Major Capital Projects:
Board of Education
monthly progress update

Facilities Department

March 2021
Project Timeline

1. Gate Check 1: Five-Year Capital Improvement and Deferred Maintenance Implementation Plan

Work identified in the five-year plan has been prioritized over the represented five-year horizon. Specificity of scope, schedule and budget vary for projects contained in the plan.

**Board action requested:** Approval of prioritization of work as represented in the plan.

2. Gate Check 2: Project Charter

The project charter is a product of internal pre-design work for projects estimated to be over two million dollars. The project charter contains the defined scope based on the evaluation of building condition, programmatic need, and initial stakeholder engagement. The preliminary schedule and project estimate are included.

**Board action requested:** Approval of the project charter indicating acceptance of the identified scope and understanding of the project schedule and rough order of magnitude of cost. Approval indicates the Board’s direction to issue a request for proposal to secure design services.

3. Gate Check 3: Project Budget

Once a project has moved through schematic design, solutions have been identified and developed with sufficient detail to estimate a construction cost and set a final project budget. Finalization of the design and construction drawings will be informed by this budget.

**Board action requested:** Approval of final project budget. Approval indicates the Board’s direction to proceed with construction bidding so long as the project remains within the allotted budget.

4. Gate Check 4: Construction Award

Per public procurement practices, work will be advertised for bid and bids will be received by the Purchasing Office and vetted for response compliance. Project consultants will vet the value of bids against anticipated costs and provide the District with a formal recommendation to award based on the lowest responsible bid.

**Board action requested:** Approval of vetted and recommended vendors to award work and enter into contractual agreement for construction.

5. Gate Check 5: Project Closeout

This gate check will be presented at the beginning of the project closeout phase and again upon final fiscal closeout of the project. The project closeout period begins at substantial completion of construction. The Substantial Completion certificates indicate beneficial occupancy and shift of focus to completion and inspection of punchlist items and entry into warranty period. There are still outstanding financial obligations during the closeout phase of the project, but an initial evaluation of the overall use of budget can be conducted. The second presentation of this gate check will occur when all contractual obligations are complete and all final payments have been issued. This can occur twelve to eighteen months after completion of construction. Except in the rare circumstance in which Substantial Completion and final closeout occur simultaneously, the Board will see the following two reports during this gate check:

- Gate Check 5.1: Initial Project Closeout (Substantial Completion)
- Gate Check 5.2: Final Project Closeout

**Board action requested:** Acceptance of report(s).
Project Financial Information

A. Rough Order of Magnitude Cost Estimate: In the initial planning phase, the cost of a project gets refined along the way as the scope of work is fine tuned and more in-depth information is gathered on the condition of the building and overall site. Through this process, the initial costing evolves from a rough estimate referred to as a "Rough Order of Magnitude" to a final budget. (Presented to the Board at Gate Check 1 and 2.)

B. Original Budget: Final project budget approved by the Board at Gate Check 3.

C. Committed Costs: Contractual obligation of funds for project work.

D. Invoiced to Date: Invoices are submitted and approved through Procore, the project management environment used by the District. The value represented indicates all invoices submitted and approved by the project team.

E. Construction Award: Total of all construction contracts.

F. Construction Cost Changes: Value of all change orders issued to construction contracts.

G. Percent Change: Calculation of construction change orders against total construction award.

H. Total Forecasted Cost: Anticipated cost of the fully delivered project at the time of the report including known committed, pending, and potential costs as identified by the project team.

I. Construction Percent Complete (as invoiced): Percent of completion is calculated based on the value of work in place as indicated on the vetted and approved pay applications submitted by contractors against the total value of construction commitments. As this is based on billed amounts, there is frequently a 30-60 day lag to represent the work in full.
American Indian Magnet: March 2021 Project Update

Location:
1075 Third St. E.
Saint Paul, MN 55106

Grades: PreK-8

Enrollment (SY19-20): 638

Project website:
https://www.spps.org/aimsfmp

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**Project summary**

**Project number:** 1160-19-01

**Funding:** Certificates of Participation (COP)

**Project type:** Addition and renovation

**Square footage:**
- Existing: 103,000 sf
- Proposed: 131,626 sf

**SPPS project team:**
- Angela Selb-Sack, Senior Project Manager
- Larry Opelt, Project Manager
- Michelle Bergman Aho, Project Coordinator

**Design team:** Cuningham Group

**Construction management:** H+U Construction

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**Project scope**

- Additions with new PreK-8th grade classrooms, administration area, media center (Long House), kitchen, and cafeteria.
- New playground and site improvements.
- Renovation of existing building including learning spaces, academic support spaces and restrooms.
- Replacement of all finishes, HVAC and controls, plumbing, lighting, required upgrades to fire suppression and fire alarm systems.

**New this month**

- The exterior wall framing has started on the three-story addition.
- Wood batten strips and plastic were installed on the three-story addition in preparation for heating and concrete placement.
- Steel erection has started on the one-story administration addition.

---

**March 2021 - Project Financial Information**

<table>
<thead>
<tr>
<th>Original Budget</th>
<th>Committed Costs</th>
<th>Invoiced to Date</th>
<th>Construction Award</th>
<th>Construction Cost Changes</th>
<th>% Change</th>
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<th>Construction % Complete (as invoiced)</th>
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**Project Timeline**

<table>
<thead>
<tr>
<th>Phase: Planning</th>
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</tr>
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<tbody>
<tr>
<td>BOE Gate Check:</td>
<td>Five Year Plan</td>
<td>Project Charter</td>
<td>Budget Approval</td>
</tr>
<tr>
<td>Key dates:</td>
<td>Oct. 2018</td>
<td>N/A</td>
<td>Feb. 2020</td>
</tr>
</tbody>
</table>
American Indian Magnet

From top then left to right:
- Exterior wall framing on three-story addition;
- Wood batten strips and plastic being installed on three-story addition;
- Steel erected on one-story administration addition;
- Inside the Long House.

(February 2021)
Education and Operations Services*
March 2021 Project Update

Location: 1930 Como Ave., Saint Paul, MN 55108
Project website: https://spps.org/districtservicefacility
*Formerly known as the District Service Facility.

Project summary
Project number: 4000-16-01
Funding: Certificates of Participation (COP), Capital Bonds (CAP), Long-Term Facilities Maintenance (LTFM)
Project type: Addition and renovation
Square footage:
- Existing: 228,836 sf
- Proposed: 248,836 sf

SPPS project team:
- Pam Bookhout, Project Manager
- Michelle Bergman Aho, Project Coordinator

Design team: TKDA
Construction management: Kraus-Anderson

Project scope
Addition with flexible office space and training center; clear entry, reception desk and improved wayfinding. Teams' spaces for informal and formal collaboration; replacement of all finishes in remodeled areas, new water main, new electrical service, improved lighting and updated restrooms in remodeled areas.

New this month
- The City granted occupancy for the new addition (Phase 1) and staff have moved in. Demolition for Phase 2 is underway.
- Dock doors on west side are closed up. Other openings have been modified in the former distribution area for additional office work space.
- Mechanicals and electricals have been cut in the Phase 2 spaces off north entry; east/west corridor is secured for construction for its final form as a breakroom corridor.
- Final transition to new electrical power system will be completed first week of March.

March 2021 - Project Financial Information

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Project Timeline

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</tbody>
</table>

Ph: 651-744-1800 • Fax: 651-290-8362 • facilities@spps.org • spps.org/facilities
Education and Operations Services

From top then left to right:
New exterior of addition; creating new doorways into an office area; putting a wall in place to create new breakroom corridor area; ductwork and curb supports on the roof (February)
**Frost Lake Elementary: March 2021 Project Update**

**Location:**
1505 E. Hoyt Ave.
Saint Paul, MN 55106

**Grades:** PreK-5

**Enrollment (SY19-20):**
526

**Project site:**
[www.spps.org/frostlakefm](http://www.spps.org/frostlakefm)

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**Project Summary**

**Project number:** 1100-19-01

**Funding:** Capital Bonds, Long-Term Facilities Maintenance

**Project type:** Addition and renovation

**Square footage:**
- Existing: 73,415 sf
- Proposed: 98,493 sf

**SPPS project team:**
- Rosemary Dolata, Project Manager
- Michael Christen, Project Coordinator

**Design team:** U+B Architecture & Design

**Construction management:** Kraus-Anderson

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**Project Scope**

- 32,000 sf addition with new PreK and K classrooms, dividable gym, kitchen, cafeteria, secure main entry and service entrance.
- New playground, re-routed bus traffic and new drop off curb cuts.
- Renovation of existing building with learning and academic support spaces, restrooms; demolition of parks and recreation building connected to school.
- Replacement of all finishes, HVAC and controls, lighting; new fire suppression and fire alarm systems.

**New this month**

- New gym mechanical and electrical work is ongoing, including lighting installation.
- In addition’s lower level, painting and ceiling grid work are in progress. In upper level, drywall is being taped with painting to begin early March.
- Kitchen cooler and freezer installation is in progress. Ceramic tile is being installed in new cafeteria servery and restrooms.
- Concrete poured in select areas, including new entry lobby linking new addition to existing school.

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<th>Construction % Complete (as invoiced)</th>
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**Project Timeline**

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<td>Key dates:</td>
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<td>✓</td>
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</table>
From top then left to right:
Exterior of building addition;
new kindergarten classroom;
ceramic tile in restrooms;
acoustic batt wall insulation
to provide sound separation
between new classrooms;
new cafeteria servery floor
tile; kitchen cooler and
freezer; concrete poured in
new lobby entrance
(February)
Project Summary

Project number: 2142-16-02

Funding: Certificates of Participation (COP)

Project type: Addition and renovation

Square footage:
- Existing: 230,829 sf
- Proposed: 255,276 sf

SPPS project team:
- Angela Selb-Sack, Senior Project Manager
- Michael Christen, Project Coordinator

Design team: Cuningham Group

Construction management: H+U Construction

Project scope

- Two three-story additions to create new middle school house; right-sizing of learning spaces to support existing student population; relocation of main entry to make easily identifiable and adjacent to parking.
- Renovation of existing building including learning spaces, academic support spaces and restrooms.
- Replacement of all finishes, HVAC and controls, plumbing, lighting; required upgrades to fire suppression and fire alarm systems.

New this month

- Majority of the work is concentrated on completing punchlist items.
- Owner training on new systems taking place.
- Completion of ceiling structural work in progress in preparation for theater rigging installation.

March 2021 - Project Financial Information

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<td>$48,423,904*</td>
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*Surety payment of $1,915,916 due to a contractor that went out of business will offset the value over the approved budget.

Project Timeline

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<td></td>
<td>May 2016</td>
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<td>March 2017</td>
<td>Spring 2021</td>
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</table>
Humboldt High School

From top to right: Restoration of the construction parking and storage area; finished spaces: inclusive restroom; main office and entrance area with staircase; bulletin board (November 2020; no new photos available this month)
Johnson Senior High School: March 2021 Project Update

Location: 1349 Arcade S. Saint Paul, MN 55106
Grades: 9-12
Enrollment (SY19-20): 1,243

Project website: www.spps.org/Page/39804

**Project summary**

**Project number:** 1150-19-01

**Funding:** Long-Term Facilities Maintenance (LTFM)

**Project type:** Building systems upgrades

**Square footage:**
- Existing: 281,369
- Proposed: N/A

**SPPS project team:**
- Jason Jones, Project Manager
- Josie Geiger, Project Coordinator

**Design team:**
- TKDA
- Tim Hoseck, Engineer
- Lon Fiedler, Engineer

**Construction team:** N/A

**Project scope**

- Significant replacements to the HVAC system
- Lighting replacement

**New this month**

- The general contractor's contract has been completed.
- Formal planning and preparations has begun in earnest for work to start in summer 2021.
- Many equipment items from the contractor have been submitted for review to the engineer. Once reviewed the equipment will be ordered from the manufacturer for delivery by summer 2021.

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</table>
Top image: Site photo showing location of geothermal well field

Bottom images: Rendering of what a typical classroom will look like with the drywall soffit and new air ductwork hidden within it; rendering of what the typical hallway spaces will look like; new ACT ceilings and LED lighting with new air ductwork above ceiling.
Phalen Lake Hmong Studies: March 2021 Project Update

Location: 1089 Cypress St.
Saint Paul, MN 55106
Grades: PreK-5
Enrollment (SY19-20): 662
School website: https://www.spps.org/phalen

Project summary

Project number: 1200-19-01
Funding: Certificates of Participation (COP)
Project type: Building systems upgrades
Square footage:
Existing: 77,899 sf; Proposed: N/A
SPPS project team:
• Vaughn Kelly, Project Manager
• Josie Geiger, Project Coordinator
Design team:
• Architect, The Adkins Association Architects
• Mechanical Engineering, IMEG
• Electrical Engineering, IMEG
• Structural Engineering, A.M. Structural Engineering
Construction management: N/A

Project scope

Significant upgrades to HVAC systems for improved indoor air quality, increased circulation of fresh air, and efficient maintenance of appropriate temperatures.

New this month
• Minor tasks being completed to close out Phase 1.
• Phase 2 begins in spring/summer 2021.

March 2021 - Project Financial Information

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Project Timeline

Phase: Planning ➔ Design ➔ Construction ➔ Closeout

BOE Gate Check:
- Five Year Plan
- Project Charter
- Budget Approval
- Contract Award
- Closeout

Key dates:
- Oct. 2018
- Feb. 2020
- March 2020
- Fall 2021
Images from top to bottom:

- Pumps and piping for hot water heating system;
- Gymnasium is complete and area cleared of contractor’s staging equipment;
- Entry with new ceiling and lighting (November 2020; no new photos available this month)
Roofing Replacements: March 2021 Project Update

- **LEAP High School**: 631 N Albert St., St. Paul, MN 55104 / Grades: 9-12 / Enrollment (SY19-20): 176
- **Hubbs Center**: 1030 University Ave. W., St. Paul, MN 55104 / Adult Basic Education
- **Note**: As part of the on-going roof replacement program, Bridgeview’s roof replacement has been postponed to the next funding cycle.

**Project summary**

**Project number**: 0175-20-01

**Funding**: Long-Term Facilities Maintenance (LTFM)

**Project type**: Building system replacement

**Square footage**:
- Existing: N/A; Proposed: N/A

**SPPS project team**:
- Vaughn Kelly, Project Manager
- Josie Geiger, Project Coordinator

**Design team**:
- Architect: Miller Dunwiddie
- Mechanical and Electrical Engineering: Emanuelson-Podas
- Structural Engineering: BKBM

**Project scope**

Roofing replacements at:
- Dayton’s Bluff Achievement Plus Elementary
- Hubbs Center (Adult Basic Education)
- LEAP High School

**New this month**

- Puchlist work is complete at Dayton’s Bluff and Hubbs.
- Minor masonry repairs at LEAP to be completed in the spring when outdoor air temperatures rise.

### March 2021 - Project Financial Information

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### Project Timeline

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<td></td>
<td>Five Year Plan</td>
<td>Oct. 2018</td>
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<tr>
<td></td>
<td>Closeout</td>
<td>Fall 2020</td>
</tr>
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</table>
Roofing Replacements

All photos from Hubbs:

1st row - Before photos (spring 2020): Roof/penthouse; second angle roof/penthouse.

2nd/3rd rows - After photos (Nov. 2020): Relationship of Hubbs to AGAPE; facade from University Ave; facade from AGAPE

(no new photos this month)
Project summary

**Project number:** 4040-19-01  
**Funding:** Capital Bonds (CAP)  
**Project type:** Athletic improvements  
**Square footage:**  
Existing: N/A; Proposed: N/A  
**SPPS project team:**  
- Vaughn Kelly, Project Manager  
- Mike Christen, Project Coordinator  
- Charles Colvin, Environmental Specialist  

Design team:  
- Architect and Electrical Engineering: Wold Architects and Engineers  
- Civil Engineering: BKBM  
- Landscape Design: Calyx Design Group

Project scope

Multi-sports field with artificial turf; pole-mounted lighting; 8-lane track; discus, shot put, and long jump areas; resurfaced tennis courts; grass practice field

New this month

- The site has been stabilized for winter.  
- Work will start again in the spring with final grading, grass seeding, and various other small tasks.

### March 2021 - Project Financial Information

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</tbody>
</table>
Images from top to bottom: View from southeast corner of site; heavy equipment leaving site; stormwater management system ports roughed-in; play field rough graded (January; no new photos this month)
Window Replacements: March 2021 Project Update


*Note: Riverview’s window replacement has been postponed to the next funding cycle.*

---

**Project summary**

**Project number:** 0201-20-01

**Funding:** Long-Term Facilities Maintenance (LTFM)

**Project type:** Building system replacement

**Square footage:**
- Existing: N/A; Proposed: N/A

**SPPS project team:**
- Pam Bookhout, Project Manager
- Andrew Sivanich, Project Coordinator

**Design team:** Paul Meyer Architects

**General contractor:** S & J Contracting for all sites.

---

**Project scope**

Select window replacements at:
- **Saint Paul Music Academy**: Work planned for summer 2021.
- **Riverview**: Window replacement has been postponed to the next funding cycle.

**New this month**

**St. Paul Music Academy:** The contract has been signed by the contractor and SPPS. Shop drawings are being reviewed.

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<td>$1,094,581</td>
<td>$1,330,800</td>
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<td>$1,481,312</td>
<td>75.21%</td>
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**Project Timeline**

<table>
<thead>
<tr>
<th>Phase:</th>
<th>Planning</th>
<th>Design</th>
<th>Construction</th>
</tr>
</thead>
<tbody>
<tr>
<td>BOE Gate Check:</td>
<td>Five Year Plan</td>
<td>Project Charter</td>
<td>Budget Approval</td>
</tr>
</tbody>
</table>