



2016–2017

OPERATING BUDGET

ADOPTED



We Are Springfield Public Schools

COMMITTEE MEMBERS

2016–17 OPERATING BUDGET

BUDGET COMMITTEE MEMBERS:

Zach Bessett December 31, 2017
Emilio Hernandez December 31, 2016
Steve Irvin December 31, 2017
Ken Kohl. December 31, 2016
John Svoboda December 31, 2017

BOARD OF DIRECTORS:

Laurie Adams, Vice Chair (Position 1) June 30, 2019
Jonathan Light, Chair (Position 2) June 30, 2017
Erik Bishoff, Director (Position 3). June 30, 2017
Sandra Boyst, Director (Position 4) June 30, 2019
Tina DeHaven, Director (Position 5) June 30, 2017

LEADERSHIP & CABINET:

Susan Rieke-Smith. Superintendent of Springfield Public Schools
David Collins Assistant Superintendent of Instruction
Brett Yancey Chief Operations Officer
Jenna McCulley. Community Engagement Officer
Suzanne Price Director of Elementary Instruction
Kevin Ricker Director of Secondary Instruction
Brian Megert. Director of Special Programs
Michael Henry. Director of Human Resources
Tom Lindly. Director of Technology & Transportation

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BUDGETING CALENDAR

2016–17 OPERATING BUDGET

December 10, 2015	Budget Committee/Board Work Session at 6:00 PM
January 14, 2016	Budget Committee/Board Work Session at 6:00 PM
February 18, 2016	Budget Committee/Board Work Session at 6:00 PM
April 7, 2016	Budget Committee/Board Work Session at 6:00 PM
April 14, 2016	First Notice of First Budget Committee Meeting
April 28, 2016	Second Notice of First Budget Committee Meeting
May 5, 2016	First Budget Committee Meeting at 6:00 PM
May 12, 2016	Second Budget Committee Meeting at 6:00 PM
May 19, 2016	Third Budget Committee Meeting at 6:00 PM (If necessary)
June 2, 2016	Publish Notice of Budget Hearing
June 13, 2016	BUDGET HEARING* Resolutions adopting the budget, making appropriations, and declaring the tax levy
July 15, 2016	Deadline to certify tax levy to the county assessor (ORS 294.444 and ORS 310.060)

- * Board of Directors may revise the approved budget by 10% in any one fund.
- Calendar built on the following assumptions:
Meetings of the Budget Committee on Thursday evenings and regular Board meetings are held on second and fourth Monday evenings.

SUPERINTENDENT'S BUDGET MESSAGE

2016–17 OPERATING BUDGET

Springfield staff, families, and community partners,

I am presenting a proposed 2016–2017 budget that offers an opportunity to reinvest, while maintaining a focus on future stability of resources. For the past eight years Springfield has been forced to reduce its' ability to grow our educational offerings and I'm pleased to submit a proposed budget that begins to address a few of our most critical needs.

Recognizing the opportunity for an investment conversation, I believed it was critical to engage our community and solicit input. My team and I were diligent and committed to conducting meetings in every school and across departments with one goal - LISTEN. With the input of more than 750 stakeholders, I offer the following highlights to this proposed operating budget:

- *Mental health support* - \$400,000 is allocated in this proposed budget to allow us to partner with our mental health professionals. This allocation of budget support will assist in creating a more stable learning environment for our students and staff, by providing resources to address needs beyond classroom learning.
- *Classroom and teacher capacity* - Through the addition of 12 licensed positions, schools will have increased capacity to build instructional practices, programs and student access to learning. These efforts will provide teacher supports and administrator availability to proactively address day-to-day building operations such as behavior management. The 12 positions will be strategically deployed across the district to allow for targeted supports at each site.
- *Stabilized Special Education Assistants* - Included in this proposed budget is the addition of 16 full-time Educational Assistants to support the community model in our schools. Historically the District has added these positions throughout the school year for specific/targeted student support and eliminated them as we move into the next fiscal year. Instead of eliminating positions and facing challenges throughout the year, this budget maintains this critical level of student support.



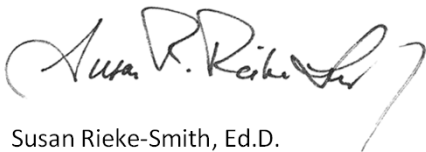
SUPERINTENDENT'S BUDGET MESSAGE (Continued)

- *Curriculum materials and professional development* - Perhaps the area that has suffered more than any other during times of reduction is our ability to maintain updated curriculum and instructional materials. During the 2015–16 school year we were able to purchase over \$750,000 in English/Language Arts materials, as well as \$260,000 in Math consumable for the most recent adoption. Included in this proposed budget is a dedicated \$1 million (plus \$133,000 for professional development) to continue updating outdated adoptions and resources.
- *Providing necessary supplies* - In addition to the reduction of curriculum and instructional materials, discretionary supply accounts were severely reduced over the past eight years. This proposed budget includes an overall increase of 5%, totaling approximately \$750,000 for our schools and support departments. This additional resource will assist in preventing our employees from having to reach into their own pockets for classroom materials and is in addition to the additional 25% that was allocated for schools during the current 2015–16 school year.
- *Future stability* - This proposed budget maintains our commitment to maintaining adequate reserves for the District. By allocating \$4 million in un-appropriated ending fund balance and \$1 million in contingency, we will comply with the current Board policy of maintaining a minimum 4% in carryover reserves.

As we prepare for the upcoming 2016–2017 school year, our infrastructure continues to grow with the support of our successful 2014 General Obligation Bond. Throughout the 2015–16 school year, we realized the opening of new classroom space at five elementary schools, major upgrades in safety, security and accessibility, as well as substantial upgrades and growth to our commitment to increased technology. With resources allocated in this proposed budget our community will watch as a new STEAM centered middle school is constructed replacing Hamlin Middle School. A grand opening is scheduled for September 2017. Additional technology upgrades in infrastructure and the purchase of new devices will continue to help engage our students in technology rich environments that enhance teaching and learning. Again, thank you to our community for investing in our current and future students.

Springfield Public Schools is a District committed to working on behalf of all students and ensuring they are equipped for the future. We appreciate the support of the School Board, Budget Committee and community. As Superintendent, I am pleased to offer this 2016–2017 Proposed Budget.

Warmly,



Susan Rieke-Smith, Ed.D.
Superintendent
Springfield Public Schools

MENSAJE PRESUPUESTO DEL SUPERINTENDENTE EN ESPAÑOL

2016–17 PRESUPUESTO OPERATIVO

Estimados miembros del personal escolar, familias y socios comunitarios,

Les presento una propuesta para el presupuesto 2016–2017, que ofrece la oportunidad de reinversión, al mismo tiempo que mantiene el enfoque en la estabilidad de los recursos en el futuro. Durante los últimos ocho años, Springfield se ha visto forzado para reducir su habilidad de crecimiento de ofertas educativas, por ello, tengo el placer de presentar un proyecto de presupuesto que comienza a abordar algunas de nuestras necesidades más críticas. Por un

Al reconocer la oportunidad para una conversación de inversión, creí fundamental la participación de nuestra comunidad y solicitar sus opiniones. Mi equipo y yo nos comprometimos de manera diligente en la realización de reuniones en cada escuela y en todos los departamentos con un solo objetivo: ESCUCHAR. Con las sugerencias de más de 750 miembros interesados, ofrezco los siguientes aspectos más destacados de este presupuesto operativo que ha sido propuesto:

- *Apoyo a la salud mental* - Se asignan \$400,000 de este proyecto presupuestario para permitirnos poder asociarnos a nuestros profesionales de la salud mental. Esta asignación de apoyo presupuestario ayudará a crear un ambiente de aprendizaje más estable para nuestros estudiantes y para el personal, el cual proporciona los recursos para poder atender las necesidades que van más allá del aprendizaje en el aula.
- *El aula y la capacidad del profesorado* - Por medio de la adopción de 12 puestos con licenciatura, las escuelas aumentarán la capacidad de construir prácticas de enseñanza, programas y acceso de los estudiantes al aprendizaje. Estos esfuerzos proporcionarán apoyo al profesorado y la habilidad del administrador para abordar de manera proactiva las operaciones del día a día, tales como el manejo del comportamiento. Los 12 puestos serán desplegados estratégicamente en todo el distrito para permitir apoyo específico en cada sitio.
- *Instalación de asistentes de educación especial* -Se incluye en este presupuesto la adición de 16 Asistentes de Educación de tiempo completo para apoyar el modelo de la comunidad en nuestras escuelas. Históricamente, el distrito escolar añade estos puestos de apoyo específico y selectivo a lo largo del año escolar, y los elimina a medida que avanzamos al siguiente año fiscal. En lugar de eliminar los puestos y enfrentar los retos a lo largo del año, este presupuesto mantiene este nivel crítico de apoyo para los estudiantes.



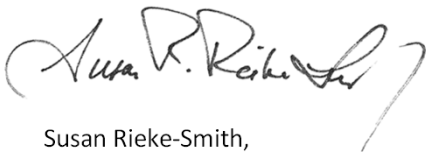
MENSAJE PRESUPUESTO DEL SUPERINTENDENTE EN ESPAÑOL (Continuado)

- *Proporcionamiento de materiales necesarios* - Además de la reducción de los planes de estudio y los materiales de instrucción, las cuentas de suministro discrecionales severamente se redujeron en los últimos ocho años. Este proyecto de presupuesto incluye un aumento global del 5%; un total de aproximadamente \$ 750,000 para nuestras escuelas y departamentos de apoyo. Este recurso adicional contribuye a prevenir que los empleados tengan que usar dinero de sus bolsillos para comprar materiales de clase y es aparte del 25% adicional que se asignó a las escuelas durante el año escolar 2015–16.
- *Estabilidad a futuro* - Esta propuesta presupuestaria mantiene nuestro compromiso de mantener reservas adecuadas para el Distrito. Al asignar \$4 millones de saldo final no-apropiado y \$ 1 millón en la contingencia, cumpliremos con la política actual de la mesa directiva que es la de mantener un mínimo de 4% de las reservas remanentes.

Mientras nos vamos preparando para el próximo año escolar 2016–2017, nuestra infraestructura sigue creciendo con el apoyo de nuestro exitoso Bono de Responsabilidad General del 2014. A lo largo del año escolar 2015–16 realizamos la apertura de un nuevo espacio para un aula en cinco escuelas primarias, mejoras importantes en el sistema de seguridad y la accesibilidad, así como mejoras sustanciales y crecimiento de nuestro compromiso en aumentar la tecnología. Con los recursos asignados en este presupuesto propuesto, nuestra comunidad verá la construcción de una escuela secundaria nueva centrada en STEAM que reemplaza la escuela secundaria Hamlin. Se tiene planeada la gran apertura para septiembre del 2017. Las mejoras tecnológicas adicionales en la infraestructura y la compra de nuevos dispositivos que mejoren la enseñanza y el aprendizaje seguirán apoyando a los estudiantes a que se involucren en ambientes ricos en tecnología. Una vez más, gracias a nuestra comunidad que invierte en nuestros estudiantes actuales y futuros.

Las escuelas públicas de Springfield componen un distrito comprometido en trabajar en nombre de todos los estudiantes y asegurar que estén preparados para el futuro. Apreciamos el apoyo de la Mesa directiva escolar, el Comité presupuestario y la comunidad. Como superintendente, me complace ofrecer esta Propuesta Presupuestaria 2016–2017.

Cordialmente,



Susan Rieke-Smith,
Dra. en Educación
Superintendente
Escuelas Públicas de Springfield

ALL FUNDS SUMMARY

2016–17 OPERATING BUDGET

ALL FUNDS SUMMARY 2016–2017

The 2016–2017 Budget, all funds, has been prepared in compliance with the Program Budgeting and Accounting Manual - Oregon Department of Education, Budget Manual for Municipal Corporations, Oregon Department of Revenue, and applicable Oregon Revised Statutes.

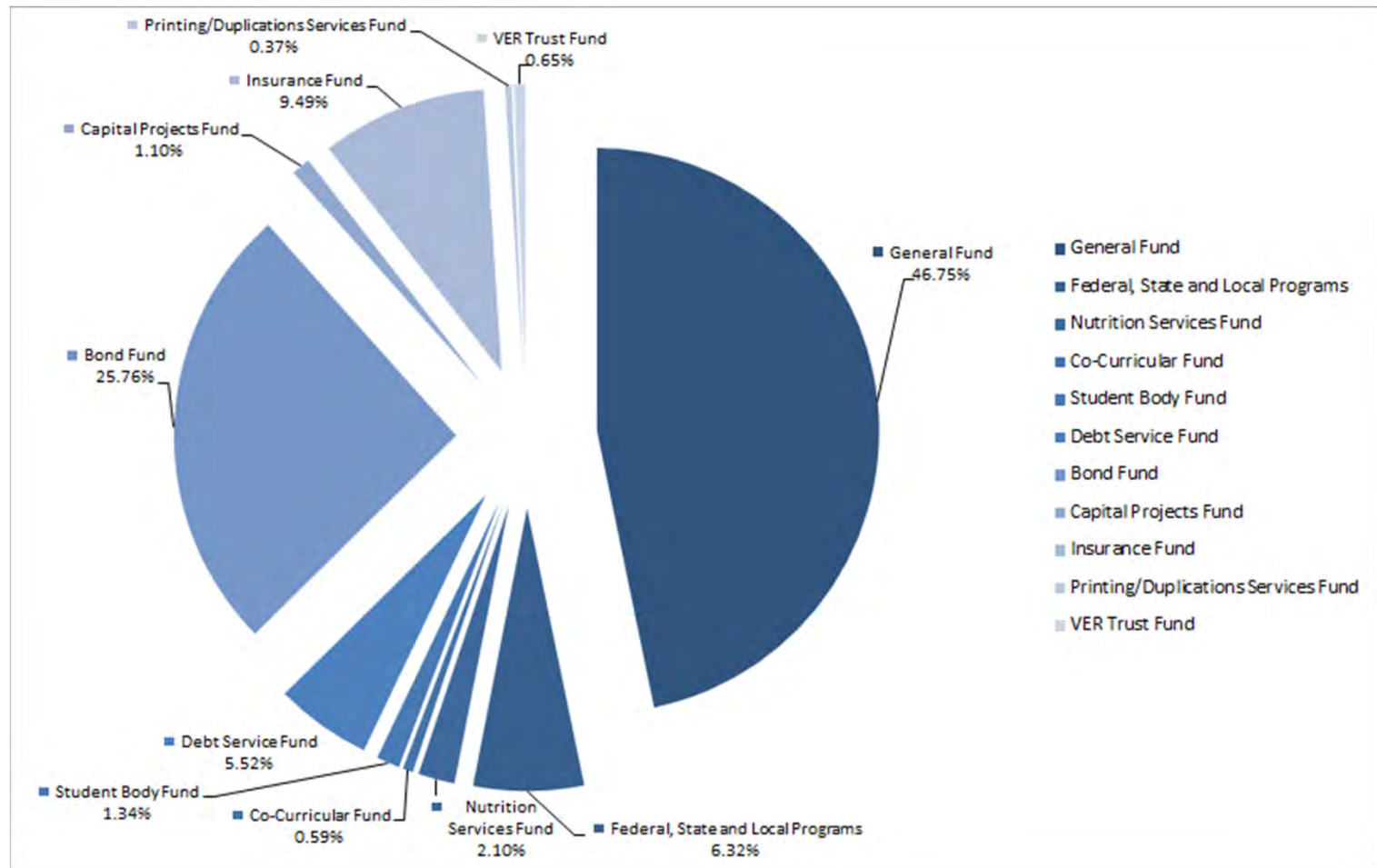
The budget document contains the following funds:

General Operating Fund	\$ 106,710,389
Special Revenue Funds	
Federal, State and Local Programs	\$ 14,426,781
Nutrition Services Fund	\$ 4,804,388
Co-Curricular Fund	\$ 1,338,997
Student Body Fund	\$ 3,050,000
Debt Service Fund	
Debt Service Fund	\$ 12,606,759
Capital Funds	
Bond Fund	\$ 58,796,679
Capital Projects Fund	\$ 2,506,983
Internal Service Funds	
Insurance Fund	\$ 21,660,000
Printing/Duplications Services Fund	\$ 853,281
Trust and Agency Funds	
VER Trust Fund	\$ 1,485,000
Total 2016–2017 Budget All Funds	\$ 228,239,256

Each fund is shown with its own resources and expenditures as projected for the 2016–2017 fiscal year, July 1 through June 30.

ALL FUNDS SUMMARY

2016-17 OPERATING BUDGET



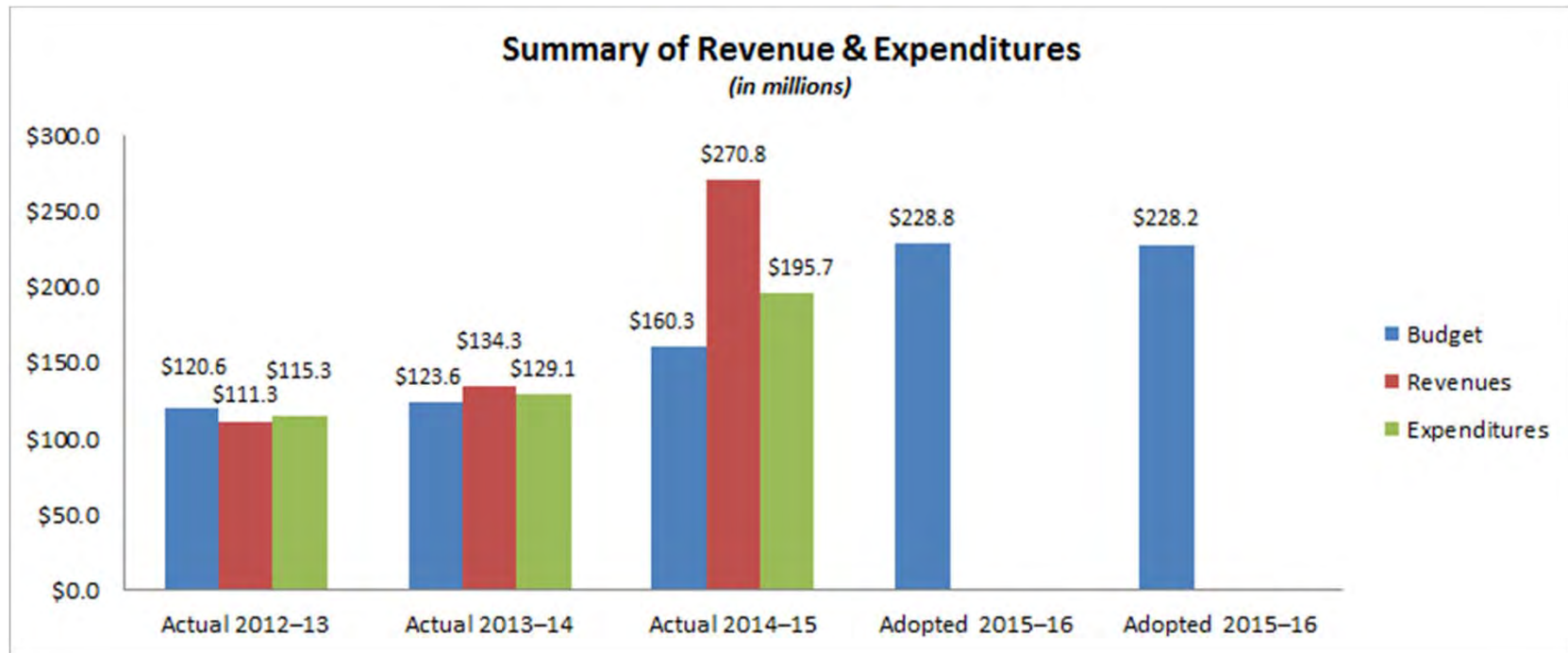
ALL FUNDS SUMMARY HISTORY

2016–17 OPERATING BUDGET

	Adopted Budget 2012–13	Adopted Budget 2013–14	Adopted Budget 2014–15	Adopted Budget 2015–16	Adopted Budget 2016–17
General Operating Fund	\$ 80,783,735	\$ 88,493,102	\$ 94,641,495	\$ 100,452,962	\$ 106,710,389
Special Revenue Funds					
Federal, State and Local Programs	13,779,295	11,683,130	13,034,650	13,138,544	14,426,781
Nutrition Services Fund	3,854,617	3,797,858	3,966,244	4,045,022	4,804,388
Co-Curricular Fund	919,000	919,000	1,163,254	1,186,949	1,338,997
Student Body Fund	3,070,000	2,875,000	2,865,000	2,900,000	3,050,000
Debt Service Fund					
Debt Service Fund	12,098,982	12,612,358	16,045,058	11,254,058	12,606,759
Capital Funds					
Bond Fund	915,000	125,000	-	71,586,099	58,796,679
Capital Projects Fund	1,925,068	351,000	3,689,675	172,373	2,506,983
Internal Service Funds					
Insurance Fund	-	-	22,000,000	21,515,000	21,660,000
Printing/Duplications Services Fund	747,939	688,373	774,307	821,059	853,281
Trust and Agency Funds					
VER Trust Fund	2,500,000	2,030,000	2,100,000	1,750,000	1,485,000
	<u>\$ 120,593,636</u>	<u>\$ 123,574,821</u>	<u>\$ 160,279,683</u>	<u>\$ 228,822,066</u>	<u>\$ 228,239,256</u>

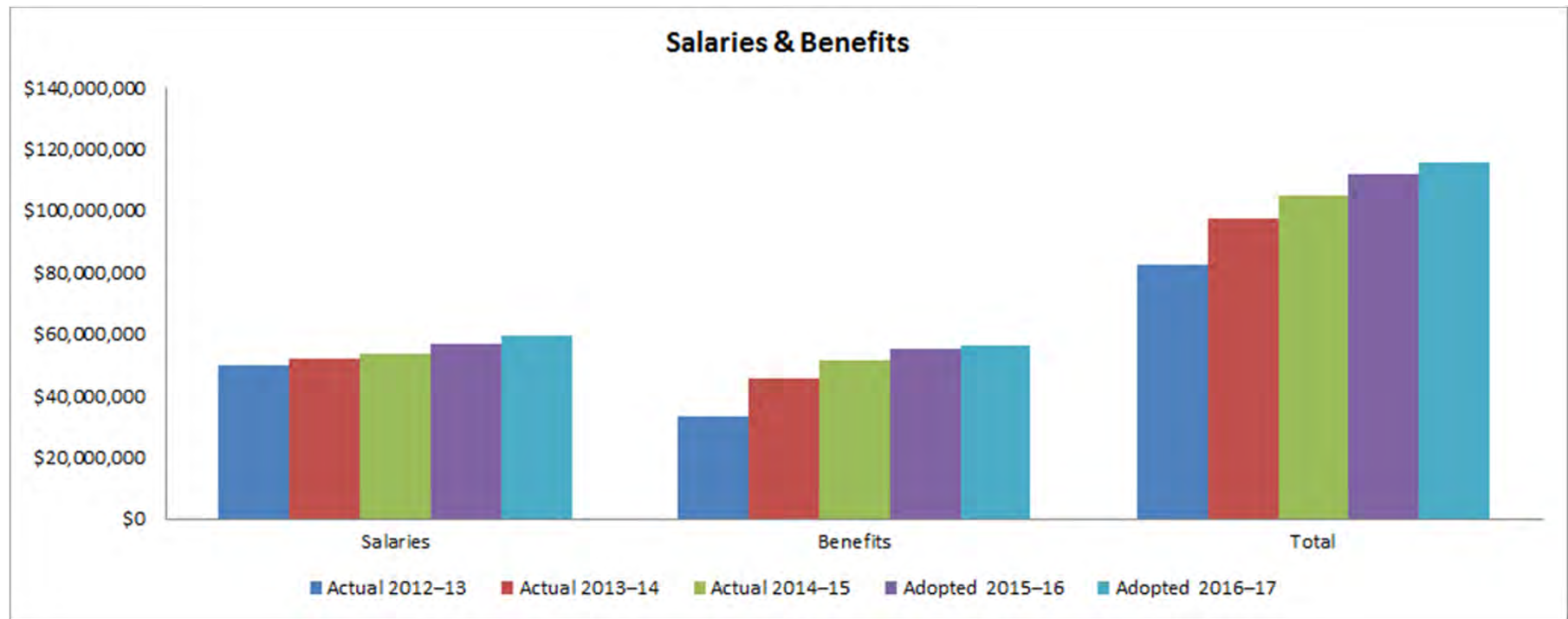
ALL FUNDS REVENUE & EXPENDITURES

2016-17 OPERATING BUDGET



ALL FUNDS SALARIES & BENEFITS

2016-17 OPERATING BUDGET



ENDING FUND BALANCE

2016–17 OPERATING BUDGET

Budget Priorities are based on the following Board policy.

The District will maintain an adequate ending fund balance in the general fund in order to provide stable services and employment, as well as offset cyclical variations in revenue and expenditures. The Board recognizes the responsibility to establish an adequate fund balance¹ in an amount sufficient to:

1. Protect the District from unnecessary borrowing in order to meet cash-flow needs;
2. Provide prudent reserves to meet unexpected emergencies and protect against catastrophic events;
3. Meet the uncertainties of state and federal funding; and
4. Help ensure a District credit rating that would qualify the District for lower interest costs and greater marketability of bonds that may be necessary in the construction and renovation of school facilities.

The targeted (minimum) floor for the ending fund balance will be at four percent (4%) of annual operating revenues. Annually, the Board will allocate an appropriate portion of the projected ending fund balance to the unappropriated ending fund balance (UEFB) in the annual budget, taking into consideration revenue and expenditure volatility² and other District needs.

In the event that the ending fund balance is projected to fall below the four percent (4%) floor, the Board will:

1. Discuss the rationale for the shortfall during a public meeting;
2. Consider the financial condition of the District and discuss financial options available to re-establish the identified floor (4%) of ending fund balance;
3. Adopt a plan to rebuild reserves to the four percent (4%) targeted level within one-year.

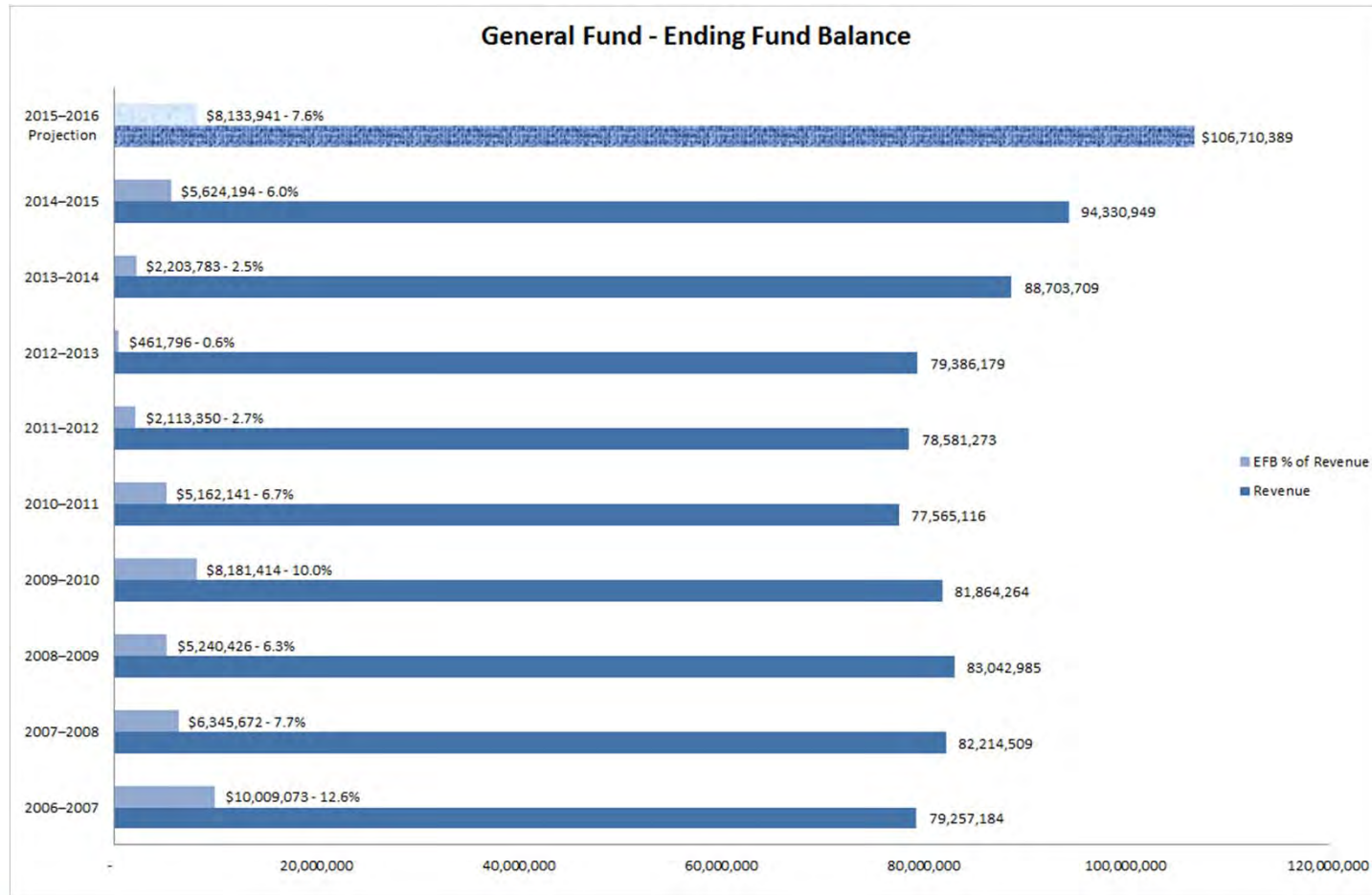
¹The Government Finance Officers Association (GFOA) recommends, at a minimum, that general purpose governments, regardless of size, maintain an unreserved fund balance in their general fund of no less than 5 to 15 percent of regular general fund operating revenues, or of no less than one or two months of regular general fund operating expenditures. The Oregon Association of School Business Officials recommends, at a minimum, an unreserved ending fund balance of no less than 3 to 8 percent of the general fund budget. In general practice, levels of fund balance, typically, are less for larger governments than for smaller governments because of the magnitude of the amount involved and because the diversification of their revenues and expenditures often results in lower degrees of volatility.

²Higher levels of unreserved fund balance maybe needed if significant revenue sources are subject to unpredictable fluctuations or if operating expenditure are highly volatile.

Legal reference(s): ORS 294.305 – 294.565

ENDING FUND BALANCE

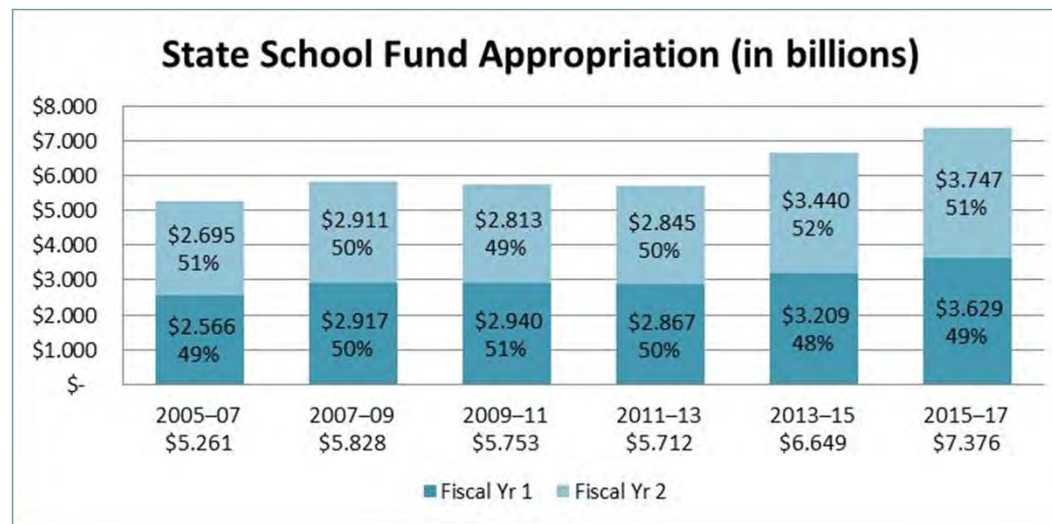
2016-17 OPERATING BUDGET



ECONOMIC SUMMARY

2016–17 OPERATING BUDGET

Springfield Public Schools derives about 70% of its general fund revenue from the state school fund. Two-thirds of that money comes from the state legislature and is highly dependent upon state revenues through income taxes. The outlook of the state economy and the state budget can significantly impact state school funding and school budgets. In the 2015–17 state biennial budget, the legislature adopted \$7.376 billion for the state school fund for K-12 education. \$3.747 billion will be distributed in the 2016–17 school year. Springfield Public Schools receives approximately 1.9% of the annual appropriation.



A couple of items that will have an impact on state school funding and school budgets are the minimum wage increase that begins July 1, 2016, the Public Employees Retirement System rate increase which will impact the 2017–18 budget, as well as future collective bargaining processes.

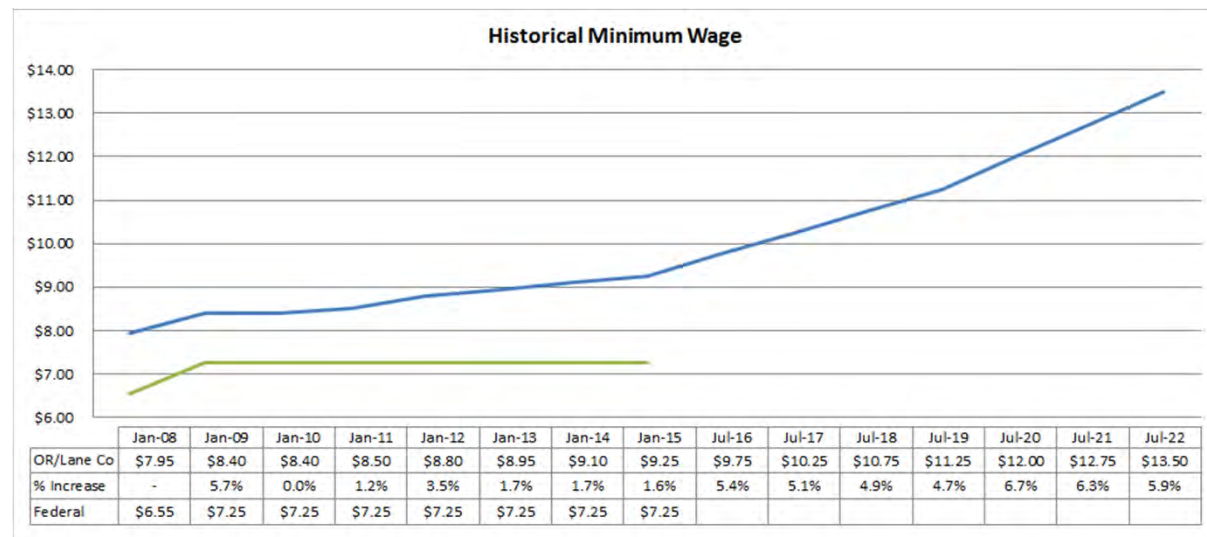
Economic Summary (Continued)

Oregon Minimum Wage

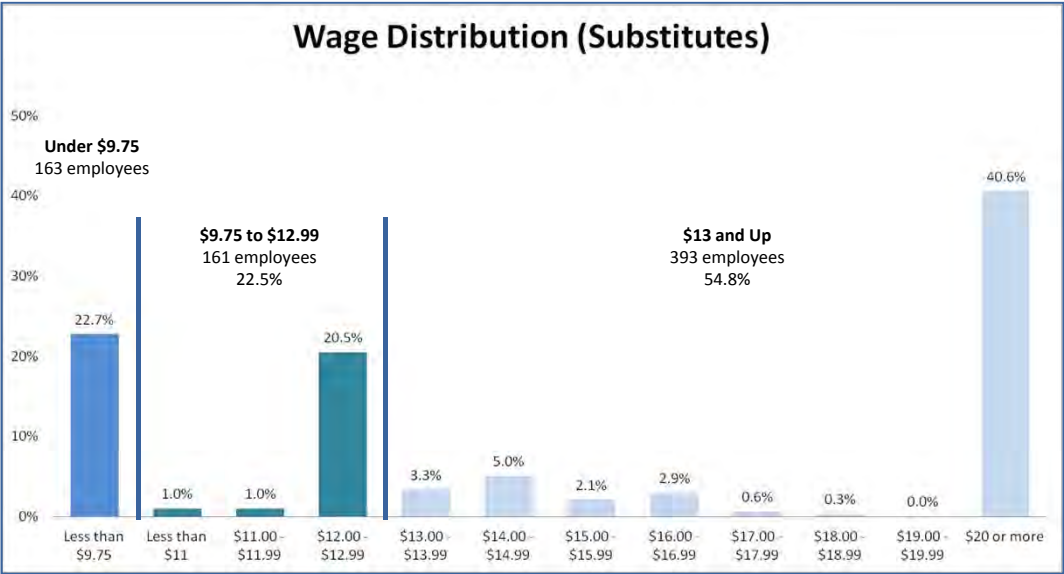
According to unemployment insurance wage records, about 5.3 percent of jobs in Oregon (100,182 jobs) paid minimum wages (\$9.25 an hour or less). Lane County had 9,794 jobs or 6.3 percent of total jobs paying minimum wage or less. Oregon's minimum wage increased to \$9.25 an hour in 2015. Currently Oregon's minimum wage is adjusted yearly based on inflation, but with very little inflation over the course of 2015, the minimum wage stayed at the same rate at the beginning of 2016. This annual inflationary adjustment is an attempt to keep pace with the cost of living.

In March, Senate Bill 1532 was passed and then signed by the Governor. When senate Bill 1532 passed, it raised Oregon's minimum wage to the highest level in the country. It is a three-tiered system which will set minimum wage rates by geographic regions and is effective July 1, 2016. Annual increases would run through June 30, 2023; and would replace the current annual inflationary increases. Starting July 1, 2023, minimum wage increases would go back to annual inflationary increases.

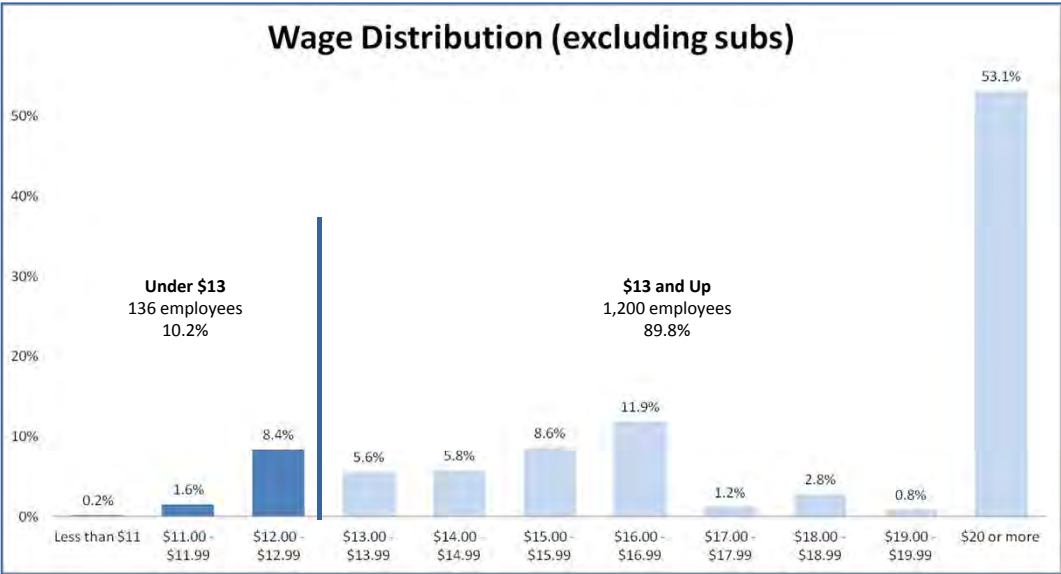
Lane County is in tier two and the minimum wage in tier two will increase to \$9.75 per hour starting in July 2016 and increase to \$13.50 per hour by July 2022. The July 2016 increase in minimum wage to \$9.75 per hour would not impact the District's current salary schedules; however, it will impact the rates of pay paid to substitute workers and student workers. Annual increases thereafter will impact the District's general fund budget, as well as department budgets. When calculated, the District had 586 employees (including subs) below \$13.50 an hour. These budget increases would have a negative impact on current self-sustaining budgets such as the nutrition service area creating a need for that budget to be subsidized by the general fund budget. Calculations have not been made regarding the impact that could be expected based on negotiations with the bargaining units for employees currently earning more than the proposed rates of increase.



Economic Summary (Continued)



Wage data based on SPS payroll information as of Feb 2016



Economic Summary (Continued)

¹Oregon Supreme Court Decision on 2013 Legislation Impacting the Public Employees Retirement System (PERS):

In 2013, two provisions in the legislative session resulted in changes to the PERS annual cost-of-living adjustment (COLA) and the elimination of the tax remedy for those individuals who do not pay Oregon state income tax because they do not reside in Oregon. These changes were challenged in the Oregon Supreme Court.

On April 30, 2015, the Oregon Supreme Court announced a decision that upheld the elimination of the tax remedy payments to non-residents. The COLA reductions were declared unconstitutional as applied to benefits earned prior to those bills' respective effective dates. However, it was determined that the reduced COLA could be applied to the benefits earned after the bills became effective.

Senate Bill 822 (2013) and Senate Bill 861 (2013 Special Session) reduced the annual COLA to be applied to benefit payments. Previously, the COLA was capped at 2% annually and tied to changes in the Portland Consumer Price Index. These bills reduced the maximum COLA to, eventually, 1.25% on the first \$60,000 of benefits annually and 0.15% for amounts over \$60,000. Additionally, SB 861 provided an annual supplementary payment to benefit recipients over six years, starting in 2014.

Benefit recipients whose benefits are based on an effective retirement date of May 1, 2013, or earlier are entitled to restoration of their COLA under the prior rules: 2% annual cap tied to the Portland Consumer Price Index (CPI). Index adjustments above and below the 2% cap are “banked” for future years.

Benefit recipients whose benefits are based on an effective retirement date of June 1, 2013, or later may have a blended COLA rate based on when their benefit was earned in relation to the effective dates of Senate Bill 822 and Senate Bill 861.

The impact of these decisions on the total pension liability and employer's net pension liability (asset) has not been fully determined. However, based on PERS' third-party actuaries calculations, the impact on the District would be approximately a 5% rate increase. This rate increase will take effect in the 2017–18 budget year. This projected increase does not take into account the District's side account.

¹Court Decision 5-29-15, <<http://www.oregon.gov/PERS/pages/index.aspx>>

Economic Summary (Continued)

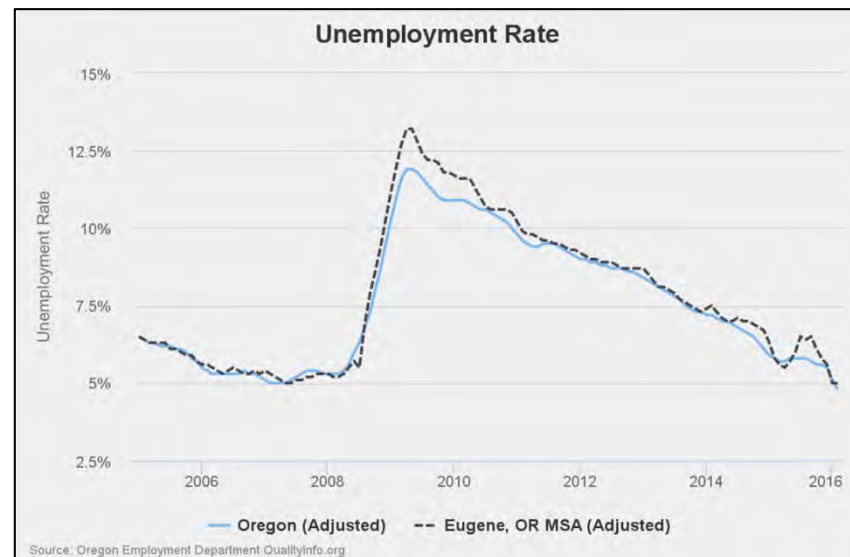
National Economy: As of early 2016, the U.S. economy is not in recession based on a wide variety of economic indicators – the ongoing strength in the labor market, increased wage gains supporting a strong consumption and increased savings rate, and continued gross domestic product (GDP) growth. Initial claims for unemployment insurance remain near their record lows reached in October 2015. While the U.S. economy is not yet fully recovered, considerable improvement has been made in recent years and the pace of improvement remains strong.

Oregon Economy: Oregon's economy is at full-throttle growth. Jobs and income are increasing at a pace similar to the mid-2000s. Similar to past expansions, Oregon has regained its traditional growth advantage relative to other states and is seeing a deeper labor market recovery. Oregon's seasonally adjusted unemployment rate was 4.8 percent and the national rate was 4.9 percent in February 2016. The state added over 56,700 jobs in the past year, for a 3.3 percent growth rate over the year. Wages for the average Oregon worker are increasing more quickly than in the typical state, and above the rate of inflation. Oregon, however, has not yet fully recovered from the Great Recession. The largest economic concern is the participation gap between the share of population with a job or looking for work and what the rate would be when operating at full strength.

The current pace of economic growth is expected to be maintained throughout the 2015–17 biennium, after which time, net growth rates are likely to slow significantly as the baby boomers fully age into their retirement years. More than one out of five workers in Oregon are already 55 years or older. As the generation ages, employers will need new workers with the skills to replace the retiring workforce.

Local Economy: Lane County's economy should keep improving in 2016 similar to what we have been seeing in the last year or so with expected continued annual gains in jobs, building activity and home prices.

Seasonally adjusted unemployment rate was at 5.0 percent in February 2016. Recently available Employment Department data on labor force participation rates by county shows that Lane County's labor force participation rates have also declined, following the national and state trends. This decline is due to the baby boomer generation retirements and, compared to previous generations, the younger generation is concentrating on school instead of work. Shifting industry trends make for less well paying jobs that only require a high school diploma, putting a premium on education. This means that young people stay in school longer and often put off entering the workforce.



ENROLLMENT PROJECTIONS

2016–17 OPERATING BUDGET

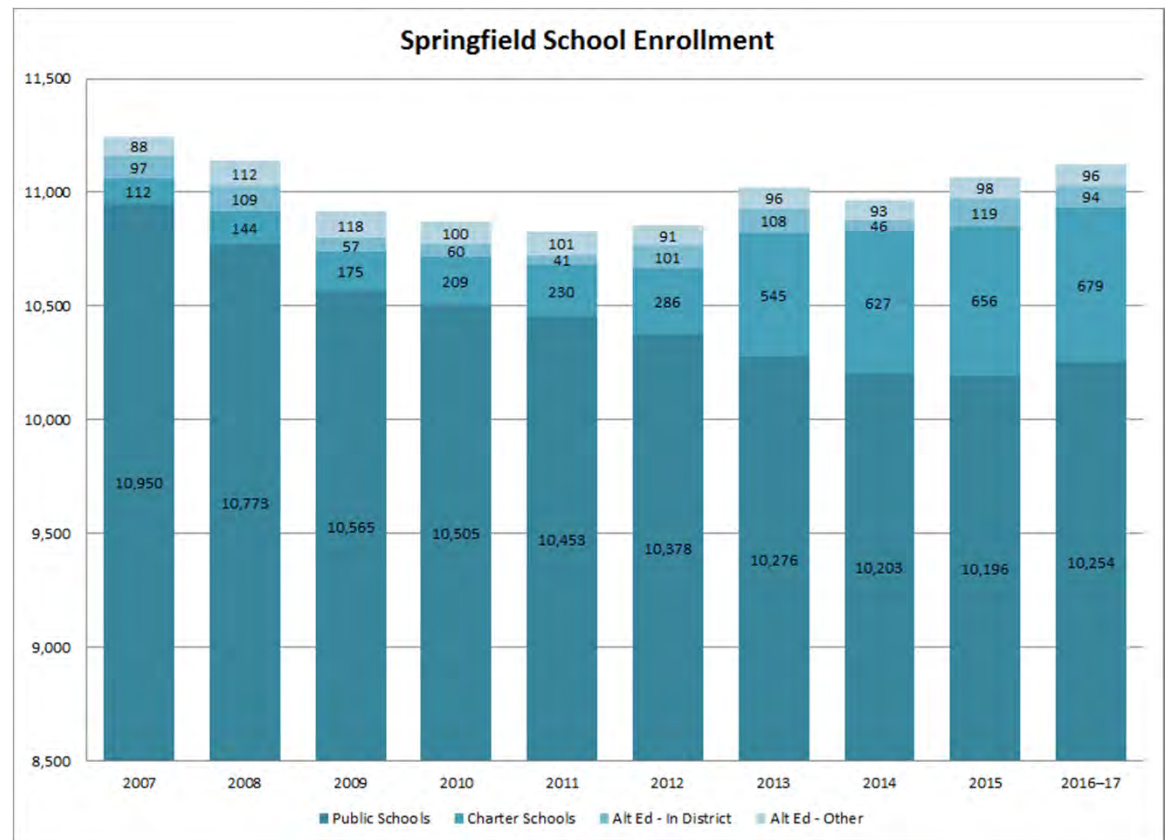
As part of the annual budgeting process, an estimate is made of the coming year's enrollment by school, by grade level, and for the District as a whole for the budgeted school year. Because the enrollment estimates are used for building a budget and for hiring decisions, they are conservative projections. These projections reflect the potential for enrollment of students as a result of open enrollment policies.

Enrollment projections are based on the following factors:

- The number of live births in Lane County and the birth-to-kindergarten average capture ratio over the last three years.
- The number of students who continue in the District from one year to the next adjusted for the average retention ratio for the past three years.
- Three year enrollment history.
- Student transfers and open enrollment expectations. As a result of HB3681, Oregon districts may enroll students from other districts within a specified open enrollment window. The District has elected to allow such enrollment.

Other factors considered in the projections:

- The number of housing starts and the the estimated number of students that will be recognized from the additional housing units.



**Actual Enrollment by Grade for Springfield School District (excludes Alternative Ed)
2006 through 2017**

Springfield Public Schools

Grade	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016-17
Kindergarten	847	828	771	835	911	873	832	835	778	779
1st	888	847	832	804	834	882	867	876	844	798
2nd	813	883	831	821	778	836	862	857	879	835
3rd	875	800	858	844	798	759	845	870	834	882
4th	867	877	813	860	811	790	757	799	841	811
5th	822	866	858	794	831	806	792	760	784	843
6th	918	783	856	857	768	808	780	774	747	750
7th	858	894	758	824	821	760	817	769	754	746
8th	829	857	866	760	821	801	745	819	758	749
9th	803	770	820	829	739	760	752	701	760	791
10th	812	754	756	821	820	706	731	709	689	743
11th	814	806	752	712	777	802	647	678	736	678
12th	804	808	794	744	744	795	849	756	792	849
Total	10950	10773	10565	10505	10453	10378	10276	10203	10196	10254
% Change Sept 30 Data	0.65%	-1.62%	-1.93%	-0.57%	-0.50%	-0.72%	-0.98%	-0.71%	-0.07%	0.50%

Charter Schools

Grade	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016-17
6th							11	25	22	21
7th							37	35	39	47
8th							52	57	59	57
9th	37	50	47	52	59	87	132	110	154	142
10th	51	36	57	59	55	75	133	155	136	176
11th	24	40	38	62	55	63	109	146	129	133
12th		18	33	36	61	61	71	99	117	103
Total	112	144	175	209	230	286	545	627	656	679
% Change Sept 30 Data	27.27%	28.57%	21.53%	19.43%	10.05%	24.35%	90.56%	15.05%	4.63%	8.26%

GENERAL FUND RESOURCES

2016–17 OPERATING BUDGET

1000 LOCAL RESOURCES

Financial resources produced and collected from within the boundaries of the Springfield Public Schools and available to the District for its discretionary use. This can also be money collected by another municipality as an agent of the District or shared revenue (in lieu of). Principal sources of local revenue are property taxes and earnings on investments.

- 1111 Current Year Property Tax:** This revenue source is property taxes collected during the fiscal year in which they are levied. A collection rate of 95% is estimated for 2016–2017. Measures 5 and 50 limit the amount available by establishing a permanent tax rate for the District. The permanent tax rate for the District is \$4.6412 per \$1,000 of the assessed value.
- 1112 Prior Years Property Tax:** This revenue source is property taxes collected during the current fiscal year for prior years' levies.
- 1311 Tuition from Individuals:** Money received from non-resident students from other districts who attend Springfield Public Schools.
- 1312 Tuition from Other LEAs:** This revenue source is based on funds received from other school districts that hire Springfield Public Schools to provide instructional services to students who reside within the other districts' boundaries.
- 1330 Tuition from Summer School:** Money received from students attending summer school and paying tuition.
- 1411 Transportation Fees from Individuals:** Money received from individuals for transporting students to and from regular day schools and school activities.
- 1412 Transportation Fees from Other LEAs:** Money received from other school districts for transporting out-of-district students to and from regular day schools and school activities.

GENERAL FUND RESOURCES (Continued)

- 1510 Interest from Investments:** Earnings on funds invested by the District. Investments must be in compliance with the provisions of ORS 294.035 and 294.046, as well as follow the Springfield School District Board investment policy.
- 1911 Facility Rental Fees:** Money that is received by the District as payment for rent from groups that utilize District facilities.
- 1914 Equipment Rental Fees:** Money that is received by the District as payment for rent from groups that utilize District equipment.
- 1920 Donations:** Money received by the District from private individuals or organizations for which no repayment or special service to the contributor is expected.
- 1943 Services Provided to Charter Schools:** Money received by the District for services provided to a District charter school. These services could be, but are not limited to, personnel, financial services, facility services, and technology services.
- 1960 Recovery of Prior Years' Expenditures:** Refunds of expenditures made in prior fiscal years.
- 1990 Miscellaneous Local Revenue:** Money realized through receipts from a variety of sources including jury duty, copier fees, etc.

2000 COUNTY SOURCES

These sources are revenue collected by an intermediate administrative unit and distributed to LEAs in amounts that differ in proportion to those which were collected within such systems.

- 2101 County School Fund:** Money received from the allocation of resources from the County School Fund through a levy on all taxable property in Lane County. The County School Fund includes the additional school revenue Congress granted states as federal timber replacement revenue in the Secure Rural Schools and Community Self-Determination Act of 2000.
- 2102 Education Service District Flow-through:** Money received in-lieu of services from the Lane Education Service District. In previous years the District has received services through its allocation of "flex funds". For the 2016–2017 fiscal year the District is opting to receive 50% of this in the form of money and provide the services in district.

GENERAL FUND RESOURCES (Continued)

3000 STATE SOURCES

Revenue from funds collected by the state and distributed to school districts. The largest source of state revenue is the State School Fund.

- 3101 State School Fund General Support:** Revenue from this source is from a long-standing state fund within the budget of the Oregon Department of Education (ODE). ODE holds the funds and distributes eleven payments per year to districts according to a legislatively adopted formula (also known as the equalization formula). Funding is based upon a per pupil allocation with additional allocations for students with special needs, seniority of staff, and transportation costs included in the formula. For additional information please refer to ORS 327.006 to ORS 327.157.
- 3103 Common School Fund:** Money from the sale of land to the state for common school purposes as stipulated in Oregon Revised Statutes. The Common School Fund revenue estimate is based on the continuation of State Land Board distribution policy adopted in early 2005. To avoid substantial variations in distribution from year to year, the Board decided to calculate the growth rate using a three-year rolling average of fund values. This rate then will determine what percent of the fund value is to be distributed. The distribution percentage has varied from year to year, but has historically averaged around 4%.
- 3299 Restricted Grants-in-aid:** Money received by the District from state funds which must be used for a categorical or specific purpose.

4000 FEDERAL SOURCES

Revenue generated from funds collected by the Federal Government and distributed to local school districts. Such funds can be distributed on a direct or a flow-through basis.

- 4505 Other Federal Funds:** Revenue from sources that are not designated from a specific source, other than the Federal Government.
- 4801 Federal Forest Fees:** Money received from the County Fund as a result of the apportionment of Federal Forest Fees.

GENERAL FUND RESOURCES (Continued)

5000 OTHER SOURCES

- 5160 Lease Proceeds:** Proceeds from lease purchase agreements.
- 5331 Sale of Fixed Assets:** This revenue source captures the amount of revenue that is generated by the sale of District fixed assets.
- 5400 Beginning Fund Balance:** The Beginning Fund Balance is the net resources of the fund on June 30th of the current fiscal year that is available for use in the following fiscal year as cash carryover. The ending fund balance from the previous year is budgeted as revenue for the next fiscal year.

School District Equalization Formula:

The K–12 school equalization formula allocates most state and local operating revenue available to local school districts. Local revenue stays with the district where collected, but is treated like a state resource. The combination of state and local revenue equals a measured financial need. The formula also does not allocate state and federal categorical aide. These funds are dedicated to specific programs and cannot be used for general purposes. The K–12 school distribution formula allocates funds based largely on a per student basis. For purposes of the formula, “student” means weighted average daily membership (ADMw) extended. Weighting means counting a higher cost student as more than one and “extended” means the higher of the current year or prior year ADMw.

The formula includes four grant calculations for the district. These are a general-purpose grant, a transportation grant, a high cost disability grant and a facility grant.

State aide is State School Fund money available for distribution to school districts. Local revenue includes property taxes, County School Fund, Common School Fund and a few other sources.

The general-purpose grant starts at \$4,500 target per weighted student. Applying the teacher experience factor increases or decreases the \$4,500 per student target by \$25 for each year the district average experience is more or less than the statewide average teacher experience. A calculated percentage adjustment factor (currently about 150%) modifies the adjusted target amount to allocate the full state and local funds available. The grant accounts for approximately 95% of the formula revenue. Thus the number of students and their associated weights are a very important determinate of the district formula revenue. There are no constraints on how this money can be expended.

GENERAL FUND RESOURCES (Continued)

The transportation grant is a 70% to 90% reimbursement of approved student transportation costs. These costs are primarily school bus costs for transporting between home and school and class field trips. Districts are ranked by costs per student. Districts ranked in the top 10% have 90% grants. Districts ranked in the next lower 10% have 80% grants and the bottom 80% of districts have 70% grants. Transportation grants are about 4% of the equalization formula revenue.

The high cost disability grant is initially the sum of the costs above \$30,000 for each student with disabilities. ESD costs for each student can be included in the total. The total grants for all districts cannot exceed \$18 million per year. If eligible costs exceed \$18 million, grants are prorated down to sum up to \$18 million.

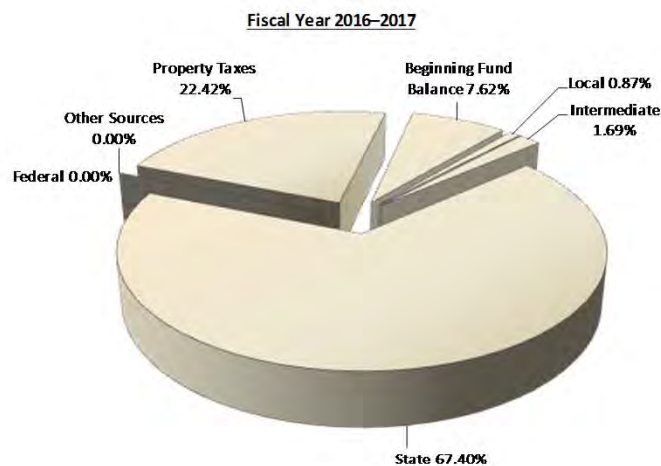
The facility grant is up to 8% of the construction costs for new classrooms, but is subject to a biennial limit of \$25 million (statewide). The grant is for classroom equipment that cannot be included in bonded debt. If eligible facility grants exceed the biennial limit, grants are prorated down to be less than 8% of construction costs.

GENERAL FUND REVENUE DETAIL

2016-17 OPERATING BUDGET

ACCOUNT CODE			ACTUAL	ACTUAL	BUDGETED	PROPOSED	APPROVED	ADOPTED
FUNCTION	OBJECT	DESCRIPTION	2013-2014	2014-2015	2015-2016	2016-2017	2016-2017	2016-2017
1111	850	CURRENT YEAR PROPERTY TAX	20,607,341	22,221,349	22,757,340	23,471,453	23,471,453	23,471,453
1111	850	CURRENT YEAR PROPERTY TAX CORRECTION	-	165,250	-	-	-	-
1112	850	PRIOR YEARS PROPERTY TAX	508,676	453,871	475,000	450,000	450,000	450,000
1311	850	TUITION FROM INDIVIDUALS	-	-	1,000	1,000	1,000	1,000
1312	850	TUITION FROM OTHER LEAS	24,119	12,195	40,000	40,000	40,000	40,000
1330	850	TUITION FROM SUMMER SCHOOL	-	3,400	3,000	3,000	3,000	3,000
1411	850	TRANSPORTATION FEES FROM INDIVIDUALS	7,562	11,404	-	-	-	-
1412	850	TRANSPORTATION FEES FROM OTHER LEAS	4,727	449	-	-	-	-
1510	850	INTEREST FROM INVESTMENTS	199,548	223,744	200,000	200,000	200,000	200,000
1911	850	FACILITY RENTAL FEES	160,307	244,882	160,000	160,000	160,000	160,000
1914	850	EQUIPMENT RENTAL FEES	-	-	100	100	100	100
1920	850	DONATIONS	43,317	3,938	2,000	2,000	2,000	2,000
1943	850	SERVICES PROVIDED TO CHARTER SCHOOLS	224,397	244,356	225,000	250,000	250,000	250,000
1960	850	RECOVERY OF PRIOR YEARS' EXPENDITURES	51,506	(18,575)	-	-	-	-
1990	850	MISC. LOCAL REVENUE	195,848	159,723	275,000	275,000	275,000	275,000
2101	850	COUNTY SCHOOL FUND	206,351	202,102	190,000	190,000	190,000	190,000
2102	850	ESD APPORTIONMENT - FLOW THROUGH	1,528,622	1,538,532	1,516,180	1,607,785	1,607,785	1,607,785
3101	850	STATE SCHOOL FUND - GENERAL SUPPORT	63,230,224	67,067,759	68,798,807	70,872,711	70,872,711	70,872,711
3103	850	COMMON SCHOOL FUND	1,108,575	1,134,086	997,484	1,048,399	1,048,399	1,048,399
3299	850	STATE SCHOOL FUND - SUBACCOUNT	13,017	473	-	-	-	-
4505	850	OTHER FEDERAL FUNDS	11,501	8,497	2,500	2,500	2,500	2,500
4801	850	FEDERAL FOREST FEES	578,071	567,355	400,000	-	-	-
5160	850	LEASE PROCEEDS	-	78,875	-	-	-	-
5331	850	SALE OF FIXED ASSETS	-	7,284	2,500	2,500	2,500	2,500
5400	850	BEGINNING FUND BALANCE	461,796	2,203,784	4,407,051	7,500,000	7,500,000	8,133,941
100		FUND TOTAL:	\$89,165,505	\$ 96,534,733	\$100,452,962	\$ 106,076,448	\$106,076,448	\$106,710,389

GENERAL FUND REVENUE GRAPHS

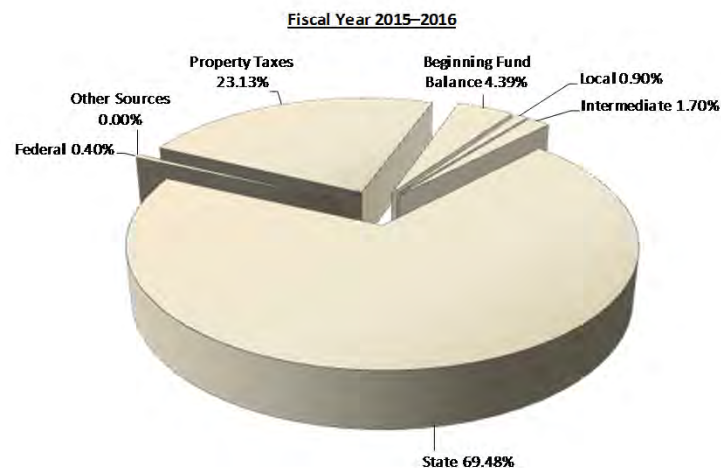


Fiscal Year 2015–2016

Local	\$ 906,100
Intermediate	1,706,180
State	69,796,291
Federal	402,500
Other Sources	2,500
Property Taxes	23,232,340
Beginning Fund Balance	4,407,051
Total	\$ 100,452,962

Fiscal Year 2016–2017

Local	\$ 931,100
Intermediate	1,797,785
State	71,921,110
Federal	2,500
Other Sources	2,500
Property Taxes	23,921,453
Beginning Fund Balance	8,133,941
Total	\$ 106,710,389



DEPARTMENT EXECUTIVE SUMMARIES

2016–17 OPERATING BUDGET

I.	District Goals	Board of Education
II.	Instruction Services	David Collins, Assistant Superintendent of Instruction
III.	Office of Superintendent & Board of Education	Susan Rieke-Smith, Superintendent
IV.	Business Operations	Brett Yancey, Chief Operations Officer
V.	Facilities Management	Chris Reiersgaard, Assistant Director of Facilities
VI.	Transportation	Tom Lindly, Director of Technology/Transportation
VII.	Human Resources	Michael Henry, Director of Human Resources
VIII.	Communications	Jenna McCulley, Community Engagement Officer
IX.	Technology Services	Tom Lindly, Director of Technology/Transportation

The following section provides the District’s goals and an executive summary of each of the District’s key departments. Included in these summaries is an explanation of the key work that is accomplished in each department, what the department budget generally supports, an explanation of the department’s staffing, and a description of what to look for during the 2016–2017 year.

DISTRICT GOALS

2016–17 OPERATING BUDGET

In the spirit of developing creativity and innovation in each of our students, the Springfield Public Schools Board of Education is committed to infusing these valuable strengths into each of the following goals:

OUR DISTRICT GOALS

Goal 1: All Students Are Future Ready - The Board and Superintendent will be committed to building excellent schools and educating all students to their full potential. Furthermore, the District will maintain a commitment to quality comprehensive programs.

Now: Continuous improvement for every student at his or her level.

2015: 3rd-graders reading at grade level or above.

2020: 8th-graders reading at grade level and algebra-ready.

2025: Every student graduating career- or college-ready.

Goal 2: Communication - The District will improve community involvement and engagement through communication and building relationships with families, staff and the community, with a focus on those not reached through current efforts.

Goal 3: Advocacy - The Board will direct resources, and advocate on local, state and federal levels, to achieve fiscal stability and guide educational policy that aligns with the District's educational goals.

Goal 4: Leading Technology for Learning - The District will provide staff and students with access to 21st Century tools, resources, and learning environments so that students can become proficient in using technology to improve their academic achievement.

Goal 5: Stewardship of District Resources for Facilities Management - The Board and Superintendent will direct resources to support fiscally responsible and prudent decisions regarding maintaining and improving District buildings and grounds.

INSTRUCTION SERVICES

2016–17 OPERATING BUDGET

The Instruction Services department firmly believes that we must provide all students effective core programming through collaborative multi-tiered systems of support and instruction. In this respect, we have maintained and adjusted recommended budget allocations to contribute to the aspects of instruction and curriculum that directly impact student achievement. Specifically, we will continue to invest in concepts that assist with embedded, authentic collaboration and professional development at all levels. Further, we are committed to supporting students through a multi-tiered approach to instruction and interventions for academics and behavior. This includes supporting students with significant academic/social/emotional/behavioral concerns, along with students who consistently exceed standards. Some of the instruction department's most important work is associated with the four CLASS blueprints developed in conjunction with the Springfield Education Association (SEA). An extension of this collaborative work is ensuring that the District has a guaranteed and viable curriculum, including horizontal and vertical alignment of our core curriculum at all levels.

Through the District's belief and goal of *"Every Student a Graduate Prepared for a Bright and Successful Future"*, the Instruction Services department is committed to meeting the needs of all of our students and staff members through the budgeting process. We will a) devote staff so that we begin to re-invest in proper staffing levels at the building levels; b) provide proper training and support for our staff, including career pathways and creative compensation; c) support multi-tiered instruction and intervention for academics and behavior; and d) ensure that all students receive sound instruction in horizontally and vertically aligned core programming. Through these efforts, we expect to realize documented increased student achievement at all levels. To that end, we will:

- Increase our levels of staffing for 2016–17.
- Provide embedded collaboration and professional development for teachers and classified staff at all levels.
- Support our commitment to Multi-Tiered Supports of Instruction and Intervention for academics and social/emotional/behavior.
- Continue to implement the four CLASS blueprints developed in collaboration with SEA with specific, systemic actions with regards to professional development, career pathways, performance evaluation and creative compensation.
- Ensure a guaranteed and viable curriculum for all students.

INSTRUCTION SERVICES (Continued)

Increase Current Staffing Levels - Our current staffing levels produce average class sizes in the mid-high 20s at the elementary level and in the low-mid 30s at the secondary level. Class size impacts our ability to provide a quality education for each and every student. Because of master scheduling issues and unanticipated numbers of students at some grade levels at various schools, some classrooms experience larger class sizes. We will continue to strategically address those areas of concern through certified and classified staffing shifts across buildings. Staffing levels will be increased in 2016–2017.

Provide Embedded Collaboration and Professional Development - For the past two school years, we sustained an early release model providing 15 days throughout the school year for collaboration and professional development at each level. This model has improved our ability to engage in both types of activities, but does have budget implications due to the loss of ODE Collaboration Grant funding. We are committed to continuing this practice in the 2016–17 school year.

In terms of professional development for 2016–17, our work will continue to focus on a) quality instruction and the development of *The Skillful Teacher*; b) implementation of Response to Intervention (RtI) and Positive Behavior Interventions & Support (PBIS) systems of support; c) student learning goals and effective assessment strategies; d) effective teaming strategies; and e) Common Core State Standard implementation with a focus on a guaranteed and viable curriculum. This work will be supported through various grants to include Title I, Title IIA, and other resources we intend to secure to support our efforts.

Implementation of RtI and PBIS - While we have engaged in implementation efforts specific to the Common Core State Standards, we will continue to invest time and energy in the area of multi-tiered approach to core instruction and intervention in the coming year. This focus requires us to refine our implementation of RtI and PBIS as these efforts are designed to provide additional instructional support for all students. In these efforts, we will focus on implementing systems and structures at the building level. We strongly believe that teams of teachers using data for decision-making and planning instruction/intervention is a highly effective practice. By implementing these systems for academic and behavioral interventions we believe we will realize increased student achievement and a more positive school culture at all levels.

Implement the Four CLASS Blueprints - The CLASS blueprints were developed in 2010–11 and provide a roadmap for student success through shared, collaborative leadership in four areas: professional development, career pathways for teachers, performance evaluation, and creative compensation.

Our professional development blueprint utilized the National Staff Development Council's standards (Learning Forward, 2011) for professional growth as a guide. SPS is committed to embedding opportunities for professional development within a teacher's or educational assistant's work day that is a) in depth; b) sustained over time; c) differentiated to meet the varied needs of our diverse staff; d) built upon collaboration; and e) linked to both our evaluation system and future, creative compensation models.

INSTRUCTION SERVICES (Continued)

Our career pathway blueprint has generated more opportunities for staff to engage in leadership and to support others through the delivery of professional development activities. We have over 50 teachers engaging in District level leadership activities including the Superintendent's Teacher Advisory Team, Collaboration Grant Teams, future innovations teams (STEM/STEAM, Literacy Leadership, Equity, PBIS Leadership, Dual Immersion), and other building level leadership teams.

For the past four years, we have been building capacity in high leverage instructional practices by providing 'best practice' professional development and improving our ability to deliver quality feedback through the observation process. Additionally, we have moved forward with linking our feedback specifically to our Evaluation and Growth model. Embedded in this model are the key tenets of *The Skillful Teacher* and *The Skillful Leader*. Complementing this work will be Inter Rater Reliability (IRR) training for administrators who will be engaged in a series of Learning Walks designed to hone their skills and align observational practices. Specifically, our focus will center on creating consistency across evaluators as they engage in classroom observations and assess educator performance using a common tool. Our work will further result in the alignment of evaluators' agreements regarding levels of performance. IRR will be directly tied to our evaluation model and incorporated into the TalentEd tool. Quality instruction will continue to be our focus for 2016–2017 in the area of performance evaluation.

Guaranteed and Viable Curriculum - Access to a guaranteed and viable curriculum will ensure that every student in the Springfield School District has the opportunity to learn. A guaranteed and viable curriculum consists of all the content standards that outline the concepts and skills that are *essential* within an academic discipline at each grade level. We are currently in the process of creating curriculum anchor documents for all of our courses throughout the district. The anchor documents will identify all of the student learning targets and the accompanying formative and summative assessments necessary to implement sound instructional practices. Additionally, the documents will provide a level of focus so that individual student needs can be adequately addressed within the amount of time available to teachers.

In order to improve overall student achievement, clear and measurable academic goals are established and data are analyzed, interpreted, and used to regularly monitor student progress towards those goals. Our current and future work toward ensuring a guaranteed and viable curriculum will result in a more clearly horizontal and vertically aligned K-12 curriculum. The Instruction Services department believes that this work will systematically improve academic achievement and graduation rates for all of our students.

OFFICE OF SUPERINTENDENT & BOARD OF DIRECTORS

2016–17 OPERATING BUDGET

Department Overview:

The Office of the Superintendent and Board of Education is comprised of all functions associated with the following:

Board of Education (Fund 100, Function 2310) is activities of legally elected or appointed body vested with responsibilities for educational planning and policy making.

Office of the Superintendent (Fund 100, Function 2321) is activities performed by the superintendent and such assistants as deputy, associate, and assistant superintendents, in the general direction and management of all affairs of the District.

The major responsibility of the Office of the Superintendent is to work with the Board of Education to create policies that ensure implementation of the District's vision. The Superintendent's office provides executive leadership and administrative direction for all functions of the School District, administering the policies, contracts, budgets and directives of the School Board. In addition, this department maintains community relationships, carrying out the laws and administrative rules of the State of Oregon and the federal government as they relate to public schools. The Superintendent's Office is responsible for creating vision, developing and disseminating information useful to the Board and administration and then working with the administration to implement the vision. The administration works with staff, which in turn, works with students.

In 2016–2017, the Office of the Superintendent will continue to work with the Board of Education to focus on the District goals and key areas:

District Goal 1: All Students are Future Ready - The Board and Superintendent will be committed to building excellent schools and educating all students to their full potential. Furthermore, the District will maintain a commitment to quality, comprehensive programs.

OFFICE OF SUPERINTENDENT & BOARD OF DIRECTORS (Continued)

District Goal 2: Communication - We will develop and implement strategies to improve community involvement and engagement through communication and building relationships with families, staff and the community—with a focus on those not reached through current efforts.

Specifically the Superintendent will continue to develop advisory councils with parents, staff, principals and students, as well as develop engagement opportunities for parents, community members, students and staff to share ideas and their perspectives regarding our schools. The Superintendent will engage principals and assistant principals to learn how we can build stronger learning-focused partnerships between principals and central office staff.

While developing the District's budget, we will focus reinvestment strategies for the District that support student achievement at all levels and will reflect our community's shared values.

District Goal 3: Advocacy - The Board will direct resources to, and advocate at, the local, state, and federal levels to achieve fiscal stability and guide educational policy that aligns with the educational goals of Springfield Public Schools.

The Superintendent and Board of Education will establish regular communication with Springfield's state legislators during legislative sessions that includes updates on District priorities and initiatives, as well as information on how proposed legislation might affect education.

District Goal 4: Leading Technology for Learning - Springfield Public Schools will work to provide staff and students with access to 21st Century tools, resources, and learning environments so that students can become proficient in utilizing technology to improve their academic achievement.

District Goal 5: Stewardship of District Resources for Facilities Management - The Board of Education and Superintendent will work to direct resources to support fiscally responsible and prudent decisions about maintaining and improving District buildings and grounds.

BUSINESS OPERATIONS

2016–17 OPERATING BUDGET

Department Overview:

The Business Operations department is comprised of all functions associated with the following:

- General Fund Financial Operations (Fund 100, Function 2521)
- Grant and Other Fund Financial Operations (Fund 200 - 700)
- Nutrition Services (Fund 291, Functions 3110, 3120, 3130)
- Risk Management Services (Fund 298)
- Facility Management, Custodial Services, Grounds Services (Fund 100, Functions 2540 – 2549) (Fund 400's)
- Purchasing, Warehouse and Delivery Services (Fund 100, Functions 2572, 2574)
- Print Services (Fund 685)

The District's financial operations include; payroll and benefit (insurance) services, retirement coordination, general ledger management, accounts payable, accounts receivable, bank services, student body fund management, debt service management, general obligation bond accounting, financial reporting, strategic investments and treasury management, auditing services, and establishing internal control procedures. The department manages the finances for both the general operating fund of the district, as well as special revenue (and other) funds. Additionally the Business Operations department oversees the facility management areas for the District. There is a separate section describing key work for this area.

The Business Operations department is a service-oriented, support function for the Springfield School District. While a majority of the work is in daily tasks and performing re-occurring duties, it is important to establish short and long-term goals that continue to support the learning process in our schools. As a department there are several strategic goals that staff work towards completing, both on an annual basis and a long-term approach. Annually the department is working toward the following goals and key focus areas:

BUSINESS OPERATIONS (Continued)

Focus Area 1: All Students are Future Ready and Supported

Budgeting Process - As funds begin to be return from the long standing economic downturn, the Springfield School District is developing strategies for the district that are shared and committed to from District staff, Board members and the Budget Committee. These strategies will support student achievement at all levels and reflect our community's shared values. These strategies will reflect our explicit efforts to eliminate the existing opportunity/achievement gaps for all students.

Reinvestment - As we move toward the future of education we must continue the important conversations of reinvestment. While there were significant reductions through the "Great Recession" years, public education must be turning its attention to growth and reinvestment. During this conversation we choose to not focus on what was lost, but rather where we want to invest our valuable resources for the future. This begins with our legislatures at the top, who need to make the commitment of reinvestment as well. As a link to the budgeting process, reinvestment priorities have been identified by all staff, across the District. While we understand the reality that we will not be able to afford all desired investments, the process is valuable for staff to assist in providing input. Through this collaborative, open process investments will support student achievement at all levels and will reflect our community's shared values.

Focus Area 2: Stewardship of District Resources for Facilities Management

The Business Operations department is integrally involved in supporting the successful bond measure. With the passage in 2014 of a \$71.5 million General Obligation Bond Measure, the stewardship of ensuring that the District is meeting its obligation to the community is critical. In an effort to maintain transparency, the School Board appointed a Bond Oversight Committee, which meets twice annually and receives quarterly updates. This oversight committee tours bond projects and reviews the financial details of the implementation. Resources from the General Obligation Bond Measure support the replacement of Hamlin Middle School (\$43.5 million), the addition of classroom spaces in five of our elementary schools (\$7.5 million), minor capital improvement projects throughout the District (\$6.9 million) and technology upgrades and investments District-wide (\$13.6 million).

- a) Replace Hamlin Middle School: Hamlin was originally constructed in 1957 and has several failing systems throughout the building. The District is managing this replacement schedule through a design created by BBT Architects (Bend, Oregon). The opening for Hamlin Middle School is scheduled for September 2017.
- b) Additional Instructional Space: Additional instructional space is being added to five elementary schools throughout the District. These schools are Riverbend Elementary, Mt. Vernon Elementary, Maple Elementary, Yolanda Elementary and Ridgeview Elementary. This additional space will assist with overcrowded classrooms, particularly with the implementation of full-day kindergarten. Opening of these instructional spaces occurred during the 2015–16 school year.

BUSINESS OPERATIONS (Continued)

- c) **Minor Capital Improvements:** Over a three-year period the District will continue to invest in minor capital improvements. Key priorities for the District continue to be protecting its assets and ensuring that they are being maintained in a responsible manner.
- d) **Technology Investments:** A large portion of the General Obligation bond is focused on technology. This begins with ensuring that the infrastructure of the District has the ability to support the hundreds of upgrades planned throughout the District. This investment includes completion of our wireless infrastructure, replacing and upgrading technology tools and computing devices, as well as making sure that all classrooms are equipped to support 21st Century learning.

In support of this bond measure the District has added temporary staff in various areas. As defined, these temporary staff will be reduced when the Bond Measure is fully expended.

Focus Area 3: Risk Management

With the elimination of a full time Risk Manager several years ago, the District has begun to utilize an Executive Risk Management Team approach. This team is responsible for all issues related to safety, security, injuries, injury prevention and reducing District liability. The team is comprised of key administrators that oversee various functions (custodial, facilities, transportation, nutrition services, and worker's compensation) of the District. With a shared responsibility and focus on Risk Management, it is the goal of the District to lower our exposure and costs. The District's Safety Committee continues to develop strategies for reducing liability and ensuring safety for our students, staff and community.

Other, Significant Organizational and Operational Tasks: 2016–2017

- I. The Financial Services department will continue the collaboration of the District's Human Resource and payroll/insurance functions. During the 2016–2017 year, we will continue to work with employee associations and employees to implement additional aspects of the system making it more of a service system. For the 2016–17 fiscal year, the HR department and functions of payroll/benefits will be in closer proximity to each other, ensuring a seamless system. To ensure this is successful, a comprehensive timeframe, work plan and employee support system will be developed.

BUSINESS OPERATIONS (Continued)

- II. As a function of the Business Operations department, Print Services continues to provide affordable options for development and reproduction of printed materials for our schools and departments. In support of the educational process for students, Print Services has updated its Strategic Business Plan (Phase II). Continuing to focus on the future is critical to Print Services success. This plan focuses on expanded use of online ordering and digital technologies among internal customers in strong alignment with the curriculum department while sustaining successful performance in the outside customer base. The plan supports Springfield Public Schools mission to provide youth education/welfare and prepare youth for a bright and successful future.

Nutrition Services

- I. The overall goal of the District Nutrition Services department is to provide attractive and nutritious meals that support the student learning process. The department is constantly working to increase participation in the breakfast and lunch program. In order to accomplish this, a concerted effort needs to be focused on increasing the awareness and participation in the free and reduced meal program. Additionally the department will continue to develop a professional, service-oriented environment and provide appropriate professional development for staff, focusing on safety for all students and staff.
- II. As the program continues to operate in a self-sustaining manner, replacing aging and outdated equipment is a priority. Managing this over a reasonable time period is a more economical way to ensure equipment is in good working order and problems are addressed proactively not reactively. In order to accomplish this, management staff developed a comprehensive list of kitchen equipment (including cafeteria tables), year manufactured and specific details about production capabilities. This results in a comprehensive replacement schedule accompanied by a funding strategy for the District.

FACILITIES MANAGEMENT

2016–17 OPERATING BUDGET

Key Work and Staffing Summary for 2016–2017:

Facilities Management is charged with the care and upkeep of 20 schools, 7 District buildings, 372 acres of grounds, rentals, work orders and security. Although it is budgeted under a number of different functions, the work is completed through coordination between all areas, to ensure safe schools as places of learning.

Operation and Maintenance of Plant Services (Fund 100, Function 2540) has responsibility for all items not covered in individual budgets such as elevator maintenance contracts, State of Oregon permits and all other mandated regulatory items. This function also is used for professional services related to building improvements including architectural and engineering services. Staffing levels for this area include 1.00 FTE supervisory staff and 3.00 FTE classified staff.

Carpentry Services (Fund 100, Function 2541) has responsibilities for building related repairs and improvements including minor alterations and remodels. The primary goal is to protect the exterior finishes, interior finishes and roofing to provide a safe, sound and healthy environment for students to be educated. Staffing levels for this area include 1.00 FTE supervisory staff and 7.00 FTE classified staff.

Care and Upkeep of Buildings Services (Fund 100, Function 2542) supports utilities for all District buildings, as well as all custodial activities in each of the schools, including the materials, equipment and supplies necessary to do daily cleaning of schools and perform deep cleaning during non-school periods. They provide setup for breakfast and lunch programs, support for after-hour facilities use, cleaning of buildings, and perform minor repairs. Custodians also play an important role as the first line of defense for buildings. For the 2016–17 fiscal year, staff levels for this area include 54.50 FTE custodial staff.

Care and Upkeep of Grounds Services (Fund 100, Function 2543) has responsibility for maintaining all exterior landscaping, irrigation systems and maintenance and repair of playground equipment. The mandated Integrated Pest Management program is also included in the responsibilities for this function. Staffing levels for this area include 6.00 FTE classified staff.

Maintenance - Minor Capital Projects Fund (Fund 100, Function 2544) is used for construction and/or remodeling of facilities in response to priorities established through District policies. This fund is judiciously managed to ensure the availability of funds to deal with ongoing improvements and emergencies. Only projects of a significant nature are within this fund. Normal maintenance and minor remodeling activities are included in the individual department funds.

FACILITIES MANAGEMENT (Continued)

Vehicle Maintenance Services (Fund 100, Function 2545) supports activities concerned with the maintenance, servicing, fueling, and repair of off-road District vehicles other than buses. This includes dump trucks and all motor driven equipment for grounds and off-road services. Staffing levels for this area include 0.50 FTE classified staff.

Security Services (Fund 100, Function 2546) supports activities concerned with security of our school campuses and other facilities, as well as maintenance and repair of building security systems, fire alarm systems, security camera systems, and locks, card keys and keys, as well as repairs related to building vandalism. In addition, the contracts for security monitoring and afterhours security response are included. Staffing levels for this area include 1.00 FTE classified staff.

Electrical/Plumbing/HVAC Services (Fund 100, Function 2547) has responsibilities for maintaining and installing all electrical, plumbing, heating, ventilating and air conditioning systems. This area installs all network data to support Technology Services. Staffing levels for this area include 1.00 FTE supervisory staff and 5.00 FTE classified staff.

Painting/Furniture Services (Fund 100, Function 2548) has responsibilities for painting and graffiti removal from District buildings. This area also provides repair and restoration of school tables, desks, and chairs; and makes all signs and notices for school facilities. Staffing levels for this area include 3.00 FTE classified staff.

Metals Services (Fund 100, Function 2549) supports facility and department activities in the following areas: welding, fabrication, and sheet metal of all equipment including athletic, security, building and other assigned work; all small engine-driven equipment; and maintenance and repair of all secondary education metal shop, wood shop, automotive, and custodial equipment. Staffing levels for this area include 2.00 FTE classified staff.

Capital Projects Fund (401) is managed for special projects including buildings and property acquisition, major construction or remodeling of facilities. The projects planned are in alignment with the priorities established by the School Board and recommended by the Sites and Facilities Committee. The fund has served as contingency for major emergency facility repairs, such as emergency roof replacement, boiler replacement and all projects too large to be absorbed in the General Fund. The Capital Projects Fund primarily obtains revenues from outside funding sources such as property sales or facility grants. The Facilities Advisory Committees have recommended that funds generated from the sale of land, buildings and other real property be used for other District related land and capital purchases as well as capital repairs and improvements at District facilities.

TRANSPORTATION SERVICES

2016–17 OPERATING BUDGET

Key Work and Staffing Summary for 2016–2017:

- Regular & Special Education Transportation (Fund 100, Function 2551)
- Equipment Replacement Fund (297)

The Transportation Department provides district-wide bus transportation to meet the home-to-school needs of regular and special education (SPED) students, transportation for co-curricular programs, and transportation for school field trips. While the bulk of the work takes place during the school year, we are seeing an increasing demand for student transportation during the summer months. This is primarily to meet the needs of a variety of summer programs and co-curricular activities. Through various inter-governmental agreements, the department also provides some transportation for other local agencies including Eugene 4J, Bethel, Creswell, Willamalane, Willamette Leadership Academy, and the Lane Educational Service District. The District currently owns nearly 80 buses and smaller student transportation vehicles that combine to travel nearly 1,000,000 miles during the course of a year. The department operates a bus repair shop responsible for ongoing bus maintenance and the annual certification of the vehicles to meet state requirements. Certified trainers in the department are responsible for training new drivers working towards their Commercial Drivers License (CDL), Van Certifications, and School Bus Drivers Certificate, as well as providing for ongoing staff training in bus safety, student management, and first aid. We are also responsible for the maintenance of and planning for the District “white fleet”, those vehicles used by the various maintenance and operational departments.

The majority of transportation expenses continue to be variable costs based upon the number of miles driven. Driver wages, fuel usage, bus maintenance and repair costs are all highly dependent on how many miles we drive in a year. While regular education routes are highly predictable, SPED routes are not, at times changing almost daily. New students, student moves, and changes in Individualized Education Plans (IEPs) all result in the need for changes to SPED routes. We continue to see increases in the costs associated with the transportation of homeless students in the District. In 2015–16, we estimated the per gallon price for both gasoline and diesel at \$3.50. We have been very fortunate this year with actual diesel prices, which is, as of February, about 50% below our estimates. In 2016–17, we anticipate that fuel costs will increase, but stay below \$3.50 per gallon. In 2015–16, we added five special needs propane buses to the fleet. We elected to add a propane fueling station at the 42nd Street facility in support of existing and future propane buses.

TRANSPORTATION SERVICES (Continued)

Equipment Replacement Fund - The Equipment Replacement Fund receives revenue from the State of Oregon as the result of a ten-year depreciation cycle for District-owned buses that are regularly used for home-to-school transportation. Over a ten-year period, the District receives 70% of the original cost of each bus through this program. Use of the money in this fund is restricted to purchasing new buses and specific bus equipment, such as digital recording devices and radios. It is important to note that the State does not reimburse the District if a bus is not used the majority of the time for home-to-school transportation. Currently, this would include several of the Type-20 “activity” buses used primarily by the high schools. Over the past several years, we have worked to establish a bus replacement schedule that will provide for the regular replacement of our fleet. What we have found is that our practice of purchasing buses, even with the 70% reimbursement from the State, makes it difficult to establish a workable schedule. For the past three acquisitions, we have elected to use a lease purchase agreement. We believe that leasing will allow us to more easily establish a regular replacement schedule, giving us the ability to operate a newer, more energy efficient, environmentally friendlier fleet with little to no increase in annual costs. Even using leases, it is impossible to establish even a twelve-year replacement fund without the infusion of General Fund dollars.

As part of our fleet analysis, we looked at our routes and transportation requirements to determine the most cost effective style of buses to purchase. Initially, the plan called for purchasing a mix of 84 passenger buses, Type A SPED buses, and most recently 44-passenger front engine propane powered buses. The Type A buses are smaller (more appropriately sized for transporting small groups of SPED students) and are about 60% of the cost of the larger buses. In 2016–17, we will be purchasing only three buses since, with the help of a \$100,000 EPA grant, we were able to purchase seven buses in 2015–16. This year we will add a new type of bus to our fleet – a front engine 78 passenger propane powered bus. Other districts in the state have been using these buses for several years and have had great success with them. With propane costs at \$1.00 per gallon, combined with reduced exhaust emissions, we felt it would be worth trying these buses for some of the smaller routes in the District.

Looking Towards 2016–2017:

The District goal setting process resulted in five major transportation goals as part of the Significant Organizational and Operational Tasks. The first goal focuses on putting together a strategic plan for the management of the District non-bus fleet. The second goal centers on the Transportation Facility located on 42nd Street in terms of updates in drainage and paving. The third goal focuses on reviewing compliance with OARs, ORSs, and District policies and procedures. This work includes a review of District policies and ARs, a review of department procedures and the alignment of our routes with the Board approved Transportation Supplemental plan. Goal four looked at a continued evaluation of department efficiencies that takes into account the continued refinement of our bus routes, reducing the number of preventable accidents, and other efficiencies that can be achieved within the department. The final goal addresses student safety with the primary focus on the Safe Routes to School initiative. This work encourages students to walk and ride bicycles to school while addressing student safety concerns through safety education and working with local agencies to improve walking and bicycling routes.

TRANSPORTATION SERVICES (Continued)

2016–17 Staffing:

One instructional initiative that impacted the transportation department was the implementation of full-day kindergarten. Prior to 2016–17, we had mid-day routes taking the morning kindergarten students from school to home. With full-day kindergarten, eligible kindergarten students ride the regular morning and afternoon routes. The result has been the reduction in hours for many of our drivers, in some cases below the 20 hours per week guaranteed in the Oregon School Employee Association (OSEA) contract. While we have been able to address this using other work within the department, in 2016–17 we are looking at some operational changes that will address this issue as well as create efficiencies within the department. We are currently looking at the possibility of adding one or two additional routes next year as the result of proposed changes to our supplemental plans. Even with these changes, we are moving into 2016–17 with no added department FTE from the 2015–16 FTE allotment.

For 2016–17, we are proposing that staffing in the Transportation Department remain flat at 62.73 FTE. The Department FTE will include 0.50 FTE director, 1.00 FTE supervisory staff, 1.00 FTE assistant supervisory staff, and 60.23 FTE of classified staff, for a total of 62.73 FTE.

Other Budget Considerations:

The overall 2016–17 Transportation budget will increase slightly from 2015–16 budget levels; a total increase of \$51,482 in non-compensation related costs, primarily accounting for inflationary costs. One area slated for additional spending in 2016–17 is the upgrade of the onboard video systems, replacing systems that are more than 10 years old. Another area where we are anticipating additional costs is in the area of athletic transportation. With the changes to the league structures, we will be making more long trips down to southern Oregon.

HUMAN RESOURCES

2016–17 OPERATING BUDGET

Department Overview:

- Recruitment and Hiring
- Teacher and Administrator Evaluation Processes
- Employee Labor Negotiations
- Staff Support Services
- Classified Employee Evaluation Process
- Administrative Coaching and Support

The Human Resources Department oversees the employee recruitment and hiring process, all aspects of employee relations including negotiating employee contracts, investigations and discipline, state and federal statistical reporting, the employee evaluation process, and medical and personal leave requests. The department also works collaboratively with school administrators, department managers and legal personnel on establishing efficient and effective policy, procedures and standards to ensure a cohesive organization.

District Goal 1: All Students are Future Ready

The Human Resources Department supports District goal 1: *All Students are Future Ready* through our recruitment and hiring processes, as well as our employee evaluation processes.

Hiring Process - Springfield School District is continuing to develop and implement hiring processes for both teachers and administrators that incorporate behavior-based hiring practices, thereby allowing for a more rigorous evaluation of potential candidates. These practices are intended to: a) gather evidence necessary to evaluate the candidate, provide adequate opportunities for the candidate to demonstrate skills, allow the candidate to be viewed through multiple lenses, and allow for strengths and needs for improvement to be exposed; b) diversify our work force; c) hire bilingual and bicultural teachers for schools that have a more pressing need for cultural and/or linguistic diversity; and d) provide equity and opportunities for all students by hiring and placing great teachers and great leaders in every school.

HUMAN RESOURCES (Continued)

Teacher and Administrator Evaluation System - Springfield School District's teacher and administrator evaluation system complies with the requirements as outlined in Senate Bill 290 and the Oregon Framework for Teacher and Administrator Evaluation. Teachers and administrators are evaluated on a regular cycle of continuous improvement that includes self-reflection, goal setting, observation, formative assessment and summative evaluation. Multiple sources of data are used to measure teacher and administrator performance on the standards of professional practice. In addition, Human Resources is working to implement the state mandated matrix system of teacher evaluation, which integrates teacher self-reflection scores and evaluator scores. Training on the matrix system will continue throughout the 2016–2017 school year.

The Human Resources Department works collaboratively with the Instruction Department in the areas of a) implementing the net-based TalentED management system and the Skillful Teacher framework; b) developing and implementing a process for the development of quality Student Learning Goals (SLGs) for both teachers and administrators; c) developing and implementing embedded processes to support a high level of inter-rater reliability (IRR) across administrators, specific to performance evaluation at each level; d) providing relevant professional learning opportunities to improve professional practice and impact on student learning; and e) aligning those practices to the teacher and administrator's evaluation and her/his need for professional growth.

District Goal 2: Communication

The Human Resources Department will collaborate with the Communications Department to develop a diversity and equity policy to ensure that all Springfield schools are welcoming places for students, staff and community members.

2016–2017 - The District goal setting process resulted in three major Human Resources (HR) Department goals as identified in the Significant Organizational and Operational Tasks.

Task 1: Support staff in continuing to implement online processes and to create efficiencies within the HR systems. As we evaluate current processes and align them with best practice, we identify structures, strategies, and processes that improve our communication with employees and create efficiencies at both the work site and District office. HR utilizes several online technology programs, including SafeSchools, AESOP Teacher Absence System, Criminal Information Services (CRIS), TalentED Recruit and Hire, Perform and Records, and the WorkKeys skill assessment systems. All District employees complete annual training to comply with state and federal mandates, thereby ensuring a safe and effective learning and working environment for all.

HUMAN RESOURCES (Continued)

- Task 2:** Successfully negotiate successive collective bargaining agreements with employee associations that are a) fair to employees; b) affordable to the District; c) reflective of District values; d) attractive to potential employee candidates; and e) align with or support District strategic reinvestment strategies. Springfield School District has approximately 590 teachers, 600 classified employees, and 65 administrative, supervisor and confidential employees. The District's strong relationship with our collective bargaining associations allows us to continue to focus on the educational progress and attainment of our students while addressing the needs, concerns, and compensation levels of our employees. We meet monthly with both classified and licensed labor management teams to address concerns and problem-solve issues together. In addition, we work together to provide support to employees in the areas of professional development, performance evaluations, investigations, discipline, staffing decisions, and ensuring that both employees and the District adhere to our collective bargaining agreements.
- Task 3:** Implement the revised Classified Performance Evaluation System. Classified staff is evaluated annually. The revision includes the alignment of the performance evaluation tool to the new job description/employee job title/classification. The purpose is to have performance evaluation standards that align to job specific requirements and expectations.

COMMUNICATION DEPARTMENT

2016–17 OPERATING BUDGET

Key Work and Staffing Summary for 2016–2017:

The Communication Department works to develop and implement strategies to improve community involvement and engagement through communication and building relationships with families, staff, community members, and community organizations - with a focus on audiences not currently reached.

As the District begins to implement its strategic reinvestment plan to support student achievement and advance its vision of *“Every Student a Graduate Prepared for a Bright and Successful Future”*, the Communication Department will support those efforts, as included in the 2013–15 District goals, in the following ways:

- Increase District-level outreach to parents in order to encourage a higher level of parent engagement in District decisions and initiatives. Establishing most desired channels for parent communication will be key to the success of this effort.
- Increase the level of parent and community involvement in District events and activities, including local audiences that have traditionally had little involvement in Springfield’s schools.
- Improve District relationships with local, state and federal legislators in order to better their understanding of District needs and increase the District’s likelihood of securing additional funding.
- Publically share District progress on commitments and projects made possible by the successful 2014 General Obligation Bond measure.
- Support the Springfield Education Foundation (SEF) as it increases fundraising efforts and builds its support of District programs and initiatives via financial resources and volunteer involvement, which is increasingly important as the District’s ability to provide support continues to be affected by limited resources.

COMMUNICATION DEPARTMENT (Continued)

As the Communication Department continues to work with limited staffing, it must be strategic in its communication, development, and government relations efforts. Focus will remain on District goals and key messages of high priority with an emphasis on digital communication tools for timely and low cost information, internally and externally. A priority focus for accomplishing the task of increased communication will be in redesigning the District's website. Websites have quickly become the primary tool not only for static information, but timely information sharing along with staff recruitment.

Key priorities for the Communication Department include community outreach; public relations and working with local news media; staff communication; crisis communication; maintenance of Board policy and administrative rules; serving as liaison with community, government and other agencies; providing support to the Springfield Education Foundation; translation of District-wide and other important documents; planning and coordinating special events; leading appreciation efforts to recognize staff and students; organizing community literacy programs. A 1.00 FTE community engagement officer oversees all functions within this department, including:

The **Public Information** (Fund 100, Function 2633) function is responsible for internal and external communications, public relations, District website content and oversight, social media, advertising, and working with news media. The department also organizes and supports special events, provides oversight of Board policy and direct support to the Board, serves as a liaison to community groups (such as Key Communicators, Springfield Education Foundation, Culture and Education Alliance, etc.), and communicates with parents regarding state report cards and other ongoing issues, such as the continuing effects of low education funding levels. It also leads the District's legislative and government relations efforts, works closely with TEAM Springfield members, and helps create and distribute the semi-annual TEAM Springfield newsletter. For the 2016–17 fiscal year, the staff level for this area is 0.75 FTE classified staff.

The **District Reception** (Fund 100, Function 2577) function supports activities associated with the District's reception area and greeting patrons in person and by telephone. The customer service specialist in this area also directs the public and staff to the appropriate District departments or services, coordinates translation services for District-wide and high priority documents, and provides key assistance related to planning special events and staff/student recognition, including: Teacher Appreciation Week and Classified Appreciation Week, the annual retirement event, the ACE Awards, Outstanding Volunteer Reception, the Student Achievement Reception, and several other events. The Gift of Literacy (GOL) has become a large part of this position's duties—including assisting with staff/committee communication, planning and other coordination duties for GOL's year-round program and planning efforts. In addition to supporting other initiatives of the Communication Department, this area is also responsible for the dissemination of community information to the schools and managing public meeting space for staff and community groups. For the 2016–17 fiscal year, the staff level for this area is 1.00 FTE classified staff.

TECHNOLOGY SERVICES

2016–17 OPERATING BUDGET

Areas of Responsibility:

- Technology Services (Fund 100, Function 2661)
- Technology Fund (294)

The Technology Services Department is responsible for the support of all District technology. This work breaks down into seven major areas:

Instructional Technology - This work focuses on the application of technology to assist in student instruction with the focus on deployment of instructional methods, software, and hardware for incorporation into the classroom environment.

Student and Staff Computers - This work includes the procurement, configuration, inventory management, troubleshooting, repair, and replacement for more than 6,200 staff and student computer devices including desktop, laptop, and other mobile devices.

Computer Network - This work includes procurement, configuration, troubleshooting and repair for all District network hardware (routers, switches, printers, wireless network hardware), communication lines (fiber & copper), application servers, and shared storage. As part of this function, staff also manages Internet filtering software, network security configuration, malware protection, firewalls, and Internet connections.

Telecommunication Systems - This work includes support for traditional landline telephones, voice over IP (VoIP) telephones, radio communications, A/V equipment, voicemail, an automated calling system, and cellular telephones.

Application Systems - This work includes support for the Student Information system, Data Warehouse, Nutrition Services system, Transportation system, Financial and Human Resource systems integration, Email and calendaring system, Help Desk software, and a number of smaller departmental applications. In addition to basic support for these systems, District staff work with hardware and software vendors to select, implement, and upgrade the various software applications.

TECHNOLOGY SERVICES (Continued)

Computer User Support - This work focuses on providing a contact point for users of computer technology requiring support in the use of these systems.

Strategic Planning - This work focuses on maintaining a District-wide technology vision in the form of a Technology Plan.

Looking toward 2016–17:

The 2014 general obligation bond allocated \$13.6 million for the purchase of new and replacement computer equipment. The passing of the bond was great news for the District and Technology Services, providing much needed funding to replace outdated computer equipment district-wide. Spend down of the technology bond funds is a six-year plan divided into twelve different projects.

While the bond funds will allow us to update District technology, bond funds cannot be used for many of the expenses currently funded by the General Fund. For example, hardware and software maintenance contracts, training, payroll, and benefit costs cannot be bond funded. As a result, the availability of bond funds does not replace the need for a Technology Department General Fund budget.

Instructional Technology - When we consider work defined as part of the District goal, *“All Students are Future Ready”*, we see a couple of key connection points for Instructional Technology work for 2016–17.

The first connection point is the alignment of our curriculum to the Common Core State Standards. The Common Core State Standards define for us areas where technology is needed to address the various standards. For example, under Writing for grades K-1, the standard says “With guidance and support from adults, explore a variety of digital tools to produce and publish writing including collaboration with peers.” This requirement, slightly changed for older students, is part of the standard for students each year through grade 12. As the new curriculum is developed, we will need to define how this can happen, the kinds of training that is required, and the associated student computer and network requirements. In addition, software applications that connect the Common Core Standards to District curriculum and assessments will help ensure that students are ready for future success.

The second area is working with Instruction Department to help with the development of a Futures Team model that will address SPS Online, as well as the use of technology to support instruction.

TECHNOLOGY SERVICES (Continued)

Student and Staff Computer Devices - The bond funds will allow us to address, over the next six years, the need to update staff and student computers to support instruction. We have a process in place to support the equitable and highest priority deployment of this hardware over the next five years. This process involves individual schools developing proposals which are evaluated by a cross organizational group including teachers from different schools in the district. Proposals are either approved or sent back to the schools with specific comments on what needs to be added, changed, or modified. We continue to focus on getting the right device for the application. The result is new student computer devices will include a combination of iPads, Chrome devices, laptops and desktop computers.

Computer Network - The bond supports the replacement of virtually all of the network equipment in the District over the next three years. During the first year of the bond, we updated networks at six schools, which included access to wireless Internet in every learning space. In year two of the bond (2016–17) we are anticipating replacement networks in seven additional schools. We are also focusing on upgrading network equipment at the District level to provide for greater Internet bandwidth, reliability, and where possible, redundancy.

Telecommunication Systems - The first bond funded telephone system will be placed in the new administration building this fall. General Fund related telephone system expenses for 2016–17 will be used to support the old systems in the district.

Application Systems - The major work in this area for 2016–17 will focus on the continued implementation of the Synergy student information system and use of student data. In 2015–16, we implemented several new features in Synergy, including automated attendance letters, the ability to place students in groups for various functions, redesign of the elementary report card, and automated distribution of reports. In addition we continued to support the expansion of the use of ParentVue, an online parent information portal. In 2015–16 we also provided a major upgrade to the Synergy system which provided a new user interface. Another major upgrade that was completed in 2015–16 is the deployment of the latest email system. This upgrade was required for compatibility with newer computer operating systems.

Priorities for 2016–17 include the implementation of Synergy LessonVue and AssessmentVue. These tools provide a link between the Common Core Standards, District curriculum, assessments, and the Synergy gradebook. We will also be focusing on a new data system to report and track student achievement, as well as, a records management system. We continue to be impressed with the capabilities of Synergy and work closely with the districts in our local consortium (Eugene 4J, Bend, Three Rivers, Coos Bay, and Eagle Point) as well as the state Synergy User Group.

Computer User Support - We continue to look for efficiencies to better support computer users in the District. In 2015–16, we expanded the number of computers managed through the Casper software and will continue that work into 2016–17.

TECHNOLOGY SERVICES (Continued)

2016–17 Staffing:

General Fund staffing for 2016–17 will remain at 0.50 FTE director, 1.00 FTE supervisory staff, 5.00 FTE exempt staff, and 5.50 FTE classified staff for a total of 12.00 FTE. Two other positions are currently funded through the bond.

Technology Fund:

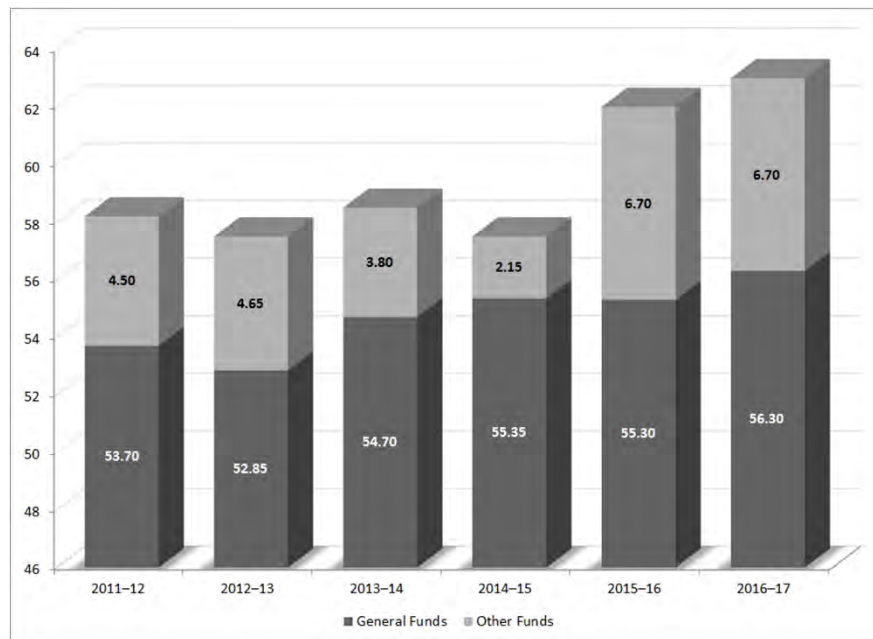
The Technology Fund receives revenue from the E-rate refunds received each year. In the past, the annual revenue ranged from \$120,000 to \$225,000. In 2015, the E-rate program underwent drastic changes including reductions in the reimbursement for telecommunication expenses, a single discount percentage for the entire District based on a District-wide free and reduced lunch calculation, a maximum allocation of E-rate reimbursements per school based on student population, and easier access to funding for network infrastructure. In 2015–16 we were awarded nearly \$400,000 in E-rate reimbursements (some as refunds and others as discounts at the time of purchase). For 2016–17 we are anticipating receiving close to \$400,000 in combined refunds and discounts.

This year (2015–16) the majority of our E-rate reimbursements will come in the form of discounts at the time we purchase new equipment. As a result there will not be large cash refunds to add to the Technology Fund balance for 2016–17. For the 2016–17 budget year, we are allocating \$96,000 in the Technology Fund, primarily to support Instructional Technology.

GENERAL FUND STAFF CHARTS

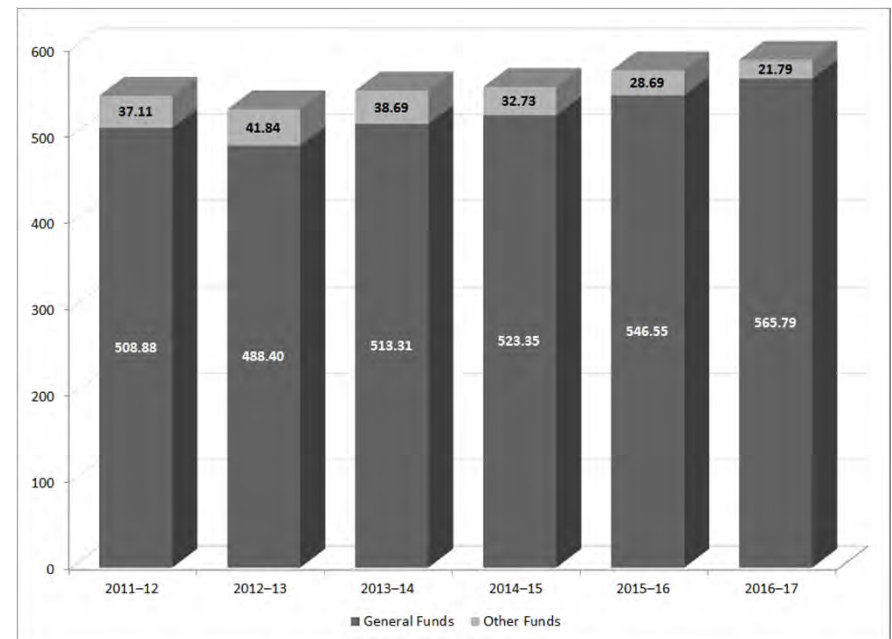
2016-17 OPERATING BUDGET

Administrative Staffing



This graph illustrates the changes in FTE for administrative staff from the 2011-2012 to the 2016-2017 fiscal year.

Certified Staffing

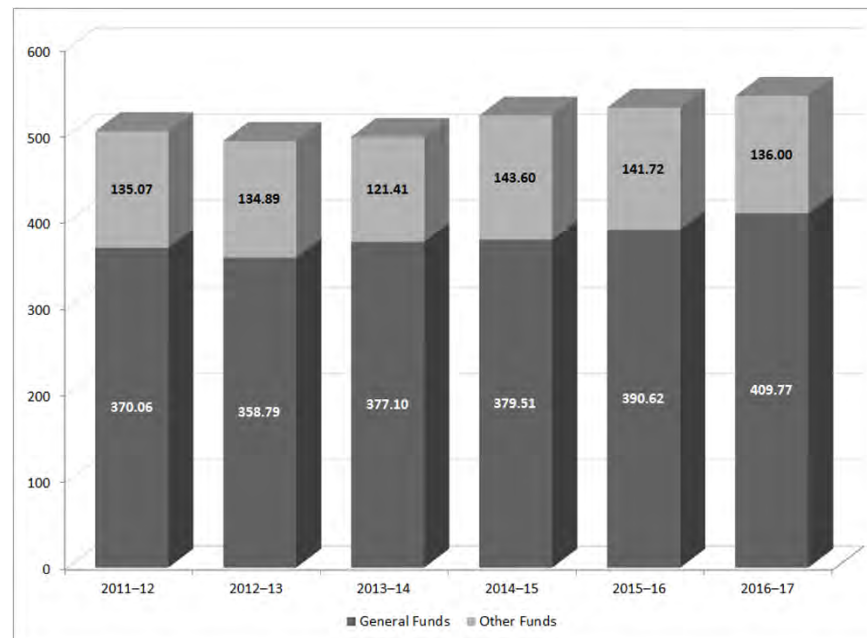


This graph illustrates the changes in FTE for certified staff from the 2011-2012 to the 2016-2017 fiscal year.

GENERAL FUND STAFF CHARTS

2016–17 OPERATING BUDGET

Classified Staffing



This graph illustrates the changes in FTE for classified staff from the 2011–2012 to the 2016–2017 fiscal year.

GENERAL FUND



GENERAL FUND

GENERAL FUND - OVERVIEW

The General Fund is utilized to account for all the revenues and expenditures necessary for the day-to-day operation of the District except those funds that are assigned to a special purpose fund. Revenues in the General Fund can be received from federal, state and county government sources. The largest revenue source in the General Fund is received from the State School Fund, and the second largest source of revenue comes from property tax assessments at the local level. Tuitions and fees for some programs are collected to partially offset costs of those programs. Expenditures are tracked by cost center (each central office and each school), function, and object code (description of the expense).

In some cases, transfers are made from the General Fund to support other funds. Annually, transfers are made from the General Fund to the following funds for the following purpose:

- Co-Curricular Fund for the support of athletic and activity programs;
- Instructional Materials Fund for the purchase of textbooks; and
- Debt Service Fund for the principal payment on the Qualified Zone Academy Bonds and payment of non-general obligation bonded debt.



GENERAL FUND FUNCTION DETAIL

Function Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1111 Elementary K-5 Programs	18,486,564.04	18,975,104.68	237.95	20,907,601	253.08	22,181,454	22,187,454	22,365,854
1113 Elementary Extracurricular	24,259.64	21,965.76	-	29,548	-	30,319	30,319	30,319
1121 Middle School Programs	8,380,581.54	8,812,362.87	96.79	8,998,588	99.70	9,180,690	9,229,190	9,318,390
1122 Middle School Extracurricular	73,397.66	16,356.26	-	26,691	-	27,388	43,388	43,388
1131 High School Programs	10,494,355.23	10,829,551.37	113.00	10,805,636	111.60	10,541,360	10,558,860	10,737,260
1132 High School Extracurricular	9,405.97	42,831.40	-	-	-	-	12,000	12,000
1140 Pre-Kindergarten Programs	318,336.71	204,343.70	5.35	260,236	4.94	245,268	245,268	245,268
1210 Talented & Gifted Programs	21,192.10	20,743.99	-	32,611	-	37,646	37,646	37,646
1220 Restrictive Prgms, Stdnts w/Disabilities	6,309,474.30	6,646,828.20	94.51	6,419,337	115.99	7,922,183	7,922,183	7,922,183
1250 Less Restrict Prgms, Stdnts w/Disabilities	4,753,169.37	4,920,980.59	70.40	5,475,705	64.15	4,961,319	4,961,319	4,961,319
1260 Early Intervention Programs	127,999.35	137,475.11	-	100,000	-	100,000	100,000	100,000
1271 Remediation Programs	23,271.25	19,463.62	-	44,669	-	45,806	45,806	45,806
1280 Alternative Education	1,547,646.39	323,267.81	3.00	371,001	3.00	553,105	553,105	553,105
1288 Charter Schools	2,510,073.58	4,719,107.96	-	4,633,000	-	5,010,000	5,010,000	5,010,000
1291 English Second Language Programs	1,954,926.89	2,025,206.30	31.68	2,094,036	32.14	2,154,631	2,154,631	2,154,631
1292 Teen Parent Programs	84,633.74	78,410.56	1.31	87,639	1.31	86,311	86,311	86,311
2112 Attendance Services	39,371.24	33,526.72	-	41,867	-	46,380	46,380	46,380
2113 Social Work Services	-	79,397.50	1.00	88,455	1.00	89,200	89,200	89,200
2115 Student Safety	232,921.78	255,002.83	4.35	331,947	4.35	327,720	327,720	327,720
2119 Multicultural Liaison Services	59,257.80	64,248.24	1.00	66,426	1.00	69,162	69,162	69,162
2122 Counseling Services	1,314,592.14	1,248,056.44	16.07	1,313,524	15.95	1,312,743	1,312,743	1,312,743
2130 Health Services	597,990.79	632,349.97	11.02	766,605	11.22	950,728	950,728	950,728

GENERAL FUND FUNCTION DETAIL

Function Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2142 Psychological Testing Services	652,194.02	789,604.30	8.90	860,611	11.10	1,132,242	1,132,242	1,132,242
2152 Speech Pathology Services	1,184,752.22	1,299,777.63	13.15	1,209,466	13.80	1,285,159	1,285,159	1,285,159
2190 Student Support Services	222,641.08	433,267.24	3.70	497,906	4.78	518,959	518,959	518,959
2210 Instruction Services	717,729.96	930,761.61	6.48	945,163	6.86	983,696	983,696	975,453
2213 Curriculum Development Services	114,467.31	80,976.75	0.50	150,037	0.50	103,337	103,337	103,337
2221 Education Media Services	1,140,570.89	887,525.16	12.21	977,105	13.24	869,927	869,927	869,927
2230 Assessment and Testing Services	119,267.35	62,815.19	0.50	86,223	0.50	96,728	96,728	96,728
2240 Staff Development	49,723.39	163,157.45	-	254,249	-	495,975	495,975	495,975
2310 School Board Services	151,146.06	140,205.57	-	173,200	-	194,800	194,800	194,800
2321 Office of the Superintendent	351,478.84	387,770.39	2.00	386,114	2.00	391,406	391,406	403,978
2410 Office of the Principal	6,761,598.98	6,840,271.81	80.38	7,240,826	79.79	7,415,942	7,415,942	7,415,942
2521 Fiscal Services	1,443,924.03	1,411,455.48	8.63	1,430,868	8.63	1,495,614	1,495,614	1,490,748
2540 Operation & Maintenance of Plant Services	428,587.76	437,504.79	4.00	464,720	4.00	432,010	432,010	432,010
2541 Carpentry Services	620,643.25	495,682.48	7.00	655,339	8.00	749,666	749,666	749,666
2542 Care & Upkeep of Building Services	5,384,689.42	5,467,353.08	53.50	5,586,039	54.50	5,766,312	5,766,312	5,766,312
2543 Care & Upkeep of Grounds Services	543,798.84	486,459.59	6.00	500,500	6.00	508,703	508,703	508,703
2544 Maintenance Services	77,193.62	85,061.98	-	104,941	-	131,030	131,030	131,030
2545 Vehicle Maintenance Services	199,328.21	248,566.77	0.50	252,122	0.50	264,239	264,239	264,239
2546 Security Services	179,595.89	189,146.51	1.00	210,285	1.00	206,590	206,590	206,590
2547 Electrical/Plumbing/HVAC Services	634,317.59	642,301.60	6.00	697,756	6.00	728,651	728,651	728,651
2548 Painting Furniture Services	400,397.67	375,094.43	4.00	373,838	3.00	310,411	310,411	310,411
2549 Metals Services	160,899.16	166,462.82	2.00	168,929	2.00	167,588	167,588	167,588

GENERAL FUND FUNCTION DETAIL

Function Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2551 Student Transportation Services	3,812,510.85	4,083,213.34	62.73	4,156,931	62.73	4,297,340	4,297,340	4,297,340
2572 Purchasing Services	172,039.09	156,797.92	1.75	156,065	1.75	160,227	160,227	160,227
2574 Printing, Publishing & Duplication	161,557.59	170,590.89	-	225,025	-	243,642	243,642	243,642
2577 Reception Services	54,753.89	75,602.32	1.00	55,669	1.00	57,821	57,821	57,821
2620 Planning, Research & Development	1,510.13	2,140.22	-	7,500	-	7,975	7,975	7,975
2633 Public Information Services	176,377.70	205,477.67	1.75	213,355	1.75	251,384	251,384	291,384
2641 Human Resources Services	522,304.85	610,656.08	5.00	597,158	6.00	618,418	618,418	683,778
2661 Technology Services	2,251,141.66	2,291,474.19	12.00	2,434,477	12.00	2,508,166	2,508,166	2,516,198
2670 Records Management Services	19,300.92	36,636.45	0.36	19,646	1.00	57,121	57,121	57,121
4150 Building Acquisition & Improvement	-	-	-	2,000	-	100,000	100,000	100,000
5100 Debt Services	-	12,287.76	-	12,300	-	12,290	12,290	12,290
5200 Transfer of Funds	887,858.00	1,137,858.00	-	1,177,858	-	2,631,577	2,631,577	2,631,577
6110 Contingency	-	-	-	1,273,619	-	1,008,089	908,089	983,175
7770 Unappropriated Ending Fund Balance	2,203,783.91	5,624,194.07	-	4,000,000	-	4,000,000	4,000,000	4,000,000
Total	89,165,505.64	96,534,733.42	992.47	100,452,962	1,031.86	106,076,448	106,076,448	106,710,389

GENERAL FUND OBJECT DETAIL

Object Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
100 Salaries								
111 Licensed Salaries	27,599,151.99	28,602,327.11	546.55	31,044,040	565.79	32,245,998	32,245,998	32,533,503
112 Classified Salaries	10,532,635.70	10,931,187.12	398.62	11,320,409	418.77	12,094,075	12,094,075	12,133,228
113 Administrators	3,522,689.42	3,780,390.95	37.80	3,871,735	37.80	4,003,924	4,003,924	4,001,119
114 Managerial Classified	690,089.50	631,756.29	9.50	696,679	9.50	745,907	745,907	745,907
121 Licensed Substitutes	1,010,234.16	1,097,013.26	-	1,078,992	-	1,129,142	1,129,142	1,129,142
122 Classified Substitutes	199,563.88	240,833.97	-	216,885	-	244,264	244,264	244,264
125 Student Workers	-	222.00	-	-	-	-	-	-
127 Summer Workers	58,612.83	78,382.59	-	87,747	-	90,380	90,380	90,380
128 Tutors	75,065.01	84,916.60	-	55,697	-	52,732	52,732	52,732
130 Extended Days	14,857.44	23,320.70	-	8,950	-	9,218	9,218	9,218
131 Supplemental Pay	67,797.40	114,722.04	-	113,830	-	117,248	117,248	117,248
133 Activity Pay	34,945.20	29,753.25	-	42,338	-	43,608	64,808	64,808
134 Coaching Pay	-	2,164.00	-	-	-	-	-	-
136 Overtime	18,908.17	62,163.01	-	18,180	-	18,725	18,725	18,725
137 Night School	3,232.18	-	-	6,365	-	6,556	6,556	6,556
138 Saturday School	3,060.28	4,174.05	-	10,609	-	10,927	10,927	10,927
139 Benefit Pay	418,135.96	442,749.72	-	366,294	-	373,554	373,554	382,134
154 Licensed Extra Duty Pay	143,634.13	219,564.67	-	98,782	-	126,864	126,864	126,864
155 Classified Extra Duty Pay	66,004.33	76,058.60	-	65,460	-	81,861	81,861	81,861
182 Licensed Educational Stipend	-	-	-	83,288	-	90,000	90,000	90,000
189 Contracted Services	304,663.23	244,911.20	-	207,938	-	187,089	187,089	187,089
100 Salaries Total	44,763,280.81	46,666,611.13	992.47	49,394,218	1,031.86	51,672,072	51,693,272	52,025,705

GENERAL FUND OBJECT DETAIL

Object Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
200 Payroll Costs								
210 PERS	11,787,429.16	12,377,533.05	-	12,103,050	-	12,412,337	12,417,465	12,497,912
220 Social Security	3,265,708.72	3,413,567.84	-	3,660,183	-	3,829,255	3,830,827	3,855,427
231 Workers' Compensation	327,611.24	290,387.11	-	402,318	-	383,157	383,257	384,852
232 Unemployment	79,888.64	70,179.97	-	141,902	-	148,367	148,367	149,367
240 Insurance	10,948,983.86	11,181,804.27	-	12,529,548	-	13,296,699	13,296,699	13,375,479
247 VER Contribution	1,800,000.00	2,050,000.00	-	1,550,000	-	1,200,000	1,200,000	1,200,000
249 Tuition Reimbursement	16,850.25	14,640.00	-	30,000	-	30,000	30,000	30,000
200 Payroll Costs Total	28,226,471.87	29,398,112.24	-	30,417,001	-	31,299,815	31,306,615	31,493,037
300 Purchased Services								
311 Instruction Services	432,141.29	219,681.26	-	271,600	-	280,733	280,733	280,733
312 Instructional Program Improvement	10,627.94	31,066.60	-	13,370	-	7,020	7,020	7,020
313 Student Services	1,265,572.37	1,267,137.28	-	1,162,507	-	1,204,252	1,204,252	1,204,252
316 Data Processing Services	114,735.37	64,758.55	-	90,683	-	91,900	91,900	91,900
318 Prof Improvement Noninstruct Staff	7,122.18	11,333.61	-	18,300	-	22,000	22,000	22,000
319 Other Prof & Tech Services	2,018.06	6,661.94	-	88,100	-	24,100	24,100	24,100
322 Repairs & Maintenance	514,866.96	535,268.46	-	505,390	-	607,972	622,972	622,972
324 Rentals	27,775.75	24,662.41	-	27,820	-	38,300	53,552	53,552
325 Electricity	712,451.77	707,931.06	-	759,997	-	802,165	802,165	802,165
326 Fuel	561,367.24	462,010.58	-	526,500	-	563,500	563,500	563,500
327 Water & Sewer	519,964.41	549,498.51	-	574,300	-	592,900	592,900	592,900
328 Garbage	95,051.04	103,078.96	-	108,860	-	102,950	102,950	102,950
331 Reimbursable Transportation	77,773.85	72,761.86	-	54,500	-	61,900	61,900	61,900
332 Nonreimbursable Transportation	14,139.00	31,943.66	-	13,620	-	17,475	17,475	17,475

GENERAL FUND OBJECT DETAIL

Object Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
340 Travel	93,213.71	154,677.08	-	190,172	-	209,192	209,192	209,192
351 Telephone	183,008.53	193,081.00	-	197,975	-	210,750	210,750	210,750
352 Copier Use	79,158.26	82,011.31	-	109,124	-	117,507	117,507	117,507
353 Postage	72,705.18	80,045.63	-	83,748	-	82,360	82,360	82,360
354 Advertising	3,467.75	6,187.80	-	3,700	-	7,730	7,730	7,730
355 Printing	276,440.92	307,542.13	-	246,017	-	245,361	245,361	245,361
359 Other Communication	80,712.96	78,010.19	-	91,760	-	95,048	95,048	95,048
360 Payments to Charter Schools	4,034,041.71	4,719,107.96	-	4,633,000	-	5,010,000	5,010,000	5,010,000
371 Tuition - Within State	-	67,207.78	-	45,000	-	45,000	45,000	45,000
373 Tuition - Private Schools	23,747.79	-	-	-	-	186,373	186,373	186,373
381 Audit Services	21,779.20	21,903.00	-	22,000	-	22,000	22,000	22,000
382 Legal Services	27,823.47	42,035.13	-	50,000	-	45,500	45,500	45,500
383 Architect/Engineer Services	4,157.50	860.00	-	1,742	-	-	-	-
384 Negotiation Services	-	5,080.00	-	7,000	-	7,350	7,350	7,350
388 Election Services	45,720.73	10,129.23	-	10,500	-	30,500	30,500	30,500
389 Noninstructional Prof & Tech	470,528.43	376,245.99	-	494,850	-	653,215	653,215	653,215
392 Medical Services	55,884.76	52,296.25	-	58,519	-	61,295	61,295	61,295
393 Laundry Services	13,025.52	17,651.74	-	5,700	-	13,500	13,500	13,500
300 Purchased Services Total	9,841,023.65	10,301,866.96	-	10,466,354	-	11,459,848	11,490,100	11,490,100
400 Supplies & Materials								
410 Supplies & Materials	1,454,320.40	1,402,991.37	-	1,625,575	-	1,698,671	1,725,419	1,725,419
420 Textbooks	33,934.07	54,277.46	-	35,027	-	37,957	37,957	37,957
430 Library Books	12,283.51	7,864.09	-	17,601	-	20,102	20,102	20,102
440 Periodicals	4,666.53	4,814.89	-	8,587	-	9,435	9,435	9,435

GENERAL FUND OBJECT DETAIL

Object Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
460 Nonconsumable Supplies	153,529.52	116,201.04	-	136,385	-	118,727	133,727	133,727
470 Software	35,032.60	25,182.24	-	62,806	-	81,945	81,945	81,945
471 Software License Agreements	451,308.19	528,333.44	-	576,800	-	628,903	628,903	668,903
480 Computer Hardware	329,409.10	432,500.01	-	428,645	-	421,012	421,012	421,012
400 Supplies & Materials Total	2,474,483.92	2,572,164.54	-	2,891,426	-	3,016,752	3,058,500	3,098,500
500 Capital Outlay								
520 Building Acquisition	-	-	-	500	-	100,000	100,000	100,000
530 Improvements Non-Building	-	-	-	1,000	-	-	-	-
541 Equipment	82,270.02	86,223.37	-	80,000	-	76,000	76,000	76,000
543 Vehicles	23,333.50	83,875.00	-	45,875	-	84,000	84,000	84,000
550 Depreciable Technology	-	-	-	5,000	-	5,000	5,000	5,000
500 Capital Outlay Total	105,603.52	170,098.37	-	132,375	-	265,000	265,000	265,000
600 Other Objects								
610 Debt Service Principal	-	12,287.76	-	10,300	-	10,605	10,605	10,605
621 Debt Service Interest	-	-	-	2,000	-	1,685	1,685	1,685
640 Dues & Fees	70,518.08	46,426.84	-	70,378	-	77,625	77,625	77,625
650 Insurance & Judgments	590,953.00	602,419.30	-	611,420	-	627,780	627,780	627,780
670 Taxes & Licenses	1,528.88	2,694.21	-	6,013	-	5,600	5,600	5,600
600 Other Objects Total	662,999.96	663,828.11	-	700,111	-	723,295	723,295	723,295
700 Transfers								
710 Transfers	887,858.00	1,137,858.00	-	1,177,858	-	2,631,577	2,631,577	2,631,577
700 Transfers Total	887,858.00	1,137,858.00	-	1,177,858	-	2,631,577	2,631,577	2,631,577

GENERAL FUND OBJECT DETAIL

Object Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
800 Other Uses of Funds								
810 Contingency	-	-	-	1,273,619	-	1,008,089	908,089	983,175
820 Reserved for Next Year	2,203,783.91	5,624,194.07	-	4,000,000	-	4,000,000	4,000,000	4,000,000
800 Other Uses of Funds Total	2,203,783.91	5,624,194.07	-	5,273,619	-	5,008,089	4,908,089	4,983,175
Total	89,165,505.64	96,534,733.42	992.47	100,452,962	1,031.86	106,076,448	106,076,448	106,710,389

GENERAL FUND OBJECT SUMMARY

Object Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
100 Salaries Total	44,763,280.81	46,666,611.13	992.47	49,394,218	1,031.86	51,672,072	51,693,272	52,025,705
200 Payroll Costs Total	28,226,471.87	29,398,112.24	-	30,417,001	-	31,299,815	31,306,615	31,493,037
300 Purchased Services Total	9,841,023.65	10,301,866.96	-	10,466,354	-	11,459,848	11,490,100	11,490,100
400 Supplies & Materials Total	2,474,483.92	2,572,164.54	-	2,891,426	-	3,016,752	3,058,500	3,098,500
500 Capital Outlay Total	105,603.52	170,098.37	-	132,375	-	265,000	265,000	265,000
600 Other Objects Total	662,999.96	663,828.11	-	700,111	-	723,295	723,295	723,295
700 Transfers Total	887,858.00	1,137,858.00	-	1,177,858	-	2,631,577	2,631,577	2,631,577
800 Other Uses of Funds Total	2,203,783.91	5,624,194.07	-	5,273,619	-	5,008,089	4,908,089	4,983,175
Total	89,165,505.64	96,534,733.42	992.47	100,452,962	1,025.86	106,076,448	106,076,448	106,710,389

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1111 Elementary K-5 Programs								
100 Salaries								
111 Licensed Salaries	10,087,864.93	10,207,051.00	205.18	11,654,224	220.18	12,545,571	12,545,571	12,660,573
112 Classified Salaries	525,829.77	557,162.25	32.77	691,070	32.90	758,902	758,902	758,902
121 Licensed Substitutes	375,295.71	457,111.09	-	344,795	-	355,139	355,139	355,139
122 Classified Substitutes	22,936.73	47,780.79	-	24,889	-	26,258	26,258	26,258
130 Extended Days	1,272.72	8,534.82	-	-	-	-	-	-
131 Supplemental Pay	20,828.84	20,644.00	-	22,398	-	23,070	23,070	23,070
154 Licensed Extra Duty Pay	1,028.00	250.00	-	-	-	-	-	-
155 Classified Extra Duty Pay	70.50	31.56	-	-	-	-	-	-
182 Licensed Educational Stipend	-	-	-	30,502	-	-	-	-
100 Salaries Total	11,035,127.20	11,298,565.51	237.95	12,767,878	253.08	13,708,940	13,708,940	13,823,942
200 Payroll Costs								
210 PERS	2,921,315.98	2,997,797.05	-	3,125,899	-	3,290,411	3,290,411	3,318,241
220 Social Security	809,957.55	830,028.30	-	945,787	-	1,015,474	1,015,474	1,023,984
231 Workers' Compensation	49,784.14	43,108.50	-	61,335	-	65,809	65,809	66,361
232 Unemployment	20,023.48	17,362.25	-	37,042	-	39,914	39,914	40,260
240 Insurance	2,539,208.15	2,525,896.54	-	2,975,937	-	3,235,106	3,235,106	3,261,266
247 VER Contribution	900,000.00	1,025,000.00	-	775,000	-	600,000	600,000	600,000
200 Payroll Costs Total	7,240,289.30	7,439,192.64	-	7,921,000	-	8,246,714	8,246,714	8,310,112
300 Purchased Services								
311 Instruction Services	-	168.17	-	-	-	-	-	-

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
322 Repairs & Maintenance	-	258.00	-	-	-	-	-	-
332 Nonreimbursable Transportation	1,259.30	1,122.10	-	100	-	2,000	2,000	2,000
340 Travel	1,519.39	694.08	-	1,000	-	1,050	1,050	1,050
355 Printing	109,695.72	116,920.79	-	87,327	-	90,202	90,202	90,202
300 Purchased Services Total	112,474.41	119,163.14	-	88,427	-	93,252	93,252	93,252
400 Supplies & Materials								
410 Supplies & Materials	68,515.03	65,712.47	-	88,433	-	91,302	97,302	97,302
420 Textbooks	15,039.14	28,597.21	-	24,013	-	16,596	16,596	16,596
440 Periodicals	545.97	401.40	-	400	-	900	900	900
460 Nonconsumable Supplies	5,240.16	5,720.93	-	4,800	-	8,050	8,050	8,050
470 Software	2,228.19	1,836.00	-	2,050	-	4,700	4,700	4,700
471 Software License Agreements	-	8,238.00	-	-	-	2,400	2,400	2,400
480 Computer Hardware	7,104.64	7,677.38	-	10,600	-	8,600	8,600	8,600
400 Supplies & Materials Total	98,673.13	118,183.39	-	130,296	-	132,548	138,548	138,548
1111 Elementary K-5 Programs Total	18,486,564.04	18,975,104.68	237.95	20,907,601	253.08	22,181,454	22,187,454	22,365,854

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1113 Elementary Extracurricular								
100 Salaries								
133 Activity Pay	17,882.00	16,211.25	-	22,244	-	22,911	22,911	22,911
100 Salaries Total	17,882.00	16,211.25	-	22,244	-	22,911	22,911	22,911
200 Payroll Costs								
210 PERS	4,976.96	4,468.48	-	5,495	-	5,545	5,545	5,545
220 Social Security	1,321.60	1,201.51	-	1,702	-	1,753	1,753	1,753
231 Workers' Compensation	79.08	59.35	-	107	-	110	110	110
232 Unemployment	-	25.17	-	-	-	-	-	-
200 Payroll Costs Total	6,377.64	5,754.51	-	7,304	-	7,408	7,408	7,408
1113 Elementary Extracurricular Total	24,259.64	21,965.76	-	29,548	-	30,319	30,319	30,319

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1121 Middle School Programs								
100 Salaries								
111 Licensed Salaries	4,669,887.26	4,894,471.03	90.01	5,112,568	92.89	5,283,773	5,283,773	5,341,274
112 Classified Salaries	131,844.68	139,087.94	6.78	144,089	6.81	156,600	156,600	156,600
121 Licensed Substitutes	185,466.07	171,955.30	-	208,966	-	215,235	215,235	215,235
122 Classified Substitutes	1,981.44	8,977.30	-	3,247	-	3,426	3,426	3,426
130 Extended Days	1,284.16	-	-	-	-	-	-	-
131 Supplemental Pay	12,810.56	13,425.84	-	11,987	-	12,347	12,347	12,347
182 Licensed Educational Stipend	-	-	-	13,967	-	-	-	-
100 Salaries Total	5,003,274.17	5,227,917.41	96.79	5,494,824	99.70	5,671,381	5,671,381	5,728,882
200 Payroll Costs								
210 PERS	1,322,230.49	1,391,425.91	-	1,344,092	-	1,359,358	1,359,358	1,373,273
220 Social Security	366,966.81	384,330.33	-	407,187	-	420,264	420,264	424,519
231 Workers' Compensation	22,376.04	19,760.13	-	26,384	-	27,221	27,221	27,497
232 Unemployment	9,059.20	8,038.73	-	15,765	-	16,330	16,330	16,503
240 Insurance	1,117,532.94	1,171,681.11	-	1,220,604	-	1,288,313	1,288,313	1,301,393
247 VER Contribution	450,000.00	512,500.00	-	387,500	-	300,000	300,000	300,000
200 Payroll Costs Total	3,288,165.48	3,487,736.21	-	3,401,532	-	3,411,486	3,411,486	3,443,185
300 Purchased Services								
322 Repairs & Maintenance	3,152.54	4,433.48	-	7,249	-	5,418	14,418	14,418
324 Rentals	-	-	-	-	-	-	15,252	15,252
332 Nonreimbursable Transportation	402.77	2,159.69	-	1,500	-	500	500	500

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
340 Travel	602.67	95.02	-	100	-	100	100	100
355 Printing	38,247.21	41,334.37	-	26,045	-	29,842	29,842	29,842
300 Purchased Services Total	42,405.19	48,022.56	-	34,894	-	35,860	60,112	60,112
400 Supplies & Materials								
410 Supplies & Materials	33,868.23	35,505.51	-	54,977	-	45,161	60,409	60,409
420 Textbooks	6,324.94	4,253.24	-	3,683	-	8,530	8,530	8,530
440 Periodicals	209.70	201.38	-	200	-	200	200	200
460 Nonconsumable Supplies	3,629.63	7,406.56	-	5,122	-	4,652	13,652	13,652
470 Software	1,691.20	-	-	2,856	-	2,920	2,920	2,920
471 Software License Agreements	-	1,212.00	-	-	-	-	-	-
480 Computer Hardware	1,013.00	108.00	-	500	-	500	500	500
400 Supplies & Materials Total	46,736.70	48,686.69	-	67,338	-	61,963	86,211	86,211
1121 Middle School Programs Total	8,380,581.54	8,812,362.87	96.79	8,998,588	99.70	9,180,690	9,229,190	9,318,390

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1122 Middle School Extracurricular								
100 Salaries								
133 Activity Pay	16,150.00	12,070.00	-	20,094	-	20,697	32,817	32,817
100 Salaries Total	16,150.00	12,070.00	-	20,094	-	20,697	32,817	32,817
200 Payroll Costs								
210 PERS	4,493.07	3,333.20	-	4,964	-	5,009	7,941	7,941
220 Social Security	1,183.45	889.59	-	1,537	-	1,583	2,475	2,475
231 Workers' Compensation	71.14	44.90	-	96	-	99	155	155
232 Unemployment	-	18.57	-	-	-	-	-	-
200 Payroll Costs Total	5,747.66	4,286.26	-	6,597	-	6,691	10,571	10,571
300 Purchased Services								
389 Noninstructional Prof & Tech	51,500.00	-	-	-	-	-	-	-
300 Purchased Services Total	51,500.00	-	-	-	-	-	-	-
1122 Middle School Extracurricular Total	73,397.66	16,356.26	-	26,691	-	27,388	43,388	43,388

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1131 High School Programs								
100 Salaries								
111 Licensed Salaries	6,052,567.23	6,145,163.79	110.37	6,269,016	109.49	6,180,783	6,180,783	6,295,785
112 Classified Salaries	52,628.60	55,910.16	2.63	59,596	2.11	44,839	44,839	44,839
121 Licensed Substitutes	189,774.76	257,829.84	-	208,966	-	215,235	215,235	215,235
122 Classified Substitutes	-	-	-	3,247	-	3,426	3,426	3,426
130 Extended Days	1,099.23	1,060.64	-	-	-	-	-	-
131 Supplemental Pay	7,725.00	40,122.19	-	40,679	-	41,901	41,901	41,901
154 Licensed Extra Duty Pay	30.96	-	-	-	-	-	-	-
182 Licensed Educational Stipend	-	-	-	17,528	-	-	-	-
189 Contracted Services	600.00	9,900.00	-	-	-	-	-	-
100 Salaries Total	6,304,425.78	6,509,986.62	113.00	6,599,032	111.60	6,486,184	6,486,184	6,601,186
200 Payroll Costs								
210 PERS	1,693,710.38	1,740,927.33	-	1,617,232	-	1,556,535	1,556,535	1,584,365
220 Social Security	469,410.97	485,604.84	-	488,949	-	480,624	480,624	489,134
231 Workers' Compensation	27,973.87	24,319.85	-	32,888	-	32,352	32,352	32,904
232 Unemployment	11,518.23	10,136.33	-	18,982	-	18,684	18,684	19,030
240 Insurance	1,348,703.88	1,348,566.74	-	1,440,461	-	1,430,094	1,430,094	1,456,254
247 VER Contribution	450,000.00	512,500.00	-	387,500	-	300,000	300,000	300,000
200 Payroll Costs Total	4,001,317.33	4,122,055.09	-	3,986,012	-	3,818,289	3,818,289	3,881,687
300 Purchased Services								
311 Instruction Services	31,310.29	42,574.69	-	60,000	-	57,000	57,000	57,000

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
322 Repairs & Maintenance	6,651.37	9,438.82	-	13,434	-	16,095	22,095	22,095
332 Nonreimbursable Transportation	1,891.90	1,605.87	-	40	-	725	725	725
340 Travel	81.36	75.00	-	396	-	396	396	396
353 Postage	9.50	30.59	-	108	-	108	108	108
355 Printing	73,516.38	77,213.37	-	53,827	-	56,924	56,924	56,924
389 Noninstructional Prof & Tech	500.00	-	-	-	-	-	-	-
300 Purchased Services Total	113,960.80	130,938.34	-	127,805	-	131,248	137,248	137,248
400 Supplies & Materials								
410 Supplies & Materials	54,773.33	47,888.10	-	73,193	-	76,595	82,095	82,095
420 Textbooks	9,963.24	10,322.91	-	7,300	-	12,800	12,800	12,800
440 Periodicals	300.00	-	-	456	-	456	456	456
460 Nonconsumable Supplies	2,158.27	3,475.31	-	5,040	-	5,040	11,040	11,040
470 Software	154.00	-	-	1,550	-	3,000	3,000	3,000
471 Software License Agreements	3,005.00	-	-	-	-	-	-	-
480 Computer Hardware	2,546.48	3,995.00	-	4,396	-	6,896	6,896	6,896
400 Supplies & Materials Total	72,900.32	65,681.32	-	91,935	-	104,787	116,287	116,287
600 Other Objects								
640 Dues & Fees	1,751.00	890.00	-	852	-	852	852	852
600 Other Objects Total	1,751.00	890.00	-	852	-	852	852	852
1131 High School Programs Total	10,494,355.23	10,829,551.37	113.00	10,805,636	111.60	10,541,360	10,558,860	10,737,260

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1132 High School Extracurricular								
100 Salaries								
133 Activity Pay	913.20	1,472.00	-	-	-	-	9,080	9,080
134 Coaching Pay	-	2,164.00	-	-	-	-	-	-
100 Salaries Total	913.20	3,636.00	-	-	-	-	9,080	9,080
200 Payroll Costs								
210 PERS	-	539.98	-	-	-	-	2,196	2,196
220 Social Security	69.86	276.56	-	-	-	-	680	680
231 Workers' Compensation	3.63	13.51	-	-	-	-	44	44
232 Unemployment	-	5.75	-	-	-	-	-	-
200 Payroll Costs Total	73.49	835.80	-	-	-	-	2,920	2,920
300 Purchased Services								
332 Nonreimbursable Transportation	-	20,869.15	-	-	-	-	-	-
340 Travel	-	124.66	-	-	-	-	-	-
355 Printing	-	96.00	-	-	-	-	-	-
389 Noninstructional Prof & Tech	8,419.28	17,269.79	-	-	-	-	-	-
300 Purchased Services Total	8,419.28	38,359.60	-	-	-	-	-	-
1132 High School Extracurricular Total	9,405.97	42,831.40	-	-	-	-	12,000	12,000

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1140 Pre-Kindergarten Programs								
100 Salaries								
112 Classified Salaries	168,914.70	99,572.36	5.35	129,234	4.94	114,968	114,968	114,968
122 Classified Substitutes	998.87	12,505.90	-	2,122	-	2,239	2,239	2,239
155 Classified Extra Duty Pay	-	-	-	18,830	-	19,395	19,395	19,395
100 Salaries Total	169,913.57	112,078.26	5.35	150,186	4.94	136,602	136,602	136,602
200 Payroll Costs								
210 PERS	49,813.58	29,798.86	-	36,971	-	32,925	32,925	32,925
220 Social Security	11,689.65	7,574.40	-	11,167	-	10,161	10,161	10,161
231 Workers' Compensation	849.08	487.84	-	722	-	656	656	656
232 Unemployment	318.68	158.40	-	388	-	345	345	345
240 Insurance	67,110.33	47,347.55	-	51,427	-	61,704	61,704	61,704
200 Payroll Costs Total	129,781.32	85,367.05	-	100,675	-	105,791	105,791	105,791
300 Purchased Services								
322 Repairs & Maintenance	153.76	-	-	200	-	-	-	-
324 Rentals	4,545.40	365.00	-	-	-	-	-	-
332 Nonreimbursable Transportation	-	16.50	-	-	-	-	-	-
340 Travel	-	230.00	-	-	-	-	-	-
352 Copier Use	145.04	-	-	-	-	-	-	-
355 Printing	780.81	11.77	-	600	-	-	-	-
389 Noninstructional Prof & Tech	-	-	-	300	-	300	300	300
300 Purchased Services Total	5,625.01	623.27	-	1,100	-	300	300	300

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
400 Supplies & Materials								
410 Supplies & Materials	11,866.81	5,872.12	-	7,700	-	2,500	2,500	2,500
400 Supplies & Materials Total	11,866.81	5,872.12	-	7,700	-	2,500	2,500	2,500
600 Other Objects								
640 Dues & Fees	1,150.00	403.00	-	575	-	75	75	75
600 Other Objects Total	1,150.00	403.00	-	575	-	75	75	75
1140 Pre-Kindergarten Programs Total	318,336.71	204,343.70	5.35	260,236	4.94	245,268	245,268	245,268

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1210 Talented & Gifted Programs								
100 Salaries								
131 Supplemental Pay	-	4,659.41	-	-	-	-	-	-
154 Licensed Extra Duty Pay	11,288.29	9,971.31	-	20,560	-	21,177	21,177	21,177
155 Classified Extra Duty Pay	702.08	287.64	-	-	-	-	-	-
100 Salaries Total	11,990.37	14,918.36	-	20,560	-	21,177	21,177	21,177
200 Payroll Costs								
210 PERS	3,246.02	4,206.95	-	5,079	-	5,125	5,125	5,125
220 Social Security	878.54	1,087.44	-	1,573	-	1,620	1,620	1,620
231 Workers' Compensation	53.90	56.59	-	99	-	102	102	102
232 Unemployment	-	22.75	-	-	-	-	-	-
200 Payroll Costs Total	4,178.46	5,373.73	-	6,751	-	6,847	6,847	6,847
300 Purchased Services								
353 Postage	40.15	46.68	-	50	-	150	150	150
355 Printing	221.36	263.37	-	750	-	750	750	750
389 Noninstructional Prof & Tech	2,514.00	125.86	-	-	-	-	-	-
300 Purchased Services Total	2,775.51	435.91	-	800	-	900	900	900
400 Supplies & Materials								
410 Supplies & Materials	40.81	15.99	-	4,500	-	8,722	8,722	8,722
480 Computer Hardware	2,206.95	-	-	-	-	-	-	-
400 Supplies & Materials Total	2,247.76	15.99	-	4,500	-	8,722	8,722	8,722
1210 Talented & Gifted Programs Total	21,192.10	20,743.99	-	32,611	-	37,646	37,646	37,646

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1220 Restrictive Prgms, Stdnts w/Disabilities								
100 Salaries								
111 Licensed Salaries	1,619,802.22	1,588,117.02	29.20	1,658,560	33.05	1,900,408	1,900,408	1,900,408
112 Classified Salaries	1,396,038.01	1,574,221.35	65.31	1,461,647	82.94	1,910,199	1,910,199	1,910,199
121 Licensed Substitutes	94,280.12	51,456.00	-	38,901	-	39,978	39,978	39,978
122 Classified Substitutes	80,450.51	51,836.36	-	45,914	-	48,289	48,289	48,289
128 Tutors	67,254.56	79,046.48	-	53,045	-	50,000	50,000	50,000
130 Extended Days	-	247.68	-	5,305	-	5,464	5,464	5,464
154 Licensed Extra Duty Pay	35,131.99	33,738.90	-	31,827	-	25,750	25,750	25,750
155 Classified Extra Duty Pay	34,049.19	49,077.07	-	31,144	-	30,400	30,400	30,400
182 Licensed Educational Stipend	-	-	-	4,283	-	-	-	-
189 Contracted Services	33,891.29	18,135.75	-	27,000	-	24,500	24,500	24,500
100 Salaries Total	3,360,897.89	3,445,876.61	94.51	3,357,626	115.99	4,034,988	4,034,988	4,034,988
200 Payroll Costs								
210 PERS	831,382.40	875,285.57	-	819,444	-	967,800	967,800	967,800
220 Social Security	239,345.34	246,731.44	-	249,045	-	299,160	299,160	299,160
231 Workers' Compensation	16,230.48	14,483.28	-	16,122	-	19,370	19,370	19,370
232 Unemployment	5,689.86	5,160.22	-	9,359	-	11,439	11,439	11,439
240 Insurance	988,311.41	1,014,275.53	-	1,143,639	-	1,460,801	1,460,801	1,460,801
200 Payroll Costs Total	2,080,959.49	2,155,936.04	-	2,237,609	-	2,758,570	2,758,570	2,758,570
300 Purchased Services								
311 Instruction Services	10,125.00	-	-	-	-	-	-	-

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
312 Instructional Program Improvement	2,172.00	-	-	-	-	-	-	-
313 Student Services	724,057.77	883,266.55	-	646,007	-	798,252	798,252	798,252
322 Repairs & Maintenance	2,178.92	2,771.49	-	1,500	-	500	500	500
332 Nonreimbursable Transportation	5,500.93	3,491.26	-	2,000	-	2,000	2,000	2,000
340 Travel	10,169.72	9,290.48	-	10,750	-	9,000	9,000	9,000
355 Printing	1,668.09	1,428.96	-	1,500	-	500	500	500
371 Tuition - Within State	-	67,207.78	-	45,000	-	45,000	45,000	45,000
373 Tuition - Private Schools	2,674.32	-	-	-	-	186,373	186,373	186,373
389 Noninstructional Prof & Tech	35,463.84	35,763.27	-	37,000	-	37,000	37,000	37,000
300 Purchased Services Total	794,010.59	1,003,219.79	-	743,757	-	1,078,625	1,078,625	1,078,625
400 Supplies & Materials								
410 Supplies & Materials	17,932.62	20,114.85	-	33,345	-	18,000	18,000	18,000
460 Nonconsumable Supplies	15,527.52	7,180.00	-	22,000	-	7,000	7,000	7,000
470 Software	19,494.69	8,974.95	-	12,500	-	12,500	12,500	12,500
480 Computer Hardware	20,651.50	5,525.96	-	7,500	-	7,500	7,500	7,500
400 Supplies & Materials Total	73,606.33	41,795.76	-	75,345	-	45,000	45,000	45,000
500 Capital Outlay								
550 Depreciable Technology	-	-	-	5,000	-	5,000	5,000	5,000
500 Capital Outlay Total	-	-	-	5,000	-	5,000	5,000	5,000
1220 Restrictive Programs Total	6,309,474.30	6,646,828.20	94.51	6,419,337	115.99	7,922,183	7,922,183	7,922,183

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1250 Less Restr Prgms, Stdnts w/Disabilities								
100 Salaries								
111 Licensed Salaries	1,950,423.97	2,161,705.05	41.80	2,374,240	37.00	2,127,537	2,127,537	2,127,537
112 Classified Salaries	603,859.00	582,880.13	28.10	633,811	26.65	630,275	630,275	630,275
113 Administrators	44,339.42	45,266.50	0.50	45,050	0.50	45,951	45,951	45,951
121 Licensed Substitutes	67,485.26	82,629.76	-	53,828	-	55,443	55,443	55,443
122 Classified Substitutes	10,678.75	8,859.62	-	15,914	-	16,789	16,789	16,789
128 Tutors	4,037.29	4,623.35	-	-	-	-	-	-
130 Extended Days	715.68	1,428.68	-	-	-	-	-	-
131 Supplemental Pay	-	3,386.10	-	3,400	-	3,502	3,502	3,502
139 Benefit Pay	7,169.36	6,500.00	-	6,000	-	6,000	6,000	6,000
154 Licensed Extra Duty Pay	2,391.54	8,129.41	-	2,122	-	5,000	5,000	5,000
155 Classified Extra Duty Pay	63.12	2,527.62	-	2,122	-	1,000	1,000	1,000
182 Licensed Educational Stipend	-	-	-	5,925	-	-	-	-
100 Salaries Total	2,691,163.39	2,907,936.22	70.40	3,142,412	64.15	2,891,497	2,891,497	2,891,497
200 Payroll Costs								
210 PERS	728,082.53	775,529.50	-	771,990	-	695,406	695,406	695,406
220 Social Security	193,545.13	210,300.65	-	232,735	-	214,176	214,176	214,176
231 Workers' Compensation	12,340.56	11,325.90	-	15,220	-	14,012	14,012	14,012
232 Unemployment	4,902.72	4,384.07	-	9,179	-	8,431	8,431	8,431
240 Insurance	718,450.73	766,058.48	-	891,674	-	834,302	834,302	834,302
200 Payroll Costs Total	1,657,321.67	1,767,598.60	-	1,920,798	-	1,766,327	1,766,327	1,766,327

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
300 Purchased Services								
313 Student Services	403,180.25	242,405.62	-	409,000	-	300,000	300,000	300,000
319 Other Prof & Tech Services	275.73	517.91	-	1,000	-	1,000	1,000	1,000
322 Repairs & Maintenance	12.60	-	-	-	-	-	-	-
332 Nonreimbursable Transportation	422.86	1,351.60	-	500	-	500	500	500
340 Travel	197.87	519.80	-	1,000	-	1,000	1,000	1,000
300 Purchased Services Total	404,089.31	244,794.93	-	411,500	-	302,500	302,500	302,500
400 Supplies & Materials								
410 Supplies & Materials	-	-	-	400	-	400	400	400
460 Nonconsumable Supplies	-	55.84	-	-	-	-	-	-
400 Supplies & Materials Total	-	55.84	-	400	-	400	400	400
600 Other Objects								
640 Dues & Fees	595.00	595.00	-	595	-	595	595	595
600 Other Objects Total	595.00	595.00	-	595	-	595	595	595
1250 Less Restrictive Programs Total	4,753,169.37	4,920,980.59	70.40	5,475,705	64.15	4,961,319	4,961,319	4,961,319

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1260 Early Intervention Programs								
300 Purchased Services								
313 Student Services	127,999.35	137,475.11	-	100,000	-	100,000	100,000	100,000
300 Purchased Services Total	127,999.35	137,475.11	-	100,000	-	100,000	100,000	100,000
1260 Early Intervention Programs Total	127,999.35	137,475.11	-	100,000	-	100,000	100,000	100,000

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1271 Remediation Programs								
100 Salaries								
128 Tutors	-	-	-	2,652	-	2,732	2,732	2,732
137 Night School	3,232.18	-	-	6,365	-	6,556	6,556	6,556
138 Saturday School	3,060.28	4,174.05	-	10,609	-	10,927	10,927	10,927
154 Licensed Extra Duty Pay	7,324.00	8,700.00	-	9,124	-	9,398	9,398	9,398
155 Classified Extra Duty Pay	2,805.43	895.36	-	4,244	-	4,371	4,371	4,371
100 Salaries Total	16,421.89	13,769.41	-	32,994	-	33,984	33,984	33,984
200 Payroll Costs								
210 PERS	4,511.37	3,587.70	-	7,991	-	8,060	8,060	8,060
220 Social Security	1,260.72	1,027.95	-	2,525	-	2,600	2,600	2,600
231 Workers' Compensation	77.27	57.02	-	159	-	162	162	162
232 Unemployment	-	21.54	-	-	-	-	-	-
200 Payroll Costs Total	5,849.36	4,694.21	-	10,675	-	10,822	10,822	10,822
400 Supplies & Materials								
471 Software License Agreements	1,000.00	1,000.00	-	1,000	-	1,000	1,000	1,000
400 Supplies & Materials Total	1,000.00	1,000.00	-	1,000	-	1,000	1,000	1,000
1271 Remediation Programs Total	23,271.25	19,463.62	-	44,669	-	45,806	45,806	45,806

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1280 Alternative Education								
100 Salaries								
111 Licensed Salaries	-	133,754.36	3.00	170,400	3.00	172,504	172,504	172,504
121 Licensed Substitutes	-	298.44	-	-	-	-	-	-
182 Licensed Educational Stipend	-	-	-	725	-	-	-	-
100 Salaries Total	-	134,052.80	3.00	171,125	3.00	172,504	172,504	172,504
200 Payroll Costs								
210 PERS	-	36,948.01	-	42,268	-	41,746	41,746	41,746
220 Social Security	-	9,220.02	-	12,664	-	12,766	12,766	12,766
231 Workers' Compensation	-	516.85	-	822	-	828	828	828
232 Unemployment	-	192.87	-	511	-	517	517	517
240 Insurance	-	54,157.36	-	38,340	-	39,240	39,240	39,240
200 Payroll Costs Total	-	101,035.11	-	94,605	-	95,097	95,097	95,097
300 Purchased Services								
311 Instruction Services	2,210.00	85,513.40	-	100,000	-	223,733	223,733	223,733
319 Other Prof & Tech Services	-	-	-	1,100	-	1,100	1,100	1,100
332 Nonreimbursable Transportation	28.07	-	-	-	-	-	-	-
351 Telephone	-	1,811.81	-	-	-	1,500	1,500	1,500
355 Printing	94.50	44.50	-	200	-	200	200	200
373 Tuition - Private Schools	21,073.47	-	-	-	-	-	-	-
300 Purchased Services Total	23,406.04	87,369.71	-	101,300	-	226,533	226,533	226,533
400 Supplies & Materials								

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
410 Supplies & Materials	272.22	10.19	-	2,400	-	2,400	2,400	2,400
420 Textbooks	-	-	-	31	-	31	31	31
460 Nonconsumable Supplies	-	-	-	-	-	500	500	500
470 Software	-	800.00	-	-	-	10,000	10,000	10,000
471 Software License Agreements	-	-	-	-	-	25,000	25,000	25,000
480 Computer Hardware	-	-	-	1,540	-	21,040	21,040	21,040
400 Supplies & Materials Total	272.22	810.19	-	3,971	-	58,971	58,971	58,971
1280 Alternative Education Total	23,678.26	323,267.81	3.00	371,001	3.00	553,105	553,105	553,105

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1288 Charter Schools								
300 Purchased Services								
360 Payments to Charter Schools	4,034,041.71	4,719,107.96	-	4,633,000	-	5,010,000	5,010,000	5,010,000
300 Purchased Services Total	4,034,041.71	4,719,107.96	-	4,633,000	-	5,010,000	5,010,000	5,010,000
1288 Charter Schools Total	4,034,041.71	4,719,107.96	-	4,633,000	-	5,010,000	5,010,000	5,010,000

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1291 English Second Language Programs								
100 Salaries								
111 Licensed Salaries	833,109.36	867,258.81	15.35	871,880	15.35	882,640	882,640	882,640
112 Classified Salaries	336,018.86	348,558.86	16.33	374,738	16.79	401,633	401,633	401,633
121 Licensed Substitutes	31,881.96	21,125.81	-	13,463	-	13,867	13,867	13,867
122 Classified Substitutes	4,923.11	3,076.92	-	1,591	-	1,679	1,679	1,679
130 Extended Days	-	689.92	-	-	-	-	-	-
131 Supplemental Pay	-	1,606.00	-	1,650	-	1,700	1,700	1,700
154 Licensed Extra Duty Pay	-	1,744.47	-	-	-	-	-	-
155 Classified Extra Duty Pay	2,351.05	4,529.38	-	-	-	-	-	-
182 Licensed Educational Stipend	-	-	-	2,417	-	-	-	-
189 Contracted Services	1,940.00	-	-	-	-	-	-	-
100 Salaries Total	1,210,224.34	1,248,590.17	31.68	1,265,739	32.14	1,301,519	1,301,519	1,301,519
200 Payroll Costs								
210 PERS	314,481.92	339,191.19	-	311,737	-	314,034	314,034	314,034
220 Social Security	84,345.07	89,232.81	-	93,708	-	96,355	96,355	96,355
231 Workers' Compensation	5,585.09	4,906.34	-	6,141	-	6,312	6,312	6,312
232 Unemployment	2,205.70	1,866.39	-	3,741	-	3,852	3,852	3,852
240 Insurance	327,849.75	327,913.82	-	395,930	-	414,669	414,669	414,669
200 Payroll Costs Total	734,467.53	763,110.55	-	811,257	-	835,222	835,222	835,222
300 Purchased Services								
319 Other Prof & Tech Services	257.28	-	-	-	-	-	-	-

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
332 Nonreimbursable Transportation	436.88	-	-	-	-	-	-	-
340 Travel	3,853.44	5,294.29	-	3,500	-	4,000	4,000	4,000
353 Postage	9.83	59.49	-	50	-	100	100	100
355 Printing	296.46	523.73	-	1,000	-	1,000	1,000	1,000
389 Noninstructional Prof & Tech	615.62	1,212.49	-	2,000	-	2,290	2,290	2,290
300 Purchased Services Total	5,469.51	7,090.00	-	6,550	-	7,390	7,390	7,390
400 Supplies & Materials								
410 Supplies & Materials	2,993.15	6,095.31	-	9,840	-	10,000	10,000	10,000
420 Textbooks	1,471.20	-	-	-	-	-	-	-
460 Nonconsumable Supplies	206.16	320.27	-	650	-	400	400	400
400 Supplies & Materials Total	4,670.51	6,415.58	-	10,490	-	10,400	10,400	10,400
600 Other Objects								
640 Dues & Fees	95.00	-	-	-	-	100	100	100
600 Other Objects Total	95.00	-	-	-	-	100	100	100
1291 English Second Language Total	1,954,926.89	2,025,206.30	31.68	2,094,036	32.14	2,154,631	2,154,631	2,154,631

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
1292 Teen Parent Programs								
100 Salaries								
111 Licensed Salaries	24,281.50	25,725.00	0.50	28,400	0.50	28,751	28,751	28,751
112 Classified Salaries	18,006.90	19,071.10	0.81	19,031	0.81	17,432	17,432	17,432
121 Licensed Substitutes	412.72	171.52	-	1,123	-	1,157	1,157	1,157
122 Classified Substitutes	-	238.19	-	1,083	-	1,143	1,143	1,143
128 Tutors	3,773.16	1,246.77	-	-	-	-	-	-
182 Licensed Educational Stipend	-	-	-	75	-	-	-	-
189 Contracted Services	150.00	-	-	1,061	-	1,093	1,093	1,093
100 Salaries Total	46,624.28	46,452.58	1.31	50,773	1.31	49,576	49,576	49,576
200 Payroll Costs								
210 PERS	12,411.46	12,711.42	-	12,345	-	11,861	11,861	11,861
220 Social Security	3,226.04	3,205.85	-	3,767	-	3,678	3,678	3,678
231 Workers' Compensation	219.09	185.92	-	242	-	237	237	237
232 Unemployment	79.78	67.09	-	142	-	138	138	138
240 Insurance	13,394.02	14,186.64	-	15,826	-	16,277	16,277	16,277
200 Payroll Costs Total	29,330.39	30,356.92	-	32,322	-	32,191	32,191	32,191
300 Purchased Services								
332 Nonreimbursable Transportation	284.29	-	-	-	-	-	-	-
355 Printing	16.15	22.53	-	375	-	375	375	375
389 Noninstructional Prof & Tech	4,918.68	-	-	-	-	-	-	-
300 Purchased Services Total	5,219.12	22.53	-	375	-	375	375	375

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
400 Supplies & Materials								
410 Supplies & Materials	97.40	1,578.53	-	4,169	-	4,169	4,169	4,169
420 Textbooks	1,135.55	-	-	-	-	-	-	-
460 Nonconsumable Supplies	33.00	-	-	-	-	-	-	-
480 Computer Hardware	2,194.00	-	-	-	-	-	-	-
400 Supplies & Materials Total	3,459.95	1,578.53	-	4,169	-	4,169	4,169	4,169
1292 Teen Parent Programs Total	84,633.74	78,410.56	1.31	87,639	1.31	86,311	86,311	86,311

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2112 Attendance Services								
100 Salaries								
189 Contracted Services	35,280.00	30,074.00	-	31,827	-	32,782	32,782	32,782
100 Salaries Total	35,280.00	30,074.00	-	31,827	-	32,782	32,782	32,782
200 Payroll Costs								
210 PERS	-	-	-	5,952	-	7,933	7,933	7,933
220 Social Security	2,698.80	2,300.69	-	2,435	-	2,508	2,508	2,508
231 Workers' Compensation	146.86	112.07	-	153	-	157	157	157
232 Unemployment	-	48.13	-	-	-	-	-	-
200 Payroll Costs Total	2,845.66	2,460.89	-	8,540	-	10,598	10,598	10,598
300 Purchased Services								
340 Travel	1,245.58	991.83	-	1,500	-	3,000	3,000	3,000
300 Purchased Services Total	1,245.58	991.83	-	1,500	-	3,000	3,000	3,000
2112 Attendance Services Total	39,371.24	33,526.72	-	41,867	-	46,380	46,380	46,380

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2113 Social Work Services								
100 Salaries								
111 Licensed Salaries	-	49,081.27	1.00	56,800	1.00	57,501	57,501	57,501
182 Licensed Educational Stipend	-	-	-	150	-	-	-	-
100 Salaries Total	-	49,081.27	1.00	56,950	1.00	57,501	57,501	57,501
200 Payroll Costs								
210 PERS	-	13,803.80	-	14,067	-	13,915	13,915	13,915
220 Social Security	-	3,740.95	-	4,214	-	4,255	4,255	4,255
231 Workers' Compensation	-	183.61	-	274	-	276	276	276
232 Unemployment	-	78.19	-	170	-	173	173	173
240 Insurance	-	12,509.68	-	12,780	-	13,080	13,080	13,080
200 Payroll Costs Total	-	30,316.23	-	31,505	-	31,699	31,699	31,699
2113 Social Work Services Total	-	79,397.50	1.00	88,455	1.00	89,200	89,200	89,200

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2115 Student Safety								
100 Salaries								
112 Classified Salaries	72,152.64	52,157.06	4.35	84,393	4.35	83,618	83,618	83,618
122 Classified Substitutes	139.50	4,324.38	-	-	-	-	-	-
189 Contracted Services	7,250.00	8,000.00	-	-	-	2,800	2,800	2,800
100 Salaries Total	79,542.14	64,481.44	4.35	84,393	4.35	86,418	86,418	86,418
200 Payroll Costs								
210 PERS	17,402.70	8,500.09	-	20,845	-	20,236	20,236	20,236
220 Social Security	5,653.86	4,854.63	-	6,245	-	6,412	6,412	6,412
231 Workers' Compensation	406.30	279.87	-	406	-	403	403	403
232 Unemployment	136.12	101.50	-	254	-	251	251	251
240 Insurance	26,457.98	10,414.68	-	54,804	-	51,000	51,000	51,000
200 Payroll Costs Total	50,056.96	24,150.77	-	82,554	-	78,302	78,302	78,302
300 Purchased Services								
389 Noninstructional Prof & Tech	103,322.68	166,370.62	-	165,000	-	163,000	163,000	163,000
300 Purchased Services Total	103,322.68	166,370.62	-	165,000	-	163,000	163,000	163,000
2115 Student Safety Total	232,921.78	255,002.83	4.35	331,947	4.35	327,720	327,720	327,720

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2119 Multicultural Liaison Services								
100 Salaries								
112 Classified Salaries	31,962.78	35,729.02	1.00	37,253	1.00	39,234	39,234	39,234
189 Contracted Services	-	250.00	-	-	-	-	-	-
100 Salaries Total	31,962.78	35,979.02	1.00	37,253	1.00	39,234	39,234	39,234
200 Payroll Costs								
210 PERS	8,879.42	9,868.19	-	9,201	-	9,495	9,495	9,495
220 Social Security	2,383.26	2,666.30	-	2,757	-	2,903	2,903	2,903
231 Workers' Compensation	150.65	142.62	-	179	-	188	188	188
232 Unemployment	60.30	55.73	-	112	-	118	118	118
240 Insurance	11,803.68	12,260.64	-	12,924	-	13,224	13,224	13,224
200 Payroll Costs Total	23,277.31	24,993.48	-	25,173	-	25,928	25,928	25,928
300 Purchased Services								
324 Rentals	220.00	-	-	-	-	-	-	-
332 Nonreimbursable Transportation	141.54	930.74	-	500	-	550	550	550
340 Travel	-	-	-	500	-	500	500	500
389 Noninstructional Prof & Tech	2,983.94	2,345.00	-	-	-	1,000	1,000	1,000
300 Purchased Services Total	3,345.48	3,275.74	-	1,000	-	2,050	2,050	2,050
400 Supplies & Materials								
410 Supplies & Materials	672.23	-	-	3,000	-	1,950	1,950	1,950
400 Supplies & Materials Total	672.23	-	-	3,000	-	1,950	1,950	1,950
2119 Multicultural Liaison Services Total	59,257.80	64,248.24	1.00	66,426	1.00	69,162	69,162	69,162

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2122 Counseling Services								
100 Salaries								
111 Licensed Salaries	710,425.66	659,116.53	12.23	694,664	12.23	703,237	703,237	703,237
112 Classified Salaries	94,418.47	98,846.00	3.84	108,129	3.72	102,602	102,602	102,602
121 Licensed Substitutes	5,855.70	5,558.10	-	15,706	-	16,177	16,177	16,177
122 Classified Substitutes	-	-	-	1,731	-	1,826	1,826	1,826
130 Extended Days	10,485.65	10,488.96	-	3,247	-	3,344	3,344	3,344
131 Supplemental Pay	-	3,884.50	-	3,925	-	4,043	4,043	4,043
182 Licensed Educational Stipend	-	-	-	1,838	-	-	-	-
100 Salaries Total	821,185.48	777,894.09	16.07	829,240	15.95	831,229	831,229	831,229
200 Payroll Costs								
210 PERS	226,644.46	211,352.13	-	203,776	-	200,076	200,076	200,076
220 Social Security	60,092.56	56,826.66	-	61,424	-	61,574	61,574	61,574
231 Workers' Compensation	3,681.82	2,973.03	-	4,133	-	4,144	4,144	4,144
232 Unemployment	1,518.58	1,188.58	-	2,408	-	2,418	2,418	2,418
240 Insurance	197,407.09	192,743.69	-	208,631	-	207,824	207,824	207,824
200 Payroll Costs Total	489,344.51	465,084.09	-	480,372	-	476,036	476,036	476,036
300 Purchased Services								
355 Printing	2,974.00	4,348.02	-	2,498	-	2,763	2,763	2,763
389 Noninstructional Prof & Tech	-	-	-	-	-	1,000	1,000	1,000
300 Purchased Services Total	2,974.00	4,348.02	-	2,498	-	3,763	3,763	3,763
400 Supplies & Materials								

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
410 Supplies & Materials	1,088.15	730.24	-	1,414	-	1,715	1,715	1,715
400 Supplies & Materials Total	1,088.15	730.24	-	1,414	-	1,715	1,715	1,715
2122 Counseling Services Total	1,314,592.14	1,248,056.44	16.07	1,313,524	15.95	1,312,743	1,312,743	1,312,743

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2130 Health Services								
100 Salaries								
111 Licensed Salaries	105,225.32	163,304.94	3.86	219,248	4.00	230,004	230,004	230,004
112 Classified Salaries	139,557.85	160,158.72	7.16	156,285	7.22	165,395	165,395	165,395
122 Classified Substitutes	2,898.07	3,947.26	-	-	-	-	-	-
139 Benefit Pay	964.59	1,440.00	-	-	-	-	-	-
154 Licensed Extra Duty Pay	11,513.56	9,636.04	-	-	-	2,000	2,000	2,000
182 Licensed Educational Stipend	-	-	-	579	-	-	-	-
189 Contracted Services	57,250.00	30,779.00	-	39,550	-	14,214	14,214	14,214
100 Salaries Total	317,409.39	369,265.96	11.02	415,662	11.22	411,613	411,613	411,613
200 Payroll Costs								
210 PERS	61,531.97	76,928.92	-	100,293	-	99,609	99,609	99,609
220 Social Security	22,334.15	26,254.91	-	30,863	-	30,499	30,499	30,499
231 Workers' Compensation	1,523.86	1,508.56	-	1,998	-	1,976	1,976	1,976
232 Unemployment	461.82	549.10	-	1,131	-	1,186	1,186	1,186
240 Insurance	114,333.82	133,725.71	-	136,592	-	142,099	142,099	142,099
200 Payroll Costs Total	200,185.62	238,967.20	-	270,877	-	275,369	275,369	275,369
300 Purchased Services								
313 Student Services	10,335.00	3,990.00	-	5,500	-	6,000	6,000	6,000
319 Other Prof & Tech Services	52.80	3,944.32	-	4,000	-	4,000	4,000	4,000
340 Travel	3,708.06	5,812.34	-	5,000	-	6,000	6,000	6,000
353 Postage	309.16	282.23	-	400	-	500	500	500

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
355 Printing	541.54	674.37	-	816	-	1,016	1,016	1,016
389 Noninstructional Prof & Tech	59,610.00	6,167.50	-	40,000	-	220,000	220,000	220,000
300 Purchased Services Total	74,556.56	20,870.76	-	55,716	-	237,516	237,516	237,516
400 Supplies & Materials								
410 Supplies & Materials	5,090.86	3,246.05	-	16,450	-	17,730	17,730	17,730
440 Periodicals	134.50	-	-	400	-	500	500	500
460 Nonconsumable Supplies	613.86	-	-	7,500	-	8,000	8,000	8,000
400 Supplies & Materials Total	5,839.22	3,246.05	-	24,350	-	26,230	26,230	26,230
2130 Health Services Total	597,990.79	632,349.97	11.02	766,605	11.22	950,728	950,728	950,728

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2142 Psychological Testing Services								
100 Salaries								
111 Licensed Salaries	346,875.79	430,273.71	8.90	505,520	11.10	638,261	638,261	638,261
121 Licensed Substitutes	85.36	-	-	-	-	-	-	-
130 Extended Days	-	-	-	398	-	410	410	410
154 Licensed Extra Duty Pay	9,030.38	12,576.14	-	-	-	11,000	11,000	11,000
182 Licensed Educational Stipend	-	-	-	1,658	-	-	-	-
189 Contracted Services	78,075.00	81,435.00	-	50,000	-	90,700	90,700	90,700
100 Salaries Total	434,066.53	524,284.85	8.90	557,576	11.10	740,371	740,371	740,371
200 Payroll Costs								
210 PERS	96,832.25	116,460.09	-	134,724	-	179,171	179,171	179,171
220 Social Security	31,918.07	38,619.65	-	41,380	-	55,043	55,043	55,043
231 Workers' Compensation	1,922.34	1,989.53	-	2,672	-	3,554	3,554	3,554
232 Unemployment	654.44	807.71	-	1,517	-	1,915	1,915	1,915
240 Insurance	80,193.36	103,019.42	-	113,742	-	145,188	145,188	145,188
200 Payroll Costs Total	211,520.46	260,896.40	-	294,035	-	384,871	384,871	384,871
300 Purchased Services								
313 Student Services	-	-	-	2,000	-	-	-	-
340 Travel	3,375.05	2,727.39	-	2,000	-	2,000	2,000	2,000
354 Advertising	500.00	-	-	-	-	-	-	-
300 Purchased Services Total	3,875.05	2,727.39	-	4,000	-	2,000	2,000	2,000
400 Supplies & Materials								

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
410 Supplies & Materials	2,731.98	1,695.66	-	5,000	-	5,000	5,000	5,000
400 Supplies & Materials Total	2,731.98	1,695.66	-	5,000	-	5,000	5,000	5,000
2142 Psychological Testing Services Total	652,194.02	789,604.30	8.90	860,611	11.10	1,132,242	1,132,242	1,132,242

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2152 Speech Pathology Services								
100 Salaries								
111 Licensed Salaries	668,434.79	788,419.64	13.15	746,920	13.80	793,514	793,514	793,514
121 Licensed Substitutes	41,860.54	12,467.36	-	22,439	-	23,112	23,112	23,112
130 Extended Days	-	870.00	-	-	-	-	-	-
154 Licensed Extra Duty Pay	32,193.10	38,549.30	-	4,544	-	10,300	10,300	10,300
182 Licensed Educational Stipend	-	-	-	2,160	-	-	-	-
189 Contracted Services	21,168.56	1,695.00	-	1,500	-	1,000	1,000	1,000
100 Salaries Total	763,656.99	842,001.30	13.15	777,563	13.80	827,926	827,926	827,926
200 Payroll Costs								
210 PERS	189,931.02	220,150.27	-	190,714	-	198,971	198,971	198,971
220 Social Security	55,702.07	61,541.40	-	57,610	-	61,353	61,353	61,353
231 Workers' Compensation	3,388.90	3,120.24	-	3,731	-	3,974	3,974	3,974
232 Unemployment	1,261.12	1,287.69	-	2,241	-	2,381	2,381	2,381
240 Insurance	162,429.18	163,718.58	-	168,057	-	180,504	180,504	180,504
200 Payroll Costs Total	412,712.29	449,818.18	-	422,353	-	447,183	447,183	447,183
300 Purchased Services								
322 Repairs & Maintenance	-	-	-	1,000	-	1,500	1,500	1,500
340 Travel	2,858.11	2,336.62	-	2,500	-	2,500	2,500	2,500
355 Printing	-	73.43	-	50	-	50	50	50
359 Other Communication	3,352.68	4,504.08	-	4,500	-	4,500	4,500	4,500
300 Purchased Services Total	6,210.79	6,914.13	-	8,050	-	8,550	8,550	8,550

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
400 Supplies & Materials								
410 Supplies & Materials	2,172.15	1,044.02	-	1,500	-	1,500	1,500	1,500
400 Supplies & Materials Total	2,172.15	1,044.02	-	1,500	-	1,500	1,500	1,500
2152 Speech Pathology Services Total	1,184,752.22	1,299,777.63	13.15	1,209,466	13.80	1,285,159	1,285,159	1,285,159

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2190 Student Support Services								
100 Salaries								
111 Licensed Salaries	13,455.63	-	-	-	0.20	11,500	11,500	11,500
112 Classified Salaries	25,476.27	64,782.32	1.90	67,565	2.78	89,140	89,140	89,140
113 Administrators	58,051.20	166,351.20	1.80	177,293	1.80	187,531	187,531	187,531
139 Benefit Pay	4,638.08	15,635.69	-	11,664	-	11,664	11,664	11,664
154 Licensed Extra Duty Pay	3,946.36	-	-	-	-	750	750	750
155 Classified Extra Duty Pay	1,123.65	-	-	-	-	250	250	250
189 Contracted Services	26,881.80	21,112.80	-	57,000	-	20,000	20,000	20,000
100 Salaries Total	133,572.99	267,882.01	3.70	313,522	4.78	320,835	320,835	320,835
200 Payroll Costs								
210 PERS	31,269.80	71,540.34	-	74,020	-	77,645	77,645	77,645
220 Social Security	10,052.64	20,011.96	-	23,343	-	23,796	23,796	23,796
231 Workers' Compensation	602.99	1,010.19	-	1,504	-	1,540	1,540	1,540
232 Unemployment	182.98	388.25	-	769	-	901	901	901
240 Insurance	22,091.79	45,942.64	-	48,298	-	62,792	62,792	62,792
200 Payroll Costs Total	64,200.20	138,893.38	-	147,934	-	166,674	166,674	166,674
300 Purchased Services								
318 Prof Improvement Noninstruct Staff	-	198.00	-	-	-	-	-	-
322 Repairs & Maintenance	3,471.67	-	-	-	-	-	-	-
340 Travel	1,819.53	2,727.82	-	1,000	-	3,500	3,500	3,500
352 Copier Use	2,604.85	479.05	-	2,500	-	2,000	2,000	2,000

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
353 Postage	1,051.99	931.82	-	750	-	750	750	750
355 Printing	605.40	2,554.93	-	2,500	-	2,500	2,500	2,500
382 Legal Services	5,975.00	9,191.66	-	10,000	-	10,000	10,000	10,000
300 Purchased Services Total	15,528.44	16,083.28	-	16,750	-	18,750	18,750	18,750
400 Supplies & Materials								
410 Supplies & Materials	2,849.80	3,153.23	-	5,000	-	4,000	4,000	4,000
440 Periodicals	315.00	325.00	-	500	-	500	500	500
460 Nonconsumable Supplies	151.65	78.00	-	1,000	-	1,000	1,000	1,000
470 Software	-	90.35	-	2,000	-	1,000	1,000	1,000
480 Computer Hardware	5,428.00	6,166.99	-	10,000	-	5,000	5,000	5,000
400 Supplies & Materials Total	8,744.45	9,813.57	-	18,500	-	11,500	11,500	11,500
600 Other Objects								
640 Dues & Fees	595.00	595.00	-	1,200	-	1,200	1,200	1,200
600 Other Objects Total	595.00	595.00	-	1,200	-	1,200	1,200	1,200
2190 Student Support Services Total	222,641.08	433,267.24	3.70	497,906	4.78	518,959	518,959	518,959

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2210 Instruction Services								
100 Salaries								
111 Licensed Salaries	32,505.45	13,573.95	0.50	28,400	0.50	28,751	28,751	28,751
112 Classified Salaries	129,247.07	142,546.95	2.48	134,705	2.86	155,890	155,890	155,890
113 Administrators	260,870.19	370,650.30	3.50	414,591	3.50	413,337	413,337	405,911
121 Licensed Substitutes	-	3,294.04	-	-	-	-	-	-
139 Benefit Pay	39,807.22	44,167.60	-	34,560	-	33,960	33,960	35,160
154 Licensed Extra Duty Pay	9,708.42	42,347.87	-	15,000	-	15,450	15,450	15,450
155 Classified Extra Duty Pay	1,777.21	2,905.16	-	-	-	-	-	-
182 Licensed Educational Stipend	-	-	-	43	-	-	-	-
189 Contracted Services	182.90	2,250.00	-	-	-	-	-	-
100 Salaries Total	474,098.46	621,735.87	6.48	627,299	6.86	647,388	647,388	641,162
200 Payroll Costs								
210 PERS	131,850.67	172,669.69	-	154,945	-	156,667	156,667	155,160
220 Social Security	34,088.35	46,506.57	-	46,459	-	47,946	47,946	47,485
231 Workers' Compensation	2,066.06	2,256.03	-	3,012	-	3,107	3,107	3,077
232 Unemployment	797.34	901.87	-	1,837	-	1,896	1,896	1,877
240 Insurance	67,839.28	68,151.47	-	85,361	-	91,617	91,617	91,617
200 Payroll Costs Total	236,641.70	290,485.63	-	291,614	-	301,233	301,233	299,216
300 Purchased Services								
312 Instructional Program Improvement	-	2,000.00	-	-	-	-	-	-
332 Nonreimbursable Transportation	-	112.52	-	-	-	300	300	300

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
340 Travel	-	3,942.49	-	3,000	-	4,700	4,700	4,700
353 Postage	307.41	524.05	-	550	-	850	850	850
355 Printing	1,527.83	1,106.91	-	1,050	-	1,050	1,050	1,050
389 Noninstructional Prof & Tech	750.00	2,825.00	-	15,000	-	13,525	13,525	13,525
300 Purchased Services Total	2,585.24	10,510.97	-	19,600	-	20,425	20,425	20,425
400 Supplies & Materials								
410 Supplies & Materials	1,861.47	3,358.58	-	4,850	-	7,550	7,550	7,550
460 Nonconsumable Supplies	158.09	52.61	-	300	-	300	300	300
471 Software License Agreements	-	865.00	-	-	-	1,000	1,000	1,000
480 Computer Hardware	-	998.00	-	-	-	750	750	750
400 Supplies & Materials Total	2,019.56	5,274.19	-	5,150	-	9,600	9,600	9,600
600 Other Objects								
640 Dues & Fees	2,385.00	2,754.95	-	1,500	-	5,050	5,050	5,050
600 Other Objects Total	2,385.00	2,754.95	-	1,500	-	5,050	5,050	5,050
2210 Instruction Services Total	717,729.96	930,761.61	6.48	945,163	6.86	983,696	983,696	975,453

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2213 Curriculum Development Services								
100 Salaries								
113 Administrators	49,257.00	19,154.45	0.50	45,282	0.50	51,369	51,369	51,369
121 Licensed Substitutes	-	85.76	-	12,360	-	-	-	-
122 Classified Substitutes	-	-	-	4,172	-	-	-	-
139 Benefit Pay	3,996.64	1,667.98	-	3,240	-	3,240	3,240	3,240
154 Licensed Extra Duty Pay	6,595.97	12,626.14	-	10,300	-	-	-	-
155 Classified Extra Duty Pay	351.46	232.65	-	4,120	-	-	-	-
189 Contracted Services	5,560.00	660.00	-	-	-	-	-	-
100 Salaries Total	65,761.07	34,426.98	0.50	79,474	0.50	54,609	54,609	54,609
200 Payroll Costs								
210 PERS	16,636.21	10,631.83	-	18,637	-	13,216	13,216	13,216
220 Social Security	5,033.76	2,946.98	-	5,955	-	4,041	4,041	4,041
231 Workers' Compensation	285.84	142.54	-	381	-	262	262	262
232 Unemployment	92.93	55.15	-	146	-	164	164	164
240 Insurance	6,332.54	3,133.82	-	6,594	-	6,765	6,765	6,765
200 Payroll Costs Total	28,381.28	16,910.32	-	31,713	-	24,448	24,448	24,448
300 Purchased Services								
312 Instructional Program Improvement	-	2,000.00	-	3,000	-	1,500	1,500	1,500
319 Other Prof & Tech Services	-	1,172.71	-	2,500	-	3,000	3,000	3,000
332 Nonreimbursable Transportation	139.19	-	-	-	-	-	-	-
340 Travel	3,090.77	2,972.27	-	12,500	-	4,550	4,550	4,550

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
353 Postage	616.39	199.12	-	1,800	-	1,600	1,600	1,600
355 Printing	872.37	1,651.32	-	4,000	-	2,750	2,750	2,750
389 Noninstructional Prof & Tech	1,856.25	-	-	1,500	-	1,250	1,250	1,250
300 Purchased Services Total	6,574.97	7,995.42	-	25,300	-	14,650	14,650	14,650
400 Supplies & Materials								
410 Supplies & Materials	7,381.06	9,409.08	-	8,300	-	4,405	4,405	4,405
420 Textbooks	-	11,104.10	-	-	-	-	-	-
440 Periodicals	89.94	178.94	-	-	-	200	200	200
460 Nonconsumable Supplies	-	-	-	1,500	-	1,525	1,525	1,525
470 Software	19.99	62.91	-	1,000	-	1,025	1,025	1,025
480 Computer Hardware	1,199.00	-	-	500	-	500	500	500
400 Supplies & Materials Total	8,689.99	20,755.03	-	11,300	-	7,655	7,655	7,655
600 Other Objects								
640 Dues & Fees	5,060.00	889.00	-	2,250	-	1,975	1,975	1,975
600 Other Objects Total	5,060.00	889.00	-	2,250	-	1,975	1,975	1,975
2213 Curriculum Development Services Total	114,467.31	80,976.75	0.50	150,037	0.50	103,337	103,337	103,337

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2221 Education Media Services								
100 Salaries								
111 Licensed Salaries	221,528.52	230,572.83	3.83	217,544	3.83	220,230	220,230	220,230
112 Classified Salaries	173,765.12	180,643.63	8.38	185,877	9.41	214,036	214,036	214,036
121 Licensed Substitutes	5,437.42	8,525.18	-	33,657	-	35,267	35,267	35,267
122 Classified Substitutes	742.42	1,801.17	-	2,164	-	2,283	2,283	2,283
136 Overtime	157.72	-	-	-	-	-	-	-
154 Licensed Extra Duty Pay	498.30	311.44	-	-	-	375	375	375
155 Classified Extra Duty Pay	801.05	1,637.39	-	-	-	1,295	1,295	1,295
182 Licensed Educational Stipend	-	-	-	710	-	-	-	-
100 Salaries Total	402,930.55	423,491.64	12.21	439,952	13.24	473,486	473,486	473,486
200 Payroll Costs								
210 PERS	106,728.59	114,109.78	-	104,822	-	112,371	112,371	112,371
220 Social Security	27,913.01	29,160.33	-	32,646	-	35,133	35,133	35,133
231 Workers' Compensation	1,888.06	1,702.03	-	2,115	-	2,262	2,262	2,262
232 Unemployment	745.78	609.72	-	1,209	-	1,315	1,315	1,315
240 Insurance	143,681.85	144,402.83	-	148,862	-	159,669	159,669	159,669
200 Payroll Costs Total	280,957.29	289,984.69	-	289,654	-	310,750	310,750	310,750
300 Purchased Services								
311 Instruction Services	388,496.00	91,425.00	-	111,600	-	-	-	-
322 Repairs & Maintenance	-	-	-	294	-	294	294	294
340 Travel	2,282.45	1,663.19	-	1,500	-	1,800	1,800	1,800

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
355 Printing	899.12	1,866.52	-	637	-	1,621	1,621	1,621
389 Noninstructional Prof & Tech	-	-	-	10,500	-	-	-	-
300 Purchased Services Total	391,677.57	94,954.71	-	124,531	-	3,715	3,715	3,715
400 Supplies & Materials								
410 Supplies & Materials	10,873.40	10,338.69	-	17,364	-	17,244	17,244	17,244
430 Library Books	12,283.51	7,864.09	-	17,601	-	20,102	20,102	20,102
440 Periodicals	1,543.28	939.97	-	3,611	-	3,218	3,218	3,218
460 Nonconsumable Supplies	12,442.76	6,221.19	-	1,602	-	4,352	4,352	4,352
470 Software	-	841.85	-	60	-	60	60	60
471 Software License Agreements	26,365.53	52,888.33	-	55,000	-	32,200	32,200	32,200
480 Computer Hardware	1,497.00	-	-	27,630	-	4,800	4,800	4,800
400 Supplies & Materials Total	65,005.48	79,094.12	-	122,868	-	81,976	81,976	81,976
600 Other Objects								
640 Dues & Fees	-	-	-	100	-	-	-	-
600 Other Objects Total	-	-	-	100	-	-	-	-
2221 Education Media Services Total	1,140,570.89	887,525.16	12.21	977,105	13.24	869,927	869,927	869,927

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2230 Assessment and Testing Services								
100 Salaries								
112 Classified Salaries	6,163.27	22,122.13	0.50	20,741	0.50	21,843	21,843	21,843
154 Licensed Extra Duty Pay	193.05	-	-	-	-	-	-	-
155 Classified Extra Duty Pay	259.00	-	-	-	-	-	-	-
100 Salaries Total	6,615.32	22,122.13	0.50	20,741	0.50	21,843	21,843	21,843
200 Payroll Costs								
210 PERS	1,834.27	6,118.55	-	5,123	-	5,286	5,286	5,286
220 Social Security	445.86	1,513.51	-	1,535	-	1,616	1,616	1,616
231 Workers' Compensation	32.31	85.95	-	100	-	105	105	105
232 Unemployment	11.63	31.65	-	62	-	66	66	66
240 Insurance	2,190.27	6,429.19	-	6,462	-	6,612	6,612	6,612
200 Payroll Costs Total	4,514.34	14,178.85	-	13,282	-	13,685	13,685	13,685
300 Purchased Services								
324 Rentals	-	-	-	-	-	2,000	2,000	2,000
340 Travel	69.50	49.78	-	200	-	200	200	200
353 Postage	3,725.98	4,396.27	-	4,500	-	4,500	4,500	4,500
355 Printing	1,136.21	1,895.86	-	2,500	-	2,500	2,500	2,500
389 Noninstructional Prof & Tech	98,121.00	16,669.00	-	21,000	-	35,000	35,000	35,000
300 Purchased Services Total	103,052.69	23,010.91	-	28,200	-	44,200	44,200	44,200
400 Supplies & Materials								
410 Supplies & Materials	-	-	-	3,000	-	7,000	7,000	7,000

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
471 Software License Agreements	5,085.00	1,725.30	-	-	-	-	-	-
480 Computer Hardware	-	1,778.00	-	21,000	-	10,000	10,000	10,000
400 Supplies & Materials Total	5,085.00	3,503.30	-	24,000	-	17,000	17,000	17,000
2230 Assessment and Testing Services Total	119,267.35	62,815.19	0.50	86,223	0.50	96,728	96,728	96,728

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2240 Staff Development								
100 Salaries								
121 Licensed Substitutes	1,195.04	15,093.76	-	106,837	-	140,042	140,042	140,042
122 Classified Substitutes	-	-	-	-	-	20,000	20,000	20,000
154 Licensed Extra Duty Pay	3,410.13	34,752.79	-	5,305	-	25,464	25,464	25,464
155 Classified Extra Duty Pay	10.60	3,821.03	-	-	-	20,000	20,000	20,000
182 Licensed Educational Stipend	-	-	-	-	-	90,000	90,000	90,000
189 Contracted Services	4,592.00	3,705.00	-	-	-	-	-	-
100 Salaries Total	9,207.77	57,372.58	-	112,142	-	295,506	295,506	295,506
200 Payroll Costs								
210 PERS	1,098.23	11,922.04	-	26,989	-	60,523	60,523	60,523
220 Social Security	694.50	4,201.07	-	8,580	-	22,607	22,607	22,607
231 Workers' Compensation	43.44	230.60	-	538	-	4,839	4,839	4,839
232 Unemployment	-	88.53	-	-	-	-	-	-
240 Insurance	-	126.49	-	-	-	-	-	-
249 Tuition Reimbursement	16,850.25	14,640.00	-	30,000	-	30,000	30,000	30,000
200 Payroll Costs Total	18,686.42	31,208.73	-	66,107	-	117,969	117,969	117,969
300 Purchased Services								
312 Instructional Program Improvement	4,000.00	25,214.00	-	5,000	-	-	-	-
332 Nonreimbursable Transportation	102.54	-	-	-	-	-	-	-
340 Travel	12,321.73	43,494.32	-	65,000	-	81,750	81,750	81,750
353 Postage	30.30	-	-	-	-	-	-	-

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
355 Printing	1,417.79	466.64	-	1,000	-	250	250	250
389 Noninstructional Prof & Tech	350.00	4,800.00	-	-	-	-	-	-
300 Purchased Services Total	18,222.36	73,974.96	-	71,000	-	82,000	82,000	82,000
400 Supplies & Materials								
410 Supplies & Materials	3,606.84	601.18	-	5,000	-	500	500	500
400 Supplies & Materials Total	3,606.84	601.18	-	5,000	-	500	500	500
2240 Staff Development Total	49,723.39	163,157.45	-	254,249	-	495,975	495,975	495,975

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2310 School Board Services								
300 Purchased Services								
340 Travel	5,791.71	9,780.43	-	25,000	-	25,000	25,000	25,000
353 Postage	-	28.39	-	500	-	500	500	500
355 Printing	4,189.56	4,466.31	-	1,200	-	1,200	1,200	1,200
381 Audit Services	21,779.20	21,903.00	-	22,000	-	22,000	22,000	22,000
382 Legal Services	12,044.52	25,861.90	-	25,000	-	25,000	25,000	25,000
388 Election Services	45,720.73	10,129.23	-	10,500	-	30,500	30,500	30,500
389 Noninstructional Prof & Tech	37,369.57	45,514.55	-	61,500	-	61,500	61,500	61,500
300 Purchased Services Total	126,895.29	117,683.81	-	145,700	-	165,700	165,700	165,700
400 Supplies & Materials								
410 Supplies & Materials	3,079.94	2,963.77	-	3,000	-	3,500	3,500	3,500
440 Periodicals	-	88.50	-	-	-	-	-	-
460 Nonconsumable Supplies	225.35	204.51	-	-	-	-	-	-
480 Computer Hardware	-	-	-	2,500	-	2,500	2,500	2,500
400 Supplies & Materials Total	3,305.29	3,256.78	-	5,500	-	6,000	6,000	6,000
600 Other Objects								
640 Dues & Fees	20,945.48	19,264.98	-	22,000	-	23,100	23,100	23,100
600 Other Objects Total	20,945.48	19,264.98	-	22,000	-	23,100	23,100	23,100
2310 School Board Services Total	151,146.06	140,205.57	-	173,200	-	194,800	194,800	194,800

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2321 Office of the Superintendent								
100 Salaries								
112 Classified Salaries	72,376.00	76,255.80	1.00	73,753	1.00	75,228	75,228	75,228
113 Administrators	137,500.00	137,500.00	1.00	144,458	1.00	145,503	145,503	155,000
139 Benefit Pay	32,478.60	39,590.40	-	24,840	-	25,380	25,380	25,380
100 Salaries Total	242,354.60	253,346.20	2.00	243,051	2.00	246,111	246,111	255,608
200 Payroll Costs								
210 PERS	45,669.85	75,012.62	-	60,033	-	59,558	59,558	61,856
220 Social Security	18,471.71	16,156.92	-	17,986	-	18,212	18,212	18,915
231 Workers' Compensation	1,029.33	888.29	-	1,167	-	1,182	1,182	1,227
232 Unemployment	395.97	365.04	-	729	-	738	738	767
240 Insurance	31,699.33	31,377.48	-	26,478	-	27,100	27,100	27,100
200 Payroll Costs Total	97,266.19	123,800.35	-	106,393	-	106,790	106,790	109,865
300 Purchased Services								
340 Travel	5,507.82	4,681.16	-	3,000	-	3,635	3,635	3,635
353 Postage	76.29	241.31	-	1,000	-	1,000	1,000	1,000
355 Printing	509.67	1,740.79	-	1,500	-	1,500	1,500	1,500
389 Noninstructional Prof & Tech	2,207.50	-	-	23,800	-	24,000	24,000	24,000
300 Purchased Services Total	8,301.28	6,663.26	-	29,300	-	30,135	30,135	30,135
400 Supplies & Materials								
410 Supplies & Materials	570.77	1,438.22	-	2,000	-	2,000	2,000	2,000
440 Periodicals	241.00	509.76	-	300	-	700	700	700

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
460 Nonconsumable Supplies	-	-	-	700	-	700	700	700
470 Software	-	-	-	250	-	250	250	250
480 Computer Hardware	-	-	-	2,000	-	2,000	2,000	2,000
400 Supplies & Materials Total	811.77	1,947.98	-	5,250	-	5,650	5,650	5,650
600 Other Objects								
640 Dues & Fees	2,395.00	2,012.60	-	1,700	-	2,300	2,300	2,300
650 Insurance & Judgments	350.00	-	-	420	-	420	420	420
600 Other Objects Total	2,745.00	2,012.60	-	2,120	-	2,720	2,720	2,720
2321 Office of the Superintendent Total	351,478.84	387,770.39	2.00	386,114	2.00	391,406	391,406	403,978

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2410 Office of the Principal								
100 Salaries								
111 Licensed Salaries	262,764.36	244,738.18	7.67	435,656	7.67	441,033	441,033	441,033
112 Classified Salaries	1,204,714.26	1,264,212.58	46.21	1,290,924	45.62	1,322,770	1,322,770	1,322,770
113 Administrators	2,465,904.37	2,465,863.50	26.50	2,568,496	26.50	2,667,830	2,667,830	2,667,830
121 Licensed Substitutes	11,203.50	9,411.30	-	17,951	-	18,490	18,490	18,490
122 Classified Substitutes	6,870.24	18,333.09	-	23,806	-	25,115	25,115	25,115
131 Supplemental Pay	26,433.00	26,994.00	-	29,791	-	30,685	30,685	30,685
136 Overtime	294.75	1,747.08	-	-	-	-	-	-
139 Benefit Pay	184,411.42	192,344.44	-	167,700	-	165,300	165,300	165,300
154 Licensed Extra Duty Pay	1,090.66	2,255.86	-	-	-	200	200	200
155 Classified Extra Duty Pay	3,790.62	2,373.90	-	5,000	-	5,150	5,150	5,150
182 Licensed Educational Stipend	-	-	-	728	-	-	-	-
189 Contracted Services	18,689.00	23,269.65	-	-	-	-	-	-
100 Salaries Total	4,186,166.18	4,251,543.58	80.38	4,540,052	79.79	4,676,573	4,676,573	4,676,573
200 Payroll Costs								
210 PERS	1,137,690.43	1,173,180.17	-	1,118,588	-	1,129,050	1,129,050	1,129,050
220 Social Security	306,358.29	312,748.29	-	336,153	-	346,249	346,249	346,249
231 Workers' Compensation	18,662.43	16,011.72	-	21,795	-	22,461	22,461	22,461
232 Unemployment	7,420.96	6,175.57	-	13,392	-	13,792	13,792	13,792
240 Insurance	949,996.62	948,853.00	-	1,036,784	-	1,037,311	1,037,311	1,037,311
200 Payroll Costs Total	2,420,128.73	2,456,968.75	-	2,526,712	-	2,548,863	2,548,863	2,548,863

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
300 Purchased Services								
312 Instructional Program Improvement	300.00	475.00	-	2,370	-	2,370	2,370	2,370
322 Repairs & Maintenance	-	1,082.90	-	46	-	47	47	47
332 Nonreimbursable Transportation	1,501.06	215.10	-	880	-	900	900	900
340 Travel	5,255.10	2,972.53	-	2,526	-	2,706	2,706	2,706
353 Postage	49,000.50	46,694.47	-	38,890	-	38,277	38,277	38,277
355 Printing	19,623.71	20,634.84	-	21,042	-	18,005	18,005	18,005
389 Noninstructional Prof & Tech	709.08	2,947.50	-	1,000	-	800	800	800
300 Purchased Services Total	76,389.45	75,022.34	-	66,754	-	63,105	63,105	63,105
400 Supplies & Materials								
410 Supplies & Materials	37,050.91	36,961.98	-	62,241	-	86,165	86,165	86,165
440 Periodicals	39.00	47.00	-	860	-	788	788	788
460 Nonconsumable Supplies	11,136.97	5,711.04	-	11,576	-	13,671	13,671	13,671
470 Software	3,006.15	128.20	-	200	-	100	100	100
471 Software License Agreements	74.99	-	-	300	-	300	300	300
480 Computer Hardware	10,206.46	11,076.75	-	12,754	-	5,904	5,904	5,904
400 Supplies & Materials Total	61,514.48	53,924.97	-	87,931	-	106,928	106,928	106,928
600 Other Objects								
640 Dues & Fees	17,400.14	2,812.17	-	19,377	-	20,473	20,473	20,473
600 Other Objects Total	17,400.14	2,812.17	-	19,377	-	20,473	20,473	20,473
2410 Office of the Principal Total	6,761,598.98	6,840,271.81	80.38	7,240,826	79.79	7,415,942	7,415,942	7,415,942

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2521 Fiscal Services								
100 Salaries								
112 Classified Salaries	331,556.47	231,890.52	4.63	232,925	4.63	236,069	236,069	236,069
113 Administrators	118,732.00	121,402.00	1.00	121,586	1.00	134,926	134,926	130,050
114 Managerial Classified	161,246.00	241,235.00	3.00	243,816	3.00	248,692	248,692	248,692
139 Benefit Pay	38,525.92	38,877.64	-	31,200	-	40,920	40,920	42,120
100 Salaries Total	650,060.39	633,405.16	8.63	629,527	8.63	660,607	660,607	656,931
200 Payroll Costs								
210 PERS	171,334.26	178,620.25	-	155,492	-	159,865	159,865	158,975
220 Social Security	47,701.52	46,798.59	-	46,586	-	48,884	48,884	48,612
231 Workers' Compensation	2,890.19	2,353.42	-	3,023	-	3,171	3,171	3,154
232 Unemployment	1,153.76	897.84	-	1,886	-	1,981	1,981	1,970
240 Insurance	119,139.99	112,705.54	-	112,554	-	115,216	115,216	115,216
200 Payroll Costs Total	342,219.72	341,375.64	-	319,541	-	329,117	329,117	327,927
300 Purchased Services								
319 Other Prof & Tech Services	500.00	-	-	15,000	-	15,000	15,000	15,000
324 Rentals	-	160.00	-	-	-	-	-	-
340 Travel	3,310.22	4,216.17	-	5,000	-	5,490	5,490	5,490
353 Postage	7,576.24	7,411.26	-	10,000	-	10,000	10,000	10,000
354 Advertising	963.34	286.00	-	500	-	500	500	500
355 Printing	2,368.39	3,773.75	-	3,000	-	3,500	3,500	3,500
389 Noninstructional Prof & Tech	7,536.99	2,096.29	-	5,000	-	5,000	5,000	5,000

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
300 Purchased Services Total	22,255.18	17,943.47	-	38,500	-	39,490	39,490	39,490
400 Supplies & Materials								
410 Supplies & Materials	4,651.65	6,278.50	-	6,500	-	7,000	7,000	7,000
440 Periodicals	239.20	254.80	-	300	-	300	300	300
460 Nonconsumable Supplies	594.48	1,841.75	-	-	-	-	-	-
470 Software	259.47	3,152.00	-	5,000	-	5,000	5,000	5,000
471 Software License Agreements	206,675.82	177,449.45	-	200,000	-	210,000	210,000	210,000
480 Computer Hardware	-	4,970.71	-	5,000	-	6,000	6,000	6,000
400 Supplies & Materials Total	212,420.62	193,947.21	-	216,800	-	228,300	228,300	228,300
600 Other Objects								
640 Dues & Fees	4,573.12	9,334.00	-	4,500	-	5,000	5,000	5,000
650 Insurance & Judgments	212,235.00	215,450.00	-	222,000	-	233,100	233,100	233,100
670 Taxes & Licenses	160.00	-	-	-	-	-	-	-
600 Other Objects Total	216,968.12	224,784.00	-	226,500	-	238,100	238,100	238,100
2521 Fiscal Services Total	1,443,924.03	1,411,455.48	8.63	1,430,868	8.63	1,495,614	1,495,614	1,490,748

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2540 Operation & Maint of Plant Services								
100 Salaries								
112 Classified Salaries	114,793.36	113,551.31	3.00	113,058	3.00	110,267	110,267	110,267
113 Administrators	98,074.00	102,884.00	1.00	116,202	1.00	113,924	113,924	113,924
139 Benefit Pay	6,800.64	6,856.64	-	5,280	-	5,280	5,280	5,280
100 Salaries Total	219,668.00	223,291.95	4.00	234,540	4.00	229,471	229,471	229,471
200 Payroll Costs								
210 PERS	61,166.02	57,716.60	-	57,931	-	55,532	55,532	55,532
220 Social Security	16,436.30	16,755.38	-	17,356	-	16,981	16,981	16,981
231 Workers' Compensation	1,005.24	862.37	-	1,125	-	1,101	1,101	1,101
232 Unemployment	401.61	319.56	-	704	-	688	688	688
240 Insurance	48,756.68	38,295.81	-	52,051	-	53,262	53,262	53,262
200 Payroll Costs Total	127,765.85	113,949.72	-	129,167	-	127,564	127,564	127,564
300 Purchased Services								
318 Prof Improvement Noninstruct Staff	-	4,161.14	-	-	-	-	-	-
322 Repairs & Maintenance	63,854.93	48,331.46	-	20,000	-	2,000	2,000	2,000
340 Travel	50.00	597.00	-	1,500	-	1,500	1,500	1,500
353 Postage	301.59	201.47	-	300	-	300	300	300
355 Printing	389.89	228.93	-	2,000	-	1,000	1,000	1,000
382 Legal Services	-	-	-	5,000	-	-	-	-
383 Architect/Engineer Services	4,157.50	-	-	-	-	-	-	-
389 Noninstructional Prof & Tech	620.00	-	-	20,000	-	-	-	-

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
392 Medical Services	-	-	-	3,000	-	3,000	3,000	3,000
300 Purchased Services Total	69,373.91	53,520.00	-	51,800	-	7,800	7,800	7,800
400 Supplies & Materials								
410 Supplies & Materials	3,392.43	8,210.84	-	10,000	-	10,000	10,000	10,000
440 Periodicals	216.00	-	-	200	-	300	300	300
460 Nonconsumable Supplies	4,775.00	8,030.45	-	10,000	-	5,000	5,000	5,000
470 Software	-	599.98	-	3,000	-	-	-	-
471 Software License Agreements	-	25,285.12	-	20,000	-	36,000	36,000	36,000
480 Computer Hardware	-	4,616.73	-	1,000	-	2,000	2,000	2,000
400 Supplies & Materials Total	8,383.43	46,743.12	-	44,200	-	53,300	53,300	53,300
600 Other Objects								
640 Dues & Fees	3,396.57	-	-	700	-	10,375	10,375	10,375
670 Taxes & Licenses	-	-	-	4,313	-	3,500	3,500	3,500
600 Other Objects Total	3,396.57	-	-	5,013	-	13,875	13,875	13,875
2540 Operation & Maint of Plant Serv Total	428,587.76	437,504.79	4.00	464,720	4.00	432,010	432,010	432,010

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2541 Carpentry Services								
100 Salaries								
112 Classified Salaries	243,575.78	229,591.52	6.00	259,821	7.00	310,986	310,986	310,986
114 Managerial Classified	77,741.00	11,632.23	1.00	73,732	1.00	77,989	77,989	77,989
136 Overtime	-	7.88	-	-	-	-	-	-
139 Benefit Pay	5,280.00	-	-	5,280	-	5,280	5,280	5,280
100 Salaries Total	326,596.78	241,231.63	7.00	338,833	8.00	394,255	394,255	394,255
200 Payroll Costs								
210 PERS	79,863.05	59,067.95	-	83,692	-	95,408	95,408	95,408
220 Social Security	24,418.87	17,876.93	-	25,073	-	29,174	29,174	29,174
231 Workers' Compensation	8,379.71	6,552.73	-	11,058	-	10,508	10,508	10,508
232 Unemployment	606.21	343.79	-	1,017	-	1,183	1,183	1,183
240 Insurance	79,586.18	78,020.86	-	90,674	-	105,988	105,988	105,988
200 Payroll Costs Total	192,854.02	161,862.26	-	211,514	-	242,261	242,261	242,261
300 Purchased Services								
322 Repairs & Maintenance	40,858.28	32,120.72	-	12,500	-	-	-	-
324 Rentals	-	-	-	1,000	-	2,500	2,500	2,500
328 Garbage	521.63	586.19	-	1,750	-	1,750	1,750	1,750
340 Travel	-	513.60	-	-	-	-	-	-
383 Architect/Engineer Services	-	110.00	-	1,742	-	-	-	-
393 Laundry Services	1,219.93	827.74	-	-	-	900	900	900
300 Purchased Services Total	42,599.84	34,158.25	-	16,992	-	5,150	5,150	5,150

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
400 Supplies & Materials								
410 Supplies & Materials	57,418.78	55,994.37	-	83,000	-	108,000	108,000	108,000
460 Nonconsumable Supplies	1,173.83	2,435.97	-	5,000	-	-	-	-
400 Supplies & Materials Total	58,592.61	58,430.34	-	88,000	-	108,000	108,000	108,000
2541 Carpentry Services Total	620,643.25	495,682.48	7.00	655,339	8.00	749,666	749,666	749,666

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2542 Care & Upkeep of Building Services								
100 Salaries								
112 Classified Salaries	1,586,309.67	1,630,368.21	53.50	1,699,742	54.50	1,743,041	1,743,041	1,743,041
113 Administrators	56,757.24	115,024.00	-	-	-	-	-	-
122 Classified Substitutes	62,065.14	57,762.06	-	81,159	-	85,623	85,623	85,623
136 Overtime	4,677.15	15,818.56	-	-	-	-	-	-
139 Benefit Pay	4,012.96	7,025.92	-	-	-	-	-	-
155 Classified Extra Duty Pay	516.18	1,927.19	-	-	-	-	-	-
100 Salaries Total	1,714,338.34	1,827,925.94	53.50	1,780,901	54.50	1,828,664	1,828,664	1,828,664
200 Payroll Costs								
210 PERS	450,505.75	473,853.53	-	435,014	-	437,393	437,393	437,393
220 Social Security	125,050.73	134,293.62	-	131,986	-	135,539	135,539	135,539
231 Workers' Compensation	57,409.09	49,101.70	-	73,187	-	60,219	60,219	60,219
232 Unemployment	3,100.89	2,581.65	-	5,099	-	5,173	5,173	5,173
240 Insurance	639,289.64	652,122.02	-	691,435	-	707,484	707,484	707,484
200 Payroll Costs Total	1,275,356.10	1,311,952.52	-	1,336,721	-	1,345,808	1,345,808	1,345,808
300 Purchased Services								
322 Repairs & Maintenance	2,990.06	9,005.00	-	-	-	-	-	-
324 Rentals	-	200.00	-	-	-	-	-	-
325 Electricity	712,451.77	707,931.06	-	759,997	-	802,165	802,165	802,165
326 Fuel	561,367.24	462,010.58	-	526,500	-	563,500	563,500	563,500
327 Water & Sewer	519,964.41	549,498.51	-	574,300	-	592,900	592,900	592,900

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
328 Garbage	93,717.63	101,736.84	-	105,610	-	100,050	100,050	100,050
340 Travel	3,250.36	2,596.67	-	3,000	-	3,000	3,000	3,000
359 Other Communication	400.00	-	-	500	-	-	-	-
389 Noninstructional Prof & Tech	1,495.47	2,210.00	-	1,000	-	-	-	-
393 Laundry Services	6,935.56	9,880.75	-	1,000	-	4,000	4,000	4,000
300 Purchased Services Total	1,902,572.50	1,845,069.41	-	1,971,907	-	2,065,615	2,065,615	2,065,615
400 Supplies & Materials								
410 Supplies & Materials	171,511.04	160,036.48	-	174,010	-	185,349	185,349	185,349
460 Nonconsumable Supplies	7,665.61	14,594.73	-	7,500	-	25,376	25,376	25,376
480 Computer Hardware	1,425.83	-	-	1,000	-	1,500	1,500	1,500
400 Supplies & Materials Total	180,602.48	174,631.21	-	182,510	-	212,225	212,225	212,225
500 Capital Outlay								
541 Equipment	7,981.00	-	-	-	-	-	-	-
500 Capital Outlay Total	7,981.00	-	-	-	-	-	-	-
600 Other Objects								
640 Dues & Fees	-	653.00	-	-	-	-	-	-
650 Insurance & Judgments	303,839.00	307,121.00	-	314,000	-	314,000	314,000	314,000
600 Other Objects Total	303,839.00	307,774.00	-	314,000	-	314,000	314,000	314,000
2542 Care & Upkeep of Building Serv Total	5,384,689.42	5,467,353.08	53.50	5,586,039	54.50	5,766,312	5,766,312	5,766,312

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2543 Care & Upkeep of Grounds Services								
100 Salaries								
112 Classified Salaries	204,317.44	245,662.48	6.00	257,367	6.00	262,147	262,147	262,147
114 Managerial Classified	80,623.00	-	-	-	-	-	-	-
127 Summer Workers	-	160.00	-	4,596	-	4,734	4,734	4,734
136 Overtime	-	278.05	-	-	-	-	-	-
139 Benefit Pay	6,632.05	-	-	-	-	-	-	-
100 Salaries Total	291,572.49	246,100.53	6.00	261,963	6.00	266,881	266,881	266,881
200 Payroll Costs								
210 PERS	81,160.93	69,394.82	-	64,705	-	64,585	64,585	64,585
220 Social Security	21,572.50	18,188.01	-	19,396	-	19,760	19,760	19,760
231 Workers' Compensation	6,442.43	6,692.87	-	10,770	-	8,720	8,720	8,720
232 Unemployment	537.59	348.10	-	772	-	787	787	787
240 Insurance	73,511.62	75,011.36	-	77,544	-	79,344	79,344	79,344
200 Payroll Costs Total	183,225.07	169,635.16	-	173,187	-	173,196	173,196	173,196
300 Purchased Services								
318 Prof Improvement Noninstruct Staff	1,027.00	-	-	-	-	-	-	-
322 Repairs & Maintenance	23,530.03	8,895.43	-	20,000	-	20,000	20,000	20,000
324 Rentals	-	-	-	300	-	300	300	300
328 Garbage	811.78	-	-	1,000	-	500	500	500
340 Travel	380.50	369.80	-	500	-	500	500	500
353 Postage	25.08	-	-	50	-	50	50	50

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
393 Laundry Services	286.40	401.35	-	-	-	-	-	-
300 Purchased Services Total	26,060.79	9,666.58	-	21,850	-	21,350	21,350	21,350
400 Supplies & Materials								
410 Supplies & Materials	31,198.01	39,165.51	-	37,150	-	40,000	40,000	40,000
460 Nonconsumable Supplies	11,615.48	721.94	-	6,000	-	6,676	6,676	6,676
400 Supplies & Materials Total	42,813.49	39,887.45	-	43,150	-	46,676	46,676	46,676
500 Capital Outlay								
541 Equipment	-	20,068.87	-	-	-	-	-	-
500 Capital Outlay Total	-	20,068.87	-	-	-	-	-	-
600 Other Objects								
640 Dues & Fees	127.00	718.50	-	250	-	300	300	300
670 Taxes & Licenses	-	382.50	-	100	-	300	300	300
600 Other Objects Total	127.00	1,101.00	-	350	-	600	600	600
2543 Care & Upkeep of Grounds Serv Total	543,798.84	486,459.59	6.00	500,500	6.00	508,703	508,703	508,703

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2544 Maintenance Services								
300 Purchased Services								
322 Repairs & Maintenance	61,537.12	78,339.80	-	67,275	-	125,970	125,970	125,970
355 Printing	55.75	-	-	-	-	-	-	-
383 Architect/Engineer Services	-	750.00	-	-	-	-	-	-
389 Noninstructional Prof & Tech	-	867.00	-	25,000	-	-	-	-
300 Purchased Services Total	61,592.87	79,956.80	-	92,275	-	125,970	125,970	125,970
400 Supplies & Materials								
410 Supplies & Materials	10,699.46	3,312.56	-	10,351	-	2,515	2,515	2,515
460 Nonconsumable Supplies	4,901.29	1,792.62	-	1,770	-	2,000	2,000	2,000
400 Supplies & Materials Total	15,600.75	5,105.18	-	12,121	-	4,515	4,515	4,515
600 Other Objects								
640 Dues & Fees	-	-	-	545	-	545	545	545
600 Other Objects Total	-	-	-	545	-	545	545	545
2544 Maintenance Services Total	77,193.62	85,061.98	-	104,941	-	131,030	131,030	131,030

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2545 Vehicle Maintenance Services								
100 Salaries								
112 Classified Salaries	34,742.46	20,581.87	0.50	21,306	0.50	22,362	22,362	22,362
100 Salaries Total	34,742.46	20,581.87	0.50	21,306	0.50	22,362	22,362	22,362
200 Payroll Costs								
210 PERS	7,594.57	4,851.64	-	5,262	-	5,412	5,412	5,412
220 Social Security	2,601.30	1,496.60	-	1,577	-	1,655	1,655	1,655
231 Workers' Compensation	1,187.76	601.04	-	876	-	727	727	727
232 Unemployment	65.55	28.69	-	64	-	67	67	67
240 Insurance	7,015.79	6,153.42	-	6,462	-	6,612	6,612	6,612
200 Payroll Costs Total	18,464.97	13,131.39	-	14,241	-	14,473	14,473	14,473
300 Purchased Services								
322 Repairs & Maintenance	11,083.60	17,862.83	-	33,000	-	47,275	47,275	47,275
340 Travel	-	47.16	-	-	-	-	-	-
300 Purchased Services Total	11,083.60	17,909.99	-	33,000	-	47,275	47,275	47,275
400 Supplies & Materials								
410 Supplies & Materials	120,926.41	111,688.26	-	137,500	-	93,679	93,679	93,679
460 Nonconsumable Supplies	229.99	1,289.05	-	-	-	2,000	2,000	2,000
400 Supplies & Materials Total	121,156.40	112,977.31	-	137,500	-	95,679	95,679	95,679
500 Capital Outlay								
543 Vehicles	13,833.50	83,875.00	-	45,875	-	84,000	84,000	84,000
500 Capital Outlay Total	13,833.50	83,875.00	-	45,875	-	84,000	84,000	84,000

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
600 Other Objects								
640 Dues & Fees	-	-	-	100	-	150	150	150
670 Taxes & Licenses	47.28	91.21	-	100	-	300	300	300
600 Other Objects Total	47.28	91.21	-	200	-	450	450	450
2545 Vehicle Maintenance Services Total	199,328.21	248,566.77	0.50	252,122	0.50	264,239	264,239	264,239

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2546 Security Services								
100 Salaries								
112 Classified Salaries	48,553.12	53,879.04	1.00	49,382	1.00	42,115	42,115	42,115
100 Salaries Total	48,553.12	53,879.04	1.00	49,382	1.00	42,115	42,115	42,115
200 Payroll Costs								
210 PERS	13,519.66	15,194.05	-	12,197	-	10,192	10,192	10,192
220 Social Security	3,569.72	3,978.69	-	3,654	-	3,117	3,117	3,117
231 Workers' Compensation	1,659.38	1,516.03	-	2,030	-	1,369	1,369	1,369
232 Unemployment	91.60	76.16	-	148	-	126	126	126
240 Insurance	12,054.34	11,296.84	-	12,924	-	13,224	13,224	13,224
200 Payroll Costs Total	30,894.70	32,061.77	-	30,953	-	28,028	28,028	28,028
300 Purchased Services								
319 Other Prof & Tech Services	932.25	1,027.00	-	64,500	-	-	-	-
322 Repairs & Maintenance	63,884.44	69,493.10	-	20,450	-	65,000	65,000	65,000
389 Noninstructional Prof & Tech	20,277.60	16,200.00	-	-	-	20,000	20,000	20,000
300 Purchased Services Total	85,094.29	86,720.10	-	84,950	-	85,000	85,000	85,000
400 Supplies & Materials								
410 Supplies & Materials	12,182.02	16,485.60	-	12,500	-	30,000	30,000	30,000
460 Nonconsumable Supplies	2,799.97	-	-	22,500	-	-	-	-
480 Computer Hardware	71.79	-	-	10,000	-	21,447	21,447	21,447
400 Supplies & Materials Total	15,053.78	16,485.60	-	45,000	-	51,447	51,447	51,447
2546 Security Services Total	179,595.89	189,146.51	1.00	210,285	1.00	206,590	206,590	206,590

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2547 Electrical/Plumbing/HVAC Services								
100 Salaries								
112 Classified Salaries	224,563.27	225,265.49	5.00	247,273	5.00	247,909	247,909	247,909
114 Managerial Classified	65,460.00	69,706.00	1.00	73,732	1.00	80,876	80,876	80,876
139 Benefit Pay	5,280.00	5,280.00	-	5,280	-	5,280	5,280	5,280
100 Salaries Total	295,303.27	300,251.49	6.00	326,285	6.00	334,065	334,065	334,065
200 Payroll Costs								
210 PERS	71,925.64	80,800.02	-	80,593	-	80,843	80,843	80,843
220 Social Security	21,867.30	22,491.22	-	24,144	-	24,720	24,720	24,720
231 Workers' Compensation	10,076.55	8,433.34	-	10,543	-	8,472	8,472	8,472
232 Unemployment	547.17	432.11	-	978	-	1,001	1,001	1,001
240 Insurance	69,021.49	72,991.70	-	77,713	-	79,550	79,550	79,550
200 Payroll Costs Total	173,438.15	185,148.39	-	193,971	-	194,586	194,586	194,586
300 Purchased Services								
318 Prof Improvement Noninstruct Staff	95.00	-	-	150	-	-	-	-
322 Repairs & Maintenance	21,398.67	33,071.82	-	40,000	-	40,000	40,000	40,000
324 Rentals	-	-	-	1,000	-	1,000	1,000	1,000
328 Garbage	-	38.53	-	-	-	-	-	-
340 Travel	-	34.50	-	250	-	-	-	-
353 Postage	14.85	16.13	-	100	-	-	-	-
389 Noninstructional Prof & Tech	6,400.00	-	-	1,000	-	1,000	1,000	1,000
393 Laundry Services	1,098.32	1,348.09	-	-	-	1,300	1,300	1,300

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
300 Purchased Services Total	29,006.84	34,509.07	-	42,500	-	43,300	43,300	43,300
400 Supplies & Materials								
410 Supplies & Materials	126,523.21	114,896.13	-	115,000	-	150,000	150,000	150,000
460 Nonconsumable Supplies	3,853.72	4,747.00	-	10,000	-	6,700	6,700	6,700
400 Supplies & Materials Total	130,376.93	119,643.13	-	125,000	-	156,700	156,700	156,700
600 Other Objects								
640 Dues & Fees	6,192.40	2,699.52	-	10,000	-	-	-	-
670 Taxes & Licenses	-	50.00	-	-	-	-	-	-
600 Other Objects Total	6,192.40	2,749.52	-	10,000	-	-	-	-
2547 Electrical/Plumbing/HVAC Serv Total	634,317.59	642,301.60	6.00	697,756	6.00	728,651	728,651	728,651

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2548 Painting Furniture Services								
100 Salaries								
112 Classified Salaries	204,581.23	178,946.55	4.00	186,293	3.00	147,956	147,956	147,956
127 Summer Workers	-	12,515.00	-	13,790	-	14,204	14,204	14,204
136 Overtime	233.89	-	-	-	-	-	-	-
100 Salaries Total	204,815.12	191,461.55	4.00	200,083	3.00	162,160	162,160	162,160
200 Payroll Costs								
210 PERS	57,003.90	52,208.83	-	49,420	-	39,241	39,241	39,241
220 Social Security	15,138.34	14,151.78	-	14,840	-	12,035	12,035	12,035
231 Workers' Compensation	7,021.06	5,192.36	-	8,240	-	5,409	5,409	5,409
232 Unemployment	386.23	272.26	-	559	-	444	444	444
240 Insurance	62,595.70	49,724.52	-	51,696	-	39,672	39,672	39,672
200 Payroll Costs Total	142,145.23	121,549.75	-	124,755	-	96,801	96,801	96,801
300 Purchased Services								
322 Repairs & Maintenance	9,984.25	6,988.00	-	9,000	-	9,000	9,000	9,000
324 Rentals	210.00	-	-	500	-	500	500	500
328 Garbage	-	-	-	500	-	500	500	500
300 Purchased Services Total	10,194.25	6,988.00	-	10,000	-	10,000	10,000	10,000
400 Supplies & Materials								
410 Supplies & Materials	42,927.60	51,095.13	-	38,000	-	40,450	40,450	40,450
460 Nonconsumable Supplies	315.47	4,000.00	-	1,000	-	1,000	1,000	1,000
400 Supplies & Materials Total	43,243.07	55,095.13	-	39,000	-	41,450	41,450	41,450
2548 Painting Furniture Services Total	400,397.67	375,094.43	4.00	373,838	3.00	310,411	310,411	310,411

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2549 Metals Services								
100 Salaries								
112 Classified Salaries	87,713.98	90,284.00	2.00	92,581	2.00	91,114	91,114	91,114
100 Salaries Total	87,713.98	90,284.00	2.00	92,581	2.00	91,114	91,114	91,114
200 Payroll Costs								
210 PERS	24,391.00	25,460.28	-	22,867	-	22,050	22,050	22,050
220 Social Security	6,399.57	6,593.61	-	6,851	-	6,742	6,742	6,742
231 Workers' Compensation	3,004.03	2,549.94	-	3,805	-	2,961	2,961	2,961
232 Unemployment	165.49	125.73	-	278	-	273	273	273
240 Insurance	24,306.68	24,645.12	-	25,848	-	26,448	26,448	26,448
200 Payroll Costs Total	58,266.77	59,374.68	-	59,649	-	58,474	58,474	58,474
300 Purchased Services								
322 Repairs & Maintenance	-	-	-	1,500	-	1,000	1,000	1,000
328 Garbage	-	357.30	-	-	-	150	150	150
393 Laundry Services	218.25	446.04	-	-	-	600	600	600
300 Purchased Services Total	218.25	803.34	-	1,500	-	1,750	1,750	1,750
400 Supplies & Materials								
410 Supplies & Materials	14,700.16	16,000.80	-	13,699	-	16,250	16,250	16,250
460 Nonconsumable Supplies	-	-	-	1,500	-	-	-	-
400 Supplies & Materials Total	14,700.16	16,000.80	-	15,199	-	16,250	16,250	16,250
2549 Metals Services Total	160,899.16	166,462.82	2.00	168,929	2.00	167,588	167,588	167,588

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2551 Student Transportation Services								
100 Salaries								
112 Classified Salaries	1,454,791.41	1,550,734.87	60.23	1,558,643	60.23	1,607,456	1,607,456	1,607,456
113 Administrators	59,366.00	60,151.00	0.50	60,793	0.50	62,009	62,009	62,009
114 Managerial Classified	119,494.00	127,288.87	2.00	127,333	2.00	133,574	133,574	133,574
122 Classified Substitutes	-	10,631.44	-	5,305	-	5,597	5,597	5,597
127 Summer Workers	58,612.83	65,707.59	-	69,361	-	71,442	71,442	71,442
136 Overtime	12,986.21	40,798.45	-	18,180	-	18,725	18,725	18,725
139 Benefit Pay	16,924.80	15,837.21	-	14,820	-	14,820	14,820	14,820
155 Classified Extra Duty Pay	-	2,800.96	-	-	-	-	-	-
189 Contracted Services	-	5,637.50	-	-	-	-	-	-
100 Salaries Total	1,722,175.25	1,879,587.89	62.73	1,854,435	62.73	1,913,623	1,913,623	1,913,623
200 Payroll Costs								
210 PERS	453,711.37	482,512.76	-	456,149	-	462,761	462,761	462,761
220 Social Security	120,767.16	132,463.11	-	137,465	-	141,843	141,843	141,843
231 Workers' Compensation	50,748.28	48,990.35	-	66,032	-	55,448	55,448	55,448
232 Unemployment	3,080.89	2,693.78	-	5,286	-	5,447	5,447	5,447
240 Insurance	618,319.55	650,002.12	-	805,476	-	844,523	844,523	844,523
200 Payroll Costs Total	1,246,627.25	1,316,662.12	-	1,470,408	-	1,510,022	1,510,022	1,510,022
300 Purchased Services								
312 Instructional Program Improvement	4,150.78	1,377.60	-	3,000	-	3,150	3,150	3,150
318 Prof Improvement Noninstruct Staff	2,555.86	4,529.47	-	3,000	-	4,500	4,500	4,500

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
322 Repairs & Maintenance	38,391.95	62,763.79	-	61,750	-	64,838	64,838	64,838
324 Rentals	180.00	1,940.66	-	-	-	-	-	-
328 Garbage	-	360.10	-	-	-	-	-	-
331 Reimbursable Transportation	77,773.85	72,761.86	-	54,500	-	61,900	61,900	61,900
332 Nonreimbursable Transportation	1,876.60	-	-	8,100	-	10,000	10,000	10,000
340 Travel	10,769.57	22,534.18	-	25,500	-	25,525	25,525	25,525
351 Telephone	13,538.20	19,732.35	-	25,000	-	26,200	26,200	26,200
353 Postage	2,399.18	3,325.00	-	3,000	-	3,150	3,150	3,150
354 Advertising	759.11	98.90	-	600	-	630	630	630
355 Printing	1,518.27	1,577.93	-	1,250	-	1,313	1,313	1,313
359 Other Communication	6,468.93	7,567.20	-	5,760	-	6,048	6,048	6,048
389 Noninstructional Prof & Tech	2,432.50	8,088.00	-	-	-	-	-	-
392 Medical Services	24,424.76	23,840.25	-	25,519	-	26,795	26,795	26,795
393 Laundry Services	3,210.10	4,645.09	-	4,500	-	6,500	6,500	6,500
300 Purchased Services Total	190,449.66	235,142.38	-	221,479	-	240,549	240,549	240,549
400 Supplies & Materials								
410 Supplies & Materials	475,211.88	453,719.37	-	485,539	-	497,960	497,960	497,960
460 Nonconsumable Supplies	48,889.03	10,429.18	-	450	-	473	473	473
470 Software	813.95	5,970.00	-	-	-	-	-	-
471 Software License Agreements	37,309.30	41,905.30	-	44,920	-	48,253	48,253	48,253
480 Computer Hardware	5,257.91	14,930.30	-	2,000	-	3,500	3,500	3,500
400 Supplies & Materials Total	567,482.07	526,954.15	-	532,909	-	550,186	550,186	550,186

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
500 Capital Outlay								
541 Equipment	9,081.52	42,648.00	-	-	-	-	-	-
500 Capital Outlay Total	9,081.52	42,648.00	-	-	-	-	-	-
600 Other Objects								
640 Dues & Fees	1,048.00	200.00	-	1,200	-	1,200	1,200	1,200
650 Insurance & Judgments	74,529.00	79,848.30	-	75,000	-	80,260	80,260	80,260
670 Taxes & Licenses	1,118.10	2,170.50	-	1,500	-	1,500	1,500	1,500
600 Other Objects Total	76,695.10	82,218.80	-	77,700	-	82,960	82,960	82,960
2551 Student Transportation Services Total	3,812,510.85	4,083,213.34	62.73	4,156,931	62.73	4,297,340	4,297,340	4,297,340

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2572 Purchasing Services								
100 Salaries								
112 Classified Salaries	43,363.29	45,497.52	1.25	47,852	1.25	49,819	49,819	49,819
114 Managerial Classified	40,311.50	40,875.00	0.50	41,132	0.50	41,954	41,954	41,954
139 Benefit Pay	3,553.56	3,708.08	-	3,090	-	3,090	3,090	3,090
100 Salaries Total	87,228.35	90,080.60	1.75	92,074	1.75	94,863	94,863	94,863
200 Payroll Costs								
210 PERS	24,252.23	25,402.87	-	22,742	-	22,956	22,956	22,956
220 Social Security	6,515.02	6,744.63	-	6,813	-	7,020	7,020	7,020
231 Workers' Compensation	914.12	825.89	-	1,134	-	1,033	1,033	1,033
232 Unemployment	157.86	128.20	-	277	-	285	285	285
240 Insurance	21,197.73	21,696.08	-	22,725	-	23,255	23,255	23,255
200 Payroll Costs Total	53,036.96	54,797.67	-	53,691	-	54,549	54,549	54,549
300 Purchased Services								
322 Repairs & Maintenance	102.90	3,042.81	-	2,000	-	2,100	2,100	2,100
340 Travel	1,099.66	667.52	-	1,200	-	1,565	1,565	1,565
353 Postage	99.14	56.30	-	300	-	300	300	300
355 Printing	87.42	243.06	-	600	-	600	600	600
393 Laundry Services	56.96	102.68	-	200	-	200	200	200
300 Purchased Services Total	1,446.08	4,112.37	-	4,300	-	4,765	4,765	4,765
400 Supplies & Materials								
410 Supplies & Materials	2,026.57	1,461.03	-	1,700	-	1,785	1,785	1,785

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
460 Nonconsumable Supplies	369.64	1,456.00	-	2,875	-	3,000	3,000	3,000
470 Software	169.50	663.01	-	340	-	340	340	340
480 Computer Hardware	91.99	3,587.24	-	500	-	525	525	525
400 Supplies & Materials Total	2,657.70	7,167.28	-	5,415	-	5,650	5,650	5,650
500 Capital Outlay								
541 Equipment	27,000.00	-	-	-	-	-	-	-
500 Capital Outlay Total	27,000.00	-	-	-	-	-	-	-
600 Other Objects								
640 Dues & Fees	670.00	640.00	-	585	-	400	400	400
600 Other Objects Total	670.00	640.00	-	585	-	400	400	400
2572 Purchasing Services Total	172,039.09	156,797.92	1.75	156,065	1.75	160,227	160,227	160,227

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2574 Printing, Publishing & Duplication								
300 Purchased Services								
322 Repairs & Maintenance	85,149.22	88,858.66	-	118,401	-	128,135	128,135	128,135
352 Copier Use	76,408.37	81,532.26	-	106,624	-	115,507	115,507	115,507
300 Purchased Services Total	161,557.59	170,390.92	-	225,025	-	243,642	243,642	243,642
400 Supplies & Materials								
410 Supplies & Materials	-	99.99	-	-	-	-	-	-
460 Nonconsumable Supplies	-	99.98	-	-	-	-	-	-
400 Supplies & Materials Total	-	199.97	-	-	-	-	-	-
2574 Printing, Publishing & Duplication Total	161,557.59	170,590.89	-	225,025	-	243,642	243,642	243,642

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2577 Reception Services								
100 Salaries								
112 Classified Salaries	28,527.92	30,047.81	1.00	30,287	1.00	31,800	31,800	31,800
100 Salaries Total	28,527.92	30,047.81	1.00	30,287	1.00	31,800	31,800	31,800
200 Payroll Costs								
210 PERS	7,799.20	8,473.53	-	7,481	-	7,696	7,696	7,696
220 Social Security	1,985.65	2,291.63	-	2,241	-	2,353	2,353	2,353
231 Workers' Compensation	142.76	130.54	-	145	-	153	153	153
232 Unemployment	53.82	40.95	-	91	-	95	95	95
240 Insurance	14,325.36	10,134.91	-	12,924	-	13,224	13,224	13,224
200 Payroll Costs Total	24,306.79	21,071.56	-	22,882	-	23,521	23,521	23,521
300 Purchased Services								
355 Printing	150.76	3,388.03	-	500	-	500	500	500
300 Purchased Services Total	150.76	3,388.03	-	500	-	500	500	500
400 Supplies & Materials								
410 Supplies & Materials	1,768.42	18,241.74	-	2,000	-	2,000	2,000	2,000
460 Nonconsumable Supplies	-	349.18	-	-	-	-	-	-
480 Computer Hardware	-	2,504.00	-	-	-	-	-	-
400 Supplies & Materials Total	1,768.42	21,094.92	-	2,000	-	2,000	2,000	2,000
2577 Reception Services Total	54,753.89	75,602.32	1.00	55,669	1.00	57,821	57,821	57,821

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2620 Planning, Research & Development								
100 Salaries								
154 Licensed Extra Duty Pay	-	762.50	-	-	-	-	-	-
100 Salaries Total	-	762.50	-	-	-	-	-	-
200 Payroll Costs								
210 PERS	-	215.04	-	-	-	-	-	-
220 Social Security	-	56.63	-	-	-	-	-	-
231 Workers' Compensation	-	2.87	-	-	-	-	-	-
232 Unemployment	-	1.18	-	-	-	-	-	-
200 Payroll Costs Total	-	275.72	-	-	-	-	-	-
300 Purchased Services								
355 Printing	-	-	-	-	-	100	100	100
389 Noninstructional Prof & Tech	1,510.13	1,102.00	-	7,500	-	7,875	7,875	7,875
300 Purchased Services Total	1,510.13	1,102.00	-	7,500	-	7,975	7,975	7,975
2620 Planning, Research & Develop Total	1,510.13	2,140.22	-	7,500	-	7,975	7,975	7,975

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2633 Public Information Services								
100 Salaries								
112 Classified Salaries	29,122.56	30,803.22	0.75	32,399	0.75	33,982	33,982	33,982
114 Managerial Classified	52,528.00	55,508.36	1.00	59,166	1.00	79,323	79,323	79,323
139 Benefit Pay	6,994.40	8,088.31	-	6,180	-	6,180	6,180	6,180
155 Classified Extra Duty Pay	-	135.77	-	-	-	-	-	-
189 Contracted Services	4,200.00	4,125.00	-	-	-	-	-	-
100 Salaries Total	92,844.96	98,660.66	1.75	97,745	1.75	119,485	119,485	119,485
200 Payroll Costs								
210 PERS	24,628.41	26,648.74	-	24,144	-	28,916	28,916	28,916
220 Social Security	6,777.08	7,215.69	-	7,234	-	8,842	8,842	8,842
231 Workers' Compensation	429.12	381.37	-	470	-	573	573	573
232 Unemployment	154.04	139.00	-	293	-	359	359	359
240 Insurance	20,533.59	20,168.23	-	23,509	-	24,124	24,124	24,124
200 Payroll Costs Total	52,522.24	54,553.03	-	55,650	-	62,814	62,814	62,814
300 Purchased Services								
318 Prof Improvement Noninstruct Staff	-	99.00	-	-	-	-	-	-
324 Rentals	2,231.00	3,165.50	-	-	-	6,000	6,000	6,000
332 Nonreimbursable Transportation	151.07	69.13	-	-	-	-	-	-
340 Travel	1,959.54	3,696.54	-	2,500	-	3,000	3,000	3,000
353 Postage	3,062.39	6,747.22	-	10,000	-	10,000	10,000	10,000
354 Advertising	336.00	3,395.52	-	600	-	4,500	4,500	4,500

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
355 Printing	7,483.98	9,666.89	-	20,000	-	15,000	15,000	15,000
389 Noninstructional Prof & Tech	10,215.55	19,762.50	-	17,500	-	22,500	22,500	22,500
300 Purchased Services Total	25,439.53	46,602.30	-	50,600	-	61,000	61,000	61,000
400 Supplies & Materials								
410 Supplies & Materials	1,722.02	1,736.92	-	2,500	-	6,125	6,125	6,125
440 Periodicals	667.94	1,788.15	-	610	-	610	610	610
460 Nonconsumable Supplies	59.00	1,649.37	-	1,250	-	-	-	-
470 Software	20.00	-	-	1,000	-	-	-	-
471 Software License Agreements	972.80	136.57	-	500	-	500	500	40,500
480 Computer Hardware	1,658.00	70.55	-	3,000	-	-	-	-
400 Supplies & Materials Total	5,099.76	5,381.56	-	8,860	-	7,235	7,235	47,235
600 Other Objects								
640 Dues & Fees	471.21	280.12	-	500	-	850	850	850
600 Other Objects Total	471.21	280.12	-	500	-	850	850	850
2633 Public Information Services Total	176,377.70	205,477.67	1.75	213,355	1.75	251,384	251,384	291,384

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2641 Human Resources Services								
100 Salaries								
112 Classified Salaries	147,199.22	162,388.41	4.00	170,950	5.00	179,317	179,317	212,402
113 Administrators	114,472.00	115,993.00	1.00	117,191	1.00	119,535	119,535	119,535
122 Classified Substitutes	4,879.10	10,759.49	-	541	-	571	571	571
136 Overtime	558.45	3,512.99	-	-	-	-	-	-
139 Benefit Pay	9,121.44	10,442.16	-	6,480	-	6,480	6,480	12,660
189 Contracted Services	50.00	3,882.50	-	-	-	-	-	-
100 Salaries Total	276,280.21	306,978.55	5.00	295,162	6.00	305,903	305,903	345,168
200 Payroll Costs								
210 PERS	75,503.22	83,227.21	-	72,871	-	73,995	73,995	83,498
220 Social Security	19,979.30	22,363.08	-	21,843	-	22,639	22,639	25,545
231 Workers' Compensation	1,264.58	1,187.17	-	1,417	-	1,469	1,469	1,657
232 Unemployment	493.68	435.21	-	884	-	916	916	1,034
240 Insurance	59,368.00	62,432.23	-	64,981	-	66,496	66,496	79,876
200 Payroll Costs Total	156,608.78	169,644.90	-	161,996	-	165,515	165,515	191,610
300 Purchased Services								
322 Repairs & Maintenance	-	30.79	-	-	-	-	-	-
340 Travel	1,226.80	2,347.75	-	4,500	-	4,725	4,725	4,725
353 Postage	3,430.74	1,653.73	-	4,500	-	4,725	4,725	4,725
354 Advertising	909.30	2,407.38	-	2,000	-	2,100	2,100	2,100
355 Printing	289.79	1,331.36	-	2,000	-	2,100	2,100	2,100

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
382 Legal Services	9,803.95	6,981.57	-	10,000	-	10,500	10,500	10,500
384 Negotiation Services	-	5,080.00	-	7,000	-	7,350	7,350	7,350
389 Noninstructional Prof & Tech	8,828.75	21,987.62	-	13,500	-	14,175	14,175	14,175
392 Medical Services	31,460.00	28,456.00	-	30,000	-	31,500	31,500	31,500
300 Purchased Services Total	55,949.33	70,276.20	-	73,500	-	77,175	77,175	77,175
400 Supplies & Materials								
410 Supplies & Materials	6,692.11	5,357.50	-	5,000	-	5,250	5,250	5,250
440 Periodicals	125.00	-	-	250	-	263	263	263
460 Nonconsumable Supplies	1,837.55	1,141.46	-	1,250	-	1,312	1,312	1,312
470 Software	-	-	-	1,000	-	1,050	1,050	1,050
471 Software License Agreements	23,151.23	52,649.05	-	55,000	-	57,750	57,750	57,750
480 Computer Hardware	866.64	3,418.42	-	3,000	-	3,150	3,150	3,150
400 Supplies & Materials Total	32,672.53	62,566.43	-	65,500	-	68,775	68,775	68,775
600 Other Objects								
640 Dues & Fees	695.00	1,190.00	-	1,000	-	1,050	1,050	1,050
670 Taxes & Licenses	99.00	-	-	-	-	-	-	-
600 Other Objects Total	794.00	1,190.00	-	1,000	-	1,050	1,050	1,050
2641 Human Resources Services Total	522,304.85	610,656.08	5.00	597,158	6.00	618,418	618,418	683,778

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2661 Technology Services								
100 Salaries								
112 Classified Salaries	555,929.37	596,230.32	10.50	637,380	10.50	641,331	641,331	647,399
113 Administrators	59,366.00	60,151.00	0.50	60,793	0.50	62,009	62,009	62,009
114 Managerial Classified	92,686.00	85,510.83	1.00	77,768	1.00	83,499	83,499	83,499
125 Student Workers	-	222.00	-	-	-	-	-	-
139 Benefit Pay	41,544.28	45,287.65	-	40,680	-	40,680	40,680	40,680
154 Licensed Extra Duty Pay	8,259.42	3,212.50	-	-	-	-	-	-
155 Classified Extra Duty Pay	17,333.19	2,875.92	-	-	-	-	-	-
189 Contracted Services	8,902.68	-	-	-	-	-	-	-
100 Salaries Total	784,020.94	793,490.22	12.00	816,621	12.00	827,519	827,519	833,587
200 Payroll Costs								
210 PERS	215,623.67	221,172.24	-	201,707	-	200,259	200,259	201,727
220 Social Security	57,242.82	57,958.91	-	60,430	-	61,237	61,237	61,686
231 Workers' Compensation	3,515.12	2,979.89	-	3,919	-	3,971	3,971	4,000
232 Unemployment	1,335.72	1,100.50	-	2,449	-	2,483	2,483	2,501
240 Insurance	138,207.38	141,198.17	-	156,078	-	159,762	159,762	159,762
200 Payroll Costs Total	415,924.71	424,409.71	-	424,583	-	427,712	427,712	429,676
300 Purchased Services								
312 Instructional Program Improvement	5.16	-	-	-	-	-	-	-
316 Data Processing Services	114,735.37	64,758.55	-	90,683	-	91,900	91,900	91,900
318 Prof Improvement Noninstruct Staff	3,444.32	2,346.00	-	15,150	-	17,500	17,500	17,500

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
322 Repairs & Maintenance	76,220.74	58,154.56	-	75,791	-	78,800	78,800	78,800
324 Rentals	20,389.35	18,831.25	-	25,020	-	26,000	26,000	26,000
340 Travel	7,417.20	16,580.69	-	4,250	-	6,500	6,500	6,500
351 Telephone	169,470.33	171,536.84	-	172,975	-	183,050	183,050	183,050
353 Postage	368.17	7,014.88	-	6,500	-	5,000	5,000	5,000
355 Printing	5,262.79	7,992.85	-	6,250	-	6,250	6,250	6,250
359 Other Communication	70,491.35	65,938.91	-	81,000	-	84,500	84,500	84,500
389 Noninstructional Prof & Tech	-	1,922.00	-	25,500	-	22,000	22,000	22,000
300 Purchased Services Total	467,804.78	415,076.53	-	503,119	-	521,500	521,500	521,500
400 Supplies & Materials								
410 Supplies & Materials	101,205.30	81,101.85	-	73,000	-	82,000	82,000	82,000
440 Periodicals	-	79.99	-	500	-	500	500	500
460 Nonconsumable Supplies	12,926.04	25,196.10	-	3,500	-	10,000	10,000	10,000
470 Software	7,175.46	2,062.99	-	30,000	-	40,000	40,000	40,000
471 Software License Agreements	147,668.52	164,979.32	-	200,080	-	214,500	214,500	214,500
480 Computer Hardware	265,989.91	361,075.98	-	302,225	-	306,900	306,900	306,900
400 Supplies & Materials Total	534,965.23	634,496.23	-	609,305	-	653,900	653,900	653,900
500 Capital Outlay								
541 Equipment	38,207.50	23,506.50	-	80,000	-	76,000	76,000	76,000
543 Vehicles	9,500.00	-	-	-	-	-	-	-
500 Capital Outlay Total	47,707.50	23,506.50	-	80,000	-	76,000	76,000	76,000
600 Other Objects								

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
640 Dues & Fees	614.00	495.00	-	849	-	1,535	1,535	1,535
670 Taxes & Licenses	104.50	-	-	-	-	-	-	-
600 Other Objects Total	718.50	495.00	-	849	-	1,535	1,535	1,535
2661 Technology Services Total	2,251,141.66	2,291,474.19	12.00	2,434,477	12.00	2,508,166	2,508,166	2,516,198

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
2670 Records Management Services								
100 Salaries								
112 Classified Salaries	10,020.90	21,545.62	0.36	10,309	1.00	31,800	31,800	31,800
100 Salaries Total	10,020.90	21,545.62	0.36	10,309	1.00	31,800	31,800	31,800
200 Payroll Costs								
210 PERS	2,790.25	4,713.03	-	2,547	-	7,696	7,696	7,696
220 Social Security	643.92	1,087.22	-	763	-	2,353	2,353	2,353
231 Workers' Compensation	47.26	70.37	-	49	-	153	153	153
232 Unemployment	18.91	22.72	-	31	-	95	95	95
240 Insurance	4,736.14	8,312.25	-	4,747	-	13,224	13,224	13,224
200 Payroll Costs Total	8,236.48	14,205.59	-	8,137	-	23,521	23,521	23,521
300 Purchased Services								
322 Repairs & Maintenance	259.91	325.00	-	-	-	-	-	-
353 Postage	250.30	185.22	-	400	-	500	500	500
300 Purchased Services Total	510.21	510.22	-	400	-	500	500	500
400 Supplies & Materials								
410 Supplies & Materials	174.17	375.02	-	800	-	800	800	800
400 Supplies & Materials Total	174.17	375.02	-	800	-	800	800	800
600 Other Objects								
640 Dues & Fees	359.16	-	-	-	-	500	500	500
600 Other Objects Total	359.16	-	-	-	-	500	500	500
2670 Records Management Services Total	19,300.92	36,636.45	0.36	19,646	1.00	57,121	57,121	57,121

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
4150 Building Acquisition & Improvement								
300 Purchased Services								
389 Noninstructional Prof & Tech	-	-	-	250	-	-	-	-
300 Purchased Services Total	-	-	-	250	-	-	-	-
400 Supplies & Materials								
410 Supplies & Materials	-	-	-	250	-	-	-	-
400 Supplies & Materials Total	-	-	-	250	-	-	-	-
500 Capital Outlay								
520 Building Acquisition	-	-	-	500	-	100,000	100,000	100,000
530 Improvements Non-Building	-	-	-	1,000	-	-	-	-
500 Capital Outlay Total	-	-	-	1,500	-	100,000	100,000	100,000
4150 Building Acquisition & Improve Total	-	-	-	2,000	-	100,000	100,000	100,000

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
5100 Debt Services								
600 Other Objects								
610 Debt Service Principal	-	12,287.76	-	10,300	-	10,605	10,605	10,605
621 Debt Service Interest	-	-	-	2,000	-	1,685	1,685	1,685
600 Other Objects Total	-	12,287.76	-	12,300	-	12,290	12,290	12,290
5100 Debt Services Total	-	12,287.76	-	12,300	-	12,290	12,290	12,290

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
5200 Transfer of Funds								
700 Transfers								
710 Transfers	887,858.00	1,137,858.00	-	1,177,858	-	2,631,577	2,631,577	2,631,577
700 Transfers Total	887,858.00	1,137,858.00	-	1,177,858	-	2,631,577	2,631,577	2,631,577
5200 Transfer of Funds Total	887,858.00	1,137,858.00	-	1,177,858	-	2,631,577	2,631,577	2,631,577

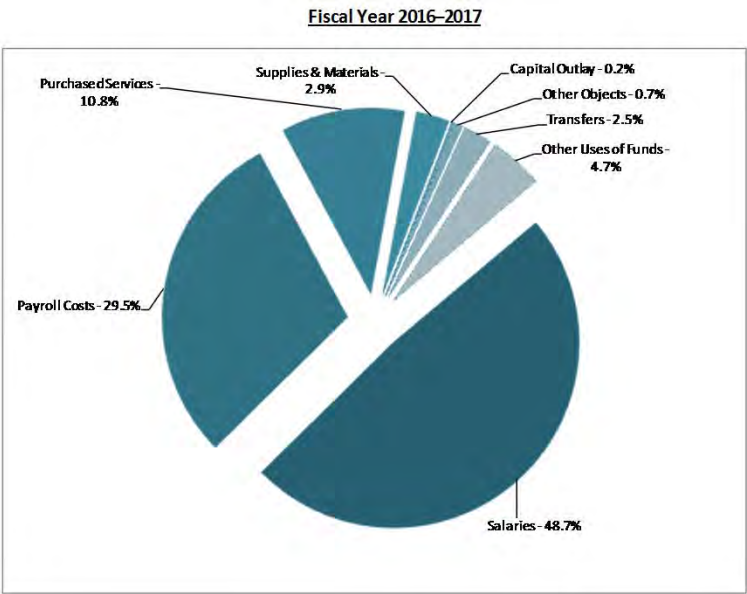
GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
6110 Contingency								
800 Other Uses of Funds								
810 Contingency	-	-	-	1,273,619	-	1,008,089	908,089	983,175
800 Other Uses of Funds Total	-	-	-	1,273,619	-	1,008,089	908,089	983,175
6110 Contingency Total	-	-	-	1,273,619	-	1,008,089	908,089	983,175

GENERAL FUND OBJECT DETAIL BY FUNCTION

Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
7770 Unappropriated Ending Fund Balance								
800 Other Uses of Funds								
820 Reserved for Next Year	2,203,783.91	5,624,194.07	-	4,000,000	-	4,000,000	4,000,000	4,000,000
800 Other Uses of Funds Total	2,203,783.91	5,624,194.07	-	4,000,000	-	4,000,000	4,000,000	4,000,000
7770 Unapprop Ending Fund Balance Total	2,203,783.91	5,624,194.07	-	4,000,000	-	4,000,000	4,000,000	4,000,000
Total	89,165,505.64	96,534,733.42	992.47	100,452,962	1,031.86	106,076,448	106,076,448	106,710,389

GENERAL FUND OBJECT SUMMARY GRAPHS

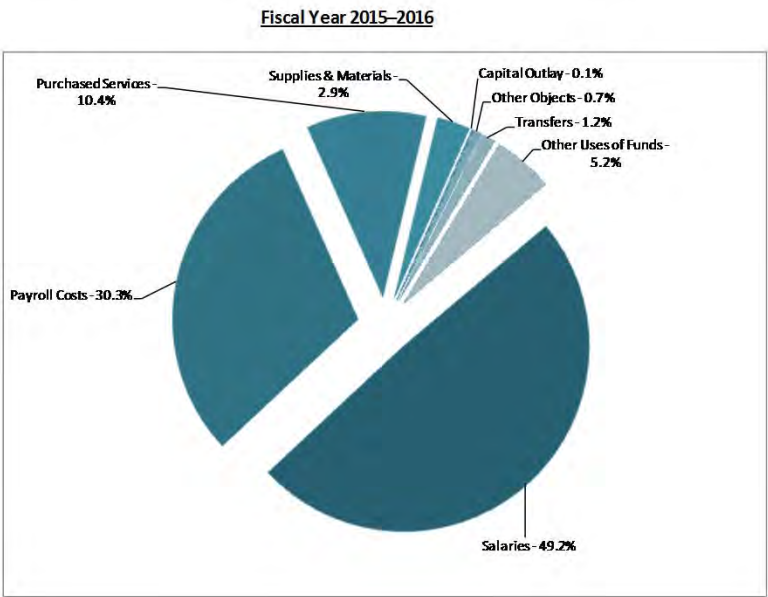


Fiscal Year 2015-2016

Salaries	\$49,394,218
Payroll Costs	30,417,001
Purchased Services	10,466,354
Supplies & Materials	2,891,426
Capital Outlay	132,375
Other Objects	700,111
Transfers	1,177,858
Other Uses of Funds	5,273,619
Total	\$100,452,962

Fiscal Year 2016-2017

Salaries	\$52,025,705
Payroll Costs	31,493,037
Purchased Services	11,490,100
Supplies & Material	3,098,500
Capital Outlay	265,000
Other Objects	723,295
Transfers	2,631,577
Other Uses of Fund:	4,983,175
Total	\$106,710,389



FEDERAL, STATE & LOCAL GRANTS

FEDERAL, STATE & LOCAL GRANTS - OVERVIEW

Grants are funds received for federal, state, local, and private grants. Also included are gifts and grants from the Springfield Education Foundation, a local non-profit foundation established to support Springfield Public Schools. Grants are used for the purpose of expanding educational offerings and opportunities. The legal authority establishing the fund specifies the use and limitations of such funds, and generally, the funds cannot be diverted or used for other purposes. In some instances, the District may be required to provide “matching funds” to support program activities. This often takes the form of “in-kind” contributions such as provisions of classroom or office space, or matching effort from allocation of existing resources, such as District employees.

The use of the resources in these funds are restricted by the provision of each individual grant, statute, administrative rule, and policy.

Some of the grants received include:

- 21st- Century – Afterschool Programs is a grant for the Miller Afterschool Program, better know as MAP, which serves Springfield High School and several schools that feed into the high school (Guy Lee Elementary, Two Rivers-Dos Rios Elementary, and Hamlin Middle School). This afterschool program creates enrichment opportunities for students by partnering with organizations such as Willamalane Park and Recreation District and the University of Oregon.
- ArtCore is a 4-year model development and research initiative that joins community creatives and middle school teachers to develop arts-based teaching and learning customized to meet the needs and goals of the school. Teaching artists from the community participate to generate unique arts integration learning modules, driven by standards and guided by expertise in music, dance, theater, and visual arts disciplines. In our District, Hamlin Middle School sixth grade language arts teachers are co-creating writing, improv, and performance curriculum with Nate Beard.
- Battle of the Books is a statewide program sponsored by the Oregon Association of School Libraries in conjunction with a Library Services and Technology Act grant. Students in third through twelfth grade, regardless of ability, are exposed to quality literature representing a variety of literacy styles and viewpoints. The mission is to encourage and recognize students who enjoy reading, to broaden reading interest, to increase reading comprehension, to promote academic excellence, and to promote cooperative learning and teamwork among students.
- CLASS/Chalkboard Project is a grant, in partnership with the University of Oregon and Pacific University, that helps prepare teachers for the 21st-century classrooms and addresses Oregon’s lack of diversity in the teacher workforce. The District’s grant is used for the Springfield Immersion Program.



FEDERAL, STATE & LOCAL GRANTS - OVERVIEW

- Collaboration Grant – Educator Effectiveness is a four-part grant provided by the Oregon Department of Education to improve student achievement through the voluntary collaboration of teachers and administrators to implement new approaches to:
 - a) Career pathways for teachers and administrators;
 - b) Evaluation processes for teachers and administrators;
 - c) Compensation models for teachers and administrators; and
 - d) Enhanced professional development opportunities for teachers and administrators.
- IDEA – Individuals with Learning Disabilities Act is a grant under Public Law 108-446 (2004 IDEA reauthorization), which superseded Public Law 94-142. Through this grant, the District is allocated funds, based on the number of identified and served students with disabilities, to help meet the excess costs for services to these students. Grant funds are used only for the excess costs of providing special education and related services to students with disabilities. Funds ensure that these students have access to a free appropriate public education to meet each child's unique needs and prepare each child for further education, employment, and independent living.
- Kids in Transition to School (KITS) Program is a short-term, targeted, evidence-based Oregon Social Learning Center (OSLC) intervention that helps children at high risk for school difficulties to be better prepared for school both socially and academically.

This program is offered to families in the Maple Elementary School, Two Rivers-Dos Rios Elementary School, and Riverbend Elementary School communities. This program has been very successful in helping kids learn the skills they need to be successful in the classroom.

- LTCT - Long-Term Care & Treatment is an intergovernmental contract between the Oregon Department of Education and the District. The District provides approved educational programs for students in sponsored long-term care or treatment facilities. The funds provide for special education instructional staff for the students in this program.
- Safe Routes to School is a grant funded program through Lane Transit District that advocates and promotes the practice of safe bicycling and walking to and from schools. Each year the program coordinators work with various focus schools to develop a safe routes plan.



FEDERAL, STATE & LOCAL GRANTS - OVERVIEW

- Small Learning Communities is a federally-funded grant that District leadership and high school staff members utilize to investigate and recommend strategic changes to improve the District's graduation rate and better provide students with the tools they need to go on to a career or further education.
- Student Ownership, Accountability, and Responsibility for School Safety (Project SOARS) is a federally-funded grant through IRIS Educational Media. This program will develop, field-test, and evaluate a comprehensive, student-centered, and technology-based school safety framework for high schools designed to increase students' resilience to victimization. SOAR will inform theory about how to reduce student victimization within a restorative framework. SOAR consists of:
 - a) Web-based school safety and behavioral assessments;
 - b) A student-driven social capital building and safety awareness campaign;
 - c) A web-based student tipline with embedded training; and
 - d) Student and school personnel web-based training in team-based restorative problem solving.
- SUB-Well Grant is a project that monitors water quality in the local area while teaching middle and high school students about scientific methods. This grant supports hands-on instruction in the areas of water and energy science. Support comes in the form of teacher training workshops, development and implementation of new curriculum materials, assist with classroom instruction, organizing and providing instructional support for fieldtrips, funding for materials and equipment for science projects, and recruitment, training and supervision of the middle school and high school advanced water teams. The program focuses on improving the delivery of science education in our district and offering students the opportunity to conduct field research and monitoring of local watersheds. This project is possible through a variety of cooperative partnerships with local and state agencies, including Springfield Utility Board, Eugene Water & Electric Board, the City of Springfield, the McKenzie Watershed Council and the Federal Bureau of Land Management.
- Title IA is a federally-funded academic program that counteracts the effects of poverty on students' success. Springfield Title I distributes funds to schools based on the number of impoverished children that attend rather than on achievement scores. This distribution ensures that successful schools will not be penalized by losing funds and that Title I funds will not be spread too thinly. Title I is based on the premise that all children can learn to high standards when they are provided with equal, open access to educational opportunities.

Title I schools in Springfield include Centennial, Douglas Gardens, Guy Lee, Maple, Mt. Vernon, Page, Riverbend, and Two Rivers-Dos Rios elementary schools; Hamlin Middle School; and Gateways High School.

FEDERAL, STATE & LOCAL GRANTS - OVERVIEW

- Title ID – No Child Left Behind is a federally-funded grant that provides students in local institutions for neglected or delinquent youth with services to make successful transitions to further their schooling and to prevent at-risk youth from dropping out of school.
- Title IIA is a federally-funded grant which aims to increase the academic achievement of all students by helping schools and districts improve teacher and principal quality and ensure that all teachers are highly qualified. This includes recruitment and hiring of qualified teachers, staff development opportunities, and programs to increase retention.
- Title IIC – Carl D. Perkins is a federally-funded grant whose primary purpose is to improve or expand career and technical education and improve student academic and technical performance.
- Title III – English Language Learner is a block grant to the state from the federal office of English Language Acquisition that supports English Language Learners (ELL) and immigrant students to develop English language skills, succeed academically, and overcome barriers that impede their academic success.
- Title VII – Indian Education Formula is a federally-funded grant program provided to meet the specific and unique educational and culturally related needs of Alaska Native and American Indian youth and their families. Through the funding provided by this grant the District offers learning, leadership and cultural activities that engage Native youth and support a positive cultural identity. Culturally appropriate educational support is provided to Native students, to encourage students to pursue higher education and meaningful careers.
- Wet Grant is a locally EWEB-funded educational program (Watersheds, Energy and Teamwork) that provides students an opportunity to go to a local fish hatchery to learn about the life cycle of spawning salmon.
- Youth Transition Program is a grant funded transition program designed to prepare students with disabilities for employment or career related post-secondary education/training. Topics covered in transition coursework include creating a resume, filling out job applications, how to interview for jobs, where to look for jobs in the student's interest areas, and skills for independent living.



FEDERAL, STATE & LOCAL GRANTS - OVERVIEW



Grant Name	End Date	Fund Type	FTE	Expected Award 2016-17
21st Century Afterschool Programs	06/30/2016	Federal	2.09	625,000
ArtCore	09/30/2016	Federal	0.20	749,747
Battle of the Books	06/30/2016	Local	-	8,000
Chifin Native Student Program	06/30/2016	Local	-	25,400
Collaboration Grant - Educator Effectiveness	09/30/2016	State	-	700,000
EWEB Wet Grant	06/30/2016	Local	0.63	87,000
Extended Assessment	06/30/2016	Federal	-	3,600
Family Resource Center	06/30/2016	Federal	0.13	24,000
IDEA Enhancement	09/30/2016	Federal	-	12,731
IDEA Part B, 611	09/30/2016	Federal	32.84	1,877,224
IDEA Part B, 619	09/30/2016	Federal	-	15,000
Kids in Transition to School Program	07/31/2016	Federal	-	136,050
LESD Perkins	06/30/2016	Federal	-	45,000
Long Term Care & Treatment Centers	06/30/2016	State/Federal	1.30	1,202,655
Music Matters	06/30/2016	Local	-	13,500
Oregon Community Foundation Talented & Gifted	06/30/2016	Local	-	6,971
Oregon's Response to Intervention Grant	06/30/2016	Local	-	5,275
Spring Education Foundation: TAG, Speech, Light It Up Blue	06/30/2016	Local	-	4,500
Safe Routes to School	09/30/2016	Federal	0.50	49,682
Project Soars	12/31/2016	Federal	0.25	30,846
System Performance Review & Improvement (SPRI)	06/30/2016	Federal	0.08	6,700
Student Practicum	06/30/2016	Local	-	15,000
SUB-Well Grant	06/30/2016	Local	0.80	119,600
Teach Oregon	06/30/2016	Local	-	120,000
Title IA - Formula Grant	09/30/2016	Federal	59.34	3,490,000
Title IC - Migrant	06/30/2016	Federal	0.23	4,000
Title IIA	09/30/2016	Federal	2.95	550,000
Title III - English Language Learner	09/30/2016	Federal	0.50	90,000
Title VII - Indian Education Formula	06/30/2016	Federal	0.70	53,500
Title XC - McKinney Vento	09/30/2016	Federal	0.19	10,686
UO Content in Context SuperLessons (C2SL)	09/30/2016	Federal	0.50	68,529
Youth Transition Program	06/30/2016	Local/Federal	1.47	107,606
Other Federal			-	8,794
Other Local			4.10	358,407
			108.78	\$ 10,625,003

FEDERAL, STATE & LOCAL GRANTS – REVENUE BY FUND

Grant Name	Actual 2013–14	Actual 2014–15	Adopted 2015–16	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
Title I of IASA - Basic Programs	2,916,908.77	3,264,158.01	3,550,000	3,490,000	3,490,000	3,490,000
Title IIA - Quality Teachers/Principals	496,369.73	464,776.05	470,800	550,000	550,000	550,000
Title III - Language Instruction	68,859.55	62,888.02	80,000	90,000	90,000	90,000
Title VII - Indian Education	35,005.00	46,368.00	50,094	53,500	53,500	53,500
IDEA Part B	1,857,374.22	1,808,934	1,877,224	1,877,224	1,877,224	1,877,224
21st Century Community Learning Ctrs	573,944.80	488,099.10	600,000	625,000	625,000	625,000
ArtCore	-	300,389.98	545,543	749,747	749,747	749,747
Chalkboard Teach Oregon	-	25,716.41	85,000	120,000	120,000	120,000
Collaboration Grant	1,121,559.00	-	-	700,000	700,000	700,000
Dual Language	20,027.50	66,172.29	-	-	-	-
Educator Effectiveness	15,362.07	114,580.28	-	-	-	-
EWEB Wet Project	62,912.05	47,769.58	80,000	87,000	87,000	87,000
Family Resource Center	35,242.28	41,366.44	-	-	-	-
Lane ESD Migrant Education	14,111.83	3,827.05	40,000	4,000	4,000	4,000
Long Term Care and Treatment	971,158.44	1,095,945.67	913,454	1,202,655	1,202,655	1,202,655
McKinney Homeless	7,474.33	9,229.00	8,100	10,686	10,686	10,686
Mentor Grant - Lane ESD	-	209,337.97	-	-	-	-
ODOT Safe Routes to School	33,888.56	45,239.01	49,682	49,682	49,682	49,682
Paul G Allen	211,238.07	72,529.80	150,000	-	-	-
Peek-8	-	271,395.13	-	-	-	-
Perkins ESD	41,012.85	49,233.03	44,400	45,000	45,000	45,000
Springfield Utility Board	165,030.39	151,411.25	154,600	119,600	119,600	119,600
Student Mentoring Monitoring	195,410.36	131,654.44	265,000	-	-	-
Systems Performance Review	5,521.00	5,590.00	5,590	-	-	-
Youth Transition Program	114,100.79	107,289.82	107,606	107,606	107,606	107,606
Miscellaneous Grants	829,426.72	1,075,322.17	528,119	743,303	743,303	743,303
Total	9,791,938.31	9,959,222.18	9,605,212	10,625,003	10,625,003	10,625,003

FEDERAL, STATE & LOCAL GRANTS – REVENUE BY FUND

Function Summary:	Actual 2013–14	Actual 2014–15	Adopted 2015–16	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1000 Local Sources	929,203.02	979,740.18	815,574	746,300	746,300	746,300
3000 State Sources	2,369,181.53	1,957,018.17	1,264,800	1,932,655	1,932,655	1,932,655
4000 Federal Sources	6,493,553.76	7,015,843.83	7,524,838	7,946,048	7,946,048	7,946,048
5000 Beginning Fund Balance	-	-	-	-	-	-
5300 Fixed Asset Sale	-	6,620	-	-	-	-
Total	9,791,938.31	9,959,222.18	9,605,212	10,625,003	10,625,003	10,625,003

FEDERAL, STATE & LOCAL GRANTS – EXPENDITURES BY FUND

Grant Name	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
Title I of IASA - Basic Programs	2,916,908.77	3,264,158.01	60.34	3,550,000	59.34	3,490,000	3,490,000	3,490,000
Title IIA - Quality Teachers/Principals	496,369.73	464,776.05	3.15	470,800	2.95	550,000	550,000	550,000
Title III - Language Instruction	68,859.55	62,888.02	0.50	80,000	0.50	90,000	90,000	90,000
Title VII - Indian Education	35,005.00	46,368.00	0.70	50,094	0.70	53,500	53,500	53,500
IDEA Part B	1,857,374.22	1,808,933.68	37.28	1,877,224	32.84	1,877,224	1,877,224	1,877,224
21st Century Community Learning Ctrs	573,944.80	488,099.10	1.91	600,000	2.09	625,000	625,000	625,000
ArtCore	-	300,389.98	-	545,543	0.20	749,747	749,747	749,747
Chalkboard Teach Oregon	-	25,716.41	-	85,000	-	120,000	120,000	120,000
Collaboration Grant	1,121,559.00	-	-	-	-	700,000	700,000	700,000
Dual Language	20,027.50	66,172.29	-	-	-	-	-	-
Educator Effectiveness	15,362.07	114,580.28	-	-	-	-	-	-
EWEB Wet Project	62,912.05	47,769.58	0.63	80,000	0.63	87,000	87,000	87,000
Family Resource Center	35,242.28	41,366.44	-	-	-	-	-	-
Lane ESD Migrant Education	14,111.83	3,827.05	0.23	40,000	0.23	4,000	4,000	4,000
Long Term Care and Treatment	971,158.44	1,095,945.67	1.20	913,454	1.30	1,202,655	1,202,655	1,202,655
McKinney Homeless	7,474.33	9,229.00	0.13	8,100	0.19	10,686	10,686	10,686
Mentor Grant - Lane ESD	-	209,337.97	-	-	-	-	-	-
ODOT Safe Routes to School	33,888.56	45,239.01	0.50	49,682	0.50	49,682	49,682	49,682
Paul G Allen	211,238.07	72,529.80	0.50	150,000	-	-	-	-
Peek-8	-	271,395.13	-	-	-	-	-	-
Perkins ESD	41,012.85	49,233.03	-	44,400	-	45,000	45,000	45,000
Springfield Utility Board	165,030.39	151,411.25	1.40	154,600	0.80	119,600	119,600	119,600
Student Mentoring Monitoring	195,410.36	131,654.44	1.00	265,000	-	-	-	-
Systems Performance Review	5,521.00	5,590.00	-	5,590	-	-	-	-
Youth Transition Program	114,100.79	107,289.82	1.47	107,606	1.47	107,606	107,606	107,606
Miscellaneous Grants	829,426.72	1,075,322.17	2.00	528,119	2.45	743,303	743,303	743,303
Total	9,791,938.31	9,959,222.18	112.93	9,605,212	106.18	10,625,003	10,625,003	10,625,003

FEDERAL, STATE & LOCAL GRANTS – EXPENDITURES BY FUND

Function Summary:	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1000 Instruction	5,818,582.68	6,300,958.85	93.61	6,310,063	90.15	6,776,240	6,776,240	6,776,240
2000 Supporting Services	3,308,204.88	3,238,118.61	12.97	2,942,152	10.10	3,515,628	3,515,628	3,515,628
3000 Community Services	408,441.96	420,386.72	6.35	352,997	5.94	333,135	333,135	333,135
4000 Facilities Acquisition & Construction	80,197.54	-	-	-	-	-	-	-
5000 Ending Fund Balance	176,511.25	(242.00)	-	-	-	-	-	-
Total	9,791,938.31	9,959,222.18	112.93	9,605,212	106.18	10,625,003	10,625,003	10,625,003

SPECIAL REVENUE FUNDS

SPECIAL REVENUE FUNDS - OVERVIEW

Special Revenue Funds account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes. Some examples of special revenue funds might included: restricted state or federal grants-in aid; restricted tax levies. A separate fund may be used for each restricted source or one fund may be used.

Special Revenue Program Funds consist of the following funds which roll up into one for budgetary reporting purposes:

- Grant Funds (see prior section Federal, State & Local Grants)
- Indirect Fund (Fund 200) is used for the assessment of indirect costs that are not readily identified with the activities funded by the federal grant or contract but are never the less incurred for the joint benefit of all activities of the District. Indirect costs recovered are used for items such as paying for the administration of grants.
- Technology Fund (Fund 294) receives revenue through the E-rate program administered by the Universal Service Administrative Company (USAC) under the direction of the Federal Communications Commission (FCC). The program provides discounts to assist schools in obtaining affordable telecommunications and internet access. Funding is requested under four categories of service: telecommunications services, internet services, internal connections, and basic maintenance of internal connections. Discounts for support depend on the level of poverty and the urban/rural status of the population served and range from 20% to 90% of the costs of eligible services.
- Instructional Material Fund (Fund 296) receives funds through an inter-fund transfer from the General Fund (Fund 100). These funds are used for the purchase of instructional material adoptions. Instructional material adoptions can be supplemental adoptions, renewal adoptions, or full adoptions of instructional materials.
- Vehicle Replacement Fund (Fund 297) receives the depreciation reimbursement from the state for District school buses. This revenue is used to purchase new student transportation equipment. Fully depreciated buses are replaced on a rotating replacement plan schedule. Following the Oregon Department of Education's guiding principles, the District uses this fund to provide safe and economical school bus vehicles and equipment.



SPECIAL REVENUE FUNDS – OVERVIEW

- Risk Management Fund (Fund 298) is used to provide coverage for the District for exposures to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters. Payments of judgments awarded against the District and not covered by insurance would be also be paid from the Risk Management Fund. All of the District's work involves possible risk of loss through acts of nature, the economy, society, as well as normal business concerns arising from acts or non-acts of employees and the operational abilities of the District's facilities and equipment.
- Insurance Benefit Fund (Fund 704) consists of a contractual agreement between the District and the Springfield Education Association (SEA). This fund was established in recognition of the licensed staff members' participation in maintaining insurance premiums at a reasonable level. This fund is used to mitigate premium increases. Currently licensed employees' insurance experience is pooled with the experience of the classified employees and administrative employees.
- Fleet Replacement Fund (Fund 997) was established to replace aging fleet vehicles throughout the District. This fund does not cover the replacement of school buses.

FEDERAL, STATE & LOCAL GRANTS AND PROGRAMS – REVENUE DETAIL BY SOURCE

Function & Description	Actual 2013–14	Actual 2014–15	Adopted 2015–16	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1200 Revenue from Local Governments	222,275.65	192,601.93	234,600	206,600	206,600	206,600
1510 Interest	7,297.41	5,804.23	7,000	7,000	7,000	7,000
1805 Private Contributions	-	79,361.50	-	-	-	-
1920 Donations	408,326.03	190,774.13	283,465	245,740	245,740	245,740
1962 Prior Year Expense Recovery	20,815.36	961.91	-	-	-	-
1980 Indirect Revenue	362,455.79	329,448.45	329,847	384,305	384,305	384,305
1990 Miscellaneous Local Revenue	312,553.79	813,864.08	451,269	593,960	593,960	593,960
3222 SSF Bus Depreciation	273,858.40	296,617.36	324,800	324,800	324,800	324,800
3299 State Grants	2,369,181.53	1,957,018.17	1,264,800	1,812,655	1,812,655	1,812,655
4300 Direct Federal Grants	36,331.29	346,757.98	595,637	803,247	803,247	803,247
4500 Federal Grants thru State	6,196,231.51	6,405,615.29	6,748,481	6,845,264	6,845,264	6,845,264
4700 Federal Grants thru Other Governments	260,990.96	263,470.56	180,720	314,137	314,137	314,137
5160 Lease Purchase Receipts	730,606.00	566,688.00	940,000	398,409	398,409	398,409
5200 Interfund Transfers	100,000.00	100,000.00	100,000	1,000,000	1,000,000	1,000,000
5331 Sale of Fixed Assets	83,454.00	10,456.00	-	-	-	-
5400 Beginning Fund Balance	1,451,433.95	1,538,021.04	1,677,925	1,490,664	1,490,664	1,490,664
Total	12,835,811.67	13,097,460.63	13,138,544	14,426,781	14,426,781	14,426,781

FEDERAL, STATE & LOCAL GRANTS AND PROGRAMS – EXPENDITURES BY FUNCTION

Function & Description	Actual 2013–14	Actual 2014–15	FTE 2015-16	Adopted 2015–16	FTE 2016-17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1000 Instructions Services								
1111 Elementary K-5 Programs	142,275.36	210,210.57	-	40,100	-	501,607	501,607	501,607
1113 Elementary Extracurricular	160,747.46	129,621.08	0.45	156,380	0.45	279,574	279,574	279,574
1121 Middle School Programs	157,123.99	131,164.99	1.10	123,036	1.40	395,949	395,949	395,949
1122 Middle School Extracurricular	136,899.68	121,674.63	0.52	144,000	0.52	142,963	142,963	142,963
1131 High School Programs	130,513.05	152,021.73	-	134,400	-	342,910	342,910	342,910
1132 High School Extracurricular	101,298.36	139,517.59	-	138,694	-	203,725	203,725	203,725
1140 Pre-Kindergarten Programs	216.70	78,618.64	-	-	-	-	-	-
1210 Talented & Gifted Programs	3,487.11	5,975.70	-	7,000	-	6,623	6,623	6,623
1220 Restrictive Programs, Students w/ Disabilities	1,792,299.92	1,815,546.14	18.71	1,641,644	15.88	1,851,493	1,851,493	1,851,493
1250 Less Restrictive Programs, Students w/ Disabilities	964,638.12	974,407.52	20.44	1,098,320	19.03	1,143,706	1,143,706	1,143,706
1260 Early Intervention Programs	16,988.15	17,873.00	-	17,081	-	14,250	14,250	14,250
1272 Title I	2,176,888.11	2,470,230.61	51.46	2,848,427	51.93	2,785,431	2,785,431	2,785,431
1291 English Second Language Programs	87,416.10	110,261.48	0.70	99,965	0.70	112,030	112,030	112,030
1293 Migrant Education Programs	13,486.07	3,663.66	0.23	8,350	0.23	3,800	3,800	3,800
1299 Other Designated Programs	13,907.43	3,150.12	-	10,232	-	33,088	33,088	33,088
1400 Summer School Programs	22,897.07	89,288.90	-	-	-	-	-	-
1000 Instructions Services Total	5,921,082.68	6,453,226.36	93.61	6,467,628	90.15	7,817,150	7,817,150	7,817,150
2000 Support Services								
2119 Multicultural Liaisons	-	-	-	-	0.30	17,566	17,566	17,566
2120 Guidance Services	11,313.75	429.12	-	-	-	11,750	11,750	11,750
2122 Counseling Services	-	-	-	-	-	-	-	-
2124 Information Services	-	-	-	-	-	-	-	-
2130 Health Services	9,112.24	10,443.18	0.14	15,804	0.14	16,924	16,924	16,924
2142 Psychological Testing Services	-	47,745.73	0.40	42,329	0.40	43,483	43,483	43,483
2152 Speech Pathology Services	296.93	4,354.64	0.30	31,684	0.20	21,797	21,797	21,797
2190 Student Support Services	191,448.60	144,681.96	1.62	105,236	0.82	108,747	108,747	108,747
2210 Instruction Services	25,941.74	6,349.80	-	-	1.25	162,268	162,268	162,268

FEDERAL, STATE & LOCAL GRANTS AND PROGRAMS – EXPENDITURES BY FUNCTION

Function & Description	Actual 2013–14	Actual 2014–15	FTE 2015-16	Adopted 2015–16	FTE 2016-17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
2211 Improvement Instruction Services	1,625,462.62	1,659,112.02	7.32	1,599,476	4.89	1,817,312	1,817,312	1,817,312
2213 Curriculum Development Services	-	126,683.47	1.50	336,661	0.50	84,093	84,093	84,093
2221 Education Media Services	648.40	1,149.21	-	-	-	-	-	-
2230 Assessment & Testing Services	246.81	63,475.09	-	-	-	-	-	-
2240 Staff Development	893,263.73	504,573.22	0.50	363,151	0.50	579,839	579,839	579,839
2310 Board of Education Services	12,127.50	1,102.50	-	-	-	-	-	-
2321 Office of the Superintendent	12,254.22	28,639.57	-	168,112	-	104,369	104,369	104,369
2410 Office of the Principal	2,897.00	18,564.08	-	280	-	280	280	280
2490 Other Support Services	106,966.92	137,796.44	0.70	101,884	0.70	125,158	125,158	125,158
2521 Fiscal Services	454,139.73	443,065.29	1.00	445,006	1.00	656,759	656,759	656,759
2540 Operation & Maintenance of Plant Services	-	12,975.11	-	-	-	10,000	10,000	10,000
2542 Care & Upkeep of Building Services	10,969.70	26,722.37	0.50	37,874	0.50	52,874	52,874	52,874
2544 Maintenance Services	17,595.61	1,601.99	-	18,399	-	7,688	7,688	7,688
2547 Electrical/Plumbing/HVAC Services	-	-	-	-	-	-	-	-
2551 Student Transportation Services	846,931.29	667,829.80	0.50	1,079,682	0.50	518,091	518,091	518,091
2620 Planning, Research & Development	109,227.97	6,212.14	-	32,500	-	-	-	-
2633 Public Information Services	25,167.68	7,481.25	-	4,500	-	-	-	-
2641 Human Resources Services	163,820.76	196,491.68	1.00	231,683	1.00	248,887	248,887	248,887
2649 Other Staff Services	-	-	-	-	-	-	-	-
2661 Technology Services	158,876.60	108,766.86	-	112,000	-	97,584	97,584	97,584
2000 Support Services Total	4,678,709.80	4,226,246.52	15.47	4,726,262	12.70	4,685,470	4,685,470	4,685,470
3000 Community Services								
3120 Food Preparation Services	20,910.27	21,949.75	-	-	-	-	-	-
3300 Community Services	6,250.00	-	-	-	-	-	-	-
3310 Community Services	253,850.65	259,859.44	4.19	228,089	4.28	234,576	234,576	234,576
3360 Welfare Activities Services	127,431.04	138,577.53	2.16	124,908	1.66	98,559	98,559	98,559
3000 Community Services Total	408,441.96	420,386.72	6.35	352,997	5.94	333,135	333,135	333,135

FEDERAL, STATE & LOCAL GRANTS AND PROGRAMS – EXPENDITURES BY FUNCTION

Function & Description	Actual 2013–14	Actual 2014–15	FTE 2015-16	Adopted 2015–16	FTE 2016-17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
4000 Facilities Acquisition and Contruction								
4150 Building Acquisition & Improvements	80,546.54	-	-	-	-	-	-	-
4000 Facilities Acquisition and Contruction Total	80,546.54	-	-	-	-	-	-	-
5000 Other Uses								
5110 Debt Services	209,009.65	273,481.17	-	339,000	-	426,000	426,000	426,000
5000 Other Uses Total	209,009.65	273,481.17	-	339,000	-	426,000	426,000	426,000
7000 Unappropriated Ending Fund Balance								
7770 Unappropriated Ending Fund Balance	1,538,021.04	1,724,119.86	-	1,252,657	-	1,165,026	1,165,026	1,165,026
7000 Unappropriated Ending Fund Balance Total	1,538,021.04	1,724,119.86	-	1,252,657	-	1,165,026	1,165,026	1,165,026
Total	12,835,811.67	13,097,460.63	115.43	13,138,544	108.78	14,426,781	14,426,781	14,426,781

FEDERAL, STATE & LOCAL GRANTS AND PROGRAMS – EXPENDITURES BY OBJECT

Function & Description	Actual 2013–14	Actual 2014–15	FTE 2015-16	Adopted 2015–16	FTE 2016-17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
100 Salaries								
111 Licensed Salaries	1,490,260.06	1,548,672.29	25.69	1,448,559	23.79	1,404,326	1,404,326	1,404,326
112 Classified Salaries	1,914,531.20	2,020,841.70	87.54	2,037,553	82.49	1,984,187	1,984,187	1,984,187
113 Administrators	168,197.36	184,225.05	2.20	303,772	2.50	255,172	255,172	255,172
114 Managerial Classified	-	-	-	-	-	-	-	-
121 Licensed Substitutes	282,550.19	159,704.00	-	91,356	-	216,533	216,533	216,533
122 Classified Substitutes	26,125.78	42,776.49	-	2,323	-	2,323	2,323	2,323
125 Student Workers	4,086.45	6,979.98	-	8,310	-	3,000	3,000	3,000
127 Summer Workers	-	3,516.00	-	-	-	-	-	-
128 Tutors	-	-	-	5,700	-	5,628	5,628	5,628
130 Extended Days	-	-	-	-	-	-	-	-
133 Activity Pay	2,541.07	-	-	-	-	-	-	-
134 Coaching Pay	40,300.49	49,876.60	-	-	-	34,123	34,123	34,123
139 Benefit Pay	12,177.06	13,079.40	-	7,200	-	7,776	7,776	7,776
154 Licensed Extra Duty Pay	537,624.22	325,090.73	-	388,466	-	312,723	312,723	312,723
155 Classified Extra Duty Pay	90,028.32	68,235.58	-	97,641	-	60,249	60,249	60,249
189 Contracted Services	300,325.18	216,290.28	-	182,008	-	280,795	280,795	280,795
100 Salaries Total	4,868,747.38	4,639,288.10	115.43	4,572,888	108.78	4,566,835	4,566,835	4,566,835
200 Payroll Costs								
210 PERS	1,139,169.22	1,114,241.47	-	1,130,023	-	1,184,191	1,184,191	1,184,191
220 Social Security	343,725.78	332,351.34	-	307,249	-	319,076	319,076	319,076
230 Other Required Payroll Costs	23,383.49	26,228.22	-	33,592	-	35,281	35,281	35,281
240 Insurance	1,203,584.20	1,301,711.59	-	1,319,935	-	1,522,254	1,522,254	1,522,254
249 Tuition Reimbursement	46,019.51	-	-	118,000	-	-	-	-
200 Payroll Costs Total	2,755,882.20	2,774,532.62	-	2,908,800	-	3,060,802	3,060,802	3,060,802

FEDERAL, STATE & LOCAL GRANTS AND PROGRAMS – EXPENDITURES BY OBJECT

Function & Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
300 Purchased Services								
311 Instruction Services	883,327.44	1,011,732.09	-	838,672	-	1,130,358	1,130,358	1,130,358
312 Instructional Program Improvement	110,492.50	560,573.82	-	618,923	-	857,485	857,485	857,485
313 Student Services	23,007.15	96,274.06	-	21,081	-	18,250	18,250	18,250
319 Other Professional & Technical Services	1,500.00	546.25	-	50,000	-	20,000	20,000	20,000
322 Repairs & Maintenance	32,689.47	18,965.31	-	100	-	2,550	2,550	2,550
324 Rentals	42,604.05	36,310.20	-	40,000	-	41,500	41,500	41,500
325 Electricity	59.11	319.07	-	-	-	-	-	-
328 Garbage	-	88.39	-	-	-	1,500	1,500	1,500
331 Reimbursable Travel	5,310.74	1,614.50	-	2,200	-	3,000	3,000	3,000
332 Nonreimbursable Travel	6,528.70	11,785.34	-	5,100	-	5,600	5,600	5,600
340 Travel	101,879.02	58,534.50	-	74,419	-	74,941	74,941	74,941
351 Telephone	752.15	1,097.75	-	990	-	1,040	1,040	1,040
352 Copier Use	250.41	329.05	-	125	-	125	125	125
353 Postage	725.97	1,074.39	-	4,418	-	4,425	4,425	4,425
354 Advertising	1,465.58	-	-	1,500	-	1,500	1,500	1,500
355 Printing	19,487.29	22,134.01	-	17,603	-	16,531	16,531	16,531
374 Tuition - Other	-	-	-	-	-	-	-	-
382 Legal Services	-	-	-	15,000	-	15,000	15,000	15,000
383 Architect/Engineer Services	1,205.25	-	-	-	-	-	-	-
389 Noninstructional Professional & Technical	287,354.42	108,664.58	-	352,097	-	373,456	373,456	373,456
300 Purchased Services Total	1,518,639.25	1,930,043.31	-	2,042,228	-	2,567,261	2,567,261	2,567,261

FEDERAL, STATE & LOCAL GRANTS AND PROGRAMS – EXPENDITURES BY OBJECT

Function & Description	Actual 2013–14	Actual 2014–15	FTE 2015-16	Adopted 2015–16	FTE 2016-17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
400 Supplies & Materials								
410 Supplies & Materials	175,741.15	201,510.30	-	286,019	-	343,944	343,944	343,944
420 Textbooks	89,101.11	99,502.53	-	117,565	-	974,000	974,000	974,000
430 Library Books	-	303.24	-		-	-	-	-
440 Periodicals	664.16	3,014.49	-	450	-	450	450	450
450 Food	20,910.27	21,589.73	-	-	-	-	-	-
460 Nonconsumable Supplies	193,176.66	244,375.70	-	193,141	-	223,885	223,885	223,885
470 Software	30,422.24	5,589.73	-	43,161	-	42,661	42,661	42,661
471 Software License Agreements	64,075.21	171,006.87	-	5,850	-	32,760	32,760	32,760
480 Computer Hardware	80,807.36	54,827.98	-	55,359	-	9,459	9,459	9,459
400 Supplies & Materials Total	654,898.16	801,720.57	-	701,545	-	1,627,160	1,627,160	1,627,160
500 Capital Outlay								
520 Building Acquisition	48,251.66	-	-	-	-	-	-	-
541 Equipment	53,557.40	5,133.67	-	10,000	-	-	-	-
543 Vehicles	23,429.50	-	-	940,000	-	398,409	398,409	398,409
550 Depreciable Technology	23,980.02	-	-	-	-	-	-	-
564 Bus & Bus Improvements	745,368.00	579,488.00	-	-	-	-	-	-
500 Capital Outlay Total	894,586.58	584,621.67	-	950,000	-	398,409	398,409	398,409
600 Other Objects								
610 Debt Service Principal	190,491.71	242,328.05	-	297,000	-	366,000	366,000	366,000
622 Debt Service Interest	18,517.94	31,153.12	-	42,000	-	60,000	60,000	60,000
640 Dues & Fees	33,270.27	40,106.11	-	17,671	-	22,045	22,045	22,045
650 Insurance & Judgments	-	-	-	23,908	-	180,340	180,340	180,340
670 Taxes & Licenses	301.35	137.00	-	-	-	-	-	-
690 Grant Indirect Charges	362,455.79	329,410.22	-	329,847	-	412,904	412,904	412,904
600 Other Objects Total	605,037.06	643,134.50	-	710,426	-	1,041,289	1,041,289	1,041,289

FEDERAL, STATE & LOCAL GRANTS AND PROGRAMS – EXPENDITURES BY OBJECT

Function & Description	Actual 2013–14	Actual 2014–15	FTE 2015-16	Adopted 2015–16	FTE 2016-17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
800 Other Uses of Funds								
820 Reserved for Next Year	1,538,021.04	1,724,119.86	-	1,252,657	-	1,165,026	1,165,026	1,165,026
800 Other Uses of Funds Total	1,538,021.04	1,724,119.86	-	1,252,657	-	1,165,026	1,165,026	1,165,026
Total	12,835,811.67	13,097,460.63	115.43	13,138,544	108.78	14,426,781	14,426,781	14,426,781

NUTRITION SERVICES FUND

NUTRITION SERVICES FUND – FUND 291 - OVERVIEW

It is the mission of the Nutrition Services program, in conjunction with the District Wellness committee, to create a school environment that promotes and protects children's health, well-being, and ability to learn by supporting healthy eating, in the community and in life. It is our desire to provide nutritionally balanced meals to all of the students in the District. The District participates in the National School Lunch and Breakfast Programs, as well as the Child and Adult Care Food Program (CACFP). Under the Federal Free and Reduced Meal Program, those students whose family income meets certain federal guidelines may qualify to receive free or reduced priced meals.

Beginning in the 2015–16 school year, the District had seven schools qualify for the Community Eligibility Provision (CEP). To qualify for the CEP, schools must meet certain federal criteria. Through the CEP, the qualifying schools are now able to provide free breakfast and lunch to ALL students without requiring applications to the Free and Reduced Lunch Program. This means that all students at Douglas Gardens Elementary, Guy Lee Elementary, Maple Elementary, Page Elementary, Riverbend Elementary, Two Rivers-Dos Rios Elementary, and Hamlin Middle School will receive free breakfast and lunch. With the implementation of the CEP program, we have seen an increase in participation of 15% for breakfast and 18% for lunch within the first three months. Students at non-CEP schools who qualify for reduced meals will now get their lunch for free (they already received breakfast for free). Students at these schools will still be required to go through the application process.

Currently meals are prepared on-site in 12 elementary schools; 4 middle schools, 2 high schools; Willamette Leadership Academy charter middle and high schools; and the memorial building which prepares meals for Gateways High School, Academy of Arts and Academics charter high school and the Community Transition Program. The Nutrition Services program supports and transports, through the distribution warehouse, food products for all District schools. More than 7,356 meals are served daily and over 420 students receive after school meals everyday. Other services available include ala carte selections and catering for special events at all locations within the School District.

The Nutrition Services staff prepares menus each month based on federal FDA guidelines for nutrition, and purchases ingredients that are as local, healthful, and natural as possible. The District has partnered with the Willamette Farm and Food Coalition on a Harvest of the Month program. Each month one locally grown item is highlighted and served weekly in all cafeterias. Harvest of the Month gives students the chance to taste and learn about the importance of eating fruits and vegetables. The District has also partnered with the Willamette Farm and Food Coalition, FOOD for Lane County's Youth Farm and Emerald Fruit and Produce to implement the Farm to School Program. Farm to School educational activities have been implemented at Guy Lee Elementary. The goals of the program are to educate children about where their food comes from, how to grow their own food, and the value of fresh fruits and vegetables in their diet. The program includes farm field trips to FOOD for Lane County's Youth Farm, tasting tables in the cafeteria, a "harvest meal" in which students prepare a meal using produce they harvested at the farm, garden sessions at the Youth Farm and nutrition lessons.

The Nutrition Services program operates under the philosophy that the program will be financially self-supporting. This minimizes the chance of any additional subsidizing from the General Fund. The Nutrition Services Program continually strives to work within their budgetary constraints, provide quality meals and keep lunch and breakfast prices as low as possible for students.

NUTRITION SERVICES FUND – FUND 291 - OVERVIEW

The charts below shows the year-to-date meal participation rate at District schools.

Lunch				
Month	Elementary	Middle	High	District
September	61%	57%	19%	46%
October	64%	61%	20%	49%
November	64%	60%	19%	49%
December	67%	59%	18%	50%
January	66%	58%	17%	49%

Breakfast				
Month	Elementary	Middle	High	District
September	31%	13%	6%	19%
October	33%	15%	7%	21%
November	33%	15%	7%	21%
December	32%	14%	7%	20%
January	32%	14%	6%	20%

NUTRITION SERVICES FUND – FUND 291 – REVENUE BY SOURCES

Function and Description	Actual 2013–14	Actual 2014–15	Adopted 2015–16	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1510 Interest	-	-	-	-	-	-
1610 Lunch Sales	392,813	413,429	500,000	500,000	500,000	500,000
1630 Other Meals	-	10,180	15,000	15,000	15,000	15,000
1962 Prior Yrs Exp Recovery	12,121	402	-	-	-	-
1990 Misc Local Revenue	7,797	11,384	5,000	5,000	5,000	5,000
3102 SSF School Lunch Match	37,075	37,773	38,000	40,000	40,000	40,000
3299 State Grants	7,466	8,078	10,000	30,000	30,000	30,000
4500 Federal Grants thru State	2,884,489	2,976,129	3,155,200	3,581,300	3,581,300	3,581,300
4900 Rev for/on Behalf of District	211,683	215,369	222,742	271,968	271,968	271,968
5400 Beginning Fund Balance	81,806	222,378	99,080	361,120	361,120	361,120
Total	3,635,251	3,895,122	4,045,022	4,804,388	4,804,388	4,804,388

NUTRITION SERVICES FUND – FUND 291 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
3110 Nutrition Services Direction								
112 Classified Salaries	113,939	119,224	3.00	124,288	3.00	128,725	128,725	128,725
114 Managerial Classified	71,455	74,961	1.00	78,512	1.00	80,876	80,876	80,876
139 Benefit Pay	6,388	6,429	-	5,280	-	5,280	5,280	5,280
210 PERS	53,354	55,502	-	52,437	-	52,000	52,000	52,000
220 Social Security	14,001	14,710	-	15,398	-	15,902	15,902	15,902
230 Other Required Payroll Costs	908	1,097	-	1,622	-	1,676	1,676	1,676
240 Insurance	48,267	48,845	-	51,835	-	53,112	53,112	53,112
322 Repairs & Maintenance	605	109	-	1,000	-	1,000	1,000	1,000
340 Travel	398	-	-	1,000	-	1,000	1,000	1,000
350 Communications	-	-	-	15,000	-	15,000	15,000	15,000
352 Copier Use	158	112	-	-	-	-	-	-
353 Postage	4,709	4,790	-	-	-	-	-	-
355 Printing	3,816	4,161	-	-	-	-	-	-
359 Other Communication	763	822	-	-	-	-	-	-
389 Noninstructional Prof & Tech	7,056	7,356	-	8,000	-	8,000	8,000	8,000
410 Supplies & Materials	2,911	2,940	-	3,000	-	4,000	4,000	4,000
460 Nonconsumable Supplies	-	2,002	-	1,000	-	19,000	19,000	19,000
470 Software	12,283	25,500	-	14,000	-	14,000	14,000	14,000
480 Computer Hardware	-	1,681	-	3,000	-	5,000	5,000	5,000
640 Dues & Fees	611	691	-	1,000	-	1,000	1,000	1,000
670 Taxes & Licenses	386	387	-	500	-	500	500	500
3110 Nutrition Services Direction Total	342,008	371,317	4.00	376,873	4.00	406,071	406,071	406,071

NUTRITION SERVICES FUND – FUND 291 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
3120 Food Preparation Services								
112 Classified Salaries	776,667	782,954	42.43	848,320	41.46	871,622	871,622	871,622
122 Classified Substitutes	47,787	47,770	-	30,000	-	52,000	52,000	52,000
136 Additional Pay	3,382	2,203	-	-	-	-	-	-
210 PERS	212,243	211,490	-	211,093	-	209,683	209,683	209,683
220 Social Security	52,654	55,569	-	65,055	-	68,353	68,353	68,353
230 Other Required Payroll Costs	25,649	21,342	-	35,565	-	27,620	27,620	27,620
240 Insurance	400,830	369,715	-	499,023	-	514,818	514,818	514,818
320 Property Services	-	-	-	65,000	-	67,000	67,000	67,000
322 Repairs & Maintenance	7,059	29,879	-	-	-	-	-	-
325 Electricity	28,682	28,330	-	-	-	-	-	-
327 Water & Sewer	9,336	9,443	-	-	-	-	-	-
340 Travel	511	327	-	500	-	500	500	500
389 Noninstructional Prof & Tech	-	6	-	-	-	-	-	-
410 Supplies & Materials	77,390	77,369	-	95,000	-	98,000	98,000	98,000
450 Food	1,259,272	1,400,127	-	1,450,000	-	1,574,451	1,574,451	1,574,451
460 Nonconsumable Supplies	3,959	9,105	-	6,500	-	8,000	8,000	8,000
498 Over/Short	(4,867)	-	-	-	-	-	-	-
541 Equipment	37,967	12,800	-	45,000	-	60,000	60,000	60,000
3120 Food Preparation Services Total	2,938,519	3,058,430	42.43	3,351,056	41.46	3,552,047	3,552,047	3,552,047

NUTRITION SERVICES FUND – FUND 291 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
3130 Food Delivery Services								
112 Classified Salaries	65,714	68,947	1.50	68,998	1.50	70,480	70,480	70,480
210 PERS	18,282	19,009	-	17,388	-	17,056	17,056	17,056
220 Social Security	4,968	5,199	-	5,106	-	5,215	5,215	5,215
230 Other Required Payroll Costs	2,312	2,118	-	3,076	-	2,554	2,554	2,554
240 Insurance	19,065	18,278	-	19,365	-	19,836	19,836	19,836
320 Property Services	20,226	-	-	38,000	-	38,000	38,000	38,000
322 Repairs & Maintenance	-	1,748	-	-	-	-	-	-
325 Electricity	-	11,242	-	-	-	-	-	-
326 Fuel	-	6,340	-	-	-	-	-	-
327 Water & Sewer	-	844	-	-	-	-	-	-
328 Garbage	-	1,847	-	-	-	-	-	-
359 Other Communication	540	-	-	-	-	-	-	-
393 Laundry Services	181	308	-	-	-	-	-	-
410 Supplies & Materials	1,057	630	-	1,000	-	1,000	1,000	1,000
543 Vehicles	-	-	-	-	-	90,000	90,000	90,000
3130 Food Delivery Services Total	132,346	136,509	1.50	152,933	1.50	244,141	244,141	244,141
7770 Unappropriated Ending Fund Balance								
820 Reserved for Next Year	222,378	329,406	-	164,160	-	602,128	602,128	602,128
7770 Unappropriated Ending Fund Balance Total	222,378	328,866	-	164,160	-	602,128	602,128	602,128
Total	3,635,251	3,895,122	47.93	4,045,022	46.96	4,804,388	4,804,388	4,804,388

CO-CURRICULAR FUND

CO-CURRICULAR FUND – FUND 292 – OVERVIEW

The Co-Curricular Fund provides for costs associated with activities, athletics and other school enrichment programs. Co-curricular activities normally supplement the regular instructional programs and include, but are not limited to, such activities as athletics, band, choir, and drama. Co-curricular activities occur at the middle and high school levels through the District offerings, as well as Willamalane Park & Recreation.



CO-CURRICULAR FUND – FUND 292 – REVENUE BY SOURCES

Function and Description	Actual 2013–14	Actual 2014–15	Adopted 2015–16	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1711 Gate Receipts	41,246	53,997	50,000	50,000	50,000	50,000
1712 Student Fees	113,591	113,500	135,000	120,000	120,000	120,000
1990 Misc Local Revenue	17,070	175	-	-	-	-
5200 Interfund Transfers	709,000	959,000	999,000	1,167,000	1,167,000	1,167,000
5400 Beginning Fund Balance	131	-	2,949	1,997	1,997	1,997
Total	881,038	1,126,672	1,186,949	1,338,997	1,338,997	1,338,997

CO-CURRICULAR FUND – FUND 292 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1122 Middle School Extracurricular								
133 Activity Pay	2,570	2,640	-	4,000	-	4,000	4,000	4,000
134 Coaching Pay	22,759	22,300	-	22,000	-	23,000	23,000	23,000
135 Non-Professional Duty Pay	259	-	-	-	-	-	-	-
210 PERS	7,110	6,996	-	6,000	-	6,600	6,600	6,600
220 Social Security	1,924	1,868	-	2,000	-	2,000	2,000	2,000
230 Other Required Payroll Costs	119	135	-	200	-	300	300	300
389 Noninstructional Prof & Tech	-	51,500	-	60,000	-	60,000	60,000	60,000
1122 Middle School Extracurricular Total	34,740	85,439	-	94,200	-	95,900	95,900	95,900
1132 High School Extracurricular								
111 Licensed Salaries	27,116	140,883	3.00	144,671	3.00	163,396	163,396	163,396
121 Licensed Substitutes	9,219	13,673	-	-	-	10,000	10,000	10,000
130 Extended Days	3,730	4,652	-	-	-	4,500	4,500	4,500
133 Activity Pay	107,637	97,629	-	145,000	-	173,400	173,400	173,400
134 Coaching Pay	329,289	349,834	-	326,000	-	356,600	356,600	356,600
135 Non-Professional Duty Pay	32,438	38,879	-	-	-	-	-	-
139 Benefit Pay	400	400	-	-	-	400	400	400
154 Extra Duty Pay	4,397	-	-	-	-	-	-	-
189 Contracted Services	2,925	14,377	-	15,000	-	15,000	15,000	15,000
210 PERS	102,386	125,432	-	102,543	-	175,047	175,047	175,047
220 Social Security	38,721	49,709	-	47,351	-	53,523	53,523	53,523
230 Other Required Payroll Costs	2,461	3,634	-	3,387	-	5,640	5,640	5,640

CO-CURRICULAR FUND – FUND 292 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
240 Insurance	5,849	37,162	-	44,235	-	39,240	39,240	39,240
319 Other Prof & Tech Services	43,028	37,576	-	50,000	-	50,000	50,000	50,000
322 Repairs & Maintenance	432	2,264	-	14,000	-	14,000	14,000	14,000
330 Student Transportation Services	-	-	-	100,562	-	90,352	90,352	90,352
332 Nonreimbursable Transportation	64,859	49,939	-	-	-	-	-	-
340 Travel	5,706	3,700	-	3,000	-	5,000	5,000	5,000
353 Postage	-	69	-	-	-	-	-	-
355 Printing	1,936	1,947	-	2,000	-	2,000	2,000	2,000
380 Noninstructional Prof & Tech	-	-	-	25,000	-	25,000	25,000	25,000
389 Noninstructional Prof & Tech	32,209	40,943	-	-	-	-	-	-
410 Supplies & Materials	23,875	8,522	-	30,000	-	20,000	20,000	20,000
460 Nonconsumable Supplies	1,416	9,852	-	30,000	-	30,000	30,000	30,000
470 Computer Software	500	250	-	-	-	-	-	-
541 Equipment	-	2,963	-	-	-	-	-	-
640 Dues & Fees	5,770	6,945	-	10,000	-	10,000	10,000	10,000
1132 High School Extracurricular Total	846,297	1,041,233	3.00	1,092,749	3.00	1,243,097	1,243,097	1,243,097
7770 Unappropriated Ending Fund Balance								
820 Reserved for Next Year	-	-	-	-	-	-	-	-
7770 Unappropriated Ending Fund Balance Total	-	-	-	-	-	-	-	-
Total	881,038	1,126,672	3.00	1,186,949	3.00	1,338,997	1,338,997	1,338,997

STUDENT BODY ACTIVITIES

STUDENT BODY ACTIVITIES – FUND 293 – OVERVIEW

The Student Body Activities Fund is for funds which are raised or collected by and/or for school-approved student groups. These funds are legally restricted to expenditures for specific purposes and are raised and spent to promote the general welfare, education and morale of all students. The projects for fundraising of student body money should contribute to the educational, recreational or cultural experiences of students and should not conflict, but add to the instructional program. Funds derived from authorized clubs and organizations should be expended to benefit the specific club or organization, and to the extent possible, benefit those students currently in school who have contributed to the accumulation of those funds.

Management of student funds should be in accordance with sound business practices, including sound accounting procedures and should be audited on a regular basis. Usually, the funds are collected for a specific and designated purpose and must be approved by the managing staff member or school principal. Although most funds in the student body accounts are funds raised by students for student controlled activities, there are some District funds that are collected and accounted for in these accounts. These District funds could include supply fees when students are enrolled in certain classes to pay for the cost of supplies (woodshop, art, auto shop, etc.); lost and damaged textbooks and library books; District owned band/orchestra equipment rental; activity fees; District summer school fees; and school planners and physical education t-shirts which are required by some schools.

Examples of student body activities at the elementary schools include:

- Centennial Elementary School holds an annual Jog-a-thon fundraiser which supports additional enrichment opportunities to enhance the core educational program, including curriculum-related field trips, speakers and assemblies;
- Douglas Gardens Elementary offers opportunities for students to experience performing arts in the community and other educational field trips through PTA sponsored donations;
- Elizabeth Page Elementary offers a comprehensive music program for grades K-5;
- Guy Lee Elementary School offers a summer library program for students through community volunteers;
- Maple Elementary School has a comprehensive music program for all students, as well as fifth grade orchestra;
- Mt. Vernon Elementary School provides educational opportunities through field trips and enrichment programs;
- Ridgeview Elementary School students visit pumpkin patches, Dorris Ranch, Shotgun Creek, and the Oregon State Capital;
- Riverbend Elementary School students have the opportunity to participate in Battle of the Books, 5th grade orchestra, music performances, a Jog-a-Thon fundraiser, and a spring talent show;
- Thurston Elementary School students experience educational opportunities during field trips which include visiting the pumpkin patch, Wildlife Safari, the Portland Zoo, the Oregon State Capital, as well as the University of Oregon and Oregon State University;

STUDENT BODY ACTIVITIES – FUND 293 – OVERVIEW

- Two Rivers-Dos Rios Elementary School students participate in a number of extracurricular activities. Students have the opportunity to be part of Battle of the Books at every grade level, a multicultural celebration, family reading nights, and an after-school enrichment program for students in 4th and 5th grades;
- Walterville Elementary School hosts artists-in-residence, give students a chance to participate in student government, and has an active Battle of the Books program and a Lego Robotics club; and
- Yolanda Elementary School students have the opportunity to receive music and/or library classes weekly, 5th grade students participate in orchestra twice weekly, and kindergarten students receive extra reading support in the Kinder Plus Program.

Some of the student body activities at the middle schools include:

- Agnes Stewart Middle School is home to the Dream Catchers Enterprise which provides students with real world job experience;
- Briggs Middle School offers a strong music program with choir, band and orchestra, as well a drama classes that stage three musicals and/or plays each year;
- Hamlin Middle School students benefit from grade-level educational experiences with trips to OMSI, Oregon Coast Aquarium, Wildlife Safari, lava fields, and varied waterfalls; and
- Thurston Middle School has an after-school dance program that gives students a chance to build skills for the Thurston High School cabaret program.

Some of the student body activities at the high schools include:

- Gateways High School offers a variety of all-school activities and events, including their annual Healthy Relations workshop;
- Springfield High School enhances the student experience through many events, programs and opportunities, including the annual community pep rally and several other student-led assemblies; and
- Thurston High School provides numerous elective opportunities to their students in athletics (football, soccer, basketball, etc.), fine arts programs (marching band, drama, orchestra, etc.), career-based electives (leadership, woodshop, robotics, etc.), and through clubs (sex trafficking prevention, gay-straight alliance, multicultural, etc.)

STUDENT BODY ACTIVITIES – FUND 293 – REVENUE BY SOURCES

Function and Description	Actual 2013–14	Actual 2014–15	Adopted 2015–16	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1330 Summer School Tuition	4,310	6,550	5,000	7,000	7,000	7,000
1510 Interest	2,194	1,879	5,000	3,000	3,000	3,000
1700 Extracurricular Activities	1,705,828	1,860,275	1,970,000	2,000,000	2,000,000	2,000,000
1920 Donations	58,056	37,226	-	-	-	-
1990 Misc Local Revenue	24,720	108,662	40,000	40,000	40,000	40,000
5400 Beginning Fund Balance	882,929	889,272	880,000	1,000,000	1,000,000	1,000,000
Total	2,678,037	2,903,866	2,900,000	3,050,000	3,050,000	3,050,000

STUDENT BODY ACTIVITIES – FUND 293 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1113 Elementary Extracurricular								
310 Instruction Services	43,715	52,564	-	50,000	-	70,000	70,000	70,000
410 Supplies & Materials	131,146	157,691	-	160,000	-	160,000	160,000	160,000
640 Dues & Fees	43,716	52,564	-	50,000	-	70,000	70,000	70,000
1113 Elementary Extracurricular Total	218,577	262,818	-	260,000	-	300,000	300,000	300,000
1122 Middle School Extracurricular								
310 Instruction Services	11,787	7,856	-	15,000	-	15,000	15,000	15,000
320 Property Services	11,235	8,751	-	15,000	-	15,000	15,000	15,000
330 Student Transportation Services	5,041	6,143	-	10,000	-	10,000	10,000	10,000
340 Travel	2,940	2,860	-	3,000	-	5,000	5,000	5,000
350 Communications	1,149	763	-	10,000	-	5,000	5,000	5,000
380 Noninstructional Prof & Tech	-	-	-	5,000	-	5,000	5,000	5,000
410 Supplies & Materials	145,145	187,498	-	160,000	-	190,000	190,000	190,000
420 Textbooks	4,084	-	-	-	-	-	-	-
430 Library Books	614	1,199	-	2,000	-	2,000	2,000	2,000
440 Periodicals	-	1,115	-	-	-	1,000	1,000	1,000
460 Nonconsumable Supplies	2,423	4,295	-	20,000	-	5,000	5,000	5,000
470 Software	1,324	1,142	-	20,000	-	2,000	2,000	2,000
480 Computer Hardware	1,228	6,202	-	-	-	10,000	10,000	10,000
640 Dues & Fees	60,234	40,200	-	50,000	-	60,000	60,000	60,000
1122 Middle School Extracurricular Total	247,204	268,024	-	310,000	-	325,000	325,000	325,000

STUDENT BODY ACTIVITIES – FUND 293 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1132 High School Extracurricular								
310 Instruction Services	160,920	154,681	-	170,000	-	170,000	170,000	170,000
320 Property Services	52,271	44,666	-	50,000	-	50,000	50,000	50,000
332 Nonreimbursable Transportation	8,580	3,753	-	1,000	-	10,000	10,000	10,000
340 Travel	84,163	90,546	-	130,000	-	100,000	100,000	100,000
350 Communications	51,132	16,132	-	60,000	-	60,000	60,000	60,000
410 Supplies & Materials	713,114	784,226	-	750,000	-	800,000	800,000	800,000
420 Textbooks	1,957	120	-	10,000	-	3,000	3,000	3,000
430 Library Books	4,388	405	-	4,000	-	5,000	5,000	5,000
440 Periodicals	-	-	-	1,000	-	2,000	2,000	2,000
460 Nonconsumable Supplies	9,582	-	-	40,000	-	10,000	10,000	10,000
470 Software	1,858	1,953	-	5,000	-	5,000	5,000	5,000
480 Computer Hardware	7,304	326	-	20,000	-	10,000	10,000	10,000
640 Dues & Fees	227,715	244,925	-	239,000	-	250,000	250,000	250,000
1132 High School Extracurricular Total	1,322,984	1,341,733	-	1,480,000	-	1,475,000	1,475,000	1,475,000
7770 Unappropriated Ending Fund Balance								
820 Reserved for Next Year	889,272	1,031,291	-	850,000	-	950,000	950,000	950,000
7770 Unappropriated Ending Fund Balance Total	889,272	1,031,291	-	850,000	-	950,000	950,000	950,000
Total	2,678,037	2,903,866	-	2,900,000	-	3,050,000	3,050,000	3,050,000

DEBT SERVICES FUND

DEBT SERVICES FUND – FUND 300 – OVERVIEW

The Debt Services Fund provides for repayment of bonds approved by the public for capital construction, as well as repayment of pension bonds, qualified zone academy bonds, and full faith credit financing bonds.

In 2005, the District extended into an agreement with the Oregon School Boards Association to authorize and issue limited tax pension bonds. The issue was used to refinance a majority of the District's unfunded actuarial liability due to the Public Employees Retirement System (PERS) at a rate less than PERS assesses. The District is obligated to pay this in full over a 23-year period with interest ranging from 4.05% to 4.76%.

In 2005, the District issued Qualified Zone Academy Bonds to finance minor capital projects. The District received \$1,261,720 in proceeds. Payments are due annually through 2021 with 0.00% interest.

In 2015, the District issued \$44,040,338 in refunding bonds on the 2006 & 2007 series issues. Payments are due annually through 2029 with interest ranging from 1.26% to 3.83%. \$9,156,605 of the 2006 & 2007 bond issue was not refunded and will be fully paid in 2017.

In 2015, the District issued General Obligation Bonds and received proceeds in the amount of \$71,498,907. Proceeds from the bond issue are being used for construction of Hamlin Middle School; classroom additions at Maple, Mt. Vernon, Ridgeview, Riverbend and Yolanda elementary schools; various capital improvements and safety upgrades at all schools; and technology upgrades at all schools. Repayment of these bonds are due through 2040 with interest ranging from 2.00% to 5.00%.

In 2015, the District issued Full Faith Credit Financing Bonds in the amount of \$4,000,000. A portion of the proceeds were used for the purchase of a new administrative building, and the remaining proceeds will be used for structural and cosmetic upgrades. Payments are due annually through 2030 with interest at 3.13%.

Bond Series	Description	Bond Maturity	Original Amount Issued	Amount Refunded	Outstanding Bonds June 30, 2016
2005A	PERS Pension Bonds	06/30/2028	62,150,000	-	51,320,000
QZAB	Qualified Zone Academy Bonds	10/20/2021	1,261,720	-	473,145
2006–2007	General Obligation Bond 2006 & 2007 Issue	06/15/2017	53,196,944	44,040,338	3,640,000
2015	Refunding 2015, partially refund 2006 & 2007 Issue	06/15/2029	44,040,338	-	43,965,338
2015	General Obligation Bond 2015 Issue	06/15/2040	71,498,907	-	71,258,907
2015	Full Faith Credit	12/01/2030	4,000,000	-	4,000,000
Total			236,147,909	44,040,338	174,657,390

DEBT SERVICES FUND – FUND 300 – REVENUE BY SOURCES

Function and Description	Actual 2013–14	Actual 2014–15	Adopted 2015–16	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1111 Current Year Property Tax	4,597,116	4,957,941	5,900,000	6,600,000	6,600,000	6,600,000
1112 Prior Years Property Tax	113,364	101,544	75,000	100,000	100,000	100,000
1510 Interest	46,505	43,075	40,200	40,200	40,200	40,200
1970 Assessments Other Funds	4,319,171	4,739,939	4,700,000	4,900,000	4,900,000	4,900,000
1990 Miscellaneous	111,360	83,739	-	-	-	-
5110 Bond Proceeds	-	44,952,578	-	-	-	-
5200 Interfund Transfers	78,858	3,078,858	78,858	464,577	464,577	464,577
5400 Beginning Fund Balance	3,315,659	3,314,120	460,000	501,982	501,982	501,982
Total	12,582,033	61,271,794	11,254,058	12,606,759	12,606,759	12,606,759

DEBT SERVICES FUND – FUND 300 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
2521 Fiscal Services								
389 Noninstructional Prof & Tech	-	345,935	-	-	-	5,000	5,000	5,000
2521 Fiscal Services Total	-	345,935	-	-	-	5,000	5,000	5,000
5100 Debt Service								
611 Bond Redemption - PERS	1,635,000	1,875,000	-	2,140,000	-	2,425,000	2,425,000	2,425,000
612 Bond Redemption - 2015 Refunding	-	75,000	-	-	-	-	-	-
614 Principal - Admin Building	-	-	-	-	-	157,000	157,000	157,000
615 Bond Redemption - QSCB	-	3,000,000	-	-	-	-	-	-
616 Bond Redemption - 2006–07	779,037	3,136,698	-	2,379,907	-	3,640,000	3,640,000	3,640,000
617 Bond Redemption - 1997	2,910,000	3,090,000	-	-	-	-	-	-
618 Bond Redemption - QZAB	78,857	78,858	-	78,858	-	78,858	78,858	78,858
619 Bond Redemption - 2015	-	-	-	240,000	-	870,000	870,000	870,000
620 Payment to Escrow - Refunded Bonds	-	44,605,672	-	-	-	-	-	-
621 Bond Interest - PERS	2,684,356	2,612,089	-	2,528,464	-	2,431,736	2,431,736	2,431,736
622 Bond Interest - 2015 Refunding	-	91,573	-	321,700	-	321,700	321,700	321,700
624 Interest - Admin Building	-	-	-	-	-	185,366	185,366	185,366
625 Bond Interest - QSCB	120,000	118,452	-	-	-	-	-	-
626 Bond Interest - 2006–07	787,963	1,647,802	-	1,322,093	-	182,000	182,000	182,000
627 Bond Interest - 1997	272,700	92,700	-	-	-	-	-	-
629 Bond Interest - 2015	-	-	-	2,108,069	-	1,525,250	1,525,250	1,525,250
5100 Debt Service Total	9,267,913	60,423,844	-	11,119,091	-	11,816,910	11,816,910	11,816,910

DEBT SERVICES FUND – FUND 300 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
7770 Unappropriated Ending Fund Balance								
820 Reserved for Next Year	3,314,120	502,015	-	134,967	-	784,849	784,849	784,849
7770 Unappropriated Ending Fund Balance Total	3,314,120	502,015	-	134,967	-	784,849	784,849	784,849
Total	12,582,033	61,271,794	-	11,254,058	-	12,606,759	12,606,759	12,606,759

BOND FUND – FUND 400

BOND FUND – FUND 400 – OVERVIEW

This Bond Fund provides for projects relating to the bond measure approved in November 2006. Projects included in this fund were the replacement of Thurston Elementary School and Maple Elementary School, as well as a variety of capital improvement projects. The bond measure was split into two issues – Series 2006 and Series 2007. The total bond measure approved was \$42,745,000. There has been no activity in this fund since the 2013–14 fiscal year. All projects pertaining to this bond have been completed and all funds expended.



Thurston Elementary School



Maple Elementary School

BOND FUND – FUND 400 – REVENUE BY SOURCES

Function and Description	Actual 2013–14	Actual 2014–15	Adopted 2015–16	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1510 Interest	-	-	-	-	-	-
1990 Misc Local Revenue	36,415	-	-	-	-	-
5400 Beginning Fund Balance	106,972	-	-	-	-	-
Total	143,387	-	-	-	-	-

BOND FUND – FUND 400 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013-14	Actual 2014-15	FTE 2015-16	Adopted 2015-16	FTE 2016-17	Proposed 2016-17	Approved 2016-17	Adopted 2016-17
5200 Transfer of Funds								
720 Transfers	143,387	-	-	-	-	-	-	-
5200 Transfer of Funds Total	143,387	-	-	-	-	-	-	-
7770 Unappropriated Ending Fund Balance								
820 Reserved for Next Year	-	-	-	-	-	-	-	-
7770 Unappropriated Ending Fund Balance Total	-	-	-	-	-	-	-	-
Total	143,387	-	-	-	-	-	-	-

CAPITAL PROJECTS FUND

CAPITAL PROJECTS FUND – FUND 401 – OVERVIEW

The Capital Projects Fund provides for special projects involving acquisition of property, buildings or equipment, and construction and/or remodeling of facilities. Construction projects have been in response to priorities established through the Site and Facilities Advisory Committee or the School Board. Only projects of a significant nature are within this fund. Normal maintenance and minor remodeling activities are included in the General Fund.

In Oregon, the state does not provide funding for the construction, repair and maintenance of public school buildings. The only two funding mechanisms available to public school districts for capital funds are local bond measures, sale of land or facilities, or from general operating funds.

According to a growing body of research, poor building conditions and design are a liability to the safety, health and performance of students and teachers; and adequate school facilities are needed to support high standards for teachers' effectiveness and student achievement.¹ For example, if a building is poorly lit or inadequately heated and ventilated, it can be difficult for students to focus on their classes and academic performance can suffer.

When considering the quality of each school facility, the Facilities Advisory Committee considers several items:

- major facility issues;
- major Americans with Disabilities Act (ADA) and code issues;
- school design issues;
- recent improvements;
- year built; and
- creating an equitable experience for all students and all schools.

Of the 12 elementary and 4 middle schools, 9 are 50 years old or older. Based on the criteria listed above, these schools are ranked by the magnitude of the identified facilities issues. (See the full Facilities Advisory Committee report dated February 25, 2013, on the Springfield Public Schools website at www.springfield.k12.or.us/Page/579).

In a time of limited and declining resources, it continues to be more necessary than ever to provide careful stewardship of Springfield Public Schools' resources with the goal of long-term sustainability for its programs and facilities.

¹Hollander, Arnie. "My School: My Health: My Achievement." Center for Innovative School Facilities. June 2012. <<http://www.cisforegon.org>>.

CAPITAL PROJECTS FUND – FUND 401 – REVENUE BY SOURCES

Function and Description	Actual 2013–14	Actual 2014–15	Adopted 2015–16	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1510 Interest	2,365	2,120	-	-	-	-
1911 Facility Rental Fees	13,635	47,215	64,000	366,468	366,468	366,468
1915 Property Rental Fees	10,695	7,688	-	-	-	-
1920 Contributions and Donations	235,000	-	-	-	-	-
1962 Prior Yrs Exp Recovery	-	6,056				
1990 Misc Local Revenue	(36,415)	12,034	-	-	-	-
4100 Unrestricted Federal Revenue	23,788	-	-	-	-	-
5200 Interfund Transfers	143,387	-	-	-	-	-
5331 Sale of Fixed Assets	1,528,638	1,895,733	-	-	-	-
5400 Beginning Fund Balance	253,147	1,361,623	108,373	356,521	356,521	2,140,515
Total	2,174,240	3,332,469	172,373	722,989	722,989	2,506,983

CAPITAL PROJECTS FUND – FUND 401 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
2521 Fiscal Services								
640 Dues & Fees	950	950	-	-	-	-	-	-
2521 Fiscal Services Total	950	950	-	-	-	-	-	-
2540 Operations & Maintenance of Plant Services								
322 Repairs & Maintenance	-	7,812	-	-	-	-	-	-
383 Architect/Engineer Services	31,217	37,867	-	-	-	-	-	-
389 Noninstructional Prof & Tech	6,000	-	-	-	-	-	-	-
471 Software License Agreements	11,263	-	-	-	-	-	-	-
670 Taxes & Licenses	12,244	-	-	-	-	-	-	-
2540 Operations & Maintenance of Plant Services Total	60,724	45,679	-	-	-	-	-	-
2543 Care & Upkeep of Building Services								
460 Nonconsumable Supplies	-	4,140	-	-	-	-	-	-
2543 Care & Upkeep of Building Services Total	-	4,140	-	-	-	-	-	-
2544 Maintenance Services								
322 Repairs & Maintenance	12,958	24,278	-	-	-	-	-	-
328 Garbage Services	2,243	-	-	-	-	-	-	-
383 Architect/Engineer Services	3,675	682	-	-	-	-	-	-
389 Noninstructional Prof & Tech	-	10,000	-	87,160	-	120,000	120,000	120,000
410 Supplies & Materials	179	10,894	-	10,213	-	52,656	52,656	52,656
460 Nonconsumable Supplies	-	5,826	-	-	-	-	-	-
670 Taxes & Licenses	-	179	-	-	-	-	-	-
2544 Maintenance Services Total	19,054	51,859	-	97,373	-	172,656	172,656	172,656

CAPITAL PROJECTS FUND – FUND 401 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
2549 Other Operation & Maintenance of Plant Services								
389 Noninstructional Prof & Tech	9,490	-	-	-	-	-	-	-
2549 Other Operation & Maint. of Plant Services Total	9,490	-	-	-	-	-	-	-
4120 Site Acquisition & Development								
383 Architect/Engineer Services	12,020	-	-	-	-	-	-	-
530 Improvements Other Than Building	261,474	-	-	-	-	-	-	-
640 Dues & Fees	159	-	-	-	-	-	-	-
670 Taxes & Licenses	107	-	-	-	-	-	-	-
4120 Site Acquisition & Development Total	273,761	-	-	-	-	-	-	-
4150 Building Acquisition & Improvement								
155 Classified Extra Duty Pay	-	513	-	-	-	-	-	-
210 PERS	-	145	-	-	-	-	-	-
220 Social Security	-	38	-	-	-	-	-	-
230 Other Required Payroll Costs	-	15	-	-	-	-	-	-
383 Architect/Engineer Services	9,994	-	-	-	-	-	-	-
389 Noninstructional Prof & Tech	4,500	5,033	-	75,000	-	140,000	140,000	240,000
410 Supplies & Materials	-	607	-	-	-	-	-	-
520 Buildings Acquisition	385,971	110,862	-	-	-	-	-	-
530 Improvements Non-Building	47,307	-	-	-	-	410,333	410,333	2,094,327
640 Dues & Fees	250	-	-	-	-	-	-	-
670 Taxes & Licenses	616	250	-	-	-	-	-	-
4150 Building Acquisition & Improvement Total	448,638	117,464	-	75,000	-	550,333	550,333	2,334,327

CAPITAL PROJECTS FUND – FUND 401 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
5200 Transfers of Funds								
710 Transfers	-	3,000,000	-	-	-	-	-	-
5200 Transfers of Funds Total	-	3,000,000	-	-	-	-	-	-
7770 Unappropriated Ending Fund Balance								
820 Reserved for Next Year	1,361,623	112,378	-	-	-	-	-	-
7770 Unappropriated Ending Fund Balance Total	1,361,623	112,378	-	-	-	-	-	-
Total	2,174,240	3,332,469	-	172,373	-	722,989	722,989	2,506,983

BOND FUND – FUND 415

BOND FUND – FUND 415 – OVERVIEW

In November 2014, a \$71.5 million bond measure was passed which allows Springfield Public Schools to make improvements at every District school. These improvements will prolong the useful lives of schools, reduce operating costs, improve the safety at schools, replace Hamlin Middle School, construct additional classroom space at five elementary schools, and update technology preparing students to be successful in 21st century colleges and careers. The School Board appointed a Bond Oversight Committee consisting of members from the community. The Committee will meet twice per year and receive regular updates on bond spending. The Committee is responsible for reviewing bond projects to ensure they align with the projects approved by the voters, work with staff to provide reports to the School Board regarding bond spending and progress, and represent the work of the Committee in the community to assist in strengthening community trust and confidence in the District. At the end of each fiscal year, the Committee will share its findings with the School Board and community regarding the District's use of the bond funds.

Year one projects completed consisted of the following:

- ADA improvements and siding replacement at Douglas Gardens Elementary
- ADA improvements at Yolanda Elementary and Briggs Middle School
- Bleacher and cover renovations, replace gymnasium siding, and improvements to fencing and concrete at Thurston High School
- Cafeteria improvements at Yolanda Elementary
- Classroom additions at Maple, Mt. Vernon, Ridgeview, Riverbend, and Yolanda elementary schools
- Installation of a fire sprinkler system at the District warehouse on 42nd Street
- Library carpet replacement at Springfield High School
- Parking lot redesign and ADA restroom upgrades at Page Elementary
- Paved parking lot at Walterville Elementary for increased safety
- Replacement of electrical services and hallway lighting at Guy Lee Elementary
- Replace door locks and upgrade gate systems at all sites to provide securer sites
- Technology upgrades

Additional year one bond projects started and ongoing consist of the following:

- Irrigation upgrades at various sites
- Parking lot slurry and improvements at various sites



BOND FUND – FUND 415 – OVERVIEW

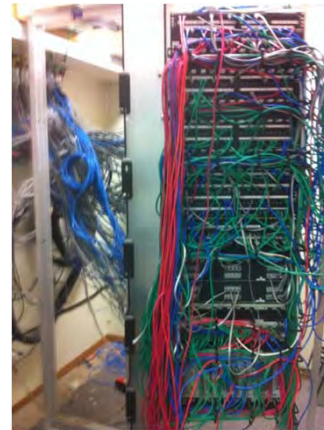
Year two projects consist of the following:

- ADA improvements at Centennial Elementary
- Boiler replacements at Guy Lee Elementary and Thurston High School
- Carpet replacement at Riverbend and Mt. Vernon elementary schools
- Gymnasium flooring replacement at Thurston Middle School
- Parking lot redesign at Yolanda Elementary School
- Renovate the front entrances for increased safety at Walterville Elementary School, Thurston Middle School, and Agnes Stewart Middle School.
- Replace the siding at Mt. Vernon Elementary School
- Replace storm water piping to improve safety and reduce flooding at Ridgeview Elementary School
- Upgrades to the heating, ventilation, and air conditioning system at Briggs Middle School

Current and future bond technology upgrades include:

- Core network equipment will be installed at Page and Guy Lee elementary schools
- Classroom projectors will be installed in phases at various schools throughout the District
- Computer testing lab equipment upgrades at select sites
- Increased wireless access with upgraded equipment allowing for future expansion of capacity at various sites
- Installation of ceiling-mounted projectors throughout the District
- Installation of a new firewall for the District providing systems security upgrades
- Library computer upgrades at Guy Lee and Yolanda elementary schools and Agnes Stewart and Thurston middle schools
- Many staff computers will be replaced with more current up-to-date computers
- New student computer devices will be implemented at schools
- Professional / technical equipment upgrades and replacements at Springfield and Thurston high schools
- Replacement of the drafting computer lab at Springfield High School

When appropriate, the technology department will apply for other funds that supplement the bond funds. These funds include E-Rate funding which is a federal program that provides reimbursements for equipment installed in low-income schools.



Computer Systems (before)



Computer Systems Upgrade (after)

BOND FUND – FUND 415 – OVERVIEW

The bond will also provide funding for the replacement of 57-year old Hamlin Middle School. Independent analysis of the cost of replacing or renovating Hamlin confirmed that Hamlin can be replaced with a safer, energy efficient building that will save tens of thousands of dollars in annual operating costs and more than \$10 million over the cost of renovating the current building. A new Hamlin Middle School is set to open its doors to students in September, 2017.

Because a new middle school has not been built in the District in over 20 years, the educational specifications “ed specs” had to be updated. Ed specs are the foundation for a school design process. They outline the components a school needs to support a high-quality educational program. An ed specs team was formed which included educators and parents, and community input was solicited during the process.

The School Board, assisted by a group of staff and community members, chose BBT Architects, an Oregon firm, to design the new Hamlin Middle School. Board members were impressed by the quality of construction in other schools designed by BBT. It will take nearly two and a half years to design, construct and furnish the new school.



BOND FUND – FUND 415 – REVENUE BY SOURCES

Function and Description	Actual 2013–14	Actual 2014–15	Adopted 2015–16	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1510 Interest	-	211,798	665,500	260,000	260,000	260,000
1530 Gain/(Loss)	-	(1,967)	-	-	-	-
1920 Donations	-	-	40,000	-	-	-
1990 Misc Local Revenue	-	-	-	210,000	210,000	210,000
1997 E-Rate Rebates	-	-	337,500	290,000	290,000	290,000
5110 Bond Proceeds		78,190,478	-	-	-	-
5400 Beginning Fund Balance	-	-	70,543,099	58,036,679	58,036,679	58,036,679
Total	-	78,400,309	71,586,099	58,796,679	58,796,679	58,796,679

BOND FUND – FUND 415 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1111 Elementary, K-5								
389 Other Non-instructional Services	-	-	-	-	-	80,000	80,000	80,000
410 Consumable Supplies	-	187	-	-	-	-	-	-
460 Nonconsumable Supplies	-	-	-	-	-	150,000	150,000	150,000
480 Computer Hardware	-	135,988	-	-	-	853,000	853,000	853,000
1111 Elementary, K-5 Total	-	136,175	-	-	-	1,083,000	1,083,000	1,083,000
1121 Middle School Programs								
389 Other Non-instructional Services	-	-	-	-	-	70,000	70,000	70,000
480 Computer Hardware	-	94,649	-	-	-	465,800	465,800	465,800
1121 Middle School Programs Total	-	94,649	-	-	-	535,800	535,800	535,800
1131 High School Programs								
389 Other Non-instructional Services	-	-	-	-	-	60,000	60,000	60,000
410 Consumable Supplies	-	26,800	-	-	-	-	-	-
460 Nonconsumable Supplies	-	-	-	-	-	6,500	6,500	6,500
480 Computer Hardware	-	132,185	-	-	-	645,800	645,800	645,800
541 Equipment	-	49,399	-	-	-	175,000	175,000	175,000
550 Depreciable Technology	-	6,349	-	-	-	-	-	-
1131 High School Programs Total	-	214,733	-	-	-	887,300	887,300	887,300

BOND FUND – FUND 415 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
2221 Educational Media Services								
480 Computer Hardware	-	23,762	-	-	-	165,400	165,400	165,400
2221 Educational Media Services Total	-	23,762	-	-	-	165,400	165,400	165,400
2521 Fiscal Services								
112 Classified Salaries	-	-	1.00	40,069	1.00	42,553	42,553	42,553
210 PERS	-	-	-	5,650	-	10,298	10,298	10,298
220 Social Security	-	-	-	2,965	-	3,149	3,149	3,149
230 Other Required Payroll Costs	-	-	-	313	-	332	332	332
240 Insurance	-	-	-	12,910	-	13,224	13,224	13,224
340 Travel	-	2,663	-	5,000	-	1,500	1,500	1,500
353 Postage	-	3,769	-	-	-	-	-	-
354 Advertising	-	172	-	-	-	-	-	-
382 Legal	-	45,670	-	15,000	-	-	-	-
389 Other Non-instructional Services	-	414,293	-	2,500	-	20,000	20,000	20,000
410 Consumable Supplies	-	855	-	2,000	-	2,000	2,000	2,000
460 Nonconsumable Supplies	-	4,081	-	-	-	-	-	-
470 Computer Software	-	70	-	-	-	-	-	-
480 Computer Hardware	-	1,351	-	-	-	-	-	-
640 Dues & Fees	-	79,899	-	-	-	-	-	-
651 Liability Insurance	-	200	-	-	-	-	-	-
2521 Fiscal Services Total	-	553,024	1.00	86,406	1.00	93,056	93,056	93,056

BOND FUND – FUND 415 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
2540 Plant Services								
114 Managerial Classified	-	-	1.00	103,913	1.00	107,041	107,041	107,041
139 Benefit Pay	-	-	-	5,280	-	5,280	5,280	5,280
210 PERS	-	-	-	27,517	-	27,181	27,181	27,181
220 Social Security	-	-	-	8,080	-	8,312	8,312	8,312
230 Other Required Payroll Costs	-	-	-	852	-	876	876	876
240 Insurance				13,236	-	13,550	13,550	13,550
340 Travel	-	1,483	-	-	-	-	-	-
410 Consumable Supplies	-	-	-	5,000	-	-	-	-
2540 Plant Services Total	-	1,483	1.00	163,878	1.00	162,240	162,240	162,240
2543 Grounds Services								
322 Repairs & Maintenance	-	-	-	100,000	-	-	-	-
410 Consumable Supplies	-	177	-	-	-	-	-	-
670 Taxes & Licenses	-	2,290	-	-	-	-	-	-
2543 Grounds Services Total	-	2,467	-	100,000	-	-	-	-
2544 Maintenance Services								
322 Repairs & Maintenance	-	35,171	-	3,000,000	-	-	-	-
410 Consumable Supplies	-	256	-	-	-	-	-	-
460 Nonconsumable Supplies	-	128,473	-	250,000	-	-	-	-
640 Dues & Fees	-	250	-	-	-	-	-	-
2544 Maintenance Services Total	-	164,150	-	3,250,000	-	-	-	-

BOND FUND – FUND 415 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
2546 Security Services								
112 Classified Salaries	-	17,110	-	-	-	-	-	-
210 PERS	-	4,825	-	-	-	-	-	-
220 Social Security	-	1,290	-	-	-	-	-	-
230 Other Required Payroll Costs	-	513	-	-	-	-	-	-
240 Insurance	-	6,118	-	-	-	-	-	-
2546 Security Services Total	-	29,856	-	-	-	-	-	-
2547 Electrical/Plumbing/HVAC								
410 Consumable Supplies	-	394	-	150,000	-	-	-	-
2547 Electrical/Plumbing/HVAC Total	-	394	-	150,000	-	-	-	-
2633 Public Information Services								
355 Printing & Binding	-	5,444	-	10,000	-	-	-	-
2633 Public Information Services Total	-	5,444	-	10,000	-	-	-	-
2661 Technology Services								
112 Classified Salaries	-	17,505	1.00	49,333	1.00	51,932	51,932	51,932
114 Managerial Classified	-	53,768	1.00	93,782	1.00	96,604	96,604	96,604
139 Benefit Pay	-	4,403	-	10,800	-	16,800	16,800	16,800
210 PERS	-	21,341	-	38,787	-	40,012	40,012	40,012
220 Social Security	-	5,642	-	11,389	-	12,235	12,235	12,235
230 Other Required Payroll Costs	-	395	-	1,201	-	1,290	1,290	1,290
240 Insurance	-	11,317	-	26,000	-	26,605	26,605	26,605
354 Advertising	-	421	-	1,000	-	-	-	-

BOND FUND – FUND 415 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
355 Printing	-	58	-	-	-	-	-	-
358 Freight	-	3,929	-	-	-	-	-	-
383 Architect/Engineer Services	-	37,533	-	150,000	-	52,800	52,800	52,800
389 Other non-instructional Services	-	3,410	-	-	-	40,000	40,000	40,000
410 Consumable Supplies	-	3,071	-	-	-	30,000	30,000	30,000
460 Nonconsumable Supplies	-	4,600	-	-	-	-	-	-
470 Computer Software	-	4,718	-	500,000	-	-	-	-
480 Computer Hardware	-	407,527	-	10,000,000	-	450,700	450,700	450,700
541 Equipment	-	-	-	250,000	-	-	-	-
550 Depreciable Technology	-	78,223	-	-	-	562,000	562,000	562,000
2661 Technology Services Total	-	657,859	2.00	11,132,292	2.00	1,380,978	1,380,978	1,380,978
4150 Building Acquisition & Improvement								
322 Repairs & Maintenance	-	20,752	-	-	-	-	-	-
324 Rentals	-	243	-	-	-	5,000	5,000	5,000
329 Other Property Services	-	173	-	-	-	-	-	-
340 Travel	-	623	-	5,000	-	5,000	5,000	5,000
354 Advertising	-	4,004	-	5,000	-	5,000	5,000	5,000
355 Printing	-	13,495	-	10,000	-	10,000	10,000	10,000
382 Legal Services	-	13,808	-	25,000	-	50,000	50,000	50,000
383 Architect/Engineer Services	-	762,407	-	1,500,000	-	2,500,000	2,500,000	2,500,000
389 Other non-instructional Services	-	223,987	-	250,000	-	1,950,000	1,950,000	1,950,000
410 Consumable Supplies	-	10,423	-	5,000	-	15,000	15,000	15,000

BOND FUND – FUND 415 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
460 Nonconsumable Supplies	-	5,152	-	5,000	-	70,000	70,000	70,000
520 Buildings Acquisition	-	655,416	-	30,000,000	-	32,065,000	32,065,000	32,065,000
525 Asbestos Abatement	-	-	-	-	-	100,000	100,000	100,000
530 Improvements Other Than Building	-	31,581	-	50,000	-	310,000	310,000	310,000
541 Equipment	-	-	-	-	-	400,000	400,000	400,000
542 Replacement Purchases	-	-	-	10,000	-	10,000	10,000	10,000
640 Dues & Fees	-	7,951	-	1,000	-	10,000	10,000	10,000
670 Taxes & Licenses	-	132,613	-	100,000	-	20,000	20,000	20,000
4150 Building Acquisition & Improvement Total	-	1,882,628	-	31,966,000	-	37,525,000	37,525,000	37,525,000
7770 Unappropriated Ending Fund Balance								
820 Reserved for Next Year	-	74,633,685	-	24,727,523	-	16,963,905	16,963,905	16,963,905
7770 Unappropriated Ending Fund Balance Total	-	74,633,685	-	24,727,523	-	16,963,905	16,963,905	16,963,905
Total	-	78,400,309	4.00	71,586,099	4.00	58,796,679	58,796,679	58,796,679

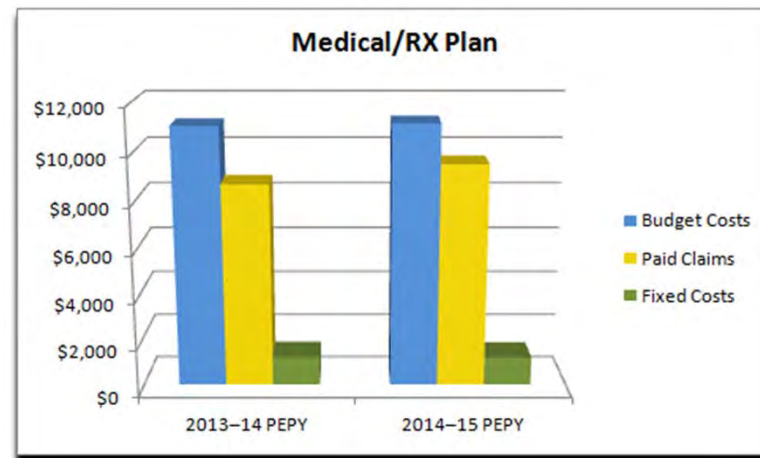
INSURANCE FUND



INSURANCE FUND

INSURANCE FUND – FUND 650 – OVERVIEW

Beginning in October of 2013, the District set up the Insurance Fund and implemented a self-insured health benefit program that provides medical and dental insurance coverage to all eligible employees and their dependents as well as non-Medicare eligible retirees and their dependents. A self-insurance reserve was established by the District to pay medical and dental claims up to the self-insurance retention limit of \$200,000 per covered individual. Claims in excess of \$200,000 are covered by a stop-loss policy.

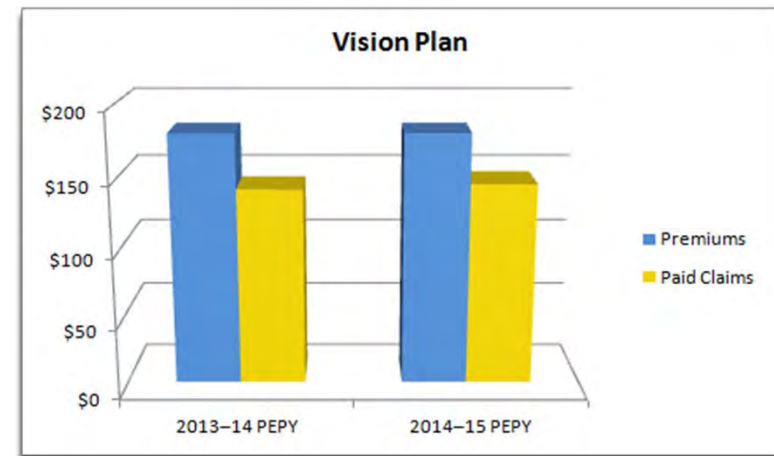
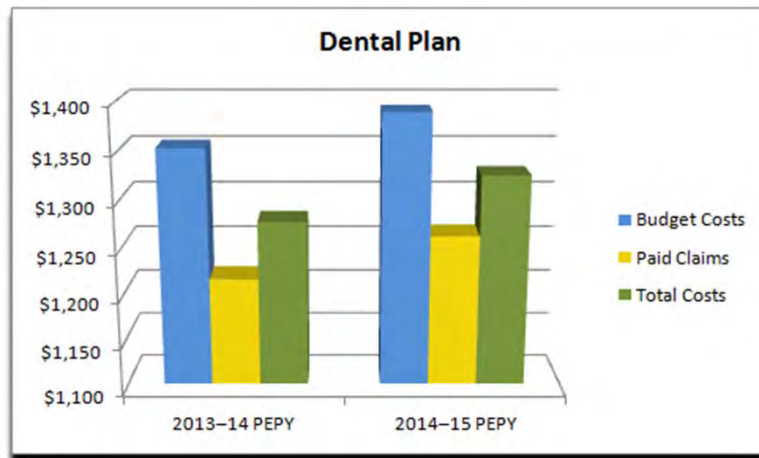


	Average Employees	Budget Costs	Paid Claims	Admin Fees	Stop Loss Premiums	% of Budget
2013-14 Plan Year	1,379	15,235,953	11,936,274	542,244	1,150,167	89.5%
2014-15 Plan Year	1,364	15,216,666	12,927,092	558,108	1,079,502	95.8%

Assumption and Notes

1. PEY = Per Employee Per Year
2. Paid claims figures are net of any Rx rebates and stop loss claims.
3. Fixed cost includes both administration fees and stop loss premium.
4. 2013-14 plan year paid claims do not include 2012-13 plan year run-out.

INSURANCE FUND – FUND 650 – OVERVIEW



	Average Employees	Budget Costs	Paid Claims	Fixed Costs	Total Costs	% of Budget
2013-14 Plan Year	1,367	1,849,202	1,660,821	83,630	1,744,451	94.4%
2014-15 Plan Year	1,352	1,878,507	1,705,064	86,014	1,791,078	95.4%

Assumption and Notes

1. PEY = Per Employee Per Year

	Average Employees	Premiums	Paid Claims	% of Budget
2013-14 Plan Year	1,366	245,528	192,424	78.4%
2014-15 Plan Year	1,349	242,703	195,104	80.4%

Assumption and Notes

1. PEY = Per Employee Per Year

INSURANCE FUND – FUND 650 – REVENUE BY SOURCES

Function and Description	Actual 2013–14	Actual 2014–15	Adopted 2015–16	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1510 Interest	5,930	16,457	15,000	20,000	20,000	20,000
1530 Gain/(Loss)	-	500	-	-	-	-
1962 Prior Yrs Exp Recovery	-	156	-	-	-	-
1970 Assessments Other Funds	14,249,733	16,906,573	19,000,000	18,000,000	18,000,000	18,000,000
1990 Misc Local Revenue	-	1,800	-	-	-	-
5400 Beginning Fund Balance	-	2,514,528	2,500,000	3,640,000	3,640,000	3,640,000
Total	14,255,663	19,440,014	21,515,000	21,660,000	21,660,000	21,660,000

INSURANCE FUND – FUND 650 – EXPENDITURES BY FUNCTION

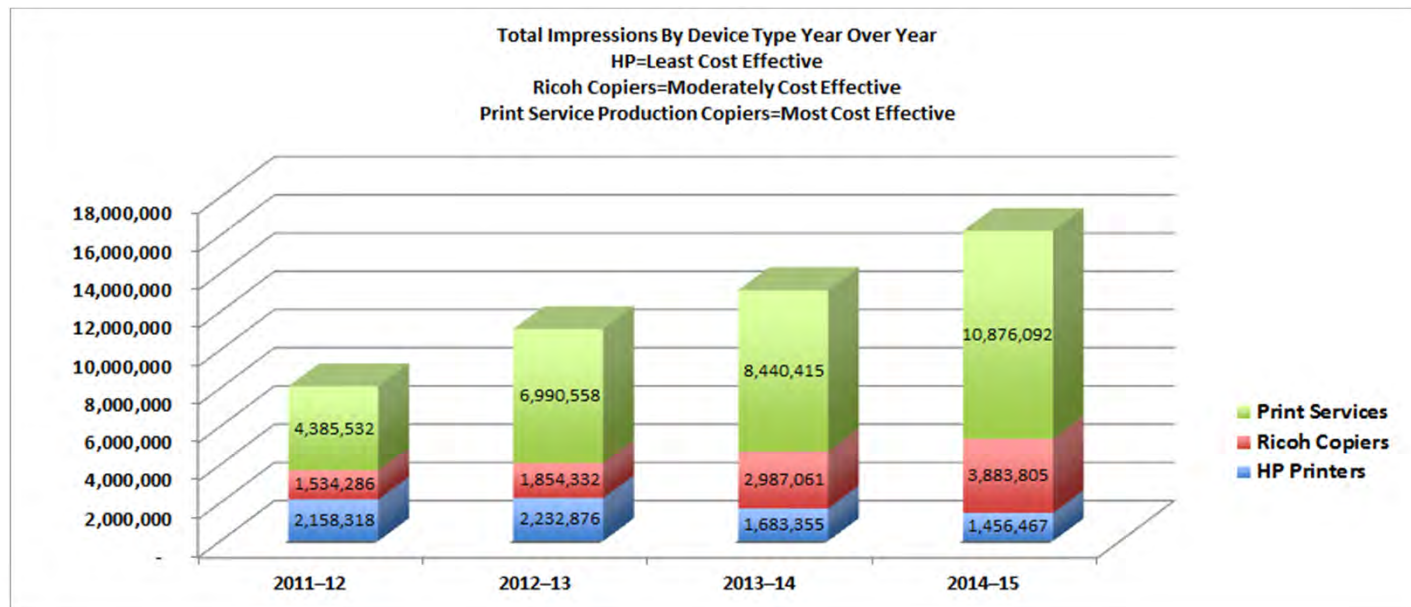
Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
2521 Fiscal Services								
112 Classified Salaries	14,372	45,247	1.00	47,589	1.00	49,924	49,924	49,924
210 PERS	4,002	12,760	-	11,754	-	12,082	12,082	12,082
220 Social Security	1,070	3,366	-	3,522	-	3,694	3,694	3,694
231 Workers' Compensation	69	182	-	228	-	240	240	240
232 Unemployment	-	70	-	143	-	150	150	150
240 Insurance	2,358,560	3,181,503	-	12,924	-	13,224	13,224	13,224
241 Health & Dental Insurance	9,338,062	13,268,690	-	19,000,000	-	18,700,000	18,700,000	18,700,000
389 Noninstructional Professional & Technical	-	-	-	-	-	10,000	10,000	10,000
410 Supplies & Materials	-	11,157	-	-	-	-	-	-
640 Dues & Fees	25,000	18,436	-	25,000	-	50,000	50,000	50,000
670 Taxes & Licenses	-	7,216	-	-	-	-	-	-
2521 Fiscal Services Total	11,741,135	16,548,627	1.00	19,101,160	1.00	18,839,314	18,839,314	18,839,314
7770 Unappropriated Ending Fund Balance								
820 Reserved for Next Year	2,514,528	2,891,387	-	2,413,840	-	2,820,686	2,820,686	2,820,686
7770 Unappropriated Ending Fund Balance Total	2,514,528	2,891,387	-	2,413,840	-	2,820,686	2,820,686	2,820,686
Total	14,255,663	19,440,014	1.00	21,515,000	1.00	21,660,000	21,660,000	21,660,000

INTERNAL PRINTING SERVICES

INTERNAL PRINTING SERVICES – FUND 685 – OVERVIEW

The Printing Services program is a full-service print shop for internal District and school clients, as well as select non-profit and governmental organizations. The Printing Services goal is to provide printed material in support of educational programs in an efficient, professional, timely and cost-effective manner. A “per copy charge” is assessed for each copy made on building convenience copiers and produced in the print shop. These assessments are made against the school building’s operating budgets and recorded in the Internal Printing Services Fund. The District operates three print centers – one regional center at each comprehensive high school (Springfield and Thurston), and one at the main print shop at the administrative complex. The main print shop offers full services, including offset printing and graphic design support. The two regional print centers offer the schools the ability to copy instructional materials at a reduced cost due to more efficient equipment.

The Internal Printing Services program operates under the philosophy that the program will be financially self-supporting. This minimizes the chance of any additional subsidizing from the General Fund. The Printing Services program continually strives to work within its budgetary constraints, while providing quality printing services to its customers. Reserves that are maintained by the program will be used to replace or to lease convenience copiers in school buildings, and provide specialized production equipment, in support of the central printing services operations.



INTERNAL PRINTING SERVICES – FUND 685 – REVENUE BY SOURCES

Function and Description	Actual 2013–14	Actual 2014–15	Adopted 2015–16	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1510 Interest	305	-	500	500	500	500
1962 Prior Yrs Exp Recovery	4,629	-	-	-	-	-
1970 Assessments Other Funds	329,853	388,579	370,000	388,500	388,500	388,500
1971 Equipment Replacement	83,427	86,234	90,000	94,500	94,500	94,500
1972 Equipment Maintenance	93,052	108,687	97,000	101,850	101,850	101,850
1973 Postage Assessments	-	89,895	91,000	89,000	89,000	89,000
1990 Misc Local Revenue	111,427	155	120,000	126,000	126,000	126,000
5160 Lease Purchase Receipts	110,000	109,785	-	-	-	-
5400 Beginning Fund Balance	35,463	33,848	52,559	52,931	52,931	52,931
Total	768,156	817,183	821,059	853,281	853,281	853,281

INTERNAL PRINTING SERVICES – FUND 685 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
2573 Warehousing & Distributing								
322 Repairs & Maintenance	3,752	3,752	-	3,780	-	5,460	5,460	5,460
324 Rentals	1,676	1,760	-	1,760	-	-	-	-
350 Printing/Postage/Communication	6,498	95,819	-	85,000	-	85,000	85,000	85,000
640 Dues & Fees	200	220	-	220	-	220	220	220
2573 Warehousing & Distributing Total	12,126	101,551	-	90,760	-	90,680	90,680	90,680
2574 Printing, Publishing & Duplication								
112 Classified Salaries	159,817	166,532	5.25	172,062	5.25	194,006	194,006	194,006
114 Managerial Classified	40,312	40,875	0.50	40,728	0.50	41,954	41,954	41,954
122 Classified Substitutes	1,047	285	-	4,560	-	4,680	4,680	4,680
125 Student Workers	14,321	17,089	-	23,660	-	24,282	24,282	24,282
136 Classified Overtime Pay	464	-	-	-	-	-	-	-
139 Benefit Pay	3,090	3,708	-	3,090	-	3,090	3,090	3,090
155 Classified Extra Duty Pay	-	252	-	-	-	-	-	-
210 PERS	56,601	59,331	-	54,402	-	57,850	57,850	57,850
220 Social Security	15,307	16,192	-	17,946	-	19,833	19,833	19,833
230 Other Required Payroll Costs	1,641	1,808	-	2,749	-	2,989	2,989	2,989
240 Insurance	69,018	70,268	-	73,072	-	75,395	75,395	75,395
322 Repairs & Maintenance	77,525	93,636	-	92,500	-	97,000	97,000	97,000
324 Rentals	3,280	-	-	-	-	-	-	-
340 Travel	1,014	3,111	-	2,500	-	2,500	2,500	2,500
350 Printing/Postage/Communication	719	559	-	4,100	-	4,100	4,100	4,100

INTERNAL PRINTING SERVICES – FUND 685 – EXPENDITURES BY FUNCTION

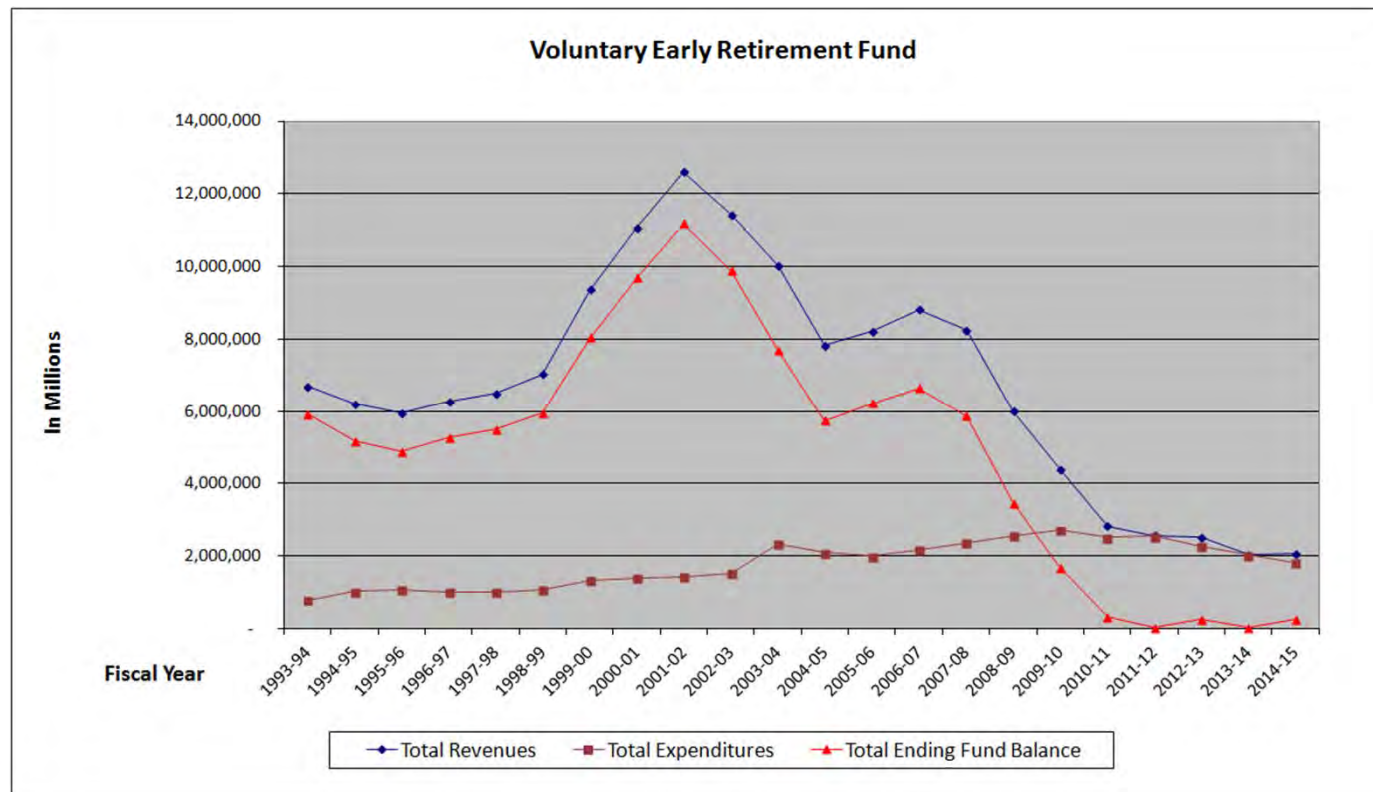
Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
389 Noninstructional Prof & Tech	10,873	28,934	-	30,000	-	30,000	30,000	30,000
390 Laundry Services	61	107	-	500	-	500	500	500
410 Supplies & Materials	115,176	118,587	-	115,000	-	125,000	125,000	125,000
460 Nonconsumable Supplies	4,416	11,370	-	37,000	-	25,300	25,300	25,300
470 Software	1,959	24	-	3,000	-	3,000	3,000	3,000
471 Software License Agreements	9,400	3,920	-	4,500	-	4,800	4,800	4,800
480 Computer Hardware	1,137	2,771	-	3,000	-	5,000	5,000	5,000
541 Equipment	117,500	-	-	22,000	-	15,000	15,000	15,000
640 Dues & Fees	-	-	-	-	-	-	-	-
2574 Printing, Publishing & Duplication Total	704,677	639,361	5.75	706,369	5.75	736,279	736,279	736,279
5110 Long Term Debt Service								
610 Redemption of Principal	15,714	21,373	-	21,864	-	22,367	22,367	22,367
621 Regular Interest	1,792	1,968	-	1,476	-	974	974	974
5110 Long term debt service Total	17,505	23,340	-	23,340	-	23,340	23,340	23,340
7770 Unappropriated Ending Fund Balance								
820 Reserved for Next Year	33,848	52,931	-	590	-	2,981	2,981	2,981
7770 Unappropriated Ending Fund Balance Total	33,848	52,931	-	590	-	2,981	2,981	2,981
Total	768,156	817,183	5.75	821,059	5.75	853,281	853,281	853,281

VOLUNTARY EARLY RETIREMENT

VOLUNTARY EARLY RETIREMENT – FUND 703 – OVERVIEW

The Voluntary Early Retirement Fund provides for payment of the liability incurred by the District as a result of retirement benefit plans negotiated with the employee union groups. Provisions for payment after retirement exists within each of the three collective bargaining agreements. Assessments are made against all funds supporting personnel to pay current year costs. Any fund balance remaining at year end rolls to the next year to apply against future costs. Every two years, the District employs an actuarial firm to recalculate the actuarial accrued liability.

Eligible employees are those employees whose first date of service is prior to July 1, 1995. The employee must have served ten consecutive years in the District as a full-time employee.



VOLUNTARY EARLY RETIREMENT – FUND 703 – REVENUE BY SOURCES

Function and Description	Actual 2013–14	Actual 2014–15	Adopted 2015–16	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
1970 Assessments Other Funds	1,800,000	2,050,000	1,550,000	1,200,000	1,200,000	1,200,000
5400 Beginning Fund Balance	244,642	16,699	200,000	285,000	285,000	285,000
Total	2,044,642	2,066,699	1,750,000	1,485,000	1,485,000	1,485,000

VOLUNTARY EARLY RETIREMENT – FUND 703 – EXPENDITURES BY FUNCTION

Function and Description	Actual 2013–14	Actual 2014–15	FTE 2015–16	Adopted 2015–16	FTE 2016–17	Proposed 2016–17	Approved 2016–17	Adopted 2016–17
2521 Fiscal Services								
380 Noninstructional Prof & Tech	14,500	-	-	15,000	-	-	-	-
2521 Fiscal Services Total	14,500	-	-	15,000	-	-	-	-
2700 Supplemental Retirement Program								
116 Retiree Stipend	373,580	291,981	-	200,000	-	195,000	195,000	195,000
220 Social Security	24,239	18,532	-	15,000	-	15,000	15,000	15,000
240 Insurance	1,615,624	1,510,543	-	1,500,000	-	1,200,000	1,200,000	1,200,000
2700 Supplemental Retirement Program Total	2,013,443	1,821,055	-	1,715,000	-	1,410,000	1,410,000	1,410,000
7770 Unappropriated Ending Fund Balance								
820 Reserved for Next Year	16,699	245,644	-	20,000	-	75,000	75,000	75,000
7770 Unappropriated Ending Fund Balance Total	16,699	245,644	-	20,000	-	75,000	75,000	75,000
Total	2,044,642	2,066,699	-	1,750,000	-	1,485,000	1,485,000	1,485,000

2016–2017 ADMINISTRATIVE STAFFING

<u>SCHOOL</u>	<u>STATUS</u>	<u>G. FUND</u>	<u>OTHER</u>	<u>SUPERINTENDENT</u>	<u>STATUS</u>	<u>G. FUND</u>	<u>OTHER</u>	<u>MAINTENANCE & CUSTODIAL</u>	<u>STATUS</u>	<u>G. FUND</u>	<u>OTHER</u>
Centennial	Administrator	1.00	-	Superintendent of Schools	Administrator	1.00	-	Assistant Director-Bond Project Manager	Administrator	-	1.00
Douglas Gardens	Administrator	1.00	-	Executive Assistant	Confidential	1.00	-	Assistant Director - Facilities	Administrator	1.00	-
Guy Lee	Administrator	1.00	-	Communication Specialist	Supervisor	1.00	-	Carpentry Foreman	Supervisor	1.00	-
Maple	Administrator	1.00	-			3.00	-	HVAC/Electrical Foreman	Supervisor	1.00	-
Mt. Vernon	Administrator	1.00	-							3.00	1.00
Page	Administrator	1.00	-								
Ridgeview	Administrator	1.00	-								
Riverbend	Administrator	1.00	-	<u>FINANCIAL SERVICES</u>	Administrator	1.00	-	<u>TECHNOLOGY</u>	Administrator	0.50	-
Thurston	Administrator	1.00	-	Director of Business Operations	Confidential	1.00	-	Director of Technology	Supervisor	-	1.00
Two Rivers-Dos Rios	Administrator	1.00	-	Confidential Specialist	Supervisor	1.00	-	Technology Bond Project Manager	Exempt	-	1.00
Yolanda	Administrator	1.00	-	Payroll Supervisor	Supervisor	1.00	-	Technology Bond Project Support	Supervisor	1.00	-
Walterville	Administrator	0.50	-	Internal Auditor	Supervisor	1.00	-	Network Services Coordinator	Exempt	1.00	-
				Finance/Demographic Spec.	Supervisor	1.00	-	Server Support Analyst	Exempt	1.00	-
				Purchasing/Printing Supervisor	Supervisor	0.50	0.50	Network Support Analyst	Exempt	1.00	-
Agnes Stewart	Administrator	2.00	-			5.50	0.50	Systems Analyst	Exempt	1.00	-
Briggs	Administrator	2.00	-					Instructional Technology Coordinator	Exempt	1.00	-
Hamlin	Administrator	2.00	-					Database Administrator	Exempt	1.00	-
TMS	Administrator	2.00	-							6.50	2.00
Gateways HS	Administrator	1.00	-								
Springfield High	Administrator	3.00	-	<u>HUMAN RESOURCES</u>				<u>NUTRITION SERVICES</u>			
Thurston High	Administrator	3.00	-	Director of Human Resources	Administrator	1.00	-	Nutrition Services Supervisor	Supervisor	-	1.00
		26.50	-	Confidential Specialist	Confidential	1.00	-			-	1.00
						2.00	-				
<u>INSTRUCTION & SPECIAL PROGRAMS</u>								<u>TRANSPORTATION</u>			
Assistant Superintendent of Instruction	Administrator	1.00	-					Director of Transportation	Administrator	0.50	-
Director of Elementary Instruction	Administrator	0.50	0.50					Transportation Supervisor	Supervisor	1.00	-
Curriculum Coordinator	Administrator	0.50	0.50					Driver Trainer	Supervisor	1.00	-
Director of Secondary Instruction	Administrator	1.00	-							2.50	-
Director of Special Programs	Administrator	0.80	0.20								
Special Programs Coordinator	Administrator	1.00	-								
Coordinator of Online Programs	Administrator	1.00	-								
Career & Technical Ed (CTE) Coordinator	Administrator	-	1.00								
Confidential Specialist	Confidential	1.00	-								
Professional Technical Administrator	Administrator	0.50	-								
		7.30	2.20								

2015–2016	
GENERAL FUND	55.30
OTHER FUNDS	6.70
	62.00

2016–2017	
GENERAL FUND	56.30
OTHER FUNDS	6.70
	63.00

TOTALS	
Administrator	41.00
Supervisor	12.00
Confidential	4.00
Exempt	6.00
	63.00

STAFFING SUMMARY 2016–17

General Fund

Function	Cert FTE 2016–17	Cert Budget 2016–17	Class FTE 2016–17	Class Budget 2016–17	Admin FTE 2016–17	Admin Budget 2016–17	Total FTE 2016–17	Total Budget 2016–17
1111	220.18	12,660,573	32.90	758,902			253.08	13,419,475
1121	92.89	5,341,274	6.81	156,600			99.70	5,497,874
1131	109.49	6,295,785	2.11	44,839			111.60	6,340,624
1140			4.94	114,968			4.94	114,968
1220	33.05	1,900,408	82.94	1,910,199			115.99	3,810,607
1250	37.00	2,127,537	26.65	630,275	0.50	45,951	64.15	2,803,763
1280	3.00	172,504					3.00	172,504
1291	15.35	882,640	16.79	401,633			32.14	1,284,273
1292	0.50	28,751	0.81	17,432			1.31	46,183
2113	1.00	57,501					1.00	57,501
2115			4.35	83,618			4.35	83,618
2119			1.00	39,234			1.00	39,234
2122	12.23	703,237	3.72	102,602			15.95	805,839
2130	4.00	230,004	7.22	165,395			11.22	395,399
2142	11.10	638,261					11.10	638,261
2152	13.80	793,514					13.80	793,514
2190	0.20	11,500	2.78	89,140	1.80	187,531	4.78	288,171
2210	0.50	28,751	1.86	90,991	4.50	470,810	6.86	590,552
2213					0.50	51,369	0.50	51,369
2221	3.83	220,230	9.41	214,036			13.24	434,266
2230			0.50	21,843			0.50	21,843
2321					2.00	230,228	2.00	230,228
2410	7.67	441,033	45.62	1,322,770	26.50	2,667,830	79.79	4,431,633
2521			3.63	171,170	5.00	443,641	8.63	614,811
2540			3.00	110,267	1.00	113,924	4.00	224,191

STAFFING SUMMARY 2016–17

General Fund

Function	Cert FTE 2016–17	Cert Budget 2016–17	Class FTE 2016–17	Class Budget 2016–17	Admin FTE 2016–17	Admin Budget 2016–17	Total FTE 2016–17	Total Budget 2016–17
2541			7.00	310,986	1.00	77,989	8.00	388,975
2542			54.50	1,743,041			54.50	1,743,041
2543			6.00	262,147			6.00	262,147
2545			0.50	22,362			0.50	22,362
2546			1.00	42,115			1.00	42,115
2547			5.00	247,909	1.00	80,876	6.00	328,785
2548			3.00	147,956			3.00	147,956
2549			2.00	91,114			2.00	91,114
2551			60.23	1,607,456	2.50	195,583	62.73	1,803,039
2572			1.25	49,819	0.50	41,954	1.75	91,773
2577			1.00	31,800			1.00	31,800
2633			0.75	33,982	1.00	79,323	1.75	113,305
2641			4.00	160,024	2.00	171,913	6.00	331,937
2661			5.50	263,421	6.50	529,486	12.00	792,907
2670			1.00	31,800			1.00	31,800
Total	565.79	32,533,503	409.77	11,491,846	56.30	5,388,408	1,031.86	49,413,757

STAFFING SUMMARY 2016–17

Federal, State & Local Funds

Function	Cert FTE 2016–17	Cert Budget 2016–17	Class FTE 2016–17	Class Budget 2016–17	Admin FTE 2016–17	Admin Budget 2016–17	Total FTE 2016–17	Total Budget 2016–17
1111							-	-
1113			0.45	8,819			0.45	8,819
1121	1.40	74,678					1.40	74,678
1122			0.52	10,166			0.52	10,166
1220	0.20	14,522	15.28	375,499			15.48	390,021
1228	0.40	28,894					0.40	28,894
1250	2.00	129,778	17.03	396,653			19.03	526,431
1272	14.11	749,033	37.82	828,438			51.93	1,577,471
1291	0.40	29,044	0.30	10,750			0.70	39,794
1293			0.23	2,543			0.23	2,543
2119			0.30	10,273			0.30	10,273
2130	0.14	7,373					0.14	7,373
2142	0.40	28,894					0.40	28,894
2152	0.20	14,522					0.20	14,522
2190	0.08	4,014	0.74	38,754			0.82	42,768
2210	0.10	8,196	0.15	12,859	1.00	89,396	1.25	110,451
2211	2.87	168,973	2.03	65,443			4.89	234,416
2213					0.50	51,369	0.50	51,369
2240	0.50	36,080					0.50	36,080
2490					0.70	82,822	0.70	82,822
2521			1.00	53,098			1.00	53,098
2542			0.50	12,903			0.50	12,903
2551			0.50	19,794			0.50	19,794
2641	1.00	69,412					1.00	69,412
3310			4.28	96,924			4.28	96,924
3360			1.66	64,856			1.66	64,856
Total	23.79	1,363,414	82.79	2,007,772	2.20	223,587	108.78	3,594,772

STAFFING SUMMARY 2016–17

Other Funds

Function	Cert FTE 2016–17	Cert Budget 2016–17	Class FTE 2016–17	Class Budget 2016–17	Admin FTE 2016–17	Admin Budget 2016–17	Total FTE 2016–17	Total Budget 2016–17
1132	3.00	163,396					3.00	163,396
2521			2.00	92,477			2.00	92,477
2540					1.00	107,041	1.00	107,041
2574			5.25	194,006	0.50	41,954	5.75	235,960
2661					2.00	148,536	2.00	148,536
3110			3.00	128,725	1.00	80,876	4.00	209,601
3120			41.46	871,622			41.46	871,622
3130			1.50	70,480			1.50	70,480
Total	3.00	163,396	53.21	1,357,310	4.50	378,407	60.71	1,899,113

All Funds

Function	Cert FTE 2016–17	Cert Budget 2016–17	Class FTE 2016–17	Class Budget 2016–17	Admin FTE 2016–17	Admin Budget 2016–17	Total FTE 2016–17	Total Budget 2016–17
Total	592.58	34,060,313	545.77	14,856,928	63.00	5,990,402	1,201.35	54,907,642

STAFFING SUMMARY 2015–16

General Fund

Function	Cert FTE 2015–16	Cert Budget 2015–16	Class FTE 2015–16	Class Budget 2015–16	Admin FTE 2015–16	Admin Budget 2015–16	Total FTE 2015–16	Total Budget 2015–16
1111	205.18	11,654,224	32.77	691,070			237.95	12,345,294
1121	90.01	5,112,568	6.78	144,089			96.79	5,256,657
1131	110.37	6,269,016	2.63	59,596			113.00	6,328,612
1140			5.35	129,234			5.35	129,234
1220	29.20	1,658,560	65.31	1,461,647			94.51	3,120,207
1250	41.80	2,374,240	28.10	633,811	0.50	45,050	70.40	3,053,101
1280	3.00	170,400					3.00	170,400
1291	15.35	871,880	16.33	374,738			31.68	1,246,618
1292	0.50	28,400	0.81	19,031			1.31	47,431
2113	1.00	56,800					1.00	56,800
2115			4.35	84,393			4.35	84,393
2119			1.00	37,253			1.00	37,253
2122	12.23	694,664	3.84	108,129			16.07	802,793
2130	3.86	219,248	7.16	156,285			11.02	375,533
2142	8.90	505,520					8.90	505,520
2152	13.15	746,920					13.15	746,920
2190			1.90	67,565	1.80	177,293	3.70	244,858
2210	0.50	28,400	1.48	71,079	4.50	478,217	6.48	577,696
2213					0.50	45,282	0.50	45,282
2221	3.83	217,544	8.38	185,877			12.21	403,421
2230			0.50	20,741			0.50	20,741
2321					2.00	218,211	2.00	218,211
2410	7.67	435,656	46.21	1,290,924	26.50	2,568,496	80.38	4,295,076
2521			3.63	169,299	5.00	429,028	8.63	598,327

STAFFING SUMMARY 2015–16

General Fund

Function	Cert FTE 2015–16	Cert Budget 2015–16	Class FTE 2015–16	Class Budget 2015–16	Admin FTE 2015–16	Admin Budget 2015–16	Total FTE 2015–16	Total Budget 2015–16
2540			3.00	113,058	1.00	116,202	4.00	229,260
2541			6.00	259,821	1.00	73,732	7.00	333,553
2542			53.50	1,699,742			53.50	1,699,742
2543			6.00	257,367			6.00	257,367
2545			0.50	21,306			0.50	21,306
2546			1.00	49,382			1.00	49,382
2547			5.00	247,273	1.00	73,732	6.00	321,005
2548			4.00	186,293			4.00	186,293
2549			2.00	92,581			2.00	92,581
2551			60.23	1,558,643	2.50	188,126	62.73	1,746,769
2572			1.25	47,852	0.50	41,132	1.75	88,984
2577			1.00	30,287			1.00	30,287
2633			0.75	32,399	1.00	59,166	1.75	91,565
2641			4.00	170,950	1.00	117,191	5.00	288,141
2661			5.50	269,284	6.50	506,657	12.00	775,941
2670			0.36	10,309			0.36	10,309
Total	546.55	31,044,040	390.62	10,751,308	55.30	5,137,515	992.47	46,932,863

STAFFING SUMMARY 2015–16

Federal, State & Local Funds

Function	Cert FTE 2015–16	Cert Budget 2015–16	Class FTE 2015–16	Class Budget 2015–16	Admin FTE 2015–16	Admin Budget 2015–16	Total FTE 2015–16	Total Budget 2015–16
1111			0.45	16,417			0.45	16,417
1121	1.10	56,077					1.10	56,077
1122			0.52	9,703			0.52	9,703
1220			18.31	429,720			18.31	429,720
1228	0.40	27,903					0.40	27,903
1250	2.00	121,151	18.44	415,607			20.44	536,758
1272	13.98	696,809	37.48	792,091			51.46	1,488,900
1291	0.40	27,904	0.30	10,308			0.70	38,212
1293			0.23	5,267			0.23	5,267
2130	0.14	6,759					0.14	6,759
2142	0.40	27,903					0.40	27,903
2152	0.30	20,928					0.30	20,928
2190			1.62	57,394			1.62	57,394
2211	5.47	361,008	1.85	55,336			7.32	416,344
2213					1.50	227,386	1.50	227,386
2240	0.50	34,879					0.50	34,879
2490					0.70	76,386	0.70	76,386
2521			1.00	52,304			1.00	52,304
2542			0.50	12,903			0.50	12,903
2551			0.50	19,794			0.50	19,794
2641	1.00	67,238					1.00	67,238
3310			4.19	88,707			4.19	88,707
3360			2.16	72,002			2.16	72,002
Total	25.69	1,448,559	87.54	2,037,553	2.20	303,772	115.43	3,789,884

STAFFING SUMMARY 2015–16

Other Funds

Function	Cert FTE 2015–16	Cert Budget 2015–16	Class FTE 2015–16	Class Budget 2015–16	Admin FTE 2015–16	Admin Budget 2015–16	Total FTE 2015–16	Total Budget 2015–16
1132	3.00	144,671					3.00	144,671
2521			2.00	87,658			2.00	87,658
2540					1.00	103,913	1.00	103,913
2574			5.25	172,062	0.50	40,728	5.75	212,790
2661					2.00	143,115	2.00	143,115
3110			3.00	124,288	1.00	78,512	4.00	202,801
3120			42.43	826,259			42.43	826,259
3130			1.50	68,998			1.50	68,998
Total	3.00	144,671	54.18	1,279,265	4.50	366,268	61.68	1,790,205

All Funds

Function	Cert FTE 2015–16	Cert Budget 2015–16	Class FTE 2015–16	Class Budget 2015–16	Admin FTE 2015–16	Admin Budget 2015–16	Total FTE 2015–16	Total Budget 2015–16
Total	575.24	32,637,270	532.34	14,068,126	62.00	5,807,556	1,169.58	52,512,951

BUDGET'S EFFECT ON TAXPAYERS

	2012–13	2013–14	2014–15	2015–16	Projected 2016–17
<u>Tax Rates</u>					
Permanent Tax Rate per \$1,000 of AV	4.6412	4.6412	4.6412	4.6412	4.6412
GO Bond Tax Rate per \$1,000 of AV	1.006	0.9947	1.0066	1.1754	1.1754
Local Option Tax Rate per \$1,000 of AV	-	-	-	-	-
 Average Assessed Value	 \$ 135,932	 \$ 139,578	 \$ 144,446	 \$ 149,037	 \$ 153,657
Tax Burden	768	787	816	867	894

Measure 5, which introduced property tax rate limits, was passed in 1990 and became effective starting in the 1991–92 tax year. When fully implemented in 1995–96, Measure 5 cut property tax rates an average of 51 percent from the 1990–91 levels. Measure 50 was passed in 1997 and cut property taxes, introduced assessed value growth limits, and replaced most tax levies with permanent tax rates. Permanent tax rate is the maximum rate without voter approval. When Measure 50 was implemented in 1997–98, it cut effective tax rates an average of 11 percent from the 1996–97 levels.

Measure 5 (M5 limits)

- \$5 per \$1,000 real market value (RMV) for schools
- \$10 per \$1,000 RMV for general government taxes
- Applied only to operating taxes, not bonds
- For each property, school taxes and general government taxes compared to their limits respectively

Measure 50 (M50 limit)

- Assessed value (AV) for 1997–98 was set (at 90% of 1995–96 AV for each property), and permanent rates were established for taxing districts
- Annual growth of AV limited to 3% for existing property
- For new property, AV = (RMV) times (AV/RMV of similar property)

GLOSSARY

ACCOUNT CODES: Account codes identify the funding source and nature of a budgeted expenditure.

ACCOUNTING SYSTEM: The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government of any of its funds, fund types, balanced account groups, or organization components.

ACCRUAL BASIS: The basis of accounting under which transactions are recognized when they occur regardless of the timing of related cash flows.

ACCRUE: To record revenues when earned or when levies are made and to record expenditures as soon as they result in liabilities, regardless of when the revenue is actually received or the payment is actually made.

ACCRUED LIABILITIES: Amounts owed by not yet due; for example, accrued interest on bonds or notes.

ACCRUED REVENUES: Levies made or revenue earned and not collected regardless of whether due or not.

ACHIEVEMENT GAP: A persistent and significant disparity in educational achievement and attainment among groups of students as determined by a standardized measure.

ACTUARIAL: Relating to the compiling and analyzing statistical calculations, especially of life expectancy.

AD VALOREM: A tax whose amount is based on the value of a transaction or of property.

ADMINISTRATORS, LICENSED: Persons assigned to administrative or supervisory positions who meet standards of eligibility established and who have training or licensure relevant to specific positions within the District. This includes positions such as the Superintendent, Assistant Superintendent, Directors of Instruction, Administrators, School Principals, etc.

ADMINISTRATORS, NON-LICENSED: Administrative or supervisory positions not requiring any type of licensure but who meet eligibility and or needs set forth by the District. This category is primarily made up of managers or supervisors that support the business operations of the District.

ADOPTED BUDGET: The financial plan adopted by the School Board which forms a basis for expenditure appropriations.

ALLOCATIONS: To divide an appropriation into amounts for specific purposes.

GLOSSARY (Continued)

APPROPRIATION: An authorization, usually limited in amount and time, granted by a legislative body to make expenditures and to incur obligations for specific purchases.

ASSESSED VALUE (AV): The portion of value of real or personal property that is taxable; the lesser of the property's real value or the constitutional value limit. The value limit may increase 3% annually unless qualifying improvements or changes are made to the property.

ASSESSMENT: A method to measure what students are learning (i.e., testing).

ASSET: An economic benefit obtained or controlled by the District as a result of a past transaction or event.

ASSIGNED FUNDS: Funding designated at the District level for a specific purpose.

AVERAGE DAILY MEMBERSHIP (ADM): The measure that indicates the average number of students in membership on any given day during the reporting period.

AVERAGE DAILY MEMBERSHIP RESIDENT (ADMr): The ADM of the students who live in the district, regardless of where they attend.

AVERAGE DAILY MEMBERSHIP WEIGHTED (ADMw): The average daily membership of daily student enrollment increased by a variety of weighting factors. For example, each student qualifying for special education services is given an additional weight and counted as 2.0 full-time equivalents (FTE) for funding purposes.

BALANCED BUDGET: The District considers the budget balanced when total expenditures are equal to total revenues. However, there are instances when revenues exceed expenditures, or when expenditures exceed revenues but residual fund balances are used to make up the difference.

BEGINNING FUND BALANCE: Funds carried forward from the current fiscal year into the next budgeted fiscal year that become a resource to support the appropriations for the next budgeted fiscal year. The beginning fund balance is the same amount as the previous year's ending fund balance.

BIENNIUM: A two-year period.

BOND OR BOND ISSUED: A certificate of debt guaranteeing payment of the original investment plus interest on specific dates.

GLOSSARY (Continued)

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures and means of financing them for a single fiscal year.

BUDGET COMMITTEE: Consists of five community members and our five board members. Committee members must live in the District, must not be an officer or employee of the District, and must be a registered voter of the District. Budget committee positions are appointed by the Board of Education for three-year terms.

BUDGET DOCUMENT: The instrument used by the budget-making authority to present a comprehensive financial plan to the School Board, which is the appropriating body. The budget document contains a message from the Superintendent, together with a summary of the proposed expenditures, means of financing them, and the schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenditures, and other data used in making the estimates.

BUDGET INITIATIVES: Short-term goals or objectives the District intends to accomplish in the near future. Initiatives should support the District's missions and long-term goals.

BUDGETARY CONTROL: The management of the District in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CAPITAL BUDGET: A plan of proposed capital projects for the coming year and the means for financing them.

CAPITAL EXPENDITURES: Tangible property of a more or less permanent nature with a useful life of at least three years, and costing at least \$5,000. Examples of capital expenditures include buildings, copy machines, buses, and computer/information technology equipment.

CARRY OVER FUND BALANCE: Represents the amount of the prior year's ending fund balance that is budgeted as a resource in the next year.

CERTIFIED TAX RATE: A tax "ceiling" set by state law to protect taxpayers from unchecked tax increases. If the proposed tax rate is above the certified rate, an agency must advertise the proposed increase and hold public hearings before their rate can be approved.

CHARTER SCHOOL: A public school operated by a group of parents, teachers and/or community members as a semi-autonomous school of choice within a school district. It is given the authority to operate under a contract or "charter" between the members of the charter school community and the local board of education (sponsor). Under Oregon law, a charter school is a separate legal entity operating under a binding agreement with a sponsor.

GLOSSARY (Continued)

CLASSIFIED STAFF: Employees in positions that are classified according to the duties and responsibilities involved in the work and do not require licensing by the Teacher Standards and Practices Commission as a condition of employment.

COMMITTED FUNDS: Funds designated by the School Board for specific purposes.

COMMON SCHOOL FUND: Interest on trust funds from state sale of miscellaneous lands.

COMPRESSION: A reduction in taxes required by Measure 5 property tax limits. Compression is computed on a property-by-property basis, and is first applied towards local option tax levies, then permanent rate levies.

CONTINGENCY: A special amount budgeted each year for unforeseen expenditures. Transfer for general fund operating contingency funds to cover unanticipated expenditures requires Board approval.

COST CENTER: Part of the District that does not produce direct profit and adds to the cost of running the overall organization. An example of a cost center is the purchasing department.

COUNTY SCHOOL FUND: Distributed by ESD sources and includes property tax levy, state forest fees, and various fines such as gambling fees.

DEBT SERVICE: Cash required over a given period for the repayment of interest and principal on a debt.

DEFICIT: The excess of the liabilities of a fund over its assets. Oregon school districts may not carry deficits in any fund.

DEPRECIATION: The expiration of the useful life of District assets, attributable to age, wear and tear, and obsolescence.

DIFFERENTIAL: The term used for extra duty pay in the salary schedule.

E-RATE: Mandated by Congress in 1996 and implemented by the Federal Communications Commission in 1997, the E-rate provides discounted telecommunications, Internet access, and internal connections to eligible schools and libraries, funded by the Universal Service Fund (USF).

ENGLISH LANGUAGE LEARNER (ELL): A program that provides education support to students who do not meet a minimal English language proficiency standard. Former term (and sometimes still used) English as a Second Language or ESL.

ENCUMBRANCE: A method of reserving funds for purchase orders, salary contracts, and other financial commitments which are forthcoming.

GLOSSARY (Continued)

ENDING FUND BALANCE: The ending fund balance of the current fiscal year becomes the beginning fund balance of the next fiscal year. The fund balance is made up of two components: 1) unexpended budget (budgeted expenditures minus actual expenditures); and 2) revenues received in excess of the budgeted amount.

EQUALIZATION: A method of allocating local and state funds for schools adopted by the 1991 Oregon legislature and modified slightly since then. The purpose of equalization is to ensure that students in all of Oregon's districts are treated more or less equally in terms of how state and local resources are allocated. Equalization is implemented through the State School Fund formula which allocates local and state funds on a weighted per student basis.

EXECUTIVE CABINET: Consists of a group of District administrators appointed by the Superintendent.

EXPENDITURE: A charge that is incurred, presumably to benefit the District.

FEDERAL PROGRAMS: Federally funded programs. An example would be Migrant and Indian Education, among others.

FISCAL YEAR (FY): A 12-month period beginning July 1st and ending June 30th each year. The District's budget operates annually on this schedule.

FIXED COSTS: A cost, such as rent, that does not change with increases or decreases in the amount of services provided.

FULL-TIME EQUIVALENT (FTE): A unit of workforce measurement. An employee hired to fill a normal contract day of approximately 8 hours is considered 1.0 FTE. An assistant that works ½ time is considered 0.5 FTE, and so forth.

FUNCTION: A relatively broad grouping of related expenditures or revenue aimed at accomplishing a common objective.

FUND BALANCE: The difference between assets and liabilities (see "asset" and "liability").

FUNDS: The annual budget is made up of several divisions, called funds. Funds that receive revenue directly from property taxes include the general fund and debt service fund. Funds that do not receive revenue from property taxes include the capital projects fund and the special revenue funds. Funds that receive revenue primarily from other district funds because they 1) provide services to other funds and charge back for that service, or 2) serve as reserves for specific purposes as permitted by statute and approved by the School Board, are titled internal service funds. Other funds serving the community are the enterprise and trust funds.

GLOSSARY (Continued)

GENERAL FUND: The fund used to account for District operations except those required to be accounted for in another fund.

GENERAL OBLIGATION BOND (GO BOND): A bond that is secured by the pledge of a government's "full faith and credit." General obligation bonds issued by a jurisdiction are secured by the jurisdiction's ad valorem taxing power which is typically not subject to a constitutional limitation on the tax rate.

HIGH COST DISABILITY GRANT: State School Fund allocation to reimburse school districts for expenditures above \$30,000 per student for high cost special education students.

INDIRECT COST: Costs that are associated with, but not directly attributable to, a specific program or service provided.

LEGAL DEBT LIMIT: The amount of debt the District can enter into; based on the overall taxable market value of Springfield multiplied by 7.95%.

LEGAL DEBT MARGIN: Amount of debt the District can enter into after current debt is included. This can be classified as a percentage or dollar amount. See "legal debt limit".

LIABILITY: An obligation of the District arising from past transactions or events. Liabilities are recorded on the District's balance sheet.

LICENSED STAFF: All licensed teachers, counselors, media specialists and other support staff under contract to the District. Also included in this group are child development specialists, student resource specialists, physical therapists, and occupational therapists.

LOCAL OPTION LEVY: A tax levy approved by the 1999 legislature to allow school districts to raise additional funds for operations or capital needs. Funds are excluded from the State Funding Formula.

MEASURE 5: Property tax limitation passed by Oregon's voters in November 1990, limiting local property taxes for schools to \$5 per \$1,000 of assessed value.

MEASURE 47: Property tax limit passed by Oregon voters in November 1996, rolling taxes back to 1995–96 levels less 10% and capping future increases by 3% annually.

GLOSSARY (Continued)

MEASURE 50: Initiative referred by legislature and approved by voters to clarify and implement Measure 47. Measure 50 set the assessed value for each property and limited future annual growth to 3%, with exceptions. Under Measure 50, assessed value cannot exceed real market value. Prior to Measure 50, property was assessed at real market value.

MEASURE 56: State ballot measure referred by the Legislature to remove the “double majority” requirement for approval of local property tax measures from all May and November elections. Approved by voters in November 2008.

MODIFIED ACCRUAL BASIS: Government accounting method where revenue is recognized when it becomes available and measurable. Expenditures are typically recognized in the period in which the liability is incurred.

NON-ROUTINE EXPENDITURE: Expenditures that occur infrequently and are not typically part of normal operations.

OBJECT: A classification used for both revenues and expenditures to determine the kind of transaction taking place. Examples of objects includes teacher salaries, textbooks, and repairs.

OPERATING BUDGET: Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of an annual operating budget is required by state law.

OREGON ASSESSMENT OF KNOWLEDGE AND SKILLS (OAKS): State assessment testing of student achievement in the areas of reading, math, writing and science for students in grades 3 through 12.

OREGON PUBLIC EMPLOYEES RETIREMENT FUND (OPERF): A cost sharing multiple-employer defined benefit pension plan administered by the Oregon Public Retirement System; this plan is for qualifying employees who were hired before August 29, 2003. Members in this plan are either Tier One (hired on or before December 31, 1995) or Tier Two (hired on or after January 1, 1996, and before August 29, 2003).

OREGON PUBLIC SERVICE RETIREMENT PLAN (OPSRP): A hybrid successor plan to the OPERF; OPSRP consists of two programs. The Pension Program is the defined benefit portion of the plan and applies to qualifying employees hired after August 29, 2003. Beginning January 1, 2004, all PERS members contributions go into the Individual Account Program (IAP), the defined contribution portion of the plan. PERS members retain their existing PERS accounts, but any future member contributions are deposited into the member’s IAP.

GLOSSARY (Continued)

OREGON REVISED STATUTES (ORS): Oregon laws established by the legislature.

OREGON SCHOOL EMPLOYEES ASSOCIATION (OSEA): The employee group representing classified staff.

OTHER FINANCING SOURCE: Transactions that cannot be clearly classified as either a revenue or expenditures. An example is the transfer of fund balances from one fund to another.

PAYROLL COSTS: Amounts paid by the District on behalf of employees, in addition to gross salary. Examples are group health insurance, contributions to Public Employees Retirement System (PERS), social security (FICA), workers' compensation, and unemployment insurance.

PERMANENT TAX RATE: The maximum rate of ad valorem property taxes that a local government can impose. Taxes generated from the permanent rate limit can be used for any purpose. A district can levy any rate or amount up to their permanent rate authority each year. The District's permanent tax rate is \$4.6412.

PROGRAM: Revenues and expenditures that are tracked as a particular project. An example of a program is "Title I", which is referenced in the book as a federal grant the District received. The District operates approximately 100 such programs.

PROGRAM REVIEWS: Part of the internal review process for the general fund budget. These reviews are conducted as a means of maintaining budget integrity and transparency, and assessing budget needs for the next year.

PROPERTY TAX LEVY: Individual components of property taxes the District receives each year. The District may receive tax revenue from up to three different levies, and when combined they form the overall property tax rate.

PROPERTY TAX RATE: The tax rate at which homes and businesses are charged annually.

PROPOSED BUDGET: Financial and operating plan for the District that the Superintendent is recommending to the public and budget committee.

PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS): System that administers public employee benefits in Oregon. The District contributes to two pension plans administered by PERS: The Oregon Public Employees Retirement Fund (OPERF) and the Oregon Public Service Retirement Plan (OPSRP).

GLOSSARY (Continued)

QUALITY EDUCATION MODEL (QEM): A model, developed by the Legislative Council on the Quality Education Model and refined by the Oregon Quality Education Commission, specifies what constitutes adequate funding and services for elementary, middle and high school students.

REAL MARKET VALUE: Defined under Measure 50 to be the amount of cash that could reasonably be expected to be paid by an informed buyer to an informed seller as of the assessment date of the tax year.

REGRESSION ANALYSIS: A statistical method that can be used for predicting future numerical values. The District uses a form of regression analysis when projecting future enrollment, revenues, and other figures.

REQUIREMENT: An expenditure or net decrease to fund resources.

RESOURCES: Estimated beginning fund balance on hand at the beginning of the fiscal year, plus all anticipated revenues.

REVENUES: Actual income the District receives from external sources. Donated items of value are not counted as revenue. Types of revenue include:

- Unrestricted: Revenues received by the District that can be used for any legal purpose desired by the District, without restriction.
- Restricted: Revenues received by the District that must be used for a categorical or specific purpose. If such money is not completely used, it must be returned.
- Revenues from intermediate sources: Revenues that come to the District from other local governments, such as the Safe Routes to School.
- Revenues from state sources: Revenues that come to the District from, or through, the Oregon Department of Education.
- Unrestricted grants-in-aid: Revenues received as grants by the District, which can be used for any legal purpose desired by the District without restriction. This category represents a significant portion of the District's general fund total resources.
- Restricted grants-in-aid: Revenues received as grants by the District from state funds that must be used for a categorical or specific purpose.
- Revenue from federal sources: Revenue received from the federal government.

SPRINGFIELD ASSOCIATION OF ADMINISTRATORS & CONFIDENTIAL EMPLOYEES (SAAC): The employee group representing all licensed and non-licensed administrators.

SPRINGFIELD EDUCATION ASSOCIATION (SEA): The employee group representing all licensed teachers, including licensed nursing and health care staff.

SPRINGFIELD EDUCATION FOUNDATION (SEF): The Springfield Education Foundation is a non-profit, 501(c)3 organization, dedicated to creating bright and successful futures for students attending Springfield Public Schools.

GLOSSARY (Continued)

STAFFING RATIO: The licensed staffing ratio is the ratio of students to licensed staff.

STAKEHOLDER: Any person or group that has a vested interest in the District. Examples include the public, local businesses, employees, Board of Education, and legislature.

SUPPLEMENTAL BUDGET: Prepared to meet unexpected needs or to spend revenues not anticipated at the time the regular budget was adopted. A supplemental budget cannot be used to increase a tax levy.

SURVIVAL RATES: A method used by the District to project future enrollment. Factors included in the method can include birth rates, inter- and intra-city mobility patterns, previous enrollment figures, rental vs. homeownership figures, etc.

TAXABLE MARKET VALUE: See “Assessed Value”.

TAXES: Compulsory charges levied by the District for the purpose of financing the operation of schools.

TITLE I: Title I of the Elementary and Secondary Education Act is federal funding aimed at students who are behind academically or at risk of falling behind. Funding provides assistance to students who are economically disadvantaged.

TRANSFERS: Amounts distributed from one fund to finance activities in another fund.

TRUST AND AGENCY FUNDS: Also referred to as fiduciary funds. Assets held by the District in trustee capacity for organizations related, but independent, of the District. The District does not have the authority to expend these funds and cannot use these accounts without authorization from the approving club or organization.

UNAPPROPRIATED ENDING FUND BALANCE: Amount budgeted to carry over to the next year’s budget to provide the District with needed cash flow until other money is received and to provide financial stability. This amount cannot be transferred by resolution or used through a supplemental budget during the fiscal year.

UNDISTRIBUTED RESERVE: Part of the District’s fund balance that is not specifically reserved for a particular purpose.

WORKING CAPITAL: Financial term for the liquidity of an organization’s financial condition. Sometimes refers to beginning or ending fund balances.

ACRONYMS

ADM	Average Daily Membership	ELL	English Language Learners
ADM_r	Average Daily Resident Membership	ESD	Education Service District
ADM_w	Average Daily Weighted Membership	ESL	English as a Second Language
ASB	Associated Student Body	FDA	Food and Drug Administration
AV	Assessed Property Value	FTE	Full-Time Equivalency
BFB	Beginning Fund Balance	GAAP	Generally Accepted Accounting Principles
CACFP	Child and Adult Care Food Program	GDP	Gross Domestic Product
CDC	Child Development Center	GO Bond	General Obligation Bond
CEP	Community Eligibility Provision	GOL	Gift of Literacy
COLA	Cost of Living Adjustment	HR	Human Resources
CRIS	Criminal Information Services	IAP	Individual Account Program
CTP	Community Transition Program	IDEA	Individuals with Disabilities Education Act
EA	Educational Assistant	IEP	Individualized Education Program
DOL	Department of Labor	LEA	Local Education Agency
EEOC	Equal Employment Opportunity Commission	LTCT	Long-Term Care and Treatment
EFB	Ending Fund Balance	MAPS	Managers, Administrators, Professionals & Supervisors

ACRONYMS (Continued)

PERS	Public Employees Retirement System	SAAC	Springfield Association of Administrators & Confidential Employees
OAKS	Oregon Assessment of Knowledge and Skills	SAIF	State Accident Insurance Fund
OAR	Oregon Administrative Rules	SEA	Springfield Education Association
ODE	Oregon Department of Education	SEF	Springfield Education Foundation
OPERF	Oregon Public Employees Retirement Fund	SPED	Special Education
OPSRP	Oregon Public Service Retirement Plan	SPS	Springfield Public Schools
ORS	Oregon Revised Statutes	SSF	State School Fund
OSBA	Oregon School Boards Association	STEM	Science, Technology, Engineering & Mathematics curriculum
OSEA	Oregon School Employees Association	STEAM	Science, Technology, Engineering, Arts & Mathematics curriculum
OSHA	Occupational Safety and Health Administration	TAG	Talented and Gifted
PBIS	Positive Behavior Interventions and Supports	TOSA	Teacher on Special Assignment
PTA	Parent Teacher Association	UEFB	Unappropriated Ending Fund Balance
PTO	Parent Teacher Organization	USDE	United States Department of Education
QEM	Quality Education Model	VER	Voluntary Early Retirement
RMV	Real Market Value	YTP	Youth Transition Program