Major Capital Projects:
Board of Education monthly progress update
FACILITIES DEPARTMENT
March 2023
**Project Timeline**

1. **Gate Check 1: Five-Year Capital Improvement and Deferred Maintenance Implementation Plan**
   
   Work identified in the five-year plan has been prioritized over the represented five-year horizon. Specificity of scope, schedule and budget vary for projects contained in the plan.

   **Board action requested:** Approval of prioritization of work as represented in the plan.

2. **Gate Check 2: Project Charter**
   
   The project charter is a product of internal pre-design work for projects estimated to be over two million dollars. The project charter contains the defined scope based on the evaluation of building condition, programmatic need, and initial stakeholder engagement. The preliminary schedule and project estimate are included.

   **Board action requested:** Approval of the project charter indicating acceptance of the identified scope and understanding of the project schedule and rough order of magnitude of cost. Approval indicates the Board’s direction to issue a request for proposal to secure design services.

3. **Gate Check 3: Project Budget**
   
   Once a project has moved through schematic design, solutions have been identified and developed with sufficient detail to estimate a construction cost and set a final project budget. Finalization of the design and construction drawings will be informed by this budget.

   **Board action requested:** Approval of final project budget. Approval indicates the Board’s direction to proceed with construction bidding so long as the project remains within the allotted budget.

4. **Gate Check 4: Construction Award**
   
   Per public procurement practices, work will be advertised for bid and bids will be received by the Purchasing Office and vetted for response compliance. Project consultants will vet the value of bids against anticipated costs and provide the District with a formal recommendation to award based on the lowest responsible bid.

   **Board action requested:** Approval of vetted and recommended vendors to award work and enter into contractual agreement for construction.

5. **Gate Check 5: Project Closeout**
   
   This gate check will be presented at the beginning of the project closeout phase and again upon final fiscal closeout of the project. The project closeout period begins at substantial completion of construction. The Substantial Completion certificates indicate beneficial occupancy and shift of focus to completion and inspection of punchlist items and entry into warranty period. There are still outstanding financial obligations during the closeout phase of the project, but an initial evaluation of the overall use of budget can be conducted. The second presentation of this gate check will occur when all contractual obligations are complete and all final payments have been issued. This can occur twelve to eighteen months after completion of construction. Except in the rare circumstance in which Substantial Completion and final closeout occur simultaneously, the Board will see the following two reports during this gate check:

   - Gate Check 5.1: Initial Project Closeout (Substantial Completion)
   - Gate Check 5.2: Final Project Closeout

   **Board action requested:** Acceptance of report(s).
**Project Financial Information**

A. **Rough Order of Magnitude Cost Estimate:** In the initial planning phase, the cost of a project gets refined along the way as the scope of work is fine tuned and more in-depth information is gathered on the condition of the building and overall site. Through this process, the initial costing evolves from a rough estimate referred to as a "Rough Order of Magnitude" to a final budget. (Presented to the Board at Gate Check 1 and 2.)

B. **Original Budget:** Final project budget approved by the Board at Gate Check 3.

C. **Committed Costs:** Contractual obligation of funds for project work.

D. **Invoiced to Date:** Invoices are submitted and approved through Procore, the project management environment used by the District. The value represented indicates all invoices submitted and approved by the project team.

E. **Construction Award:** Total of all construction contracts.

F. **Construction Cost Changes:** Value of all change orders issued to construction contracts.

G. **Percent Change:** Calculation of construction change orders against total construction award.

H. **Total Forecasted Cost:** Anticipated cost of the fully delivered project at the time of the report including known committed, pending, and potential costs as identified by the project team.

I. **Construction Percent Complete (as invoiced):** Percent of completion is calculated based on the value of work in place as indicated on the vetted and approved pay applications submitted by contractors against the total value of construction commitments. As this is based on billed amounts, there is frequently a 30-60 day lag to represent the work in full.
Project summary

Project number: 1160-19-01
Funding: Certificates of Participation (COP)
Project type: Addition and renovation

Square footage:
- Existing: 103,000 sf
- Proposed: 131,626 sf

SPPS project team:
- Michelle Bergman Aho, Project Manager
- Kenny Ekblad, Project Coordinator

Design team: Cuningham Group

Construction management: H+U Construction

Project scope

- Additions with new PreK-8th grade classrooms, administration area, media center (Long House), kitchen, and cafeteria.
- New playground and site improvements.
- Renovation of existing building including learning spaces, academic support spaces and restrooms.
- Replacement of all finishes, HVAC and controls, plumbing, lighting, required upgrades to fire suppression and fire alarm systems.

New this month

- Flooring prep and installation of rubber tiles and carpeting continues on the third floor.
- In the administration build out, the exterior door for the temporary kitchen has been removed and infilled, and new window installed. The ceiling grid is up, and electrical work, lighting installation, and work on finishes is ongoing.
- Cabinetry installation is almost complete in both the administration area and third floor classrooms.

March 2023 - Project Financial Information

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Project Timeline

- BOE Gate Check:
  - Five Year Plan: ✔
  - Project Charter: ❑
  - Budget Approval: ✔
  - Contract Award: ✔
  - Closeout: ❑

- Key dates:
  - Oct. 2018
  - N/A
  - Feb. 2020
  - May 2020
  - Fall 2024
From top: Cabinetry installed on third floor; third-floor classroom taking shape; office in administration area (February 2023)
Barack and Michelle Obama: March 2023 Project Update

Location: 707 Holly Ave., Saint Paul, MN 55104

Grades: PreK-8

Proposed enrollment: PK-5: 450; Middle school: 450

Project website: spps.org/obama-builds

Project summary

Project number: 3210-23-01

Funding: Certificates of Participation, Long Term Facilities Maintenance

Project type: Renovations and remodel

Square footage:
- Existing: 141,662 sf
- Proposed: 146,496 sf

SPPS project team:
- Michelle Bergman Aho, Project Manager
- Jhalil Payne, Project Coordinator

Design team: Snow Kreilich Architects

Construction management: H+U

Project scope

- Construction project is an outcome of Envision SPPS; will house both the Montessori PreK-5 program currently located at JJ Hill along with a new, independent middle school
- Renovation of general learning space, gym, cafeteria, media center, art room, administration office
- New identifiable and secure entry, parent room, kitchen addition, inclusive restrooms
- New electrical and mechanical systems

New this month

- Design development continues with school community engagement with an anticipated completion in early April.

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Project Timeline

Phase: Planning ➔ Design ➔ Construction ➔ Closeout

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<td>✓</td>
<td>❑</td>
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Artist renderings of main entry and middle school’s flexible learning and gathering space with inclusive restrooms in the background (February 2023)
Project summary

**Project number:** 1020-22-01

**Funding:** Funding strategy forthcoming

**Project type:** New construction

**Square footage:**
- Existing: 101,231 sf
- Proposed: 160,000 sf

**SPPS project team:**
- Pam Bookhout, Project Manager
- Maria Wollensak, Project Coordinator

**Design team:** Cuningham Group

**Construction management:** RJM Construction

Project scope

- New building constructed on east side of property
- Sustainability features include high-performance building envelope, geothermal system, and photovoltaic panels
- Playgrounds for elementary and early childhood programs, and general play area
- Separate parent and bus drop-offs
- Staff and visitor parking (limited)
- Stormwater management addressing site elevation

New this month

- Site plan review application to be submitted to City of St. Paul on March 1 with response likely known in 4-6 months.
- Height variance application to be submitted to City of St. Paul on March 28 with hearing scheduled for April 18.
- Design development continues.

### March 2023 - Project Financial Information

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### Project Timeline

**Phase:** Planning → Design → Construction → Closeout

**BOE Gate Check:**
- Five Year Plan: ✓
- Project Charter: ✓
- Budget Approval: ✓
- Contract Award: TBD

**Key dates:**
- March 2021: ✓
- Aug. 2022: ✓
- Feb. 2023: ✓
- TBD
- Fall 2025: ☐
From top left: School building shown relocated from west to east side of property (current building to be demolished once new school is completed); site plan of new school building and surrounding area; new front entrance (February 2023)
**Project Timeline**

**Phase:**
- BOE Gate Check:
  - Five Year Plan
  - Project Charter
  - Budget Approval
  - Contract Award

**Key dates:**
- N/A
- N/A
- Dec. 2021
- Aug. 2022
- N/A

**Project summary**

**Project number:** 4000-22-01  
**Funding:** American Rescue Plan  
**Project type:** HVAC upgrades  
**Square footage:**
- Existing: 228,836 SF  
- Proposed: N/A  
**SPPS project team:**  
Jason Jones, Project Manager  
**Design team:** TKDA  
**Construction team:** Morcon

**Project scope**

- Replace existing air handling units with new one  
- Add A/C condensing units on roof  
- Improve ventilation in maintenance office area

**New this month**

- Final orders for air-handling equipment is being released to manufacture.  
- Plans for new mechanical room space are being finalized by design firm.

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**Project scope**

- Replace existing air handling units with new one  
- Add A/C condensing units on roof  
- Improve ventilation in maintenance office area

**New this month**

- Final orders for air-handling equipment is being released to manufacture.  
- Plans for new mechanical room space are being finalized by design firm.
Hidden River Middle School: March 2023 Project Update

Location: 1700 Summit Ave., Saint Paul, MN 55105
Grades: 6-8
Enrollment (SY22-22): 568
Project website: spps.org/hiddenriver-builds
School website: spps.org/hiddenriver

Project summary

**Project number:** 3140-20-02

**Funding:** Certificates of Participation (COP) and Capital Bonds

**Project type:** Remodel and addition

**Square footage:**
- Existing: 82,322 SF
- Proposed: Renovation: 89,621 SF; Addition: 9,613 SF

**SPPS project team:**
- Angela Otteson, Project Manager
- Josie Geiger, Project Coordinator

**Design team:** DLR Group

**Construction management:** Kraus-Anderson

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**Project scope**

- New administrative offices in two-story addition
- Clearly marked main entrance with new secure entry
- Renovated and reconfigured classrooms
- Kitchen renovation, inclusive restrooms
- New instructional audio/visual equipment
- HVAC and controls replacement, electrical replacement, and other systems improvements
- Partial roof replacement, window replacements, parking lot pavement

**New this month**

- Design team is in the process of developing construction documents.
- Currently waiting on design approval from the Heritage Preservation Commission; next step will be the submission of the design review application once the exterior and site drawings are permit-ready.

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**Project Timeline**

- **Phase:** Planning, Design, Construction, Closeout
- **BOE Gate Check:**
  - Five Year Plan: ✓
  - Project Charter: ✓
  - Budget Approval: ✓
  - Contract Award: ❑
- **Key dates:**
  - March 2021
  - March 2021
  - Sept. 2022
  - TBD
  - Fall 2025
Highland Park Middle School: March 2023 Project Update

**Location:** 975 S Snelling Ave., Saint Paul, MN 55116  
**Grades:** 6-8  
**Enrollment (SY21-22):** 721  
**Project website:** [spps.org/Page/41781](http://spps.org/Page/41781)  
**School website:** [spps.org/highlandms](http://spps.org/highlandms)

### Project Timeline

**Phase:**  
- BOE Gate Check: Five Year Plan, Project Charter, Budget Approval, Contract Award, Closeout  
- Key dates: N/A, N/A, ✓, ✓, Fall 2023

### Project summary

**Project number:** 3081-22-02  
**Funding:** American Rescue Plan  
**Project type:** HVAC upgrades  
**Square footage:**  
- Existing: 135,431 SF  
- Proposed: N/A  
**SPPS project team:** Jason Jones, Project Manager  
**Design team:** ATS&R  
**Construction team:** Knutson Construction

### Project scope

- Remove existing uni-vents in rooms  
- Provide classrooms with cooling by installing a new dedicated outdoor air system unit on roof  
- Replace existing fin tube radiation with new ones  
- New LED lighting and ceiling in classrooms and hallways

### New this month

- Phase 1 of the project will begin June 2023.  
- Mechanical, Electrical, Plumbing (MEP) permits are in the review and approval processes.  
- Ongoing investigative work and sampling of building finishes.  
- Updating furniture move and phasing plans to review with facilities and staff in March.

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### Project summary

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Highland Park Middle School

From top: Confirming elevations of existing sprinkler and mechanical systems to accommodate structural steel for new roof units and new suspended ceiling work in corridors; confirming classroom soffit elevations for the mechanical work this summer that will control new finned tube radiation as part of Phase 2 summer 2024 work (February 2023)
Jie Ming Mandarin Immersion: March 2023 Project Update

Location: 1845 Sheridan Ave. W., Saint Paul, MN 55116
Grades: K-5
Enrollment (SY21-22): 380
Project website: spps.org/jieming-builds
School website: spps.org/jieming

Project summary

Project number: 3090-21-01
Funding: Certificates of Participation (COP)
Project type: Addition and renovation
Square footage:
- Existing: 55,160 SF
- Proposed: 70,725 SF

SPPS project team:
- Rosemary Dolata, Project Manager
- Kenny Ekblad, Project Coordinator

Design team: Cuningham
Construction management: Knutson Construction

Project scope

- Kitchen and cafeteria addition
- New classrooms (5), inclusive restrooms, and gym floor
- New HVAC in existing west wing; one new boiler in original school building
- Improved traffic flow for cars, buses, and deliveries

New this month

- Sheetrock is beginning to enclose the north wall.
- Roof decking now covers the full addition.
- Underground work in the storm shelter area is nearly complete with poured-concrete floor slab to follow.
- Construction schedule is being revised to ensure on-time project completion due to weather delays.

March 2023 - Project Financial Information

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Project Timeline

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Saint Paul Public Schools • Facilities Department • 1930 Como Avenue • Saint Paul, MN 55108
Ph: 651-744-1800 • Fax: 651-290-8362 • facilities@spps.org • spps.org/facilities
Jie Ming Mandarin Immersion

From top to bottom, left to right: North wall; classroom taking shape; looking east from future courtyard; storm shelter area (February 2023)
Johnson Senior High School: March 2023 Project Update

Location: 1349 Arcade S., Saint Paul, MN 55106
Grades: 9-12
Enrollment (SY20-21): 1,243
Project website: spps.org/Page/39804
Schools website: spps.org/johnsonsr

Project summary

Project number: 1150-19-01
Funding: Long-Term Facilities Maintenance (LTFM) ; American Rescue Plan (ARP)
Project type: Building systems upgrades
Square footage: Existing: 281,369 SF; Proposed: N/A

SPPS project team:
- Jason Jones, Project Manager
- Josie Geiger, Project Coordinator

Design team:
- TKDA
- Tim Hoseck, Engineer
- Ursula Larson, Architect

Construction team: Market & Johnson

Project scope

- Installation of geo-thermal heating and cooling system
- Significant replacements to the HVAC system
- Lighting replacement
- Significant additional indoor-air quality scope added mid-project with American Rescue Plan (ARP) funding

New this month

- Preparations are occurring for work over spring break.
- Remaining new large equipment to be installed is arriving soon at SPPS.

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*American Rescue Plan funds approved for indoor-air quality work and added to the project; this will result in efficiencies in cost and schedule.

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Saint Paul Public Schools • Facilities Department • 1930 Como Avenue • Saint Paul, MN 55108
Ph: 651-744-1800 • Fax: 651-290-8362 • facilities@spps.org • spps.org/facilities
Maxfield Elementary School: March 2023 Project Update

Location: 380 Victoria St N., Saint Paul, MN 55104
Grades: PreK-5
Enrollment (SY21-22): 172
Project website: spps.org/Page/41781
School website: spps.org/maxfield

Project summary

Project number: 4180-22-01
Funding: American Rescue Plan
Project type: HVAC upgrades
Square footage:
- Existing: 71,334 SF
- Proposed: N/A

SPPS project team: Jason Jones, Project Manager
Design team: KOMA & E-P
Construction team: Market & Johnson

Project scope

- Provide classrooms with improved ventilation and cooling by installing new dedicated outdoor air system units on roof
- Replace existing fin tube radiation with new
- New LED lighting and ceiling in hallways
- Replace existing boiler with two new boilers
- Update and replace building’s main electrical service
- Remove existing uni-vents in rooms; minor modifications to existing casework where uni-vents will be removed from the window wall

New this month

- School staff meeting scheduled for March to plan for packing and moving in preparation for summer work.
- Over summer 2023, new casework for classrooms will be installed along the exterior window wall.

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### Project summary

**Project number:** 4190-22-01  
**Funding:** American Rescue Plan  
**Project type:** HVAC upgrades  
**Square footage:**  
- Existing: 66,052 SF  
- Proposed: N/A  
**SPPS project team:**  
- Jason Jones, Project Manager  
- Josie Geiger, Project Coordinator  
**Design team:** ATS&R  
**Construction team:** RJM Construction

### Project scope

- Provide classrooms with improved ventilation and cooling by installing new dedicated outdoor air system units on roof  
- Replace existing fin tube radiation with new  
- New LED lighting and ceiling in hallways  
- Replace existing boiler with two new boilers  
- Update and replace building’s main electrical service  
- Remove existing uni-vents in rooms; minor modifications to existing casework where uni-vents will be removed from the window wall

### New this month

- Coordination occurring between HVAC replacement and fire alarm replacement projects.
- Coordination with abatement firm occurring for work to occur during summer break 2023.

### March 2023 - Project Financial Information

<table>
<thead>
<tr>
<th>Original Budget</th>
<th>Committed Costs</th>
<th>Invoiced to Date</th>
<th>Construction Award</th>
<th>Construction Cost Changes</th>
<th>% Change</th>
<th>Total Forecasted Cost</th>
<th>Construction % Complete (as invoiced)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$7,843,111</td>
<td>$5,766,546</td>
<td>$346,024</td>
<td>$4,876,116</td>
<td>-$92,487</td>
<td>-1.89%</td>
<td>$6,007,818</td>
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### Project Timeline

<table>
<thead>
<tr>
<th>Phase</th>
<th>BOE Gate Check</th>
<th>Key dates</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Planning</td>
<td>Five Year Plan</td>
<td>📝 N/A</td>
<td>📝 N/A</td>
</tr>
<tr>
<td>Design</td>
<td>Budget Approval</td>
<td>📝 ✓</td>
<td>📝 ✓</td>
</tr>
<tr>
<td>Construction</td>
<td>Contract Award</td>
<td>📝 ✓</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Closeout</td>
<td>✓ Fall 2023</td>
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</tr>
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