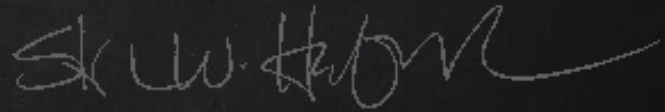


VISION 2020

A handwritten signature in white ink, appearing to read "Stephen W. Hefner", is positioned above a horizontal white line.

Stephen W. Hefner, Ed.D.
Superintendent
Lexington-Richland Five

September 12, 2016

EXTRAORDINARY

extraordinary [ik-**strawr**-dn-er-ee]

“...beyond what is usual,
ordinary, regular, or established.”

- [Dictionary.com](https://www.dictionary.com)

LR5's sustained, high-level of success is a reflection of:

- 1) a laser-focus on teaching and learning,
- 2) excellent teachers and outstanding students, and
- 3) phenomenal parental and community support.

DYNAMIC

dynamic [die-namik]

“... a system characterized by
constant change...”

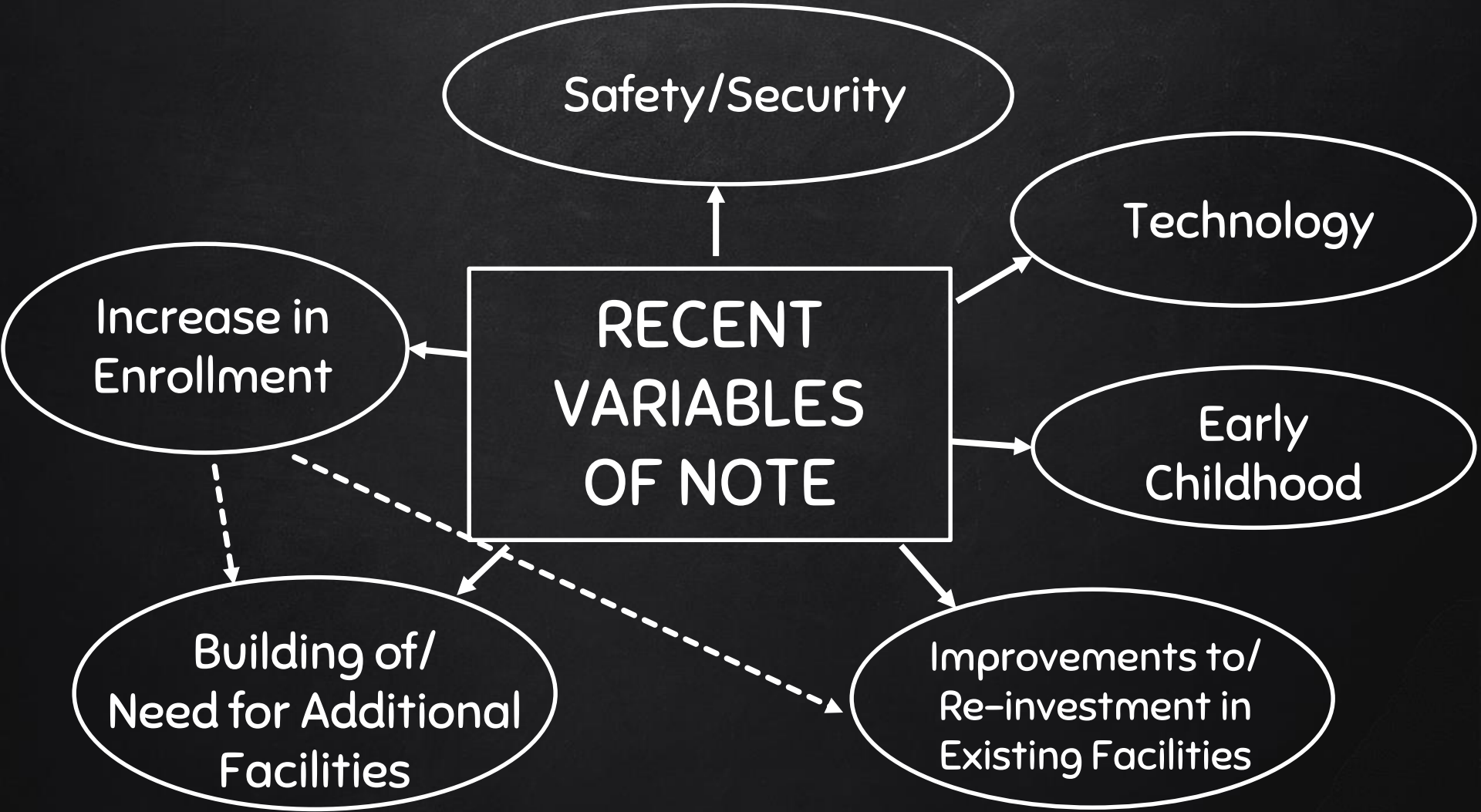
– Oxford Dictionary

FACT:

While LR5's formula for sustained success has remained constant for many years, other variables in LR5 are ever-changing.

OPINION:

The District's skill in dealing with its ever-changing variables is a major reason for the District's sustained, high-level success.



FACILITIES PLAN

“VISION 2020”

FACILITIES PLAN:

- Identifies improvements and re-investments needed within our existing physical plant,
- Proposes construction of additional schools and facilities as needed,
- Promotes the viability and marketability of every school within the system, and
- Ensures an infrastructure that enables the District to plan for (and to effectively execute those plans) its ever-changing needs.

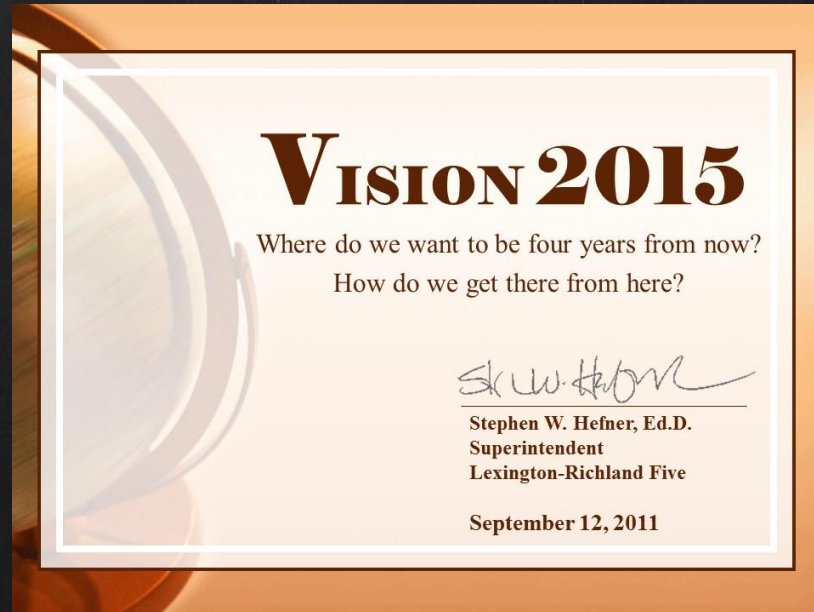
Before I present...

VISION 2020

Let's look back at...

VISION 2015

Exactly 5 years ago tonight
(September 12, 2011), I presented
VISION 2015



At that time,

- Student enrollment was “flat”
- We had approximately 2,300 students in portable classrooms (down from a peak of approximately 3,000)
- There was an effort on the part of some community members to block the improvements to and expansion of CHS and to recall the 2008 Bond Referendum vote

I proposed a five-step plan for moving forward

1. RENOVATE AND EXPAND CHAPIN HIGH ON ITS PRESENT SITE



Stevens & Wilson
ARCHITECTURE, ENGINEERING, INTERIORS

district five
of Education & Human Capital

**2. BUILD A NEW HIGH SCHOOL
ON THE SPRING HILL SITE
AND OPEN IT AS A
MAGNET HIGH SCHOOL**

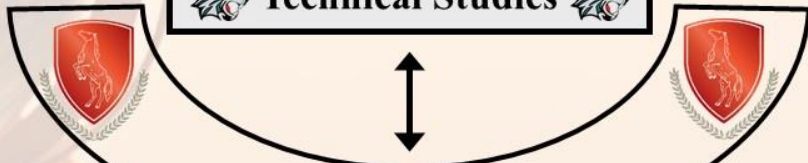


**3. MAKE SIGNIFICANT
IMPROVEMENTS TO THE
PHYSICAL FACILITIES AT
IRMO HIGH AND
DUTCH FORK HIGH**





**The Center for Advanced
Technical Studies**

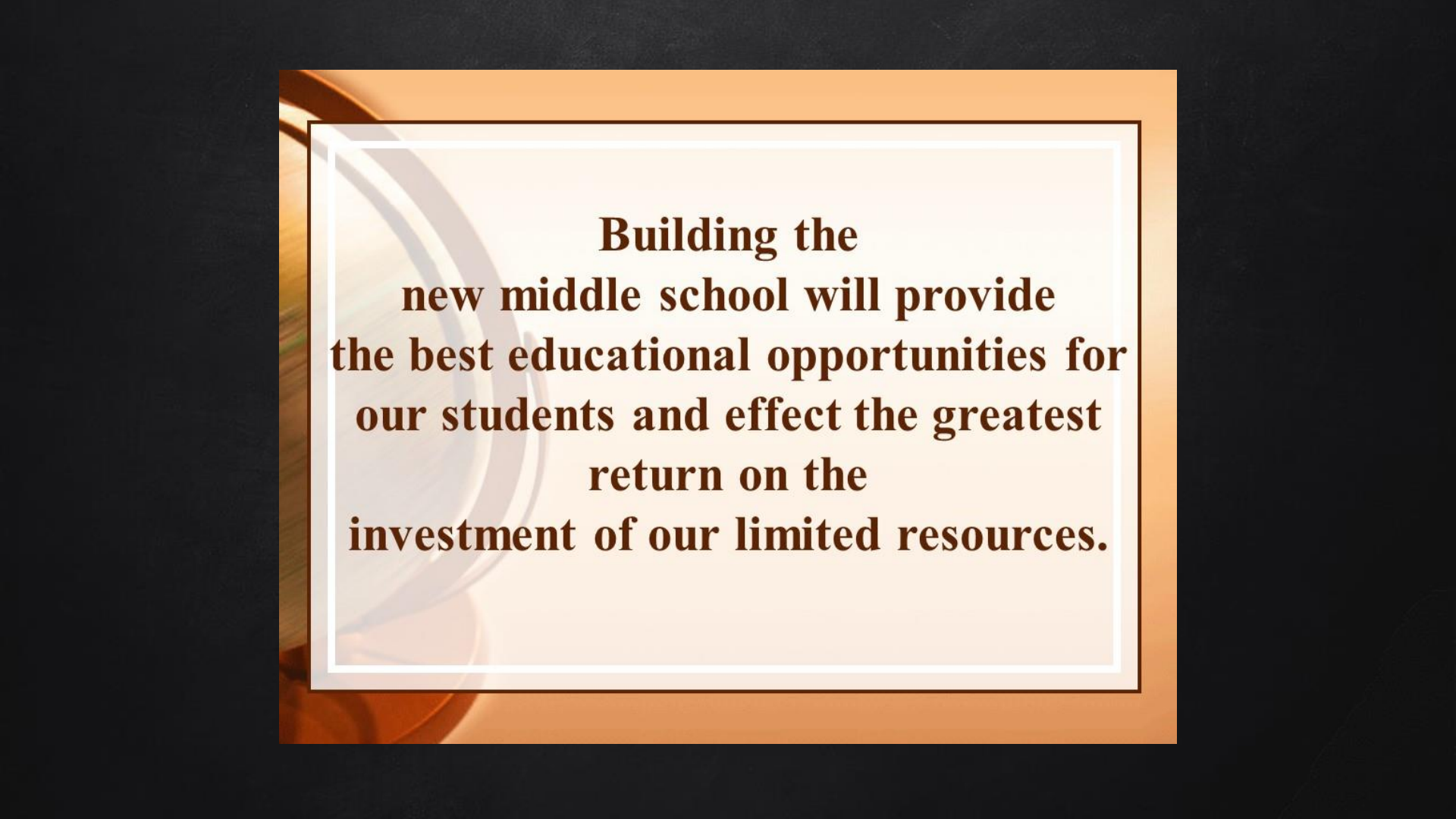


Spring Hill High

REVISED Step 4

**BUILD THE NEW
MIDDLE SCHOOL**





**Building the
new middle school will provide
the best educational opportunities for
our students and effect the greatest
return on the
investment of our limited resources.**

5. EXPAND MAGNET AND CHOICE OPTIONS THROUGHOUT THE DISTRICT

- Make optimum use of existing space
- Enhance the ability of each school to compete effectively with other schools in our district and community
- Meet the unique educational needs of our students

Each school must be uncommonly good at those things commonly offered by most schools.

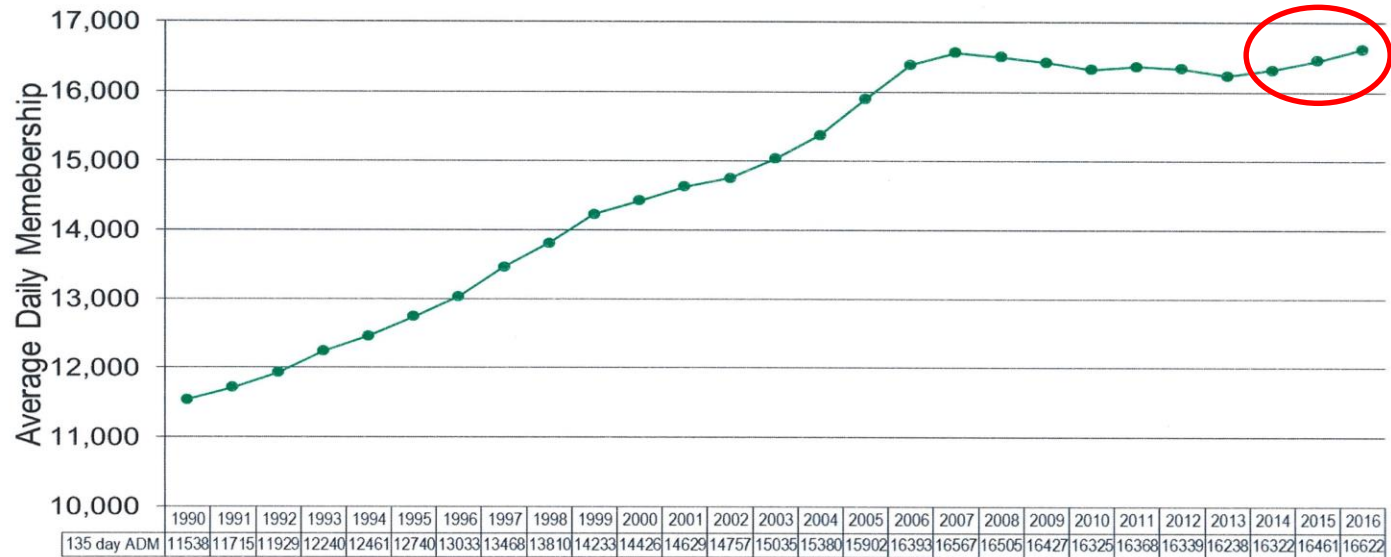


Each school must be great at something not commonly offered in other schools.

Five years later, there is one BIG change in our brutal realities:

Our student enrollment is no longer flat. Our increase in student enrollment is on a steep trajectory of growth.

135th Average Daily Membership 1990 – 2016



K-12 State-funded students only

• DAY 10 (15-16) TO DAY 10 (16-17) = + 301

• PAST THREE YEARS (DAY 10) = + 581

OF NOTE BY CLUSTER

CHAPIN:

LMES - 995

CMS - 863

DUTCH FORK:

DFMS - 1033

DFHS - 1718

IRMO:

HWES - 650

SOES - 632

To address our needs related to growth in enrollment and in ensuring the continued viability of the existing components of our physical plant, I am making five recommendations:

1. ADD A THIRD WING TO CHAPIN MIDDLE SCHOOL



2. BUILD A NEW ELEMENTARY SCHOOL
(Elementary #13) IN THE
CHAPIN CLUSTER.

3. To ensure that the District can adequately plan for growth (and to ensure that the District can effectively execute those plans), RESTORE THE “ASSISTANT SUPERINTENDENT FOR ADMINISTRATION POSITION” (left unfilled since 1996) as “CHIEF PLANNING AND ADMINISTRATIVE OFFICER.”

4. CONTINUE TO EXPAND MAGNET AND CHOICE OPTIONS THROUGHOUT THE DISTRICT TO:

- a) Make optimum use of existing space;
- b) Enhance the ability of each school to compete effectively with other schools in our district and community, and
- c) Meet the unique educational needs of our students.

5. ASSESS AND PRIORTIZE THE NEED FOR AND IDENTIFY A PLAN TO FUND THESE PROJECTS:

- Upgrades to NRES, HWES, DFES, and HECES
- Auditorium/Fine Arts Center for CHS
- Upgrades to Technology Infrastructure
- Upgrades/Additions to DFMS and DFHS
- Improved Facilities for Maintenance and Transportation
- Upgrades/Additions to DO
- Upgrades to Safety/Security Infrastructure
- Upgrades at CRIS, IMS, and IHS
- Construction of Elementary School #14 (Chapin Cluster)
- Construction of additional Intermediate and/or Middle School (Chapin Cluster)

NEXT STEP:

September 26, 2016 – Present proposal and funding plan for moving ahead with an additional wing at CMS to address the existing and future needs of this 7th and 8th grade facility

EXTRAORDINARY

DOMINANT