

**REGIONAL SCHOOL DISTRICT 17 MASTER PLAN** 

# JOINT SPECIAL MEETING Refining the Plan

Haddam-Killingworth High School September 21, 2023



# PROJECT WEBSITE: https://sites.google.com/rsd17.org/masterplanproject







#### Agenda

Two towns

one district



## Welcome

Intro Team, Critical Aspects of the Project, and Schedule

## Where we have been

Existing Conditions & Demographics, Surveys & Building Tours, Why it matters

#### Where we are today

Options Planning ~ Working together to define a preferred option

## What is Next

Select preferred Option, Develop Strategy for Step 1, and Recap

## Discussion

#### INTRODUCTIONS

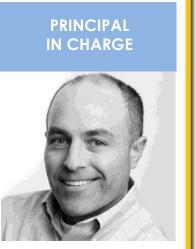


OVERSIGHT & DAY-TO-DAY CONTACT



JUSTIN HOPKINS RA, NCARB

Project Manager Tecton



JEFF Wyszynski Aia

Principal-in-Charge Tecton BUILDING CONDITION ASESSMENT



**ALISON FROST** 

Project Architect Tecton



ANTONIA CIAVERELLA EDAC, LEED AP BD+C, WELL Faculty, FITWEL

Architectural Designer Tecton CONSULTANT EXPERTISE



DEREK BRIDE LEED AP BD+C

MEP Engineering Principal, CES

#### CONSULTING ENGINEERING SERVICES

MEP Engineering

#### **MCKIBBEN DEMOGRAPHIC RESEARCH** Enrollment Projections & Demographics Study

#### TEAM INTRODUCTIONS - A COLLABORATIVE EFFORT



#### **Regional School District 17**

Jeff Wihbey ~ Superintendent of Schools Sarah Kaiser ~ Administrative Assistant to the BoE and Central Office John Mercier ~ Director of Finance and Operations Brianna Hill ~ Administrative Assistant to Director of Operations Rob Albert ~ Maintenance Lead

#### BOE, Facilities Committee, Community

Suzanne Sack (Chair) ~ RSD17 Board of Education Peter Sonski (Treasurer) ~ RSD17 Board of Education, Chair of Finance/Facilities Subcommittee Prem Aithal ~ RSD17 Board of Education, Finance/Facilities Subcommittee Jennifer Favalora ~ RSD17 Board of Education, Finance/Facilities Subcommittee Lisa Connelly ~ RSD17 Board of Education, Finance/Facilities Subcommittee Shawna Goldfarb ~ RSD17 Board of Education, Finance/Facilities Subcommittee Hamish MacPhail ~ RSD17 Board of Education, Finance/Facilities Subcommittee Kate Anderson ~ Selectwoman, Haddam Nancy Gorski ~ First Selectman, Killingworth RSD 17 Board of Education members Board of Selectmen ~ Haddam & Killingworth Board of Finance ~ Haddam & Killingworth

#### **Consultant Team**

#### **TECTON ARCHITECTS** Architecture & Programming

Jeff Wyszynski, AIA, Principal in Charge Justin Hopkins, RA ~ Project Manager Antonia Ciaverella, EDAC, WELL AP, LEED AP BD+C, Fitwel

**CES** Building Systems Engineering MEP Engineering Derek Bride, LEED AP BD+C ~ Lead Engineer

#### **PROJECT GOALS**



Collectively work toward a common goal to put a project, Step 1, in front of the community for a **referendum by January 2024 +/-**

2

Enhance **communication with the community.** Develop a consistent communication plan that is transparent, thorough, and provides the necessary information to make informed decisions



Develop a Long-Range Plan for the district, think generational, multiple phases, and be economically responsible.



Integrate **capital improvement plan** with the Long-Range Plan to allow for renewal of community assets (planned renewal updates)



Improve the physical and programmatic condition of the buildings to provide RSD 17 students and faculty with 21st Century Learning Environments.



Maintain and **keep equity top of mind across the district** as planning measures are explored and implemented.



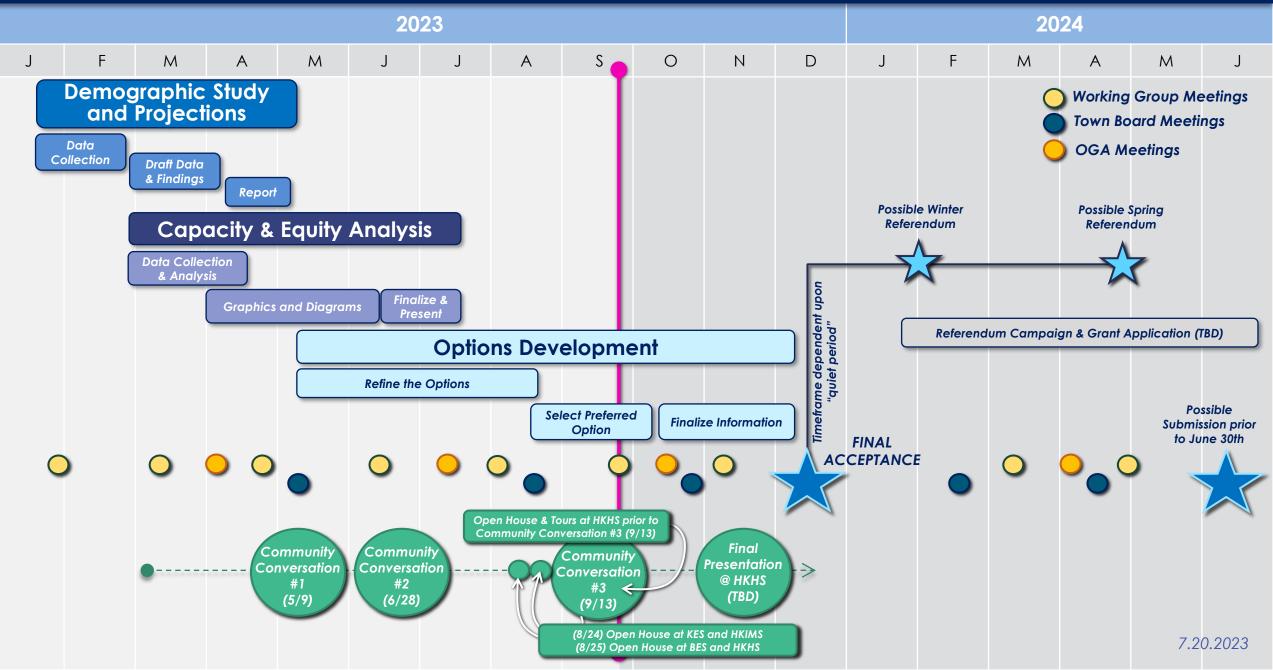
Look across the Towns and district to integrate the Master Plan with other concurrent or planned initiatives/strategic efforts.



Balance the necessary improvement projects to **meet the district's need while also being fiscally responsible.** 

#### Schedule









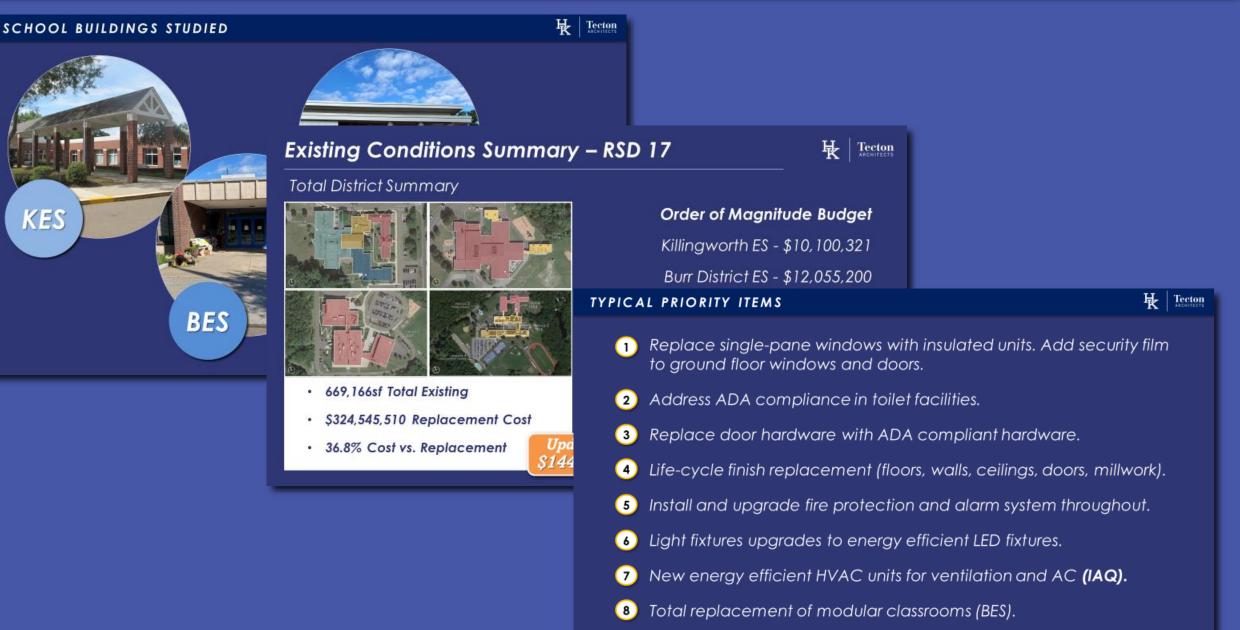
Two towns one district

Where we have been... Existing Conditions Demographics Why it matters

#### Where We've Been – Existing Conditions

KES





# Existing Conditions Summary – RSD 17



#### Total District Summary



- 669,166sf Total Existing
- \$324,545,510 Replacement Cost
- 36.8% Cost vs. Replacement

Order of Magnitude Budget Killingworth ES - \$10,100,321 Burr District ES - \$12,055,200 HK IMS - \$26,368,960 HK High School - \$55,280,079 Central Off. & Support - \$15,730,568 Total: \$119,535,128

Costs from 10/2021

Updated ROM Budget All Schools \$144-150 Million (2023)

#### Where We've Been – Existing Conditions

SCHOOL BUILDINGS STUDIED



**Existing Conditions ~ Key Findings** 

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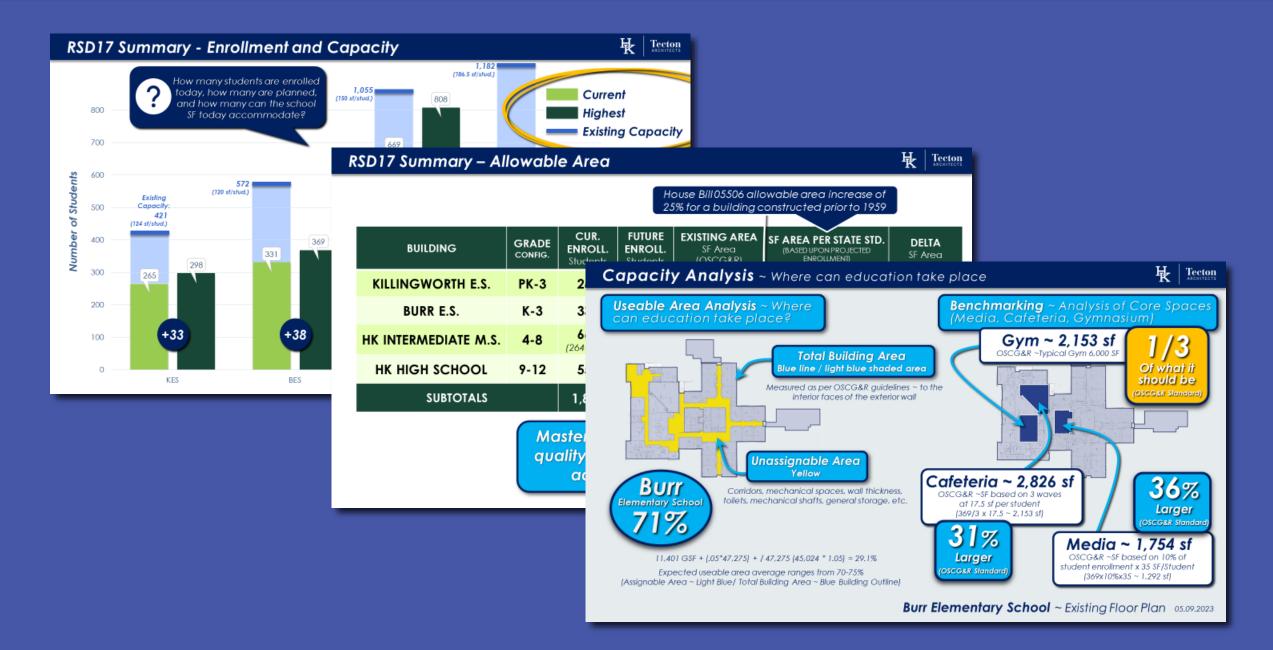
- Average age of Buildings 52 Years
- Aging infrastructure requires replacement
- Inefficient Building Envelope (roof, doors, windows)
- ADA & Life Safety Code Compliance (Upgrades & compliance)
- Modular Construction @ BES past useful life

Install and upgrade fire protection and alarm system throughout

- 6 Light fixtures upgrades to energy efficient LED fixtures.
- 7 New energy efficient HVAC units for ventilation and AC (IAQ).
- (8) Total replacement of modular classrooms (BES).

#### Where We've Been – Demographics









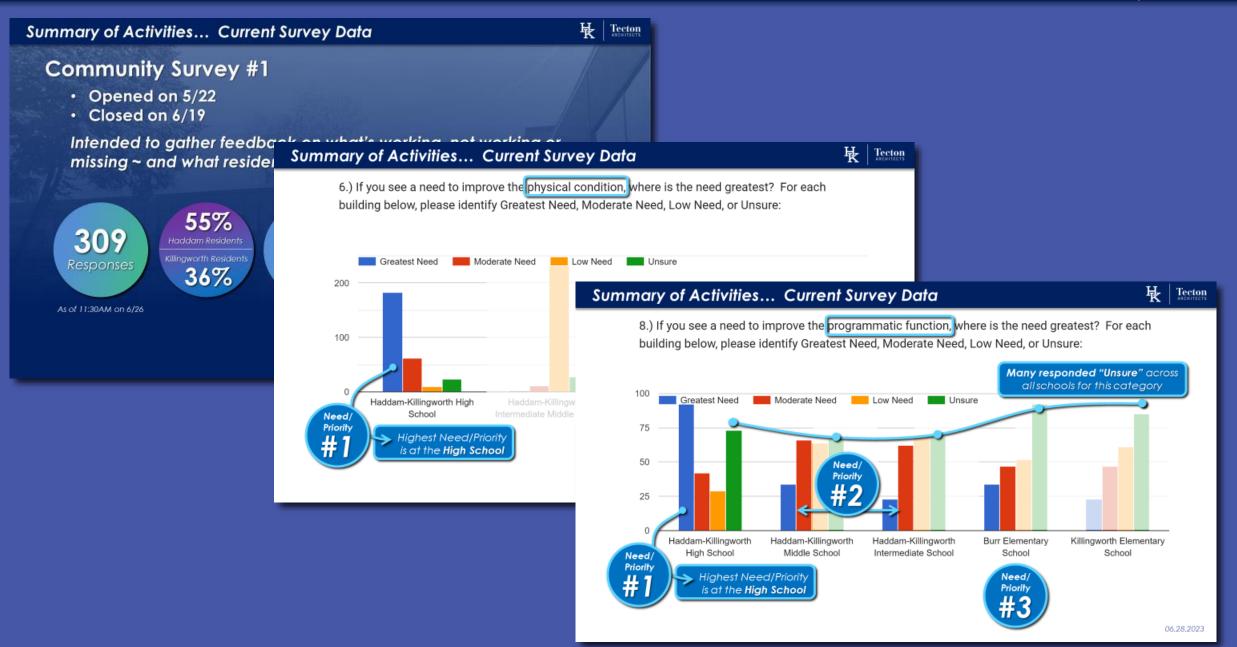
**Demographics** ~ Key Findings

- Enrollment forecasted to increase 2.1% (2023-28)
- Enrollment forecasted to increase 7.6% (2028-33)
- K-3 will slowly increase over the next 10 years.
- Steady to moderate growth over next decade
- Capacity of buildings adequate for increase



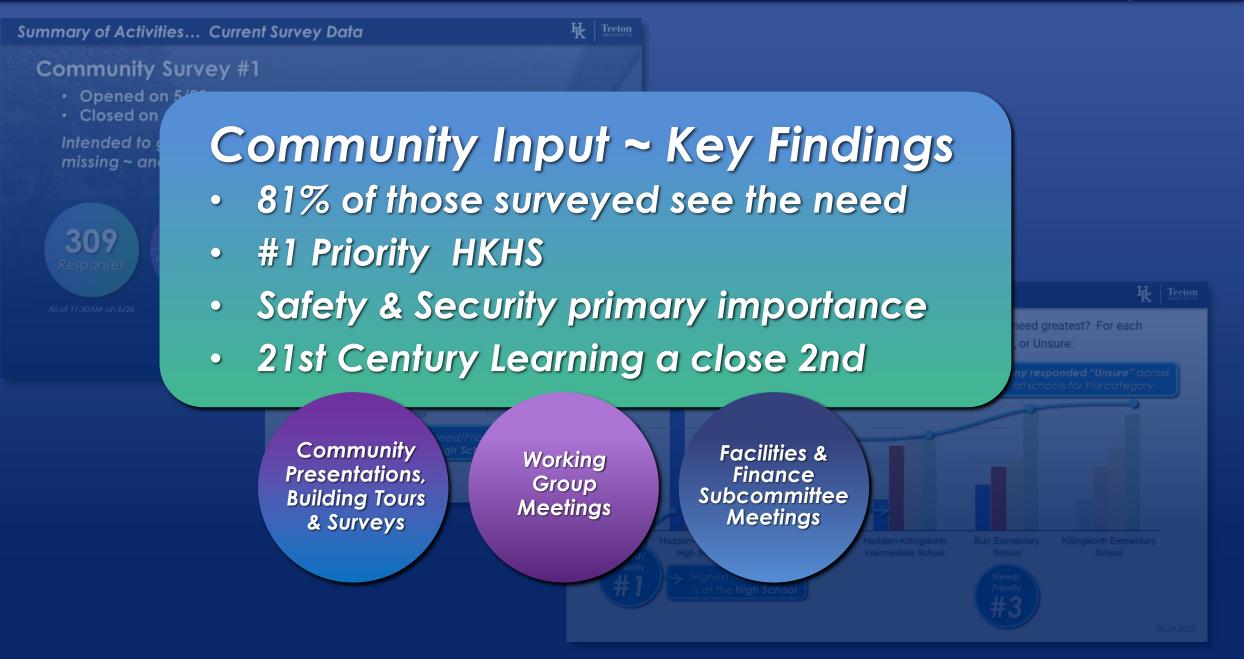
#### Where We've Been – Community Surveys





#### Where We've Been – Community Surveys





#### Where We've Been – The Why....21<sup>st</sup> Century Learning Environments



#### COLLABORATION SPACES



#### ADAPTABLE & RECONFIGURABLE





#### **OWNERSHIP & PERSONALIZATION**



SOCIAL ENRICHMENT



#### Why It Matters ~

On average, children spend...





90%

**OF THEIR TIME INDOORS** 

EPA https://www.epa.gov/iag-schools/what-youcan-do-improve-academic-performance



#### THE PHYSICAL ENVIRONMENT IMPACTS STUDENT LEARNING PROGRESS BY

25%

**Building and Environment Journal** https://www.sciencedirect.com/science/article/abs/ pii/S0360132312002582



#### Where We've Been ~ School Tours Summary







Where we are today... Options Planning

Working together to define a preferred option



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one district

Florence Griswold Museum

#### OPTIONS FOR DISCUSSION .... PRIMARY GOALS





<u>**HKHS is the priority, and likely Step1**</u>, for all of the options considered, due to age/condition, programming, and community feedback to date.



Master planning options are considered long range plans **implemented over several decades.** They can and will change as needs evolve.



**Leverage reimbursement from state** to maximize value (FY24 50% RNV, 40% New)



**Optimize building & campuses** ~ "right size" buildings, identify operational and energy efficiencies.

#### RSD17....PRIORITIES, GRADE CONFIGURATION, & PHASING



## Imperative to address physical plant of HKHS (9-12)

- Cited below standard by NEASC
- Issues cited; Non-functioning Science Labs, ADA, Title IX, 50+ year mechanical systems
- Offers many positive community spaces Work is needed to preserve them



## Elementary Schools have space but it's inefficient & antiquated

- Loss of valuable time "in the classroom" due to sprawling plan & travel times
- There is a need for both large group and small group instruction
- 20+ year old modulars are still being utilized at BES



#### Grade Level Configuration

- Community values elementary in each town
- Fewer campuses would realize efficiencies (operating & energy)
- There is a value to minimizing school transitions and keeping cohorts together longer



#### Phasing (Over a period of 10 years or more)

- PH.I ~ New or RNV at HKHS to improve educational needs & community/recreational opportunities
- PH. II ~ New or RNV at BES & KES
- PH. III ~ Renovate HKIMS

#### OPTIONS FOR DISCUSSION....EXISTING BUILDING SUMMARY



BUILDING	<b>GRADE</b> CONFIG.	CUR. ENROLL. Students	<b>FUTURE</b> <b>ENROLL.</b> Students	<b>EXISTING AREA</b> SF Area (OGA)	SF AREA PER STATE STD. (BASED UPON PROJECTED ENROLLMENT WITH 1% MECHANICAL INCREASE)	<b>DELTA</b> SF Area	ORIGINAL CONSTR.	AGE (YEARS)
KILLINGWORTH E.S.	PK-3	265	298	52,188	37,322	+14,866	1948	75 yrs.
BURR E.S.	K-3	331	369	68,665	44,723	+23,942	1973	50 yrs.
HK INTERMEDIATE M.S.	4-8	669	808	158,285	122,738	+35,547	2007	16 yrs.
HK HIGH SCHOOL	9-12	554	532	220,520	100,210	+120,310	1954	69 yrs.
SUBTOTALS		1,819	2,007	499,658	304,993	194,665	AVERAG AGE:	52 yrs.
	House Bill 05506 allowable area increase of 25% for a building constructed prior to 1959 06							06.28.2023

#### ORIGINAL OPTIONS CONSIDERED



SL	JMMARY DESCRIPTION	KES	BES	HKIMS	HKHS	# Sites
	<b>"Maintain As-is" or "Break fix"</b> Resolve issues as they arise as part of a capital improvement program.	<b>PK-3</b> (298)	<b>K-3</b> (369)	<b>4-8</b> (808)	<b>9-12</b> (532)	<b>4</b> (4 buildings)
2	<b>"Keep &amp; Right-Size It"</b> Methodically replace (New or RNV) and right-size existing buildings	<b>PK-3</b> (298)	<b>K-3</b> (369)	<b>4-8</b> (808)	<b>9-12</b> (532)	<b>4</b> (4 buildings)
<b>3</b> a	"Reconfigure Grades" Increase population at the High School, reconfigure HKIMS	<b>PK-3</b> (298)	<b>K-3</b> (369)	<b>4-6</b> (488)	<b>7-12</b> (852)	<b>4</b> (4 buildings)
<b>3</b> b	"Reconfigure Grades" Increase population at HKIMS & High School	<b>PK-2</b> (233)	<b>K-2</b> (275)	<b>3-6</b> (647)	<b>7-12</b> (852)	<b>4</b> (4 buildings)
<b>4</b> a	<b>"Relocate &amp; Optimize"</b> Consider relocation of BES to HKHS campus, two buildings,	<b>PK-3</b> (298)	Relocate & repurpose	<b>4-8</b> (808)	K-3/9-12 (369)(532)	<b>3</b> (4 buildings)
<b>4b</b>	<b>"Relocate &amp; Optimize"</b> Consider relocation of BES to HKHS campus, KES to HKIMS	Relocate & repurpose	Relocate & repurpose	<b>PK-3/4-8</b> (298)/(808)	K-3/9-12 (369)(532)	<b>2</b> (4 buildings)
5	"School Within A School" Create two New or RNV PK-8's, one High School	Relocate & repurpose	<b>PK-8</b> (816)	<b>PK-8</b> (659)	<b>9-12</b> (532)	<b>3</b> (3 buildings)
6	<b>"Early &amp; Intermediate"</b> Consolidates campus, keeps elementary identity, reconfigures MS	Relocate & repurpose	Relocate & repurpose	<b>PK-5/6-8</b> (442)(486)	<b>PK-5/9-12</b> (547)(532)	<b>2</b> (4 Buildings)
7	<b>"Uniting the District"</b> Brings students together for their entire educational journey.	Relocate & repurpose	<b>PK-3/4</b> (667)(827)	<b>4/5 – 8</b> (808) (648)	<b>9-12</b> (532)	<b>3</b> (3 buildings)
8	<b>"Relocate &amp; Optimize"</b> Consolidates from 4 to 2 larger schools.	Relocate & repurpose	Relocate & repurpose	<b>PK-6</b> (1,155)	<b>7-12</b> (852)	<b>2</b> (2 or 4 buildings)

#### NARROWED ~ OPTIONS



SI	JMMARY DESCRIPTION	KES	BES	HKIMS	HKHS	# Sites
1	<b>"Maintain As-is" or "Break fix"</b> Resolve issues as they arise as part of a capital improvement program.	<b>PK-3</b> (298)	<b>K-3</b> (369)	<b>4-8</b> (808)	<b>9-12</b> (532)	<b>4</b> (4 buildings)
2	<b>"Keep &amp; Right-Size It"</b> Methodically replace (New or RNV) and right-size existing buildings	<b>PK-3</b> (298)	<b>K-3</b> (369)	<b>4-8</b> (808)	<b>9-12</b> (532)	<b>4</b> (4 buildings)
3a	"Reconfigure Grades" Increase population at the High School, reconfigure HKIMS	<b>PK-3</b> (298)	<b>K-3</b> (369)	<b>4-6</b> (488)	<b>7-12</b> (852)	<b>4</b> (4 buildings)
<b>3</b> b	"Reconfigure Grades" Increase population at HKIMS & High School	<b>PK-2</b> (233)	<b>K-2</b> (275)	<b>3-6</b> (647)	<b>7-12</b> (852)	<b>4</b> (4 buildings)
<b>4</b> a	<b>"Relocate &amp; Optimize"</b> Consider relocation of BES to HKHS campus, two buildings,	<b>PK-3</b> (298)	Relocate & repurpose	<b>4-8</b> (808)	<b>K-3/9-12</b> (369)(532)	<b>3</b> (4 buildings)
<b>4b</b>	<b>"Relocate &amp; Optimize"</b> Consider relocation of BES to HKHS campus, KES to HKIMS	Relocate & repurpose	Relocate & repurpose	<b>PK-3/4-8</b> (298)/(808)	K-3/9-12 (369)(532)	<b>2</b> (4 buildings)
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8	<b>"Relocate &amp; Optimize"</b> Consolidates from 4 to 2 larger schools.	Relocate & repurpose	Relocate & repurpose	<b>PK-6</b> (1,155)	<b>7-12</b> (852)	<b>2</b> (2 or 4 buildings)

#### COST/VALUE SUMMARY ~ BY OPTION



	KES	BES	HKIMS	нкнѕ	# of Sites	
<b>"Maintain As-is" or</b> <b>"Break fix"</b> Resolve issues as they arise as part of a capital improvement program.	Break/Fix PK-3 (298)	<b>Break/Fix</b> <b>K-3</b> (369)	<b>Break/Fix</b> <b>4-8</b> (808)	<b>Break/Fix</b> <b>9-12</b> (532)	<b>4</b> (4 buildings)	<b>Over 30+ Years</b> (Code, Life Safety, Building Systems, Building Envelope, Thermal Comfort, Air Quality, ADA / Accessibility, Technology, Finishes, Lighting
<b>(Keep &amp; Right-Size It</b> Methodically replace (New or RNV) and right-size existing buildings.	<b>New or RNV</b> <b>PK-3</b> (298)	New or RNV K-3 (369)	New or RNV <b>4-8</b> (808)	New or RNV 9-12 (532)	<b>4</b> (4 buildings)	As a baseline – all options will address: Code
<b>"Relocate &amp; Optimize"</b> Consider relocation of BES to HKHS campus, KES to HKIMS.	Relocate & repurpose	Relocate & repurpose	New/RNV PK-3/4-8 (298)/(808)	New/RNV K-3/9-12 (369)(532)	<b>2</b> (4 buildings)	Life Safety Building Systems Building Envelope
<b>*Uniting the District"</b> Brings students together for their entire educational journey.	Relocate & repurpose	<b>RNV</b> <b>PK-3/4</b> (667)(827)	<b>RNV</b> <b>4/5 – 8</b> (808)(648)	<b>RNV</b> <b>9-12</b> (532)	<b>3</b> (3 buildings)	Thermal Comfort Air Quality ADA / Accessibility Technology
8 "Relocate & Optimize" Consolidates from 4 to 2 larger schools.	Relocate & repurpose	Relocate & repurpose	<b>RNV w/Add.</b> <b>PK-6</b> (1,155)	<b>RNV w/Add.</b> <b>7-12</b> (852)	<b>2</b> (2 buildings)	Finishes Lighting

#### COST/VALUE SUMMARY ~ BY OPTION

**Total Project** Disruption / # of Operational Program / State Safety Value Time 21<sup>st</sup> Century Efficiency Reimb. Phasing Campuses Cost "Maintain As-is" or "Break fix" 4 \$\$\$\$ ~30 YRS Resolve issues as they arise (4 buildings) as part of a capital improvement program. "Keep & Right-Size It" ~25-30 4 \$\$\$\$ Methodically replace (New or RNV) and right-size YRS (4 buildings) existing buildings. "Relocate & ~20-25 2 **Optimize**" \$\$\$ **4**b Consider relocation of BES YRS (4 buildings) to HKHS campus, KES to HKIMS. "Uniting the District" 3 ~15-20 \$\$\$ Brings students together for their entire educational YRS (3 buildings) journey. "Relocate & 2 ~10-15 **Optimize**" \$\$ 8 (2 or 4 YRS Consolidates from 4 to 2 larger schools. buildings)

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Tecton ARCHITECTS

#### COST/VALUE SUMMARY ~ BY OPTION



	KES	BES	HKIMS	НКНЅ	# of Sites	Total Project Cost	Cost to RSD17 after Reimb.
<b>"Maintain As-is" or "Break fix"</b> Resolve issues as they arise as part of a capital improvement program.	<b>PK-3</b> (298)	<b>K-3</b> (369)	<b>4-8</b> (808)	<b>9-12</b> (532)	<b>4</b> (4 buildings)	<b>145-150M</b> (Does not include escalation over 30 Years)	<b>115-120M</b> (Assumes limited eligibility for reimb. For roofs, boilers, etc.)
<b>(Keep &amp; Right-Size It"</b> Methodically replace (New or RNV) and right-size existing buildings.	<b>PK-3</b> (298)	<b>K-3</b> (369)	<b>4-8</b> (808)	<b>9-12</b> (532)	<b>4</b> (4 buildings)	New ~ 367M or RNV ~ 380M	New ~ 231M or RNV ~ 204M
<b>(Relocate &amp; Optimize"</b> Consider relocation of BES to HKHS campus, KES to HKIMS.	Relocate & repurpose	Relocate & repurpose	New/RNV PK-3/4-8 (298)/(808)	New/RNV K-3/9-12 (369)(532)	<b>2</b> (4 buildings)	<b>384M</b> (46,126,52,160)	<b>215M</b> (29,68,33,85)
<b>"Uniting the District"</b> Brings students together for their entire educational journey.	Relocate & repurpose	<b>RNV</b> <b>PK-3/4</b> (667)(827)	<b>RNV</b> <b>4/5 – 8</b> (808)(648)	<b>RNV</b> <b>9-12</b> (532)	<b>3</b> (3 buildings)	<b>384M</b> (98,126,160)	<b>206M</b> (53,68,85)
8 "Relocate & Optimize" Consolidates from 4 to 2 larger schools.	Relocate & repurpose	Relocate & repurpose	<b>RNV w/Add.</b> <b>PK-6</b> (1,155)	<b>RNV w/Add.</b> <b>7-12</b> (852)	<b>2</b> (2 buildings)	<b>275M</b> (122,153)	<b>146M</b> (66,80)

#### **Options for Consideration**





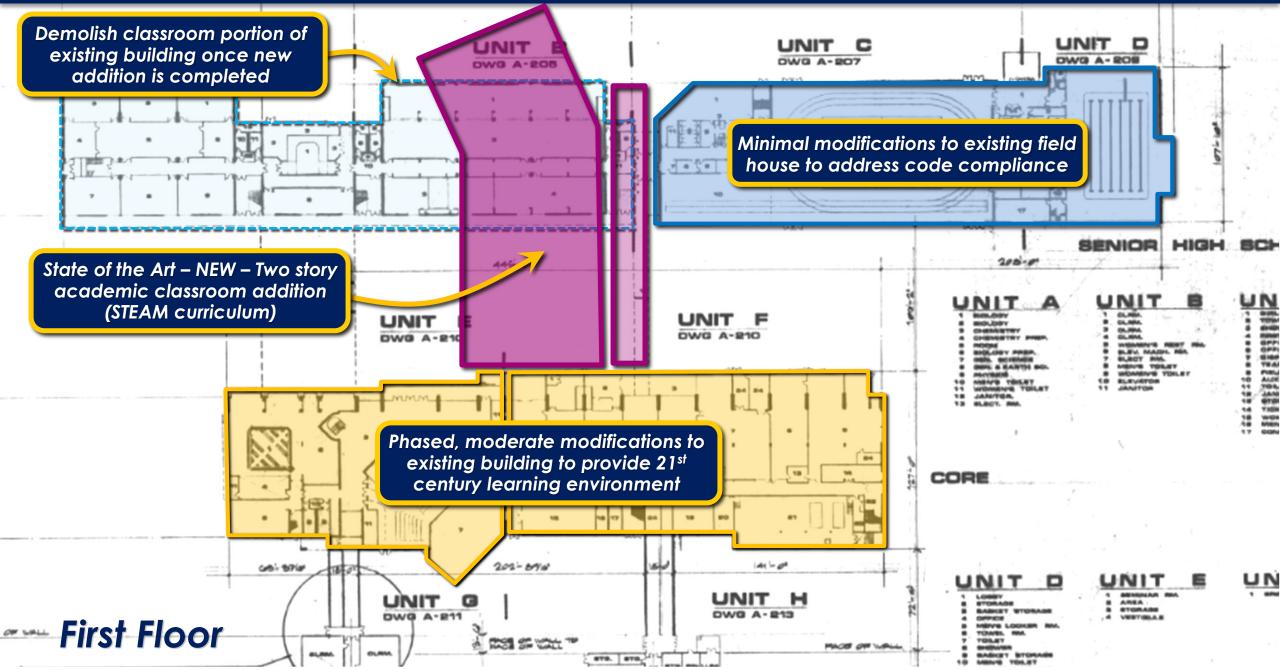
#### WHY ~ REINVENTING THE HIGH SCHOOL





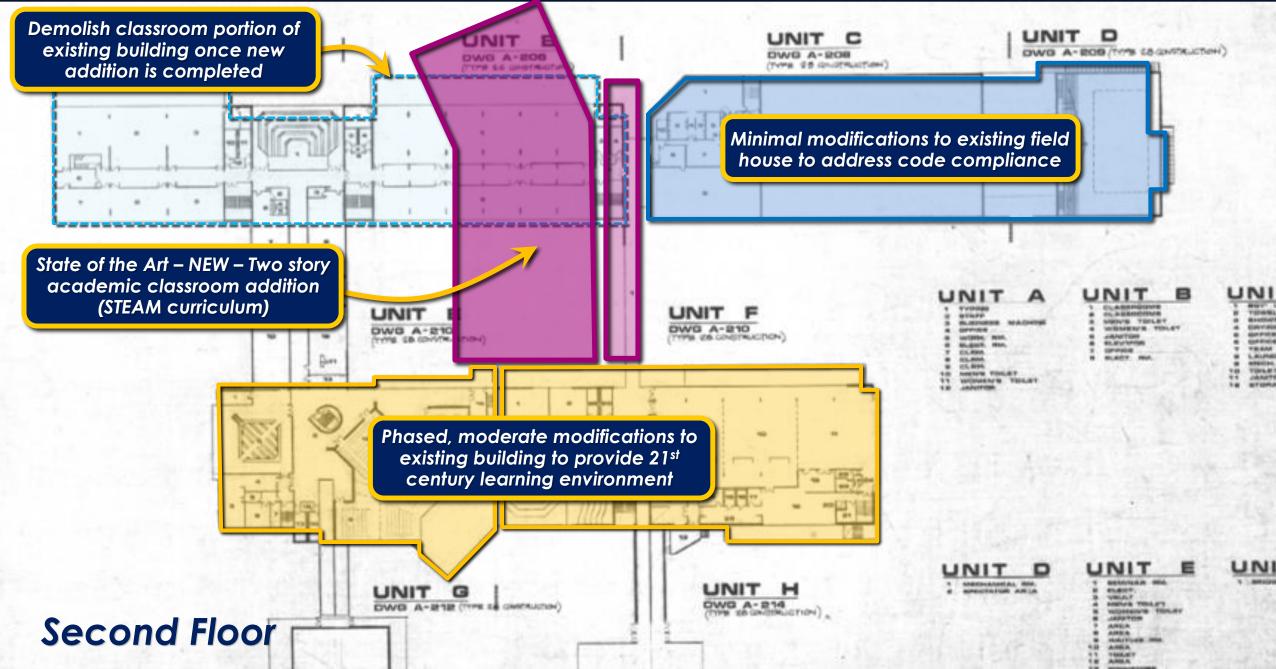
#### HKHS~ Strategic Investments to Maximize Value





#### HKHS~ Strategic Investments to Maximize Value





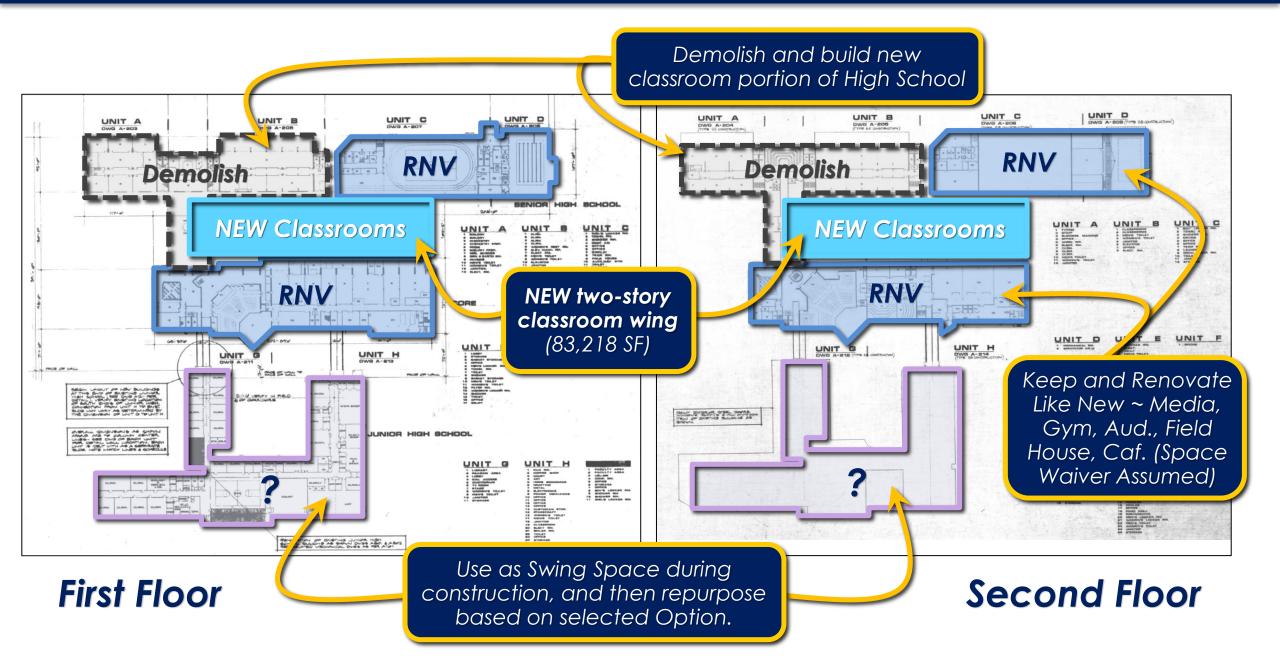
#### **RNV ~ What does it mean?** Renovate as New

Hereit Architects

- Renovate to Last ~ Complete new or renovate as new building to last several generations (30 plus years)
- 2. Future Proof ~ Will address all capacity, educational space and curriculum needs (today & future)
- **3. Preserve & Reinvent ~** Transforms building to create educational environment that is adaptable, flexible, innovative, with a focus on wellness & health (daylighting, air quality, acoustics)
- **4.** Like New ~ Addresses <u>all</u> existing conditions reported for site, building envelope, interiors, building and life safety systems, accessibility and code.

#### **REINVENTING THE HIGH SCHOOL**





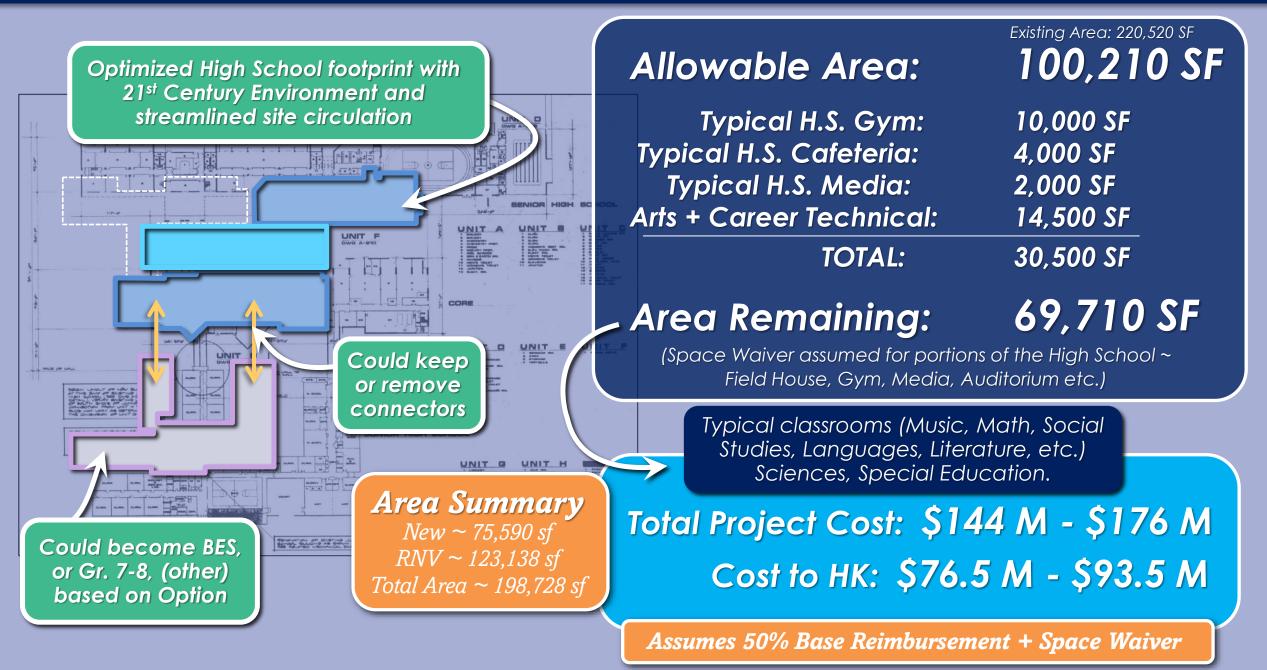
#### Total Project Costs ~ What is Included?



Site Development Constr	uction Costs + Soft Costs	
	comprehensive approach to costs)	
Site Improvements	Soft Cost Itemized Listing	
Parking Lot & Vehicular Circ.	1 Architectural and Engineer Services	
Play Areas (Age Appropriate @ 6,500 sf)	1-1 Architectural Design - Pre referendum	
Sanitary System Expansion/Upgrade	1-2 Architect Fees	Soft Cost Itemized Listing
	1-3 Offsite Roadway & Utility Engineering	4 Administrative Fees
Building Summary		4-1 Postage, Printing, Advertising
Scope of Work	2 Other Professional Fees (Owner's Oversight Fees)	4-2 Town Inspection Costs
Demolition (+ haz mat, environ.)	2-1 Project Management / OPM	4-3 Building Permit Fees
РСВ	2-2 Commissioning	4-4 Misc. Administration Costs
ACM	2-3 Site - Environmental Consultant (Testing and Reports)	4-5 State Permit Fees
	2-4 Building - Environmental Consultant (Testing and Reports	4-6 Utility Allowances/Contributions
Avg. Building Demo	2-5 Environmental Consultant (Drawings and Specifications)	5 Construction Related Items
Renovate as New	2-6 Wetlands Review and Identification / Specialist	5-1 CM Preconstruction Fee
New Construction	2-7 Third Party Review (Land Use Approvals)	5-2 CM Investigation Allowance (Building Due Diligence
ustainability / Carbon Neutral ~ Initiative	2-8 PropertySurvey	
Scope of Work	2-9 Geotechnical Boring and Report	6 FF&E/Technology/Communications/Playground
	2-10 Traffic Study	6-1 Fixtures, Furnishings and Equipment
Geothermal Bore Field	2-11 Independent Cost Estimator	6-2 Communication Technology Hardware
Photo Voltaic Array	2-12 Special Testing and Inspections	6-3 AV Equipment
Soft Costs (Design, FF&E, Fees, Printing)	2-13 Other consultants (building envelope, specialists)	6-4 Telephone Systems
	2-14 Moving	6-5 Security Systems
Reimbursement Rate - New	2-14 MOVING	6-6 Playground Equipment
Reimbursement Rate - RNV	3 Town Professional Fees	6-7 Specialty Signage (Exterior Monumental)
	3-1 Town Legal Services	6-8 Furniture Design Consultant
neligibles	3-2 Bond Counsel Fees	6-9 Technology Design Consultant
	3-3 Builders Risk Insurance	6-10 Security Systems Design Consultant
		7 Owner Contingency

#### **REINVENTING THE HIGH SCHOOL**







RNV (Renovate as New) Allowable Area: 100,210 SF Building Area: 220,520 SF Cost: 220,520 SF x \$720/SF (TPC)

> Total Project Cost: \$142 M - \$174 M Cost to HK: \$75.4 M - \$92.1 M

Assumes 50% Base Reimbursement + Space Waiver



New Construction Option

Allowable Area: Building Area: 100,210 SF 107,225 SF

Existing Area: 220,520 SF

Cost: 107,225 SF x \$825/SF (TPC)

Total Project Cost: \$86.5 M - \$100 M Cost to HK: \$54.5 M - \$63.1 M

Assumes 40% Base Reimbursement



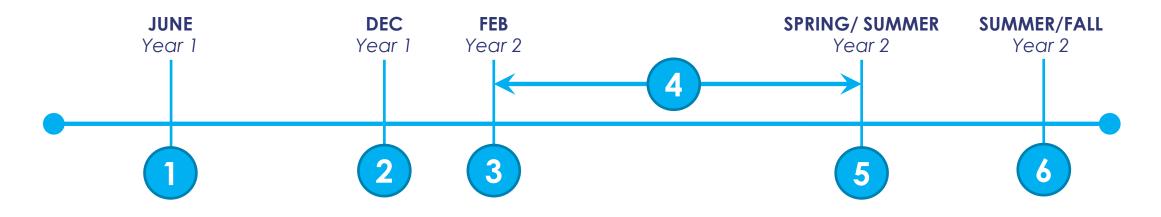
# Putting it all into perspective...

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Two towns one district

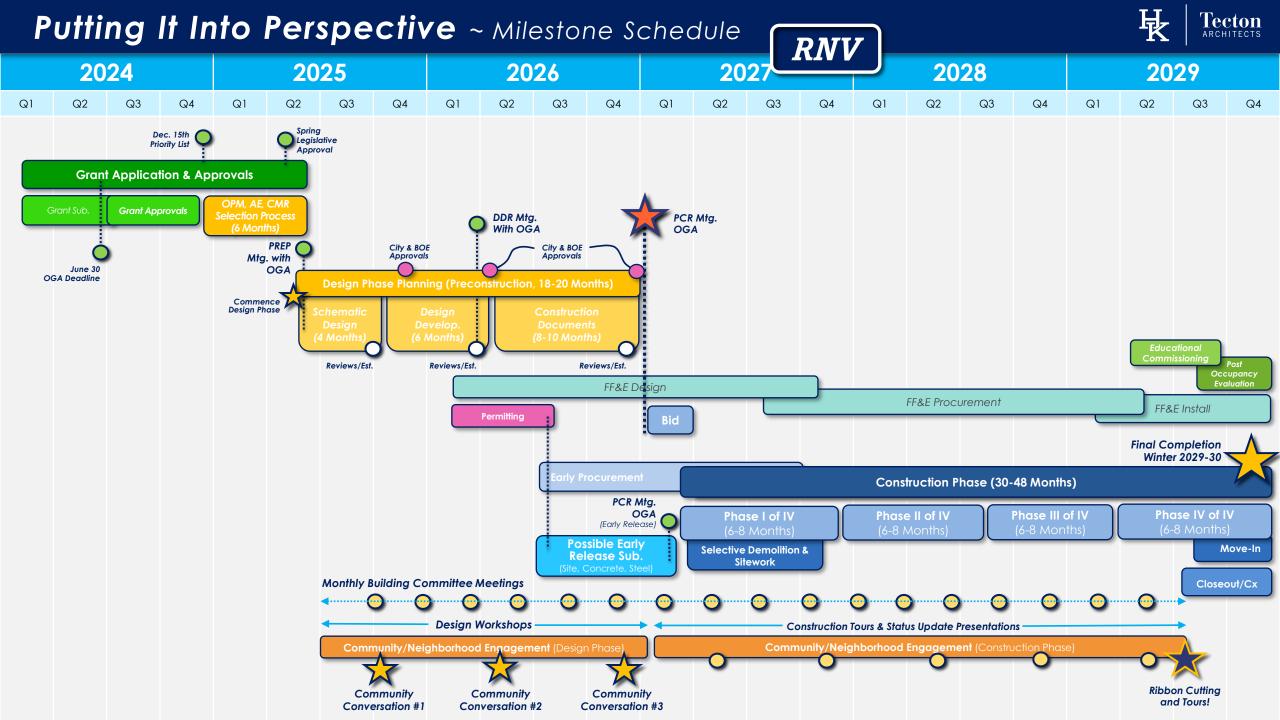


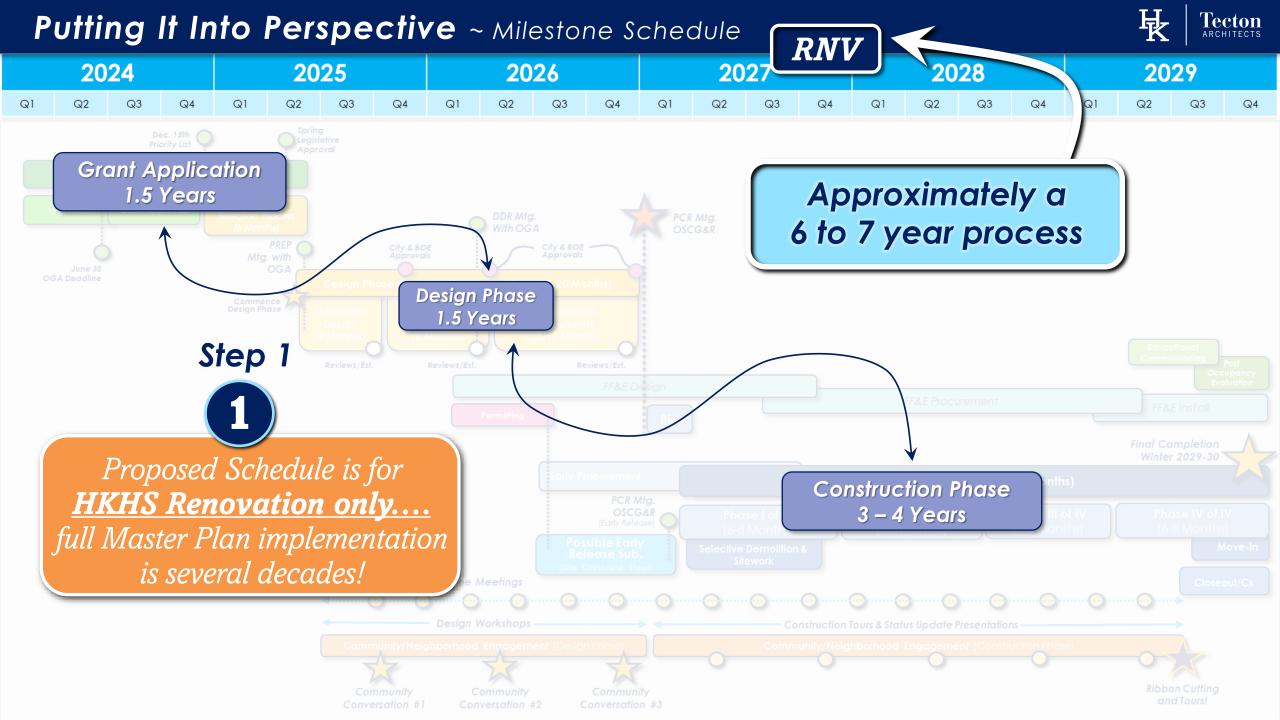


- 1. June 30th Annual Application Deadline (\*requires funding in place)
- 2. December 15th DAS submits Priority List to Governor and Education Committee
- **3. February 1st** Education Committee submits approved or modified Priority List to Governor and General Assembly
- 4. Spring/Summer General Assembly authorizes the Commissioner of DAS to enter into grant commitments on behalf of the State. DAS notifies applicants of grant commitments.
- 5. Grant Letter received send packages out to bid
- 6. Commence Construction

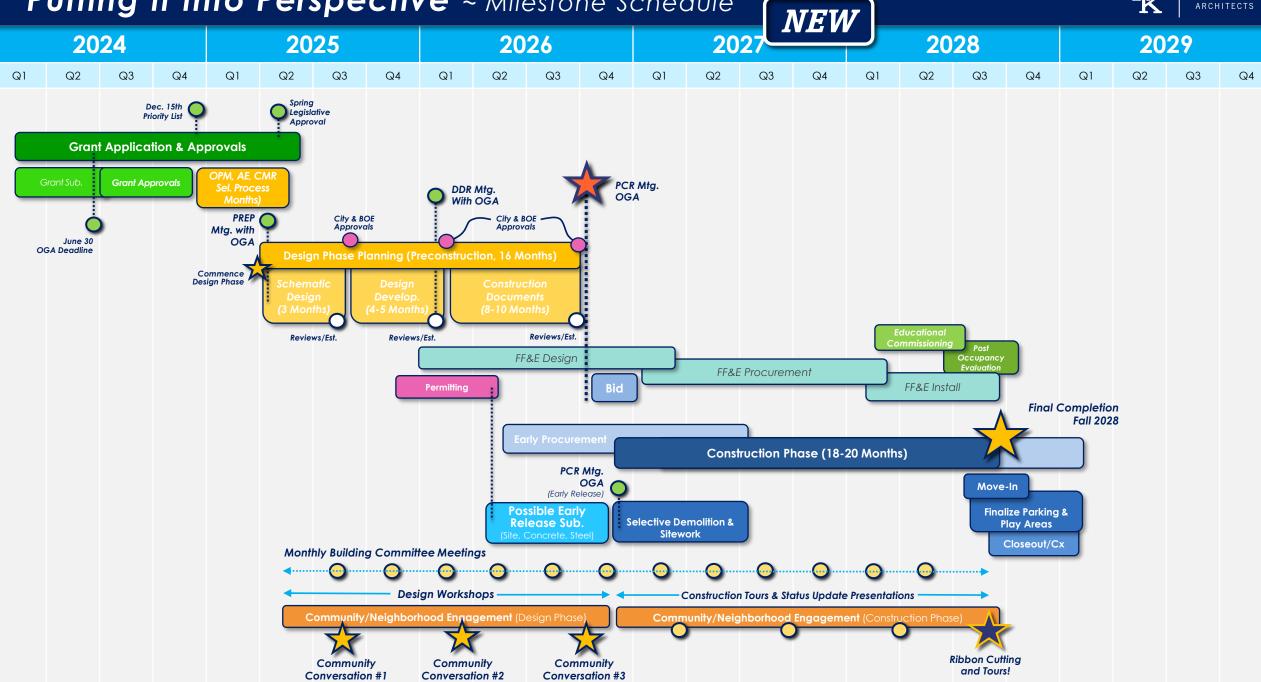
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Consultant Team	Enrollment Projections (highest in 8-year period) Space Standards Worksheet (scg-2500) Site Analysis SCG-053 (Site impacts, FMC, Phase I, geotechnical, CT Gen Stat § 8-24) Cost Estimate (scg-2000, Uniformat online)			
RSD17 Public Schools & Consultant Team	Educational Specifications School Safety and Security Letter scg-9000, Approval from DEMHS Approval for Renovation Status (As appropriate) (SCG-3500)			
Town of HK & RSD17 Public Schools	BOE Approval of Educational Specifications Certified Resolutions (building committee, filing of grant, SD drawings) Approval of funding (certified vote count) June 30 <sup>th</sup> Grant Application			



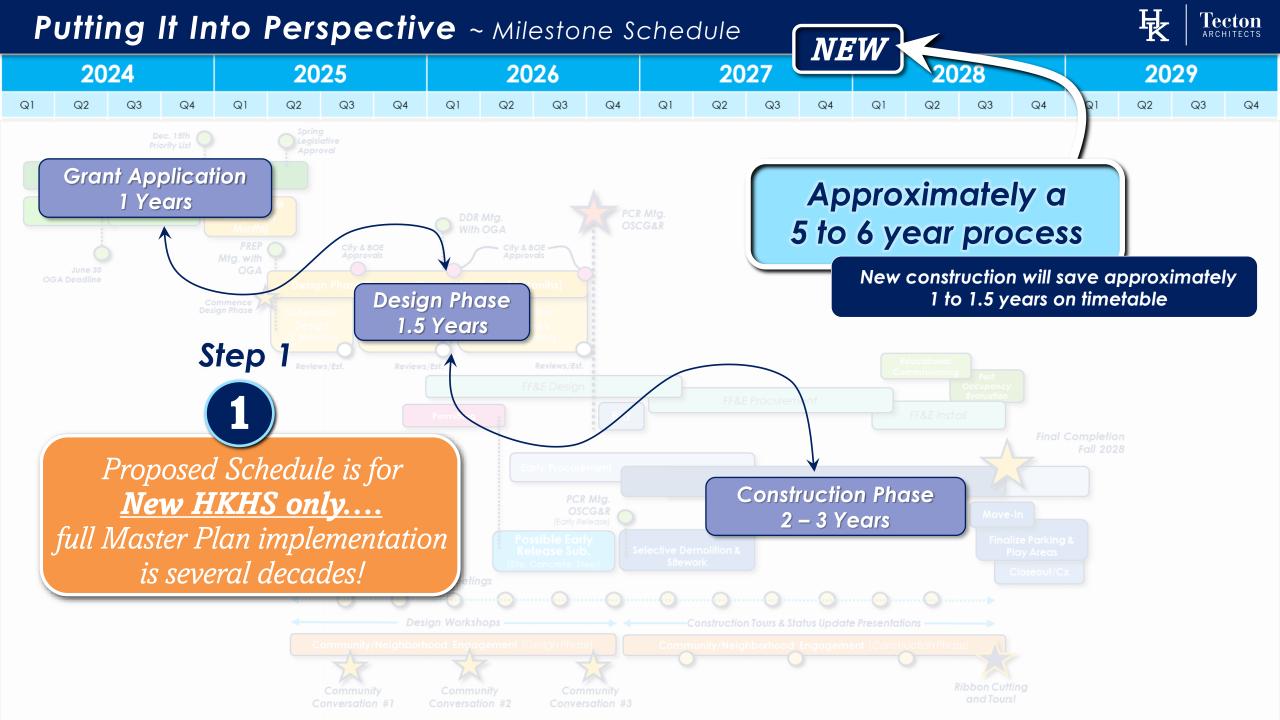


#### Putting It Into Perspective ~ Milestone Schedule



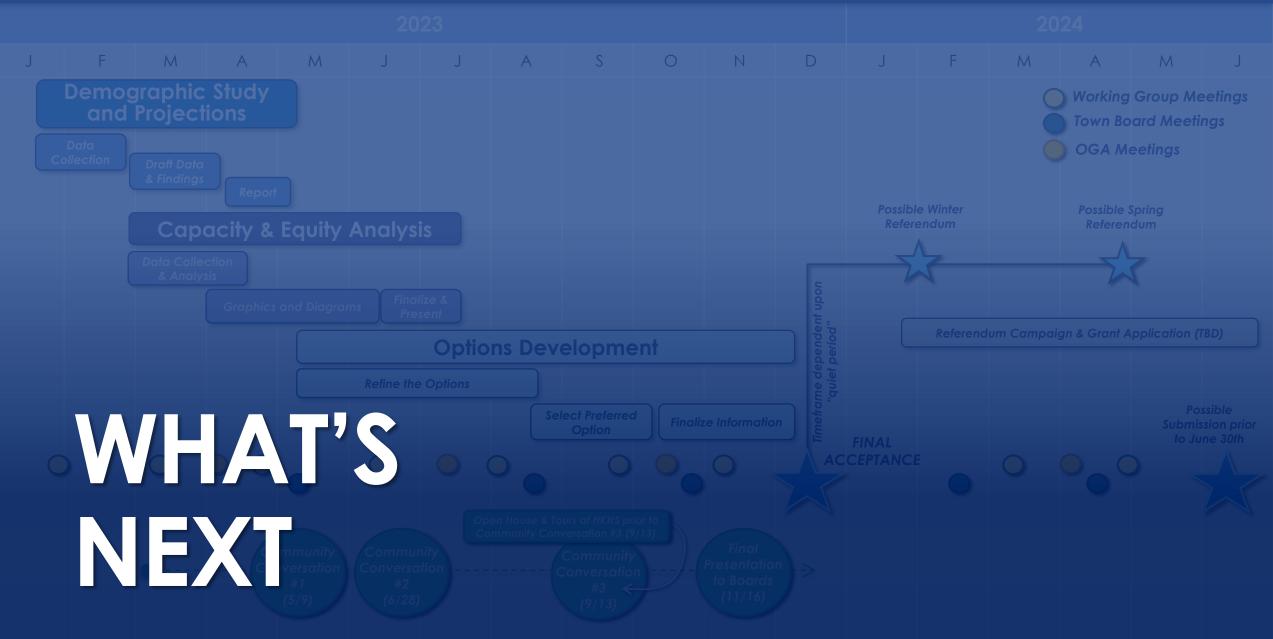
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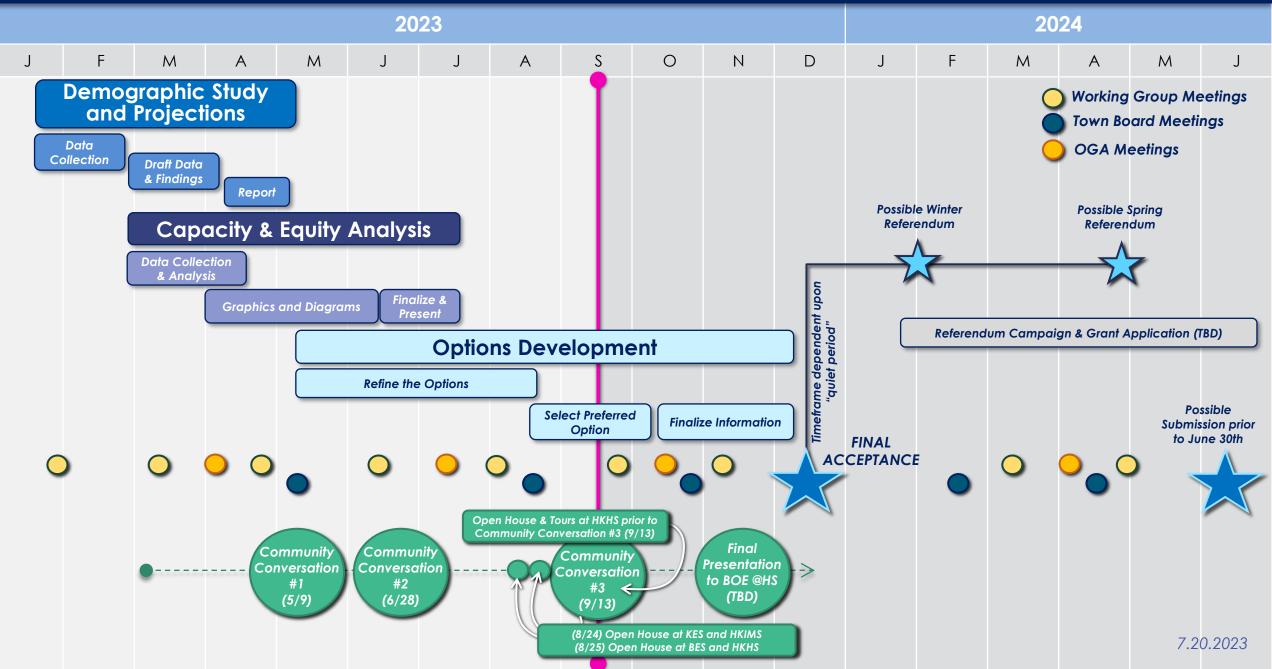
#### SCHEDULE





#### Schedule







**REGIONAL SCHOOL DISTRICT 17 MASTER PLAN** 

# JOINT SPECIAL MEETING Refining the Plan

Haddam-Killingworth High School September 21, 2023