ST1 Atrium (East)	2	09-Aug-24	12-Aug-24	40					I Install Railing at S	T1.
IT-VERT-1110	Install Railing at South Entrance Atrium (East)	2	13-Aug-24	14-Aug-24	40					I Install Railing at S	out
NT-VERT-1120	Install Wall Mounted Railings at Stair ST2 (West)	2	22-Nov-24	25-Nov-24	65					[] Ins	tall ۱
NT-VERT-1130	Install Wall Mounted Railings at Stair ST1 (East)	2	06-Dec-24	09-Dec-24	57		· ;		· · · · · · · · · · · · · · · · · · ·	0 li	ısta
NT-VERT-1140	Install Wall Mounted Railings at Stair ST3 (East)	2	06-Dec-24	09-Dec-24	57					0 11	nsta
evator		193	27-Mar-24	03-Jan-25	42						
NT-ELEV-1010	Survey Pit & Structural Floor Openings	2	27-Mar-24	28-Mar-24	36				Survey Pit	& Structural Floor Openir	ngs
NT-ELEV-1020	Install Elevator Rail Support Steel	8	31-Jul-24	09-Aug-24	0					Install Elevator Ra	il S
NT-ELEV-1030	Install Elevator	30	29-Aug-24	10-Oct-24	16				· · · · · · · · · · · · · · · · · · ·	Install Ele	vato
IT-ELEV-1040	Set Elevator Door Frames	4	27-Sep-24	02-Oct-24	16					Set Elevat	or E
NT-ELEV-1050	Infill Wals At Elevator Door Frames	10	03-Oct-24	16-Oct-24	16					🗖 🛛 Infill Wal	sA
NT-ELEV-1060	Start-Up & Test Elevator	5	24-Dec-24	03-Jan-25	42) S
evel 2	1	160	31-May-24	22-Jan-25	27						
raming & Sheetroc		96	24-Jun-24	07-Nov-24	17						
NT-L2-1060	Frame Electric Room (West)	2	24-Jun-24	25-Jun-24	19					Frame Electric Room (
INT-L2-1070	Sheetrock Electric Room (West)	2	26-Jun-24	27-Jun-24	38					Sheetrock Electric Roo	•
NT-L2-1080	Frame Wals & Soffits (West)	10	26-Jun-24	11-Jul-24	19					■ Frame Wals & Soffits	•
INT-L2-1090	Tape & Finish Electric Room (West)	5	28-Jun-24	08-Jul-24	38					Tape & Finish Electric	
INT-L2-1130	Install Fire Treated Plywood in Electric Room (West)	2	11-Jul-24	12-Jul-24	38					I Install Fire Treated Pl	
INT-L2-1150	Install Backing & Blocking (West)	10	12-Jul-24	25-Jul-24	45					Install Backing & Bl	
NT-L2-1190	Frame MDF & Data Rooms (East)	2	16-Jul-24	17-Jul-24	17					Frame MDF & Data	
INT-L2-1200	Sheetrock MDF & Data Rooms (East)	2	18-Jul-24	19-Jul-24	86					Sheetrock MDF & D	
NT-L2-1220	Tape & Finish MDF & Data Rooms (East)	5	22-Jul-24	26-Jul-24	86				· · · · · · · · · · · · · · · · · · ·	Tape & Finish MDF	
NT-L2-1250	Install Fire Treated Plywood in MDF Room (East)	2	31-Jul-24	01-Aug-24	86					Install Fire Treated	-
NT-L2-1290	Frame Elevator Shaft (East)	3	12-Aug-24	14-Aug-24	0					Frame Elevator	
INT-L2-1300	Frame Wals & Soffits (East)	8	12-Aug-24	21-Aug-24	0					Frame Wals &	
INT-L2-1330	Install Backing & Blocking (East)	8	22-Aug-24	03-Sep-24	31					🔲 Install Backing	
INT-L2-1360	Frame Gyp Ceilings (West)	4	23-Aug-24	28-Aug-24	19		 			Frame Gyp Ce	
INT-L2-1400	Sheetrock Wals & Ceilings (West)	7	03-Sep-24	11-Sep-24	19					Sheetrock W	
INT-L2-1420	Tape & Finish Walls & Ceilings (West)	10	12-Sep-24	25-Sep-24	19					Tape & Fini	
INT-L2-1500	Frame Gyp Ceilings (East)	2	11-Oct-24	14-Oct-24	0					Frame C	iyp
INT-L2-1530	Sheetrock Wals & Ceilings (East)	6	17-Oct-24	24-Oct-24	0					Sheetro	
INT-L2-1580	Tape & Finish Walls & Ceilings (East)	10	25-Oct-24	07-Nov-24	0	 	 			Tape	& F
MEPF		155	31-May-24	15-Jan-25	32				_		
INT-L2-1010	Install Large Horizontal Plumbing Mains & Risers (West)	10	31-May-24	13-Jun-24	17				1 1	nstall Large Horizontal Pl	
NT-L2-1020	Install & Insulate Large Horizontal Hydronic Mains & Risers (West)	10	05-Jun-24	18-Jun-24	19					Install & Insulate Large H	oriz

			20	25									20	0260	ust /	, 202	3	ſ
JFM	Α	Μ	J	Jul	Α	S	0	Ν	D	J	F	Μ	Α	M	e (j	J.	A	i
lectrical Dev	vices																	
der (West)																		
t) - Roof clo	; sed h	pefor	e si	tair e	rect	ion												
) Concrete I																		-
ete Stair Pa	1	τ2 (\	Ne	st)												1		
st) - Roof cl	1				erec	tion										1		
Atrium (We	i	0010	/ U (Juan	0100													
ast) - Roof	1	nd he	fore	- sta	ir er	ectio	n											
crete Stair F																		-
ncrete Stair	1		· .		`													
T1 Atrium (1		. (1	_451	,													
South Entrar	i 1		ן ר (F	ast)														
tall Wall Mo	1		· · ·		Stair	ST	2 (\\	/est)										
nstall Wall M																		-
nstall Wall M	1			-														
		EUR	an	iys a	101	ano	15(Las	.)									
ngs																		
il Support S	steel																	
vator			!															-
or Door Fra	mes					-												
s At Elevato	1	or Fr	ram	es														
Start-Up	1																	
, our op	-															1		
	 		}															-
Vest)																		
m (West)																		
s (West)																1		
Room (We	st)																	
wood in Ele	ctric	Roo	m (Wes	st)													-
ocking (We	st)																	
Rooms (Ea	st)																	
ata Rooms	(East	t)																
& Data Roc	ms (East	t)															
Plywood in				East	t)													-
Shaft (East)																		
Soffits (Eas	ť)															1		
& Blocking	(Eas	st)														1		
ilings (West	t)																	
als & Ceilin	igs (V	Vest)															-
sh Walls &	Ċeilin	gs (\	We	st)														
Syp Ceilings	(Eas	t)																
ock Walls &	Ceili	ngs ((Ea	st)														
& Finish Wa	1		·		ast)													
					·													-
umbing Mair	¦s &∣	Rise	rs (Wes	st)	1										1		
lorizontal Hy	droni	c Ma	ains	& R	iser	s (W	/est))										
																		_ _
Remaining	-			π								PC		C	СОМ	MUNI	TY	
 Actual Lev Milestone 	iei OI	⊏nor	ι								c	CONSTRU	CTION	C	CŎŇ	TRAC	TORS IN Ten Management	IC. st & ting
 willestone 											,	A J	0 1	ΝT	V E	N T	UR	E

vity ID	Activity Name	Original Duration	Start	Finish	Total Float	2023 2024 2025 2029 ⁹⁰¹ 2
INT-L2-1030	Install Large Horizontal Fire Protection Mains & Risers (West)	10	10-Jun-24	21-Jun-24	19	Install Large Horizontal Fire Protection Mains & Risers (West)
INT-L2-1040	Install Large Horizontal Plumbing Mains & Risers (East)	10	14-Jun-24	27-Jun-24	17	Install Large Horizontal Plumbing Mains & Risers (East)
INT-L2-1050	Install & Insulate Large Horizontal Hydronic Mains & Risers (East)	10	21-Jun-24	08-Jul-24	17	🔲 Install & Insulate Large Horizontal Hydronic Mains & Risers (East)
INT-L2-1100	Install Large Horizontal Fire Protection Mains & Risers (East)	10	28-Jun-24	15-Jul-24	17	Install Large Horizontal Fire Protection Mains & Risers (East)
INT-L2-1110	Install & Insulate In-Wall & Remaining Overhead Plumbing Rough-In (10	03-Jul-24	18-Jul-24	19	Install & Insulate In-Wall & Remaining Overhead Plumbing Rough-In (West)
INT-L2-1160	Install In-Wall Electrical & Low Voltage Rough-In (West)	10	12-Jul-24	25-Jul-24	34	Install In-Wall Electrical & Low Voltage Rough-In (West)
INT-L2-1140	Install & Insulate In-Wall / Soffit Hydronic Piping (West)	5	12-Jul-24	18-Jul-24	44	Install & Insulate In-Wall / Soffit Hydronic Piping (West)
INT-L2-1170	Install & Insulate Overhead Duct Rough-In (West)	10	12-Jul-24	25-Jul-24	19	Install & Insulate Overhead Duct Rough-In (West)
INT-L2-1180	Set Electric Panels at Electric Room (West)	5	15-Jul-24	19-Jul-24	38	Set Electric Panels at Electric Room (West)
INT-L2-1210	Install & Insulate Remaining Overhead Hydronic Piping Rough-In (We	10	19-Jul-24	01-Aug-24	19	Install & Insulate Remaining Overhead Hydronic Piping Rough-In (West)
INT-L2-1230	Install Remaining Overhead Fire Protection Rough-In (West)	10	26-Jul-24	08-Aug-24	19	□ Install Remaining Overhead Fire Protection Rough-In (West)
INT-L2-1280	Install Overhead Electrical & Low Voltage Rough-In (West)	10	02-Aug-24	15-Aug-24	19	 Install Overhead Electrical & Low Voltage Rough-In (West)
INT-L2-1260	Set Racks and Tray at MDF & Data Rooms (East)	10	02-Aug-24 02-Aug-24	08-Aug-24	109	Set Racks and Tray at MDF & Data Rooms (East)
						Pull Wire & Cabling (West)
INT-L2-1310	Pull Wire & Cabling (West)	10	16-Aug-24	29-Aug-24	19	
INT-L2-1340	Install & Insulate In-Wall & Remaining Overhead Plumbing Rough-In (10	22-Aug-24	05-Sep-24	0	Install & Insulate In-Wall & Remaining Overhead Plumbing Rough-In (East)
INT-L2-1350	Install In-Wall Electrical & Low Voltage Rough-In (East)	10	22-Aug-24	05-Sep-24	20	Install In-Wall Electrical & Low Voltage Rough-In (East)
INT-L2-1320	Install & Insulate In-Wall / Soffit Hydronic Piping (East)	5	22-Aug-24	28-Aug-24	30	Install & Insulate In-Wall / Soffit Hydronic Piping (East)
INT-L2-1370	Install Electric Rough-In at Gyp Ceilings (West)	2	29-Aug-24	30-Aug-24	19	I Install Electric Rough-In at Gyp Ceilings (West)
INT-L2-1380	Install Fire Protection Rough-In at Gyp Ceilings (West)	2	29-Aug-24	30-Aug-24	19	I Install Fire Protection Rough-In at Gyp Ceilings (West)
INT-L2-1390	Install & Insulate Overhead Duct Rough-In (East)	10	29-Aug-24	12-Sep-24	0	Install & Insulate Overhead Duct Rough-In (East)
INT-L2-1410	Install & Insulate Remaining Overhead Hydronic Piping Rough-In (Eas	10	06-Sep-24	19-Sep-24	0	Install & Insulate Remaining Overhead Hydronic Piping Rough-In (East)
INT-L2-1430	Install Remaining Overhead Fire Protection Rough-In (East)	10	13-Sep-24	26-Sep-24	0	Install Remaining Overhead Fire Protection Rough-In (East)
INT-L2-1440	Install Overhead Electrical & Low Voltage Rough-In (East)	10	20-Sep-24	03-Oct-24	0	Install Overhead Electrical & Low Voltage Rough-In (East)
INT-L2-1490	Pull Wire & Cabling (East)	10	04-Oct-24	17-Oct-24	0	Pull Wire & Cabling (East)
INT-L2-1510	Install Electric Rough-In at Gyp Ceilings (East)	2	15-Oct-24	16-Oct-24	0	I Install Electric Rough-In at Gyp Ceilings (East)
INT-L2-1520	Install Fire Protection Rough-In at Gyp Ceilings (East)	2	15-Oct-24	16-Oct-24	0	I Install Fire Protection Rough-In at Gyp Ceilings (East)
INT-L2-1550	Install Electric & Low Voltage Trim & Devices (West)	5	21-Oct-24	25-Oct-24	34	Install Electric & Low Voltage Trim & Devices (West)
INT-L2-1560	Install HVAC Trim & Devices (West)	5	21-Oct-24	25-Oct-24	34	I Install HVAC Trim & Devices (West)
INT-L2-1570	Install Fire Protection Trim (West)	5	21-Oct-24	25-Oct-24	34	Install Fire Protection Trim (West)
INT-L2-1610	Pull Feeders to Electric Room (West)	5	29-Oct-24	04-Nov-24	10	Pull Feeders to Electric Room (West)
INT-L2-1670	Install Plumbing Fixtures (West)	5	15-Nov-24	21-Nov-24	65	Install Plumbing Fixtures (West)
INT-L2-1740	Install Electric & Low Voltage Trim & Devices (East)	5	05-Dec-24	11-Dec-24	8	Install Electric & Low Voltage Trim & Devices (East)
INT-L2-1750	Install HVAC Trim & Devices (East)	5	05-Dec-24	11-Dec-24	8	Install HVAC Trim & Devices (East)
INT-L2-1760	Install Fire Protection Trim (East)	5	05-Dec-24	11-Dec-24	8	Install Fire Protection Trim (East)
INT-L2-1820	Install Plumbing Fixtures (East)	5	09-Jan-25	15-Jan-25	32	Install Plumbing Fixtures (East)
Finishes		135	09-Jul-24	22-Jan-25	26	
INT-L2-1120	Paint Electric Room (West)	2	09-Jul-24	10-Jul-24	38	Paint Electric Room (West)
INT-L2-1240	Paint MDF & Data Rooms (East)	2	29-Jul-24	30-Jul-24	86	I Paint MDF & Data Rooms (East)
INT-L2-1270	Install Doors & Hardware Electric & Data Rooms	5	02-Aug-24	08-Aug-24	109	Install Doors & Hardware Electric & Data Rooms
INT-L2-1450	Paint Walls & Ceilings (West)	5	26-Sep-24	02-Oct-24	19	Paint Walls & Ceilings (West)
INT-L2-1470	Install Ceiling Grid (West)	12	03-Oct-24	18-Oct-24	10	Install Ceiling Grid (West)
INT-L2-1460	Install Wall & Fbor Tile (West)	10	03-Oct-24	16-Oct-24	28	Install Wall & Fbor Tile (West)
INT-L2-1480	Install Interior Glazing Systems (West)	15	03-Oct-24	23-Oct-24	78	Install Interior Glazing Systems (West)
INT-L2-1540	Install Bathroom Partitions (West)	7	17-Oct-24	25-Oct-24	77	□ Install Bathroom Partitions (West)
INT-L2-1540	Set Ceiling Tile (West)	л Л	28-Oct-24	31-Oct-24	34	Set Ceiling Tile (West)
INT-L2-1600 INT-L2-1590	Install Bathroom Accessories (West)	4	28-Oct-24 28-Oct-24	31-Oct-24 30-Oct-24	77	Install Bathroom Accessories (West)
		5 E				Instal Casework (West)
INT-L2-1620	Install Casework (West)	5	01-Nov-24	07-Nov-24	34	
	Career Impact Acade	emv				Data Date: 31-May-23 Actual Work Remaining Level of Effort
	-	•				Print Date: 06-Jun-23 Remaining Work Actual Level of Effort
	Full Project Layou	Jt				Page 14 of 18 Critical Remaining Work Milestone

ivity ID	Activity Name	Original Duration	Start	Finish	Total Float	2023 IJJAS			024 JASOND
INT-L2-1630	Install Vinyl / Rubber / Carpet Flooring & Base (West)	7	06-Nov-24	14-Nov-24	34				
INT-L2-1640	Install Accessories & Specialties (West)	5	08-Nov-24	14-Nov-24	39				🛛 Install
INT-L2-1650	Paint Walls & Ceilings (East)	5	08-Nov-24	14-Nov-24	0				Paint V
INT-L2-1660	Final Paint Coat (West)	5	15-Nov-24	21-Nov-24	39				🛛 Final
INT-L2-1700	Install Ceiling Grid (East)	12	15-Nov-24	04-Dec-24	0			1	🗖 Inst
INT-L2-1680	Install Wall & Fbor Tile (East)	5	15-Nov-24	21-Nov-24	7				🛛 Instal
INT-L2-1690	Install Doors & Hardware (West)	7	15-Nov-24	25-Nov-24	55				Insta
INT-L2-1710	Install Interior Glazing Systems (East)	15	15-Nov-24	09-Dec-24	32				
INT-L2-1730	Install Wall Treatments (West)	7	22-Nov-24	04-Dec-24	39				□ Inst
INT-L2-1720	Install Bathroom Accessories (East)	3	22-Nov-24	26-Nov-24	61				I Insta
INT-L2-1770	Set Ceiling Tile (East)	4	12-Dec-24	17-Dec-24	8				I S
INT-L2-1780	Install Casework (East)	5	12-Dec-24	24-Dec-24	8				
INT-L2-1780	Install Vinyl / Rubber / Carpet Flooring & Base (East)	7	30-Dec-24	08-Jan-25	8				
INT-L2-1790	Install Accessories & Specialties (East)		30-Dec-24 30-Dec-24	06-Jan-25	10				
INT-L2-1790		5		13-Jan-25					
	Final Paint Coat (East)	5	07-Jan-25		15				·······
INT-L2-1830	Install Doors & Hardware (East)	7	09-Jan-25	17-Jan-25	8				
INT-L2-1840	Install Wall Treatments (East)	7	14-Jan-25	22-Jan-25	15				
Main Electric Roon	n	0			0				
Level 1 Framing & Sheetro	cking	155 82	11-Jul-24 02-Aug-24	21-Feb-25 26-Nov-24	7 10				
INT-L1-1060	Frame Mechanical & Electric Rooms (West)	2	02-Aug-24 02-Aug-24	05-Aug-24	9				Frame Mechanical &
INT-L1-1070	Frame Wals & Soffits (West)	12	02-Aug-24	19-Aug-24	9				Frame Wals & So
INT-L1-1080	Sheetrock Mechanical & Electric Rooms (West)	2	06-Aug-24	07-Aug-24	38				Sheetrock Mechani
INT-L1-1090	Tape & Finish Mechanical & Electric Rooms (West)	5	08-Aug-24	14-Aug-24	38				Tape & Finish Mec
INT-L1-1120	Install Fire Treated Plywood in Electric Rooms (West)	2	19-Aug-24	20-Aug-24	38				I Install Fire Treated
	Install Backing & Blocking (West)		-	-					Install Backing &
INT-L1-1170	5 5 7 7	12	20-Aug-24	05-Sep-24	39				1 I I I
INT-L1-1190	Frame Data Room (East)	2	22-Aug-24	23-Aug-24	16				Frame Data Roor
INT-L1-1210	Frame Elevator Shaft (East)	3	26-Aug-24	28-Aug-24	16				Frame Elevator S
INT-L1-1220	Frame Wals & Soffits (East)	10	26-Aug-24	09-Sep-24	16				Frame Wals &
INT-L1-1200	Sheetrock Data Room (East)	2	26-Aug-24	27-Aug-24	59				Sheetrock Data F
INT-L1-1240	Tape & Finish Data Room (East)	5	28-Aug-24	04-Sep-24	59				Tape & Finish D
INT-L1-1270	Install Fire Treated Plywood in Data Room (East)	2	09-Sep-24	10-Sep-24	59				I Install Fire Trea
INT-L1-1290	Install Backing & Blocking (East)	10	10-Sep-24	23-Sep-24	41				🔲 Install Backin
INT-L1-1410	Frame Gyp Ceilings (West)	7	09-Oct-24	17-Oct-24	9				Frame Gy
INT-L1-1450	Sheetrock Wals & Ceilings (West)	8	18-Oct-24	29-Oct-24	9				Sheetroo
INT-L1-1470	Frame Gyp Ceilings (East)	3	23-Oct-24	25-Oct-24	15			1	I Frame G
INT-L1-1520	Tape & Finish Walls & Ceilings (West)	10	30-Oct-24	12-Nov-24	9				🗖 Tape 8
INT-L1-1510	Sheetrock Wals & Ceilings (East)	7	30-Oct-24	07-Nov-24	15				Sheetro
INT-L1-1530	Tape & Finish Walls & Ceilings (East)	10	13-Nov-24	26-Nov-24	10				🔲 Таре
MEPF		150	11-Jul-24	14-Feb-25	10				
INT-L1-1010	Install Large Horizontal Plumbing Mains & Risers (West)	10	11-Jul-24	24-Jul-24	9			1	🔲 Install Large Horizonta
INT-L1-1020	Install & Insulate Large Horizontal Hydronic Mains & Risers (West)	10	16-Jul-24	29-Jul-24	9				🔲 Install & Insulate Larg
INT-L1-1030	Install Large Horizontal Fire Protection Mains & Risers (West)	10	19-Jul-24	01-Aug-24	9				🔲 Install Large Horizon
INT-L1-1040	Install Large Horizontal Plumbing Mains & Risers (East)	10	25-Jul-24	07-Aug-24	16				Install Large Horizor
INT-L1-1050	Install & Insulate Large Horizontal Hydronic Mains & Risers (East)	10	01-Aug-24	14-Aug-24	16				🔲 Install & Insulate La
INT-L1-1100	Install Large Horizontal Fire Protection Mains & Risers (East)	10	08-Aug-24	21-Aug-24	16		- -		🔲 Install Large Horiz
INT-L1-1130	Buildout Mechanical Room Systems (West)	60	19-Aug-24	11-Nov-24	51				Buildo
INT-L1-1150	Install & Insulate In-Wall & Remaining Overhead Plumbing Rough-In (20-Aug-24	03-Sep-24	9				Install & Insulate
	Career Impact Acad		20-Aug-24	00-000-24	5	Deta D		23 Actual W	1 1

2025			20)260 I	ust /	, 202	3
J F M A M J Jul A S O N D	-	Μ	Α	M	ັ ງ ິ	J	A
tall Vinyl / Rubber / Carpet Flooring & Base (West)						
tall Accessories & Specialties (West)							
int Walls & Ceilings (East)							
nal Paint Coat (West)							
Install Ceiling Grid (East)							
stall Wall & Floor Tile (East)							
Install Doors & Hardware (West)							
Install Interior Glazing Systems (East)							
Install Wall Treatments (West)							
stall Bathroom Accessories (East) Set Ceiling Tile (East)	.	+					
I Install Casework (East) I Install Vinyl / Rubber / Carpet Flooring & Base	(East)						
 Install villigi / Kubbel / Calpert Hooling & Base Install Accessories & Specialties (East) 							
 Final Paint Coat (East) 							
 Install Doors & Hardware (East) 	.	+					
 Install Wall Treatments (East) 							
al & Electric Rooms (West)							
Soffits (West)							
anical & Electric Rooms (West)							
lechanical & Electric Rooms (West)							
ated Plywood in Electric Rooms (West)		+					
ng & Blocking (West)							
oom (East)							
or Shaft (East)							
s & Soffits (East)							
ta Room (East)		+					
h Data Room (East)							
reated Plywood in Data Room (East)							
king & Blocking (East)							
Gyp Ceilings (West)							
trock Wals & Ceilings (West)	.						
e Gyp Ceilings (East) e & Finish Walls & Ceilings (West)							
etrock Walls & Ceilings (East)							
ape & Finish Walls & Ceilings (East)							
ontal Plumbing Mains & Risers (West)	•						
arge Horizontal Hydronic Mains & Risers (West)							
zontal Fire Protection Mains & Risers (West)							
izontal Plumbing Mains & Risers (East)							
e Large Horizontal Hydronic Mains & Risers (East)							
orizontal Fire Protection Mains & Risers (East)	•						
loout Mechanical Room Systems (West)					1		
late In-Wall & Remaining Overhead Plumbing Rou	gh-In (We	est)			1		
 Remaining Level of Effort 		1					
Actual Level of Effort		PC		C	COM		TY ORS
Milestone	cc	ONSTRUC	TION	J	CON	Construct	an Management & menal Constructing
	A	J	u i l	л Т	V E	n T	υ κ Ε

tivity ID	Activity Name	Original Duration	Start	Finish	Total Float	2023 2024 2025 2029gust 7, 202 I J J A S O N D J F M A M J J A S O N D J F M A M J Jul A S O N D J F M A M A M J Jul A S O N D J F M A M A M A M A M A M A M A M A M A M
INT-L1-1160	Install In-Wall Electrical & Low Voltage Rough-In (West)	10	20-Aug-24	03-Sep-24	29	I J J A S O N D J F M A M J J A S O N D J F M A M J Jul A S O N D J F M A M J J Install In-Wall Electrical & Low Voltage Rough-In (West)
INT-L1-1140	Install & Insulate In-Wall / Soffit Hydronic Piping (West)	5	20-Aug-24	26-Aug-24	46	Install & Insulate In-Wall / Soffit Hydronic Piping (West)
INT-L1-1180	Set Electric Panels at Main Electric Room (West)	10	20-Aug-24 21-Aug-24	04-Sep-24	38	Set Electric Panels at Main Electric Room (West)
INT-L1-1230	Install & Insulate Overhead Duct Rough-In (West)	10	27-Aug-24	10-Sep-24	9	 Install & Insulate Overhead Duct Rough-In (West)
INT-L1-1250	Install & Insulate Remaining Overhead Hydronic Piping Rough-In (We	10	04-Sep-24	10-Sep-24 17-Sep-24	9	 Install & Insulate Overhead Dder Kodgi Fin (West) Install & Insulate Remaining Overhead Hydronic Piping Rough-In (West)
INT-L1-1300	Install & Insulate In-Wall & Remaining Overhead Plumbing Rough-In (10	•	23-Sep-24	16	Install & Insulate In-Wall & Remaining Overhead Plumbing Rough-In (East)
		10	10-Sep-24	23-Sep-24 23-Sep-24	31	Install In-Wall Electrical & Low Voltage Rough-In (East)
INT-L1-1310	Install In-Wall Electrical & Low Voltage Rough-In (East)	10	10-Sep-24	•	-	
INT-L1-1280	Install & Insulate In-Wall / Soffit Hydronic Piping (East)	5	10-Sep-24	16-Sep-24	46	□ Install & Insulate In-Wall / Soffit Hydronic Piping (East)
INT-L1-1340	Install Remaining Overhead Fire Protection Rough-In (West)	10	11-Sep-24	24-Sep-24	9	Install Remaining Overhead Fire Protection Rough-In (West)
INT-L1-1320	Set Racks and Tray at Data Room (East)	5	11-Sep-24	17-Sep-24	82	Set Racks and Tray at Data Room (East)
INT-L1-1350	Install & Insulate Overhead Duct Rough-In (East)	10	17-Sep-24	30-Sep-24	16	Install & Insulate Overhead Duct Rough-In (East)
INT-L1-1360	Install Overhead Electrical & Low Voltage Rough-In (West)	10	18-Sep-24	01-Oct-24	9	Install Overhead Electrical & Low Voltage Rough-In (West)
INT-L1-1370	Install & Insulate Remaining Overhead Hydronic Piping Rough-In (Eas	10	24-Sep-24	07-Oct-24	16	Install & Insulate Remaining Overhead Hydronic Piping Rough-In (East)
INT-L1-1380	Install Remaining Overhead Fire Protection Rough-In (East)	10	01-Oct-24	14-Oct-24	16	Install Remaining Overhead Fire Protection Rough-In (East)
INT-L1-1390	Pull Wire & Cabling (West)	10	02-Oct-24	15-Oct-24	9	Pull Wire & Cabling (West)
INT-L1-1400	Install Overhead Electrical & Low Voltage Rough-In (East)	10	02-Oct-24	15-Oct-24	15	Install Overhead Electrical & Low Voltage Rough-In (East)
INT-L1-1420	Pull Wire & Cabling (East)	10	16-Oct-24	29-Oct-24	15	Pull Wire & Cabling (East)
INT-L1-1430	Install Electric Rough-In at Gyp Ceilings (West)	2	18-Oct-24	21-Oct-24	19	Install Electric Rough-In at Gyp Ceilings (West)
INT-L1-1440	Install Fire Protection Rough-In at Gyp Ceilings (West)	2	18-Oct-24	21-Oct-24	19	Install Fire Protection Rough-In at Gyp Ceilings (West)
INT-L1-1460	Set Electric Gear (West)	5	22-Oct-24	28-Oct-24	10	Set Electric Gear (West)
INT-L1-1480	Install Electric Rough-In at Gyp Ceilings (East)	2	28-Oct-24	29-Oct-24	15	I Install Electric Rough-In at Gyp Ceilings (East)
INT-L1-1490	Install Fire Protection Rough-In at Gyp Ceilings (East)	2	28-Oct-24	29-Oct-24	15	Install Fire Protection Rough-In at Gyp Ceilings (East)
INT-L1-1500	Pull Feeders (West)	5	29-Oct-24	04-Nov-24	10	Pull Feeders (West)
INT-L1-1550	Install HVAC Trim & Devices (West)	5	22-Nov-24	02-Dec-24	22	Install HVAC Trim & Devices (West)
INT-L1-1580	Install Kitchen Hoods	6	03-Dec-24	10-Dec-24	10	Install Kitchen Hoods
INT-L1-1680	Install Kitchen Below Ceiling Natural Gas Piping	4	18-Dec-24	23-Dec-24	32	I Install Kitchen Below Ceiling Natural Gas Piping
INT-L1-1690	Install Kitchen Electrical & Low Voltage Trim & Devices	5	18-Dec-24	24-Dec-24	13	Install Kitchen Electrical & Low Voltage Trim & Devices
INT-L1-1700	Install Kitchen Plumbing Fixtures	5	18-Dec-24	24-Dec-24	44	Install Kitchen Plumbing Fixtures
INT-L1-1710	Install Electric & Low Voltage Trim & Devices (West)	5	23-Dec-24	02-Jan-25	3	Install Electric & Low Voltage Trim & Devices (West)
INT-L1-1720	Install Fire Protection Trim (West)	5	23-Dec-24	02-Jan-25	3	Install Fire Protection Trim (West)
INT-L1-1760	Install Electric & Low Voltage Trim & Devices (East)	5	10-Jan-25	16-Jan-25	0	■ Install Electric & Low Voltage Trim & Devices (East)
INT-L1-1730	Install HVAC Trim & Devices (East)	5	10-Jan-25	16-Jan-25	0	Install HVAC Trim & Devices (East)
INT-L1-1770	Install Fire Protection Trim (East)	5	10-Jan-25	16-Jan-25	0	Install Fire Protection Trim (East)
INT-L1-1870	Install Plumbing Fixtures (West)	5	27-Jan-25	31-Jan-25	15	I Install Plumbing Fixtures (West)
INT-L1-1920	Install Plumbing Fixtures (East)	5	10-Feb-25	14-Feb-25	10	I Install Plumbing Fixtures (East)
Finishes		130	15-Aug-24	21-Feb-25	7	
INT-L1-1110	Paint Mechanical & Electric Rooms (West)	2	15-Aug-24	16-Aug-24	38	Paint Mechanical & Electric Rooms (West)
INT-L1-1260	Paint Data Room (East)	2	05-Sep-24	06-Sep-24	59	I Paint Data Room (East)
INT-L1-1330	Install Doors & Hardware Electric & Data Rooms	5	11-Sep-24	17-Sep-24	82	Install Doors & Hardware Electric & Data Rooms
INT-L1-1540	Paint Walls & Ceilings (West)	5	15-Nov-24	21-Nov-24	7	Paint Walls & Ceilings (West)
INT-L1-1560	Install Wall & Floor Tile (West)	15	22-Nov-24	16-Dec-24	7	Install Wall & Fbor Tile (West)
INT-L1-1570	Paint Walls & Ceilings (East)	5	27-Nov-24	05-Dec-24	10	Paint Walls & Ceilings (East)
INT-L1-1590	Install Ceiling Grid (West)	12	05-Dec-24	20-Dec-24	0	■ Install Ceiling Grid (West)
INT-L1-1610	Install Interior Glazing Systems (East)	12	05-Dec-24 06-Dec-24	20-Dec-24 31-Dec-24	34	Install Interior Glazing Systems (East)
INT-L1-1600	Install Food Service Equipment Metal Curbs	2	06-Dec-24	09-Dec-24	10	Install Food Service Equipment Metal Curbs
		2 15				Install Interior Glazing Systems (West)
INT-L1-1640	Install Interior Glazing Systems (West)	-	10-Dec-24	03-Jan-25	32	
INT-L1-1630	Infill Food Service Equipment Curbs w/ Concrete	2	10-Dec-24	11-Dec-24	10	I Infill Food Service Equipment Curbs w/ Concrete
	Career Impact Acade	emy				Data Date: 31-May-23 Actual Work Remaining Level of Effort
	Full Project Layou	-				Print Date: 06-Jun-23 Remaining Work Actual Level of Effort
		46				rage to 01 to Critical Remaining Work ◆ ◆ Milestone

tivity ID	Activity Name	Original Duration	Start	Finish	Total Float	2023 2024 I J J A S O N D J F M A M J J A S O N D J
INT-L1-1650	Install Kitchen Wall Coverings	5	11-Dec-24	17-Dec-24	13	
INT-L1-1660	Install Bathroom Partitions (West)	7	17-Dec-24	30-Dec-24	39	
INT-L1-1670	Install Wall & Fbor Tile (East)	15	17-Dec-24	10-Jan-25	7	
INT-L1-1620	Install Ceiling Grid (East)	10	23-Dec-24	09-Jan-25	0	
INT-L1-1740	Install Bathroom Accessories (West)	3	31-Dec-24	03-Jan-25	39	
INT-L1-1750	Set Ceiling Tile (West)	4	03-Jan-25	08-Jan-25	3	
INT-L1-1780	Install Casework (West)	5	09-Jan-25	15-Jan-25	3	
INT-L1-1800	Install Bathroom Accessories (East)	3	13-Jan-25	15-Jan-25	34	
INT-L1-1840	Install Vinyl / Rubber / Carpet Flooring & Base (West)	7	16-Jan-25	24-Jan-25	3	
INT-L1-1820	Install Accessories & Specialties (West)	5	16-Jan-25	22-Jan-25	5	
INT-L1-1790	Set Ceiling Tile (East)	4	17-Jan-25	22-Jan-25	0	
INT-L1-1850	Final Paint Coat (West)	5	23-Jan-25	29-Jan-25	10	
INT-L1-1830	Install Casework (East)	5	23-Jan-25	29-Jan-25	0	
INT-L1-1810	Set Kitchen Ceiling Tile	2	23-Jan-25	23-Jan-25	22	
INT-L1-1810	Install Doors & Hardware (West)	7	23-Jan-25	04-Feb-25	3	
	, , , , , , , , , , , , , , , , , , ,				-	
INT-L1-1910	Install Wall Treatments (West)	7	30-Jan-25	07-Feb-25	10	
INT-L1-1860	Install Accessories & Specialties (East)	5	30-Jan-25	05-Feb-25	2	
INT-L1-1890	Install Vinyl / Rubber / Carpet Flooring & Base (East)	7	30-Jan-25	07-Feb-25	0	
INT-L1-1900	Final Paint Coat (East)	5	06-Feb-25	12-Feb-25	7	
INT-L1-1930	Install Doors & Hardware (East)	7	10-Feb-25	18-Feb-25	0	
INT-L1-1940	Install Wall Treatments (East)	7	13-Feb-25	21-Feb-25	7	
Main Electric Ro		0			0	
Stationary Shop E		0 75	12-Nov-24	04-Mar-25	0	
Start-Up & Test						
STC-1010	Start-Up & Test Natural Gas System	2	12-Nov-24	13-Nov-24	51	I Start-Up
STC-1020	Start-Up & Test Main Electric Gear	3	05-Dec-24	09-Dec-24	10	0 Stari
STC-1030	Start-Up & Test Dust Collection System	2	02-Jan-25	03-Jan-25	37	l S
STC-1040	Start-Up & Test Vehicle Exhaust System	2	02-Jan-25	03-Jan-25	37	I S
STC-1050	Start-Up & Test Network	5	13-Jan-25	17-Jan-25	10	
STC-1070	Start-Up & Test Intercom System	2	20-Jan-25	21-Jan-25	30	
STC-1080	Start-Up & Test Heating Water System	5	20-Jan-25	24-Jan-25	10	
STC-1060	Start-Up & Test Fire Protection System	2	23-Jan-25	24-Jan-25	24	
STC-1090	Start-Up & Test Fire Alarm System	5	23-Jan-25	29-Jan-25	17	
STC-1100	Conduct Test & Balance of Hydronic Systems	5	27-Jan-25	31-Jan-25	10	
STC-1120	Start-Up & Test Packaged AHUs	5	17-Feb-25	21-Feb-25	0	
STC-1110	Start-Up & Test Domestic Water System	2	17-Feb-25	18-Feb-25	10	
STC-1130	Start-Up & Test Door Access Control System	5	19-Feb-25	25-Feb-25	5	
STC-1140	Start-Up & Test Kitchen Hoods	2	24-Feb-25	25-Feb-25	0	
STC-1150	Start-Up & Test HVAC / Fire Alarm / Nat Gas / Kitchen Hood Interlock	3	26-Feb-25	28-Feb-25	2	
STC-1160	Conduct Test & Balance of HVAC System	5	26-Feb-25	04-Mar-25	0	
Closeout	•	87	08-Jan-25	09-May-25	0	
CLOS-1010	Submit Preliminary O&M Manuals	0		08-Jan-25	87	● S
CLOS-1010	First Construction Clean	5	10-Feb-25	14-Feb-25	0	
CLOS-1020	Final Plumbing Inspection	2	17-Feb-25	14-1 eb-25	21	
CLOS-1030	Final Electrical Inspection	2	17-Feb-25 19-Feb-25	20-Feb-25	21	
CLOS-1040	Final Mechanical Inspection		19-Feb-25 21-Feb-25	20-Feb-25 24-Feb-25	21	╂╢╌╌┾╌╌╌╌╌┾╌╌╴╴┼╌╴╴╴┥╴╴╴╴┊╴╴╴╴╴┊╴╴╴╴╴┊╴╴╴╴╴┊╴╴╴╴╴┝
	-	2				
CLOS-1060	Final Fire Marshal Inspection	2	25-Feb-25	26-Feb-25	21	

Career Impact Academy Full Project Layout

Print Date: 06-Jun-23 Page 17 of 18

 Remaining Work

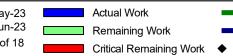
 Critical Remaining Work

2025							20		7,202	23
J F M A M J Jul	A S	0	N D	J	F	Μ	Α	M ^{ge 8} J	J	`A
Install Kitchen Wall Coverings	1									
Install Bathroom Partitions ((West)									
Install Wall & Fbor Tile (E	ast)									
Install Ceiling Grid (East)	1									
Install Bathroom Accessor	ies (We	st)								
Set Ceiling Tile (West)	i i i					<u> </u> 				
Install Casework (West)	1									
I Install Bathroom Accesso	ories (Ea	ast)								
Install Vinyl / Rubber / C	arpet Flo	oorin	g & Ba	se (V	Vest	t)				
Install Accessories & Sp	ecialties	s (We	est)							
Set Ceiling Tile (East)										
Final Paint Coat (West)										
Install Casework (East)										
I Set Kitchen Ceiling Tile	1					1				
Install Doors & Hardwa	are (We	st)								
Install Wall Treatments	s (West)				÷				
Install Accessories & S	Specialti	es (E	East)							
Install Vinyl / Rubber /	Carpet F	=loor	ing & E	Base	(Eas	st)				
Final Paint Coat (Eas	t)									
Install Doors & Hard	ware (Ea	ast)				-				
Install Wall Treatment										
	1									
	1									
t-Up & Test Natural Gas Syst	em									
Start-Up & Test Main Electric (Gear			• • • • • •						
Start-Up & Test Dust Colle	ction Sy	stem								
Start-Up & Test Vehicle Ex	-									
Start-Up & Test Network		•								
Start-Up & Test Intercon	n Syster	n								
Start-Up & Test Heating			em							
Start-Up & Test Fire Pro		-								
Start-Up & Test Fire Ala	1	-								
Conduct Test & Balanc			Svste	ms						
Start-Up & Test Pac			-							
Start-Up & Test/Dom				n						
Start-Up & Test Do			-		m					
I Start-Up & Test Kite										
Start-Up & Test HV	1		rm / N	at Ga	as / I	Kitch	ien H	-lood Ir	terloc	k
Conduct Test & Ba	i							lood li		· ·
Cubmit Droliminor (O'SMA)	Annuala									
Submit Preliminary O&M	i									
First Construction Cle						1				
Final Plumbing Inspe										
Final Electrical Inspe				.		+				
Final Mechanical Ins										
Final Fire Marshal I	spectio	1							1	
Remaining Level of Effort						_				
 Actual Level of Effort 						PC		C	OMMUNI ONTRAC	TY TORS INC
♦ Milestone									Constru	rijen Management & General Contracting

Activity ID	Activity Name	Original	Start	Finish	Total	2023	2024	2025	2020gust 7, 2023
		Duration			Float	IJJASOND	J F M A M J J A S O N D	J F M A M J Jul A S O N D J	F M A M J J A
CLOS-1070	Publish Completion List to Trades	0		04-Mar-25	0			Publish Completion List to Trades	
CLOS-1080	Complete Completion List Activities	10	05-Mar-25	18-Mar-25	0			Complete Completion List Activities	
CLOS-1090	Punchlist Review	2	19-Mar-25	20-Mar-25	7			I Punchlist Review	
CLOS-1100	Final Construction Clean	5	19-Mar-25	25-Mar-25	0			Final Construction Clean	
CLOS-1110	Publish Punchlist to Trades	0		20-Mar-25	7			 Publish Punchlist to Trades 	
CLOS-1130	Conduct Owner's Training	5	26-Mar-25	01-Apr-25	28			Conduct Owner's Training	
CLOS-1120	Final Department of Health Kitchen Inspection	2	26-Mar-25	27-Mar-25	0			Final Department of Health Kitchen Inspe	ection
CLOS-1140	Final Building Inspection	2	28-Mar-25	31-Mar-25	0			Final Building Inspection	
CLOS-1150	Submit Substantial Completion Paperwork	0		31-Mar-25	0			 Submit Substantial Completion Paperwork 	ork
CLOS-1160	Receive Temporary Certificate of Occupancy	0		31-Mar-25	0			Receive Temporary Certificate of Occup	ancy
CLOS-1170	Complete Punchlist Activities	15	21-Apr-25	09-May-25	0			Complete Punchlist Activities	
CLOS-1180	Submit Final O&M Manuals	0		02-May-25	5			 Submit Final O&M Manuals 	
CLOS-1190	Receive Certificate of Occupancy	0		09-May-25	0			 Receive Certificate of Occupancy 	



Data Date: 31-May-23 Print Date: 06-Jun-23 Page 18 of 18







APPENDIX D:

RESPONSIBILITY MATRIX

Grand Forks Career Impact Academy Responsibility Matrix 08-01-2023

		Supplied by Installed by		lled by	Notes	
		Owner	Contractor	Owner	Contractor	Notes
SITE	& BUILDING EXTERIOR					
1	Parking Lot Handicap & Other Signage		Х		Х	
2	Landscape & Irrigation		Х		Х	Included as allowance pending additional design.
	Monument Sign	Х		Х	Х*	*Electircal run to sign location, foundation concrete, & Misc steel by contractor.
3.a	Building Monument Sign	Х		Х	Х*	*Electircal run to sign locations by contractor.
	Building Exterior Signage	Х		Х	Х*	*Electircal run to sign locations by contractor.
5	Permits and Fees		Х		Х	
6	Temporary Fence		Х		Х	
7	Telephone Service to Building	Х		Х		
SYS	TEMS & EQUIPMENT					
8	Telecomunications Equipment	Х		Х		
9	Internet Equipment	Х		Х		
10	Telephone, Data, and Wiring to Device		Х		Х	Terminations at devices by Owner
11	Telephone, Data, and Wiring to Patch Panel in Equipment Room		Х		Х	Terminations at devices by Owner
12	Plywood Backboards		Х		Х	
13	Wireless Internet Devices	Х		Х		
14	Security Cameras and System	Х		Х		
	Intercom System		Х		Х	
16	Building Fire Safety/Fire Suppression System		Х		Х	
17	Building Fire Safety/Fire Alarm System		Х		Х	
18	Water Heating and Softening System		Х		Х	
19	Property Based Computer System Power		Х		Х	
20	Property Based Computer Equipment	Х		Х		
CON	MON AREAS AND CLASSROOMS					
21	General Millwork/Casework (Built In)		Х		Х	Includes millwork detailed in JLG drawings
22	Freestanding Casework (Not Built In)	Х		Х		Desks, filing cabinets, display cases, etc.
23	Common Area Furnishings (Not Built In)	Х		Х		Sofas, Chairs, etc.
24	Lockers		Х		Х	
25	Floor Coverings		Х		Х	
26	Loose Rugs/Floor Treatments	Х		Х		
27	Interior Signage		Х		Х	
28	Restroom Accessories	Х*	Х		Х	*Note on the drawings that some are going to be provided by owner (TP, PTD, wall mounted soap dispensers) and installed by contractor.
29	Card Readers and Access Control Devices	Х		Х	Х*	*All low voltage cabling to be run to remote card reader locations
30	Intercom and Buzzer to Front Desk		Х		Х	*Pathway to be provided for intercom system
31	Window Shades		Х		Х	
32	Cornerguards		Х		Х	
33	Fire Extinguishers and Cabinets		Х		Х	
34	Projection Screens		Х		Х	Includes (1) ea projector screen noted in Alternate #1 Commons.
35	Projectors	Х		Х		
36	TV's and Display Monitors	Х		Х		
-	Elevator Phone		Х		Х	
38	Elevator Floorcoverings		Х		Х	
39	Food Service Equipment and Casework in Culinary Lab	Х		Х		
40	Food Service Equipment and Casework in Café	Х		Х		Service counter is provided and installed by Contractor. Coordinate with FS
41	Hood System	Х			Х	Install included in mechanical scope.
42	Equipment in academic labs	Х		Х		Includes automotive, building trades, welding, robotics, etc.
43	Computers and technology equipment in classrooms	Х		Х		
44	Storage & Linen Rooms Shelving		Х		Х	
	Wire Racks & Closet Shelving		X		X	
	Artwork	Х	~	Х	~	
70		^		^		<u></u>

						
Base Bid	SD Budget	GMP Estimate	Alternate 1 - Commons	GMP Estimate	Alternate 2 - Welding	GMP Estimate
Construction	\$26,094,882	\$24,983,859	Construction	\$1,660,920	Construction	\$2,028,388
Owner's Contingency (5%)	\$1,207,000	\$1,249,193	Owner's Contingency (5%)	\$83,046	Owner's Contingency (5%)	\$101,419
Base Bid Construction Cost	\$27,301,882	\$26,233,052	Alternate 1 Construction Cost	\$1,743,966	Alternate 2 Construction Cost	\$2,129,807
Total Construction Costs (Plus Alternates 1 & 2	2)	\$30,106,825				
Professional Fees	\$1,497,680.00	\$1,686,609	Professional Design Fees (CD)	\$0	Professional Design Fees (CD)	\$0
Furniture (Non CTE Equipment)	\$1,000,000.00	\$750,000	Furniture (3%)	\$52,319	Furniture (1.5%)	\$31,947
Technology, Security Equipment	\$1,100,000.00	\$141,000	Technology, Security (2%)	\$34,879	Technology, Security (2%)	\$42,596
CTE Equipment	\$1,308,125.00	\$1,641,695	CTE Equipment	\$0	CTE Equipment	\$445,100
Geotechnical, Special Inspections, Misc.	\$75,000	\$75,000	Geotechnical, Special Inspections, Misc.	\$0	Geotechnical, Special Inspections, Misc.	\$0
Total Soft Costs	\$6,187,805	\$4,294,304	Total Alternate 1 Soft Costs	\$87,198	Total Alternate 2 Soft Costs	\$519,643
Total Project Cost Subtotal	\$33,489,687	\$30,527,356	Alternate 1 Cost Subtotal	\$1,831,164	Alternate 2 Cost Subtotal	\$3,169,094
Known GAP		-\$6,327,356	20.7%	-\$8,158,520	25.2%	-\$11,327,614
Known GAP with Speculative Sources		-\$377,356	1.24%	-\$2,208,520	6.83%	-\$5,377,614 1
Funding (Secured)			Other (Speculative)			
			New Market Tax Credits	\$5,000,000		
State Match (initial)		\$10,000,000	Additional State Funding	\$950,000		
State Match (additional)		\$3,000,000		\$5,950,000		
Team GF Funding		\$8,800,000				
Equipment Grants		\$900,000				
Special Assessment Fund		\$1,500,000				
		\$24,200,000				

	Possible Impact on Building Fund								
Total Project Cost Subtotal	Base Bid	\$30,527,356		Alternate 1 Cost	\$32,358,520		Alternate 1&2 Cost	\$33,696,450	
Known GAP Known GAP with Speculative Sources	Known GAP Known GAP with Speculative Sources	-\$6,327,356 -\$377,356	20.7% 1.24%		-\$8,158,520 -\$2,208,520	25.2% 6.83%		-\$11,327,614 -\$5,377,614	31.9% 15.1%
Possible Building Fund Annual Impact	Possible Impact on Building Fund	+,			+_,,		1	+-,,	
Known GAP Known GAP with Speculative Sources	Known GAP Known GAP with Speculative Sources	-\$426,000 \$0			-\$572,000 -\$125,000			-\$822,000 -\$381,000	

Debt Service



BUSINESS. SPACE. GROWTH.

July 18th , 2023

1215 N 42nd St/TBD Gateway Dr.

Grand Forks, ND 58203

TBD Gateway Dr

The lot up for discussion needs to be parceled out of the Convention and Visitors Bureau. Approximate lot size would be 1.15 acres, depicted here:



Given this parcel's direct visibility to traffic along the Gateway Dr corridor a conservative estimate of land value would be \$8.00/sf or approximately \$400,752. Access to this lot for ingress/egress would come from the south along the frontage road.

1215 N 42nd St

This parcel consists of 1.057 acres. Access points for ingress/egress are along N 42nd St as well as the frontage road to the north. Improvements to the site consist of a 2,856sf one-story building which previously operated as a bank. Improvements also include approximately 22,300sf of concrete parking and drive thru surface.

The value for this land if it were bare would be \$6-7.00/sf (\$276,132 -\$322,154), if the intent was to bring it back to greenspace and the cost became the responsibility of the new owner the value would be on the lower end of the range.

The building as is, in addition to the land, would be conservatively worth \$80/sf or \$228,400



BUSINESS. SPACE. GROWTH.

Narrative

At the present time, evaluating the value of these parcels is quite difficult. The effect that the Career Impact Academy will have to these values could be significant. The frontage road which controls ingress and egress to both of these sites could prove to be quite valuable. The lot adjacent to the CVB does have better visibility to Gateway but that is diminished by access, which the lot that the former bank lies on has access to, so in a sense the accessibility is very similar for each parcel.

Ultimately the value of the bank site could range depending on its next use, whether it returns to green space as you enter the Career Impact Academy from 42nd, a 3rd party vendor such as a franchise QSR looks to expand there, or replace the Student Build Area as outlined for the lot adjacent to the CVB.

Overall, given these variables I think what is most important is how the projected use for either of these sites plays into the overall plan and benefit to GFPS. Both of these sites have attributes which add value, but maybe not enough to distinguish that one is worth significantly more. It may be a matter of which site accomplishes the goal better and more efficiently.

If there are any questions, please contact me using any of the methods below.

Thank you,

Ryan Bohn C: 218-791-5184 ryanbohn@SquareFootCommercial.com 4551 S Washington St, Ste. G Grand Forks, ND 58201

August 7, 2023 Page 88 of 133

Brandon Baumbach Business Manager

Department Phone: 701.787.4885 Direct Phone: 701.746.2205, Ext. 7126 Fax: 701.772.7739 bbaumbach020@mygfschools.org



TO:Finance CommitteeFROM:Brandon Baumbach, Business ManagerSUBJECT:Consideration of Preliminary Budget and Tax Levy for FY24DATE:August 7, 2023

North Dakota Century Code 57-15-13 states: "School district taxes must be levied by the governing body of each school district on or before the tenth day of August of each year. The governing body of the school district may increase or decrease its tax levy and budget for the current fiscal year on or before the tenth day of October of each year..."

NDCC 57-15-02.2 goes on to state: "On or before August tenth of each year the governing body of a taxing district shall provide to the county auditor ... a preliminary budget statement and the date, time, and location of the taxing district's public hearing on its property tax levy, which may be no earlier than September seventh."

Attached is a copy of SFN 9149 "Public School District Budget and Tax Levy – Certificate of Levy" which is the form that must be provided to the county auditor.

Administrative recommendation is that the board review the attached preliminary budget and tax levy which calls for a total levy of 131.68 mills. As shown on the attached breakdown, this levy includes 70 mills for the general fund, 12 mills for miscellaneous, 4 mills for tuition, 3 mills for a special reserve fund, 20 mills for the building fund, 2 mills for special assessments, and 20.68 mills for sinking & interest related to the public referendum passed on May 16, 2023.

Once the Board has approved the preliminary budget and tax levy, I will file the form with the county auditor along with a statement that the Grand Forks School Board will conduct a public hearing on the 2024 property tax levy during its meeting on Monday, September 25, 2023, beginning at 6:00 p.m. in the Mark Sanford Education Center.

Attachment: SFN 9149 – Public School District Budget and Tax Levy – Certificate of Levy



Mark Sanford Education Center 2400 47th Ave. S Grand Forks, ND 58201-3405





Equal opportunity employer





To the County Auditor of	County,	North Dakota.		
You are hereby notified that the Scho	ol Board of	Public School District N	lo	
has levied the following amount for:				
Fund Group 1 - General Fund				Amount of Tax Levied
General Fund Property Tax Levy			70.00 Mills up to	20,455,161.16
Tuition Fund Levy			4.00 Mills up to	1,168,866.35
Miscellaneous Fund Levy			12.00 Mills up to	3,506,599.06
Safety Fund Levy				
Fund Group 2 - Special Reserve				
Special Reserve Levy			3.00 Mills up to	876,649.76
Fund Group 3 - Capital Projects				
Building Fund Levy			20.00 Mills up to	5,844,331.76
Special Assessments Fund Levy			2.00 Mills up to	584,433.18
Fund Group 4 - Debt Service				
Sinking & Interest Fund Levy*			20.68 Mills up to	6,043,039.04
Judgment Bonding Levy				
Total Amount Of Levies			131.68 Mills	38,479,080.31
*				

*Includes mills necessary to pay principal and interest on any bonded debt incurred under NDCC 57-15-17.1 before July 1, 2013.

You will duly enter and extend such tax upon the tax list for the current year against all taxable property in said school district. You will also enter and extend taxes previously levied, if any, by resolution of the school board of this district to pay interest on bonds outstanding and to pay the principal thereof at maturity.

Dated at	, Nor	th Dakota, this	day of	,	
Business Manager:					
Filed:		Cou	unty Auditor:		
Filed:	,	Cou	unty Superintendent:		
Filed:	,	Bus	siness Manager:		

Send the original and one copy to the County Superintendent of Schools or designee assigned by the county commissioners, and retain one copy in the school district files.

Appropriations

	Estimated	Appropriation	Final
			-
	or Actual	Requested	Appropriation
	2022-2023	2023-2024	2023-2024
Section 1 Regular Programs			
110-1000 Kindergarten Instruction	2,413,278.96	2,615,650.26	
110-2100 Kindergarten Support Service			
110-2410 Kindergarten Principal			
120-1000 Elementary Instruction	18,504,732.07	20,017,436.92	
120-2100 Elementary Support Service	2,761,670.87	2,970,081.44	
120-2410 Elementary Principal	2,774,707.81	3,006,101.65	
130-1000 Junior High Instruction	10,383,342.55	11,241,773.14	
130-2100 Junior High Support Service	787,806.68	849,803.35	
130-2410 Junior High Principal	1,333,211.85	1,444,156.01	
140-1000 Senior High Instruction	11,137,567.67	12,054,461.80	
140-2100 Senior High Support Service	1,579,347.22	1,706,652.27	
140-2410 Senior High Principal	1,728,458.08	1,870,678.50	
	·	•	
Section 1 Federal Programs			
261-1000 Title I Programs	2,654,606.24	3,159,255.00	

266-1000 Nutrition Education & Training Program
270-1000 Title III English Language Acquisition
275-1000 Comprehensive Literacy
285-1000 Student Support and Academic Enrichment
290-1000 Title II Professional Development Programs
295-1000 Indian Education Programs
296-1000 Title IV School and Community Programs
298-1000 Other Federal Programs

Section 1 Undistributed Expenditures

000-2210 Improvement of Instruction Service 000-2220 Instructional Media Service 000-2290 Other Instructional Support Service 000-2310 School Board Services 000-2320 Executive Administration - Superintendent 000-2330 Special Area Administrative Service 000-2500 Support Service - Business 000-2600 Operation & Maintenance of Plant 000-2800 Support Service - Central 000-2900 Other Support Service

2,654,606.24	3,159,255.00	
34,623.25	25,729.00	
714,715.13	683,419.00	
525,444.14	550,000.00	
663,686.61	726,189.00	
84,340.60	84,309.00	
675,050.73	373,201.00	
3,713,311.15	1,000,000.00	

2,399,041.89	2,556,002.44	
1,956,525.82	2,111,541.42	
21,675.05	23,492.82	
232,452.91	240,685.50	
979,244.58	1,058,268.45	
2,133,388.00	2,237,297.86	
10,018,502.99	10,218,538.85	
2,643,187.54	2,747,710.94	
63,493.42	65,034.98	

Appropriations

	Estimated	Appropriation	Final
	or Actual	Requested	Appropriation
	2022-2023	2023-2024	2023-2024
Section II Other Programs & Services	-	•	
000-2700 Student Transportation Service	456,160.99	649,054.58	
000-3600 Services Provided for Another LEA			
000-4100 Facility Acquisition (Buildings/Land)	(15,005.27)		
000-4210 Construction Service (by Staff)			
000-4220 Construction Service (by Contractors)	2,176,559.10	4,800,000.00	
400-2700 Extracurricular Student Transportation	8,651.55	12,309.97	
400-3400 Extracurricular Student Activities	2,349,225.92	2,530,564.67	
105-3300 Early Childhood Education Program	8,723.08	9,425.53	
297-3300 Headstart / Federal Early Childhood	2,974,937.31	3,179,715.60	
600-3300 Adult Education	369,386.42	397,517.78	
800-3300 Community Services			
910-3100 Food Services	47,698.59	48,949.17	
990-3200 Other Enterprise Services			

Section III Tuition & Assessments

110-1999 Kindergarten Tuition
120-1999 Elementary Tuition (1-6)
130-1999 Junior High Tuition
140-1999 Senior High Tuition
200-1999 Special Education Tuition/Assessments
200-2799 Student Transportation Service - Special Ed.
205-1999 Preschool Special Education Tuition
300-1999 Career & Technical Education Tuition/Assessments
300-2799 Student Transportation - Career & Technical Ed.
000-1999 Regional Ed. Assoc. Tuition/Assessments

Section IV Other Uses of Funds / Transfers

000-6100 Debt Service 000-6400 Other Use 000-6320 Transfer to Special Reserve 000-6330 Transfer to Capital Project 000-6340 Transfer to Sinking and Interest 000-6350 Transfer to Food Service 000-6360 Transfer to Student Activities 000-6370 Transfer to Trust and Agency

19,056.84	19,298.86	
51,997.60	52,657.97	
53,035.86	53,709.42	
616,377.61	624,205.61	

Appropriations

	Estimated	Appropriation	Final
	or Actual	Requested	Appropriation
	2022-2023	2023-2024	2023-2024
Section V Special Education			
200-1000 Special Education Instruction	17,965,708.94	19,269,363.30	-
200-2000 Special Education Support Service	2,860,578.56	3,062,584.01	-
200-2700 Special Education Transportation	886,377.52	1,261,193.75	-
200-2950 Boarding Care			

Section VI Career and Technical Education

300-1000 Career and Technical Education Instruction 300-2000 Career and Technical Education Support Service 300-2700 Career and Technical Education Transportation 300-3300 Adult Education

4,752,547.05	5,059,219.26	-
450,553.71	479,977.18	-
47,101.30	67,018.70	-

127,214,235.97

Total Operating Budget

Fund Groups 2 - 7 Annual Budget for the Year Ending June 30, 2024

118,997,086.49

Appropriations

Fund Groups 2 – 7

Fund Group 2 – Special Reserve Fund

Fund Group 3 – Capital Projects Fund

Fund Group 4 – Debt Service Fund

Fund Group 5 – Food Service Fund

Fund Group 6 – Student Activities Fund

Fund Group 7 – Trust & Agency/Consortium Fund

524,602.30	500,000.00	
12,215,663.94	14,238,114.00	
	4,900,000.00	

The appropriations for Fund Groups 2 through 4 are used to support the mill levy requests on page 1.

Revenue

	Actual or	Revenue
	Estimated	Estimated
	2022-2023	2023-2024
1000 Revenue from Local Sources		
1100 Taxes		
1110 General Fund Property Tax Levy	17,979,593.70	20,455,161.16
1131 Tuition Fund Levy	1,026,767.74	1,168,866.35
1138 Miscellaneous Fund Levy	3,082,770.61	3,506,599.06
1139 Safety Fund Levy		
1190 Other Tax Revenue		
1200 Revenue In-Lieu of District Property Taxes	·	
1210 Electric Generation, Distribution and Transmission		
1220 Telecommunications	734,451.58	785,349.07
1230 Property Tax Credits Reimbursed by the State		
1240 Property Owned by State or Nonprofit Agencies		
1250 Mobile Home Tax		
1290 Other Revenue In-Lieu of Property Taxes		
Total Tax Revenue	22,823,583.63	25,915,975.64
1300 Tuition		
1310 Regular Programs	3,408,846.41	3,511,111.80
1320 Handicapped Programs	694,184.78	715,010.32
1330 Career and Technical Education Programs		
1340 Summer School	93,868.80	96,684.86
1350 Adult Education		
1360 Driver Education	75,700.00	77,971.00
1380 Residential Treatment Program		
Total Tuition	4,272,599.99	4,400,777.99
1400 Transportation Fees		
1410 Regular Programs	(2,860.00)	-
1420 Handicapped Programs		
1430 Career and Technical Education Programs	(2.000.00)	
Total Transportation Fees	(2,860.00)	-
1500 Interest Earned	630,015.79	630,015.79
1600 Food Service Revenue		000,010,00
1700 Student Activities Revenue	35,190.83	36,246.55
1800 Community Service Activities Revenue	33,130.03	50,240.55
1900 Other Revenue From Local Sources	1,034,353.97	1,055,041.05
	1,054,555.57	1,000,041.00
Total Local Revenue	28,792,884.21	32,038,057.03
		·

Revenue

	Actual or	Revenue
	Estimated	Estimated
	2022-2023	2023-2024
2000 Revenue from County Sources		
2200 Mineral Resources		
2210 Oil & Gas Production		
2220 Coal Production		
2230 Coal Conversion		
2900 Other County Revenue		
Total County Revenue		
3000 Revenue from State Sources		
3100 Unrestricted State Revenue		
3110 State School Aid	66,615,705	69,280,333.00
3130 Transportation	733,028	3.13 742,364.65
3140 State Child Placement	360,691	99 364,298.91

S140 State Child Placement	500,091.99	504,298.91
3190 Other Unrestricted State Revenue		
Total Unrestricted State Revenue	67,709,425.31	70,386,996.56

3200 Handicapped Program Aid	376,060.76	379,821.37
3300 Career and Technical Education Program Aid	482,517.29	396,752.19
3410 Special Education Joint Agreements		
3420 Career and Technical Education Joint Agreements	349,476.93	352,971.70
3430 Regional Education Assoc. Joint Agreements	43,742.75	44,180.18
3900 Other Restricted State Revenue	914,811.89	923,960.01
Total Restricted State Revenue	2,166,609.62	2,097,685.44
Total State Revenue	69,876,034.93	72,484,682.00

Revenue

	Actual or	Revenue
	Estimated	Estimated
	2022-2023	2023-2024
4000 Revenue from Federal Sources		
4100 Unrestricted Federal Received Direct		
4110 P.L. 81-874 Impact Aid		
4200 Unrestricted Federal Through State or County Agency		
4210 Taylor Grazing		
4220 Flood Control		
4225 U.S. Fish And Wildlife		
4230 Mineral Leases		
4240 Bankhead Jones		
4260 Johnson O'Malley		
4270 PL 96-638 Funds		
4290 Other Restricted Federal Aid		
4400 Restricted Federal Received Direct		
4410 P.L. 81-815 Construction Aid		
4420 ESAA - Emergency School Assistance Aid		
4440 Indian Education Program	84,309.00	85,152.09
4450 Impact Aid (P.L. 874) Low Income Housing		05,152.05
4460 Headstart	3,403,267.22	3,437,299.89
4490 Other Restricted Federal Aid	5,405,207.22	-
4500 Restricted Federal Received Through State Agency	II	
4510 Title I Programs	2,714,199.28	3,159,255.00
4517 Title II Professional Development Programs	699,521.04	726,189.00
4520 Title III English Language Acquisition	34,623.25	25,729.00
4525 Title IV Student Support and Academic Enrichment	535,829.57	550,000.00
4531 Title IDEA-B Special Education	2,357,519.47	2,449,651.00
4532 Preschool Program	78,336.06	80,629.34
4535 Comprehensive Literacy	716,872.52	683,419.31
4545 Carl Perkins Grant	209,525.00	211,620.25
4549 Other Career and Technical Education Programs		
4550 Child Nutrition Programs	4,275.36	4,318.11
4559 Nutrition Education & Training Programs		
4560 Adult Education Programs	157,241.51	158,813.93
4575 Title IV School and Community Programs	675,293.61	373,201.00
4579 Other Community Education Programs		-
4580 Career Education		
4590 Other Restricted Federal Revenue	8,083,056.91	9,669,054.33
4595 Other Federal Aid for Special Education		
4700 Federal Revenue Through an Intermediate Agency		
4710 Workforce Investment Act (WIA Classroom)		
4790 Other Federal Revenue	5,149.60	5,149.60
4800 Federal Revenue in Lieu of Taxes		
4900 Federal Revenue for/on Behalf of LEA		
4910 Special Education Joint Agreements		
4920 Career and Technical Education Joint Agreements		

4930 Regional Education Association Joint Agreements		August 7, 2023
		Page 96 of 133
Total Federal Revenue	19,759,019.40	21,619,481.85

Revenue

	Actual or	Revenue
	Estimated	Estimated
	2022-2023	2023-2024
5000 Revenue From Other Sources		
5100 Sale of Bonds		
5200 Interfund Transfers		
5300 Sale/Compensation for Loss of Fixed Assets	523,768.97	523,768.97
5400 Refund of Prior Year Expenditures	235,899.03	238,258.02
5500 Services Provided for Another LEA	419,352.00	375,000.00
5700 Revenue to Offset Lease Purchase		
5900 Other Revenue		
Total Other Revenue	1,179,020.00	1,137,026.99
Total Local, County, State, Federal, & Other Revenue	119,606,958.54	127,279,247.87

Fund Group 1 Recap

Beginning Balance on July 1, 2023	12,379,619.00
Total Revenue From Local Sources	32,038,057.03
Total Revenue From County Sources	-
Total Revenue From State Sources	72,484,682.00
Total Revenue From Federal Sources	21,619,481.85
Total Revenue From Other Sources	1,137,026.99
Total Revenue - Fund Group 1	127,279,247.87
Total Beginning Balance And Revenue	139,658,866.87
Total Expenditures - Fund Group 1	127,214,235.97
Estimated Ending Balance on June 30, 2024	12,444,630.90

Complete section A, B, or C below as applicable.

2022 Taxable Valuation		292,216,588
 A. General fund levy authority under 57-15-14.2 1. Maximum general fund levy amount (70 mills times taxable valuation) 2. Prior year general fund levy amount 3. Percentage increase limitation (prior year general fund levy amount times 1.12 + DPI adju 4. Maximum general fund levy amount (lesser of line 1 or line 3) 	ustment)	Levy Amount 20,455,161.16 18,863,331.48 21,126,931.26 20,455,161.16
 B. Alternative levy authority under 57-15-01.1 (if applicable) 5. The amount allowed in dollars under 57-15-01.1 (Note: This authority is seldom used. Contact your County Auditor for assistance) 		Levy Amount
 C. NDCC 57-15-14 Voter approval of excess levies in school districts (if applicable) 6. Specified mill rate approved for a period including taxable years 2009 through 2012 7. Required mill rate reduction 8. Adjusted specified levy (line 9 minus line 10) 	Mill Rate 40.00	Levy Amount - - -

9. Specified mill rate approved after taxable year 2012

Expiration date of specified levy authority

D. Maximum general fund levy authority (greater of lines 4, 5, 8, 9,)

20,455,161.16

-

Levy Amount

Mill Rate

August 7, 2023 Page 99 of 133

Brandon Baumbach Business Manager

Department Phone: 701.787.4885 Direct Phone: 701.746.2205, Ext. 7126 Fax: 701.772.7739 bbaumbach020@mygfschools.org



TO:Grand Forks School BoardFROM:Brandon Baumbach, Business ManagerSUBJECT:General Fund Financial StatementDATE:August 7, 2023



For the first twelve months of fiscal year 2022-2023, total general fund revenues were \$115,200,654 and total general fund expenditures were \$118,814,613, resulting in expenses over revenues of \$3,613,959.

Administrative recommendation is to approve the General Fund Financial Statement for the period of July 1, 2022 through June 30, 2023 as presented.



Mark Sanford Education Center 2400 47th Ave. S Grand Forks, ND 58201-3405





Equal opportunity employer



June 30, 2023.

GRAND FORKS PUBLIC SCHOOLS GENERAL FUND FINANCIAL STATEMENT As of June 30, 2023

	2022-2023	2022-2023		BUDGET	
	BUDGET	ACTUAL	<u>%</u>		BALANCE
REVENUES					
A. Local Sources	\$ 28,268,404	\$ 28,067,159	99.3%	\$	201,245
B. State Sources	69,272,268	69,462,178	100.3%		(189,909)
C. Federal Sources	20,505,843	16,493,497	80.4%		4,012,346
D. Revenue from Other Sources	 661,673	 1,177,820	178.0%		<u>#DIV/0!</u>
TOTAL REVENUES	\$ 118,708,188	\$ 115,200,654	<u>97.0</u> %		#DIV/0!
EXPENDITURES					
A. Salaries	\$ 73,886,653	\$ 75,016,599	101.5%	\$	(1,129,946)
B. Fringe Benefits	21,432,088	20,698,863	96.6%		733,224
C. Other Expenses	20,522,576	20,726,624	101.0%		(204,048)
D. Utilities	 2,600,816	 2,372,527	<u>91.2%</u>		228,289
TOTAL EXPENDITURES	\$ 118,442,133	\$ 118,814,613	<u>100.3</u> %	\$	(372,481)
REVENUES OVER/(UNDER) EXPENSES	\$ 266,055	\$ (3,613,959)			

A. LOCAL SOURCES					
Property Taxes	\$	22,250,647	\$ 22,089,133	99.3%	\$ 161,514
Revenue in Lieu of Taxes		219,834	734,452	334.1%	(514,618)
Impact Aid		3,000,000	3,000,000	100.0%	-
Tuition		1,252,061	770,008	61.5%	482,052
Drivers Education		55,749	75,700	135.8%	(19,951)
Interest Income		30,000	630,016	2100.1%	(600,016)
Bus Tickets		-	(2,860)	#DIV/0!	2,860
ENCORE Fees		300,000	337,448	112.5%	(37,448)
SPA Activities		80,000	123,040	153.8%	(43,040)
Summer School Activities		6,000	6,020	100.3%	(20)
Rental Income		5,000	2,710	54.2%	2,290
Contributions / Donations		25,796	12,519	48.5%	13,277
Other Local		1,043,317	\$ 288,975	<u>27.7%</u>	 754,342
TOTAL LOCAL REVENUE	<u>\$</u>	28,268,404	\$ 28,067,159	<u>99.3%</u>	\$ 201,245

GRAND FORKS PUBLIC SCHOOLS GENERAL FUND FINANCIAL STATEMENT

As of June 30, 2023

		2022-2023 <u>BUDGET</u>		2022-2023 <u>ACTUAL</u>	<u>%</u>		BUDGET BALANCE
B. <u>STATE SOURCES</u>							
	\$	66,701,901	\$	66,615,705	99.9%	\$	86,196
Transportation		742,365		733,028	98.7%		9,337
Special Education		803,093		736,753	91.7%		66,340
Career & Technical Education		390,000		482,517	123.7%		(92,517)
Adult Education		217,000		217,000	100.0%		-
Restricted State Aid - Other		417,909		677,174	<u>162.0%</u>		(259,265)
TOTAL STATE REVENUE	<u>\$</u>	69,272,268	<u>\$</u>	<u>69,462,178</u>	<u>100.3%</u>	<u>\$</u>	<u>(189,909)</u>
C. FEDERAL SOURCES							
Title I, Part A	\$	2,723,992	\$	2,714,199	99.6%	\$	9,793
Title II, Part A		635,696		699,521	110.0%		(63,825)
Title III, Part A		39,400		22,226	56.4%		17,174
Title IV, Part A		384,460		512,886	133.4%		(128,426)
ENCORE (21st Century CCLC)		540,000		460,570	85.3%		79,430
Head Start		3,008,995		2,965,713	98.6%		43,282
IDEA B - Special Education		2,272,927		2,357,519	103.7%		(84,592)
Preschool Program		78,336		78,336	100.0%		(0)
Indian Education Programs		84,309		80,330	95.3%		3,979
Carl Perkins		200,969		-	0.0%		200,969
Adult Education		157,242		157,242	100.0%		-
Indirect Costs		-		-	#DIV/0!		-
CARES Act/ESSER		9,953,116		5,441,289	54.7%		4,511,827
Restricted Federal - Other		426,401		1,003,665	<u>235.4%</u>		(577,264)
TOTAL FEDERAL REVENUE	<u>\$</u>	20,505,843	<u>\$</u>	16,493,497	<u>80.4%</u>	<u>\$</u>	4,012,346
D. <u>REVENUE FROM OTHER SOURCES</u>							
Sale of Real Property		261,673		522,569	(400,001)		-252.86%
Services Provided Another LEA		400,000		419,352	400,000		0.00%
Refund from Prior Year Expenses (E-Rate)		-	\$	235,899.0	-		#DIV/0!
TOTAL OTHER REVENUE	<u>\$</u>	661,673	<u>\$</u>	1,177,820	<u>178.0%</u>		<u>#DIV/0!</u>
	¢	440 700 400	¢	115 200 654	07.0%		#DIV/0!
TOTAL GENERAL FUND REVENUE	<u>⊅</u>	118,708,188	<u>⊅</u>	115,200,654	<u>97.0</u> %		#DIV/0!
A. <u>SALARIES</u>							
Professional Staff	\$	54,999,186	\$	54,880,982	99.8%	\$	118,204
Paras / Classified Staff		17,197,867		16,838,035	97.9%		359,832
Subs / Other		1,689,600		3,297,581	<u>195.2%</u>		(1,607,981)
TOTAL SALARIES	<u>\$</u>	73,886,653	<u>\$</u>	75,016,599	<u>101.5%</u>	<u>\$</u>	(1,129,946)
B. <u>FRINGE BENEFITS</u>							
Health Insurance		8,516,023	\$	7,803,864	91.6%	\$	712,160
TFFR (Employer Share)		6,666,013		6,615,989	99.2%		50,023
FICA (Employer Share)		5,349,254		5,504,034	102.9%		(154,780)
IRA/403B (Employer Share)		464,147		425,977	91.8%		38,171
Disability Insurance		240,631		233,512	97.0%		7,119
Workers Comp		148,480		79,765	53.7%		68,715

GRAND FORKS PUBLIC SCHOOLS GENERAL FUND FINANCIAL STATEMENT As of June 30, 2023

		2022-2023 <u>BUDGET</u>		2022-2023 <u>ACTUAL</u>	<u>%</u>		BUDGET BALANCE
Unemployment Comp		10,240		1,343	13.1%		8,897
Life Insurance		37,299		34,379	92.2%		2,920
TOTAL FRINGE BENEFITS	\$	21,432,088	\$	20,698,863	96.6%	\$	733,224
C. OTHER EXPENSES	\$	2 211 640	\$	0.050.006	106 40/	\$	(140 177)
Supplies	Ф	2,211,649	Ф	2,353,826	106.4% 96.9%	Ф	(142,177)
Equipment & Furniture		2,413,496		2,338,640			74,856
Textbooks / Curriculum Adoption		1,136,152		1,474,349	129.8%		(338,197)
Library Books & Materials Purchased Services		77,273		77,666	100.5% 170.4%		(393)
		3,377,464		5,755,292			(2,377,828)
Legal Services		100,000		179,346	179.3%		(79,346)
Student Transportation		1,491,834		1,323,348	88.7%		168,486
Field Trips		43,762		57,815	132.1%		(14,052)
Tuition		260,000		751,862	289.2%		(491,862)
Telephones		270,532		263,703	97.5%		6,829
Postage		40,060		46,403	115.8%		(6,343)
Printing		116,143		124,670	107.3%		(8,527)
Insurance		492,273		486,032	98.7%		6,241
Rent		648,469		739,644	114.1%		(91,175)
Service Agreements		681,053		650,607	95.5%		30,446
Construction Services		5,174,490		1,276,905	24.7%		3,897,585
Travel		285,148		422,183	148.1%		(137,035)
Car Allowances		146,316		143,941	98.4%		2,374
Gas & Oil		55,740		51,155	91.8%		4,586
Supervisor Meals		25,329		26,266	103.7%		(937)
Dues / Fees		1,057,350		1,534,325	145.1%		(476,975)
Service Awards / Employee Recognition		13,044		17,609	135.0%		(4,566)
Transfer to Fund #61		<u>405,000</u>		631,038	<u>155.8%</u>		(226,038)
TOTAL OTHER EXPENSES	<u>\$</u>	20,522,576	<u>\$</u>	20,726,624	<u>101.0%</u>	<u>\$</u>	(204,048)
D. <u>UTILITIES</u>							
Water & Sewage		315,034	\$	179,481	57.0%	\$	135,553
Natural Gas		888,002		804,003	90.5%		83,999
Electricity		1,397,780		1,389,043	<u>99.4%</u>	_	8,737
TOTAL UTILITIES	\$	2,600,816	\$	2,372,527	<u>91.2%</u>	\$	228,289
TOTAL GENERAL FUND EXPENDITURES	\$	118,442,133	\$	118,814,613	<u>100.3</u> %	\$	(372,481)

GRAND FORKS PUBLIC SCHOOLS GENERAL FUND FINANCIAL STATEMENT (YEAR-OVER-YEAR COMPARISON)

As of June 30, 2023

		2022-2023 <u>ACTUAL</u>	2021-2022 <u>ACTUAL</u>	<u>Y</u>	TD Change	<u>% Change</u>
REVENUES						
A. Local Sources	\$	28,067,159	\$ 26,748,030	\$	1,319,129	4.9%
B. State Sources		69,462,178	68,739,777		722,400	1.1%
C. Federal Sources		16,493,497	19,424,366		(2,930,869)	-15.1%
D. Revenue from Other Sources		1,177,820	 1,022,550		155,270	<u>15.2</u> %
TOTAL REVENUES	\$	115,200,654	\$ 115,934,723	\$	(734,069)	- <u>0.6</u> %
EXPENDITURES						
A. Salaries	\$	75,016,599	\$ 73,194,154	\$	1,822,444	2.5%
B. Fringe Benefits		20,698,863	20,645,223		53,640	0.3%
C. Other Expenses		20,726,624	19,571,829		1,154,795	5.9%
D. Utilities		2,372,527	 2,488,029		<u>(115,501)</u>	-4.6%
TOTAL EXPENDITURES	<u>\$</u>	118,814,614	\$ 115,899,235	\$	2,915,378	<u>2.5</u> %
REVENUES OVER/(UNDER) EXPENSES	\$	(3,613,960)	\$ 35,488	\$	(3,649,448)	

COMMENTS:

1) Beginning this year, we are reporting E-rate separately under 'Revenue from other sources'

2) Subsitute teacher hiring has increased significantly this year in number and length.

3) ESSER expenses related to Learning Loss

4) Includes Headstart ARP expenses, CIA expenses incurred for design, camera installation project, ESSER and SRO annual bil

5) Legal services are greater this year due to H1B candidate requirements

GRAND FORKS PUBLIC SCHOOLS

GENERAL FUND FINANCIAL STATEMENT (YEAR-OVER-YEAR COMPARISON)

As of June 30, 2023

		2022-2023 <u>ACTUAL</u>		2021-2022 <u>ACTUAL</u>	<u>}</u>	YTD Change	<u>% Change</u>
A. LOCAL SOURCES							
Property Taxes	\$	22,089,133	\$	21,038,862	\$	1,050,270	5.0%
Revenue in Lieu of Taxes	\$	734,452	\$	703,770		30,682	4.4%
Impact Aid	\$	3,000,000	\$	3,000,000		-	0.0%
Tuition	\$	770,008	\$	1,139,710		(369,702)	-32.4%
Drivers Education	\$	75,700	\$	56,925		18,775	33.0%
Interest Income	\$	630,016	\$	(39,076)		669,091	0.0%
Bus Tickets	\$	(2,860)	\$	3,200		(6,060)	-189.4%
ENCORE Fees	\$	337,448	\$	273,806		63,642	23.2%
SPA Activities	\$	123,040	\$	104,375		18,664	17.9%
Summer School Activities	\$	6,020	\$	5,250		770	14.7%
Rental Income	\$	2,710	\$	3,275		(565)	-17.3%
Contributions / Donations	\$	12,519	\$	39,810		(27,291)	-68.6%
1) Other Local	\$	288,975	\$	418,122	. —	(129,147)	<u>-30.9%</u>
TOTAL LOCAL REVENUE	<u>\$</u>	28,067,159	\$	26,748,030	\$	1,319,129	<u>4.9%</u>
B. STATE SOURCES		-					
State Aid Formula Payment	\$	66,615,705	\$	65,925,201	\$	690,504	1.0%
Transportation	\$	733,028	\$	735,603		(2,575)	-0.4%
Special Education	\$	736,753	\$	847,440		(110,687)	-13.1%
Career & Technical Education	\$	482,517	\$	427,150		55,367	13.0%
Adult Education	\$	217,000	\$	211,052		5,948	2.8%
Restricted State Aid - Other	\$	677,174		593,332		83,843	<u>14.1%</u>
TOTAL STATE REVENUE	<u>\$</u>	69,462,178	\$	68,739,777	\$	722,400	<u>1.1%</u>
C. FEDERAL SOURCES		-					
Title I, Part A	\$	2,714,199	\$	2,813,074	\$	(98,875)	-3.5%
Title II, Part A	\$	699,521	\$	736,910		(37,389)	-5.1%
Title III, Part A	\$	22,226	\$	18,747		3,479	18.6%
Title IV, Part A	\$	512,886	\$	262,107		250,780	95.7%
ENCORE (21st Century CCLC)	\$	460,570	\$	624,266		(163,696)	-26.2%
Head Start	\$	2,965,713	\$	2,895,492		70,221	2.4%
IDEA B - Special Education	\$	2,357,519	\$	2,159,356		198,163	9.2%
Preschool Program	\$	78,336	\$	78,750		(414)	-0.5%
Indian Education Programs	\$	80,330	\$	81,159		(829)	-1.0%
Carl Perkins	\$	-	\$	210,837		(210,837)	-100.0%
Adult Education	\$	157,242	\$	65,075		92,166	141.6%
Indirect Costs	\$		\$	-			.
CARES Act/ESSER	\$	5,441,289		8,011,129		(2,569,840)	-32.1%
Restricted Federal - Other	\$	1,003,665	\$	1,467,464		(463,798)	<u>-31.6%</u>
TOTAL FEDERAL REVENUE	<u>\$</u>	16,493,497	\$	19,424,366	\$	(2,930,869)	<u>-15.1%</u>
D. REVENUE FROM OTHER SOURCES							
Sale of Real Property	\$	522,569		611,673	\$	(89,104)	-14.6%
Services Provided Another LEA Refund from Prior Year Expenses (E-Rate)	\$ \$	419,352 235,899		410,877.0 -		8,475 235,899	2.1% 0.0%
,		,					
TOTAL OTHER REVENUE	<u>\$</u>	1,177,820	<u>\$</u>	1,022,550	<u>\$</u>	155,270	<u>15.2%</u>
TOTAL GENERAL FUND REVENUE	\$	115,200,654	\$	115,934,723	\$	(734,069)	-0.6%
	Ψ		*		÷	(104,000)	/0

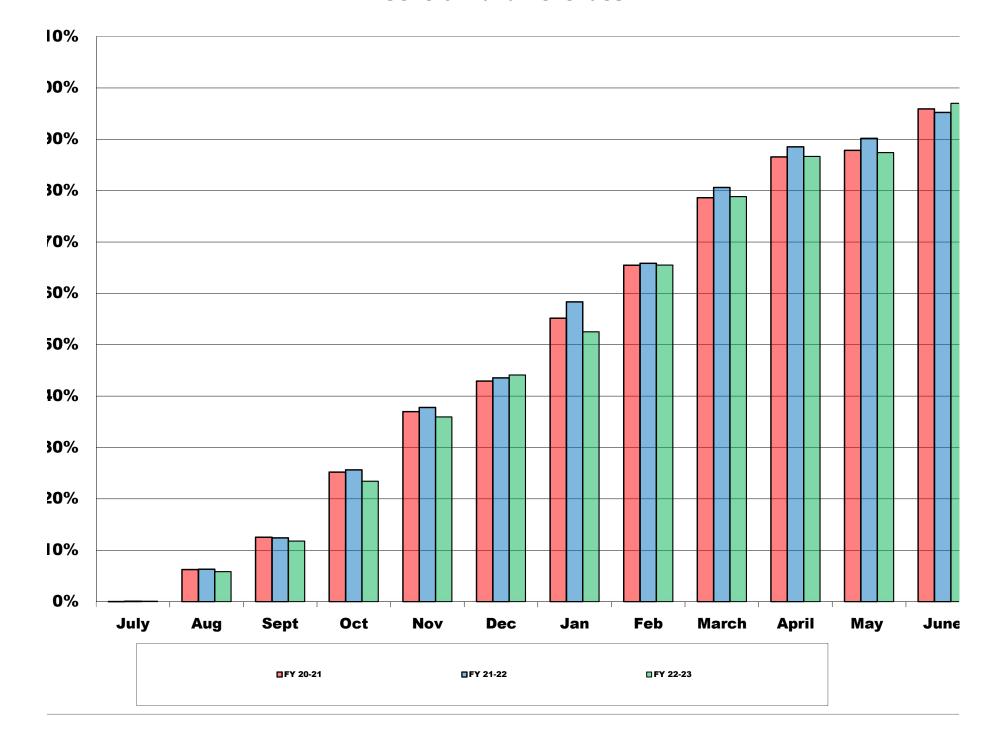
GRAND FORKS PUBLIC SCHOOLS

GENERAL FUND FINANCIAL STATEMENT (YEAR-OVER-YEAR COMPARISON)

As of June 30, 2023

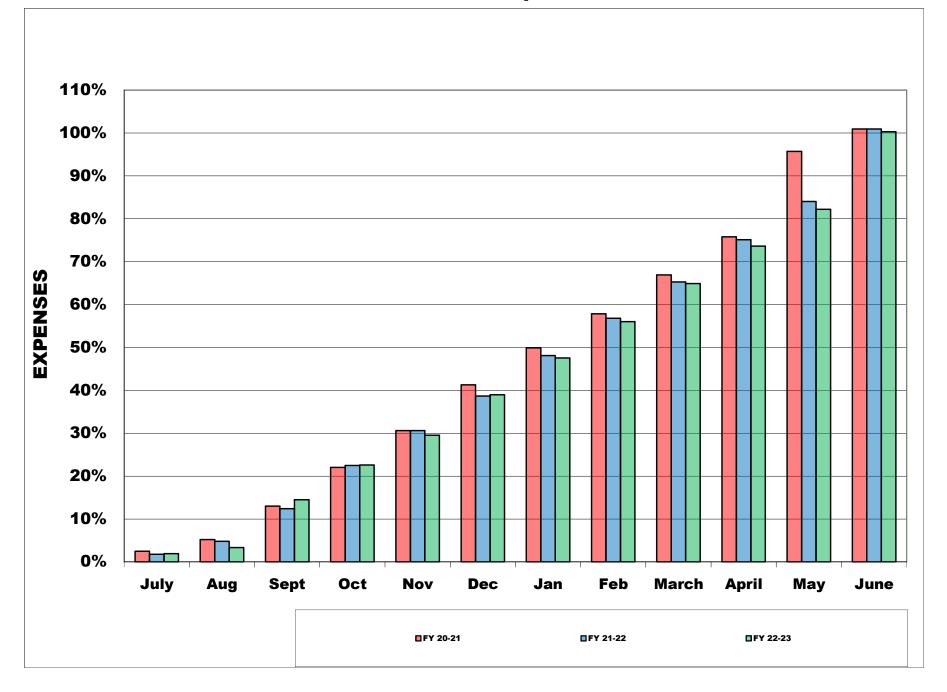
		2022-2023 <u>ACTUAL</u>	2021-2022 <u>ACTUAL</u>		<u>\</u>	/TD Change	<u>% Change</u>
		-					
A. <u>SALARIES</u>		-					
Professional Staff	\$	54,880,982	\$	53,940,473	\$	940,510	1.7%
Paras / Classified Staff	\$	16,838,035	\$	17,044,267		(206,232)	-1.2%
2) Subs / Other	\$	3,297,581	\$	2,209,414		1,088,167	<u>49.3%</u>
TOTAL SALARIES	<u>\$</u>	75,016,599	\$	73,194,154	\$	1,822,444	<u>2.5%</u>
B. <u>FRINGE BENEFITS</u>							
Health Insurance	\$	7,803,864	\$	8,185,853	\$	(381,989)	-4.7%
TFFR (Employer Share)	\$	6,615,989	\$	6,427,587		188,403	2.9%
FICA (Employer Share)	\$	5,504,034	\$	5,218,941		285,093	5.5%
IRA/403B (Employer Share)	\$	425,977	\$	432,230		(6,254)	-1.4%
Disability Insurance	\$	233,512	\$	228,558		4,954	2.2%
Workers Comp	\$	79,765	\$	111,367		(31,602)	-28.4%
Unemployment Comp	\$	1,343	\$	5,863		(4,520)	-77.1%
Life Insurance	\$	34,379	\$	34,824		(445)	<u>-1.3%</u>
TOTAL FRINGE BENEFITS	<u>\$</u>	20,698,863	\$	20,645,223	\$	53,640	<u>0.3%</u>
C. OTHER EXPENSES							
Supplies	\$	2,353,826	\$	2,154,285	\$	199,541	9.3%
Other COVID-related expenses	\$	2,000,020	\$	651,816	Ψ	100,041	0.070
Equipment & Furniture	\$	2,338,640	\$	2,451,015		(112,375)	-4.6%
3) Textbooks / Curriculum Adoption	\$	1,474,349	\$	1,326,876		147,474	11.1%
Library Books & Materials	\$	77,666	\$	85,051		(7,385)	-8.7%
4) Purchased Services	\$	5,755,292	\$	3,154,732		2,600,560	82.4%
5) Legal Services	\$	179,346	\$	75,650		103,696	137.1%
Student Transportation	\$	1,323,348	\$	1,559,154		(235,806)	-15.1%
Field Trips	\$	57,815	\$	53,490		4,325	8.1%
Tuition	\$	751,862	\$	1,089,842		(337,980)	-31.0%
Telephones	\$	263,703	\$	264,909		(1,206)	-0.5%
Postage	\$	46,403	\$	41,864		4,539	10.8%
Printing	\$	124,670	\$	102,415		22,255	21.7%
Insurance	\$	486,032	\$	428.677		57,355	13.4%
Rent	\$	739,644	\$	667,404		72,240	10.8%
Service Agreements	\$	650,607	\$	661,225		(10,618)	-1.6%
Construction Services	\$	1,276,905	\$	2,766,849		(1,489,944)	-53.8%
Travel	\$	422,183	\$	244,637		177,546	72.6%
Car Allowances	\$	143,941	\$	138,991		4,950	3.6%
Gas & Oil	\$	51,155	\$	52,057		(902)	-1.7%
Supervisor Meals	\$	26,266	\$	23,795		2,471	10.4%
Dues / Fees	\$	1,534,325	\$	1,160,424		373,900	32.2%
Service Awards / Employee Recognition	\$	17,609	\$	12,225		5,384	44.0%
Transfer to Fund #61	\$	631,038	\$	404,448		226,590	<u>56.0%</u>
TOTAL OTHER EXPENSES	<u>\$</u>	20,726,624	\$	19,571,829	\$	1,154,795	<u>5.9%</u>
D. <u>UTILITIES</u>	۴	-	¢	100 050	¢	(16.070)	0.00/
Water & Sewage	\$	179,481	\$	196,353	\$	(16,872)	-8.6%
Natural Gas	\$	804,003		897,467		(93,464)	-10.4%
	\$	1,389,043	-	1,394,209		(5,165)	<u>-0.4%</u>
TOTAL UTILITIES	<u>\$</u>	2,372,527	<u>\$</u>	2,488,029	<u>\$</u>	<u>(115,501)</u>	<u>-4.6%</u>
TOTAL GENERAL FUND EXPENDITURES	\$	118,814,614	\$	115,899,235	\$	2,915,378	<u>2.5</u> %

GRAND FORKS PUBLIC SCHOOLS General Fund Revenues

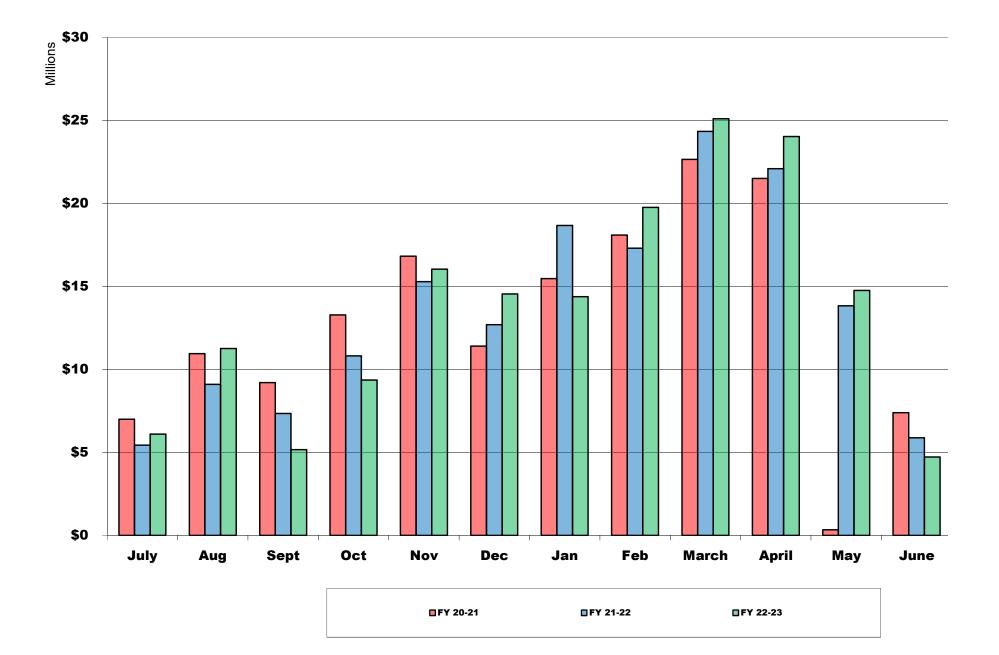


GRAND FORKS PUBLIC SCHOOLS

General Fund Expenses



GRAND FORKS PUBLIC SCHOOLS General Fund Balances



August 7, 2023 Page 109 of 133

Dr. Terry Brenner Superintendent of Schools

Phone: 701.787.4880 Fax: 701.772.7739 tbrenner270@mygfschools.org



MEMORANDUM

TO:Grand Forks School BoardFROM:Dr. Terry Brenner, Superintendent of SchoolsSUBJECT:Consent AgendaDATE:August 7, 2023

Many items of a routine nature can be handled as one item rather than spending additional time on each item. Therefore, the Consent Agenda has been developed for the school board's use to speed up the process of conducting its meetings. Items that may be listed on the Consent Agenda include:

Appointments (excludes administrative appointments) Waivers of Years of Experience and Appointments Leave Requests (excludes requests for extension) Open Enrollment Applications Resignations Student Placements Student Travel Requests Other routine items may be included at the discretion of the board president or superintendent

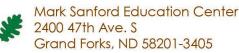
There should be no discussion concerning an individual item on the Consent Agenda. However, during the approval of the school board meeting agenda, any board member may request an item be removed from the Consent Agenda for further discussion. Once the school board meeting agenda has been approved, all items listed on the Consent Agenda are handled as one item.

Items appearing on the Consent Agenda at the time of the publishing of this agenda packet with their requested considerations are:

- Appointments (excludes administrative appointments)
- 2023-2024 In-Person Instruction Plan
- Amended Designation of Authorized Representatives for Title Programs and Grants for 2023-2024
- Grand Forks Central and Red River High Schools Speech, Debate, and Student Congress Cooperative Agreements

The administrative recommendation is for approval.

cj Attachments







August 7, 2023 Page 110 of 133

Griffin Gillespie, SHRM-CP Director of Human Resources

Department Phone: 701.787.4878 Direct Phone: 701.746.2205, Ext. 7112 Fax: 701.787.4350 ggillespie080@mygfschools.org

MEMORANDUM

TO:Dr. Terry Brenner, SuperintendentFROM:Griffin Gillespie, Human Resources DirectorSUBJECT:Teacher AppointmentsDATE:August 7, 2023

Pursuant to North Dakota Century Code 15.1-09-33 the School Board approves the issuance of contracts to school district personnel.

Appointments appearing on this list at the time of the publishing of the agenda packet follow. There may be additional appointments presented for consideration at the meeting.

Administrative recommendation is to approve the appointments. Effective dates are listed for each employee.

Attachment

GG





Equal opportunity employer



Name:Priscilla MathsenDegree:BA +45Yrs of Exp:14Salary:\$60,771.00 (188 days)Position:ReplacementEffective:August 22, 2023

Major: Math Assignment: ND Studies & Special Topics Location: South Middle School

.....

Sierra McCall
BA
0
\$46,977 (188 days)
Replacement
August 22, 2023

Major: Education Assignment: SAIL Teacher Location: MSEC

Name:	Christina Ibrahim
Degree:	BA
Yrs of Exp:	0
Salary:	\$46,977.00 (188 days)
Position:	Replacement
Effective:	August 22, 2023

Major: Social Work Assignment: Social Work Location: Schroeder Middle School

Name:	Mallory Rudningen
Degree:	BA
Yrs of Exp:	0
Salary:	\$46,977 (188 days)
Position:	Replacement
Effective:	August 22, 2023

Major: Education Assignment: 1st Grade Teacher Location: Ben Franklin

•••••

Name:	Hannah Freese
Degree:	BS
Yrs of Exp:	1
Salary:	\$47,774 (188 days)
Position:	Replacement
Effective:	August 22, 2023

Major: Social Studies Education Assignment: Marketing Teacher Location: Central High School

August 7, 2023 Page 112 of 133

Catherine Gillach

Associate Superintendent of Secondary Education

Department Phone: 701.787.4882 cgillach210@mygfschools.org



MEMORANDUM

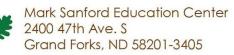
DATE:	August 7, 2023
TO:	Dr. Terry Brenner, Superintendent
FROM:	Catherine Gillach, Associate Superintendent of Secondary Education ℓ A
RE:	2023-2024 In-Person Instruction Plan

For the past three years school districts across the state have been required to craft and share strategic plans that ensure students receive high-quality education regardless of the Covid-19 pandemic and its continued impact. Tonight, I will provide an overview of the "Return to Learn" plan that was updated in 2022-2023 to reflect districtwide post-pandemic operations. This plan illustrates our commitment to ensuring student and employee physical, academic, mental, and social-emotional well-being remain front and center regardless of circumstances that come our way.

As a reminder, Elementary and Secondary School Emergency Relief (ESSER) Fund expenditures have been largely aligned with the priorities cited in this plan, affording us educational and facilities-based enhancements that otherwise would not have been possible. Both ESSER funding and this aligned instructional plan will sunset after this school year and administration has been planning accordingly.

The administrative recommendation is to approve the 2023-2024 In-Person Instruction Plan.

CG:ls Enclosure







Equal opportunity employer



Grand Forks Public Schools 2023-2024 In-Person Instruction Plan

Note: this plan will be updated as necessary in response to evolving data and dynamics from the COVID-19 pandemic.



Current Draft: July 17, 2023

Table of Contents

About Grand Forks Public Schools	Page 3
History	Pages 3-4
Health and Safety Guidelines and Points of Consideration	Pages 4-5
Continuity of Services	Pages 6-7
Public Commentary	Page 7
Additional Resources	Page 7



Mission: Growing together to enrich the world.

Vision: We provide diverse and meaningful experiences for all learners in a safe and supportive environment by fostering curiosity, inquiry, and innovation. We grow and learn together by embracing change and taking risks.

Values: We believe strong relationships in our schools and community will result in developing connected, innovative learners, grounded by strong character. We value innovation, character, community of learners, and innovation.



The 2020-2021 school year was unlike any other, as the COVID-19 pandemic forced Grand Forks Public Schools (GFPS) to restructure every facet of its operations in order to safely and effectively educate our students. We are proud of the measures we took to ensure pre-K-12th grade students had access to high-quality teaching and learning instruction and social-emotional support, whether they participated in face-to-face learning with additional safety and mitigation protocols, full-time distance learning, or the hybrid model. This was accomplished through community and business collaboration, paired with hard work, creativity, and commitment from teachers, administrators, support staff, and the entire school system team.

During the 2021-2022 school year, we continued to institute many COVID-19 prevention protocols due to high risk levels while welcoming students back to campus. Mandatory face coverings, social student pods as feasible, family notification regarding exposures, and increased sanitizing protocols remained in place through the first half of our school year until the vaccination became available for more students and local risk levels normalized. The second part of the school year afforded us the opportunity to allow students and employees choice regarding mask wearing, and the majority of "typical" school operations to occur.

Since then, the CDC and other healthcare entities have classified COVID-19 as an endemic vs. pandemic. Therefore, this document will provide our district with an outline of COVID-19 mitigation efforts, classroom and building protocols, teaching and learning practices, distance learning programming, staff development and support systems, and operational guidelines that will allow students and staff to engage in face-to-face instruction even when community risk levels elevate. We will implement necessary measures and consider advice from public health to keep our schools open and constituents safe from here forward.

Below is an outline of the Return to Learn plan we originally committed to in 2022-2023, and will continue using for the foreseeable future. We remain committed to ensuring student and employee physical, academic, mental, and social-emotional wellbeing remains front and center regardless of circumstances that come our way. An ongoing commitment has been made to address academic learning and socialemotional learning gaps propelled by the pandemic. Highly effective educational practices discovered during the pandemic have been incorporated into well-established programs and classroom practices. We are poised to be nimble in our programming, intervention, and overall educational services.



Grand Forks Public Schools will create an environment that balances a variety of personal interests and desires with continued commitment to the health and safety of our staff, students and community.

Priorities

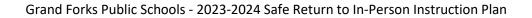
- □ GFPS will continue to provide for the safety and wellbeing of our employees and students.
- □ Implement reasonable accommodations to reduce school system-wide and community spread of COVID-19.

School System-wide Practices

- GFPS will continue reviewing regional COVID-19-related data provided by Grand Forks Public Health and may modify mitigation strategies accordingly at any time.
 - □ We will rely on information gleaned from the weekly *Grand Forks Health Officer's Dashboard Update* to make programming decisions. Weekly updates to review are provided from Public Health. Note: These updates have been modified to include additional relevant public health infectious disease information that may affect our operations, such as influenza and RSV community infection rates.
 - □ High community transmission risk levels for any infectious disease may result in additional layered mitigation measures.
 - □ Campus-based transmission and absence levels may result in additional layered mitigation measures including classroom or building closures.
 - GFPS will follow guidelines established by the North Dakota Department of Health *Child Care* and School Infectious Disease Exclusion Guidance (LINK:

<u>https://drive.google.com/file/d/1IPX3f3rgWqs5nGoQQUcE-uPTYRccp0X-/view</u>) regarding protocols surrounding infectious disease response and mitigation.

- Overall health and safety mitigation strategies that can help prevent the spread of any illness will remain in place, including:
 - □ Handwashing / Hand sanitation taught and encouraged frequently.
 - □ Hand sanitizer is available throughout every building.
 - □ Teaching students to cover nose and mouth when coughing or sneezing,.
 - □ Buildings and drinking fountains cleaned and disinfected daily.
 - □ Electrostatic machines can be used for high-touch areas periodically and when risk levels rise.
 - □ Outdoor activities encouraged.
 - □ At-home COVID-19 test kits are available at each school and provided to families upon request.
 - □ Vaccination efforts continued in conjunction with local health providers and public health. At this time COVID-19 vaccinations are not mandatory.
- □ Students and staff should remain at home when they have signs of any infectious illness and should seek guidance and testing from their healthcare provider.
 - □ For guidance on COVID-19 and other potential infectious diseases, please visit LINK: <u>CDC</u> <u>Covid Protocols</u>
 - □ Students and staff who test positive for COVID-19:
 - □ Confirmed positive student cases should be reported to the main office at the student's school.
 - □ The individual should isolate for the duration of their infectious period.
 - □ Individuals considered close contacts should monitor for symptoms and follow CDC guidelines.
- □ Travel requests may be modified according to regional and destination transmission levels.
- □ School events, assemblies, and gatherings may be modified depending on community risk levels and transmission rates.
- □ Visitor requests may be modified depending on community risk levels and transmission rates.
- □ Face coverings for guests and visitors will be determined by community risk levels and transmission rates.
- □ Guidance and directives from the North Dakota High School Activities Association (NDHSAA) and other governing boards will be used to guide competitive athletics and activities.



Continuity of Services

Elementary and Secondary School Emergency Relief (ESSER) learning loss investments are focused on the following broad priority areas determined by student data alongside staff observations and feedback. A community survey helped influence initial COVID-19-related expenditures.

- □ Providing additional direct academic support for school dependent, underrepresented, and disadvantaged students.
 - This includes investment in additional teaching and support staff; classroom materials and resources; extended learning opportunities; professional development around priority standards, proficiency scales, assessment strategies, and literacy across the curriculum; specific individualized learning plans and supports; credit recovery pathway expansion; targeted skills tutoring; and more. Individual buildings invested appropriated dollars in accordance with specific building-level data and track the impact on student learning.
- Providing additional direct social-emotional and mental health support for all students and employees.
 - This includes investment in additional mental health and social-emotional support staff; materials and programming around student and employee mental, emotional, and physical wellbeing; extended day mentoring and mental health support services; enhanced data collection platforms to help identify and respond to individual and aggregate socialemotional needs identified by constituents; partnering with local healthcare providers to open a K-8 therapeutic learning center (Fall 2023) and more.
- □ Executing a comprehensive literacy plan that explicitly reaches all students and propels skill development at all levels including early literacy (Pre-K-3rd grade).
 - This includes additional professional development around cross-curricular literacy strategies and the science of reading; investment in additional multi-level reading and literacy resources and materials at both the classroom and school level; additional employees dedicated to supporting struggling readers and helping them accelerate learning; schedule adjustments to ensure additional time and resources are provided to targeted populations during the school day; focused direct instruction; online asynchronous skill building platforms; and more.
- □ Creating additional support systems and pathways in which high school students can recover credits and develop college, career, and military readiness skills that may have regressed as a result of alternative instructional models.
 - □ This includes investment in additional academic and social-emotional support staff; online courses geared toward credit recovery and various individualized learning needs; additional

learning opportunities; additional staff dedicated to academic interventions for targeted populations; bolstered transitional programming; expanded pathways towards graduation; schools-within a school; bolstered MTSS / RTI programming; opening the Mentor Center for after school academic and social-emotional support; expanding credit recovery opportunities; adding academic support staff at satellite facilities; breaking down transportation barriers via school provided shuttle services; and more.

- □ Additional student supports
 - □ 1:1 technology for students in Kindergarten-12th grades. Students in Kindergarten-2nd grade receive iPads and students in 3rd-12th grades receive Chromebooks.
 - □ All employees and constituents of GFPS are prepared to flexibly and fluidly navigate between face-to-face and distance learning, if necessary.



An electronic survey regarding use of ESSER II and III dollars for student learning was created in 2020-2021 to garner broad-based feedback. The survey was sent to all Grand Forks Public Schools employees, parents/guardians, students in 6th-11th grades, and community members. Data supported the interventions listed above. Since the original survey, our plan has been posted online and made accessible to internal and external constituents. The Grand Forks School Board and Grand Forks Air Force Base School Boards are apprised of significant updates. Feedback from broader constituencies may be brought forth to administration or Board members at any time including during School Board meetings.



- □ LINK to guidance from the CDC: <u>https://www.cdc.gov/coronavirus/2019-ncov/index.html</u>
- □ LINK to guidance from the North Dakota Department of Health: <u>https://www.health.nd.gov/diseases-conditions/coronavirus</u>

August 7, 2023 Page 120 of 133

Dr. Terry Brenner Superintendent of Schools

Phone: 701.787.4880 Fax: 701.772.7739 tbrenner270@mygfschools.org



TO: Grand Forks School Board Members
FROM: Dr. Terry Brenner, Superintendent of Schools
SUBJECT: Amended Designation of Authorized Representatives for Title Programs & Grants for 2023-2024
DATE: August 7, 2023

At the July 10, 2023, meeting, the school board approved the designation of individuals as the authorized representatives for the below federal programs and competitive grants for the 2023-2024 fiscal year with the superintendent's authorization designated as interim pending the appointment of a new assistant superintendent of elementary education. Matt Bakke was appointed the new assistant superintendent on July 31, 2023, and as a result, you will find below an amended list of competitive grants and their recommended representative.

School districts that receive funds from federal programs and competitive grants are required to appoint an individual as the authorized representative for the programs and grants. These assignments must be documented in the school board meeting minutes.

Listed below are the federal programs and competitive grants and their recommended representative:

1.	Title I – Disadvantaged Children Meet High Standards	Matt Bakke
2.	Title II, Part A – Teacher and Principal Quality Training and Recruiting.	Matt Bakke
3.	Title III – English Language Acquisition/Enhancement	Matt Bakke
4.	Title IV, Part A - Student Support and Academic Enrichment Grants	Matt Bakke
5.	Title VI-B (IDEA) – Individuals with Disabilities Education Act	Matt Bakke
6.	Title VII – Indian Education	
7.	Title VIII – Impact AidD	r. Terry Brenner, Brandon Baumbach
8.	Title IX of the Equal Employment Opportunity Commission	Griffin Gillespie
9.	Indian Education Formula Grant	
10.	Johnson O'Malley Act (Indian Education)	Matt Bakke
11.	Head Start	Matt Bakke
12.	21 st Century Community Learning	Matt Bakke
13.	District Homeless Liaison	Sara Munson
14.	CLSD Grant	Amy Bartsch
15.	School Food Service	Wendy Mankie

The administrative recommendation is to approve the authorization of the above-designated individuals as the authorized representatives for the above federal programs and competitive grants for the 2023-2024 fiscal year.

сj









August 7, 2023 Page 121 of 133

Mr. Michael Biermaier Activities Director

Phone: 701.787.4868 Fax: 701.772.7739 mbiermaier170@mygfschools.org



MEMORANDUM

TO: Catherine Gillach, Associate Superintendent of Secondary Education

Mike Biermaier, District Activities Director FROM:

SUBJECT: Grand Forks Central and Red River High Schools Speech, Debate, and Student Congress **Cooperative Agreements**

August 7, 2023 DATE:

The Grand Forks Public Schools have many cooperative agreements with surrounding schools and we also have many cooperative agreements between Grand Forks Central High School (GFC) and Red River High School (RR. Those agreements are girls' hockey, boys' swimming, girls' wrestling, and gymnastics.

I would like to create cooperative agreements between Grand Forks Central and Grand Forks Red River in speech, debate, and student congress. Currently, our participation level is low and therefore cooping in these activities would provide a more stable program fiscally and provide an opportunity to compete as one Grand Forks team. I believe this is the first step to improving our programs.

Our administration and building-level athletic directors at both GFC and RR feel this is an agreement that should be approved.

Administrative recommendation is to approve cooperative agreements in speech, debate, and student congress with Grand Forks Central High School and Red River High School beginning in the 2023-2024 season as it falls into our cooperative agreement philosophy. The agreements will remain in place for a minimum of three years, after which they will be reconsidered.



Mark Sanford Education Center 2400 47th Ave. S Grand Forks, ND 58201-3405





NDHSAA Coop Application

Please review coop guidelines prior to beginning the application process.

This single form is to be used by all schools involved in this cooperative sponsorship application. This application will be accepted and presented to the NDHSAA Board of Directors only upon all schools entering the required information. Each school must provide an official signature. Separate applications must be used for gender specific athletics. Fine arts are not gender specific.

If approved, this coop would begin in school year: <u>2023-24</u> Grades involved with this application: Please check one. (7-8) (7-12) <u>X</u> (9-12) Name of schools involved in this application: Host school must be listed first.

Enrollments for grades involved

1.	GF Central-Twining-ValleyMS-1/2Schroe	der 7-8 <u>880</u>	7-12 <u>1909</u>	9-12
2.	GF Red River-South-1/2Schroeder	7-8	7-12 <u>2036</u>	_9-12 _ <u>1191</u>
3.	7-8	7-12	9-12	
4.	7-8	7-12	9-12	
5.	7-8	7-12	9-12	

Activity covered by this application: <u>SPEECH</u> (ex: girls' basketball, speech etc.) List official coop name: <u>GRAND FORKS</u> Mascot or nickname: <u>KNIGHT RIDERS</u> (Coop name and mascot must be the same as other coops if the same schools are involved.)

Fill in the current participation numbers for each grade for each school involved: Indicate if you did not sponsor (DNS) this activity the previous year. Boys and girls enrollments are combined only for fine arts.

School #1: (7-8) <u>0</u>	_ (7-12) <u>_</u>	(9-12) _ <u>7</u>	DNS
School #2: (7-8) <u>10</u>	(7-12) <u></u>	(9-12) _ 6	DNS
School #3: (7-8)	(7-12)	(9-12) DN	NS
School #4: (7-8)	(7-12)	(9-12) DN	NS
School #5: (7-8)	(7-12)	(9-12) DN	NS

Fill in next year's projected participation numbers for each grade for each school involved: Boys and girls enrollments may be combined for fine arts only.

School #1: (7-8) _	<u>0</u>	(7-12) _ <u>5</u>	(9-12) <u></u>
School #2: (7-8) _	<u>5</u>	(7-12) 10 _	(9-12)
School #3: (7-8) _		_ (7-12)	_ (9-12)
School #4: (7-8) _		_ (7-12)	_ (9-12)
School #5: (7-8) _		_ (7-12)	_ (9-12)

In the space provided, please list the reasons for requesting this coop application:

For financial reasons we are not able to sustain 2 separate programs with the limited number of participants .

If approved, will this	s coop affect other s	chools: please circle: (Yes)	(No) If yes, how?	
------------------------	-----------------------	------------------------------	-------------------	--

Is this the nearest opport	unity for schools	s to coop?	please circle:	<u>(Yes)</u>	(No)
If No, Please indicate why	y closer school(s) are not	included in this	applicat	ion.

This is to be able to sustain a program and build from within.	
Is the reason for this application to improve competition levels or make participation available. Exp	lain:
Has displacement of student been considered by each school? <u>(Yes)</u> (No)	

Other information that be useful for the NDHSAA Board of Directors in reaching a decision:

Required Signatures:		
School #1:	Superintendent.	Date:
School #2:	Superintendent.	Date:
School #3:	Superintendent.	Date:
School #4	Superintendent.	Date:
School #5	Superintendent.	Date:
NDHSAA Board Action: Sig	gned:	Date:

Approved: January 23, 2009---latest review: October 8, 2009

NDHSAA Coop Application

Please review coop guidelines prior to beginning the application process.

This single form is to be used by all schools involved in this cooperative sponsorship application. This application will be accepted and presented to the NDHSAA Board of Directors only upon all schools entering the required information. Each school must provide an official signature. Separate applications must be used for gender specific athletics. Fine arts are not gender specific.

If approved, this coop would begin in school year: <u>2023-24</u> Grades involved with this application: Please check one. (7-8) (7-12) <u>X</u> (9-12) Name of schools involved in this application: Host school must be listed first.

Enrollments for grades involved

1.	GF Central-Twining-ValleyMS-1/2Schroe	<u>der</u> 7-8 <u>880</u>	7-12 <u>1909</u>	9-12
2.	GF Red River-South-1/2Schroeder	7-8 <u>845</u>	7-12 <u>2036</u>	_9-12 _ <u>1191</u>
3.	7-8	7-12	9-12	
4.	7-8	7-12	9-12	
5.	7-8	7-12	9-12	

Activity covered by this application: <u>**DEBATE**</u> (ex: girls' basketball, speech etc.) List official coop name: <u>**GRAND FORKS**</u> Mascot or nickname: <u>**KNIGHT RIDERS**</u> (Coop name and mascot must be the same as other coops if the same schools are involved.)

Fill in the current participation numbers for each grade for each school involved: Indicate if you did not sponsor (DNS) this activity the previous year. Boys and girls enrollments are combined only for fine arts.

School #1: (7-8)	(7-12) <u>8</u>	(9-12) <u></u>	DNS
School #2: (7-8) <u>8</u>	(7-12) <u>11</u>	(9-12) <u>3</u>	DNS
School #3: (7-8)	(7-12)	(9-12)	DNS
School #4: (7-8)	(7-12)	(9-12)	DNS
School #5: (7-8)	(7-12)	(9-12)	DNS

Fill in next year's projected participation numbers for each grade for each school involved: Boys and girls enrollments may be combined for fine arts only.

School #1: (7-8) <u>0</u>	(7-12) <u>5</u>	(9-12) <u>5</u>	
School #2: (7-8) <u>5</u>	(7-12) <u>_</u>	(9-12)	
School #3: (7-8)	_ (7-12)	(9-12)	
School #4: (7-8)	_ (7-12)	(9-12)	
School #5: (7-8)	_ (7-12)	(9-12)	

In the space provided, please list the reasons for requesting this coop application:

For financial reasons we are not able to sustain 2 separate programs with the limited number of participants .

If approved, will this	s coop affect other s	chools: please circle: (Yes)	(No) If yes, how?	
------------------------	-----------------------	------------------------------	-------------------	--

Is this the nearest opport	unity for schools	s to coop?	please circle:	<u>(Yes)</u>	(No)
If No, Please indicate why	y closer school(s) are not	included in this	applicat	ion.

This is to be able to sustain a program and build from within.	
Is the reason for this application to improve competition levels or make participation available. Exp	lain:
Has displacement of student been considered by each school? <u>(Yes)</u> (No)	

Other information that be useful for the NDHSAA Board of Directors in reaching a decision:

Required Signatures:	
School #1:	Superintendent. Date:
School #2:	Superintendent. Date:
School #3:	Superintendent. Date:
School #4	Superintendent. Date:
School #5	Superintendent. Date:
NDHSAA Board Action: Sig	ned: Date:

Approved: January 23, 2009---latest review: October 8, 2009

NDHSAA Coop Application

Please review coop guidelines prior to beginning the application process.

This single form is to be used by all schools involved in this cooperative sponsorship application. This application will be accepted and presented to the NDHSAA Board of Directors only upon all schools entering the required information. Each school must provide an official signature. Separate applications must be used for gender specific athletics. Fine arts are not gender specific.

If approved, this coop would begin in school year: <u>2023-24</u> Grades involved with this application: Please check one. (7-8) (7-12) <u>X</u> (9-12) Name of schools involved in this application: Host school must be listed first.

Enrollments for grades involved

1.	GF Central-Twining-ValleyMS-1/2Schroec	<u>ler</u> 7-8 <u>880</u>	7-12 <u>1909</u>	9-12 <u>1029</u>
2.	GF Red River-South-1/2Schroeder	7-8 <u>845</u>	7-12 <u>2036</u>	_9-12 _ 1191
3.	7-8	7-12	9-12	
4.	7-8	7-12	9-12	
5.	7-8	7-12	9-12	

Activity covered by this application: <u>STUDENT CONGRESS</u> (ex: girls' basketball, speech etc.) List official coop name: <u>GRAND FORKS</u> Mascot or nickname: <u>KNIGHT RIDERS</u> (Coop name and mascot must be the same as other coops if the same schools are involved.)

Fill in the current participation numbers for each grade for each school involved: Indicate if you did not sponsor (DNS) this activity the previous year. Boys and girls enrollments are combined only for fine arts.

School #1: (7-8) <u>0</u>	(7-12) <u>6</u>	(9-12) <u></u>	DNS
School #2: (7-8) <u>0</u>	(7-12) <u>3</u>	(9-12) <u></u>	DNS
School #3: (7-8)	(7-12)	(9-12)	DNS
School #4: (7-8)	(7-12)	(9-12)	DNS
School #5: (7-8)	(7-12)	(9-12)	DNS

Fill in next year's projected participation numbers for each grade for each school involved: Boys and girls enrollments may be combined for fine arts only.

School #1: (7-8) <u>0</u>	(7-12) <u>5</u>	(9-12)	<u>5</u>
School #2: (7-8) <u>0</u>	(7-12) <u>2</u>	(9-12)	2
School #3: (7-8)	_ (7-12)	(9-12)	_
School #4: (7-8)	_ (7-12)	(9-12)	_
School #5: (7-8)	_ (7-12)	(9-12)	_

In the space provided, please list the reasons for requesting this coop application:

For financial reasons we are not able to sustain 2 separate programs with the limited number of participants .

If approved, will this	s coop affect other s	chools: please circle: (Yes)	(No) If yes, how?	
------------------------	-----------------------	------------------------------	-------------------	--

Is this the nearest opport	unity for school	s to coop?	please circle:	(Yes)	(No)
If No, Please indicate why	y closer school((s) are not	included in thi	s applica	tion.

This is to be able to sustain a program and build from within.						
Is the reason for this application to improve competition levels or make participation available. Exp	lain:					
Has displacement of student been considered by each school? <u>(Yes)</u> (No)						

Other information that be useful for the NDHSAA Board of Directors in reaching a decision:

Required Signatures:	
School #1:	Superintendent. Date:
School #2:	Superintendent. Date:
School #3:	Superintendent. Date:
School #4	Superintendent. Date:
School #5	Superintendent. Date:
NDHSAA Board Action: Sig	ned: Date:

Approved: January 23, 2009---latest review: October 8, 2009

August 7, 2023 Page 128 of 133

Dr. Terry Brenner Superintendent of Schools

Phone: 701.787.4880 Fax: 701.772.7739 tbrenner270@mygfschools.org



MEMORANDUM

TO: Grand Forks School Board FROM: Dr. Terry Brenner, Superintendent of Schools

SUBJECT: Third-Party Individual/Entity Requests for Student Information – Edgenuity (Imagine Learning), Active
Internet Technologies, dba Finalsite, Peachjar, and UND College of Education & Human Development
DATE: August 7, 2023

Policy <u>FGA</u>, Student Education Records and Privacy, requires Board approval of student information sharing requests from third-party individuals/entities other than parties to which the District reports student information under the law. The policy also requires the superintendent to maintain a master list of all individuals and entities having access to student information, including school district personnel by title.

The Board's consideration of the following individuals/entities is requested:

- Edgenuity (Imagine Learning) Imagine Learning will provide secondary students with a web-based courseware option through its Edgenuity platform. The platform will be primarily used by high school students and a handful of middle school students in need of credit recovery, alternative learning pathways, or acceleration options. Edgenuity will replace Edmentum as the district's online courseware provider as it offers a more robust and interactive asynchronous learning experience. School official exception applies so parental consent is not required to release applicable student information.
- Active Internet Technologies, dba Finalsite This is a school system-wide notification system that will be used to communicate vital information to families and employees quickly through multiple channels. Their master terms and conditions are on file which coincides with the language in the policy. School official exception applies so parental consent is not required to release applicable student information.
- Peachjar This platform will be used to create the *Kids Connection* publication. A FERPA compliance overview is on file which coincides with the language in the policy. School official exception applies so parental consent is not required to release applicable student information.
- UND College of Education & Human Development Student Teachers Through placement at participating schools across the district as part of their professional training and education, student teachers will be exposed to and have access to student information. The affiliation agreement which includes provisions to inform students of the confidential nature of all school records is on file. School official exception applies so parental consent is not required to release applicable student information.

Administrative recommendation is for approval of Edgenuity, Active Internet Technologies, dba Finalsite, Peachjar, and UND College of Education & Human Development Student Teachers, to receive student information as requested and as allowed by policy and/or the law.

сj

Attachment – Student Information Sharing Request Form – UND CEHD

Mark Sanford Education Center 2400 47th Ave. S Grand Forks, ND 58201-3405





STUDENT INFORMATION SHARING REQUEST FORM

If you are a district employee requesting to share student information with a third party, the third party must sign this form or you must print the third-party's terms of service and attach them to this document in lieu of signing below.

For Contractors, consultants, volunteers, service providers, or other parties with whom the District has outsourced institutional services or functions for which the District would otherwise use employees; the third-party's terms of service/use must be attached to this document in lieu of completing the form and signing below.

Requestee's Name:

Organization (list school building if district employee):

Date of request:	

1. Purpose of request:

- 2. Information requested (e.g., names, email addresses, de-identified test scores, etc.):
- 3. If request is for use of software, app, or an online tool, list name of tool, app, or software and manufacturer/developer:
- 4. Information will be collected from which grade levels and/or buildings (list)?
- 5. Will information be collected only from certain categories of students? If yes, list:
- 6. How long will the information be used (list dates)?
- 7. Who will have access to the information?
- 8. How will the information be collected (e.g., online survey, students complete online registration form, district prepares list)?

- 9. Describe methods that will be used to protect the information from unauthorized access.
- 10. Describe method for destroying information after no longer of use.

In order to receive approval, the requestor must agree to the following:

- 1. The information requested shall be used only as delineated in #1 for the dates specified in #6 after which time the information will be destroyed in accordance with #10 at the requestor's expense. If the requestor is a district employee requesting to share student information with a third party, the third party shall be responsible for destroying the information at its expense after the deadline for use.
- 2. Only individuals listed in *#*7 shall have access to the information.
- 3. The requestor shall comply with any applicable parental consent requirements and/or opt-out requests for directory information.
- 4. The requestor shall complete any additional information sharing agreements required by law.
- 5. The Superintendent will be notified as soon as possible if the requestor suspects or knows that the student information was accessed by an unauthorized user or otherwise breached.

I agree to comply with the above requirements.

Signature

Date

Print Name

Organization

□ Terms of service are attached in lieu of signature. Requestor is still responsible for compliance with any applicable parental consent requirements and notifying a privacy officer if terms of service are not followed by the third party. ______ (requestor's initials)

For internal use only

Request approved by board?

□ Yes, date: _____

□ Parental consent will be required before requestor can access requested information.

□ Additional agreement required by law. These agreements are required when disclosure is to organizations conducting studies for or on behalf of the District or for purposes of a state or federal audit.

□ No, date: _____

End of Grand Forks Public School District Exhibit FGA-E5 Approved: 2/8/2023

EXH 11/2021

August 7, 2023 Page 131 of 133

GRAND FORKS PUBLIC SCHOOLS

Amber Flynn President of the Grand Forks School Board Dr. Terry Brenner Superintendent of Schools

> Grand Forks Public School District #1 Phone: 701.787.4880 Fax: 701.772.7739

MEMORANDUM

TO:Grand Forks School Board MembersMultipleFROM:Amber Flynn, President, Grand Forks School BoardMultipleSUBJECT:Request for Reconsideration of Instructional ResourcesDATE:August 7, 2023

At our school board meeting tonight, please be prepared to render your perspective about each of the challenged library books as per previous communications at the board table, most notably Past-President Dr. Eric Lunn's memo dated April 23, 2023 (see attached).

You have been provided a grid that allows you to comment on each challenged book and I would ask that you bring that information to our meeting. The plan is to:

- Review one book at a time, solicit input from all board members, and then build consensus to a final recommendation. If there is full board (100%) agreement to a decision based on a vote, that will be the final decision. If there are differing views during the vote, I will call for a roll call. A simple majority will rule.
- 2) There may be variation in the conversations about where books were previously housed. For example, you may not censure a book in its entirety, however, you may consider whether a school level (i.e.: elementary, middle, or high school) is the appropriate placement for such a book.

There may be other nuances that you work through as well.

For your review and included in Dr. Lunn's April 23 memo, you will see that the District Committee commissioned to review the challenged material agreed that all materials should remain housed "as is". That said, it is our prerogative as a school board to make concluding decisions.

Enc: Dr. Eric Lunn April 24, 2023 Memo







Equal opportunity employer

August 7, 2023 Page 132 of 133

Eric R. Lunn President of the Grand Forks School Board Dr. Terry Brenner Superintendent of Schools

+ (ERhan)

Grand Forks Public School District #1 Phone: 701.787.4880

Fax: 701.772.7739

MEMORANDUM

TO:Grand Forks School Board MembersFROM:Eric R. Lunn, President, Grand Forks School BoardSUBJECT:Request for Reconsideration of Instructional ResourcesDATE:April 24, 2023

The school district was notified of a complaint on May 19, 2022, regarding six books that were housed in some of our middle schools and high schools. Due to the complaint, Policy GAAC (Procedure for Reviewing Complaints about Instructional/Resource Material), GAAC-E1 (Request for Reconsideration of Instructional Resources), GAAC-E2 (Library Bill of Rights), and GAAC-E3 (Access to Resources and Services in the School Library Media Program), were commissioned for the work to be done.

At the time of the complaint, the books were removed from libraries and continue to be held out of the circulation system. Dr. Brenner commissioned a review committee to follow the policies which read the books over the next serval months. The committee concluded with the following recommendation:

The committee believes that because library book checkout is by choice, the following is the committee's unanimous recommendation for each of the books: Book Recommendation Nineteen Minutes Should remain in its respective libraries Beloved Should remain in its respective libraries Should remain in its respective libraries The Bluest Eye Extremely Loud and Incredibly Close Should remain in its respective libraries grl2grl Should remain in its respective libraries Dead Until Dark Should remain in its respective libraries

As per Policy GAAC, it is now incumbent upon school board members to read the six books in question and return to the board room at a later date with its recommendation.

Attached to this memo you will find the memorandum and accompanying documents shared at the board table on December 12, 2022, from Dr. Brenner. It is now the school board's charge to decide its course of action.

Under Policy GAAC-BR, item number 9 states:

• The Board shall read the challenged material before acting on the recommendations

As School Board President, I am requesting that each board member read the challenged material within the book titles above and be prepared to render a recommendation, from each board member, at a future school board meeting.







Equal opportunity employer



Grand Forks School Board Members Request for Reconsideration of Instructional Resources April 24, 2023 Page Two

Attached please find a matrix for your completion when perusing the books in question.

Other notable information for further context:

House Bill 1205, otherwise known as "public libraries prohibited from maintaining explicit sexual material" is enclosed with this memorandum. This is one version while the Senate is working on another. Either way, it's likely that the district will be required to follow what will be enacted into law which will require district action by January 2024. This also is attached.

cj