



Fiscal 2016 Budget Development

Timeline and Approval Process

Enrollment

Debt Service

Revenue and Expense Trends

Schools and Departments Requests





Timeline

Administrative Services Work Session	January 7, 2015
Education Services Work Session	January 21, 2015
Budget Hearing	January 28, 2015
County Executive Town Hall	January XX, 2015
Board Approval of Proposed Budget	February 9, 2015
Submit to the County Executive	February 16, 2015
Action by County	
County Executive submits Proposed Budget to Council	March 31, 2015
Board of Education presentation to Council	April XX, 2015
Public Hearing on Annual Budget	May 12, 2015
Council Approval of Budget	June 2, 2015
Board of Education Approves Budget	June 8, 2015
Other	
November CPI-U (Negotiated COLA)	December 15, 2014
Governor's Proposed Budget	January 15, 2015
State Legislative Session Ends	April 15, 2015



Enrollment

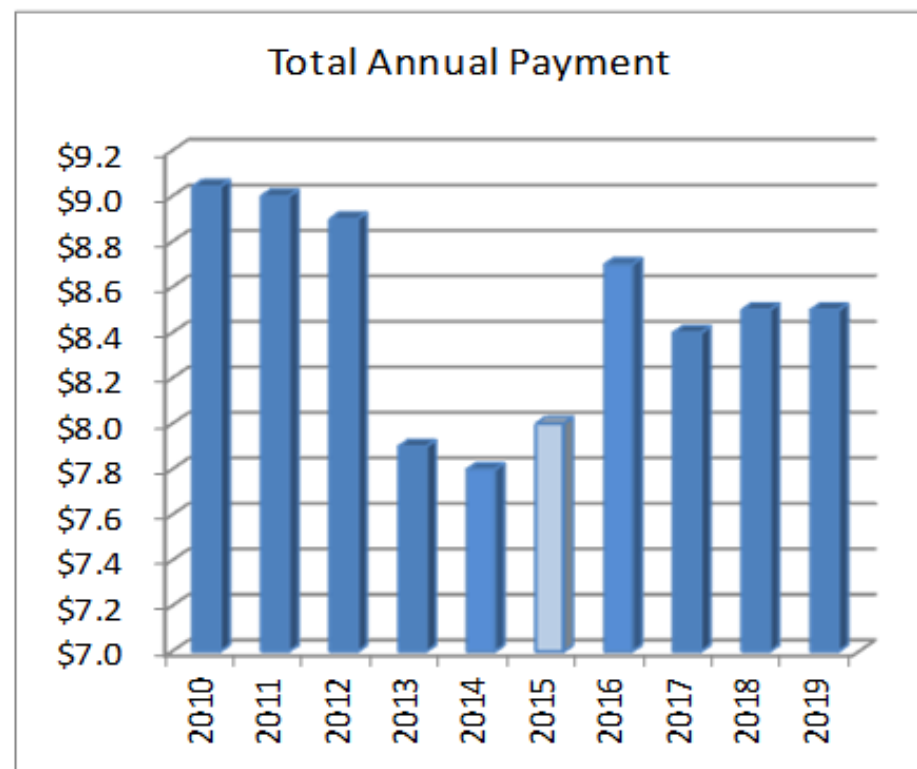
As of Sep 30,	2012	2013	2014 **	Diff
PreS, PreK	627	720	745	25
Elementary	6,850	6,861	6,800	(61)
Middle	3,485	3,547	3,446	(101)
High	4,672	4,692	4,690	(2)
Sub-total				
Funded	15,007	15,100	14,936	(164)
Total	15,634	15,820	15,681	(139)
Total Change	-1.2%	1.2%	-0.9%	



Debt Service

(\$ millions)

Fiscal Year	Total Annual Payment	CIP	Outstanding Bonds
2010	\$ 9.0		\$ 81.5
2011	\$ 9.0		\$ 75.8
2012	\$ 8.9		\$ 69.5
2013	\$ 7.9		\$ 64.2
2014	\$ 7.8	\$ 9.7	\$ 73.9
2015	\$ 8.0	\$ 5.2	\$ 73.9
2016	\$ 8.7	\$ 4.7	\$ 72.7
2017	\$ 8.4	\$ 2.7	\$ 69.5
2018	\$ 8.5	\$ 5.7	\$ 69.0
2019	\$ 8.5	\$ 7.3	\$ 70.0



Projected annual payments from fiscal 2016 through 2019 are based upon the approved five year County Capital Improvement Plan approved May 20, 2014 are contingent upon annual review and appropriation approval. The county and state funding authorities review and approve the school system's Capital Improvement Plan and authorize expenditures for approved projects based on their respective funding policies.



Lack of County Capital Investment

- 2.4 million square feet of building space
- 707 acres of land

An investment of \$ 276 million

Deferred Maintenance		
Systems with "Fair" or "Poor" Ratings		
Mechanical	Chillers, boilers, treatment systems	\$ 23,737,097
Roof		11,905,744
Site	Paving, Driveways, bus loops, sidewalks	4,668,708
Plumbing	Septic, water, fixtures	1,569,918
Athletics	Tracks, fields, fences, tennis courts	988,132
Electrical	Switch gears, lights, elevators, generators	635,551
Interior	Ceiling tiles, paint, carpet, casework, doors, windows	472,025
Exterior	Masonry, painting, site lighting	226,769
Auditorium	Seats, lights, stage curtains	136,764
Total		<u>\$ 44,340,708</u>



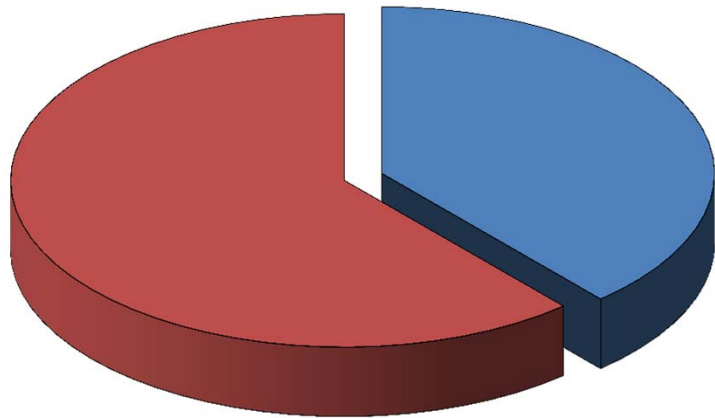
County Support for Education

(Includes k-12, College, Libraries)

Education share of the county revenue **declined 8%** while other government increased **increased 16%**.

2005

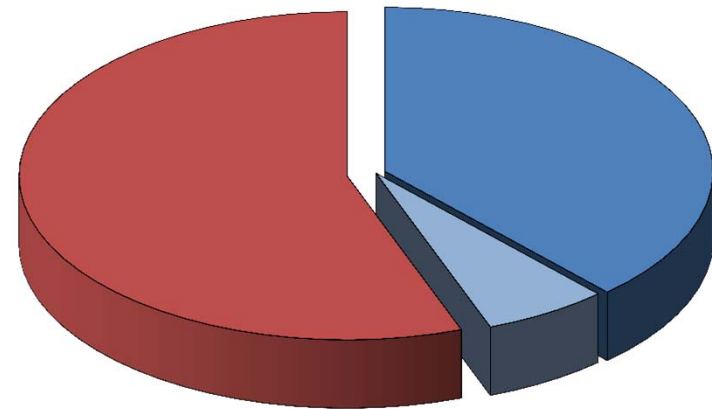
Education
61%



All Other
39%

2015

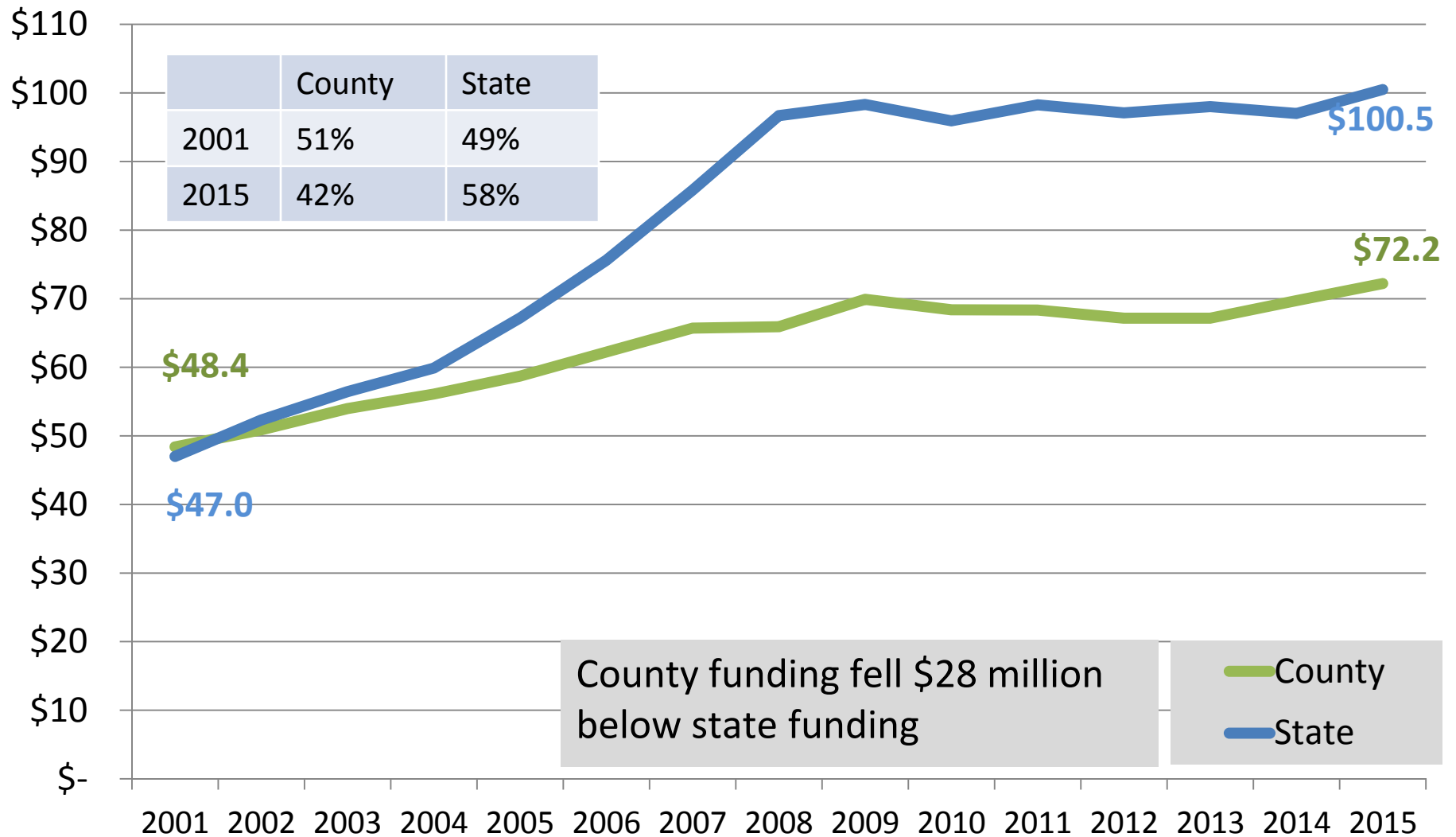
Education
56%



All other
+44%



County Allocation vs. State Revenue





Board Budget vs. County Funded

(\$000) County Operating Allocation											
	Budget			Funded							
	Reg. Appr		Yr to Yr Inc	Request - Funded	Reg. Appr	MOE	Non- Recurring	Above MOE	Yr to Tr Total		
2004	57,441	3,457	6.4%	(1,351)	56,090	54,366	1,014	709	2,106	3.9%	
2005	58,709	2,619	4.7%	-	58,709	56,403	1,337	969	2,619	4.7%	
2006	62,309	3,600	6.1%	(80)	62,229	57,889	1,333	3,007	3,520	6.0%	
2007	66,215	3,986	6.4%	(500)	65,715	61,350	1,752	2,613	3,486	5.6%	OPEB
2008	70,154	4,439	6.8%	(4,239)	65,915	63,931	60	1,924	200	0.3%	
2009	70,412	4,497	6.8%	(497)	69,915	63,757	930	5,228	4,000	6.1%	ST 1.7%
2010	69,915	0	0.0%	(1,529)	68,386	68,386	-	-	(1,529)	-2.2%	MOE
2011	68,351	(35)	-0.1%	0	68,351	68,351	-	-	(35)	-0.1%	MOE
2012	68,351	(0)	0.0%	(1,195)	67,156	67,156	-	-	(1,195)	-1.7%	MOE
2013	67,828	672	1.0%	(672)	67,156	66,670	-	486	-	0.0%	FLAT
2014	70,530	3,374	5.0%	(800)	69,730	66,147	-	3,583	2,574	3.8%	
2015	74,018	4,288	6.1%	(1,847)	72,171	70,163	-	2,008	2,441	3.5%	



Cost Control Strategies

- Savings in the purchase of existing goods and services as a result of:

contract re-negotiations	piggybacking
process improvements	strategic purchasing
competitive bidding	requests for proposals

\$ 3.0 million

- 184 positions and other wages reduced

\$ 15.8 million

- Health care changes for active employees

\$ 3.8 million

Total fiscal 2015 budget Impact

\$ 20.8 million



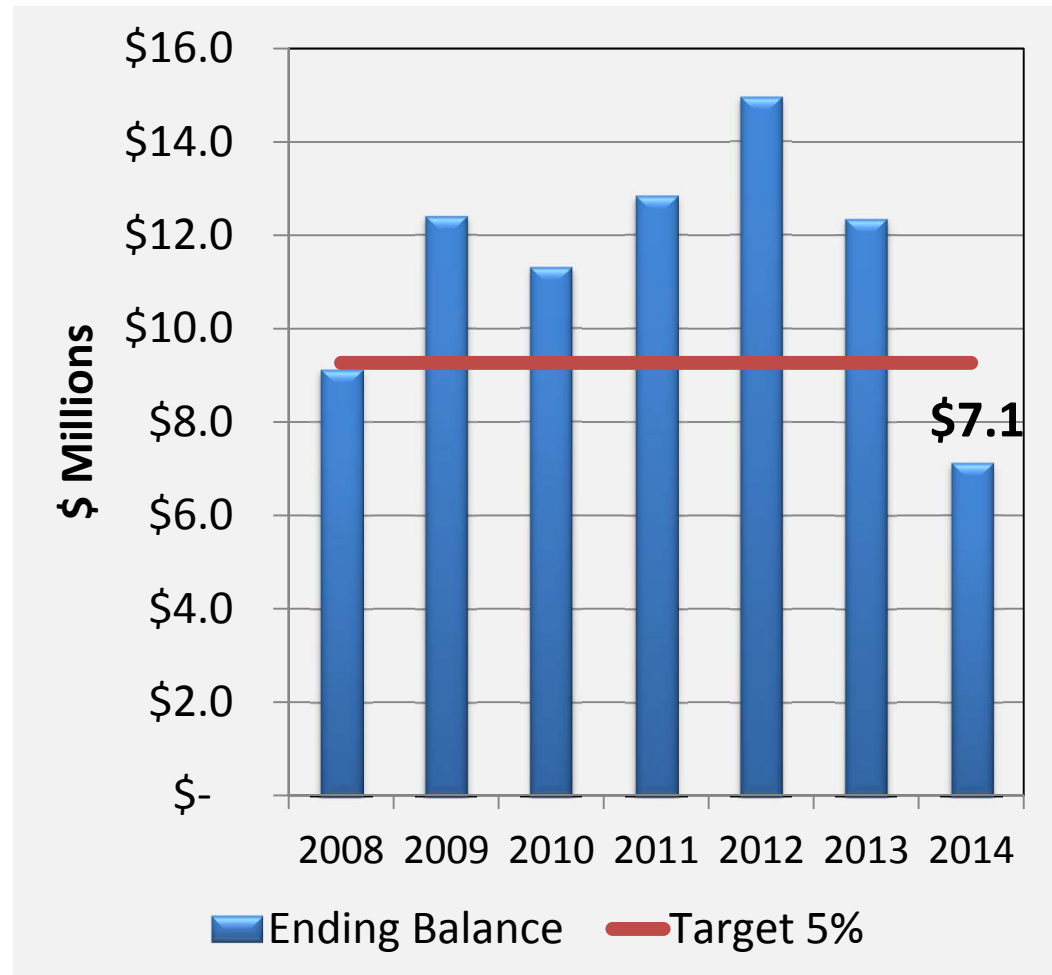
Energy Saving Strategies

• 20% Reduction in annual electric consumption	
5.6 million Kwh annually	\$ 750,000
• Solar array 3.4 million Kwh	\$ 68,000
• Four day work week	\$ 80,000
Total fiscal 2015 budget Impact	<hr/> \$ 898,000



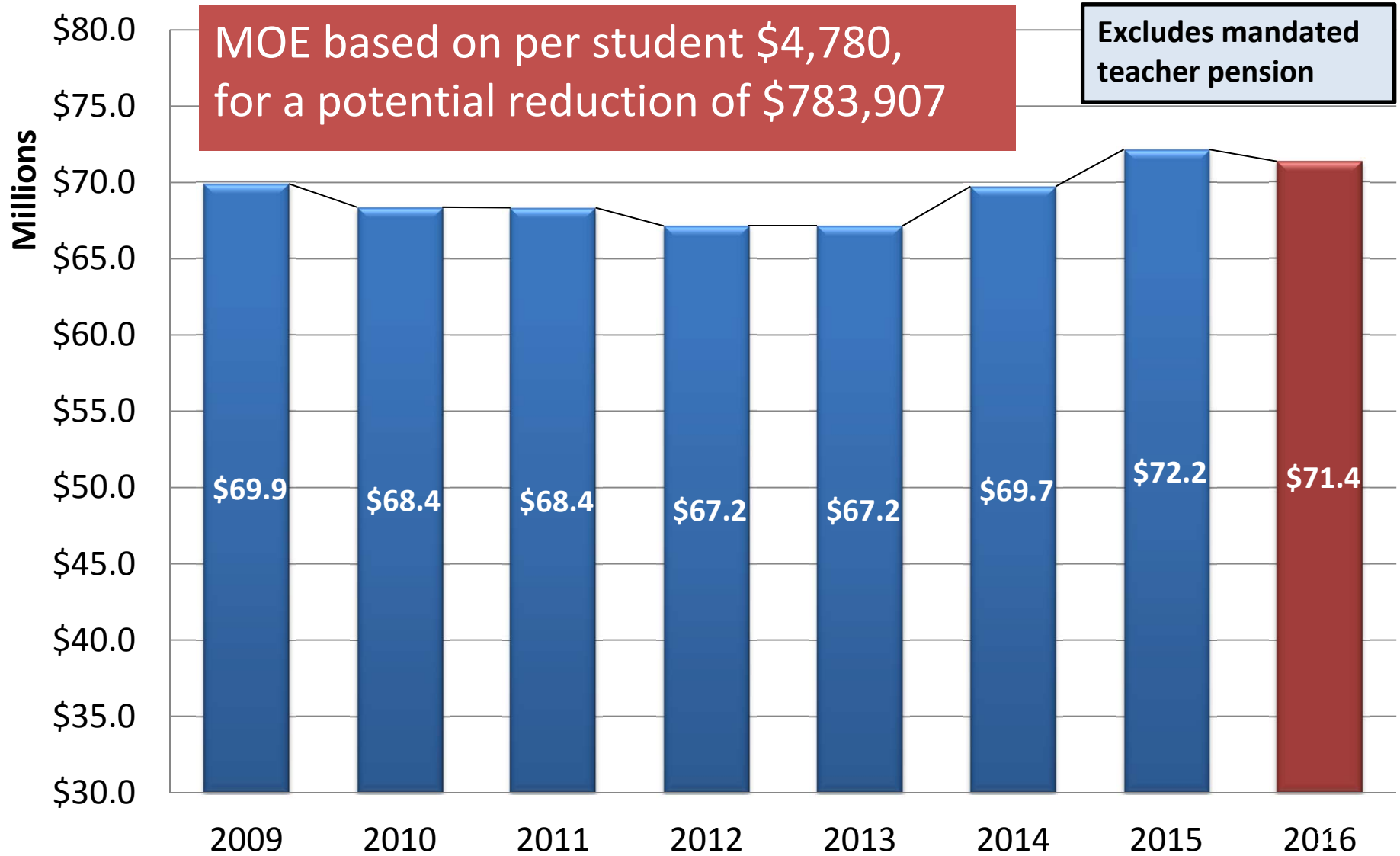
Fund Balance Trend

- A minimum 5% of operating budget is needed for working capital and contingencies.
- Fund balance ending 6/30/14 is \$2.2 million below target.





Revenue from the County





Fiscal 2016

School and Department Requests

Total Expenditures

by Category	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Approved	FY16 Request	Change	%
01 Administration	4,064,357	4,717,990	4,221,468	4,106,626	4,947,026	840,400	20.5%
02 Instruction -Leadership/Support	13,313,116	13,566,354	13,275,794	13,490,055	14,261,609	771,554	5.7%
03 Instruction -Salaries/Wages	66,720,063	68,237,316	69,545,018	69,979,237	73,552,930	3,573,693	5.1%
04 Instruction-Materials/Supplies	2,798,894	3,643,215	3,790,757	4,524,036	4,567,877	43,841	1.0%
05 Instruction-Other Costs	2,894,782	3,288,480	2,917,327	2,139,636	2,204,345	64,709	3.0%
06 Special Education	24,921,881	25,135,508	24,609,671	25,494,094	26,148,102	654,008	2.6%
07 Student Personnel Services	998,594	996,891	1,073,218	1,021,387	1,055,655	34,268	3.4%
08 Student Health Services	1,565,596	1,526,033	1,506,440	1,565,135	1,614,670	49,535	3.2%
09 Student Transportation	9,247,567	9,599,678	9,391,768	9,561,367	10,101,666	540,299	5.7%
10 Operation of Plant	10,654,869	11,286,391	11,638,301	11,703,596	12,579,347	875,751	7.5%
11 Maintenance of Plant	3,784,948	4,219,071	4,542,525	3,945,147	4,242,997	297,850	7.5%
12 Fixed Charges	31,912,483	33,796,877	37,690,447	37,196,489	41,775,837	4,579,348	12.3%
14 Community Services	405,943	388,028	235,790	290,460	288,022	(2,438)	-0.8%
15 Capital Outlay	181,910	211,609	391,580	324,786	324,551	(235)	-0.1%
Grand Total	173,465,002	180,613,440	184,830,104	185,342,051	197,664,634	12,322,583	6.6%

by Object Type	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Approved	FY16 Request	Change	%
01 Salaries & Wages	113,141,348	115,239,464	116,726,686	118,078,508	123,876,435	5,797,927	4.9%
02 Contracted Charges	13,377,696	14,131,611	14,142,262	14,136,420	14,474,065	337,645	2.4%
03 Supplies and Materials	4,492,760	5,759,094	5,797,834	6,122,196	6,527,721	405,525	6.6%
04 Other Charges	37,666,820	40,213,219	44,321,189	43,704,409	48,960,480	5,256,071	12.0%
05 Land, Buildings, Equipment	1,107,730	1,888,688	860,454	145,500	775,198	629,698	432.8%
08 Transfers	3,678,648	3,381,363	2,981,677	3,155,018	3,050,735	(104,283)	-3.3%
Grand Total	173,465,002	180,613,440	184,830,104	185,342,051	197,664,634	12,322,583	6.6%



Additional Positions Requested

Position	Total
0002 Coord, supv	1.0
1.0 Program Facilitator for ESOL	1.0
0004 Assist principal	3.0
1.0 CHMS, 1.0 PHS, 1PMS	3.0
0005 Teacher	46.5
5 special education teachers from IC requests	5.0
9.0 special education teachers from school requests	9.0
Sch Req: RSES 2.0 Interv LA and Math, KEES 1.0 RTI & 1.0 Interv, CCES .5 for incr enroll, NEES 1.0, BVES 2.0, CoES 1.0 , HHES 1.0 for cls size red, RSES .5 Tech Sup, PMS 1.0 LA, EMS 1.0 Sci/Soc Stud & 1.0 Instr Coach, RSHS 1.0 World Lang and 1.0 Sci.	15.0
IC Request: Instructional Coaches for GT, LA & ESOL, Teachers in ESOL, Strings, Gen. Music, Theatre, 2.0 Drug Ed, 1.0 Art and .5 Fine Arts Assistant.	11.5
IC Request: 6.0 CTE Teachers for CASE, Homeland Security, HVAC, Interactive Media, Biomedical and Constr., Design, & Maint.	6.0
0007 Guidance couns	1.0
Counselor HHES	1.0
0012 Other prof staff	1.0
Bldg. Automation Tech to reduce Johnson Control cost	1.0
0013 Sec, clerical	3.0
GMES, KES	2.0
1.0 10 mo. school secretary HHES	1.0
0015 Paraprof	1.0
1.0 MIP para CCST	1.0
0016 Op. maint. caf	3.5
.5 custodian RSHS	0.5
Head custodian for new CCST bldg	1.0
Custodian for new CCST	1.0
.5 custodian floater	1.0
Grand Total	60.0
Total Salaries (no fixed charges)	\$5,569,214



Continue Programs that are Working

- Continue to offer full range of athletic and extra curricular opportunities
- Continue to expand strings instruction
- Replace technology items as they age out
- Sustain pre-kindergarten in all elementary schools
- Continue the Twilight Program based on excellent results
- Maintain our commitment to North Bay experience for 6th graders and Fair Hill for elementary grades
- Continue support for Upper Chesapeake Center for the Arts
- Provide incentives and recognition to nationally certified teachers
- Collaborate with DSS to put Social Workers in 7 schools
- Expand online resources for teachers and students



Education Services Program Needs

- Fund Long Range Technology Plan
 - Expand Chromebooks in Elementary Schools
 - Expand Chromebooks in Middle Schools
- Drug Education Materials and Resources
- Professional Development
- Curriculum Writing and Review
- Instructional Materials
- Replace AED devices for safety



Administrative Services Program Needs

- Replace HR / Finance / Payroll Information System
- Camera systems for remaining two middle schools
- 2 replacement school buses
- 5 replacement maintenance vehicles
- 240 maintenance requests
 - Maintenance and operations total \$4.5 million
 - Locally funded CIP requests total \$5.5 million



Career and Technology Education Summary

Unrestricted excluding fixed charges (Local funds only)

by Position	FY12 Approved	FY13 Approved	FY14 Approved	FY15 Approved	FY16 Request	Change
02 Director, Coord., Supv., Specialist	-	-	-	-	1.00	1.00
03 Principal	1.00	1.00	1.00	1.00	1.00	-
05 Teacher	45.17	45.30	45.40	41.90	49.00	7.10
07 School Counselor	1.00	1.00	1.00	1.00	1.00	-
11 Nurse	1.00	1.00	1.00	1.00	1.00	-
12 Other Professional Staff	1.00	1.00	1.00	1.00	-	(1.00)
13 Secretary, Clerical	3.50	3.00	3.00	3.00	3.00	-
15 Paraprofessional	9.00	9.00	9.00	8.00	8.00	-
16 Operations, Maintenance	3.00	3.00	3.00	3.00	5.00	2.00
Grand Total	64.67	64.30	64.40	59.90	69.00	9.10

by Object	FY12 Actual	FY13 Actual	FY14 Actual	FY15 Approved	FY16 Request	Change	%
01 Salaries & Wages	3,515,315	3,623,365	3,649,869	3,562,768	4,068,344	505,576	14.2%
02 Contracted Charges	101,708	148,588	238,725	113,747	112,247	(1,500)	-1.3%
03 Supplies and Materials	133,149	549,018	278,737	409,190	374,563	(34,627)	-8.5%
04 Other Charges	247,425	220,745	292,656	186,820	463,151	276,331	147.9%
05 Land, Buildings, Equipment	38,055	39,464	12,497	-	-	-	0.0%
Grand Total	4,035,651	4,581,180	4,472,485	4,272,525	5,018,305	745,780	17.5%