**Kilgore Independent School District** 

**Kilgore Intermediate** 

2023-2024 Improvement Plan



# **Mission Statement**

Preparing today's students for tomorrow's opportunities

# Vision

Igniting life-long learning in all students

## Value Statement

Quality instruction is critical for student success. Academic excellence is our cornerstone. Education is more than just classrooms or test scores. Responsible citizenship is character in action.

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## **Comprehensive Needs Assessment**

## **Demographics**

## **Demographics Summary**

Kilgore Intermediate School is a 4th and 5th grade campus with approximately 580 students. There are 45 certified teachers and 15 instructional paraprofessionals. Four leadership people - principal, assistant principal, instructional specialist, counselor. 98% of teachers and paraprofessionals are highly qualified.

- 42% White
- 12% African American
- 38% Hispanic
- 7% 2 or More Races
- 1% Asian
- 8% Special Education
- 6% G/T
- 18% 504
- 15% Dyslexia
- 25% ELL
- 77% Economically Disadvantaged
- 55% At Risk

KIS has 93.4% attendance rate with a 9% mobility rate.

Class size on average is 18:1

#### **Demographics Strengths**

Kilgore Intermediate School strengths include:

- Highly qualified staff with low turnover rate
- Data analysis by subpopulations to determine student instructional needs
- Intervention programs to help diverse learners Reading Intervention, Math intervention, ESL and Dual Language classes, before school tutoring, Resource and Co-Teach classes, Dyslexia program, Life Skills class
- Dual Language Classes 1 way and 2 way in both grades
- LEAP classes for gifted learners
- Summer School Accelerated Learning

Kilgore Intermediate Generated by Plan4Learning.com

- Poverty and building relationships training
- GEMS program Great Educators Mentoring Students
- Opportunities for parent and student activities: Meet the Teacher, Open House, Literacy Night, STEM Night, Donuts with Dad, Muffins with Mom, Grandparents Day, Father/ Daughter Dance, Mom Prom, Field Day, Book Fair Family Night, PTA, Music Programs
- Community Involvement Nursing home visits, Can Food Drive, BOBs recycling with Revolution Company
- Extra Curricular UIL, STUCO, Choir
- Counseling services with Next Step

## **Student Learning**

#### **Student Learning Summary**

## 2023 STAAR Results

4th Grade Reading - 74% approaches, 37% meets, 15% masters

4th Grade Math - 69% approaches, 47% meets, 24% masters

5th Grade Reading - 72% approaches, 41% meets, 18% masters

5th Grade Math - 65% approaches, 37% meets, 14% masters

5th Grade Science - 56% approaches, 26% meets, 8% masters

## End of the Year Star Renaissance screener (2023)

## Reading

49% of 4th grade students are at/above grade level. 14% on watch, 14% intervention, and 23% urgent intervention 32% of 5th grade students are at/above grade level. 20% on watch, 21% intervention, and 28% urgent intervention

## Math

73% of 4th grade students are at/above grade level. 7% on watch, 10% intervention, and 11% urgent intervention 56% of 5th grade students are at/above grade level. 14% on watch, 15% intervention, and 15% urgent intervention

Student Achievement Needs:

- 1. Higher level questioning and activities
- 2. Improve differentiated instruction to meet all student needs
- 3. Focus on building relationships and making connections with students and parents

- 4. Implementation of computerized instruction materials for writing
- 5. Write critically across the curriculum
- 6. High expectations with student goal setting. Students self-monitor progress.
- 7. Real World/Cross-curricular connections to learning.
- 8. Build writing skills for Extended Constructed Response.
- 9. Focus on process skills.

### **Student Learning Strengths**

- Data driven decision making for targeted interventions
- Universal screener for reading (MAP Testing)
- Universal screener for math (MAP Testing)
- Computer instruction IXL for ELA, IXL for math, Process Learning, Flocabulary
- Chart and monitor student growth for all students
- Progress monitoring reading levels using Fountas and Pinnell BOY, MOY, EOY
- Interventions for Tier 2 and Tier 3 students (Read Intervention, Math Intervention, ESL)
- Accelerated Reading program with incentives to encourage independent reading
- ESL and Dual Language classes
- Co-Teach, resource, and life skills for SPED
- TEKS Resource
- Stemscopes for Math and Science
- Lead4ward for Rockin Review
- LLI/Reading by Design for struggling readers
- Math Intervention

## **Problem Statements Identifying Student Learning Needs**

Problem Statement 1: High percentage of students did not achieve Meets on the STAAR Reading, Math and Science tests. Root Cause: Below grade level reading and writing levels.

## **School Processes & Programs**

### School Processes & Programs Summary

Kilgore Intermediate School has 32 classroom teachers, 2 math intervention teachers, 2 dyslexia teachers, 1 reading intervention teacher, 2 special ed resource teachers, 1 special ed lifeskills teacher, 1 gifted and talented teacher, 1 ESL teacher, 2 PE teachers, and a music teacher. There is 4 dual language classrooms in each grade level with one way and two way.

98% of the teachers are highly qualified and KIS recruits teachers from college job fairs, internet job boards, social media and job postings on our website. We have a low turnover rate (13.0%). New teachers are strongly supported by their PLC teams, instructional specialist and administrators. First year teachers are supported by the instructional specialist as their mentor and the KISD curriculum directors.

The instructional specialist facilitates weekly PLC meetings and assists teachers in lesson planning, data analysis and other instructional needs. She is curriculum support on the campus, making sure the scope and sequence is followed and the TEKS are taught. We use TEKS Resource for our curriculum framework and STEMscopes for math and science.

KIS has a full time counselor who does counseling, 504, and serves as our testing coordinator.

We have a District Elementary RTI Coordinator and District Elementary Behavior Coordinator who serves students on our campus.

Administrators at KIS include the principal and assistant principal. The assistant principal oversees discipline, safety and attendance.

Interventions are scheduled in the master schedule during flex time or AR reading times 4 times a week and tutorials are scheduled in the morning before school.

Gomez and Gomez instructional strategies are used in the dual language classrooms.

GEMS (Great Educators Mentoring Students) - staff mentoring students with academic and behavior struggles.

Wellness Pointe Positive Action Program is an 8 week program provided for 5th graders to help them with making good choices.

Next Step Counseling provides weekly counseling services for some students.

#### **School Processes & Programs Strengths**

- Technology support for the classrooms
- Teachers have access to chrome books and IFP (smart boards) in every classroom
- · Instructional specialist facilitates PLCs and gives support to all teachers
- Counselor meets with intervention team PLC to discuss Tier 2 and Tier 3 student progress
- Interventions during flex time so that students do not miss core instruction
- Attendance rate monitored by the assistant principal
- Attendance incentives given to quarterly perfect attendance
- School safety and campus procedures
- Student/parent activities
- Sped Co-teach and Resource classes

- ESL and Dual Language Classes
- Learning by Design for dyslexia students
- LLI (Fountas & Pinnell) is used for reading intervention
- Guided reading and guided math
  GEMS program for behaviorally challenged students
- Extracurricular activities UIL, STUCO, Choir
- Learning computer programs Progress Learning (formerly Education Galaxy), IXL, Brain Pop, Flocabulary, Prodigy
- Book Vending Machine used for prizes. Students earn tickets from teachers for a weekly drawing.

## Perceptions

### **Perceptions Summary**

At Kilgore Intermediate School we strive to educate the whole child and recognize differences. We have programs in place to help meet physical, social and academic needs. We realize that students learn differently so we are constantly implementing different ways for students to learn. We provide a safe, collaborative learning environment for all students. We do whatever it takes to help our students.

KIS promotes character building with the Core Essentials program. Our school wide expectations are built around RESPECT - respect yourself, respect others and respect our school.

We focus on parent involvement by using different medias. Skylert, email, Facebook, and weekly notes are sent out to give parents information. We have events such as Meet the Teacher, Open House, Literacy Night, STEM Night, Dyslexia Night, Hispanic Heritage, Father/Daughter Dance, Mom Prom, Grandparents lunch, PTA and student programs for parents to attend special events at school.

KIS participates in BOBs recycling program with Revolution Company, Kilgore News Herald Christmas Card Contest, nursing home visits, Lions Club annual can food drive, and other events to help our community.

We help students with food for the weekend through the backpack program from St. Luke's Methodist Church and coats for the winter through private donations. We work closely with the Kilgore Lions Club to collect can foods and provide students with gifts for Christmas.

We have daily birthday announcements, Student of the Month, monthly BOBs drawings, weekly drawing for Caught Being Good, 100 pt. AR achievers and any other accomplishments that need recognition.

We have quarterly celebrations for students making their AR goal and math fluency goals.

G.E.M.S. - Great Educators Mentoring Students was started this year to help students who need extra support from staff members with behavior and academics.

Weekly staff newsletter from principal to communicate school wide information.

KHS football players and cheerleaders greet students once a week in the morning.

#### **Perceptions Strengths**

- Core Essentials Character building program
- Family events Literacy Night, Open House, STEM Night, Father/Daughter Dance, Mom Prom, Muffins with Mom, Grandparents' Days, Donuts with Dad, Book Fair Family Night, Music programs
- Parent Communication Teachers make a positive contact with all their students' parents the 1st 3 weeks of school and throughout the year as needed.
- Participation in community events Visits to nursing home, Lions Club Christmas and can food drive, BOBs Recycling program with Revolution Company, Kilgore News Herald Christmas Cards, FUMC Food Backpack program
- Schoolwide expectations Respect yourself, Respect others, Respect our school
- G.E.M.S. mentoring program program for students who need extra care and guidance.
- Weekly drawings for the book box.

**Priority Problem Statements** 

## Goals

**Goal 1:** Student achievement: Meet the educational needs of every student by continually supporting, teaching, and learning so all students reach their maximum potential.

Performance Objective 1: Students will achieve 80% approaches, 50% meets, and 30% masters on the STAAR RLA test in April, 2024.

## **High Priority**

Evaluation Data Sources: Fountas and Pinnell Progress Monitoring STAAR Reading Test Benchmarks Common Assessments Walk-through Data MAP Test RTI Data

Strategy 1 Details	Reviews			
Strategy 1: MAP reading screener will be used at the beginning, middle and end of year to monitor student growth.	Formative			Summative
Strategy's Expected Result/Impact: Increase student growth in reading	Nov	Feb	Apr	June
Staff Responsible for Monitoring: Teachers			-	
Instructional Specialist				
Principals				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments,				
Lever 5: Effective Instruction				

Strategy 2 Details		Reviews				
Strategy 2: Guided reading training for all ELAR teachers and implementation of guided reading in the classroom.	Formative Sum			Summative		
Strategy's Expected Result/Impact: Increase reading comprehension, accuracy and fluency.	Nov	Nov Feb Apr				
Staff Responsible for Monitoring: Teachers						
Instructional Specialist						
Principals						
Title I:						
2.4, 2.5, 2.6						
- TEA Priorities:						
Build a foundation of reading and math, Improve low-performing schools						
- ESF Levers:						
Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments,						
Lever 5: Effective Instruction						
Strategy 3 Details		Rev	iews			
Strategy o Dounis		IC V	IC WS			
<b>Strategy 3:</b> LLI Program will be used for reading intervention for Tier 2 and Tier 3 students and for HB 1416 accelerated		Formative		Summative		
	Nov			Summative June		
Strategy 3: LLI Program will be used for reading intervention for Tier 2 and Tier 3 students and for HB 1416 accelerated	Nov	Formative	Apr			
<b>Strategy 3:</b> LLI Program will be used for reading intervention for Tier 2 and Tier 3 students and for HB 1416 accelerated instruction.	Nov	Formative				
Strategy 3: LLI Program will be used for reading intervention for Tier 2 and Tier 3 students and for HB 1416 accelerated instruction. Strategy's Expected Result/Impact: Increase student comprehension and fluency.	Nov	Formative				
<ul> <li>Strategy 3: LLI Program will be used for reading intervention for Tier 2 and Tier 3 students and for HB 1416 accelerated instruction.</li> <li>Strategy's Expected Result/Impact: Increase student comprehension and fluency.</li> <li>Staff Responsible for Monitoring: Intervention Reading Teacher Principals</li> </ul>	Nov	Formative				
<ul> <li>Strategy 3: LLI Program will be used for reading intervention for Tier 2 and Tier 3 students and for HB 1416 accelerated instruction.</li> <li>Strategy's Expected Result/Impact: Increase student comprehension and fluency.</li> <li>Staff Responsible for Monitoring: Intervention Reading Teacher Principals</li> <li>Title I:</li> </ul>	Nov	Formative				
<ul> <li>Strategy 3: LLI Program will be used for reading intervention for Tier 2 and Tier 3 students and for HB 1416 accelerated instruction.</li> <li>Strategy's Expected Result/Impact: Increase student comprehension and fluency.</li> <li>Staff Responsible for Monitoring: Intervention Reading Teacher Principals</li> <li>Title I: 2.4, 2.5, 2.6</li> </ul>	Nov	Formative				
<ul> <li>Strategy 3: LLI Program will be used for reading intervention for Tier 2 and Tier 3 students and for HB 1416 accelerated instruction.</li> <li>Strategy's Expected Result/Impact: Increase student comprehension and fluency.</li> <li>Staff Responsible for Monitoring: Intervention Reading Teacher Principals</li> <li>Title I:</li> <li>2.4, 2.5, 2.6</li> <li>TEA Priorities:</li> </ul>	Nov	Formative				
<ul> <li>Strategy 3: LLI Program will be used for reading intervention for Tier 2 and Tier 3 students and for HB 1416 accelerated instruction.</li> <li>Strategy's Expected Result/Impact: Increase student comprehension and fluency.</li> <li>Staff Responsible for Monitoring: Intervention Reading Teacher Principals</li> <li>Title I: 2.4, 2.5, 2.6</li> </ul>	Nov	Formative				
<ul> <li>Strategy 3: LLI Program will be used for reading intervention for Tier 2 and Tier 3 students and for HB 1416 accelerated instruction.</li> <li>Strategy's Expected Result/Impact: Increase student comprehension and fluency.</li> <li>Staff Responsible for Monitoring: Intervention Reading Teacher Principals</li> <li>Title I:</li> <li>2.4, 2.5, 2.6</li> <li>TEA Priorities:</li> <li>Build a foundation of reading and math</li> </ul>	Nov	Formative				

Strategy 4 Details		Reviews			
Strategy 4: ESL push in and pull out and dual language classes use Gomez and Gomez to increase reading levels and		Formative			
<ul> <li>support for ELL students.</li> <li>Strategy's Expected Result/Impact: Increase in reading comprehension and English language fluency.</li> <li>Staff Responsible for Monitoring: Dual Language Teachers ESL Teacher and Paras Principals Instructional Specialist </li> <li>Title I: 2.4, 2.6 TEA Priorities: Build a foundation of reading and math, Improve low-performing schools ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li></ul>	Nov	Feb	Apr	June	
Strategy 5 Details		Rev	iews		
<ul> <li>Strategy 5: Implementation of Reading by Design program for dyslexia students.</li> <li>Strategy's Expected Result/Impact: Increase student knowledge of phonics and phonemic awareness to increase reading comprehension and fluency.</li> <li>Staff Responsible for Monitoring: Dyslexia Teachers Principals</li> </ul>	Nov	Formative Feb	Apr	Summativ June	
<ul> <li>Title I:</li> <li>2.4, 2.6</li> <li>TEA Priorities:</li> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> </ul>					

Strategy 6 Details		Reviews			
Strategy 6: KIS will use IXL computer and Flocabulary reading program in the classroom and Progress Learning computer		Formative		Summative	
program in the computer lab and tutorials.	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: Increase student reading comprehension and vocabulary skills.		- •			
Staff Responsible for Monitoring: Classroom Teachers					
Intervention Teachers					
Computer Lab Staff					
Principals					
Title I:					
2.4, 2.6					
- TEA Priorities:					
Build a foundation of reading and math, Improve low-performing schools					
- ESF Levers:					
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					
Strategy 7 Details		Rev	iews		
Strategy 7: Fountas and Pinnell will be used to progress monitor student reading levels at the beginning, middle and end of		Formative		Summative	
year to document student growth.	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: Monitor student growth in reading levels.	1101	reb	Арг	June	
Staff Responsible for Monitoring: Teachers					
Instructional Specialist					
Principals					
			1	1	
Title I:					
<b>Title I:</b> 2.4, 2.6					
Title I: 2.4, 2.6 - TEA Priorities:					
2.4, 2.6					
2.4, 2.6 - TEA Priorities:					
<ul><li>2.4, 2.6</li><li><b>TEA Priorities:</b></li><li>Build a foundation of reading and math</li></ul>					

Strategy 8 Details		Reviews			
Strategy 8: 100% of campus administrators will implement the coaching cycle. Feedback and follow through will be used		Formative			
<ul> <li>to improve instruction so that 80% of all students will be reading on or above grade by May, 2024.</li> <li>Strategy's Expected Result/Impact: Improve reading levels</li> <li>Staff Responsible for Monitoring: Teachers</li> <li>Instructional Specialist</li> <li>Principals</li> <li>Title I:</li> <li>2.4, 2.6</li> <li>TEA Priorities:</li> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> </ul>	Nov	Feb	Apr	Summative June	
Strategy 9 Details		Rev	views		
Strategy 9: Acclerated Reader time is built in the daily schedule for 30 minutes a day and 9 week goals set for all students.		Formative		Summative	
Strategy's Expected Result/Impact: Increase comprehension, fluency and reading levels. Staff Responsible for Monitoring: Teachers Instructional Specialist Principals	Nov	Feb	Apr	June	
Title I:					

Strategy 10 Details	Reviews				Reviews			
Strategy 10: For writing instruction, KIS teachers will use the HMH Writable program and writing professional	Formativ		Formative		Summative			
development with Cyndi Nyvall, Region 7.	Nov	Feb	Apr	June				
Strategy's Expected Result/Impact: Improve student writing skills								
Staff Responsible for Monitoring: Principals								
Instructional specialist								
Teachers								
Title I:								
2.4, 2.6								
- TEA Priorities:								
Build a foundation of reading and math, Improve low-performing schools								
- ESF Levers:								
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction								
No Progress Accomplished -> Continue/Modify	X Discon	tinue	<u> </u>					

**Goal 1:** Student achievement: Meet the educational needs of every student by continually supporting, teaching, and learning so all students reach their maximum potential.

Performance Objective 2: Students will achieve 80% approaches, 50% meets, and 30% masters on the STAAR Math test in May, 2024.

## **High Priority**

Evaluation Data Sources: STAAR MathTest Benchmarks Common Assessments Math Fluency Tests Walk-through Data MAP Test RTI Data

Strategy 1 Details		Reviews			
Strategy 1: Guided math training for all math teachers to help students close gaps in math skills.		Formative S			
Strategy's Expected Result/Impact: Increase student growth in math	Nov	Feb	Apr	June	
Staff Responsible for Monitoring: Principals			1		
Instructional specialist					
Teachers					
Title I:					
2.4, 2.5, 2.6					
- TEA Priorities:					
Build a foundation of reading and math, Improve low-performing schools					
- ESF Levers:					
Lever 5: Effective Instruction					

Strategy 2 Details	Reviews						
Strategy 2: MAP math screener will be used at the beginning, middle and end of year to monitor student growth.		Formative			Formative Su		Summative
<ul> <li>Strategy's Expected Result/Impact: Increase student growth in math</li> <li>Staff Responsible for Monitoring: Principals</li> <li>Instructional specialist</li> <li>Teachers</li> <li>Title I:</li> <li>2.4, 2.6</li> <li>TEA Priorities:</li> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> </ul>	Nov	Feb	Apr	June			
Strategy 3 Details		Rev	views				
<b>Strategy 3:</b> KIS will use IXL computer math program in the classroom and for HB 1416 accelerated instruction. Progress Learning will be used in the computer labs for extra math instruction.		Formative	I .	Summative			
Strategy's Expected Result/Impact: Increase student growth in math	Nov	Feb	Apr	June			
<ul> <li>Staff Responsible for Monitoring: Principals Teachers Computer Lab Para</li> <li>Title I: 2.4, 2.6</li> <li>TEA Priorities: Build a foundation of reading and math</li> <li>ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> </ul>							

Strategy 4 Details		Reviews			
Strategy 4: KIS will use digital Target Math daily and Problem of the Day for spiraling math skills.	F		Formative		
Strategy's Expected Result/Impact: Daily spiral review of math skills to increase student growth Staff Responsible for Monitoring: Principals Instructional specialist Teachers	Nov	Nov Feb Apr			
<ul> <li>Title I:</li> <li>2.4, 2.6</li> <li>TEA Priorities:</li> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> </ul>					
Strategy 5 Details	Reviews				
Strategy 5: Math intervention pull out program for Tier 2 and Tier 3 RTI students.		Formative		Summative	
rategy's Expected Result/Impact: Close learning gaps and increase student growth in math	Nov	Feb	Apr	June	
Staff Responsible for Monitoring: Principals					
Intervention teachers					
<ul> <li>Title I:</li> <li>2.4, 2.6</li> <li>- TEA Priorities:</li> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>- ESF Levers:</li> <li>Lever 5: Effective Instruction</li> </ul>					
Strategy 6 Details		Rev	views		
Strategy 6: 100% of campus administrators will implement the coaching cycle. Feedback and follow through will be used	d Formative			Summative	
to improve math instruction so that 80% of all students on or above grade in math by May, 2024.	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: Improvement in math levels Staff Responsible for Monitoring: Principals Instructional specialist					
Title I: 2.4, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools					
- ESF Levers: Lever 5: Effective Instruction					

Strategy 7 Details	Reviews			
Strategy 7: KIS math teachers will use TEKS Resource and the STEMscopes math program for lessons,pacing,		Formative		
sequencing skills, and activities.	Nov Feb Apr		June	
Strategy's Expected Result/Impact: Improvement in student math growth	1101	1.00		
Staff Responsible for Monitoring: Principals				
Instructional Specialist				
Teachers				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Strategy 8 Details		Rev	iews	
Strategy 8: KIS will seek feedback and advice from Stacy Grant, math consultant, on math best practices using data from		Formative		Summative
common assessments and benchmarks.	Nov	Feb	4	June
Strategy's Expected Result/Impact: Increase student math growth	INUV	гер	Apr	June
Staff Responsible for Monitoring: Principals				
Instructional specialist				
Teachers				
Title I:				
2.4, 2.6				
- TEA Priorities:			1	
Build a foundation of reading and math, Improve low-performing schools				

Strategy 9 Details	Reviews			
Strategy 9: KIS math teachers will use the Daily Numeracy in STEMscopes to help students build their number sense		Formative		Summative
thinking and reasoning skills.	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: Increase higher level math thinking skills				
Staff Responsible for Monitoring: Principals				
Instructional Specialist				
Teachers				
Title I:         2.4, 2.6         - TEA Priorities:         Build a foundation of reading and math, Improve low-performing schools         - ESF Levers:         Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
No Progress Accomplished -> Continue/Modify	X Discon	tinue		

**Goal 1:** Student achievement: Meet the educational needs of every student by continually supporting, teaching, and learning so all students reach their maximum potential.

Performance Objective 3: Students will achieve 80% approaches, 50% meets, and 30% masters on the STAAR Science test in April, 2024.

## **High Priority**

**Evaluation Data Sources:** STAAR Science Test Benchmarks Common Assessments Walk-through Data

Strategy 1 Details	Reviews				
Strategy 1: Increase the number of hands-on science labs in the classroom including virtual lab activities and field trips.	Formative			Summative	
<ul> <li>Strategy's Expected Result/Impact: Increase student knowledge of science processes and increase STAAR science scores</li> <li>Staff Responsible for Monitoring: Principals Instructional specialist Teachers</li> <li>Title I: <ul> <li>2.4, 2.6</li> <li>TEA Priorities:</li> <li>Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> </ul> </li> </ul>	Nov	Feb	Apr	June	
Strategy 2 Details		Rev	views		
Strategy 2: Implement a 2 week Science Academy before STAAR to review and reinforce science content.		Formative	ative Summa		
<ul> <li>Strategy's Expected Result/Impact: Increase science scores on state assessment</li> <li>Staff Responsible for Monitoring: Principal Instructional specialist Teachers</li> <li>Title I: 2.4, 2.6</li> <li>- TEA Priorities: Improve low-performing schools</li> <li>- ESF Levers: Lever 5: Effective Instruction</li> </ul>	Nov	Feb	Apr	June	

Strategy 3 Details	Reviews			
Strategy 3: Use multiple ways to implement science academic vocabulary in all academic areas.		Formative		Summative
Strategy's Expected Result/Impact: Increase student knowledge of science academic vocabulary	Nov	Feb	Apr	June
Staff Responsible for Monitoring: Principals				
Instructional specialist				
Teachers				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 5: Effective Instruction				
Strategy 4 Details		Boy	iews	
			iews	1
Strategy 4: 100% of campus administrators will implement the coaching cycle. Feedback and follow through will be used	<b>Formative</b> S			Summative
to improve science instruction so that 80% of all 5th grade students will achieve passing standard on the STAAR science test in May, 2024.	Nov	Feb	Apr	June
Strategy's Expected Result/Impact: Increase student achievement on STAAR science test				
Staff Responsible for Monitoring: Principals				
Instructional specialist				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Improve low-performing schools				
		1		
- ESF Levers:				

Strategy 5 Details	Reviews			
Strategy 5: KIS will use TEKS Resource/STEMscopes science program to plan and sequence science content.		Formative		Summativ
Strategy's Expected Result/Impact: Increase student science knowledge and increase STAAR science scores Staff Responsible for Monitoring: Principals Instructional specialist Teachers	Nov	Feb	Apr	June
<ul> <li>Title I:</li> <li>2.4, 2.5, 2.6</li> <li>TEA Priorities:</li> <li>Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> </ul>				
Strategy 6 Details		- L		
Strategy 6: KIS science teachers will have training with Paul Eyler, Region 7 science specialist, on best practices for			Summativ	
teaching science vocabulary and process skills. Strategy's Expected Result/Impact: Increase student science vocabulary and knowledge of process skills	Nov	Feb	Apr	June
<ul> <li>2.4, 2.6</li> <li>TEA Priorities: Improve low-performing schools</li> <li>ESF Levers: Lever 5: Effective Instruction</li> </ul>				
Strategy 7 Details		Rev	iews	
Strategy 7: KIS Science teachers will use a daily science question for spiral review.		Formative		Summativ
<ul> <li>Strategy's Expected Result/Impact: Increase student science knowledge and relationships</li> <li>Staff Responsible for Monitoring: Principals</li> <li>Instructional Specialist</li> <li>Teachers</li> <li>Title I:</li> <li>2.4, 2.6</li> </ul>	Nov	Feb	Apr	June
- TEA Priorities: Improve low-performing schools - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction	X Disco			

**Goal 1:** Student achievement: Meet the educational needs of every student by continually supporting, teaching, and learning so all students reach their maximum potential.

**Performance Objective 4:** KIS will promote academic success by engaging students through real-world experiences while cultivating independent thinking and creative problem-solving.

**Evaluation Data Sources:** Lesson Plans Walk-through Data PLC Planning Benchmark and common assessments STAAR scores

Strategy 1 Details	Reviews			
trategy 1: KIS will increase the number of engaging hands-on, problem solving activities including real world applications		Formative		
<ul> <li>nd cross-curricular writing.</li> <li>Strategy's Expected Result/Impact: Increase higher level thinking skills</li> <li>Staff Responsible for Monitoring: Principals Instructional specialist Teachers</li> <li>Title I: <ul> <li>2.4, 2.6</li> <li>TEA Priorities:</li> <li>Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 5: Effective Instruction</li> </ul> </li> </ul>	Nov	Feb	Apr	June
Strategy 2 Details		Rev	iews	
trategy 2: KIS will provide technological resources needed for enhancing educational opportunities in the classroom.		Formative		Summativ
<ul> <li>Strategy's Expected Result/Impact: Increase student ability to use technology in the classroom and on the STAAR test</li> <li>Staff Responsible for Monitoring: Principals Teachers</li> <li>Title I:</li> <li>2.4, 2.6</li> <li>TEA Priorities:</li> <li>Build a foundation of reading and math, Improve low-performing schools</li> <li>ESF Levers:</li> <li>Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction</li> </ul>	Nov	Feb	Apr	June

Strategy 3 Details	Reviews			
Strategy 3: KIS will give students opportunities to attend real world experiences such as plays, musicals, field trips, etc.	Formative			Summative
Strategy's Expected Result/Impact: Increase knowledge and exposure to real world events	Nov	Feb	Apr	June
Staff Responsible for Monitoring: Principals				
Teachers				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture, Lever 5: Effective Instruction				
No Progress Accomplished -> Continue/Modify	Discon	tinue		

**Goal 2:** All students and staff will learn and work in a safe and responsive environment. KISD is committed to making our schools a safe place for our students, staff, and community to ensure a safe and orderly environment conducive to learning for all students.

Performance Objective 1: Kilgore Intermediate School will ensure a safe, secure, and drug-free environment for all students and staff.

## **High Priority**

**Evaluation Data Sources:** Parent/student/staff surveys Drill Logs Safety Training

Strategy 1 Details	Reviews				
Strategy 1: KIS will provide opportunities for monthly safety drills.	Formative			Summative	
Strategy's Expected Result/Impact: Increase student knowledge on procedures for crisis situations Staff Responsible for Monitoring: Principals Teachers	Nov	Feb	Apr	June	
ESF Levers: Lever 3: Positive School Culture					
Strategy 2 Details	Reviews				
Strategy 2: KIS 5th Grade students will participate in Wellness Point Positive Action program for drug awareness.	Formative			Summative	
<ul> <li>Strategy's Expected Result/Impact: Increase student awareness for positive actions</li> <li>Staff Responsible for Monitoring: PE Teachers</li> <li>Title I:</li> <li>2.5, 2.6</li> <li>- ESF Levers:</li> <li>Lever 3: Positive School Culture</li> </ul>	Nov	Feb	Apr	June	
Strategy 3 Details	Reviews				
Strategy 3: KIS has an armed security officer on campus.	Formative Summ			Summative	
Strategy's Expected Result/Impact: Provide a safe school environment Staff Responsible for Monitoring: Principals	Nov	Feb	Apr	June	

Director of School Safety <b>ESF Levers:</b> Lever 3: Positive School Culture			
0% No Progress	Accomplished	 X Discontinue	

**Goal 2:** All students and staff will learn and work in a safe and responsive environment. KISD is committed to making our schools a safe place for our students, staff, and community to ensure a safe and orderly environment conducive to learning for all students.

Performance Objective 2: KIS staff will inspire students to develop and exhibit character traits that are reflective of community standards.

**High Priority** 

**Evaluation Data Sources:** Increase student awareness for positive actions

Strategy 1 Details	Reviews			
Strategy 1: Implement Core Essential monthly character trait school-wide through classroom activities, videos and morning		Formative		Summative
announcements.	Nov	Nov Feb	Feb Apr	June
Strategy's Expected Result/Impact: Build positive student character			1	
Staff Responsible for Monitoring: Principals				
Teachers				
Strategy 2 Details		Rev	iews	
Strategy 2: Recognize students who are "Caught Being Good" and Student of the Month for good character traits.		Formative		Summative June
Strategy's Expected Result/Impact: Increased positive student character	Nov	Feb	Apr	June
Staff Responsible for Monitoring: Principals			1	
Teachers				
Title I:				
2.5, 2.6				
- ESF Levers:				
Lever 3: Positive School Culture				
Strategy 3 Details		Rev	iews	
Strategy 3: KIS will use the Campus Discipline Plan as a guide for creating a safe and positive learning environment.		Formative		Summative
Strategy's Expected Result/Impact: Positive learning environment for all students	Nov	Feb	Apr	June
Staff Responsible for Monitoring: Principals				
Teachers				
Title I:				
2.5, 2.6				
No Progress Accomplished - Continue/Modify	X Discor			

**Goal 2:** All students and staff will learn and work in a safe and responsive environment. KISD is committed to making our schools a safe place for our students, staff, and community to ensure a safe and orderly environment conducive to learning for all students.

Performance Objective 3: Less than 12% of students will have an out of class placement.

## **High Priority**

**Evaluation Data Sources:** Discipline Reports Quarterly Accountability Meetings

Strategy 1 Details		Reviews			
Strategy 1: KIS will provide behavior students with a mentor through the KIS GEMS (Great Educators Mentoring		Summative			
Students) program.         Strategy's Expected Result/Impact: Increase in positive behavior         Staff Responsible for Monitoring: Principals         KIS Staff         Title I:         2.5, 2.6         - ESF Levers:         Lever 3: Positive School Culture	Nov	Feb	Apr	June	
Strategy 2 Details		Rev	views		
Strategy 2: Behavior Intervention Specialist and assistant will provide reinforcement and supports for positive student		Formative		Summative	
<ul> <li>behavior.</li> <li>Strategy's Expected Result/Impact: Increase positive student behavior</li> <li>Staff Responsible for Monitoring: Principals</li> <li>Behavior Intervention Specialist</li> <li>Behavior Paraprofessional</li> <li>Title I:</li> <li>2.5, 2.6</li> <li>ESF Levers:</li> <li>Lever 3: Positive School Culture</li> </ul>	Nov	Feb	Apr	June	

Strategy 3 Details	Reviews			
Strategy 3: BOY classroom management training for all teachers using The Classroom Management Book by Harry Wong.	lassroom Management Book by Harry Wong. Formative			Summative
Strategy's Expected Result/Impact: Improve classroom procedures and behavior for all students Staff Responsible for Monitoring: Principals	Nov	Feb	Apr	June
Teachers				
<b>Title I:</b> 2.5, 2.6				
- ESF Levers: Lever 3: Positive School Culture				
No Progress 😡 Accomplished -> Continue/Modify	X Discon	tinue		

Goal 3: Recruit and maintain a high-quality workforce through competitive benefits and differentiated professional learning.

**Performance Objective 1:** KIS principals and instructional specialist will develop a plan that addresses effective coaching, monitoring, data analysis, and feedback of teachers in order to transform into a high performing school with a positive culture.

## **High Priority**

**Evaluation Data Sources:** T-Tess evaluations Walk-though Data Accountability Meetings Teacher/Parent/Student Feedback

Strategy 1 Details	Reviews					
Strategy 1: Provide new teachers with a mentor for support and positive encouragement.		Formative		Summative		
<ul> <li>Strategy's Expected Result/Impact: Instruction and classroom management improvement</li> <li>Staff Responsible for Monitoring: Principals</li> <li>Instructional Specialist</li> <li>Curriculum Directors</li> <li>TEA Priorities:</li> <li>Recruit, support, retain teachers and principals</li> <li>ESF Levers:</li> <li>Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 3: Positive School Culture, Lever</li> <li>5: Effective Instruction</li> </ul>	Nov	Feb	Apr	June		
Strategy 2 Details Strategy 2: KIS will use the quadrant model based on teacher data obtained from student assessments and walk-through	Reviews Formative S			Summative		
data.	Nov	Feb	Apr	June		
<ul> <li>Strategy's Expected Result/Impact: Improve instruction and student performance</li> <li>Staff Responsible for Monitoring: Principals</li> <li>Instructional Specialist</li> <li>TEA Priorities:</li> <li>Recruit, support, retain teachers and principals</li> </ul>						

Strategy 3 Details	Reviews				
Strategy 3: 100% of campus administrators will implement the coaching cycle. Feedback and follow through will be used		Formative		Summative	
to improve instruction so that 80% of all students will be on or above reading and math grade by May, 2024 <b>Strategy's Expected Result/Impact:</b> Improve instruction and student performance <b>Staff Responsible for Monitoring:</b> Principals Instructional Specialist	Nov	Feb	Apr	June	
<ul> <li>TEA Priorities:</li> <li>Recruit, support, retain teachers and principals</li> <li>- ESF Levers:</li> <li>Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 3: Positive School Culture, Lever 5: Effective Instruction</li> </ul>					
Image: No Progress     Image: Accomplished     Image: Continue/Modify	X Discon	tinue	Į		

Goal 3: Recruit and maintain a high-quality workforce through competitive benefits and differentiated professional learning.

**Performance Objective 2:** KIS principals will ensure that 100% of staff have met all qualifications and are provided research based professional development to assure high quality instruction and student service.

**Evaluation Data Sources:** Sign-In Sheets for Professional Development PLC Agendas 100% are highly qualified Walk-through Data

Strategy 1 Details	Reviews				
Strategy 1: Provide professional development for guided reading, guided math, writing, classroom management, and	Formative			Summative	
process standards development to assure high quality of instruction. Strategy's Expected Result/Impact: Increase the quality of instruction Staff Responsible for Monitoring: Principals Instructional Specialist TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers:	Nov	Feb	Apr	June	
Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 3: Positive School Culture, Lever 5: Effective Instruction Strategy 2 Details		Rev	views		
Strategy 2: Provide PLC planning and support for teachers to ensure high quality instruction.		Formative			
Strategy's Expected Result/Impact: Increase quality of instruction and student progress Staff Responsible for Monitoring: Principals Instructional Specialist	Nov	Feb	Apr	June	
<b>TEA Priorities:</b> Recruit, support, retain teachers and principals - <b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 3: Positive School Culture, Lever 5: Effective Instruction					
No Progress Accomplished -> Continue/Modify	X Discor	ntinue	1		

Goal 4: Actively partner with students, families, staff, and the community to promote collaborative stakeholder engagement to achieve the district's vision.

Performance Objective 1: By May of 2024, all KIS parents will have been provided the opportunity to participate in a parent engagement event.

## **High Priority**

**Evaluation Data Sources:** Sign-in Sheets Surveys Agendas

Strategy 1 Details	Reviews				
Strategy 1: KIS parents will be provided opportunities and are encouraged to attend such events as Meet the Teacher,		Summative			
Literacy Night, Stem Night, Dyslexia Night, Hispanic Heritage, Grandparents Lunch, PTA events and STUCO sponsored activities such as Father/Daughter Dance and Mom Prom.	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: Increase parent participation in school activities					
Staff Responsible for Monitoring: Principals					
Instructional specialist					
STUCO sponsors					
Title I:					
4.1, 4.2					
- TEA Priorities:					
Improve low-performing schools					
- ESF Levers:					
Lever 3: Positive School Culture					
No Progress ONO Accomplished -> Continue/Modify	X Discor	ntinue			

Goal 4: Actively partner with students, families, staff, and the community to promote collaborative stakeholder engagement to achieve the district's vision.

Performance Objective 2: KIS will partner with community organizations to help meet the needs of students and families.

**Evaluation Data Sources:** Surveys Documentation of students served

Strategy 1 Details	Reviews				
Strategy 1: KIS students will participate in Lions Club Christmas can food drive for families and their annual Christmas for		Formative			
ECD students.	Nov	Feb	Apr	June	
Strategy's Expected Result/Impact: Community and school partnership in helping students					
Staff Responsible for Monitoring: Principals Counselor					
TEA Priorities:					
Improve low-performing schools					
- ESF Levers:					
Lever 3: Positive School Culture					
Strategy 2 Details	Reviews				
Strategy 2: KIS will partner with First United Methodist Church in the weekend backpack food program for ECD students.	Formative Summa		Summative		
Strategy's Expected Result/Impact: ECD students have food on the weekends	Nov	Feb	Apr	June	
Staff Responsible for Monitoring: Counselor					
TEA Priorities:					
Improve low-performing schools					
- ESF Levers:					
Lever 3: Positive School Culture					
Strategy 3 Details		Rev	views		
rategy 3: KIS will partner with Revolution Company to collect BOBs (Bag of Bags) for recycling.		Formative Summa			
Strategy's Expected Result/Impact: Students learn about recycling and conservation of resources Staff Responsible for Monitoring: Principals	Nov	Feb	Apr	June	

<b>TEA Priorities:</b> Improve low-performing schools - <b>ESF Levers:</b> Lever 3: Positive School Culture						
OK No	Progress 600% A	Accomplished	Continue/Modify	X Discon	tinue	