

2019 - 2020

Adopted Budget

Tigard-Tualatin School District 23J



Tigard-Tualatin School District 23J
Washington County, Tigard, Oregon

Adopted Budget
For the year ended June 30, 2020

Prepared by
Business Services Division

Tigard-Tualatin School District 23J
Washington County, Tigard, Oregon
Hibbard Administration Building
6960 SW Sandburg Street
Tigard, Oregon 97223

Board of Directors

<u>Position #</u>	<u>Name</u>	<u>Current Term Expires</u>
1	Jill Zurschmeide	2019
2	Maureen Wolf	2021
3	Terri Burnette	2019
4	Karen Emerson	2021
5	Sharon Fox	2021

Budget Committee Members

<u>Name</u>	<u>Current Term Expires</u>
Julie Cody	2021
Octavio Gonzalez	2021
Jerry Larsen	2019
Meagan Madlem	2019
Cory Morgan	2021

Administration

Susan Rieke-Smith, Ed.D. – Superintendent/Clerk
David C. Moore – Chief Financial Officer/Deputy Clerk
Elizabeth Michels – Controller

The Budget Committee consists of the members of the Board of Directors and an equal number of citizens at large appointed by the Board. Officers, agents, or employees of the Tigard-Tualatin School District are ineligible to serve on its Budget Committee.

Committee members serve terms of three years that are staggered so that about one-third of the appointed terms end each year. The Board fills any unexpired terms through the appointment process. At its first meeting, the Budget Committee elects a Chair and Vice-Chair.

Local Budget Law says that budget committees must hold one or more meetings for the purpose of (1) receiving the budget message and the budget document and, (2) providing members of the public with an opportunity to ask questions about and comment on the budget document. All Budget Committee meetings are open to the public.

The Budget Committee may request any information required during consideration of the proposed budget from any District officer or employee. The Committee may also require staff members to attend Budget Committee meetings.

When the Budget Committee is satisfied with the proposed budget, the budget is approved as well as ad valorem tax amount(s) or rate(s) to be certified by the assessor.



We are proud of our schools

PREPARING STUDENTS FOR A BRIGHT FUTURE

Preparing early learners for success in school:

- Preschool Promise
- Head Start
- PreKindergarten classes
- Juntos Aprendemos



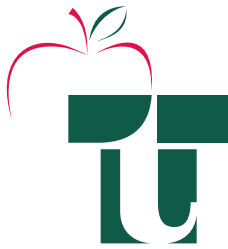
Providing personalized digital learning for every student emphasizing:

- Critical thinking,
- Collaboration,
- Communication and
- Creativity

Preparing our students for college and careers:

- Advanced Business Procedures
- Automotive Technology
- Child Development
- Culinary Arts
- Computer Science and Technology
- Language Arts, Math, Science, Fine Arts
- Medical Career Exploration and
- World Languages





Tigard-Tualatin School District **Strategic Plan**

2016-2021

The Tigard-Tualatin School District's new strategic plan focuses on immediate outcomes that will improve learning and the education experience for all district students and their families.

*The plan is built upon the 4 Cornerstones of **Student Achievement, Equity, Talent** and **Climate & Culture**.*

Strategies for achieving the plan include identifying and implementing teaching practices that are the most effective for improving student learning.

Look inside to learn how this focus will guide our work over the next five years. To see the complete plan and the measurable outcomes that will track our success, go to our website: ttsdschools.org

We prepare students for success in a rapidly changing world.

We believe that success is the reflection of high expectations and a belief in all students.

We hire, support and retain catalysts for learning.

We create and nurture a school community where everyone feels safe, valued & connected.

**Student
Achievement**

Equity

Talent

**Climate
& Culture**

Student Achievement

We prepare students for success in a rapidly changing world.

You will see:

Every student, in every classroom actively engaged in learning, challenged by rigorous and relevant instruction and supported by teachers committed to building strong relationships.

- Teachers will use rigorous instructional strategies in every classroom, every day.
- Technology instruction will emphasize critical thinking, communication, collaboration and creativity.
- Students will develop a "growth mindset" that reinforces the value of effort and continuous improvement.
- Students will have opportunities to develop the highest priority 21st Century skills for college and career-readiness.
- Emphasis will be placed on eliminating the decline in achievement that occurs during the transitions to middle and high school.
- Specific resources will be developed to support the mental and emotional health needs of students and families.

We hire, support and retain catalysts for learning.

Talent

You will see:

The very best educators guiding instruction in every classroom, every day, supported by high quality training activities, appropriate mentoring and wellness programs and satisfying professional relationships.

- The district's core values will be reflected in our hiring and selection process.
- A staff wellness program will support staff health, wellness and retention.
- New teachers will receive direct support, coaching and encouragement to improve job satisfaction and retention.
- Staff supervision and evaluation systems will be rigorous and will focus on district core values and priorities.

Equity

We believe that success is the reflection of high expectations and a belief in all students.

- The district will actively engage underserved families to learn how to best meet the academic, social and emotional needs of their students.
- Existing programs focused on equitable outcomes for all students will be evaluated and improved to strengthen support for students and families.
- Teachers will demonstrate high expectations for every student and maintain a classroom environment that supports each student in achieving those high expectations.

You will see:

All students believing that teachers have high expectations for them and working hard to achieve those expectations.

We create and nurture a school community where every individual feels safe, valued and connected.

Climate & Culture

- The district will continuously refine and update its behavior support programs at every school.
- The district will proactively communicate relevant information to families to prepare students for college and careers.
- The district will actively pursue a pre-K vision and implementation plan to prepare our most underserved students for school success.
- The district will identify community needs and build a communication plan focused on those needs.

You will see:

All students and families welcomed in our schools, experiencing positive relationships with school staff and clearly understanding the expectations and opportunities for student success.



TIGARD-TUALATIN

**Every student thrives
in school and graduates
prepared to succeed**

In our schools, each student

- Is challenged by a rigorous academic program
- Enjoys school and learning
- Feels a sense of belonging
- Is capable and confident

Tigard-Tualatin School Board

Maureen Wolf, chair
Jill Zurschmeide, vice chair
Terri Burnette
Karen Emerson
Sharon Fox

Message from Supt. Dr. Rieke-Smith

On behalf of the school board, I am pleased to present this summary of the Tigard-Tualatin School District's Strategic Plan.

This plan charts our course for 2016 to 2021. It is built upon the following 4 Cornerstones:

- Student Achievement
- Equity
- Talent
- Climate and Culture

We believe this plan creates a sense of urgency by outlining the actions we can take to make a significant difference for our students and our schools.

Visit our website www.ttsdschools.org to read our complete plan and to see the measurable outcomes tied to each of the actions we have identified.

Our strategic plan is grounded in our Vision of "Every student thrives in school and graduates prepared to succeed" and in our commitment to efficiently manage our resources and maintain the public's trust.

Tigard-Tualatin School District 23J
Hibbard Administration Building
6960 SW Sandburg St.
Tigard, OR 97223

Mission Statement: Educate Every Child



Tigard-Tualatin School District 23J 2019-20 Adopted Budget

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Tigard-Tualatin School District 23J

"Educate every child"

BUDGET MESSAGE



Tigard-Tualatin SD School Board



JILL ZURSCHMEIDE

School Board Chair Zurschmeide has served on the School Board since 2007 and currently serves on the Policy, Executive, and Curriculum Committees. Term ends 2019



MAUREEN WOLF

School Board Vice Chair Wolf has served on the school board since 2009 and currently serves on the Financial Oversight, Strategic Financial Plan, Bond Oversight and Executive Committees. Term ends 2021.



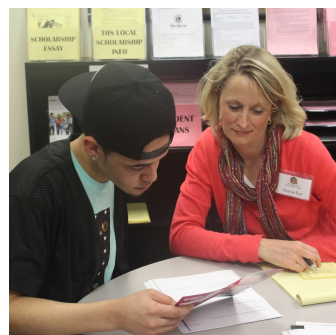
TERRI BURNETTE

Director Burnette has served on the school board since 2015 and currently serves on the Equity, Preschool, and Financial Oversight Committees. Term ends 2019.



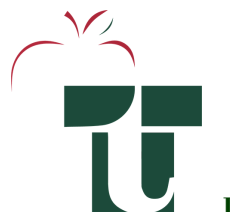
KAREN EMERSON

Director Emerson has served on the school board since 2017 and currently serves on the Secondary Curriculum, Bond Oversight and Equity Committees. Term ends 2021.



SHARON FOX

Director Fox has served on the School Board since 2017 and currently serves on the district Policy and Social Emotional Learning Committees. Term ends 2021.



Appointed Leadership

Superintendent Dr. Rieke-Smith



Dr. Sue Rieke-Smith became Tigard-Tualatin School District Superintendent on July 1, 2018. An experienced educational leader, Dr. Rieke-Smith has worked at all three school levels. She began her career in 2000 in the Salem-Keizer School District where she taught 5th grade, English language learners and Title 1. Between 2004 and 2007, she served as Curriculum Assistant Principal at McKay High School and in 2007, she became principal of Houck Middle School. At Houck, she was recognized as Oregon's 2011 Middle School Principal of the Year. From 2011 to 2014, she served as Salem-Keizer's Director of Instructional Services. She joined Springfield Public Schools as Assistant Superintendent in July 2014. In April 2015, she was named Interim Superintendent and was permanently appointed to lead the district in November 2015. Education is a second career for Dr. Rieke-Smith. After nearly a decade as a nurse, she went back to school to earn her Masters of Arts Teaching in 2000 from George Fox University. She earned her Ed.D. in Education Policy and Research from the University of Oregon in 2015.

Assistant Superintendant



Ms. Twain has been with the District since 1986. Her career has included experiences as a Special Education teacher, counselor, Associate Principal, Principal, Director of Alternative Programs, and her current role as Assistant Superintendent. She implemented the District's first inclusive special education program, chaired the legislative committee that recommended full day kindergarten in Oregon, and served as the director of early literacy for the State of Oregon.

Chief Financial Officer



Mr. Moore joined the District in 2012 following 17 years in school business management with the Canby School District. Prior to starting his career in school finance, Mr. Moore worked in public accounting for nine years with specialization in tax and auditing school districts and other public entities. He is a licensed CPA and graduated from Oregon State University earning his B.S. in Business Administration with a focus in Accounting.

Budget Message



Tigard-Tualatin School District 23J

“Educate every child”



Tigard - Tualatin School District 23J
Larry Hibbard Administration Center
6960 SW Sandburg Street
Tigard, Oregon 97223
503-431-4000; FAX: 503-431-4047
www.ttsdschools.org

To the Budget Committee Members and Communities of Tigard-Tualatin School District 23J, Tigard, Oregon

INTRODUCTION

In accordance with Local Budget Law under State of Oregon statute, the Tigard-Tualatin School District submits for your consideration a total proposed budget of \$499,659,635, including a General Fund budget of \$171,078,614.

Tigard-Tualatin School District's 2019-20 budget reflects sufficient operating revenues and one-time 2018-19 resources to meet program at the current service level, based on the assumptions described in this budget message. The District will again apply one-time resources to make additional strategic investments in program. These one-time resources include the closeout of prior year State School Fund and high cost disability fund revenue and adjustments to current year State School Fund Revenue and high cost disability grant funds. Additionally, the District realized savings in personnel and health insurance costs which help offset the ongoing costs of prior investments made with one-time resources. The proposed General Fund investments using one-time resources and savings to support the District's Strategic Plan total \$3 million. The 2019-20 budget reflects a fully funded reserve as required by Board policy. The budget also includes additional unappropriated ending fund balance to supplement the sustainability reserves for operational costs of the future Art Rutkin Elementary School.

The proposed budget includes resources outside of the General Fund. The State, County and Private Grants Fund includes \$2.2 million for high school success funds under Ballot Measure 98. The Capital Projects Fund includes resources from bond proceeds to expend over upcoming years for scheduled projects.

STATE FUNDING

The Co-Chairs of the State Legislature's Ways and Means Committee have proposed a framework for the State School Fund including a budget of \$8.87 billion during the 2019-2021 biennium. However, the District's proposed 2019-20 budget assumes a State School Fund amount of \$8.97 billion based on both the Governor's State School Fund proposed budget and House Bill 3427 passed by the Legislature's Joint Committee of Student Success (HB 3427 subsequently passed by the House and pending vote by the Senate). The District's required funding for current service level is closer to \$9.3 billion, so the 2019-20 budget includes one-time resources to close the gap between the \$8.97 billion and \$9.3 billion. Other State School Fund assumptions include the following:

- A 49%/51% distribution over the biennium. The 49%/51% revenue distribution model is designed to cover increase in costs between the two biennial years
- A drop in extended Average Daily Membership weighted (ADMw) between 2018-19, 14,936.79, and 2019-20, 14,746.53. The 2018-19 extended ADMw is a hold harmless number due to a drop in enrollment between 2017-18 and 2018-19; the actual ADMw is consistent between the two years
- Total formula revenue for the District of \$127,891,529 including transportation; this equates to \$8,673 per ADMw

In addition to the \$8.97 billion State School Fund allocation, House Bill 3427 also includes a \$2 plus billion biennial investment in PreK-12 education when fully phased in beginning in the 2021-2023 biennium. House Bill 3427, the Student Success Act, would create a dedicated revenue stream for the Fund for Student Success which would include three education-focused accounts outside of the State's general fund. The new revenue stream is expected to raise \$1.604 billion in the upcoming biennium. This amount less \$200 million for the State School Fund, \$423 million in state revenue losses due to reductions in personal income taxes, \$20 million for additional high cost disability funds and \$9.52 million for administrative costs to implement the revenue stream leaves \$951.48 million to allocate to the three education-focused accounts:

- \$475.74 million for the Student Investment Account which includes four broad uses:
 - Expanding learning time
 - Reduced class size
 - Student social-emotional health and safety
 - Well-rounded education
- \$190.3 million for the Early Learning Account
- \$285.44 million for the Statewide Initiative Account including expanded Measure 98 and school nutrition funding

The legislation includes a commercial activities tax on businesses as the new dedicated revenue source. It is probable that most of the investments would not begin until 2020-21 following initial collection of the tax. Therefore, the District's 2019-20 proposed budget does not include appropriations for specific investments within the three accounts under House Bill 3427.

ADDITIONAL RESOURCES AND BUDGET SAVINGS

As in recent years, there are financial outcomes that will have a positive impact on the ending fund balance in the current year. The 2019-20 budget plans for strategic use of these resources to fund new investments and provide sustainability going forward. The additional resources of \$3.5 million in revenues during 2018-19 include:

- \$900,000 closeout of 2017-18 State School Fund and High Cost Disability Fund
- \$1.3 million adjustment to 2018-19 State School Fund
- \$800,000 adjustment to 2018-19 High Cost Disability Fund
- \$500,000 increase in amount realized from 2018-19 Local Option Levy

Additionally, the district estimates \$5.1 million in cost savings during 2018-19 as follows:

- \$1.5 million in health insurance cost savings

- \$3.6 million in personnel cost savings due to unfilled positions and less need for reserve FTE due to enrollment loss that began in 2017-18 and not recovered in 2018-19

FUTURE CHALLENGES

The following are other actions or outcomes that will affect the District's 2019-20 and/or future budgets:

- Effective in 2019-20, PERS Tier 1/2 employer contribution rates will increase from 22.68% of covered payroll to 27.59% and OPSRP rates will increase from 17.36% to 22.14%; this will increase General Fund PERS costs an estimated \$3.6 million in 2019-20
- PERS investment returns for 2018 resulted in the system's unfunded actuarial liability increasing from \$22 billion to \$27 billion; this will likely lead to additional PERS rate increases effective with the 2021-2023 biennium pending the results of the 2019 actuarial valuation
- New operational costs for Art Rutkin Elementary school will approximate \$2 million; the District currently has \$880,000 set aside in a sustainability reserve for this need and this budget adds \$620,000 to that reserve
- Any new tax revenue package approved by the Legislature to fund the Fund for Student Success may be referred to the voters and unavailable until the second year of the biennium; this may require the use of District funds in first year for early implementation of programs

OTHER FUNDS

The 2019-20 budget also includes the following resources outside of the General Fund:

- The Capital Projects Fund includes \$211 million for scheduled 2017 bond projects during 2019-20; includes expenditures for capital construction, technology and curriculum
- The State, County and Private Grants Fund includes the following:
 - \$2.2 million for High School Success based on \$400 per high school ADMw from Ballot Measure 98 funds

STRATEGIC FINANCIAL PLAN

The District's Board of Directors and Superintendent implemented a new five-year Strategic Plan at the beginning of 2016-17. The Strategic Plan maintains a student focus and includes as themes the following four cornerstones:

- Student Achievement: We prepare students for success in a rapidly changing world
- Equity: We believe that success is the reflection of high expectations and a belief in all students
- Talent: We hire, support, and retain the catalysts for learning
- Climate and Culture: We create and nurture a school community where every student feels safe, valued, and connected

The Strategic Plan includes strategies to attain targeted learning outcomes for students. The Plan continues the emphasis on the following core values:

- Communication
- Fiscal transparency
- Maintaining the public's trust
- Effective and efficient operational and support services

To support these core values, a long term goal embedded in the Strategic Plan is to develop a Strategic Financial Plan to ensure District resources are prioritized to achieve the student learning outcomes identified in the Strategic Plan. The Strategic Financial Plan also includes a long-term financial plan designed to maintain sustainability in the District's programs. Other key components of the Strategic Financial Plan include long-term investment reports tracking the amounts expended and estimated for strategic investments and the analysis of Academic Report on Investment comparing dollars invested with student outcomes.

To help develop the District's first Strategic Financial Plan in 2017 over 40 stakeholders including community members, staff, administrators and Board representatives convened to form the Community Workgroup. The Workgroup met over a series of meetings and recommended the following strategic investments:

- Early Learning
- College and Career Readiness
- Academic Transitions and On-Track toward Graduation (Pre-K–K, 5th – 6th, 8th – 9th)

The Workgroup process led to strategic investments beginning in the 2017-18 budget within these areas.

In the spring of 2018 the Community Workgroup with similar makeup reconvened and met over a second series of meetings. The 2018 Workgroup received an introduction to the redefining learning program related to 1:1 technology implementation, provided suggestions to improve the Strategic Financial Plan and provided feedback on proposed strategic investments.

A third Community Workgroup met over four meetings in 2019 and was asked to provide input on Cabinet-proposed investments that were consistent with uses specified in the Joint Committee on Student Success' Fund for Student Success plus aligned with strategies in the District's Strategic Plan. Investments prioritized by the Workgroup include the following:

- Pre-school Expansion
- Smaller Class Sizes in Grades K-2
- Social and Emotional Learning Supports
- College and Career Education Expansion
- Dropout Prevention Programs
- Associate Principals at Elementary Level

Building leaders were also asked for their input and prioritized similar investments and in initial meetings with building staff they have identified needs consistent with these priorities.

The District's Board will consider adoption of the third version of the Strategic Financial Plan this June including updates to the aforementioned strategic investments and the five-year financial forecast.

BUDGET INVESTMENTS

By applying the other resources discussed earlier, the District proposes General Fund investments of \$3 million during 2019-2020 in the following categories:

Investments	Strategic Plan	Amount	FTE
Strategic Investments			
Associate HR Director	Talent-Retention	\$ 189,890	1.00
Marketing for Staff Recruiting	Talent-Hiring Practices	\$ 20,000	
Inclusion and Equity Coordinator	Equity Programs and Supports	\$ 125,362	1.00
Elementray Discretionary Funds	Equity Programs and Supports	\$ 47,921	
Total Strategic Investments		\$ 383,173	2.00
Current Service Level			
Early College	Student Achievement-College and Career	\$ 100,000	
EBIS Reading	Student Achievement-Instructional Practices	\$ 30,000	
Non-TWI Staffing, Bridgeport	Student Achievement-Instructional Practices	\$ 221,312	1.60
Cordero Staffing	Student Achievement-Mental & Emotional Health	\$ 71,000	
Middle School Afterschool	Equity Programs and Supports	\$ 15,000	
Library Discretionary	Equity Programs and Supports	\$ 42,000	
Operations Staffing	Fiscal and Operational	\$ 76,720	
High School Technology Support	Fiscal and Operational	\$ 63,240	
Property Leases	Fiscal and Operational	\$ 88,000	
Total Current Service Level		\$ 707,272	1.60
Operational			
Operations Support	Fiscal and Operational	\$ 92,983	1.00
Transportation Routes and Buses	Fiscal and Operational	\$ 301,500	
Budget Analyst	Fiscal and Operational	\$ 92,983	1.00
Data Security Software	Fiscal and Operational	\$ 165,000	
Total Operational		\$ 652,466	2.00
Reserve Staffing			
Classified, Classrooms	Student Achievement-Instructional Practices	\$ 160,000	2.00
Classified, Operations	Fiscal and Operational	\$ 200,000	2.00
Licensed, Elementary	Student Achievement-Instructional Practices	\$ 437,840	4.00
Licensed, Middle	Student Achievement-Instructional Practices	\$ 218,920	2.00
Licensed, High	Student Achievement-Instructional Practices	\$ 218,920	2.00
Total Reserve Staffing		\$1,235,680	12.00
Total Investments		\$2,978,591	17.60

The District will also work to identify bridge funding to begin early implementation of programs prioritized under the Fund for Student Success. One possibility is reallocating a portion (1%) of the Rainy Day Reserve as discussed under Reserves below. This would only occur if the State increases the State's Rainy Day Reserve from 1% to 2% of general fund appropriations. Investments under consideration for prioritization in the first year of the biennium are the following:

- Social and emotional learning supports
- Third special at elementary level
- Instructional technology support
- PAX behavior program FTE (1)

RESERVES

The District continues to recognize the need to maintain fully funded reserves to offset the effects of future economic downturns in order to maintain sustainable education programs. During the recession, the District maintained a full school year and much of its program with the use of reserves, although drawing them down significantly.

The District's Board Policy sets minimum levels for reserves in the General Fund. The proposed budget plan includes the full funding of reserves under Board Policy except as noted below. For the purpose of calculating minimum reserves under the Board Policy as addressed below, budgeted General Fund operating revenue which provides the basis for reserves is \$144.078 million. The 2019-20 proposed budget plans for the following level of reserves by category:

- Operating Contingency is budgeted at \$2.88 million or 2% of current operating revenue which meets the Board Policy
- Unappropriated Ending Fund Balance is budgeted at \$7.2 million or 5% of current operating revenue which meets the Board Policy
- Sustainability Reserve is budgeted at \$5.77 million or 4% of current operating revenue; this is an exception to Board Policy and reallocates 1% or \$1.44 million to Operating Contingency as a placeholder in the event the District decides to early implement programs prioritized under the Fund for Student Success in year one of the biennium

Reserves also include the following:

- \$1.5 million for the opening of Art Rutkin Elementary School under Unappropriated Ending Fund Balance; \$620,000 has been added in the 2019-20 budget to the \$880,000 set aside in the two prior years

IN CLOSING

Tigard-Tualatin School District is proud to again be adding strategic investments to our education program while maintaining fully funded reserves so the District can prepare for future economic downturns and other factors that may impact the District's financial position.

The District is also proud of the community engagement, advocacy and input leading us one step closer to a significant increase in the State's investment in education. Finally, we are proud of

our Strategic Financial Plan process and document. The document will continue as a communication tool as the District aligns current and future spending decisions with student outcome priorities in the Strategic Plan and provide for sustainability and long-term financial planning.

As we submit this proposed budget, we thank each member of the Board and Budget Committee for your commitment to the children of the Tigard-Tualatin School District. We also want to thank the community members, staff, administrators and board representatives who have comprised the Community Workgroup and helped inform are priorities under the Fund for Student Success. Additionally, thank you to administrators for your leadership role and staff for your participation during the prioritization and budget development process.

The effort of putting this proposed budget together is a team effort. We would like to recognize the efforts of a few individuals in developing the proposed budget: Dr. Susan Rieke-Smith for her leadership during the budget development process; members of the internal Strategic Financial Plan Working Group and Steering Committee for planning agendas and framework for the Community Workgroup process; Elizabeth Michels for continued dedication and her management of the budget system, her vast knowledge of District budget history and her innovation with the Forecast 5 data analytics software; and Amber Summers for her attention to detail compiling the proposed budget document.

Respectfully submitted,

A handwritten signature in black ink that reads "David C. Moore". The signature is fluid and cursive, with the first name "David" and last name "Moore" clearly legible, and "C." as a middle initial.

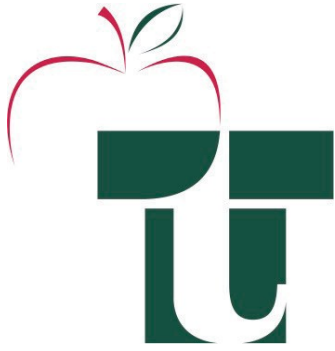
David Moore
Budget Officer
Tigard-Tualatin School District 23J



Tigard-Tualatin School District 23J

“Educate every child”

Strategic Financial Plan



TTSD Strategic Financial Plan 2017-2022



Submitted by the
Tigard-Tualatin School District

Adopted June 24, 2019

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3.A. <u>TTSD at a Glance</u>
4.A. <u>College & Career Readiness Framework</u>
4.B. <u>Academic Transitions Framework</u>
4.C. <u>Redefining Learning Framework</u>
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Strategic Financial Plan

Section 1: Executive Summary



Tigard - Tualatin School District 23J
Larry Hibbard Administration Center
6960 SW Sandburg Street
Tigard, Oregon 97223
503-431-4000; FAX: 503-431-4047
www.ttsdschools.org

Dear Community Member,

It is my pleasure to share with you the third edition of the Tigard-Tualatin School District's (TTSD) 2017-2022 Strategic Financial Plan. As I near the completion of my first full year as your superintendent, the opportunity to participate in a fully collaborative fiscal oversight process that brought community members, district administrators, teachers, parents, and students together to further our vision for academic success for all, easily stands out as a transformational moment.

The work accomplished in support of the management of this plan continues to be led with a strong commitment to transparency, fiscal stewardship, and inclusion. The priorities going into this year's community budget process included:

- Convening **diversity in roles and voice**. We thoughtfully recruited representation from all district stakeholder groups with an emphasis on engaging and hearing from our communities of color and our students.
- Guiding all fiscal decisions, as driven by the District's Strategic Plan and the plan's four cornerstones of Student Achievement, Equity, Talent, and Climate and Culture, by applying the **Academic Return on Investment (AROI)** strategy. Using an AROI lens in planning helps us to evaluate district investments in direct relation to student impact.
- Vetting all decisions through an equity lens that speaks to both quality of **access and equity of response** based on student need.

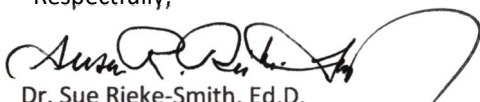
TTSD's steadfast commitment to equity and inclusion continues to push and inspire us to identify and remove bias from our fiscal policies and practices ensuring resources are equitably allocated to address student needs and outcomes. Bottom line... we are solidly focused on changing the culture of the academic experience and success for all our students and proving to you, our community, the positive outcomes from our collective financial decisions and investments.

The District now begins a process to convene school and community level committees to enter into a full review of the proposed use of the new state school funding. Stakeholders will be critical in identifying direction of funding priorities and developing clear outcomes to be measured and reported to the state and the community. In the Strategic Financial Plan adopted in 2020, the Five-Year forecast will include categorical funding from the Student Success Act and the High School Success fund as well as general funds.

In closing, my sincere thanks to all those that contributed to this year's process. Countless hours and late evenings were dedicated to this process and that service on behalf of your schools does not go unnoticed. I particularly want to call out the youth voice that had a profound influence on our process this year. I commend those students who gave their time and voice to help guide us in a direction that authentically addresses the needs of those we serve. Last, I am humbled to work alongside a finance team, led by Chief Financial Officer David Moore, who continues to set a high bar for responsible school funding management.

I look forward to expansion of this work in collaboration with our stakeholders as we aspire to set the example for responsible school funding management for our community and state.

Respectfully,



Dr. Sue Rieke-Smith, Ed.D.
Superintendent

**Student
Achievement**

Equity

Talent

**Climate
& Culture**

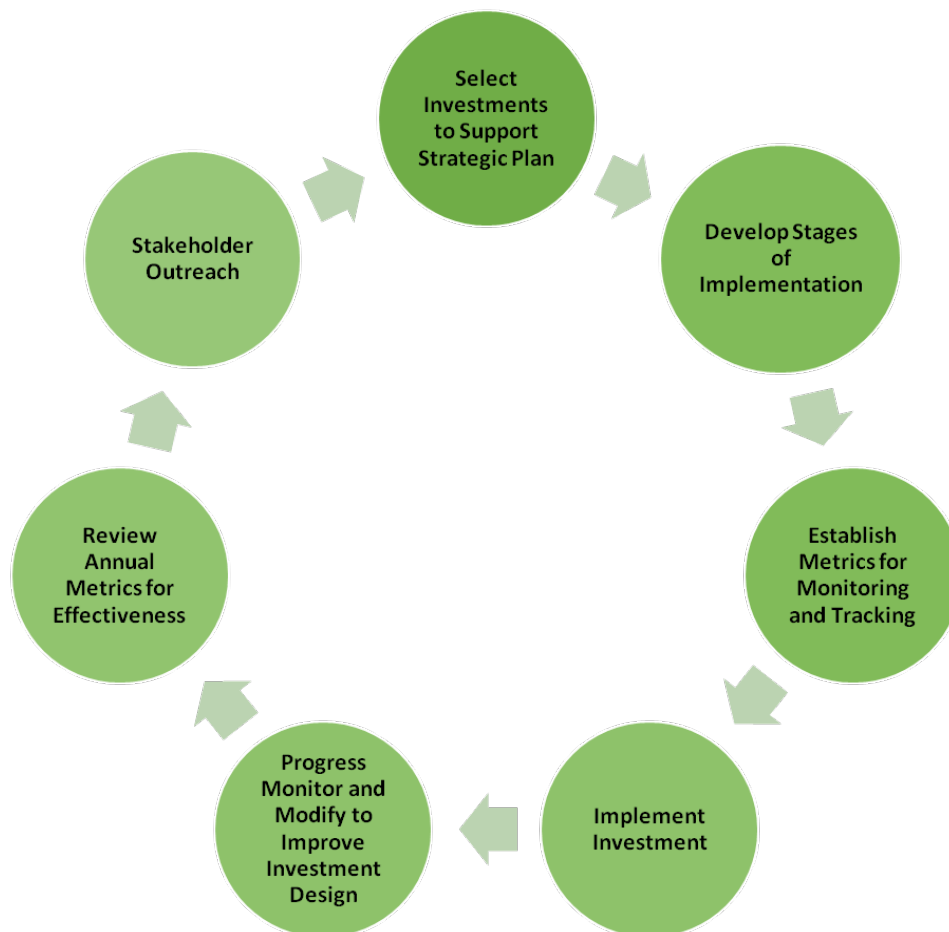
Section 2: Process

What are the objectives of the Strategic Financial Plan process?

- This five-year strategic financial plan outlines the district's financial strategy over a five-year period. Its objectives are to:
 - 1) Select investments to support the strategic plan such that, equitable outcomes are achieved for all students.
 - 2) Estimate the costs of those priorities
 - 3) Describe the actions needed to save or realign money to fund those priorities
 - 4) Assess the return on investment for all students as well as focal student groups and realign as needed.

The cycle below shows the continuing process used to identify, review, analyze and refine the District's instructional priorities.

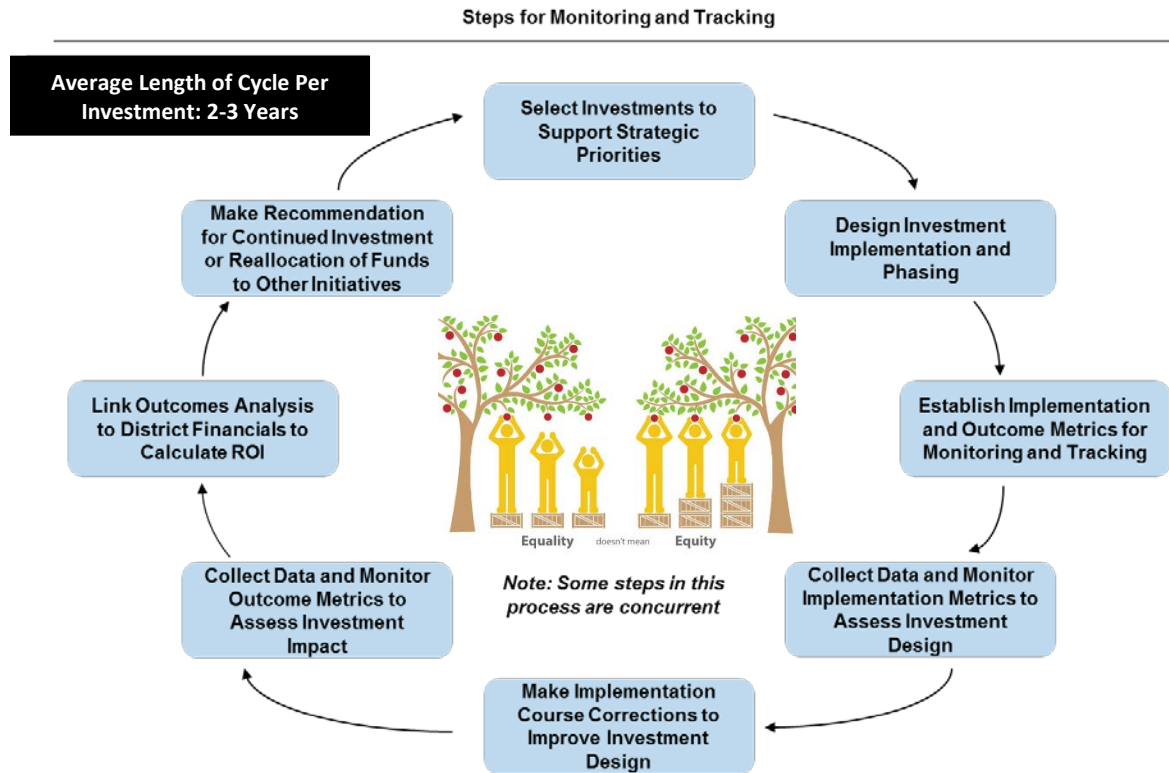
Strategic Financial Plan Cycle



For further reading please see **Appendix 2.A.** for [What is a Strategic Financial Plan?](#) and **Appendix 2.B.** for [Broad Stakeholder Engagement](#).

Section 3: Tracking Progress

The steps for monitoring and tracking progress are shown below. During the year the Steering Committee worked with District Management Group to develop skills in the area of Academic Return on Investment. Four meetings were held with the Community Work Group as part of the tracking and monitoring process.



To make the best use of resources for the benefit of our students, it's important to understand the district demographics and needs of our students, as well as the funding provided to the district. *For further reading please see **Appendix 3.A.** for [TTSD at a Glance](#).*

Long-term Investment Reports

New Dollars invested

Investment Priorities	2015-16	2016-17	2017-18	2018-19	Total Invested	2019-20 Budget
Instructional Staff**	\$2,479,000	\$1,741,000	\$800,000		\$5,020,000	\$221,312
College and Career*			\$1,224,490	\$327,840	\$1,552,330	\$34,000
Early Learning	\$19,000	\$19,000	\$314,346	\$120,000	\$472,346	
Academic Transitions*			\$309,180	\$238,000	\$547,180	
Technology 1:1*	\$88,755	\$183,000	\$330,000	\$190,000	\$791,755	\$97,500

*State grant funding for high school success. Voters passed Ballot Measure 98 in November 2016 and the first year of funding is the 2017-18 school year.

**The 2018-19 budget included 2 FTE. Due to declining enrollment the FTE was not filled.

All amounts shown are additions in the year.

Strategic Financial Plan

Section 4: Strategic Investments

Equity

Student Achievement

Program Objective	Goals	Investments for 2019-20	Highlights															
COLLEGE AND CAREER READINESS																		
<ul style="list-style-type: none">Expand Career Technical Education (CTE) and Science Technology Engineering and Math (STEM) programs.Expand comprehensive college and career programming and guidance to create equitable opportunities for all students.Engage students to ensure success and student graduation.	<ul style="list-style-type: none">Increase ACT resultsIncrease dual credit attainmentIncrease CTE credit attainmentIncrease college-going rates	<table><tr><td></td><td>High School Success Grant*</td><td>General Fund</td></tr><tr><td>1.0 CTE FTE at Durham Ed Cntr</td><td>\$ 34,000</td><td></td></tr><tr><td></td><td></td><td></td></tr><tr><td></td><td></td><td></td></tr><tr><td colspan="2">*Increase in grant uncertain at this time.</td><td></td></tr></table>		High School Success Grant*	General Fund	1.0 CTE FTE at Durham Ed Cntr	\$ 34,000								*Increase in grant uncertain at this time.			<ul style="list-style-type: none">➤ Students enrolled in Dual Credit courses increased from 41.5% in 2016 to 54.4% in 2018-19➤ CTE Offerings increased <p>For further reading please see Appendix 4.A. for College & Career Readiness Framework</p>
	High School Success Grant*	General Fund																
1.0 CTE FTE at Durham Ed Cntr	\$ 34,000																	
*Increase in grant uncertain at this time.																		
ACADEMIC TRANSITIONS																		
<ul style="list-style-type: none">Provide at-risk high school students with direct support.Further develop protocols for identifying at-risk students and providing embedded supports.	<ul style="list-style-type: none">Decrease chronic absenteeismIncrease credit attainmentIncrease GPAIncrease graduation rate	<table><tr><td></td><td>High School Success Grant*</td></tr><tr><td>Maintain program</td><td>\$ -</td></tr></table>		High School Success Grant*	Maintain program	\$ -	<ul style="list-style-type: none">➤ Students in the SQUAD program show decreased absences in year 1 and 2 of the program and increased GPAs relative to a comparison group and to their classmates as a whole.➤ The percent of Freshmen who are chronically absent decreased by 4% from the year prior. <p>For further reading please see Appendix 4.B. for Academic Transitions Framework</p>											
	High School Success Grant*																	
Maintain program	\$ -																	

Strategic Financial Plan

Section 4: Strategic Investments

Equity

Student
Achievement

Climate
& Culture

Program Objective	Goals	Investments for 2019-20	Highlights										
REDEFINING LEARNING / 1:1 TECHNOLOGY													
<ul style="list-style-type: none">• Transform instruction to engage students in an authentic and relevant way through the use of technology• Prepare students with the skills for a 21st century workforce.	<ul style="list-style-type: none">• Increase college and career readiness skills.• Eliminate achievement and opportunity gaps for students.• Improve teacher effectiveness with integrating technology in the classroom.	<table><tr><td></td><td>General Fund</td></tr><tr><td>1 FTE High school tech support</td><td>\$ 70,000</td></tr><tr><td>Software</td><td>\$ 20,000</td></tr><tr><td>Sub time for teachers</td><td>7,500</td></tr><tr><td></td><td><u>\$ 97,500</u></td></tr></table>		General Fund	1 FTE High school tech support	\$ 70,000	Software	\$ 20,000	Sub time for teachers	7,500		<u>\$ 97,500</u>	<ul style="list-style-type: none">➤ This year 62% of students have access to a personal technology device.➤ All administrators received coaching around the effective use of technology as an instructional tool.➤ As of Quarter 3, teachers have received 1100 hours of coaching around embedding 1:1 technology in instruction. <p>For further reading please see Appendix 4.C. for Redefining Learning Framework</p>
	General Fund												
1 FTE High school tech support	\$ 70,000												
Software	\$ 20,000												
Sub time for teachers	7,500												
	<u>\$ 97,500</u>												
EARLY LEARNING													
<ul style="list-style-type: none">• Increase equitable access to pre-school and early-learning opportunities for all students.	<ul style="list-style-type: none">• Increase percentage of students entering Kindergarten with classroom self-regulation skills• Increase percentage of students entering Kindergarten with early reading skills	<table><tr><td></td><td>General Fund</td></tr><tr><td>All will be accomplished without increasing the budget</td><td>\$ -</td></tr></table>		General Fund	All will be accomplished without increasing the budget	\$ -	<ul style="list-style-type: none">➤ As of 2018-19, 446 students are being served in a district Pre-K experience➤ Number of enrolling Kindergarteners who attended preschool increased from 77.1% in 2016-17 to 78.2%. With increases focused in under-served demographic groups. <p>For further reading please see Appendix 4.D. for Early Learning Framework</p>						
	General Fund												
All will be accomplished without increasing the budget	\$ -												

Section 5: Five-Year Forecast

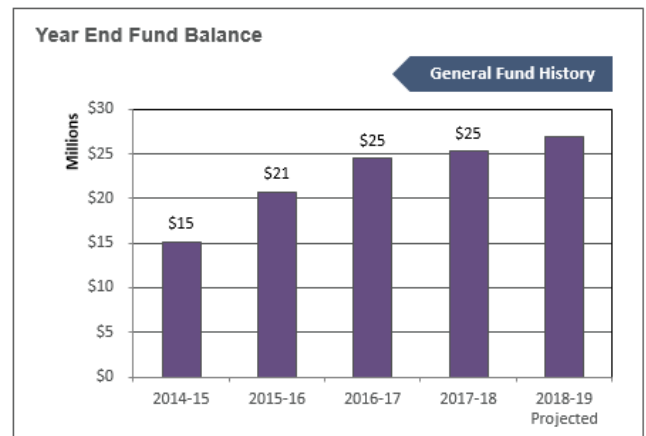
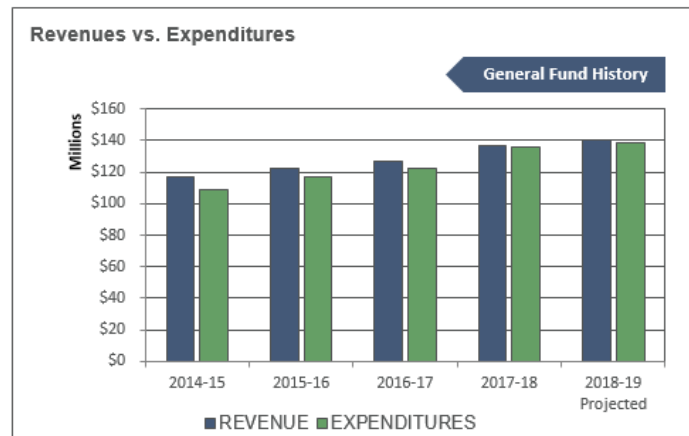
General Fund History

In a balanced operating budget, operating revenues or current year revenue equal operating expenditures. By Oregon law, the fiscal year budget must balance meaning total resources of operating revenue and beginning fund balance equal operating expenditures plus contingencies and reserves set aside for future years.

After the 2007 recession, the District dipped into reserves set aside for a downturn, but by 2014-15 the District was able to begin building up reserves. By Board policy, fully funded reserves are 12 percent of operating revenues including 2 percent contingency, 5 percent unappropriated, and 5 percent rainy day fund. The rainy day fund is necessary as the state kicker tax law makes it difficult for the state to save for a downturn in the economy. During the 2007 recession, the District's rainy day fund allowed Tigard-Tualatin School District to maintain a full operating schedule when many districts in the state reduced school days. There are school districts in Oregon that have yet to reinstate school days that were cut during the recession.

In the graph below, operating revenue exceeded operating expenditures every year between 2014-15 and 2018-19, with the gap growing smaller each year. In 2014-15, an unanticipated 45.5 percent increase in the local option tax created a one-time revenue surplus that was used to fully fund reserves. After the recession, the District first budgeted fully funded reserves in the 2016-17 budget. Savings on employee health insurance and continued local option tax revenue in excess of budget allowed the District to set aside reserves for an anticipated and significant PERS rate increase in the 2017-19 biennium. For the 2017-18 fiscal year, although revenue exceeds expenditures, there are two significant issues to consider. The first is the state distributed revenue on a 50/50 split, not the more traditional 49/51 split over a biennium, thus requiring the District to set aside \$2.8 million for the 2018-19 fiscal year. The second is one-time funds earned in the 2016-17 fiscal year were applied to spending. In the projection for 2017-18 made a year ago, operating expenditures exceeded operating revenue, but that did not occur due to unanticipated revenue and additional savings on health insurance.

It was important to add investments after deep cuts during the recession. In the 2017-18 fiscal year, the District developed the first Strategic Financial Plan and within the plan developed the first five-year forecast. We believe including a five-year look ahead will help develop sustainable program and advocacy for adequate school funding to support the district's Strategic Plan.



Section 5: Five-Year Forecast

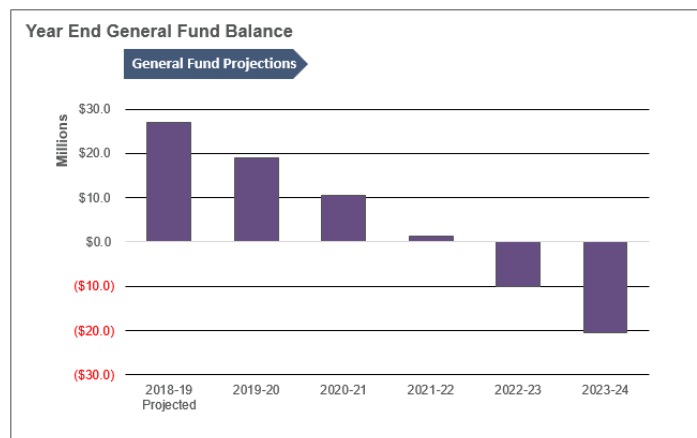
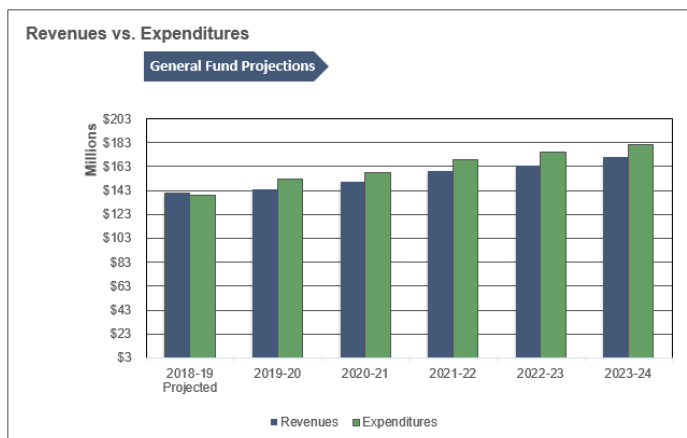
General Fund Projections

The projection of 10% increase in state funding for the 2021-23 and 2023-25 biennium will not support the current service level budget, which includes planned increases in strategic investments, opening a new elementary school, and the PERS rate increases in the 2019-21 biennium projected by the retirement system. The forecast anticipates that House Bill 1049, the PERS containment bill, will be signed by the Governor and moderate PERS rate increases. Thus in 2019-20, funds were not set aside for a large PERS rate increase in the 2021-23 biennium. In the previous forecast, it was anticipated that \$3 million in additional budget would be needed to open the new elementary school. With revised enrollment projections, the opening of the new school is still set for September 2021 but with a smaller enrollment than planned. The revised increase in budget for the school is \$2.5 million. The graph below shows slowly increasing revenue with more rapidly increasing expenditures. The graph clearly shows a path that is not sustainable. District projections for a sustainable program would require state funding at a \$9.5 billion level or 15.85% for the 2019-21 biennium. However, with PERS reform, the state funding is a 12% increase in the next two biennia would maintain the current service level and reserves. The five-year forecast prepared the prior year projected a \$31.3 deficit in five years and required a 15.85% increase in state funding for all five years of the forecast.

House Bill 3427, the Student Success Act, was signed by the Governor and if not subject to voter approval will provide an additional \$1 billion in state funding each year beginning with the second year of the 2019-2021 biennium. Additional state revenue will include categorical or targeted funding that will be accounted for outside of the general fund and additional general fund revenue. The forecast anticipates that any new funding would be applied to new program thus does not use new state revenue to reduce the projected deficit.

The District is required to adopt a balanced budget and a budget that balances operating revenue with operating expenditures is prudent. In order to balance the budget the community and administration will advocate for reasonable state funding to support our community's Strategic Financial Plan. In last year's plan, we noted that at the state level, local governments need to advocate for PERS rate stabilization and funding that supports the rates set by the PERS Board. House Bill 3427, the Student Success Act, and House Bill 1049, the PERS containment bill, are monumental steps in the right direction for sustainable school funding in Oregon. The District will work with the community for continued support of the local option levy that currently provides for 100 classroom teachers. Throughout the strategic financial plan cycle the various committees involved will continue to evaluate programs using tools like Academic Return on Investment to prioritize resources, look for savings, and support the District's Strategic Plan and the plan's four cornerstones of Student Achievement, Equity, Talent, and Climate and Culture.

Tigard-Tualatin School District's work with GFOA on Smarter School Spending and Academic Return on Investment are the key tools recommended at the state level for accountability with the Student Success Act funding. The District will begin to convene school and community level committees to review the proposed use of the new state funding and develop clear outcomes to be measured and reported to the state and the community.



For further reading please see **Appendix 5.A.** for [General Assumptions](#), **Appendix 5.B.** for [Five-Year Forecast Report](#) and **Appendix 5.C.** for [Budget Guiding Principles](#).

Appendix 2.A. What is a Strategic Financial Plan?

	What it is <u>NOT</u> :	What is <u>IS</u> :
Timeframe	An annual budget	A three to five year financial plan determining the District's investments to meet the strategic plan measurement points.
<u>TTSD Strategic Plan</u>	Current service level rollup	Targeted investment or program changes designed to meet the outcomes identified in the District's Strategic Plan
Accountability and return on investment	Not connected to program evaluation or investment effectiveness	Evaluation of program is essential in the decision making process.
Responsiveness to changing circumstances	Static	Financial plan is updated each year with consideration to program effectiveness.

How does the plan differ from the annual budget?

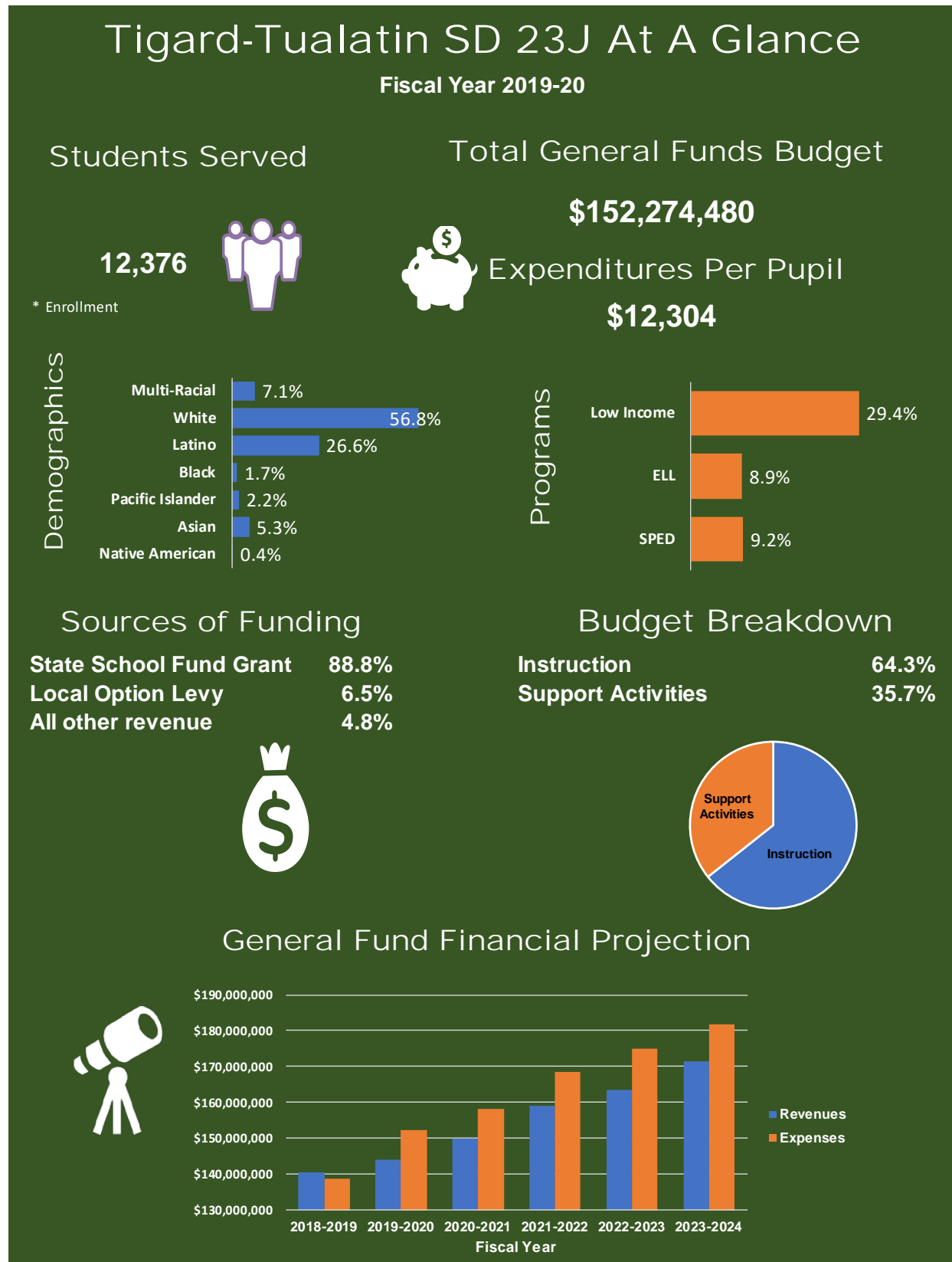
- The strategic financial plan does not replace the annual budget, but serves as the starting point for the annual budgeting process each year. The annual budget will include single-year actions to implement the instructional priorities and resource alignment strategies described in the strategic financial plan and it will continue to include many actions not included in the strategic financial plan (e.g., regular day-to-day services that are not impacted by instructional or resource alignment strategies)

Why is a strategic financial plan a better approach for the district?

- In contrast to the typical budgeting approach, the strategic financial plan is focused on aligning funding to the instructional priorities that will best impact student achievement. Rather than focusing on just a single-year, the strategic financial plan looks across many years. It also incorporates information about what the district's financial picture will look like in future years instead of relying solely on past expenditures. Furthermore, it integrates a robust picture of the costs of initiatives as part of the decision process. **Underlying the strategic financial plan is a spotlight on getting the most bang for your buck when it comes to student learning.**

Appendix 2.B. Broad Stakeholder Engagement

Audience	Strategic Financial Plan/Budget Process	Outreach or Engagement Process
School Board	Superintendent's goal review Serves as part of Budget Committee	Elected
SFP Steering Committee	Meets two time per month during school year	Appointed by Superintendent
SFP Working Group	Meets each Monday all year long	Appointed by Superintendent
Superintendent's Executive Cabinet, Administrative Team and Managers	Develop and review investment priorities Develop department budgets for current service level budgets	Attendance at bi monthly leadership meetings
Leadership from Licensed and Classified employee associations	Contract maintenance and negotiation	Labor management meetings
Community Work Group (Teachers and Classified Employee representatives; Parents and Community Members)	Attend series of 4 Community meetings to engage in discussion of investment level	Volunteered or selected by School Principals, appointed by Superintendent
Budget Committee	Attend series of 4 Community meetings to engage in discussion of investment level and series of two budget listening sessions	Appointed by School Board



Strategic Investment: College and Career Readiness

1. Description of Investment	Identify program and Strategic Plan Goals (example - College and Career Readiness Goal 1.4)
1. Strategic Plan Goal 1.4 – The district will develop a college and career readiness framework that identifies the highest priority 21 st century success skills for each grade level and content area.	
Overview	Provide a narrative that describes the information and/or evidence that supports the need for investment.
<p>Connecting student work in school to their future endeavors in college and career is instrumental in ensuring purposeful and meaningful post-secondary plans. This work engages students in their learning because they can see the path to their goals. Efforts in the College and Career Readiness of Students exist in three distinct areas.</p> <p>College</p> <ul style="list-style-type: none"> • International Baccalaureate • Dual Credit Courses • AVID/Upward Bound • College and Career Investigation and Planning (M98) • Future Plan Nights/FAFSA Nights • Future Coaching (M98) • College/Aspire Mentors • College and Career Center • ACT/Pre-ACT School-wide Exam • College Visits <p>Career</p> <ul style="list-style-type: none"> • CE2 (Career Education) Work Experience • Job Shadows/Internships • College and Career Investigation and Planning • Future Coaching • Career and Technical Education Programs and Pathways • ASVAB • Career Exposure Visits for Middle and High School <p>Re-Engagement</p> <ul style="list-style-type: none"> • Re-engagement Specialists • Americorps C2C partnership • LIFTT • Durham Education Center • CE2 	

Current Year New Investment

2. Investment Level (Current Year)	Provide a detailed description of each level of investment into this program (FTE, materials, PD, etc.). Highlight the recommended level the Investment for 2018-19.	Estimated Costs (Individually list staffing, PD, materials, etc.)
Adequate	College and Career Administrator	1.0 FTE
Adequate	College and Career, CTE, STEAM TOSA.	Licensed staff \$117,500 Ballot Measure (BM)98
Adequate	CTE Pathways: new and expanded sections of CTE coursework; CTE Equipment; CTE planning. (2..33 CTE FTE (BM98)	Licensed staff: \$206,100 BM98 CTE Equipment: \$300,000
Adequate	Expansion of AVID elective class; AVID professional development.	Licensed staff \$18,400 BM98

Adequate	Naviance Career and College Readiness resource	Professional development \$25,000 BM98 Naviance license \$65,830 BM98 Training \$10,500 BM98
Adequate	Measure 98 Building Flow Through (Career Center) College and career readiness and re-engagement including .5 TTOA counselor, 2.0 Re-engagement Specialist, Americorp C2C initiative to increase school attendance.	\$19,500
Adequate	Middle School dropout prevention/CTE feeder programing.	\$234,75 (BM98)
Adequate	Maintain TuHS auto program at World of Speed. Program is currently funded using one-time resources and will now be integrated as a general fund expense.	\$60,000 (General Funds)
Basic	STEM equipment purchases and professional development to support STEM goals in grades K-8.	Professional development \$6,900 (T&L Budget)

3. Implementation Timeline (3 Year Forecast) In the table below, identify the recommended level of investment each year over the next three-year period. For example, if the recommended level of investment in 2018-19 is targeted at the adequate level then provide a description of the program in the corresponding box, leaving the others blank. Be specific.			
	Investment Level Recommended (Basic, Adequate, Optimal)	Detailed Description of Investment (see #2 above with updates for emerging needs)	Estimated New Investment Over and Above Current
2018-19	Adequate	CTE expansion--add new course AVID expansion at High School--add new section	Licensed \$18,000 Licensed \$18,000
	Optimal	AVID expansion at middle level. FTE for AVID elective and training for AVID elective teachers	Licensed \$17,000 Training and programming \$18,000 (TTSD)
	Adequate	Naviance maintenance	Classified extended hours \$3,000 (BM98)
	Adequate	College and career readiness/dropout prevention: Engagement Specialist to support increased attendance, increased staffing for College and Career Centers, culturally specific support for students from Pacific Islands, teacher planning	Classified staff \$168,000 (BM98) Contract with culturally specific organization \$50,000 (BM98) Planning and collaboration \$6,000 (BM98)
	Adequate/Optimal	Dual credit teacher collaboration and planning	Licensed extended hour \$4,000 (BM98)
	Adequate/Optimal	STEM professional development to support STEM goals in grades K-8	Professional development \$25,840

2019-20	Adequate	Add additional 1.0 CTE FTE at DEC	Licensed staff \$110,000
	Adequate/Optimal	Review and evaluate middle school AVID, consider expanding elective sections in future years. Above programming is based on currently received funding of \$400 per student under Ballot Measure 98. TTSD will be conducting ongoing planning based on the potential of receiving state funding at a level of \$800/per student in the coming year, as approved by the voters in Ballot Measure 98, based on identified needs	Data-informed planning in process to review program outcomes and determine cost
2020-2021			

4. Outcomes	Identify the short and long term outcomes that will be achieved through this investment. Describe outcomes as specifically as possible. All outcomes should be directly linked to the district strategic plan priorities framework.						
Short Term (1 year)							
Long Term (3 years)		2015-16	2016-17	2017-18	2018-19 Q3	2019-20	2020-21
	The percent of students who achieve all four ACT College and Career Readiness Benchmarks will increase to 40% by 2021	30.0%	24.0%	26.0%			
	Goal	30.0%	32.0%	34.0%	36.0%	38.0%	40.0%
	The percentage of students who enroll in college within 2 years of completing high school will increase to 80% by 2021	72%	71%	68%	61%		
	Goal	72%	73.6%	75.2%	76.8%	78.4%	80%
	The percentage of graduates who have earned 3 or more college level credits or 3 or more CTE credits will increase to 80% by 2021	55.7%	66.9%	62.4%	61.3%		
	Goal	55.7%	60.6%	65.4%	70.3%	75.1%	80%

5. Data Review	Summarize the short and long term results as reflected in the data collected after the first full year of implementation of this program/investment.
Short Term	Students enrolled in CTE courses during Semester 1 decreased for a second year in a row from 59.9% in 2017-18 to 55.5% in 2018-19. Students enrolled in Dual Credit courses during Semester 1 increased for the second year in a row from 41.5% in 2016-17 to 51.9% in 2017-18 to 54.4% 2018-19
Long Term	Strategic Plan Data

Strategic Investment: Academic Transitions On-Track Program

1. Description of Investment	Identify program and Strategic Plan Goals (example - College and Career Readiness Goal 1.4)
Strategy 1.5: Academic Transitions - Emphasis will be placed on eliminating the decline in achievement that occurs during the transitions to middle and high school.	
Overview	Provide a narrative that describes the information and/or evidence that supports the need for investment.
<p>Students who are on-track by the end of the 9th Grade year are 3 1/2 times more likely to graduate on time. To support all students' progress during their transitional year to high school, we've created academic, social-emotional supports. These supports are provided in a "House" structure where students share courses with smaller groups of peers and the same instructors. By teachers sharing common students, they are able to discuss student needs, share best practice and monitor student progress.</p> <p>In addition to the house structure and 9th Grade Success, students needing Tier II level of support to ensure their success are receive a 4-year model of academic support, college and career readiness, and emotional support with case management.</p> <p>Each of the investment levels offers increasing opportunities to reach additional students by providing resource. Those resources come in the shape of staffing and time to connect.</p> <p>Tier 1 - All Students</p> <ul style="list-style-type: none"> • Forecasting and Transition Day • Family Orientation • 9th Grade Success (data-based initiative to ensure that all 9th graders are on track to graduate) • 9th Grade Houses (smaller student groupings with an identified group of core instructors) • System Success Meetings • Administrative Instructional Leadership Meetings • LINK Crew <p>Tier II - Students with need of Additional Support</p> <ul style="list-style-type: none"> • Student Success Meetings • Summer Connect • SQUAD • Hand-placement in master schedule based on data • Academic Seminar <p>Tier III - Re-Engagement</p> <ul style="list-style-type: none"> • LIFTT • SQUAD 	

2. Investment Level	Specific Description of the Investment for 2018-19 (FTE, materials, PD, etc.)	Estimated Costs
2018-19	<p>4.0 FTE On-Track Coordinators to ensure on-time graduation for all 9th graders and providing Tier II program support</p> <p>0.5 9th Grade Administrator (.25 at each high school) Tyler and Marji</p> <p>Tier II programming including summer SQUAD supplies and Jump Start Program Summer Connect</p> <p>Summer Connect program for students needing Tier II supports transitioning from 8th to 9th grade</p>	<p>Licensed \$440,000</p> <p>\$18,000</p> <p>\$50,000</p>

	<p>9th Grade Success PD</p> <p>System Success - 1/mo, 1 hr, all 9th grade teachers (# teachers)</p> <p>Student Success Meeting 2/mo, 45 min, House teachers (Core)</p> <p>Professional Learning Network with NWRESD Sub-Time</p> <p>9th Grade Success Supplies/Link Crew</p> <p>9th Grade Houses (Core 30 stu or less) impact to budget?</p>	
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3. Implementation Timeline	In the table below, identify the recommended level of investment each year over the next three-year period. For example, if the recommended level of investment in 2018-19 is targeted at the adequate level then provide a description of the program in the corresponding box, leaving the others blank. Be specific.		
	Investment Level Recommended (Basic, Adequate, Optimal)	Detailed Description of Investment (see 2 above with updates for emerging needs)	Estimated New Investment Over and Above Current
2017-18		<p>2.0 FTE On-Track Coordinators to ensure on-time graduation for all Freshman and providing Tier II program support</p> <p>Tier II programming including summer Jump Start Program</p> <p>Summer Connect program for students needing Tier II supports transitioning from 8th to 9th grade</p>	<p>Licensed \$220,000</p> <p>\$18,000</p> <p>\$50,000</p>
2018-19	<p>Adequate</p> <p>Adequate</p>	<p>Additional 2.0 FTE On-Track Coordinators to ensure on-time graduation for all 9th Grade and providing Tier II program support</p> <p>Tier II programming (additional cohort) including summer Jump Start Program</p>	See Above
2019-20	Adequate	<p>Maintain above programming</p> <p>Investigate needs for Middle School Transitions to create an appropriate system</p>	Maintain above programming

4. Outcomes	Identify the short and long term outcomes that will be achieved through this investment. Describe outcomes as specifically as possible. All outcomes should be directly linked to the district strategic plan priorities framework.						
Short Term (1 year)							
Long Term (3 years)		2015-16	2016-17	2017-18	2018-19 Q3	2019-20	2020-21
	The percent of students failing one or more courses in their 6th grade year will decrease from 20.7% to	14.8%	20.7%	15.3%	20.6%		

	10%						
	Goal	14.8%	13.8%	12.9%	11.9%	11%	10%
	The percent of students earning 6 or more high school credits by the end of their 9th Grade year will increase from 87.9% to 99.0%	87.9%	85.3%	88.1%	93.2%		
	Goal	87.9%	90.1%	92.3%	94.6%	96.8%	99.0%
	The percent of 9th Grade students missing 10% of school days will decrease from 17.2% to 10%	17.2%	21.4%	24.5%	20.4%		
	Goal	17.2%	15.8%	14.3%	12.9%	11.4%	10.0%

5. Measurement Points	Identify the specific measurement points (data) that will be collected to determine if short and long term outcomes are being achieved.
Short Term	<p>As of Semester 1 of the second year of SQUAD, students in the SQUAD program show decreased absences, significantly decreased in year 2 of the program; and increased GPAs relative to a comparison group and to their class mates as a whole.</p> <p>As of Quarter 3 of 2018-19, the percent of Freshmen who are chronically absent decreased by 3% from the year prior.</p>
Long Term	

Strategic Investment: Redefining Learning

1. Description of Investment	Identify program and Strategic Plan Goals
<p><u>Strategic Plan Strategy 1.2: Instructional Technology Integration:</u> Instruction within 1:1 technology classrooms will consistently employ transformational practices consistent with the district instructional framework and career and college readiness standards that emphasize student engagement in the 4 C's (critical thinking, collaboration, communication, creativity).</p> <p>GOALS:</p> <ol style="list-style-type: none"> 1. Digital Accessibility 2. Instructional Framework 3. Student Achievement 4. College & Career Ready 	
Overview	Provide a narrative that describes the information and/or evidence that supports the need for investment.
<p>We must transform teaching to better serve a generation of learners who are part of today's rapidly moving world where information is accessible in ways never experienced before. These are unprecedented times and we are poised to significantly impact the way our students enter the world beyond TTSD. To do this we must collectively commit to transforming our instructional practices by:</p> <ul style="list-style-type: none"> - Embracing risk and the possibility of failure by emphasizing the process of learning rather than the product itself; (Inspire) - Transferring the ownership of knowledge by facilitating the creation of a product that reflects the learning objectives; (Prepare) - Transferring the ownership of learning by allowing students to drive the way they show us what they know; (Empower) - Determining how the skills we want students to learn apply to their real world in an authentic and relevant way. (Empower) <p style="text-align: center;">=====</p> <p>Theory of Action:</p> <p>If</p> <ul style="list-style-type: none"> • We develop and implement a foundation for personalized digital learning for every student... <p>And...</p> <ul style="list-style-type: none"> • 100% of students have access to a personal technology device [1:1] • Teaching & Learning provides teachers with support to leverage technological tools for learning objectives • Administrators understand, encourage and champion transformative teaching • Teachers transform their instruction through the use of instructional coaches & professional development • Students have the knowledge and skills to use the tool to access resources and content to improve & demonstrate their learning • Devices are used on a daily basis to differentiate and transform instruction <p>Then...</p> <ul style="list-style-type: none"> • Teacher effectiveness increases in the use of instructional technology to integrate the 4 c's– critical thinking, communication, collaboration and creativity into daily instruction. • Students graduate with 21st century skills that are college and career ready. 	

2. Investment Level	Specific Description of the Investment for 2017-18 (FTE, materials, PD, etc.)	Estimated Costs
Basic	1 Licensed FTE	\$110,000
	2 Classified FTE	\$160,000

	\$10,000 in licensing for software, apps, extensions, management	\$10,000
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3. Implementation Timeline	In the table below, identify the recommended level of investment each year over the next three-year period. For example, if the recommended level of investment in 2018-19 is targeted at the adequate level then provide a description of the program in the corresponding box, leaving the others blank. Be specific.		
	2018-19	2019-20	2020-21
Basic	<ul style="list-style-type: none"> 1 Licensed FTE - ES Instructional Coach \$110,000 1 Classified FTE - ES Tech Support \$80,000 	<ul style="list-style-type: none"> 1 Classified FTE - High School Tech Support, \$70,000 \$20,000 in licensing for software, apps, extensions, management Sub time for teachers to work with instructional technology coach (2 day per building) 	<ul style="list-style-type: none"> 4 Licensed FTE - Instructional Coaches. \$30,000 in licensing for software, apps, extensions, management Sub time for teachers to work with instructional technology coach (2 day each teacher = 1400 paid additional PD days \$335,780

4. Outcomes	Identify the short and long term outcomes that will be achieved through this investment. Describe outcomes as specifically as possible. All outcomes should be directly linked to the district strategic plan priorities framework.
Short Term (1 year)	<ul style="list-style-type: none"> Students will have more opportunities to reach a wider audience, have authentic learning opportunities and choice in demonstrating their knowledge of content standards. Digital accessibility (additional grades/students with 1:1 devices & Digital Citizenship lessons being taught K-12 throughout the year) “Transformational Practice” & “light switch technology” are phrases 100% of TTSD teachers know and understand. Each are challenged with <i>how</i> they will incorporate these into their classroom that will better engage and prepare students for the world in which they will live beyond K-12. All teaching staff will understand the Redefining Learning instructional goals to bring innovate lessons into each and every classroom at TTSD. Administrators will receive professional development around calibrating and evaluating 2.11 on the TTSD Professional Standards Rubric.
Long Term (3 years)	<ul style="list-style-type: none"> Students graduate with 21st century skills that are college and career ready. <i>ALL</i> students will have had multiple years of access to a world of information, will be better prepared to evaluate the validity of the content they find, will be able to communicate and collaborate with a variety of audiences and will be equipped with the skills to critically assess new situations to identify solutions. Teacher effectiveness increases in the use of instructional technology to integrate the 4 c’s– critical thinking, communication, collaboration and creativity into daily instruction. Transformational Practices are witnessed in each classroom, to some degree, engaging students in their learning and empowering students to demonstrate in various ways their knowledge (both IN the classroom and to a broader audience OUTSIDE of the classroom)

5. Measurement Points	Identify the specific measurement points (data) that will be collected to determine if short and long term outcomes are being achieved.				
Short Term	<ul style="list-style-type: none">80% of teachers at schools where instructional (technology) coaches exist will participate in 2 full cycles of coaching (HS, MS, CFT, TMP)80% of students in 1:1 classrooms will engage in each of the following in their classes: digital workflow, real-time digital feedback/guidance from their teacher during a project or assignment, an opportunity to be creative/have options when demonstrating their content knowledge, digitally collaborate with peers, and/or opportunities to demonstrate understanding of a topic with digital formative assessment tools.				
	<table><tr><td>2017-18</td><td>2018-19 Q3</td><td>2019-20</td><td>2020-21</td></tr></table>	2017-18	2018-19 Q3	2019-20	2020-21
2017-18	2018-19 Q3	2019-20	2020-21		

	80% of teachers at schools where instructional (technology) coaches exist will participate in 2 full cycles of coaching (HS, MS, CFT, TMP)	65.0%	77.0%																																																			
	% of teachers at schools where instructional coaches exist will participate in cycles at the “Instruction and Learning” focused level	38.0%	47.2%																																																			
	Goal																																																					
	80% of students in 1:1 classrooms will engage in each of the following in their classes: digital workflow, real-time digital feedback/guidance from their teacher during a project or assignment, an opportunity to be creative/have options when demonstrating their content knowledge, digitally collaborate with peers, and/or opportunities to demonstrate understanding of a topic with digital formative assessment tools.																																																					
	Goal																																																					
Long Term	<table><tr><td>Student Survey Results</td><td>2017-18</td><td>2018-19 Q3</td><td>2019-20</td><td>2020-21</td></tr><tr><td>Empowered Learner</td><td>3.64 out of 4</td><td></td><td></td><td></td></tr><tr><td>Knowledge Constructor</td><td>3.58</td><td></td><td></td><td></td></tr><tr><td>Computational Thinker</td><td>3.67</td><td></td><td></td><td></td></tr><tr><td>Innovative Designer</td><td>3.48</td><td></td><td></td><td></td></tr><tr><td>Global Collaborator</td><td>3.10</td><td></td><td></td><td></td></tr><tr><td>Creative Communicator</td><td>3.84</td><td></td><td></td><td></td></tr></table> <table><tr><td></td><td>2015-16</td><td>2016-17</td><td>2017-18</td><td>2018-19 Q3</td><td>2019-20</td><td>2020-21</td></tr><tr><td>50% of Teachers are at <i>least</i> a MEETS on the following standard: TTSD Licensed Professional Standard 2.11: “Teacher maximizes student learning by facilitating the use of available technology tools and resources.”</td><td>91.8%</td><td>91.3%</td><td>82.2%</td><td>89.7%</td><td></td><td></td></tr></table> <p>*Work done around re-adjusting expectations for this standard.</p> <ul style="list-style-type: none">Students:<ul style="list-style-type: none">Survey results indicate greater sense of expertise with relevant technology tools that prepare them for career or work, ownership of their learning, and confidence in the 4 Cs.Academic achievement realized through increased engagement with school (attendance), as well as through common summative assessments and standardized tests50% of Teachers are at <i>least</i> a MEETS on the following standard: TTSD Licensed Professional Standard 2.11: “Teacher maximizes student learning by facilitating the use of available technology tools and resources.” Artifacts are celebrated and principals are noting in their walk-throughs evidence in how teachers are maximizing technology (language development, student feedback, questioning and analyzing ideas from diverse perspectives, projects requiring critical thinking skills that reach a local/global audience and/or with student engagement).					Student Survey Results	2017-18	2018-19 Q3	2019-20	2020-21	Empowered Learner	3.64 out of 4				Knowledge Constructor	3.58				Computational Thinker	3.67				Innovative Designer	3.48				Global Collaborator	3.10				Creative Communicator	3.84					2015-16	2016-17	2017-18	2018-19 Q3	2019-20	2020-21	50% of Teachers are at <i>least</i> a MEETS on the following standard: TTSD Licensed Professional Standard 2.11: “Teacher maximizes student learning by facilitating the use of available technology tools and resources.”	91.8%	91.3%	82.2%	89.7%		
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50% of Teachers are at <i>least</i> a MEETS on the following standard: TTSD Licensed Professional Standard 2.11: “Teacher maximizes student learning by facilitating the use of available technology tools and resources.”	91.8%	91.3%	82.2%	89.7%																																																		

Strategic Investment Title: Early Learning

1. Description of Investment	Identify program and Strategic Plan Goals (example - College and Career Readiness Goal 1.4)
4.3 Preschool: District will complete the development of a preschool program vision and implementation plan designed to engage our most underserved students in a rigorous pre-K educational experience.	
Overview	Provide a narrative that describes the information and/or evidence that supports the need for investment.
<p>Early learning has strong research to back the idea of helping students reach benchmarks throughout their school career including increased graduation rates.</p> <p>Research shows that providing a high quality education for children before they turn five yields significant long-term benefits. One well-known study, the <u>HighScope Perry Preschool Study</u> (Schweinhart, Montie et al, 2011), found that individuals who were enrolled in a quality preschool program ultimately earned up to \$2,000 more per month than those who were not. Young people who were in preschool programs are more likely to graduate from high school, to own homes, and have longer marriages. Other studies, like <u>The Abecedarian Project</u> (Campbell, Heckman et al 2014), show similar results. Children in quality preschool programs are less likely to repeat grades, need special education, or get into future trouble with the law. Early childhood education makes good economic sense, as well. In <u>Early Childhood Development: Economic Development with a High Public Return</u> (Rolnick, 2003), a high-ranking Federal Reserve Bank official pegs its return on investment at 12 percent, after inflation. <u>NEA President Dennis Van Roekel</u> (Roekel, 2013) says “High-quality early childhood education and full-day kindergarten are fundamental to a student’s long term success and shouldn’t be determined by their parents’ income... [It] is the right thing to do.”</p>	

2. Investment Level	Specific Description of the Investment for 2019-20 (FTE, materials, PD, etc.)	Estimated Cost (funding source)
Adequate	Early Learning Family Resource Coordinator (grant from Early Learning Washington County)	\$85,000 (Wash. Co.)
	Head Start Classrooms--six half-day classes serving 120 students total (Head Start funds)	\$1,100,000 (Head Start)
	2 Preschool Promise Classrooms (full day Head Start--comb. Grant from Early Learning Washington County and Head Start Funds)	\$408,000 (Head Start plus Wash Co. Preschool Promise funds)
	Juntos Aprendemos program at 4 schools (one school funded by grant from Early Learning Washington County) one day per week.	\$70,000 (Wash. Co.) + \$210,000 (TTSD)
	1.0 FTE Early Learning Coordinator - (Planning, coordination and partnership development)	Early Learning Coordinator: \$110,000 (TTSD)
	Professional Development - Aligning PreSchool/Head Start/ Kindergarten - teacher/staff professional development; interagency and community partnership trainings.	Prof. Dev. \$5,000 (TTSD)
	Pre-K -third-grade alignment: curriculum exploration; participation in PreK-3 planning collaborative; possible planning for TWI Preschool classroom; planning for Templeton Early Learning Center	PreK-3 planning \$5,000 (TTSD)
	Two TTSD mixed delivery preschool classrooms	\$250,000 (TTSD)
Note: All activities will be accomplished within existing 2018-19 budget amount		

Optimal	Add two additional Juntos Aprendemos sites	\$140,000
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3. Implementation Timeline	In the table below, identify the recommended level of investment each year over the next three-year period. For example, if the recommended level of investment in 2018-19 is targeted at the adequate level then provide a description of the program in the corresponding box, leaving the others blank. Be specific.		
	Investment Level	Description	Budget Adjustment
2019-20 plans include a number of planning and professional development activities in collaboration with early learning partners. These will be accomplished within the existing budget.	Adequate	Early Learning Family Resource Coordinator (grant from Early Learning Washington County)	\$85,000 (Wash. Co.)
		Head Start Classrooms--six half-day classes serving 120 students total (Head Start funds)	\$1,100,000 (Head Start)
		2 Preschool Promise Classrooms (full day Head Start--comb. Grant from Early Learning Washington County and Head Start Funds)	\$408,000 (Head Start plus Wash Co. Preschool Promise funds)
		Juntos Aprendemos program at 4 schools (one school funded by grant from Early Learning Washington County) one day per week.	\$70,000 (Wash. Co.) + 210,000 (TTSD)
		1.0 FTE Early Learning Coordinator - (Planning, coordination and partnership development)	Early Learning Coordinator: \$110,000 (TTSD)
		Professional Development - Aligning PreSchool/Head Start/ Kindergarten - teacher/staff professional development; shared interagency and community professional development.	Prof. Dev. \$5,000 (TTSD)
		Pre-K -third-grade alignment: curriculum exploration; participation in PreK-3 planning collaborative; possible planning for TWI Preschool classroom; planning for Templeton Early Learning Center	PreK-3 planning \$5,000 (TTSD)
2020-21	Adequate	Two TTSD mixed delivery preschool classrooms	\$250,000 (TTSD)
		Note: All activities will be accomplished within existing 2018-19 budget amount	
		Final planning for implementation of Templeton Early Learning Center; extended hours, family engagement	\$10,000
		Shared professional development among Templeton Early Learning Center and other partners	\$10,000
		Add additional Juntos Aprendemos site	\$70,000
		Add additional preschool classroom	\$125,000 (TTSD or possible Preschool Promise funds)
	Optimal	Review and cost out bus transportation for preschool students	To be determined
		Add additional Head Start classroom	\$125,000 (Head Start funds)
	Optimal	Fund bus transportation for preschool students	To be determined

2021-22	Adequate	Open Templeton Early Learning Center, add 2-3 mixed delivery classrooms in partnership (TTSD, ECSE, Head Start, Preschool Promise)	\$ 290,000
		Add additional Juntos Aprendemos site	\$70,000
		Implement bus transportation for preschool students	To be determined
		Templeton Early Learning Center equipment and furnishings	\$ 75,000
		Planning/professional development/alignment re: Templeton Early Learning Center	\$ 10,000
		0.5 FTE Early Childhood Services Administrator	\$ 75,000

4. Outcomes	Identify the short and long term outcomes that will be achieved through this investment. Describe outcomes as specifically as possible. All outcomes should be directly linked to the district strategic plan priorities framework.						
Short Term (1 year)	<ul style="list-style-type: none"> Students ability to recognize: written letters, name in writing, first initial of name, numbers Students will have increased self-regulation and will understand school rules Increased parent outcomes such as: knowledge about kindergarten, reading more frequently with their children, increased early learning activities at home, parents able to advocate for their children, parents connected to community 						
Long Term (3 years)	<ul style="list-style-type: none"> Performing better on kindergarten assessment: math, reading, and self-regulation Increased scores on 3rd grade benchmark Achievement gap will be closed 						
		2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
	The percentage of entering Kindergarten students with well-developed Self-Regulation will increase from 56.5% in 2015-16 to 75% as evidenced by having a 3.5 average on the Oregon Kindergarten Assessment.	56.5%	63.0%	58.4%	57.2%		
	Goal	56.5%	60.2%	63.9%	67.6%	71.3%	75.0%
	The percentage of Kindergarten students achieving Fall DIBELS Reading Benchmarks will increase from 55.5% in 2015-16 to 75%.	55.5%	53.6%	57.5%	57.7%		
	Goal	55.5%	59.4%	63.3%	67.2%	71.1%	75.0%

5. Measurement Points	Identify the specific measurement points (data) that will be collected to determine if short and long term outcomes are being achieved.			
Short Term	Number of enrolling Kindergarteners who attended preschool increased year over year. With increases focused in under-served demographic groups, particularly Latino.			
		2016-17	2017-18	2018-19
	Percent of Enrolling Kindergarteners who attended preschool will increase	77.1%	77.8%	78.2%

	Pacific Islanders	23.1%	26.7%	10.0%
	Latino	58.2%	59.7%	61.2%
	Black	59.7%	85.7%	75.0%
Long Term				

Appendix 5.A. General Assumptions

The projection is based on the actual State School Fund Grant of \$8.97 billion for the 2019-21 biennium which is a 9.7% increase over the 2017-2019 biennium.

After the 2019-21 biennium, any estimate of the State School Fund Grant (SSFG) is based on history and without knowledge of any future events as the 10K, a group which consists of Business Officials from Oregon school districts with enrollment of over 10,000 students, work with ODE to prepare estimates. The estimated increase for the next two biennium is 10% excluding House Bill 3427, the Student Success Act. The Student Success Act has been signed by the Governor and unless challenged and forced to a vote will provide an additional \$1 billion per year for Oregon schools beginning in the second year of the 2019-2021 biennium. The impact of this bill is not included in the forecast, as a large component of the revenue will be in categorical funding that will be accounted for outside of the general fund. It is assumed that increases to general fund revenue will be spent on increased or new program. House Bill 1049, the PERS containment bill, has not become law but has passed both the House and the Senate. If the bill is signed by the Governor, it is anticipated the PERS rate increase in 2021-23 will drop from a projected increase of 21% to 6.6%. The forecast estimates the PERS rate will hold constant in 2023-24.

The State School Fund Grant formula is based on the district's ADMw or weighed average daily membership. The district's demographer projects a scant 1 % increase in enrollment. The counts for ELL and poverty have been declining in proportion to the statewide decline. The ADMw projection for future years is based on a the statewide projected ADMw increase of 0.21% as Tigard-Tualatin School District tends to mirror state-wide trends.

Local option taxes are difficult to predict. The District has chosen to predict 4% growth for the levy per the recent trend with new housing starts and increasing property values. Declines in property values would cause this revenue to experience a slower growth or even a decline. Prior years' tax collections are predicted to increase 3% due to the increase in the tax levy each year.

This five-year projection is a living document and will be updated as events occur or changes in the economy are noted. The five-year history provides support and content for the estimates in future years.

2019-21 Biennium

The 2019-20 year budget is based on the District's proposed budget built on a state budget of \$8.97 billion.

Assumptions for 2019-20:

- Revenue
 - State School Fund Grant is based on a 49-51 split.
 - \$1.2 million was carried from 18-19 in order to cover a portion of the increased PERS costs due to the PERS rate increase.
 - \$880,000 was allocated to the opening of Art Rutkin Elementary School in the fall of 2021.
 - Local Option Levy revenue will continue to increase at 3.1% over the prior year's budget. The 2018-19 projected revenue includes the Comcast settlement which was a one-time increase in the levy collections.

- The district's financial advisor states that interest rates are not expected to increase in the next year.
- All other revenue will essentially remain flat.
- Expenditures
 - Salaries and benefits will grow at the 2018-19 negotiated rates.
 - Additions to the 2018-19 budget will continue at the current service level with little adjustment for inflation except:
 - Transportation costs will increase 2.2%
 - The budget applies \$3 million in resources in the four budgets areas of strategic investments, current service level, operational and reserve staffing.

Assumptions for 2020-21:

- Revenue
 - State School Fund Grant is based on a 49-51 split.
 - \$1.5 million is allocated to the opening of Art Rutkin Elementary School in the fall of 2021.
 - Local Option Levy revenue will increase at 3.99% over the prior year's budget.
 - Interest income will increase due to additional funds to invest not increased interest rates.
 - All other revenue will essentially remain flat.
- Expenditures
 - Salaries and benefits will grow at the 2018-19 negotiated rates.
 - Additions to the 20-21 budget will continue in the current service level with no adjustments for inflation except:
 - Transportation costs will increase 2.2%
 - Certain increases are based on the State School Fund Grant rate per student.

2021-23 Biennium

Based on a total allocation \$9.87 billion or a 10% increase over the prior biennium.

Assumptions for 2021-22 and 2022-23:

- Revenue
 - SSFG based on a 49/51 split.
 - Local Option Levy revenue will continue to increase at 3.99%.
 - House Bill 3427 includes a 100% increase in the High Cost Disability Grant and that is included in the 2021-22 forecast.
- Expenditures
 - Art Rutkin Elementary School will open in the fall of 2021. Staff will be added to the budget from the funds reserved in prior years. There will be additional costs to operate a new school site. As the district plans to open with a smaller enrollment than originally projected the new school startup is estimated at \$2.5 million down from \$3 million included in the previous forecast.
 - Salaries and benefits will grow at the 2018-19 negotiated rates.
 - The projected impact of House Bill 1049, the PERS containment bill, is included in the forecast with the rate increase held at 6.6%.

- Additions to prior year budgets will continue in the current service level with a 2% adjustment for inflation in the first year of the biennium except:
 - Transportation costs will increase 2.2% in both years
 - Certain increases are based on the State School Fund Grant rate per student.
 - In the second year of the biennium, most of the spending categories were held to a zero increase.

2023-24 Biennium

Based on a total allocation \$10.86 billion or a 10% increase over the prior biennium.

Assumptions for 2023-24:

- Revenue
 - SSFG based on a 49/51 split.
 - Local Option Levy revenue will continue to increase at 3.99%.
 - All other revenue will remain flat.
- Expenditures
 - Salaries and benefits will grow at rates under contract in 2018-19.
 - Additions to prior year budgets will continue in the current service level with a 2% adjustment for inflation in the first year of the biennium except:
 - Transportation costs will increase 2.2% in both years
 - Certain increases are based on the State School Fund Grant rate per student.
 - In the second year of the biennium, most of the spending categories were held to a zero increase.

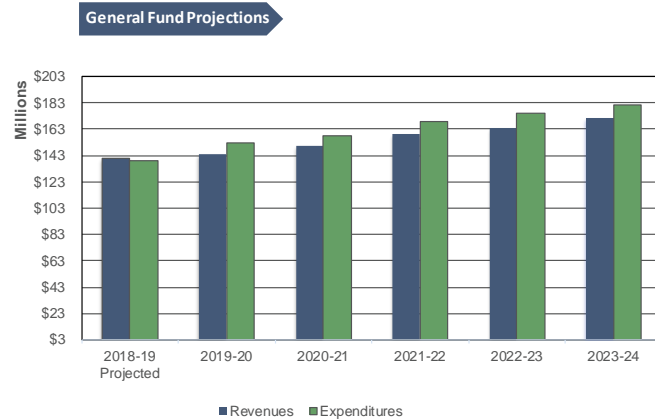
Following the community stakeholder approval process required by the Oregon Department of Education, the Five-Year forecast adopted in 2020 will include categorical funding from the Student Success Act and the High School Success fund as well as general funds.

Appendix 5.B. Five-Year Forecast

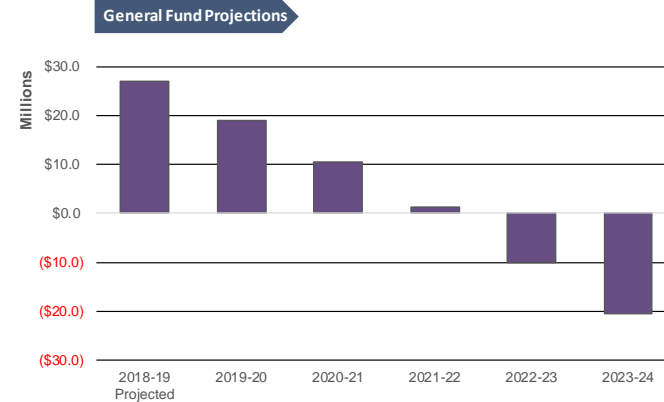
Tigard-Tualatin School District 23J Five-Year Forecast

	Estimated Actual	REVENUE / EXPENDITURE PROJECTIONS									
	2018-19	2019-20	% Δ	2020-21	% Δ	2021-22	% Δ	2022-23	% Δ	2023-24	% Δ
REVENUE											
State School Fund Grant	\$123,252,586	\$127,889,673	3.76%	\$133,234,327	4.18%	\$139,987,563	5.07%	\$143,811,676	2.73%	\$151,064,281	5.04%
Local Option Tax	\$9,409,808	\$9,341,400	-0.73%	\$9,714,326	3.99%	\$10,102,147	3.99%	\$10,505,459	3.99%	\$10,924,879	3.99%
Local Revenue	\$2,795,030	\$2,389,041	-14.53%	\$2,469,586	3.37%	\$2,521,906	2.12%	\$2,553,733	1.26%	\$2,610,077	2.21%
Intermediate Revenue	\$1,400,000	\$1,970,000	40.71%	\$1,970,000	0.00%	\$1,970,000	0.00%	\$1,970,000	0.00%	\$1,970,000	0.00%
State Revenue	\$3,758,693	\$2,488,500		\$2,557,500		\$4,628,570		\$4,761,772		\$4,898,970	
Federal Revenue	\$4,267	\$0	-100.00%	\$0		\$0		\$0		\$0	
TOTAL REVENUE	\$140,620,384	\$144,078,614	2.46%	\$149,945,739	4.07%	\$159,210,186	6.18%	\$163,602,640	2.76%	\$171,468,207	4.81%
EXPENDITURES											
Salaries	\$69,398,110	\$74,492,742	7.34%	\$77,841,588	4.50%	\$82,463,858	5.94%	\$86,211,950	4.55%	\$90,131,254	4.55%
Benefits	\$47,106,022	\$54,459,102	15.61%	\$56,579,868	3.89%	\$60,850,529	7.55%	\$63,252,033	3.95%	\$65,753,073	3.95%
All Other	\$22,380,259	\$23,239,192	3.84%	\$23,783,307	2.34%	\$25,193,665	5.93%	\$25,421,890	0.91%	\$26,002,994	2.29%
TOTAL EXPENDITURES	\$138,884,390	\$152,191,036	9.58%	\$158,204,763	3.95%	\$168,508,052	6.51%	\$174,885,873	3.78%	\$181,887,321	4.00%
SURPLUS / DEFICIT	\$1,735,994	(\$8,112,422)		(\$8,259,024)		(\$9,297,866)		(\$11,283,233)		(\$10,419,113)	
BEGINNING FUND BALANCE	\$25,264,006	\$27,000,000		\$18,887,578		\$10,628,555		\$1,330,689		(\$9,952,544)	
PROJECTED YEAR END BALANCE	\$27,000,000	\$18,887,578		\$10,628,555		\$1,330,689		(\$9,952,544)		(\$20,371,657)	
FUND BALANCE AS % OF EXPENDITURES	19.44%	12.41%		6.72%		0.79%		-5.69%		-11.20%	
FUND BALANCE AS # OF MONTHS OF EXPEND	2.33	1.49		0.81		0.09		(0.68)		(1.34)	

Revenues vs. Expenditures



Year End General Fund Balance

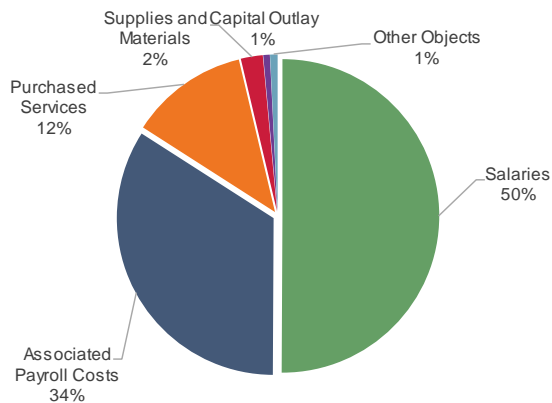


Appendix 5.B. Five-Year Forecast

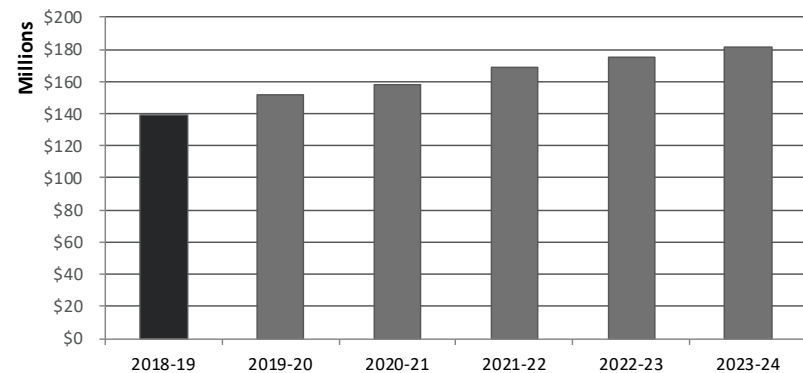
General Fund - Expenditure Analysis

	Estimated Actual	EXPENDITURE PROJECTIONS									
	2018-19	2019-20	% Δ	2020-21	% Δ	2021-22	% Δ	2022-23	% Δ	2023-24	% Δ
Salaries	\$69,398,110	\$74,492,742	7.34%	\$77,841,588	4.50%	\$82,463,858	5.94%	\$86,211,950	4.55%	\$90,131,254	4.55%
Associated Payroll Costs	\$47,106,022	\$54,459,102	15.61%	\$56,579,868	3.89%	\$60,850,529	7.55%	\$63,252,033	3.95%	\$65,753,073	3.95%
TOTAL SALARIES & BENEFITS	\$116,504,131	\$128,951,844	10.68%	\$134,421,456	4.24%	\$143,314,387	6.62%	\$149,463,983	4.29%	\$155,884,326	4.30%
Purchased Services	\$16,932,015	\$17,555,929	3.68%	\$17,983,444	2.44%	\$18,803,156	4.56%	\$19,178,822	2.00%	\$19,642,384	2.42%
Supplies and Materials	\$3,135,076	\$3,617,954	15.40%	\$3,692,871	2.07%	\$4,221,728	14.32%	\$4,028,899	-4.57%	\$4,087,213	1.45%
Capital Outlay	\$935,741	\$474,910	-49.25%	\$474,910	0.00%	\$474,910	0.00%	\$474,910	0.00%	\$474,910	0.00%
Other Objects	\$1,070,781	\$1,135,398	6.03%	\$1,163,431	2.47%	\$1,211,161	4.10%	\$1,242,068	2.55%	\$1,286,380	3.57%
Transfers	\$306,646	\$455,000	48.38%	\$468,650	3.00%	\$482,710	3.00%	\$497,191	3.00%	\$512,107	3.00%
Other Uses of Funds	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL ALL OTHER	\$22,380,259	\$23,239,192	3.84%	\$23,783,307	2.34%	\$25,193,665	5.93%	\$25,421,890	0.91%	\$26,002,994	2.29%
TOTAL EXPENDITURES	\$138,884,390	\$152,191,036	9.58%	\$158,204,763	3.95%	\$168,508,052	6.51%	\$174,885,873	3.78%	\$181,887,321	4.00%

2019 Budgeted Expenditure Allocation by Object



Expenditure Projection



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ANALYTICS

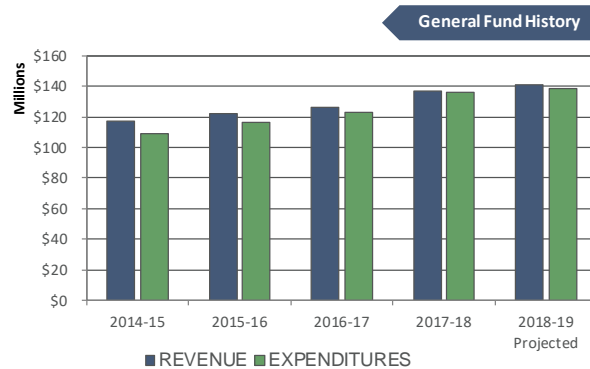
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Appendix 5.B. Five-Year Forecast

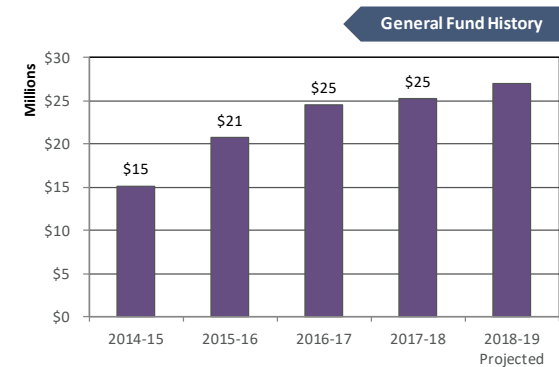
Tigard-Tualatin School District 23J - General Fund - Historical Summary

	ACTUAL REVENUE / EXPENDITURE							Estimated Actual	
	2014-15	2015-16	% chg	2016-17	% chg	2017-18	% chg	2018-19	% chg
REVENUE									
State School Fund Grant	\$102,675,714	\$108,239,947	5.4%	\$111,830,103	3.3%	\$120,775,525	8.0%	\$123,252,586	2.1%
Local Option Tax	\$6,124,517	\$6,793,911	10.9%	\$7,864,739	15.8%	\$8,610,901	9.5%	\$9,409,808	9.3%
Local Revenue	\$2,209,183	\$1,552,295	-29.7%	\$1,721,086	10.9%	\$2,191,108	27.3%	\$2,795,030	27.6%
Intermediate Revenue	\$3,298,968	\$1,957,778	-40.7%	\$1,875,770	-4.2%	\$1,142,292	-39.1%	\$1,400,000	22.6%
State Revenue	\$2,843,197	\$3,787,140	33.2%	\$3,165,709	-16.4%	\$3,876,831	22.5%	\$3,758,693	-3.0%
Federal Revenue	\$0	\$0		\$0		\$2,751		\$4,267	55.1%
TOTAL REVENUE	\$117,151,579	\$122,331,071	4.4%	\$126,457,407	3.4%	\$136,599,408	8.0%	\$140,620,384	2.9%
EXPENDITURES									
Salaries	\$56,554,829	\$62,759,974	11.0%	\$64,695,384	3.1%	\$67,043,439	3.6%	\$69,398,110	3.5%
Benefits	\$37,627,463	\$38,412,576	2.1%	\$41,001,157	6.7%	\$46,492,158	13.4%	\$47,106,022	1.3%
All Other	\$14,642,840	\$15,559,377	6.3%	\$16,987,781	9.2%	\$22,314,367	31.4%	\$22,380,259	0.3%
TOTAL EXPENDITURES	\$108,825,133	\$116,731,927	7.27%	\$122,684,322	5.10%	\$135,849,964	10.73%	\$138,884,390	2.2%
SURPLUS / DEFICIT	\$8,326,446	\$5,599,144		\$3,773,085		\$749,444		\$1,735,994	
BEGINNING FUND BALANCE	\$6,815,886	\$15,142,332		\$20,741,477		\$24,514,562		\$25,264,006	
YEAR-END FUND BALANCE	\$15,142,332	\$20,741,477		\$24,514,562		\$25,264,006		\$27,000,000	
FUND BALANCE AS % OF EXPENDITURES	13.91%	17.77%		19.98%		18.60%		19.44%	
FUND BALANCE AS # OF MONTHS OF EXPEND.	1.67	2.13		2.40		2.23		2.33	

Revenues vs. Expenditures

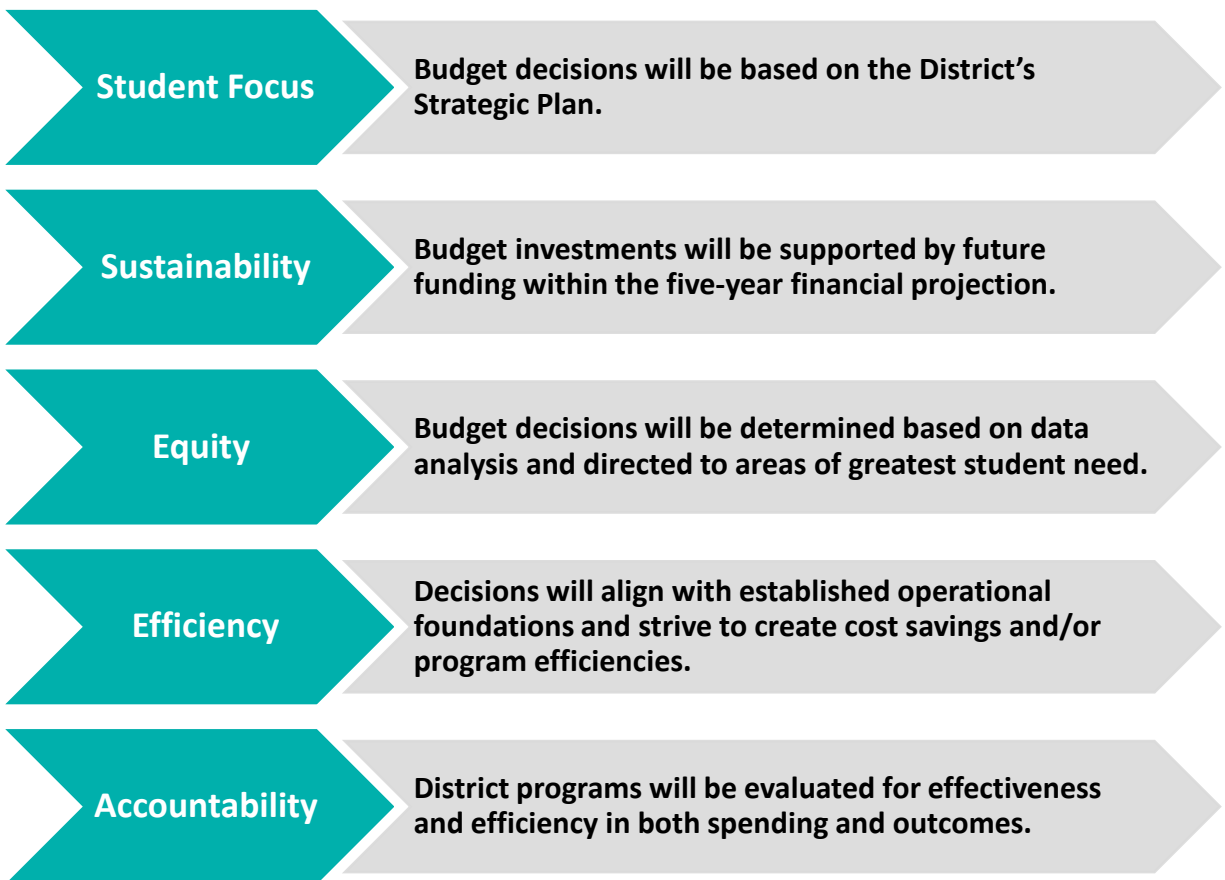


Year End Fund Balance



Appendix 5.C. Budget Guiding Principles

Five concepts for TTSD Budget Guiding Principles are:



We will write principles that are Clear, Simple, and Focused



Tigard-Tualatin School District 23J

GLOSSARY

10K SCHOOL DISTRICTS: The top thirteen largest school districts in Oregon based on enrollment of 10,000 students or more. Tigard-Tualatin is the 9th largest district. These thirteen districts represent one-half of the student enrollment in the state. The 10K school districts work collaboratively with ODE and each other to support all school districts in the state.

ACCOUNTING SYSTEM: The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government of any of its funds, fund types, balanced account groups, or organizational components.

ACCRUAL BASIS: The basis of accounting under which transactions are recognized when they occur regardless of the timing of related cash flows.

ADEQUATE: *see Investment Levels*

ADMINISTRATIVE RULE (AR): Specific rules, created by the district administration, that outline the steps by which the district will address the broader goals of a school board policy.

ADOPTED BUDGET: Financial plan adopted by the governing body for the fiscal year or budget period that is the basis for appropriations (ORS 294.456).

AMERICAN COLLEGE TESTING (ACT): A college readiness assessment which is a standardized test for high school achievement and college admissions in the United States.

AVERAGE DAILY MEMBERSHIP (ADM): The year-to-date average of daily student enrollment.

AVERAGE DAILY MEMBERSHIP - Weighted (ADMw): Average of daily membership, weighted for additional student characteristics.

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes. Total appropriations include the adopted budget and any supplemental budget(s). The legal appropriation is the amount authorized by the board (ORS 294.411(3)).

APPROVED BUDGET: The budget that has been approved by the budget committee.

ASSESSED PROPERTY VALUE (AV): The value placed on real and personal property as a basis for imposing

taxes. It is the lesser of the property's maximum assessed value or real market value.

BALANCED BUDGET: Projected resources equal projected requirements within each fund.

BASIC: *see Investment Levels*

BASIS OF ACCOUNTING: Methodology and timing of when revenues and expenditures or expenses are recognized and reported in the financial statements.

BOARD OF EDUCATION: Five member elected board, created according to state law and vested with responsibilities for educational activities in a given geographical area, who establishes policy, hires a superintendent and governs the operations of the district.

BOND: A written promise, general under seal, to pay a specific sum of money, called the face value, at a fixed time in the future, called the date of maturity and carrying interest at a fixed rate, usually payable periodically. The difference between a note and a bond is that the latter usually runs for a longer period of time and requires greater legal formality.

BOND MANAGEMENT TEAM (BMT): TTSD's Superintendent, CFO, Bond Accountant, Facilities Manager and Custodial/Grounds Manager along with Day CPM Program Managers.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period of purpose and the purposed means of financing them.

BUDGET COMMITTEE: A statutorily (ORS 294.414) defined committee composed of the School Board and an equal number of citizen members appointed by the Board. The committee is responsible for reviewing the budget as proposed, recommending changes and approving the final budget which is presented to the School Board for adoption.

BUDGET DOCUMENT: Written report showing the school district's comprehensive financial plan for one fiscal year. It must include a balanced statement of actual revenues and expenditures for each of the last two budgets and estimated revenues and expenditures for the current and upcoming budget.

BUDGET MESSAGE: Written explanation of the budget and the school district's financial priorities. It is

prepared and presented by the Superintendent of the school district.

BUDGETARY CONTROL: The control or management of a school district in accordance with an adopted budget to keep expenditures within the limitations of available appropriations and available resources.

CAPITAL BUDGET: A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current budget.

CAPITAL OUTLAY: Items which have a useful life of one or more years and exceed a dollar threshold established by the district, such as land, buildings, furniture, and equipment.

CAPITAL PROJECTS FUND: Accounts for resources, such as bond sale proceeds, construction excise taxes or land sales, used for activities related to the purchase or construction of major capital assets.

CASH BASIS: System of accounting under which revenues are accounted for only when received in cash, and expenditures are accounted for only when paid.

CONSTRUCTION EXCISE TAX: In the 2007 Regular Session, the Oregon State Legislature passed a law (Senate Bill 1036) to help Oregon school districts pay for a portion of the cost of new or expanded school facilities. The law allows school boards, in cooperation with cities and counties, to tax new residential and non-residential development.

CONTINGENCY: An estimate in an operating fund for unforeseen spending that may become necessary.

CORNERSTONE: See *Strategic Plan*.

COST CENTER: An administrative subdivision of the school district, which is charged with carrying on one or more specific purposes such as a school, department or special program.

CURRENT BUDGET PERIOD: The budget period currently in progress.

DAZE: A component of DIBELS. A Short reading comprehension task for 3rd through 6th grade in which every seventh (approx.) word in a passage is left blank and the student must select one of three options to fill in the blank. See also *MAZE*.

DEBT SERVICE FUND: A fund established to account for payment of general long-term debt principal and interest.

DYNAMIC INDICATORS OF BASIC EARLY LITERACY SKILLS (DIBELS): A short collection of tests measuring the acquisition of early literacy skills from kindergarten

through sixth grade.

ENCUMBRANCE: An obligation chargeable to an appropriation and for which part of the appropriation is reserved.

ENGLISH LANGUAGE PROFICIENCY ASSESSMENT (ELPA): An assessment for non-native English speakers which measures and reports on students' English language proficiency overall, as well as in reading, writing, speaking, listening, and comprehension.

ENHANCED CORE READING INSTRUCTION (ECRI): A teaching method that uses explicit teaching routines in the foundational skill areas of phonemic awareness, phonics and word recognition, decodable text reading, fluency, dictation, vocabulary, and comprehension.

ELEMENTARY AND SECONDARY EDUCATION ACT (ESEA): A 1965 education act, which is now modified by ESSA.

EVERY STUDENT SUCCEEDS ACT (ESSA): The 2015 reauthorization of ESEA.

EXPENDITURES: Total amount incurred if accounts are kept on an accrual basis; total amount paid if accounts are kept on a cash basis.

FISCAL YEAR (FY): A 12-month period from July 1 through June 30 to which the annual operating budget applies.

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible.

FUND: A fiscal and accounting entity with self-balancing accounts to record cash and other financial resources, related liabilities, balances and changes, all segregated for specific, regulated activities and objectives.

FUND BALANCE: The excess of assets of a fund over its liabilities and reserves. During the fiscal year prior to closing, it represents the excess of the fund's assets and estimated revenues for the period over its liabilities, reserves & appropriations for the period.

FUND TYPE: Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

FULL TIME EQUIVALENT (FTE): The term used to note the percentage of the job employed based on one full time employee being the norm. One FTE is one employee 100% of the time for the entire year. (.5) FTE

is one employee working one half of the day in that position.

GENERAL EDUCATIONAL DEVELOPMENT (GED): A test that provides a high school equivalency diploma.

GENERAL FUND: A fund used to account for most operating activities except those activities required to be accounted for in another fund.

GOVERNING BODY: County court, board of commissioners, city council, school board, board of trustees, board of directors, or other managing board of a local government unit.

GRANT: A donation or contribution in cash which may be made to support a specified purpose or function, or general purpose.

INDIVIDUALIZED EDUCATION PLAN (IEP): A document that spells out services for special education students.

INSTRUCTION: The activities dealing directly with the teaching of students or improving the quality of teaching.

INTERNAL SERVICE FUND: A fund used to account for fiscal activities when goods or services are provided by one department or agency to other departments or agencies on a cost-reimbursement basis.

INVESTMENT LEVELS: The three levels of investment are **Basic, Adequate & Optimal**.

BASIC: *The service level required to have confidence that the program will address the students with the highest need and will achieve the desired results of the students who qualify. Because the strategy is worth addressing, this low level of investment allows the district to address the need, but does not offer a comprehensive program.*

ADEQUATE: *The service level required to have reasonable confidence that the program will address the needs of most students and will achieve desired results for those students. Because the strategy is worth addressing, this level of investment allows the district to address the need with a wider program that reaches more students.*

OPTIMAL: *The service level required to have the highest level of confidence that the program will achieve above average results for all students affected by the program. This level of investment allows the district to address the need with a district-wide, comprehensive program that reaches all students.*

LEVY: Amount or rate of ad valorem tax certified by a local government for the support of

governmental activities.

LIABILITIES: Debt or other legal obligation arising from transactions in the past which must be liquidated, renewed, or refunded at a future date; does not include encumbrances.

LOCAL OPTION TAX: Voter approved temporary taxing authority that is in addition to the taxes generated by the permanent tax rate. Local option taxes can be for general operations, a specific purpose or capital projects. They are limited to five years unless they are for a capital project, then they are limited to the useful life capital project, then they are limited to the useful life of the project or 10 years, whichever is less.

MAZE: A short reading comprehension task for 7th through 8th grade in which every seventh (approx.) word in a passage is left blank and the student must select one of three options to fill in the blank. *See also DAZE.*

MEASURE 5 CONSTITUTIONAL LIMITS: The maximum amount of tax on property that can be collected from an individual property in each category of limitation.

MEASUREMENT FOCUS: The accounting convention which determines: (1) which assets and which liabilities are included on the governmental unit's balance sheet; and (2) whether its operating statement presents "financial flow: information (revenue and expenditures) or "capital maintenance: information (revenues and expenses).

OPTIMAL: *see Investment Levels*

OREGON ASSESSMENT OF KNOWLEDGE AND SKILLS (OAKS): The Oregon state test, now replaced by Smarter Balanced (except for the science portion).

OREGON ADMINISTRATIVE RULES (OAR): The official compilation of rules and regulations having the force of law in Oregon. It is the regulatory and administrative corollary to Oregon Revised Statutes. *See also ORS.*

OBJECT CLASSIFICATION: A grouping of expenditures, such as personal services, materials and services, capital outlay, debt services, and other type of requirements.

OREGON REVISED STATUTE (ORS): The codified body of statutory law governing Oregon, as enacted by the Oregon Legislative Assembly and occasionally by citizen initiative.

PERMANENT RATE LIMIT: The maximum rate of ad valorem property taxes that a local government can impose. Taxes generated from the permanent rate limit can be used for any purpose. No action of the

local government can increase a permanent rate limit once it is established.

PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS):

Retirement and disability fund for public employees in the state of Oregon.

PROGRAM: A group of related activities to accomplish a major service or function for which the local government is responsible.

PROPERTY TAXES: Ad valorem tax certified to the county assessor by a local government unit.

PROPOSED BUDGET: Financial and operating plan prepared by the budget officer. It is submitted to the public and the budget committee for review.

PURCHASED SERVICES: Includes such items as conference fees, mileage paid, consultant fees, fees of subcontractors, utilities including electricity, telephone, water, refuse and gas, liability, property and fleet insurance.

REQUIREMENT: The sum of all appropriated and unappropriated items in a fund. Total requirements must always equal total resources in a fund.

RESERVE FUND: Established to accumulate money over time for a specific purpose, such as purchase of new equipment.

RESOLUTION: A formal order of a governing body.

RESOURCE: Estimated beginning funds on hand plus anticipated receipt.

RESPONSE TO INTERVENTION (RTI): A method to identify children who need help in school, and match the child to an appropriate intervention program.

SPECIAL RESERVE FUND: A fund used to account revenue sources (other than special assessments, expendable trusts, or major capital projects) that are restricted to expenditure for specific purposes.

STAFFING MODEL: A plan for allocation of staff to schools and district programs. The plan includes class size ratios and allocations based on enrollment and other factors that help balance safety, instructional needs, and workload.

STRATEGIC FINANCIAL PLAN: A plan to fund the desired outcomes of the District's Strategic Plan. This plan is the link between the 4 Cornerstones of the District's Strategic Plan and the decisions made in the District's budget process.

STRATEGIC PLAN: Strategic planning is "a systematic process of envisioning a desired future, and translating

this vision into broadly defined goals or objectives and a sequence of steps to achieve them."

<http://www.businessdictionary.com/definition/strategic-planning.html>

Tigard-Tualatin School District's Strategic Plan focuses on immediate outcomes that will improve learning and the education experience for all district students and their families. The plan is built on the 4 Cornerstones of ***Student Achievement, Equity, Talent, and Climate and Culture.***

SCHOOL-WIDE INTEGRATED FRAMEWORK for

TRANSFORMATION (SWIFT): Involves an integration of special education, parent involvement, and several other components.

SUPPLEMENTAL BUDGET: A financial plan prepared after the regular budget has been adopted to meet unexpected needs or to spend revenues not anticipated when the budget was originally adopted.

SUPPORT SERVICES: Includes support such as maintenance & custodial, transportation, school administration & technology.

TITLE I: A federal program that provides funding to local school districts to improve the academic achievement of low-income students.

TITLE IX: A federal law, passed in 1972, which states no person can be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any education program on the basis of gender.

TRANSFERS: Amounts moved from one fund to finance activities in another fund. They are shown as expenditures in the originating fund and revenues in the receiving fund.

TRUST AND AGENCY FUND: A fund used to account for activities of assets held in trust by a local government.

UNAPPROPRIATED ENDING FUND BALANCE: Amount set aside in the budget to be used as a cash carryover to the next fiscal year or budget period. It provides the local government with cash until tax money is received from the county treasurer in November. This amount cannot be transferred by resolution or used through a supplemental budget, unless necessitated by a qualifying emergency.



Tigard-Tualatin School District 23J

Common Abbreviations

ACT: American College Testing

ADA: Americans with Disabilities Act

ADM and ADMw: Average Daily Membership (Weighted)

AR: Administrative Rule

ARE: Alberta Rider Elementary School

ASD: Autism Spectrum Disorder

AV: Assessed Property Value

AVID: Advancement Via Individual Determination

BMT: Bond Management Team

BSP: Behavior Support Plan

CCSS: Common Core State Standards

CFA: Common Formative Assessment

CFO: Chief Financial Officer

CFT: Charles F. Tigard Elementary School

C & I: Curriculum and Instruction

CIP: Continuous Improvement Plan

CM: Constructing Meaning

CTE: Career and Technology Education

DAZE: *see glossary*

DEC: Durham Education Center: TTSD's alternative education facility

DIBELS: Dynamic Indicators of Basic Early Literacy Skills

DL: Dual Language (*see also TWI*)

EBS/EBIS: Effective Behavior Supports/Effective Behavior and Instructional Supports

ECRI: Enhanced Core Reading Instruction

ELA: English/Language Arts

ELD: English Language Development

ELL: English Language Learners

ELP: English Language Proficiency

ELPA: English Language Proficiency Assessment

ELPA21: English Language Proficiency Assessment for the 21st Century (*see also ELPA*)

ESEA: Elementary and Secondary Education Act

ESSA: Every Student Succeeds Act

EWS: Early Warning System

FBA: Functional Behavior Assessment

FMS: Fowler Middle School

FTE: Full Time Equivalent

FY: Fiscal Year: (July 1 – June 30)

GASB: Government Accounting Standards Board

GED: General Educational Development

GLAD: Guided Language Acquisition Design

HMS: Hazelbrook Middle School

IEP: Individualized Education Plan

MAP: Measures of Academic Progress

MAZE: *see glossary*

MITCH: Multi-Sensory Instruction Teaching Children Hands-On: TTSD's charter school

NCLB: No Child Left Behind

OAKS: Oregon Assessment of Knowledge and Skills

OAR: Oregon Administrative Rules (*see also ORS*)

ODE: Oregon Department of Education

OEIB: The Oregon Education Investment Board (now defunct)

ORS: Oregon Revised Statutes

PBS/PBIS: Positive Behavioral Supports/Positive Behavioral and Intervention Supports

PD: Professional Development

PERS: Public Employees Retirement System

PLC: Professional Learning Community (*see also SAT*)

RFP: Request for Proposal

RTI: Response to Intervention

SAT (1): Student Achievement Team: TTSD's preferred term for **PLC**

SAT (2): Scholastic Aptitude Test

SBAC: Smarter Balanced Assessment Consortium

SpEd: Special Education

SMART goal: Specific, Measurable, Attainable, Realistic and Timely

SST: Student Support Team

STEAM: Science, Technology, Engineering, Arts, and Math

STEM: Science, Technology, Engineering, and Math

SWIFT: School-Wide Integrated Framework for Transformation

SWIS: System Wide Information System

T & L: Teaching and Learning

TAG: Talented and Gifted

TELL: Teaching, Empowering, Leading & Learning

THS: Tigard High School

Title I: *see glossary*

Title IX: *see glossary*

TMS: Twality Middle School

TSPC: Teacher Standards and Practices Commission

TTOA: Tigard-Tualatin Online Academy

TTU: Tigard-Tualatin University: A free summer training program for teachers

TuHS: Tualatin High School

TWI: Two-Way Immersion (*see also DL*)

General Fund Summaries

General Fund Revenue - State School Fund Grant Detail

	FY 2019-20									
	Actual		FY 2018-19		Proposed		Approved		Adopted	
	FY 2016-17	FY 2017-18	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget
Resources										
State School Fund Grant										
Local property taxes	50,640,134	53,073,366	-	54,641,000	-	57,000,000		57,000,000		57,000,000
County School Fund	175,770	321,605	-	180,000	-	300,000		300,000		300,000
State payments	59,620,710	66,396,293	-	65,283,454	-	69,422,678		69,422,678		69,422,678
Common School Fund	1,568,752	1,305,588	-	1,276,877	-	1,185,571		1,185,571		1,185,571
Federal Forest Fees	506	279	-	-	-	-		-		-
Total State School Fund Grant	112,005,873	121,097,131	-	121,381,331	-	127,908,249		127,908,249		127,908,249
Other revenue										
Local Option Tax	7,864,739	8,610,901	-	8,900,600	-	9,341,400		9,341,400		9,341,400
Athletics	364,982	386,571	-	384,265	-	454,265		454,265		454,265
Earnings on investments	412,150	839,488	-	1,000,000	-	1,000,000		1,000,000		1,000,000
Intermediate sources	1,700,000	820,687	-	1,800,000	-	1,970,000		1,970,000		1,970,000
States sources	3,165,709	3,876,831	-	2,038,000	-	2,488,500		2,488,500		2,488,500
Other revenue	943,954	967,799	-	728,800	-	916,200		916,200		916,200
Total other revenue	14,451,534	15,502,277	-	14,851,665	-	16,170,365		16,170,365		16,170,365
Beginning Fund Balance	20,741,477	24,514,562	-	24,940,000	-	27,000,000		27,000,000		27,000,000
Total Resources General Fund	147,198,884	161,113,971	-	161,172,996	-	171,078,614		171,078,614		171,078,614
March 4, 2019 State School Fund Grant Estimate						\$ 127,891,529		\$ 127,891,529		\$ 127,891,529
Budget addition for reimbursable transportation						16,720		16,720		16,720
Total State School Fund Grant resources budgeted						<u>\$ 127,908,249</u>		<u>\$ 127,908,249</u>		<u>\$ 127,908,249</u>

STATE SCHOOL FUND GRANT

2019-2020

Based on \$8.9 Billion Budget with 49/51 split as of 3/4/2019

Washington County, Tigard-Tualatin SD 23J

District ID: 2242

2019-2020 Local Revenue

Property Taxes and in-lieu of property taxes from local sources	=	\$57,000,000.00
Federal Forest Fees	=	\$0.00
Common School Fund	=	\$1,185,571.67
County School Fund	=	\$300,000.00
State Managed Timber	=	\$0.00
ESD Equalization	=	\$0.00
In-Lieu of Property Taxes(non-local sources)	=	\$0.00
Revenue Adjustments	=	\$0.00
Local Revenue	=	\$58,485,571.67

2019-2020 Experience Adjustment

District Average Teacher Experience	=	12.84
State Average Teacher Experience	=	12.09
Experience Adjustment (Difference in District and State Teacher Experience)	=	0.75

2019-2020 Transportation Grant

Salaries	=	N/A
Payroll	=	N/A
Purchased Services	=	N/A
Supplies	=	N/A
Other	=	N/A
Garage Depreciation	=	N/A
Bus Depreciation	=	N/A
Fees Collected	=	N/A
Non-Reimbursable	=	N/A
Net Eligible Trans. Expend.	=	\$7,273,000.00
Trans per ADMr Rank.	42%	Transportation Reimburs. Rate 70.00%
Grant (Rate* Net Eligible Expend)	=	\$5,091,100.00

2019-2020 Extended ADMw

2019-2020 ADMw	2018-2019 ADMw	Extended ADMw
14,489.03	14,746.53	14,746.53

2019-2020 General Purpose Grant

(Extended ADMw x [\$4500 + (\$25 x Experience Adjustment)]) x Funding Ratio
(14,746.53 x [\$4500 + (\$25 x 0.75)]) X 1.842857404270 = \$122,800,429

2019-2020 Total Formula Revenue

General Purpose Grant + Transportation Grant
= \$122,800,429 + \$5,091,100 = \$127,891,529

2019-2020 State School Fund Grant

Total Formula Revenue - Local Revenue
= \$127,891,529 - \$58,485,572 = \$69,405,958

General Purpose Grant per Extended ADMw= \$8,327
 Total Formula Revenue per Extended ADMw= \$8,673
 Charter Schools Rate(ORS 338.155)= \$8,475

Total Paid To date		
SSF	Small HS Grant	Facility Grant

Estimated Remaining Balance Due			High Cost Disability
SSF	Small HS Grant	Facility Grant	

Washington County, Tigard-Tualatin SD 23J

District ID: 2242

2019-2020 Extended ADMw

Tigard-Tualatin SD 23J: District total extended ADMw for funding calculations

	2019-2020	2018-2019
ADMr: 12,399.00 X 1.00 =	12,399.00	12,337.61 X 1.00 = 12,337.61
Students in ESL programs: 986.00 X 0.50 =	493.00	1,050.00 X 0.50 = 525.00
Students in Pregnant and Parenting Programs: 8.00 X 1.00 =	8.00	10.00 X 1.00 = 10.00
1295 IEP Students capped at 11% of District ADMr: 1,295.00 X 1.00 =	1,295.00	1,298.00 X 1.00 = 1,298.00
Students on IEP Above 11% of ADMr: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Students in Poverty: 1,141.10 X 0.25 =	285.28	1,348.12 X 0.25 = 337.03
Students in Foster Care and Neglected/Delinquent: 35.00 X 0.25 =	8.75	35.00 X 0.25 = 8.75
Remote Elementary School Correction: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Small High School Correction: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Post Graduate Scholars: 0.00 X-0.25 =	0.00	0.00 X-0.25 = 0.00
2019-2020 ADMw	14,489.03	2018-2019 ADMw 14,516.39
Tigard-Tualatin SD 23J Extended ADMw		14,746.53

Multi-sensory Instruction Teaching Children Hands-On (MITCH): Charter ADMw for information only

	2019-2020	2018-2019
ADMr: 0.00 X 1.00 =	0.00	224.08 X 1.00 = 224.08
Students in ESL programs: 0.00 X 0.50 =	0.00	0.00 X 0.50 = 0.00
Students in Pregnant and Parenting Programs: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
0 IEP Students capped at 11% of District ADMr: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Students on IEP Above 11% of ADMr: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Students in Poverty: 0.00 X 0.25 =	0.00	24.24 X 0.25 = 6.06
Students in Foster Care and Neglected/Delinquent: 0.00 X 0.25 =	0.00	0.00 X 0.25 = 0.00
Remote Elementary School Correction: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Small High School Correction: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Post Graduate Scholars: 0.00 X-0.25 =	0.00	0.00 X-0.25 = 0.00
2019-2020 ADMw	0.00	2018-2019 ADMw 230.14

Tigard-Tualatin SD 23J Extended ADMw 14,746.53

Tigard-Tualatin School District 23J
FY 2019-20 Adopted Budget
General Fund by Major Object Category

	FY 2019-20									
	Actual		FY 2018-19		Proposed		Approved		Adopted	
	FY 2016-17	FY 2017-18	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget
Requirements										
SALARIES	64,695,384	67,043,439	1,105.27	71,609,569	1,111.17	74,492,743	1,111.17	74,492,743	1,111.17	74,492,743
ASSOCIATED PAYROLL COST	41,001,157	46,492,158	-	49,621,379	-	54,598,712	-	54,598,712	-	54,598,712
PURCHASED SERVICES	12,239,829	16,282,262	-	16,922,961	-	17,555,928	-	17,555,928	-	17,555,928
SUPPLIES AND MATERIALS	3,610,451	3,755,369	-	3,172,859	-	3,561,789	-	3,561,789	-	3,561,789
CAPITAL OUTLAY	8,549	949,468	-	99,910	-	474,910	-	474,910	-	474,910
OTHER OBJECTS	1,015,982	1,046,994	-	1,105,359	-	1,135,398	-	1,135,398	-	1,135,398
FUND MODIFICATIONS	112,969	280,275	-	219,000	-	455,000	-	455,000	-	455,000
CONTINGENCY	-	-	-	2,723,660	-	4,326,033	-	4,326,033	-	4,326,033
UNAPPROPRIATED										
RESERVED FOR NEXT YEAR	24,514,562	25,264,006	-	15,698,300	-	14,478,101	-	14,478,101	-	14,478,101
Total Requirements General Fund	<u>147,198,884</u>	<u>161,113,971</u>	<u>1,105.27</u>	<u>161,172,996</u>	<u>1,111.17</u>	<u>171,078,614</u>	<u>1,111.17</u>	<u>171,078,614</u>	<u>1,111.17</u>	<u>171,078,614</u>

Tigard-Tualatin School District 23J
FY 2019-20 Adopted Budget
General Fund by Object

	Actual		FY 2018-19		FY 2019-20					
					Proposed		Approved		Adopted	
	FY 2016-17	FY 2017-18	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget
Requirements										
SALARIES										
Licensed Salaries	43,742,411	46,164,632	697.63	49,268,892	695.34	50,565,750	695.34	50,565,750	695.34	50,565,750
Classified Salaries	11,568,895	12,433,477	359.27	13,644,165	365.34	14,524,588	365.34	14,524,588	365.34	14,524,588
Administrator Salaries	3,589,062	3,954,210	33.37	4,206,079	35.49	4,601,580	35.49	4,601,580	35.49	4,601,580
Managerial Salaries	1,115,267	1,209,474	15.00	1,248,950	15.00	1,316,448	15.00	1,316,448	15.00	1,316,448
Unused Leave	78,794	142,050	-	87,621	-	82,562	-	82,562	-	82,562
Licensed Sub Salaries*	1,616,578	44,074	-	-	-	-	-	-	-	-
Classified Sub Salaries*	227,337	28,107	-	-	-	-	-	-	-	-
Temporary - Licensed	3,262	-	-	-	-	-	-	-	-	-
Temporary - Classified	1,105,457	1,226,002	-	1,308,968	-	1,377,111	-	1,377,111	-	1,377,111
Additional Salary	1,648,320	1,841,412	-	1,844,895	-	2,024,703	-	2,024,703	-	2,024,703
TOTAL SALARIES	64,695,384	19,588,015	1,105.27	71,609,569	1,111.17	74,492,743	1,111.17	74,492,743	1,111.17	74,492,743
ASSOCIATED PAYROLL COST										
Public Employees Retirement	15,730,437	19,588,015	-	20,647,138	-	24,638,165	-	24,638,165	-	24,638,165
F I C A	4,999,447	5,183,057	-	5,380,962	-	5,581,511	-	5,581,511	-	5,581,511
Other Required Payroll Costs	1,293,686	1,829,772	-	1,373,065	-	1,431,640	-	1,431,640	-	1,431,640
Health Insurance	18,977,587	19,891,314	-	22,220,213	-	22,947,396	-	22,947,396	-	22,947,396
TOTAL ASSOCIATED PAYROLL COST	41,001,157	46,492,158	-	49,621,379	-	54,598,712	-	54,598,712	-	54,598,712
PURCHASED SERVICES										
Instructional, Professional, Technical Services	798,437	1,098,062	-	1,331,336	-	1,391,402	-	1,391,402	-	1,391,402
Property Services	3,371,195	3,939,502	-	3,605,908	-	3,901,709	-	3,901,709	-	3,901,709
Student Transportation Services	4,949,732	4,994,866	-	5,109,424	-	5,278,970	-	5,278,970	-	5,278,970
Travel	294,284	382,026	-	443,149	-	492,177	-	492,177	-	492,177
Communication	460,195	456,222	-	627,584	-	641,463	-	641,463	-	641,463
Charter School Payments	1,365,774	1,593,634	-	1,611,710	-	1,727,527	-	1,727,527	-	1,727,527
Other Tuition Payments	450	3,517	-	55,000	-	45,000	-	45,000	-	45,000
Non Instruct Prof And Tech Svcs	999,762	1,402,411	-	1,434,789	-	1,425,387	-	1,425,387	-	1,425,387
Other General Professional and Technical Services*	-	2,412,022	-	2,704,061	-	2,652,293	-	2,652,293	-	2,652,293
TOTAL PURCHASED SERVICES	12,239,829	16,282,262	-	16,922,961	-	17,555,928	-	17,555,928	-	17,555,928

Tigard-Tualatin School District 23J
FY 2019-20 Adopted Budget
General Fund by Object

	Actual		FY 2018-19		Proposed		Approved		Adopted	
	FY 2016-17	FY 2017-18	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget
SUPPLIES AND MATERIALS										
Consumable Supplies & Materials	1,742,780	1,914,654	-	2,155,191	-	2,279,112	-	2,279,112	-	2,279,112
Textbooks	1,068,412	359,560	-	211,747	-	208,197	-	208,197	-	208,197
Library Books	108,035	74,523	-	59,413	-	101,263	-	101,263	-	101,263
Periodicals	37,279	27,343	-	6,580	-	7,270	-	7,270	-	7,270
Non-Consumable Items	209,533	265,492	-	198,840	-	199,909	-	199,909	-	199,909
Computer Software	249,601	524,225	-	317,780	-	517,030	-	517,030	-	517,030
Computer Hardware Under 5000	194,812	589,571	-	223,309	-	249,009	-	249,009	-	249,009
TOTAL SUPPLIES AND MATERIALS	3,610,451	3,755,369	-	3,172,859	-	3,561,789	-	3,561,789	-	3,561,789
CAPITAL OUTLAY										
Depreciable Other than Building	-	-	-	-	-	-	-	-	-	-
Depreciable Equipment	8,549	-	-	98,400	-	473,400	-	473,400	-	473,400
Depreciable Technology	-	-	-	1,510	-	1,510	-	1,510	-	1,510
TOTAL CAPITAL OUTLAY	8,549	-	-	99,910	-	474,910	-	474,910	-	474,910
OTHER OBJECTS										
Dues/Fees/Membership	439,903	514,239	-	476,384	-	510,423	-	510,423	-	510,423
Insurance And Judgements	529,192	471,767	-	560,665	-	560,665	-	560,665	-	560,665
Taxes & Licenses	5,251	7,158	-	10,310	-	10,310	-	10,310	-	10,310
Grant Indirect Charges	41,636	53,830	-	58,000	-	54,000	-	54,000	-	54,000
TOTAL OTHER OBJECTS	1,015,982	1,046,994	-	1,105,359	-	1,135,398	-	1,135,398	-	1,135,398
TRANSFERS	112,969	280,275		219,000		455,000		455,000		455,000
CONTINGENCY										
Contingency	-	-		2,723,660		2,884,022		2,884,022		2,884,022
Additional State Funding						1,442,011		1,442,011		1,442,011
Sustainability Contingency				1,200,000						
UNAPPROPRIATED										
Reserved For Next Year	24,514,562	25,264,006		6,809,150		7,210,056		7,210,056		7210056
Rainy Day Fund	-	-		6,809,150		5,768,045		5,768,045		5768045
Art Rutkin Elementary Reserve	-	-	-	880,000	-	1,500,000	-	1,500,000	-	1,500,000
TOTAL REQUIREMENTS GENERAL FUND	147,198,884	112,709,079	1,105.27	161,172,996	1,111.17	171,078,614	1,111.17	171,078,614	1,111.17	171,078,614

Tigard-Tualatin School District 23J
FY 2019-20 Adopted Budget
General Fund by Major Function Category

	FY 2019-20									
	Actual		FY 2018-19		Proposed		Approved		Adopted	
	FY 2016-17	FY 2017-18	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget
Requirements										
INSTRUCTION	\$ 81,451,723	\$ 87,417,980	769.69	\$ 91,766,489	767.51	\$ 96,495,075	767.51	96,495,075	767.51	96,495,075
SUPPORT SERVICES	40,914,456	47,931,477	333.21	50,550,794	340.42	55,020,020	340.42	55,020,020	340.42	55,020,020
ENTERPRISE AND COMMUNITY SERVICES	205,174	220,233	2.37	214,753	3.25	304,386	3.25	304,386	3.25	304,386
TRANSFER OF FUNDS	112,969	280,275	-	219,000	-	455,000	-	455,000	-	455,000
CONTINGENCY	-	-	-	3,923,660	-	4,326,033	-	4,326,033	-	4,326,033
UNAPPROPRIATED			-							
RESERVED FOR NEXT YEAR	24,514,562	25,264,006	-	14,498,300	-	14,478,101	-	14,478,101	-	14,478,101
TOTAL REQUIREMENTS GENERAL FUND	\$ 147,198,884	\$ 161,113,971	1,105.27	\$ 161,172,996	1,111.17	\$ 171,078,614	1,111.17	171,078,614	1,111.17	171,078,614

Tigard-Tualatin School District 23J
FY 2019-20 Adopted Budget
General Fund by Function

	FY 2019-20									
	Actual		FY 2018-19		Proposed		Approved		Adopted	
	FY 2016-17	FY 2017-18	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget
Instruction										
Elementary K-5	27,953,065	29,338,147	257.72	30,645,304	257.15	32,087,506	257.15	32,087,506	257.15	32,087,506
Elementary Extracurricular	61,230	76,504	-	71,125	-	86,119	-	86,119	-	86,119
Middle School Programs	13,039,575	14,611,025	122.11	15,136,164	122.15	16,060,863	122.15	16,060,863	122.15	16,060,863
Middle School Extracurricular	85,337	100,984	-	122,866	0.00	141,333	0.00	141,333	0.00	141,333
High School Programs	18,208,869	20,116,260	167.02	21,060,734	165.95	22,321,748	165.95	22,321,748	165.95	22,321,748
High School Extracurricular	1,732,387	1,910,566	6.00	1,971,293	6.00	2,102,153	6.00	2,102,153	6.00	2,102,153
Pre-kindergarten Programs	97	350,610	3.00	576,406	6.00	777,053	6.00	777,053	6.00	777,053
Programs for Talented and Gifted	317,270	347,473	3.01	376,401	3.01	403,963	3.01	403,963	3.01	403,963
Restrictive Programs for Students with Disabilities	1,729,934	1,928,050	22.38	2,185,553	20.95	2,229,702	20.95	2,229,702	20.95	2,229,702
Less Restrictive Programs for Students with Disabil	8,985,243	9,514,889	119.12	9,937,485	121.48	10,593,295	121.48	10,593,295	121.48	10,593,295
Treatment and Habilitation	1,591	11,974	-	-	-	-	-	-	-	-
Remediation	1,614,423	1,075,104	5.50	1,123,309	5.00	1,147,452	5.00	1,147,452	5.00	1,147,452
	1,633	249	-	-	-	-	-	-	-	-
Alternative Education	3,762,519	4,101,133	23.18	4,372,971	22.71	4,529,303	22.71	4,529,303	22.71	4,529,303
English Second Language Programs	3,860,319	3,782,477	40.64	4,061,953	37.11	3,908,661	37.11	3,908,661	37.11	3,908,661
Other Programs	98,230	152,533	-	124,925	-	105,925	-	105,925	-	105,925
Total Instruction	81,451,723	87,417,980	769.69	91,766,489	767.51	96,495,075	767.51	96,495,075	767.51	96,495,075
Support Services										
Attendance and Social Work Services	1,195,828	1,321,897	15.63	1,419,848	15.41	1,501,142	15.41	1,501,142	15.41	1,501,142
Guidance Services	4,266,566	5,502,895	47.66	5,809,738	49.63	6,388,255	49.63	6,388,255	49.63	6,388,255
Health Services	634,320	624,411	4.00	735,498	4.00	732,587	4.00	732,587	4.00	732,587
Psychological Services	459,366	515,953	4.50	556,042	4.60	593,953	4.60	593,953	4.60	593,953
Speech Pathology and Audiology Services	207,477	1,363	2.00	237,413	2.00	252,522	2.00	252,522	2.00	252,522
Other Student Treatment Services	72,461	74,526	-	89,523	-	89,523	-	89,523	-	89,523
Service Direction, Student Support Services	376,914	425,559	2.76	464,450	3.26	568,438	3.26	568,438	3.26	568,438
Improvement of Instruction Services	1,196,915	1,609,089	11.88	1,739,356	13.18	2,001,228	13.18	2,001,228	13.18	2,001,228
Educational Media Services	1,080,238	1,252,153	16.81	1,297,614	16.31	1,444,803	16.31	1,444,803	16.31	1,444,803
Assessment and Testing Services	438,102	509,644	3.00	594,482	3.00	667,841	3.00	667,841	3.00	667,841
Instructional Staff Development	595,350	884,536	3.77	1,736,889	3.02	1,728,065	3.02	1,728,065	3.02	1,728,065
Board of Education Services	393,365	441,145	-	522,900	-	571,100	-	571,100	-	571,100
Executive Administration Services	671,711	737,019	3.00	832,637	3.00	850,869	3.00	850,869	3.00	850,869
Office of the Principal Services	7,975,686	9,310,011	84.88	9,800,521	84.99	10,251,055	84.99	10,251,055	84.99	10,251,055
Direction of Business Support Services	325,887	534,185	2.00	371,123	2.00	404,170	2.00	404,170	2.00	404,170
Fiscal Services	1,437,287	1,540,215	10.50	1,501,264	12.50	1,854,118	12.50	1,854,118	12.50	1,854,118
Operation and Maintenance of Plant Services	9,449,051	11,110,054	74.50	10,926,601	75.50	11,744,115	75.50	11,744,115	75.50	11,744,115
Student Transportation Services	6,497,591	6,752,297	22.35	7,080,520	23.10	7,815,070	23.10	7,815,070	23.10	7,815,070
Internal Services	686,264	858,570	4.00	849,967	4.00	868,513	4.00	868,513	4.00	868,513
Information Services	271,580	313,753	2.75	497,300	2.75	603,736	2.75	603,736	2.75	603,736

Tigard-Tualatin School District 23J
FY 2019-20 Adopted Budget
General Fund by Function

	Actual		FY 2018-19		FY 2019-20					
					Proposed		Approved		Adopted	
Staff Services	1,023,269	1,065,626	5.22	1,308,502	6.17	1,582,897	6.17	1,582,897	6.17	1,582,897
Technology Services	1,626,294	2,514,690	12.00	2,154,007	12.00	2,481,422	12.00	2,481,422	12.00	2,481,422
Interpretation and Translation Services	32,931	31,884	-	24,600	-	24,600	-	24,600	-	24,600
Total Support Services	40,914,456	47,931,477	333.21	50,550,794	340.42	55,020,020	340.42	55,020,020	340.42	55,020,020
Enterprise and Community Services										
Food Services	5,773	5,188	0.06	5,540	0.06	5,790	0.06	5,790	0.06	5,790
Community Services	129,766	140,783	1.31	131,169	2.19	229,917	2.19	229,917	2.19	229,917
Custody and Care of Children Services	69,636	74,261	1.00	78,044	1.00	68,679	1.00	68,679	1.00	68,679
Total Enterprise and Community Services	205,174	220,233	2.37	214,753	3.25	304,386	3.25	304,386	3.25	304,386
Transfer of Funds	112,969	280,275	-	219,000	-	455,000	-	455,000	-	455,000
Contingency				2,723,660		2,884,022		2,884,022		2,884,022
Additional State Funding						1,442,011		1,442,011		1,442,011
Sustainability Contingency				1,200,000						
Unappropriated										
Reserved for Next Year	20,741,477	24,514,562	-	14,498,300	-	14,478,101	-	14,478,101	-	14,478,101
TOTAL REQUIREMENTS GENERAL FUND	143,425,799	160,364,527	1,105.27	161,172,996	1,111.17	171,078,614	1,111.17	171,078,614	1,111.17	171,078,614

FINANCIAL INFORMATION

Financial Information



Tigard-Tualatin School District 23J

"Educate every child"

Tigard Tualatin School District 23J
FY 2019-20 Adopted Budget - Schedule of Requirements by Fund

Fund	Actual		Adopted (Revised)	FY 2019-20		
	FY 2016-17	FY 2017-18	FY 2018-19	Proposed	Approved	Adopted
General Fund	\$ 147,198,884	\$ 161,113,971	\$ 161,172,996	\$ 171,078,614	\$ 171,078,614	171,078,614
Transportation Equipment Fund	370,301	393,902	389,200	583,543	583,543	583,543
Food Service Fund	4,915,512	4,970,056	5,166,000	5,456,000	5,456,000	5,456,000
Community Building and Grounds Use Fund	1,285,996	1,187,798	1,385,000	1,425,000	1,425,000	1,425,000
Associated Student Body Fund	3,863,662	4,151,916	5,800,000	5,800,000	5,800,000	5,800,000
Federal Grants Fund	4,893,669	5,311,270	6,273,500	6,364,600	6,364,600	6,364,600
State, County, and Local Grants Fund	12,176,940	14,613,477	18,451,316	19,051,136	19,051,136	19,051,136
Debt Service Fund-General Obligation Bonds	17,857,135	19,505,918	19,961,300	25,159,300	25,159,300	25,159,300
Full Faith and Credit Debt and Lease Obligation	1,776,275	1,779,260	1,779,181	1,759,198	1,759,198	1,759,198
Pension Bond Series 2007 Debt Service	3,411,112	3,556,801	3,652,100	3,788,092	3,788,092	3,788,092
Capital Projects Fund	244,158,954	247,193,661	224,319,926	253,216,982	253,216,982	253,216,982
Internal Service Fund	1,741,733	2,039,440	1,995,300	2,313,170	2,313,170	2,313,170
Early Retirement Plan Fund	3,246,914	3,632,758	3,117,000	3,639,000	3,639,000	3,639,000
Endowment Fund	213,750	214,892	25,000	25,000	25,000	25,000
Total Requirements - All Funds	\$ 202,507,776	\$ 469,665,118	\$ 453,487,819	\$ 499,659,635	\$ 499,659,635	\$499,659,635

Tigard-Tualatin School District 23J
Summary of All Funds
2019-20 Adopted Budget

	General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Self Insurance Fund	Trust and Agency Fund	Total
REVENUES							
Current Year Property Taxes (excluding Local Option Tax)	\$ 56,077,000	\$ -	\$ 24,369,300	\$ -	\$ -	\$ -	\$ 80,446,300
Current Year Local Option Taxes	9,268,400	-	-	-	-	-	9,268,400
Other Local Sources	3,366,465	8,502,700	4,078,092	4,915,000	199,030	1,187,000	22,248,287
Intermediate Sources	2,270,000	3,511,880	-	-	-	-	5,781,880
State Sources	73,096,749	6,475,107	-	-	-	-	79,571,856
Federal Sources	-	9,074,600	-	-	-	-	9,074,600
Interfund Transfers	-	2,220,332	699,965	-	-	-	2,920,297
Other Revenue Sources	-	-	950,061	-	-	-	950,061
Total Revenues	<u>144,078,614</u>	<u>29,784,619</u>	<u>30,097,418</u>	<u>4,915,000</u>	<u>199,030</u>	<u>1,187,000</u>	<u>210,261,681</u>
EXPENDITURES BY OBJECT CLASSIFICATION							
Salaries and Benefits	74,492,743	7,179,808	-	585,717	-	176,400	82,434,667
Associated Payroll Costs	54,598,712	4,619,696	-	424,102	760,000	1,859,616	62,262,126
Purchased Services	17,555,928	7,202,334	-	26,594,642	601,600	-	51,954,504
Supplies and Materials	3,561,789	11,397,429	-	6,035,420	63,700	-	21,058,338
Capital Outlay	474,910	4,420,348	-	207,002,180	887,870	-	212,785,308
Other Objects	1,135,398	405,665	-	2,200,000	-	-	3,741,063
Debt Service	-	-	30,454,707	-	-	-	30,454,707
Interfund Transfers	455,000	1,600,000	140,332	699,965	-	25,000	2,920,297
Transits	-	300,000	-	-	-	-	300,000
Total Expenditures	<u>152,274,480</u>	<u>37,125,279</u>	<u>30,595,039</u>	<u>243,542,026</u>	<u>2,313,170</u>	<u>2,061,016</u>	<u>467,911,010</u>

Tigard-Tualatin School District 23J
Summary of All Funds
2019-20 Adopted Budget

	General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Self Insurance Fund	Trust and Agency Fund	Total
Excess (Deficiency of Revenue over Expenditures	(8,195,866)	(7,340,660)	(497,621)	(238,627,026)	(2,114,140)	(874,016)	(257,649,329)
Fund Balances Beginning	<u>27,000,000</u>	<u>8,895,660</u>	<u>609,172</u>	<u>248,301,982</u>	<u>2,114,140</u>	<u>2,477,000</u>	<u>289,397,954</u>
Fund Balances Ending	<u>\$ 18,804,134</u>	<u>\$ 1,555,000</u>	<u>\$ 111,551</u>	<u>\$ 9,674,956</u>	<u>\$ -</u>	<u>\$ 1,602,984</u>	<u>\$ 31,748,625</u>
Fund Balances Ending consist of:							
Operating Contingency	\$ 2,884,022	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,884,022
Additional State Funding	\$ 1,442,011						\$ 1,442,011
Unappropriated Ending Fund Balance	7,210,056	1,555,000	111,551	9,674,956	-	1,602,984	20,154,547
Rainy Day Fund	5,768,045	-	-	-	-	-	5,768,045
Art Rutkin School	<u>1,500,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,500,000</u>
	<u>\$ 18,804,134</u>	<u>\$ 1,555,000</u>	<u>\$ 111,551</u>	<u>\$ 9,674,956</u>	<u>\$ -</u>	<u>\$ 1,602,984</u>	<u>\$ 31,748,625</u>

Tigard-Tualatin School District 23J

FY 2019-20 Budget Assumptions

Working Draft Number 2

April 22, 2019

1. Statewide Issues

Fiscal year 2019-20 is the first year of the biennium. The March, 2019 State economic forecast indicates that the Oregon economy continues to hit the sweet spot. Job growth has diminished over the past year but remains strong enough to keep the unemployment rate near historic lows. Local wage rates exceed national levels due to a strong labor market. With more state residents working more hours at higher rates of pay, household income levels are reaching historic highs when adjusted for inflation. These gains are seen by all ages, races and ethnic groups across the state. Oregon's General Fund picture remains uncertain through the end of the biennium, given the state's dependence on personal income taxes. The bulk of these income tax payments are received and processed in April and May.

Corporate tax collections have surged in early 2019, partly due to repatriation of foreign earnings as required by federal tax law increasing collections by \$100 million. Federal tax law changes have expanded the corporate tax base in Oregon which will likely lead to continued growth in corporate taxes in the years ahead.

Oregon economists forecast a personal kicker of \$748 million and corporate kicker of \$353 million, but these figures could change before May 15 which will be the final forecast for the current legislative session.

Going into the next biennium, the performance of the regional economy will be key. Growth will likely slow to a sustainable rate in the coming years, but the path taken is unknown. The exact timing and period of the deceleration is difficult to predict, leading to a wide range of potential revenue outcomes for the 2019-21 budget period.

The Governor also released her proposed budget in December. Included in her budget was a State School Fund amount of \$8.9708 billion. Although this number falls short of the \$9.13 billion in the State School Fund required for current service level as determined by COSA and OASBO, additional investment packages were included in the budget for "full" funding for Measure 98, K-12 School Improvement Fund and expansion of early learning opportunities.

The final funding related to preK-12 will be determined by the 2019 Oregon Legislature which convened on January 22 and is scheduled through June 30. In early March, the Co-Chairs of the Joint Ways and Means Committee released a State School Fund budget amount of \$8.87 billion, \$100 million less than the Governor's K-12 budget number. In early April the Joint Committee on Student Success released a framework for a \$2 billion investment during the 2019-2021 biennium with 50% dedicated to a School Improvement Fund, 30% to a Student Success Fund and 20% to Early Learning. Additionally, \$100-200 million would be allocated to supplement the \$8.87 billion State School Fund amount released by the Co-Chairs of the Joint Ways and Means Committee. The \$2 billion investment would be funded by a tax package which would be referred to the voters in January 2020. So, it is likely the District will begin realizing its share of these investment dollars in the second year of the biennium.

With budget work continuing in the Oregon Legislature, state allocations available to the District for the 2019-21 biennium are uncertain at this time.

2. Funding Level Assumptions

The Oregon Department of Education (“ODE”) issued the first estimate of the State School Fund Grant on March 4 and the grant is based on the Governor’s budget of \$8.9708 billion. The grant is funded on the traditional 49/51 allocation over the biennium. A second estimate was later released based on the Co-Chairs of the Joint Ways and Means Committee of \$8.87 billion, but the District is currently basing its 2019-20 budget on the Governor’s budget of \$8.9708 billion.

3. Student Enrollment Growth

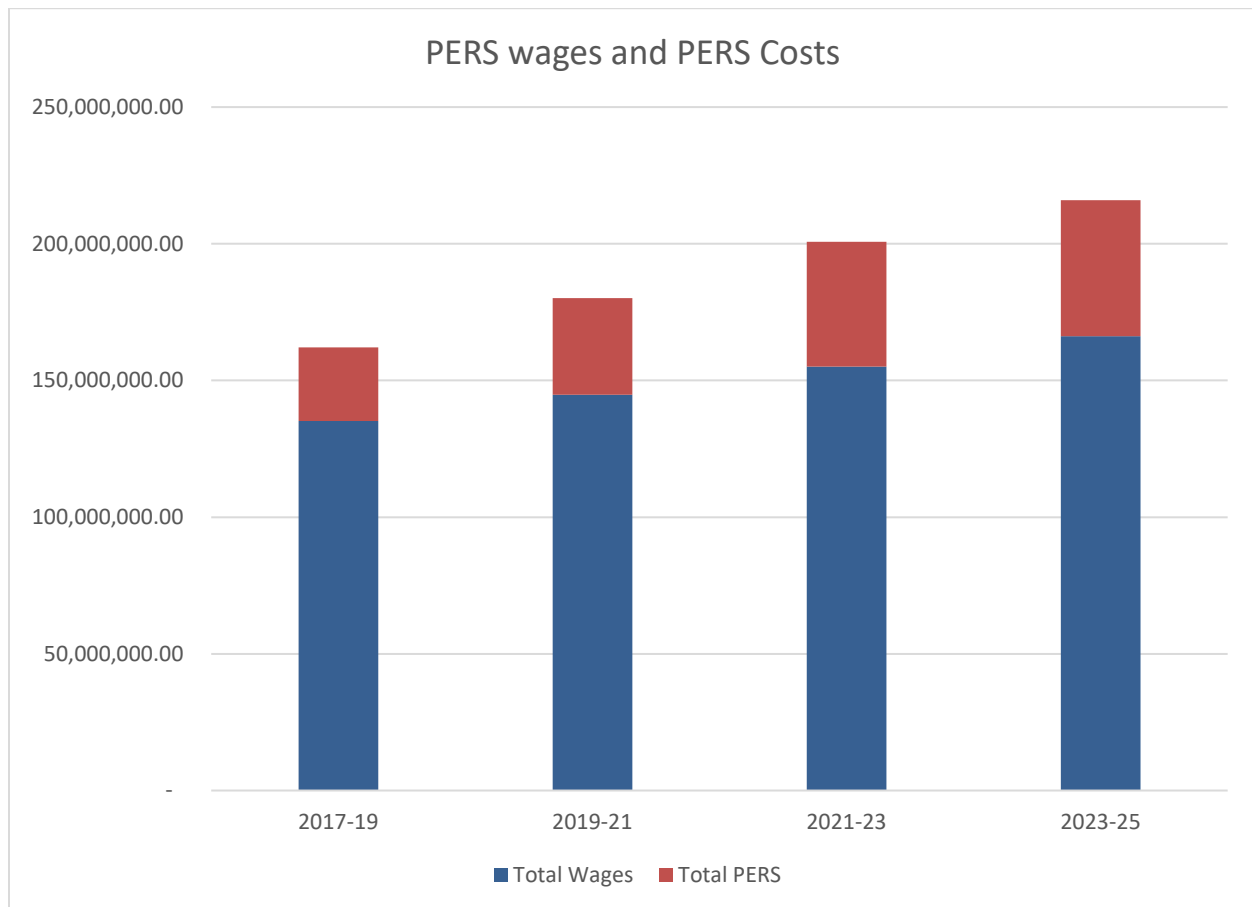
The 2018-19 budget was based on K-12 enrollment increasing by 73 students. The actual result was a decrease of 226 students. The growth in student enrollment used in the model is based on the December 2018 Enrollment Projection Update, as prepared by the Population Research Center at Portland State University. Staff requested the demographer include a Low Series, Mid Series and High Series enrollment projection. The annual change by series are; Low -0.4%, Mid +0.4% and High +1.1%. Total K-12 enrollment used for the state estimate, which will be the basis of the State School Fund Grant projection, is the Low Series with a decrease of 33 students. The Low Series estimates a -1 percent increase in enrollment over the next ten-year period and for the same period the High Series estimate is a 9 percent increase. In the previous year, the estimate was for an 8 percent increase over 10 years and the Mid Series increase is now a 5 percent increase over 10 years. During 2017-18, K-8 numbers dropped during the year, but we have not seen that same drop in 2018-19.

4. PERS Rate

The Tier I and II rate effective for the 2019-21 biennium are 27.59 percent for Tier I and II and 22.14 percent for OPSRP compared to the 2017-19 biennium which are 22.69 percent for Tier I and II and 17.36 percent for OPSRP. PERS estimates that Tier I and II wages will be 40.90% and OPSRP wages will be 59.1% of payroll resulting in a 24.37% effective PERS rate. For the current biennium, the breakdown is 48.68%/51.32%. Tier I and II wages will drop to 34.36% in the 2021-23 biennium. Beginning in 2021-23 the effective PERS rate should remain near 29% for 8 years.

The debt service for the Series 2007 PERS UAL bonds effective rate will be determined based on budgeted gross salary. The principal and interest on the debt will increase by 3.72 percent or \$136,030.20 in 2019-20 to \$3,788,091.80.

PERS created a tool to estimate PERS rates and total PERS contributions for future biennium. The graph below shows the increase in PERS costs based on the PERS estimate of salary increases based on current staff and future rates. Please note that columns are for the biennium or two fiscal years.



5. Impact of Negotiated Contracts

Financial packages for licensed, administrators and confidential/managers are effective through June 30, 2020. The financial package for classified staff is effective through June 30, 2019.

6. Contractual Days

Currently the contractual days for various groups are:

Administrators 255 days

Managers and Confidential Employees 261 days

Licensed Staff 190 days (5 additional days for new teachers new to the profession)

Classified 175-261 days

7. Benefit Costs

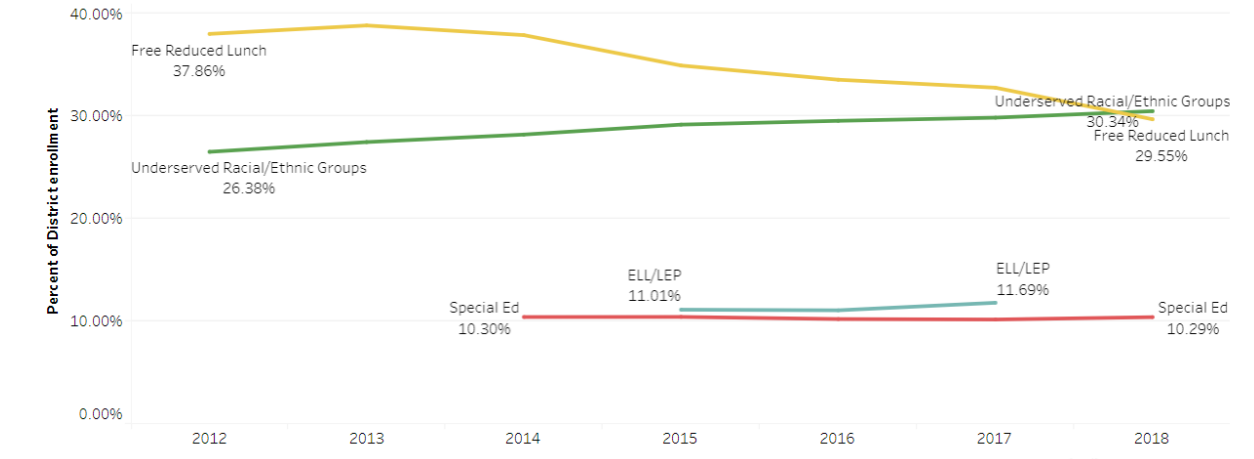
In Fiscal Year 2018-19 the maximum paid monthly contribution towards health insurance is:

Employee groups	Monthly contribution
Licensed and Administrators	\$1,728.61
Classified	\$1,771.95
Confidential and Managers	\$1,728.61

8. Enrollment Impacts

Staff reviewed the demographer's draft enrollment estimates and evaluated ELL and IEP ADM. ADM estimates were due to ODE by December 17. For the October 1, 2018 actual enrollment the student count was down 226 students from the December 2017 demographer's estimate. The current estimate for ADMr is a 0.27% decrease over the current year's revised estimate. ELL ADMr estimate is a 64 ADM decrease from the current year estimate. The estimate for students with IEPs decreases by 3 students. Overall, the ADMw is projected to decrease by 123 ADMr.

The chart below shows how enrollment for low income, English Language Learner (ELL), special education and students of underserved racial/ethnic groups have changed over time. The Oregon Department of Education (ODE) defines underserved race/ethnic groups as: American Indian/Alaska Native, Black/African American, Hispanic/Latino and Native Hawaiian/Pacific Islander.



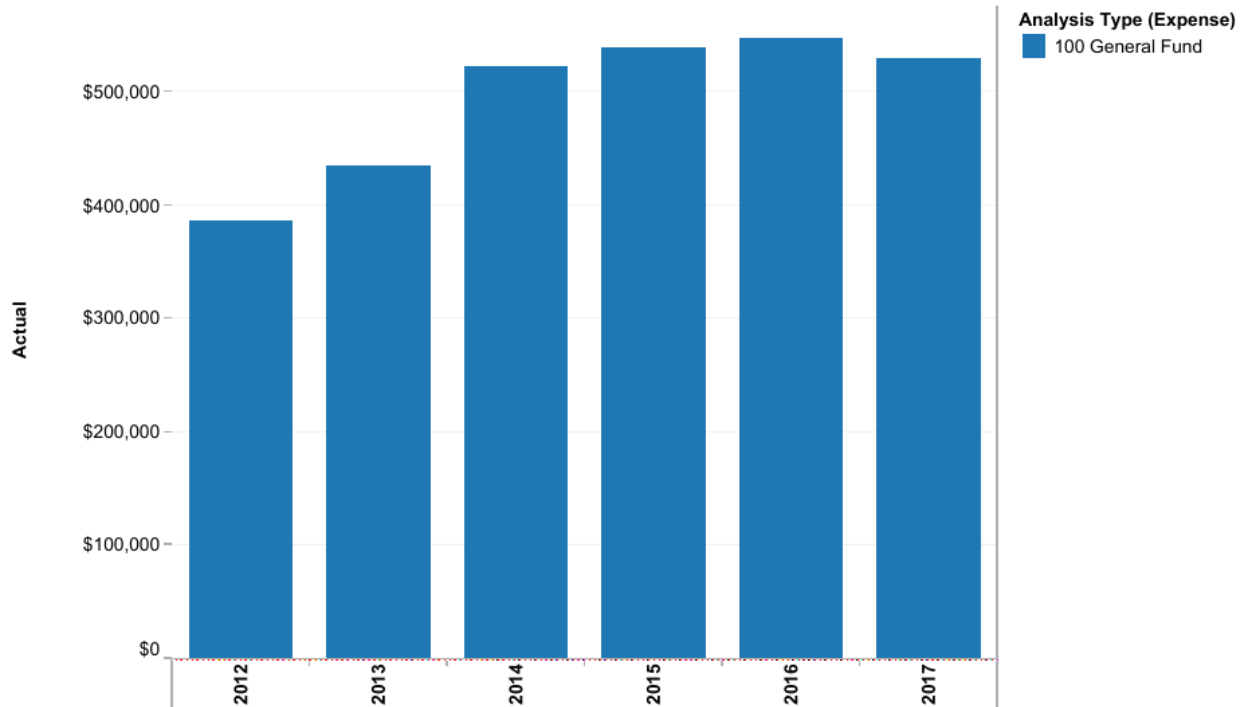
9. Other Contractual Services Increase

The U.S. City Average Consumer Price Index for Urban Wage Earners and Clerical Workers currently estimated for 2018 is 2.5% and for Urban Consumers is 2.4%. The District's insurance agent of record, Brown and Brown, estimates premiums for property and liability will increase by 5 to 6 percent. Premiums for workers compensation will likely increase also due to the experience modification factor increasing from 0.78 to 0.92.

Actual expenditures for the object codes 650 Insurance and Judgements are shown in the chart below and in the graph.

	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
100 General Fund	\$386,602	\$435,026	\$522,495	\$538,001	\$547,901	\$529,192

Expenses Bar Chart
Tigard-Tualatin SD 23J
By: Fund
Source: Oregon Department of Education

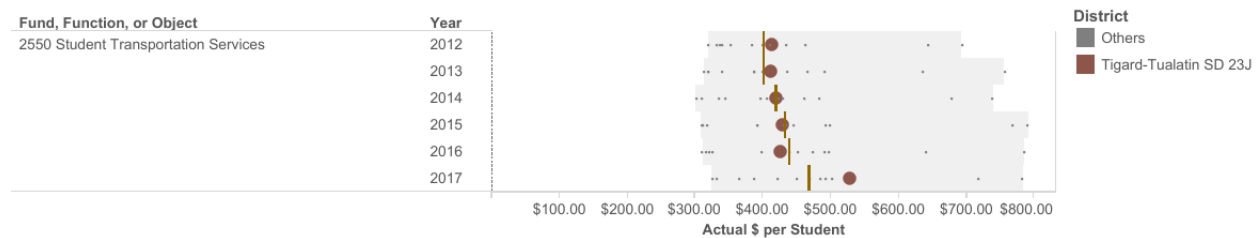


10. Transportation

General fund transportation expenses are 70 percent reimbursable under the State School Fund formula. The contract for the transportation services provider calls for cost escalation in 2019-20 based on the Consumer Price Index for Urban Consumers, U.S. City Average for the prior November to November period, which is currently estimated at 2.2%.

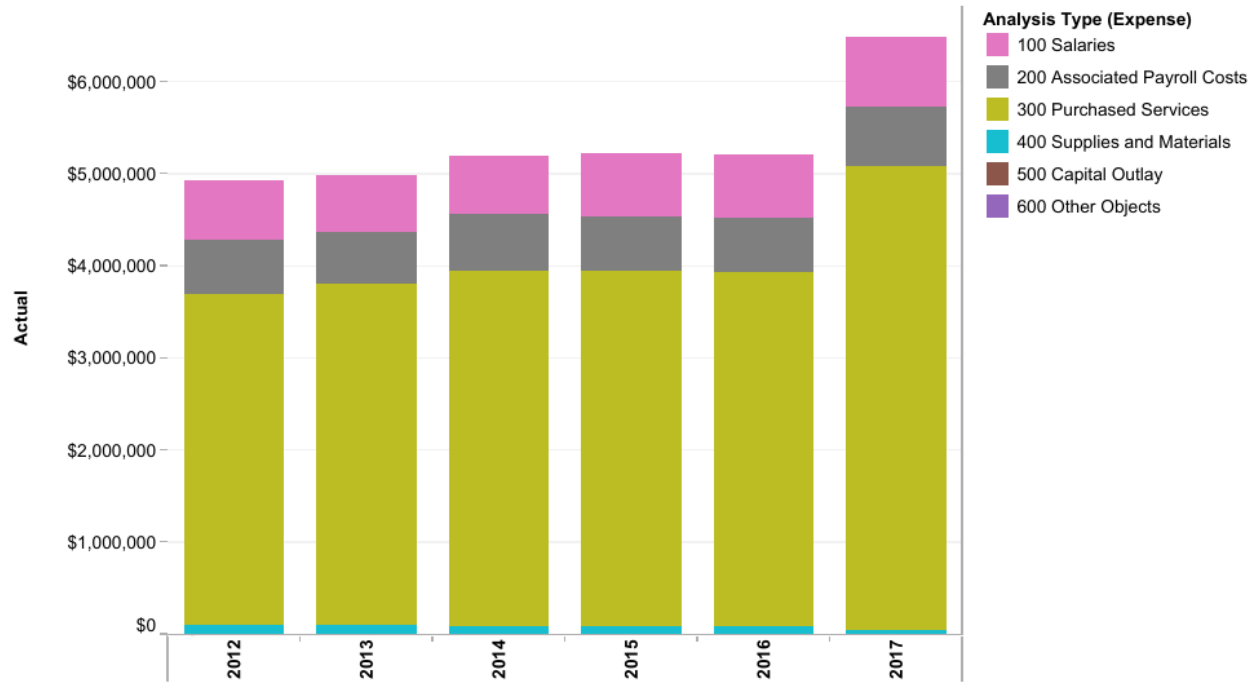
The Financial Oversight Committee has developed a list of districts for fiscal comparison. The Districts are Ashland, Beaverton, Corvallis, Gresham-Barlow, Hillsboro, Lake Oswego, McMinnville, Medford, North Clackamas, Portland, Sherwood, and West Linn-Wilsonville. The comparison below shows per student spending for transportation in the general fund.

Benchmark Comparison - Expenses
Tigard-Tualatin SD 23J
Source: Oregon Department of Education



The chart below shows a history of district expenditures that were reimbursable in the State School Fund Grant at 70 percent.

Expenses Bar Chart
Tigard-Tualatin SD 23J
By: Object Level 1
Source: Oregon Department of Education



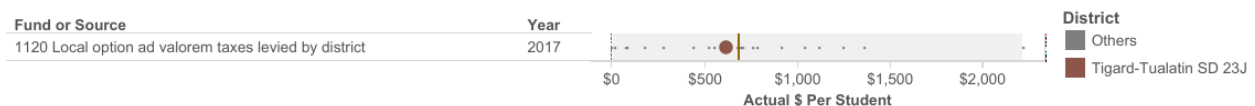
11. Local Option Dollars

Fiscal Year	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2016-17 Actual	FY 2018-19 Estimated
Local Option Taxes	\$ 4,209,526	\$ 6,124,517	\$ 6,793,911	\$ 7,864,739	\$ 8,610,901	\$ 9,500,000
Increase/(Decrease)	\$ 489,140	\$ 1,914,991	\$ 669,394	\$ 1,070,828	\$ 746,162	\$ 889,099
% Change	13.15%	45.49%	10.93%	15.76%	9.49%	10.33%

The local option tax levy increased again for the 2018-19 fiscal year and the estimated amount for collections approximates the amount budgeted in the current year. The Assessor cannot estimate 2019-20 tax values. A portion of the increase for the current year is \$158,000 from the one time Comcast settlement.

As a benchmark below is a comparison of TTSD local option revenue per student compared to all other districts that reported local option tax revenue for the 2016-17 fiscal year.

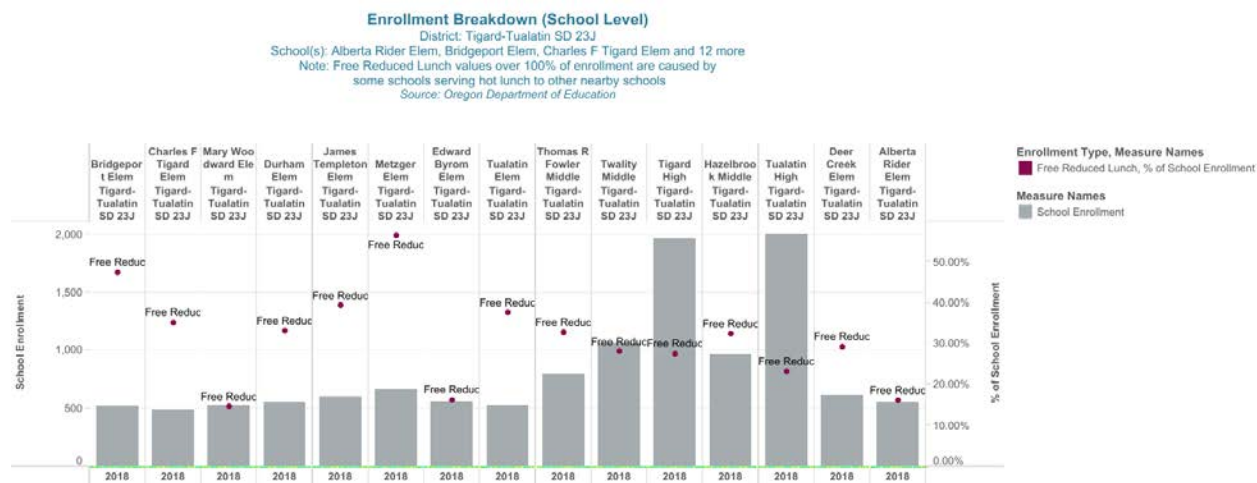
Benchmark Comparison - Revenue
Tigard-Tualatin SD 23J
Source: Oregon Department of Education



12. Discretionary School Budgets

The amount per student by level for the 2018-19 budget is shown below. School discretionary budgets for 18-19 include targeted allocations for staff development, and at high schools additional support for AVID and IB programs. The Arts allocation was moved back to the school level. The allocation for professional development was decreased by \$4 per student to direct the

funds to Teaching and Learning for district wide initiatives. An additional \$30,000 is allocated to schools based on ELL and poverty populations based on the number of students that qualify for free/reduced price lunch. The graph below shows the enrollment by school and the percent of students that qualify for free and reduced price lunch for the 2017-18 school year.



The rates for the past five years are shown below.

	2014-15	2015-16	2016-17	2017-18	2018-19
Elementary schools	\$ 68.30	\$ 71.86	\$ 71.86	\$ 70.08	\$ 66.98
Middle schools	\$ 77.10	\$ 86.35	\$ 86.35	\$ 102.54	\$ 102.19
High schools	\$ 96.88	\$ 115.54	\$ 115.54	\$ 141.68	\$ 148.80

No decision has been made on rates for 2019-20.

13. Estimated Ending Fund Balances

Staff currently expects reserve levels at the end of the year to meet Board Policy targets as budgeted. The District as of the date of the report has not used contingency funds so those funds could be estimated as a resource.

14. Early Retirement

The District contracted with HP Northwest for a two year actuarial valuation of our Early Retirement Program for the two year period ending June 30, 2018. This valuation determined the rate of subject payroll to budget. It is currently 1.53 percent. The rate for FY 2019-20 is based on an amount that must be collected and will be determined based on actual staffing and the actuarial valuation for the period ending June 30, 2018. There are 49 employees that will be eligible to retire with the District paid health insurance and the 40 employees will be able to retire with health insurance and a stipend. Twenty five of the eligible employee are vested and eligible to retire with benefits as of June 30, 2018. There are 46 retirees. If we look back five years to 2014 there were 84 current employees able to retire with district benefits and 110 retirees. The plan assets reported in the CAFR as of June 30, 2018 were \$2,529,795.

15. Food Services

Food Services will continue to be self-supporting.

16. Class Size

Staffing ratios and class size as of September 2018:

Staffing Ratio and Class Size

Grade/Level	Staffing Ratio for 2018-19	Class Size 2018-19
Full Day K	1:22	23.2
1st	1:25	25.5
2nd	1:26	24.5
3rd	1:27	25.2
4th	1:28	28.1
5th	1:28	27.3

Grade/Level	Staffing Ratio for 2018-19	Class Size 2018-19
MS Core Average	01:25.0	27.2
MS Elective Avg	01:25.0	28.4

Grade/Level	Staffing Ratio for 2018-19	Class Size 2018-19
HS Core Average	01:26.5	28.0
HS Elective Average	01:26.5	27.9

17. M.I.T.C.H. Charter School

The budget for M.I.T.C.H. Charter School will be based on enrollment estimates provided by the Charter School in March. The Charter School rate will be issued on March 1 with the District State School Fund estimates by the Oregon Department of Education. The District retains 20 percent of the charter school rate for MITCH students K-8 as administrative fees. The estimate of the net amount due to M.I.T.C.H. will be updated as more definite 2019-20 SSF estimates are available.

For the current year there are 219 students attending MITCH. The charter school is targeting enrollment at 247 students for 2019-20, resulting in an ADMw of 254.80 used to calculate the State School Fund Grant payment. The related payment to MITCH will be \$1.7 million based on the current grant estimate.

18. Technology Replacement Plan

Expenditures for Technology Replacement for the current year and in 2019-20 are planned for in the bond passed in November 2016.

Pamplin MediaGroup

6605 SE Lake Road, Portland, OR 97222
PO Box 22109 Portland, OR 97269-2169
Phone: 503-684-0360 Fax: 503-620-3433
E-mail: legals@commnewspapers.com

AFFIDAVIT OF PUBLICATION

State of Oregon, County of Washington, SS I,
Charlotte Allsop, being the first duly sworn,
depose and say that I am the Accounting
Manager of the **The Times**, a newspaper
of general circulation, serving Bvtn/Tigard/
Tualatin/Sherwood in the aforesaid county
and state, as defined by ORS 193.010 and
193.020, that

Tigard-Tualatin School District #23J
NOTICE OF BUDGET COMMITTEE MEET-
ING on May 08, 2019 at 6:30 p.m.
Ad#: 105398

A copy of which is hereto annexed, was
published in the entire issue of said
newspaper(s) for 1 week(s) in the
following issue(s):
04/25/2019

Charlotte Allsop

Charlotte Allsop (Accounting Manager)

Subscribed and sworn to before me this
04/25/2019.

Shawn M Sroufe

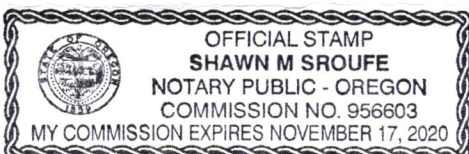
NOTARY PUBLIC FOR OREGON

Acct #: 101489
Attn: Amber Summers
TIGARD-TUALATIN SCHOOL DIST 23J
6960 SW SANDBURG ST
TIGARD, OR 97223

NOTICE OF BUDGET COMMITTEE MEETING

A public meeting of the Budget Committee of the **Tigard-Tualatin School District #23J**, Washington and Clackamas Counties, State of Oregon, to discuss the budget for the fiscal year July 1, 2019 to June 30, 2020, will be held at Hibbard Administration Building, 6960 SW Sandburg Street, Tigard, OR 97223. The meeting will take place on **May 08, 2019 at 6:30 p.m.** The purpose of the meeting is to receive the budget message and to receive comment from the public on the budget. This is a public meeting where deliberation of the Budget Committee will take place. Any person may appear at the meeting and discuss the proposed programs with the Budget Committee. A copy of the budget document may be inspected or obtained on or after May 7, 2019 at the Tigard-Tualatin School District Office, 6960 SW Sandburg Street, Tigard, OR 97223-between the hours of 8:00 a.m. and 4:00 p.m. A second notice of the meeting of the Budget Committee of the Tigard-Tualatin School District #23J will be available online at the following web address: <http://www.ttsdschools.org>.
Publish April 25, 2019.

TT105398



Pamplin MediaGroup

6605 SE Lake Road, Portland, OR 97222
PO Box 22109 Portland, OR 97269-2169
Phone: 503-684-0360 Fax: 503-620-3433
E-mail: legals@commnewsnewspapers.com

AFFIDAVIT OF PUBLICATION

State of Oregon, County of Washington, SS I,
Charlotte Allsop, being the first duly sworn,
depose and say that I am the Accounting
Manager of the **The Times**, a newspaper
of general circulation, serving Bvtn/Tigard/
Tualatin/Sherwood in the aforesaid county
and state, as defined by ORS 193.010 and
193.020, that

Tigard-Tualatin School District 23J
Notice of Budget Hearing June 24, 2019
at 6:30 p.m. Form ED-1
Ad#: 113961

A copy of which is hereto annexed, was
published in the entire issue of said
newspaper(s) for 1 week(s) in the
following issue(s):
06/06/2019

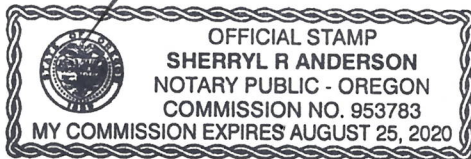
Charlotte Allsop

Charlotte Allsop (Accounting Manager)

Subscribed and sworn to before me this
06/06/2019.

Sherryl R Anderson

NOTARY PUBLIC FOR OREGON



Acct #: 101489

Attn: Amber Summers

TIGARD-TUALATIN SCHOOL DIST 23J
6960 SW SANDBURG ST
TIGARD, OR 97223

FORM ED-1

NOTICE OF BUDGET HEARING

A public meeting of the Board of Directors of the Tigard-Tualatin School District #23J will be held on June 24, 2019 at 6:30 p.m., at the Hibbard Administration Building, 6960 SW Sandburg Street, Tigard, Oregon. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2019, as approved by the Tigard-Tualatin School District Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at the Tigard-Tualatin School District Office, 6960 SW Sandburg Street, Tigard, Oregon between the hours of 8:00 a.m. and 4:00 p.m., or online at www.ttsd.schools.org. This budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same as the preceding year.

Contact: David C. Moore

Telephone: (503) 431-4016

Email: dmoore@ttsd.k12.or.us

FINANCIAL SUMMARY - RESOURCES			
TOTAL OF ALL FUNDS	Actual Amount Last Year 2017-18	Adopted Budget This Year 2018-19	Approved Budget This Year 2019-20
Beginning Fund Balance	\$276,795,747	\$260,825,808	\$289,397,954
Current Year Property Taxes, other than Local Option Taxes	\$71,504,414	\$73,851,534	\$80,446,300
Other Revenue from Local Sources	\$8,549,862	\$8,859,000	\$9,268,400
Revenue from Intermediate Sources	\$19,292,008	\$18,154,063	\$22,248,287
Revenue from State Sources	\$3,971,511	\$5,104,636	\$5,781,880
Revenue from Federal Sources	\$77,935,591	\$74,436,331	\$79,571,856
Interfund Transfers	\$7,891,972	\$8,888,231	\$9,074,600
All Other Budget Resources	\$1,705,105	\$2,499,410	\$2,920,297
Total Resources	\$469,665,118	\$453,487,819	\$499,659,635

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION			
Salaries	\$73,459,051	\$81,493,935	\$82,434,667
Other Associated Payroll Costs	\$51,382,442	\$57,079,581	\$62,262,126
Purchased Services	\$39,088,078	\$133,961,082	\$51,954,504
Supplies & Materials	\$9,700,292	\$28,534,723	\$21,058,338
Capital Outlay	\$9,799,329	\$40,586,979	\$212,785,308
Other Objects (except debt service & interfund transfers)	\$2,265,299	\$5,564,558	\$3,741,063
Debt Service*	\$24,367,082	\$25,136,300	\$30,454,707
Interfund Transfers*	\$1,705,105	\$2,499,410	\$2,920,297
Transits	\$249,454	\$345,000	\$300,000
Operating Contingency	\$0	\$3,923,660	\$4,326,033
Unappropriated Ending Fund Balance & Reserves	\$257,648,985	\$74,362,591	\$27,422,592
Total Requirements	\$469,665,118	\$453,487,819	\$499,659,635

FINANCIAL SUMMARY - REQUIREMENTS AND FULL-TIME EQUIVALENT EMPLOYEES (FTE) BY FUNCTION			
1000 Instruction	\$96,553,606	\$107,245,981	\$111,919,975
FTE	808.78	808.78	807.47
2000 Support Services	55,450,281	65,303,970	72,184,780
FTE	350.96	357.83	365.73
3000 Enterprise & Community Service	4,897,353	6,963,976	7,289,190
FTE	21.61	30.41	30.04

FORM ED-1
NOTICE OF BUDGET HEARING

A public meeting of the Board of Directors of the Tigard-Tualatin School District #23J will be held on June 10, 2019 at 6:30 p.m., at the Hibbard Administration Building, 6960 SW Sandburg Street, Tigard, Oregon. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2019 as approved by the Tigard-Tualatin School District Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at the Tigard-Tualatin School District Office, 6960 SW Sandburg Street, Tigard, Oregon between the hours of 8:00 a.m. and 4:00 p.m., or online at www.ttsdschools.org. This budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same as the preceding year.

Contact: David C. Moore

Telephone: (503) 431-4016

Email: dmoore@ttsd.k12.or.us

FINANCIAL SUMMARY - RESOURCES

TOTAL OF ALL FUNDS	Actual Amount Last Year 2017-18	Adopted Budget This Year 2018-19	Approved Budget This Year 2019-20
Beginning Fund Balance	\$276,795,747	\$260,825,808	\$289,397,954
Current Year Property Taxes, other than Local Option Taxes	\$71,504,414	\$73,851,534	\$80,446,300
Current Year Local Option Property Taxes	\$8,549,862	\$8,859,000	\$9,268,400
Other Revenue from Local Sources	\$19,292,008	\$18,154,063	\$22,248,287
Revenue from Intermediate Sources	\$3,971,511	\$5,104,636	\$5,781,880
Revenue from State Sources	\$77,935,591	\$74,436,331	\$79,571,856
Revenue from Federal Sources	\$7,891,972	\$8,888,231	\$9,074,600
Interfund Transfers	\$1,705,105	\$2,499,410	\$2,920,297
All Other Budget Resources	\$2,018,908	\$868,806	\$950,061
Total Resources	\$469,665,118	\$453,487,819	\$499,659,635

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION

Salaries	\$73,459,051	\$81,493,935	\$82,434,667
Other Associated Payroll Costs	\$51,382,442	\$57,079,581	\$62,262,126
Purchased Services	\$39,088,078	\$133,961,082	\$51,954,504
Supplies & Materials	\$9,700,292	\$28,534,723	\$21,058,338
Capital Outlay	\$9,799,329	\$40,586,979	\$212,785,308
Other Objects (except debt service & interfund transfers)	\$2,265,299	\$5,564,558	\$3,741,063
Debt Service*	\$24,367,082	\$25,136,300	\$30,454,707
Interfund Transfers*	\$1,705,105	\$2,499,410	\$2,920,297
Transits	\$249,454	\$345,000	\$300,000
Operating Contingency	\$0	\$3,923,660	\$4,326,033
Unappropriated Ending Fund Balance & Reserves	\$257,648,985	\$74,362,591	\$27,422,592
Total Requirements	\$469,665,118	\$453,487,819	\$499,659,635

FINANCIAL SUMMARY - REQUIREMENTS AND FULL-TIME EQUIVALENT EMPLOYEES (FTE) BY FUNCTION

1000 Instruction	\$96,553,606	\$107,245,981	\$111,919,975
FTE	807.46	808.78	807.47
2000 Support Services	55,450,281	65,303,970	72,184,780
FTE	350.96	357.83	365.73
3000 Enterprise & Community Service	4,897,353	6,963,976	7,289,190
FTE	37.81	38.41	39.94
4000 Facility Acquisition & Construction	28,793,252	167,751,931	242,842,061
FTE	2.00	5.50	8.50
5000 Other Uses			
5100 Debt Service*	24,367,082	25,136,300	30,454,707
5200 Interfund Transfers*	1,705,105	2,499,410	2,920,297
5300 Transits	249,454	300,000	300,000
6000 Contingency	0	3,923,660	4,326,033
7000 Unappropriated Ending Fund Balance	257,648,985	74,362,591	27,422,592
Total Requirements	\$469,665,118	\$453,487,819	\$499,659,635
Total FTE	1198.2306	1210.520597	1221.644197

* not included in total 5000 Other Uses. To be appropriated separately from other 5000 expenditures.

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING **

Tigard-Tualatin School District's 2019-20 general fund budget is based on the Governor's budget of \$8.97 billion and reflects operating revenues and one-time resources to meet current service level. The district will apply one-time resources to make strategic investments that total \$3 million in the General Fund. The 2019-20 budget contains a fully funded reserve as required by Board policy for the fourth year in a row. One-fifth of the rainy day fund or \$1.44 million is budgeted as operating contingency as a placeholder in the event the Fund for Student Success is approved by the Oregon Legislature and the district begins early implementation of select programs. The District will sell bonds in June 2019. The levy for general obligation bonds is estimated based on the highest levy estimate. The actual levy will be determined after the bonds are sold. The Capital Projects Fund includes proceeds from general obligation bonds to be sold in June 2019.

PROPERTY TAX LEVIES			
	Rate or Amount Imposed	Rate or Amount Imposed	Rate or Amount Approved
Permanent Rate Levy (Rate Limit \$4.9892per \$1,000)	\$4.9892/\$1,000	\$4.9892/\$1,000	\$4.9892/\$1,000
Local Option Levy	\$1.000/\$1,000	\$1.000/\$1,000	\$1.000/\$1,000
Levy For General Obligation Bonds	\$19,743,000	\$20,518,400	\$25,587,800

STATEMENT OF INDEBTEDNESS		
LONG TERM DEBT	Estimated Debt Outstanding on July 1	Estimated Debt Authorized, But Not Incurred on July 1
General Obligation Bonds	\$307,840,000	\$0
Other Bonds	\$28,540,000	\$0
Other Borrowings	\$0	\$0
Total	\$336,380,000	\$0

** If more space is needed to complete any section of this form, insert lines (rows) on this sheet. You may delete blank lines.

Tigard-Tualatin School District 23 J
Resolution 1819-16

Resolution Adopting the Budget, Making Appropriations, and Imposing and Categorizing Taxes

Adopting the Budget

BE IT RESOLVED that the Board of Directors of the Tigard-Tualatin School District 23J, Washington and Clackamas Counties, Oregon, hereby adopts the budget for the 2019-20 fiscal year in the total amount of \$499,659,635 for all funds now on file at the Hibbard Administration Building.

Making Appropriations

BE IT RESOLVED that the amounts for the fiscal year beginning July 1, 2019, and for the purposes shown below are hereby appropriated:

<u>General Fund</u>	
Instruction	96,495,075
Support Services	55,020,020
Enterprise and Community Services	304,386
Transfers	455,000
Contingency	4,326,033
Total Appropriation	156,600,513
* Unappropriated Ending Fund Balance	14,478,101
Total General Fund	171,078,614
<u>Special Revenue Funds</u>	
Instruction	14,679,900
Support Services	13,778,575
Enterprise and Community Services	6,766,804
Transfers	1,600,000
Transfer to Other LEAs	300,000
Total Appropriation	37,125,279
* Unappropriated Ending Fund Balance	1,555,000
Total State, County, and Local Grants Fund	38,680,279
<u>General Obligation Debt Service Fund</u>	
Debt Service	25,159,300
Total General Obligation Debt Service Fund	25,159,300
<u>Full Faith and Credit and Lease Obligation Fund</u>	
Debt Service	1,507,315
Transfers	140,332
Total Appropriation	1,647,647
* Unappropriated Ending Fund Balance	111,551
Total Full Faith and Credit and Lease Obligation Fund	1,759,198
<u>Pension Bond Series 2007 Debt Service Fund</u>	
Debt Service	3,788,092
Total Pension Bond Series 2007 Debt Service Fund	3,788,092

<u>Capital Projects Fund</u>	
Facilities Maintenance and Construction	242,842,061
Transfers	699,965
Total Appropriation	243,542,026
* Unappropriated Ending Fund Balance	9,674,956
Total Capital Projects Fund	253,216,982
<u>Insurance Reserve Fund</u>	
Instruction	745,000
Support Services	1,350,170
Enterprise and Community Services	218,000
Total Insurance Reserve Fund	2,313,170
<u>Trust and Agency Funds</u>	
Support Services	2,036,016
Transfers	25,000
Total Appropriation	2,061,016
* Unappropriated Ending Fund Balance	1,602,984
Total Early Retirement Plan Fund	3,664,000
Total All Funds	
Total Appropriations	472,237,043
* Total Unappropriated Ending Fund Balance	27,422,592
Total All Funds	499,659,635

* Unappropriated Ending Fund Balances are not appropriated

Imposing and Categorizing Taxes

BE RESOLVED that the Board of Directors of Tigard-Tualatin School District 23J, Washington and Clackamas Counties, Oregon hereby imposes the taxes provided for in the adopted budget at the rate of \$4.9892 per \$1,000 of assessed value for operations; in the amount of \$1.0000 per \$1,000 for local option operations; in the amount of \$21,624,400 for bonds; and that these taxes are hereby imposed and categorized for tax year 2019-20 upon the assessed value of all taxable property within the District.

	Education	Excluded from Limitation
General Fund Permanent Rate Tax	\$4.9892/\$1,000	
General Fund Local Option Tax	\$1.0000/\$1,000	
Debt Service Fund		\$21,624,400

The above resolution statements were approved and declared adopted on this 24th day of June 2019.

Signed:


Jill Zurschmeide Chairman of the Board

Attest:


Dr. Susan Rieke-Smith, Superintendent/District Clerk

Notice of Property Tax and Certification of Intent to Impose a Tax on Property for Education Districts

FORM ED-50
2019-2020

To assessor of Washington/Clackamas County County

- File no later than JULY 15.
- Be sure to read instructions in the current Notice of Property Tax Forms and Instruction booklet.

☐ Check here if this is
an amended form.

The Tigard-Tualatin SD 23J has the responsibility and authority to place the following property tax, fee, charge or assessment
District Name

on the tax roll of Washington and Clackamas County. The property tax, fee, charge or assessment is categorized as stated by this form.
County Name

<u>6960 SW Sandburg St</u> Mailing Address of District	<u>Tigard</u> City	<u>OR</u> State	<u>97223</u> Zip	<u>07/09/2019</u> Date Submitted
<u>David C. Moore</u> Contact Person	<u>Chief Financial Officer</u> Title	<u>503-431-4016</u> Daytime Telephone	<u>dmoore@ttsd.k12.or.us</u> Contact Person E-mail	

CERTIFICATION - You must check one box.

- ☒ The tax rate or levy amounts certified in Part I are within the tax rate or levy amounts approved by the budget committee.
- ☐ The tax rate or levy amounts certified in Part I were changed by the governing body and republished as required in ORS 294.456.

PART I: TOTAL PROPERTY TAX LEVY

PART I: TOTAL PROPERTY TAX LEVY

		Subject to Education Limits		Excluded from Measure 5 Limits Amount of Levy
		Rate -or- Dollar Amount		
1. Rate per \$1,000 or dollar amount levied (within permanent rate limit)	1	\$4.9892/\$1,000		
2. Local option operating tax	2	\$1.0000/\$1,000		
3. Local option capital project tax	3	0		
4a. Levy for bonded indebtedness from bonds approved by voters prior to October 6, 2001 4a.		\$0		
4b. Levy for bonded indebtedness from bonds approved by voters after October 6, 2001 4b.		\$21,624,400		
4c. Total levy for bonded indebtedness not subject to Measure 5 or Measure 50 (total of 4a + 4b) 4c.		\$21,624,400		

PART II: RATE LIMIT CERTIFICATION

5. Permanent rate limit in dollars and cents per \$1,000	5	4.9892
6. Election date when your new district received voter approval for your permanent rate limit	6	
7. Estimated permanent rate limit for newly merged/consolidated district	7	

PART III: SCHEDULE OF LOCAL OPTION TAXES - Enter all local option taxes on this schedule. If there are more than three taxes, attach a sheet showing the information for each.

Purpose (operating, capital project, or mixed)	Date voters approved local option ballot measure	First tax year levied	Final tax year to be levied	Tax amount -or- rate authorized per year by voters
Operating	November 4, 2014	2015-16	2019-20	\$1.000/\$1,000

GENERAL FUND

General Fund Resources and Requirements



Tigard-Tualatin School District 23J

"Educate every child"

General Fund

This fund budgets for all financial resources and requirements of the District, except for those required to be accounted for in another fund.

Revenue:

The State School Fund Grant general purpose and transportation grants are the principal revenue sources of the general fund totaling 88.8% of operating revenue. The State School Fund Grant is apportioned to schools through the general purpose grant, a facility grant, a transportation grant and a high cost disabilities grant. 95.5 % of the grant is allocated to school districts and the remainder is allocated to ESDs. All grants except the facility grant are accounted for in the general fund. Districts may apply for facility grant funds when construction adds square footage to school buildings. The state grant apportionment is minus local revenue. Local revenue includes general operating property taxes, county and common school funds, and federal forest fees. Local property taxes account for 97.5% of the local revenue. The general purpose grant is allocated through a weighted average daily membership formula. The transportation grant is paid at seventy percent of the district's allowable general fund transportation costs. Each December, School districts in the state are required to estimate for the following year the components of the grant such as ADMw, local property taxes, transportation costs, and the cost of students with an IEP with a cost per student over \$30,000. The district receives estimated payments starting in September and ending in May. The general purpose and transportation portion of the grant is reconciled the following May after districts file student enrollment data and final annual financial reports. The high cost disability is grant is a shared grant based the district's proportion of the funds claimed and is 1.6% of operating revenue. The district receives an estimated payment for the current year in May and a final settlement the following May.

The local option tax levy is a voter approved levy that allows the district to collect taxes outside the constitutional tax limitation. The length of the approval is limited to five years. District voters renewed the levy in 2014 for the fiscal years 2015-16 through 2019-20. In November 2018, voters renewed the levy for five years beginning in 2020-21 through 2024-25. This resource accounts for 6.5% of operating revenue. The approved levy is \$1.00 per thousand of assessed value. The levy is subject to compression as the tax is levied on the assessed valuation but the limit on the tax is determined the real market value. The district estimates the 2019-20 assessed value to be \$11.98 billion and the current year local option tax collection to be \$9 million.

The remainder of the revenue is 3.1% of the total and includes earning on investments, the portion of district's ESD allocation not used for services, athletic pay to play and gate fees, and other state and local sources.

Expenditures:

Staff salary and benefits account for 84.8% of operating expenditures in the general fund. FTE is summarized below.

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Proposed Budget	FY 19-20 Adopted Budget
Licensed	697.63	686.74	695.34	695.34
Classified	359.27	359.97	365.34	365.34
Administrative	33.37	33.37	35.49	35.49
Managerial and Confidential	15.00	16.00	15.00	15.00
Total FTE	1,105.27	1,096.08	1,111.17	1,111.17

The state accounting handbook describes the object as the “service or commodity bought.” The budget is summarized below by object.

Object	Budget	% of Operating Budget
Salaries and Benefits	129,091,455	84.8%
Purchased Services	17,555,928	11.5%
Supplies And Materials	3,561,789	2.3%
Capital Outlay	474,910	0.3%
Other Objects	1,135,398	0.7%
Transfers	455,000	0.3%
Total operating budget	152,274,480	

The state accounting handbook describes a function as the “activity for which a service or material is acquired.” The general budget summarized below by function.

Function	Budget	% of Operating Budget
Direct Instruction	96,495,075	63.4%
Support Services - Students	9,582,581	6.3%
Support Service - Instructional Staff Support	6,410,376	4.2%
Office the Principal	10,251,055	6.7%
Student Transportation	7,815,070	5.1%
Technology Services	2,481,422	1.6%
Operation and Maintenance of Physical Plant	11,744,115	7.7%
Central Support	6,735,402	4.4%
Enterprise and Community Service	304,386	0.2%
Transfers to Other Funds	455,000	0.3%
Total operating budget	152,274,480	

Tigard-Tualatin School Dist 23J
6960 SW Sandburg Street Tigard, OR 97223

Resources Report

	FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 100 GENERAL FUND									
1110 AD VALOREM TAXES LEVIED BY DIS*	50,608,964.59	53,031,836.59	54,603,039.00	0.00	56,953,000.00	0.00	56,953,000.00	56,953,000.00	0.00
1120 LOCAL OPTION AD VALORM TAXES L	7,864,738.84	8,610,901.32	8,900,600.00	0.00	9,341,400.00	0.00	9,341,400.00	9,341,400.00	0.00
1190 PENALTY & INTEREST ON TAX	31,169.60	41,529.36	37,961.00	0.00	47,000.00	0.00	47,000.00	47,000.00	0.00
1311 TUITION FROM INDIVIDUALS	22,722.00	17,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1312 TUITION FROM OTH DIST IN	182,500.00	121,130.00	138,800.00	0.00	214,200.00	0.00	214,200.00	214,200.00	0.00
1500 EARNINGS ON INVESTMENTS	412,149.87	839,487.51	1,000,000.00	0.00	1,000,000.00	0.00	1,000,000.00	1,000,000.00	0.00
1700 EXTRACURRICULAR ACTIVITIES	364,982.08	386,571.09	384,265.00	0.00	454,265.00	0.00	454,265.00	454,265.00	0.00
1800 COMMUNITY SERVICE ACTIVITIES	122,153.36	128,561.88	90,000.00	0.00	120,000.00	0.00	120,000.00	120,000.00	0.00
1960 RECOVERY PRIOR YEARS EXP	238,727.80	150,994.92	200,000.00	0.00	242,000.00	0.00	242,000.00	242,000.00	0.00
1980 FEES CHARGED TO GRANTS	133,606.00	189,240.08	150,000.00	0.00	190,000.00	0.00	190,000.00	190,000.00	0.00
1990 MISCELLANEOUS REVENUES	242,745.30	354,721.59	150,000.00	0.00	150,000.00	0.00	150,000.00	150,000.00	0.00
1000 Revenue from Local Sources	60,224,459.44	63,871,974.34	65,654,665.00	0.00	68,711,865.00	0.00	68,711,865.00	68,711,865.00	0.00
2101 COUNTY SCHOOL FUNDS	175,770.39	321,604.76	180,000.00	0.00	300,000.00	0.00	300,000.00	300,000.00	0.00
2102 ESD APPORTIONMENT	1,700,000.00	820,687.00	1,800,000.00	0.00	1,970,000.00	0.00	1,970,000.00	1,970,000.00	0.00
2000 Revenue from Intermediate Sources	1,875,770.39	1,142,291.76	1,980,000.00	0.00	2,270,000.00	0.00	2,270,000.00	2,270,000.00	0.00
3101 STATE SCH FD-GEN SUPPORT	59,620,710.14	66,396,293.27	65,283,454.00	0.00	69,422,678.00	0.00	69,422,678.00	69,422,678.00	0.00
3103 COMMON SCHOOL FUND	1,568,751.90	1,305,587.84	1,276,877.00	0.00	1,185,571.00	0.00	1,185,571.00	1,185,571.00	0.00
3109 SSF-HIGH COST STUDENTS	1,949,646.13	2,483,021.06	2,000,000.00	0.00	2,300,000.00	0.00	2,300,000.00	2,300,000.00	0.00
3111 PRIOR YR SSFG ADJUSTMENT	1,158,067.94	1,343,909.04	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3199 OTH ST UNRESTRICTED GRANT	23,450.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3204 DRIVERS EDUCATION	34,545.00	38,880.00	38,000.00	0.00	76,000.00	0.00	76,000.00	76,000.00	0.00
3299 (STATE) OTHER RESTRICTED GRAN*	0.00	11,020.80	0.00	0.00	112,500.00	0.00	112,500.00	112,500.00	0.00
3000 Revenue from State Sources	64,355,171.11	71,578,712.01	68,598,331.00	0.00	73,096,749.00	0.00	73,096,749.00	73,096,749.00	0.00
4500 FED RSTR REV THRU STATE	0.00	2,750.78	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4801 FEDERAL FOREST FEES	505.93	279.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4000 Revenue from Federal Sources	505.93	3,030.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5200 INTERFUND TRANSFERS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5300 SALE/LOSS FIXED ASSETS	1,500.00	3,400.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5400 BEGINNING FUND BALANCE	20,741,477.16	24,514,562.31	24,940,000.00	0.00	27,000,000.00	0.00	27,000,000.00	27,000,000.00	0.00
5000 Other Sources	20,742,977.16	24,517,962.31	24,940,000.00	0.00	27,000,000.00	0.00	27,000,000.00	27,000,000.00	0.00
Total Fund 100 GENERAL FUND	147,198,884.03	161,113,970.52	161,172,996.00	0.00	171,078,614.00	0.00	171,078,614.00	171,078,614.00	0.00

Tigard-Tualatin School Dist 23J
6960 SW Sandburg Street Tigard, OR 97223

Requirements Report

			FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund	100	GENERAL FUND									
Function	1000	Instruction									
100		SALARIES	47,394,512	48,093,847	51,054,980	769.69	52,477,937	767.51	52,477,937	52,477,937	767.51
200		ASSOCIATED PAYROLL COST	29,670,666	32,971,957	34,890,728	0.00	37,993,450	0.00	37,993,450	37,993,450	0.00
300		PURCHASED SERVICES	2,116,263	4,667,615	4,571,193	0.00	4,698,351	0.00	4,698,351	4,698,351	0.00
400		SUPPLIES AND MATERIALS	2,096,069	1,500,933	1,049,963	0.00	1,129,197	0.00	1,129,197	1,129,197	0.00
500		CAPITAL OUTLAY	8,549	1,000	2,300	0.00	2,300	0.00	2,300	2,300	0.00
600		OTHER OBJECTS	165,664	182,628	197,325	0.00	193,840	0.00	193,840	193,840	0.00
Total Function	1000	Instruction	81,451,723	87,417,980	91,766,489	769.69	96,495,075	767.51	96,495,075	96,495,075	767.51
Function	2000	Support Services									
100		SALARIES	17,183,237	18,836,426	20,438,474	333.21	21,853,762	340.42	21,853,762	21,853,762	340.42
200		ASSOCIATED PAYROLL COST	11,246,170	13,424,384	14,635,662	0.00	16,465,720	0.00	16,465,720	16,465,720	0.00
300		PURCHASED SERVICES	10,123,036	11,614,057	12,348,119	0.00	12,853,778	0.00	12,853,778	12,853,778	0.00
400		SUPPLIES AND MATERIALS	1,511,695	2,243,776	2,122,896	0.00	2,432,592	0.00	2,432,592	2,432,592	0.00
500		CAPITAL OUTLAY	0	948,468	97,610	0.00	472,610	0.00	472,610	472,610	0.00
600		OTHER OBJECTS	850,318	864,366	908,034	0.00	941,558	0.00	941,558	941,558	0.00
Total Function	2000	Support Services	40,914,456	47,931,477	50,550,794	333.21	55,020,020	340.42	55,020,020	55,020,020	340.42
Function	3000	Enterprise and Community Services									
100		SALARIES	117,634	113,166	116,115	2.37	161,044	3.25	161,044	161,044	3.25
200		ASSOCIATED PAYROLL COST	84,321	95,817	94,989	0.00	139,543	0.00	139,543	139,543	0.00
300		PURCHASED SERVICES	531	590	3,649	0.00	3,799	0.00	3,799	3,799	0.00
400		SUPPLIES AND MATERIALS	2,688	10,660	0	0.00	0	0.00	0	0	0.00
Total Function	3000	Enterprise and Community Services	205,174	220,233	214,753	2.37	304,386	3.25	304,386	304,386	3.25

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 100	GENERAL FUND									
Function 5000	Other Uses									
700	TRANSFERS	112,969	280,275	219,000	0.00	455,000	0.00	455,000	455,000	0.00
Total Function 5000	Other Uses	112,969	280,275	219,000	0.00	455,000	0.00	455,000	455,000	0.00
Function 6000	Contingencies									
800	OTHER USES OF FUNDS	0	0	3,923,660	0.00	4,326,033	0.00	4,326,033	4,326,033	0.00
Total Function 6000	Contingencies	0	0	3,923,660	0.00	4,326,033	0.00	4,326,033	4,326,033	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	24,514,562	25,264,006	14,498,300	0.00	14,478,101	0.00	14,478,101	14,478,101	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	24,514,562	25,264,006	14,498,300	0.00	14,478,101	0.00	14,478,101	14,478,101	0.00
Total Fund 100	GENERAL FUND	147,198,884	161,113,971	161,172,996	1,105.27	171,078,614	1,111.17	171,078,614	171,078,614	1,111.17



Tigard-Tualatin School District 23J

"Educate every child"

OTHER FUNDS

Other Funds

Resources and Requirements



Tigard-Tualatin School District 23J

"Educate every child"

Transportation Equipment Fund

This fund was established to support the replacement of school buses and school bus facilities. The principal resource is an allocation of funds based on the allowable depreciation on district owned transportation equipment, improvements and property. Depreciation payments are received in the Transportation Equipment Fund, and by law may be used only for the purchase of transportation equipment.

This fund will allow for the lease purchase of five buses.

Resources Report

	FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 204 TRANSPORTATION EQUIPMENT FUND									
1910 RENTALS	18,000.00	18,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1000 Revenue from Local Sources	18,000.00	18,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3222 ST SCHOOL FD TRANSP EQUIP	123,404.34	120,530.07	117,500.00	0.00	155,251.00	0.00	155,251.00	155,251.00	0.00
3000 Revenue from State Sources	123,404.34	120,530.07	117,500.00	0.00	155,251.00	0.00	155,251.00	155,251.00	0.00
5200 INTERFUND TRANSFERS	0.00	0.00	0.00	0.00	140,332.00	0.00	140,332.00	140,332.00	0.00
5400 BEGINNING FUND BALANCE	228,897.12	255,371.46	271,700.00	0.00	287,960.00	0.00	287,960.00	287,960.00	0.00
5000 Other Sources	228,897.12	255,371.46	271,700.00	0.00	428,292.00	0.00	428,292.00	428,292.00	0.00
Total Fund 204 TRANSPORTATION EQUIPMENT FUND	370,301.46	393,901.53	389,200.00	0.00	583,543.00	0.00	583,543.00	583,543.00	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 204	TRANSPORTATION EQUIPMENT FUND									
Function 2000	Support Services									
300	PURCHASED SERVICES	0	122,234	122,300	0.00	122,300	0.00	122,300	122,300	0.00
500	CAPITAL OUTLAY	114,930	0	266,900	0.00	461,243	0.00	461,243	461,243	0.00
Total Function 2000	Support Services	114,930	122,234	389,200	0.00	583,543	0.00	583,543	583,543	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	255,371	271,668	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	255,371	271,668	0	0.00	0	0.00	0	0	0.00
Total Fund 204	TRANSPORTATION EQUIPMENT FUND	370,301	393,902	389,200	0.00	583,543	0.00	583,543	583,543	0.00

Food Service Fund

This fund accounts for the activities of the District's food service program. Services include lunch programs in all schools and breakfast programs in many schools. Resources reflect: federal subsidies from the United States Department of Agriculture, which provide partial reimbursement to the District for each meal served, the value of federal commodities, and a matching grant from the State. The proposed budget has resources of \$5.456 million including a beginning fund balance of \$950,000. Requirements consist of \$2.3 million for staff, \$1.76 million for food supplies, and \$538,000 for materials, supplies, services and equipment.

Resources include \$200,000 transfer from the General Fund for the Meal Provision Program. This program will provide meals for all students regardless of their ability to pay. This includes meals from the regular menu but not the ala carte menu. Federal law does not allow the Food Service Fund to absorb this cost as a bad debt; therefore, a resource outside of the fund, e.g. general fund, must cover the cost.

The Food Service Fund operates as a nonprofit school food service program. This means that all food service operations conducted by the school food authority are principally for the benefit of school children; all of the revenue from this fund is used solely for the operation or improvement of such food services.

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Proposed Budget	FY 19-20 Adopted Budget
Classified	31.10	31.69	31.76	31.76
Managerial and Confidential	1.00	1.00	1.00	1.00
Total FTE	32.10	32.69	32.76	32.76

Resources Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 205	FOOD SERVICE FUND									
	1500 EARNINGS ON INVESTMENTS	10,168.47	14,263.78	7,000.00	0.00	8,000.00	0.00	8,000.00	8,000.00	0.00
	1600 FOOD SERVICE	1,104,248.64	1,160,654.47	1,369,000.00	0.00	1,433,000.00	0.00	1,433,000.00	1,433,000.00	0.00
	1990 MISCELLANEOUS REVENUES	1,864.67	663.23	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	1000 Revenue from Local Sources	1,116,281.78	1,175,581.48	1,376,000.00	0.00	1,441,000.00	0.00	1,441,000.00	1,441,000.00	0.00
	3102 STATE SCH FD-SCH LUNCH MT	35,035.18	35,000.29	35,000.00	0.00	35,000.00	0.00	35,000.00	35,000.00	0.00
	3299 (STATE) OTHER RESTRICTED GRAN	75,656.89	71,320.40	45,000.00	0.00	75,000.00	0.00	75,000.00	75,000.00	0.00
	3000 Revenue from State Sources	110,692.07	106,320.69	80,000.00	0.00	110,000.00	0.00	110,000.00	110,000.00	0.00
	4500 FED RSTR REV THRU STATE	2,301,033.89	2,310,823.96	2,450,000.00	0.00	2,500,000.00	0.00	2,500,000.00	2,500,000.00	0.00
	4900 REVENUE FOR/ON BAHALF OF THE I	267,359.17	260,775.65	260,000.00	0.00	255,000.00	0.00	255,000.00	255,000.00	0.00
	4000 Revenue from Federal Sources	2,568,393.06	2,571,599.61	2,710,000.00	0.00	2,755,000.00	0.00	2,755,000.00	2,755,000.00	0.00
	5200 INTERFUND TRANSFERS	0.00	44,271.24	50,000.00	0.00	200,000.00	0.00	200,000.00	200,000.00	0.00
	5400 BEGINNING FUND BALANCE	1,120,144.91	1,072,282.77	950,000.00	0.00	950,000.00	0.00	950,000.00	950,000.00	0.00
	5000 Other Sources	1,120,144.91	1,116,554.01	1,000,000.00	0.00	1,150,000.00	0.00	1,150,000.00	1,150,000.00	0.00
Total Fund 205	FOOD SERVICE FUND	4,915,511.82	4,970,055.79	5,166,000.00	0.00	5,456,000.00	0.00	5,456,000.00	5,456,000.00	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 205	FOOD SERVICE FUND									
Function 2000	Support Services									
100	SALARIES	0	30	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	10	0	0.00	0	0.00	0	0	0.00
Total Function 2000	Support Services	0	40	0	0.00	0	0.00	0	0	0.00
Function 3000	Enterprise and Community Services									
100	SALARIES	1,062,682	1,090,444	1,141,583	32.10	1,158,224	32.76	1,158,224	1,158,224	32.76
200	ASSOCIATED PAYROLL COST	894,135	982,148	1,063,493	0.00	1,156,098	0.00	1,156,098	1,156,098	0.00
300	PURCHASED SERVICES	45,071	39,013	47,150	0.00	86,500	0.00	86,500	86,500	0.00
400	SUPPLIES AND MATERIALS	1,825,265	1,744,927	2,093,274	0.00	2,234,678	0.00	2,234,678	2,234,678	0.00
500	CAPITAL OUTLAY	0	43,419	60,000	0.00	60,000	0.00	60,000	60,000	0.00
600	OTHER OBJECTS	16,077	10,252	10,500	0.00	10,500	0.00	10,500	10,500	0.00
Total Function 3000	Enterprise and Community Services	3,843,229	3,910,204	4,416,000	32.10	4,706,000	32.76	4,706,000	4,706,000	32.76
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	1,072,283	1,059,812	750,000	0.00	750,000	0.00	750,000	750,000	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	1,072,283	1,059,812	750,000	0.00	750,000	0.00	750,000	750,000	0.00
Total Fund 205	FOOD SERVICE FUND	4,915,512	4,970,056	5,166,000	32.10	5,456,000	32.76	5,456,000	5,456,000	32.76

Community Building and Grounds Use Fund

This fund accounts for the resources and requirements related to the rental of school facilities for community and private use and the parking fees collected at both high schools. The requirements in this fund include wages for building monitors and management of the program. High school parking lot fees are used for parking lot security and maintenance.

Parking fees at both high schools are committed to parking lot repairs and improvements.

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Proposed Budget	FY 19-20 Adopted Budget
Classified	1.00	1.00	1.00	1.00

Resources Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 207	COMMUNITY BUILDING USE FUND									
	1700 EXTRACURRICULAR ACTIVITIES	70,854.38	37,218.40	35,000.00	0.00	25,000.00	0.00	25,000.00	25,000.00	0.00
	1910 RENTALS	419,896.26	427,874.73	600,000.00	0.00	600,000.00	0.00	600,000.00	600,000.00	0.00
	1000 Revenue from Local Sources	490,750.64	465,093.13	635,000.00	0.00	625,000.00	0.00	625,000.00	625,000.00	0.00
	5400 BEGINNING FUND BALANCE	795,245.70	722,704.48	750,000.00	0.00	800,000.00	0.00	800,000.00	800,000.00	0.00
	5000 Other Sources	795,245.70	722,704.48	750,000.00	0.00	800,000.00	0.00	800,000.00	800,000.00	0.00
Total Fund 207	COMMUNITY BUILDING USE FUND	1,285,996.34	1,187,797.61	1,385,000.00	0.00	1,425,000.00	0.00	1,425,000.00	1,425,000.00	0.00

Requirements Report

			FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 207	COMMUNITY BUILDING USE FUND										
Function 1000	Instruction										
500	CAPITAL OUTLAY		0	0	100,000	0.00	0	0.00	0	0	0.00
Total Function 1000	Instruction		0	0	100,000	0.00	0	0.00	0	0	0.00
Function 2000	Support Services										
100	SALARIES		4,724	4,841	2,000	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST		694	371	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES		269	0	63,000	0.00	63,000	0.00	63,000	63,000	0.00
400	SUPPLIES AND MATERIALS		20,557	0	180,000	0.00	225,000	0.00	225,000	225,000	0.00
500	CAPITAL OUTLAY		44,829	0	42,598	0.00	0	0.00	0	0	0.00
Total Function 2000	Support Services		71,073	5,212	287,598	0.00	288,000	0.00	288,000	288,000	0.00
Function 3000	Enterprise and Community Services										
100	SALARIES		240,986	252,395	294,746	1.00	56,613	1.00	56,613	56,613	1.00
200	ASSOCIATED PAYROLL COST		67,365	72,584	37,254	0.00	41,699	0.00	41,699	41,699	0.00
300	PURCHASED SERVICES		104,839	3,980	283,000	0.00	656,286	0.00	656,286	656,286	0.00
400	SUPPLIES AND MATERIALS		29,953	4,078	15,000	0.00	15,000	0.00	15,000	15,000	0.00
500	CAPITAL OUTLAY		49,075	26,188	342,402	0.00	342,402	0.00	342,402	342,402	0.00
Total Function 3000	Enterprise and Community Services		492,218	359,226	972,402	1.00	1,112,000	1.00	1,112,000	1,112,000	1.00
Function 7000	UNAPPRO ENDING FUND BAL										
800	OTHER USES OF FUNDS		722,704	823,360	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL		722,704	823,360	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Total Fund 207	COMMUNITY BUILDING USE FUND		1,285,996	1,187,798	1,385,000	1.00	1,425,000	1.00	1,425,000	1,425,000	1.00

Associated Student Body Fund

This fund accounts for the money schools receive from students and parent groups for purposes such as special school projects, field trips, and various student activities and a flow through to the General Fund for athletic program pay to play fees and gate receipts.

Student funds are committed to students' activities.

Resources Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 209	STUDENT BODY FUND									
	1990 MISCELLANEOUS REVENUES	2,365,514.66	2,408,302.00	4,000,000.00	0.00	4,000,000.00	0.00	4,000,000.00	4,000,000.00	0.00
	1000 Revenue from Local Sources	2,365,514.66	2,408,302.00	4,000,000.00	0.00	4,000,000.00	0.00	4,000,000.00	4,000,000.00	0.00
	5400 BEGINNING FUND BALANCE	1,498,147.35	1,743,613.99	1,800,000.00	0.00	1,800,000.00	0.00	1,800,000.00	1,800,000.00	0.00
	5000 Other Sources	1,498,147.35	1,743,613.99	1,800,000.00	0.00	1,800,000.00	0.00	1,800,000.00	1,800,000.00	0.00
Total Fund 209	STUDENT BODY FUND	3,863,662.01	4,151,915.99	5,800,000.00	0.00	5,800,000.00	0.00	5,800,000.00	5,800,000.00	0.00

Requirements Report

			FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 209	STUDENT BODY FUND										
Function 1000	Instruction										
400	SUPPLIES AND MATERIALS		1,512,560	1,551,920	3,420,000	0.00	3,420,000	0.00	3,420,000	3,420,000	0.00
Total Function 1000	Instruction		1,512,560	1,551,920	3,420,000	0.00	3,420,000	0.00	3,420,000	3,420,000	0.00
Function 5000	Other Uses										
700	TRANSFERS		607,488	873,487	1,600,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
Total Function 5000	Other Uses		607,488	873,487	1,600,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL										
800	OTHER USES OF FUNDS		1,743,614	1,726,509	780,000	0.00	780,000	0.00	780,000	780,000	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL		1,743,614	1,726,509	780,000	0.00	780,000	0.00	780,000	780,000	0.00
Total Fund 209	STUDENT BODY FUND		3,863,662	4,151,916	5,800,000	0.00	5,800,000	0.00	5,800,000	5,800,000	0.00

Federal Grants Fund

For the 2019-20 fiscal year, the District has active federal grants totaling \$6.36 million. Federal grants such as the Title 1A and 1D basic program, and IDEA Part B comprise the largest federal grants.

The grants include but are not limited to:

- Title 1A - Improving the Academic Achievement of the Economically Disadvantaged & Title 1D - Academic Programs for Neglected or Delinquent Students
- IDEA Part B related to Special Education

Other grants in this fund:

- Title IIA - Improving Teacher Quality
- Title III - English Language Learners
- Youth Transitions Program
- S.T.O.P. - Sober Truth on Preventing Underage Drinking
- Upward Bound - College Readiness

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Proposed Budget	FY 19-20 Adopted Budget
Licensed	22.41	21.07	21.07	21.07
Classified	17.93	16.76	16.76	16.76
Administrative	0.43	0.43	0.43	0.43
Managerial and Confidential	1.00	1.00	1.00	1.00
Total FTE	41.77	39.26	39.26	39.26

Resources Report

	FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 211 FEDERAL GRANTS FUND									
1990 MISCELLANEOUS REVENUES	27,924.16	25,119.38	95,269.00	0.00	45,000.00	0.00	45,000.00	45,000.00	0.00
1000 Revenue from Local Sources	27,924.16	25,119.38	95,269.00	0.00	45,000.00	0.00	45,000.00	45,000.00	0.00
4300 FEDERAL RSTR REV FROM FED	352,550.23	340,201.45	375,500.00	0.00	413,000.00	0.00	413,000.00	413,000.00	0.00
4500 FED RSTR REV THRU STATE	4,513,194.67	4,875,918.30	5,726,731.00	0.00	5,846,600.00	0.00	5,846,600.00	5,846,600.00	0.00
4700 FED REV THRU INTERMEDIATE	0.00	70,031.34	76,000.00	0.00	60,000.00	0.00	60,000.00	60,000.00	0.00
4000 Revenue from Federal Sources	4,865,744.90	5,286,151.09	6,178,231.00	0.00	6,319,600.00	0.00	6,319,600.00	6,319,600.00	0.00
5400 BEGINNING FUND BALANCE	(0.12)	(0.12)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5000 Other Sources	(0.12)	(0.12)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Fund 211 FEDERAL GRANTS FUND	4,893,668.94	5,311,270.35	6,273,500.00	0.00	6,364,600.00	0.00	6,364,600.00	6,364,600.00	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 211	FEDERAL GRANTS FUND									
Function 1000	Instruction									
100	SALARIES	2,091,646	2,042,739	2,700,944	33.13	2,471,000	30.73	2,471,000	2,471,000	30.73
200	ASSOCIATED PAYROLL COST	1,160,574	1,241,182	1,463,815	0.00	1,447,500	0.00	1,447,500	1,447,500	0.00
300	PURCHASED SERVICES	32,869	185,538	181,000	0.00	118,500	0.00	118,500	118,500	0.00
400	SUPPLIES AND MATERIALS	209,167	89,923	106,050	0.00	260,000	0.00	260,000	260,000	0.00
500	CAPITAL OUTLAY	0	0	17,500	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	75,657	96,819	104,750	0.00	107,500	0.00	107,500	107,500	0.00
Total Function 1000	Instruction	3,569,913	3,656,201	4,574,059	33.13	4,404,500	30.73	4,404,500	4,404,500	30.73
Function 2000	Support Services									
100	SALARIES	704,966	884,727	839,773	8.38	846,000	8.28	846,000	846,000	8.28
200	ASSOCIATED PAYROLL COST	338,548	495,012	446,629	0.00	475,500	0.00	475,500	475,500	0.00
300	PURCHASED SERVICES	130,013	139,442	186,450	0.00	405,500	0.00	405,500	405,500	0.00
400	SUPPLIES AND MATERIALS	11,852	21,371	51,050	0.00	75,500	0.00	75,500	75,500	0.00
500	CAPITAL OUTLAY	0	0	7,500	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	32,270	18,001	58,500	0.00	46,100	0.00	46,100	46,100	0.00
Total Function 2000	Support Services	1,217,649	1,558,553	1,589,902	8.38	1,848,600	8.28	1,848,600	1,848,600	8.28
Function 3000	Enterprise and Community Services									
100	SALARIES	45,137	41,211	43,016	0.25	23,360	0.25	23,360	23,360	0.25
200	ASSOCIATED PAYROLL COST	26,174	22,523	19,023	0.00	10,640	0.00	10,640	10,640	0.00
300	PURCHASED SERVICES	13,409	5,831	17,500	0.00	31,500	0.00	31,500	31,500	0.00
400	SUPPLIES AND MATERIALS	17,993	24,250	21,000	0.00	36,000	0.00	36,000	36,000	0.00
600	OTHER OBJECTS	3,394	2,701	9,000	0.00	10,000	0.00	10,000	10,000	0.00
Total Function 3000	Enterprise and Community Services	106,107	96,517	109,539	0.25	111,500	0.25	111,500	111,500	0.25

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 211	FEDERAL GRANTS FUND									
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	0	0	0	0.00	0	0.00	0	0	0.00
Total Fund 211	FEDERAL GRANTS FUND	4,893,669	5,311,270	6,273,500	41.77	6,364,600	39.26	6,364,600	6,364,600	39.26

State, County and Private Grants Fund

The State, County, and Private Grants Fund accounts for activities funded by general private donations.

The State and County Grants Fund include three new large grants. The District received seismic upgrade grants for three schools. Seismic Grants are one-time only but usually span two fiscal years. Voters of the state approved the Oregon State Funding for Dropout Prevention and College Readiness or Measure 98. Measure 98 is a grant from the state with the annual funding up to \$800 per ADMwHS set by the legislature. This year the district anticipates funding at \$400 per ADMwHS and has budgeted accordingly. Tigard High School is the recipient of the Trauma Informed Pilot Grant. Funding for the Trauma Informed Grant is not confirmed beyond 2019.

Other grants in this fund include resources and requirements for the Adolescent Treatment Program, the ORTli-Response to Intervention contract with the Oregon Department of Education, NW Regional Education Service District Autism Specialist, NW Regional Education Service District credits, and the SB 1149/Business Energy Tax Credit (BETC) proceeds. County Grants include Early Learning Family Resource Center, and, Kindergarten Partnership Initiative. Fundraising activities are also included in this fund. Donations made to schools are accounted for in this fund including ASB turnovers for the cost of coaches and other positions funded by donations. Foundation grants to schools are included in this fund.

The SCRIP Service Fund will close at the end of the 2018-19 school year. The program was not sustainable. The residual ending balance in the fund will continue to be used at the discretion of the Superintendent in the same manner as the prior transfer was used until it is exhausted.

All fund resources are either restricted by outside sources or committed to programs.

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Proposed Budget	FY 19-20 Adopted Budget
Licensed	13.57	16.11	16.11	16.11
Classified	7.61	7.30	7.14	7.14
Administrative	1.70	1.70	1.58	1.58
Managerial and Confidential	2.00	2.00	2.00	2.00
Total FTE	24.88	27.11	26.83	26.83

Resources Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
1500	EARNINGS ON INVESTMENTS	3,672.81	3,735.52	10,703.00	0.00	0.00	0.00	0.00	0.00	0.00
1800	COMMUNITY SERVICE ACTIVITIES	236,525.24	204,443.69	589,000.00	0.00	40,000.00	0.00	40,000.00	40,000.00	0.00
1920	CONTR-DONATION PRVT SRCS	1,525,873.62	1,755,171.73	2,099,898.87	0.00	1,977,200.00	0.00	1,977,200.00	1,977,200.00	0.00
1990	MISCELLANEOUS REVENUES	349,241.78	404,523.84	357,256.13	0.00	374,500.00	0.00	374,500.00	374,500.00	0.00
1000	Revenue from Local Sources	2,115,313.45	2,367,874.78	3,056,858.00	0.00	2,391,700.00	0.00	2,391,700.00	2,391,700.00	0.00
2102	ESD APPORTIONMENT	2,414,071.47	2,548,766.06	2,744,136.00	0.00	3,061,630.00	0.00	3,061,630.00	3,061,630.00	0.00
2199	OTH INTERMEDIATE SOURCES	6,067.57	14,962.42	22,000.00	0.00	45,750.00	0.00	45,750.00	45,750.00	0.00
2200	INTERMEDIATE UNRSTR REV	333,376.57	265,490.32	358,500.00	0.00	404,500.00	0.00	404,500.00	404,500.00	0.00
2000	Revenue from Intermediate Sources	2,753,515.61	2,829,218.80	3,124,636.00	0.00	3,511,880.00	0.00	3,511,880.00	3,511,880.00	0.00
3200	STATE RESTRICTED REVENUE	102,197.30	2,265,050.11	4,680,000.00	0.00	5,350,856.00	0.00	5,350,856.00	5,350,856.00	0.00
3299	(STATE) OTHER RESTRICTED GRAN	794,358.80	814,977.77	960,500.00	0.00	859,000.00	0.00	859,000.00	859,000.00	0.00
3000	Revenue from State Sources	896,556.10	3,080,027.88	5,640,500.00	0.00	6,209,856.00	0.00	6,209,856.00	6,209,856.00	0.00
4700	FED REV THRU INTERMEDIATE	0.00	31,190.87	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4000	Revenue from Federal Sources	0.00	31,190.87	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5200	INTERFUND TRANSFERS	782,956.69	1,155,990.20	1,944,000.00	0.00	1,880,000.00	0.00	1,880,000.00	1,880,000.00	0.00
5400	BEGINNING FUND BALANCE	5,628,598.59	5,149,174.03	4,685,322.00	0.00	5,057,700.00	0.00	5,057,700.00	5,057,700.00	0.00
5000	Other Sources	6,411,555.28	6,305,164.23	6,629,322.00	0.00	6,937,700.00	0.00	6,937,700.00	6,937,700.00	0.00
Total Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND	12,176,940.44	14,613,476.56	18,451,316.00	0.00	19,051,136.00	0.00	19,051,136.00	19,051,136.00	0.00

Requirements Report

			FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND										
Function 1000	Instruction										
100	SALARIES		637,516	673,369	1,630,233	5.97	761,000	7.24	761,000	761,000	7.24
200	ASSOCIATED PAYROLL COST		247,982	314,580	666,133	0.00	421,000	0.00	421,000	421,000	0.00
300	PURCHASED SERVICES		1,333,840	2,022,256	1,831,840	0.00	1,726,700	0.00	1,726,700	1,726,700	0.00
400	SUPPLIES AND MATERIALS		679,578	688,471	1,979,447	0.00	3,727,700	0.00	3,727,700	3,727,700	0.00
500	CAPITAL OUTLAY		86,588	47,284	380,000	0.00	101,535	0.00	101,535	101,535	0.00
600	OTHER OBJECTS		30,030	125,209	189,080	0.00	117,465	0.00	117,465	117,465	0.00
Total Function 1000	Instruction		3,015,533	3,871,169	6,676,733	5.97	6,855,400	7.24	6,855,400	6,855,400	7.24
Function 2000	Support Services										
100	SALARIES		540,729	974,636	1,912,619	16.23	1,746,950	16.91	1,746,950	1,746,950	16.91
200	ASSOCIATED PAYROLL COST		272,512	566,629	1,165,991	0.00	976,296	0.00	976,296	976,296	0.00
300	PURCHASED SERVICES		1,442,994	1,629,457	3,167,455	0.00	3,954,548	0.00	3,954,548	3,954,548	0.00
400	SUPPLIES AND MATERIALS		871,633	521,517	1,135,751	0.00	824,670	0.00	824,670	824,670	0.00
500	CAPITAL OUTLAY		64,671	988,753	2,040,500	0.00	3,450,168	0.00	3,450,168	3,450,168	0.00
600	OTHER OBJECTS		18,034	45,188	143,985	0.00	105,800	0.00	105,800	105,800	0.00
700	TRANSFERS		0	0	25,000	0.00	0	0.00	0	0	0.00
Total Function 2000	Support Services		3,210,574	4,726,180	9,591,301	16.23	11,058,432	16.91	11,058,432	11,058,432	16.91
Function 3000	Enterprise and Community Services										
100	SALARIES		148,452	137,180	517,362	2.69	116,661	2.69	116,661	116,661	2.69
200	ASSOCIATED PAYROLL COST		98,477	103,743	119,936	0.00	90,963	0.00	90,963	90,963	0.00
300	PURCHASED SERVICES		27,923	39,588	77,900	0.00	37,500	0.00	37,500	37,500	0.00
400	SUPPLIES AND MATERIALS		28,012	26,815	239,700	0.00	578,880	0.00	578,880	578,880	0.00
500	CAPITAL OUTLAY		0	0	45,000	0.00	5,000	0.00	5,000	5,000	0.00
600	OTHER OBJECTS		3,705	3,847	13,384	0.00	8,300	0.00	8,300	8,300	0.00

Requirements Report

			FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND										
	700	TRANSFERS	0	0	20,000	0.00	0	0.00	0	0	0.00
Total Function 3000		Enterprise and Community Services	306,569	311,174	1,033,282	2.69	837,304	2.69	837,304	837,304	2.69
Function 5000		Other Uses									
	700	TRANSFERS	495,091	289,454	450,000	0.00	300,000	0.00	300,000	300,000	0.00
Total Function 5000		Other Uses	495,091	289,454	450,000	0.00	300,000	0.00	300,000	300,000	0.00
Function 7000		UNAPPRO ENDING FUND BAL									
	800	OTHER USES OF FUNDS	5,149,174	5,415,500	700,000	0.00	0	0.00	0	0	0.00
Total Function 7000		UNAPPRO ENDING FUND BAL	5,149,174	5,415,500	700,000	0.00	0	0.00	0	0	0.00
Total Fund 270		STATE, COUNTY, PRIVATE GRANTS FUND	12,176,940	14,613,477	18,451,316	24.88	19,051,136	26.83	19,051,136	19,051,136	26.83

Debt Service Funds

Three funds account for the payment of principal and interest of the District's general obligation bonds, full faith and credit obligations and the Public Employees Retirement System Unfunded Actuarial Liability (PERS UAL) Bonds.

Debt Service Funds/General Obligation Bond Fund - This fund accounts for the District's repayment of general obligations bonds. The scheduled principal and interest payments include an estimate for the sale of bonds scheduled for June 2019. The total of \$25,159,300 million for general obligation bonds is comprised of the 2005 refinancing and the 2017 bonds totaling \$20,624,900 and the June sale of \$4,534,400. The districts expects the actual structure of the June sale will result in lower payments for the fiscal year.

Current year collections are applied to 2019-20 estimated property values of \$11.9 billion for an estimated rate of \$2.14 per \$1,000 of assessed valuation. The district estimates the final sale will result in a tax rate of \$1.84 per \$1,000. The estimated tax on a home with an assessed valuation of \$300,000 at \$1.84 per \$1,000 would be approximately \$552. The district is developing the budget on the higher rate to allow flexibility to meet legal local budget law filing deadlines. The amount submitted to the County Assessor cannot exceed the amount approved by the Budget Committee. The payment and tax levy estimated are based on recommendations from the District's Underwriter to allow flexibility at the time of the sale in a changing market. The additional tax on a \$300,000 home would be \$90.

Debt Service Funds/Full Faith and Credit Debt and Lease Obligation Fund – This fund accounts for the District's debt that is not secured by property taxes or the State School Fund Grant. In July 2010, the District issued a new taxable Full Faith and Credit Obligation to refinance the replacement of the Tigard High School soccer turf field. The largest debt in this fund is \$2.25 million in principal and interest due for the land purchased for the future Art Rutkin School. The Hibbard Administration Building debt of \$3.16 million principal and interest due is funded with a lease payments on property the district owns that was once a school site.

Debt Service Funds/Pension Bond Series 2007 Fund - In October 2008 the District participated with several other school districts in issuing bonds to finance the District's PERS Unfunded Actuarial Liability (UAL). Principal and interest payments of \$3.65 million are included in this debt service fund. Payment on this debt is from funds previously paid through PERS rates.

Resources Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 300	GENERAL OBLIGATION BOND DEBT SERVICE									
	1110 AD VALOREM TAXES LEVIED BY DIS ¹	15,019,220.51	19,041,135.98	19,671,300.00	0.00	24,509,300.00	0.00	24,509,300.00	24,509,300.00	0.00
	1190 PENALTY & INTEREST ON TAX	6,055.69	10,791.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	1500 EARNINGS ON INVESTMENTS	115,872.59	125,517.51	100,000.00	0.00	150,000.00	0.00	150,000.00	150,000.00	0.00
	1000 Revenue from Local Sources	15,141,148.79	19,177,445.43	19,771,300.00	0.00	24,659,300.00	0.00	24,659,300.00	24,659,300.00	0.00
	4300 FEDERAL RSTR REV FROM FED	262,355.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	4000 Revenue from Federal Sources	262,355.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	5400 BEGINNING FUND BALANCE	2,453,630.84	328,472.73	190,000.00	0.00	500,000.00	0.00	500,000.00	500,000.00	0.00
	5000 Other Sources	2,453,630.84	328,472.73	190,000.00	0.00	500,000.00	0.00	500,000.00	500,000.00	0.00
Total Fund 300	GENERAL OBLIGATION BOND DEBT SERVICE	17,857,135.23	19,505,918.16	19,961,300.00	0.00	25,159,300.00	0.00	25,159,300.00	25,159,300.00	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 300	GENERAL OBLIGATION BOND DEBT SERVICE									
Function 5000	Other Uses									
600	OTHER OBJECTS	17,528,663	19,318,282	19,961,300	0.00	25,159,300	0.00	25,159,300	25,159,300	0.00
Total Function 5000	Other Uses	17,528,663	19,318,282	19,961,300	0.00	25,159,300	0.00	25,159,300	25,159,300	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	328,473	187,636	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	328,473	187,636	0	0.00	0	0.00	0	0	0.00
Total Fund 300	GENERAL OBLIGATION BOND DEBT SERVICE	17,857,135	19,505,918	19,961,300	0.00	25,159,300	0.00	25,159,300	25,159,300	0.00

Resources Report

	FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 302 FULL FAITH AND CREDIT & LEASE OBLIGATION FUND									
1910 RENTALS	154,212.23	153,141.50	151,705.00	0.00	0.00	0.00	0.00	0.00	0.00
1000 Revenue from Local Sources	154,212.23	153,141.50	151,705.00	0.00	0.00	0.00	0.00	0.00	0.00
5100 LONG TERM DEBT FINANCING SOUR	868,805.64	868,805.64	868,806.00	0.00	950,061.00	0.00	950,061.00	950,061.00	0.00
5200 INTERFUND TRANSFERS	502,793.76	504,843.76	505,410.00	0.00	699,965.00	0.00	699,965.00	699,965.00	0.00
5400 BEGINNING FUND BALANCE	250,462.99	252,469.02	253,260.00	0.00	109,172.00	0.00	109,172.00	109,172.00	0.00
5000 Other Sources	1,622,062.39	1,626,118.42	1,627,476.00	0.00	1,759,198.00	0.00	1,759,198.00	1,759,198.00	0.00
Total Fund 302 FULL FAITH AND CREDIT & LEASE OBLIGATION FUND	1,776,274.62	1,779,259.92	1,779,181.00	0.00	1,759,198.00	0.00	1,759,198.00	1,759,198.00	0.00

Requirements Report

			FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 302	FULL FAITH AND CREDIT & LEASE OBLIGATION FUND										
Function 5000	Other Uses										
600	OTHER OBJECTS		1,523,806	1,525,407	1,522,900	0.00	1,507,315	0.00	1,507,315	1,507,315	0.00
700	TRANSFERS		0	0	0	0.00	140,332	0.00	140,332	140,332	0.00
Total Function 5000	Other Uses		1,523,806	1,525,407	1,522,900	0.00	1,647,647	0.00	1,647,647	1,647,647	0.00
Function 7000	UNAPPRO ENDING FUND BAL										
800	OTHER USES OF FUNDS		252,469	253,853	256,281	0.00	111,551	0.00	111,551	111,551	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL		252,469	253,853	256,281	0.00	111,551	0.00	111,551	111,551	0.00
Total Fund 302	FULL FAITH AND CREDIT & LEASE OBLIGATION FUND		1,776,275	1,779,260	1,779,181	0.00	1,759,198	0.00	1,759,198	1,759,198	0.00

Resources Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 310	OSBA PENSION BOND FUND									
	1500 EARNINGS ON INVESTMENTS	17,043.28	32,179.12	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	1970 SRVS PROVIDED OTHER FUNDS	3,383,177.66	3,506,157.06	3,652,100.00	0.00	3,788,091.80	0.00	3,788,091.80	3,788,091.80	0.00
	1000 Revenue from Local Sources	3,400,220.94	3,538,336.18	3,652,100.00	0.00	3,788,091.80	0.00	3,788,091.80	3,788,091.80	0.00
	5400 BEGINNING FUND BALANCE	10,891.54	18,464.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	5000 Other Sources	10,891.54	18,464.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Fund 310	OSBA PENSION BOND FUND	3,411,112.48	3,556,800.50	3,652,100.00	0.00	3,788,091.80	0.00	3,788,091.80	3,788,091.80	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 310	OSBA PENSION BOND FUND									
Function 5000	Other Uses									
600	OTHER OBJECTS	3,392,648	3,523,393	3,652,100	0.00	3,788,092	0.00	3,788,092	3,788,092	0.00
Total Function 5000	Other Uses	3,392,648	3,523,393	3,652,100	0.00	3,788,092	0.00	3,788,092	3,788,092	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	18,464	33,407	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	18,464	33,407	0	0.00	0	0.00	0	0	0.00
Total Fund 310	OSBA PENSION BOND FUND	3,411,112	3,556,801	3,652,100	0.00	3,788,092	0.00	3,788,092	3,788,092	0.00

Capital Projects Fund

Fund for acquisition or construction of major capital facilities, technology upgrades, curriculum and small capital projects.

2019-20 Budget Expenditures: \$253,216,982

June 19, 2019 the district received proceeds from selling the remaining \$90,360,000 from the original 2017 authorization, refinanced a small portion of the 2017 bond (\$3,735,000) and received \$21,929,575.55 in premium. Numerous bond construction projects have been underway throughout the district.

Other resources include prior year balances and sale of fixed assets. Sale of land assets will be applied to debt owed on a future school site. The Construction Excise Tax revenue is reported in this fund and is restricted in use by state law related to payments for facilities and equipment.

Current major projects include:

- Art Rutkin Elementary School New Construction Project
- Byrom Elementary School Secure Vestibule Project
- Curriculum - purchase updated textbooks and digital curriculum
- Durham Elementary School Secure Vestibule Project
- Mary Woodward Elementary School Secure Vestibule Project
- Safety and Security Projects (Cameras & Door Interior/Exterior hardware)
- Technology - purchase new and replacement technology devices at every school
- Templeton Elementary School New Construction
- Tigard High School Modernization Project
- Tualatin High School Modification Project
- Tigard High School Softball
- Twality Middle School New Construction

Completed Projects:

- Fowler Middle School Remodel & Seismic Project - completed in 2017
- Bridgeport Elementary Secure Vestibule & Seismic Improvements Project - completed Fall 2018
- Templeton Elementary School Core and Seismic Improvements - Fall 2018
- Durham Education Center Expansion Project - completed June 2019
- Tualatin High School Fields Project - completed June 2019
- Tigard High School Tennis Courts - completed June 2019

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Proposed Budget	FY 19-20 Proposed Budget
Licensed	1.00	1.00	2.00	2.00
Classified	2.00	3.00	4.00	4.00
Administrative	1.50	1.50	1.50	1.50
Managerial and Confidential	1.00	1.00	1.00	1.00
Total FTE	5.50	6.50	8.50	8.50

Bridgeport Elementary School

Phase | Complete

DAY PM: Juliet Jacobson

Architect: BORA Architects

General Contractor: TS Gray

Project Budget: \$2M

Ground Breaking: June 2018

Completed: September 2019

Bridgeport Elementary School was ready for the start of school in September. The main office was brought to the front of the school, relocated in the former location of a classroom. Renovation work included the addition of exterior windows to provide better visibility from the office to the parking lot. The former main office was converted into a classroom and counseling office.



Durham Education Center

Phase | Construction

DAY PM: Mike DiPasquale

Architect: BORA Architects

General Contractor: TS Gray

Project Budget: \$8.23M

Ground Breaking: June 2018

Anticipated Completion: Summer 2019

Durham Education Center Project is also nearing completion and will be ready for use next year. The project expands the campus with a 15,000 SF wing which includes: a central commons/cafeteria with a kitchen accessible for instructional programs; a new centralized main office with breakout rooms and conference areas; covered play area to provide an outdoor recreational space; new science classroom and MakerSpace to enhance STEM curriculum; and additional classroom space to allow for moving all instruction out of the basement of the original schoolhouse building. “Net-Zero” energy usage which will be incorporated into curriculum and philosophy of the school.



Art Rutkin Elementary School

Phase | Design Development

DAY PM Team: Juliet Jacobsen

Architect: BORA Architects

CM/GC Contractor: P&C Construction

Project Budget: \$46M (what about \$3M from second bond sale)?

Ground Breaking: Spring 2020

Anticipated Completion: June 2021

Art Rutkin Elementary project will be the eleventh elementary school for Tigard Tualatin School District. The school will serve existing enrollment and future growth around Bull Mountain area.



3ES Secure Vestibules: Byrom, Durham & Mary Woodward Elementary Schools (3ES)

Phase | Construction

DAY PM: Juliet Jacobsen

Architect: BORA Architects

General Contractor: In Line Construction

Project Budget: \$3.8 for Vestibules; \$1.2M for Roofs (Durham & Byrom)

Ground Breaking: June 2019

Anticipated Completion: September 2019

Project includes: New main office with secure vestibule, existing main office converted to classroom and counseling office



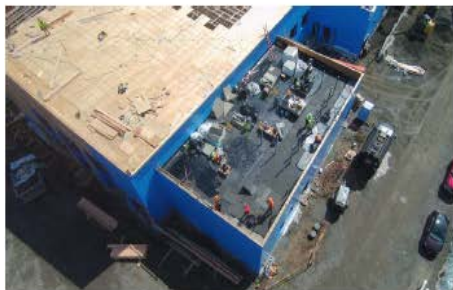
Templeton Elementary School New Construction

Phase | Construction

DAY PM Team: Angela Caffrey
Architect: DOWA-IBI Group
CM/GC Contractor: Triplett Wellman

Project Budget: \$29M
Ground Breaking: June 2018
Anticipated Completion: September 2019

Project: Rebuild of Templeton Elementary School



Tigard High School Modernization Project

Phase | Construction

DAY PM Team: Wes Winship

Architect: Bassetti Architects

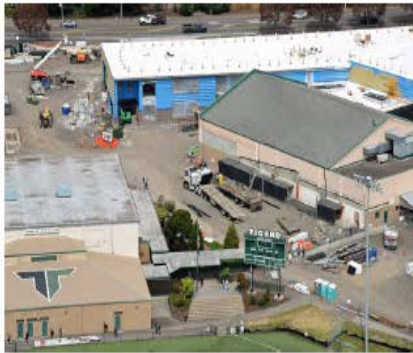
CM/GC Contractor: Pence Construction

Project Budget: \$64.1M

Ground Breaking: June 2018

Anticipated Completion: September 2020

Project includes: Substantial rebuild/remodel of most aged portions of the school including new classrooms, commons, and athletic facilities.



Tualatin High School Modification Project

Phase | Construction

DAY PM Team: Frank Berg

Architect: Bassetti Architects

CM/GC Contractor: P&C Construction

Project Budget: \$24.56M

Ground Breaking: June 2018

Anticipated Completion: September 2019

Project includes: Expansion of commons, classroom additions including new MakerSpace and athletic facilities.



Twality Middle School - New Construction Construction

DAY PM Team: Shawn Christensen
Architect: DOWA-IBI Group
CM/GC Contractor: Triplett Wellman

Project Budget: \$52M
Ground Breaking: June 2019
Anticipated Completion: January 2021

Project: Substantial rebuild of Twality Middle School



Resources Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 400	CAPITAL PROJECTS FUND									
1130	CONSTRUCTION EXCISE TAX	1,125,334.81	1,254,662.11	1,000,000.00	0.00	1,150,000.00	0.00	1,150,000.00	1,150,000.00	0.00
1500	EARNINGS ON INVESTMENTS	780,934.15	2,960,280.58	193,000.00	0.00	3,765,000.00	0.00	3,765,000.00	3,765,000.00	0.00
1960	RECOVERY PRIOR YEARS EXP	400,087.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1990	MISCELLANEOUS REVENUES	7,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1000	Revenue from Local Sources	2,313,856.71	4,214,942.69	1,193,000.00	0.00	4,915,000.00	0.00	4,915,000.00	4,915,000.00	0.00
3299	(STATE) OTHER RESTRICTED GRAN	0.00	3,050,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3000	Revenue from State Sources	0.00	3,050,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5100	LONG TERM DEBT FINANCING SOUR	231,997,365.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5300	SALE/LOSS FIXED ASSETS	155,030.62	1,146,702.38	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5400	BEGINNING FUND BALANCE	9,692,701.16	238,782,016.23	223,126,926.00	0.00	248,301,982.00	0.00	248,301,982.00	248,301,982.00	0.00
5000	Other Sources	241,845,096.83	239,928,718.61	223,126,926.00	0.00	248,301,982.00	0.00	248,301,982.00	248,301,982.00	0.00
Total Fund 400	CAPITAL PROJECTS FUND	244,158,953.54	247,193,661.30	224,319,926.00	0.00	253,216,982.00	0.00	253,216,982.00	253,216,982.00	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 400	CAPITAL PROJECTS FUND									
Function 4000	Facilities Acquisition and Construction									
100	SALARIES	29,913	152,892	480,089	5.50	585,717	8.50	585,717	585,717	8.50
200	ASSOCIATED PAYROLL COST	18,644	89,725	307,655	0.00	424,102	0.00	424,102	424,102	0.00
300	PURCHASED SERVICES	3,790,675	18,618,479	110,668,926	0.00	26,594,642	0.00	26,594,642	26,594,642	0.00
400	SUPPLIES AND MATERIALS	58,368	1,271,651	16,120,592	0.00	6,035,420	0.00	6,035,420	6,035,420	0.00
500	CAPITAL OUTLAY	245,323	7,744,217	36,244,669	0.00	207,002,180	0.00	207,002,180	207,002,180	0.00
600	OTHER OBJECTS	731,221	916,288	3,930,000	0.00	2,200,000	0.00	2,200,000	2,200,000	0.00
Total Function 4000	Facilities Acquisition and Construction	4,874,144	28,793,252	167,751,931	5.50	242,842,061	8.50	242,842,061	242,842,061	8.50
Function 5000	Other Uses									
700	TRANSFERS	502,794	504,844	505,410	0.00	699,965	0.00	699,965	699,965	0.00
Total Function 5000	Other Uses	502,794	504,844	505,410	0.00	699,965	0.00	699,965	699,965	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	238,782,016	217,895,566	56,062,585	0.00	9,674,956	0.00	9,674,956	9,674,956	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	238,782,016	217,895,566	56,062,585	0.00	9,674,956	0.00	9,674,956	9,674,956	0.00
Total Fund 400	CAPITAL PROJECTS FUND	244,158,954	247,193,661	224,319,926	5.50	253,216,982	8.50	253,216,982	253,216,982	8.50

Internal Service Fund

This fund accounts for risk management activities including any proceeds received from insurance recoveries and related costs, payment of claims for long-term disability, premiums for workers' compensation and potential future unemployment claims. In 2008 the District began to self-insure for unemployment claims. An assessment of salaries is the resource to this fund for future potential unemployment claims.

In the 2018-19 budget, this fund was renamed from the previous name of Insurance Reserve Fund as a new internal service fund was added to account for the purchase and subsequent charges to schools for new copiers. Terms of the recent copier contract were a significant savings if the district purchased copiers rather than leasing as in the past. Copiers will be purchased and schools and departments will be charged for the copier over the life of the copier. Copiers are sized for each school for an asset life of five years.

The technology portion of the general obligation bond includes purchasing devices for students. Elementary and middle school students are issued iPads and high school students are issued Chromebooks. A separate account was set up to collect lost and damaged device charges. This fund is used to repair or replace devices.

Resources Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 600	INTERNAL SERVICE FUND									
1960	RECOVERY PRIOR YEARS EXP	69,420.88	117,903.41	60,000.00	0.00	60,000.00	0.00	60,000.00	60,000.00	0.00
1970	SRVS PROVIDED OTHER FUNDS	69,649.05	86,156.96	93,700.00	0.00	105,000.00	0.00	105,000.00	105,000.00	0.00
1990	MISCELLANEOUS REVENUES	69,035.00	127,441.18	0.00	0.00	34,030.00	0.00	34,030.00	34,030.00	0.00
1000	Revenue from Local Sources	208,104.93	331,501.55	153,700.00	0.00	199,030.00	0.00	199,030.00	199,030.00	0.00
5400	BEGINNING FUND BALANCE	1,533,627.81	1,707,938.19	1,841,600.00	0.00	2,114,140.00	0.00	2,114,140.00	2,114,140.00	0.00
5000	Other Sources	1,533,627.81	1,707,938.19	1,841,600.00	0.00	2,114,140.00	0.00	2,114,140.00	2,114,140.00	0.00
Total Fund 600	INTERNAL SERVICE FUND	1,741,732.74	2,039,439.74	1,995,300.00	0.00	2,313,170.00	0.00	2,313,170.00	2,313,170.00	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 600	INTERNAL SERVICE FUND									
Function 1000	Instruction									
200	ASSOCIATED PAYROLL COST	29,981	56,337	258,700	0.00	295,000	0.00	295,000	295,000	0.00
500	CAPITAL OUTLAY	0	0	450,000	0.00	450,000	0.00	450,000	450,000	0.00
Total Function 1000	Instruction	29,981	56,337	708,700	0.00	745,000	0.00	745,000	745,000	0.00
Function 2000	Support Services									
200	ASSOCIATED PAYROLL COST	3,711	3,623	327,000	0.00	357,000	0.00	357,000	357,000	0.00
300	PURCHASED SERVICES	0	0	361,600	0.00	601,600	0.00	601,600	601,600	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	63,700	0.00	63,700	63,700	0.00
500	CAPITAL OUTLAY	0	0	380,000	0.00	327,870	0.00	327,870	327,870	0.00
Total Function 2000	Support Services	3,711	3,623	1,068,600	0.00	1,350,170	0.00	1,350,170	1,350,170	0.00
Function 3000	Enterprise and Community Services									
200	ASSOCIATED PAYROLL COST	102	0	108,000	0.00	108,000	0.00	108,000	108,000	0.00
500	CAPITAL OUTLAY	0	0	110,000	0.00	110,000	0.00	110,000	110,000	0.00
Total Function 3000	Enterprise and Community Services	102	0	218,000	0.00	218,000	0.00	218,000	218,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	1,707,938	1,979,480	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	1,707,938	1,979,480	0	0.00	0	0.00	0	0	0.00
Total Fund 600	INTERNAL SERVICE FUND	1,741,733	2,039,440	1,995,300	0.00	2,313,170	0.00	2,313,170	2,313,170	0.00

Early Retirement Plan Fund

This fund is used to account for the resources and requirements of the District's early retirement stipends and post-employment health benefits. The benefit extends per the agreement but not past age 65. Both plans have ended but there is an obligation to employees hired before the plan termination dates. The early retirement plans were discontinued for employees hired after July 1, 1993 and July 1, 1995. The principal resource is an assessment of salaries. The district contracts with an actuary for a biennial review of the plan. As of the June 2018 study, there were 46 employees retired with benefits and 10 employees receiving a stipend. 125 retired employees purchase health insurance through the district's plan per Oregon law. As the sunset dates of the plans are at least 23 years in the past the active retirees count is beginning to decline. The number of retirees taking benefits in 2016 was 72 with a net decline of 26 retirees in two years. The budget reflects a planned decline of the fund balance. There are 25 current employees vested in the plan and additional 24 non-vested employees.

Resources Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 701	EARLY RETIREMENT PLAN FUND									
	1500 EARNINGS ON INVESTMENTS	17,476.97	22,823.12	20,000.00	0.00	40,000.00	0.00	40,000.00	40,000.00	0.00
	1990 MISCELLANEOUS REVENUES	993,709.33	1,572,507.18	1,095,000.00	0.00	1,137,000.00	0.00	1,137,000.00	1,137,000.00	0.00
	1000 Revenue from Local Sources	1,011,186.30	1,595,330.30	1,115,000.00	0.00	1,177,000.00	0.00	1,177,000.00	1,177,000.00	0.00
	5400 BEGINNING FUND BALANCE	2,235,728.00	2,037,427.75	2,002,000.00	0.00	2,462,000.00	0.00	2,462,000.00	2,462,000.00	0.00
	5000 Other Sources	2,235,728.00	2,037,427.75	2,002,000.00	0.00	2,462,000.00	0.00	2,462,000.00	2,462,000.00	0.00
Total Fund 701	EARLY RETIREMENT PLAN FUND	3,246,914.30	3,632,758.05	3,117,000.00	0.00	3,639,000.00	0.00	3,639,000.00	3,639,000.00	0.00

Requirements Report

			FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 701	EARLY RETIREMENT PLAN FUND										
Function 2000	Support Services										
100	SALARIES		154,401	161,147	322,001	0.00	176,400	0.00	176,400	176,400	0.00
200	ASSOCIATED PAYROLL COST		1,039,586	941,816	1,474,574	0.00	1,859,616	0.00	1,859,616	1,859,616	0.00
300	PURCHASED SERVICES		15,500	0	30,000	0.00	0	0.00	0	0	0.00
Total Function 2000	Support Services		1,209,487	1,102,963	1,826,575	0.00	2,036,016	0.00	2,036,016	2,036,016	0.00
Function 7000	UNAPPRO ENDING FUND BAL										
800	OTHER USES OF FUNDS		2,037,428	2,529,795	1,290,425	0.00	1,602,984	0.00	1,602,984	1,602,984	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL		2,037,428	2,529,795	1,290,425	0.00	1,602,984	0.00	1,602,984	1,602,984	0.00
Total Fund 701	EARLY RETIREMENT PLAN FUND		3,246,914	3,632,758	3,117,000	0.00	3,639,000	0.00	3,639,000	3,639,000	0.00

Scholarship Fund

This fund was established as a fiduciary fund to budget for the proceeds of a donation made to Tigard High School for student scholarships. The fund principal is invested in the Local Government Investment Pool or securities as allowed by the State of Oregon to maximize the funds available for scholarship award. This fund, therefore, represents the anticipated earnings on investments that will be awarded as scholarships. The endowment will be preserved.

Resources Report

	FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 705 SCHOLARSHIP FUND									
1500 EARNINGS ON INVESTMENTS	2,323.17	3,641.95	10,000.00	0.00	10,000.00	0.00	10,000.00	10,000.00	0.00
1000 Revenue from Local Sources	2,323.17	3,641.95	10,000.00	0.00	10,000.00	0.00	10,000.00	10,000.00	0.00
5400 BEGINNING FUND BALANCE	211,427.01	211,250.18	15,000.00	0.00	15,000.00	0.00	15,000.00	15,000.00	0.00
5000 Other Sources	211,427.01	211,250.18	15,000.00	0.00	15,000.00	0.00	15,000.00	15,000.00	0.00
Total Fund 705 SCHOLARSHIP FUND	213,750.18	214,892.13	25,000.00	0.00	25,000.00	0.00	25,000.00	25,000.00	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 705 SCHOLARSHIP FUND										
Function 5000	Other Uses									
700	TRANSFERS	2,500	6,500	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Total Function 5000	Other Uses	2,500	6,500	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	211,250	208,392	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	211,250	208,392	0	0.00	0	0.00	0	0	0.00
Total Fund 705	SCHOLARSHIP FUND	213,750	214,892	25,000	0.00	25,000	0.00	25,000	25,000	0.00



Tigard-Tualatin School District 23J

“Educate every child”

BUDGET DETAIL ALL FUNDS

Budget Detail All Funds

Tigard-Tualatin School Dist 23J
6960 SW Sandburg Street Tigard, OR 97223

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 100 GENERAL FUND										
Function 1111	PRIMARY PROGRAMS									
111	LICENSED SALARIES	16,082,032	16,568,508	17,540,915	253.85	17,854,385	251.28	17,854,385	17,854,385	251.28
112	CLASSIFIED/CONF SALARIES	132,709	104,985	110,922	3.88	201,106	5.87	201,106	201,106	5.87
121	LICENSED SUB SALARIES	596,113	9,612	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	6,597	325	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	28,430	46,383	70,182	0.00	26,599	0.00	26,599	26,599	0.00
130	ADDITIONAL SALARY	26,516	43,697	20,770	0.00	20,770	0.00	20,770	20,770	0.00
100	SALARIES	16,872,397	16,773,510	17,742,789	257.72	18,102,859	257.15	18,102,859	18,102,859	257.15
210	PUBLIC EMPLOYEES RETIREMENT	4,384,807	5,266,142	5,471,814	0.00	6,363,605	0.00	6,363,605	6,363,605	0.00
220	F I C A	1,307,890	1,302,689	1,355,869	0.00	1,383,409	0.00	1,383,409	1,383,409	0.00
230	OTHER REQUIRED PAYROLL COSTS	327,870	454,095	334,992	0.00	340,282	0.00	340,282	340,282	0.00
240	HEALTH INSURANCE	4,501,360	4,426,878	4,887,551	0.00	4,979,582	0.00	4,979,582	4,979,582	0.00
200	ASSOCIATED PAYROLL COST	10,521,926	11,449,804	12,050,226	0.00	13,066,879	0.00	13,066,879	13,066,879	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	5,187	13,935	0.00	8,460	0.00	8,460	8,460	0.00
320	PROPERTY SERVICES	2,869	3,530	1,972	0.00	1,972	0.00	1,972	1,972	0.00
340	TRAVEL	19,840	19,646	710	0.00	710	0.00	710	710	0.00
350	COMMUNICATION	48	421	100	0.00	100	0.00	100	100	0.00
380	PURCHASED SERVICES	1,446	1,472	310	0.00	310	0.00	310	310	0.00
390	OTHER GEN PROF SERVICES	0	633,315	626,807	0.00	604,948	0.00	604,948	604,948	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	1,690	0.00	1,690	1,690	0.00
300	PURCHASED SERVICES	24,203	663,571	643,834	0.00	618,190	0.00	618,190	618,190	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	308,817	273,161	100,936	0.00	154,664	0.00	154,664	154,664	0.00
420	TEXTBOOKS	147,154	88,176	38,896	0.00	39,346	0.00	39,346	39,346	0.00
430	LIBRARY BOOKS	3,840	4,574	1,100	0.00	1,100	0.00	1,100	1,100	0.00
440	PERIODICALS	25,083	17,556	890	0.00	890	0.00	890	890	0.00
460	NON-CONSUMABLE ITEMS	19,660	34,882	22,772	0.00	19,167	0.00	19,167	19,167	0.00
470	COMPUTER SOFTWARE	6,945	6,423	850	0.00	850	0.00	850	850	0.00
480	COMPUTER HARDWARE UNDER 5000	22,250	26,113	42,911	0.00	83,461	0.00	83,461	83,461	0.00
400	SUPPLIES AND MATERIALS	533,750	450,886	208,355	0.00	299,478	0.00	299,478	299,478	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 100 GENERAL FUND										
Function 1111	PRIMARY PROGRAMS									
640	DUES/FEES/MEMBERSHIP	789	376	100	0.00	100	0.00	100	100	0.00
600	OTHER OBJECTS	789	376	100	0.00	100	0.00	100	100	0.00
Total Function 1111	PRIMARY PROGRAMS	27,953,065	29,338,147	30,645,304	257.72	32,087,506	257.15	32,087,506	32,087,506	257.15
Function 1113	ELEM EXTRA-CURRICULAR PRG									
121	LICENSED SUB SALARIES	1,456	357	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	1,000	9,219	0	0.00	11,580	0.00	11,580	11,580	0.00
130	ADDITIONAL SALARY	38,729	41,583	42,965	0.00	37,305	0.00	37,305	37,305	0.00
100	SALARIES	41,185	51,158	42,965	0.00	48,885	0.00	48,885	48,885	0.00
210	PUBLIC EMPLOYEES RETIREMENT	10,009	12,928	11,439	0.00	13,125	0.00	13,125	13,125	0.00
220	F I C A	3,115	3,876	2,805	0.00	3,740	0.00	3,740	3,740	0.00
230	OTHER REQUIRED PAYROLL COSTS	358	660	365	0.00	719	0.00	719	719	0.00
240	HEALTH INSURANCE	2	2	1	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	13,485	17,466	14,610	0.00	17,584	0.00	17,584	17,584	0.00
380	PURCHASED SERVICES	1,315	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	1,315	0	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	5,246	5,629	11,944	0.00	19,500	0.00	19,500	19,500	0.00
420	TEXTBOOKS	0	0	100	0.00	100	0.00	100	100	0.00
460	NON-CONSUMABLE ITEMS	0	2,251	1,506	0.00	50	0.00	50	50	0.00
400	SUPPLIES AND MATERIALS	5,246	7,880	13,550	0.00	19,650	0.00	19,650	19,650	0.00
Total Function 1113	ELEM EXTRA-CURRICULAR PRG	61,230	76,504	71,125	0.00	86,119	0.00	86,119	86,119	0.00
Function 1121	MIDDLE SCHOOL PROGRAMS									
111	LICENSED SALARIES	7,688,152	8,248,897	8,678,695	121.30	9,044,907	121.34	9,044,907	9,044,907	121.34
112	CLASSIFIED/CONF SALARIES	13,831	22,162	23,286	0.81	24,177	0.81	24,177	24,177	0.81
121	LICENSED SUB SALARIES	262,824	3,736	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	243	376	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	9,627	14,765	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	25,485	27,337	34,620	0.00	34,644	0.00	34,644	34,644	0.00
100	SALARIES	8,000,162	8,317,273	8,736,601	122.11	9,103,727	122.15	9,103,727	9,103,727	122.15

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Fund 100 GENERAL FUND										
Function 1121	MIDDLE SCHOOL PROGRAMS									
210	PUBLIC EMPLOYEES RETIREMENT	2,048,622	2,573,683	2,676,059	0.00	3,185,084	0.00	3,185,084	3,185,084	0.00
220	F I C A	617,303	644,480	665,955	0.00	694,039	0.00	694,039	694,039	0.00
230	OTHER REQUIRED PAYROLL COSTS	156,508	228,498	167,362	0.00	174,421	0.00	174,421	174,421	0.00
240	HEALTH INSURANCE	1,984,171	2,119,305	2,340,996	0.00	2,387,698	0.00	2,387,698	2,387,698	0.00
200	ASSOCIATED PAYROLL COST	4,806,605	5,565,966	5,850,372	0.00	6,441,242	0.00	6,441,242	6,441,242	0.00
320	PROPERTY SERVICES	8,893	6,411	7,330	0.00	7,330	0.00	7,330	7,330	0.00
340	TRAVEL	21,002	59,476	3,410	0.00	2,910	0.00	2,910	2,910	0.00
350	COMMUNICATION	139	33	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	9,328	0	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	381,512	299,482	0.00	292,235	0.00	292,235	292,235	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	414	0.00	414	414	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	582	0.00	582	582	0.00
300	PURCHASED SERVICES	39,362	447,432	310,222	0.00	303,471	0.00	303,471	303,471	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	121,590	144,190	151,004	0.00	131,657	0.00	131,657	131,657	0.00
420	TEXTBOOKS	22,125	96,964	21,570	0.00	21,570	0.00	21,570	21,570	0.00
430	LIBRARY BOOKS	2,851	2,089	0	0.00	0	0.00	0	0	0.00
440	PERIODICALS	1,892	1,940	1,300	0.00	1,300	0.00	1,300	1,300	0.00
460	NON-CONSUMABLE ITEMS	22,587	18,208	21,967	0.00	14,767	0.00	14,767	14,767	0.00
470	COMPUTER SOFTWARE	3,431	3,565	3,660	0.00	3,660	0.00	3,660	3,660	0.00
480	COMPUTER HARDWARE UNDER 5000	8,409	11,784	38,600	0.00	38,600	0.00	38,600	38,600	0.00
400	SUPPLIES AND MATERIALS	182,884	278,740	238,100	0.00	211,553	0.00	211,553	211,553	0.00
540	DEPRECIABLE EQUIPMENT	8,549	0	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	8,549	0	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	2,014	1,614	870	0.00	870	0.00	870	870	0.00
600	OTHER OBJECTS	2,014	1,614	870	0.00	870	0.00	870	870	0.00
Total Function 1121	MIDDLE SCHOOL PROGRAMS	13,039,575	14,611,025	15,136,164	122.11	16,060,863	122.15	16,060,863	16,060,863	122.15
Function 1122	MS EXTRA CURRICULAR PRGMS									
130	ADDITIONAL SALARY	60,735	61,255	73,106	0.00	80,863	0.00	80,863	80,863	0.00
100	SALARIES	60,735	61,255	73,106	0.00	80,863	0.00	80,863	80,863	0.00

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Fund 100 GENERAL FUND										
Function 1122	MS EXTRA CURRICULAR PRGMS									
210	PUBLIC EMPLOYEES RETIREMENT	14,088	16,893	20,591	0.00	27,147	0.00	27,147	27,147	0.00
220	F I C A	4,500	4,525	5,439	0.00	6,186	0.00	6,186	6,186	0.00
230	OTHER REQUIRED PAYROLL COSTS	390	718	624	0.00	1,479	0.00	1,479	1,479	0.00
240	HEALTH INSURANCE	250	690	239	0.00	1,291	0.00	1,291	1,291	0.00
200	ASSOCIATED PAYROLL COST	19,228	22,826	26,894	0.00	36,103	0.00	36,103	36,103	0.00
380	PURCHASED SERVICES	200	3,300	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	200	3,300	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	3,614	9,682	15,757	0.00	18,857	0.00	18,857	18,857	0.00
420	TEXTBOOKS	0	3,693	5,510	0.00	5,510	0.00	5,510	5,510	0.00
430	LIBRARY BOOKS	0	28	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	0	1,600	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	1,560	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	5,174	13,403	22,867	0.00	24,367	0.00	24,367	24,367	0.00
640	DUES/FEES/MEMBERSHIP	0	200	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	200	0	0.00	0	0.00	0	0	0.00
Total Function 1122	MS EXTRA CURRICULAR PRGMS	85,338	100,984	122,866	0.00	141,333	0.00	141,333	141,333	0.00
Function 1131	HIGH SCHOOL PROGRAMS									
111	LICENSED SALARIES	10,520,965	11,069,454	11,753,507	164.61	12,045,420	163.41	12,045,420	12,045,420	163.41
112	CLASSIFIED/CONF SALARIES	37,717	43,443	66,761	2.41	75,713	2.53	75,713	75,713	2.53
121	LICENSED SUB SALARIES	289,981	14,074	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	60	1,046	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	34,594	38,271	15,940	0.00	4,540	0.00	4,540	4,540	0.00
130	ADDITIONAL SALARY	190,263	240,108	218,959	0.00	317,853	0.00	317,853	317,853	0.00
100	SALARIES	11,073,581	11,406,396	12,055,167	167.02	12,443,525	165.95	12,443,525	12,443,525	165.95
210	PUBLIC EMPLOYEES RETIREMENT	2,880,856	3,515,761	3,667,766	0.00	4,327,815	0.00	4,327,815	4,327,815	0.00
220	F I C A	857,012	888,129	910,456	0.00	935,628	0.00	935,628	935,628	0.00
230	OTHER REQUIRED PAYROLL COSTS	215,255	309,914	225,536	0.00	232,472	0.00	232,472	232,472	0.00
240	HEALTH INSURANCE	2,629,795	2,794,326	3,172,556	0.00	3,250,103	0.00	3,250,103	3,250,103	0.00
200	ASSOCIATED PAYROLL COST	6,582,918	7,508,130	7,976,315	0.00	8,746,019	0.00	8,746,019	8,746,019	0.00

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Fund 100 GENERAL FUND										
Function 1131	HIGH SCHOOL PROGRAMS									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	73,764	203,604	162,000	0.00	262,000	0.00	262,000	262,000	0.00
320	PROPERTY SERVICES	41,450	48,727	37,210	0.00	49,710	0.00	49,710	49,710	0.00
340	TRAVEL	60,646	56,712	83,635	0.00	83,085	0.00	83,085	83,085	0.00
350	COMMUNICATION	2,470	1,269	2,420	0.00	2,240	0.00	2,240	2,240	0.00
380	PURCHASED SERVICES	4,043	5,949	2,750	0.00	2,750	0.00	2,750	2,750	0.00
390	OTHER GEN PROF SERVICES	0	387,805	406,931	0.00	395,866	0.00	395,866	395,866	0.00
300	PURCHASED SERVICES	182,372	704,066	694,946	0.00	795,651	0.00	795,651	795,651	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	106,814	161,287	108,295	0.00	100,748	0.00	100,748	100,748	0.00
420	TEXTBOOKS	58,762	67,946	57,221	0.00	58,721	0.00	58,721	58,721	0.00
430	LIBRARY BOOKS	3,598	4,942	1,090	0.00	1,090	0.00	1,090	1,090	0.00
440	PERIODICALS	658	2,719	950	0.00	950	0.00	950	950	0.00
460	NON-CONSUMABLE ITEMS	31,038	42,212	38,450	0.00	46,730	0.00	46,730	46,730	0.00
470	COMPUTER SOFTWARE	68,797	70,705	55,990	0.00	55,990	0.00	55,990	55,990	0.00
480	COMPUTER HARDWARE UNDER 5000	75,952	121,600	42,120	0.00	42,120	0.00	42,120	42,120	0.00
400	SUPPLIES AND MATERIALS	345,618	471,410	304,116	0.00	306,349	0.00	306,349	306,349	0.00
540	DEPRECIABLE EQUIPMENT	0	1,000	2,300	0.00	2,300	0.00	2,300	2,300	0.00
500	CAPITAL OUTLAY	0	1,000	2,300	0.00	2,300	0.00	2,300	2,300	0.00
640	DUES/FEES/MEMBERSHIP	24,380	25,022	27,575	0.00	27,590	0.00	27,590	27,590	0.00
650	INSURANCE AND JUDGEMENTS	0	236	315	0.00	315	0.00	315	315	0.00
600	OTHER OBJECTS	24,380	25,258	27,890	0.00	27,905	0.00	27,905	27,905	0.00
Total Function 1131	HIGH SCHOOL PROGRAMS	18,208,869	20,116,260	21,060,734	167.02	22,321,748	165.95	22,321,748	22,321,748	165.95
Function 1132	HS EXTRA CURRICULAR PRGMS									
111	LICENSED SALARIES	178,155	183,823	189,913	2.00	194,689	2.00	194,689	194,689	2.00
112	CLASSIFIED/CONF SALARIES	154,735	163,257	172,138	4.00	175,095	4.00	175,095	175,095	4.00
124	TEMPORARY - CLASSIFIED	28,701	27,469	25,350	0.00	26,618	0.00	26,618	26,618	0.00
130	ADDITIONAL SALARY	732,170	842,187	861,454	0.00	953,837	0.00	953,837	953,837	0.00
100	SALARIES	1,093,761	1,216,736	1,248,855	6.00	1,350,239	6.00	1,350,239	1,350,239	6.00
210	PUBLIC EMPLOYEES RETIREMENT	210,522	257,149	283,331	0.00	310,196	0.00	310,196	310,196	0.00
220	F I C A	83,455	90,867	85,719	0.00	87,149	0.00	87,149	87,149	0.00

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Fund 100 GENERAL FUND										
Function 1132	HS EXTRA CURRICULAR PRGMS									
230	OTHER REQUIRED PAYROLL COSTS	13,368	21,708	16,300	0.00	16,548	0.00	16,548	16,548	0.00
240	HEALTH INSURANCE	128,772	111,898	119,487	0.00	122,253	0.00	122,253	122,253	0.00
200	ASSOCIATED PAYROLL COST	436,119	481,622	504,837	0.00	536,147	0.00	536,147	536,147	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	0	500	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	16,238	10,682	18,310	0.00	18,389	0.00	18,389	18,389	0.00
340	TRAVEL	6,211	13,400	4,600	0.00	2,050	0.00	2,050	2,050	0.00
350	COMMUNICATION	0	376	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	994	5,126	6,500	0.00	6,500	0.00	6,500	6,500	0.00
390	OTHER GEN PROF SERVICES	0	0	13,584	0.00	11,872	0.00	11,872	11,872	0.00
300	PURCHASED SERVICES	23,443	29,584	43,494	0.00	38,811	0.00	38,811	38,811	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	73,183	66,884	61,222	0.00	64,072	0.00	64,072	64,072	0.00
420	TEXTBOOKS	1,425	889	0	0.00	0	0.00	0	0	0.00
440	PERIODICALS	37	0	50	0.00	50	0.00	50	50	0.00
460	NON-CONSUMABLE ITEMS	5,752	15,676	2,830	0.00	2,830	0.00	2,830	2,830	0.00
470	COMPUTER SOFTWARE	3,994	655	600	0.00	600	0.00	600	600	0.00
480	COMPUTER HARDWARE UNDER 5000	0	68	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	84,392	84,172	64,702	0.00	67,552	0.00	67,552	67,552	0.00
640	DUES/FEES/MEMBERSHIP	94,673	98,452	109,405	0.00	109,405	0.00	109,405	109,405	0.00
600	OTHER OBJECTS	94,673	98,452	109,405	0.00	109,405	0.00	109,405	109,405	0.00
Total Function 1132	HS EXTRA CURRICULAR PRGMS	1,732,387	1,910,566	1,971,293	6.00	2,102,153	6.00	2,102,153	2,102,153	6.00
Function 1140	PRE-KINDERGARTEN PROGRAMS									
111	LICENSED SALARIES	0	31,481	116,598	2.00	125,296	2.00	125,296	125,296	2.00
112	CLASSIFIED/CONF SALARIES	0	29,377	30,970	1.00	111,564	4.00	111,564	111,564	4.00
122	CLASSIFIED SUB SALARIES	0	109	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	0	1,934	0	0.00	2,000	0.00	2,000	2,000	0.00
130	ADDITIONAL SALARY	70	3,072	0	0.00	0	0.00	0	0	0.00
100	SALARIES	70	65,972	147,568	3.00	238,861	6.00	238,861	238,861	6.00
210	PUBLIC EMPLOYEES RETIREMENT	20	18,737	40,283	0.00	75,485	0.00	75,485	75,485	0.00
220	F I C A	5	5,548	11,289	0.00	18,120	0.00	18,120	18,120	0.00

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Fund 100	GENERAL FUND									
Function 1140	PRE-KINDERGARTEN PROGRAMS									
230	OTHER REQUIRED PAYROLL COSTS	1	1,955	2,865	0.00	4,618	0.00	4,618	4,618	0.00
240	HEALTH INSURANCE	0	16,881	58,005	0.00	120,714	0.00	120,714	120,714	0.00
200	ASSOCIATED PAYROLL COST	27	43,121	112,442	0.00	218,936	0.00	218,936	218,936	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	213,494	293,000	0.00	291,000	0.00	291,000	291,000	0.00
340	TRAVEL	0	3,262	10,000	0.00	10,000	0.00	10,000	10,000	0.00
390	OTHER GEN PROF SERVICES	0	2,926	3,396	0.00	8,256	0.00	8,256	8,256	0.00
300	PURCHASED SERVICES	0	219,683	306,396	0.00	309,256	0.00	309,256	309,256	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	14,244	10,000	0.00	10,000	0.00	10,000	10,000	0.00
420	TEXTBOOKS	0	4,263	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	2,836	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	492	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	21,835	10,000	0.00	10,000	0.00	10,000	10,000	0.00
Total Function 1140	PRE-KINDERGARTEN PROGRAMS	97	350,610	576,406	3.00	777,053	6.00	777,053	777,053	6.00
Function 1210	PRMS FOR TALENTED &GIFTED									
111	LICENSED SALARIES	187,496	188,677	207,252	3.01	218,920	3.01	218,920	218,920	3.01
121	LICENSED SUB SALARIES	1,206	1,455	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	0	376	0	0.00	0	0.00	0	0	0.00
100	SALARIES	188,702	190,508	207,252	3.01	218,920	3.01	218,920	218,920	3.01
210	PUBLIC EMPLOYEES RETIREMENT	55,931	67,114	66,445	0.00	79,927	0.00	79,927	79,927	0.00
220	F I C A	15,773	15,974	15,855	0.00	16,747	0.00	16,747	16,747	0.00
230	OTHER REQUIRED PAYROLL COSTS	4,086	5,609	4,003	0.00	4,227	0.00	4,227	4,227	0.00
240	HEALTH INSURANCE	36,335	36,225	57,554	0.00	58,901	0.00	58,901	58,901	0.00
200	ASSOCIATED PAYROLL COST	112,124	124,921	143,857	0.00	159,801	0.00	159,801	159,801	0.00
340	TRAVEL	2,500	1,217	200	0.00	200	0.00	200	200	0.00
390	OTHER GEN PROF SERVICES	0	18,291	7,381	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	7,332	0.00	7,332	7,332	0.00
300	PURCHASED SERVICES	2,500	19,508	7,581	0.00	7,532	0.00	7,532	7,532	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	13,945	2,468	17,290	0.00	17,290	0.00	17,290	17,290	0.00

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Fund 100 GENERAL FUND										
Function 1210 PRMS FOR TALENTED &GIFTED										
420 TEXTBOOKS		0	10,068	420	0.00	420	0.00	420	420	0.00
400 SUPPLIES AND MATERIALS		13,945	12,536	17,710	0.00	17,710	0.00	17,710	17,710	0.00
Total Function 1210 PRMS FOR TALENTED &GIFTED		317,270	347,473	376,401	3.01	403,963	3.01	403,963	403,963	3.01
Function 1220 RSTRCTVE PRGMS STU W/DISB										
111 LICENSED SALARIES		552,936	616,880	738,359	10.21	711,160	9.71	711,160	711,160	9.71
112 CLASSIFIED/CONF SALARIES		271,897	317,031	358,181	12.17	348,463	11.24	348,463	348,463	11.24
121 LICENSED SUB SALARIES		8,156	1,248	0	0.00	0	0.00	0	0	0.00
122 CLASSIFIED SUB SALARIES		12,858	416	0	0.00	0	0.00	0	0	0.00
124 TEMPORARY - CLASSIFIED		37,401	30,497	27,575	0.00	42,118	0.00	42,118	42,118	0.00
130 ADDITIONAL SALARY		98,344	104,565	75,350	0.00	105,350	0.00	105,350	105,350	0.00
100 SALARIES		981,592	1,070,636	1,199,464	22.38	1,207,092	20.95	1,207,092	1,207,092	20.95
210 PUBLIC EMPLOYEES RETIREMENT		224,285	297,423	311,132	0.00	351,095	0.00	351,095	351,095	0.00
220 F I C A		78,942	82,410	85,995	0.00	83,060	0.00	83,060	83,060	0.00
230 OTHER REQUIRED PAYROLL COSTS		18,164	26,370	20,690	0.00	20,257	0.00	20,257	20,257	0.00
240 HEALTH INSURANCE		382,684	408,045	450,416	0.00	449,463	0.00	449,463	449,463	0.00
200 ASSOCIATED PAYROLL COST		704,075	814,248	868,232	0.00	903,875	0.00	903,875	903,875	0.00
310 INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S		29,083	0	1,000	0.00	0	0.00	0	0	0.00
320 PROPERTY SERVICES		0	14	20,000	0.00	24,000	0.00	24,000	24,000	0.00
340 TRAVEL		5,352	4,134	4,000	0.00	2,700	0.00	2,700	2,700	0.00
350 COMMUNICATION		130	148	0	0.00	1,000	0.00	1,000	1,000	0.00
373 TUITION PMTS PRVT SCHOOL		450	3,517	45,000	0.00	45,000	0.00	45,000	45,000	0.00
390 OTHER GEN PROF SERVICES		0	27,940	38,356	0.00	35,185	0.00	13,936	13,936	0.00
391 LICENSED SUBS - CONTRACTED		0	0	0	0.00	2,000	0.00	16,721	16,721	0.00
392 CLASSIFIED SUBS - CONTRACTED		0	0	0	0.00	0	0.00	6,528	6,528	0.00
300 PURCHASED SERVICES		35,014	35,753	108,356	0.00	109,885	0.00	109,885	109,885	0.00
410 CONSUMABLE SUPPLIES AND MATERIALS		1,412	2,795	1,000	0.00	850	0.00	850	850	0.00
430 LIBRARY BOOKS		0	84	0	0.00	0	0.00	0	0	0.00
440 PERIODICALS		5,112	2,223	0	0.00	0	0.00	0	0	0.00
460 NON-CONSUMABLE ITEMS		750	408	0	0.00	0	0.00	0	0	0.00
470 COMPUTER SOFTWARE		1,365	1,687	8,500	0.00	8,000	0.00	8,000	8,000	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 100 GENERAL FUND										
Function 1220	RSTRCTVE PRGMS STU W/DISB									
480	COMPUTER HARDWARE UNDER 5000	162	216	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	8,802	7,414	9,500	0.00	8,850	0.00	8,850	8,850	0.00
640	DUES/FEES/MEMBERSHIP	452	0	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	452	0	0	0.00	0	0.00	0	0	0.00
Total Function 1220	RSTRCTVE PRGMS STU W/DISB	1,729,934	1,928,050	2,185,553	22.38	2,229,702	20.95	2,229,702	2,229,702	20.95
Function 1250	LESS RSTR PRGMS STU W/DIS									
111	LICENSED SALARIES	2,378,379	2,427,190	2,564,601	38.15	2,589,140	38.45	2,589,140	2,589,140	38.45
112	CLASSIFIED/CONF SALARIES	2,243,999	2,315,267	2,487,885	80.97	2,629,857	83.03	2,629,857	2,629,857	83.03
117	UNUSED VACATION PAY OUT	874	909	0	0.00	0	0.00	0	0	0.00
121	LICENSED SUB SALARIES	93,700	4,024	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	126,345	8,738	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	177,275	215,956	213,212	0.00	208,727	0.00	208,727	208,727	0.00
130	ADDITIONAL SALARY	21,437	14,133	17,262	0.00	12,954	0.00	12,954	12,954	0.00
100	SALARIES	5,042,010	4,986,218	5,282,961	119.12	5,440,678	121.48	5,440,678	5,440,678	121.48
210	PUBLIC EMPLOYEES RETIREMENT	1,068,436	1,317,561	1,405,566	0.00	1,740,080	0.00	1,740,080	1,740,080	0.00
220	F I C A	385,646	377,941	403,303	0.00	415,600	0.00	415,600	415,600	0.00
230	OTHER REQUIRED PAYROLL COSTS	92,204	124,826	93,928	0.00	97,987	0.00	97,987	97,987	0.00
240	HEALTH INSURANCE	2,325,562	2,356,789	2,533,126	0.00	2,649,505	0.00	2,649,505	2,649,505	0.00
200	ASSOCIATED PAYROLL COST	3,871,847	4,177,118	4,435,923	0.00	4,903,171	0.00	4,903,171	4,903,171	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	0	6,000	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	427	187	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	2,120	2,724	600	0.00	600	0.00	600	600	0.00
380	PURCHASED SERVICES	554	0	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	301,677	182,141	0.00	215,963	0.00	175,476	175,476	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	2,923	0.00	3,410	3,410	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	0	0.00	40,000	40,000	0.00
300	PURCHASED SERVICES	3,100	304,588	188,741	0.00	219,486	0.00	219,486	219,486	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	5,257	17,047	3,220	0.00	3,720	0.00	3,720	3,720	0.00
420	TEXTBOOKS	31,249	26,481	20,000	0.00	20,000	0.00	20,000	20,000	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 100 GENERAL FUND										
Function 1250	LESS RSTR PRGMS STU W/DIS									
430	LIBRARY BOOKS	29,796	197	6,000	0.00	6,000	0.00	6,000	6,000	0.00
440	PERIODICALS	35	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	80	395	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	370	0	60	0.00	60	0.00	60	60	0.00
480	COMPUTER HARDWARE UNDER 5000	1,422	2,747	520	0.00	120	0.00	120	120	0.00
400	SUPPLIES AND MATERIALS	68,209	46,867	29,800	0.00	29,900	0.00	29,900	29,900	0.00
640	DUES/FEES/MEMBERSHIP	76	99	60	0.00	60	0.00	60	60	0.00
600	OTHER OBJECTS	76	99	60	0.00	60	0.00	60	60	0.00
Total Function 1250	LESS RSTR PRGMS STU W/DIS	8,985,243	9,514,889	9,937,485	119.12	10,593,295	121.48	10,593,295	10,593,295	121.48
Function 1260	EARLY INTERVENTION PRGMS									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	1,591	11,974	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	1,591	11,974	0	0.00	0	0.00	0	0	0.00
Total Function 1260	EARLY INTERVENTION PRGMS	1,591	11,974	0	0.00	0	0.00	0	0	0.00
Function 1271	REMEDIATION PROGRAMS									
111	LICENSED SALARIES	367,886	381,633	406,010	5.50	392,203	5.00	392,203	392,203	5.00
112	CLASSIFIED/CONF SALARIES	18,093	1,892	0	0.00	0	0.00	0	0	0.00
121	LICENSED SUB SALARIES	4,936	947	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	1,684	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	250,102	284,474	370,000	0.00	400,000	0.00	400,000	400,000	0.00
130	ADDITIONAL SALARY	35,525	1,391	0	0.00	0	0.00	0	0	0.00
100	SALARIES	678,225	670,336	776,010	5.50	792,203	5.00	792,203	792,203	5.00
210	PUBLIC EMPLOYEES RETIREMENT	141,038	172,226	130,031	0.00	144,291	0.00	144,291	144,291	0.00
220	F I C A	52,178	53,076	31,060	0.00	30,004	0.00	30,004	30,004	0.00
230	OTHER REQUIRED PAYROLL COSTS	10,705	12,693	7,837	0.00	7,564	0.00	7,564	7,564	0.00
240	HEALTH INSURANCE	82,335	94,675	104,050	0.00	99,846	0.00	99,846	99,846	0.00
200	ASSOCIATED PAYROLL COST	286,257	332,670	272,978	0.00	281,705	0.00	281,705	281,705	0.00
340	TRAVEL	2,365	628	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	1,014	0	0	0.00	0	0.00	0	0	0.00

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Fund 100 GENERAL FUND										
Function 1271	REMEDATION PROGRAMS									
390	OTHER GEN PROF SERVICES	0	16,674	13,551	0.00	12,774	0.00	12,774	12,774	0.00
300	PURCHASED SERVICES	3,379	17,302	13,551	0.00	12,774	0.00	12,774	12,774	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	5,938	5,931	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	632,555	45,992	59,020	0.00	59,020	0.00	59,020	59,020	0.00
430	LIBRARY BOOKS	744	287	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	7,161	0	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	164	2,585	1,750	0.00	1,750	0.00	1,750	1,750	0.00
400	SUPPLIES AND MATERIALS	646,561	54,795	60,770	0.00	60,770	0.00	60,770	60,770	0.00
Total Function 1271	REMEDATION PROGRAMS	1,614,423	1,075,104	1,123,309	5.50	1,147,452	5.00	1,147,452	1,147,452	5.00
Function 1272	TITLE IA PRIM READ PRGM									
410	CONSUMABLE SUPPLIES AND MATERIALS	292	249	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	900	0	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	124	0	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	317	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	1,633	249	0	0.00	0	0.00	0	0	0.00
Total Function 1272	TITLE IA PRIM READ PRGM	1,633	249	0	0.00	0	0.00	0	0	0.00
Function 1280	Alternative Education									
111	LICENSED SALARIES	691,025	748,160	796,523	11.83	869,969	12.83	869,969	869,969	12.83
112	CLASSIFIED/CONF SALARIES	346,982	306,052	347,123	10.34	300,052	8.88	300,052	300,052	8.88
114	MANAGERIAL SALARIES	64,665	69,065	73,703	1.00	75,914	1.00	75,914	75,914	1.00
117	UNUSED VACATION PAY OUT	0	946	1,010	0.00	1,040	0.00	1,040	1,040	0.00
121	LICENSED SUB SALARIES	11,767	2,014	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	3,927	99	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	9,061	6,297	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	34,607	48,309	52,700	0.00	59,600	0.00	59,600	59,600	0.00
100	SALARIES	1,162,034	1,180,943	1,271,058	23.18	1,306,575	22.71	1,306,575	1,306,575	22.71
210	PUBLIC EMPLOYEES RETIREMENT	279,025	336,202	346,976	0.00	409,826	0.00	409,826	409,826	0.00
220	F I C A	88,050	89,907	93,250	0.00	95,439	0.00	95,439	95,439	0.00
230	OTHER REQUIRED PAYROLL COSTS	22,339	31,001	23,168	0.00	24,399	0.00	24,399	24,399	0.00

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Fund 100 GENERAL FUND										
Function 1280	Alternative Education									
240	HEALTH INSURANCE	401,429	394,651	451,360	0.00	450,763	0.00	450,763	450,763	0.00
200	ASSOCIATED PAYROLL COST	790,842	851,760	914,755	0.00	980,427	0.00	980,427	980,427	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	332,970	308,819	385,500	0.00	386,241	0.00	386,241	386,241	0.00
320	PROPERTY SERVICES	75,000	88,321	64,610	0.00	9,174	0.00	9,174	9,174	0.00
340	TRAVEL	6,577	3,489	6,125	0.00	9,200	0.00	9,200	9,200	0.00
350	COMMUNICATION	2,460	1,749	1,550	0.00	500	0.00	500	500	0.00
360	CHARTER SCHOOL PAYMENTS	1,365,774	1,593,634	1,611,710	0.00	1,727,527	0.00	1,727,527	1,727,527	0.00
373	TUITION PMTS PRVT SCHOOL	0	0	10,000	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	3,036	1,651	5,432	0.00	5,432	0.00	5,432	5,432	0.00
390	OTHER GEN PROF SERVICES	0	38,983	39,798	0.00	38,769	0.00	38,769	38,769	0.00
300	PURCHASED SERVICES	1,785,817	2,036,646	2,124,725	0.00	2,176,843	0.00	2,176,843	2,176,843	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	13,243	19,311	29,500	0.00	51,325	0.00	51,325	51,325	0.00
420	TEXTBOOKS	1,872	4,042	6,200	0.00	700	0.00	700	700	0.00
430	LIBRARY BOOKS	115	0	700	0.00	300	0.00	300	300	0.00
440	PERIODICALS	367	409	300	0.00	600	0.00	600	600	0.00
460	NON-CONSUMABLE ITEMS	2,470	2,856	8,100	0.00	9,000	0.00	9,000	9,000	0.00
470	COMPUTER SOFTWARE	0	840	1,300	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	4,116	4,028	15,333	0.00	2,033	0.00	2,033	2,033	0.00
400	SUPPLIES AND MATERIALS	22,182	31,485	61,433	0.00	63,958	0.00	63,958	63,958	0.00
640	DUES/FEES/MEMBERSHIP	1,645	299	1,000	0.00	1,500	0.00	1,500	1,500	0.00
600	OTHER OBJECTS	1,645	299	1,000	0.00	1,500	0.00	1,500	1,500	0.00
Total Function 1280	Alternative Education	3,762,519	4,101,133	4,372,971	23.18	4,529,303	22.71	4,529,303	4,529,303	22.71
Function 1291	ENGL LANG LEARN/TRANSLAT									
111	LICENSED SALARIES	1,583,399	1,581,024	1,703,332	23.65	1,601,838	21.61	1,601,838	1,601,838	21.61
112	CLASSIFIED/CONF SALARIES	475,593	458,769	517,076	16.99	486,715	15.49	486,715	486,715	15.49
121	LICENSED SUB SALARIES	55,737	0	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	21,804	9,804	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	24,959	40,910	41,528	0.00	45,710	0.00	45,710	45,710	0.00
130	ADDITIONAL SALARY	6,387	503	0	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 100	GENERAL FUND									
100	SALARIES	2,167,878	2,091,011	2,261,936	40.64	2,134,263	37.11	2,134,263	2,134,263	37.11
210	PUBLIC EMPLOYEES RETIREMENT	505,999	589,946	657,138	0.00	709,152	0.00	709,152	709,152	0.00
220	F I C A	168,021	161,757	173,039	0.00	163,271	0.00	163,271	163,271	0.00
230	OTHER REQUIRED PAYROLL COSTS	40,891	55,445	42,288	0.00	40,058	0.00	40,058	40,058	0.00
240	HEALTH INSURANCE	802,305	770,148	846,822	0.00	789,081	0.00	789,081	789,081	0.00
200	ASSOCIATED PAYROLL COST	1,517,215	1,577,296	1,719,287	0.00	1,701,563	0.00	1,701,563	1,701,563	0.00
340	TRAVEL	1,908	683	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	0	0	510	0.00	510	0.00	510	510	0.00
380	PURCHASED SERVICES	2,415	990	450	0.00	450	0.00	450	450	0.00
390	OTHER GEN PROF SERVICES	0	93,853	75,710	0.00	67,815	0.00	67,815	67,815	0.00
300	PURCHASED SERVICES	4,323	95,526	76,670	0.00	68,775	0.00	68,775	68,775	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	3,168	8,589	3,340	0.00	3,340	0.00	3,340	3,340	0.00
420	TEXTBOOKS	166,154	6,565	500	0.00	500	0.00	500	500	0.00
430	LIBRARY BOOKS	0	188	220	0.00	220	0.00	220	220	0.00
460	NON-CONSUMABLE ITEMS	0	331	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	285	205	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	1,295	2,766	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	170,902	18,644	4,060	0.00	4,060	0.00	4,060	4,060	0.00
Total Function 1291	ENGL LANG LEARN/TRANSLAT	3,860,319	3,782,477	4,061,953	40.64	3,908,661	37.11	3,908,661	3,908,661	37.11
Function 1299	OTHER DESIGNATED PROGRAMS									
121	LICENSED SUB SALARIES	21,560	89	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	47	0	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	10,574	11,803	9,248	0.00	9,248	0.00	9,248	9,248	0.00
100	SALARIES	32,181	11,893	9,248	0.00	9,248	0.00	9,248	9,248	0.00
210	PUBLIC EMPLOYEES RETIREMENT	5,250	3,786	0	0.00	0	0.00	0	0	0.00
220	F I C A	2,453	895	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	295	304	0	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	0	25	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	7,998	5,010	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	0	249	3,800	0.00	3,800	0.00	3,800	3,800	0.00

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Fund 100 GENERAL FUND										
Function 1299	OTHER DESIGNATED PROGRAMS									
380	PURCHASED SERVICES	9,644	68,051	15,000	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	10,382	33,877	0.00	33,877	0.00	33,877	33,877	0.00
300	PURCHASED SERVICES	9,644	78,682	52,677	0.00	37,677	0.00	37,677	37,677	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	150	381	5,000	0.00	5,000	0.00	5,000	5,000	0.00
430	LIBRARY BOOKS	6,623	237	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	6,773	618	5,000	0.00	5,000	0.00	5,000	5,000	0.00
640	DUES/FEES/MEMBERSHIP	0	2,500	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	41,636	53,830	58,000	0.00	54,000	0.00	54,000	54,000	0.00
600	OTHER OBJECTS	41,636	56,330	58,000	0.00	54,000	0.00	54,000	54,000	0.00
Total Function 1299	OTHER DESIGNATED PROGRAMS	98,230	152,533	124,925	0.00	105,925	0.00	105,925	105,925	0.00
Major Function 1000	Instruction	81,451,723	87,417,980	91,766,489	769.69	96,495,075	767.51	96,495,075	96,495,075	767.51
Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES									
112	CLASSIFIED/CONF SALARIES	443,119	445,744	475,923	14.63	492,610	14.41	492,610	492,610	14.41
114	MANAGERIAL SALARIES	53,885	55,300	57,445	1.00	59,168	1.00	59,168	59,168	1.00
117	UNUSED VACATION PAY OUT	206	643	1,181	0.00	680	0.00	680	680	0.00
122	CLASSIFIED SUB SALARIES	13,838	270	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	195,010	255,621	303,071	0.00	302,965	0.00	302,965	302,965	0.00
130	ADDITIONAL SALARY	7,027	6,279	11,800	0.00	17,100	0.00	17,100	17,100	0.00
100	SALARIES	713,085	763,858	849,420	15.63	872,523	15.41	872,523	872,523	15.41
210	PUBLIC EMPLOYEES RETIREMENT	112,301	140,954	158,031	0.00	213,656	0.00	213,656	213,656	0.00
220	F I C A	54,376	58,216	63,797	0.00	65,532	0.00	65,532	65,532	0.00
230	OTHER REQUIRED PAYROLL COSTS	12,823	16,453	13,342	0.00	13,546	0.00	13,546	13,546	0.00
240	HEALTH INSURANCE	301,308	299,775	316,848	0.00	319,078	0.00	319,078	319,078	0.00
200	ASSOCIATED PAYROLL COST	480,808	515,399	552,018	0.00	611,812	0.00	611,812	611,812	0.00
320	PROPERTY SERVICES	138	0	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	200	0	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	40,998	13,790	0.00	12,187	0.00	12,187	12,187	0.00
300	PURCHASED SERVICES	338	40,998	13,790	0.00	12,187	0.00	12,187	12,187	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 100	GENERAL FUND									
Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES									
410	CONSUMABLE SUPPLIES AND MATERIALS	993	1,378	3,720	0.00	3,720	0.00	3,720	3,720	0.00
460	NON-CONSUMABLE ITEMS	604	0	900	0.00	900	0.00	900	900	0.00
480	COMPUTER HARDWARE UNDER 5000	0	69	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	1,598	1,447	4,620	0.00	4,620	0.00	4,620	4,620	0.00
640	DUES/FEES/MEMBERSHIP	0	195	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	195	0	0.00	0	0.00	0	0	0.00
Total Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES	1,195,828	1,321,897	1,419,848	15.63	1,501,142	15.41	1,501,142	1,501,142	15.41
Function 2120	GUIDANCE SRVCS DIRECTION									
111	LICENSED SALARIES	2,043,139	2,379,355	2,475,472	31.94	2,661,190	33.91	2,661,190	2,661,190	33.91
112	CLASSIFIED/CONF SALARIES	279,571	449,596	493,107	14.73	515,587	14.73	515,587	515,587	14.73
114	MANAGERIAL SALARIES	96,076	99,562	102,549	1.00	105,625	1.00	105,625	105,625	1.00
117	UNUSED VACATION PAY OUT	369	766	1,183	0.00	1,214	0.00	1,214	1,214	0.00
121	LICENSED SUB SALARIES	71,155	2,393	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	2,035	750	0	0.00	0	0.00	0	0	0.00
123	TEMPORARY - LICENSED	3,262	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	7,370	3,430	750	0.00	750	0.00	750	750	0.00
130	ADDITIONAL SALARY	41,312	46,605	32,069	0.00	50,420	0.00	50,420	50,420	0.00
100	SALARIES	2,544,289	2,982,457	3,105,129	47.66	3,334,787	49.63	3,334,787	3,334,787	49.63
210	PUBLIC EMPLOYEES RETIREMENT	633,888	915,624	920,715	0.00	1,139,135	0.00	1,139,135	1,139,135	0.00
220	F I C A	198,331	232,422	236,521	0.00	252,487	0.00	252,487	252,487	0.00
230	OTHER REQUIRED PAYROLL COSTS	50,626	83,024	59,708	0.00	64,121	0.00	64,121	64,121	0.00
240	HEALTH INSURANCE	657,459	851,162	976,340	0.00	1,035,904	0.00	1,035,904	1,035,904	0.00
200	ASSOCIATED PAYROLL COST	1,540,304	2,082,232	2,193,283	0.00	2,491,646	0.00	2,491,646	2,491,646	0.00
320	PROPERTY SERVICES	0	0	880	0.00	880	0.00	880	880	0.00
340	TRAVEL	9,294	11,126	9,420	0.00	18,920	0.00	18,920	18,920	0.00
350	COMMUNICATION	0	0	300	0.00	300	0.00	300	300	0.00
380	PURCHASED SERVICES	159,864	270,999	308,000	0.00	308,000	0.00	308,000	308,000	0.00
390	OTHER GEN PROF SERVICES	0	122,381	164,105	0.00	173,455	0.00	154,198	154,198	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	0	0.00	19,257	19,257	0.00

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Fund 100	GENERAL FUND									
300	PURCHASED SERVICES	169,158	404,506	482,705	0.00	501,555	0.00	501,555	501,555	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	9,665	19,453	16,620	0.00	39,367	0.00	39,367	39,367	0.00
420	TEXTBOOKS	655	1,358	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	623	188	11,000	0.00	11,000	0.00	11,000	11,000	0.00
440	PERIODICALS	88	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	610	2,005	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	25	396	0	0.00	8,900	0.00	8,900	8,900	0.00
480	COMPUTER HARDWARE UNDER 5000	646	5,681	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	12,311	29,081	27,620	0.00	59,267	0.00	59,267	59,267	0.00
640	DUES/FEES/MEMBERSHIP	503	4,619	1,000	0.00	1,000	0.00	1,000	1,000	0.00
600	OTHER OBJECTS	503	4,619	1,000	0.00	1,000	0.00	1,000	1,000	0.00
Total Function 2120	GUIDANCE SRVCS DIRECTION	4,266,566	5,502,895	5,809,738	47.66	6,388,255	49.63	6,388,255	6,388,255	49.63
Function 2130	HEALTH SERVICES									
111	LICENSED SALARIES	231,474	236,017	244,411	4.00	253,746	4.00	253,746	253,746	4.00
130	ADDITIONAL SALARY	3,289	1,581	5,000	0.00	5,000	0.00	5,000	5,000	0.00
100	SALARIES	234,763	237,597	249,411	4.00	258,746	4.00	258,746	258,746	4.00
210	PUBLIC EMPLOYEES RETIREMENT	62,156	69,308	76,755	0.00	91,085	0.00	91,085	91,085	0.00
220	F I C A	17,758	18,645	18,698	0.00	19,412	0.00	19,412	19,412	0.00
230	OTHER REQUIRED PAYROLL COSTS	4,639	6,696	4,732	0.00	4,909	0.00	4,909	4,909	0.00
240	HEALTH INSURANCE	76,266	69,336	75,495	0.00	77,090	0.00	77,090	77,090	0.00
200	ASSOCIATED PAYROLL COST	160,818	163,986	175,680	0.00	192,496	0.00	192,496	192,496	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	227,990	212,055	290,000	0.00	260,000	0.00	260,000	260,000	0.00
340	TRAVEL	1,942	1,103	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	643	668	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	960	2,777	6,600	0.00	6,600	0.00	6,600	6,600	0.00
390	OTHER GEN PROF SERVICES	0	0	9,807	0.00	9,744	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	0	0.00	9,744	9,744	0.00
300	PURCHASED SERVICES	231,535	216,602	306,407	0.00	276,344	0.00	276,344	276,344	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	6,980	5,888	4,000	0.00	5,000	0.00	5,000	5,000	0.00
460	NON-CONSUMABLE ITEMS	0	193	0	0.00	0	0.00	0	0	0.00

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Fund 100 GENERAL FUND										
Function 2130	HEALTH SERVICES									
480	COMPUTER HARDWARE UNDER 5000	79	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	7,059	6,081	4,000	0.00	5,000	0.00	5,000	5,000	0.00
640	DUES/FEES/MEMBERSHIP	145	145	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	145	145	0	0.00	0	0.00	0	0	0.00
Total Function 2130	HEALTH SERVICES	634,320	624,411	735,498	4.00	732,587	4.00	732,587	732,587	4.00
Function 2140	PSYCHOLOGICAL SERVICES									
111	LICENSED SALARIES	276,308	296,035	317,106	4.50	331,345	4.60	331,345	331,345	4.60
121	LICENSED SUB SALARIES	2,172	26	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	140	1,107	750	0.00	750	0.00	750	750	0.00
100	SALARIES	278,621	297,168	317,856	4.50	332,095	4.60	332,095	332,095	4.60
210	PUBLIC EMPLOYEES RETIREMENT	67,939	87,746	94,719	0.00	114,895	0.00	114,895	114,895	0.00
220	F I C A	21,063	22,573	24,258	0.00	25,323	0.00	25,323	25,323	0.00
230	OTHER REQUIRED PAYROLL COSTS	5,485	8,045	6,122	0.00	6,396	0.00	6,396	6,396	0.00
240	HEALTH INSURANCE	77,777	83,118	85,055	0.00	87,038	0.00	87,038	87,038	0.00
200	ASSOCIATED PAYROLL COST	172,264	201,482	210,154	0.00	233,652	0.00	233,652	233,652	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	0	10,000	0.00	10,000	0.00	10,000	10,000	0.00
340	TRAVEL	100	823	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	3,667	11,032	0.00	11,206	0.00	11,206	11,206	0.00
300	PURCHASED SERVICES	100	4,491	21,032	0.00	21,206	0.00	21,206	21,206	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	8,382	11,945	7,000	0.00	7,000	0.00	7,000	7,000	0.00
430	LIBRARY BOOKS	0	97	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	0	310	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	460	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	8,382	12,812	7,000	0.00	7,000	0.00	7,000	7,000	0.00
Total Function 2140	PSYCHOLOGICAL SERVICES	459,366	515,953	556,042	4.50	593,953	4.60	593,953	593,953	4.60
Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES									
111	LICENSED SALARIES	125,766	285	137,556	2.00	143,491	2.00	143,491	143,491	2.00
100	SALARIES	125,766	285	137,556	2.00	143,491	2.00	143,491	143,491	2.00

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Fund 100 GENERAL FUND										
Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES									
210	PUBLIC EMPLOYEES RETIREMENT	33,817	81	43,565	0.00	51,866	0.00	51,866	51,866	0.00
220	F I C A	9,621	22	10,523	0.00	10,977	0.00	10,977	10,977	0.00
230	OTHER REQUIRED PAYROLL COSTS	2,485	8	2,657	0.00	2,770	0.00	2,770	2,770	0.00
240	HEALTH INSURANCE	35,351	0	38,207	0.00	38,545	0.00	38,545	38,545	0.00
200	ASSOCIATED PAYROLL COST	81,274	110	94,952	0.00	104,159	0.00	104,159	104,159	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	135	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	0	422	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	0	4,905	0.00	3,654	0.00	3,654	3,654	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	1,218	0.00	1,218	1,218	0.00
300	PURCHASED SERVICES	135	422	4,905	0.00	4,872	0.00	4,872	4,872	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	302	293	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	302	293	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	0	253	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	253	0	0.00	0	0.00	0	0	0.00
Total Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES	207,477	1,363	237,413	2.00	252,522	2.00	252,522	252,522	2.00
Function 2160	STUDENT TREATMENT SERVICE									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	72,461	74,526	89,523	0.00	89,523	0.00	89,523	89,523	0.00
300	PURCHASED SERVICES	72,461	74,526	89,523	0.00	89,523	0.00	89,523	89,523	0.00
Total Function 2160	STUDENT TREATMENT SERVICE	72,461	74,526	89,523	0.00	89,523	0.00	89,523	89,523	0.00
Function 2190	STUDENT SERVICES DIRECTION									
111	LICENSED SALARIES	0	0	0	0.00	36,111	0.50	36,111	36,111	0.50
112	CLASSIFIED/CONF SALARIES	45,762	46,278	50,773	1.11	52,804	1.11	52,804	52,804	1.11
113	ADMINISTRATOR SALARIES	180,741	196,178	202,307	1.65	210,055	1.65	210,055	210,055	1.65
117	UNUSED VACATION PAY OUT	0	7,066	5,170	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	241	92	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	1,266	1,140	10,740	0.00	15,240	0.00	15,240	15,240	0.00
100	SALARIES	228,011	250,754	268,990	2.76	314,210	3.26	314,210	314,210	3.26

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Fund 100 GENERAL FUND										
Function 2190	STUDENT SERVICES DIRECTION									
210	PUBLIC EMPLOYEES RETIREMENT	60,592	56,587	81,973	0.00	110,894	0.00	110,894	110,894	0.00
220	F I C A	16,437	17,558	19,843	0.00	23,303	0.00	23,303	23,303	0.00
230	OTHER REQUIRED PAYROLL COSTS	4,478	5,060	3,362	0.00	5,810	0.00	5,810	5,810	0.00
240	HEALTH INSURANCE	50,308	54,794	59,506	0.00	68,354	0.00	68,354	68,354	0.00
200	ASSOCIATED PAYROLL COST	131,815	133,999	164,683	0.00	208,360	0.00	208,360	208,360	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	2,888	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	0	317	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	9,477	10,172	4,400	0.00	7,400	0.00	7,400	7,400	0.00
350	COMMUNICATION	1,418	1,516	1,650	0.00	4,350	0.00	4,350	4,350	0.00
380	PURCHASED SERVICES	80	120	18,700	0.00	18,700	0.00	18,700	18,700	0.00
390	OTHER GEN PROF SERVICES	0	0	1,077	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	1,218	0.00	1,218	1,218	0.00
300	PURCHASED SERVICES	10,975	15,013	25,827	0.00	31,668	0.00	31,668	31,668	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	3,012	4,200	1,200	0.00	6,350	0.00	6,350	6,350	0.00
420	TEXTBOOKS	0	83	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	1,040	738	700	0.00	600	0.00	600	600	0.00
460	NON-CONSUMABLE ITEMS	0	2,570	750	0.00	5,750	0.00	5,750	5,750	0.00
470	COMPUTER SOFTWARE	0	14,266	400	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	1,407	2,718	900	0.00	500	0.00	500	500	0.00
400	SUPPLIES AND MATERIALS	5,459	24,574	3,950	0.00	13,200	0.00	13,200	13,200	0.00
640	DUES/FEES/MEMBERSHIP	655	1,220	1,000	0.00	1,000	0.00	1,000	1,000	0.00
600	OTHER OBJECTS	655	1,220	1,000	0.00	1,000	0.00	1,000	1,000	0.00
Total Function 2190	STUDENT SERVICES DIRECTION	376,914	425,559	464,450	2.76	568,438	3.26	568,438	568,438	3.26
Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES									
111	LICENSED SALARIES	489,716	712,398	746,162	9.83	853,040	11.01	853,040	853,040	11.01
112	CLASSIFIED/CONF SALARIES	42,585	49,074	51,717	1.10	55,651	1.10	55,651	55,651	1.10
113	ADMINISTRATOR SALARIES	115,759	122,315	129,996	0.95	154,566	1.07	154,566	154,566	1.07
117	UNUSED VACATION PAY OUT	4,782	4,942	5,098	0.00	0	0.00	0	0	0.00
121	LICENSED SUB SALARIES	42,425	386	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	126	0	0	0.00	0	0.00	0	0	0.00

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Fund 100 GENERAL FUND										
Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES									
124	TEMPORARY - CLASSIFIED	0	298	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	47,519	38,074	63,040	0.00	63,040	0.00	63,040	63,040	0.00
100	SALARIES	742,913	927,486	996,014	11.88	1,126,297	13.18	1,126,297	1,126,297	13.18
210	PUBLIC EMPLOYEES RETIREMENT	192,843	286,400	292,301	0.00	373,493	0.00	373,493	373,493	0.00
220	F I C A	59,667	71,662	71,717	0.00	81,680	0.00	81,680	81,680	0.00
230	OTHER REQUIRED PAYROLL COSTS	14,595	25,563	18,037	0.00	20,552	0.00	20,552	20,552	0.00
240	HEALTH INSURANCE	148,234	212,081	236,798	0.00	268,791	0.00	268,791	268,791	0.00
200	ASSOCIATED PAYROLL COST	415,338	595,705	618,853	0.00	744,516	0.00	744,516	744,516	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	3,533	0	8,460	0.00	12,760	0.00	12,760	12,760	0.00
320	PROPERTY SERVICES	3,270	4,046	3,100	0.00	3,100	0.00	3,100	3,100	0.00
340	TRAVEL	17,409	24,264	17,700	0.00	17,700	0.00	17,700	17,700	0.00
350	COMMUNICATION	386	393	500	0.00	500	0.00	500	500	0.00
380	PURCHASED SERVICES	3,375	2,100	500	0.00	500	0.00	500	500	0.00
390	OTHER GEN PROF SERVICES	0	33,149	74,680	0.00	76,305	0.00	76,305	76,305	0.00
300	PURCHASED SERVICES	27,972	63,952	104,940	0.00	110,865	0.00	110,865	110,865	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	5,579	12,066	10,000	0.00	10,000	0.00	10,000	10,000	0.00
420	TEXTBOOKS	1,560	1,758	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	749	1,014	1,300	0.00	1,300	0.00	1,300	1,300	0.00
460	NON-CONSUMABLE ITEMS	1,581	3,374	3,400	0.00	3,400	0.00	3,400	3,400	0.00
470	COMPUTER SOFTWARE	0	109	250	0.00	250	0.00	250	250	0.00
480	COMPUTER HARDWARE UNDER 5000	90	1,145	1,600	0.00	1,600	0.00	1,600	1,600	0.00
400	SUPPLIES AND MATERIALS	9,558	19,466	16,550	0.00	16,550	0.00	16,550	16,550	0.00
640	DUES/FEES/MEMBERSHIP	1,134	2,480	3,000	0.00	3,000	0.00	3,000	3,000	0.00
600	OTHER OBJECTS	1,134	2,480	3,000	0.00	3,000	0.00	3,000	3,000	0.00
Total Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES	1,196,915	1,609,089	1,739,356	11.88	2,001,228	13.18	2,001,228	2,001,228	13.18
Function 2220	EDUCATIONAL MEDIA SERVICES									
111	LICENSED SALARIES	0	48,316	51,263	1.00	54,895	1.00	54,895	54,895	1.00
112	CLASSIFIED/CONF SALARIES	533,938	550,776	587,639	15.81	626,346	15.31	626,346	626,346	15.31
117	UNUSED VACATION PAY OUT	1,491	0	0	0.00	0	0.00	0	0	0.00

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Fund 100 GENERAL FUND										
Function 2220	EDUCATIONAL MEDIA SERVICES									
122	CLASSIFIED SUB SALARIES	10,605	293	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	7,817	3,410	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	1,133	914	500	0.00	750	0.00	750	750	0.00
100	SALARIES	554,984	603,709	639,402	16.81	681,991	16.31	681,991	681,991	16.31
210	PUBLIC EMPLOYEES RETIREMENT	101,996	155,570	162,037	0.00	201,092	0.00	201,092	201,092	0.00
220	F I C A	42,409	46,569	48,876	0.00	52,128	0.00	52,128	52,128	0.00
230	OTHER REQUIRED PAYROLL COSTS	11,057	16,618	12,586	0.00	13,859	0.00	13,859	13,859	0.00
240	HEALTH INSURANCE	277,135	300,196	348,148	0.00	368,510	0.00	368,510	368,510	0.00
200	ASSOCIATED PAYROLL COST	432,597	518,953	571,646	0.00	635,589	0.00	635,589	635,589	0.00
320	PROPERTY SERVICES	926	1,346	2,259	0.00	2,259	0.00	2,259	2,259	0.00
340	TRAVEL	0	768	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	0	35	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	12,262	655	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	15,083	17,796	0.00	16,693	0.00	16,693	16,693	0.00
300	PURCHASED SERVICES	13,188	17,887	20,055	0.00	18,952	0.00	18,952	18,952	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	11,031	15,120	15,940	0.00	15,700	0.00	15,700	15,700	0.00
420	TEXTBOOKS	358	1,208	1,300	0.00	1,300	0.00	1,300	1,300	0.00
430	LIBRARY BOOKS	49,279	53,047	29,000	0.00	71,000	0.00	71,000	71,000	0.00
440	PERIODICALS	810	972	1,590	0.00	1,590	0.00	1,590	1,590	0.00
460	NON-CONSUMABLE ITEMS	1,123	19,193	3,351	0.00	3,351	0.00	3,351	3,351	0.00
470	COMPUTER SOFTWARE	16,659	21,167	15,210	0.00	15,210	0.00	15,210	15,210	0.00
480	COMPUTER HARDWARE UNDER 5000	111	263	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	79,369	110,969	66,391	0.00	108,151	0.00	108,151	108,151	0.00
640	DUES/FEES/MEMBERSHIP	100	635	120	0.00	120	0.00	120	120	0.00
600	OTHER OBJECTS	100	635	120	0.00	120	0.00	120	120	0.00
Total Function 2220	EDUCATIONAL MEDIA SERVICES	1,080,238	1,252,153	1,297,614	16.81	1,444,803	16.31	1,444,803	1,444,803	16.31
Function 2230	ASSESSMENT & TESTING SVCS									
112	CLASSIFIED/CONF SALARIES	81,352	95,403	100,286	2.00	105,076	2.00	105,076	105,076	2.00
114	MANAGERIAL SALARIES	96,195	99,562	102,549	1.00	105,625	1.00	105,625	105,625	1.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 100 GENERAL FUND										
Function 2230	ASSESSMENT & TESTING SVCS									
117	UNUSED VACATION PAY OUT	313	0	1,183	0.00	1,214	0.00	1,214	1,214	0.00
121	LICENSED SUB SALARIES	991	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	58,517	54,722	80,715	0.00	125,127	0.00	125,127	125,127	0.00
130	ADDITIONAL SALARY	1,244	1,946	800	0.00	1,000	0.00	1,000	1,000	0.00
100	SALARIES	238,612	251,633	285,533	3.00	338,043	3.00	338,043	338,043	3.00
210	PUBLIC EMPLOYEES RETIREMENT	43,800	66,949	62,557	0.00	83,806	0.00	83,806	83,806	0.00
220	F I C A	18,139	19,162	17,269	0.00	20,811	0.00	20,811	20,811	0.00
230	OTHER REQUIRED PAYROLL COSTS	3,905	5,825	4,057	0.00	4,634	0.00	4,634	4,634	0.00
240	HEALTH INSURANCE	52,030	56,592	59,281	0.00	73,985	0.00	73,985	73,985	0.00
200	ASSOCIATED PAYROLL COST	117,873	148,529	143,163	0.00	183,237	0.00	183,237	183,237	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	56,911	65,516	70,000	0.00	70,000	0.00	70,000	70,000	0.00
340	TRAVEL	4,216	3,527	3,000	0.00	4,000	0.00	4,000	4,000	0.00
350	COMMUNICATION	399	425	500	0.00	500	0.00	500	500	0.00
380	PURCHASED SERVICES	6,900	17,580	24,600	0.00	16,000	0.00	16,000	16,000	0.00
390	OTHER GEN PROF SERVICES	0	3,343	1,985	0.00	1,862	0.00	1,862	1,862	0.00
300	PURCHASED SERVICES	68,427	90,390	100,085	0.00	92,362	0.00	92,362	92,362	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	96	0	500	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	11,979	18,193	64,300	0.00	53,300	0.00	53,300	53,300	0.00
480	COMPUTER HARDWARE UNDER 5000	88	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	12,162	18,193	64,800	0.00	53,300	0.00	53,300	53,300	0.00
640	DUES/FEES/MEMBERSHIP	1,028	899	900	0.00	900	0.00	900	900	0.00
600	OTHER OBJECTS	1,028	899	900	0.00	900	0.00	900	900	0.00
Total Function 2230 ASSESSMENT & TESTING SVCS		438,102	509,644	594,482	3.00	667,841	3.00	667,841	667,841	3.00
Function 2240	INSTRUCTIONAL STAFF DVLP									
111	LICENSED SALARIES	62,080	143,326	214,626	3.00	177,728	2.25	177,728	177,728	2.25
113	ADMINISTRATOR SALARIES	84,873	87,897	90,691	0.77	93,412	0.77	93,412	93,412	0.77
117	UNUSED VACATION PAY OUT	442	1,372	707	0.00	0	0.00	0	0	0.00
121	LICENSED SUB SALARIES	130,893	2,317	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	780	92	0	0.00	0	0.00	0	0	0.00

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Fund 100 GENERAL FUND										
Function 2240	INSTRUCTIONAL STAFF DVLP									
124	TEMPORARY - CLASSIFIED	6,742	6,335	3,200	0.00	3,200	0.00	3,200	3,200	0.00
130	ADDITIONAL SALARY	80,899	83,246	113,346	0.00	112,422	0.00	112,422	112,422	0.00
100	SALARIES	366,710	324,586	422,570	3.77	386,761	3.02	386,761	386,761	3.02
210	PUBLIC EMPLOYEES RETIREMENT	72,467	104,132	100,261	0.00	103,719	0.00	103,719	103,719	0.00
220	F I C A	28,392	25,334	25,152	0.00	22,413	0.00	22,413	22,413	0.00
230	OTHER REQUIRED PAYROLL COSTS	5,144	8,545	6,349	0.00	5,675	0.00	5,675	5,675	0.00
240	HEALTH INSURANCE	65,471	77,861	74,057	0.00	58,341	0.00	58,341	58,341	0.00
200	ASSOCIATED PAYROLL COST	171,473	215,872	205,819	0.00	190,149	0.00	190,149	190,149	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	0	1,318	0.00	1,318	0.00	1,318	1,318	0.00
320	PROPERTY SERVICES	0	0	0	0.00	70,000	0.00	70,000	70,000	0.00
340	TRAVEL	28,865	48,800	107,350	0.00	107,350	0.00	107,350	107,350	0.00
380	PURCHASED SERVICES	14,551	44,905	246,660	0.00	198,460	0.00	198,460	198,460	0.00
390	OTHER GEN PROF SERVICES	0	242,359	398,151	0.00	403,607	0.00	403,607	403,607	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	1,218	0.00	1,218	1,218	0.00
300	PURCHASED SERVICES	43,416	336,064	753,479	0.00	781,953	0.00	781,953	781,953	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	306	3,350	350,577	0.00	364,757	0.00	364,757	364,757	0.00
430	LIBRARY BOOKS	3,356	3,796	4,445	0.00	4,445	0.00	4,445	4,445	0.00
460	NON-CONSUMABLE ITEMS	10,000	0	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	0	107	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	752	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	13,661	8,004	355,022	0.00	369,202	0.00	369,202	369,202	0.00
640	DUES/FEES/MEMBERSHIP	89	10	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	89	10	0	0.00	0	0.00	0	0	0.00
Total Function 2240	INSTRUCTIONAL STAFF DVLP	595,350	884,536	1,736,889	3.77	1,728,065	3.02	1,728,065	1,728,065	3.02
Function 2310	BOARD OF EDUCATION SRVS									
320	PROPERTY SERVICES	0	100	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	1,635	3,929	4,000	0.00	14,000	0.00	14,000	14,000	0.00
350	COMMUNICATION	520	60	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	168,633	179,948	216,500	0.00	249,700	0.00	249,700	249,700	0.00

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Fund 100	GENERAL FUND									
300	PURCHASED SERVICES	170,788	184,037	220,500	0.00	263,700	0.00	263,700	263,700	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	3,898	4,258	2,000	0.00	7,000	0.00	7,000	7,000	0.00
430	LIBRARY BOOKS	0	0	200	0.00	200	0.00	200	200	0.00
440	PERIODICALS	55	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	614	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	0	2,500	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	3,953	7,372	2,200	0.00	7,200	0.00	7,200	7,200	0.00
640	DUES/FEES/MEMBERSHIP	21,692	24,274	23,000	0.00	23,000	0.00	23,000	23,000	0.00
650	INSURANCE AND JUDGEMENTS	196,932	225,462	277,200	0.00	277,200	0.00	277,200	277,200	0.00
600	OTHER OBJECTS	218,624	249,736	300,200	0.00	300,200	0.00	300,200	300,200	0.00
Total Function 2310	BOARD OF EDUCATION SRVS	393,365	441,145	522,900	0.00	571,100	0.00	571,100	571,100	0.00
Function 2320	EXECUTIVE ADMINISTRATION SERVICES									
113	ADMINISTRATOR SALARIES	313,266	324,229	333,956	2.00	356,698	2.00	356,698	356,698	2.00
114	MANAGERIAL SALARIES	70,528	72,996	75,186	1.00	77,442	1.00	77,442	77,442	1.00
117	UNUSED VACATION PAY OUT	12,404	23,711	13,836	0.00	14,716	0.00	14,716	14,716	0.00
130	ADDITIONAL SALARY	8,219	8,400	54,400	0.00	13,200	0.00	13,200	13,200	0.00
100	SALARIES	404,416	429,337	477,378	3.00	462,056	3.00	462,056	462,056	3.00
210	PUBLIC EMPLOYEES RETIREMENT	116,064	146,304	145,892	0.00	177,383	0.00	177,383	177,383	0.00
220	F I C A	25,000	25,914	33,000	0.00	35,347	0.00	35,347	35,347	0.00
230	OTHER REQUIRED PAYROLL COSTS	7,799	11,332	8,124	0.00	8,850	0.00	8,850	8,850	0.00
240	HEALTH INSURANCE	73,384	86,575	86,362	0.00	79,353	0.00	79,353	79,353	0.00
200	ASSOCIATED PAYROLL COST	222,247	270,125	273,379	0.00	300,933	0.00	300,933	300,933	0.00
320	PROPERTY SERVICES	2,467	1,864	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	3,560	2,284	10,530	0.00	10,530	0.00	10,530	10,530	0.00
350	COMMUNICATION	7,582	11,571	13,000	0.00	13,000	0.00	13,000	13,000	0.00
380	PURCHASED SERVICES	26,168	17,942	40,000	0.00	40,000	0.00	40,000	40,000	0.00
300	PURCHASED SERVICES	39,776	33,660	63,530	0.00	63,530	0.00	63,530	63,530	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	1,259	673	11,500	0.00	16,500	0.00	16,500	16,500	0.00
430	LIBRARY BOOKS	315	95	300	0.00	300	0.00	300	300	0.00
440	PERIODICALS	794	559	300	0.00	300	0.00	300	300	0.00

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Fund 100 GENERAL FUND										
Function 2320	EXECUTIVE ADMINISTRATION SERVICES									
460	NON-CONSUMABLE ITEMS	0	0	500	0.00	500	0.00	500	500	0.00
470	COMPUTER SOFTWARE	503	360	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	192	0	400	0.00	400	0.00	400	400	0.00
400	SUPPLIES AND MATERIALS	3,062	1,687	13,000	0.00	18,000	0.00	18,000	18,000	0.00
640	DUES/FEES/MEMBERSHIP	2,210	2,210	5,350	0.00	6,350	0.00	6,350	6,350	0.00
600	OTHER OBJECTS	2,210	2,210	5,350	0.00	6,350	0.00	6,350	6,350	0.00
Total Function 2320	EXECUTIVE ADMINISTRATION SERVICES	671,711	737,019	832,637	3.00	850,869	3.00	850,869	850,869	3.00
Function 2410	OFFICE OF THE PRINC/ADM									
111	LICENSED SALARIES	193,487	209,292	219,195	3.00	222,924	3.00	222,924	222,924	3.00
112	CLASSIFIED/CONF SALARIES	1,889,957	2,133,486	2,264,550	57.38	2,341,242	57.49	2,341,242	2,341,242	57.49
113	ADMINISTRATOR SALARIES	2,586,961	2,907,143	2,984,762	24.50	3,046,886	24.50	3,046,886	3,046,886	24.50
117	UNUSED VACATION PAY OUT	13,544	47,125	35,124	0.00	35,576	0.00	35,576	35,576	0.00
121	LICENSED SUB SALARIES	12,653	1,396	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	15,716	1,530	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	62,825	39,879	13,744	0.00	22,660	0.00	22,660	22,660	0.00
130	ADDITIONAL SALARY	72,784	114,071	90,620	0.00	68,045	0.00	68,045	68,045	0.00
100	SALARIES	4,847,927	5,453,922	5,607,996	84.88	5,737,334	84.99	5,737,334	5,737,334	84.99
210	PUBLIC EMPLOYEES RETIREMENT	1,145,799	1,548,374	1,606,512	0.00	1,862,162	0.00	1,862,162	1,862,162	0.00
220	F I C A	367,883	413,277	425,238	0.00	436,578	0.00	436,578	436,578	0.00
230	OTHER REQUIRED PAYROLL COSTS	91,149	142,311	103,071	0.00	102,985	0.00	102,985	102,985	0.00
240	HEALTH INSURANCE	1,355,821	1,560,454	1,741,331	0.00	1,790,054	0.00	1,790,054	1,790,054	0.00
200	ASSOCIATED PAYROLL COST	2,960,653	3,664,416	3,876,152	0.00	4,191,779	0.00	4,191,779	4,191,779	0.00
320	PROPERTY SERVICES	7,946	8,364	7,590	0.00	7,210	0.00	7,210	7,210	0.00
340	TRAVEL	6,586	4,420	6,770	0.00	6,770	0.00	6,770	6,770	0.00
350	COMMUNICATION	46,053	49,276	47,210	0.00	46,730	0.00	46,730	46,730	0.00
380	PURCHASED SERVICES	4,486	3,639	3,800	0.00	3,800	0.00	3,800	3,800	0.00
390	OTHER GEN PROF SERVICES	0	26,356	130,232	0.00	130,807	0.00	130,807	130,807	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	1,559	0.00	1,559	1,559	0.00
300	PURCHASED SERVICES	65,072	92,055	195,602	0.00	196,876	0.00	196,876	196,876	0.00

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Fund 100 GENERAL FUND										
Function 2410	OFFICE OF THE PRINC/ADM									
410	CONSUMABLE SUPPLIES AND MATERIALS	75,549	68,187	72,853	0.00	98,248	0.00	98,248	98,248	0.00
420	TEXTBOOKS	1,976	75	1,010	0.00	1,010	0.00	1,010	1,010	0.00
430	LIBRARY BOOKS	2,183	1,152	1,258	0.00	1,758	0.00	1,758	1,758	0.00
440	PERIODICALS	510	0	100	0.00	100	0.00	100	100	0.00
460	NON-CONSUMABLE ITEMS	9,235	19,022	14,290	0.00	14,290	0.00	14,290	14,290	0.00
470	COMPUTER SOFTWARE	5,480	4,745	830	0.00	830	0.00	830	830	0.00
480	COMPUTER HARDWARE UNDER 5000	3,216	4,161	4,510	0.00	4,510	0.00	4,510	4,510	0.00
400	SUPPLIES AND MATERIALS	98,149	97,341	94,851	0.00	120,746	0.00	120,746	120,746	0.00
550	COMPUTER HARDWARE OVER 5000	0	0	1,010	0.00	1,010	0.00	1,010	1,010	0.00
500	CAPITAL OUTLAY	0	0	1,010	0.00	1,010	0.00	1,010	1,010	0.00
640	DUES/FEES/MEMBERSHIP	3,885	2,277	24,910	0.00	3,310	0.00	3,310	3,310	0.00
600	OTHER OBJECTS	3,885	2,277	24,910	0.00	3,310	0.00	3,310	3,310	0.00
Total Function 2410	OFFICE OF THE PRINC/ADM	7,975,686	9,310,011	9,800,521	84.88	10,251,055	84.99	10,251,055	10,251,055	84.99
Function 2510	BUSINESS SERVICES DIRECT									
112	CLASSIFIED/CONF SALARIES	43,432	48,260	51,256	1.00	54,646	1.00	54,646	54,646	1.00
113	ADMINISTRATOR SALARIES	128,360	132,853	136,838	1.00	146,417	1.00	146,417	146,417	1.00
117	UNUSED VACATION PAY OUT	5,034	5,210	5,366	0.00	5,742	0.00	5,742	5,742	0.00
124	TEMPORARY - CLASSIFIED	1,165	800	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	4,500	4,500	4,500	0.00	4,500	0.00	4,500	4,500	0.00
100	SALARIES	182,490	191,623	197,960	2.00	211,304	2.00	211,304	211,304	2.00
210	PUBLIC EMPLOYEES RETIREMENT	41,509	59,764	61,143	0.00	74,863	0.00	74,863	74,863	0.00
220	F I C A	12,899	13,172	15,144	0.00	16,165	0.00	16,165	16,165	0.00
230	OTHER REQUIRED PAYROLL COSTS	3,517	5,048	3,732	0.00	3,989	0.00	3,989	3,989	0.00
240	HEALTH INSURANCE	38,457	43,171	44,581	0.00	49,929	0.00	49,929	49,929	0.00
200	ASSOCIATED PAYROLL COST	96,382	121,156	124,600	0.00	144,946	0.00	144,946	144,946	0.00
320	PROPERTY SERVICES	0	0	200	0.00	0	0.00	0	0	0.00
340	TRAVEL	8,783	8,184	5,277	0.00	5,757	0.00	5,757	5,757	0.00
350	COMMUNICATION	277	285	1,430	0.00	500	0.00	500	500	0.00
380	PURCHASED SERVICES	27,000	144,455	20,000	0.00	20,000	0.00	20,000	20,000	0.00

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Fund 100 GENERAL FUND										
Function 2510 BUSINESS SERVICES DIRECT										
390 OTHER GEN PROF SERVICES		0	0	944	0.00	0	0.00	0	0	0.00
300 PURCHASED SERVICES		36,060	152,923	27,851	0.00	26,257	0.00	26,257	26,257	0.00
410 CONSUMABLE SUPPLIES AND MATERIALS		361	99	500	0.00	500	0.00	500	500	0.00
460 NON-CONSUMABLE ITEMS		1,057	495	81	0.00	81	0.00	81	81	0.00
470 COMPUTER SOFTWARE		0	53,740	15,000	0.00	15,000	0.00	15,000	15,000	0.00
480 COMPUTER HARDWARE UNDER 5000		0	0	100	0.00	100	0.00	100	100	0.00
400 SUPPLIES AND MATERIALS		1,418	54,334	15,681	0.00	15,681	0.00	15,681	15,681	0.00
640 DUES/FEES/MEMBERSHIP		9,537	14,149	5,031	0.00	5,981	0.00	5,981	5,981	0.00
600 OTHER OBJECTS		9,537	14,149	5,031	0.00	5,981	0.00	5,981	5,981	0.00
Total Function 2510 BUSINESS SERVICES DIRECT		325,887	534,185	371,123	2.00	404,170	2.00	404,170	404,170	2.00
Function 2520 FISCAL SERVICES										
112 CLASSIFIED/CONF SALARIES		373,367	393,475	407,981	7.50	474,882	8.50	474,882	474,882	8.50
114 MANAGERIAL SALARIES		248,075	255,851	264,461	3.00	371,618	4.00	371,618	371,618	4.00
117 UNUSED VACATION PAY OUT		2,094	10,069	3,051	0.00	4,272	0.00	4,272	4,272	0.00
124 TEMPORARY - CLASSIFIED		4,245	2,334	0	0.00	0	0.00	0	0	0.00
130 ADDITIONAL SALARY		2,009	4,995	0	0.00	7,363	0.00	7,363	7,363	0.00
100 SALARIES		629,790	666,724	675,494	10.50	858,134	12.50	858,134	858,134	12.50
210 PUBLIC EMPLOYEES RETIREMENT		185,942	196,823	186,095	0.00	261,521	0.00	261,521	261,521	0.00
220 F I C A		61,864	66,893	52,287	0.00	65,648	0.00	65,648	65,648	0.00
230 OTHER REQUIRED PAYROLL COSTS		14,240	20,954	13,838	0.00	17,239	0.00	17,239	17,239	0.00
240 HEALTH INSURANCE		175,921	184,024	207,284	0.00	252,690	0.00	252,690	252,690	0.00
200 ASSOCIATED PAYROLL COST		437,968	468,696	459,504	0.00	597,098	0.00	597,098	597,098	0.00
320 PROPERTY SERVICES		2,463	4,658	3,657	0.00	3,000	0.00	3,000	3,000	0.00
340 TRAVEL		3,050	4,300	4,506	0.00	6,078	0.00	6,078	6,078	0.00
350 COMMUNICATION		5,053	4,746	9,589	0.00	9,589	0.00	9,589	9,589	0.00
380 PURCHASED SERVICES		4,262	68,919	3,040	0.00	3,040	0.00	3,040	3,040	0.00
390 OTHER GEN PROF SERVICES		0	0	7,081	0.00	0	0.00	0	0	0.00
300 PURCHASED SERVICES		14,828	82,623	27,873	0.00	21,707	0.00	21,707	21,707	0.00
410 CONSUMABLE SUPPLIES AND MATERIALS		5,401	9,222	5,000	0.00	7,489	0.00	7,489	7,489	0.00

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Fund 100 GENERAL FUND										
Function 2520	FISCAL SERVICES									
430	LIBRARY BOOKS	0	0	150	0.00	150	0.00	150	150	0.00
460	NON-CONSUMABLE ITEMS	1,571	3,645	2,200	0.00	1,000	0.00	1,000	1,000	0.00
470	COMPUTER SOFTWARE	0	9,431	200	0.00	1,400	0.00	1,400	1,400	0.00
480	COMPUTER HARDWARE UNDER 5000	56	4,019	3,600	0.00	2,700	0.00	2,700	2,700	0.00
400	SUPPLIES AND MATERIALS	7,028	26,317	11,150	0.00	12,739	0.00	12,739	12,739	0.00
640	DUES/FEES/MEMBERSHIP	15,413	49,786	44,094	0.00	81,290	0.00	81,290	81,290	0.00
650	INSURANCE AND JUDGEMENTS	332,260	246,069	283,150	0.00	283,150	0.00	283,150	283,150	0.00
600	OTHER OBJECTS	347,673	295,855	327,244	0.00	364,440	0.00	364,440	364,440	0.00
Total Function 2520	FISCAL SERVICES	1,437,287	1,540,215	1,501,264	10.50	1,854,118	12.50	1,854,118	1,854,118	12.50
Function 2540	OPERATION AND MAINT OF PLANT SERVICES									
112	CLASSIFIED/CONF SALARIES	2,638,238	2,736,237	3,148,169	71.00	3,388,311	72.00	3,388,311	3,388,311	72.00
113	ADMINISTRATOR SALARIES	0	0	57,774	0.50	71,992	0.50	71,992	71,992	0.50
114	MANAGERIAL SALARIES	172,135	236,719	240,798	3.00	256,433	3.00	256,433	256,433	3.00
117	UNUSED VACATION PAY OUT	23,557	29,836	3,472	0.00	2,948	0.00	2,948	2,948	0.00
122	CLASSIFIED SUB SALARIES	0	646	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	53,943	63,726	60,114	0.00	65,174	0.00	65,174	65,174	0.00
130	ADDITIONAL SALARY	13,961	22,954	8,700	0.00	9,600	0.00	9,600	9,600	0.00
100	SALARIES	2,901,835	3,090,117	3,519,027	74.50	3,794,458	75.50	3,794,458	3,794,458	75.50
210	PUBLIC EMPLOYEES RETIREMENT	554,919	671,419	850,477	0.00	1,091,728	0.00	1,091,728	1,091,728	0.00
220	F I C A	221,168	236,510	268,724	0.00	286,415	0.00	286,415	286,415	0.00
230	OTHER REQUIRED PAYROLL COSTS	98,848	120,733	109,571	0.00	116,473	0.00	116,473	116,473	0.00
240	HEALTH INSURANCE	1,196,548	1,305,602	1,467,246	0.00	1,547,865	0.00	1,547,865	1,547,865	0.00
200	ASSOCIATED PAYROLL COST	2,071,483	2,334,264	2,696,018	0.00	3,042,481	0.00	3,042,481	3,042,481	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	0	100	0.00	100	0.00	100	100	0.00
320	PROPERTY SERVICES	2,921,058	3,280,262	2,985,300	0.00	3,167,523	0.00	3,167,523	3,167,523	0.00
340	TRAVEL	11,087	10,575	9,925	0.00	9,925	0.00	9,925	9,925	0.00
350	COMMUNICATION	90,879	84,781	96,675	0.00	96,675	0.00	96,675	96,675	0.00
380	PURCHASED SERVICES	456,824	450,870	432,146	0.00	432,146	0.00	432,146	432,146	0.00
390	OTHER GEN PROF SERVICES	0	0	68,146	0.00	13,833	0.00	13,833	13,833	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	43,629	0.00	43,629	43,629	0.00

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Fund 100	GENERAL FUND									
300	PURCHASED SERVICES	3,479,848	3,826,488	3,592,292	0.00	3,763,831	0.00	3,763,831	3,763,831	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	723,521	749,687	767,497	0.00	767,497	0.00	767,497	767,497	0.00
430	LIBRARY BOOKS	2,108	456	1,000	0.00	1,000	0.00	1,000	1,000	0.00
460	NON-CONSUMABLE ITEMS	87,189	80,762	72,140	0.00	72,140	0.00	72,140	72,140	0.00
470	COMPUTER SOFTWARE	6,525	8,001	7,100	0.00	7,100	0.00	7,100	7,100	0.00
480	COMPUTER HARDWARE UNDER 5000	2,148	1,769	5,100	0.00	5,100	0.00	5,100	5,100	0.00
400	SUPPLIES AND MATERIALS	821,491	840,676	852,837	0.00	852,837	0.00	852,837	852,837	0.00
530	MAJOR IMPRVT OTH THAN BLD	0	381,587	0	0.00	0	0.00	0	0	0.00
540	DEPRECIABLE EQUIPMENT	0	445,885	95,100	0.00	95,100	0.00	95,100	95,100	0.00
550	COMPUTER HARDWARE OVER 5000	0	0	500	0.00	500	0.00	500	500	0.00
500	CAPITAL OUTLAY	0	827,472	95,600	0.00	95,600	0.00	95,600	95,600	0.00
640	DUES/FEES/MEMBERSHIP	169,143	184,686	160,517	0.00	184,597	0.00	184,597	184,597	0.00
670	TAXES & LICENSES	5,251	6,350	10,310	0.00	10,310	0.00	10,310	10,310	0.00
600	OTHER OBJECTS	174,395	191,037	170,827	0.00	194,907	0.00	194,907	194,907	0.00
Total Function 2540	OPERATION AND MAINT OF PLANT SERVICES	9,449,051	11,110,054	10,926,601	74.50	11,744,115	75.50	11,744,115	11,744,115	75.50
Function 2550	STUDENT TRANSPORTATION SERVICES									
112	CLASSIFIED/CONF SALARIES	625,775	670,236	728,464	21.35	790,918	22.10	790,918	790,918	22.10
114	MANAGERIAL SALARIES	71,869	73,513	78,137	1.00	83,385	1.00	83,385	83,385	1.00
117	UNUSED VACATION PAY OUT	0	150	902	0.00	959	0.00	959	959	0.00
122	CLASSIFIED SUB SALARIES	844	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	51,234	43,163	50,000	0.00	50,000	0.00	50,000	50,000	0.00
130	ADDITIONAL SALARY	5,560	4,488	2,000	0.00	2,000	0.00	2,000	2,000	0.00
100	SALARIES	755,282	791,550	859,503	22.35	927,261	23.10	927,261	927,261	23.10
210	PUBLIC EMPLOYEES RETIREMENT	130,771	173,263	197,400	0.00	250,613	0.00	250,613	250,613	0.00
220	F I C A	57,811	60,477	65,599	0.00	66,957	0.00	66,957	66,957	0.00
230	OTHER REQUIRED PAYROLL COSTS	28,473	33,087	27,757	0.00	31,284	0.00	31,284	31,284	0.00
240	HEALTH INSURANCE	444,592	462,802	494,699	0.00	531,860	0.00	531,860	531,860	0.00
200	ASSOCIATED PAYROLL COST	661,646	729,629	785,455	0.00	880,714	0.00	880,714	880,714	0.00
320	PROPERTY SERVICES	62,317	114,467	148,690	0.00	204,309	0.00	204,309	204,309	0.00
330	STUDENT TRANSPORTATION SERVICES	4,949,732	4,994,866	5,109,424	0.00	5,278,970	0.00	5,278,970	5,278,970	0.00

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Fund 100 GENERAL FUND										
Function 2550	STUDENT TRANSPORTATION SERVICES									
340	TRAVEL	2,079	2,281	3,000	0.00	3,000	0.00	3,000	3,000	0.00
350	COMMUNICATION	2,056	1,992	2,110	0.00	2,000	0.00	2,000	2,000	0.00
380	PURCHASED SERVICES	4,200	6,202	6,030	0.00	6,030	0.00	6,030	6,030	0.00
390	OTHER GEN PROF SERVICES	0	0	28,408	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	5,020,384	5,119,808	5,297,662	0.00	5,494,309	0.00	5,494,309	5,494,309	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	59,182	92,854	123,025	0.00	122,910	0.00	122,910	122,910	0.00
430	LIBRARY BOOKS	0	5	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	391	3,829	1,000	0.00	1,000	0.00	1,000	1,000	0.00
470	COMPUTER SOFTWARE	0	12,243	12,500	0.00	12,500	0.00	12,500	12,500	0.00
480	COMPUTER HARDWARE UNDER 5000	0	64	375	0.00	375	0.00	375	375	0.00
400	SUPPLIES AND MATERIALS	59,574	108,995	136,900	0.00	136,785	0.00	136,785	136,785	0.00
540	DEPRECIABLE EQUIPMENT	0	0	0	0.00	375,000	0.00	375,000	375,000	0.00
500	CAPITAL OUTLAY	0	0	0	0.00	375,000	0.00	375,000	375,000	0.00
640	DUES/FEES/MEMBERSHIP	706	1,507	1,000	0.00	1,000	0.00	1,000	1,000	0.00
670	TAXES & LICENSES	0	808	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	706	2,315	1,000	0.00	1,000	0.00	1,000	1,000	0.00
Total Function 2550	STUDENT TRANSPORTATION SERVICES	6,497,591	6,752,297	7,080,520	22.35	7,815,070	23.10	7,815,070	7,815,070	23.10
Function 2570	INTERNAL SERVICES									
112	CLASSIFIED/CONF SALARIES	166,139	189,349	196,431	4.00	207,755	4.00	207,755	207,755	4.00
117	UNUSED VACATION PAY OUT	6,991	0	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	1,248	1,648	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	2,328	255	10,000	0.00	10,000	0.00	10,000	10,000	0.00
130	ADDITIONAL SALARY	0	442	0	0.00	0	0.00	0	0	0.00
100	SALARIES	176,706	191,695	206,431	4.00	217,755	4.00	217,755	217,755	4.00
210	PUBLIC EMPLOYEES RETIREMENT	27,745	41,941	44,177	0.00	55,969	0.00	55,969	55,969	0.00
220	F I C A	13,514	14,663	14,262	0.00	15,893	0.00	15,893	15,893	0.00
230	OTHER REQUIRED PAYROLL COSTS	5,096	6,413	5,033	0.00	6,032	0.00	6,032	6,032	0.00
240	HEALTH INSURANCE	61,518	75,058	79,349	0.00	82,405	0.00	82,405	82,405	0.00
200	ASSOCIATED PAYROLL COST	107,873	138,074	142,821	0.00	160,300	0.00	160,300	160,300	0.00

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Fund 100	GENERAL FUND									
320	PROPERTY SERVICES	163,713	188,142	211,380	0.00	238,583	0.00	238,583	238,583	0.00
340	TRAVEL	938	1,187	1,601	0.00	1,601	0.00	1,601	1,601	0.00
350	COMMUNICATION	67,424	35,829	57,630	0.00	57,630	0.00	57,630	57,630	0.00
380	PURCHASED SERVICES	34,143	42,359	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	0	4,059	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	266,218	267,517	274,670	0.00	297,814	0.00	297,814	297,814	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	128,751	134,717	201,151	0.00	176,151	0.00	176,151	176,151	0.00
420	TEXTBOOKS	859	0	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	0	0	350	0.00	350	0.00	350	350	0.00
460	NON-CONSUMABLE ITEMS	0	4,502	2,803	0.00	2,803	0.00	2,803	2,803	0.00
470	COMPUTER SOFTWARE	5,328	444	7,000	0.00	7,000	0.00	7,000	7,000	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	1,090	0.00	1,090	0.00	1,090	1,090	0.00
400	SUPPLIES AND MATERIALS	134,938	139,663	212,394	0.00	187,394	0.00	187,394	187,394	0.00
540	DEPRECIABLE EQUIPMENT	0	120,996	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	120,996	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	530	625	13,652	0.00	5,250	0.00	5,250	5,250	0.00
600	OTHER OBJECTS	530	625	13,652	0.00	5,250	0.00	5,250	5,250	0.00
Total Function 2570	INTERNAL SERVICES	686,264	858,570	849,967	4.00	868,513	4.00	868,513	868,513	4.00
Function 2630	INFORMATION SERVICES									
112	CLASSIFIED/CONF SALARIES	61,395	86,846	93,878	1.75	97,067	1.75	97,067	97,067	1.75
113	ADMINISTRATOR SALARIES	51,000	51,000	132,916	1.00	149,706	1.00	149,706	149,706	1.00
117	UNUSED VACATION PAY OUT	0	0	2,040	0.00	5,570	0.00	5,570	5,570	0.00
121	LICENSED SUB SALARIES	526	0	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	8,559	1,963	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	19,545	13,755	11,086	0.00	11,842	0.00	11,842	11,842	0.00
130	ADDITIONAL SALARY	7,528	3,962	6,497	0.00	3,750	0.00	3,750	3,750	0.00
100	SALARIES	148,553	157,527	246,418	2.75	267,935	2.75	267,935	267,935	2.75
210	PUBLIC EMPLOYEES RETIREMENT	14,983	23,105	67,603	0.00	81,177	0.00	81,177	81,177	0.00
220	F I C A	11,167	11,974	18,101	0.00	20,497	0.00	20,497	20,497	0.00
230	OTHER REQUIRED PAYROLL COSTS	1,785	2,714	3,444	0.00	4,957	0.00	4,957	4,957	0.00
240	HEALTH INSURANCE	40,922	55,146	71,332	0.00	65,471	0.00	65,471	65,471	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 100	GENERAL FUND									
200	ASSOCIATED PAYROLL COST	68,858	92,940	160,480	0.00	172,103	0.00	172,103	172,103	0.00
320	PROPERTY SERVICES	850	1,350	670	0.00	1,520	0.00	1,520	1,520	0.00
340	TRAVEL	803	2,527	600	0.00	4,151	0.00	4,151	4,151	0.00
350	COMMUNICATION	28,419	22,162	33,000	0.00	45,929	0.00	45,929	45,929	0.00
380	PURCHASED SERVICES	4,128	1,055	3,000	0.00	12,198	0.00	12,198	12,198	0.00
390	OTHER GEN PROF SERVICES	0	8,138	9,652	0.00	9,980	0.00	9,980	9,980	0.00
300	PURCHASED SERVICES	34,199	35,232	46,922	0.00	73,778	0.00	73,778	73,778	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	15,737	23,603	10,000	0.00	16,300	0.00	16,300	16,300	0.00
430	LIBRARY BOOKS	0	0	200	0.00	200	0.00	200	200	0.00
440	PERIODICALS	1,693	886	580	0.00	970	0.00	970	970	0.00
460	NON-CONSUMABLE ITEMS	0	1,977	200	0.00	2,150	0.00	2,150	2,150	0.00
470	COMPUTER SOFTWARE	72	36	30,000	0.00	67,350	0.00	67,350	67,350	0.00
480	COMPUTER HARDWARE UNDER 5000	1,481	97	0	0.00	150	0.00	150	150	0.00
400	SUPPLIES AND MATERIALS	18,982	26,600	40,980	0.00	87,120	0.00	87,120	87,120	0.00
540	DEPRECIABLE EQUIPMENT	0	0	1,000	0.00	1,000	0.00	1,000	1,000	0.00
500	CAPITAL OUTLAY	0	0	1,000	0.00	1,000	0.00	1,000	1,000	0.00
640	DUES/FEES/MEMBERSHIP	988	1,455	1,500	0.00	1,800	0.00	1,800	1,800	0.00
600	OTHER OBJECTS	988	1,455	1,500	0.00	1,800	0.00	1,800	1,800	0.00
Total Function 2630	INFORMATION SERVICES	271,580	313,753	497,300	2.75	603,736	2.75	603,736	603,736	2.75
Function 2640	STAFF SERVICES									
111	LICENSED SALARIES	(23,879)	(26,439)	41,254	0.50	51,098	0.67	51,098	51,098	0.67
112	CLASSIFIED/CONF SALARIES	51,743	66,504	86,358	1.72	82,719	1.50	82,719	82,719	1.50
113	ADMINISTRATOR SALARIES	128,103	132,595	136,838	1.00	257,274	2.00	257,274	257,274	2.00
114	MANAGERIAL SALARIES	137,436	138,908	142,885	2.00	151,828	2.00	151,828	151,828	2.00
117	UNUSED VACATION PAY OUT	6,294	8,059	7,015	0.00	7,315	0.00	7,315	7,315	0.00
121	LICENSED SUB SALARIES	7,850	0	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	69	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	2,520	8,769	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	47,087	36,723	20,500	0.00	13,500	0.00	13,500	13,500	0.00
100	SALARIES	357,224	365,119	434,850	5.22	563,735	6.17	563,735	563,735	6.17

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Fund 100 GENERAL FUND										
Function 2640	STAFF SERVICES									
210	PUBLIC EMPLOYEES RETIREMENT	113,511	138,196	131,065	0.00	199,742	0.00	199,742	199,742	0.00
220	F I C A	32,609	33,011	32,042	0.00	42,431	0.00	42,431	42,431	0.00
230	OTHER REQUIRED PAYROLL COSTS	8,299	11,592	7,577	0.00	10,650	0.00	10,650	10,650	0.00
240	HEALTH INSURANCE	334,518	313,112	443,369	0.00	466,358	0.00	466,358	466,358	0.00
200	ASSOCIATED PAYROLL COST	488,937	495,911	614,052	0.00	719,180	0.00	719,180	719,180	0.00
320	PROPERTY SERVICES	170	409	650	0.00	650	0.00	650	650	0.00
340	TRAVEL	48,951	63,198	120,800	0.00	142,550	0.00	142,550	142,550	0.00
350	COMMUNICATION	1,024	3,484	2,650	0.00	2,650	0.00	2,650	2,650	0.00
380	PURCHASED SERVICES	23,174	16,471	28,100	0.00	48,100	0.00	48,100	48,100	0.00
390	OTHER GEN PROF SERVICES	0	2,601	2,849	0.00	1,632	0.00	1,632	1,632	0.00
300	PURCHASED SERVICES	73,319	86,162	155,049	0.00	195,582	0.00	195,582	195,582	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	7,153	13,372	28,600	0.00	28,600	0.00	28,600	28,600	0.00
430	LIBRARY BOOKS	605	1,310	150	0.00	0	0.00	0	0	0.00
440	PERIODICALS	145	79	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	7,616	876	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	199	832	23,800	0.00	23,800	0.00	23,800	23,800	0.00
480	COMPUTER HARDWARE UNDER 5000	1,320	8,503	500	0.00	500	0.00	500	500	0.00
400	SUPPLIES AND MATERIALS	17,039	24,972	53,050	0.00	52,900	0.00	52,900	52,900	0.00
640	DUES/FEES/MEMBERSHIP	86,751	93,462	51,500	0.00	51,500	0.00	51,500	51,500	0.00
600	OTHER OBJECTS	86,751	93,462	51,500	0.00	51,500	0.00	51,500	51,500	0.00
Total Function 2640	STAFF SERVICES	1,023,269	1,065,626	1,308,502	5.22	1,582,897	6.17	1,582,897	1,582,897	6.17
Function 2660	TECHNOLOGY SERVICES									
111	LICENSED SALARIES	67,992	72,812	77,215	1.00	81,970	1.00	81,970	81,970	1.00
112	CLASSIFIED/CONF SALARIES	546,325	654,793	737,102	10.00	780,474	10.00	780,474	780,474	10.00
113	ADMINISTRATOR SALARIES	0	0	0	0.00	114,574	1.00	114,574	114,574	1.00
114	MANAGERIAL SALARIES	104,402	107,997	111,237	1.00	29,410	0.00	29,410	29,410	0.00
117	UNUSED VACATION PAY OUT	400	1,246	1,284	0.00	1,317	0.00	1,317	1,317	0.00
121	LICENSED SUB SALARIES	478	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	4,833	2,538	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	8,566	4,600	1,200	0.00	3,600	0.00	3,600	3,600	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 100	GENERAL FUND									
100	SALARIES	732,995	843,987	928,037	12.00	1,011,345	12.00	1,011,345	1,011,345	12.00
210	PUBLIC EMPLOYEES RETIREMENT	162,632	227,818	245,941	0.00	314,569	0.00	314,569	314,569	0.00
220	F I C A	55,424	63,983	70,995	0.00	77,184	0.00	77,184	77,184	0.00
230	OTHER REQUIRED PAYROLL COSTS	14,430	22,754	17,958	0.00	19,502	0.00	19,502	19,502	0.00
240	HEALTH INSURANCE	188,077	213,501	238,055	0.00	249,315	0.00	249,315	249,315	0.00
200	ASSOCIATED PAYROLL COST	420,563	528,057	572,950	0.00	660,570	0.00	660,570	660,570	0.00
320	PROPERTY SERVICES	61,001	176,306	92,100	0.00	92,100	0.00	92,100	92,100	0.00
340	TRAVEL	6,460	12,516	17,000	0.00	17,000	0.00	17,000	17,000	0.00
350	COMMUNICATION	202,814	235,003	356,700	0.00	356,700	0.00	356,700	356,700	0.00
380	PURCHASED SERVICES	4,932	33,133	35,571	0.00	35,571	0.00	35,571	35,571	0.00
390	OTHER GEN PROF SERVICES	0	0	10,949	0.00	2,436	0.00	2,436	2,436	0.00
300	PURCHASED SERVICES	275,208	456,958	512,320	0.00	503,807	0.00	503,807	503,807	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	12,094	9,723	5,000	0.00	5,000	0.00	5,000	5,000	0.00
420	TEXTBOOKS	809	0	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	88	0	250	0.00	250	0.00	250	250	0.00
440	PERIODICALS	0	0	520	0.00	520	0.00	520	520	0.00
460	NON-CONSUMABLE ITEMS	4,353	525	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	108,925	287,178	70,230	0.00	235,230	0.00	235,230	235,230	0.00
480	COMPUTER HARDWARE UNDER 5000	69,892	387,471	63,900	0.00	63,900	0.00	63,900	63,900	0.00
400	SUPPLIES AND MATERIALS	196,161	684,898	139,900	0.00	304,900	0.00	304,900	304,900	0.00
640	DUES/FEES/MEMBERSHIP	1,366	790	800	0.00	800	0.00	800	800	0.00
600	OTHER OBJECTS	1,366	790	800	0.00	800	0.00	800	800	0.00
Total Function 2660	TECHNOLOGY SERVICES	1,626,294	2,514,690	2,154,007	12.00	2,481,422	12.00	2,481,422	2,481,422	12.00
Function 2680	INTERPRETATION AND TRANSLATION SERVICES									
124	TEMPORARY - CLASSIFIED	15,089	10,699	12,500	0.00	12,500	0.00	12,500	12,500	0.00
130	ADDITIONAL SALARY	3,175	4,591	1,000	0.00	1,000	0.00	1,000	1,000	0.00
100	SALARIES	18,264	15,291	13,500	0.00	13,500	0.00	13,500	13,500	0.00
210	PUBLIC EMPLOYEES RETIREMENT	3,287	3,334	0	0.00	0	0.00	0	0	0.00
220	F I C A	1,378	1,152	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	331	363	0	0.00	0	0.00	0	0	0.00

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Fund 100	GENERAL FUND									
200	ASSOCIATED PAYROLL COST	4,996	4,850	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	9,632	11,744	11,100	0.00	11,100	0.00	11,100	11,100	0.00
300	PURCHASED SERVICES	9,632	11,744	11,100	0.00	11,100	0.00	11,100	11,100	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	39	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	39	0	0	0.00	0	0.00	0	0	0.00
Total Function 2680	INTERPRETATION AND TRANSLATION SERVICES	32,931	31,884	24,600	0.00	24,600	0.00	24,600	24,600	0.00
Major Function 2000	Support Services	40,914,456	47,931,477	50,550,794	333.21	55,020,020	340.42	55,020,020	55,020,020	340.42
Function 3100	Food Services									
112	CLASSIFIED/CONF SALARIES	2,809	2,905	3,105	0.06	3,210	0.06	3,210	3,210	0.06
124	TEMPORARY - CLASSIFIED	707	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	3,516	2,905	3,105	0.06	3,210	0.06	3,210	3,210	0.06
210	PUBLIC EMPLOYEES RETIREMENT	798	816	864	0.00	1,040	0.00	1,040	1,040	0.00
220	F I C A	269	222	237	0.00	246	0.00	246	246	0.00
230	OTHER REQUIRED PAYROLL COSTS	70	79	61	0.00	63	0.00	63	63	0.00
240	HEALTH INSURANCE	1,119	1,165	1,217	0.00	1,233	0.00	1,233	1,233	0.00
200	ASSOCIATED PAYROLL COST	2,257	2,283	2,379	0.00	2,580	0.00	2,580	2,580	0.00
390	OTHER GEN PROF SERVICES	0	0	57	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	0	57	0.00	0	0.00	0	0	0.00
Total Function 3100	Food Services	5,773	5,188	5,540	0.06	5,790	0.06	5,790	5,790	0.06
Function 3300	COMMUNITY SERVICES									
111	LICENSED SALARIES	45,902	47,507	48,927	0.75	50,287	0.75	50,287	50,287	0.75
112	CLASSIFIED/CONF SALARIES	16,721	19,682	18,657	0.56	67,295	1.44	67,295	67,295	1.44
124	TEMPORARY - CLASSIFIED	10,129	0	0	0.00	5,000	0.00	5,000	5,000	0.00
100	SALARIES	72,752	67,189	67,585	1.31	122,582	2.19	122,582	122,582	2.19
210	PUBLIC EMPLOYEES RETIREMENT	16,193	20,585	20,743	0.00	37,434	0.00	37,434	37,434	0.00
220	F I C A	5,513	5,075	5,170	0.00	8,995	0.00	8,995	8,995	0.00
230	OTHER REQUIRED PAYROLL COSTS	1,298	1,822	1,314	0.00	1,621	0.00	1,621	1,621	0.00
240	HEALTH INSURANCE	30,791	34,863	33,709	0.00	55,486	0.00	55,486	55,486	0.00

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Fund 100	GENERAL FUND									
200	ASSOCIATED PAYROLL COST	53,796	62,345	60,936	0.00	103,536	0.00	103,536	103,536	0.00
340	TRAVEL	531	0	190	0.00	190	0.00	190	190	0.00
350	COMMUNICATION	0	0	60	0.00	60	0.00	60	60	0.00
390	OTHER GEN PROF SERVICES	0	590	2,398	0.00	2,501	0.00	2,501	2,501	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	1,048	0.00	1,048	1,048	0.00
300	PURCHASED SERVICES	531	590	2,648	0.00	3,799	0.00	3,799	3,799	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	822	2,717	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	1,866	1,856	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	0	6,088	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	2,688	10,660	0	0.00	0	0.00	0	0	0.00
Total Function 3300	COMMUNITY SERVICES	129,766	140,783	131,169	1.31	229,917	2.19	229,917	229,917	2.19
Function 3500	CUSTDY/CARE OF CHILD SRVS									
112	CLASSIFIED/CONF SALARIES	31,111	32,598	34,426	1.00	35,252	1.00	35,252	35,252	1.00
130	ADDITIONAL SALARY	10,256	10,474	11,000	0.00	0	0.00	0	0	0.00
100	SALARIES	41,366	43,071	45,426	1.00	35,252	1.00	35,252	35,252	1.00
210	PUBLIC EMPLOYEES RETIREMENT	5,597	7,372	7,742	0.00	9,497	0.00	9,497	9,497	0.00
220	F I C A	2,413	2,494	3,476	0.00	2,697	0.00	2,697	2,697	0.00
230	OTHER REQUIRED PAYROLL COSTS	678	933	676	0.00	690	0.00	690	690	0.00
240	HEALTH INSURANCE	19,582	20,391	19,780	0.00	20,542	0.00	20,542	20,542	0.00
200	ASSOCIATED PAYROLL COST	28,269	31,190	31,674	0.00	33,426	0.00	33,426	33,426	0.00
390	OTHER GEN PROF SERVICES	0	0	944	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	0	944	0.00	0	0.00	0	0	0.00
Total Function 3500	CUSTDY/CARE OF CHILD SRVS	69,636	74,261	78,044	1.00	68,679	1.00	68,679	68,679	1.00
Major Function 3000	Enterprise and Community Services	205,174	220,233	214,753	2.37	304,386	3.25	304,386	304,386	3.25
Function 5200	TRANSFERS OF FUNDS									
710	FUND MODIFICATIONS	112,969	280,275	219,000	0.00	455,000	0.00	455,000	455,000	0.00
700	TRANSFERS	112,969	280,275	219,000	0.00	455,000	0.00	455,000	455,000	0.00
Total Function 5200	TRANSFERS OF FUNDS	112,969	280,275	219,000	0.00	455,000	0.00	455,000	455,000	0.00

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Fund 100 GENERAL FUND									
Major Function 5000 Other Uses	112,969	280,275	219,000	0.00	455,000	0.00	455,000	455,000	0.00
Function 6000 Contingencies									
810 PLANNED RESERVE	0	0	2,723,660	0.00	4,326,033	0.00	4,326,033	4,326,033	0.00
815 SUSTAINABILITY RESERVE	0	0	1,200,000	0.00	0	0.00	0	0	0.00
800 OTHER USES OF FUNDS	0	0	3,923,660	0.00	4,326,033	0.00	4,326,033	4,326,033	0.00
Total Function 6000 Contingencies	0	0	3,923,660	0.00	4,326,033	0.00	4,326,033	4,326,033	0.00
Major Function 6000 Contingencies	0	0	3,923,660	0.00	4,326,033	0.00	4,326,033	4,326,033	0.00
Function 7000 UNAPPRO ENDING FUND BAL									
815 SUSTAINABILITY RESERVE	0	0	6,809,150	0.00	5,768,045	0.00	5,768,045	5,768,045	0.00
820 RESERVED FOR NEXT YEAR	24,514,562	25,264,006	7,689,150	0.00	8,710,056	0.00	8,710,056	8,710,056	0.00
800 OTHER USES OF FUNDS	24,514,562	25,264,006	14,498,300	0.00	14,478,101	0.00	14,478,101	14,478,101	0.00
Total Function 7000 UNAPPRO ENDING FUND BAL	24,514,562	25,264,006	14,498,300	0.00	14,478,101	0.00	14,478,101	14,478,101	0.00
Major Function 7000 UNAPPRO ENDING FUND BAL	24,514,562	25,264,006	14,498,300	0.00	14,478,101	0.00	14,478,101	14,478,101	0.00
Total Fund 100 GENERAL FUND	147,198,884	161,113,971	161,172,996	1,105.27	171,078,614	1,111.17	171,078,614	171,078,614	1,111.17

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Fund 204	TRANSPORTATION EQUIPMENT FUND									
Function 2550	STUDENT TRANSPORTATION SERVICES									
320	PROPERTY SERVICES	0	122,234	122,300	0.00	122,300	0.00	122,300	122,300	0.00
300	PURCHASED SERVICES	0	122,234	122,300	0.00	122,300	0.00	122,300	122,300	0.00
562	Bus Garage Purchases	0	0	266,900	0.00	461,243	0.00	461,243	461,243	0.00
564	BUSES AND CAP BUS IMPRVM	114,930	0	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	114,930	0	266,900	0.00	461,243	0.00	461,243	461,243	0.00
Total Function 2550	STUDENT TRANSPORTATION SERVICES	114,930	122,234	389,200	0.00	583,543	0.00	583,543	583,543	0.00
Major Function 2000	Support Services	114,930	122,234	389,200	0.00	583,543	0.00	583,543	583,543	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	255,371	271,668	0	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	255,371	271,668	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	255,371	271,668	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	255,371	271,668	0	0.00	0	0.00	0	0	0.00
Total Fund 204	TRANSPORTATION EQUIPMENT FUND	370,301	393,902	389,200	0.00	583,543	0.00	583,543	583,543	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 205	FOOD SERVICE FUND									
Function 2680	INTERPRETATION AND TRANSLATION SERVICES									
130	ADDITIONAL SALARY	0	30	0	0.00	0	0.00	0	0	0.00
100	SALARIES	0	30	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	0	7	0	0.00	0	0.00	0	0	0.00
220	F I C A	0	2	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	1	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	10	0	0.00	0	0.00	0	0	0.00
Total Function 2680	INTERPRETATION AND TRANSLATION SERVICES	0	40	0	0.00	0	0.00	0	0	0.00
Major Function 2000	Support Services	0	40	0	0.00	0	0.00	0	0	0.00
Function 3100	Food Services									
112	CLASSIFIED/CONF SALARIES	750,190	807,100	877,872	31.10	925,770	31.76	925,770	925,770	31.76
114	MANAGERIAL SALARIES	96,195	99,562	102,549	1.00	105,625	1.00	105,625	105,625	1.00
117	UNUSED VACATION PAY OUT	0	0	1,183	0.00	1,214	0.00	1,214	1,214	0.00
122	CLASSIFIED SUB SALARIES	21,928	14,184	16,750	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	190,816	164,458	143,228	0.00	125,614	0.00	125,614	125,614	0.00
130	ADDITIONAL SALARY	3,553	5,141	0	0.00	0	0.00	0	0	0.00
100	SALARIES	1,062,682	1,090,444	1,141,583	32.10	1,158,224	32.76	1,158,224	1,158,224	32.76
210	PUBLIC EMPLOYEES RETIREMENT	211,455	264,484	279,183	0.00	338,437	0.00	338,437	338,437	0.00
220	F I C A	80,543	82,494	85,744	0.00	88,605	0.00	88,605	88,605	0.00
230	OTHER REQUIRED PAYROLL COSTS	31,739	30,475	31,365	0.00	32,784	0.00	32,784	32,784	0.00
240	HEALTH INSURANCE	570,398	604,696	667,201	0.00	696,272	0.00	696,272	696,272	0.00
200	ASSOCIATED PAYROLL COST	894,135	982,148	1,063,493	0.00	1,156,098	0.00	1,156,098	1,156,098	0.00
320	PROPERTY SERVICES	35,862	27,287	33,000	0.00	59,500	0.00	59,500	59,500	0.00
340	TRAVEL	1,990	5,587	4,400	0.00	4,500	0.00	4,500	4,500	0.00
350	COMMUNICATION	3,054	2,311	5,750	0.00	5,750	0.00	5,750	5,750	0.00
380	PURCHASED SERVICES	4,165	3,828	4,000	0.00	4,000	0.00	4,000	4,000	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	12,750	0.00	12,750	12,750	0.00
300	PURCHASED SERVICES	45,071	39,013	47,150	0.00	86,500	0.00	86,500	86,500	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	360,533	363,547	415,800	0.00	431,000	0.00	431,000	431,000	0.00
440	PERIODICALS	0	19	50	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 205	FOOD SERVICE FUND									
Function 3100	Food Services									
450	FOOD-FOOD SERV USE ONLY	1,434,587	1,352,284	1,621,424	0.00	1,756,678	0.00	1,756,678	1,756,678	0.00
460	NON-CONSUMABLE ITEMS	22,183	17,548	17,000	0.00	23,000	0.00	23,000	23,000	0.00
470	COMPUTER SOFTWARE	7,254	7,441	8,500	0.00	8,500	0.00	8,500	8,500	0.00
480	COMPUTER HARDWARE UNDER 5000	708	4,088	30,500	0.00	15,500	0.00	15,500	15,500	0.00
400	SUPPLIES AND MATERIALS	1,825,265	1,744,927	2,093,274	0.00	2,234,678	0.00	2,234,678	2,234,678	0.00
540	DEPRECIABLE EQUIPMENT	0	43,419	60,000	0.00	60,000	0.00	60,000	60,000	0.00
500	CAPITAL OUTLAY	0	43,419	60,000	0.00	60,000	0.00	60,000	60,000	0.00
640	DUES/FEES/MEMBERSHIP	16,077	10,252	10,500	0.00	10,500	0.00	10,500	10,500	0.00
600	OTHER OBJECTS	16,077	10,252	10,500	0.00	10,500	0.00	10,500	10,500	0.00
Total Function 3100	Food Services	3,843,229	3,910,204	4,416,000	32.10	4,706,000	32.76	4,706,000	4,706,000	32.76
Major Function 3000	Enterprise and Community Services	3,843,229	3,910,204	4,416,000	32.10	4,706,000	32.76	4,706,000	4,706,000	32.76
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	1,072,283	1,059,812	750,000	0.00	750,000	0.00	750,000	750,000	0.00
800	OTHER USES OF FUNDS	1,072,283	1,059,812	750,000	0.00	750,000	0.00	750,000	750,000	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	1,072,283	1,059,812	750,000	0.00	750,000	0.00	750,000	750,000	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	1,072,283	1,059,812	750,000	0.00	750,000	0.00	750,000	750,000	0.00
Total Fund 205	FOOD SERVICE FUND	4,915,512	4,970,056	5,166,000	32.10	5,456,000	32.76	5,456,000	5,456,000	32.76

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 207	COMMUNITY BUILDING USE FUND									
Function 1131	HIGH SCHOOL PROGRAMS									
540	DEPRECIABLE EQUIPMENT	0	0	100,000	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	0	100,000	0.00	0	0.00	0	0	0.00
Total Function 1131	HIGH SCHOOL PROGRAMS	0	0	100,000	0.00	0	0.00	0	0	0.00
Major Function 1000	Instruction	0	0	100,000	0.00	0	0.00	0	0	0.00
Function 2220	EDUCATIONAL MEDIA SERVICES									
460	NON-CONSUMABLE ITEMS	5,322	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	5,322	0	0	0.00	0	0.00	0	0	0.00
Total Function 2220	EDUCATIONAL MEDIA SERVICES	5,322	0	0	0.00	0	0.00	0	0	0.00
Function 2520	FISCAL SERVICES									
123	TEMPORARY - LICENSED	3,484	4,841	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	1,240	0	2,000	0.00	0	0.00	0	0	0.00
100	SALARIES	4,724	4,841	2,000	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	320	0	0	0.00	0	0.00	0	0	0.00
220	F I C A	344	356	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	31	14	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	694	371	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	69	0	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	0	0	8,000	0.00	8,000	0.00	8,000	8,000	0.00
300	PURCHASED SERVICES	69	0	8,000	0.00	8,000	0.00	8,000	8,000	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	7,783	0	20,000	0.00	25,000	0.00	25,000	25,000	0.00
460	NON-CONSUMABLE ITEMS	2,282	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	10,065	0	20,000	0.00	25,000	0.00	25,000	25,000	0.00
Total Function 2520	FISCAL SERVICES	15,552	5,212	30,000	0.00	33,000	0.00	33,000	33,000	0.00
Function 2540	OPERATION AND MAINT OF PLANT SERVICES									
320	PROPERTY SERVICES	0	0	55,000	0.00	55,000	0.00	55,000	55,000	0.00
380	PURCHASED SERVICES	200	0	0	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 207	COMMUNITY BUILDING USE FUND									
300	PURCHASED SERVICES	200	0	55,000	0.00	55,000	0.00	55,000	55,000	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	248	0	160,000	0.00	200,000	0.00	200,000	200,000	0.00
460	NON-CONSUMABLE ITEMS	4,922	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	5,170	0	160,000	0.00	200,000	0.00	200,000	200,000	0.00
540	DEPRECIABLE EQUIPMENT	44,829	0	42,598	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	44,829	0	42,598	0.00	0	0.00	0	0	0.00
Total Function 2540	OPERATION AND MAINT OF PLANT SERVICES	50,199	0	257,598	0.00	255,000	0.00	255,000	255,000	0.00
Major Function 2000	Support Services	71,073	5,212	287,598	0.00	288,000	0.00	288,000	288,000	0.00
Function 3300	COMMUNITY SERVICES									
112	CLASSIFIED/CONF SALARIES	47,104	49,234	51,951	1.00	55,613	1.00	55,613	55,613	1.00
124	TEMPORARY - CLASSIFIED	164,050	158,658	240,795	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	29,832	44,504	2,000	0.00	1,000	0.00	1,000	1,000	0.00
100	SALARIES	240,986	252,395	294,746	1.00	56,613	1.00	56,613	56,613	1.00
210	PUBLIC EMPLOYEES RETIREMENT	25,484	29,695	11,684	0.00	14,982	0.00	14,982	14,982	0.00
220	F I C A	17,267	17,467	3,974	0.00	4,254	0.00	4,254	4,254	0.00
230	OTHER REQUIRED PAYROLL COSTS	5,140	5,317	1,815	0.00	1,920	0.00	1,920	1,920	0.00
240	HEALTH INSURANCE	19,475	20,105	19,780	0.00	20,542	0.00	20,542	20,542	0.00
200	ASSOCIATED PAYROLL COST	67,365	72,584	37,254	0.00	41,699	0.00	41,699	41,699	0.00
320	PROPERTY SERVICES	102,301	2,160	266,000	0.00	256,000	0.00	256,000	256,000	0.00
340	TRAVEL	332	124	8,500	0.00	8,500	0.00	8,500	8,500	0.00
350	COMMUNICATION	2,206	1,585	1,500	0.00	1,500	0.00	1,500	1,500	0.00
390	OTHER GEN PROF SERVICES	0	111	7,000	0.00	389,286	0.00	389,286	389,286	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	1,000	0.00	1,000	1,000	0.00
300	PURCHASED SERVICES	104,839	3,980	283,000	0.00	656,286	0.00	656,286	656,286	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	17,079	2,247	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	1,320	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	9,754	1,832	15,000	0.00	15,000	0.00	15,000	15,000	0.00
470	COMPUTER SOFTWARE	1,801	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	29,953	4,078	15,000	0.00	15,000	0.00	15,000	15,000	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 207	COMMUNITY BUILDING USE FUND									
Function 3300	COMMUNITY SERVICES									
540	DEPRECIABLE EQUIPMENT	49,075	26,188	342,402	0.00	342,402	0.00	342,402	342,402	0.00
500	CAPITAL OUTLAY	49,075	26,188	342,402	0.00	342,402	0.00	342,402	342,402	0.00
Total Function 3300	COMMUNITY SERVICES	492,218	359,226	972,402	1.00	1,112,000	1.00	1,112,000	1,112,000	1.00
Major Function 3000	Enterprise and Community Services	492,218	359,226	972,402	1.00	1,112,000	1.00	1,112,000	1,112,000	1.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	722,704	823,360	25,000	0.00	25,000	0.00	25,000	25,000	0.00
800	OTHER USES OF FUNDS	722,704	823,360	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	722,704	823,360	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	722,704	823,360	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Total Fund 207	COMMUNITY BUILDING USE FUND	1,285,996	1,187,798	1,385,000	1.00	1,425,000	1.00	1,425,000	1,425,000	1.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 209	STUDENT BODY FUND									
Function 1113	ELEM EXTRA-CURRICULAR PRG									
410	CONSUMABLE SUPPLIES AND MATERIALS	11,143	10,133	120,000	0.00	120,000	0.00	120,000	120,000	0.00
400	SUPPLIES AND MATERIALS	11,143	10,133	120,000	0.00	120,000	0.00	120,000	120,000	0.00
Total Function 1113	ELEM EXTRA-CURRICULAR PRG	11,143	10,133	120,000	0.00	120,000	0.00	120,000	120,000	0.00
Function 1122	MS EXTRA CURRICULAR PRGMS									
410	CONSUMABLE SUPPLIES AND MATERIALS	111,136	207,108	700,000	0.00	700,000	0.00	700,000	700,000	0.00
400	SUPPLIES AND MATERIALS	111,136	207,108	700,000	0.00	700,000	0.00	700,000	700,000	0.00
Total Function 1122	MS EXTRA CURRICULAR PRGMS	111,136	207,108	700,000	0.00	700,000	0.00	700,000	700,000	0.00
Function 1132	HS EXTRA CURRICULAR PRGMS									
410	CONSUMABLE SUPPLIES AND MATERIALS	1,390,282	1,334,679	2,600,000	0.00	2,600,000	0.00	2,600,000	2,600,000	0.00
400	SUPPLIES AND MATERIALS	1,390,282	1,334,679	2,600,000	0.00	2,600,000	0.00	2,600,000	2,600,000	0.00
Total Function 1132	HS EXTRA CURRICULAR PRGMS	1,390,282	1,334,679	2,600,000	0.00	2,600,000	0.00	2,600,000	2,600,000	0.00
Major Function 1000	Instruction	1,512,560	1,551,920	3,420,000	0.00	3,420,000	0.00	3,420,000	3,420,000	0.00
Function 5200	TRANSFERS OF FUNDS									
710	FUND MODIFICATIONS	607,488	873,487	1,600,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
700	TRANSFERS	607,488	873,487	1,600,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
Total Function 5200	TRANSFERS OF FUNDS	607,488	873,487	1,600,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
Major Function 5000	Other Uses	607,488	873,487	1,600,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	1,743,614	1,726,509	780,000	0.00	780,000	0.00	780,000	780,000	0.00
800	OTHER USES OF FUNDS	1,743,614	1,726,509	780,000	0.00	780,000	0.00	780,000	780,000	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	1,743,614	1,726,509	780,000	0.00	780,000	0.00	780,000	780,000	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	1,743,614	1,726,509	780,000	0.00	780,000	0.00	780,000	780,000	0.00
Total Fund 209	STUDENT BODY FUND	3,863,662	4,151,916	5,800,000	0.00	5,800,000	0.00	5,800,000	5,800,000	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 211	FEDERAL GRANTS FUND									
Function 1111	PRIMARY PROGRAMS									
420	TEXTBOOKS	0	825	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	825	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	0	0	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 1111	PRIMARY PROGRAMS	0	825	0	0.00	0	0.00	0	0	0.00
Function 1131	HIGH SCHOOL PROGRAMS									
111	LICENSED SALARIES	0	39,994	40,974	0.50	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	0	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	0	39,994	40,974	0.50	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	0	13,514	13,857	0.00	0	0.00	0	0	0.00
220	F I C A	0	3,044	3,135	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	770	789	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	0	9,924	9,437	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	27,252	27,218	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	111	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	111	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	0	2,674	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	2,674	0	0.00	0	0.00	0	0	0.00
Total Function 1131	HIGH SCHOOL PROGRAMS	0	70,031	68,191	0.50	0	0.00	0	0	0.00
Function 1220	RSTRCTVE PRGMS STU W/DISB									
111	LICENSED SALARIES	73,301	74,342	76,527	1.05	78,927	1.05	78,927	78,927	1.05
112	CLASSIFIED/CONF SALARIES	103,886	114,955	104,541	4.63	134,410	5.50	134,410	134,410	5.50
117	UNUSED VACATION PAY OUT	874	909	0	0.00	0	0.00	0	0	0.00
121	LICENSED SUB SALARIES	565	0	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	1,900	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	563	215	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	2,132	378	0	0.00	0	0.00	0	0	0.00
100	SALARIES	183,220	190,799	181,067	5.68	213,337	6.55	213,337	213,337	6.55

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 211 FEDERAL GRANTS FUND										
Function 1220	RSTRCTVE PRGMS STU W/DISB									
210	PUBLIC EMPLOYEES RETIREMENT	43,871	50,473	50,426	0.00	68,202	0.00	68,202	68,202	0.00
220	F I C A	13,977	14,539	13,852	0.00	16,320	0.00	16,320	16,320	0.00
230	OTHER REQUIRED PAYROLL COSTS	3,305	4,093	3,932	0.00	4,174	0.00	4,174	4,174	0.00
240	HEALTH INSURANCE	75,552	88,025	99,494	0.00	115,632	0.00	115,632	115,632	0.00
200	ASSOCIATED PAYROLL COST	136,705	157,130	167,703	0.00	204,329	0.00	204,329	204,329	0.00
340	TRAVEL	943	2,535	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	2,285	2,287	0	0.00	0	0.00	0	0	0.00
373	TUITION PMTS PRVT SCHOOL	23,667	93,460	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	3,321	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	26,895	101,601	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	9,030	12,802	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	0	0	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	86	57	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	6,267	2,040	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	15,383	14,899	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	600	645	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	5,807	4,192	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	6,407	4,837	0	0.00	0	0.00	0	0	0.00
Total Function 1220	RSTRCTVE PRGMS STU W/DISB	368,609	469,267	348,770	5.68	417,666	6.55	417,666	417,666	6.55
Function 1250	LESS RSTR PRGMS STU W/DIS									
111	LICENSED SALARIES	648,256	615,124	650,379	10.50	663,759	10.00	663,759	663,759	10.00
121	LICENSED SUB SALARIES	36,655	312	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	186	17,829	11,575	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	9,504	10,390	0	0.00	0	0.00	0	0	0.00
100	SALARIES	694,600	643,654	661,953	10.50	663,759	10.00	663,759	663,759	10.00
210	PUBLIC EMPLOYEES RETIREMENT	170,989	189,702	193,260	0.00	222,548	0.00	222,548	222,548	0.00
220	F I C A	53,702	49,568	50,639	0.00	50,777	0.00	50,777	50,777	0.00
230	OTHER REQUIRED PAYROLL COSTS	13,425	12,197	12,636	0.00	12,828	0.00	12,828	12,828	0.00

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Fund 211 FEDERAL GRANTS FUND										
Function 1250	LESS RSTR PRGMS STU W/DIS									
240	HEALTH INSURANCE	190,993	184,592	200,275	0.00	193,019	0.00	193,019	193,019	0.00
200	ASSOCIATED PAYROLL COST	429,110	436,058	456,810	0.00	479,172	0.00	479,172	479,172	0.00
340	TRAVEL	116	0	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	0	146	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	47,759	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	116	47,905	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	1,580	6,155	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	0	5,905	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	112	405	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	142	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	176	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	1,691	12,784	0	0.00	0	0.00	0	0	0.00
Total Function 1250 LESS RSTR PRGMS STU W/DIS		1,125,517	1,140,401	1,118,763	10.50	1,142,931	10.00	1,142,931	1,142,931	10.00
Function 1260	EARLY INTERVENTION PRGMS									
124	TEMPORARY - CLASSIFIED	0	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	0	0	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	0	0	0	0.00	0	0.00	0	0	0.00
220	F I C A	0	0	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	0	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	0	0	0.00	0	0.00	0	0	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	12,456	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	12,456	0	0.00	0	0.00	0	0	0.00
Total Function 1260 EARLY INTERVENTION PRGMS		0	12,456	0	0.00	0	0.00	0	0	0.00
Function 1271	REMEDIATION PROGRAMS									
111	LICENSED SALARIES	(592)	7,308	7,567	0.10	0	0.00	0	0	0.00
100	SALARIES	(592)	7,308	7,567	0.10	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	(174)	2,470	2,559	0.00	0	0.00	0	0	0.00
220	F I C A	(45)	559	579	0.00	0	0.00	0	0	0.00

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Fund 211 FEDERAL GRANTS FUND										
Function 1271	REMEDATION PROGRAMS									
230	OTHER REQUIRED PAYROLL COSTS	(12)	141	146	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	(16)	190	1,887	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	(246)	3,360	5,171	0.00	0	0.00	0	0	0.00
Total Function 1271	REMEDATION PROGRAMS	(838)	10,668	12,739	0.10	0	0.00	0	0	0.00
Function 1272	TITLE IA PRIM READ PRGM									
111	LICENSED SALARIES	366,740	367,977	394,790	5.66	344,679	4.42	344,679	344,679	4.42
112	CLASSIFIED/CONF SALARIES	297,794	298,143	323,224	10.22	306,846	9.28	306,846	306,846	9.28
113	ADMINISTRATOR SALARIES	25,352	26,255	27,090	0.23	27,902	0.23	27,902	27,902	0.23
117	UNUSED VACATION PAY OUT	0	1,268	707	0.00	1,456	0.00	1,456	1,456	0.00
121	LICENSED SUB SALARIES	20,868	624	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	7,217	485	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	403,798	381,707	415,707	0.00	453,133	0.00	453,133	453,133	0.00
130	ADDITIONAL SALARY	72,765	66,880	552	0.00	276	0.00	276	276	0.00
100	SALARIES	1,194,535	1,143,338	1,162,070	16.11	1,134,292	13.93	1,134,292	1,134,292	13.93
210	PUBLIC EMPLOYEES RETIREMENT	231,897	273,055	265,549	0.00	330,420	0.00	330,420	330,420	0.00
220	F I C A	89,273	86,304	88,898	0.00	86,773	0.00	86,773	86,773	0.00
230	OTHER REQUIRED PAYROLL COSTS	16,748	16,287	15,878	0.00	14,883	0.00	14,883	14,883	0.00
240	HEALTH INSURANCE	247,497	230,569	288,465	0.00	274,064	0.00	274,064	274,064	0.00
200	ASSOCIATED PAYROLL COST	585,414	606,214	658,790	0.00	706,139	0.00	706,139	706,139	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	6,013	0	0.00	0	0.00	0	0	0.00
330	STUDENT TRANSPORTATION SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	152	135	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	0	344	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	290	225	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	14,668	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	442	21,385	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	11,114	9,936	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	117,043	42,433	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	1,237	546	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	1,302	1,752	0	0.00	0	0.00	0	0	0.00

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Fund 211	FEDERAL GRANTS FUND									
Function 1272	TITLE IA PRIM READ PRGM									
470	COMPUTER SOFTWARE	31,279	4,419	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	17,009	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	178,983	59,086	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	195	144	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	65,572	82,636	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	65,767	82,780	0	0.00	0	0.00	0	0	0.00
Total Function 1272	TITLE IA PRIM READ PRGM	2,025,142	1,912,804	1,820,860	16.11	1,840,431	13.93	1,840,431	1,840,431	13.93
Function 1280	Alternative Education									
122	CLASSIFIED SUB SALARIES	0	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	2,251	2,348	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	408	183	0	0.00	0	0.00	0	0	0.00
100	SALARIES	2,659	2,531	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	574	677	0	0.00	0	0.00	0	0	0.00
220	F I C A	201	192	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	52	49	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	827	919	0	0.00	0	0.00	0	0	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	10	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	167	0	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	167	10	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	3	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	3	0	0	0.00	0	0.00	0	0	0.00
Total Function 1280	Alternative Education	3,656	3,460	0	0.00	0	0.00	0	0	0.00
Function 1291	ENGL LANG LEARN/TRANSLAT									
112	CLASSIFIED/CONF SALARIES	9,916	10,436	10,991	0.25	11,321	0.25	11,321	11,321	0.25
121	LICENSED SUB SALARIES	903	0	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	291	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	11,110	10,436	10,991	0.25	11,321	0.25	11,321	11,321	0.25

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Fund 211 FEDERAL GRANTS FUND										
Function 1291	ENGL LANG LEARN/TRANSLAT									
210	PUBLIC EMPLOYEES RETIREMENT	1,964	2,091	2,472	0.00	3,050	0.00	3,050	3,050	0.00
220	F I C A	845	741	841	0.00	866	0.00	866	866	0.00
230	OTHER REQUIRED PAYROLL COSTS	205	196	215	0.00	221	0.00	221	221	0.00
240	HEALTH INSURANCE	4,928	5,085	4,945	0.00	5,136	0.00	5,136	5,136	0.00
200	ASSOCIATED PAYROLL COST	7,942	8,113	8,473	0.00	9,272	0.00	9,272	9,272	0.00
340	TRAVEL	5,250	0	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	5,250	0	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	625	0	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	12,482	2,330	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	13,107	2,330	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	3,483	6,528	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	3,483	6,528	0	0.00	0	0.00	0	0	0.00
Total Function 1291	ENGL LANG LEARN/TRANSLAT	40,892	27,407	19,464	0.25	20,593	0.25	20,593	20,593	0.25
Function 1299	OTHER DESIGNATED PROGRAMS									
121	LICENSED SUB SALARIES	6,113	0	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	0	4,677	636,322	0.00	448,291	0.00	448,291	448,291	0.00
100	SALARIES	6,113	4,677	636,322	0.00	448,291	0.00	448,291	448,291	0.00
210	PUBLIC EMPLOYEES RETIREMENT	327	1,635	0	0.00	0	0.00	0	0	0.00
220	F I C A	468	398	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	27	103	0	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	0	0	139,650	0.00	48,589	0.00	48,589	48,589	0.00
200	ASSOCIATED PAYROLL COST	822	2,136	139,650	0.00	48,589	0.00	48,589	48,589	0.00
340	TRAVEL	0	809	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	0	181,000	0.00	118,500	0.00	118,500	118,500	0.00
300	PURCHASED SERVICES	0	809	181,000	0.00	118,500	0.00	118,500	118,500	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	106,050	0.00	260,000	0.00	260,000	260,000	0.00
400	SUPPLIES AND MATERIALS	0	0	106,050	0.00	260,000	0.00	260,000	260,000	0.00

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Fund 211 FEDERAL GRANTS FUND										
Function 1299	OTHER DESIGNATED PROGRAMS									
540	DEPRECIABLE EQUIPMENT	0	0	17,500	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	0	17,500	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	0	0	104,750	0.00	107,500	0.00	107,500	107,500	0.00
600	OTHER OBJECTS	0	0	104,750	0.00	107,500	0.00	107,500	107,500	0.00
Total Function 1299	OTHER DESIGNATED PROGRAMS	6,935	7,623	1,185,272	0.00	982,879	0.00	982,879	982,879	0.00
Function 1400	SUMMER SCHOOL PROGRAMS									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	1,260	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	1,260	0	0.00	0	0.00	0	0	0.00
Total Function 1400	SUMMER SCHOOL PROGRAMS	0	1,260	0	0.00	0	0.00	0	0	0.00
Major Function 1000	Instruction	3,569,913	3,656,201	4,574,059	33.13	4,404,500	30.73	4,404,500	4,404,500	30.73
Function 2120	GUIDANCE SRVCS DIRECTION									
112	CLASSIFIED/CONF SALARIES	54,288	25,890	51,673	1.11	0	0.00	0	0	0.00
114	MANAGERIAL SALARIES	73,260	78,556	80,956	1.00	83,385	1.00	83,385	83,385	1.00
117	UNUSED VACATION PAY OUT	0	907	934	0.00	959	0.00	959	959	0.00
124	TEMPORARY - CLASSIFIED	39,116	66,606	62,952	0.00	36,139	0.00	36,139	36,139	0.00
130	ADDITIONAL SALARY	22,369	20,815	0	0.00	0	0.00	0	0	0.00
100	SALARIES	189,032	192,774	196,515	2.11	120,483	1.00	120,483	120,483	1.00
210	PUBLIC EMPLOYEES RETIREMENT	35,088	38,792	46,315	0.00	31,414	0.00	31,414	31,414	0.00
220	F I C A	14,685	14,737	15,033	0.00	9,217	0.00	9,217	9,217	0.00
230	OTHER REQUIRED PAYROLL COSTS	3,195	3,058	3,345	0.00	2,132	0.00	2,132	2,132	0.00
240	HEALTH INSURANCE	40,574	28,557	40,607	0.00	19,579	0.00	19,579	19,579	0.00
200	ASSOCIATED PAYROLL COST	93,542	85,143	105,300	0.00	62,342	0.00	62,342	62,342	0.00
330	STUDENT TRANSPORTATION SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	32,567	17,438	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	308	497	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	900	5,262	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	33,775	23,197	0	0.00	0	0.00	0	0	0.00

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Fund 211 FEDERAL GRANTS FUND										
Function 2120	GUIDANCE SRVCS DIRECTION									
410	CONSUMABLE SUPPLIES AND MATERIALS	9,823	17,946	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	526	1,090	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	0	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	107	425	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	10,456	19,461	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	948	904	0	0.00	0	0.00	0	0	0.00
650	INSURANCE AND JUDGEMENTS	928	0	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	13,346	15,690	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	15,222	16,594	0	0.00	0	0.00	0	0	0.00
Total Function 2120	GUIDANCE SRVCS DIRECTION	342,027	337,171	301,815	2.11	182,824	1.00	182,824	182,824	1.00
Function 2140	PSYCHOLOGICAL SERVICES									
111	LICENSED SALARIES	30,748	109,942	40,974	0.50	42,203	0.50	42,203	42,203	0.50
100	SALARIES	30,748	109,942	40,974	0.50	42,203	0.50	42,203	42,203	0.50
210	PUBLIC EMPLOYEES RETIREMENT	9,039	31,508	11,673	0.00	13,902	0.00	13,902	13,902	0.00
220	F I C A	2,358	8,453	3,134	0.00	3,228	0.00	3,228	3,228	0.00
230	OTHER REQUIRED PAYROLL COSTS	609	2,134	789	0.00	813	0.00	813	813	0.00
240	HEALTH INSURANCE	8,200	26,775	9,458	0.00	9,636	0.00	9,636	9,636	0.00
200	ASSOCIATED PAYROLL COST	20,205	68,870	25,055	0.00	27,579	0.00	27,579	27,579	0.00
390	OTHER GEN PROF SERVICES	0	1,345	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	1,345	0	0.00	0	0.00	0	0	0.00
Total Function 2140	PSYCHOLOGICAL SERVICES	50,953	180,158	66,028	0.50	69,782	0.50	69,782	69,782	0.50
Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES									
111	LICENSED SALARIES	94,139	255,643	146,064	2.10	110,678	1.60	110,678	110,678	1.60
121	LICENSED SUB SALARIES	175	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	94,314	255,643	146,064	2.10	110,678	1.60	110,678	110,678	1.60
210	PUBLIC EMPLOYEES RETIREMENT	11,864	66,627	46,418	0.00	33,419	0.00	33,419	33,419	0.00
220	F I C A	7,208	19,793	11,174	0.00	8,467	0.00	8,467	8,467	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 211 FEDERAL GRANTS FUND										
Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES									
230	OTHER REQUIRED PAYROLL COSTS	1,114	4,225	2,019	0.00	1,363	0.00	1,363	1,363	0.00
240	HEALTH INSURANCE	11,527	65,312	43,833	0.00	33,923	0.00	33,923	33,923	0.00
200	ASSOCIATED PAYROLL COST	31,713	155,957	103,444	0.00	77,171	0.00	77,171	77,171	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	9,263	0	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	0	305	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	425	89	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	9,688	394	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	75	884	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	460	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	75	1,344	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	285	288	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	285	288	0	0.00	0	0.00	0	0	0.00
Total Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES	136,075	413,625	249,507	2.10	187,849	1.60	187,849	187,849	1.60
Function 2160	STUDENT TREATMENT SERVICE									
380	PURCHASED SERVICES	0	342	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	342	0	0.00	0	0.00	0	0	0.00
Total Function 2160	STUDENT TREATMENT SERVICE	0	342	0	0.00	0	0.00	0	0	0.00
Function 2190	STUDENT SERVICES DIRECTION									
111	LICENSED SALARIES	0	0	0	0.00	36,111	0.50	36,111	36,111	0.50
112	CLASSIFIED/CONF SALARIES	8,880	18,680	20,194	0.48	21,157	0.48	21,157	21,157	0.48
113	ADMINISTRATOR SALARIES	25,620	26,519	27,368	0.20	28,405	0.20	28,405	28,405	0.20
117	UNUSED VACATION PAY OUT	0	2,019	1,073	0.00	5,570	0.00	5,570	5,570	0.00
121	LICENSED SUB SALARIES	101	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	148	301	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	484	276	0	0.00	0	0.00	0	0	0.00
100	SALARIES	35,233	47,794	48,635	0.68	91,242	1.18	91,242	91,242	1.18

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 211 FEDERAL GRANTS FUND										
Function 2190	STUDENT SERVICES DIRECTION									
210	PUBLIC EMPLOYEES RETIREMENT	9,357	7,440	14,160	0.00	32,605	0.00	32,605	32,605	0.00
220	F I C A	2,538	3,326	3,721	0.00	6,980	0.00	6,980	6,980	0.00
230	OTHER REQUIRED PAYROLL COSTS	698	609	479	0.00	1,763	0.00	1,763	1,763	0.00
240	HEALTH INSURANCE	7,655	11,302	14,439	0.00	25,374	0.00	25,374	25,374	0.00
200	ASSOCIATED PAYROLL COST	20,247	22,676	32,798	0.00	66,722	0.00	66,722	66,722	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	9,862	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	250	991	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	10,112	991	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	0	460	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	460	0	0.00	0	0.00	0	0	0.00
Total Function 2190	STUDENT SERVICES DIRECTION	65,592	71,922	81,433	0.68	157,964	1.18	157,964	157,964	1.18
Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES									
121	LICENSED SUB SALARIES	4,693	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	0	1,022	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	29,701	13,928	0	0.00	0	0.00	0	0	0.00
100	SALARIES	34,393	14,949	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	7,640	4,378	0	0.00	0	0.00	0	0	0.00
220	F I C A	2,653	1,139	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	586	270	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	10,880	5,788	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	795	0	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	1,875	33,043	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	35,141	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	2,670	68,183	0	0.00	0	0.00	0	0	0.00
Total Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES	47,943	88,921	0	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 211 FEDERAL GRANTS FUND										
Function 2240	INSTRUCTIONAL STAFF DVLP									
111	LICENSED SALARIES	183,321	152,784	157,619	2.00	229,893	3.00	229,893	229,893	3.00
121	LICENSED SUB SALARIES	60,428	951	(1,450)	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	3,153	374	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	44	759	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	11,069	42,840	0	0.00	0	0.00	0	0	0.00
100	SALARIES	258,015	197,707	156,169	2.00	229,893	3.00	229,893	229,893	3.00
210	PUBLIC EMPLOYEES RETIREMENT	63,118	65,443	53,307	0.00	79,975	0.00	79,975	79,975	0.00
220	F I C A	20,529	14,688	12,058	0.00	17,587	0.00	17,587	17,587	0.00
230	OTHER REQUIRED PAYROLL COSTS	4,493	3,786	3,038	0.00	4,435	0.00	4,435	4,435	0.00
240	HEALTH INSURANCE	33,426	27,813	37,748	0.00	57,818	0.00	57,818	57,818	0.00
200	ASSOCIATED PAYROLL COST	121,565	111,729	106,150	0.00	159,814	0.00	159,814	159,814	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	4,709	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	32,244	10,070	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	5,000	(2,750)	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	24,419	1,450	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	41,953	31,739	1,450	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	125	24	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	0	480	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	1,055	62	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	25	0	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	116	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	1,321	566	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	79	0	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	16,684	659	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	16,763	659	0	0.00	0	0.00	0	0	0.00
Total Function 2240	INSTRUCTIONAL STAFF DVLP	439,617	342,400	263,769	2.00	389,707	3.00	389,707	389,707	3.00
Function 2550	STUDENT TRANSPORTATION SERVICES									
330	STUDENT TRANSPORTATION SERVICES	26,645	4,708	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	26,645	4,708	0	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 211 FEDERAL GRANTS FUND										
Total Function	2550 STUDENT TRANSPORTATION SERVICES	26,645	4,708	0	0.00	0	0.00	0	0	0.00
Function	2620 PLANNING RESEARCH DEV SERVICES									
112	CLASSIFIED/CONF SALARIES	63,143	65,917	69,367	1.00	71,619	1.00	71,619	71,619	1.00
124	TEMPORARY - CLASSIFIED	41	0	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	45	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	63,229	65,917	69,367	1.00	71,619	1.00	71,619	71,619	1.00
210	PUBLIC EMPLOYEES RETIREMENT	14,751	18,420	19,298	0.00	23,197	0.00	23,197	23,197	0.00
220	F I C A	4,837	5,043	5,307	0.00	5,479	0.00	5,479	5,479	0.00
230	OTHER REQUIRED PAYROLL COSTS	1,260	1,281	1,347	0.00	1,389	0.00	1,389	1,389	0.00
240	HEALTH INSURANCE	19,547	20,104	19,780	0.00	20,542	0.00	20,542	20,542	0.00
200	ASSOCIATED PAYROLL COST	40,396	44,847	45,732	0.00	50,607	0.00	50,607	50,607	0.00
Total Function	2620 PLANNING RESEARCH DEV SERVICES	103,625	110,765	115,099	1.00	122,227	1.00	122,227	122,227	1.00
Function	2680 INTERPRETATION AND TRANSLATION SERVICES									
380	PURCHASED SERVICES	5,172	8,541	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	5,172	8,541	0	0.00	0	0.00	0	0	0.00
Total Function	2680 INTERPRETATION AND TRANSLATION SERVICES	5,172	8,541	0	0.00	0	0.00	0	0	0.00
Function	2690 OTH SUPPORT SRVS-CENTRAL									
130	ADDITIONAL SALARY	0	0	182,050	0.00	179,883	0.00	179,883	179,883	0.00
100	SALARIES	0	0	182,050	0.00	179,883	0.00	179,883	179,883	0.00
240	HEALTH INSURANCE	0	0	28,150	0.00	31,264	0.00	31,264	31,264	0.00
200	ASSOCIATED PAYROLL COST	0	0	28,150	0.00	31,264	0.00	31,264	31,264	0.00
390	OTHER GEN PROF SERVICES	0	0	185,000	0.00	405,500	0.00	405,500	405,500	0.00
300	PURCHASED SERVICES	0	0	185,000	0.00	405,500	0.00	405,500	405,500	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	51,050	0.00	75,500	0.00	75,500	75,500	0.00
400	SUPPLIES AND MATERIALS	0	0	51,050	0.00	75,500	0.00	75,500	75,500	0.00
540	DEPRECIABLE EQUIPMENT	0	0	7,500	0.00	0	0.00	0	0	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 211	FEDERAL GRANTS FUND									
500	CAPITAL OUTLAY	0	0	7,500	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	0	0	58,500	0.00	46,100	0.00	46,100	46,100	0.00
600	OTHER OBJECTS	0	0	58,500	0.00	46,100	0.00	46,100	46,100	0.00
Total Function 2690	OTH SUPPORT SRVS-CENTRAL	0	0	512,250	0.00	738,247	0.00	738,247	738,247	0.00
Major Function 2000	Support Services	1,217,649	1,558,553	1,589,902	8.38	1,848,600	8.28	1,848,600	1,848,600	8.28
Function 3300	COMMUNITY SERVICES									
112	CLASSIFIED/CONF SALARIES	7,229	7,611	8,016	0.25	8,256	0.25	8,256	8,256	0.25
122	CLASSIFIED SUB SALARIES	110	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	4,637	1,228	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	10,770	17,334	35,000	0.00	15,103	0.00	15,103	15,103	0.00
100	SALARIES	22,745	26,174	43,016	0.25	23,360	0.25	23,360	23,360	0.25
210	PUBLIC EMPLOYEES RETIREMENT	5,159	5,724	2,230	0.00	2,674	0.00	2,674	2,674	0.00
220	F I C A	1,692	1,960	613	0.00	632	0.00	632	632	0.00
230	OTHER REQUIRED PAYROLL COSTS	325	399	158	0.00	162	0.00	162	162	0.00
240	HEALTH INSURANCE	6,964	6,717	16,023	0.00	7,173	0.00	7,173	7,173	0.00
200	ASSOCIATED PAYROLL COST	14,140	14,800	19,023	0.00	10,640	0.00	10,640	10,640	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	19	0	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	331	0	0	0.00	0	0.00	0	0	0.00
330	STUDENT TRANSPORTATION SERVICES	0	224	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	4,583	1,434	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	3,620	3,500	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	0	17,500	0.00	31,500	0.00	31,500	31,500	0.00
300	PURCHASED SERVICES	8,553	5,158	17,500	0.00	31,500	0.00	31,500	31,500	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	7,836	9,080	21,000	0.00	36,000	0.00	36,000	36,000	0.00
420	TEXTBOOKS	599	55	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	501	0	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	587	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	9,523	9,134	21,000	0.00	36,000	0.00	36,000	36,000	0.00
640	DUES/FEES/MEMBERSHIP	315	0	9,000	0.00	10,000	0.00	10,000	10,000	0.00
600	OTHER OBJECTS	315	0	9,000	0.00	10,000	0.00	10,000	10,000	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 211 FEDERAL GRANTS FUND										
Total Function 3300	COMMUNITY SERVICES	55,276	55,266	109,539	0.25	111,500	0.25	111,500	111,500	0.25
Function 3500	CUSTDY/CARE OF CHILD SRVS									
113	ADMINISTRATOR SALARIES	22,237	15,037	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	155	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	22,392	15,037	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	6,543	3,895	0	0.00	0	0.00	0	0	0.00
220	F I C A	1,702	1,288	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	444	217	0	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	3,344	2,324	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	12,034	7,724	0	0.00	0	0.00	0	0	0.00
330	STUDENT TRANSPORTATION SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	3,961	549	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	120	125	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	775	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	4,856	673	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	6,404	4,990	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	259	684	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	117	48	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	753	9,395	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	0	0	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	937	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	8,470	15,116	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	612	920	0	0.00	0	0.00	0	0	0.00
670	TAXES & LICENSES	275	32	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	2,192	1,749	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	3,079	2,701	0	0.00	0	0.00	0	0	0.00
Total Function 3500	CUSTDY/CARE OF CHILD SRVS	50,831	41,251	0	0.00	0	0.00	0	0	0.00
Major Function 3000	Enterprise and Community Services	106,107	96,517	109,539	0.25	111,500	0.25	111,500	111,500	0.25
Function 7000	UNAPPRO ENDING FUND BAL									

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 211	FEDERAL GRANTS FUND									
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	0	0	0	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	0	0	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	0	0	0	0.00	0	0.00	0	0	0.00
Total Fund 211	FEDERAL GRANTS FUND	4,893,669	5,311,270	6,273,500	41.77	6,364,600	39.26	6,364,600	6,364,600	39.26

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 1111	PRIMARY PROGRAMS									
111	LICENSED SALARIES	5,337	15,037	0	0.00	0	0.00	0	0	0.00
112	CLASSIFIED/CONF SALARIES	0	4,536	12,500	0.00	0	0.00	0	0	0.00
121	LICENSED SUB SALARIES	3,350	0	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	1,160	14	0	0.00	0	0.00	0	0	0.00
123	TEMPORARY - LICENSED	5,752	5,455	12,000	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	89,174	82,161	329,906	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	6,308	1,577	1,572	0.00	0	0.00	0	0	0.00
100	SALARIES	111,080	108,780	355,977	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	9,001	12,677	0	0.00	0	0.00	0	0	0.00
220	F I C A	8,491	8,313	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	844	946	0	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	2,841	4,651	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	21,177	26,587	0	0.00	0	0.00	0	0	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	9,490	13,487	21,520	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	976	725	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	6,701	18,613	2,971	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	155	52	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	6,380	2,580	3,000	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	3,659	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	23,702	39,116	27,491	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	56,405	61,488	749,175	0.00	920,200	0.00	920,200	920,200	0.00
420	TEXTBOOKS	16,621	35,404	328,675	0.00	100,000	0.00	100,000	100,000	0.00
430	LIBRARY BOOKS	4,470	1,163	291	0.00	0	0.00	0	0	0.00
440	PERIODICALS	122	1,070	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	19,766	21,612	4,940	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	12,980	1,056	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	16,537	13,835	3,924	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	126,900	135,630	1,087,006	0.00	1,020,200	0.00	1,020,200	1,020,200	0.00
640	DUES/FEES/MEMBERSHIP	60	587	210	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	60	587	210	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Total Function 1111	PRIMARY PROGRAMS	282,919	310,700	1,470,684	0.00	1,020,200	0.00	1,020,200	1,020,200	0.00
Function 1113	ELEM EXTRA-CURRICULAR PRG									
121	LICENSED SUB SALARIES	202	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	16,586	23,967	14,814	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	18,932	16,544	8,469	0.00	0	0.00	0	0	0.00
100	SALARIES	35,720	40,511	23,283	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	7,703	7,590	448	0.00	0	0.00	0	0	0.00
220	F I C A	2,714	3,069	112	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	479	485	29	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	10,896	11,144	588	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	799	799	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	0	0	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	13,587	10,361	34,831	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	244	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	14,386	11,404	34,831	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	8,195	8,153	3,824	0.00	50,000	0.00	50,000	50,000	0.00
460	NON-CONSUMABLE ITEMS	548	576	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	79	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	8,744	8,808	3,824	0.00	50,000	0.00	50,000	50,000	0.00
640	DUES/FEES/MEMBERSHIP	1,200	750	936	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	1,200	750	936	0.00	0	0.00	0	0	0.00
Total Function 1113	ELEM EXTRA-CURRICULAR PRG	70,945	72,617	63,463	0.00	50,000	0.00	50,000	50,000	0.00
Function 1121	MIDDLE SCHOOL PROGRAMS									
111	LICENSED SALARIES	0	0	0	0.00	14,349	0.17	14,349	14,349	0.17
121	LICENSED SUB SALARIES	5,555	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	2,988	0	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	22,015	11,492	466	0.00	0	0.00	0	0	0.00
100	SALARIES	30,558	11,492	466	0.00	14,349	0.17	14,349	14,349	0.17
210	PUBLIC EMPLOYEES RETIREMENT	6,221	3,258	0	0.00	5,509	0.00	5,509	5,509	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270 STATE, COUNTY, PRIVATE GRANTS FUND										
Function 1121	MIDDLE SCHOOL PROGRAMS									
220	F I C A	2,358	875	0	0.00	1,098	0.00	1,098	1,098	0.00
230	OTHER REQUIRED PAYROLL COSTS	441	223	0	0.00	277	0.00	277	277	0.00
240	HEALTH INSURANCE	111	0	0	0.00	3,276	0.00	3,276	3,276	0.00
200	ASSOCIATED PAYROLL COST	9,131	4,356	0	0.00	10,159	0.00	10,159	10,159	0.00
320	PROPERTY SERVICES	2,061	3,183	3,341	0.00	0	0.00	0	0	0.00
340	TRAVEL	7,309	24,541	6,263	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	17	8	31	0.00	0	0.00	0	0	0.00
373	TUITION PMTS PRVT SCHOOL	70,303	121,500	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	6,134	8,657	7,210	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	3,696	2,879	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	85,823	161,586	19,724	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	63,471	73,288	4,748	0.00	250,000	0.00	250,000	250,000	0.00
420	TEXTBOOKS	12,101	0	0	0.00	100,000	0.00	100,000	100,000	0.00
440	PERIODICALS	551	1,027	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	33,161	20,190	9,128	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	7,265	43,161	95	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	7,766	6,301	376	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	124,316	143,966	14,346	0.00	350,000	0.00	350,000	350,000	0.00
540	DEPRECIABLE EQUIPMENT	31,143	0	16,248	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	31,143	0	16,248	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	1,078	3,966	939	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	1,078	3,966	939	0.00	0	0.00	0	0	0.00
Total Function 1121 MIDDLE SCHOOL PROGRAMS		282,049	325,365	51,722	0.00	374,508	0.17	374,508	374,508	0.17
Function 1122	MS EXTRA CURRICULAR PRGMS									
121	LICENSED SUB SALARIES	526	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	0	0	2,000	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	0	16,721	10,000	0.00	0	0.00	0	0	0.00
100	SALARIES	526	16,721	12,000	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	33	4,633	0	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 1122	MS EXTRA CURRICULAR PRGMS									
220	F I C A	40	1,275	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	3	311	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	76	6,219	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	0	0	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	0	5,357	1,000	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	5,357	1,000	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	617	846	0	0.00	330,000	0.00	330,000	330,000	0.00
400	SUPPLIES AND MATERIALS	617	846	0	0.00	330,000	0.00	330,000	330,000	0.00
Total Function 1122	MS EXTRA CURRICULAR PRGMS	1,219	29,143	13,000	0.00	330,000	0.00	330,000	330,000	0.00
Function 1131	HIGH SCHOOL PROGRAMS									
111	LICENSED SALARIES	58,541	113,552	143,160	2.23	144,628	2.33	144,628	144,628	2.33
112	CLASSIFIED/CONF SALARIES	0	0	0	0.00	40,167	1.00	40,167	40,167	1.00
121	LICENSED SUB SALARIES	2,682	523	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	639	0	1,875	0.00	11,703	0.00	11,703	11,703	0.00
130	ADDITIONAL SALARY	45,405	23,465	9,755	0.00	0	0.00	0	0	0.00
100	SALARIES	107,268	137,541	154,790	2.23	196,498	3.33	196,498	196,498	3.33
210	PUBLIC EMPLOYEES RETIREMENT	27,467	44,386	45,240	0.00	63,133	0.00	63,133	63,133	0.00
220	F I C A	8,188	10,607	11,121	0.00	15,032	0.00	15,032	15,032	0.00
230	OTHER REQUIRED PAYROLL COSTS	1,720	2,812	2,824	0.00	3,507	0.00	3,507	3,507	0.00
240	HEALTH INSURANCE	9,037	32,620	40,915	0.00	58,909	0.00	58,909	58,909	0.00
200	ASSOCIATED PAYROLL COST	46,412	90,425	100,101	0.00	140,580	0.00	140,580	140,580	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	45,019	58,832	4,000	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	5,665	9,998	1,517	0.00	0	0.00	0	0	0.00
340	TRAVEL	32,220	18,774	4,708	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	145	809	47	0.00	0	0.00	0	0	0.00
374	OTHER TUITION PAYMENTS	2,500	6,500	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	11,271	29,140	8,072	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	8,409	1,164	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
300	PURCHASED SERVICES	96,821	132,463	19,509	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	131,152	103,128	60,236	0.00	250,000	0.00	250,000	250,000	0.00
420	TEXTBOOKS	18,217	28,756	29,916	0.00	100,000	0.00	100,000	100,000	0.00
430	LIBRARY BOOKS	3,203	1,953	2,931	0.00	0	0.00	0	0	0.00
440	PERIODICALS	0	1,200	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	56,175	37,192	280,537	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	16,876	40,708	3,887	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	97,978	68,413	16,177	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	323,601	281,351	393,683	0.00	350,000	0.00	350,000	350,000	0.00
520	MAJOR BLDG ACQUISITION	0	0	0	0.00	0	0.00	0	0	0.00
540	DEPRECIABLE EQUIPMENT	55,445	38,800	15,212	0.00	0	0.00	0	0	0.00
550	COMPUTER HARDWARE OVER 5000	0	0	8,934	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	55,445	38,800	24,146	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	12,174	51,326	45,829	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	200	40,703	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	12,374	92,029	45,829	0.00	0	0.00	0	0	0.00
Total Function 1131	HIGH SCHOOL PROGRAMS	641,919	772,608	738,058	2.23	687,078	3.33	687,078	687,078	3.33
Function 1132	HS EXTRA CURRICULAR PRGMS									
124	TEMPORARY - CLASSIFIED	0	842	847	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	141,700	149,708	288,276	0.00	0	0.00	0	0	0.00
100	SALARIES	141,700	150,551	289,122	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	10,955	12,647	5,086	0.00	0	0.00	0	0	0.00
220	F I C A	10,824	11,437	6,303	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	1,016	1,066	524	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	2	2	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	22,797	25,152	11,913	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	6,385	6,045	8,798	0.00	0	0.00	0	0	0.00
340	TRAVEL	38,231	130,371	45,973	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	131	903	351	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	22,122	50,145	39,192	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 1132	HS EXTRA CURRICULAR PRGMS									
390	OTHER GEN PROF SERVICES	0	111	111	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	66,869	187,576	94,425	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	47,734	92,888	77,716	0.00	1,220,000	0.00	1,220,000	1,220,000	0.00
420	TEXTBOOKS	0	2,471	3,626	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	313	0	179	0.00	0	0.00	0	0	0.00
440	PERIODICALS	(17)	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	18,617	9,180	4,563	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	625	203	310	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	351	1,987	802	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	67,622	106,729	87,196	0.00	1,220,000	0.00	1,220,000	1,220,000	0.00
550	COMPUTER HARDWARE OVER 5000	0	8,484	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	8,484	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	1,459	12,973	11,118	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	1,459	12,973	11,118	0.00	0	0.00	0	0	0.00
Total Function 1132	HS EXTRA CURRICULAR PRGMS	300,447	491,464	493,775	0.00	1,220,000	0.00	1,220,000	1,220,000	0.00
Function 1210	PRMS FOR TALENTED &GIFTED									
340	TRAVEL	918	0	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	0	723	1,015	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	918	723	1,015	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	150	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	0	150	0.00	0	0.00	0	0	0.00
Total Function 1210	PRMS FOR TALENTED &GIFTED	918	723	1,165	0.00	0	0.00	0	0	0.00
Function 1220	RSTRCTVE PRGMS STU W/DISB									
111	LICENSED SALARIES	59,626	61,713	63,564	0.84	65,471	0.84	65,471	65,471	0.84
112	CLASSIFIED/CONF SALARIES	4,780	5,447	5,737	0.17	5,909	0.17	5,909	5,909	0.17
100	SALARIES	64,406	67,160	69,301	1.01	71,380	1.01	71,380	71,380	1.01
210	PUBLIC EMPLOYEES RETIREMENT	18,379	22,077	22,788	0.00	26,726	0.00	26,726	26,726	0.00
220	F I C A	4,871	5,088	5,301	0.00	5,461	0.00	5,461	5,461	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 1220	RSTRCTVE PRGMS STU W/DISB									
230	OTHER REQUIRED PAYROLL COSTS	1,275	1,295	1,338	0.00	1,378	0.00	1,378	1,378	0.00
240	HEALTH INSURANCE	17,438	17,967	20,008	0.00	20,767	0.00	20,767	20,767	0.00
200	ASSOCIATED PAYROLL COST	41,964	46,427	49,436	0.00	54,333	0.00	54,333	54,333	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	595,441	933,006	866,954	0.00	801,610	0.00	801,610	801,610	0.00
320	PROPERTY SERVICES	900	1,400	3,120	0.00	2,210	0.00	2,210	2,210	0.00
340	TRAVEL	705	669	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	597,045	935,074	870,074	0.00	803,820	0.00	803,820	803,820	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	843	680	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	117	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	960	680	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	1,810	2,722	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	1,810	2,722	0	0.00	0	0.00	0	0	0.00
Total Function 1220	RSTRCTVE PRGMS STU W/DISB	706,186	1,052,063	988,811	1.01	929,533	1.01	929,533	929,533	1.01
Function 1250	LESS RSTR PRGMS STU W/DIS									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	247,164	254,195	220,729	0.00	242,140	0.00	242,140	242,140	0.00
300	PURCHASED SERVICES	247,164	254,195	220,729	0.00	242,140	0.00	242,140	242,140	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	46	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	46	0	0.00	0	0.00	0	0	0.00
Total Function 1250	LESS RSTR PRGMS STU W/DIS	247,164	254,241	220,729	0.00	242,140	0.00	242,140	242,140	0.00
Function 1260	EARLY INTERVENTION PRGMS									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	198,055	260,649	208,001	0.00	252,000	0.00	252,000	252,000	0.00
300	PURCHASED SERVICES	198,055	260,649	208,001	0.00	252,000	0.00	252,000	252,000	0.00
Total Function 1260	EARLY INTERVENTION PRGMS	198,055	260,649	208,001	0.00	252,000	0.00	252,000	252,000	0.00
Function 1271	REMEDIATION PROGRAMS									
480	COMPUTER HARDWARE UNDER 5000	11,378	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	11,378	0	0	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Total Function 1271	REMEDATION PROGRAMS	11,378	0	0	0.00	0	0.00	0	0	0.00
Function 1280	Alternative Education									
130	ADDITIONAL SALARY	0	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	0	0	0	0.00	0	0.00	0	0	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	30,000	122,546	0.00	131,740	0.00	131,740	131,740	0.00
340	TRAVEL	1,734	786	0	0.00	0	0.00	0	0	0.00
374	OTHER TUITION PAYMENTS	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	1,734	30,786	122,546	0.00	131,740	0.00	131,740	131,740	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	1,092	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	0	1,373	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	2,465	0	0.00	0	0.00	0	0	0.00
540	DEPRECIABLE EQUIPMENT	0	0	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 1280	Alternative Education	1,734	33,251	122,546	0.00	131,740	0.00	131,740	131,740	0.00
Function 1291	ENGL LANG LEARN/TRANSLAT									
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	0	0	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 1291	ENGL LANG LEARN/TRANSLAT	0	0	0	0.00	0	0.00	0	0	0.00
Function 1299	OTHER DESIGNATED PROGRAMS									
111	LICENSED SALARIES	104,754	109,436	115,028	1.85	120,139	1.85	120,139	120,139	1.85
112	CLASSIFIED/CONF SALARIES	22,338	23,475	24,738	0.88	26,075	0.88	26,075	26,075	0.88
113	ADMINISTRATOR SALARIES	12,540	4,160	0	0.00	0	0.00	0	0	0.00
121	LICENSED SUB SALARIES	1,484	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	1,512	972	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	3,631	2,569	585,527	0.00	332,559	0.00	332,559	332,559	0.00
100	SALARIES	146,259	140,613	725,293	2.73	478,773	2.73	478,773	478,773	2.73

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 1299	OTHER DESIGNATED PROGRAMS									
210	PUBLIC EMPLOYEES RETIREMENT	33,285	42,306	41,690	0.00	50,131	0.00	50,131	50,131	0.00
220	F I C A	11,177	10,784	10,692	0.00	11,185	0.00	11,185	11,185	0.00
230	OTHER REQUIRED PAYROLL COSTS	2,852	2,803	2,713	0.00	2,834	0.00	2,834	2,834	0.00
240	HEALTH INSURANCE	48,216	48,378	449,000	0.00	151,777	0.00	151,777	151,777	0.00
200	ASSOCIATED PAYROLL COST	95,530	104,271	504,095	0.00	215,928	0.00	215,928	215,928	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	0	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	7	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	404	1,107	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	912	899	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	0	460	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	862	212,495	0.00	297,000	0.00	297,000	297,000	0.00
300	PURCHASED SERVICES	1,323	3,328	212,495	0.00	297,000	0.00	297,000	297,000	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	5,161	4,869	393,240	0.00	407,500	0.00	407,500	407,500	0.00
420	TEXTBOOKS	255	205	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	47	166	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	2,432	1,954	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	3,021	505	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	4,525	252	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	15,440	7,951	393,240	0.00	407,500	0.00	407,500	407,500	0.00
540	DEPRECIABLE EQUIPMENT	0	0	339,606	0.00	101,535	0.00	101,535	101,535	0.00
500	CAPITAL OUTLAY	0	0	339,606	0.00	101,535	0.00	101,535	101,535	0.00
640	DUES/FEES/MEMBERSHIP	0	0	130,049	0.00	117,465	0.00	117,465	117,465	0.00
690	GRANT INDIRECT CHARGES	12,049	12,183	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	12,049	12,183	130,049	0.00	117,465	0.00	117,465	117,465	0.00
Total Function 1299	OTHER DESIGNATED PROGRAMS	270,601	268,345	2,304,778	2.73	1,618,201	2.73	1,618,201	1,618,201	2.73
Major Function 1000	Instruction	3,015,533	3,871,169	6,676,733	5.97	6,855,400	7.24	6,855,400	6,855,400	7.24
Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES									
380	PURCHASED SERVICES	26,404	13,748	31,158	0.00	2,940	0.00	2,940	2,940	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
300	PURCHASED SERVICES	26,404	13,748	31,158	0.00	2,940	0.00	2,940	2,940	0.00
Total Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES	26,404	13,748	31,158	0.00	2,940	0.00	2,940	2,940	0.00
Function 2120	GUIDANCE SRVCS DIRECTION									
111	LICENSED SALARIES	34,159	199,860	340,564	4.90	425,443	6.00	425,443	425,443	6.00
112	CLASSIFIED/CONF SALARIES	0	0	87,310	2.47	44,066	1.00	44,066	44,066	1.00
114	MANAGERIAL SALARIES	17,458	78,583	80,956	1.00	83,385	1.00	83,385	83,385	1.00
117	UNUSED VACATION PAY OUT	0	0	934	0.00	959	0.00	959	959	0.00
121	LICENSED SUB SALARIES	2,000	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	10,557	5,709	0	0.00	24,624	0.00	24,624	24,624	0.00
130	ADDITIONAL SALARY	19,432	64,037	0	0.00	0	0.00	0	0	0.00
100	SALARIES	83,606	348,189	509,764	8.37	578,476	8.00	578,476	578,476	8.00
210	PUBLIC EMPLOYEES RETIREMENT	24,363	114,918	159,048	0.00	195,387	0.00	195,387	195,387	0.00
220	F I C A	8,355	30,776	42,122	0.00	44,254	0.00	44,254	44,254	0.00
230	OTHER REQUIRED PAYROLL COSTS	1,874	7,696	12,361	0.00	10,813	0.00	10,813	10,813	0.00
240	HEALTH INSURANCE	14,379	53,035	152,675	0.00	158,344	0.00	158,344	158,344	0.00
200	ASSOCIATED PAYROLL COST	48,971	206,426	366,206	0.00	408,797	0.00	408,797	408,797	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	1,151	66,506	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	0	6,524	0	0.00	0	0.00	0	0	0.00
330	STUDENT TRANSPORTATION SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	29,970	97,081	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	87	823	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	180,228	6,164	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	4,105	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	211,435	181,202	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	13,269	26,598	68	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	0	1,537	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	14,228	4,009	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	1,166	952	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	0	120	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	4,043	0	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
400	SUPPLIES AND MATERIALS	28,663	37,258	68	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	1,208	9,720	0	0.00	0	0.00	0	0	0.00
650	INSURANCE AND JUDGEMENTS	250	1,197	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	9,028	14,456	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	10,486	25,373	0	0.00	0	0.00	0	0	0.00
Total Function 2120	GUIDANCE SRVCS DIRECTION	383,160	798,448	876,038	8.37	987,273	8.00	987,273	987,273	8.00
Function 2130	HEALTH SERVICES									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	3,812	4,084	0.00	5,010	0.00	5,010	5,010	0.00
300	PURCHASED SERVICES	0	3,812	4,084	0.00	5,010	0.00	5,010	5,010	0.00
Total Function 2130	HEALTH SERVICES	0	3,812	4,084	0.00	5,010	0.00	5,010	5,010	0.00
Function 2140	PSYCHOLOGICAL SERVICES									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	112,347	117,683	122,390	0.00	347,280	0.00	347,280	347,280	0.00
300	PURCHASED SERVICES	112,347	117,683	122,390	0.00	347,280	0.00	347,280	347,280	0.00
Total Function 2140	PSYCHOLOGICAL SERVICES	112,347	117,683	122,390	0.00	347,280	0.00	347,280	347,280	0.00
Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	555,499	535,675	603,806	0.00	751,780	0.00	751,780	751,780	0.00
300	PURCHASED SERVICES	555,499	535,675	603,806	0.00	751,780	0.00	751,780	751,780	0.00
Total Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES	555,499	535,675	603,806	0.00	751,780	0.00	751,780	751,780	0.00
Function 2190	STUDENT SERVICES DIRECTION									
113	ADMINISTRATOR SALARIES	12,810	13,259	13,684	0.10	14,202	0.10	14,202	14,202	0.10
117	UNUSED VACATION PAY OUT	0	1,009	537	0.00	0	0.00	0	0	0.00
100	SALARIES	12,810	14,269	14,220	0.10	14,202	0.10	14,202	14,202	0.10
210	PUBLIC EMPLOYEES RETIREMENT	3,765	1,476	4,809	0.00	5,452	0.00	5,452	5,452	0.00
220	F I C A	903	922	1,088	0.00	1,086	0.00	1,086	1,086	0.00
230	OTHER REQUIRED PAYROLL COSTS	252	112	41	0.00	273	0.00	273	273	0.00
240	HEALTH INSURANCE	2,018	2,329	2,472	0.00	2,939	0.00	2,939	2,939	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
200	ASSOCIATED PAYROLL COST	6,939	4,839	8,411	0.00	9,751	0.00	9,751	9,751	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 2190	STUDENT SERVICES DIRECTION	19,749	19,107	22,631	0.10	23,953	0.10	23,953	23,953	0.10
Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES									
111	LICENSED SALARIES	0	63,489	65,501	1.00	68,406	1.17	68,406	68,406	1.17
113	ADMINISTRATOR SALARIES	0	56,233	117,780	1.00	121,314	0.88	121,314	121,314	0.88
117	UNUSED VACATION PAY OUT	0	0	1,413	0.00	1,456	0.00	1,456	1,456	0.00
121	LICENSED SUB SALARIES	0	1,189	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	0	0	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	3,558	2,221	1,200	0.00	1,200	0.00	1,200	1,200	0.00
100	SALARIES	3,558	123,131	185,895	2.00	192,375	2.05	192,375	192,375	2.05
210	PUBLIC EMPLOYEES RETIREMENT	961	37,438	52,961	0.00	63,369	0.00	63,369	63,369	0.00
220	F I C A	269	10,099	14,221	0.00	14,716	0.00	14,716	14,716	0.00
230	OTHER REQUIRED PAYROLL COSTS	69	1,423	2,580	0.00	3,706	0.00	3,706	3,706	0.00
240	HEALTH INSURANCE	0	21,531	41,799	0.00	41,936	0.00	41,936	41,936	0.00
200	ASSOCIATED PAYROLL COST	1,298	70,491	111,562	0.00	123,727	0.00	123,727	123,727	0.00
340	TRAVEL	7,167	13,305	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	0	6,500	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	39,629	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	7,167	59,434	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	1,006	338	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	0	12	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	1,544	280	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	1,163	1,029	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	3,713	1,659	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	0	0	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES	15,736	254,716	297,456	2.00	316,102	2.05	316,102	316,102	2.05

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 2220	EDUCATIONAL MEDIA SERVICES									
410	CONSUMABLE SUPPLIES AND MATERIALS	381	3,827	1,763	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	5,584	4,385	759	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	0	688	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	150	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	5,965	8,361	3,211	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	0	95	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	95	0	0.00	0	0.00	0	0	0.00
Total Function 2220	EDUCATIONAL MEDIA SERVICES	5,965	8,456	3,211	0.00	0	0.00	0	0	0.00
Function 2230	ASSESSMENT & TESTING SVCS									
470	COMPUTER SOFTWARE	39,637	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	39,637	0	0	0.00	0	0.00	0	0	0.00
Total Function 2230	ASSESSMENT & TESTING SVCS	39,637	0	0	0.00	0	0.00	0	0	0.00
Function 2240	INSTRUCTIONAL STAFF DVLP									
111	LICENSED SALARIES	195,368	204,419	212,962	2.75	263,339	3.75	263,339	263,339	3.75
112	CLASSIFIED/CONF SALARIES	62,745	65,834	69,360	1.41	72,122	1.41	72,122	72,122	1.41
113	ADMINISTRATOR SALARIES	10,987	11,878	12,448	0.10	13,144	0.10	13,144	13,144	0.10
114	MANAGERIAL SALARIES	96,195	99,681	102,549	1.00	105,625	1.00	105,625	105,625	1.00
117	UNUSED VACATION PAY OUT	369	1,402	2,865	0.00	8,412	0.00	8,412	8,412	0.00
121	LICENSED SUB SALARIES	8,490	568	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	47	(458)	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	50,063	50,756	780	0.00	780	0.00	780	780	0.00
100	SALARIES	424,264	434,078	400,964	5.26	463,422	6.26	463,422	463,422	6.26
210	PUBLIC EMPLOYEES RETIREMENT	100,732	127,738	124,447	0.00	161,468	0.00	161,468	161,468	0.00
220	F I C A	32,342	34,065	30,674	0.00	35,452	0.00	35,452	35,452	0.00
230	OTHER REQUIRED PAYROLL COSTS	7,478	8,105	7,068	0.00	8,937	0.00	8,937	8,937	0.00
240	HEALTH INSURANCE	73,388	87,371	107,670	0.00	119,753	0.00	119,753	119,753	0.00
200	ASSOCIATED PAYROLL COST	213,940	257,279	269,858	0.00	325,609	0.00	325,609	325,609	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	2,013	0	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 2240	INSTRUCTIONAL STAFF DVLP									
320	PROPERTY SERVICES	73,791	43,836	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	74,394	62,819	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	823	5,958	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	83,048	57,501	0	0.00	100,000	0.00	100,000	100,000	0.00
390	OTHER GEN PROF SERVICES	0	19,483	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	232,056	191,610	0	0.00	100,000	0.00	100,000	100,000	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	104,566	125,958	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	1,378	2,458	0	0.00	0	0.00	0	0	0.00
440	PERIODICALS	292	194	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	56	317	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	3,463	3,382	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	2,362	2,538	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	112,117	134,847	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	1,667	535	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	231	1,342	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	1,898	1,877	0	0.00	0	0.00	0	0	0.00
Total Function 2240	INSTRUCTIONAL STAFF DVLP	984,275	1,019,691	670,822	5.26	889,031	6.26	889,031	889,031	6.26
Function 2320	EXECUTIVE ADMINISTRATION SERVICES									
124	TEMPORARY - CLASSIFIED	8,514	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	8,514	0	0	0.00	0	0.00	0	0	0.00
220	F I C A	651	0	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	42	0	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	694	0	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	1,085	3,934	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	759	688	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	0	621	0	0.00	0	0.00	0	0	0.00
374	OTHER TUITION PAYMENTS	1,500	2,000	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	0	10,000	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	223	0	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
300	PURCHASED SERVICES	3,344	17,466	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	18,138	29,061	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	82	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	4,540	1,500	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	2,126	2,850	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	9,912	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	34,798	33,411	0	0.00	0	0.00	0	0	0.00
Total Function 2320	EXECUTIVE ADMINISTRATION SERVICES	47,350	50,877	0	0.00	0	0.00	0	0	0.00
Function 2410	OFFICE OF THE PRINC/ADM									
113	ADMINISTRATOR SALARIES	0	53,795	57,740	0.50	56,676	0.50	56,676	56,676	0.50
117	UNUSED VACATION PAY OUT	0	0	1,386	0.00	1,801	0.00	1,801	1,801	0.00
124	TEMPORARY - CLASSIFIED	100	0	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	0	568	0	0.00	275	0.00	275	275	0.00
100	SALARIES	100	54,363	59,126	0.50	58,752	0.50	58,752	58,752	0.50
210	PUBLIC EMPLOYEES RETIREMENT	20	16,949	18,397	0.00	21,077	0.00	21,077	21,077	0.00
220	F I C A	8	4,082	4,523	0.00	4,494	0.00	4,494	4,494	0.00
230	OTHER REQUIRED PAYROLL COSTS	1	1,047	1,138	0.00	715	0.00	715	715	0.00
240	HEALTH INSURANCE	0	5,282	10,647	0.00	9,693	0.00	9,693	9,693	0.00
200	ASSOCIATED PAYROLL COST	29	27,359	34,705	0.00	35,980	0.00	35,980	35,980	0.00
320	PROPERTY SERVICES	5,418	678	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	10	68	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	248	2,122	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	5,675	2,867	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	24,731	26,989	13,110	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	306	0	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	189	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	18,709	19,101	2,923	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	50	0	0	0.00	40,000	0.00	40,000	40,000	0.00
480	COMPUTER HARDWARE UNDER 5000	5,585	871	0	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
400	SUPPLIES AND MATERIALS	49,571	46,960	16,033	0.00	40,000	0.00	40,000	40,000	0.00
540	DEPRECIABLE EQUIPMENT	24,434	0	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	24,434	0	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	500	210	210	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	500	210	210	0.00	0	0.00	0	0	0.00
Total Function 2410	OFFICE OF THE PRINC/ADM	80,309	131,760	110,074	0.50	134,732	0.50	134,732	134,732	0.50
Function 2510	BUSINESS SERVICES DIRECT									
470	COMPUTER SOFTWARE	0	0	0	0.00	10,000	0.00	10,000	10,000	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	10,000	0.00	10,000	10,000	0.00
Total Function 2510	BUSINESS SERVICES DIRECT	0	0	0	0.00	10,000	0.00	10,000	10,000	0.00
Function 2520	FISCAL SERVICES									
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 2520	FISCAL SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
Function 2540	OPERATION AND MAINT OF PLANT SERVICES									
380	PURCHASED SERVICES	97,992	192,325	0	0.00	1,425,000	0.00	1,425,000	1,425,000	0.00
390	OTHER GEN PROF SERVICES	0	46,211	500,000	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	97,992	238,537	500,000	0.00	1,425,000	0.00	1,425,000	1,425,000	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	61	454	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	6,571	840	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	6,632	1,294	0	0.00	0	0.00	0	0	0.00
520	MAJOR BLDG ACQUISITION	2,500	988,753	0	0.00	0	0.00	0	0	0.00
540	DEPRECIABLE EQUIPMENT	0	0	555	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	2,500	988,753	555	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	0	17,633	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	17,633	0	0.00	0	0.00	0	0	0.00
Total Function 2540	OPERATION AND MAINT OF	107,124	1,246,217	500,555	0.00	1,425,000	0.00	1,425,000	1,425,000	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
	PLANT SERVICES									
Function 2550	STUDENT TRANSPORTATION SERVICES									
330	STUDENT TRANSPORTATION SERVICES	123,781	126,317	304,465	0.00	0	0.00	0	0	0.00
340	TRAVEL	0	68	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	123,781	126,385	304,465	0.00	0	0.00	0	0	0.00
Total Function 2550	STUDENT TRANSPORTATION SERVICES	123,781	126,385	304,465	0.00	0	0.00	0	0	0.00
Function 2570	INTERNAL SERVICES									
350	COMMUNICATION	6,778	0	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	0	0	0	0.00	60,000	0.00	60,000	60,000	0.00
300	PURCHASED SERVICES	6,778	0	0	0.00	60,000	0.00	60,000	60,000	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	5,948	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	5,948	0	0	0.00	0	0.00	0	0	0.00
Total Function 2570	INTERNAL SERVICES	12,727	0	0	0.00	60,000	0.00	60,000	60,000	0.00
Function 2630	INFORMATION SERVICES									
124	TEMPORARY - CLASSIFIED	7,713	0	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	164	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	7,877	0	0	0.00	0	0.00	0	0	0.00
220	FICA	603	0	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	40	0	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	643	0	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	1,345	7,581	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	810	0	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	9	20	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	780	8,301	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	2,944	15,901	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	23,821	21,419	33,621	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	339	1,000	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	1,742	0	0	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
400	SUPPLIES AND MATERIALS	25,902	22,419	33,621	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	5,064	0	0	0.00	0	0.00	0	0	0.00
670	TAXES & LICENSES	85	0	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	5,150	0	0	0.00	0	0.00	0	0	0.00
Total Function 2630	INFORMATION SERVICES	42,516	38,321	33,621	0.00	0	0.00	0	0	0.00
Function 2640	STAFF SERVICES									
130	ADDITIONAL SALARY	0	350	0	0.00	0	0.00	0	0	0.00
100	SALARIES	0	350	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	0	120	0	0.00	0	0.00	0	0	0.00
220	F I C A	0	27	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	7	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	154	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	2,766	24,301	19,669	0.00	56,080	0.00	56,080	56,080	0.00
390	OTHER GEN PROF SERVICES	0	260	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	2,766	24,561	19,669	0.00	56,080	0.00	56,080	56,080	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	11,149	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	11,149	0	0.00	0	0.00	0	0	0.00
Total Function 2640	STAFF SERVICES	2,766	36,213	19,669	0.00	56,080	0.00	56,080	56,080	0.00
Function 2660	TECHNOLOGY SERVICES									
380	PURCHASED SERVICES	53,411	99,303	739,397	0.00	283,420	0.00	283,420	283,420	0.00
300	PURCHASED SERVICES	53,411	99,303	739,397	0.00	283,420	0.00	283,420	283,420	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	44	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	519	0	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	184,671	208,586	350,203	0.00	185,420	0.00	185,420	185,420	0.00
480	COMPUTER HARDWARE UNDER 5000	373,453	15,572	302,079	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	558,687	224,158	652,282	0.00	185,420	0.00	185,420	185,420	0.00
550	COMPUTER HARDWARE OVER 5000	37,737	0	0	0.00	767,000	0.00	767,000	767,000	0.00
500	CAPITAL OUTLAY	37,737	0	0	0.00	767,000	0.00	767,000	767,000	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Total Function 2660	TECHNOLOGY SERVICES	649,835	323,461	1,391,679	0.00	1,235,840	0.00	1,235,840	1,235,840	0.00
Function 2680	INTERPRETATION AND TRANSLATION SERVICES									
124	TEMPORARY - CLASSIFIED	0	136	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	0	120	0	0.00	0	0.00	0	0	0.00
100	SALARIES	0	256	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	0	57	0	0.00	0	0.00	0	0	0.00
220	F I C A	0	19	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	5	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	82	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	1,395	1,273	240	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	1,395	1,273	240	0.00	0	0.00	0	0	0.00
Total Function 2680	INTERPRETATION AND TRANSLATION SERVICES	1,395	1,610	240	0.00	0	0.00	0	0	0.00
Function 2690	OTH SUPPORT SRVS-CENTRAL									
130	ADDITIONAL SALARY	0	0	742,650	0.00	439,722	0.00	439,722	439,722	0.00
100	SALARIES	0	0	742,650	0.00	439,722	0.00	439,722	439,722	0.00
240	HEALTH INSURANCE	0	0	375,250	0.00	72,432	0.00	72,432	72,432	0.00
200	ASSOCIATED PAYROLL COST	0	0	375,250	0.00	72,432	0.00	72,432	72,432	0.00
390	OTHER GEN PROF SERVICES	0	0	842,246	0.00	923,038	0.00	923,038	923,038	0.00
300	PURCHASED SERVICES	0	0	842,246	0.00	923,038	0.00	923,038	923,038	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	430,536	0.00	589,250	0.00	589,250	589,250	0.00
400	SUPPLIES AND MATERIALS	0	0	430,536	0.00	589,250	0.00	589,250	589,250	0.00
540	DEPRECIABLE EQUIPMENT	0	0	2,039,945	0.00	2,683,168	0.00	2,683,168	2,683,168	0.00
500	CAPITAL OUTLAY	0	0	2,039,945	0.00	2,683,168	0.00	2,683,168	2,683,168	0.00
640	DUES/FEES/MEMBERSHIP	0	0	141,275	0.00	105,800	0.00	105,800	105,800	0.00
690	GRANT INDIRECT CHARGES	0	0	2,500	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	0	143,775	0.00	105,800	0.00	105,800	105,800	0.00
720	TRANSITS	0	0	25,000	0.00	0	0.00	0	0	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
700	TRANSFERS	0	0	25,000	0.00	0	0.00	0	0	0.00
Total Function 2690	OTH SUPPORT SRVS-CENTRAL	0	0	4,599,403	0.00	4,813,411	0.00	4,813,411	4,813,411	0.00
Major Function 2000	Support Services	3,210,574	4,726,180	9,591,301	16.23	11,058,432	16.91	11,058,432	11,058,432	16.91
Function 3300	COMMUNITY SERVICES									
112	CLASSIFIED/CONF SALARIES	120,458	123,322	135,817	2.69	112,287	2.69	112,287	112,287	2.69
122	CLASSIFIED SUB SALARIES	32	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	23,699	11,311	8,644	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	4,263	2,548	372,901	0.00	4,374	0.00	4,374	4,374	0.00
100	SALARIES	148,452	137,180	517,362	2.69	116,661	2.69	116,661	116,661	2.69
210	PUBLIC EMPLOYEES RETIREMENT	29,903	32,925	35,845	0.00	33,964	0.00	33,964	33,964	0.00
220	F I C A	11,301	10,361	11,051	0.00	8,590	0.00	8,590	8,590	0.00
230	OTHER REQUIRED PAYROLL COSTS	2,773	2,567	2,693	0.00	2,189	0.00	2,189	2,189	0.00
240	HEALTH INSURANCE	54,501	57,889	70,346	0.00	46,220	0.00	46,220	46,220	0.00
200	ASSOCIATED PAYROLL COST	98,477	103,743	119,936	0.00	90,963	0.00	90,963	90,963	0.00
320	PROPERTY SERVICES	5,020	12,618	11,200	0.00	0	0.00	0	0	0.00
340	TRAVEL	14,305	17,591	11,800	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	3,024	3,268	11,600	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	5,574	5,641	8,000	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	470	35,300	0.00	37,500	0.00	37,500	37,500	0.00
300	PURCHASED SERVICES	27,923	39,588	77,900	0.00	37,500	0.00	37,500	37,500	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	24,814	26,667	230,178	0.00	578,880	0.00	578,880	578,880	0.00
420	TEXTBOOKS	72	0	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	250	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	760	0	6,522	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	0	0	2,500	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	2,116	148	500	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	28,012	26,815	239,700	0.00	578,880	0.00	578,880	578,880	0.00
540	DEPRECIABLE EQUIPMENT	0	0	20,000	0.00	5,000	0.00	5,000	5,000	0.00
550	COMPUTER HARDWARE OVER 5000	0	0	25,000	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	0	45,000	0.00	5,000	0.00	5,000	5,000	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 3300	COMMUNITY SERVICES									
640	DUES/FEES/MEMBERSHIP	50	150	9,750	0.00	8,300	0.00	8,300	8,300	0.00
650	INSURANCE AND JUDGEMENTS	451	451	3,634	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	3,204	3,246	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	3,705	3,847	13,384	0.00	8,300	0.00	8,300	8,300	0.00
720	TRANSITS	0	0	20,000	0.00	0	0.00	0	0	0.00
700	TRANSFERS	0	0	20,000	0.00	0	0.00	0	0	0.00
Total Function 3300	COMMUNITY SERVICES	306,569	311,174	1,033,282	2.69	837,304	2.69	837,304	837,304	2.69
Function 3500	CUSTDY/CARE OF CHILD SRVS									
340	TRAVEL	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 3500	CUSTDY/CARE OF CHILD SRVS	0	0	0	0.00	0	0.00	0	0	0.00
Major Function 3000	Enterprise and Community Services	306,569	311,174	1,033,282	2.69	837,304	2.69	837,304	837,304	2.69
Function 5200	TRANSFERS OF FUNDS									
710	FUND MODIFICATIONS	60,000	40,000	150,000	0.00	0	0.00	0	0	0.00
700	TRANSFERS	60,000	40,000	150,000	0.00	0	0.00	0	0	0.00
Total Function 5200	TRANSFERS OF FUNDS	60,000	40,000	150,000	0.00	0	0.00	0	0	0.00
Function 5300	APPOR FUNDS ESD OR LEA									
720	TRANSITS	435,091	249,454	300,000	0.00	300,000	0.00	300,000	300,000	0.00
700	TRANSFERS	435,091	249,454	300,000	0.00	300,000	0.00	300,000	300,000	0.00
Total Function 5300	APPOR FUNDS ESD OR LEA	435,091	249,454	300,000	0.00	300,000	0.00	300,000	300,000	0.00
Major Function 5000	Other Uses	495,091	289,454	450,000	0.00	300,000	0.00	300,000	300,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	5,149,174	5,415,500	700,000	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	5,149,174	5,415,500	700,000	0.00	0	0.00	0	0	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Total Function 7000	UNAPPRO ENDING FUND BAL	5,149,174	5,415,500	700,000	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	5,149,174	5,415,500	700,000	0.00	0	0.00	0	0	0.00
Total Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND	12,176,940	14,613,477	18,451,316	24.88	19,051,136	26.83	19,051,136	19,051,136	26.83

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 300	GENERAL OBLIGATION BOND DEBT SERVICE									
Function 5100	DEBT SERVICE									
610	REDEMPTION PRINCIPAL	15,380,000	6,000,000	8,880,000	0.00	9,930,000	0.00	9,930,000	9,930,000	0.00
620	INTEREST	2,148,663	13,318,282	11,081,300	0.00	15,229,300	0.00	15,229,300	15,229,300	0.00
600	OTHER OBJECTS	17,528,663	19,318,282	19,961,300	0.00	25,159,300	0.00	25,159,300	25,159,300	0.00
Total Function 5100	DEBT SERVICE	17,528,663	19,318,282	19,961,300	0.00	25,159,300	0.00	25,159,300	25,159,300	0.00
Major Function 5000	Other Uses	17,528,663	19,318,282	19,961,300	0.00	25,159,300	0.00	25,159,300	25,159,300	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	328,473	187,636	0	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	328,473	187,636	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	328,473	187,636	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	328,473	187,636	0	0.00	0	0.00	0	0	0.00
Total Fund 300	GENERAL OBLIGATION BOND DEBT SERVICE	17,857,135	19,505,918	19,961,300	0.00	25,159,300	0.00	25,159,300	25,159,300	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 302	FULL FAITH AND CREDIT & LEASE OBLIGATION FUND									
Function 5100	DEBT SERVICE									
610	REDEMPTION PRINCIPAL	814,834	816,192	816,800	0.00	740,479	0.00	740,479	740,479	0.00
620	INTEREST	708,972	706,716	705,500	0.00	761,076	0.00	761,076	761,076	0.00
640	DUES/FEES/MEMBERSHIP	0	2,500	600	0.00	5,760	0.00	5,760	5,760	0.00
600	OTHER OBJECTS	1,523,806	1,525,407	1,522,900	0.00	1,507,315	0.00	1,507,315	1,507,315	0.00
Total Function 5100	DEBT SERVICE	1,523,806	1,525,407	1,522,900	0.00	1,507,315	0.00	1,507,315	1,507,315	0.00
Function 5200	TRANSFERS OF FUNDS									
710	FUND MODIFICATIONS	0	0	0	0.00	140,332	0.00	140,332	140,332	0.00
700	TRANSFERS	0	0	0	0.00	140,332	0.00	140,332	140,332	0.00
Total Function 5200	TRANSFERS OF FUNDS	0	0	0	0.00	140,332	0.00	140,332	140,332	0.00
Major Function 5000	Other Uses	1,523,806	1,525,407	1,522,900	0.00	1,647,647	0.00	1,647,647	1,647,647	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	252,469	253,853	256,281	0.00	111,551	0.00	111,551	111,551	0.00
800	OTHER USES OF FUNDS	252,469	253,853	256,281	0.00	111,551	0.00	111,551	111,551	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	252,469	253,853	256,281	0.00	111,551	0.00	111,551	111,551	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	252,469	253,853	256,281	0.00	111,551	0.00	111,551	111,551	0.00
Total Fund 302	FULL FAITH AND CREDIT & LEASE OBLIGATION FUND	1,776,275	1,779,260	1,779,181	0.00	1,759,198	0.00	1,759,198	1,759,198	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 310	OSBA PENSION BOND FUND									
Function 5100	DEBT SERVICE									
610	REDEMPTION PRINCIPAL	1,500,000	1,715,000	1,940,000	0.00	2,185,000	0.00	2,185,000	2,185,000	0.00
620	INTEREST	1,892,648	1,808,393	1,712,100	0.00	1,603,092	0.00	1,603,092	1,603,092	0.00
600	OTHER OBJECTS	3,392,648	3,523,393	3,652,100	0.00	3,788,092	0.00	3,788,092	3,788,092	0.00
Total Function 5100	DEBT SERVICE	3,392,648	3,523,393	3,652,100	0.00	3,788,092	0.00	3,788,092	3,788,092	0.00
Major Function 5000	Other Uses	3,392,648	3,523,393	3,652,100	0.00	3,788,092	0.00	3,788,092	3,788,092	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	18,464	33,407	0	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	18,464	33,407	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	18,464	33,407	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	18,464	33,407	0	0.00	0	0.00	0	0	0.00
Total Fund 310	OSBA PENSION BOND FUND	3,411,112	3,556,801	3,652,100	0.00	3,788,092	0.00	3,788,092	3,788,092	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 400 CAPITAL PROJECTS FUND										
Function 4110	FACILITIES/ACQ/CONTR DIR									
111	LICENSED SALARIES	0	0	64,930	1.00	127,388	2.00	127,388	127,388	2.00
112	CLASSIFIED/CONF SALARIES	0	55,589	119,651	2.00	168,855	4.00	168,855	168,855	4.00
113	ADMINISTRATOR SALARIES	0	0	202,203	1.50	192,747	1.50	192,747	192,747	1.50
114	MANAGERIAL SALARIES	29,770	81,233	86,732	1.00	92,487	1.00	92,487	92,487	1.00
117	UNUSED VACATION PAY OUT	0	0	3,424	0.00	4,240	0.00	4,240	4,240	0.00
124	TEMPORARY - CLASSIFIED	142	201	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	0	16,143	3,150	0.00	0	0.00	0	0	0.00
100	SALARIES	29,913	153,165	480,089	5.50	585,717	8.50	585,717	585,717	8.50
210	PUBLIC EMPLOYEES RETIREMENT	7,309	43,487	147,069	0.00	196,853	0.00	196,853	196,853	0.00
220	F I C A	2,329	11,707	36,744	0.00	44,807	0.00	44,807	44,807	0.00
230	OTHER REQUIRED PAYROLL COSTS	604	2,994	9,285	0.00	12,071	0.00	12,071	12,071	0.00
240	HEALTH INSURANCE	8,402	31,537	114,557	0.00	170,371	0.00	170,371	170,371	0.00
200	ASSOCIATED PAYROLL COST	18,644	89,725	307,655	0.00	424,102	0.00	424,102	424,102	0.00
340	TRAVEL	0	238	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	8,006	6,477	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	809,728	1,887,027	0	0.00	505,000	0.00	505,000	505,000	0.00
390	OTHER GEN PROF SERVICES	310,835	74,347	0	0.00	700,000	0.00	700,000	700,000	0.00
300	PURCHASED SERVICES	1,128,569	1,968,089	0	0.00	1,205,000	0.00	1,205,000	1,205,000	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	7,539	8,558	501,000	0.00	1,000	0.00	1,000	1,000	0.00
460	NON-CONSUMABLE ITEMS	179	0	200	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	41,680	0	1,050,000	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	2,873	1,994	1,000	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	52,270	10,552	1,552,200	0.00	1,000	0.00	1,000	1,000	0.00
550	COMPUTER HARDWARE OVER 5000	0	0	100,000	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	0	100,000	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	656,602	83,063	1,180,000	0.00	0	0.00	0	0	0.00
650	INSURANCE AND JUDGEMENTS	0	105	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	656,602	83,168	1,180,000	0.00	0	0.00	0	0	0.00
Total Function 4110	FACILITIES/ACQ/CONTR DIR	1,885,998	2,304,699	3,619,944	5.50	2,215,819	8.50	2,215,819	2,215,819	8.50

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 400 CAPITAL PROJECTS FUND										
Function 4120	SITE ACQ & DEVELOPMNT SRV									
112	CLASSIFIED/CONF SALARIES	0	(273)	0	0.00	0	0.00	0	0	0.00
100	SALARIES	0	(273)	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	209	300	100,000	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	219,343	274,944	13,116,000	0.00	5,000,000	0.00	5,000,000	5,000,000	0.00
390	OTHER GEN PROF SERVICES	0	600,530	60,595,000	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	219,553	875,774	73,811,000	0.00	5,000,000	0.00	5,000,000	5,000,000	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	17	12,553	30,000	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	17	12,553	30,000	0.00	0	0.00	0	0	0.00
520	MAJOR BLDG ACQUISITION	0	0	0	0.00	1,371,930	0.00	1,371,930	1,371,930	0.00
530	MAJOR IMPRVT OTH THAN BLD	39,073	652,725	6,016,000	0.00	6,000,000	0.00	6,000,000	6,000,000	0.00
500	CAPITAL OUTLAY	39,073	652,725	6,016,000	0.00	7,371,930	0.00	7,371,930	7,371,930	0.00
640	DUES/FEES/MEMBERSHIP	0	165,083	1,250,000	0.00	1,500,000	0.00	1,500,000	1,500,000	0.00
600	OTHER OBJECTS	0	165,083	1,250,000	0.00	1,500,000	0.00	1,500,000	1,500,000	0.00
Total Function 4120 SITE ACQ & DEVELOPMNT SRV		258,642	1,705,861	81,107,000	0.00	13,871,930	0.00	13,871,930	13,871,930	0.00
Function 4150	BLDG ACQ/CONTR & IMPRVMT									
350	COMMUNICATION	265	1,100	10,000	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	2,068,350	7,466,093	14,402,590	0.00	13,579,642	0.00	13,579,642	13,579,642	0.00
390	OTHER GEN PROF SERVICES	346,992	8,292,692	22,445,336	0.00	6,810,000	0.00	6,810,000	6,810,000	0.00
300	PURCHASED SERVICES	2,415,607	15,759,885	36,857,926	0.00	20,389,642	0.00	20,389,642	20,389,642	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	6,081	71,067	226,000	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	0	0	2,000,000	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	6,081	71,067	2,226,000	0.00	0	0.00	0	0	0.00
520	MAJOR BLDG ACQUISITION	70,782	1,241,832	7,695,000	0.00	172,824,805	0.00	172,824,805	172,824,805	0.00
530	MAJOR IMPRVT OTH THAN BLD	0	0	2,200,000	0.00	2,005,445	0.00	2,005,445	2,005,445	0.00
540	DEPRECIABLE EQUIPMENT	64,143	959,603	6,650,000	0.00	6,300,000	0.00	6,300,000	6,300,000	0.00
500	CAPITAL OUTLAY	134,925	2,201,435	16,545,000	0.00	181,130,250	0.00	181,130,250	181,130,250	0.00
640	DUES/FEES/MEMBERSHIP	74,619	668,037	1,500,000	0.00	700,000	0.00	700,000	700,000	0.00
600	OTHER OBJECTS	74,619	668,037	1,500,000	0.00	700,000	0.00	700,000	700,000	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 400 CAPITAL PROJECTS FUND										
Total Function 4150	BLDG ACQ/CONTR & IMPRVMT	2,631,232	18,700,424	57,128,926	0.00	202,219,892	0.00	202,219,892	202,219,892	0.00
Function 4190	OTHER FACILITIES/ACQ/CONT									
350	COMMUNICATION	79	0	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	26,868	0	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	14,731	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	26,947	14,731	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	3,809	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	0	925,444	5,312,392	0.00	4,034,420	0.00	4,034,420	4,034,420	0.00
460	NON-CONSUMABLE ITEMS	0	246,541	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	0	1,685	2,000,000	0.00	1,000,000	0.00	1,000,000	1,000,000	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	5,000,000	0.00	1,000,000	0.00	1,000,000	1,000,000	0.00
400	SUPPLIES AND MATERIALS	0	1,177,480	12,312,392	0.00	6,034,420	0.00	6,034,420	6,034,420	0.00
540	DEPRECIABLE EQUIPMENT	0	9,331	8,583,669	0.00	13,000,000	0.00	13,000,000	13,000,000	0.00
550	COMPUTER HARDWARE OVER 5000	71,325	4,880,726	5,000,000	0.00	5,500,000	0.00	5,500,000	5,500,000	0.00
500	CAPITAL OUTLAY	71,325	4,890,057	13,583,669	0.00	18,500,000	0.00	18,500,000	18,500,000	0.00
Total Function 4190	OTHER FACILITIES/ACQ/CONT	98,272	6,082,268	25,896,061	0.00	24,534,420	0.00	24,534,420	24,534,420	0.00
Major Function 4000	Facilities Acquisition and Construction	4,874,144	28,793,252	167,751,931	5.50	242,842,061	8.50	242,842,061	242,842,061	8.50
Function 5200	TRANSFERS OF FUNDS									
710	FUND MODIFICATIONS	502,794	504,844	505,410	0.00	699,965	0.00	699,965	699,965	0.00
700	TRANSFERS	502,794	504,844	505,410	0.00	699,965	0.00	699,965	699,965	0.00
Total Function 5200	TRANSFERS OF FUNDS	502,794	504,844	505,410	0.00	699,965	0.00	699,965	699,965	0.00
Major Function 5000	Other Uses	502,794	504,844	505,410	0.00	699,965	0.00	699,965	699,965	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	238,782,016	217,895,566	56,062,585	0.00	9,674,956	0.00	9,674,956	9,674,956	0.00
800	OTHER USES OF FUNDS	238,782,016	217,895,566	56,062,585	0.00	9,674,956	0.00	9,674,956	9,674,956	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	238,782,016	217,895,566	56,062,585	0.00	9,674,956	0.00	9,674,956	9,674,956	0.00

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 400	CAPITAL PROJECTS FUND									
Major Function 7000	UNAPPRO ENDING FUND BAL	238,782,016	217,895,566	56,062,585	0.00	9,674,956	0.00	9,674,956	9,674,956	0.00
Total Fund 400	CAPITAL PROJECTS FUND	244,158,954	247,193,661	224,319,926	5.50	253,216,982	8.50	253,216,982	253,216,982	8.50

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 600	INTERNAL SERVICE FUND									
Function 1111	PRIMARY PROGRAMS									
230	OTHER REQUIRED PAYROLL COSTS	27,372	20,252	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	27,372	20,252	0	0.00	0	0.00	0	0	0.00
Total Function 1111	PRIMARY PROGRAMS	27,372	20,252	0	0.00	0	0.00	0	0	0.00
Function 1131	HIGH SCHOOL PROGRAMS									
230	OTHER REQUIRED PAYROLL COSTS	14	14,553	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	14	14,553	0	0.00	0	0.00	0	0	0.00
Total Function 1131	HIGH SCHOOL PROGRAMS	14	14,553	0	0.00	0	0.00	0	0	0.00
Function 1132	HS EXTRA CURRICULAR PRGMS									
230	OTHER REQUIRED PAYROLL COSTS	0	762	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	762	0	0.00	0	0.00	0	0	0.00
Total Function 1132	HS EXTRA CURRICULAR PRGMS	0	762	0	0.00	0	0.00	0	0	0.00
Function 1250	LESS RSTR PRGMS STU W/DIS									
230	OTHER REQUIRED PAYROLL COSTS	2,596	7,532	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	2,596	7,532	0	0.00	0	0.00	0	0	0.00
Total Function 1250	LESS RSTR PRGMS STU W/DIS	2,596	7,532	0	0.00	0	0.00	0	0	0.00
Function 1272	TITLE IA PRIM READ PRGM									
230	OTHER REQUIRED PAYROLL COSTS	0	76	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	76	0	0.00	0	0.00	0	0	0.00
Total Function 1272	TITLE IA PRIM READ PRGM	0	76	0	0.00	0	0.00	0	0	0.00
Function 1291	ENGL LANG LEARN/TRANSLAT									
230	OTHER REQUIRED PAYROLL COSTS	0	11,024	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	11,024	0	0.00	0	0.00	0	0	0.00
Total Function 1291	ENGL LANG LEARN/TRANSLAT	0	11,024	0	0.00	0	0.00	0	0	0.00
Function 1299	OTHER DESIGNATED PROGRAMS									

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		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 600	INTERNAL SERVICE FUND									
Function 1299	OTHER DESIGNATED PROGRAMS									
230	OTHER REQUIRED PAYROLL COSTS	0	2,137	258,700	0.00	295,000	0.00	295,000	295,000	0.00
200	ASSOCIATED PAYROLL COST	0	2,137	258,700	0.00	295,000	0.00	295,000	295,000	0.00
540	DEPRECIABLE EQUIPMENT	0	0	450,000	0.00	450,000	0.00	450,000	450,000	0.00
500	CAPITAL OUTLAY	0	0	450,000	0.00	450,000	0.00	450,000	450,000	0.00
Total Function 1299	OTHER DESIGNATED PROGRAMS	0	2,137	708,700	0.00	745,000	0.00	745,000	745,000	0.00
Major Function 1000	Instruction	29,981	56,337	708,700	0.00	745,000	0.00	745,000	745,000	0.00
Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES									
230	OTHER REQUIRED PAYROLL COSTS	470	479	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	470	479	0	0.00	0	0.00	0	0	0.00
Total Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES	470	479	0	0.00	0	0.00	0	0	0.00
Function 2120	GUIDANCE SRVCS DIRECTION									
230	OTHER REQUIRED PAYROLL COSTS	0	218	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	218	0	0.00	0	0.00	0	0	0.00
Total Function 2120	GUIDANCE SRVCS DIRECTION	0	218	0	0.00	0	0.00	0	0	0.00
Function 2410	OFFICE OF THE PRINC/ADM									
230	OTHER REQUIRED PAYROLL COSTS	13	0	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	13	0	0	0.00	0	0.00	0	0	0.00
Total Function 2410	OFFICE OF THE PRINC/ADM	13	0	0	0.00	0	0.00	0	0	0.00
Function 2520	FISCAL SERVICES									
320	PROPERTY SERVICES	0	0	300,000	0.00	540,000	0.00	540,000	540,000	0.00
300	PURCHASED SERVICES	0	0	300,000	0.00	540,000	0.00	540,000	540,000	0.00
540	DEPRECIABLE EQUIPMENT	0	0	380,000	0.00	260,000	0.00	260,000	260,000	0.00
500	CAPITAL OUTLAY	0	0	380,000	0.00	260,000	0.00	260,000	260,000	0.00
Total Function 2520	FISCAL SERVICES	0	0	680,000	0.00	800,000	0.00	800,000	800,000	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 600 INTERNAL SERVICE FUND										
Function 2540	OPERATION AND MAINT OF PLANT SERVICES									
230	OTHER REQUIRED PAYROLL COSTS	2,163	2,195	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	2,163	2,195	0	0.00	0	0.00	0	0	0.00
Total Function 2540	OPERATION AND MAINT OF PLANT SERVICES	2,163	2,195	0	0.00	0	0.00	0	0	0.00
Function 2550	STUDENT TRANSPORTATION SERVICES									
230	OTHER REQUIRED PAYROLL COSTS	1,065	731	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	1,065	731	0	0.00	0	0.00	0	0	0.00
Total Function 2550	STUDENT TRANSPORTATION SERVICES	1,065	731	0	0.00	0	0.00	0	0	0.00
Function 2570	INTERNAL SERVICES									
540	DEPRECIABLE EQUIPMENT	0	0	0	0.00	67,870	0.00	67,870	67,870	0.00
500	CAPITAL OUTLAY	0	0	0	0.00	67,870	0.00	67,870	67,870	0.00
Total Function 2570	INTERNAL SERVICES	0	0	0	0.00	67,870	0.00	67,870	67,870	0.00
Function 2640	STAFF SERVICES									
380	PURCHASED SERVICES	0	0	61,600	0.00	61,600	0.00	61,600	61,600	0.00
300	PURCHASED SERVICES	0	0	61,600	0.00	61,600	0.00	61,600	61,600	0.00
Total Function 2640	STAFF SERVICES	0	0	61,600	0.00	61,600	0.00	61,600	61,600	0.00
Function 2660	TECHNOLOGY SERVICES									
480	COMPUTER HARDWARE UNDER 5000	0	0	0	0.00	63,700	0.00	63,700	63,700	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	63,700	0.00	63,700	63,700	0.00
Total Function 2660	TECHNOLOGY SERVICES	0	0	0	0.00	63,700	0.00	63,700	63,700	0.00
Function 2690	OTH SUPPORT SRVS-CENTRAL									
230	OTHER REQUIRED PAYROLL COSTS	0	0	327,000	0.00	357,000	0.00	357,000	357,000	0.00
200	ASSOCIATED PAYROLL COST	0	0	327,000	0.00	357,000	0.00	357,000	357,000	0.00
Total Function 2690	OTH SUPPORT SRVS-CENTRAL	0	0	327,000	0.00	357,000	0.00	357,000	357,000	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 600	INTERNAL SERVICE FUND									
Major Function 2000	Support Services	3,711	3,623	1,068,600	0.00	1,350,170	0.00	1,350,170	1,350,170	0.00
Function 3300	COMMUNITY SERVICES									
230	OTHER REQUIRED PAYROLL COSTS	102	0	108,000	0.00	108,000	0.00	108,000	108,000	0.00
200	ASSOCIATED PAYROLL COST	102	0	108,000	0.00	108,000	0.00	108,000	108,000	0.00
540	DEPRECIABLE EQUIPMENT	0	0	110,000	0.00	110,000	0.00	110,000	110,000	0.00
500	CAPITAL OUTLAY	0	0	110,000	0.00	110,000	0.00	110,000	110,000	0.00
Total Function 3300	COMMUNITY SERVICES	102	0	218,000	0.00	218,000	0.00	218,000	218,000	0.00
Major Function 3000	Enterprise and Community Services	102	0	218,000	0.00	218,000	0.00	218,000	218,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	1,707,938	1,979,480	0	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	1,707,938	1,979,480	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	1,707,938	1,979,480	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	1,707,938	1,979,480	0	0.00	0	0.00	0	0	0.00
Total Fund 600	INTERNAL SERVICE FUND	1,741,733	2,039,440	1,995,300	0.00	2,313,170	0.00	2,313,170	2,313,170	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 701	EARLY RETIREMENT PLAN FUND									
Function 2520	FISCAL SERVICES									
380	PURCHASED SERVICES	15,500	0	30,000	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	15,500	0	30,000	0.00	0	0.00	0	0	0.00
Total Function 2520	FISCAL SERVICES	15,500	0	30,000	0.00	0	0.00	0	0	0.00
Function 2700	SUPPL RETIREMENT PROGRAM									
116	SUPPL RETIREE STIPENDS	154,401	161,147	322,001	0.00	176,400	0.00	176,400	176,400	0.00
100	SALARIES	154,401	161,147	322,001	0.00	176,400	0.00	176,400	176,400	0.00
210	PUBLIC EMPLOYEES RETIREMENT	0	0	0	0.00	4,116	0.00	4,116	4,116	0.00
220	F I C A	11,574	12,125	24,178	0.00	13,494	0.00	13,494	13,494	0.00
230	OTHER REQUIRED PAYROLL COSTS	28	49	0	0.00	6	0.00	6	6	0.00
240	HEALTH INSURANCE	1,027,984	929,643	1,450,396	0.00	1,842,000	0.00	1,842,000	1,842,000	0.00
200	ASSOCIATED PAYROLL COST	1,039,586	941,816	1,474,574	0.00	1,859,616	0.00	1,859,616	1,859,616	0.00
Total Function 2700	SUPPL RETIREMENT PROGRAM	1,193,987	1,102,963	1,796,575	0.00	2,036,016	0.00	2,036,016	2,036,016	0.00
Major Function 2000	Support Services	1,209,487	1,102,963	1,826,575	0.00	2,036,016	0.00	2,036,016	2,036,016	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	2,037,428	2,529,795	1,290,425	0.00	1,602,984	0.00	1,602,984	1,602,984	0.00
800	OTHER USES OF FUNDS	2,037,428	2,529,795	1,290,425	0.00	1,602,984	0.00	1,602,984	1,602,984	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	2,037,428	2,529,795	1,290,425	0.00	1,602,984	0.00	1,602,984	1,602,984	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	2,037,428	2,529,795	1,290,425	0.00	1,602,984	0.00	1,602,984	1,602,984	0.00
Total Fund 701	EARLY RETIREMENT PLAN FUND	3,246,914	3,632,758	3,117,000	0.00	3,639,000	0.00	3,639,000	3,639,000	0.00

Requirements Report

		FY 2016-17	FY 2017-18	FY 2018-19 Current Budget	FY 2018-19 Current Budget FTE	FY 2019-20 Proposed Budget	FY 2019-20 Proposed FTE	Approved 2019-20	Adopted 2019-20	Adopted FTE
Fund 705 SCHOLARSHIP FUND										
Function 5200	TRANSFERS OF FUNDS									
710	FUND MODIFICATIONS	2,500	6,500	25,000	0.00	25,000	0.00	25,000	25,000	0.00
700	TRANSFERS	2,500	6,500	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Total Function 5200 TRANSFERS OF FUNDS		2,500	6,500	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Major Function 5000	Other Uses	2,500	6,500	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	211,250	208,392	0	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	211,250	208,392	0	0.00	0	0.00	0	0	0.00
Total Function 7000 UNAPPRO ENDING FUND BAL		211,250	208,392	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	211,250	208,392	0	0.00	0	0.00	0	0	0.00
Total Fund 705	SCHOLARSHIP FUND	213,750	214,892	25,000	0.00	25,000	0.00	25,000	25,000	0.00



Tigard-Tualatin School District 23J

"Educate every child"

Supplemental Budget Information



OREGON AT-A-GLANCE DISTRICT PROFILE

Tigard-Tualatin SD 23J

SUPERINTENDENT: Susan Rieke-Smith | 6960 SW Sandburg St, Tigard 97223 | 503-431-4000

2017-18

Students We Serve

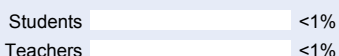


12,686

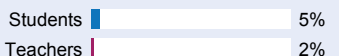
Student Enrollment

DEMOGRAPHICS

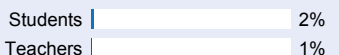
American Indian/Alaska Native



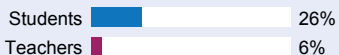
Asian



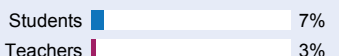
Black/African American



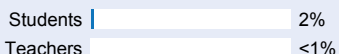
Hispanic/Latino



Multiracial



Native Hawaiian/Pacific Islander



White



22%

Ever English
Learners



76

Languages
Spoken

10%

Students
with
Disabilities

95%

Required
Vaccinations

36%

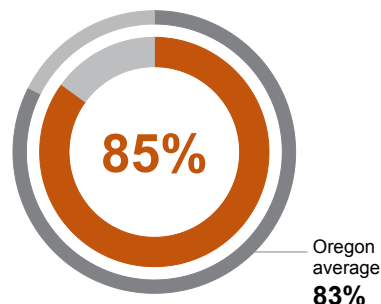
Free/
Reduced
Price Lunch

*Not enough students

Start Strong

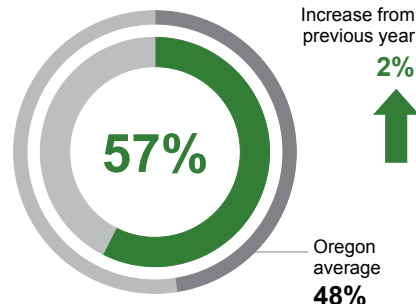
Grades K-2 REGULAR ATTENDERS

Students who attended more than 90% of their enrolled school days.



Grade 3 ENGLISH LANGUAGE ARTS

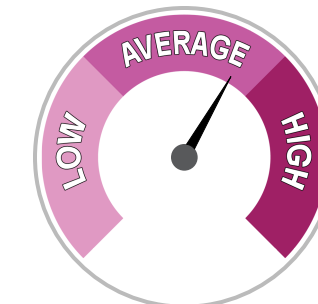
Students meeting state grade-level expectations.



Academic Progress

Grades 3-8 INDIVIDUAL STUDENT PROGRESS

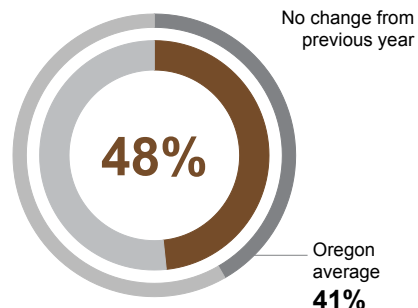
Year-to-year progress in English language arts and mathematics.



High School Success

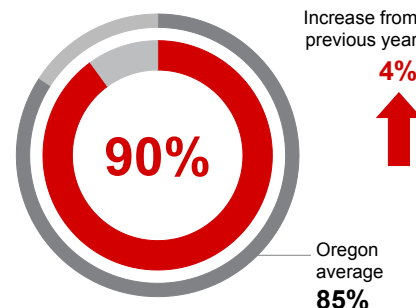
Grade 8 MATHEMATICS

Students meeting state grade-level expectations.



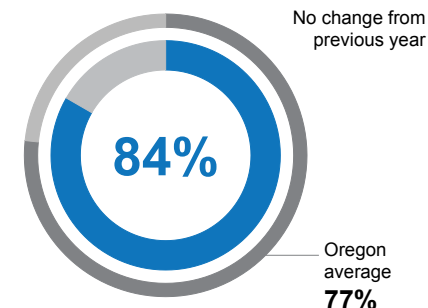
Grade 9 ON-TRACK TO GRADUATE

Students earning one-quarter of graduation credits in their 9th grade year.



Grade 12 ON-TIME GRADUATION

Students earning a diploma within four years.



District Goals

The Tigard-Tualatin School District's Strategic Plan sets high achievement goals for all students. As individual schools work to achieve those goals, you will see:

- Teachers using rigorous strategies in every classroom, every day;
- Technology instruction that emphasizes critical thinking, communication, collaboration and creativity;
- A focus on "growth mindset" that values effort and continuous improvement; and
- Students developing 21st Century skills for college and career-readiness.

State Goals

The Oregon Department of Education is working in partnership with school districts and local communities to ensure a 90% on-time, four year graduation rate by 2025. To progress toward this goal, the state will prioritize efforts to improve attendance, invest in implementing culturally responsive practices, and promote continuous improvement to close opportunity and achievement gaps for historically and currently underserved students.



OREGON
DEPARTMENT OF
EDUCATION

Oregon achieves... together!

OREGON AT-A-GLANCE DISTRICT PROFILE CONTINUED

Tigard-Tualatin SD 23J

SUPERINTENDENT: Susan Rieke-Smith | 6960 SW Sandburg St, Tigard 97223 | 503-431-4000

2017-18

Our Staff



29

Administrators



658

Teachers



164

Educational assistants



31

Counselors



11

Librarians



\$10,925

Average per pupil spending

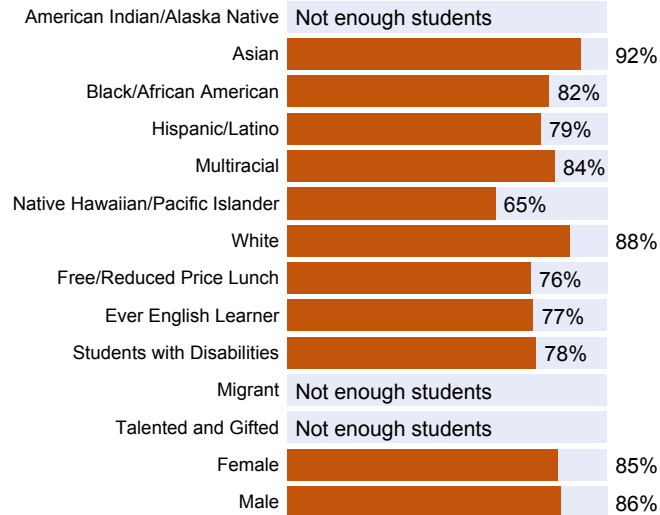


Teacher Experience

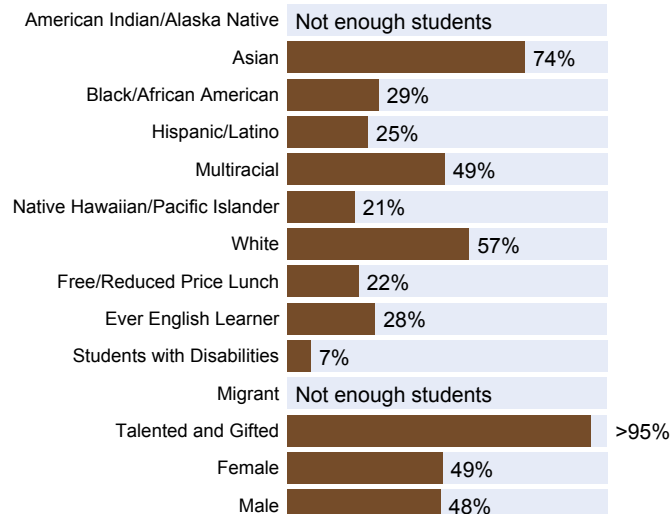
Coming in 2018-19

Outcomes

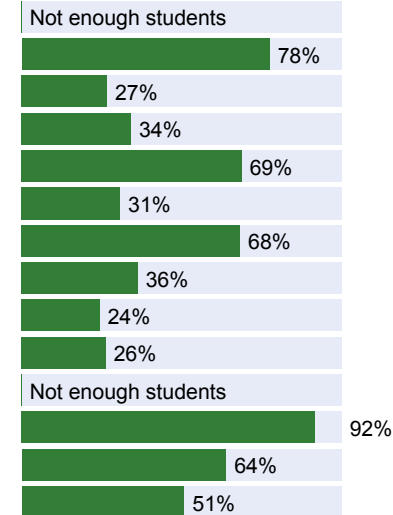
Grades K-2 REGULAR ATTENDERS



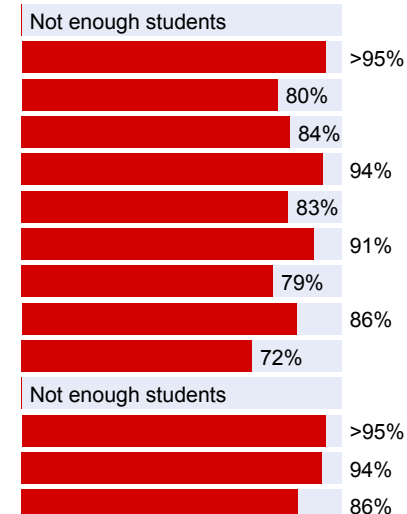
Grade 8 MATHEMATICS



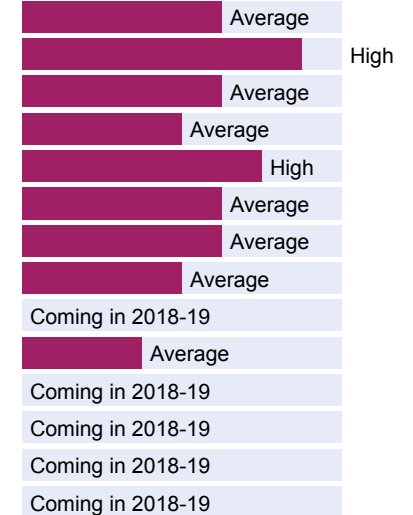
Grade 3 ENGLISH LANGUAGE ARTS



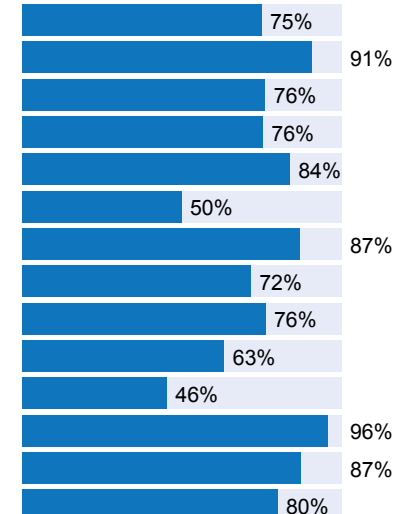
Grade 9 ON-TRACK TO GRADUATE



Grades 3-8 INDIVIDUAL STUDENT PROGRESS



Grade 12 ON-TIME GRADUATION



Tigard-Tualatin School District 23J
Staff Assignments
2019-20 Adopted Budget

	# Students	General Fund				Special Revenue Funds				Capital Projects
		Instruction	Support Services	Enterprise and Community Services	Total General Fund	Instruction	Support Services	Enterprise and Community Services	Total Special Revenue Funds	Facilities Acquisition and Construction
Elementary Schools (10)	5,540									
Licensed		296.40	12.65	-	309.05	4.32	1.60	-	5.92	1.00
Classified		67.40	49.31	-	116.71	8.94	-	12.19	21.13	1.00
Administrative		-	10.00	-	10.00	-	-	-	-	-
Total FTE		363.80	71.96	-	435.77	13.26	1.60	12.19	27.05	-
Middle Schools (3)	2,944									
Licensed		132.84	9.50	-	142.34	10.17	1.85	-	12.02	1.00
Classified		22.34	40.36	-	62.71	1.63	-	5.25	6.88	1.00
Administrative		-	6.00	-	6.00	-	-	-	-	-
Total FTE		155.18	55.86	-	211.05	11.80	1.85	5.25	18.90	2.00
High Schools (2)	3,741									
Licensed		182.75	18.42	-	201.17	2.33	4.00	-	6.33	-
Classified		29.06	45.97	1.00	76.04	3.35	1.00	11.50	15.85	-
Administrative		-	7.50	-	-	-	0.50	-	0.50	-
Confidential and Managers		-	-	-	-	-	1.00	-	1.00	-
Total FTE		211.81	71.90	1.00	284.70	5.68	6.50	11.50	23.68	-
Alternative Education (3)*	151									
Licensed		9.75	1.50	-	11.25	1.85	1.15	-	3.00	-
Classified		6.00	2.94	-	8.94	0.88	-	0.13	1.00	-
Administrative		-	1.00	-	1.00	-	-	-	-	-
Confidential and Managers		1.00	-	-	1.00	-	-	-	-	-
Total FTE		16.75	5.44	-	22.19	2.73	1.15	0.13	4.00	-
District Level	12,376									
Licensed		8.91	21.87	0.75	31.53	1.99	7.92	-	9.91	-
Classified		11.01	88.43	1.50	100.94	2.30	2.89	6.63	11.81	2.00
Administrative		-	10.99	-	10.99	0.23	1.28	-	1.51	1.50
Confidential and Managers		-	14.00	-	14.00	-	2.00	1.00	3.00	1.00
Total FTE		19.92	135.29	2.25	157.46	4.52	14.09	7.63	26.23	4.50
Licensed	12,376	630.65	63.94	0.75	695.34	20.66	16.52	-	37.18	2.00
Classified		135.82	227.02	2.50	365.34	17.08	3.89	35.69	56.66	4.00
Administrative		-	35.49	-	35.49	0.23	1.78	-	2.01	1.50
Confidential and Managers		1.00	14.00	-	15.00	-	3.00	1.00	4.00	1.00
Total FTE		767.47	340.45	3.25	1,111.17	37.97	25.19	36.69	99.85	8.50

students per Tigard-Tualatin School District Enrollment Forecast Update 2019-20 to 2028-2 dated January, 2019

Portland State University Population Research Center. Mid range estimate

* The District's three alternative school sites are Durham Education Center, The HUB, and the Tigard-Tualatin Online Academy (TTOA). One administrator serves all sites.

The demographer does not estimate enrollment at the alternative schools, the estimate is based on January 2019 and is subtracted from the demographer's high school enrollment estimate.

Tigard-Tualatin School District 23J
FY 2019-20 Adopted Budget
Estimates of Personal Services Cost by Employee Group

Fund	Employee Group	2019-20 Adopted Budget	
		Personnel Services Total	
		Cost	FTE
General Fund	Licensed	\$ 86,748,470	695.34
	Classified	28,196,490	365.34
	Administrative	7,781,515	35.49
	Managerial and Confidential	2,154,546	15.00
		<u>124,881,021</u>	<u>1,111.17</u>
Food Service Fund	Classified	1,958,600	31.75
	Managerial and Confidential	170,115	1.00
		<u>2,128,715</u>	<u>32.75</u>
Community Building and Grounds Use Fund	Classified	<u>97,312</u>	<u>1.00</u>
Federal Grants Fund	Licensed	2,564,097	20.82
	Classified	1,109,363	16.61
	Administrative	98,650	0.43
	Managerial and Confidential	138,423	1.00
		<u>3,910,533</u>	<u>38.86</u>
State, County, and Local Grants Fund	Licensed	1,979,180	16.36
	Classified	626,253	7.30
	Administrative	333,595	1.58
	Managerial and Confidential	314,793	2.00
		<u>3,253,820</u>	<u>27.24</u>
Capital Projects Fund	Licensed	221,122	2.00
	Classified	316,813	4.00
	Administrative	314,276	1.50
	Managerial and Confidential	151,393	1.00
		<u>1,003,604</u>	<u>8.50</u>
Total All Funds		<u>\$ 135,275,005</u>	<u>1,219.52</u>

Tigard-Tualatin School District 23J
FY 2019-20 Adopted Budget
Estimates of Personal Services Cost by Program

Fund	Activity	2019-20 Adopted Budget	
		Personal	
		Services Total	
		Cost	FTE
General Fund	Elementary K-5	31,111,998	257.15
	Middle School Programs	15,508,755	122.15
	High School Programs	20,820,818	165.95
	High School Extracurricular	638,673	6.00
	Pre-Kindergarten Programs	455,797	6.00
	Programs for Talented and Gifted	378,721	3.01
	Restrictive Programs for Students with Disabilities	1,954,351	20.95
	Less Restrictive Programs for Students with Disabilities	10,049,885	120.69
	Remediation	720,435	5.63
	Alternative Education	2,225,676	22.71
	English Second Language Programs	3,781,755	37.23
	Attendance and Social Work Services	1,089,427	15.31
	Guidance Services	5,765,252	49.64
	Health Services	446,243	4.00
	Psychological Services	564,997	4.60
	Speech Pathology and Audiology Services	247,650	2.00
	Service Direction, Student Support Services	525,693	3.26
	Improvement of Instruction Services	1,834,433	13.18
	Educational Media Services	1,316,830	16.31
	Assessment and Testing Services	363,024	3.00
	Instructional Staff Development	455,553	3.02
	Executive Administration Services	847,714	3.00
	Office of the Principal Services	9,741,316	85.11
	Direction of Business Support Services	366,184	2.00
	Fiscal Services	1,441,113	12.50
	Operation and Maintenance of Plant Services	6,752,003	75.50
	Student Transportation Services	1,754,610	23.10
	Internal Services	368,055	4.00
	Information Services	443,431	2.75
	Staff Services	946,828	6.17
	Technology Services	1,668,214	12.00
	Food Services	5,790	0.06
	Community Services	221,118	2.19
	Custody and Care of Children Services	68,679	1.00
		<u>124,881,021</u>	<u>1,111.17</u>
Food Service Fund	Food Services	<u>2,128,715</u>	<u>32.75</u>
Community Building and Grounds Use Fund	Community Services	<u>97,312</u>	<u>1.00</u>
Federal Grants Fund	Restrictive Programs for Students with Disabilities	417,666	5.90
	Less Restrictive Programs for Students with Disabilities	1,142,931	10.00
	Remediation	1,247,735	14.18
	English Second Language Programs	20,593	0.25
	Guidance Services	138,423	1.00
	Psychological Services	69,782	0.50
	Speech Pathology and Audiology Services	187,849	1.60
	Service Direction, Student Support Services	154,724	1.18
	Instructional Staff Development	389,707	3.00
	Planning, Research, Development Services	122,227	1.00
	Community Services	<u>18,897</u>	<u>0.25</u>
		<u>3,910,533</u>	<u>38.86</u>

		2019-20 Adopted Budget	
		Personal	
		Services Total	
Fund	Activity	Cost	FTE
State, County, and Local Grants Fund	Primary Programs	35,908	0.41
	Middle School Programs	24,508	0.17
	High School Programs	321,276	3.33
	Restrictive Programs for Students with Disabilities	125,713	1.01
	Other Programs	266,840	2.73
	Guidance Services	952,661	8.00
	Service Direction, Student Support Services	26,453	0.10
	Improvement of Instruction Services	312,322	2.05
	Instructional Staff Development	834,158	6.26
	Office of the Principal Services	91,705	0.50
	Community Services	262,277	2.69
		<u>3,253,820</u>	<u>27.24</u>
Capital Projects Fund	Service Area Direction	<u>1,003,604</u>	<u>8.50</u>
Total All Funds		<u>135,275,005</u>	<u>1,219.52</u>

2019-2020 LICENSED SALARY SCHEDULE TIGARD-TUALATIN SCHOOL DISTRICT 23J

BENEFITS INCLUDE PERS PICKUP based on 190 Contract Days

RANGE	A	B	C	D	E	F	RANGE
STEP	BA	BA+24	BA+45	MA BA+60	MA+20 BA+80	MA+40 BA+100	STEP
1	41,906	43,581	45,256	46,933	48,609	50,286	1
2	44,001	45,677	47,354	49,030	50,704	52,725	2
3	46,094	47,771	49,446	51,124	52,801	55,159	3
4	48,191	49,868	51,543	53,218	54,895	57,600	4
5	50,287	51,959	53,638	55,312	56,989	60,035	5
6	52,382	54,057	55,732	57,410	59,086	62,473	6
7	54,476	56,151	57,827	59,505	61,182	64,908	7
8	56,572	58,247	59,922	61,598	63,274	67,347	8
9	58,665	60,343	62,018	63,693	65,371	69,781	9
10	60,761	62,438	64,114	65,791	67,467	72,221	10
11	62,859	64,533	66,208	67,886	69,562	74,657	11
12	64,952	66,629	68,307	69,982	71,657	77,094	12
13	67,049	68,726	70,402	72,078	73,755	79,531	13
14	0	0	72,494	74,170	75,848	81,969	14
15	0	0	74,592	76,266	77,941	84,405	15

3% increase over 18/19

2018-19 CLASSIFIED SALARY SCHEDULE *Rates for 2019-20 not yet finalized

TIGARD-TUALATIN SCHOOL DISTRICT 23J

STEP	C	D	E	F	G	H	I	STEP
2	\$13.47	\$14.13	\$14.86	\$15.55	\$16.33	\$17.21	\$18.05	2
3	\$13.85	\$14.54	\$15.29	\$16.01	\$16.85	\$17.72	\$18.60	3
4	\$14.28	\$14.98	\$15.76	\$16.52	\$17.35	\$18.23	\$19.12	4
5	\$14.74	\$15.44	\$16.24	\$17.02	\$17.87	\$18.75	\$19.71	5
6	\$15.16	\$15.90	\$16.72	\$17.55	\$18.41	\$19.33	\$20.32	6
7	\$15.58	\$16.36	\$17.23	\$18.08	\$19.00	\$19.91	\$20.94	7
8	\$16.05	\$16.89	\$17.74	\$18.62	\$19.57	\$20.52	\$21.54	8
9	\$16.64	\$17.47	\$18.32	\$19.23	\$20.24	\$21.23	\$22.26	9
10	\$17.14	\$18.00	\$18.89	\$19.82	\$20.84	\$21.86	\$22.92	10
11	\$17.65	\$18.54	\$19.45	\$20.41	\$21.46	\$22.52	\$23.61	11

STEP	J	K	L	M	N	O	P	STEP
2	\$18.93	\$19.88	\$20.92	\$21.92	\$23.04	\$24.18	\$25.39	2
3	\$19.54	\$20.49	\$21.52	\$22.58	\$23.71	\$24.91	\$26.15	3
4	\$20.09	\$21.09	\$22.14	\$23.27	\$24.43	\$25.62	\$26.92	4
5	\$20.69	\$21.75	\$22.86	\$23.98	\$25.14	\$26.43	\$27.75	5
6	\$21.32	\$22.39	\$23.51	\$24.64	\$25.91	\$27.22	\$28.61	6
7	\$21.94	\$23.06	\$24.20	\$25.41	\$26.69	\$28.02	\$29.44	7
8	\$22.60	\$23.73	\$24.93	\$26.20	\$27.47	\$28.85	\$30.31	8
9	\$23.45	\$24.56	\$25.86	\$27.11	\$28.45	\$29.89	\$31.39	9
10	\$24.15	\$25.29	\$26.63	\$27.92	\$29.30	\$30.79	\$32.33	10
11	\$24.88	\$26.05	\$27.42	\$28.76	\$30.18	\$31.71	\$33.30	11

EXEMPT EMPLOYEES (based on 260 work days)

STEP	AA	AB	AC	STEP
2	\$70,198	\$73,663	\$77,294	2
3	\$72,458	\$76,027	\$79,775	3
4	\$74,464	\$78,133	\$81,985	4
5	\$76,708	\$80,491	\$84,460	5
6	\$79,122	\$83,024	\$87,116	6
7	\$81,508	\$85,526	\$89,742	7
8	\$83,861	\$88,000	\$92,338	8
9	\$86,807	\$91,089	\$95,577	9
10	\$89,411	\$93,821	\$98,443	10
11	\$92,094	\$96,635	\$101,397	11

No Step

STEP	C	D	E	F	G	H	I	STEP
9A*	\$18.19	\$19.05	\$20.00	\$21.02	\$22.06	\$23.18	\$24.37	9A*
9B*	\$18.50	\$19.45	\$20.41	\$21.43	\$22.50	\$23.62	\$24.83	9B*

STEP	J	K	L	M	N	O	P	STEP
9A*	\$25.57	\$26.81	\$28.21	\$29.58	\$31.08	\$32.62	\$34.26	9A*
9B*	\$26.05	\$27.39	\$28.74	\$30.18	\$31.66	\$33.25	\$34.91	9B*

APPENDIX A: CLASSIFICATION CHART **2019-20 not yet finalized*

	CLASSIFICATION	CURRENT RANGE	JOB DESCRIPTION
1	ACCOUNTING/CLERICAL	N	Senior Purchasing Specialist
1	ACCOUNTING/CLERICAL	L-O	Accounting Specialist
1	ACCOUNTING/CLERICAL	M	Payroll & Benefits Specialist 3
1	ACCOUNTING/CLERICAL	J-L	Accounts Payable Clerk
1	ACCOUNTING/CLERICAL	J-L	Accounts Payable Clerk (FS)
1	ACCOUNTING/CLERICAL	K-L	Payroll & Benefits Specialist 2
1	ACCOUNTING/CLERICAL	P	Data Reporting Analyst
2	PRINT SHOP	L	Print Shop Supervisor
2	PRINT SHOP	H	Print Shop Assistant
3	CUSTODIAL	M	Custodial Services Coordinator
3	CUSTODIAL	L-M	Building Specialist 4
3	CUSTODIAL	J-L	Building Specialist 2
3	CUSTODIAL	J	Warehouse (FS)/Laundry Coordinator
3	CUSTODIAL	I	Building Specialist 1
3	CUSTODIAL	I	Team Leader 1
3	CUSTODIAL	H-M	Floor Technician
3	CUSTODIAL	E-G	Utility/Cleaning Technician
4	MAINTENANCE	P	Plant Electrical Supervisor
4	MAINTENANCE	O	Journeyman Electrician
4	MAINTENANCE	N-P	HVAC/R 2
4	MAINTENANCE	N-O	Maintenance Carpenter Lead
4	MAINTENANCE	M	Maintenance Grounds Lead
4	MAINTENANCE	K-N	Maintenance Mfg Plant Electrician Apprentice
4	MAINTENANCE	K-M	HVAC/R 1
4	MAINTENANCE	K-M	Limited Energy Technician (LME)
4	MAINTENANCE	K-M	Maintenance & Door Specialist
4	MAINTENANCE	K-M	Maintenance & Mech./Metal Specialist
4	MAINTENANCE	K-M	Maintenance Carpenter
4	MAINTENANCE	P	Maintenance Plumber
4	MAINTENANCE	K-L	HVAC/R PMT
4	MAINTENANCE	H-I	Maintenance Grounds
4	MAINTENANCE	P	Maintenance Journeyman Plumber
5	TRANSPORTATION	L	Demographic Data Specialist
5	TRANSPORTATION	J	Lead Driver/Trainer
5	TRANSPORTATION	J	Routing Specialist
5	TRANSPORTATION	I	Minibus Driver
5	TRANSPORTATION	H-J	Van Driver
5	TRANSPORTATION	J	Dispatcher/Minibus Driver
6	FOOD SERVICE	M	Food Service Manager
6	FOOD SERVICE	F	Food Service Assistant 3
6	FOOD SERVICE	E	Food Service Assistant 2
6	FOOD SERVICE	C	Food Service Assistant 1

7	SECRETARIAL	M	Executive. Assistant T & L
7	SECRETARIAL	L	Administrative Specialist 4
7	SECRETARIAL	L	High School Head Secretary
7	SECRETARIAL	K	Prevention Specialist
7	SECRETARIAL	K	Administrative Specialist 3
7	SECRETARIAL	K	School Head Secretary ES MS
7	SECRETARIAL	J	Administrative Specialist 2
7	SECRETARIAL	J-K	School Secretary 4
7	SECRETARIAL	I	Administrative Specialist 1
7	SECRETARIAL	I	Receptionist 2
7	SECRETARIAL	I	School Secretary 3
7	SECRETARIAL	H	School Secretary 2
7	SECRETARIAL	G	Receptionist 1
7	SECRETARIAL	G	School Secretary 1
8	COMPUTER SERVICES	AA-AB	District Systems Administrator
8	COMPUTER SERVICES	AA-AB	Web Specialist
8	COMPUTER SERVICES	AA-AB	IV System Administrator
8	COMPUTER SERVICES	AB	Network System Administrator
8	COMPUTER SERVICES	AA	Instructional Technology Specialist
8	COMPUTER SERVICES	AA-AB	Technical Support Manager
8	COMPUTER SERVICES	P	Student Information Coordinator
8	COMPUTER SERVICES	P	ESIS Trainer Support
8	COMPUTER SERVICES	M	Technical Support Coordinator (District)
8	COMPUTER SERVICES	K	Computer Technician Bldg 9-12
8	COMPUTER SERVICES	J-K	Help Desk Technology
8	COMPUTER SERVICES	J	Data Coordinator 2
8	COMPUTER SERVICES	I	Data Coordinator 1
8	COMPUTER SERVICES	I	Technology Coordinator Bldg K-8
9	INSTRUCTIONAL ASSIST	I	Instructional Assistant 4
9	INSTRUCTIONAL ASSIST	I	Instructional Assistant 4 YTP
9	INSTRUCTIONAL ASSIST	I	Learning Specialist Assistant
9	INSTRUCTIONAL ASSIST	I	Media Assistant 3 Tech 6-12
9	INSTRUCTIONAL ASSIST	H	Instructional Assistant 3
9	INSTRUCTIONAL ASSIST	H	Instructional Assistant 3 - ELL
9	INSTRUCTIONAL ASSIST	H	Instructional Assistant 3 - Title 1*
9	INSTRUCTIONAL ASSIST	G-H	Instructional Assistant 2
9	INSTRUCTIONAL ASSIST	E	Instructional Assistant 1
11	SECURITY	J	Campus Security Lead
11	SECURITY	H	Campus Security

rev: 01/17

*Title 1 - required 2 years of college

ADMINISTRATIVE SALARY SCHEDULE 2019-2020
Tigard-Tualatin School District
BASED ON 250 DAYS
Effective July 1, 2019

STEP	STEP%	DIRECTOR A	DIRECTOR B	DIRECTOR C	DIRECTOR D	DIRECTOR E
A	85%	101,162	0	0	0	0
B	90%	107,112	0	0	0	0
C	95%	113,063	115,248	122,008	126,270	136,785
D	97%	115,442	117,675	124,576	128,929	139,665
E	100%	119,013	121,314	128,428	132,917	143,985

STEP	STEP%	MS ASSOC PRINC	HS ASSOC PRINC	ES PRINC	MS PRINC	HS PRINC
A	85%	0	0	0	0	0
B	90%	0	0	0	0	0
C	95%	113,061	114,718	120,331	122,007	130,432
D	97%	115,442	117,134	122,866	124,575	133,179
E	100%	119,013	120,755	126,666	128,428	137,298

Cola applied 3.0%

DIRECTOR A = Title 3 Administrator
 DIRECTOR B = Assoc. Director T&L, Assoc. Director Student Services
 DIRECTOR C= Assoc. Director of Human Resources
 DIRECTOR D= Director of Options Program
 DIRECTOR E= Levels Director H.S.

2019-2020 MANAGER/CONFIDENTIAL SALARY SCHEDULE
Tigard-Tualatin School District

STEP	% STEP	AA	B	C	D	E	F	G	H	I	J
1	82%	48,276	58,864	60,040	61,941	63,187	68,035	70,957	77,496	86,180	93,491
2	85%	50,041	61,015	62,235	64,205	65,500	70,524	73,554	80,331	89,334	96,913
3	88%	51,808	63,169	64,432	66,473	67,811	73,013	76,150	83,167	92,486	100,334
4	91%	53,574	65,323	66,629	68,738	70,124	75,503	78,745	86,002	95,642	103,756
5	94%	55,340	67,475	68,825	71,004	72,434	77,990	81,341	88,836	98,794	107,177
6	97%	57,107	69,630	71,023	73,272	74,745	80,481	83,938	91,672	101,946	110,595
7	100%	59,167	72,143	73,586	75,914	77,442	83,385	86,966	94,980	105,625	114,574

262 contract days

AA-Security Lead-HS

C-

D-Night Custodial Services Coordinator/ Manager, HR, Adm. Asst.

E- Superintendent, Adm Ast- 256 contract days

F-Payroll Manager, Trauma Specialist,

Transportation Manager, Grant Accountant, Upward Bound Project Director

H- Facilities Manager, Custodial/Grounds Manager

I - Assessment Coordinator, Bond Accountant, Controller , Food Service Manager, ORTI Project Manager

J-Information Technology Manager

3.0% increase from 2018-19

**Salary for 2019-20 not yet finalized*

18/19 Superintendent Salary Schedule

	Superintendent
STEP A	\$0.00
STEP B	\$0.00
STEP C	\$0.00
STEP D	\$0.00
STEP E	\$190,000.00

CABINET SALARY SCHEDULE 2019-20
TIGARD TUALATIN SCHOOL DISTRICT
BASED ON A 255 DAY CONTRACT

	EXTENDED	CABINET	ASST. SUP
STEP A	\$0.00	\$0.00	\$0.00
STEP B	\$0.00	\$0.00	\$0.00
STEP C	\$136,785	\$139,096	\$0.00
STEP D	\$139,665	\$142,024	\$0.00
STEP E	\$143,985	\$146,417	\$152,000

This includes a 3% COLA from 18-19

Extended Cabinet E-Director of IT, Director of Ops and Bond



Tigard-Tualatin School District 23J

"Educate every child"

~The End~