

# **Major Capital Projects:**

# **Board of Education monthly progress update**

# **FACILITIES DEPARTMENT**

January 2023



## **Project Timeline**

## 1. Gate Check 1: Five-Year Capital Improvement and Deferred Maintenance Implementation Plan

Work identified in the five-year plan has been prioritized over the represented five-year horizon. Specificity of scope, schedule and budget vary for projects contained in the plan.

**Board action requested:** Approval of prioritization of work as represented in the plan.

## 2. Gate Check 2: Project Charter

The project charter is a product of internal predesign work for projects estimated to be over two million dollars. The project charter contains the defined scope based on the evaluation of building condition, programmatic need, and initial stakeholder engagement. The preliminary schedule and project estimate are included.

**Board action requested:** Approval of the project charter indicating acceptance of the identified scope and understanding of the project schedule and rough order of magnitude of cost. Approval indicates the Board's direction to issue a request for proposal to secure design services.

## 3. Gate Check 3: Project Budget

Once a project has moved through schematic design, solutions have been identified and developed with sufficient detail to estimate a construction cost and set a final project budget. Finalization of the design and construction drawings will be informed by this budget.

**Board action requested:** Approval of final project budget. Approval indicates the Board's direction to proceed with construction bidding so long as the project remains within the allotted budget.

## 4. Gate Check 4: Construction Award

Per public procurement practices, work will be advertised for bid and bids will be received by the Purchasing Office and vetted for response compliance. Project consultants will vet the value of bids against anticipated costs and provide the District with a formal recommendation to award based on the lowest responsible bid.

**Board action requested:** Approval of vetted and recommended vendors to award work and enter into contractual agreement for construction.

## 5. Gate Check 5: Project Closeout

This gate check will be presented at the beginning of the project closeout phase and again upon final fiscal closeout of the project. The project closeout period begins at substantial completion of construction. The Substantial Completion certificates indicate beneficial occupancy and shift of focus to completion and inspection of punchlist items and entry into warranty period. There are still outstanding financial obligations during the closeout phase of the project, but an initial evaluation of the overall use of budget can be conducted. The second presentation of this gate check will occur when all contractual obligations are complete and all final payments have been issued. This can occur twelve to eighteen months after completion of construction. Except in the rare circumstance in which Substantial Completion and final closeout occur simultaneously, the Board will see the following two reports during this gate check:

- Gate Check 5.1: Initial Project Closeout (Substantial Completion)
- Gate Check 5.2: Final Project Closeout

**Board action requested:** Acceptance of report(s).

## **Project Financial Information**

- A. Rough Order of Magnitude Cost Estimate: In the initial planning phase, the cost of a project gets refined along the way as the scope of work is fine tuned and more in-depth information is gathered on the condition of the building and overall site. Through this process, the initial costing evolves from a rough estimate referred to as a "Rough Order of Magnitude" to a final budget. (Presented to the Board at Gate Check 1 and 2.)
- **B.** Original Budget: Final project budget approved by the Board at Gate Check 3.
- C. Committed Costs: Contractual obligation of funds for project work.
- **D. Invoiced to Date:** Invoices are submitted and approved through Procore, the project management environment used by the District. The value represented indicates all invoices submitted and approved by the project team.
- E. Construction Award: Total of all construction contracts.
- F. Construction Cost Changes: Value of all change orders issued to construction contracts.
- G. Percent Change: Calculation of construction change orders against total construction award.
- **H.** Total Forecasted Cost: Anticipated cost of the fully delivered project at the time of the report including known committed, pending, and potential costs as identified by the project team.
- I. Construction Percent Complete (as invoiced): Percent of completion is calculated based on the value of work in place as indicated on the vetted and approved pay applications submitted by contractors against the total value of construction commitments. As this is based on billed amounts, there is frequently a 30-60 day lag to represent the work in full.



## American Indian Magnet: January 2023 Project Update



Location: 1075 Third St. E., Saint Paul, MN 55106 Grades: PreK-8 Enrollment (SY20-21): 611 Project website: <u>spps.org/aimsfmp</u> School website: <u>spps.org/aims</u>

## **Project summary**

**Project number:** 1160-19-01

Funding: Certificates of Participation (COP)

Project type: Addition and renovation

## Square footage:

- Existing: 103,000 sf
- Proposed: 131,626 sf

## SPPS project team:

- Michelle Bergman Aho, Project Manager
- Kenny Ekblad, Project Coordinator

Design team: Cuningham Group

Construction management: H+U Construction

## **Project scope**

- Additions with new PreK-8th grade classrooms, administration area, media center (Long House), kitchen, and cafeteria.
- New playground and site improvements.
- Renovation of existing building including learning spaces, academic support spaces and restrooms.
- Replacement of all finishes, HVAC and controls, plumbing, lighting, required upgrades to fire suppression and fire alarm systems.

## New this month

- New kitchen and expanded Circle Space cafeteria were opened to students on January 3.
- Temporary cafeteria and kitchen have been removed and the space is under construction for conversion into the administrative office.
- Work continues on the third floor renovation; most spaces have the drywall completed and ceiling grid installation is ongoing.

	January 2023 - Project Financial Information											
Original Buc		mmitted Costs	Invoiced to Date		ruction vard	C	ruction ost Inges	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)		
\$53,300,0	00 \$46	,157,085	\$34,902,143	\$33,7	756,040	\$2,17	72,052	6.43%	\$46,757,540	77.5%		
				Proj	ect Tin	neline	9					
Phase:	Planning —		Design ———			→ Co	nstructio	n				
BOE Gate Check:	Five Year Plan	Proje Chart		dget roval	Contra Award					Closeout		
Key dates:	✓ Oct. 2018	N/#		<b>/</b> 2020	✓ May 202	20				<b>D</b> Fall 2024		

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# **American Indian Magnet**



The completed cafeteria and kitchen spaces, also known as the Circle Space (December 2022)



## **Education and Operations Services: January 2023 Project Update**

Location: 1930 Como Ave., Saint Paul, MN 55108 Number of employees: Approximately 230 staff Project website: spps.org/Page/41781

## **Project summary**

Project number: 4000-22-01

Funding: American Rescue Plan

Project type: HVAC upgrades

## Square footage:

- Existing: 228,836 SF
- Proposed: N/A

## SPPS project team:

Jason Jones, Project Manager

#### Design team: TKDA

## Construction team: Morcon

## **Project scope**

- Replace existing air handling units with new one
- Add A/C condensing units on roof
- Improve ventilation in maintenance office area

## New this month

- Overview planning is wrapping up with detailed project planning beginning soon.
- Work is scheduled to begin in summer 2023.

	January 2023 - Project Financial Information										
Original Budget	Committed Costs										
\$3,052,402	\$1,594,987	\$84,069	\$1,426,314	\$0	0%	\$3,052,402	0%				

	Project Timeline										
Phase:	Planning ——	→ Design			Construction						
BOE Gate	Five Year	Project	Budget	Contract	Closeout						
Check:	Plan	Charter	Approval	Award							
Key dates:	□	D	✓	✓	U						
	N/A	N/A	Dec. 2021	Aug. 2022	Winter 2024						

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## Hidden River Middle School: January 2023 Project Update



Location: 1700 Summit Ave., Saint Paul, MN 55105

Grades: 6-8

Enrollment (SY22-22): 568

Project website: spps.org/hiddenriver-builds

School website: <a href="mailto:spps.org/hiddenriver">spps.org/hiddenriver</a>

## **Project summary**

Project number: 3140-20-02

**Funding:** Certificates of Participation (COP) and Capital Bonds

Project type: Remodel and addition

## Square footage:

- Existing: 82,322 SF
- Proposed: Renovation: 89,621 SF; Addition: 9,613 SF

## SPPS project team:

- Angela Selb-Sack, Senior Project Manager
- Josie Geiger, Project Coordinator

#### Design team: DLR Group

Construction management: Kraus-Anderson

## **Project scope**

- New administrative offices in two-story addition
- Clearly marked main entrance with new secure entry
- Renovated and reconfigured classrooms
- Kitchen renovation, inclusive restrooms
- New instructional audio/visual equipment
- HVAC and controls replacement, electrical replacement, and other systems improvements
- Partial roof replacement, window replacements, parking lot pavement

## New this month

- On Dec. 19, the design team presented its remodeling plan to the Heritage Preservation Commission (HPC) as the initial step in the application process.
- The HPC will now review the application; if approved, the HPC will grant the plan a Heritage Application Certificate which will be submitted with SPPS's City of Saint Paul permit application.

	January 2023 - Project Financial Information											
Original Bud	iginal Budget Committed Costs			oiced Date	Construction Award		nstruction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)		
\$54,200,00	00 \$6,505	,588	\$560	0,432	TBD		\$0	0%	\$54,200,000	0%		
					Project Tir	nel	ine					
Phase:	Planning ———	<b>\</b>	Design				Construction	ı				
BOE Gate Check:						t				Closeout		
Key dates:	✓ March 2021	<b>√</b> March		✓ Sept. 20	D22 TBD					<b>D</b> Fall 2025		

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# **Hidden River Middle School**



Rendering shows how natural elements such as shrubs and boulders will be used to provide a visual buffer of the parking lot from Summit Ave.



## Highland Park Middle School: January 2023 Project Update



Location: 975 S Snelling Ave., Saint Paul, MN 55116

Grades: 6-8

Enrollment (SY21-22): 721

Project website: <a href="mailto:spps.org/Page/41781">spps.org/Page/41781</a>

School website: <a href="mailto:spps.org/highlandms">spps.org/highlandms</a>

## **Project summary**

Project number: 3081-22-02

Funding: American Rescue Plan

Project type: HVAC upgrades

#### Square footage:

- Existing: 135,431 SF
- Proposed: N/A

SPPS project team: Jason Jones, Project Manager

Design team: ATS&R

Construction team: Knutson Construction

## **Project scope**

- Remove existing uni-vents in rooms
- Provide classrooms with cooling by installing a new dedicated outdoor air system unit on roof
- Replace existing fin tube radiation with new ones
- New LED lighting and ceiling in classrooms and hallways

## New this month

- Contractor and design team conducted in-person reviews and final planning over winter break. Work is scheduled to begin in summer 2023.
- Materials are being ordered.

	January 2023 - Project Financial Information										
Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)				
\$6,484,217	\$5,044,633	\$222,776	\$4,083,651	\$38,719	0.95%	\$5,107,328	0%				

	Project Timeline									
Phase:	Planning ——	→ Design			Construction					
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contract Award	Closeout					
Key dates:	D N/A	D N/A	✓ Dec. 2021	✓ Aug. 2022	Fall 2023					

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# **Highland Park Middle School**



From the top: Rendering of new suspended ceiling in classroom with new LED lights; rendering of classroom exterior wall with existing uni-vents removed and new fin tube radiation installed below windows

# Saint Paul

## **Project summary**

Project number: 3090-21-01

Funding: Certificates of Participation (COP)

Project type: Addition and renovation

## Square footage:

- Existing: 55,160 SF
- Proposed: 70,725 SF

## SPPS project team:

- Rosemary Dolata, Project Manager
- Michael Christen, Project Coordinator

## Design team: Cuningham

Construction management: Knutson Construction

## Jie Ming Mandarin Immersion: January 2023 Project Update



Location: 1845 Sheridan Ave. W., Saint Paul, MN 55116 Grades: K-5 Enrollment (SY21-22): 380 Project website: <u>spps.org/jieming-builds</u>

School website: <a href="mailto:spps.org/jieming">spps.org/jieming</a>

## **Project scope**

- Kitchen and cafeteria addition
- New classrooms (5), inclusive restrooms, and gym floor
- New HVAC in existing west wing; one new boiler in original school building
- Improved traffic flow for cars, buses, and deliveries

## New this month

- Masons completed the concrete masonry unit (CMU) perimeter of the storm shelter that will include four new classrooms.
- Steel roof decking arrived on December 21.
- Extreme cold and wind chill limited outdoor construction work on site.
- Steel erection is the next step.

	January 2023 - Project Financial Information											
Original Budget	Commit Costs			tion Award	Construction Cost Changes	n % Change	Total Forecasted Cost	Construction % Complete (as invoiced)				
\$26,840,00	00 \$17,141,	383 \$3,165,		208,285 tracts to date)	\$400,474	3.03%	\$26,840,000	8.39%				
			Pro	ject Time	line							
Phase:	Planning ——	→ Desig	ın		C	Construction —						
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contrac	t Award			Closeout				
Key dates:	✓ March 2021	✓ March 2021	✓ Feb. 2022	∙ Spring/Sun	/ nmer 2022			☐ Fall 2023				

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# **Jie Ming Mandarin Immersion**



From top to bottom, left to right: Muddy site conditions; pallet of CMU blocks lifted to masons; interior face of CMU storm shelter perimeter wall; new courtyard space; future loading dock ramp; steel roof decking; delivery semi temporarily stuck on ice (December 2022)



## Johnson Senior High School: January 2023 Project Update



Location: 1349 Arcade S., Saint Paul, MN 55106 Grades: 9-12 Enrollment (SY20-21): 1,243 Project website: <a href="mailto:spps.org/Page/39804">spps.org/Page/39804</a> Schools website: <a href="mailto:spps.org/johnsonsr">spps.org/johnsonsr</a>

## **Project summary**

Project number: 1150-19-01

**Funding:** Long-Term Facilities Maintenance (LTFM) ; American Rescue Plan (ARP)

Project type: Building systems upgrades

Square footage: Existing: 281,369 SF; Proposed: N/A

#### SPPS project team:

- Jason Jones, Project Manager
- Josie Geiger, Project Coordinator

#### Design team:

- TKDA
- Tim Hoseck, Engineer
- Ursula Larson, Architect

## Construction team: Market & Johnson

## **Project scope**

- Installation of geo-thermal heating and cooling system
- Significant replacements to the HVAC system
- Lighting replacement
- Significant additional indoor-air quality scope added mid-project with American Rescue Plan (ARP) funding

## New this month

 Over winter break, 23 new modernized internet network switches were installed in the building which will provide more reliable service to students and staff.

	January 2023 - Project Financial Information										
Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)				
\$18,843,758*	\$17,828,519	\$13,982,057	\$12,865,000	\$2,780,766*	21.12%*	\$17,946,906	77.24%				

\*American Rescue Plan funds approved for indoor-air quality work and added to the project; this will result in efficiencies in cost and schedule.

	Project Timeline										
Phase:	Planning ——	→ Design			Construction						
BOE Gate	Five Year	Project	Budget	Contract	Closeout						
Check:	Plan	Charter	Approval	Award							
Key dates:	✓	D	✓	✓	□						
	Oct. 2018	N/A	Oct. 2020	Feb. 2021	Fall 2023						

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## Maxfield Elementary School: January 2023 Project Update

Location: 380 Victoria St N., Saint Paul, MN 55104 Grades: PreK-5 Enrollment (SY21-22): 172 Project website: <u>spps.org/Page/41781</u> School website: <u>spps.org/maxfield</u>

## **Project summary**

Project number: 4180-22-01

Funding: American Rescue Plan

Project type: HVAC upgrades

#### Square footage:

- Existing: 71,334 SF
- Proposed: N/A

SPPS project team: Jason Jones, Project Manager

Design team: KOMA & E-P

Construction team: Market & Johnson

## **Project scope**

- Provide classrooms with improved ventilation and cooling by installing new dedicated outdoor air system units on roof
- Replace existing fin tube radiation with new
- New LED lighting and ceiling in hallways
- Replace existing boiler with two new boilers
- Update and replace building's main electrical service
- Remove existing uni-vents in rooms; minor modifications to existing casework where uni-vents will be removed from the window wall

## New this month

- Contractor and design team conducted in-person reviews and final planning over winter break. Work is scheduled to begin in summer 2023.
- Materials are being ordered.

	January 2023 - Project Financial Information										
Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)				
\$3,106,744	\$1,919,467	\$145,249	\$1,727,243	-\$5,250	-0.3%	\$1,946,193	0%				

	Project Timeline									
Phase:	Planning ——	→ Design			Construction					
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contract Award	Closeout					
Key dates:	□ N/A	D N/A	✓ Dec. 2021	✓ Aug. 2022	Fall 2023					

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# **Maxfield Elementary School**





From top: Classroom hallway wall; classroom window wall with new casework and new fin tube radiation



## Mississippi Creative Arts: January 2023 Project Update



Location: 1575 L'Orient St., Saint Paul, MN 55117

Grades: PreK-5

Enrollment (SY21-22): 411

Project website: <a href="mailto:spps.org/Page/41781">spps.org/Page/41781</a>

## **Project summary**

Project number: 4190-22-01

Funding: American Rescue Plan

Project type: HVAC upgrades

#### Square footage:

- Existing: 66,052 SF
- Proposed: N/A

#### SPPS project team:

- Jason Jones, Project Manager
- Josie Geiger, Project Coordinator

#### Design team: ATS&R

## Construction team: RJM Construction

## **Project scope**

- Provide classrooms with improved ventilation and cooling by installing new dedicated outdoor air system units on roof
- Replace existing fin tube radiation with new
- New LED lighting and ceiling in hallways
- Replace existing boiler with two new boilers
- Update and replace building's main electrical service
- Remove existing uni-vents in rooms; minor modifications to existing casework where uni-vents will be removed from the window wall

## New this month

- Contractor and design team conducted in-person reviews and final planning over winter break. Work is scheduled to begin in summer 2023.
- Materials are being ordered.

	January 2023 - Project Financial Information										
Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)				
\$7,843,111	\$5,598,208	\$256,105	\$4,719,991	\$93,638	1.98%	\$5,741,014	0%				

Project Timeline					
Phase:	Planning ——	→ Design			Construction
BOE Gate	Five Year	Project	Budget	Contract	Closeout
Check:	Plan	Charter	Approval	Award	
Key dates:	□	D	✓	✓	G
	N/A	N/A	Dec. 2021	Aug. 2022	Fall 2023

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# Mississippi Creative Arts



Revised typical classroom window wall