



Fiscal Year 2021-2022



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### Memorandum

**To:** Dr. Michael Thomas

Superintendent, Colorado Springs School District 11

From: Sherry Kalbach

Interim Deputy Superintendent of Achievement, Learning & Leadership

**Date:** October 27, 2021

**Subject:** School Year 21/22 Capacity Committee Report

As stated in Policy JC: School Attendance Areas and School Building Capacity, an annual update shall be provided to the Board of Education no later than the second regular Board of Education meeting in October on capacity and enrollment issues. The District 11 Capacity Committee evaluated all of the policy criteria for each school in District 11.

The committee expanded membership to include more teachers and school administrators. The School Year (SY) 2021-2022 Capacity Committee is comprised of the following individuals:

Sherry Kalbach Interim Deputy Superintendent of Achievement, Learning & Leadership

Judy Gudvangen Executive Director, Special Education Dr. Brandan Comfort Executive Director School Leadership

Ryan Miller Principal, Grant Elementary

Brett Wiltz Interim Principal, McAuliffe Elementary
Jim Nason Principal, Jack Swigert Aerospace Academy
Michael Anderson Assistant Principal, Jenkins Middle School

Sean Norman Principal, Odyssey Early College and Career Options

Clara Hoellerbauer Assistant Principal, Palmer High School

Jennifer Hagood Facilitator, Special Education Nancy Maresh Melo Facilitator, Special Education Michael Chamberlin Teacher, Palmer High School

Blake Miller Director, Enrollment
Terry Johns Project Manager, Facilities

Lyman Kaiser Representative, District Accountability Committee

Kristina North Administrative Specialist, Deputy Superintendent's Office

Carl Schueler Community Member
Doug Abernathy Community Member

Attached are the following documents related to the School Year (S/Y) 21/22 capacity report due to the Board of Education:

- 1. Summary spreadsheet of school utilization percentages based on current enrollment
- 2. Permit data by school
- 3. Flag report utilizing criteria indicators
- 4. District 11 school boundary maps

In conjunction with Education Insights Services and the Communications Office, the Capacity Committee updated the District 11 School Building Detail Report, which shows current academic performance, enrollment, and utilization information for each school. The five-year enrollment data in the School Building Detail Report is the official October Pupil Count except for the current year, which is based on an unofficial student count on September 8,2021.

### **Executive Summary**

This year the Capacity Committee continued to evaluate the effective use of space in all District 11 schools. In addition to current use, the committee's agenda included: examining the effect of housing Spark Online in an existing school, as well as a need to examine specialty/pathway programs with a focus on future growth to ensure they are placed at sites that can house them for the long term. After much discussion, the committee has made recommendations for future action in these areas of concern, as noted in the recommendations portion of this report.

### **Enrollment Trends**

Enrollment in District 11 is an important factor since it drives almost 70 percent of the operating budget revenues. School Year 2021-22 K-12 enrollment is down approximately 600 students (-2.7%) compared to last year's October Count. Elementary schools are down approximately 270 students (-2.8%), middle schools are down approximately 300 students (-6.0%), high schools are down approximately 80 students (-1.3%), and with the addition of Spark Online, the alternative/nontraditional schools are up approximately 288 students (16.5%). Charter schools have decreased by approximately 100 students (-7.3%). Note: all pupil counts are as of the September 8, 2021, preliminary count.

When enrollment is examined on a school-by-school basis, outliers are evident on both the spectrum's high and low end.

On the high end of the spectrum (enrollment increase from last year), we have the following schools:

•	Patrick Henry Elementary	58
•	Anna M. Rudy Elementary	45
•	Richard C. Bristol Elementary	35
•	Nikola Tesla Educational Opportunity School	24

On the low end of the spectrum (enrollment decrease from last year), we have the following schools:

•	General William Mitchell High	-133
•	North Middle School	-82
•	Frances L. Jenkins Middle	-76
•	Francisco Vasquez de Coronado High	-67
•	West Middle School	-57

### **Permitting Trends**

School choice in Colorado has created an environment for exceptionally high permit activity. School Year 2021-2022 continues to see this trend increase across the District. A simple formula of permits in minus permits out is used to examine permit activity. When permits are reviewed on a school-by-school basis, outliers are evident on both the spectrum's high and low end.

The high end of the spectrum would be identified as those schools with a very high positive net permit total. The number in parenthesis is the number of choice students from outside of District 11. On the high end of the spectrum, we have the following schools:

•	Thomas B. Doherty High	432 (190)
•	Gen. William J. Palmer High	298 (205) (Includes IB students)
•	Frances L. Jenkins Middle	254 (86)
•	Buena Vista Elementary	164 (50) (Montessori elementary/no boundary)
•	Winfield Scott Stratton Elementary	163 (28) (Includes Gifted Magnet students)
•	Oliver Wendell Holmes Middle	113 (38)
•	Vera Scott Elementary	109 (55)

The lower end of the spectrum would be those schools identified as having a high negative net of permits. On the low end of the spectrum, we have the following schools:

•	General William Mitchell High			
•	Francisco Vasquez de Coronado High	-233		
•	Galileo School of Math and Science	-199		
•	Andrew Jackson Elementary	-144		
•	John C. Fremont Elementary	-92		
•	West Elementary School	-92		

### **Utilization Trends**

Optimization of Utilization (OU) continues to be an important effort in School District 11. Not only do appropriately utilized schools allow for a full portfolio of instructional programs, but they are also more efficient in the use of the District's resources. The effects of the FY12/13 OU project made a distinct difference in utilization. Elementary school utilization now averages 64 percent. Middle school utilization is 73 percent, and traditional high school utilization is now at 78 percent. All utilization percentages include the increased capacity from portables since portables are currently used as instructional teaching stations. When we examined the utilization on a school-by-school basis, we continued to see outliers on both the spectrum's high and low end.

On the high end of the utilization spectrum (percentage of capacity used, including portables, since they are being used as teaching stations), we have the following schools:

•	Jack Swigert Aerospace Academy	117 percent
•	Richard C. Bristol Elementary	99 percent
•	Benjamin Steele Elementary	98 percent
•	Thomas B. Doherty High	94 percent
•	Columbia Elementary	93 percent

At 70 % or less (percentage of capacity used), we have the following schools:

•	Woodrow Wilson Elementary	70 percent
•	Florence R. Sabin Middle	70 percent
•	Chipeta Elementary	70 percent
•	Irving Howbert Elementary	70 percent
•	Galileo School of Math & Science	69 percent
•	John Adams Elementary	68 percent
•	General William Mitchell High	66 percent
•	Andrew Jackson Elementary	65 percent
•	Charles M. Russell Middle	65 percent
•	Vera Scott Elementary	64 percent

•	John C. Fremont Elementary	64 percent
•	Anna M. Rudy Elementary	64 percent
•	Ulysses S. Grant Elementary	63 percent
•	Alice Bemis Taylor Elementary	62 percent
•	Julie Penrose Elementary	61 percent
•	Dr. Martin Luther King Elementary	60 percent
•	Buena Vista Elementary	60 percent
•	Horace Mann Middle	58 percent
•	Will Rogers Elementary	57 percent
•	George Washington Carver Elementary	57 percent
•	West Middle	57 percent
•	Freedom Elementary	55 percent
•	John J. Audubon Elementary	53 percent
•	Midland International Elementary	52 percent
•	Mark Twain Elementary	51 percent
•	Queen Palmer Elementary	51 percent
•	Lt. Colonel Thomas H. Martinez Elementary	48 percent
•	West Elementary	43 percent
•	Trailblazer Elementary	42 percent

## **Optimization of Utilization Flags**

The OU flags remain a healthy way to examine schools by several key performance indicators. These flags have been historically, collaboratively designated by the committee based upon thresholds in the areas of (a) utilization, (b) capacity, (c) enrollment, (d) permits, (e) accreditation status, and (f) Colorado growth measure.

Below are definitions to support an interpretation of this report:

Utilization: This percentage is derived from dividing the current enrollment by the building capacity. A utilization percent greater than or equal to 95% raises a flag to indicate possible overcrowding. A utilization percent less than or equal to 70% raises a flag to indicate underuse. The utilization calculation is inclusive of portables.

Capacity: This number is calculated by multiplying the number of classrooms in the building times the number of 'seats' in each classroom---25 for elementary schools, 30 for middle schools and high schools) They then credited various required uses in elementary schools or multiplied by predetermined usage factors for middle and high schools. A capacity of fewer than 300 students indicates a building too small to justify the management and overhead needed to run a schooleconomically.

Enrollment: Enrollment is simply the number of students that are enrolled in each school. Schools that have an enrollment under 275 students receive a flag. Note: Preschool enrollment is handled through a teaching station deduction.

Permits Out/In >1.5: This flag calculates the ratio between permits out and permits in. It is used to identify a school with a large number of students who permit out and does not replace those students with permits in. Example:

- School A has 100 permits out and 50 permits in: Out ÷ In = 2, which is greater than 1.5, so School A gets a flag.
- School B has 100 permits out and 100 permits in: Out ÷ In = 1, which is less than 1.5, so School B does not get a flag.

School Framework Plan Type: Each school's attainment level on the initial plan type is supplied to the District by the Colorado Department of Education (CDE). Annually, CDE calculates School Performance Frameworks (SPFs) for each school in the state. Usually, these are provided to each district in September. The SPF for each school contains summary academic performance and growth information and postsecondary and workforce readiness metrics for high schools. These data are used to generate an SPF rating of either Performance, Improvement, Priority Improvement, or Turnaround. Schools receiving an initial rating of "Priority Improvement" or "Turnaround" will receive a flag. (Due to COVID-19, the Colorado Measures of Academic Success assessments were suspended in 2019-20 and reinstated in 2020-21, with limited student participation. School Performance Frameworks were suspended for 2019-20 and 2020-21.)

Colorado Growth Measure: Each student in Colorado is assigned a growth percentile indicating how well that student grew academically from one year to the next, based on state assessment outcomes. The individual percentiles are then collectively examined to determine how well a school performed using the student percentiles' Median. The Median Growth Percentile (MGP) indicates how well the middle child in the school grew academically from one year to the next. A school receives a flag if the MGP for both tested subject areas (English Language Arts and Math) is <=40. (Due to COVID-19, the Colorado Measures of Academic Success assessments were suspended in 2019-20 and reinstated in 2020-21, with limited student participation. School Performance Frameworks were suspended for 2019-20 and 2020-21.)

When Optimization of Utilization flags are examined on a school-by-school basis, outliers are evident on both the spectrum's high and low end.

On the high end of the spectrum, we have the following schools:

•	Midland Elementary	6 flags
•	West Elementary	5 flags
•	Buena Vista Elementary	3 flags
•	Mark Twain Elementary	3 flags
•	General William Mitchell High	3 flags

### House Bill 16-1422 Section 12

Legislation (House Bill 16-1422 Section 12) was passed in the Spring of 2016, which reads, in part:

No later than November 1st of each year, the District shall prepare a list of vacant or underused buildings and land and provide the list, upon request, to charter schools authorized by the District, charter school applicants, and other interested persons.

A building is considered underused if it has unused functional capacity to accommodate 250 students or more.

Schools identified as having 250 or more available seats are:

General William Mitchell High	530 seats
Gen. William J. Palmer High	505 seats
Francisco Vasquez de Coronado High	440 seats
Lt. Colonel Thomas H. Martinez Elementary	361 seats
Trailblazer Elementary	318 seats
Mark Twain Elementary	317 seats
Charles M. Russell Middle	311 seats
Horace Mann Middle	291 seats
Florence R. Sabin Middle	291 seats
Vera Scott Elementary	258 seats
	Gen. William J. Palmer High Francisco Vasquez de Coronado High Lt. Colonel Thomas H. Martinez Elementary Trailblazer Elementary Mark Twain Elementary Charles M. Russell Middle Horace Mann Middle Florence R. Sabin Middle

Because of this legislation, all charter schools located in District 11 buildings are included in the supporting documentation. The Elementary School Capacity Model was used to determine functional capacity for these schools (see the notes for specific details).

The committee raised the concern that a school identified as having 250 or more open seats does not mean the school can accommodate a stand-alone school to serve 250 students since open seats are dispersed in various classrooms throughout a school. Schools that meet these criteria normally do not have dual infrastructure (i.e., cafeteria, gym, auditorium, library/media center, athletic facilities, playgrounds) to support a second stand-alone school.

## **2021-2022 Capacity Committee Recommendations**

- No schools are capped for SY 2022-2023.
- No attendance area boundary changes for SY 2022-23.
- Continue to research options available as pathways through the Academic Master Plan.
- Consider a school's capacity when considering program placements in the Academic Master Plan.
- Work towards simplification of the capacity process in the committee's spring 2022 work.
- Research an option to reduce the number of portables in the district based on the capacity of an individual school and a cost-benefit analysis.

### Colorado Springs School District 11

### School Capacity Model

FY 21-22

				Fla	mentary Scho	ols								FY 21/2	2 Data			
School	Teaching Stations >540 SqFt	Building & Program Adjustment Credits	Net Teaching Stations	Classroom Pupil Formula	Functional Capacity w/o		Functional Utilization w/o Portables	Portable Teaching Stations	Functional Capacity with Portables	Functional Util with Portables	Available Spaces >100 and <540 SqFt	Students Living in Boundary Area	Students Attending Neighborhood School	Neighborhood Utilization	Permits Out	Internal Permits In	Out of District Permits In	Net Permits
Adams	26.0	(8.0)	18.0	25	450.0	342.0		2.0	500.0		1,476	420	289.0		131			
Audubon	28.0	(8.0)	20.0	25	500.0	266.0		0.0	500.0		1,470	351	203	_	148		10	
Bristol	15.0	(5.0)	10.0	25	250.0	247.0		0.0	250.0		2,876	167	106		61		33	
Buena Vista	16.0	(5.0)	11.0	25	275.0	164.0	=	0.0	275.0	=	906	0	0	N/A	0	114	50	164
Carver	22.0	(9.0)	13.0	25	325.0	215.0		2.0	375.0		2,640	248	138		110		11	
Chipeta	31.0	(8.0)	23.0	25	575.0	401.0		0.0	575.0		740	300	230		70		29	
Columbia	18.0	(7.0)	11.0	25	275.0	256.0	93.09%	0.0	275.0	93.09%	629	181	122	67.4%	59	98	36	75
Edison	20.0	(8.0)	12.0	25	300.0	251.0	83.67%	0.0	300.0	83.67%	0	257	186	72.4%	71	55	10	
Freedom	31.0	(9.0)	22.0	25	550.0	329.0	59.82%	2.0	600.0	54.83%	3,955	332	284	85.5%	48	21	24	(3)
Fremont	28.0	(10.0)	18.0	25	450.0	354.0	78.67%	4.0	550.0	64.36%	707	446	274	61.4%	172	66	14	(92)
Grant	26.0	(5.0)	21.0	25	525.0	362.0	68.95%	2.0	575.0	62.96%	1,210	349	258	73.9%	91	83	21	
Henry	23.0	(8.0)	15.0	25	375.0	318.0	84.80%	2.0	425.0	74.82%	2,809	240	171	71.3%	69	122	25	78
Howbert	18.0	(7.0)	11.0	25	275.0	226.0	82.18%	2.0	325.0	69.54%	774	151	122	80.8%	29	90	14	75
Jackson	20.0	(6.0)	14.0	25	350.0	326.0	93.14%	6.0	500.0	65.20%	1,459	470	279	59.4%	191	32	15	
Keller	26.0	(8.0)	18.0	25	450.0	326.0	72.44%	0.0	450.0	72.44%	1,306	271	180	66.4%	91	117	29	
King	25.0	(6.0)	19.0	25	475.0	284.0	59.79%	0.0	475.0	59.79%	2,185	317	212	66.9%	105	48	24	
Madison	22.0	(8.0)	14.0	25	350.0	252.0		0.0	350.0		0	237	156		81		13	
Martinez	31.0	(7.0)	24.0	25	600.0	339.0	56.50%	4.0	700.0	48.43%	0	310	241		69	71	27	
McAuliffe	31.0	(11.0)	20.0	25	500.0	425.0	=	0.0	500.0		4,531	514	351		163		37	
Midland	16.0	(6.0)	10.0	25	250.0	131.0		0.0	250.0		1,244	161	98		63		15	. ,
Monroe	28.0	(11.0)	17.0	25	425.0	344.0	=	2.0	475.0	=	1,089	343	221		122		68	
Penrose	24.0	(8.0)	16.0	25	400.0	306.0	=	4.0	500.0	_	1,101	321	217		104		20	. ,
Queen Palmer	18.0	(6.0)	12.0	25	300.0	177.0		2.0	350.0		0	162	89		73		14	
Rogers	21.0	(5.0)	16.0	25	400.0	258.0	=	2.0	450.0	=	1,592	300	201		99		35	. ,
Rudy	26.0	(7.0)	19.0	25	475.0	335.0	=	2.0	525.0		933	263	202		61		34	
Scott	30.0	(5.0)	25.0	25	625.0	467.0		4.0	725.0		357	358	306		52		55	
Steele	16.0	(6.0)	10.0	25	250.0	246.0	=	0.0	250.0	_	357	154	129		25		13	
Stratton	19.0	(6.0)	13.0	25	325.0	271.0	=	0.0	325.0	_	498	108	91		17		28	
Taylor	17.0	(7.0)	10.0	25	250.0	154.0		0.0	250.0		296	133	69	_	64		14	
Trailblazer	32.0	(10.0)	22.0	25	550.0	232.0		0.0	550.0	=	0	152	122		30		25	
Twain	36.0	(10.0)	26.0	25	650.0	333.0	=	0.0	650.0	=	721	402	276		126		14	(/
West ES	21.0	(7.0)	14.0	25	350.0	152.0	=	0.0	350.0	=	733	244	104	=	140		8	1- /
Wilson	22.0	(7.5)	14.5	25	362.5	325.0	_	4.0	462.5	=	2,936	311	224	_	87		27	
Totals	783.0	(244.5)	538.5	25	13,462.5	9,414.0	69.93%	46.0	14,612.5	64.42%	40,060	8,973	6,151	68.6%	2,822	2,439	823	440

### General Notes:

1 Green bubble = less than 95%utilization.

95.00%

2 Yellow bubble = 95% to 99% utilization.

3 Red bubble = more than 100% utilization

1 Green bubble = more than 80%utilization.

2 Yellow bubble = 70% to 80% utilization.

3 Red bubble = less than 70% utilization

Permits out are internal to other D11

school.

### Colorado Springs School District 11

### School Capacity Model

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						Middle Schools	S								FY 21/2	2 Data			
School		Traditional Teaching Stations	Building & Program Adjustment Credits	Net Teaching Stations	Classroom Pupil Formula	Functional Capacity w/o Portables	Enrollment 9/8/21	Functional Utilization w/o Portables	Portable Teaching Stations	Functional Capacity with Portables	Functional Util with Portables	Available Spaces >100 and <540 SqFt		Students Attending Neighborhood School	Neighborhood Utilization	Permits Out	Internal Permits In	Out of District Permits In	Net Permits
Galileo		39.0	(12.0)	27.0	30	607.5	421.0	69.30%	0.0	607.5	69.30%	178	620	340	54.8%	280	56	25	(199)
Holmes		36.0	(8.0)	28.0	30	630.0	528.0	83.81%	0.0	630.0	83.81%	0	415	347	83.6%	68	143	38	113
Jenkins		53.0	(8.0)	45.0	30	1,012.5	766.0	75.65%	0.0	1,012.5	75.65%	1603	512	465	90.8%	47	215	86	254
Mann		41.0	(10.0)	31.0	30	697.5	407.0	58.35%	0.0	697.5	58.35%	110	488	276	56.6%	212	108	23	(81)
North		42.0	(9.0)	33.0	30	742.5	549.0	73.94%	0.0	742.5	73.94%	5300	444	335	75.5%	109	172	42	105
Russell		47.0	(8.0)	39.0	30	877.5	566.0	64.50%	0.0	877.5	64.50%	964	464	360	77.6%	104	166	40	102
Sabin		50.0	(7.0)	43.0	30	967.5	677.0	69.97%	0.0	967.5	69.97%	870	755	483	64.0%	272	159	35	(78)
Swigert		38.0	(19.0)	19.0	30	427.5	503.0	117.66%	0.0	427.5	117.66%	2053	569	415	72.9%	154	46	42	(66)
West MS		23.0	(8.0)	15.0	30	337.5	191.0	56.59%	0.0	337.5	56.59%	699	211	133	63.0%	78	47	11	(20)
	Totals	369.0	(89.0)	280.0	30	6,300.0	4,608.0	73.14%	0.0	6,300.0	73.14%	11,777	4,478	3,154	70.4%	1,324	1,112	342	130

					High Schools									FY 21/2	2 Data			
School	Traditional Teaching Stations	Building & Program Adjustment Credits	Net Teaching Stations	Classroom Pupil Formula	Functional Capacity w/o Portables	Enrollment 9/8/21	Functional Utilization w/o Portables	Portable Teaching Stations		Functional Util with Portables	Available Spaces >100 and <540 SqFt	Students Living in Boundary Area	Students Attending Neighborhood School	Neighborhood Utilization	Permits Out	Internal Permits In	Out of District Permits In	Net Permits
Coronado	79.0	(11.0)	68.0	30	1,734.0	1,294.0	74.63%	0.0	1,734.0	74.63%	1511	1,527	989	64.8%	538	214	91	(233)
Doherty	92.0	(13.0)	79.0	30	2,014.5	1,902.0	94.42%	0.0	2,014.5	94.42%	3617	1,470	1,210	82.3%	260	502	190	432
Mitchell	77.0	(16.0)	61.0	30	1,555.5	1,026.0	65.96%	0.0	1,555.5	65.96%	1165	2,124	915	43.1%	1,209	52	59	(1,098)
Palmer	95.0	(15.0)	80.0	30	2,040.0	1,535.0	75.25%	0.0	2,040.0	75.25%	3195	1,237	821	66.4%	416	509	205	298
RJWAC Campus	83.0	0.0	83.0	21	1,096.0		81.5%	0.0	1,096.0	81.5%						100		
Achieve On-Line						312.0										190	48	238
Bijou						114.0										102	27	129
Digital School	`					132.0										133	32	165
Odyssey ECCO						297.0										287	36	323
Career Pathways						171.0										166	51	217
Adult & Family Ed						418.0												
Tesla-Longfellow	21.0	0.0	21.0	21		256.0	80.00%			80.0%	0.0							
Totals	447.0	(55.0)	392.0	21	8,440.0	7,457.0	81.81%	0.0	8,440.0	77.93%	9,488	6,358	3,935	61.9%	2,423	2,155	739	471

<sup>2</sup> Yellow bubble = 95% to 99% utilization.

### General Notes:

<sup>3</sup> Red bubble = more than 100% utilization

<sup>1</sup> Green bubble = less than 95%utilization.

<sup>1</sup> Green bubble = more than 80%utilization.

<sup>2</sup> Yellow bubble = 70% to 80% utilization.

<sup>3</sup> Red bubble = less than 70% utilization

Permits out are internal to other D11

school.

School of																																				>		
Attendance			School of R																																			
School	/ Code	101 Adams	102	104 Bristol	106	107 Columbia	108 Edicon	109 Chinota	110	111 Grant	112	113	116	118 Voller	119	122 Martinea	123	124	125	126	127	129	131	132 Stoolo	133 Stratton	134	135	138 Wilson	139 Trailblazor	140 Scott	142	143	148	902	Out of Dist	Total	Permits	Internal
Adams	101	289	2	0	0	Columbia	Luison	0	rielliolic	0	nemy	0	Jackson	0	0	0	0	0	2	0	2	Kogers	0	0	0	1	1	vviisoii	0	0	WICAGIITIE	0	west Elelli	0	31	342	53	22
				0	U	3	2	-	0	0	U		2	-	U	U		U	-	-	_	5	U	U	U	_	_	1	-		1	-	U					
Audubon	102	1	203	3	1	3	4	0	1	1	0	0	2	3	0	1	3	1	3	0	0	1	2	0	1	4	11	2	0	0	3	0	1	0	10	265	62	52
Bristol	104	7	5	106	1	5	0	0	1	0	1	2	17	3	0	0	0	4	3	4	1	4	0	0	0	1	3	1	0	2	1	0	38	4	33	247	141	108
Buena Vista	105	12	1	10	2	5	2	0	4	1	0	5	11	2	1	0	2	7	1	0	0	0	2	5	0	4	4	0	2	0	0	0	31	0	50	164	164	114
Carver	106	0	0	0	138	2	0	0	7	13	0	1	0	0	0	0	0	0	2	0	16	2	10	0	0	0	3	1	0	2	7	0	0	0	11	215	77	66
Columbia	107	25	2	0	0	122	5	0	2	3	1	1	5	1	1	0	0	1	3	21	1	4	0	1	1	11	2	3	0	0	0	0	3	1	36	256	134	98
Edison	108	1	7	0	3	0	186	0	. 4	3	1	0	11	2	1	0	0	0	1	4	1	1	0	3	0	0	5	3	0	0	1	0	0	3	10	251	65	55
Chipeta	109	4	9	1	0	0	7	230	9	2	1	9	37	3	7	2	4	2	1	3	1	3	0	0	0	0	2	1	19	1	4	2	6	2	29	401	171	142
Fremont	110	1	1	0	11	1	0	0	274	5	2	0	1	12	8	7	0	1	0	0	2	1	1	0	0	0	3	0	0	2	0	4	0	3	14	354	80	66
Grant	111	2	4	0	10	2	0	0	16	258	1	0	4	18	7	0	0	0	4	1	2	0	0	0	0	1	3	1	0	3	2	1	0	1	21	362	104	83
Henry	112	2	0	0	1	0	3	^	-0	1	171	ر ا		1	,	3	3	0	4		1	2	0	^	C	C	,	2	C C	,	04		1	7	25	318	147	122
		2	U		1	U	2	U		1		122		1	1	3	3	0	4	0	1	2				U	6	3		U	84	J	.,					
Howbert	113	6	1	19	0	0	2	5	0	1	0		14	0	0	0	0	22	0	3	0	0	0	0	0	0	1	0	0	1	0	1	13	1	14	226	104	90
Jackson	116	1	1	2	0	0	2	1	5	0	0	2	279	0	0	0	1	2	1	1	0	1	0	0	1	2	1	1	1	0	0	0	3	3	15	326	47	32
Keller	118	2	4	0	12	0	1	1	37	14	2	0	4	180	12	4	3	0	1	3	6	1	0	0	0	0	1	2	0	4	1	1	0	1	29	326	146	117
King	119	2	3	0	5	0	2	0	13	3	1	0	1	3	212	7	0	0	0	0	0	0	3	0	0	0	0	1	0	0	0	3	1	0	24	284	72	48
Martinez	122	2	2	0	2	1	1	0	13	1	0	1	0	6	18	241	5	0	0	0	1	1	1	0	0	2	0	0	0	7	0	5	0	2	27	339	98	71
Madison	123	0	1	0	0	2	0	0	3	3	8	0	0	1	0	0	156	0	5	1	14	1	3	0	0	0	10	8	0	0	2	1	0	20	13	252	96	83
Midland	124	0	0	2	0	1	1	0	1	0	0	0	2	0	0	0	0	98	2	0	1	1	1	0	0	0	1	0	0	0	0	0	5	0	15	131	33	18
Monroe	125	5	5	0	0	0	1	0	1	0	4	0	1	0	0	0	1	0	221	1	2	13	0	0	0	0	5	1	0	0	0	0	1	14	68	344	123	55
Queen Palme	r 126	5	1	0	0	0	2	0	5	1	0	0	2	1	0	0	0	0	7	89	1	21	2	0	0	6	10	6	0	0	1	0	0	3	14	177	88	74
Penrose	127	0	9	0	14	1	0	0	4	5	2	0	1	3	3	0	4	0	2	1	217		7	0	0	0	6	3	0	0	2	0	0	2	20	306	89	69
	129	0	4				۰	٥	•		2	0			,	0		0	2	1	0	201	,	0	0	۰	٥	3		0		0	0	3	35	258	57	22
Rogers			4		1				-					1					3				202		U		-	3										
Rudy	131	2	2	0	14	0	1	0	5	6	0	0	0	8	1	2	16	0	0	0	19	0	202	0	1	2	5	0	0	2	9	2	0	2	34	335	133	99
Steele	132	3	9	3	2	8	6	1	2	1	0	3	13	0	3	0	1	4	0	7	0	1	1	129	9	14	3	1	0	0	0	0	8	1	13	246	117	104
Stratton	133	8	29	3	4	8	14	2	5	2	2	2	12	0	1	1	2	3	7	7	1	7	4	6	91	3	11	2	0	2	2	0	2	0	28	271	180	152
Taylor	134	6	8	2	1	8	3	0	3	1	2	0	8	0	1	0	0	2	2	7	0	4	0	2	0	69	7	0	0	0	1	0	3	0	14	154	85	71
Twain	135	3	10	0	0	1	1	0	0	2	2	0	0	0	0	0	3	0	3	3	0	2	2	0	1	0	276	5	0	0	2	0	0	3	14	333	57	43
Wilson	138	1	2	0	1	0	0	0	0	0	14	0	3	0	2	0	15	0	4	0	4	6	0	0	0	1	0	224	0	1	6	0	1	13	27	325	101	74
Trailblazer	139	0	1	0	1	1	0	35	2	4	0	0	15	1	4	0	1	1	3	0	0	2	1	0	1	0	6	0	122	3	0	0	3	0	25	232	110	85
Scott	140	1	4	0	11	0	0	1	8	7	2	0	1	6	7	19	1	0	0	0	8	1	10	0	0	0	0	1	0	306	5	13	0	0	55	467	161	106
McAuliffe	142	0	0	0	3	3	0	0	1	0	9	0	0	0	2	4	0	0	1	0	1	0	2	0	0	0	3	2	0	3	351	0	0	3	37	425	74	37
Freedom	143	0	0	0	0	0	0	1	3	0	1	0	0	2	0	Д	0	0	0	0	0	0	2	0	0	0	0	0	0	5	0	284	2	1	24	329	45	21
	148	12	2	4	1	2	0	0	0	0	4	0	0	0	0	0	1	7	1	2	0	0	0	1	1	1	0	0	0	0	0	0	104	1	24			40
West Elem		12	2	4	1	2		U	U	U	4	U	U	U	U	U		,	1	2	U		U			1	U	U	U		-	٠.	104	1	Ü	152	48	
Spark	464	5	7	1	5	2	2	13	6	4	0	0	6	6	10	12	1	3	1	0	9	6	2	3	1	1	4	1	2	8	12	11	5	6	39	194	194	155
Roosevelt	902	8	0	0	2	0	1	0	0	1	7	0	1	2	0	0	4	0	52	2	3	6	1	0	0	2	1	31	0	0	9	0	2	231	70	436	205	135
Globe	951	2	7	0	0	0	2	0	11	2	2	0	3	2	11	3	1	0	1	0	4	0	1	0	0	2	3	2	0	1	1	2	3	1	15	82	82	67
Academy AC		2	5	10	2	0	7	10	0	3	0	3	13	4	4	0	8	3	2	1	3	2	3	4	0	6	5	1	5	5	6	2	8	1	80	208	208	128
Total Boundary	Area Students	420	351	167	248	181	257	300	446	349	240	151	470	271	317	310	237	161	343	162	321	300	263	154	108	133	402	311	152	358	514	332	244	333	1027	10333	3898	2902
Permits Out		131	148	61	110	59	71	70	172	91	69	29	191	91	105	69	81	63	122	73	104	99	61	25	17	64	126	87	30	52	163	48	140	102		2793		

SOURCE: Q school of residence vs. school of attendance. Includes Charter and Alternative programs though permits not required.

## Colorado Springs School District 11 6th - 8th Grade Permit Data September 14, 2021

School of

Attendance		School of R	esidence	-							>	>		
Cabaal	Cada	242	244	245	246	247	248	249	250 Calilar	251	Out of	Total	Permits	Internal
School $\bigvee$	Code	Holmes	Mann	North	Russell	Sabin	West MS	Jenkins	Galileo	Swigert	Dist	Enrollment	In	Permits In
Holmes	242	347	28	31 •	13	10	42	1	13	5	38	528	181	143
Mann	244	1	276	11	3	19	1	1	58	14	23	407	131	108
North	245	9	25	335	0	18	12	1	91	16	42	549	214	172
Russell	246	1	63	7	360	56	_ 1	9	17	12	40	566	206	166
Sabin	247	3	45	4	15	483	0	14	26	52	35	677	194	159
West MS	248	18	5	13	0	2	133	0	8	1	11	191	58	47
Jenkins	249	1	15	5	54	105	0	465	15	20	86	766	301	215
Galileo	250	4	11	14	4	5	3	0	340	15	25	421	81	56
Swigert	251	0	1	2	1	18	2	1	21	415	42	503	88	46
Achieve	462	4	5	4	3	9	1	3	10	9	19	67	67	48
Tesla	420	0	1	4	0	2	1	0	1	1	3	13	13	10
Spark	464	10	7	9	6	17	3	14	13	8	18	105	105	87
GLOBE	951	0	0	0	3	3	0	0	1	0	1	8	8	7
Academy ACL	955	17	6	5	2	8	12	3	6	1	39	99	99	60
Total Boundary A	rea Students	415	488	444	464	755	211	512	620	569	422	4900	1746	1324
Permits Out		68	212	109	104	272	78	47	280	154		1324		

SOURCE: Q school of residence vs. school of attendance

Includes Charter and Alternative programs though permits not required.

# Colorado Springs School District 11 9th-12th Grade Permit Data September 14, 2021

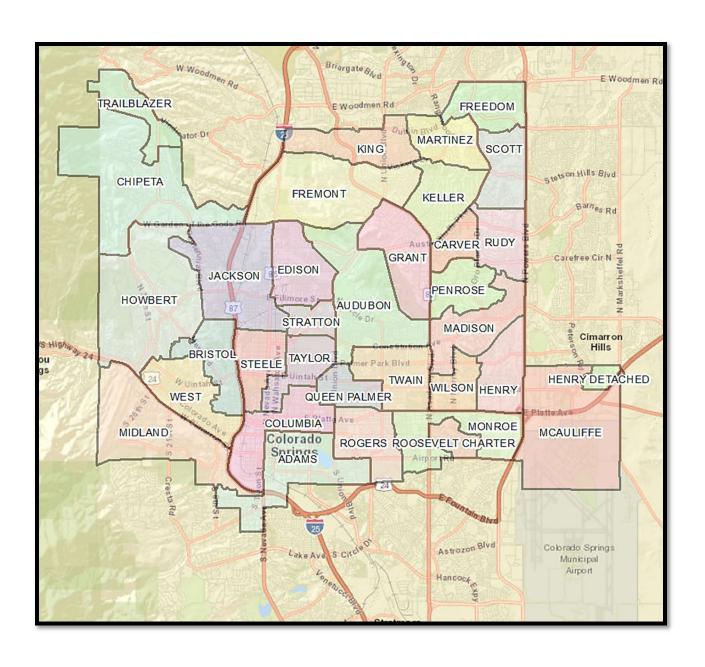
School of Attendand	ce	School of R	esidence				$\longrightarrow$		
		350	351	352	353	Out of	Total	Permits	Internal
School	Code	Coronado	Doherty	Mitchell	Palmer	Dist	Enrollment	In	Permits In
Coronado	350	989	26	81	107	91	1294	305	214
Doherty	351	86	1210	389	27	190	1902	692	502
Mitchell	352	10	15	915	27	59	1026	111	52
Palmer	353	155	20	334	821	205	1535	714	509
Achieve Online	462	43	36	63	39	64	245	245	181
Bijou	430	31	19	21	22	21	114	114	93
Digital	461	27	16	34	24	31	132	132	101
Odyssey ECCO	454	53	62	102	45	35	297	297	262
Tesla	420	38	31	69	51	54	243	243	189
CPS	931	48	13	61	34	118	274	274	156
CIVA	932	40	19	30	17	79	185	185	106
Eastlake	933	7	3	25	23	49	107	107	58
Total Boundary Area	Students	1527	1470	2124	1237	996	7354	3419	2423
Permits Out		538	260	1209	416		2423		

SOURCE: Q school of residence vs. school of attendance.

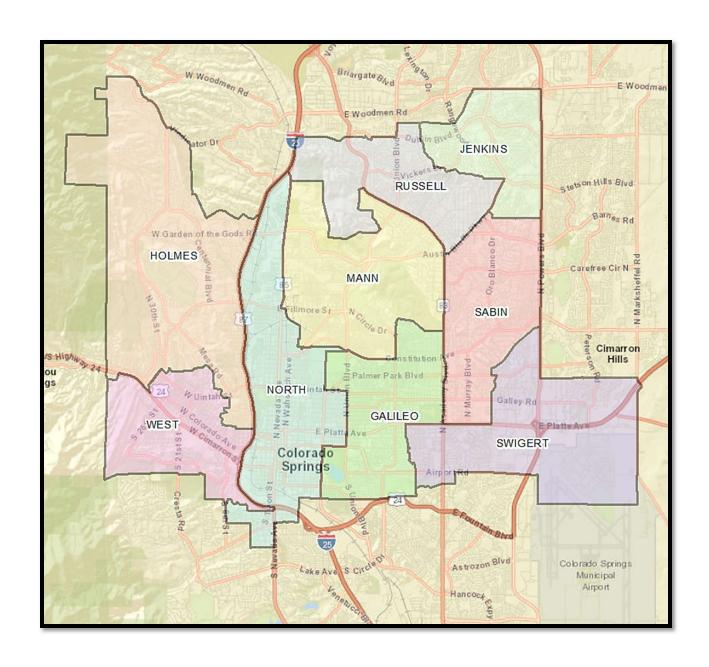
Includes Charter and Non-Traditional programs though permits not required.

# **Optimization of Utilization Flags 2021-2022**

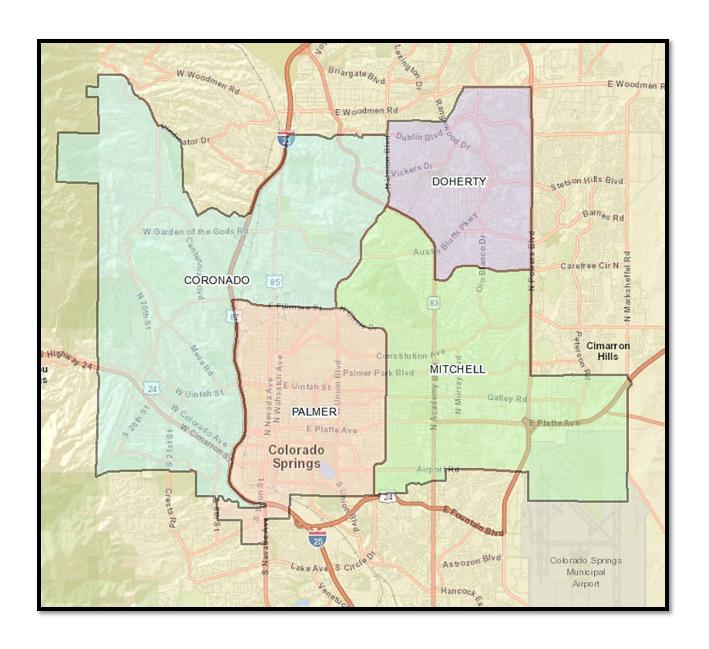
	Utilization	Utilization	Capacity	Enrollment	Permits Out/In	School Performance	*CO Growth	Total # of
School	>=95%	<=70%	<=300	<275	>1.5	Framework	Measure	Flags
Elementary								
Adams		X			X			2
Audubon		X			X			2
Bristol	X		X	X				3
Buena Vista		X	X					2
Carver		X						1
Chipeta		X						1
Columbia			X					1
Edison								0
Freedom		X						1
Fremont		X			X			2
Grant		X						1
Henry								0
Howbert		X	X					2
Jackson		X			X			2
Keller								0
King		X						1
Madison								0
Martinez		X						1
McAuliffe					X			1
Midland		X	X	X	X			4
Monroe								0
Penrose		X						1
Queen Palmer		X						1
Rogers		X			X			2
Rudy		X						1
Scott		X						1
Steele	X		X	X				3
Stratton								0
Taylor		X	X	X				3
Trailblazer		X						1
Twain		X			X			2
West ES		X			X			2
Wilson								0
	•	·	•	•	l	•		
Galileo		X			X			2
Holmes								0
Jenkins								0
Mann		X			X			2
North								0
Russell		X						1
Sabin		X						1
Swigert	X				X			2
West MS		X		X				2
		•		•	•	•		-
Achieve Online								0
Bijou				X				1
Coronado					X			1
Doherty								0
Mitchell		X			X			2
Odyssey ECCO								0
Palmer								0
Tesla EO				X				1
- COIM LIO		<u> </u>	<u> </u>		1	1	<u> </u>	



# Colorado Springs School District 11 Elementary Boundaries 2021\_2022



# Colorado Springs School District 11 Middle School Boundaries 2021\_2022



# Colorado Springs School District 11 High School Boundaries 2021\_2022