# Brownsville Independent School District Brownsville Learning Academy High School 2023-2024 Campus Improvement Plan



# **Mission Statement**

Our mission is to ensure that all students meet the requirements for graduation, prepared to succeed in institutions of higher education andor in the career of their choice. As advocates for all students attending BLA, all stakeholders will foster relationships that support an atmosphere of mutual respect and responsibility.

# Vision

The Brownsville Learning Academy is an alternative education high school that provides individualized instruction while providing counseling services that support all students in completing their secondary education. We partner with Career and Technical Education (CTE) in order to empower all students to successfully transition into post-secondary and career opportunities to become positive, contributing members of society. This will ensure that all students have access to job training while completing their high school diploma and attain high-level academic skills as well as equipping them to be lifelong learners.

# **Table of Contents**

Comprehensive Needs Assessment	4
Needs Assessment Overview	4
Demographics	6
Student Learning	7
School Processes & Programs	9
Perceptions	11
Goals	13
Goal 1: BISD students will receive educational opportunities that will produce well-rounded graduates who are prepared for the future, are college/career ready, and are responsible, independent citizens. (Board Goal #1 and TEA Ch. 4 Objectives 2, 4, 5, 7, and 11).	13
Goal 2: The Board of Trustees, in collaboration with District Staff, Administration, Parents, and Community will ensure equity in availability of appropriate, well maintained, energy efficient facilities for a safe and orderly learning environment for all students. (Board Goal 2)	23
Goal 3: The District will ensure effective and efficient use of all available funds in implementing a balanced budget which includes improved compensation for teachers and plans to recruit, retain and support highly qualified personnel. (Board Goal 3) (TEA Ch. 4, Obj. 6)	24
Goal 4: All BISD programs and campuses will work closely and collaboratively with the BISD Public Information Office to expand public relations/marketing campaigns to further expand student enrollment/recruitment/ and retention efforts. (Board Goal 4)	27
Goal 5: School campuses will maintain a safe and disciplined environment conducive to student learning. (TEA Ch. 4, Obj. 8)	29
Goal 6: The Board of Trustees, in collaboration with District Staff, Administration, Parents, and Community will provide required support and resources for the attainment of educational excellence and equity. Parents will be full partners with educators in the education of their children. (TEA Ch. 4, Obj. 1)	32
Goal 7: Educators will keep current with the development of creative and innovative techniques in instruction and administration using those techniques as appropriate to improve student learning. (TEA Ch. 4 Obj. 9)	34
Goal 8: Technology will be implemented and used to increase the effectiveness of student learning, instructional management, staff development, and administration. (BISD Future Ready Technology Action Plan) (TEA Ch. 4 Obj. 10)	35
Goal 9: Through enhanced dropout prevention efforts, all students will remain in school until they obtain a high school diploma. (TEA Ch. 4 Obj. 3)	43
State Compensatory	54
Budget for Brownsville Learning Academy High School	54
Personnel for Brownsville Learning Academy High School	54
Campus Funding Summary	56

# **Comprehensive Needs Assessment**

#### **Needs Assessment Overview**

#### **Needs Assessment Overview Summary**

Brownsville Learning Academy (BLA) is located in The Brownsville Independent School District in Brownsville, Texas. The BLA campus is located at 1800 Cummings Place, Brownsville, Texas 78520, Phone: (956) 548-8630, Fax: (956) 548-8218, Principal: Dr. Edward Ude, E-mail:edude@bisd.us and opened: 2005. BLA is funded almost entirely by the State Compensatory Education Department of BISD.

The Student population varies at BLA due to the nature of the program whereby students that are below grade level can accelerate academically via the computer assisted curricula Edgenuity, direct teaching for EOC and STAAR classes. Upon completion of the high school requirements, our students can go through the regular graduation ceremony. The student population at the Brownsville Learning Academy is at any given time around 150 students and serves students in grades 6 through 12. Our campus profile is approximately 99 % Hispanic and 1% other and 100 % are identified as Economically Disadvantaged and At-Risk. A significant number of the students at BLA are classified as Limited English Proficient and a majority of our students are bilingual in English/Spanish. In addition, several of our students come from homes which participate in state and federal assistance programs such as food stamps, welfare, the Women, Infant, Children (WIC) nutrition program, and subsidized housing and medical assistance, and some students at BLA are under the Homeless Youth Project.

It is imperative that we identify and immediately enrollment children classified as homeless children and unaccompanied youth via the McKinney-Vento Act.

Migrant students will receive all grade appropriate school supplies and non-instructional supplemental support from the District on an asneeded basis in order to provide them with the necessary tools to complete their classroom and homework assignments; thus extending them the same opportunities for meeting the academic challenges of all students.

The College Career and Technology Connections program at BLA is for drop-out recovery of students from 18-26 years of age. Our high school students participate in the college readiness activities such as visiting UTRGV and TSC just as other high school students do. Brownsville Learning Academy students are recipients of an eclectic, well-balanced, curriculum. Computer assisted curricula offer courses in every subject area necessary for regaining of credit, as well as needed state electives that count towards graduation. Our students are afforded the opportunity to take CTE classes such as welding at one of the comprehensive high schools. Students at our school also have access to new graduation plans as per TEA. EOC's and STAAR are offered to the students as per their academic need. We administer the Texas Success Initiative 2 (TSI2) to pave the way for our graduates to enter high ed. For those who struggle, we offer the TSI Class in Math and in English which allow them to enter higher education without passing the exam.

The current staff of the Brownsville Learning Academy F staff. The ethnicity of the Brownsville Learning Academ	High School is comprised of 15 teams staff is 99.5 % Hispanic. The teams	chers, 1 principal,1 counselor, and other support ching staff is also 20% male and 80% female.
Brownsville Learning Academy High School		Campus #031901006
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## **Demographics**

#### **Demographics Summary**

Student population varies at BLA due to the nature of the program. Students who are between three years below grade level can accelerate academically via the computer assisted curricula, assorted software, CTC on-line modules, direct teach or with a combination of strategies can get caught up. The student population at the Brownsville Learning Academy is at any given time between 100 and 150 students and serves students in grades 6 through 12. Our campus profile is approximately 99% Hispanic and 1% other and 100% are identified as Economically Disadvantaged and identified as At-Risk and has remained as such over the past 5 school years. A significant number of the students at BLA are classified as Limited English Proficient and a majority are bilingual in English/Spanish.

#### **Demographics Strengths**

- 1. Highly qualified teachers in core areas
- 2. Computer availability in two labs, the library, and in all the classrooms.
- 3. Stable faculty with minimal turnover
- 4. Small class sizes with integration of technology to better address the unique needs of the at-risk and overage students

# **Student Learning**

#### **Student Learning Summary**

Student population varies at BLA due to the nature of the program whereby students that are three years below grade level accelerate academically via the computer assisted curricula.

Our campus goal is to increase student attendance and achievement, by challenging all students with high expectations and recognizing those students who come to school with small incentives. Our goal is to provide support services as needed to our students who are having difficulty meeting the attendance and academic goals. Because BLA is classified as a program school with TEA, test scores are refected upon the home campus of the students.

## Student EOC Data from BISD Preliminary Reports for BLA HS

Assessment	All students	At-risk	Econ. Dis.	ELL	SPED
English I					*
English II					*
Algebra I					*
US History					*
Biology					*

<sup>\*</sup>masked numbers

#### **Student Learning Strengths**

- 1. Credit Acceleration through Extended Year
- 2. Flexible pathways to Credit Recovery
- 3. Credit Acceleration through Cohort at the beginning of the school ye
- 4. Part-time Dyslexia teacher
- 5. Targeted instruction that addresses the diverse needs of the student population
- 6. Part time librarian to support literacy development

#### **Student Achievement Needs**

<ol> <li>Need additional professional development on effective struggling learners</li> </ol>	instructional interventions (	including RtI interventions) to b	etter support
2. Need additional print library resources			
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## **School Processes & Programs**

#### **School Processes & Programs Summary**

Department chairs and primary appraisers work together to analyze their departments and address the needs of each. The committee is aware that any hire has to be highly qualified, dedicated and committed to working with "At-Risk" students. The percentage of teachers who remain at BLA is high and continues to improve. When positions become available, the campus consults with HR to find highly qualified candidates to fill vacant positions. In recognition of our large number of ELL students, bilingually certified faculty are available. Teachers are expected to get trained in sheltered instruction so they can work more effectively with our students. We also have a part-time library for which allows our students more access to print and non print reading materials and serves as a focus for cross-content literacy activities.

Data is disaggregated by departments and analyzed to determine the needs of the campus. BLA implements District initiatives, by providing a correlation of the state TEKS to Edgenuity. Our highly qualified teachers supplement these modules with relevant resource material to increase rigor and relevance and to ensure student success on state assessments.

The principal works deligently to cover key content areas.department chairs, too, strengthen the communication between administration and core areas. All are involved in the decision-making process along with counselor and the testing coordinator.

BLA holds faculty meetings and administrative meetings (including campus administrators, counselors, testing coordinator). This promotes improved communication and airs campus concerns on a timely basis.

The faculty and staff work together to determine the needs of the campus by communicating with fellow staff members and reviewing data sources.

Due to limited funds, the staff routinely look for usable technology from other locations and visit the warehouse to look for projectors, computers, etc. which can be used in our classrooms.

## **School Processes & Programs Strengths**

- 1. Experienced ELA teachers whose specialty is reading/writing to support students who read far below grade level
- 2. Highly qualified teachers in all subject areas
- 3. Teacher retention is high
- 4. Collegiality is evident in the interactions of faculty and staff
- 5. Teachers are content and satisfied working at BLA

#### **Needs**

- Need for teachers to attend trainings provided by the district and campus to specifically target acquisition of effective teaching research based strategies to ensure more effective/efficient monitoring of literacy development in all content areas and in technology integration in the classroom to increase academic success.
- 2. Need additional training on effective instructional delivery and rigor of content in areas of EOC, credit recovery and acceleration
- 3. Need support from the curriculum department specialists and lead teachers to visit the classrooms to provide suggestions and support
- 4. Need additional resources to address the large percentage of ELL students who need additional help with reading and comprehension
- 5. Need data review support specific to the BLA instructional model including how to use Eduphoria and Tango to drill down on individual student needs
- 6. Close collaboration and communication among faculty and staff through formal and informal processes
- 7. Need a full-time campus TST to better support the campus that relies heavily on computer-based modular instruction
- 8. Need more access to CTE and job-related opportunities for students to better prepare them to move into the workforce or higher education
- 9. Need to purchase replacement computers and printers to fully implement a computer assisted instructional program

## **Perceptions**

#### **Perceptions Summary**

The campus will conduct surveys, which include students, teachers, parents and community members to determine the needs of the campus. This school year, seniors will graduate from their home campuses instead of BLA.

Every effort is made to ensure a safe and orderly environment that is conducive to student learning. A vital concern is improvement of school culture specifically to foster academic success by providing strong support services to students that are at risk of not completing high school in four years.

The Parental Involvement program participation increased by providing multiple opportunities to parents to attend meetings that will cover a multitude of topics: graduation requirements, state assessment requirements, college and career opportunities, gang and gang violence, etc.

We will acquire a parent volunteer to help engage our parents in our school community. We have updated our web page.

#### **Perceptions Strengths**

- 1. Celebration of Red Ribbon Week
- 2. Various Career Day presentations and events through out the school year from the local and state community
- 3. Partnership with Texas Southmost College: weekly assistance with college, trade and technical school, and financial aid applications
- 4. Opening opportunity for our students to attend CTE classes and participate with students from around the district
- 5. Mutual respect amongst all stakeholders is readily seen in the interactions between students, teachers, staff and visitors
- 6. Strong support services
- 7. Cleanliness of campus
- 8. Students and teachers feel welcome and safe at school based on CNA survey responses
- 9. Our Home Visitors and Parental Involvement Liaison are our strengths. We have a Communities in Schools social worker this year, and this helps to promote a stronger relationship between our families and our school.
- 10. Communities in Schools staff to support student's unique needs

## Needs

- 1. Need for additional supports for students who are independent adults
- 2. Need for small incentives awarded to those students who are doing well in their classes and those who come to school regularly

- 3. Need to increase parental involvement by providing opportunities to attend monthly meetings at various times
- 4. Need meetings to encompass a variety of topics: Title I services, parental guidelines and regulations, gang and gang violence, dropout prevention and graduation requirements and opportunities for students to obtain post-high school education

# Goals

**Goal 1:** BISD students will receive educational opportunities that will produce well-rounded graduates who are prepared for the future, are college/career ready, and are responsible, independent citizens. (Board Goal #1 and TEA Ch. 4 Objectives 2, 4, 5, 7, and 11).

**Performance Objective 1:** BISD student performance for all students, all grades, all subjects will exceed STAAR percent Approaches Grade Level and STAAR Masters Grade Level performance in reading, writing, mathematics, science and social studies by 5 percentage points.

**Evaluation Data Sources:** STAAR/EOC performance reports

Strategy 1 Details		Rev	iews	
Strategy 1: Administration, Counselor, and Department Chairs will closely monitor the implementation of remediation		Formative S		Summative
strategies in core-area subjects for low-performing at- risk students and reluctant learners in order to decrease the retention rate and improve student achievement.	Oct	Jan	Mar	May
<b>Milestone's/Strategy's Expected Results/Impact:</b> Formative: Eschool Plus, attendance report, lesson plans, classroom observations, student progress reports, benchmark scores, last report card, transcript material being placed in public folders for teacher access and review				
Summative: Passing Rates on EOC and Retention Rate				
Staff Responsible for Monitoring: Principal				
Counselor				
Department Chairs				
Administrator for State Compensatory Education				
Population: ALL BLA HS AT-RISK STUDENTS - Start Date: August 15, 2022 - End Date: June 1, 2023				
Funding Sources: PROFESSIONAL EXTRA DUTY PAY - 162 State Compensatory - 162-11-6118-00-006-Y26-				
EOC-Y - \$2,800, Misc. Operating Awards - 199 Local funds - 199-11-6498-00-006-Y11-000-Y, EXTRA DUTY				
PAY-OVERTIME - 162 State Compensatory - 162-23-6121-08-006-Y28-000-Y				

Strategy 2 Details		Rev	riews	
Strategy 2: Administration will manage the instructional programs, provide instructional leadership to ensure student		Formative		Summative
success, and oversee the implementation of district and campus policy and procedures. The library will follow the strategy which indicates that the books/ebooks will be purchased to meet the needs of the assigned curriculum to maintain TEA standards.  Milestone's/Strategy's Expected Results/Impact: Formative: Student Progress Reports, Benchmark scores	Oct	Jan	Mar	May
Summative: EOC Staff Responsible for Monitoring: Principal Counselor Department Chairs Administrator for State Compensatory Education Librarian				
Population: ALL BLA HS AT-RISK STUDENTS - Start Date: August 15, 2022 - End Date: June 1, 2023 Funding Sources: GENERAL SUPPLIES - 162 State Compensatory - 162-12-6399-00-006-Y26-000-Y - \$300, GENERAL SUPPLIES - 162 State Compensatory - 162-23-6399-00-006-Y26-000-Y - \$1,000, GENERAL SUPPLIES-MEDIA - 162 State Compensatory - 162-23-6399-16-006-Y26-000-Y, FOOD AND REFRESHMENTS FOR CAMPUS STAFF DEVELOPMENT MEETINGS - 162 State Compensatory - 162-23-6499-53-006-Y26-000-Y - \$1,500, GENERAL SUPPLIES-TONERS - 162 State Compensatory - 162-31-6399-65-006-Y26-000-Y - \$600, SUPPLIES & MATERIALS - 162 State Compensatory - 162-23-6398-65-006-Y26-000-Y - \$1,000, Reading Materials/ESSR Funds - 281 ESSER II Grant Funds - 281-12-6329-00-006-Y-99-OCG-Y, MISC. OPERATING COSTS - 162 State Compensatory - 162-31-6497-23-006-Y-26-000Y, MISC. OPERATING COSTS-AWARDS - 162 State Compensatory - 162-23-6498-00-006-Y-26-000Y - \$1,500				

Strategy 3 Details		Reviews		
<b>Strategy 3:</b> Instructional resources, including Sirius, and others will be provided to students in the foundation curriculum to improve academic achievement and attendance. In addition, PEG Writing and adaptive curriculum will be made available		Formative	ı	Summative
for students to improve academic performance.	Oct	Jan	Mar	May
Milestone's/Strategy's Expected Results/Impact: Formative: Lesson Plans, classroom observations, student progress reports, benchmark scores				
Summative: EOC, Attendance Rate, Retention Rate				
Staff Responsible for Monitoring: Principal				
Counselor				
Department Chairs Administrator for State Compensatory Education				
Administrator for state Compensatory Education				
Population: ALL BLA HS AT-RISK STUDENTS - Start Date: August 15, 2022 - End Date: June 1, 2023				
Funding Sources: MISC. OPERATING COSTS-AWARDS - 162 State Compensatory - 162-11-6498-00-006-				
Y26-000-Y, Travel and Subsistence-Students - 199 Local funds - 199-11-6412-00-006-Y11-000-Y, Transportation- Students - 199 Local funds - 199-11-6494-00-006-Y11-000-Y, MISC. OPERATING COSTS - 162 State				
Compensatory - 162-11-6499-00-006-Y26-000-Y - \$1,000				
Strategy 4 Details		Rev	iews	
<b>Strategy 4:</b> Provide campus professional development opportunities for all teachers on research based strategies to ensure		Formative		Summative
monitoring and appropriate learning opportunities in literacy and the foundation curriculum.	Oct	Jan	Mar	May
Milestone's/Strategy's Expected Results/Impact: Formative: PDS Session Evaluation Report, Student Progress Reports, Benchmark scores, Lesson plans, classroom observations				
Summative: EOC Test Results				
Staff Responsible for Monitoring: Principal Counselor				
Department Chairs				
Administrator for State Compensatory Education				
Population: ALL BLA HS AT-RISK STUDENTS - Start Date: August 15, 2022 - End Date: June 1, 2023				
Funding Sources: EMPLOYEE TRAVEL-IN DISTRICT - 162 State Compensatory - 162-13-6411-00-006-				
Y26-000-Y, Misc Operating Costs-Food - 199 Local funds - 199-13-6499-53-006-Y11-000-Y, EMPLOYEE				
TRAVEL - 199 Local funds - 199-23-6411-23-006-Y99-055-Y				

Strategy 5 Details		Reviews		
Strategy 5: Time will be allotted for teachers to align curriculum with TEKS (using instructional technology) across the		Formative		Summative
grade levels, do classroom observations on campus, and off, to enhance and enrich their instructional delivery and increase quality academic writing. This would also promote and provide necessary technology to students. Time will be allotted to participate in district PLC meetings.	Oct	Jan	Mar	May
Milestone's/Strategy's Expected Results/Impact: Formative: Walkthroughs, Curriculum Alignment Document, Lesson Plans				
Summative: EOC Test Results				
Staff Responsible for Monitoring: Principal Counselor Department Chairs Administrator for State Compensatory Education  Population: ALL BLA HS AT-RISK STUDENTS - Start Date: August 15, 2022 - End Date: June 1, 2023 Funding Sources: COPY PAPER - 162 State Compensatory - 162-11-6396-00-006-Y26-000-Y, GENERAL SUPPLIES - 162 State Compensatory - 162-11-6399-00-006-Y26-000-Y - \$5,000, MEDIA - 162 State Compensatory - 162-11-6399-16-006-Y26-000-Y, IT EQUIPMENT-INK CARTRIDGES - 162 State Compensatory - 162-11-6399-62-006-Y26-000-Y - \$4,500, SUPPLIES AND MATERIALS - 162 State Compensatory - 162-11-6398-62-006-Y26-000-Y - \$16,000, General Supplies - 199 Local funds - 199-11-6399-00-006-Y11-000-Y, RENTALS - 162 State Compensatory - 162-23-6269-13-006-Y26-000-Y, Misc 162 State Compensatory - 162-11-6699-00-006-Y-26-000-Y				
Strategy 6 Details		Rev	iews	
<b>Strategy 6:</b> Students will have access to a library on campus with a part-time librarian to integrate additional literacy		Formative		Summative
resources for instruction to improve academic performance. Student will travel to promote college awareness.  Milestone's/Strategy's Expected Results/Impact: Formative: Student Progress Reports, Benchmark scores, Library	Oct	Jan	Mar	May
Summative: EOC passing rates, EOY Literacy data  Staff Responsible for Monitoring: Principal Librarian Department Chairs  Population: ALL BLA HS AT-RISK STUDENTS - Start Date: August 15, 2022 - End Date: June 1, 2023  Funding Sources: Reading Materials - 199 Local funds - 199-12-6329-00-006-Y99-021-Y, Supplies and Materials - 199 Local funds - 199-23-6398-65-006-Y99-000-Y				

Strategy 7 Details		Rev	iews	
Strategy 7: Campus Principal will actively monitor the computer labs and classrooms where software programs are used as		Formative		
the primary instructional tool.  Milestone's/Strategy's Expected Results/Impact: Formative: Utilization reports from the computer use  Summative: Improved test scores and passing rates of all students  Staff Responsible for Monitoring: Principal  Teachers Support Teachers  Population: ALL BLA HS AT-RISK STUDENTS - Start Date: August 15, 2022 - End Date: June 1, 2023  Funding Sources: CONTRACTED MAINTENANCE - 162 State Compensatory - 162-11-6299-62-006-Y26-000-Y	Oct	Jan	Mar	May
Strategy 8 Details		Rev	iews	
Strategy 8: Credit by Exams without prior instruction (CBE) will be made available for BLA HS students for Spanish I and		Formative		Summative
II to increase credit accruals towards graduation.  Milestone's/Strategy's Expected Results/Impact: Increase Graduation Rates by 10%	Oct	Jan	Mar	May
Staff Responsible for Monitoring: Principal Counselor  Population: ALL BLA HS AT-RISK STUDENTS - Start Date: August 15, 2022 - End Date: June 1, 2023				
No Progress Continue/Modify	X Discon	tinue		1

**Goal 1:** BISD students will receive educational opportunities that will produce well-rounded graduates who are prepared for the future, are college/career ready, and are responsible, independent citizens. (Board Goal #1 and TEA Ch. 4 Objectives 2, 4, 5, 7, and 11).

**Performance Objective 2:** BISD Career and Technical Education student participation will increase by 5 percentage points over 2022 including special population students and CCMR graduates will improve over prior year graduates.

Evaluation Data Sources: PBMAS reports, CTE enrollment PEIMS reports, CCMR report

Strategy 1 Details		Rev	iews		
Strategy 1: Microsoft Office software will be provided to assist in the instructional lab. There are computers and two		Formative			
computer labs available to all students.	Oct	Jan	Mar	May	
Milestone's/Strategy's Expected Results/Impact: Formative: Software usage reports, student progress reports, benchmark results					
Summative: Documentation for instructional lab usage.					
Staff Responsible for Monitoring: Administration Teachers					
Support Teachers					
Population: ALL BLA HS AT-RISK STUDENTS - Start Date: August 15, 2022 - End Date: June 1, 2023					
Funding Sources: SOFTWARE - 162 State Compensatory - 162-11-6299-62-006-Y26-000-Y					
Strategy 2 Details		Rev	iews		
Strategy 2: A variety of CTE classes, i.e. welding, medical billing, and human services) will be offered to students provide		Formative		Summative	
more opportunities to graduate with CTE credits.	Oct	Jan	Mar	May	
Milestone's/Strategy's Expected Results/Impact: Formative: Ongoing needs assessment.				1	
Summative: CTE credits and Certifications					
Staff Responsible for Monitoring: Principal					
CTE Program Director					
CTE Staff					
Population: ALL BLA HS AT-RISK STUDENTS - Start Date: August 15, 2022 - End Date: June 1, 2023					

Strategy 3 Details		Rev	iews			
Strategy 3: Alternative or non-traditional schooling and delivery model options (e.g., blended learning, virtual learning,		Formative		Formative		Summative
competency based credit opportunities with direct instruction) provide alternative avenues to credit earning and graduation, with programs paying special attention to the students individual and social needs, career goals, and academic requirements for obtaining a high school diploma and transitioning successfully to life beyond graduation.  Milestone's/Strategy's Expected Results/Impact: Formative: Walkthroughs, Curriculum Alignment Document,	Oct	Jan	Mar	May		
Lesson Plans  Summative: EOC Test Results, IGC completion rates, reduced drop out and increased graduation rates						
Staff Responsible for Monitoring: Principal Counselor Department Chairs						
Administrator for State Compensatory Education						
Population: ALL BLA HS AT-RISK STUDENTS - Start Date: August 15, 2022 - End Date: June 1, 2023 Funding Sources: Misc Operating Costs - 199 Local funds - 199-11-6499-00-006-Y11-000-Y						
Strategy 4 Details		Rev	iews			
Strategy 4: BLA HS will provide Extended day tutorials for IGC as well as additional tiered instruction for students.		Formative		Summative		
Milestone's/Strategy's Expected Results/Impact: Formative: Walkthroughs, IGC session attendance and project completion rate	Oct	Jan	Mar	May		
Summative: IGC completion/ graduation results						
Staff Responsible for Monitoring: Principal Counselor Department Chairs						
Population: ALL BLA HS AT-RISK STUDENTS - Start Date: August 15, 2022 - End Date: June 1, 2023						
No Progress Continue/Modify	X Discon	tinue				

**Goal 1:** BISD students will receive educational opportunities that will produce well-rounded graduates who are prepared for the future, are college/career ready, and are responsible, independent citizens. (Board Goal #1 and TEA Ch. 4 Objectives 2, 4, 5, 7, and 11).

**Performance Objective 3:** 80% of migrant students will be on grade level within 2 years and 70% will be at Approaches Grade Level for all STAAR assessments.

Evaluation Data Sources: PBMAS Report, STAAR/EOC Assessments for Migrant students, Migrant Program participation reports

Strategy 1 Details		Reviews		
Strategy 1: Every 6 weeks the academic counselors will meet with the migrant BLA HS students.	Formative			Summative
<b>Milestone's/Strategy's Expected Results/Impact:</b> Formative: sign in sheets, student progress reports, benchmarks, lesson plans and observations.	Oct	Jan	Mar	May
Summative: STAAR scores, our EOC scores, and completion/ graduation rates				
Staff Responsible for Monitoring: Principal Counselors				
Population: Migrant - Start Date: August 15, 2022 - End Date: June 1, 2023				
Strategy 2 Details	Reviews			•
Strategy 2: Migrant students will meet with Parent Liaison twice a year to address activities and supplemental services for		Formative		Summative
all eligible students from all sub population groups.	Oct	Jan	Mar	May
Milestone's/Strategy's Expected Results/Impact: Formative: Agendas, sign in sheets, parent sign in sheets				V
Summative: STAAR scores, our EOC scores, and completion/ graduation rates				
Staff Responsible for Monitoring: Principal Parental Involvement Coordinator				
Parent Liaison				
Population: Migrant - Start Date: August 15, 2022 - End Date: June 1, 2023				

Strategy 3 Details	Reviews			
Strategy 3: In order to increase awareness of migrant student needs, BLA HS campus faculty and staff will be provided		Formative		Summative
with appropriate migrant information so that timely and appropriate interventions are provided to migrant students.	Oct	Jan	Mar	May
Population: campus administration, faculty, and staff				
<b>Milestone's/Strategy's Expected Results/Impact:</b> Formative: invitation, agenda, sign in sheets, student progress reports and benchmarks.				
Summative: STAAR scores, our EOC scores, and completion/ graduation rates				
Staff Responsible for Monitoring: Principal				
Population: Migrant - Start Date: August 15, 2022 - End Date: June 1, 2023				
No Progress Accomplished — Continue/Modify	X Discon	tinue	ı	1

**Goal 1:** BISD students will receive educational opportunities that will produce well-rounded graduates who are prepared for the future, are college/career ready, and are responsible, independent citizens. (Board Goal #1 and TEA Ch. 4 Objectives 2, 4, 5, 7, and 11).

**Performance Objective 4:** Increase number of students in co-curricular and extra-curricular advancing in CTE programs by 5% over 2022-2023 participation.

**Evaluation Data Sources:** Regional and state competition participation numbers.

Strategy 1 Details	Reviews			
Strategy 1: Welding students encouraged to spend extra time for practice using extra resources to ready for competition	Formative			Summative
Milestone's/Strategy's Expected Results/Impact: The time was logged for their participation Student competed in CTE events off campus	Oct	Jan	Mar	May
Staff Responsible for Monitoring: CTE Welding Instructor BLA Counselor				
Population: BLA-CTE students - Start Date: August 15, 2022 - End Date: June 1, 2023				
No Progress Continue/Modify	X Discon	tinue	•	•

Goal 2: The Board of Trustees, in collaboration with District Staff, Administration, Parents, and Community will ensure equity in availability of appropriate, well maintained, energy efficient facilities for a safe and orderly learning environment for all students. (Board Goal 2)

**Performance Objective 1:** All BISD facilities will implement energy savings plans; maintain and upgrade current facilities to provide a healthy and positive learning environment by scheduling renovation/upgrade/improvement of at least 20% of instructional facilities annually over the next 5 years. (Board Goal 2)

**Evaluation Data Sources:** New Energy Plan adopted by district, updated Five-year facilities renovation plan

Strategy 1 Details		Reviews		
Strategy 1: BLA HS will purposely promote energy savings activities on the campus to support implementation of the		Formative		Summative
district's energy savings plan.	Oct	Jan	Mar	May
Milestone's/Strategy's Expected Results/Impact: Complete implementation of the district energy savings plan which will result in decreased energy usage compared to prior year.				
Formative: Monthly comparison of energy usage				
Summative: Annual comparison of energy usage				
Staff Responsible for Monitoring: Principal				
Faculty and Staff Facilities and Maintenance Staff				
Facilities and Maintenance Staff				
Population: Campus Faculty and Staff - Start Date: July 1, 2022 - End Date: June 30, 2023				
Strategy 2 Details	Reviews			•
Strategy 2: Create and implement a systematic approach to the renovation/ upgrade/ improvement of facilities to include	Formative			Summative
prioritizing based on safety and needs of the district.	Oct	Jan	Mar	May
Milestone's/Strategy's Expected Results/Impact: Survey results from BLA will indicate prioritization of the renovation plans.				
Formative: Survey				
Summative: Evaluation/Analysis of Survey Data				
Staff Responsible for Monitoring: Principal				
Faculty and Staff				
Facilities and Maintenance Staff				
Population: Faculty and Staff - Start Date: July 1, 2022 - End Date: June 30, 2023				
No Progress Continue/Modify	X Discon	tinue	l	

Goal 3: The District will ensure effective and efficient use of all available funds in implementing a balanced budget which includes improved compensation for teachers and plans to recruit, retain and support highly qualified personnel. (Board Goal 3) (TEA Ch. 4, Obj. 6)

**Performance Objective 1:** The District will ensure effective and efficient use of 100% of available budgeted funds to be used to meet the needs of all students.

Evaluation Data Sources: Fiscal reports for district, internal and external audit reports and FIRST ratings

Strategy 1 Details	Reviews			
Strategy 1: The campus will support programs in effective and efficient use of 100% of available budgeted funds based on	Formative			Summative
the needs assessments.  Milestone's/Strategy's Expected Results/Impact: Funding reports will indicate all funds were expended based on prioritized needs.  Formative: monthly expenditure reports compared CIP  Summative: end of year expenditure CIP report  Staff Responsible for Monitoring: Principal  Faculty and Staff  Facilities and Maintenance Staff  Population: At Risk students - Start Date: July 1, 2022 - End Date: June 30, 2023	Oct	Jan	Mar	May
Funding Sources: General Supplies-Bilingual - 163 State Bilingual - 163-11-6399-00-006-Y25-000-Y				
No Progress Accomplished — Continue/Modify	X Discon	tinue	•	•

Goal 3: The District will ensure effective and efficient use of all available funds in implementing a balanced budget which includes improved compensation for teachers and plans to recruit, retain and support highly qualified personnel. (Board Goal 3) (TEA Ch. 4, Obj. 6)

**Performance Objective 2:** The District will commit to a balanced budget which includes improved compensation for 100% of teachers.

**Evaluation Data Sources:** Compensation plan including improved funding for teachers.

Strategy 1 Details	Reviews			
Strategy 1: The campus will commit to a balanced budget which includes improved compensation for 100% of teachers		Formative		
based on the needs assessments.	Oct	Jan	Mar	May
CNA: Board Priority				
POPULATION: ALL BLA HS AT-RISK STUDENTS				
TIMELINE: AUGUST 2021-MAY 2022				
<b>Milestone's/Strategy's Expected Results/Impact:</b> Funding reports will indicate all funds were expended based on prioritized needs.				
Formative: monthly expenditure reports compared CIP				
Summative: end of year expenditure CIP report				
Staff Responsible for Monitoring: Campus Administration				
Faculty Staff facilities				
No Progress Accomplished — Continue/Modify	X Discon	itinue		

Goal 3: The District will ensure effective and efficient use of all available funds in implementing a balanced budget which includes improved compensation for teachers and plans to recruit, retain and support highly qualified personnel. (Board Goal 3) (TEA Ch. 4, Obj. 6)

**Performance Objective 3:** The district and campuses will create and provide faculty and staff recognitions and activities to improve campus morale/climate and support retention of teachers and principals.

Evaluation Data Sources: Campus needs assessment surveys, district/campus climate surveys

Strategy 1 Details	Reviews			
Strategy 1: Give priority to teachers from high poverty/ high minority/ low performing campuses to participate in the		Formative		Summative
Master of Education cohorts, establish Master Teacher Leaders, and explore financial incentives.	Oct	Jan	Mar	May
CNA: Board Priority				
TIMELINE: AUGUST 2021-MAY 2022				
<b>Milestone's/Strategy's Expected Results/Impact:</b> Compensation plan will reflect incentives available for teachers at high poverty/ high minority/ low performing campuses.				
Formative: draft of revised compensation plan				
Summative: approved revised compensation plan				
Staff Responsible for Monitoring: Administration				
No Progress Continue/Modify	X Discon	tinue		

Goal 4: All BISD programs and campuses will work closely and collaboratively with the BISD Public Information Office to expand public relations/marketing campaigns to further expand student enrollment/recruitment/ and retention efforts. (Board Goal 4)

**Performance Objective 1:** All District program areas and campuses will provide the BISD Public Information Office with features articles, recognition of students, co-/extra-curricular activities, and parent/community events.

Evaluation Data Sources: Media records with Public Information Office, enrollment data

Strategy 1 Details		Reviews		
<b>Strategy 1:</b> The campus will promote the history and origins along with current accomplishments of each campus Monthly		Formative		Summative
through the B.I.S.D. Public Information Office, website and other media venues.  Milestone's/Strategy's Expected Results/Impact: Monthly news articles will indicate a new campus each week.	Oct	Jan	Mar	May
vinestone systemategy's Expected Results/Impact. Monthly news articles will indicate a new earnpus each week.				
Formative: schedule of weekly articles				
Summative: listing of all campuses that were presented in weekly articles				
Staff Responsible for Monitoring: Principal				
Assistant Principal Faculty and Staff				
raculty and Staff				
Population: BLA student population - Start Date: August 15, 2022 - End Date: June 1, 2023				
Strategy 2 Details	Reviews			
<b>Strategy 2:</b> The campus will update websites at least monthly including showcasing student and community activities.		Formative		Summative
Milestone's/Strategy's Expected Results/Impact: Campus websites will be up-to-date on a monthly basis with all	Oct	Jan	Mar	May
compliance postings and showcasing campus/program activities and successes.				
Formative: checklist of websites indicating are current				
Summative: report at end of year for monthly checklist results				
Staff Responsible for Monitoring: Principal				
Faculty and Staff				
Population: Campus population - Start Date: August 15, 2022 - End Date: June 1, 2023				
No Progress Accomplished Continue/Modify	X Discon	tinue		

27 of 58

Goal 4: All BISD programs and campuses will work closely and collaboratively with the BISD Public Information Office to expand public relations/marketing campaigns to further expand student enrollment/recruitment/ and retention efforts. (Board Goal 4)

**Performance Objective 2:** The District will continue the District of Innovation for the purpose of adjusting the school calendar to begin earlier in August to support opportunities for more learning time prior to assessments.

Evaluation Data Sources: School calendar showing earlier start date.

Strategy 1 Details		Rev	views	
Strategy 1: The school will provide information through various media on the unique opportunities BLA HS provides for		Formative		
all students.	Oct	Jan	Mar	May
Milestone's/Strategy's Expected Results/Impact: Media coverage/presentations on the unique opportunities BLA provides for all students.		V 4.12	17242	1124.3
Formative: list of media distribution of information and questions asked at presentations/public venues				
Summative: report at end of year for monthly checklist results				
Staff Responsible for Monitoring: Principal				
Faculty and Staff				
Population: Campus Faculty - Start Date: August 15, 2022 - End Date: June 1, 2023				
Strategy 2 Details		Rev	views	
Strategy 2: SBDM committee will provide multiple options to be considered by the Administration to submit to the		Formative		Summative
showcase the campus accomplishments.	Oct	Jan	Mar	May
CNA: PER #3 DEMO #1, #3				
TIMELINE: AUGUST 2021-MAY 2022				
Milestone's/Strategy's Expected Results/Impact: Formative: draft calendars				
Summative: Calendars				
Staff Responsible for Monitoring: Principal SBDM committee				
No Progress Continue/Modify	X Discon	tinue		

Goal 5: School campuses will maintain a safe and disciplined environment conducive to student learning. (TEA Ch. 4, Obj. 8)

**Performance Objective 1:** Discipline referrals for removals or placements to the Brownsville Academic Center (BAC) will decrease by 5%.

**Evaluation Data Sources:** BAC placement data for 2021-2022 and 2022-2023, PEIMS discipline report data, Review360 report data, Pupil Services, Police and Security Services, Guidance and Counseling Services and Special Services departmental data related to BAC placements

Strategy 1 Details	Reviews			
Strategy 1: The BLA HS campus will promote self discipline among students followed by counseling sessions.	Formative			Summative
Milestone's/Strategy's Expected Results/Impact: Formative: Discipline referral documentation	Oct	Jan	Mar	May
Summative: Counselors documentation				
Staff Responsible for Monitoring: Principal Counselor				
Population: BLA students - Start Date: August 15, 2022 - End Date: June 1, 2023				
No Progress Continue/Modify	X Discon	tinue		l

Goal 5: School campuses will maintain a safe and disciplined environment conducive to student learning. (TEA Ch. 4, Obj. 8)

**Performance Objective 2:** Disciplinary placements for In school suspension (ISS) and Out of school suspensions (OSS) will decrease by 5% for 2019-2020 and will not be disproportionate for any population.

**Evaluation Data Sources:** OSS reports for district and campus disaggregated by special served populations including ESL, Special Education, At-Risk and economically disadvantaged, Review360 or eSchool behavior RtI plans and monitoring reports, plans for addressing Bullying, Teen Violence, and others.

Strategy 1 Details	Reviews			
Strategy 1: Meet with BLA HS Parent Liaison twice a year to address activities and supplemental services for all eligible		Formative		Summative
students from all sub-population groups.  Milestone's/Strategy's Expected Results/Impact: Formative: Agenda, Sign-in Sheets, Parent Sign in sheets	Oct	Jan	Mar	May
Summative: STAAR Scores, completion/graduation rates Staff Responsible for Monitoring: Principal Parent Liaison Parental Involvement Coordinator				
Population: At Risk students - Start Date: August 15, 2022 - End Date: June 1, 2023				
No Progress Continue/Modify	X Discon	tinue		•

Goal 5: School campuses will maintain a safe and disciplined environment conducive to student learning. (TEA Ch. 4, Obj. 8)

Performance Objective 3: Refine and implement all safety plans across the district to ensure students are safe in the event of a crisis.

Evaluation Data Sources: Updated safety plan checklist, published district safety plans, Unsafe Schools PEIMS report.

Strategy 1 Details	Reviews			
Strategy 1: BLA will develop and maintain an Emergency Operations Plan. Plan must cover multiple hazards and must be		Formative		Summative
reviewed and updated annually by the Campus Safety and Security designee.	Oct	Jan	Mar	May
The following drills must be practiced periodically: Lock-down drills, shelter-in-place, reverse evacuation, drop & cover, Evacuation. In order to prevent, protect against, respond to, recover from, and mitigate the effects of incidents, regardless of cause, size, location, or complexity, in order to reduce the loss of life and property and the environment.				
Milestone's/Strategy's Expected Results/Impact: Formative: sign-in sheets, visual inspections				
Summative: Evaluations and audits				
Staff Responsible for Monitoring: Principal Faculty and Staff BLA HS Security				
Population: BLA Administration - Start Date: July 1, 2022 - End Date: June 30, 2023				
No Progress Continue/Modify	X Discon	tinue		•

**Goal 6:** The Board of Trustees, in collaboration with District Staff, Administration, Parents, and Community will provide required support and resources for the attainment of educational excellence and equity. Parents will be full partners with educators in the education of their children. (TEA Ch. 4, Obj. 1)

**Performance Objective 1:** There will be a 10% increase of parents involved in campus/district parental involvement activities from to 2021-2022 to 2022-2023

Evaluation Data Sources: Completed Title I-A Parental Involvement Compliance Checklist, Campus CNA and Title I Parent Survey, Parent Meeting Attendance Rates

Strategy 1 Details	Reviews				
Strategy 1: Schedule Parental Involvement meetings. Communication will be through flyers given to students for their		Formative		Summative	
parents, through School Messenger and the web site as well as announcements in the classrooms. Refreshments will be provided to parents and students who attend. A Needs Survey will be conducted once per year.	Oct	Jan	Mar	May	
Milestone's/Strategy's Expected Results/Impact: Formative: Agendas, rosters and sign-in Sheets					
Summative: Faculty response to parent issues resulting from survey					
Staff Responsible for Monitoring: Principal Parent Liaison CIS Social Worker					
Population: Parents - Start Date: August 15, 2022 - End Date: June 1, 2023					
Strategy 2 Details		Rev	iews		
Strategy 2: BLA HS Parent Liaison along with Administration will conduct an annual Title I meeting to inform parents of		Formative S			
the many services provided through Title I.	Oct	Jan	Mar	May	
Milestone's/Strategy's Expected Results/Impact: Formative: Fliers, School Messenger record, agendas, minutes, evaluations					
Summative: End of Year Survey, Graduation Rate, Certificate Completion					
Staff Responsible for Monitoring: Principal Parent Liaison					
Population: Parents - Start Date: August 15, 2022 - End Date: June 1, 2023					

Strategy 3 Details		Reviews			
Strategy 3: Parent Liaison will provide ample parental education opportunities through parent conferences and parent		Formative			
training sessions:	Oct	Jan	Mar	May	
Dropout prevention Drug awareness Graduation requirements Importance of Attendance College opportunities FAFSA Milestone's/Strategy's Expected Results/Impact: Formative: Fliers, School Messenger record, Evaluations, Title I Parental Involvement Checklist - Compliance  Summative: End of the Year Survey, Drop-out Rate, Completion Rate, Graduation Rate, Test Results Staff Responsible for Monitoring: Principal Parent Liaison Counselors  Population: Parents - Start Date: August 15, 2022 - End Date: June 1, 2023					
Strategy 4 Details		Reviews			
Strategy 4: BLA HS will conduct a Comprehensive Needs Assessment Survey to evaluate the effectiveness of the campus	Formative			Summative	
parental involvement program.		Jan	Mar	May	
Milestone's/Strategy's Expected Results/Impact: Formative: Completed surveys, Title I Parental Involvement Compliance Check-List, Drop-out Rate, Completion Rate, Certificate completion, Test scores  Summative: End of the Year Survey results, Graduation Rate, Test Scores  Staff Responsible for Monitoring: Principal Parent Liaison  Population: Parents - Start Date: August 15, 2022 - End Date: June 1, 2023					
No Progress Continue/Modify	X Discor	ntinue	I	I	

Goal 7: Educators will keep current with the development of creative and innovative techniques in instruction and administration using those techniques as appropriate to improve student learning. (TEA Ch. 4 Obj. 9)

**Performance Objective 1:** Academic related professional development will improve teacher effectiveness in providing student centered instruction to meet the needs of all students, including those receiving special education, dyslexia, second language and At-Risk supports to improve academic performance and engagement as evidenced by classroom observations.

Evaluation Data Sources: Professional development system (PDS) session attendance and evaluation reports, Feedback/Walkthrough report data, T-TESS evaluations

Strategy 1 Details	Reviews			
Strategy 1: Professional Development opportunities will be provided to improve teacher effectiveness in providing student centered instruction.	Formative			Summative
	Oct	Jan	Mar	May
Milestone's/Strategy's Expected Results/Impact: Formative: On going needs assessment.				
Summative: Professional development system (PDS) session attendance and evaluation reports, Feedback/ Walkthrough report data, T-TESS evaluations Staff Responsible for Monitoring: Principal  Population: Teachers - Start Date: August 15, 2022 - End Date: June 1, 2023				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 8: Technology will be implemented and used to increase the effectiveness of student learning, instructional management, staff development, and administration. (BISD Future Ready Technology Action Plan) (TEA Ch. 4 Obj. 10)

**Performance Objective 1:** Technology-based instruction using hardware and software to address the gaps in students at risk of dropping out, as well as gaps in teachers skills, through adaptive, personalized, flexible and supplemental learning will increase when compared to comparable data for 2019-2020. (Future Ready Curriculum, Instruction, and Assessment)

Evaluation Data Sources: Learning Management System for usage reports, Walkthroughs, Professional Development session data

Strategy 1 Details		Reviews		
Strategy 1: Microsoft Office software and PDF software will be provided to increase integration of technology in	Formative			Summative
instruction and build technology application skills of students.  Milestone's/Strategy's Expected Results/Impact: Formative: Software usage reports, student report cards, benchmark results		Jan	Mar	May
Summative: STAAR/EOC scores, graduation/completion rates  Staff Responsible for Monitoring: Principal Teachers				
Population: Students - Start Date: August 15, 2022 - End Date: June 1, 2023  Funding Sources: SOFTWARE-PDF - 162 State Compensatory - 162-23-6395-65-006-Y26-000-Y, GENERAL SUPPLIES-COMPUTER SUPPLIES - 162 State Compensatory - 162-23-6399-65-006-Y26-000-Y				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 8: Technology will be implemented and used to increase the effectiveness of student learning, instructional management, staff development, and administration. (BISD Future Ready Technology Action Plan) (TEA Ch. 4 Obj. 10)

**Performance Objective 2:** Increase opportunities for student learning to any time of day, from home, school, and/or community, as well as provide authentic job-embedded student internships in aerospace, robotics, coding and technology compared to 2021-2022, leveraging human capital in personalized learning. Future Ready Use of Space and Time

Evaluation Data Sources: Classroom projects, competition enrollments, walkthroughs, personnel assignments

Strategy 1 Details		Reviews				
Strategy 1: Not applicable for BLA as all course work must	st be done on campus		Formative			Summative
			Oct	Jan	Mar	May
% No Progress	Accomplished	Continue/Modify	X Discontinue			

**Performance Objective 3:** Improve high speed network connectivity for all stakeholders to ensure the success of the plan implementation to support blended learning at all grade levels.

Future Ready Robust Infrastructure

Evaluation Data Sources: Network connectivity, 1:1 ratios, Score Cards

Strategy 1 Details	Reviews			
Strategy 1: Continue to monitor connectivity to assure all students have appropriate access to Edgenuity and other		Formative		Summative
softwares.	Oct	Jan	Mar	May
Milestone's/Strategy's Expected Results/Impact: Monitored daily by teachers and TST				
Staff Responsible for Monitoring: TST and classroom Teachers  Population: Students - Start Date: August 15, 2022 - End Date: June 1, 2023				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

**Performance Objective 4:** Review update, and implement policies that guide students, staff, parents and community members that ensure safety, privacy and security within our data systems. Future Ready Data and Privacy

ature Ready Data and Trivacy

Evaluation Data Sources: Updated policies, reports of data breaches

Strategy 1 Details	Reviews			
Strategy 1: Monitor software usage reports by the teachers to assure safe district wi-fi access		Formative		Summative
Milestone's/Strategy's Expected Results/Impact: Reports generated every 6-weeks	Oct	Jan	Mar	May
Staff Responsible for Monitoring: Teacher and campus administration				
Population: Students - Start Date: August 15, 2022 - End Date: June 1, 2023				
No Progress Accomplished Continue/Modify	X Discon	tinue		

**Performance Objective 5:** Increase community and business-oriented partnerships, and create a database of leaders with expertise in Educational Technology that will facilitate planning, classroom level partnerships, and access to skills to support students as they prepare to enter the workforce. Future Ready Community Partnerships

Evaluation Data Sources: Numbers of partnerships, Database of leaders in Ed. Tech, campus partnership listing

Strategy 1 Details		Reviews			
rategy 1: Work with the CTE partnership to offer the opportunity for the students to get cetfication in technology areas		Formative			
Milestone's/Strategy's Expected Results/Impact: Student Schedules for CCMR Credit	Oct	Jan	Mar	May	
Staff Responsible for Monitoring: Web-Tech Teacher and counselor					
Population: Students - Start Date: August 15, 2022 - End Date: June 1, 2023					
No Progress Accomplished — Continue/Modify	X Discon	tinue			

**Performance Objective 6:** Provide competency and research-based professional development, leverage Media Specialists, Deans, Tech Administrators Technology Support Teachers at every campus, develop Professional Learning Communities (PLCs), offer District Technology Conferences, promote and establish innovative partnerships (MIE, Apple Certified Educator, and Google Certified Teacher) and provide technology resources and PD that support personalized, flexible, blended learning across all content areas.

Future Ready Personalized Professional Learning

Evaluation Data Sources: Professional development records, walkthrough reports, classroom observations

Strategy 1 Details		Reviews		
Strategy 1: TST will consistently monitor the computer labs and classrooms where computers are used to be sure the		Formative		
software is appropriately installed ready for teacher and student use.  Milestone's/Strategy's Expected Results/Impact: Formative: Technology Department utilization report	Oct	Jan	Mar	May
Summative: Improved test scores and passing rates of all students.  Staff Responsible for Monitoring: Principal Teachers Technology Department  Population: Students - Start Date: August 15, 2022 - End Date: June 1, 2023 Funding Sources: Misc Contracted Services - 164 State Career and Technical Education - 164-11-6299-62-006-Y22-000-Y, Supplies and Materials - 164 State Career and Technical Education - 164-11-6395-62-006-Y22-000-Y, General Supplies - 164 State Career and Technical Education - 164-11-6399-01-006-Y22-000-Y, Misc Operating				
Costs-Fees - 164 State Career and Technical Education - 164-11-6497-00-006-Y22-000-Y, Textbooks - 164 State Career and Technical Education - 164-11-6321-00-006-Y22-000-Y				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

**Performance Objective 7:** Allow accessibility to software and platforms, and define accountability metrics that support an efficient planning process across multiple budgets.

Future Ready: Budget and Resources

**Evaluation Data Sources:** Listing of available software and platforms with usage reports, District budgets for licenses and software.

Strategy 1 Details	Reviews			
Strategy 1: Collaborate with CTE Dept to share access to resources		Formative		
Milestone's/Strategy's Expected Results/Impact: Evidence of shared resources:	Oct	Jan	Mar	May
Staff Responsible for Monitoring: Campus Administration and CTE Administration				
Population: Students - Start Date: August 15, 2022 - End Date: June 1, 2023				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

**Performance Objective 8:** Conduct the BISD Future Ready Framework Technology Survey annually to assess the level of implementation of each Future Ready gear.

Future Ready Collaborative Leadership

**Evaluation Data Sources:** BISD Future Ready Framework survey results

Strategy 1 Details	Reviews			
Strategy 1: Conduct the BISD Future Ready Framework Technology Survey annually to assess the level of implementation		Formative		Summative
of each Future Ready gear. Future Ready Collaborative Leadership	Oct	Jan	Mar	May
Milestone's/Strategy's Expected Results/Impact: Survey Timeline and Results Staff Responsible for Monitoring: TST				
Population: Faculty and Staff - Start Date: August 15, 2022 - End Date: June 1, 2023				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

**Performance Objective 1:** Increase the overall district attendance rate to 96.8% with a target of 97.5% for elementary schools, 97% for middle schools and 96% for high schools and improve At-Risk Student Attendance Rate by 10% over prior year attendance

**Evaluation Data Sources:** District and campus attendance rates, At-Risk Student Attendance.

Strategy 1 Details		Reviews		
Strategy 1: The counselors at BLA HS will monitor and coordinate intervention programs for students classified as At-		Formative		
Risk.	Oct	Jan	Mar	May
CNA: SA #1 DEMO #1				
POPULATION: ALL BLA HS AT-RISK STUDENTS				
TIMELINE: AUGUST 2021-MAY 2022				
Milestone's/Strategy's Expected Results/Impact: Formative: Daily Average, daily attendance report, student progress reports, benchmark scores				
Summative: STAAR, EOC, Graduation rate, completion rate, drop-out rate				
Staff Responsible for Monitoring: Principal				
Counselor				
Testing Coordinator				
Department Chairs Administrator for State Compensatory Education				
Administrator for State Compensatory Education				

Strategy 2 Details		Reviews		
Strategy 2: Recognize and award incentives to students who meet attendance goals and who get at least 4 credits per		Formative		
semester to promote increased attendance.	Oct	Jan	Mar	May
CNA: PER #3 DEMO #1, #3				
POPULATION: ALL BLA HS AT-RISK STUDENTS				
TIMELINE: AUGUST 2021-MAY 2022				
Milestone's/Strategy's Expected Results/Impact: Formative: Student Progress Report, attendance reports				
Summative: Attendance Rate, EOC, Graduation rate, completion rate, drop-out rate				
Staff Responsible for Monitoring: Principal				
PEIMS Supervisor Department Chairs				
Administrator for State Compensatory Education				
Funding Sources: EMPLOYEE OUT OF DISTRICT TRAVEL - 162 State Compensatory - 162-13-6411-23-006-				
Y26-000-Y, ADMINISTRATORS OUT OF DISTRICT TRAVEL - 162 State Compensatory - 162-23-6411-23-006-				
Y26-000-Y, PARENT LIAISON TRAVEL - 162 State Compensatory - 162-61-6411-00-006-Y26-000-Y, Misc				
Operating Costs-Awards - 164 State Career and Technical Education - 164-31-6498-00-006-Y22-000-Y, MISC.				
OPERATING COSTS - 162 State Compensatory - 162-61-6499-53-006-Y30-WTF-Y, GENERAL SUPPLIES - 162 State Compensatory - 162-61-6399-00-006-Y30-WTF-Y, EMPLOYEE IN-DISTRICT MILEAGE - 162 State				
Compensatory - 162-13-6411-00-006-Y-26-000-Y				

Strategy 3 Details		Rev	iews	
Strategy 3: Promote awareness and notification of Student Code of Conduct (SCC) to students, parents, staff & community		Formative		Summative
through campus distribution of SCC and campus presentations to ensure all students are afforded due process and are aware of their rights.	Oct	Jan	Mar	May
CNA: PER #2, #5				
POPULATION: ALL BLA HS AT-RISK STUDENTS				
TIMELINE: AUGUST 2021-MAY 2022				
Milestone's/Strategy's Expected Results/Impact: Formative: SCC Acknowledgement Forms				
Summative: Agendas and Sign-in forms				
Staff Responsible for Monitoring: Principal				
Counselors Parent Liaison				
Teachers				
Data Entry/Registrar				
Strategy 4 Details		Rev	iews	
<b>Strategy 4:</b> The custodians will ensure the instructional setting is conducive to learning by ensuring the classrooms and		Formative		Summative
general areas are safe and clean.	Oct	Jan	Mar	May
CNA: School Culture/Climate #5,#6,#7				
POPULATION: ALL BLA HS AT-RISK STUDENTS				
TIMELINE: AUGUST 2021-MAY 2022				
Milestone's/Strategy's Expected Results/Impact: Formative: Evaluation of common areas and classroom				
Summative: Observations				
Staff Responsible for Monitoring: Custodians				
Principal  Administrator for State Components Education				
Administrator for State Compensatory Education				
<b>Funding Sources:</b> CUSTODIAL SUPPLIES FOR JANITORIAL USE - 162 State Compensatory - 162-51-6315-00-006-Y26-000-Y, CUSTODIAL SUPPLIES - 162 State Compensatory - 162-51-6319-00-006-Y26-000-Y				
No Progress Accomplished Continue/Modify	X Discon	tinue		

**Performance Objective 2:** Increase the High School Graduation Rate to 91.3%

**Evaluation Data Sources:** Drop-out and Graduation rate reports.

Strategy 1 Details		Reviews			
Strategy 1: BLA HS will provide Extended Day tutorials for IGC as well as additional tiered instruction for students.		Formative		Summative	
CNA: SA #1, #3	Oct	Jan	Mar	May	
POPULATION: ALL BLA HS AT-RISK STUDENTS					
TIMELINE: AUGUST 2021-MAY 2022					
Milestone's/Strategy's Expected Results/Impact: Formative: Walkthroughs, IGC session attendance and project completion rate					
Summative: Drop-out and Graduation rate reports.					
Staff Responsible for Monitoring: Principal					
Counselor					
Department Chairs					
Strategy 2 Details		Rev	riews		
<b>Strategy 2:</b> Students who meet IGC criteria in the Fall of 2018 will be recommended to attempt IGC project completion by		Formative		Summative	
Fall 2018.	Oct	Jan	Mar	May	
CNA: SA #1, #3					
POPULATION: ALL BLA HS AT-RISK STUDENTS					
TIMELINE: AUGUST 2021-MAY 2022					
Milestone's/Strategy's Expected Results/Impact:					
Increase Graduation Rates by 10%					
Staff Responsible for Monitoring: Principal					
Teachers					

Strategy 3 Details		Reviews		
Strategy 3: Promote awareness to students and parents of pregnancy related services available within BISD in order to keep		Formative		Summative
students in school and meet graduation requirements.	Oct	Jan	Mar	May
CNA: PER #2, #5 DEMO #2				
POPULATION: ALL BLA HS AT-RISK STUDENTS				
TIMELINE: AUGUST 2021-MAY 2022				
Milestone's/Strategy's Expected Results/Impact: Formative: Student Progress Reports, Attendance Reports, and number of students who receive PRS services				
Summative: Drop-out and Graduation rate reports.				
Staff Responsible for Monitoring: Principal				
Counselor Department Chairs				
Administrator for State Compensatory Education				
Strategy 4 Details			views	Τ
<b>Strategy 4:</b> BLA HS teachers will review student credit completion forms to assist students in continuing to make timely progress towards graduation.		Formative		Summative
progress towards graduation.	Oct	Jan	Mar	May
CNA: SA #1				
POPULATION: ALL BLA HS AT-RISK TEACHERS				
TIMELINE: AUGUST 2021-MAY 2022				
Milestone's/Strategy's Expected Results/Impact: Formative: Credit Completion Form progress rates				
Summative: EOC Test Results, IGC completion rates, reduced drop out and increased graduation rates				
Staff Responsible for Monitoring: Principal				
Counselor				
Department Chairs				
No Progress Continue/Modify	X Discon	tinue	1	

**Performance Objective 3:** All campuses will develop prevention and intervention strategies that increase At-Risk student achievement on STAAR by 10%.

**Evaluation Data Sources:** STAAR/EOC reports disaggregated for At-Risk students.

Strategy 1 Details		Reviews			
Strategy 1: BLA HS teachers will review student credit completion forms to assist students in continuing to make timely		Formative			
progress towards graduation.	Oct	Jan	Mar	May	
CNA: SA #1					
POPULATION: ALL BLA HS AT-RISK STUDENTS					
TIMELINE: AUGUST 2021-MAY 2022					
Milestone's/Strategy's Expected Results/Impact: Formative: Credit Completion Form progress rates					
Staff Responsible for Monitoring: Principal					
Counselors Department Chairs					
No Progress Accomplished — Continue/Modify	X Discon	<u>I</u> tinue			

**Performance Objective 4:** Brownsville Learning Academy will support the district in reducing the dropout rate to less than 1% and increase the High School Completion rate to 95% and the Graduation Rate to 80%

Evaluation Data Sources: Graduation Rate, Completion Rate, Dropout Rate

Strategy 1 Details	Reviews				
Strategy 1: The campus counselors will monitor student progress in order to decrease the dropout rate and increase the		Summative			
completion and graduation rate.	Oct	Jan	Mar	May	
CNA: PER #3 SA #1 DEMO #1, #3					
PULATION: ALL BLA HS AT-RISK STUDENTS					
FIMELINE: AUGUST 2021-MAY 2022					
Milestone's/Strategy's Expected Results/Impact: Formative: Counselor logs, Weekly Dropout Logs, and Student Progress reports, Benchmark Scores					
Summative: Graduation Rate, Completion Rate, Dropout Rate					
Staff Responsible for Monitoring: Principal					
Dean of Instruction					
Counselor					

Strategy 2 Details		Rev	iews	
Strategy 2: The campus head counselor will attend trainings and drop out prevention meetings centered around working		Formative		Summative
with graduation cohorts and dropout prevention in order to ensure students graduate within four years. Counselor will also support extended year to prevent drop outs.	Oct	Jan	Mar	May
CNA: SA #1 DEMO #1, #3				
POPULATION: ALL BLA HS AT-RISK STUDENTS				
TIMELINE: AUGUST 2021-MAY 2022				
Milestone's/Strategy's Expected Results/Impact: Formative: ERO Session Evaluation Report and Student Progress Reports; Activity Card Use, Participation in Clubs				
Summative: STAAR, EOC, Graduation Rate, Completion Rate, and Dropout Rate				
Staff Responsible for Monitoring: Principal				
Funding Sources: Employee Travel-Out of District - 162 State Compensatory - 162-31-6411-23-006-Y26-000-Y				
Strategy 3 Details	Reviews			
Strategy 3: Accelerated instruction in the foundation curriculum will be provided, in order to improve at-risk student		Formative		
achievement, graduation rate, completion rate, and decrease the retention rate and dropout rate.	Oct	Jan	Mar	May
CNA: PER #3 SA #1 DEMO #1, #3				
POPULATION: ALL BLA HS AT-RISK STUDENTS				
TIMELINE: AUGUST 2021-MAY 2022				
Milestone's/Strategy's Expected Results/Impact: Formative: eSchoolPLUS, Classroom				
Summative: Observations, eSchoolPLUS At-Risk Progress Report, Benchmark Scores, Student Progress Reports; Student Participation in Programs				
Staff Responsible for Monitoring: Principal Counselor				
Counsciol			i e	1
Department Chairs				

Strategy 4 Details		Rev	iews		
egy 4: Communities in Schools (CIS) Social Worker is available to help homeless and unaccompanied youth with food hygiene products, school supplies, and clothes as needed to improve At- Risk students' achievement, attendance,		Formative			
items, hygiene products, school supplies, and clothes as needed to improve At- Risk students' achievement, attendance, graduation rate, completion rate, and decrease the retention rate and dropout rate.	Oct	Jan	Mar	May	
CNA: PER #1					
POPULATION: ALL BLA HS AT-RISK STUDENTS					
TIMELINE: AUGUST 2021-MAY 2022					
Milestone's/Strategy's Expected Results/Impact: Formative: Pantry and Clothes Closet Inventory, Pantry and Clothes					
Summative: Closet Distribution Log, Benchmark Scores, Student Progress Reports					
Staff Responsible for Monitoring: Principal					
CIS Social Worker					
Counselor					
Department Chairs					
Administrator for State Compensatory Education					
Nurse					
Homeless Youth Coordinator,					
Administrator for State Compensatory					
Education,					
Administrator for Special Programs					

Strategy 5 Details		Rev	iews	
Strategy 5: Professional development opportunities will be provided to BLA staff to enhance the provision of services for		Summative		
at-risk students in order to improve academic achievement, graduation rate, completion rate, and de-crease the retention rate and dropout rate. Professional development opportunities include:	Oct	Jan	Mar	May
Identification of at-risk students via state and local criteria, graduation rate, completion rate, and dropout rate, graduation cohorts, Identification and immediate enrollment of homeless children and unaccompanied youth via the McKinney-Vento Act, and Budget and Program Compliance				
CNA: SA #1, #5 PROGS #1, #2				
POPULATION: ALL BLA HS AT-RISK STUDENTS				
TIMELINE: AUGUST 2021-MAY 2022				
Milestone's/Strategy's Expected Results/Impact: Formative: PDS Session Evaluation Report and Session Attendance Report, Verified Homeless and/or Unaccompanied Youth Enrollment Letter, eSchoolPLUS Special Programs Report				
Summative: eSchoolPLUS At-Risk Progress Report, Benchmark Scores, Student Progress Reports				
Staff Responsible for Monitoring: Principal Counselor Department Chairs Administrator for State Compensatory Education Administrator for State Compensatory Education Administrator for Special Programs Curriculum & Instruction Specialists				

Strategy 6 Details		Rev	iews	
Strategy 6: Brownsville Learning Academy will provide highly qualify teachers, counselor, staff, and administrative		Formative		Summative
support to increase at-risk student performance and decrease drop out rate and also increase graduation rate.  Milestone's/Strategy's Expected Results/Impact: 5% increase attendance rate .5% decrease in drop out rate 2% increase graduation rate Staff Responsible for Monitoring: Principal Counselor  Funding Sources: State Comp. Teacher Salaries - 162 State Compensatory - 162-11-6119-00-006-Y-26-000-Y, State Comp. Administration Salaries - 162 State Compensatory - 162-23-6119-00-006-Y-26-000-Y, State Compensatory - 162-51-6129-00-006-Y-26-000-Y, Security Officers - 162 State Compensatory - 162-52-6129-00-006-Y-26-000-Y, State Comp. Parent Liaison - 162 State Compensatory - 162-61-6129-00-006-Y-26-000-Y	Oct	Jan	Mar	May
Strategy 7 Details		Rev	iews	
Strategy 7: BLA will provide contracted services through CIS for at-risk students to reduce drop out rate and to increase		Formative		Summative
graduation rate and to increase at-risk student academic performance.	Oct	Jan	Mar	May
Milestone's/Strategy's Expected Results/Impact: 5% increase attendance rate .5% decrease in drop out rate 2% increase graduation rate Staff Responsible for Monitoring: Principal Counselor  Funding Sources: Communities in Schools - 162 State Compensatory - 162-32-6299-00-006-Y-26-CIS-Y				
No Progress Accomplished — Continue/Modify	X Discon	tinue	•	•

## **State Compensatory**

## **Budget for Brownsville Learning Academy High School**

Total SCE Funds:
Total FTEs Funded by SCE: 22
<b>Brief Description of SCE Services and/or Programs</b>

## Personnel for Brownsville Learning Academy High School

<u>Name</u>	<u>Position</u>	<u>FTE</u>
Araujo, Eduardo	Math Teacher	1
Betancourt, Leticia	Clerical Assistant II	1
Brown, Catalina	Science Teacher	1
Chapa, Mark	Counselor	1
Crixell, Elsa	English Teacher	1
Custodians	1 head Custodian / 3 Custodians	4
Galarza, Eduardo	Math Teacher	1
Garcia, Maria Ofelia	Parent Liaison	1
Guerrero, Rosa	Secretary	1
Mejia, Alfredo	Custodian	1
Meraz-Mendoza, Blanca	Custodian	1
Nevarez, Martin	Custodian	1
Olivares, Dora	Data Management Clerk	1
Salazar, Candice	STARS Teacher	1
School Administration	Principal	1
Ude, Dr. Edward	Principal	1
Vacancy	History	1
Villarreal, Alma	Custodian	1

<u>Name</u>	<u>Position</u>	<u>FTE</u>
Young, Patricia C.	English Teacher	1

## **Campus Funding Summary**

				No Funds Required			
Goal	Objec	tive	Strategy	Resources Needed		Account Code	Amount
							\$0.00
						Sub-Total	\$0.00
					Bud	geted Fund Source Amount	\$1.00
						+/- Difference	\$1.00
				199 Local funds			
Goal	Objective	Strategy		Resources Needed		Account Code	Amount
1	1	1	Misc. Opera	ating Awards	199-11-6498	8-00-006-Y11-000-Y	\$0.00
1	1	3	Travel and S	Subsistence-Students	199-11-6412	2-00-006-Y11-000-Y	\$0.00
1	1	3	Transportati	ion-Students	199-11-6494	l-00-006-Y11-000-Y	\$0.00
1	1	4	Misc Opera	ting Costs-Food	199-13-6499	9-53-006-Y11-000-Y	\$0.00
1	1	4	EMPLOYE	E TRAVEL	199-23-6411	-23-006-Y99-055-Y	\$0.00
1	1	5	General Sup	pplies	199-11-6399	9-00-006-Y11-000-Y	\$0.00
1	1	6	Reading Ma	aterials	199-12-6329	9-00-006-Y99-021-Y	\$0.00
1	1	6	Supplies and	d Materials	199-23-6398	8-65-006-Y99-000-Y	\$0.00
1	2	3	Misc Opera	ting Costs	199-11-6499	9-00-006-Y11-000-Y	\$0.00
						Sub-To	<b>tal</b> \$0.00
						Budgeted Fund Source Amou	<b>nt</b> \$1.00
						+/- Differen	\$1.00
				162 State Compensatory			
Goal	Objective	Strategy		Resources Needed		Account Code	Amount
1	1	1 1	PROFESSION	IAL EXTRA DUTY PAY	162-11-6118-0	0-006-Y26-EOC-Y	\$2,800.00
1	1	1 1	EXTRA DUT	Y PAY-OVERTIME	162-23-6121-0	8-006-Y28-000-Y	\$0.00
1	1	2 1	MISC. OPERA	ATING COSTS-AWARDS	162-23-6498-0	0-006-Y-26-000Y	\$1,500.00
1	1	2	MISC. OPERA	ATING COSTS	162-31-6497-2	3-006-Y-26-000Y	\$0.00
1	1	2	GENERAL SU	JPPLIES	162-12-6399-0	0-006-Y26-000-Y	\$300.00
1	1	2	GENERAL SU	JPPLIES	162-23-6399-0	0-006-Y26-000-Y	\$1,000.00

			162 State Compensatory		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	1	2	GENERAL SUPPLIES-MEDIA	162-23-6399-16-006-Y26-000-Y	\$0.00
1	1	2	FOOD AND REFRESHMENTS FOR CAMPUS STAFF DEVELOPMENT MEETINGS	162-23-6499-53-006-Y26-000-Y	\$1,500.00
1	1	2	GENERAL SUPPLIES-TONERS	162-31-6399-65-006-Y26-000-Y	\$600.00
1	1	2	SUPPLIES & MATERIALS	162-23-6398-65-006-Y26-000-Y	\$1,000.00
1	1	3	MISC. OPERATING COSTS-AWARDS	162-11-6498-00-006-Y26-000-Y	\$0.00
1	1	3	MISC. OPERATING COSTS	162-11-6499-00-006-Y26-000-Y	\$1,000.00
1	1	4	EMPLOYEE TRAVEL-IN DISTRICT	162-13-6411-00-006-Y26-000-Y	\$0.00
1	1	5	COPY PAPER	162-11-6396-00-006-Y26-000-Y	\$0.00
1	1	5	GENERAL SUPPLIES	162-11-6399-00-006-Y26-000-Y	\$5,000.00
1	1	5	MEDIA	162-11-6399-16-006-Y26-000-Y	\$0.00
1	1	5	IT EQUIPMENT-INK CARTRIDGES	162-11-6399-62-006-Y26-000-Y	\$4,500.00
1	1	5	SUPPLIES AND MATERIALS	162-11-6398-62-006-Y26-000-Y	\$16,000.00
1	1	5	RENTALS	162-23-6269-13-006-Y26-000-Y	\$0.00
1	1	5	Misc.	162-11-6699-00-006-Y-26-000-Y	\$0.00
1	1	7	CONTRACTED MAINTENANCE	162-11-6299-62-006-Y26-000-Y	\$0.00
1	2	1	SOFTWARE	162-11-6299-62-006-Y26-000-Y	\$0.00
8	1	1	SOFTWARE-PDF	162-23-6395-65-006-Y26-000-Y	\$0.00
8	1	1	GENERAL SUPPLIES-COMPUTER SUPPLIES	162-23-6399-65-006-Y26-000-Y	\$0.00
9	1	2	EMPLOYEE OUT OF DISTRICT TRAVEL	162-13-6411-23-006-Y26-000-Y	\$0.00
9	1	2	ADMINISTRATORS OUT OF DISTRICT TRAVEL	162-23-6411-23-006-Y26-000-Y	\$0.00
9	1	2	PARENT LIAISON TRAVEL	162-61-6411-00-006-Y26-000-Y	\$0.00
9	1	2	MISC. OPERATING COSTS	162-61-6499-53-006-Y30-WTF-Y	\$0.00
9	1	2	GENERAL SUPPLIES	162-61-6399-00-006-Y30-WTF-Y	\$0.00
9	1	2	EMPLOYEE IN-DISTRICT MILEAGE	162-13-6411-00-006-Y-26-000-Y	\$0.00
9	1	4	CUSTODIAL SUPPLIES FOR JANITORIAL USE	162-51-6315-00-006-Y26-000-Y	\$0.00
9	1	4	CUSTODIAL SUPPLIES	162-51-6319-00-006-Y26-000-Y	\$0.00
9	4	2	Employee Travel-Out of District	162-31-6411-23-006-Y26-000-Y	\$0.00
9	4	6	State Comp. Teacher Salaries	162-11-6119-00-006-Y-26-000-Y	\$0.00
9	4	6	State Comp. Administration Salaries	162-23-6119-00-006-Y-26-000-Y	\$0.00

				162 State Compensat	ory				
Goal	Objective	Strategy		Resources Needed		Account Code			
9	4	6	State Comp. Counselor Salary		162-31-	.6119-00-006-Y-26-000-Y		\$0.00	
9	4	6	State Comp. Cust	odial Salaries	162-51-	162-51-6129-00-006-Y-26-000-Y			
9	4	6	Security Officers		162-52-	162-52-6129-00-006-Y-26-000-Y			
9	4	6	State Comp. Parer	nt Liaison	162-61-	.6129-00-006-Y-26-000-Y		\$0.00	
9	4	7	Communities in S	chools	162-32-	.6299-00-006-Y-26-CIS-Y		\$0.00	
						Sub-Tot	al \$	35,200.00	
						Budgeted Fund Source Amou	ıt	\$1.00	
						+/- Differen	e -\$	\$35,199.0	
				281 ESSER II Grant F	unds				
Goal	Objective	Strategy		Resources Needed		Account Code			
1	1	2	Reading Materia	Reading Materials/ESSR Funds		2-6329-00-006-Y-99-OCG-Y		\$0.00	
						Sub-	Total	\$0.00	
						<b>Budgeted Fund Source An</b>	ount	\$1.00	
						+/- Diffe	rence	\$1.00	
				282 ESSER III Grant F	<b>Funds</b>				
Goal	Object	ive S	Strategy	Resources Needed		Account Code	An	nount	
							\$	0.00	
						Sub-Total	\$	0.00	
					В	udgeted Fund Source Amount	\$	1.00	
						+/- Difference	\$	1.00	
						Grand Total Budgeted	\$	5.00	
						Grand Total Spent	\$35,	,200.00	
						+/- Difference	-\$35	5,195.00	