

2020-2021

Adopted Budget

Tigard-Tualatin School District 23J



Tigard-Tualatin School District 23J
Washington County, Tigard, Oregon

Adopted Budget
For the year ended June 30, 2021

Prepared by
Business Services Division

Tigard-Tualatin School District 23J
Washington County, Tigard, Oregon
Hibbard Administration Building
6960 SW Sandburg Street
Tigard, Oregon 97223

Board of Directors

<u>Position #</u>	<u>Name</u>	<u>Current Term Expires</u>
1	Sharon Fox	2021
2	Ben Bowman	2023
3	Karen Emerson	2021
4	Jill Zurschmeide	2023
5	Maureen Wolf	2021

Budget Committee Members

<u>Name</u>	<u>Current Term Expires</u>
Jimmy Brown	2022
Octavio Gonzalez	2021
Meagan Madlem	2022
Kristen Miles	2021
Cory Morgan	2021

Administration

Susan Rieke-Smith, Ed.D. – Superintendent/Clerk
David C. Moore – Chief Financial Officer/Deputy Clerk
Elizabeth Michels – Controller

The Budget Committee consists of the members of the Board of Directors and an equal number of citizens at large appointed by the Board. Officers, agents, or employees of the Tigard-Tualatin School District are ineligible to serve on its Budget Committee.

Committee members serve terms of three years that are staggered so that about one-third of the appointed terms end each year. The Board fills any unexpired terms through the appointment process. At its first meeting, the Budget Committee elects a Chair and Vice-Chair.

Local Budget Law says that budget committees must hold one or more meetings for the purpose of (1) receiving the budget message and the budget document and, (2) providing members of the public with an opportunity to ask questions about and comment on the budget document. All Budget Committee meetings are open to the public.

The Budget Committee may request any information required during consideration of the proposed budget from any District officer or employee. The Committee may also require staff members to attend Budget Committee meetings.

When the Budget Committee is satisfied with the proposed budget, the budget is approved as well as ad valorem tax amount(s) or rate(s) to be certified by the assessor.



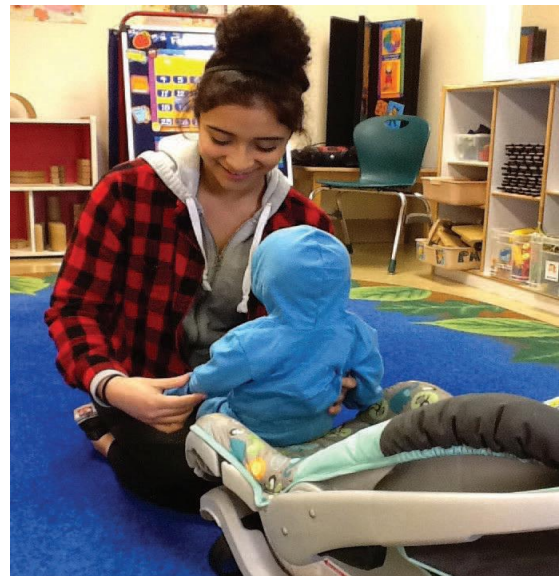
Empowering all students to
be academically successful
and college and career ready

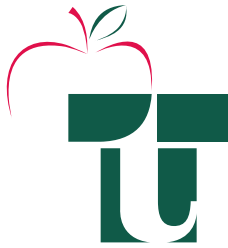
Tigard-Tualatin Career and Technical Education

We are honored to partner
with Tualatin Chamber of
Commerce to prepare our
students for college and
careers

Accounting and Finance
Community Leadership
Construction Marketing
Agriculture Culinary
Advanced Manufacturing
Health and Sciences
Computer Technology
Digital Arts
Early Childhood Learning
Mechanical Technology

#WorkReady





Tigard-Tualatin School District **Strategic Plan**

2016-2021

The Tigard-Tualatin School District's new strategic plan focuses on immediate outcomes that will improve learning and the education experience for all district students and their families.

*The plan is built upon the 4 Cornerstones of **Student Achievement**, **Equity**, **Talent** and **Climate & Culture**.*

Strategies for achieving the plan include identifying and implementing teaching practices that are the most effective for improving student learning.

Look inside to learn how this focus will guide our work over the next five years. To see the complete plan and the measurable outcomes that will track our success, go to our website: ttsdschools.org

We prepare students for success in a rapidly changing world.

We believe that success is the reflection of high expectations and a belief in all students.

We hire, support and retain catalysts for learning.

We create and nurture a school community where everyone feels safe, valued & connected.

**Student
Achievement**

Equity

Talent

**Climate
& Culture**

Student Achievement

We prepare students for success in a rapidly changing world.

You will see:

Every student, in every classroom actively engaged in learning, challenged by rigorous and relevant instruction and supported by teachers committed to building strong relationships.

- Teachers will use rigorous instructional strategies in every classroom, every day.
- Technology instruction will emphasize critical thinking, communication, collaboration and creativity.
- Students will develop a "growth mindset" that reinforces the value of effort and continuous improvement.
- Students will have opportunities to develop the highest priority 21st Century skills for college and career-readiness.
- Emphasis will be placed on eliminating the decline in achievement that occurs during the transitions to middle and high school.
- Specific resources will be developed to support the mental and emotional health needs of students and families.

We hire, support and retain catalysts for learning.

Talent

You will see:

The very best educators guiding instruction in every classroom, every day, supported by high quality training activities, appropriate mentoring and wellness programs and satisfying professional relationships.

- The district's core values will be reflected in our hiring and selection process.
- A staff wellness program will support staff health, wellness and retention.
- New teachers will receive direct support, coaching and encouragement to improve job satisfaction and retention.
- Staff supervision and evaluation systems will be rigorous and will focus on district core values and priorities.

Equity

We believe that success is the reflection of high expectations and a belief in all students.

- The district will actively engage underserved families to learn how to best meet the academic, social and emotional needs of their students.
- Existing programs focused on equitable outcomes for all students will be evaluated and improved to strengthen support for students and families.
- Teachers will demonstrate high expectations for every student and maintain a classroom environment that supports each student in achieving those high expectations.

You will see:

All students believing that teachers have high expectations for them and working hard to achieve those expectations.

We create and nurture a school community where every individual feels safe, valued and connected.

Climate & Culture

- The district will continuously refine and update its behavior support programs at every school.
- The district will proactively communicate relevant information to families to prepare students for college and careers.
- The district will actively pursue a pre-K vision and implementation plan to prepare our most underserved students for school success.
- The district will identify community needs and build a communication plan focused on those needs.

You will see:

All students and families welcomed in our schools, experiencing positive relationships with school staff and clearly understanding the expectations and opportunities for student success.



TIGARD-TUALATIN

**Every student thrives
in school and graduates
prepared to succeed**

In our schools, each student

- Is challenged by a rigorous academic program
- Enjoys school and learning
- Feels a sense of belonging
- Is capable and confident

Tigard-Tualatin School Board

Maureen Wolf, Chair
Sharon Fox, Vice Chair
Ben Bowman
Karen Emerson
Jill Zurschmeide

Message from Supt. Dr. Rieke-Smith

On behalf of the school board, I am pleased to present this summary of the Tigard-Tualatin School District's Strategic Plan.

This plan charts our course for 2016 to 2021. It is built upon the following 4 Cornerstones:

- Student Achievement
- Equity
- Talent
- Climate and Culture

We believe this plan creates a sense of urgency by outlining the actions we can take to make a significant difference for our students and our schools.

Visit our website www.ttsdschools.org to read our complete plan and to see the measurable outcomes tied to each of the actions we have identified.

Our strategic plan is grounded in our Vision of "Every student thrives in school and graduates prepared to succeed" and in our commitment to efficiently manage our resources and maintain the public's trust.

Tigard-Tualatin School District 23J
Hibbard Administration Building
6960 SW Sandburg St.
Tigard, OR 97223

Mission Statement: Educate Every Child



Tigard-Tualatin School District 23J 2020-21 Adopted Budget

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Tigard-Tualatin School District 23J

"Educate every child"

BUDGET MESSAGE



Tigard-Tualatin SD School Board



JILL ZURSCHMEIDE
 Director Zurschmeide has served on the School Board since 2007 and currently serves on the Policy, Executive, and Curriculum Committees. Term ends 2023



MAUREEN WOLF
 School Board Chair Wolf has served on the school board since 2009 and currently serves on the Financial Oversight, Strategic Financial Plan, Bond Oversight and Executive Committees. Term ends 2021.



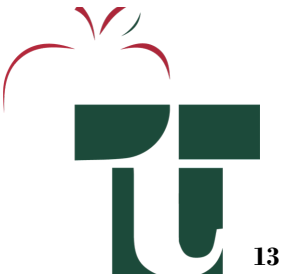
BEN BOWMAN
 Director Bowman, elected in 2019, is a strong advocate for students. He has served on the TTSD Strategic Plan Committee and is very active in the Tigard/Tualatin communities. Term ends 2023.



KAREN EMERSON
 Director Emerson has served on the school board since 2017 and currently serves on the Secondary Curriculum, Bond Oversight and Equity Committees. Term ends 2021.



SHARON FOX
 School Board Vice Chair Fox has served on the School Board since 2017 and currently serves on the district Policy and Social Emotional Learning Committees. Term ends 2021.



Appointed Leadership

Superintendent Dr. Rieke-Smith



Dr. Sue Rieke-Smith became Tigard-Tualatin School District Superintendent on July 1, 2018. An experienced educational leader, Dr. Rieke-Smith has worked at all three school levels. She began her career in 2000 in the Salem-Keizer School District where she taught 5th grade, English language learners and Title 1. Between 2004 and 2007, she served as Curriculum Assistant Principal at McKay High School and in 2007, she became principal of Houck Middle School. At Houck, she was recognized as Oregon's 2011 Middle School Principal of the Year. From 2011 to 2014, she served as Salem-Keizer's Director of Instructional Services. She joined Springfield Public Schools as Assistant Superintendent in July 2014. In April 2015, she was named Interim Superintendent and was permanently appointed to lead the district in November 2015. Education is a second career for Dr. Rieke-Smith. After nearly a decade as a nurse, she went back to school to earn her Masters of Arts Teaching in 2000 from George Fox University. She earned her Ed.D. in Education Policy and Research from the University of Oregon in 2015.

Assistant Superintendant



Lisa McCall assumed the role of assistant superintendent beginning July 1, 2019, filling the position held by Karen Twain who retired in June. Ms. McCall comes to the District after nearly 11 years with Portland Public Schools and 22 years in education. She has served as a preschool and elementary teacher, assistant principal, principal, adjunct professor and most recently as a senior director with Portland Public Schools. Ms. McCall received her Masters of Education in Educational Administration from Western Washington University.

Chief Financial Officer



Mr. Moore joined the District in 2012 following 17 years in school business management with the Canby School District. Prior to starting his career in school finance, Mr. Moore worked in public accounting for nine years with specialization in tax and auditing school districts and other public entities. He is a licensed CPA and graduated from Oregon State University earning his B.S. in Business Administration with a focus in Accounting.

Budget Message



Tigard-Tualatin School District 23J

"Educate every child"



Tigard - Tualatin School District 23J
Larry Hibbard Administration Center
6960 SW Sandburg Street
Tigard, Oregon 97223
503-431-4000; FAX: 503-431-4047
www.ttsdschools.org

To the Budget Committee Members and Communities of Tigard-Tualatin School District 23J, Tigard, Oregon

INTRODUCTION

In accordance with Local Budget Law under State of Oregon statute, the Tigard-Tualatin School District submits for your consideration a total proposed budget of \$438,725,487, including a General Fund budget of \$176,879,107.

The development of Tigard-Tualatin School District's 2020-21 budget has been like no other the District has been through in the modern area. The District started off strong in the fall by convening the Student Investment Account (SIA) Workgroup and met into January with this group of stakeholders to prioritize SIA dollars for use beginning in 2020-21. The State Legislature in 2019 approved a monumental allocation for PreK – 12 including a \$9 billion biennial allocation for the State School Fund and \$1 billion annually from the Student Success Act with 50% of those dollars dedicated to the Student Investment Account.

In January and February, the SIA Planning Team met to develop the SIA plan for submission to the Oregon Department of Education in early March. In January, the District also held the first of three meetings with the Community Workgroup to discuss updates and proposals on strategic investments primarily for the General Fund. Later in March, the COVID-19 pandemic shut down our brick and mortar schools through the end of the school year and staff and students are quickly adapting to distance teaching and learning from home.

COVID-19 and the Governor's Stay Home, Save Lives order have also created havoc with the Oregon economy causing a dramatic downturn the state has not seen since the Great Recession. After state unemployment rates dropped to a record low 3% in February, job gains nationally from over the last 11 years have been wiped out due to the shutdown of the economy because of COVID-19 and unemployment rates have reached well over double digits. With state personal and corporate income taxes exceeding 90% of state general fund revenues, the decline of the economy and job losses will negatively impact revenues for the State in 2020-21, including the State School Fund. The projected level of state 2020-21 revenues will not be apparent until late May after state economists release their second quarter revenue forecast update. Future quarterly revenue forecasts will also be important to the District's ongoing financial planning. In the meantime, the District has moved ahead with 2020-21 budget development in a time of uncertainty.

Despite the uncertainty with available revenues and the impact of the stay at home order, the District is still required to adopt and submit a budget to the State and County before July. Local

Budget Law requires the District to prepare a budget based on the most reasonable estimates currently available.

Applying the guidance of the most reasonable estimates available, the 2020-21 proposed budget for the General Fund includes a State School Fund revenue estimate released by the Oregon Department of Education on February 27 based on 51% of the \$9 billion allocation. It also includes appropriations based on current service levels in staffing and contractual increases for staffing and services. The budget also includes additional unappropriated ending fund balance to supplement the sustainability reserves for operational costs of the future Art Rutkin Elementary School.

The proposed budget includes resources outside of the General Fund. The new Student Investment Account Fund accounts for the District's \$10.1 million share and the High School Success Fund includes \$4.2 million for funding under Ballot Measure 98. The Capital Projects Fund includes resources from bond proceeds to expend over upcoming years for scheduled projects.

The assumptions discussed above used to build the District's 2020-21 proposed budget do not take into account the impact of COVID-19 on the economy and the expected State revenue shortfall. The State Legislature will convene shortly after the second quarter revenue forecast update to respond to the expected shortfall and will determine adjustments to the State budget including the State School Fund and perhaps the Student Investment Account and High School Success Fund. The Oregon Department of Education will then determine the individual district impact of these adjustments. The District will respond by considering and implementing alternative budget plans based on the updated resources. Detailed budget adjustments likely will not be finalized until after budget approval and possibly not until after the budget is adopted.

STATE SCHOOL FUND

In the 2019 Legislative session, the State of Oregon Legislature approved a State School Fund amount of \$9 billion for the 2019-2021 biennium. At that time, the District determined the required funding for current service level was closer to \$9.3 billion. The District's 2019-20 budget planned for use of reserves as one-time funds to close the gap between the allocated State School Fund and what was required to maintain current service level. The District currently projects to draw down reserves during 2019-20 by approximately \$2 million. Funding sources of the \$9 billion in the State budget for 2019-2021 include the following:

- \$7.7 billion from the General Fund
- \$1.3 billion from Lottery proceeds, Corporate Activity Tax (revenue source for Student Success Act including SIA) and Marijuana Tax

The District's 2020-21 budgeted State School revenue is based on the following assumptions.

- 51% of the \$9 billion or a \$4.59 billion statewide distribution. The 49%/51% revenue distribution model is designed to cover increase in costs between the two biennial years
- Extended Average Daily Membership weighted (ADMw) of 14,662.08. This is an increase to the estimated extended ADMw in 2019-20 of 14,620.08
- Total formula revenue for the District of \$132,842,442 including transportation; this equates to \$9,060 per ADMw

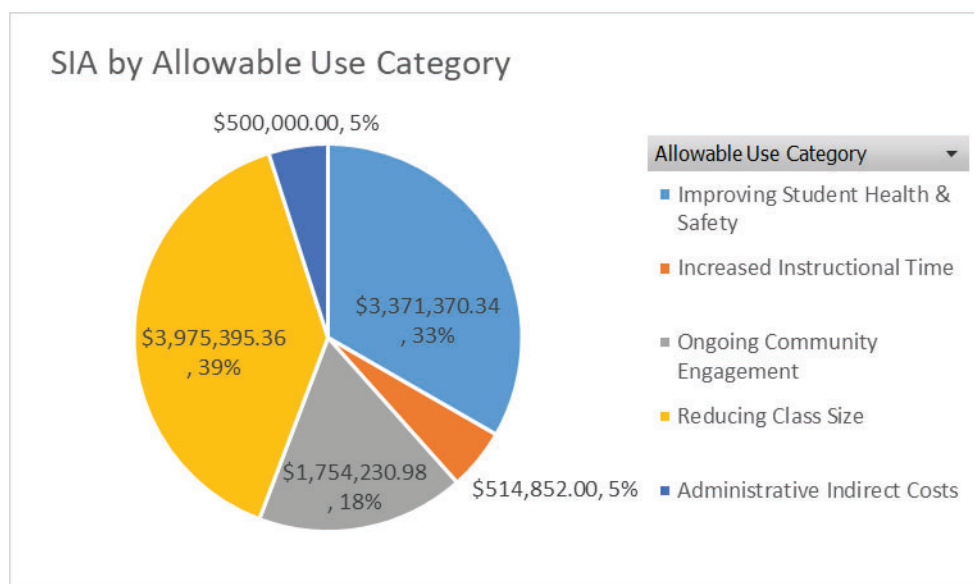
STUDENT SUCCESS ACT

In addition to the \$9 billion State School Fund allocation, the 2019 Legislature's House Bill 3427 also includes a \$2 plus billion biennial investment in PreK-12 education when fully phased in beginning in the 2021-2023 biennium. House Bill 3427, the Student Success Act, creates a dedicated revenue stream for the Fund for Student Success, which would include three education-focused accounts outside of the State's general fund. The new revenue stream at the time of the Act's approval was expected to raise \$1.604 billion in the 2021-2023 biennium. This amount less \$200 million for the State School Fund, \$423 million in state revenue losses due to reductions in personal income taxes, \$20 million for additional high cost disability funds and \$9.52 million for administrative costs to implement the revenue stream leaves \$951.48 million to allocate to the three education-focused accounts:

- \$472.7 million for the Student Investment Account which includes four broad uses for use beginning in 2020-21:
 - Expanding learning time
 - Reduced class size
 - Student social-emotional health and safety
 - Well-rounded education
- \$190.3 million for the Early Learning Account
- \$285.4 million for the Statewide Initiative Account including expanded Measure 98 and school nutrition funding

The legislation includes a Corporate Activities Tax (CAT) as the new dedicated revenue source effective with the 2020 calendar year.

The Student Success Act also required community engagement to help inform how the Student Investment Account dollars should be prioritized. The District formed the SIA Workgroup and SIA Planning Team stakeholder groups to meet this requirement and maintain transparency during the application development process. The District's application is still pending State approval and includes a budget totaling \$10.1 million and 79.25 FTE as distributed below:



FTE included in SIA budget:

Employee Group	Allowable Use Category	Elementary Schools	High Schools	Middle Schools	Multiple Levels	Grand Total
Licensed	Improving Student Health & Safety	5.00	2.00	3.00	-	10.00
	Reducing Class Size	8.50	5.50	5.50	-	19.50
	Total Licensed FTE	13.50	7.50	8.50	-	29.50
Classified	Improving Student Health & Safety	-	-	3.00	-	3.00
	Ongoing Community Engagement	10.00	2.00	-	1.75	13.75
	Reducing Class Size	-	13.50	13.50	-	27.00
	Total Classified FTE	10.00	15.50	16.50	1.75	43.75
Administrator	Improving Student Health & Safety	5.00	-	-	-	5.00
	Total Administrator FTE	5.00	-	-	-	5.00
Manager	Improving Student Health & Safety	-	-	-	1.00	1.00
Grand Total		28.50	23.00	25.00	2.75	79.25

REVENUE SHORTFALL AND BUDGET ADJUSTMENTS

With the impending announcement of a State revenue shortfall of as much as \$3 billion, Governor Brown has directed state agencies to prepare 8.5% reductions to all programs funded with the State General Fund, assuming a \$1.8 billion General Fund revenue deficit for the 2019-2021 biennium after the use of reserves. An 8.5% reduction has the effect of a 17% reduction to the State School Fund in the 2020-21 school year, the second year of the biennium.

The 2019-2021 State School Fund allocation of \$9 billion is 38% of the State's General Fund and Lottery Funds budget of \$23.7 billion. The Oregon Department of Education is considering a 2020-21 shortfall in the State School Fund ranging from \$200 to \$800 million. Tigard-Tualatin's share of the State School Fund is approximately 2%.

The table below summarizes some possible State of Oregon revenue shortfall scenarios including the impact on Tigard-Tualatin's State School Fund amount of \$132.8 million in the 2020-21 proposed budget:

State Revenue Shortfall	SSF Loss – 38% of State	TTSD Revenue Loss – 2% of SSF
\$500 Million	\$190 Million	\$3.8 Million; 2.4% of GF Exp.
\$1 Billion	\$380 Million	\$7.6 Million; 4.8% of GF Exp.
\$2 Billion	\$760 Million	\$15.2 Million; 9.6% of GF Exp.
\$3 Billion	\$1.14 Billion	\$22.8 Million; 14.5% of GF Exp.

Following the second quarter revenue forecast update, the Legislature will convene soon after in a Special Session to act on the revenue shortfall. The Legislature will likely consider other factors such as State reserves and federal CARES revenue to determine the impact on budgets for State programs including the State School Fund. To prepare for the shortfall impact, the District will plan for budget adjustments to make up any deficit. The following areas of appropriations will be considered for adjustment in order to balance the budget depending on the size of the shortfall:

- Staffing and Personnel – These costs make up 85% of the General Fund budget. Possible considerations to address staffing and personnel costs include furlough days and staffing level adjustments, in addition to compensation and benefit levels
- Discretionary Budgets – Directors have been charged with developing department budgets at reduction levels of 5, 10 and 15% from the current service level
- Program Inventory – Directors and principals are evaluating current programs including student outcomes measured against the cost of the program. This will lead to decisions to maintain, reduce, sunset or enhance specific programs

COVID-19 will also impact the Corporate Activity Tax, which was implemented beginning in 2020. This will have an effect on the amounts the Districts will realize from the Student Success Act including the Student Investment Account and the High School Success funds. The District will plan accordingly and develop contingency plans:

- Alternate SIA plans include reduction levels of 25, 50 and 75%
- Alternate High School Success funds plans include reductions in increments of 10% up to 30%

The District will also brace for ongoing impacts of COVID-19 going into next school year that will affect final 2020-21 budget decisions. Current conversations among education leaders at the state level include adjustments to the school calendar, a hybrid model of teaching and learning including both in-person and distance learning, the need for social distancing and personal protective equipment (PPE), student nutrition needs during distance learning and the season schedules for athletics.

OTHER FUNDS

The 2020-21 budget also includes the following resources outside of the General Fund:

- The Capital Projects Fund includes \$166 million for scheduled 2017 bond projects during 2020-21; includes expenditures for capital construction, technology and curriculum
- The Student Investment Account Fund includes \$10.1 for the District's share
- The High School Success Fund includes \$4.2 for the District's share in 2020-21 including carryover from 2019-20

STRATEGIC FINANCIAL PLAN

The District's Board of Directors and Superintendent implemented a new five-year Strategic Plan at the beginning of 2016-17. The Strategic Plan maintains a student focus and includes as themes the following four cornerstones:

- Student Achievement: We prepare student for success in a rapidly changing world
- Equity: We believe that success is the reflection of high expectations and a belief in all students
- Talent: We hire, support, and retain the catalysts for learning
- Climate and Culture: We create and nurture a school community where every student feels safe, valued, and connected

The Strategic Plan includes strategies to attain targeted learning outcomes for students. The Plan continues the emphasis on the following core values:

- Communication
- Fiscal transparency
- Maintaining the public's trust
- Effective and efficient operational and support services

To support these core values, a long-term goal embedded in the Strategic Plan is to develop a Strategic Financial Plan to ensure District resources are prioritized to achieve the student learning outcomes identified in the Strategic Plan. The Strategic Financial Plan also includes a long-term financial plan designed to maintain sustainability in the District's programs. Other key components of the Strategic Financial Plan include long-term investment reports tracking the amounts expended and estimated for strategic investments and the analysis of Academic Report on Investment comparing dollars invested with student outcomes.

In the summer of 2019, the Superintendent and Cabinet proposed to the Board a reset to the District's current Strategic Plan. The reset included a District Priorities Framework with a focus on the following priorities with Equity woven throughout each of the priorities:

- Social and Emotional Learning
- Culturally Responsive Teaching and Learning
- Human Capital

To help develop the District's first Strategic Financial Plan in 2017 over 40 stakeholders including community members, staff, administrators and Board representatives convened to form the Community Workgroup. The Workgroup met over a series of meetings and recommended the following strategic investments:

- Early Learning
- College and Career Readiness
- Academic Transitions and On-Track toward Graduation (Pre-K–K, 5th – 6th, 8th – 9th)

The Workgroup process led to strategic investments beginning in the 2017-18 budget within these areas.

In the spring of 2018, the Community Workgroup with similar makeup reconvened and met over a second series of meetings. The 2018 Workgroup received an introduction to the redefining learning program related to 1:1 technology implementation, provided suggestions to improve the Strategic Financial Plan and provided feedback on proposed strategic investments.

A third Community Workgroup met over four meetings in 2019 and was asked to provide input on Cabinet-proposed investments, which led to advocacy for approval of the Student Success Act, which was approved later by the 2019 Legislature. Although most of the dollars from the Student Success Act will not be available until 2020-21 if not later, investments prioritized by the Workgroup include the following:

- Pre-school Expansion
- Smaller Class Sizes in Grades K-2

- Social and Emotional Learning Supports
- College and Career Education Expansion
- Dropout Prevention Programs
- Associate Principals at Elementary Level

The fourth Community Workgroup met over three meetings in 2020 and heard updates on Early Learning and Redefining Learning in addition to program proposals by two middle school groups. In addition, a group of high school students shared a report on the impact of the District's fee structure and out-of-pocket costs on participation levels in clubs and athletics and the effect on access and opportunity for all students. Given the impending shortfall, it will be difficult to implement the proposals shared in 2019-20 but feedback from the Community Workgroup will help determine future conversation and decisions.

The District's Board will consider adoption of the fourth version of the Strategic Financial Plan this June including updates to the aforementioned strategic investments and the five-year financial forecast.

RESERVES

The District continues to recognize the need to maintain fully funded reserves to offset the effects of future economic downturns in order to maintain sustainable education programs. During the recession, the District maintained a full school year and much of its program with the use of reserves, although drawing them down significantly.

The 2019-20 adopted budget includes an estimated ending fund balance of \$18.8 million. Due to the additional resources and cost savings described below during the current year, the District projects a 2019-20 ending fund balance of \$26 million and thus a beginning fund balance of that same amount as a resource in the 2020-21 proposed budget. The additional resources of \$3 million in 2019-20 include:

- \$1 million increase in 2019-20 Beginning Fund Balance compared to budget
- \$1 million closeout of 2018-19 State School Fund
- \$1 million adjustment to 2019-20 State School Fund

Additionally, the district estimates \$4 million in cost savings during 2019-20 as follows:

- \$1.5 million in health insurance cost savings
- \$1.5 million in personnel cost savings due to unfilled positions
- \$1 million in substitute costs because of the shutdown due to COVID-19

The District's Board Policy sets minimum levels for reserves in the General Fund. The proposed budget plan includes the full funding of reserves under Board Policy. For the purpose of calculating minimum reserves under the Board Policy as addressed below, budgeted General Fund operating revenue, which provides the basis for reserves, is \$150.88 million. The 2020-21 proposed budget plans for the following level of reserves by category:

- Operating Contingency is budgeted at \$3.02 million or 2% of current operating revenue which meets the Board Policy

- Unappropriated Ending Fund Balance is budgeted at \$7.54 million or 5% of current operating revenue which meets the Board Policy
- Sustainability Reserve is budgeted at \$7.54 million or 5% of current operating revenue which meets the Board Policy

Reserves also include the following:

- \$1.5 million for the opening of Art Rutkin Elementary School under Unappropriated Ending Fund Balance

IN CLOSING

The values of the Tigard-Tualatin School District community will continue to drive District priorities in addition to spending and program decisions even during times of financial uncertainty. The District's commitment to equity and all students and the principles of Smarter School Spending will lead to cost effective decisions resulting in student growth and success despite the economic downturn and revenue shortfall we face in the future.

The District is proud of the community engagement, advocacy and which have helped inform our future investments in the education of our students. Also, we are proud of our Strategic Financial Plan process and document. The document will continue as a communication tool as the District aligns current and future spending decisions with student outcome priorities in the Strategic Plan and provides for sustainability and long-term financial planning.

As we submit this proposed budget, we thank each member of the School Board and Budget Committee for your commitment to the students of the Tigard-Tualatin School District. We also want to thank the community members, staff, students, administrators and board representatives who have comprised the SIA Workgroup, SIA Planning Team and Community Workgroup and helped inform District priorities in the Student Investment Account plan and District budget. Additionally, thank you to administrators for your leadership role and staff for your participation during the prioritization and budget development process.

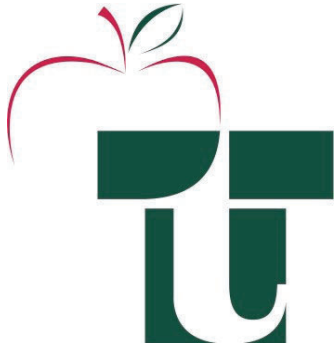
The effort of putting this proposed budget together is a team effort. We would like to recognize the efforts of a few individuals in developing the proposed budget: Dr. Susan Rieke-Smith for her leadership during the budget development process; members of the internal Strategic Financial Plan Working Group and Steering Committee for planning agendas and framework for our community engagement processes; Elizabeth Michels for her continued dedication and management of the budget system, her vast knowledge of District budget history and her innovation with the Forecast 5 data analytics software; and Amber Summers for her attention to detail compiling the proposed budget document.

Respectfully submitted,



David Moore
Budget Officer
Tigard-Tualatin School District 23J

Strategic Financial Plan



TTSD Strategic Financial Plan 2017-2022



Submitted by the
Tigard-Tualatin School District

Adopted June 22, 2020

Strategic Financial Plan

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Strategic Financial Plan

Section 1: Executive Summary



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Larry Hibbard Administration Center
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Dear Community Member,

On behalf of our finance, teaching and learning, and assessment teams, it is my pleasure to share with you the fourth edition of the Tigard-Tualatin School District's (TTSD) 2017-2022 Strategic Financial Plan.

This has been a year like no other. We have boldly accepted the challenges brought on by the COVID-19 pandemic. We are aligning our strategies informed by feedback from our community to navigate the impacts on our district from the current economic crisis. And, we have come face-to-face with the ongoing, implicit bias and acts of hate in our own community. These challenges, coupled with our deep learning through an intensive Student Success Act (SSA) process this past school year, have positioned us to be more responsibly informed than ever in identifying the resources necessary to successfully educate every student attending TTSD schools.

To center us in all we do, we start first with TTSD's **Mission: Educate Every Child**. We then are guided by our collective Theory of Action, which prioritizes our work into four categories: **Student Achievement, Equity, Talent, and Climate & Culture**. These values have guided the creation of this plan along with our strong commitment to transparency, fiscal stewardship and inclusion.

The priorities going into this year's community budget process included:

- Bringing the voices of our students and families to the planning tables as we continue to **uncover the barriers that stand in the way of academic success** for our marginalized and historically underserved students
- Presenting and evaluating the data collected during our SSA process that informed our Student Investment Account application: Investments **prioritized to address the students identified in the "gap"** including
 - **Social-emotional supports** to include: Family and student resources, mental and physical health for our students of color and specifically for our Black students
 - **Culturally responsive teaching and learning** to include: Strategic recruitment and training of talent; building learning environments where students see teachers and staff that look like them; curriculum that represent all cultures, all ethnicities accurately
 - Investing in **culturally specific community partnerships** to better provide a full spectrum of wrap-around services for our students and families of color.

This past year's SSA community process, coupled with our transition to distance learning has gifted us a deeper understanding of the needs of our families. We are confident in where investments need to be made to address academic disparities in TTSD and we are committed to moving this work forward even in this time of fiscal uncertainty. As equity drives all resource allocation decisions, TTSD will stay true to the best of our ability to the priorities as brought forward from our staff, our students, and our community. We invite you to continue to do this work with us and to hold us accountable, as our collective success will result in **every child** attending our schools feels safe, valued and invested in. My sincere gratitude to the TTSD community – our staff, students, parents and community members who have advised us, shared their experiences, and worked alongside us beginning back in September. I continue to be humbled by the leadership demonstrated by our students. Their voice and their truth guides this work. I am incredibly proud of TTSD's finance team, led by CFO David Moore, who are respected across the state and beyond for their fiscal stewardship. And last, my profound thanks and respect to Controller Elizabeth Michels as she heads into retirement. Her steadfast commitment and compassion for public education, for our students, and our community will be sorely missed.

Respectfully,

Dr. Sue Rieke-Smith
Superintendent

**Student
Achievement**

Equity

Talent

**Climate
& Culture**

Strategic Financial Plan

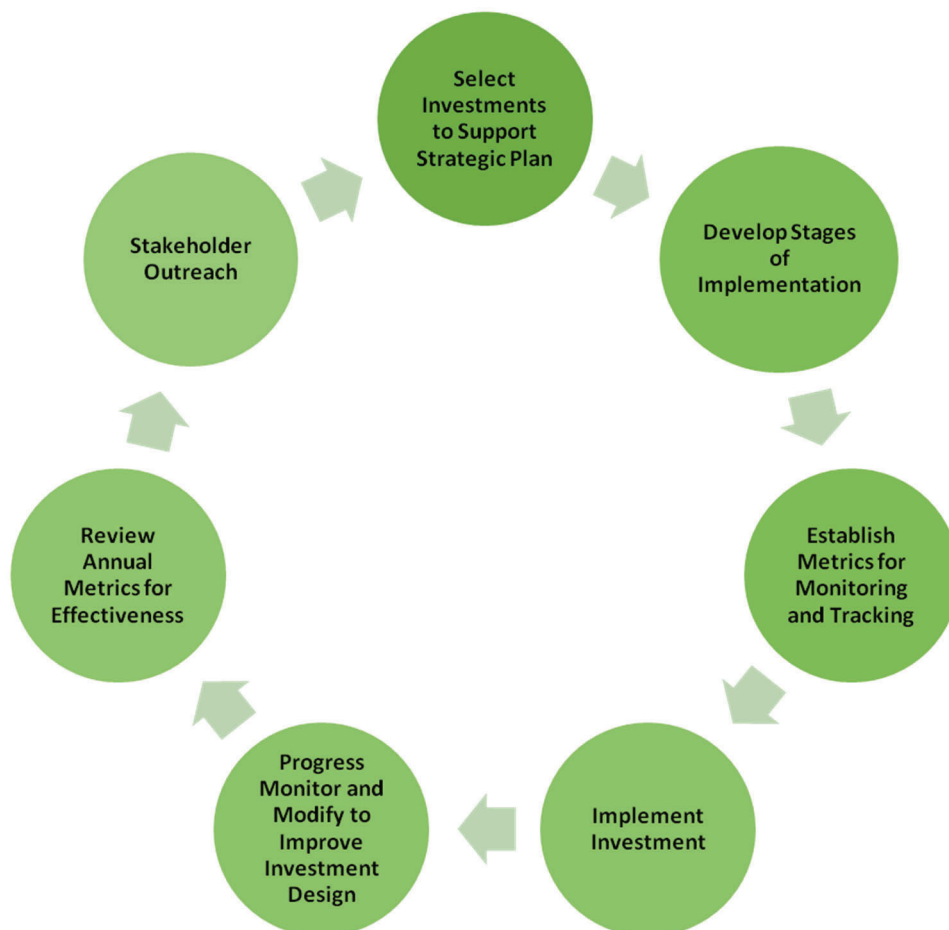
Section 2: Process

What are the objectives of the Strategic Financial Plan process?

- This five-year strategic financial plan outlines the district's financial strategy over a five-year period. Its objectives are to:
 - 1) Select investments to support the strategic plan such that, equitable outcomes are achieved for all students.
 - 2) Estimate the costs of those priorities
 - 3) Describe the actions needed to save or realign money to fund those priorities
 - 4) Assess the return on investment for all students as well as focal student groups and realign as needed.

The cycle below shows the continuing process used to identify, review, analyze and refine the District's instructional priorities.

Strategic Financial Plan Cycle

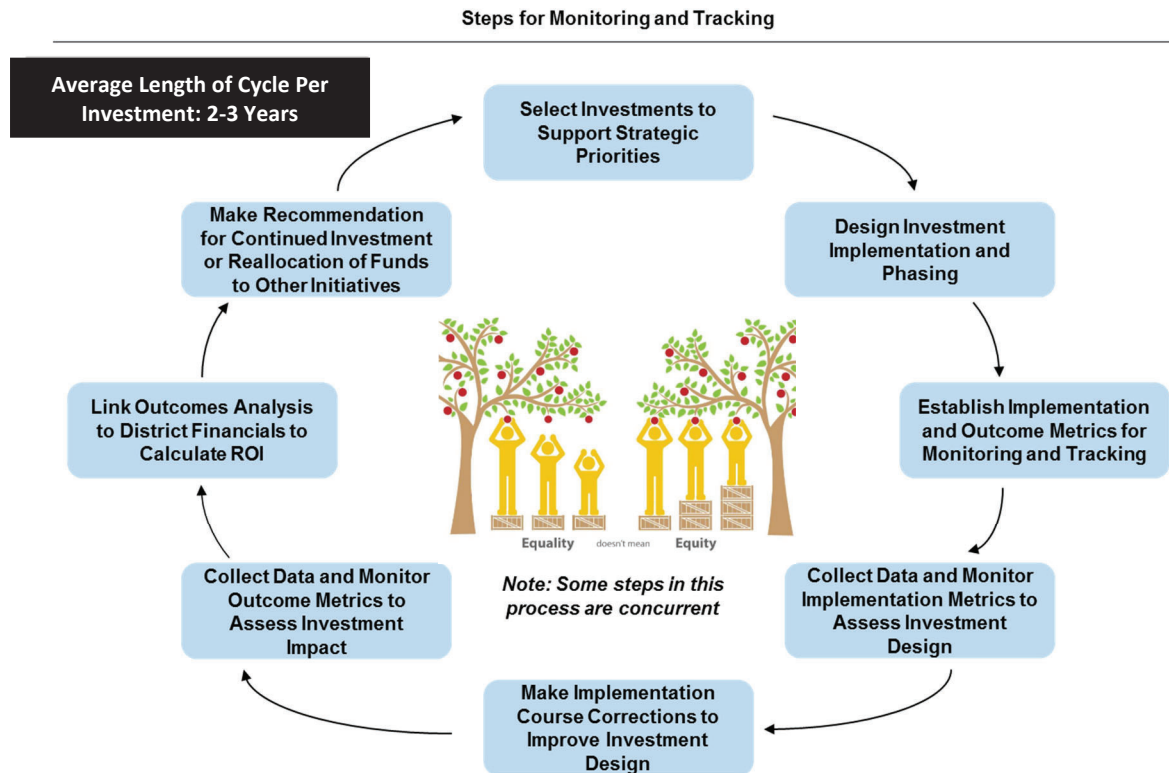


For further reading please see **Appendix 2.A.** for [What is a Strategic Financial Plan?](#) and **Appendix 2.B.** for [Broad Stakeholder Engagement](#).

Strategic Financial Plan

Section 3: Tracking Progress

The steps for monitoring and tracking progress are shown below. During the year the Steering Committee worked with District Management Group to develop skills in the area of Academic Return on Investment. Four meetings were held with the Community Work Group as part of the tracking and monitoring process.



To make the best use of resources for the benefit of our students, it's important to understand the district demographics and needs of our students, as well as the funding provided to the district. *For further reading please see **Appendix 3.A.** for [TTSD at a Glance](#).*

Long-term Investment Reports

New Dollars invested

Investment Priorities	2015-16 & 2016-17	2017-18	2018-19	2019-20	Total Invested	2020-21 Budget
Instructional Staff**	\$4,220,000	\$800,000			\$5,020,000	
College and Career*		\$1,224,490	\$327,840	\$34,000	\$1,586,330	
Early Learning	\$38,000	\$314,346	\$120,000	\$0	\$472,346	\$47,600
Academic Transitions*		\$309,180	\$238,000		\$547,180	
Technology 1:1*	\$271,755	\$330,000	\$190,000	\$97,500	\$889,255	\$30,000

*State grant funding for high school success. Voters passed Ballot Measure 98 in November 2016 and the first year of funding is the 2017-18 school year.

**Both 2018-19 budget & 2019-20 budget added 2 FTE. Due to declining enrollment the FTE was not filled.

All amounts shown are additions in the year.

Strategic Financial Plan

Section 4: Strategic Investments

Equity

Student Achievement

Program Objective	Goals	Investments for 2020-21	Highlights
COLLEGE AND CAREER READINESS			
<ul style="list-style-type: none"> Expand Career Technical Education (CTE) and Science Technology Engineering and Math (STEM) programs. Expand comprehensive college and career programming and guidance to create equitable opportunities for all students. Engage students to ensure success and student graduation. 	<ul style="list-style-type: none"> Increase ACT results Increase dual credit attainment Increase CTE credit attainment Increase college-going rates 	<p>Due to reduced state revenues from the Covid-19 statewide closure and Oregon Department of Education subsequent budget cuts, this plan reflects a necessary 35% reduction in activities and expenditures.</p>	<ul style="list-style-type: none"> ➤ Students enrolled in Dual Credit courses decreased for the first time in five years. Going from 54.4% last year to 44.4% this year. ➤ CTE Offerings increased significantly from last year. Going from 55.5% to 63%. <p>For further reading please see Appendix 4.A. for College & Career Readiness Framework</p>
ACADEMIC TRANSITIONS			
<ul style="list-style-type: none"> Provide at-risk high school students with direct support. Further develop protocols for identifying at-risk students and providing embedded supports. 	<ul style="list-style-type: none"> Decrease chronic absenteeism Increase credit attainment Increase GPA Increase graduation rate 	<p>At this time no changes in the budget, but this may be subject to modification after the final outcome of state budget.</p>	<ul style="list-style-type: none"> ➤ The percent of Freshmen who are chronically absent decreased by 4% from the year prior. <p>For further reading please see Appendix 4.B. for Academic Transitions Framework</p>

Strategic Financial Plan

Section 4: Strategic Investments

Equity

Student
Achievement

Climate
& Culture

Program Objective	Goals	Investments for 2020-21	Highlights
REDEFINING LEARNING / 1:1 TECHNOLOGY			
<ul style="list-style-type: none"> Transform instruction to engage students in an authentic and relevant way through the use of technology Prepare students with the skills for a 21st century workforce. 	<ul style="list-style-type: none"> Increase college and career readiness skills. Eliminate achievement and opportunity gaps for students. Improve teacher effectiveness with integrating technology in the classroom. 	<p>\$30,000 in licensing for software, apps, extensions, management</p> <p>Total New Investment: \$30,000</p>	<ul style="list-style-type: none"> This year 100% of students have access to a personal technology device. We responded to about 100% of families who have indicated they do not have access during Covid-19. All administrators received coaching around the effective use of technology as an instructional tool. Over 80% of respondents on the teacher survey identified the District Tech TOSA's as a collaborator that "helped them grow professionally." <p><i>For further reading please see Appendix 4.C. for Redefining Learning Framework</i></p>
EARLY LEARNING			
<ul style="list-style-type: none"> Increase equitable access to pre-school and early-learning opportunities for all students. 	<ul style="list-style-type: none"> Increase percentage of students entering Kindergarten with classroom self-regulation skills Increase percentage of students entering Kindergarten with early reading skills 	<p>PreK curricula for English-language and dual language classrooms - \$20,000</p> <p>Buy two busses to be available for routes at the Early Learning Center in 2021-22 (annual payment--spread over ten years) - \$27,600</p> <p>Total New Investment: \$47,600</p>	<ul style="list-style-type: none"> As of 2019-20, 143 students are being served in a district Pre-K experience Number of enrolling Kindergarteners who attended preschool remained at 78%. Number of enrolling Kindergarteners who attended preschool who identify as Black increased by 15% to 90% and Pacific Islander increased by 7% to 17.4% <p><i>For further reading please see Appendix 4.D. for Early Learning Framework</i></p>

Section 5: Five-Year Forecast

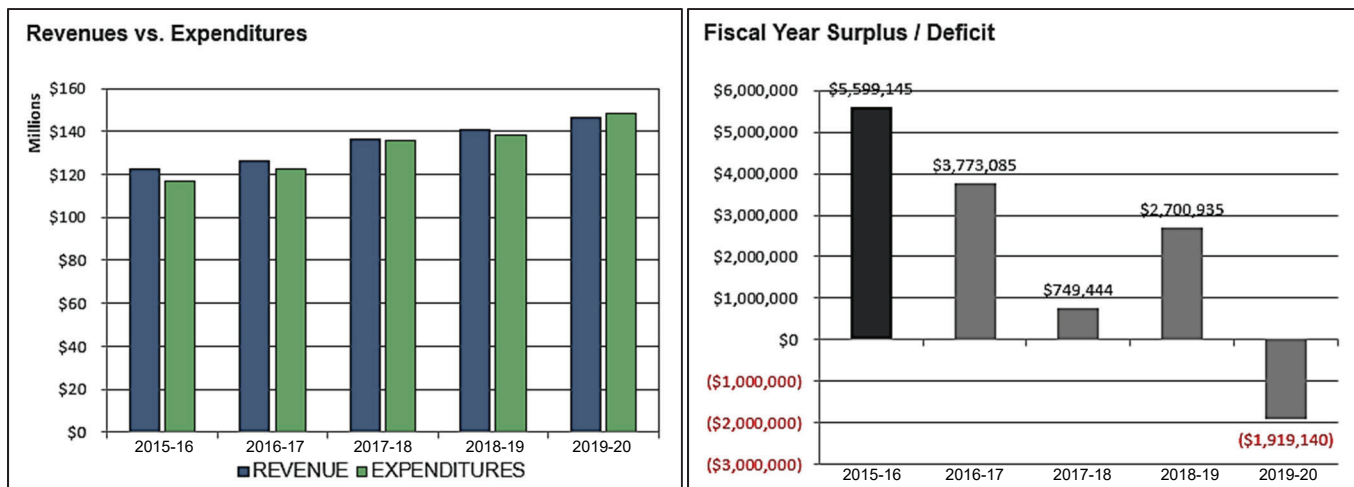
General Fund History

In a balanced operating budget, operating revenues or current year revenue equal operating expenditures. By Oregon law, the fiscal year budget must balance meaning total resources of operating revenue and beginning fund balance equal operating expenditures plus contingencies and reserves set aside for future years.

After the 2007 recession, the District dipped into reserves set aside for a downturn but by 2014-15 the District was able to begin building up reserves. By Board policy, fully funded reserves are 12 percent of operating revenues including 2 percent contingency, 5 percent unappropriated, and 5 percent rainy day fund. The rainy day fund is necessary as the state kicker tax law makes it difficult for the state to save for a downturn in the economy. During the 2007 recession, the District's rainy day fund allowed Tigard-Tualatin School District to maintain a full operating schedule when many districts in the state reduced school days. There are school districts in Oregon that have yet to reinstate school days that were cut during the recession.

In the graph below, operating revenue exceeded operating expenditures every year between 2015-16 and 2018-19, with the gap growing smaller each year and in the 2019-20 expenditures are projected to exceed revenues. In 2014-15, an unanticipated 45.5 percent increase in the local option tax created a one-time revenue surplus that was used to begin to fully fund reserves. After the recession, the District first budgeted fully funded reserves in the 2016-17 budget. Savings on employee health insurance and continued local option tax revenue in excess of budget allowed the District to set aside reserves for an anticipated and significant PERS rate increase in the 2017-19 biennium. For the 2017-18 fiscal year, although revenue exceeds expenditures, there are two significant issues to consider. The first is the state distributed revenue on a 50/50 split, not the more traditional 49/51 split over a biennium, thus requiring the District to set aside \$2.8 million for the 2018-19 fiscal year. The second is one-time funds earned in the 2016-17 fiscal year were applied to spending. In the projection for 2017-18 made a year ago, operating expenditures exceeded operating revenue, but that did not occur due to unanticipated revenue and additional savings on health insurance. In the 2019-21 biennium state revenue was set at \$9.0 billion with a traditional 49/51 split. The 2019-20 school year began in a conventional fashion and that changed on March 13, 2020 when school was closed to the Coronavirus global pandemic. In April, 2020 the Governor issued an Executive Order requiring schools to remain closed and districts implement Distance Learning for All. At the same time the state was projecting revenue shortfalls due to the Governor's orders to close nonessential businesses. The district implemented a spending freeze, natural savings occurred due to building closure and savings were realized on substitute cost due to teaching from home as well as a ban on travel and in person meetings. There were also increased costs due to the closure and staff and building safety due to the virus. The projection for the 2019-20 fiscal year is based on facts known at the time.

It was important to add investments after deep cuts during the recession. In the 2017-18 fiscal year, the District developed the first Strategic Financial Plan and within the plan developed the first five-year forecast. We believe that including a five-year look ahead will help develop sustainable program and advocacy for adequate school funding to support the district's Strategic Plan.



General Fund Projections

The forecast that the School Board adopted in June, 2019 projected a 10% increase in state funding for the 2021-23 and 2023-25 biennium and that funding did not support the current service level budget, which included planned increases in strategic investments, opening a new elementary school and the PERS rate increases in the 2019-21 biennium projected by the retirement system. The forecast anticipated that HB 1049 the PERS containment bill will be signed by the Governor and moderate PERS rate increases thus in 2019-20 funds were not set aside for a large PERS rate increase in the 2021-23 biennium. The prior forecast stated that a sustainable program would require state funding at a \$9.5 billion level or 15.85% for the 2019-21 biennium but with PERS reform state funding a 12% increase in the next two biennia would maintain the current service level and reserves. On March 13, 2020 the School Board voted to close schools due to the global Coronavirus pandemic. In early April 2020 the Oregon Department of Education directed school districts to begin distance learning and later in the month the Governor announced students would not return to the classroom and would finish the year with distance learning. The state revenue forecast issued in May, 2020 showed that state revenue would decrease and that state funding for schools at the budgeted level for the biennium was uncertain.

HB 3427 Student Success Act was signed by the Governor in the spring of 2019 was to provide an additional \$1 billion in state funding each year beginning with the 2021-23 biennium. Additional state revenue would include categorical or targeted funding that will be accounted for outside of the general fund and additional general fund revenue. The forecast anticipated that any new funding would be applied to new program thus does not use new state revenue to reduce the projected deficit. With the Governor's Executive Order to close many nonessential businesses in April the state economist predicted a decline in the new dedicated school revenue. HB 3427 funds cannot be assigned to the general state school fund without legislative action. The Legislature is expected to meeting in late June to consider changes to school funding such as reassigning HB 3427 funds and the use of any state reserves.

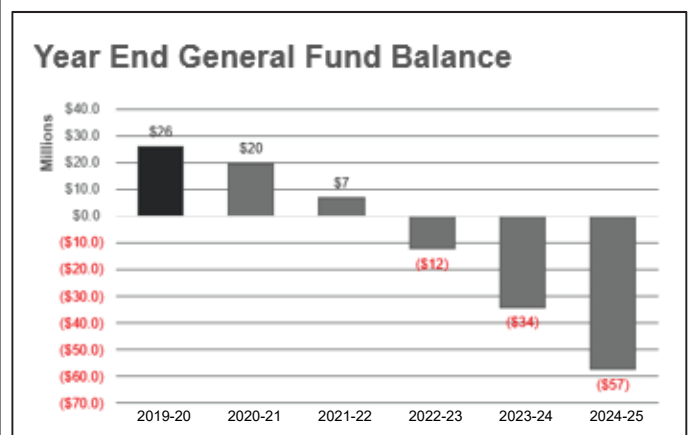
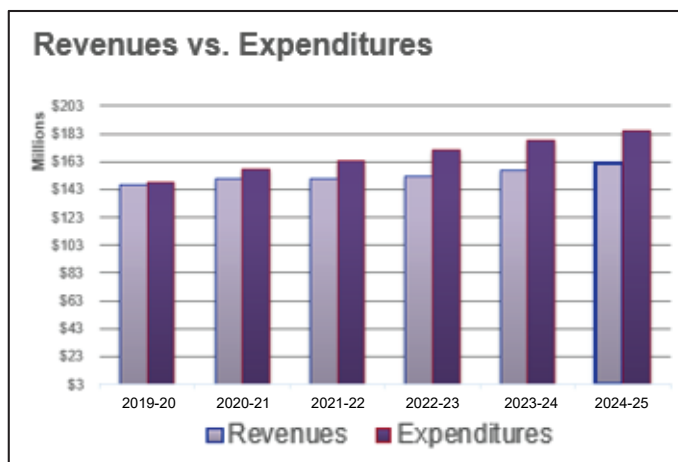
Tigard-Tualatin School District's work with GFOA on Smarter School Spending and Academic Return on Investment were the key tools recommended at the state level for accountability with the Student Success Act funding. The District convened a community-based committee to review the proposed use of the new state Student Investment Account (SIA) funding and developed a budget within the state guidelines and meeting the District's needs in the four areas of Social Emotional Learning, Increased Instructional Time, Class Size and Well-rounded Education. When the District learned of the potential shortfall in the SIA funding the committee was reconvened to prioritize the SIA funds if the funding is reduced. The District has committed to honor the themes prioritized by the committee throughout the general fund budget if SIA funds are used by the Legislature to maintain the current service level in the state grant.

Strategic Financial Plan

Section 5: Five-Year Forecast

Additional uncertainty is the cost of operating schools during a global pandemic. Once students return to the classroom it is anticipated that the cost of operating school will increase due to social distancing rules on school buses, changes in the classroom configuration, changes in student activities, and continued distance learning. Another uncertainty is the number of students and staff who will return to the classroom and other school and district level positions. The forecast does not project or predict any of the additional costs, changes in staff or changes in student enrollment as any basis other than current service level and the opening of the new elementary school in 2022-23 cannot be calculated at this time.

The District is required to adopt a balanced budget and a budget that balances operating revenue with operating expenditures is prudent. In order to balance the budget, the community and administration will advocate reasonable state funding to support our community's Strategic Financial Plan. In last year's plan, we noted that at the state level, local governments need to advocate for PERS rate stabilization and funding that supports the rates set by the PERS Board. HB 3427 Student Success Act and HB1049 the PERS containment bill are monumental steps in the right direction for sustainable school funding in Oregon. The District will work with the community for continued support of the local option levy that currently provides for 100 classroom teachers. Throughout the strategic financial plan cycle the various committees involved will continue to evaluate programs using tools like Academic Return on Investment to prioritize resources, look for savings, and support the District's Strategic Plan and the four cornerstones of Student Achievement, Equity, Talent, and Climate and Culture.



For further reading please see **Appendix 5.A.** for [General Assumptions](#), **Appendix 5.B.** for [Five-Year Forecast Report](#) and **Appendix 5.C.** for [Budget Guiding Principles](#).

Appendix 2.A. What is a Strategic Financial Plan?

	What it is <u>NOT</u> :	What is <u>IS</u> :
Timeframe	An annual budget	A three to five year financial plan determining the District's investments to meet the strategic plan measurement points.
<u>TTSD Strategic Plan</u>	Current service level rollup	Targeted investment or program changes designed to meet the outcomes identified in the District's Strategic Plan
Accountability and return on investment	Not connected to program evaluation or investment effectiveness	Evaluation of program is essential in the decision making process.
Responsiveness to changing circumstances	Static	Financial plan is updated each year with consideration to program effectiveness.

How does the plan differ from the annual budget?

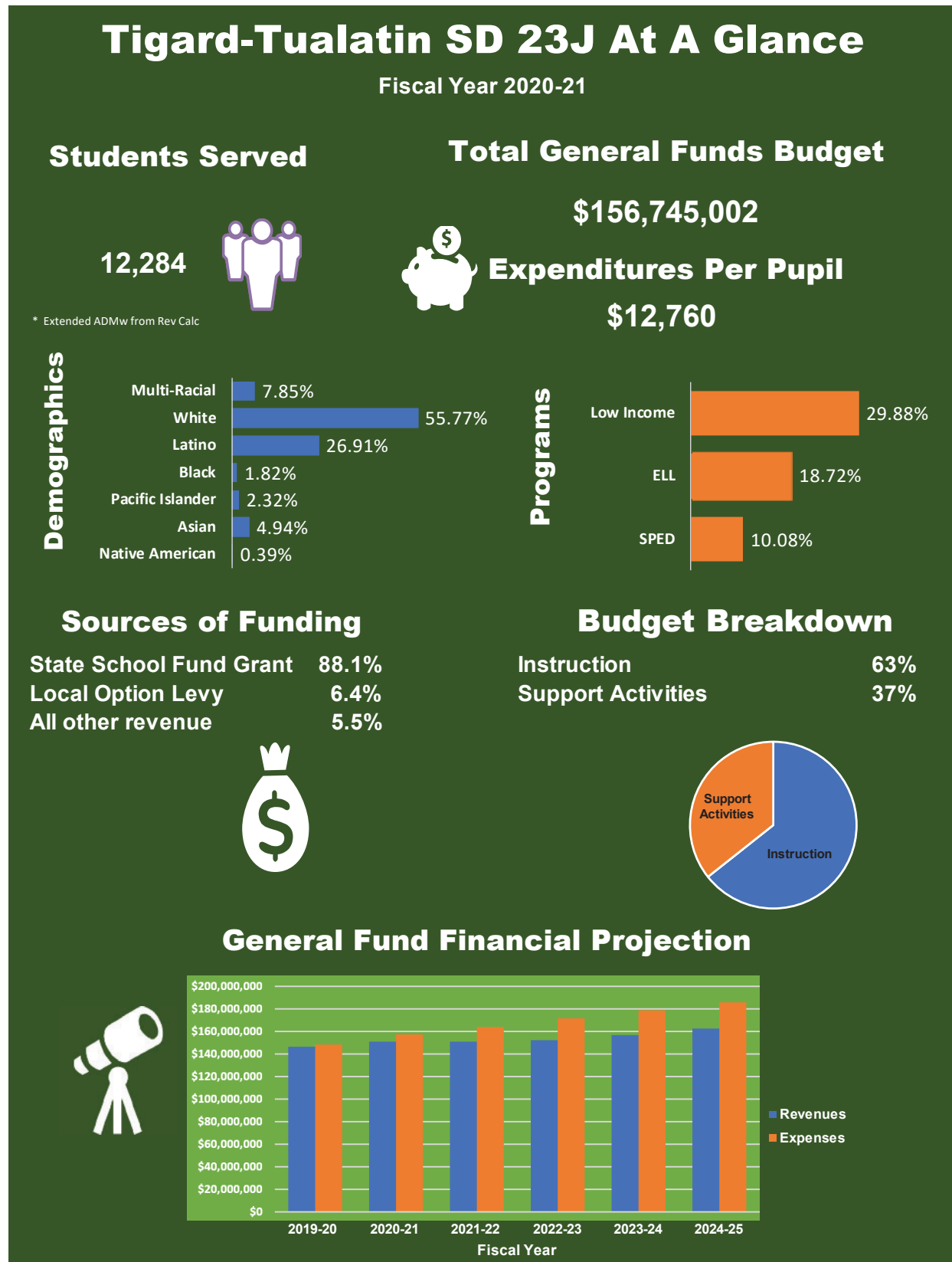
- The strategic financial plan does not replace the annual budget, but serves as the starting point for the annual budgeting process each year. The annual budget will include single-year actions to implement the instructional priorities and resource alignment strategies described in the strategic financial plan and it will continue to include many actions not included in the strategic financial plan (e.g., regular day-to-day services that are not impacted by instructional or resource alignment strategies)

Why is a strategic financial plan a better approach for the district?

- In contrast to the typical budgeting approach, the strategic financial plan is focused on aligning funding to the instructional priorities that will best impact student achievement. Rather than focusing on just a single-year, the strategic financial plan looks across many years. It also incorporates information about what the district's financial picture will look like in future years instead of relying solely on past expenditures. Furthermore, it integrates a robust picture of the costs of initiatives as part of the decision process. **Underlying the strategic financial plan is a spotlight on getting the most bang for your buck when it comes to student learning.**

Appendix 2.B. Broad Stakeholder Engagement

Audience	Strategic Financial Plan/Budget Process	Outreach or Engagement Process
School Board	Superintendent's goal review Serves as part of Budget Committee	Elected
SFP Steering Committee	Meets two time per month during school year	Appointed by Superintendent
SFP Working Group	Meets each Monday all year long	Appointed by Superintendent
Superintendent's Executive Cabinet, Administrative Team and Managers	Develop and review investment priorities Develop department budgets for current service level budgets	Attendance at bi monthly leadership meetings
Leadership from Licensed and Classified employee associations	Contract maintenance and negotiation	Labor management meetings
Community Work Group (Teachers and Classified Employee representatives; Parents and Community Members)	Attend series of 4 Community meetings to engage in discussion of investment level	Volunteered or selected by School Principals, appointed by Superintendent
Budget Committee	Attend series of 4 Community meetings to engage in discussion of investment level and series of two budget listening sessions	Appointed by School Board



Strategic Investment: College and Career Readiness

1. Description of Investment	Identify program and Strategic Plan Goals (example - College and Career Readiness Goal 1.4)
	1. Strategic Plan Goal 1.4 – The district will develop a college and career readiness framework that identifies the highest priority 21 st century success skills for each grade level and content area.
Overview	Provide a narrative that describes the information and/or evidence that supports the need for investment.
	<p>Connecting student work in school to their future endeavors in college and career is instrumental in ensuring purposeful and meaningful post-secondary plans. This work engages students in their learning because they can see the path to their goals. Efforts in the College and Career Readiness of Students exist in three distinct areas.</p> <p>College</p> <ul style="list-style-type: none"> • International Baccalaureate • Dual Credit Courses • AVID/Upward Bound • College and Career Investigation and Planning (M98) • Future Plan Nights/FAFSA Nights • Future Coaching (M98) • College/Aspire Mentors • College and Career Center • ACT/Pre-ACT School-wide Exam • College Visits <p>Career</p> <ul style="list-style-type: none"> • CE2 (Career Education) Work Experience • Job Shadows/Internships • College and Career Investigation and Planning • Future Coaching • Career and Technical Education Programs and Pathways • ASVAB • Career Exposure Visits for Middle and High School <p>Re-Engagement</p> <ul style="list-style-type: none"> • Re-engagement Specialists • Americorps C2C partnership • LIFTT • Durham Education Center • CE2

Current Year New Investment

2. Investment Level (Current Year)	Provide a detailed description of each level of investment into this program (FTE, materials, PD, etc.).	Estimated Costs (Individually list staffing, PD, materials, etc.)
Adequate	College and Career Administrator	1.0 FTE
Adequate	College and Career, CTE, STEAM TOSA.	1.67 Licensed staff \$220,000 Ballot Measure (BM) 98
Adequate	CTE Pathways; Staff, Equipment & PD	Licensed staff: \$426,250 BM98 CTE Equipment: \$70,000
Adequate	Expansion of AVID elective class; AVID professional development.	Licensed staff \$57,000 BM98

Adequate	Middle School Programming	\$375,000
Adequate	Naviance Career and College Readiness resource	Naviance license \$65,830 BM98 Training \$3,300 BM98
Adequate	Measure 98 Building Flow Through (Career Center)	\$260,000
Adequate	College and career readiness and re-engagement including .5 TTOA counselor, 2.0 Re-engagement Specialist, Americorp C2C initiative to increase school attendance.	\$16,000
Basic	Middle School dropout prevention/CTE feeder programing.	\$234,75 (BM98)
	STEM equipment purchases and professional development to support STEM goals in grades K-8.	Professional development \$6,900 (T&L Budget)

3. Implementation Timeline (3 Year Forecast) In the table below, identify the recommended level of investment each year over the next three-year period. For example, if the recommended level of investment in 2018-19 is targeted at the adequate level then provide a description of the program in the corresponding box, leaving the others blank. Be specific.			
	Investment Level Recommended (Basic, Adequate, Optimal)	Detailed Description of Investment (see #2 above with updates for emerging needs)	Estimated New Investment Over and Above Current
2018-19	Adequate	CTE expansion--add new course	Licensed \$18,000
		AVID expansion at High School--add new section	Licensed \$18,000
	Optimal	AVID expansion at middle level. FTE for AVID elective and training for AVID elective teachers	Licensed \$17,000 Training and programming \$18,000 (TTSD)
	Adequate	Naviance maintenance	Classified extended hours \$3,000 (BM98)
	Adequate	College and career readiness/dropout prevention: Engagement Specialist to support increased attendance, increased staffing for College and Career Centers, culturally specific support for students from Pacific Islands, teacher planning	Classified staff \$168,000 (BM98) Contract with culturally specific organization \$50,000 (BM98) Planning and collaboration \$6,000 (BM98)
	Adequate/Optimal	Dual credit teacher collaboration and planning	Licensed extended hour \$4,000 (BM98)
	Adequate/Optimal	STEM professional development to support STEM goals in grades K-8	Professional development \$25,840

2019-20	Adequate	Add additional 1.0 CTE FTE at DEC	Licensed staff \$110,000
	Adequate/Optimal	Review and evaluate middle school AVID, consider expanding elective sections in future years. Above programming is based on currently received funding of \$400 per student under Ballot Measure 98. TTSD will be conducting ongoing planning based on the potential of receiving state funding at a level of \$800/per student in the coming year, as approved by the voters in Ballot Measure 98, based on identified needs	Data-informed planning in process to review program outcomes and determine cost
2020-2021	Basic/Adequate	We are maintaining all staffing but reducing program sub time for collaboration and Career/College fair due to budget impact due to COVID-19.	

4. Outcomes	Identify the short and long term outcomes that will be achieved through this investment. Describe outcomes as specifically as possible. All outcomes should be directly linked to the district strategic plan priorities framework.						
Short Term (1 year)							
Long Term (3 years)		2015-16	2016-17	2017-18	2018-19	2019-20 Q3	2020-21
	The percent of students who achieve all four ACT College and Career Readiness Benchmarks will increase to 40% by 2021	30.0%	24.0%	26.0%	26%		
	Goal	30.0%	32.0%	34.0%	36.0%	38.0%	40.0%
	The percentage of students who enroll in college within 2 years of completing high school will increase to 80% by 2021	72%	71%	69%	68%	68%	
	Goal	72%	73.6%	75.2%	76.8%	78.4%	80%
	The percentage of graduates who have earned 3 or more college level credits or 3 or more CTE credits will increase to 80% by 2021	56.6%	68.5%	64.8%	67.2%	64.0%	
	Goal	55.7%	60.6%	65.4%	70.3%	75.1%	80%

5. Data Review		Summarize the short and long term results as reflected in the data collected after the first full year of implementation of this program/investment.
Short Term	<p>Students enrolled in CTE courses during Semester 1 increased significantly compared to last year from 55.5% in 2018-19 to 63.0% in 2019-20. This is the highest enrollment in the past five years.</p> <p>Students enrolled in Dual Credit courses during Semester 1 decreased enrollment for the first time in the past five years from 54.4% 2018-19 to 44.4% in 2019-20.</p>	
Long Term	Strategic Plan Data - Page 9	

Strategic Investment: Academic Transitions On-Track Program

1. Description of Investment	Identify program and Strategic Plan Goals (example - College and Career Readiness Goal 1.4)
Strategy 1.5: Academic Transitions - Emphasis will be placed on eliminating the decline in achievement that occurs during the transitions to middle and high school.	
Overview	Provide a narrative that describes the information and/or evidence that supports the need for investment.
<p>Students who are on-track by the end of the 9th Grade year are 3 1/2 times more likely to graduate on time. To support all students' progress during their transitional year to high school, we've created academic, social-emotional supports. These supports are provided in a "House" structure where students share courses with smaller groups of peers and the same instructors. By teachers sharing common students, they are able to discuss student needs, share best practice and monitor student progress.</p> <p>In addition to the house structure and 9th Grade Success, students needing Tier II level of support to ensure their success are receive a 4 year model of academic support, college and career readiness, and emotional support with case management.</p> <p>Each of the investment levels offers increasing opportunities to reach additional students by providing resource. Those resources come in the shape of staffing and time to connect.</p> <p>Tier 1 - All Students</p> <ul style="list-style-type: none"> Forecasting and Transition Day Family Orientation 9th Grade Success (data-based initiative to ensure that all 9th Graders are on track to graduate) 9th Grade Houses (smaller student groupings with an identified group of core instructors) System Success Meetings Administrative Instructional Leadership Meetings LINK Crew <p>Tier II - Students with need of Additional Support</p> <ul style="list-style-type: none"> Student Success Meetings Summer Connect SQUAD Hand-placement in master schedule based on data Academic Seminar <p>Tier III - Re-Engagement</p> <ul style="list-style-type: none"> LIFTT SQUAD 	

2. Investment Level	Specific Description of the Investment for 2020-21 (FTE, materials, PD, etc.)	Estimated Costs
2020-21	4.0 FTE On-Track Coordinators to ensure on-time graduation for all 9th Graders and providing Tier II program support	Licensed \$480,000
	0.5 9th Grade Administrator (.25 at each high school) Tyler and Marji	\$18,000
	Tier II programming including summer SQUAD supplies and Jump Start Program	\$10,000
	Summer Connect program for students needing Tier II supports transitioning from 8th to 9th grade	\$36,000

	9th Grade Success PD	\$14,000
	Professional Learning Network with NWRESD Sub-Time	\$10,000
	9th Grade Success Supplies/Link Crew	\$10,000
	8th Grade Success Coordinators	\$120,000

3. Implementation Timeline	In the table below, identify the recommended level of investment each year over the next three-year period. For example, if the recommended level of investment in 2018-19 is targeted at the adequate level then provide a description of the program in the corresponding box, leaving the others blank. Be specific.		
	Investment Level Recommended (Basic, Adequate, Optimal)	Detailed Description of Investment (see 2 above with updates for emerging needs)	Estimated New Investment Over and Above Current
2017-18		2.0 FTE On-Track Coordinators to ensure on-time graduation for all Freshman and providing Tier II program support Tier II programming including summer Jump Start Program Summer Connect program for students needing Tier II supports transitioning from 8th to 9th grade	Licensed \$220,000 \$18,000 \$50,000
2018-19	Adequate Adequate	Additional 2.0 FTE On-Track Coordinators to ensure on-time graduation for all 9th Grade and providing Tier II program support Tier II programming (additional cohort) including summer Jump Start Program	See Above
2019-20	Adequate	Maintain above programming Investigate needs for Middle School Transitions to create an appropriate system	Maintain above programming
2020-21	Basic	Maintain above programming at a reduced program costs and delay of new programming (CTE exploration courses) due to COVID-19 hybrid programming.	Made reduction in budgets due to 35% cut in M98 funding.

4. Outcomes	Identify the short and long term outcomes that will be achieved through this investment. Describe outcomes as specifically as possible. All outcomes should be directly linked to the district strategic plan priorities framework.						
Short Term (1 year)							
Long Term (3 years)		2015-16	2016-17	2017-18	2018-19	2019-20 Q3	2020-21
	The percent of students failing one or more courses in their 6th grade year will decrease from 20.7% to	14.8%	20.7%	15.3%	20.6%	NA*	

	10%						
	Goal	14.8%	13.8%	12.9%	11.9%	11%	10%
	The percent of students earning 6 or more high school credits by the end of their 9th Grade year will increase from 87.9% to 99.0%	87.9%	86.0%	89.8%	90.8%	91.3%	
	Goal	87.9%	90.1%	92.3%	94.6%	96.8%	99.0%
	The percent of 9th Grade students missing 10% of school days will decrease from 17.2% to 10%	17.2%	21.4%	24.5%	20.4%	16.5%*	
	Goal	17.2%	15.8%	14.3%	12.9%	11.4%	10.0%

5. Measurement Points	Identify the specific measurement points (data) that will be collected to determine if short and long term outcomes are being achieved.
Short Term	As of 2019-2020 Semester 1, 92% of TTSD 9th grade students were on track to graduate. As of Quarter 3* of 2020-21, the percent of Freshmen who are chronically absent decreased by 3% from the year prior.
Long Term	Strategic Plan Data - Page 10

Strategic Investment: Redefining Learning

1. Description of Investment	Identify program and Strategic Plan Goals
<p>Strategic Plan Strategy 1.2: Instructional Technology Integration: Instruction within 1:1 technology classrooms will consistently employ transformational practices consistent with the district instructional framework and career and college readiness standards that emphasize student engagement in the 4 C's (critical thinking, collaboration, communication, creativity).</p> <p>GOALS:</p> <ol style="list-style-type: none"> 1. Digital Accessibility 2. Instructional Framework 3. Student Achievement 4. College & Career Ready 	
Overview	Provide a narrative that describes the information and/or evidence that supports the need for investment.
<p>We must transform teaching to better serve a generation of learners who are part of today's rapidly moving world where information is accessible in ways never experienced before. These are unprecedented times and we are poised to significantly impact the way our students enter the world beyond TTSD. To do this we must collectively commit to transforming our instructional practices by:</p> <ul style="list-style-type: none"> - Embracing risk and the possibility of failure by emphasizing the process of learning rather than the product itself; (Inspire) - Transferring the ownership of knowledge by facilitating the creation of a product that reflects the learning objectives; (Prepare) - Transferring the ownership of learning by allowing students to drive the way they show us what they know; (Empower) - Determining how the skills we want students to learn apply to their real world in an authentic and relevant way. (Empower) <p style="text-align: center;">=====</p> <p>Theory of Action:</p> <p>If</p> <ul style="list-style-type: none"> • We develop and implement a foundation for personalized digital learning for every student... <p>And...</p> <ul style="list-style-type: none"> • 100% of students have access to a personal technology device [1:1] • Teaching & Learning provides teachers with support to leverage technological tools for learning objectives • Administrators understand, encourage and champion transformative teaching • Teachers transform their instruction through the use of instructional coaches & professional development • Students have the knowledge and skills to use the tool to access resources and content to improve & demonstrate their learning • Devices are used on a daily basis to differentiate and transform instruction <p>Then...</p> <ul style="list-style-type: none"> • Teacher effectiveness increases in the use of instructional technology to integrate the 4 c's— critical thinking, communication, collaboration and creativity into daily instruction. • Students graduate with 21st century skills that are college and career ready. 	

2. Investment Level	Specific Description of the Investment for 2020-21 (FTE, materials, PD, etc.)	Estimated Costs
Basic	Chromebooks	\$470,000 (Local Bond)
	iPADs	\$815,000 (Local Bond)

	Continue to be a total of 6 Licensed FTE - Instructional Coaches.	\$750,000 (Local Bond)
	Licensing for software, apps, extensions, management	\$30,000

3. Implementation Timeline	In the table below, identify the recommended level of investment each year over the next three-year period. For example, if the recommended level of investment in 2018-19 is targeted at the adequate level then provide a description of the program in the corresponding box, leaving the others blank. Be specific.		
	2018-19	2019-20	2020-21
Basic	<ul style="list-style-type: none"> 1 Licensed FTE - ES Instructional Coach \$110,000 1 Classified FTE - ES Tech Support \$80,000 	<ul style="list-style-type: none"> 1 Classified FTE - High School Tech Support, \$70,000 1 Licensed FTE - ES Instructional Coach \$110,000 \$20,000 in licensing for software, apps, extensions, management Sub time for teachers to work with instructional technology coach (2 day per building) 	<ul style="list-style-type: none"> \$30,000 in licensing for software, apps, extensions, management

4. Outcomes	Identify the short and long term outcomes that will be achieved through this investment. Describe outcomes as specifically as possible. All outcomes should be directly linked to the district strategic plan priorities framework.
Short Term (1 year)	<ul style="list-style-type: none"> Students will have more opportunities to reach a wider audience, have authentic learning opportunities and choice in demonstrating their knowledge of content standards. Digital accessibility (additional grades/students with 1:1 devices & Digital Citizenship lessons being taught K-12 throughout the year) “Transformational Practice” & “light switch technology” are phrases 100% of TTSD teachers know and understand. Each are challenged with <i>how</i> they will incorporate these into their classroom that will better engage and prepare students for the world in which they will live beyond K-12. All teaching staff will understand the Redefining Learning instructional goals to bring innovate lessons into each and every classroom at TTSD. Administrators will receive professional development around calibrating and evaluating 2.11 on the TTSD Professional Standards Rubric
Long Term (3 years)	<ul style="list-style-type: none"> Students graduate with 21st century skills that are college and career ready. <i>ALL</i> students will have had multiple years of access to a world of information, will be better prepared to evaluate the validity of the content they find, will be able to communicate and collaborate with a variety of audiences and will be equipped with the skills to critically assess new situations to identify solutions. Teacher effectiveness increases in the use of instructional technology to integrate the 4 c’s– critical thinking, communication, collaboration and creativity into daily instruction. Transformational Practices are witnessed in each classroom, to some degree, engaging students in their learning and empowering students to demonstrate in various ways their knowledge (both IN the classroom and to a broader audience OUTSIDE of the classroom)

5. Measurement Points	Identify the specific measurement points (data) that will be collected to determine if short and long term outcomes are being achieved.
Short Term	<ul style="list-style-type: none"> 80% of teachers at schools where instructional (technology) coaches exist will participate in 2 full cycles of coaching (HS, MS, CFT, TMP) 80% of students in 1:1 classrooms will engage in each of the following in their classes: digital workflow, real-time digital feedback/guidance from their teacher during a project or assignment, an opportunity to be creative/have options when demonstrating their content knowledge, digitally collaborate with peers, and/or opportunities to demonstrate understanding of a topic with digital formative assessment tools.

		2017-18	2018-19	2019-20 Q3	2020-21																																																	
	80% of teachers at schools where instructional (technology) coaches exist will participate in 2 full cycles of coaching (HS, MS, CFT, TMP)	65.0%	77.0%	N/A*																																																		
	% of teachers at schools where instructional coaches exist will participate in cycles at the “Instruction and Learning” focused level	38.0%	47.2%	N/A*																																																		
	Goal																																																					
	80% of students in 1:1 classrooms will engage in each of the following in their classes: digital workflow, real-time digital feedback/guidance from their teacher during a project or assignment, an opportunity to be creative/have options when demonstrating their content knowledge, digitally collaborate with peers, and/or opportunities to demonstrate understanding of a topic with digital formative assessment tools.	Data has never been systematically collected for this goal as it was considered time prohibitive for teachers to track this data.																																																				
	Goal																																																					
Long Term	<table><tr><td>Student Survey Results</td><td>2017-18</td><td>2018-19</td><td>2019-20 Q3</td><td>2020-21</td></tr><tr><td>Empowered Learner</td><td>3.64 out of 4</td><td>3.54 out of 5</td><td>3.92 out of 5</td><td></td></tr><tr><td>Knowledge Constructor</td><td>3.58</td><td>3.67</td><td>3.78</td><td></td></tr><tr><td>Computational Thinker</td><td>3.67</td><td>3.87</td><td>4.07</td><td></td></tr><tr><td>Innovative Designer</td><td>3.48</td><td>3.56</td><td>3.63</td><td></td></tr><tr><td>Global Collaborator</td><td>3.10</td><td>2.47</td><td>3.27</td><td></td></tr><tr><td>Creative Communicator</td><td>3.84</td><td>3.18</td><td>3.79</td><td></td></tr></table> <table><tr><td></td><td>2015-16</td><td>2016-17</td><td>2017-18</td><td>2018-19</td><td>2019-20 Q3</td><td>2020-21</td></tr><tr><td>50% of Teachers are at <i>least</i> a MEETS on the following standard: TTSD Licensed Professional Standard 2.11: “Teacher maximizes student learning by facilitating the use of available technology tools and resources.”</td><td>91.8%</td><td>91.3%</td><td>82.2%</td><td>89.7%</td><td>77.4%</td><td></td></tr></table> <p>*Work done around re-adjusting expectations for this standard.</p> <ul style="list-style-type: none">Students:<ul style="list-style-type: none">Survey results indicate greater sense of expertise with relevant technology tools that prepare them for career or work, ownership of their learning, and confidence in the 4 Cs.Academic achievement realized through increased engagement with school (attendance), as well as through common summative assessments and standardized tests50% of Teachers are at <i>least</i> a MEETS on the following standard: TTSD Licensed Professional Standard 2.11: “Teacher maximizes student learning by facilitating the use of available technology tools and resources.” Artifacts are celebrated and principals are noting in their walk-throughs evidence in how teachers are maximizing technology (language development, student feedback, questioning and analyzing ideas from diverse perspectives, projects requiring critical thinking skills that reach a local/global audience and/or with student engagement). <p>Strategic Plan Data - Page 6</p>					Student Survey Results	2017-18	2018-19	2019-20 Q3	2020-21	Empowered Learner	3.64 out of 4	3.54 out of 5	3.92 out of 5		Knowledge Constructor	3.58	3.67	3.78		Computational Thinker	3.67	3.87	4.07		Innovative Designer	3.48	3.56	3.63		Global Collaborator	3.10	2.47	3.27		Creative Communicator	3.84	3.18	3.79			2015-16	2016-17	2017-18	2018-19	2019-20 Q3	2020-21	50% of Teachers are at <i>least</i> a MEETS on the following standard: TTSD Licensed Professional Standard 2.11: “Teacher maximizes student learning by facilitating the use of available technology tools and resources.”	91.8%	91.3%	82.2%	89.7%	77.4%	
Student Survey Results	2017-18	2018-19	2019-20 Q3	2020-21																																																		
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50% of Teachers are at <i>least</i> a MEETS on the following standard: TTSD Licensed Professional Standard 2.11: “Teacher maximizes student learning by facilitating the use of available technology tools and resources.”	91.8%	91.3%	82.2%	89.7%	77.4%																																																	

Strategic Investment Title: Early Learning

1. Description of Investment	Identify program and Strategic Plan Goals (example - College and Career Readiness Goal 1.4)
4.3 Preschool: District will complete the development of a preschool program vision and implementation plan designed to engage our most underserved students in a rigorous pre-K educational experience.	
Overview	Provide a narrative that describes the information and/or evidence that supports the need for investment.
<p>Early learning has strong research to back the idea of helping students reach benchmarks throughout their school career including increased graduation rates.</p> <p>Research shows that providing a high quality education for children before they turn five yields significant long-term benefits. One well-known study, the <u>HighScope Perry Preschool Study</u> (Schweinhart, Montie et al, 2011), found that individuals who were enrolled in a quality preschool program ultimately earned up to \$2,000 more per month than those who were not. Young people who were in preschool programs are more likely to graduate from high school, to own homes, and have longer marriages. Other studies, like <u>The Abecedarian Project</u> (Campbell, Heckman et al 2014), show similar results. Children in quality preschool programs are less likely to repeat grades, need special education, or get into future trouble with the law. Early childhood education makes good economic sense, as well. In <u>Early Childhood Development: Economic Development with a High Public Return</u> (Rolnick, 2003), a high-ranking Federal Reserve Bank official pegs its return on investment at 12 percent, after inflation. <u>NEA President Dennis Van Roekel</u> (Roekel, 2013) says “High-quality early childhood education and full-day kindergarten are fundamental to a student’s long term success and shouldn’t be determined by their parents’ income... [It] is the right thing to do.”</p>	

2. Investment Level	Specific Description of the Investment for 2020-21 (FTE, materials, PD, etc.)	Estimated Cost (funding source)
Adequate	Early Learning Family Resource Coordinator (grant from Early Learning Washington County)	\$75,000 (Wash. Co.)
	Head Start Classrooms--six half-day classes serving 120 students total (Head Start funds)	\$1,100,000 (Head Start)
	2 Preschool Promise Classrooms (full day Head Start--comb. Grant from Early Learning Washington County and Head Start Funds)	\$408,000 (Head Start plus Wash Co. Preschool Promise funds)
	Juntos Aprendemos program at 4 schools (one school funded by grant from Early Learning Washington County) one day per week.	\$63,000 (Wash. Co.) + \$217,000 (TTSD)
	1.0 FTE Early Learning Coordinator - (Planning, coordination and partnership development)	Early Learning Coordinator: \$75,000 (TTSD)
	Professional Development - Aligning PreSchool/Head Start/ Kindergarten - teacher/staff professional development; interagency and community partnership trainings.	Prof. Dev. \$5,000 (TTSD)
	Pre-K -third-grade alignment: curriculum exploration; participation in PreK-3 planning collaborative; possible planning for TWI Preschool classroom; planning for Templeton Early Learning Center	PreK-3 planning \$10,000 (TTSD)
	Two TTSD mixed delivery preschool classrooms: 2 FTE Licensed Teachers and 3 FTE Instructional Assistants (funded by NWRES D Early Childhood Special Education Services)	\$250,000 (TTSD) \$149,658 (NWRES D)

3. Implementation Timeline	In the table below, identify the recommended level of investment each year over the next three-year period. For example, if the recommended level of investment in 2020-21 is targeted at the adequate level then provide a description of the program in the corresponding box, leaving the others blank. Be specific.		
	Investment Level	Description	Budget Adjustment
2020-21 plans include preparation for the Templeton Early Learning Center, including adopting district Pre-K curricula for English language and dual-language classrooms, and preparing for student transportation for the Early Learning Center in 2021-22	Adequate	PreK curricula for English-language and dual language classrooms	\$20,000
		Buy two busses to be available for routes at the Early Learning Center in 2021-22 (annual payment--spread over ten years)	\$27,600

4. Outcomes	Identify the short and long term outcomes that will be achieved through this investment. Describe outcomes as specifically as possible. All outcomes should be directly linked to the district strategic plan priorities framework.						
Short Term (1 year)	<ul style="list-style-type: none"> Students ability to recognize: written letters, name in writing, first initial of name, numbers Students will have increased self-regulation and will understand school rules Increased parent outcomes such as: knowledge about kindergarten, reading more frequently with their children, increased early learning activities at home, parents able to advocate for their children, parents connected to community 						
Long Term (3 years)	<ul style="list-style-type: none"> Performing better on kindergarten assessment: math, reading, and self-regulation Increased scores on 3rd grade benchmark Achievement gap will be closed 						
		2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
	The percentage of entering Kindergarten students with well-developed Self-Regulation will increase from 56.5% in 2015-16 to 75% as evidenced by having a 3.5 average on the Oregon Kindergarten Assessment.	56.5%	63.0%	58.4%	57.2%	59.8%	N/A*
	Goal	56.5%	60.2%	63.9%	67.6%	71.3%	75.0%
	The percentage of Kindergarten students achieving Fall DIBELS Reading Benchmarks will increase from 55.5% in 2015-16 to 75%.	55.5%	53.6%	57.5%	57.7%	59.4%	
	Goal	55.5%	59.4%	63.3%	67.2%	71.1%	75.0%

5. Measurement Points	Identify the specific measurement points (data) that will be collected to determine if short and long term outcomes are being achieved.				
Short Term	Number of enrolling Kindergarteners who attended preschool increased year over year. With increases focused in under-served demographic groups, particularly Latino.				
		2016-17	2017-18	2018-19	2019-20
	Percent of Enrolling Kindergarteners who attended preschool will increase	77.1%	77.8%	78.2%	78.1%
	Pacific Islanders	23.1%	26.7%	10.0%	17.4%
	Latino	58.2%	59.7%	61.2%	60.3%
	Black	59.7%	85.7%	75.0%	90.0%
Long Term	Strategic Plan Data - Page 20, 21				

Appendix 5.A. General Assumptions

The projection is based on the actual State School Fund Grant of \$9.0 billion for the 2019-21 biennium which is a 9.76% increase over the 17-19 biennium.

Last year in these assumptions the revenue forecast was for unprecedented school funding in Oregon with 10% year over year increases projected in the state grant and funding from the new Corporate Activity Tax for the Student Success Act. These same projections held true through February 2020 in the current fiscal year. Due to the global Coronavirus pandemic and resulting recession, funding for the second year of the 2020-21 biennium is uncertain at this time. The June state resources projection is down from the March estimate by \$1.8 billion. The state faces a \$664 million general fund deficit. The new Corporate Activity Tax (CAT) is down \$414 million or 25%. Projections for these revenues are estimated to be down for the 2021-23 biennium as well.

The State School Fund Grant formula is based on the district's ADMw or weighted average daily membership. The district's demographer projected a scant 1 % increase in enrollment for the 2019-20 school year and in fact the enrollment declined by 42 students or 0.3 percent. The counts for poverty have been declining in proportion to the statewide decline. ELL weighted at 25 percent had been declining but a change in the identification process has caused this student count to increase in the current year. The ADMw projection for future years is based on a flat statewide projected ADMw and a flat Tigard-Tualatin School District trend. There are no assumptions regarding enrollment changes due to the global pandemic.

Local option taxes are difficult to predict. The District has chosen to predict 3% growth. Declines in property values would cause this revenue to experience a slower growth or even a decline. A review of property tax collections in past recessions has not shown a decrease in collections. The prior Great Recession was due to issues in the real estate and mortgage industries. The current recession is due to impacts of the health crisis and not a financial crisis.

This five-year projection is a living document and will be updated as events occur or changes in the economy are noted. The five-year history provides support and content for the estimates in future years.

2019-21 Biennium

Assumptions for 2020-21:

- Revenue
 - State School Fund Grant is based on a 49-51 split.
 - \$1.5 million is allocated in reserves for the opening of Art Rutkin Elementary School in the fall of 2022.
 - Local Option Levy revenue will not increase over the prior year's budget.
 - The high cost disability grant will increase
 - Interest income will not increase due a sharp drop in interest rates due to the recession caused by the global pandemic.
 - All other revenue will essentially remain flat.
- Expenditures

- Salaries and benefits will grow at the 2019-20 negotiated rates. Collective bargaining agreements for three employee groups, licensed, administrators, and the manager and confidential group will expire on June 30, 2020.
- Additions to the 20-21 budget will continue in the current service level with no adjustments for inflation except:
 - Transportation costs will increase 2.1%
 - Certain increases are based on the State School Fund Grant rate per student.
- Due to the closure of school buildings on March 13, 2020, the move to Distance Learning for All for the remainder of the school year and the hiring and spending freeze there are significant differences between the projected 2019-20 estimated expenditures and the 2020-21 budget which is based on the prior year budgeted current service level.
 - Closure of school buildings resulted in savings in building operations.
 - Distance Learning, meeting and travel restrictions eliminated substitute and extended hour costs.
 - Spring athletics were cancelled.
 - School savings transfers were eliminated.

2021-23 Biennium

Based on a total allocation \$9.0 billion or a 0% increase over the prior biennium. The Office of Economic Analysis does not predict that the state will be out of the recession until after the 2021-23 biennium. Flat funding is predicted.

Assumptions for 2021-22 and 2022-23:

- Revenue
 - SSFG based on a 50/50 split.
 - Local Option Levy revenue will increase at 3%.
- Expenditures
 - Art Rutkin Elementary School will open in the fall of 2022. Staff will be added to the budget from the funds reserved in prior years. There will be additional costs to operate a new school site. As the district plans to open with a smaller enrollment than originally projected the new school startup is estimated at \$1.8 million down from \$2.5 million in the prior forecast and the \$3 million included in the earlier forecast.
 - Salaries and benefits will grow at the negotiated rates.
 - The projected impact of HB 1049, the PERS containment bill, is included in the forecast with a rate increase not included in the forecast due to the number of lower-cost OPSRP rate employees now exceeding the number of Tier I and Tier II employees.
 - Additions to prior year budgets will continue in the current service level with a 2% adjustment for inflation in the first year of the biennium except:
 - Transportation costs will increase 2.1% in both years
 - Certain increases are based on the State School Fund Grant rate per student.
 - The second year of the biennium most of the spending categories were held to zero increase.

2023-25 Biennium

Based on a total allocation of \$9.45 billion or a 5% increase over the prior biennium. The Office of Economic Analysis stated that ending the recession would bring the state back to pre-recession levels so a modest in state revenue is projected.

Assumptions for 2023-24 and 2024-25:

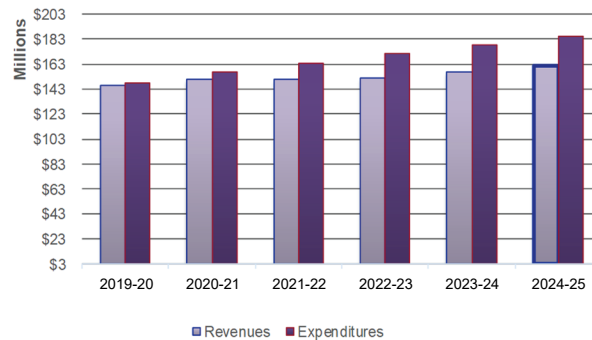
- Revenue
 - SSFG based on a 49/51 split.
 - Local Option Levy revenue will continue to increase at 3%.
 - All other revenue will remain flat.
- Expenditures
 - Salaries and benefits will grow at the negotiated rates.
 - The projected impact of HB 1049, the PERS containment bill, is included in the forecast with a rate increase not included in the forecast due to the number of lower-cost OPSRP rate employees now exceeding the number of Tier I and Tier II employees.
 - Additions to prior year budgets will continue in the current service level with a 2% adjustment for inflation in the first year of the biennium except:
 - Transportation costs will increase 2.1% in both years
 - Certain increases are based on the State School Fund Grant rate per student.
 - The second year of the biennium most of the spending categories were held to zero increase.

Appendix 5.B. Five-Year Forecast

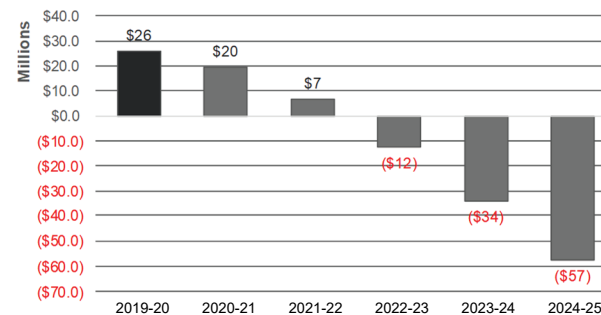
Tigard-Tualatin School District 23J -General Fund Five-Year Forecast

	Estimated Actual	REVENUE / EXPENDITURE PROJECTIONS									
	2019-20	2020-21		2021-22		2022-23		2023-24		2024-25	
REVENUE											
SSF Sources	\$128,913,804	\$132,842,442	3.05%	\$132,378,293	-0.35%	\$133,708,854	1.01%	\$137,706,379	2.99%	\$142,914,063	3.78%
Local Option Levy	\$9,383,538	\$9,341,400	-0.45%	\$9,619,452	2.98%	\$9,905,845	2.98%	\$10,200,831	2.98%	\$10,504,665	2.98%
Other Local Revenue	\$2,654,151	\$3,035,265	14.36%	\$3,035,265	0.00%	\$3,045,465	0.34%	\$3,058,301	0.42%	\$3,113,046	1.79%
Other Intermediate Revenue	\$1,970,000	\$1,970,000	0.00%	\$1,970,000	0.00%	\$1,970,000	0.00%	\$1,970,000	0.00%	\$1,970,000	0.00%
Other State Sources	\$3,352,228	\$3,690,000	10.08%	\$3,690,000	0.00%	\$3,690,000	0.00%	\$3,690,000	0.00%	\$3,690,000	0.00%
Other Federal Sources	\$0	\$0		\$0		\$0		\$0		\$0	
All Other Sources	\$1,348	\$0	-100.00%	\$0		\$0		\$0		\$0	
TOTAL REVENUE	\$146,275,069	\$150,879,106	3.15%	\$150,693,010	-0.12%	\$152,320,164	1.08%	\$156,625,510	2.83%	\$162,191,774	3.55%
EXPENDITURES											
Salaries	\$73,230,526	\$77,250,766	5.49%	\$80,732,854	4.51%	\$85,242,765	5.59%	\$89,086,524	4.51%	\$93,104,197	4.51%
Benefits	\$53,304,370	\$56,251,637	5.53%	\$58,519,717	4.03%	\$61,573,158	5.22%	\$64,077,348	4.07%	\$66,668,019	4.04%
All Other	\$21,659,313	\$23,771,212	9.75%	\$24,242,953	1.98%	\$24,743,065	2.06%	\$25,238,124	2.00%	\$25,597,278	1.42%
TOTAL EXPENDITURES	\$148,194,209	\$157,273,615	6.13%	\$163,495,523	3.96%	\$171,558,988	4.93%	\$178,401,995	3.99%	\$185,369,494	3.91%
SURPLUS / DEFICIT	(\$1,919,140)	(\$6,394,509)		(\$12,802,513)		(\$19,238,825)		(\$21,776,485)		(\$23,177,720)	
BEGINNING FUND BALANCE	\$27,964,941	\$26,045,801		\$19,651,293		\$6,848,780		(\$12,390,045)		(\$34,166,529)	
PROJECTED YEAR END BALANCE	\$26,045,801	\$19,651,293		\$6,848,780		(\$12,390,045)		(\$34,166,529)		(\$57,344,249)	
FUND BALANCE AS % OF EXPENDITURES	17.58%	12.49%		4.19%		-7.22%		-19.15%		-30.94%	
FUND BALANCE AS # OF MONTHS OF EXPEND.	2.11	1.50		0.50		(0.87)		(2.30)		(3.71)	

Revenues vs. Expenditures



Year End General Fund Balance

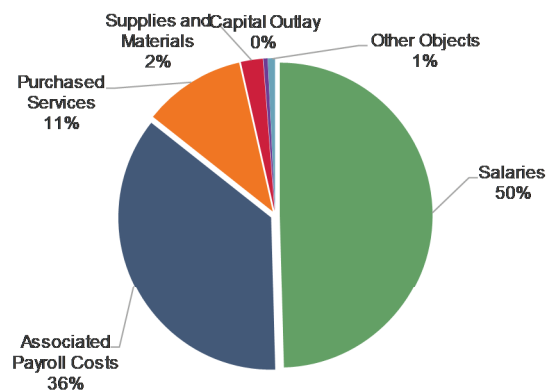


Appendix 5.B. Five-Year Forecast

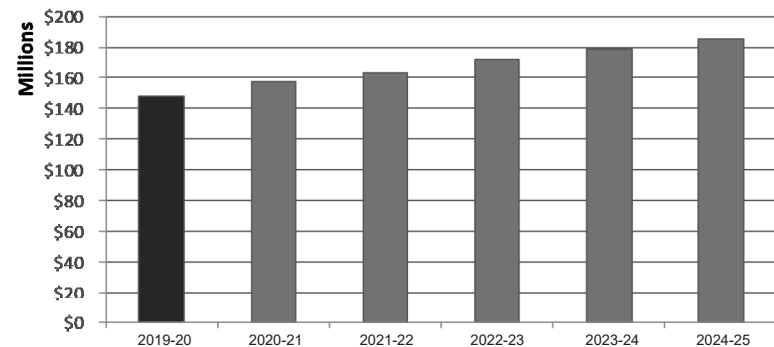
Tigard-Tualatin School District 23J - General Fund - Expenditure Analysis

	Estimated Actual	EXPENDITURE PROJECTIONS									
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25					
Salaries	\$73,230,526	\$77,250,766	5.49%	\$80,732,854	4.51%	\$85,242,765	5.59%	\$89,086,524	4.51%	\$93,104,197	4.51%
Associated Payroll Costs	\$53,304,370	\$56,251,637	5.53%	\$58,519,717	4.03%	\$61,573,158	5.22%	\$64,077,348	4.07%	\$66,668,019	4.04%
TOTAL SALARIES & BENEFITS	\$126,534,896	\$133,502,403	5.51%	\$139,252,570	4.31%	\$146,815,924	5.43%	\$153,163,871	4.32%	\$159,772,216	4.31%
Purchased Services	\$15,972,093	\$18,537,981	16.06%	\$18,914,157	2.03%	\$19,366,698	2.39%	\$19,763,330	2.05%	\$20,075,243	1.58%
Supplies and Materials	\$3,437,698	\$3,537,473	2.90%	\$3,608,223	2.00%	\$3,655,794	1.32%	\$3,728,910	2.00%	\$3,776,150	1.27%
Capital Outlay	\$667,161	\$99,700	-85.06%	\$101,694	2.00%	\$101,694	0.00%	\$103,728	2.00%	\$103,728	0.00%
Other Objects	\$1,127,381	\$1,141,058	1.21%	\$1,163,879	2.00%	\$1,163,879	0.00%	\$1,187,157	2.00%	\$1,187,157	0.00%
Transfers	\$454,980	\$455,000	0.00%	\$455,000	0.00%	\$455,000	0.00%	\$455,000	0.00%	\$455,000	0.00%
Other Uses of Funds	\$0	\$0		\$0		\$0		\$0		\$0	
TOTAL ALL OTHER	\$21,659,313	\$23,771,212	9.75%	\$24,242,953	1.98%	\$24,743,065	2.06%	\$25,238,124	2.00%	\$25,597,278	1.42%
TOTAL EXPENDITURES	\$148,194,209	\$157,273,615	6.13%	\$163,495,523	3.96%	\$171,558,988	4.93%	\$178,401,995	3.99%	\$185,369,494	3.91%

2019 Budgeted Expenditure Allocation by Object



Expenditure Projection



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ANALYTICS

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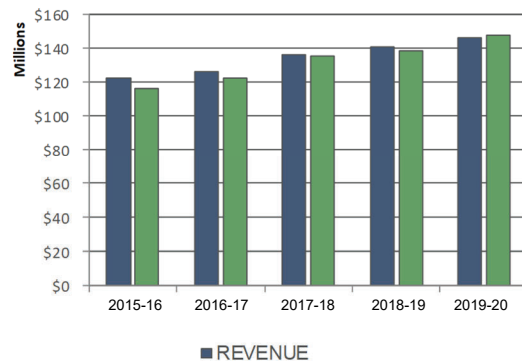
Strategic Financial Plan
Appendix 5.B. Five-Year Forecast

Tigard-Tualatin School District 23J - General Fund - Historical Summary

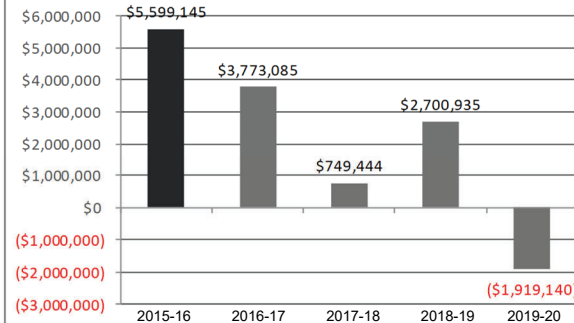
Strategic Financial 5 Year Plan 20-21 Step and Current COLA over 5 years

	ACTUAL REVENUE / EXPENDITURE							Estimated Actual	
	2015-16	2016-17		2017-18		2018-19		2019-20	
REVENUE									
Local Sources	\$57,224,251	\$60,224,459	5.2%	\$63,871,974	6.1%	\$69,688,201	9.1%	\$68,899,104	-1.1%
Intermediate Sources	\$1,957,778	\$1,875,770	-4.2%	\$1,142,292	-39.1%	\$1,509,693	32.2%	\$2,346,522	55.4%
State Sources	\$63,147,528	\$64,355,171	1.9%	\$71,578,712	11.2%	\$69,866,394	-2.4%	\$75,028,095	7.4%
Federal Sources	\$1,514	\$506	-66.6%	\$3,030	498.9%	\$19,811	553.8%	\$0	-100.0%
Other Sources	\$0	\$1,500		\$3,400	126.7%	\$968	-71.5%	\$1,348	39.3%
TOTAL REVENUE	\$122,331,071	\$126,457,407	3.4%	\$136,599,408	8.0%	\$141,085,066	3.3%	\$146,275,069	3.7%
EXPENDITURES									
Salaries	\$62,759,974	\$64,695,384	3.1%	\$67,043,439	3.6%	\$69,173,132	3.2%	\$73,230,526	5.9%
Benefits	\$38,412,576	\$41,001,157	6.7%	\$46,492,158	13.4%	\$47,058,336	1.2%	\$53,304,370	13.3%
All Other	\$15,559,377	\$16,987,781	9.2%	\$22,314,367	31.4%	\$22,152,662	-0.7%	\$21,659,313	-2.2%
TOTAL EXPENDITURES	\$116,731,927	\$122,684,322	5.10%	\$135,849,964	10.73%	\$138,384,131	1.87%	\$148,194,209	7.1%
SURPLUS / DEFICIT	\$5,599,145	\$3,773,085		\$749,444		\$2,700,935		(\$1,919,140)	
BEGINNING FUND BALANCE	\$15,142,332	\$20,741,477		\$24,514,562		\$25,264,006		\$27,964,941	
YEAR-END FUND BALANCE	\$20,741,477	\$24,514,562		\$25,264,006		\$27,964,941		\$26,045,801	
FUND BALANCE AS % OF EXPENDITURES	17.77%	19.98%		18.60%		20.21%		17.58%	
FUND BALANCE AS # OF MONTHS OF EXPEND.	2.13	2.40		2.23		2.42		2.11	

Revenues vs. Expenditures

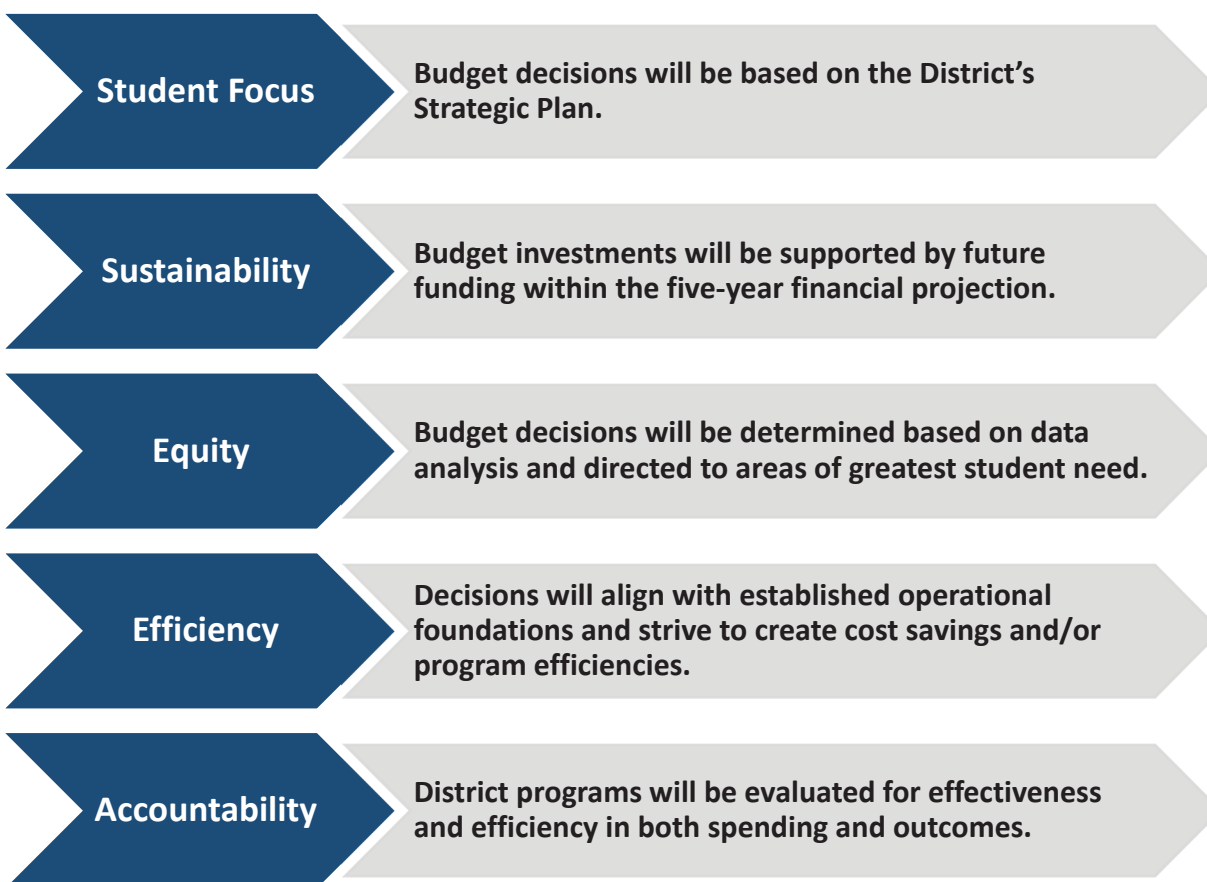


Fiscal Year Surplus / Deficit



Appendix 5.C. Budget Guiding Principles

Five concepts for TTSD Budget Guiding Principles are:



We will write principles that are Clear, Simple, and Focused



Tigard-Tualatin School District 23J

GLOSSARY

10K SCHOOL DISTRICTS: The top thirteen largest school districts in Oregon based on enrollment of 10,000 students or more. Tigard-Tualatin is the 9th largest district. These thirteen districts represent one-half of the student enrollment in the state. The 10K school districts work collaboratively with ODE and each other to support all school districts in the state.

ACCOUNTING SYSTEM: The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government of any of its funds, fund types, balanced account groups, or organizational components.

ACCRUAL BASIS: The basis of accounting under which transactions are recognized when they occur regardless of the timing of related cash flows.

ADEQUATE: *see Investment Levels*

ADMINISTRATIVE RULE (AR): Specific rules, created by the district administration, that outline the steps by which the district will address the broader goals of a school board policy.

ADOPTED BUDGET: Financial plan adopted by the governing body for the fiscal year or budget period that is the basis for appropriations (ORS 294.456).

AMERICAN COLLEGE TESTING (ACT): A college readiness assessment which is a standardized test for high school achievement and college admissions in the United States.

AVERAGE DAILY MEMBERSHIP (ADM): The year-to-date average of daily student enrollment.

AVERAGE DAILY MEMBERSHIP - Weighted (ADMw): Average of daily membership, weighted for additional student characteristics.

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes. Total appropriations include the adopted budget and any supplemental budget(s). The legal appropriation is the amount authorized by the board (ORS 294.411(3)).

APPROVED BUDGET: The budget that has been approved by the budget committee.

ASSESSED PROPERTY VALUE (AV): The value placed on real and personal property as a basis for imposing

taxes. It is the lesser of the property's maximum assessed value or real market value.

BALANCED BUDGET: Projected resources equal projected requirements within each fund.

BASIC: *see Investment Levels*

BASIS OF ACCOUNTING: Methodology and timing of when revenues and expenditures or expenses are recognized and reported in the financial statements.

BOARD OF EDUCATION: Five member elected board, created according to state law and vested with responsibilities for educational activities in a given geographical area, who establishes policy, hires a superintendent and governs the operations of the district.

BOND: A written promise, general under seal, to pay a specific sum of money, called the face value, at a fixed time in the future, called the date of maturity and carrying interest at a fixed rate, usually payable periodically. The difference between a note and a bond is that the latter usually runs for a longer period of time and requires greater legal formality.

BOND MANAGEMENT TEAM (BMT): TTSD's Superintendent, CFO, Bond Accountant, Facilities Manager and Custodial/Grounds Manager along with Day CPM Program Managers.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period of purpose and the purposed means of financing them.

BUDGET COMMITTEE: A statutorily (ORS 294.414) defined committee composed of the School Board and an equal number of citizen members appointed by the Board. The committee is responsible for reviewing the budget as proposed, recommending changes and approving the final budget which is presented to the School Board for adoption.

BUDGET DOCUMENT: Written report showing the school district's comprehensive financial plan for one fiscal year. It must include a balanced statement of actual revenues and expenditures for each of the last two budgets and estimated revenues and expenditures for the current and upcoming budget.

BUDGET MESSAGE: Written explanation of the budget and the school district's financial priorities. It is

prepared and presented by the Superintendent of the school district.

BUDGETARY CONTROL: The control or management of a school district in accordance with an adopted budget to keep expenditures within the limitations of available appropriations and available resources.

CAPITAL BUDGET: A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current budget.

CAPITAL OUTLAY: Items which have a useful life of one or more years and exceed a dollar threshold established by the district, such as land, buildings, furniture, and equipment.

CAPITAL PROJECTS FUND: Accounts for resources, such as bond sale proceeds, construction excise taxes or land sales, used for activities related to the purchase or construction of major capital assets.

CASH BASIS: System of accounting under which revenues are accounted for only when received in cash, and expenditures are accounted for only when paid.

CONSTRUCTION EXCISE TAX: In the 2007 Regular Session, the Oregon State Legislature passed a law (Senate Bill 1036) to help Oregon school districts pay for a portion of the cost of new or expanded school facilities. The law allows school boards, in cooperation with cities and counties, to tax new residential and non-residential development.

CONTINGENCY: An estimate in an operating fund for unforeseen spending that may become necessary.

CORNERSTONE: See *Strategic Plan*.

CORONAVIRUS: A virus that can infect birds and many mammals including humans, and include the causative agents of MERS, SARS, and COVID-19. The Coronavirus Pandemic/COVID-19 Crisis of 2020 caused Oregon schools to close in mid-March for the remainder of the academic year.

COST CENTER: An administrative subdivision of the school district, which is charged with carrying on one or more specific purposed such as a school, department or special program.

COVID-19: A mild to severe respiratory illness that is caused by a coronavirus. See also ***CORONAVIRUS***.

CURRENT BUDGET PERIOD: The budget period currently in progress.

DAZE: A component of DIBELS. A Short reading comprehension task for 3rd through 6th grade in which every seventh (approx.) word in a passage is left blank

and the student must select one of three options to fill in the blank. See also ***MAZE***.

DEBT SERVICE FUND: A fund established to account for payment of general long-term debt principal and interest.

DISTANCE LEARNING FOR ALL: A process for students to receive ongoing interaction with their teacher. Each District developed their Distance Learning for All Plan and put into place by April 13, 2020. Distance learning is not just online instruction. It provides for blended learning strategies and access to appropriate educational materials through multiple modes of communication. As TTSD transitioned to distance learning, successful approaches will be centered on care, connection, and continuity of learning.

DYNAMIC INDICATORS OF BASIC EARLY LITERACY SKILLS (DIBELS): A short collection of tests measuring the acquisition of early literacy skills from kindergarten through sixth grade.

ENCUMBRANCE: An obligation chargeable to an appropriation and for which part of the appropriation is reserved.

ENGLISH LANGUAGE PROFICIENCY ASSESSMENT (ELPA): An assessment for non-native English speakers which measures and reports on students' English language proficiency overall, as well as in reading, writing, speaking, listening, and comprehension.

ENHANCED CORE READING INSTRUCTION (ECRI): A teaching method that uses explicit teaching routines in the foundational skill areas of phonemic awareness, phonics and word recognition, decodable text reading, fluency, dictation, vocabulary, and comprehension.

ELEMENTARY AND SECONDARY EDUCATION ACT (ESEA): A 1965 education act, which is now modified by ESSA.

EVERY STUDENT SUCCEEDS ACT (ESSA): The 2015 reauthorization of ESEA.

EXPENDITURES: Total amount incurred if accounts are kept on an accrual basis; total amount paid if accounts are kept on a cash basis.

FISCAL YEAR (FY): A 12-month period from July 1 through June 30 to which the annual operating budget applies.

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible.

FUND: A fiscal and accounting entity with self-balancing accounts to record cash and other financial

resources, related liabilities, balances and changes, all segregated for specific, regulated activities and objectives.

FUND BALANCE: The excess of assets of a fund over its liabilities and reserves. During the fiscal year prior to closing, it represents the excess of the fund's assets and estimated revenues for the period over its liabilities, reserves & appropriations for the period.

FUND TYPE: Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

FULL TIME EQUIVALENT (FTE): The term used to note the percentage of the job employed based on one full time employee being the norm. One FTE is one employee 100% of the time for the entire year. (.5) FTE is one employee working one half of the day in that position.

GENERAL EDUCATIONAL DEVELOPMENT (GED): A test that provides a high school equivalency diploma.

GENERAL FUND: A fund used to account for most operating activities except those activities required to be accounted for in another fund.

GOVERNING BODY: County court, board of commissioners, city council, school board, board of trustees, board of directors, or other managing board of a local government unit.

GRANT: A donation or contribution in cash which may be made to support a specified purpose or function, or general purpose.

INDIVIDUALIZED EDUCATION PLAN (IEP): A document that spells out services for special education students.

INSTRUCTION: The activities dealing directly with the teaching of students or improving the quality of teaching.

INTERNAL SERVICE FUND: A fund used to account for fiscal activities when goods or services are provided by one department or agency to other departments or agencies on a cost-reimbursement basis.

INVESTMENT LEVELS: The three levels of investment are **Basic, Adequate & Optimal**.

BASIC: *The service level required to have confidence that the program will address the students with the highest need and will achieve the desired results of the students who qualify. Because the strategy is worth addressing, this low level of*

investment allows the district to address the need, but does not offer a comprehensive program.

ADEQUATE: *The service level required to have reasonable confidence that the program will address the needs of most students and will achieve desired results for those students. Because the strategy is worth addressing, this level of investment allows the district to address the need with a wider program that reaches more students.*

OPTIMAL: *The service level required to have the highest level of confidence that the program will achieve above average results for all students affected by the program. This level of investment allows the district to address the need with a district-wide, comprehensive program that reaches all students.*

LEVY: Amount or rate of ad valorem tax certified by a local government for the support of governmental activities.

LIABILITIES: Debt or other legal obligation arising from transactions in the past which must be liquidated, renewed, or refunded at a future date; does not include encumbrances.

LOCAL OPTION TAX: Voter approved temporary taxing authority that is in addition to the taxes generated by the permanent tax rate. Local option taxes can be for general operations, a specific purpose or capital projects. They are limited to five years unless they are for a capital project, then they are limited to the useful life capital project, then they are limited to the useful life of the project or 10 years, whichever is less.

MAZE: A short reading comprehension task for 7th through 8th grade in which every seventh (approx.) word in a passage is left blank and the student must select one of three options to fill in the blank. *See also DAZE.*

MEASURE 5 CONSTITUTIONAL LIMITS: The maximum amount of tax on property that can be collected from an individual property in each category of limitation.

MEASUREMENT FOCUS: The accounting convention which determines: (1) which assets and which liabilities are included on the governmental unit's balance sheet; and (2) whether its operating statement presents "financial flow: information (revenue and expenditures) or "capital maintenance: information (revenues and expenses).

OPTIMAL: *see Investment Levels*

OREGON ASSESSMENT OF KNOWLEDGE AND SKILLS

(OAKS): The Oregon state test, now replaced by Smarter Balanced (except for the science portion).

OREGON ADMINISTRATIVE RULES (OAR): The official compilation of rules and regulations having the force of law in Oregon. It is the regulatory and administrative corollary to Oregon Revised Statutes. *See also ORS.*

OBJECT CLASSIFICATION: A grouping of expenditures, such as personal services, materials and services, capital outlay, debt services, and other type of requirements.

OREGON REVISED STATUTE (ORS): The codified body of statutory law governing Oregon, as enacted by the Oregon Legislative Assembly and occasionally by citizen initiative.

PERMANENT RATE LIMIT: The maximum rate of ad valorem property taxes that a local government can impose. Taxes generated from the permanent rate limit can be used for any purpose. No action of the local government can increase a permanent rate limit once it is established.

PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS): Retirement and disability fund for public employees in the state of Oregon.

PROGRAM: A group of related activities to accomplish a major service or function for which the local government is responsible.

PROPERTY TAXES: Ad valorem tax certified to the county assessor by a local government unit.

PROPOSED BUDGET: Financial and operating plan prepared by the budget officer. It is submitted to the public and the budget committee for review.

PURCHASED SERVICES: Includes such items as conference fees, mileage paid, consultant fees, fees of subcontractors, utilities including electricity, telephone, water, refuse and gas, liability, property and fleet insurance.

REQUIREMENT: The sum of all appropriated and unappropriated items in a fund. Total requirements must always equal total resources in a fund.

RESERVE FUND: Established to accumulate money over time for a specific purpose, such as purchase of new equipment.

RESOLUTION: A formal order of a governing body.

RESOURCE: Estimated beginning funds on hand plus anticipated receipt.

RESPONSE TO INTERVENTION (RTI): A method to identify children who need help in school, and match the child to an appropriate intervention program.

SPECIAL RESERVE FUND: A fund used to account revenue sources (other than special assessments, expendable trusts, or major capital projects) that are restricted to expenditure for specific purposes.

STAFFING MODEL: A plan for allocation of staff to schools and district programs. The plan includes class size ratios and allocations based on enrollment and other factors that help balance safety, instructional needs, and workload.

STRATEGIC FINANCIAL PLAN: A plan to fund the desired outcomes of the District's Strategic Plan. This plan is the link between the 4 Cornerstones of the District's Strategic Plan and the decisions made in the District's budget process.

STRATEGIC PLAN: Strategic planning is "a systematic process of envisioning a desired future, and translating this vision into broadly defined goals or objectives and a sequence of steps to achieve them."

<http://www.businessdictionary.com/definition/strategic-planning.html>

Tigard-Tualatin School District's Strategic Plan focuses on immediate outcomes that will improve learning and the education experience for all district students and their families. The plan is built on the 4 Cornerstones of ***Student Achievement, Equity, Talent, and Climate and Culture.***

SCHOOL-WIDE INTEGRATED FRAMEWORK for TRANSFORMATION (SWIFT): Involves an integration of special education, parent involvement, and several other components.

SUPPLEMENTAL BUDGET: A financial plan prepared after the regular budget has been adopted to meet unexpected needs or to spend revenues not anticipated when the budget was originally adopted.

SUPPORT SERVICES: Includes support such as maintenance & custodial, transportation, school administration & technology.

TITLE I: A federal program that provides funding to local school districts to improve the academic achievement of low-income students.

TITLE IX: A federal law, passed in 1972, which states no person can be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any education program on the basis of gender.

TRANSFERS: Amounts moved from one fund to finance activities in another fund. They are shown as expenditures in the originating fund and revenues in the receiving fund.

TRUST AND AGENCY FUND: A fund used to account for activities of assets held in trust by a local government.

UNAPPROPRIATED ENDING FUND BALANCE: Amount set aside in the budget to be used as a cash carryover to the next fiscal year or budget period. It provides the local government with cash until tax money is received from the county treasurer in November. This amount cannot be transferred by resolution or used through a supplemental budget, unless necessitated by a qualifying emergency.



Tigard-Tualatin School District 23J

Common Abbreviations

ACT: American College Testing	DCES: Deer Creek Elementary School
ADA: Americans with Disabilities Act	DEC: Durham Education Center: TTSD's alternative education facility
ADM and ADMw: Average Daily Membership (Weighted)	DES: Durham Elementary School
AR: Administrative Rule	DIBELS: Dynamic Indicators of Basic Early Literacy Skills
ARE: Alberta Rider Elementary School	DL: Dual Language (<i>see also TWI</i>)
ART: Art Rutkin Elementary School	EBS/EBIS: Effective Behavior Supports/Effective Behavior and Instructional Supports
ASD: Autism Spectrum Disorder	ECRI: Enhanced Core Reading Instruction
AV: Assessed Property Value	ELA: English/Language Arts
AVID: Advancement Via Individual Determination	ELD: English Language Development
BMT: Bond Management Team	ELL: English Language Learners
BPES: Bridgeport Elementary School	ELP: English Language Proficiency
BSP: Behavior Support Plan	ELPA: English Language Proficiency Assessment
BYES: Edward Byrom Elementary School	ELPA21: English Language Proficiency Assessment for the 21 st Century (<i>see also ELPA</i>)
CCHS: Creekside Community High School	ESEA: Elementary and Secondary Education Act
CCSS: Common Core State Standards	ESSA: Every Student Succeeds Act
CFA: Common Formative Assessment	EWS: Early Warning System
CFO: Chief Financial Officer	FBA: Functional Behavior Assessment
CFT: Charles F. Tigard Elementary School	FMS: Fowler Middle School
C & I: Curriculum and Instruction	FTE: Full Time Equivalent
CIP: Continuous Improvement Plan	FY: Fiscal Year: (July 1 – June 30)
CM: Constructing Meaning	GASB: Government Accounting Standards Board
CTE: Career and Technology Education	
DAZE: <i>see glossary</i>	

GED: General Educational Development

GLAD: Guided Language Acquisition Design

HMS: Hazelbrook Middle School

IEP: Individualized Education Plan

MAP: Measures of Academic Progress

MAZE: *see glossary*

MES: Metzger Elementary School

MITCH: Multi-Sensory Instruction Teaching Children Hands-On: TTSD's charter school

MWW: Mary Woodward Elementary School

NCLB: No Child Left Behind

OAKS: Oregon Assessment of Knowledge and Skills

OAR: Oregon Administrative Rules (*see also ORS*)

ODE: Oregon Department of Education

OEIB: The Oregon Education Investment Board (now defunct)

ORS: Oregon Revised Statutes

PBS/PBIS: Positive Behavioral Supports/Positive Behavioral and Intervention Supports

PD: Professional Development

PERS: Public Employees Retirement System

PLC: Professional Learning Community (*see also SAT*)

RFP: Request for Proposal

RTI: Response to Intervention

SAT (1): Student Achievement Team: TTSD's preferred term for **PLC**

SAT (2): Scholastic Aptitude Test

SBAC: Smarter Balanced Assessment Consortium

SIA: Student Investment Account

SMART goal: Specific, Measurable, Attainable, Realistic and Timely

SpEd: Special Education

SSA: Student Success Act

SST: Student Support Team

STEAM: Science, Technology, Engineering, Arts, and Math

STEM: Science, Technology, Engineering, and Math

SWIFT: School-Wide Integrated Framework for Transformation

SWIS: System Wide Information System

T & L: Teaching and Learning

TAG: Talented and Gifted

TELL: Teaching, Empowering, Leading & Learning

THS: Tigard High School

Title I: *see glossary*

Title IX: *see glossary*

TMP: James Templeton Elementary School

TMS: Twality Middle School

TSPC: Teacher Standards and Practices Commission

TTOA: Tigard-Tualatin Online Academy

TTU: Tigard-Tualatin University: A free summer training program for teachers

TUES: Tualatin Elementary School

TuHS: Tualatin High School

TWI: Two-Way Immersion (*see also DL*)

General Fund Summaries

Tigard-Tualatin School District 23J

FY 2020-21 Adopted Budget

General Fund Revenue - State School Fund Grant Detail

	FY 2020-21									
	Actual		FY 2019-20		Proposed		Approved		Adopted	
	FY 2017-18	FY 2018-19	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget
Resources										
State School Fund Grant										
Local property taxes	\$ 53,073,366	\$ 56,938,509	-	\$ 57,000,000	-	\$ 58,200,000	-	\$ 58,200,000	-	\$ 58,200,000
County School Fund	321,605	309,693	-	300,000	-	300,000	-	300,000	-	300,000
State payments	66,396,293	64,670,468	-	69,422,678	-	73,123,950	-	73,123,950	-	73,123,950
Common School Fund	1,305,588	1,406,242	-	1,185,571	-	1,218,492	-	1,218,492	-	1,218,492
Federal Forest Fees	279	1,072	-	-	-	-	-	-	-	-
Total State School Fund Grant	121,097,131	123,325,984	-	127,908,249	-	132,842,442	-	132,842,442	-	132,842,442
Other revenue										
Local Option Tax	8,610,901	9,463,320	-	9,341,400	-	9,341,400	-	9,341,400	-	9,341,400
Athletics	386,571	383,522	-	454,265	-	454,265	-	454,265	-	454,265
Earnings on investments	839,488	1,489,495	-	1,000,000	-	1,000,000	-	1,000,000	-	1,000,000
Intermediate sources	820,687	1,200,000	-	1,970,000	-	1,970,000	-	1,970,000	-	1,970,000
States sources	3,876,831	3,789,684	-	2,488,500	-	3,690,000	-	3,690,000	-	3,690,000
Other revenue	967,799	1,433,061	-	916,200	-	1,581,000	-	1,581,000	-	1,581,000
Total other revenue	15,502,277	17,759,082	-	16,170,365	-	18,036,665	-	18,036,665	-	18,036,665
Beginning Fund Balance	24,514,562	25,264,006	-	27,000,000	-	26,000,000	-	26,000,000	-	26,000,000
Total Resources General Fund	\$ 161,113,971	\$ 166,349,072	-	\$ 171,078,614	-	\$ 176,879,107	-	\$ 176,879,107	-	\$ 176,879,107

STATE SCHOOL FUND GRANT

2020-2021

Based on \$9 Billion Budget with a 49/51 split as of 2/25/2020

Washington County, Tigard-Tualatin SD 23J - 2242

2020-2021 Local Revenue

Property Taxes and in-lieu of property taxes from local sources	=	\$58,200,000.00
Federal Forest Fees	=	\$0.00
Common School Fund	=	\$1,218,492.17
County School Fund	=	\$300,000.00
State Managed Timber	=	\$0.00
ESD Equalization	=	\$0.00
In-Lieu of Property Taxes(non-local sources)	=	\$0.00
Revenue Adjustments	=	\$0.00
Sum of Local Revenue	=	\$59,718,492.17

2020-2021 Experience Adjustment

District Average Teacher Experience	=	13.3
State Average Teacher Experience	=	12.10
Experience Adjustment (Difference in District and State Teacher Experience)	=	1.20

2020-2021 Transportation Grant

Salaries	=	N/A
Payroll	=	N/A
Purchased Services	=	N/A
Supplies	=	N/A
Other	=	N/A
Garage Depreciation	=	N/A
Bus Depreciation	=	N/A
Fees Collected	=	N/A
Non-Reimbursable	=	N/A
Net Eligible Trans Expenditures	=	\$7,496,000.00
Transportation per ADMr Rank		40%
Transportation Reimbursement Rate		70.00%
70.00% of the Net Eligible Transportation Expenditures =		
the Transportation Grant		\$5,247,200.00

2020-2021 Extended ADMw

2020-2021 ADMw 14,662.08

2019-2020 ADMw 14,620.08

Extended ADMw 14,662.08

2020-2021 General Purpose Grant

Multiply the Teacher Experience Adjustment of 1.2 by \$25 then add \$4500 to the result = \$4,530.00
Then multiply \$4,530.00 by the Extended ADMw 14662.08 and then by the funding ratio 1.921058951999 = \$127,595,241.78

2020-2021 Total Formula Revenue

Add the General Purpose Grant \$127,595,241.78 to the Transportation Grant \$5,247,200.00 = \$132,842,441.78

2020-2021 State School Fund Grant

Subtract the Local Revenue \$59,718,492.17 from the Total Formula Revenue \$132,842,441.78 = \$73,123,949.60

2020-2021 Rates per ADMw

General Purpose Grant per Extended ADMw = \$8,702

Total Formula Revenue per Extended ADMw = \$9,060

Charter Schools Rate(ORS 338.155) = \$8,702

Payments

SSF Total Paid To Date	SSF Estimated Remaining Balance Due
Small HS Grant Total Paid To Date	Small HS Grant Estimated Remaining Balance Due
Facility Grant Total Paid To Date	Facility Grant Estimated Remaining Balance Due
	High Cost Disability Estimated Remaining Balance Due

Washington County, Tigard-Tualatin SD 23J

District ID: 2242

2020-2021 Extended ADMw**Tigard-Tualatin SD 23J: District total extended ADMw for funding calculations**

	2020-2021	2019-2020
ADMr: 12,474.00 X 1.00 =	12,474.00	12,236.01 X 1.00 = 12,236.01
Students in ESL programs: 1,034.00 X 0.50 =	517.00	1,125.99 X 0.50 = 563.00
Students in Pregnant and Parenting Programs: 7.00 X 1.00 =	7.00	8.29 X 1.00 = 8.29
1378 IEP Students capped at 11% of District ADMr: 1,372.14 X 1.00 =	1,372.14	1,295.00 X 1.00 = 1,295.00
Students on IEP Above 11% of ADMr: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Students in Poverty: 1,144.76 X 0.25 =	286.19	1,122.78 X 0.25 = 280.70
Students in Foster Care and Neglected/Delinquent: 23.00 X 0.25 =	5.75	23.00 X 0.25 = 5.75
Remote Elementary School Correction: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Small High School Correction: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Post Graduate Scholars: 0.00 X-0.25 =	0.00	0.00 X-0.25 = 0.00
2020-2021 ADMw	14,662.08	2019-2020 ADMw 14,388.74
Tigard-Tualatin SD 23J Extended ADMw		14,662.08

Multi-sensory Instruction Teaching Children Hands-On (MITCH): Charter ADMw for information only

	2020-2021	2019-2020
ADMr: 0.00 X 1.00 =	0.00	224.65 X 1.00 = 224.65
Students in ESL programs: 0.00 X 0.50 =	0.00	3.00 X 0.50 = 1.50
Students in Pregnant and Parenting Programs: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
0 IEP Students capped at 11% of District ADMr: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Students on IEP Above 11% of ADMr: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Students in Poverty: 0.00 X 0.25 =	0.00	20.76 X 0.25 = 5.19
Students in Foster Care and Neglected/Delinquent: 0.00 X 0.25 =	0.00	0.00 X 0.25 = 0.00
Remote Elementary School Correction: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Small High School Correction: 0.00 X 1.00 =	0.00	0.00 X 1.00 = 0.00
Post Graduate Scholars: 0.00 X-0.25 =	0.00	0.00 X-0.25 = 0.00
2020-2021 ADMw	0.00	2019-2020 ADMw 231.34

Tigard-Tualatin SD 23J Extended ADMw 14,662.08

Tigard-Tualatin School District 23J
FY 2020-21 Adopted Budget
General Fund by Major Object Category

	FY 2020-21									
	Actual		FY 2019-20		Proposed		Approved		Adopted	
	FY 2017-18	FY 2018-19	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget
Requirements										
SALARIES	\$ 67,043,438	\$ 69,173,132	1,111.17	\$ 74,500,292	1,116.78	\$ 77,250,765	1,116.78	\$ 77,250,765	1,116.78	\$ 77,250,765
ASSOCIATED PAYROLL COST	46,492,158	47,058,336	-	54,579,126	-	56,251,636	-	56,251,636	-	56,251,636
PURCHASED SERVICES	16,282,262	16,417,589	-	17,686,799	-	18,537,980	-	18,537,980	-	18,537,980
SUPPLIES AND MATERIALS	3,755,368	3,377,499	-	3,443,706	-	3,537,475	-	3,537,475	-	3,537,475
CAPITAL OUTLAY	949,468	984,215	-	474,910	-	99,700	-	99,700	-	99,700
OTHER OBJECTS	1,046,994	1,063,843	-	1,134,648	-	1,141,058	-	1,141,058	-	1,141,058
FUND MODIFICATIONS	280,275	309,516	-	455,000	-	455,000	-	455,000	-	455,000
CONTINGENCY	-	-	-	4,326,033	-	3,017,582	-	3,017,582	-	3,017,582
UNAPPROPRIATED								-		-
RESERVED FOR NEXT YEAR	25,264,006	27,964,941	-	14,478,101	-	16,587,910	-	16,587,910	-	16,587,910
Total Requirements General Fund	<u>\$ 161,113,969</u>	<u>\$ 166,349,071</u>	<u>1,111.17</u>	<u>\$ 171,078,614</u>	<u>1,116.78</u>	<u>\$ 176,879,107</u>	<u>1,116.78</u>	<u>\$ 176,879,106</u>	<u>1,116.78</u>	<u>\$ 176,879,106</u>

Tigard-Tualatin School District 23J
FY 2020-21 Adopted Budget
General Fund by Object

	FY 2020-21									
	Actual		FY 2019-20		Proposed		Approved		Adopted	
	FY 2017-18	FY 2018-19	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget
Requirements										
SALARIES										
Licensed Salaries	\$ 46,164,632	\$ 47,400,544	695.34	\$ 50,565,750	694.35	\$ 52,179,011	694.35	\$ 52,179,011	694.35	\$ 52,179,011
Classified Salaries	12,433,477	12,955,687	365.34	14,387,538	370.94	15,276,751	370.94	15,276,751	370.94	15,276,751
Administrator Salaries	3,954,210	4,217,485	35.49	4,714,643	36.49	4,924,227	36.49	4,924,227	36.49	4,924,227
Managerial Salaries	1,209,474	1,236,314	15.00	1,316,448	15.00	1,276,003	15.00	1,276,003	15.00	1,276,003
Unused Leave	142,050	133,631	-	82,562	-	102,642	-	102,642	-	102,642
Licensed Sub Salaries*	44,074	6,811	-	-	-	-	-	-	-	-
Classified Sub Salaries*	28,107	5,979	-	-	-	-	-	-	-	-
Temporary - Classified	1,226,002	1,237,148	-	1,378,061	-	1,361,273	-	1,361,273	-	1,361,273
Additional Salary	1,841,412	1,979,533	-	2,055,290	-	2,130,858	-	2,130,858	-	2,130,858
TOTAL SALARIES	67,043,438	69,173,132	1,111.17	74,500,292	1,116.78	77,250,765	1,116.78	77,250,765	1,116.78	77,250,765
ASSOCIATED PAYROLL COST										
Public Employees Retirement	19,588,015	19,974,992	-	24,644,648	-	25,200,556	-	25,200,556	-	25,200,556
F I C A	5,183,057	5,368,991	-	5,579,674	-	5,775,056	-	5,775,056	-	5,775,056
Other Required Payroll Costs	1,829,772	1,411,897	-	1,429,096	-	1,586,309	-	1,586,309	-	1,586,309
Health Insurance	19,891,314	20,302,456	-	22,925,708	-	23,689,715	-	23,689,715	-	23,689,715
TOTAL ASSOCIATED PAYROLL COST	46,492,158	47,058,336	-	54,579,126	-	56,251,636	-	56,251,636	-	56,251,636
PURCHASED SERVICES										
INSTRUCTIONAL, PROFESSIONAL, TECHNICAL SERVICES	1,098,062	1,345,996	-	1,390,138	-	1,418,635	-	1,418,635	-	1,418,635
PROPERTY SERVICES	3,939,502	3,735,272	-	3,870,760	-	3,869,350	-	3,869,350	-	3,869,350
STUDENT TRANSPORTATION SERVICES	4,994,866	5,047,548	-	5,283,970	-	5,396,970	-	5,396,970	-	5,396,970
TRAVEL	382,026	376,025	-	495,001	-	622,766	-	622,766	-	622,766
COMMUNICATION	456,222	450,077	-	641,563	-	646,303	-	646,303	-	646,303
CHARTER SCHOOL PAYMENTS	1,593,634	1,531,803	-	1,727,527	-	1,759,893	-	1,759,893	-	1,759,893
TUITION PMTS PRVT SCHOOL	3,517	37,833	-	45,000	-	45,000	-	45,000	-	45,000
OTHER TUITION PAYMENTS	-	1,000	-	-	-	-	-	-	-	-
PURCHASED SERVICES	1,402,411	1,265,049	-	1,670,053	-	1,691,644	-	1,691,644	-	1,691,644
OTHER GEN PROF SERVICES	27,450	-	-	-	-	-	-	-	-	-
LICENSED SUBS - CONTRACTED	2,058,507	2,106,165	-	2,227,358	-	2,421,563	-	2,421,563	-	2,421,563
CLASSIFIED SUBS - CONTRACTED	326,065	434,344	-	335,429	-	665,856	-	665,856	-	665,856
EVENTS MONITORS OR TUTORS	-	68,908	-	-	-	-	-	-	-	-
ADMINISTRATOR SUBS	-	17,569	-	-	-	-	-	-	-	-
TOTAL PURCHASED SERVICES	16,282,262	16,417,589	-	17,686,799	-	18,537,980	-	18,537,980	-	18,537,980

Tigard-Tualatin School District 23J
FY 2020-21 Adopted Budget
General Fund by Object

	Actual		FY 2019-20		Proposed		Approved		Adopted	
	FY 2017-18	FY 2018-19	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget
SUPPLIES AND MATERIALS										
Consumable Supplies & Materials	1,914,654	2,054,168	-	2,221,534	-	2,306,123	-	2,306,123	-	2,306,123
Textbooks	359,560	341,582	-	183,641	-	182,441	-	182,441	-	182,441
Library Books	74,523	42,398	-	94,603	-	107,103	-	107,103	-	107,103
Periodicals	27,343	42,739	-	9,150	-	9,150	-	9,150	-	9,150
Non-Consumable Items	265,492	205,752	-	189,194	-	190,284	-	190,284	-	190,284
Computer Software	524,225	277,175	-	500,382	-	508,572	-	508,572	-	508,572
Computer Hardware Under 5000	589,571	413,685	-	245,202	-	233,802	-	233,802	-	233,802
TOTAL SUPPLIES AND MATERIALS	3,755,368	3,377,499	-	3,443,706	-	3,537,475	-	3,537,475	-	3,537,475
CAPITAL OUTLAY										
Depreciable Other than Building	381,587	-	-	-	-	-	-	-	-	-
Depreciable Equipment	567,881	948,257	-	473,400	-	98,400	-	98,400	-	98,400
Depreciable Technology	-	958	-	1,510	-	1,300	-	1,300	-	1,300
Depreciable Transportation Equipment	-	35,000	-	-	-	-	-	-	-	-
TOTAL CAPITAL OUTLAY	949,468	984,215	-	474,910	-	99,700	-	99,700	-	99,700
OTHER OBJECTS										
Dues/Fees/Membership	514,239	517,584	-	509,673	-	497,273	-	497,273	-	497,273
Insurance And Judgements	471,767	478,955	-	560,665	-	579,475	-	579,475	-	579,475
Taxes & Licenses	7,158	13,474	-	10,310	-	10,310	-	10,310	-	10,310
Grant Indirect Charges	53,830	53,830	-	54,000	-	54,000	-	54,000	-	54,000
TOTAL OTHER OBJECTS	1,046,994	1,063,843	-	1,134,648	-	1,141,058	-	1,141,058	-	1,141,058
TRANSFERS	280,275	309,516	-	455,000	-	455,000	-	455,000	-	455,000
CONTINGENCY										
Contingency	-	-	-	2,884,022	-	3,017,582	-	3,017,582	-	3,017,582
Additional State Funding	-	-	-	1,442,011	-	-	-	-	-	-
UNAPPROPRIATED										
Reserved For Next Year	25,264,006	27,964,941	-	7,210,056	-	7,543,955	-	7,543,955	-	7,543,955
Rainy Day Fund	-	-	-	5,768,045	-	7,543,955	-	7,543,955	-	7,543,955
Art Rutkin Elementary Reserve	-	-	-	1,500,000	-	1,500,000	-	1,500,000	-	1,500,000
TOTAL REQUIREMENTS GENERAL FUND	\$ 161,113,971	\$ 166,349,072	1,111.17	\$ 171,078,614	1,116.78	\$ 176,879,107	1,116.78	\$ 176,879,107	1,116.78	\$ 176,879,107

* District moved to contracting for substitute services

Tigard-Tualatin School District 23J
FY 2020-21 Adopted Budget
General Fund by Major Function Category

	FY 2020-21									
	Actual		FY 2019-20		Proposed		Approved		Adopted	
	FY 2017-18	FY 2018-19	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget
Requirements										
INSTRUCTION	\$ 87,417,978	\$ 88,795,643	767.51	\$ 96,402,447	766.47	\$ 99,175,096	766.47	\$ 99,175,096	766.47	\$ 99,175,096
SUPPORT SERVICES	47,931,475	49,018,725	340.42	55,112,651	347.04	57,322,088	347.04	57,322,088	347.04	57,322,088
ENTERPRISE AND COMMUNITY SERVICES	220,232	260,245	3.25	304,386	3.25	321,432	3.25	321,432	3.25	321,432
TRANSFER OF FUNDS	280,275	309,516	-	455,000	-	455,000	-	455,000	-	455,000
CONTINGENCY	-	-	-	4,326,033	-	3,017,582	-	3,017,582	-	3,017,582
UNAPPROPRIATED										
RESERVED FOR NEXT YEAR	25,264,006	27,964,941	-	14,478,101	-	16,587,910	-	16,587,910	-	16,587,910
TOTAL REQUIREMENTS GENERAL FUND	\$ 161,113,971	\$ 166,349,072	1,111.18	\$ 171,078,614	1,116.76	\$ 176,879,108	1,116.76	\$ 176,879,108	1,116.76	\$ 176,879,108

Tigard-Tualatin School District 23J
FY 2020-21 Adopted Budget
General Fund by Function

	FY 2020-21									
	Actual		FY 2019-20		Proposed		Approved		Adopted	
	FY 2017-18	FY 2018-19	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget
Instruction										
Elementary K-5	\$ 29,338,147	\$ 29,150,294	257.15	\$ 32,053,822	254.75	\$ 32,872,479	254.75	\$ 32,872,479	254.75	\$ 32,872,479
Elementary Extracurricular	76,504	73,505	-	77,879	-	65,088	-	65,088	-	65,088
Middle School Programs	14,611,025	14,961,871	122.15	16,076,033	120.59	16,431,041	120.59	16,431,041	120.59	16,431,041
Middle School Extracurricular	100,984	113,318	-	131,533	-	120,990	-	120,990	-	120,990
High School Programs	20,116,260	20,594,652	165.95	22,298,393	162.38	22,718,692	162.38	22,718,692	162.38	22,718,692
High School Extracurricular	1,910,566	1,976,740	6.00	2,097,561	6.00	2,117,904	6.00	2,117,904	6.00	2,117,904
Pre-kindergarten Programs	350,610	648,344	6.00	777,053	6.00	801,327	6.00	801,327	6.00	801,327
Programs for Talented and Gifted	347,473	360,821	3.01	403,963	3.01	416,518	3.01	416,518	3.01	416,518
Restrictive Programs for Students with Disabilities	1,928,050	2,134,347	20.95	2,229,702	21.41	2,224,172	21.41	2,224,172	21.41	2,224,172
Less Restrictive Programs for Students with Disabilities	9,514,889	9,759,925	121.48	10,593,295	129.23	11,517,074	129.23	11,517,074	129.23	11,517,074
Treatment and Habilitation	11,974	31,747	-	-	-	-	-	-	-	-
Remediation	1,075,104	1,126,478	5.00	1,134,282	4.75	1,152,559	4.75	1,152,559	4.75	1,152,559
Title IA	249	-	-	-	-	-	-	-	-	-
Alternative Education	4,101,133	4,173,012	22.71	4,529,303	21.44	4,548,133	21.44	4,548,133	21.44	4,548,133
English Second Language Programs	3,782,477	3,596,930	37.11	3,908,661	36.06	3,997,528	36.06	3,997,528	36.06	3,997,528
Other Programs	152,533	93,659	-	90,967	0.85	191,591	0.85	191,591	0.85	191,591
Total Instruction	87,417,978	88,795,643	767.51	96,402,447	766.47	99,175,096	766.47	99,175,096	766.47	99,175,096
Support Services										
Attendance and Social Work Services	1,321,897	1,370,725	15.41	1,501,142	16.81	1,666,660	16.81	1,666,660	16.81	1,666,660
Guidance Services	5,502,895	5,693,103	49.63	6,324,395	50.12	6,558,346	50.12	6,558,346	50.12	6,558,346
Health Services	624,411	615,785	4.00	732,587	4.00	722,377	4.00	722,377	4.00	722,377
Psychological Services	515,953	534,793	4.60	593,953	5.20	659,295	5.20	659,295	5.20	659,295
Speech Pathology and Audiology Services	1,363	233,634	2.00	252,522	2.00	263,664	2.00	263,664	2.00	263,664
Other Student Treatment Services	74,526	73,534	-	89,523	-	89,523	-	89,523	-	89,523
Service Direction, Student Support Services	425,559	496,553	3.26	568,438	3.26	592,726	3.26	592,726	3.26	592,726
Improvement of Instruction Services	1,609,089	1,806,531	13.18	2,197,055	14.66	2,334,308	14.66	2,334,308	14.66	2,334,308
Educational Media Services	1,252,153	1,191,130	16.31	1,445,753	17.31	1,501,678	17.31	1,501,678	17.31	1,501,678
Assessment and Testing Services	509,644	565,729	3.00	658,841	3.00	589,346	3.00	589,346	3.00	589,346
Instructional Staff Development	884,536	1,214,488	3.02	1,704,627	2.77	1,793,255	2.77	1,793,255	2.77	1,793,255
Board of Education Services	441,145	419,477	-	571,100	-	571,100	-	571,100	-	571,100
Executive Administration Services	737,019	826,027	3.00	850,869	3.00	1,045,958	3.00	1,045,958	3.00	1,045,958
Office of the Principal Services	9,310,011	9,625,127	84.99	10,241,665	86.39	10,831,246	86.39	10,831,246	86.39	10,831,246
Direction of Business Support Services	534,185	395,212	2.00	404,170	2.00	411,332	2.00	411,332	2.00	411,332
Fiscal Services	1,540,215	1,578,117	12.50	1,854,118	12.50	1,941,836	12.50	1,941,836	12.50	1,941,836
Operation and Maintenance of Plant Services	11,110,054	10,785,356	75.50	11,744,115	74.50	12,265,168	74.50	12,265,168	74.50	12,265,168
Student Transportation Services	6,752,297	7,022,697	23.10	7,820,070	24.10	7,696,804	24.10	7,696,804	24.10	7,696,804
Internal Services	858,570	767,519	4.00	866,553	4.50	932,751	4.50	932,751	4.50	932,751
Information Services	313,753	558,595	2.75	603,736	2.75	623,098	2.75	623,098	2.75	623,098
Staff Services	1,065,626	1,103,386	6.17	1,582,897	6.17	1,633,195	6.17	1,633,195	6.17	1,633,195

Tigard-Tualatin School District 23J
FY 2020-21 Adopted Budget
General Fund by Function

	Actual		FY 2019-20		FY 2020-21					
					Proposed		Approved		Adopted	
Technology Services	2,514,690	2,105,333	12.00	2,481,422	12.00	2,575,320	12.00	2,575,320	12.00	2,575,320
Interpretation and Translation Services	31,884	35,874	-	23,100	-	23,100	-	23,100	-	23,100
Total Support Services	47,931,475	49,018,725	340	55,112,651	347	57,322,087	347	57,322,087	347	57,322,087
Enterprise and Community Services										
Food Services	5,188	5,470	0.06	5,790	0.06	6,055	0.06	6,055	0.06	6,055
Community Services	140,783	178,590	2.19	229,917	2.19	242,822	2.19	242,822	2.19	242,822
Custody and Care of Children Services	74,261	76,185	1.00	68,679	1.00	72,555	1.00	72,555	1.00	72,555
Total Enterprise and Community Services	220,232	260,245	3.25	304,386	3.25	321,432	3.25	321,432	3.25	321,432
Transfer of Funds	280,275	309,516	-	455,000	-	455,000	-	455,000	-	455,000
Contingency	-	-	-	4,326,033	-	3,017,582	-	3,017,582	-	3,017,582
Additional State Funding	-	-	-	-	-	-	-	-	-	-
Sustainability Contingency	-	-	-	-	-	-	-	-	-	-
Unappropriated										
Reserved for Next Year	25,264,006	27,964,941	-	14,478,101	-	16,587,910	-	16,587,910	-	16,587,910
TOTAL REQUIREMENTS GENERAL FUND	\$ 161,113,966	\$ 166,349,070	1,111.18	\$ 171,078,614	1,116.76	\$ 176,879,107	1,116.76	\$ 176,879,107	1,116.76	\$ 176,879,107

FINANCIAL INFORMATION

Financial Information



Tigard-Tualatin School District 23J

"Educate every child"

Tigard-Tualatin School District 23J FY
2020-21 Adopted Budget
Schedule of Requirements by Fund

Fund	Actual		Adopted (Revised)	FY 2020-21		
	FY 2017-18	FY 2018-19	FY 2019-20	Proposed	Approved	Adopted
General Fund	\$ 161,113,971	\$ 166,349,072	\$ 171,078,614	\$ 176,879,107	\$ 176,879,107	176,879,107
Transportation Equipment Fund	393,902	410,198	583,543	494,700	494,700	494,700
Food Service Fund	4,970,056	4,985,182	5,456,000	4,780,000	4,780,000	4,780,000
Community Building and Grounds Use Fund	1,187,798	1,223,950	1,425,000	1,530,000	1,530,000	1,530,000
Associated Student Body Fund	4,151,916	4,020,915	5,800,000	5,600,000	5,600,000	5,600,000
Federal Grants Fund	5,311,270	4,951,649	6,343,100	8,197,849	8,197,849	8,197,849
Student Success Act Fund	-	-	-	10,115,849	10,115,849	10,115,849
High School Success (Measure 98) Fund	1,015,614	2,415,386	3,295,255	4,196,595	4,196,595	4,196,595
State, County, and Local Grants Fund	13,597,862	13,270,186	15,777,381	15,134,040	15,134,040	15,134,040
Debt Service Fund-General Obligation Bonds	19,505,918	20,686,926	25,159,300	21,967,600	21,967,600	21,967,600
Full Faith and Credit Debt and Lease Obligation	1,779,260	1,827,200	1,759,198	1,620,366	1,620,366	1,620,366
Pension Bond Series 2007 Debt Service	3,556,801	3,704,648	3,788,092	3,935,400	3,935,400	3,935,400
Capital Projects Fund	247,193,661	334,155,571	253,216,982	177,093,275	177,093,275	177,093,275
Internal Service Fund	2,039,440	2,308,597	2,313,170	2,922,306	2,922,306	2,922,306
Early Retirement Plan Fund	3,632,758	3,712,658	3,639,000	4,233,400	4,233,400	4,233,400
Endowment Fund	214,892	213,806	25,000	25,000	25,000	25,000
Total Requirements - All Funds	\$ 469,665,118	\$ 564,235,944	\$ 499,659,635	\$ 438,725,487	\$ 438,725,487	\$ 438,725,487

Tigard-Tualatin School District 23J
2020-21 Adopted Budget
Summary of All Funds

	General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Self Insurance Fund	Trust and Agency Fund	Total
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REVENUES

Current Year Property Taxes (excluding Local Option Tax)	\$ 58,153,000	\$ -	\$ 21,692,600	\$ -	\$ -	\$ -	\$ 79,845,600
Current Year Local Option Taxes	9,341,400	-	-	-	-	-	9,341,400
Other Local Sources	3,082,265	8,814,065	4,010,400	5,487,109	352,000	1,253,400	22,999,239
Intermediate Sources	2,270,000	3,832,600	-	-	-	-	6,102,600
State Sources	78,032,442	15,599,344	-	-	-	-	93,631,786
Federal Sources	-	11,027,849	-	-	-	-	11,027,849
Interfund Transfers	-	2,080,200	548,715	-	-	-	2,628,915
Other Revenue Sources	-	-	950,061	-	-	-	950,061
Total Revenues	150,879,107	41,354,058	27,201,776	5,487,109	352,000	1,253,400	226,527,450

EXPENDITURES BY OBJECT
CLASSIFICATION

Salaries and Benefits	77,250,766	13,481,809	-	610,644	-	151,200	91,494,419
Associated Payroll Costs	56,251,636	9,948,678	-	437,514	829,000	1,582,200	69,049,028
Purchased Services	18,537,981	8,306,000	-	32,645,922	601,600	-	60,091,503
Supplies and Materials	3,537,474	12,230,534	-	12,340,000	380,000	-	28,488,008
Capital Outlay	99,700	2,538,637	-	123,710,480	1,111,706	-	127,460,523
Other Objects	1,141,058	1,018,374	-	6,800,000	-	-	8,959,432
Debt Service	-	-	27,401,615	-	-	-	27,401,615
Interfund Transfers	455,000	1,600,000	200	548,715	-	25,000	2,628,915
Transits	-	350,000	-	-	-	-	350,000
Total Expenditures	157,273,615	49,474,033	27,401,815	177,093,275	2,922,306	1,758,400	415,923,444

Tigard-Tualatin School District 23J
2020-21 Adopted Budget
Summary of All Funds

	General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Self Insurance Fund	Trust and Agency Fund	Total
Excess (Deficiency of Revenue over Expenditures	(6,394,508)	(8,119,975)	(200,039)	(171,606,166)	(2,570,306)	(505,000)	(189,395,994)
Fund Balances Beginning	<u>26,000,000</u>	<u>8,694,975</u>	<u>321,590</u>	<u>171,606,166</u>	<u>2,570,306</u>	<u>3,005,000</u>	<u>212,198,037</u>
Fund Balances Ending	<u>\$ 19,605,492</u>	<u>\$ 575,000</u>	<u>\$ 121,551</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,500,000</u>	<u>\$ 22,802,043</u>
Fund Balances Ending consist of:							
Operating Contingency	\$ 3,017,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,017,582
Unappropriated Ending Fund Balance	7,543,955	575,000	121,551	-	-	2,500,000	10,740,506
Rainy Day Fund	7,543,955	-	-	-	-	-	7,543,955
Art Rutkin School	<u>1,500,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,500,000</u>
Fund Balances Ending	<u>\$ 19,605,492</u>	<u>\$ 575,000</u>	<u>\$ 121,551</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,500,000</u>	<u>\$ 22,802,043</u>

Tigard-Tualatin School District 23J

FY 2020-21 Budget Assumptions

Working Draft Number 1

March 9, 2020

1. Statewide Issues

Fiscal year 2020-21 is the second year of the biennium. The March, 2020 State economic forecast, released on February 12 indicates that although growth has slowed in recent quarters, the outlook for the U.S economy is stable and the risk of recession is receding. For both the U.S. and Oregon, the labor market is strong as ongoing job gains continue to exceed labor force and population gains. Workers continue to reenter the job market and join the labor force.

One risk to the U.S. and global outlook is the potential human, social, and economic impacts of the coronavirus. Economically the worst case scenario is the fear the virus serves as a recession catalyst. Other direct impact of the virus in the U.S., include supply chain disruptions, lower volumes of trade, reduced Chinese tourism and increased financial market uncertainties.

Oregon's stronger long-term economic growth historically is tied to migration and faster working-age population gains. The primary risk to the Oregon's outlook is the available labor supply, as recent population estimates indicate migration is slowing more than expected. When Oregon's labor force and employment gains no longer outnumber the typical state, the state must rely more upon its industrial structure and productivity gains to drive faster overall economic growth. Notably, a record low Oregon unemployment rate of 3.3% for January was recently announced, indicating an even tighter labor market than originally estimated.

While growth has slowed across many economic indicators, the same cannot be said for Oregon's primary sources of tax revenue. This revenue growth continues to outperform the gains of the underlying economy. The primary forecasting challenge for the current biennium is to determine what portion of the recently strong tax collections is due to temporary factors. State and federal tax policies, a big kicker refund and slower economic growth will all weigh on General Fund revenues in the near term.

The longer the revenue growth continues, the more likely it becomes that permanent factors are playing a significant role in the increasing tax collections. As a result, revenue estimates for the current biennium have been steadily revised upward over the past two years.

However, given that job gains and population growth have slowed, some slowing in state revenue growth is likely going forward. It is also likely that the surge in collections that occurred during the last tax filing season was due in part to taxpayers' response to federal tax law changes and other temporary factors.

State and federal tax law changes plus the uncertain economic outlook bring a considerable amount of risk into the revenue forecast. Both April tax filing seasons are yet to come this biennium, leading to a wide range of possible outcomes. Despite this uncertainty, this forecast reflects a relatively stable outlook, with General Fund collections increasing by just over one percentage point.

Oregon is better positioned than ever before to weather a revenue downturn. Deposits into the Rainy Day Fund and Education Stability Fund have added up over the decade-long economic expansion. Oregon is expected to end the biennium with nearly \$3 billion in reserves, or 14% of the budget, including these funds and the ending fund balance. The state economists refer to this as the “recessionary buffer”.

The 2021 Oregon Legislature convened in early February. However, midway through the session, nearly all of the Republican legislators walked out over a disagreement with climate cap-and-trade legislation. Many bills, including those that could impact the K-12 system, have gone by the wayside without consideration. It is uncertain what short-term or long-term impact, if any, this disruption and early end to the session will have on the Oregon economy or K-12 system. The House Speaker and Senate President have said they will convene the Legislative Emergency Board to allocate funds to repair the flooding damage in Umatilla County and to provide resources to health agencies to deal with the coronavirus. The House Speaker will ask the Governor to convene a Special Legislative Session in the next 30 days to hear pressing policy and budget bills that died due to the walkout.

2. Funding Level Assumptions

The Oregon Department of Education (“ODE”) issued the first estimate of the State School Fund Grant on February 26 based on 51 percent of the \$9 billion allocated statewide for the biennium. The 2020-21 State School Fund Grant estimate for Tigard-Tualatin is \$132.8 million.

The State School Fund is 38% of the State budget in the 2019-2021 biennium. This is down from 39% in recent biennia. An ODE official has shared that if the 2019-2021 State School Fund allocation was 39% of the State budget in the current biennium, the State School Fund allocation in 2019-2021 would be \$9.2 billion which is closer to the amount the 10K (business officials of the 13 largest Oregon districts) determined a year ago was required to maintain their districts’ current service level in 2019-20.

3. Student Enrollment Growth

The 2019-20 budget was based the demographer’s low series forecast of K-12 enrollment decreasing by 47 students. The middle series forecast was for an increase of 50 students and the high series forecast was for an increase of 139 students. The actual result was a decrease of 42 students. The growth in student enrollment used in the model is based on the December 2019 Enrollment Projection Update, as prepared by the Population Research Center at Portland State University. Staff requested the demographer include a Low Series, Mid Series and High Series enrollment projection. The annual change by series are; Low -0.0%, Mid +0.7% and High +1.5%. Total K-12 enrollment used for the state estimate, which will be the basis of the State School Fund Grant projection, is the Low Series with a no change in the number of students. During 2017-18, K-8 numbers dropped during the year, but we have not seen that same drop in 2018-19 or 2019-20.

4. PERS Rate

The Tier I and II rates effective for the 2019-21 biennium are 27.59 percent for Tier I and II and 22.14 percent for OPSRP compared to the rates in the 2017-19 biennium which were 22.69 percent for Tier I and II and 17.36 percent for OPSRP. PERS estimates advisory rates for 2021-23 of 26.01 for Tier I and II and 22.78 for OPSRP. The actual rates effective July 1, 2021 will be

available later in 2020 upon completion of the 2019 actuarial valuation. The OPSRP employee group is has increased to approximately 60% of total payroll and although the PERS Tier I and Tier II rate could decrease in 2021-2023, an increase in the OPSRP rate would likely increase overall PERS costs in 2021-22 above that due to increase in payroll.

The debt service for the Series 2007 PERS UAL bonds effective rate will be determined based on budgeted gross salary. The principal and interest on the debt will increase by 3.89 percent or \$147,268.56 in 2020-21 to \$3,935,360.

5. Impact of Negotiated Contracts

Financial packages for licensed, administrators and confidential/managers are effective through June 30, 2020. The financial package for classified staff is effective through June 30, 2022.

6. Contractual Days

Currently the contractual days for various groups are:

Administrators 255 days

Managers and Confidential Employees 261 days

Licensed Staff 190 days (5 additional days for new teachers new to the profession)

Classified 175-261 days

7. Benefit Costs

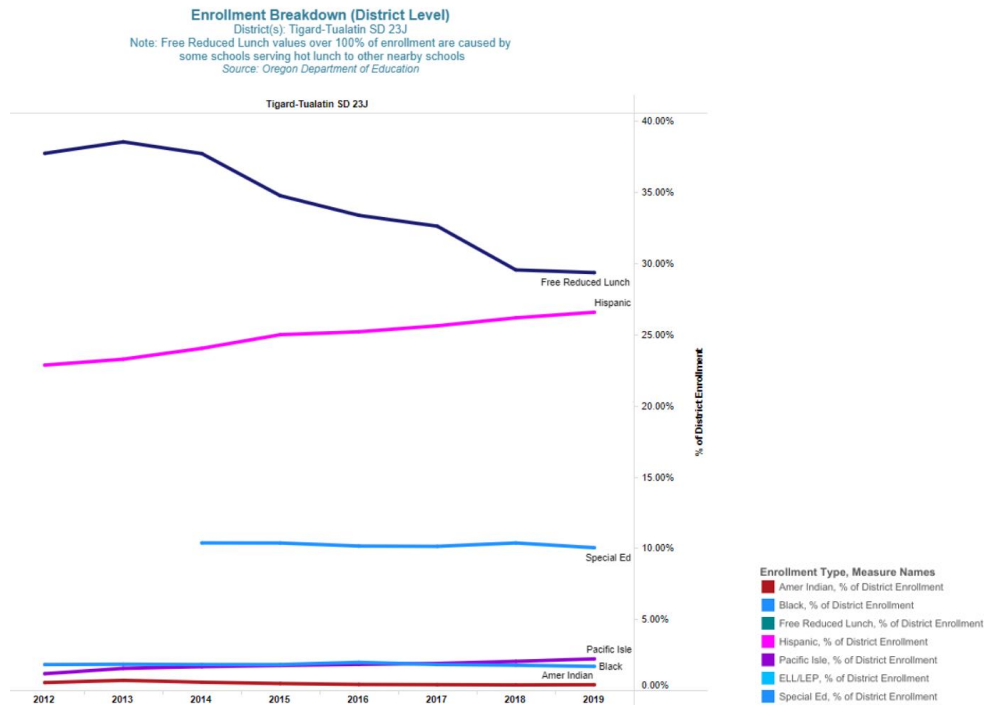
In Fiscal Year 2019-20 the maximum paid monthly contribution towards health insurance is:

Employee groups	Monthly contribution
Licensed and Administrators	\$1,806.40
Classified	\$1,806.40
Confidential and Managers	\$1,806.40

8. Enrollment Impacts

Staff reviewed the demographer's draft enrollment estimates and evaluated ELL and IEP ADM. ADM estimates were due to ODE by December 20, 2019. For the October 1, 2019 actual enrollment, the student count was down 42 students from the December 2018 demographer's estimate. The current estimate for ADMr is a 0.01% change over the current year's revised estimate or 12 ADMr. The ELL ADMr estimate is a 48 ADMr increase from the current year estimate due to a change in the testing protocol. The estimate for students with an IEP increases by 78 students. Overall, the ADMw is projected to decrease by 11 ADMr.

The graph below shows how enrollment of low income students, English Language Learners (ELL), special education students and students of underserved race/ethnic groups such as American Indian/Alaska Native, Black/African American, Hispanic/Latino and Native Hawaiian/Pacific Islander have changed over time.

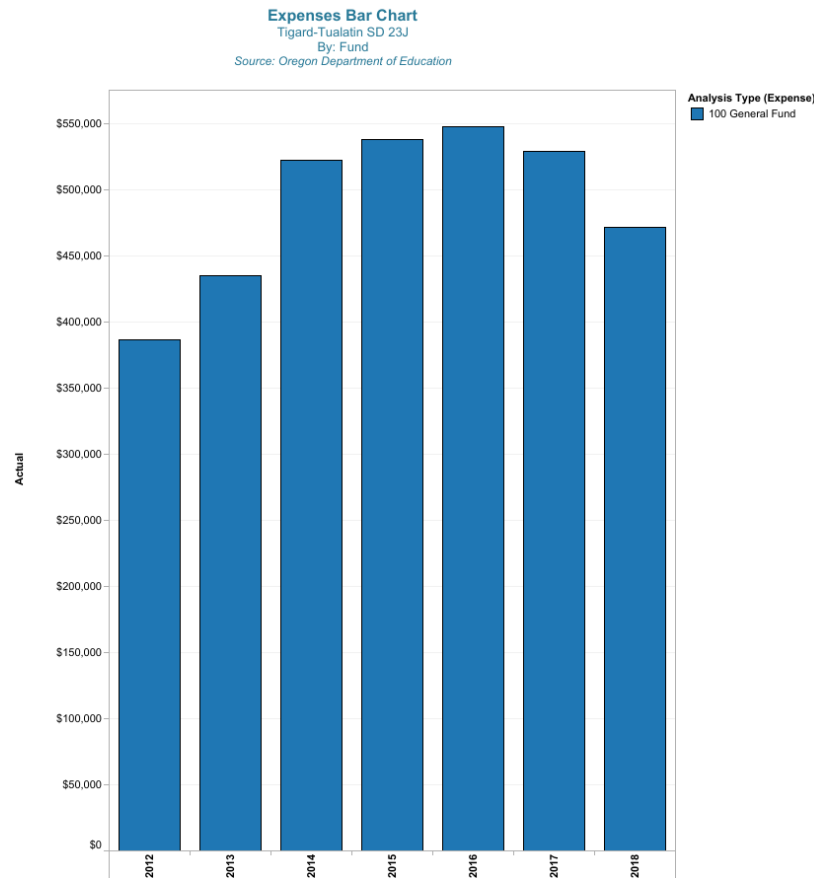


9. Other Contractual Services Increase

The U.S. City Average Consumer Price Index for Urban Wage Earners and Clerical Workers currently estimated for 2019 is 1.8% and for Urban Consumers is 1.7%. The District's insurance agent of record, Brown and Brown, reports that PACE estimates premiums for property and liability will increase by 15 percent. Premiums for workers compensation will also increase due to the experience modification factor increasing from 0.92 to 1.06.

Actual expenditures for the object codes 650 Insurance and Judgements are shown in the chart and graph below.

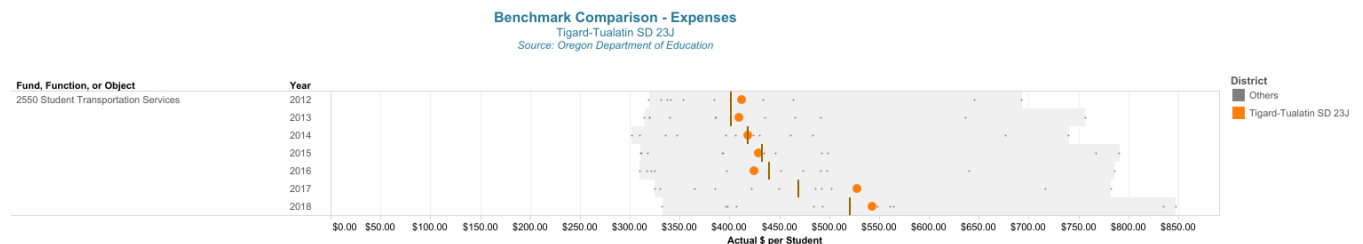
	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2018-19	Estimate 2019-20
100 General Fund	\$386,602	\$435,026	\$522,495	\$538,001	\$547,901	\$529,192	\$478,955	\$525,192



10. Transportation

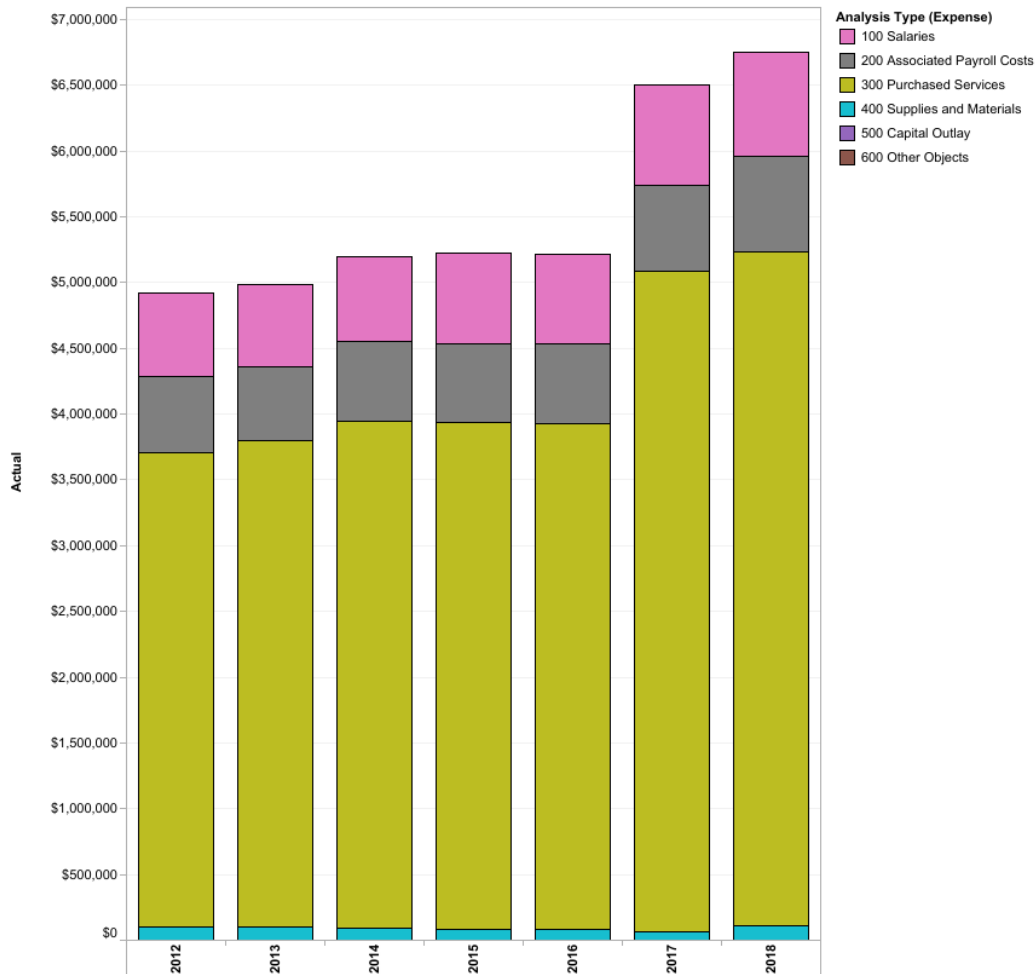
General fund transportation expenses are 70 percent reimbursable under the State School Fund formula. The contract for the transportation services provider calls for cost escalation in 2020-21 based on the Consumer Price Index for Urban Consumers, U.S. City Average for the prior November to November period, which is currently estimated at 2.1%.

The Financial Oversight Committee has developed a list of districts for fiscal comparison. The Districts are Ashland, Beaverton, Corvallis, Gresham-Barlow, Hillsboro, Lake Oswego, McMinnville, Medford, North Clackamas, Portland, Sherwood, and West Linn-Wilsonville. The comparison below shows per student spending for transportation in the general fund.



The chart below shows a history of district expenditures that were reimbursable in the State School Fund Grant at 70 percent.

Expenses Bar Chart
Tigard-Tualatin SD 23J
By: Object Level 1
Source: Oregon Department of Education

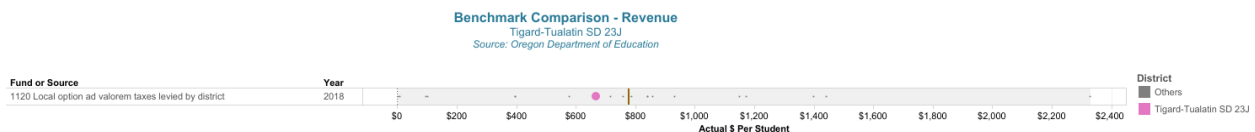


11. Local Option Dollars

Fiscal Year	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Actual	FY 2016-17 Actual	FY 2016-17 Actual	FY 2018-19 Actual	FY 2019-20 Estimated
Local Option Taxes	\$ 4,209,526	\$ 6,124,517	\$ 6,793,911	\$ 7,864,739	\$ 8,610,901	\$ 9,463,320	\$ 9,341,400
Increase/(Decrease)	\$ 489,140	\$ 1,914,991	\$ 669,394	\$ 1,070,828	\$ 746,162	\$ 852,419	\$ (121,920)
% Change	13.15%	45.49%	10.93%	15.76%	9.49%	9.90%	-1.29%

The local option tax levy decreased slightly for the 2019-20 fiscal year and the estimated amount for collections approximates the amount budgeted in the current year. The Assessor cannot estimate 2020-21 tax values

As a benchmark below is a comparison of TTSD local option revenue per student compared to all other districts that reported local option tax revenue for the 2017-18 fiscal year.



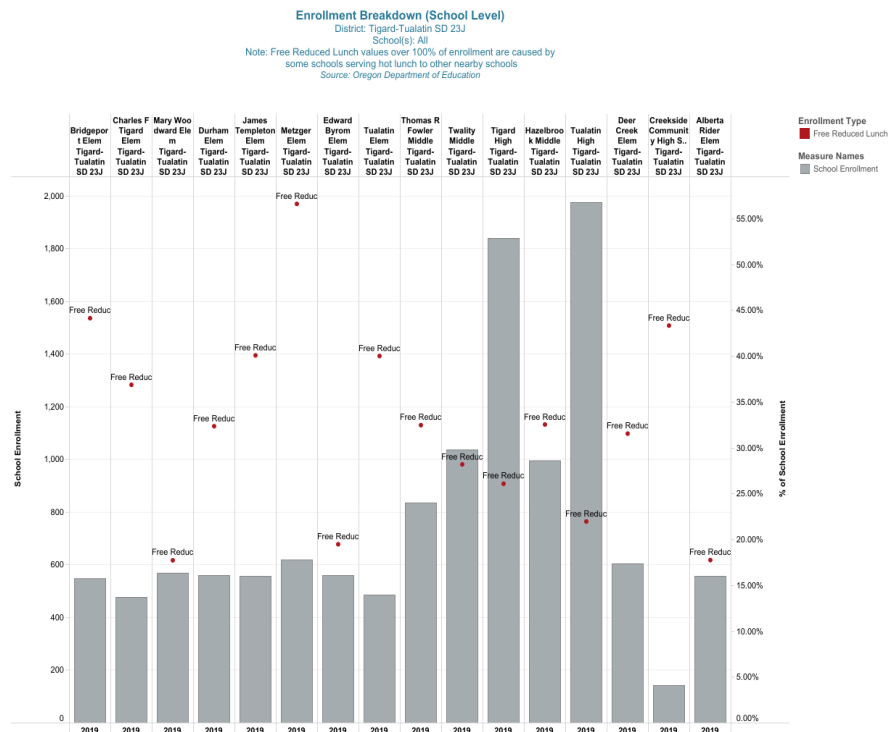
12. Discretionary School Budgets

The chart below shows the amount per student by level for the 2019-20 budget. School discretionary budgets for 2019-20 continue to include targeted allocations for staff development and support for AVID and IB programs. A 2019-20 decrease in the elementary allocation is attributed to coverage for headphone replacement only after budgeting for headphone purchases in 2018-19. No decision has been made to change allocations for 2020-21.

The rates for the past five years:

	2015-16	2016-17	2017-18	2018-19	2019-20
Elementary Schools	\$ 71.86	\$ 71.86	\$ 70.08	\$ 75.63	\$ 71.88
No AVID Middle School	\$ 86.35	\$ 86.35	\$ 102.54	\$ 115.94	\$ 115.94
AVID Middle Schools	\$ 86.35	\$ 86.35	\$ 102.54	\$ 102.19	\$ 102.19
High Schools	\$ 115.54	\$ 115.54	\$ 141.68	\$ 156.60	\$ 156.60

The graph below shows the enrollment by school and the percent of students that qualify for free and reduced price lunch for the 2017-18 school year.



13. Estimated Ending Fund Balances

Staff currently expects reserve levels at the end of the year to meet Board Policy targets as budgeted. The District as of the date of the report has not used contingency funds so those funds could be estimated as a resource.

14. Early Retirement

The District contracted with HP Northwest for a two year actuarial valuation of our Early Retirement Program for the two year period ending June 30, 2018. This valuation determined the rate of subject payroll to budget. It is currently 1.53 percent. The rate for FY 2020-21 is based on an amount that must be collected and will be determined based on actual staffing and the

actuarial valuation for the period ending June 30, 2020. There are 49 employees that will be eligible to retire with the District paid health insurance and the 40 employees will be able to retire with health insurance and a stipend. Twenty five of the eligible employee are vested and eligible to retire with benefits as of June 30, 2018. There are 46 retirees. If we look back five years to 2014 there were 84 current employees able to retire with district benefits and 110 retirees. The plan assets reported in the CAFR as of June 30, 2019 were \$2,632,504.

15. Food Services

Food Services will continue to be self-supporting.

16. Class Size

Staffing ratios and class size as of September 2019:

Staffing Ratio and Class Size

Grade/Level	Staffing Ratio for 2019-20	Class Size 2019-20
Full Day K	1:22	22.4
1st	1:25	23.5
2nd	1:26	23.7
3rd	1:27	24.7
4th	1:28	23.9
5th	1:28	26.7

Grade/Level	Staffing Ratio for 2019-20	Class Size 2019-20
MS Core Average	01:26.0	27.2
MS Elective Average	01:26.0	30.3

Grade/Level	Staffing Ratio for 2019-20	Class Size 2019-20
HS Core Average	01:26.5	28.5
HS Elective Average	01:26.5	27.5

17. M.I.T.C.H. Charter School

The budget for M.I.T.C.H. Charter School will be based on enrollment estimates provided by the Charter School in March. The 2020-21 Charter School rate issued on February 26 with the District State School Fund estimates by the Oregon Department of Education is \$8,702 per ADMw. The District retains 20 percent of the charter school rate for MITCH students K-8 as administrative fees. The estimate of the net amount due to M.I.T.C.H. will be updated as more definite 2019-20 SSF estimates are available.

For the current year there are 225 students attending MITCH and ADMw of 254.8 is being used to calculate the State School Fund Grant payment. The current payment due to MITCH for 2019-20 is \$1.7 million based on the current grant estimate.

18. Technology Replacement Plan

Expenditures for Technology Replacement for the current year and in 2020-21 are planned for in the bond passed in November 2016.



Tigard-Tualatin School District 23J

"Educate every child"

Pamplin MediaGroup

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E-mail: legals@commnewspapers.com

AFFIDAVIT OF PUBLICATION

State of Oregon, County of Washington, Clackamas, SS I, Charlotte Allsop, being the first duly sworn, depose and say that I am the Accounting Manager of the **The Times**, a newspaper of general circulation, serving Bvtn/Tigard/Tualatin/Sherwood in the afore-said county and state, as defined by ORS 193.010 and 193.020, that

Tigard-Tualatin School District 23J
NOTICE OF BUDGET COMMITTEE MEETING on May 20, 2020 at 6:30 p.m.
Ad#: 163704

A copy of which is hereto annexed, was published in the entire issue of said newspaper(s) for 1 week(s) in the following issue(s):
05/07/2020

Charlotte Allsop

Charlotte Allsop (Accounting Manager)

Subscribed and sworn to before me this
05/07/2020.

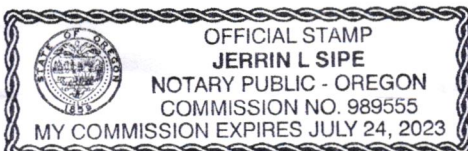
Jerrin L Sipe

NOTARY PUBLIC FOR OREGON

Acct #: 101489

Attn: Amber Summers

TIGARD-TUALATIN SCHOOL DIST 23J
6960 SW SANDBURG ST
TIGARD, OR 97223



NOTICE OF BUDGET COMMITTEE MEETING

A public meeting of the Budget Committee of the Tigard-Tualatin School District #23J, Washington and Clackamas Counties, State of Oregon, to discuss the budget for the fiscal year July 1, 2020 to June 30, 2021, will be held on May 20, 2020 at 6:30 p.m.

Please note that in light of the COVID-19 state-wide restrictions and in keeping with the efforts of social distancing to reduce the spread of the coronavirus, the meeting of the Tigard-Tualatin School District Budget Committee will be conducted online, rather than in person. A link for the livestream feed of the meeting will be available the day of the meeting at the following web address: <https://www.ttsdschools.org/Page/9185>.

The purpose of the meeting is to receive the budget message and to receive comment from the public on the budget. This is a public meeting where deliberation of the Budget Committee will take place. Any person may make public comment or testimony and discuss the proposed programs with the Budget Committee.

With respect to the social distancing recommendation, the Budget Committee will accept written comment or testimony only for the May 20, 2020 meeting. Public comment or testimony may be submitted via the following web address: <https://forms.gle/wS4fs86yFLMtPZQg9>. All public comment submitted by 6:30 p.m. on May 20, 2020 will be presented to the Budget Committee at the May 20, 2020 meeting. The Tigard-Tualatin District Budget Committee remains committed to the public comment process and will consider all public comments submitted.

A copy of the proposed budget document may be inspected or obtained online at the following web address: <https://www.ttsdschools.org/Page/107>, beginning May 15, 2020. A second notice of the meeting of the Budget Committee of the Tigard-Tualatin School District #23J will be available online at the following web address: <http://www.ttsdschools.org>.
Publish May 7, 2020

TT163704

Pamplin MediaGroup

6605 SE Lake Road, Portland, OR 97222
PO Box 22109 Portland, OR 97269-2169
Phone: 503-684-0360 Fax: 503-620-3433
E-mail: legals@commnewsnewspapers.com

AFFIDAVIT OF PUBLICATION

State of Oregon, County of Washington, Clackamas, SS I, Charlotte Allsop, being the first duly sworn, depose and say that I am the Accounting Manager of the **The Times**, a newspaper of general circulation, serving Bvtn/Tigard/Tualatin/Sherwood in the afore-said county and state, as defined by ORS 193.010 and 193.020, that

Tigard-Tualatin School District 23J
NOTICE OF BUDGET HEARING on June 22,
2020 at 6:30 p.m. ED-1
Ad#: 166206

A copy of which is hereto annexed, was published in the entire issue of said newspaper(s) for 1 week(s) in the following issue(s):
06/04/2020

Charlotte Allsop

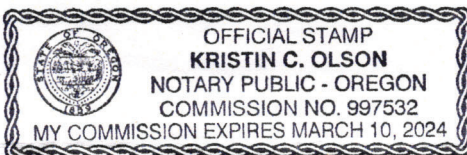
Charlotte Allsop (Accounting Manager)

Subscribed and sworn to before me this
06/04/2020.

Kristin C. Olson

NOTARY PUBLIC FOR OREGON

Acct #: 101489
Attn: Amber Summers
TIGARD-TUALATIN SCHOOL DIST 23J
6960 SW SANDBURG ST
TIGARD, OR 97223



NOTICE OF BUDGET HEARING

FORM ED-1

A public meeting of the Board of Directors of the Tigard-Tualatin School District #23J will be held on June 22, 2020 at 6:30 p.m. online. A link for the livestream feed of the meeting is available at the following web address: www.ttsd.schools.org/Page/9337. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2020 as approved by the Tigard-Tualatin School District Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained online at www.ttsd.schools.org/Page/107. This budget is for an annual budget period. This budget was prepared on a basis of accounting that is the same as the preceding year.

Contact: David C. Moore

Telephone: (503) 431-4016

Email: dmoore@ttsd.k12.or.us

FINANCIAL SUMMARY - RESOURCES			
TOTAL OF ALL FUNDS	Actual Amount Last Year 2018-19	Adopted Budget This Year 2019-20	Approved Budget Next Year 2020-21
Beginning Fund Balance			\$212,198,037
Current Year Property Taxes, other than Local Option Taxes	\$257,648,985	\$289,397,954	\$289,397,954
Current Year Local Option Property Taxes	\$77,124,877	\$81,462,300	\$79,845,600
Other Revenue from Local Sources	\$9,463,320	\$9,341,400	\$9,341,400
Revenue from Intermediate Sources	\$19,223,168	\$21,189,185	\$22,999,239
Revenue from State Sources	\$4,743,005	\$5,781,880	\$6,102,600
Revenue from Federal Sources	\$73,660,080	\$79,571,856	\$93,631,786
Interfund Transfers	\$7,397,900	\$9,044,702	\$11,027,849
All Other Budget Resources	\$1,738,808	\$2,920,297	\$2,628,915
Total Resources	\$113,235,800	\$950,061	\$950,061
	\$564,235,944	\$499,659,635	\$438,725,487

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION			
Salaries	\$76,185,265	\$82,431,867	\$91,494,419
Other Associated Payroll Costs	\$52,311,146	\$62,243,951	\$69,049,028
Purchased Services	\$93,319,732	\$52,130,354	\$60,091,503
Supplies & Materials	\$9,927,733	\$20,901,233	\$28,488,088
Capital Outlay	\$25,921,554	\$212,785,308	\$127,460,523
Other Objects (except debt service & interfund transfers)	\$3,403,604	\$3,749,073	\$8,959,432
Debt Service*	\$25,133,513	\$30,448,947	\$27,401,615
Interfund Transfers*	\$1,738,808	\$2,920,297	\$2,628,915
Transits	\$444,820	\$300,000	\$350,000
Operating Contingency	\$0	\$4,326,033	\$3,017,582
Unappropriated Ending Fund Balance & Reserves	\$275,854,770	\$27,422,592	\$19,784,461
Total Requirements	\$564,235,944	\$499,659,635	\$438,725,487

FINANCIAL SUMMARY - REQUIREMENTS AND FULL-TIME EQUIVALENT EMPLOYEES (FTE) BY FUNCTION			
1000 Instruction	\$98,208,584	\$111,827,346	\$119,784,919
FTE	796.03	805.64	848.31
2000 Support Services	\$56,548,728	\$72,277,410	\$82,160,338
FTE	359.61	365.61	409.62
3000 Enterprise & Community Service	\$5,222,444	\$7,289,190	\$7,053,096

FORM ED-1
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Unappropriated Ending Fund Balance & Reserves	\$275,854,770	\$27,422,592	\$19,784,461
Total Requirements	\$564,235,944	\$499,659,635	\$438,725,487

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FTE	796.03	805.64	848.31
2000 Support Services	\$56,548,728	\$72,277,410	\$82,160,338
FTE	359.61	365.61	409.62
3000 Enterprise & Community Service	\$5,222,444	\$7,289,190	\$7,053,096
FTE	39.88	39.94	41.40
4000 Facility Acquisition & Construction	\$101,084,277	\$242,842,061	\$176,544,560
FTE	6.50	8.50	7.00
5000 Other Uses			
5100 Debt Service*	\$25,133,513	\$30,454,707	\$27,401,615
5200 Interfund Transfers*	\$1,738,808	\$2,920,297	\$2,628,915
5300 Transits*	\$444,820	\$300,000	\$350,000
6000 Contingency	\$0	\$4,326,033	\$3,017,582
7000 Unappropriated Ending Fund Balance	\$275,854,770	\$27,422,592	\$19,784,461
Total Requirements	\$563,791,124	\$499,359,635	\$438,375,487
Total FTE	1,202.02	1,219.69	1,306.33

* not included in total 5000 Other Uses. To be appropriated separately from other 5000 expenditures.

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING **

Tigard-Tualatin School District's general fund budget is based on a State School Fund Grant of \$9 billion. The proposed budget includes the new Student Investment Account Fund budget of \$10.1 million. The Capital Projects Fund continues to support scheduled projects from bond proceeds. The general fund unappropriated ending fund balance includes \$1.5 million for the operational costs of the future Art Rutkin Elementary School. With the impending announcement of the State revenue shortfall of as much as \$3 billion, Governor Brown has directed state agencies to prepare for reductions. Following the second quarter revenue forecast and a legislative special session the District anticipates the State School Fund Grant allocation will decrease. Federal support due to COVID-19 is anticipated

PROPERTY TAX LEVIES			
	Rate or Amount Imposed	Rate or Amount Imposed	Rate or Amount Approved
Permanent Rate Levy (Rate Limit \$4,9892 per \$1,000)	\$4.9892/\$1,000	\$4.9892/\$1,000	\$4.9892/\$1,000
Local Option Levy	\$1.0000/\$1,000	\$1.0000/\$1,001	\$1.0000/\$1,002
Levy For General Obligation Bonds	\$20,518,400	\$21,624,400	\$22,630,300

STATEMENT OF INDEBTEDNESS		
LONG TERM DEBT	Estimated Debt Outstanding on July 1	Estimated Debt Authorized, But Not Incurred on July 1
General Obligation Bonds	\$301,645,000	\$0
Other Bonds	\$26,335,000	\$0
Other Borrowings	\$2,725,939	\$0
Total	\$330,725,939	

Tigard-Tualatin School District 23 J
Resolution 1920-21

Resolution Adopting the Budget, Making Appropriations, and Imposing and Categorizing Taxes

Adopting the Budget

BE IT RESOLVED that the Board of Directors of the Tigard-Tualatin School District 23J, Washington and Clackamas Counties, Oregon, hereby adopts the budget for the 2020-21 fiscal year in the total amount of \$438,725,487 for all funds now on file at the Hibbard Administration Building.

Making Appropriations

BE IT RESOLVED that the amounts for the fiscal year beginning July 1, 2020, and for the purposes shown below are hereby appropriated:

<u>General Fund</u>	
Instruction	\$ 99,175,096
Support Services	57,322,087
Enterprise and Community Services	321,432
Transfers	455,000
Contingency	<u>3,017,582</u>
Total Appropriation	160,291,197
* Unappropriated Ending Fund Balance	<u>16,587,910</u>
Total General Fund	<u><u>\$ 176,879,107</u></u>
<u>Special Revenue Funds</u>	
Instruction	\$ 19,795,822
Support Services	21,214,546
Enterprise and Community Services	6,513,665
Transfers	1,600,000
Transfer to Other LEAs	<u>350,000</u>
Total Appropriation	49,474,033
* Unappropriated Ending Fund Balance	<u>575,000</u>
Total State, County, and Local Grants Fund	<u><u>50,049,033</u></u>
<u>General Obligation Debt Service Fund</u>	
Debt Service	<u>21,967,600</u>
Total General Obligation Debt Service Fund	<u><u>\$ 21,967,600</u></u>
<u>Full Faith and Credit and Lease Obligation Fund</u>	
Debt Service	\$ 1,498,615
Transfers	<u>200</u>
Total Appropriation	1,498,815
* Unappropriated Ending Fund Balance	<u>121,551</u>
Total Full Faith and Credit and Lease Obligation Fund	<u><u>\$ 1,620,366</u></u>
<u>Pension Bond Series 2007 Debt Service Fund</u>	
Debt Service	<u>\$ 3,935,400</u>
Total Pension Bond Series 2007 Debt Service Fund	<u><u>\$ 3,935,400</u></u>

<u>Capital Projects Fund</u>	
Facilities Maintenance and Construction	\$ 176,544,560
Transfers	548,715
Total Appropriation	<u>\$ 177,093,275</u>
<u>Internal Service Fund</u>	
Instruction	\$ 814,000
Support Services	1,890,306
Enterprise and Community Services	218,000
Total Insurance Reserve Fund	<u>\$ 2,922,306</u>
<u>Trust and Agency Funds</u>	
Support Services	\$ 1,733,400
Transfers	25,000
Total Appropriation	1,758,400
* Unappropriated Ending Fund Balance	2,500,000
Total Early Retirement Plan Fund	<u>\$ 4,258,400</u>
Total All Funds	
Total Appropriations	\$ 418,941,026
* Total Unappropriated Ending Fund Balance	19,784,461
Total All Funds	<u>\$ 438,725,487</u>

* Unappropriated Ending Fund Balances are not appropriated

Imposing and Categorizing Taxes

BE RESOLVED that the Board of Directors of Tigard-Tualatin School District 23J, Washington and Clackamas Counties, Oregon hereby imposes the taxes provided for in the adopted budget at the rate of \$4.9892 per \$1,000 of assessed value for operations; in the amount of \$1.0000 per \$1,000 for local option operations; in the amount of \$22,630,300 for bonds; and that these taxes are hereby imposed and categorized for tax year 2020-21 upon the assessed value of all taxable property within the District.

	Education	Excluded from Limitation
General Fund Permanent Rate Tax	\$4.9892/\$1,000	
General Fund Local Option Tax	\$1.0000/\$1,000	
Debt Service Fund		\$22,630,300

The above resolution statements were approved and declared adopted on this 22th day of June 2020.

Signed:



Maureen Wolf , Chairman of the Board

Attest:



Dr. Susan Rieke-Smith, Superintendent/District Clerk

Notice of Property Tax and Certification of Intent to Impose a Tax on Property for Education Districts

To assessor of Washington/Clackamas County

FORM ED-50 2020-2021

• Be sure to read instructions in the current Notice of Property Tax Levy Forms and Instructions booklet.

☐ Check here if this is
an amended form.

The Tigard-Tualatin SD 23J has the responsibility and authority to place the following property tax, fee, charge, or assessment

District name

on the tax roll of Washington and Clackamas County. The property tax, fee, charge, or assessment is categorized as stated by this form.

County Name

6960 SW Sandburg St

Tigard

OR

97223

7/03/2020

Mailing Address of District

City

State

ZIP Code

Date Submitted

David C. Moore

Chief Financial Officer

503-431-4016

dmoore@ttsd.k12.or.us

Contact person

Title

Daytime telephone number

Contact person e-mail address

CERTIFICATION—You **must** check one box if you are subject to local budget law.

☒ The tax rate or levy amounts certified in Part I are within the tax rate or levy amounts approved by the budget committee.

☐ The tax rate or levy amounts certified in Part I were changed by the governing body and republished as required in ORS 294.456.

PART I: TOTAL PROPERTY TAX LEVY

		Subject to Education Limits	
		Rate —or— Dollar Amount	
1. Rate per \$1,000 levied (within permanent rate limit).....	1	\$4.9892/\$1,000	Excluded from Measure 5 Limits
2. Local option operating tax	2	\$1.000/\$1,000	Dollar Amount of Bond Levy
3. Local option capital project tax	3	0	
4a. Levy for bonded indebtedness from bonds approved by voters prior to October 6, 2001.....	4a		0.00
4b. Levy for bonded indebtedness from bonds approved by voters after October 6, 2001	4b		22,630,300.00
4c. Total levy for bonded indebtedness not subject to Measure 5 or Measure 50 (total of 4a + 4b).....	4c		22,630,300.00

PART II: RATE LIMIT CERTIFICATION

5. Permanent rate limit in dollars and cents per \$1,000.....	5	4.9892
6. Election date when your new district received voter approval for your permanent rate limit	6	
7. Estimated permanent rate limit for newly merged/consolidated district.....	7	

PART III: SCHEDULE OF LOCAL OPTION TAXES— Enter all local option taxes on this schedule. If there are more than two taxes, attach a sheet showing the information for each.

Purpose (operating, capital project, or mixed)	Date voters approved local option ballot measure	First tax year levied	Final tax year to be levied	Tax amount —or— rate authorized per year by voters
Operating	November 6, 2018	2020-21	2024-25	\$1.000/\$1,000

150-504-075-6 (Rev. 10-01-19)

Form ED-50 (continued on next page)

(see the back for worksheet for lines 4a, 4b, and 4c)

File with your assessor no later than **JULY 15**, unless granted an extension in writing.

GENERAL FUND

General Fund Resources and Requirements



Tigard-Tualatin School District 23J

"Educate every child"

General Fund

This fund budgets for all financial resources and requirements of the District, except for those required to be accounted for in another fund.

Revenue:

The State School Fund Grant general purpose and transportation grants are the principal revenue sources of the general fund totaling 88% of operating revenue. The State School Fund Grant is apportioned to schools through the general purpose grant, a facility grant, a transportation grant and a high cost disabilities grant. 95.5 % of the grant is allocated to school districts and the remainder is allocated to ESDs. All grants except the facility grant are accounted for in the general fund. Districts may apply for facility grant funds when construction adds square footage to school buildings. The state grant apportionment is minus local revenue. Local revenue includes general operating property taxes, county and common school funds, and federal forest fees. Local property taxes account for 97.5% of the local revenue. The general purpose grant is allocated through a weighted average daily membership formula. The transportation grant is paid at seventy percent of the district's allowable general fund transportation costs. Each December, School districts in the state are required to estimate for the following year the components of the grant such as ADMw, local property taxes, transportation costs, and the cost of students with an IEP with a cost per student over \$30,000. The district receives estimated payments starting in September and ending in May. The general purpose and transportation portion of the grant is reconciled the following May after districts file student enrollment data and final annual financial reports. The high cost disability is grant is a shared grant based the district's proportion of the funds claimed and is 2.4% of operating revenue. The district receives an estimated payment for the current year in May and a final settlement the following May.

The local option tax levy is a voter approved levy that allows the district to collect taxes outside the constitutional tax limitation. The length of the approval is limited to five years. District voters renewed the levy in 2014 for the fiscal years 2015-16 through 2019-20. In November 2018, voters renewed the levy for five years beginning in 2020-21 through 2024-25. This resource accounts for 6.2% of operating revenue. The approved levy is \$1.00 per thousand of assessed value. The levy is subject to compression as the tax is levied on the assessed valuation but the limit on the tax is determined the real market value. The district estimates the 2019-20 assessed value to be \$12.4 billion and the current year local option tax collection to be \$9 million.

The remainder of the revenue is 3.4% of the total and includes earning on investments, the portion of district's ESD allocation not used for services, athletic pay to play and gate fees, and other state and local sources.

Expenditures:

Staff salary and benefits account for 84.9% of operating expenditures in the general fund. FTE is summarized below.

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Adopted Budget	FY 20-21 Proposed Budget	FY 20-21 Adopted Budget
Licensed	697.63	686.74	695.34	694.35	694.35
Classified	359.27	359.97	365.34	370.94	370.94
Administrative	33.37	33.37	35.49	36.49	36.49
Managerial and Confidential	15.00	16.00	15.00	15.00	15.00
Total FTE	1,105.27	1,096.08	1,111.17	1,116.78	1,116.78

The state accounting handbook describes the object as the “service or commodity bought.” The budget is summarized below by object.

Object	Budget	% of Operating Budget
Salaries and Benefits	\$ 133,502,401	84.9%
Purchased Services	18,537,980	11.8%
Supplies and Materials	3,537,475	2.2%
Capital Outlay	99,700	0.1%
Other Objects	1,141,058	0.7%
Transfers	455,000	0.3%
Total Operating Budget	\$ 157,273,614	

The state accounting handbook describes a function as the “activity for which a service or material is acquired.” The general budget summarized below by function.

Function	Budget	% of Operating Budget
Direct Instruction	\$ 99,175,096	63.1%
Support Services - Students	10,552,591	6.7%
Support Services Instructional Staff Support	6,218,587	4.0%
Office of the Principal	10,831,246	6.9%
Student Transportation	7,696,804	4.9%
Technology Services	2,575,320	1.6%
Operation and Maintenance of Physical Plant	12,265,168	7.8%
Central Support	7,182,370	4.6%
Enterprise and Community Service	321,432	0.2%
Transfers	455,000	0.3%
Total Operating Budget	\$ 157,273,614	

Tigard-Tualatin School Dist 23J
6960 SW Sandburg Street Tigard, OR 97223

Resources Report

	FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 100 GENERAL FUND									
1110 AD VALOREM TAXES LEVIED BY DIS1	53,031,837	56,869,909	56,953,000	0.00	58,153,000	0.00	58,153,000	58,153,000	0.00
1120 LOCAL OPTION AD VALORM TAXES L	8,610,901	9,463,320	9,341,400	0.00	9,341,400	0.00	9,341,400	9,341,400	0.00
1190 PENALTY & INTEREST ON TAX	41,529	68,600	47,000	0.00	47,000	0.00	47,000	47,000	0.00
1311 TUITION FROM INDIVIDUALS	17,000	19,935	0	0.00	5,000	0.00	5,000	5,000	0.00
1312 TUITION FROM OTH DIST IN	121,130	204,000	214,200	0.00	224,000	0.00	224,000	224,000	0.00
1500 EARNINGS ON INVESTMENTS	839,488	1,489,495	1,000,000	0.00	1,000,000	0.00	1,000,000	1,000,000	0.00
1700 EXTRACURRICULAR ACTIVITIES	386,571	383,522	454,265	0.00	454,265	0.00	454,265	454,265	0.00
1800 COMMUNITY SERVICE ACTIVITIES	128,562	132,553	120,000	0.00	120,000	0.00	120,000	120,000	0.00
1960 RECOVERY PRIOR YEARS EXP	150,995	393,083	242,000	0.00	392,000	0.00	392,000	392,000	0.00
1980 FEES CHARGED TO GRANTS	189,240	199,765	190,000	0.00	690,000	0.00	690,000	690,000	0.00
1990 MISCELLANEOUS REVENUES	354,722	464,018	150,000	0.00	150,000	0.00	150,000	150,000	0.00
1000 Revenue from Local Sources	63,871,974	69,688,201	68,711,865	0.00	70,576,665	0.00	70,576,665	70,576,665	0.00
2101 COUNTY SCHOOL FUNDS	321,605	309,693	300,000	0.00	300,000	0.00	300,000	300,000	0.00
2102 ESD APPORTIONMENT	820,687	1,200,000	1,970,000	0.00	1,970,000	0.00	1,970,000	1,970,000	0.00
2000 Revenue from Intermediate Sources	1,142,292	1,509,693	2,270,000	0.00	2,270,000	0.00	2,270,000	2,270,000	0.00
3101 STATE SCH FD-GEN SUPPORT	66,396,293	64,670,468	69,422,678	0.00	73,123,950	0.00	73,123,950	73,123,950	0.00
3103 COMMON SCHOOL FUND	1,305,588	1,406,242	1,185,571	0.00	1,218,492	0.00	1,218,492	1,218,492	0.00
3109 SSF-HIGH COST STUDENTS	2,483,021	3,027,204	2,300,000	0.00	3,614,000	0.00	3,614,000	3,614,000	0.00
3111 PRIOR YR SSFG ADJUSTMENT	1,343,909	691,628	0	0.00	0	0.00	0	0	0.00
3204 DRIVERS EDUCATION	38,880	70,852	76,000	0.00	76,000	0.00	76,000	76,000	0.00
3299 (STATE) OTHER RESTRICTED GRAN1	11,021	0	112,500	0.00	0	0.00	0	0	0.00
3000 Revenue from State Sources	71,578,712	69,866,394	73,096,749	0.00	78,032,442	0.00	78,032,442	78,032,442	0.00
4500 FED RSTR REV THRU STATE	2,751	18,739	0	0.00	0	0.00	0	0	0.00
4801 FEDERAL FOREST FEES	279	1,072	0	0.00	0	0.00	0	0	0.00
4000 Revenue from Federal Sources	3,030	19,811	0	0.00	0	0.00	0	0	0.00
5200 INTERFUND TRANSFERS	0	0	0	0.00	0	0.00	0	0	0.00
5300 SALE/LOSS FIXED ASSETS	3,400	968	0	0.00	0	0.00	0	0	0.00
5400 BEGINNING FUND BALANCE	24,514,562	25,264,006	27,000,000	0.00	26,000,000	0.00	26,000,000	26,000,000	0.00
5000 Other Sources	24,517,962	25,264,974	27,000,000	0.00	26,000,000	0.00	26,000,000	26,000,000	0.00
Total Fund 100 GENERAL FUND	161,113,971	166,349,072	171,078,614	0.00	176,879,107	0.00	176,879,107	176,879,107	0.00

Tigard-Tualatin School Dist 23J
6960 SW Sandburg Street Tigard, OR 97223

Requirements Report

			FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 100	GENERAL FUND										
Function 1000	Instruction										
100	SALARIES		48,093,847	49,090,578	52,498,464	767.51	54,064,177	766.48	54,064,177	54,064,177	766.48
200	ASSOCIATED PAYROLL COST		32,971,957	33,042,359	37,993,450	0.00	38,913,181	0.00	38,913,181	38,913,181	0.00
300	PURCHASED SERVICES		4,667,615	4,896,488	4,683,743	0.00	4,924,362	0.00	4,924,362	4,924,362	0.00
400	SUPPLIES AND MATERIALS		1,500,933	1,543,555	1,030,649	0.00	1,077,236	0.00	1,077,236	1,077,236	0.00
500	CAPITAL OUTLAY		1,000	8,435	2,300	0.00	2,300	0.00	2,300	2,300	0.00
600	OTHER OBJECTS		182,628	214,229	193,840	0.00	193,840	0.00	193,840	193,840	0.00
Major Function 1000	Instruction		87,417,980	88,795,644	96,402,446	767.51	99,175,096	766.48	99,175,096	99,175,096	766.48
Function 2000	Support Services										
100	SALARIES		18,836,426	19,943,929	21,840,784	340.42	23,027,551	347.05	23,027,551	23,027,551	347.05
200	ASSOCIATED PAYROLL COST		13,424,384	13,902,195	16,446,134	0.00	17,197,056	0.00	17,197,056	17,197,056	0.00
300	PURCHASED SERVICES		11,614,057	11,513,517	12,999,257	0.00	13,607,025	0.00	13,607,025	13,607,025	0.00
400	SUPPLIES AND MATERIALS		2,243,776	1,833,689	2,413,056	0.00	2,445,838	0.00	2,445,838	2,445,838	0.00
500	CAPITAL OUTLAY		948,468	975,780	472,610	0.00	97,400	0.00	97,400	97,400	0.00
600	OTHER OBJECTS		864,366	849,615	940,808	0.00	947,218	0.00	947,218	947,218	0.00
Major Function 2000	Support Services		47,931,477	49,018,725	55,112,649	340.42	57,322,087	347.05	57,322,087	57,322,087	347.05
Function 3000	Enterprise and Community Services										
100	SALARIES		113,166	138,625	161,044	3.25	159,038	3.25	159,038	159,038	3.25
200	ASSOCIATED PAYROLL COST		95,817	113,782	139,543	0.00	141,399	0.00	141,399	141,399	0.00
300	PURCHASED SERVICES		590	7,584	3,799	0.00	6,594	0.00	6,594	6,594	0.00
400	SUPPLIES AND MATERIALS		10,660	255	0	0.00	14,400	0.00	14,400	14,400	0.00
Major Function 3000	Enterprise and Community Services		220,233	260,245	304,386	3.25	321,432	3.25	321,432	321,432	3.25
Function 5000	Other Uses										

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 100	GENERAL FUND									
700	TRANSFERS	280,275	309,516	455,000	0.00	455,000	0.00	455,000	455,000	0.00
Major Function 5000	Other Uses	280,275	309,516	455,000	0.00	455,000	0.00	455,000	455,000	0.00
Function 6000	Contingencies									
800	OTHER USES OF FUNDS	0	0	4,326,033	0.00	3,017,582	0.00	3,017,582	3,017,582	0.00
Major Function 6000	Contingencies	0	0	4,326,033	0.00	3,017,582	0.00	3,017,582	3,017,582	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	25,264,006	27,964,941	14,478,101	0.00	16,587,910	0.00	16,587,910	16,587,910	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	25,264,006	27,964,941	14,478,101	0.00	16,587,910	0.00	16,587,910	16,587,910	0.00
Total Fund 100	GENERAL FUND	161,113,971	166,349,072	171,078,614	1,111.17	176,879,107	1,116.78	176,879,107	176,879,107	1,116.78



Tigard-Tualatin School District 23J

"Educate every child"

OTHER FUNDS

Other Funds

Resources and Requirements



Tigard-Tualatin School District 23J

"Educate every child"

Transportation Equipment Fund

This fund was established to support the replacement of school buses and school bus facilities. The principal resource is an allocation of funds based on the allowable depreciation on district owned transportation equipment, improvements and property. Depreciation payments are received in the Transportation Equipment Fund, and by law may be used only for the purchase of transportation equipment.

This fund will allow for the lease purchase of five buses.

Resources Report

	FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
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Fund 204	TRANSPORTATION EQUIPMENT FUND
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1910 RENTALS	18,000	18,000	0	0.00	18,000	0.00	18,000	18,000	0.00
1000 Revenue from Local Sources	18,000	18,000	0	0.00	18,000	0.00	18,000	18,000	0.00
3222 ST SCHOOL FD TRANSP EQUIP	120,530	120,530	155,251	0.00	146,400	0.00	146,400	146,400	0.00
3000 Revenue from State Sources	120,530	120,530	155,251	0.00	146,400	0.00	146,400	146,400	0.00
5200 INTERFUND TRANSFERS	0	0	140,332	0.00	200	0.00	200	200	0.00
5400 BEGINNING FUND BALANCE	255,371	271,668	287,960	0.00	330,100	0.00	330,100	330,100	0.00
5000 Other Sources	255,371	271,668	428,292	0.00	330,300	0.00	330,300	330,300	0.00
Total Fund 204	393,902	410,198	583,543	0.00	494,700	0.00	494,700	494,700	0.00
TRANSPORTATION EQUIPMENT FUND									

Requirements Report

			FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 204	TRANSPORTATION EQUIPMENT FUND										
Function 2000	Support Services										
300	PURCHASED SERVICES		122,234	122,234	122,300	0.00	122,300	0.00	122,300	122,300	0.00
500	CAPITAL OUTLAY		0	0	461,243	0.00	372,400	0.00	372,400	372,400	0.00
Major Function 2000	Support Services		122,234	122,234	583,543	0.00	494,700	0.00	494,700	494,700	0.00
Function 7000	UNAPPRO ENDING FUND BAL										
800	OTHER USES OF FUNDS		271,668	287,964	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL		271,668	287,964	0	0.00	0	0.00	0	0	0.00
Total Fund 204	TRANSPORTATION EQUIPMENT FUND		393,902	410,198	583,543	0.00	494,700	0.00	494,700	494,700	0.00

Food Service Fund

This fund accounts for the activities of the District's food service program. Services include lunch programs in all schools and breakfast programs in many schools. Resources reflect: federal subsidies from the United States Department of Agriculture, which provide partial reimbursement to the District for each meal served, the value of federal commodities, and a matching grant from the State. The proposed budget has resources of \$4.73 million including a beginning fund balance of \$50,000. Requirements consist of \$2.6 million for staff, \$1.47 million for food supplies, and \$659,000 for materials, supplies, services and equipment.

Resources include \$200,000 transfer from the General Fund for the Meal Provision Program. This program will provide meals for all students regardless of their ability to pay. This includes meals from the regular menu but not the ala carte menu. Federal law does not allow the Food Service Fund to absorb this cost as a bad debt; therefore, a resource outside of the fund, e.g. general fund, must cover the cost.

The Food Service Fund operates as a nonprofit school food service program. This means that all food service operations conducted by the school food authority are principally for the benefit of school children; all of the revenue from this fund is used solely for the operation or improvement of such food services.

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Adopted Budget	FY 20-21 Proposed Budget	FY 20-21 Adopted Budget
Classified	31.10	31.69	31.10	33.56	33.56
Managerial and Confidential	1.00	1.00	1.00	1.00	1.00
Total FTE	32.10	32.69	32.10	34.56	34.56

Resources Report

	FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 205 FOOD SERVICE FUND									
1500 EARNINGS ON INVESTMENTS	14,264	20,315	8,000	0.00	8,000	0.00	8,000	8,000	0.00
1600 FOOD SERVICE	1,160,654	1,152,832	1,433,000	0.00	1,582,000	0.00	1,582,000	1,582,000	0.00
1990 MISCELLANEOUS REVENUES	663	0	0	0.00	0	0.00	0	0	0.00
1000 Revenue from Local Sources	1,175,581	1,173,147	1,441,000	0.00	1,590,000	0.00	1,590,000	1,590,000	0.00
3102 STATE SCH FD-SCH LUNCH MT	35,000	35,723	35,000	0.00	35,000	0.00	35,000	35,000	0.00
3299 (STATE) OTHER RESTRICTED GRAN	71,320	86,090	75,000	0.00	75,000	0.00	75,000	75,000	0.00
3000 Revenue from State Sources	106,321	121,813	110,000	0.00	110,000	0.00	110,000	110,000	0.00
4500 FED RSTR REV THRU STATE	2,310,824	2,193,561	2,500,000	0.00	2,575,000	0.00	2,575,000	2,575,000	0.00
4900 REVENUE FOR/ON BAHALF OF THE C	260,776	265,184	255,000	0.00	255,000	0.00	255,000	255,000	0.00
4000 Revenue from Federal Sources	2,571,600	2,458,744	2,755,000	0.00	2,830,000	0.00	2,830,000	2,830,000	0.00
5200 INTERFUND TRANSFERS	44,271	167,986	200,000	0.00	200,000	0.00	200,000	200,000	0.00
5300 SALE/LOSS FIXED ASSETS	0	3,679	0	0.00	0	0.00	0	0	0.00
5400 BEGINNING FUND BALANCE	1,072,283	1,059,812	950,000	0.00	50,000	0.00	50,000	50,000	0.00
5000 Other Sources	1,116,554	1,231,478	1,150,000	0.00	250,000	0.00	250,000	250,000	0.00
Total Fund 205 FOOD SERVICE FUND	4,970,056	4,985,182	5,456,000	0.00	4,780,000	0.00	4,780,000	4,780,000	0.00

Requirements Report

			FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 205	FOOD SERVICE FUND										
Function 2000	Support Services										
100	SALARIES		30	23	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST		10	7	0	0.00	0	0.00	0	0	0.00
Major Function 2000	Support Services		40	30	0	0.00	0	0.00	0	0	0.00
Function 3000	Enterprise and Community Services										
100	SALARIES		1,090,444	1,141,107	1,158,224	32.76	1,274,759	34.57	1,274,759	1,274,759	34.57
200	ASSOCIATED PAYROLL COST		982,148	1,021,201	1,156,098	0.00	1,326,209	0.00	1,326,209	1,326,209	0.00
300	PURCHASED SERVICES		39,013	86,337	86,500	0.00	110,500	0.00	110,500	110,500	0.00
400	SUPPLIES AND MATERIALS		1,744,927	1,851,292	2,234,678	0.00	1,948,032	0.00	1,948,032	1,948,032	0.00
500	CAPITAL OUTLAY		43,419	28,754	60,000	0.00	60,000	0.00	60,000	60,000	0.00
600	OTHER OBJECTS		10,252	14,034	10,500	0.00	10,500	0.00	10,500	10,500	0.00
Major Function 3000	Enterprise and Community Services		3,910,204	4,142,725	4,706,000	32.76	4,730,000	34.57	4,730,000	4,730,000	34.57
Function 7000	UNAPPRO ENDING FUND BAL										
800	OTHER USES OF FUNDS		1,059,812	842,427	750,000	0.00	50,000	0.00	50,000	50,000	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL		1,059,812	842,427	750,000	0.00	50,000	0.00	50,000	50,000	0.00
Total Fund 205	FOOD SERVICE FUND		4,970,056	4,985,182	5,456,000	32.76	4,780,000	34.57	4,780,000	4,780,000	34.57

Community Building and Grounds Use Fund

This fund accounts for the resources and requirements related to the rental of school facilities for community and private use and the parking fees collected at both high schools. The requirements in this fund include wages for building monitors and management of the program. High school parking lot fees are used for parking lot security and maintenance.

Parking fees at both high schools are committed to parking lot repairs and improvements.

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Adopted Budget	FY 20-21 Proposed Budget	FY 20-21 Adopted Budget
Classified	1.00	1.00	1.00	1.00	1.00

Resources Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 207	COMMUNITY BUILDING USE FUND									
	1700 EXTRACURRICULAR ACTIVITIES	37,218	15,940	25,000	0.00	130,000	0.00	130,000	130,000	0.00
	1910 RENTALS	427,875	384,650	600,000	0.00	600,000	0.00	600,000	600,000	0.00
	1000 Revenue from Local Sources	465,093	400,590	625,000	0.00	730,000	0.00	730,000	730,000	0.00
	5400 BEGINNING FUND BALANCE	722,704	823,360	800,000	0.00	800,000	0.00	800,000	800,000	0.00
	5000 Other Sources	722,704	823,360	800,000	0.00	800,000	0.00	800,000	800,000	0.00
Total Fund 207	COMMUNITY BUILDING USE FUND	1,187,798	1,223,950	1,425,000	0.00	1,530,000	0.00	1,530,000	1,530,000	0.00

Requirements Report

			FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 207	COMMUNITY BUILDING USE FUND										
Function 2000	Support Services										
100	SALARIES		4,841	1,337	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST		371	106	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES		0	23	63,000	0.00	63,000	0.00	63,000	63,000	0.00
400	SUPPLIES AND MATERIALS		0	1,371	225,000	0.00	225,000	0.00	225,000	225,000	0.00
Major Function 2000 Support Services			5,212	2,837	288,000	0.00	288,000	0.00	288,000	288,000	0.00
Function 3000	Enterprise and Community Services										
100	SALARIES		252,395	109,354	56,613	1.00	59,981	1.00	59,981	59,981	1.00
200	ASSOCIATED PAYROLL COST		72,584	51,946	41,699	0.00	44,012	0.00	44,012	44,012	0.00
300	PURCHASED SERVICES		3,980	214,723	656,286	0.00	755,605	0.00	755,605	755,605	0.00
400	SUPPLIES AND MATERIALS		4,078	11,710	15,000	0.00	15,000	0.00	15,000	15,000	0.00
500	CAPITAL OUTLAY		26,188	0	342,402	0.00	342,402	0.00	342,402	342,402	0.00
Major Function 3000 Enterprise and Community Services			359,226	387,733	1,112,000	1.00	1,217,000	1.00	1,217,000	1,217,000	1.00
Function 7000	UNAPPRO ENDING FUND BAL										
800	OTHER USES OF FUNDS		823,360	833,380	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Major Function 7000 UNAPPRO ENDING FUND BAL			823,360	833,380	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Total Fund 207	COMMUNITY BUILDING USE FUND										
			1,187,798	1,223,950	1,425,000	1.00	1,530,000	1.00	1,530,000	1,530,000	1.00

Associated Student Body Fund

This fund accounts for the money schools receive from students and parent groups for purposes such as special school projects, field trips, and various student activities and a flow through to the General Fund for athletic program pay to play fees and gate receipts.

Student funds are committed to students' activities.

Resources Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 209	STUDENT BODY FUND									
	1990 MISCELLANEOUS REVENUES	2,408,302	2,294,405	4,000,000	0.00	4,000,000	0.00	4,000,000	4,000,000	0.00
	1000 Revenue from Local Sources	2,408,302	2,294,405	4,000,000	0.00	4,000,000	0.00	4,000,000	4,000,000	0.00
	5400 BEGINNING FUND BALANCE	1,743,614	1,726,509	1,800,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
	5000 Other Sources	1,743,614	1,726,509	1,800,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
Total Fund 209	STUDENT BODY FUND	4,151,916	4,020,915	5,800,000	0.00	5,600,000	0.00	5,600,000	5,600,000	0.00

Requirements Report

			FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 209	STUDENT BODY FUND										
Function 1000	Instruction										
400	SUPPLIES AND MATERIALS		1,551,920	1,491,258	3,420,000	0.00	3,500,000	0.00	3,500,000	3,500,000	0.00
Major Function 1000 Instruction			1,551,920	1,491,258	3,420,000	0.00	3,500,000	0.00	3,500,000	3,500,000	0.00
Function 5000	Other Uses										
700	TRANSFERS		873,487	918,909	1,600,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
Major Function 5000 Other Uses			873,487	918,909	1,600,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL										
800	OTHER USES OF FUNDS		1,726,509	1,610,747	780,000	0.00	500,000	0.00	500,000	500,000	0.00
Major Function 7000 UNAPPRO ENDING FUND BAL			1,726,509	1,610,747	780,000	0.00	500,000	0.00	500,000	500,000	0.00
Total Fund 209	STUDENT BODY FUND		4,151,916	4,020,915	5,800,000	0.00	5,600,000	0.00	5,600,000	5,600,000	0.00

Federal Grants Fund

For the 2020-21 fiscal year, the District has active federal grants totaling \$5.66 million. Federal grants such as the Title 1A and 1D basic program, and IDEA Part B comprise the largest federal grants.

The grants include but are not limited to:

- Title 1A - Improving the Academic Achievement of the Economically Disadvantaged & Title 1D - Academic Programs for Neglected or Delinquent Students
- IDEA Part B related to Special

Education Other grants in this fund:

- Title IIA - Improving Teacher Quality
- Title III - English Language Learners
- Title IV - ESSA Student Academic Enrichment
- Youth Transitions Program
- S.T.O.P. - Sober Truth on Preventing Underage Drinking
- Upward Bound - College Readiness

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Adopted Budget	FY 20-21 Proposed Budget	FY 20-21 Adopted Budget
Licensed	22.41	21.07	21.07	21.14	21.14
Classified	17.93	16.76	16.76	13.01	13.01
Administrative	0.43	0.43	0.43	0.43	0.43
Managerial and Confidential	1.00	1.00	1.00	1.00	1.00
Total FTE	41.77	39.26	39.26	35.58	35.58

Resources Report

	FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
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Fund 211 FEDERAL GRANTS FUND

1990 MISCELLANEOUS REVENUES	25,119	33,416	74,898	0.00	0	0.00	0	0	0.00
1000 Revenue from Local Sources	25,119	33,416	74,898	0.00	0	0.00	0	0	0.00
4200 FED UNRSTR REV THRU STATE	0	0	0	0.00	2,707,344	0.00	2,707,344	2,707,344	0.00
4300 FEDERAL RSTR REV FROM FED	340,201	300,026	413,000	0.00	396,000	0.00	396,000	396,000	0.00
4500 FED RSTR REV THRU STATE	4,875,918	4,614,581	5,795,202	0.00	5,094,505	0.00	5,094,505	5,094,505	0.00
4700 FED REV THRU INTERMEDIATE	0	0	60,000	0.00	0	0.00	0	0	0.00
4000 Revenue from Federal Sources	5,216,120	4,914,608	6,268,202	0.00	8,197,849	0.00	8,197,849	8,197,849	0.00
5400 BEGINNING FUND BALANCE	0	0	0	0.00	0	0.00	0	0	0.00
5000 Other Sources	0	0	0	0.00	0	0.00	0	0	0.00
Total Fund 211 FEDERAL GRANTS FUND	5,241,239	4,948,024	6,343,100	0.00	8,197,849	0.00	8,197,849	8,197,849	0.00

Requirements Report

			FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 211	FEDERAL GRANTS FUND										
Function 1000	Instruction										
100	SALARIES		2,042,739	1,940,393	2,471,000	30.73	1,878,426	25.57	1,878,426	1,878,426	25.57
200	ASSOCIATED PAYROLL COST		1,241,182	1,203,530	1,447,500	0.00	1,257,485	0.00	1,257,485	1,257,485	0.00
300	PURCHASED SERVICES		185,538	122,562	118,500	0.00	116,548	0.00	116,548	116,548	0.00
400	SUPPLIES AND MATERIALS		89,923	156,455	260,000	0.00	127,003	0.00	127,003	127,003	0.00
600	OTHER OBJECTS		96,819	84,143	107,500	0.00	154,744	0.00	154,744	154,744	0.00
Major Function 1000	Instruction		3,656,201	3,507,082	4,404,500	30.73	3,534,207	25.57	3,534,207	3,534,207	25.57
Function 2000	Support Services										
100	SALARIES		884,727	728,560	827,350	8.28	1,776,709	9.36	1,776,709	1,776,709	9.36
200	ASSOCIATED PAYROLL COST		495,012	378,054	471,200	0.00	1,343,323	0.00	1,343,323	1,343,323	0.00
300	PURCHASED SERVICES		139,442	188,691	406,950	0.00	295,242	0.00	295,242	295,242	0.00
400	SUPPLIES AND MATERIALS		21,371	12,142	75,500	0.00	1,031,495	0.00	1,031,495	1,031,495	0.00
600	OTHER OBJECTS		18,001	26,246	46,100	0.00	57,418	0.00	57,418	57,418	0.00
Major Function 2000	Support Services		1,558,553	1,333,693	1,827,100	8.28	4,504,187	9.36	4,504,187	4,504,187	9.36
Function 3000	Enterprise and Community Services										
100	SALARIES		41,211	49,013	23,360	0.25	60,495	0.65	60,495	60,495	0.65
200	ASSOCIATED PAYROLL COST		22,523	28,927	10,640	0.00	46,694	0.00	46,694	46,694	0.00
300	PURCHASED SERVICES		5,831	13,903	31,500	0.00	34,401	0.00	34,401	34,401	0.00
400	SUPPLIES AND MATERIALS		24,250	16,977	36,000	0.00	12,864	0.00	12,864	12,864	0.00
600	OTHER OBJECTS		2,701	2,499	10,000	0.00	5,000	0.00	5,000	5,000	0.00
Major Function 3000	Enterprise and Community Services		96,517	111,319	111,500	0.25	159,455	0.65	159,455	159,455	0.65
Function 7000	UNAPPRO ENDING FUND BAL										
800	OTHER USES OF FUNDS		0	(445)	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL		0	(445)	0	0.00	0	0.00	0	0	0.00
Total Fund 211	FEDERAL GRANTS FUND		5,311,270	4,951,649	6,343,100	39.26	8,197,849	35.58	8,197,849	8,197,849	35.58

Student Investment Account Fund

The Student Success Act as passed by the Oregon Legislature during the 2019 session. The Act provides \$200 million to enhance the State School Fund, with the remaining funds primarily divided among three key accounts. This district fund account for the district's allocation of 50% of the act revenues for student investment. The grants restricted purposes require the district to account for the grant in a separate fund. The programs supported by the fund were developed through a community engagement process. This is the first year of the district receiving these state funds.

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Adopted Budget	FY 20-21 Proposed Budget	FY 20-21 Adopted Budget
Licensed	0.00	0.00	0.00	29.50	29.50
Classified	0.00	0.00	0.00	43.75	43.75
Administrative	0.00	0.00	0.00	5.00	5.00
Managerial and Confidential	0.00	0.00	0.00	1.00	1.00
Total FTE	0.00	0.00	0.00	79.25	79.25

Resources Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 251	STUDENT INVESTMENT ACCOUNT									
	3299 (STATE) OTHER RESTRICTED GRAN1	0	0	0	0.00	10,115,849	0.00	10,115,849	10,115,849	0.00
	3000 Revenue from State Sources	0	0	0	0.00	10,115,849	0.00	10,115,849	10,115,849	0.00
Total Fund 251	STUDENT INVESTMENT ACCOUNT	0	0	0	0.00	10,115,849	0.00	10,115,849	10,115,849	0.00

Requirements Report

			FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 251	STUDENT INVESTMENT ACCOUNT										
Function 1000	Instruction										
100	SALARIES		0	0	0	0.00	1,977,754	46.50	1,977,754	1,977,754	46.50
200	ASSOCIATED PAYROLL COST		0	0	0	0.00	1,763,385	0.00	1,763,385	1,763,385	0.00
300	PURCHASED SERVICES		0	0	0	0.00	194,699	0.00	194,699	194,699	0.00
400	SUPPLIES AND MATERIALS		0	0	0	0.00	99,510	0.00	99,510	99,510	0.00
600	OTHER OBJECTS		0	0	0	0.00	171,000	0.00	171,000	171,000	0.00
Major Function 1000	Instruction		0	0	0	0.00	4,206,348	46.50	4,206,348	4,206,348	46.50
Function 2000	Support Services										
100	SALARIES		0	0	0	0.00	2,921,804	32.75	2,921,804	2,921,804	32.75
200	ASSOCIATED PAYROLL COST		0	0	0	0.00	1,765,005	0.00	1,765,005	1,765,005	0.00
300	PURCHASED SERVICES		0	0	0	0.00	806,116	0.00	806,116	806,116	0.00
400	SUPPLIES AND MATERIALS		0	0	0	0.00	71,576	0.00	71,576	71,576	0.00
600	OTHER OBJECTS		0	0	0	0.00	345,000	0.00	345,000	345,000	0.00
Major Function 2000	Support Services		0	0	0	0.00	5,909,500	32.75	5,909,500	5,909,500	32.75
Total Fund 251	STUDENT INVESTMENT ACCOUNT		0	0	0	0.00	10,115,849	79.25	10,115,849	10,115,849	79.25

Oregon High School Success Act (BM 98) Fund

High School Success is a fund initiated by ballot Measure 98 in November 2016. As per Oregon Department of Education guidance the funding is provided to establish or expand programs in three areas:

- Dropout Prevention
- Career & Technical Education
- College Level Education Opportunities

The intent of the High School Success is to:

- Improve student progress toward graduation beginning with grade 9
- Increase the graduation rates of high schools
- Improve high school graduates' readiness for college and career

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Adopted Budget	FY 20-21 Proposed Budget	FY 20-21 Adopted Budget
Licensed	9.27	9.27	9.27	15.94	15.94
Classified	0.00	0.00	2.00	2.00	2.00
Administrative	0.00	0.00	1.38	1.88	1.88
Total FTE	9.27	9.27	12.65	19.82	19.82

Resources Report

	FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
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Fund 252 OREGON HIGH SCHOOL SUCCESS ACT (BM98)										
	3200 STATE RESTRICTED REVENUE	1,015,614	2,415,386	3,295,255	0.00	4,196,595	0.00	4,196,595	4,196,595	0.00
	3000 Revenue from State Sources	1,015,614	2,415,386	3,295,255	0.00	4,196,595	0.00	4,196,595	4,196,595	0.00
Total Fund 252	OREGON HIGH SCHOOL SUCCESS ACT (BM98)	1,015,614	2,415,386	3,295,255	0.00	4,196,595	0.00	4,196,595	4,196,595	0.00

Requirements Report

			FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 252	OREGON HIGH SCHOOL SUCCESS ACT (BM98)										
Function 1000	Instruction										
100	SALARIES		115,182	170,574	390,635	3.67	448,425	6.87	448,425	448,425	6.87
200	ASSOCIATED PAYROLL COST		83,262	112,746	258,802	0.00	354,064	0.00	354,064	354,064	0.00
300	PURCHASED SERVICES		8,190	9,107	32,064	0.00	48,096	0.00	48,096	48,096	0.00
400	SUPPLIES AND MATERIALS		77,463	200,084	194,119	0.00	223,844	0.00	223,844	223,844	0.00
500	CAPITAL OUTLAY		0	91,048	7,152	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS		38,851	61,116	128,568	0.00	159,247	0.00	159,247	159,247	0.00
Major Function 1000 Instruction			322,948	644,675	1,011,340	3.67	1,233,676	6.87	1,233,676	1,233,676	6.87
Function 2000	Support Services										
100	SALARIES		386,857	793,441	949,357	8.98	1,124,218	12.95	1,124,218	1,124,218	12.95
200	ASSOCIATED PAYROLL COST		211,197	466,770	481,482	0.00	775,346	0.00	775,346	775,346	0.00
300	PURCHASED SERVICES		82,810	292,942	227,075	0.00	406,326	0.00	406,326	406,326	0.00
400	SUPPLIES AND MATERIALS		11,802	185,061	615,460	0.00	645,025	0.00	645,025	645,025	0.00
500	CAPITAL OUTLAY		0	32,330	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS		0	167	10,541	0.00	12,005	0.00	12,005	12,005	0.00
Major Function 2000 Support Services			692,666	1,770,711	2,283,915	8.98	2,962,919	12.95	2,962,919	2,962,919	12.95
Total Fund 252	OREGON HIGH SCHOOL SUCCESS ACT (BM98)		1,015,614	2,415,386	3,295,255	12.65	4,196,595	19.82	4,196,595	4,196,595	19.82

State, County and Private Grants Fund

The State, County, and Private Grants Fund accounts for activities not funded by State School Fund or Federal sources.

Grants in this fund include resources and requirements for the Adolescent Treatment Program, the ORTII-Response to Intervention contract with the Oregon Department of Education, NW Regional Education Service District Autism Specialist, NW Regional Education Service District credits, and the SB 1149/Business Energy Tax Credit (BETC) proceeds. County Grants include Early Learning Family Resource Center, and, Kindergarten Partnership Initiative. Fundraising activities are also included in this fund. Donations made to schools are accounted for in this fund including ASB turnovers for the cost of coaches and other positions funded by donations.

Foundation grants to schools are included in this fund.

All fund resources are either restricted by outside sources or committed to programs.

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Adopted Budget	FY 20-21 Proposed Budget	FY 20-21 Adopted Budget
Licensed	4.30	6.84	6.84	5.74	5.74
Classified	7.61	7.30	5.14	4.39	4.39
Administrative	1.70	1.70	0.20	0.20	0.20
Managerial and Confidential	2.00	2.00	2.00	2.00	2.00
Total FTE	15.61	17.84	14.18	12.33	12.33

Resources Report

	FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270 STATE, COUNTY, PRIVATE GRANTS FUND									
1500 EARNINGS ON INVESTMENTS	3,736	7,428	0	0.00	0	0.00	0	0	0.00
1800 COMMUNITY SERVICE ACTIVITIES	204,444	179,725	40,000	0.00	0	0.00	0	0	0.00
1920 CONTR-DONATION PRVT SRCS	1,755,172	1,870,916	1,977,200	0.00	1,961,000	0.00	1,961,000	1,961,000	0.00
1990 MISCELLANEOUS REVENUES	404,524	360,796	374,500	0.00	515,065	0.00	515,065	515,065	0.00
1000 Revenue from Local Sources	2,367,875	2,418,865	2,391,700	0.00	2,476,065	0.00	2,476,065	2,476,065	0.00
2102 ESD APPORTIONMENT	2,548,766	2,882,272	3,061,630	0.00	3,429,100	0.00	3,429,100	3,429,100	0.00
2199 OTH INTERMEDIATE SOURCES	14,962	22,060	45,750	0.00	20,000	0.00	20,000	20,000	0.00
2200 INTERMEDIATE UNRSTR REV	265,490	328,980	404,500	0.00	383,500	0.00	383,500	383,500	0.00
2000 Revenue from Intermediate Sources	2,829,219	3,233,312	3,511,880	0.00	3,832,600	0.00	3,832,600	3,832,600	0.00
3199 OTH ST UNRESTRICTED GRANT	0	0	0	0.00	6,000	0.00	6,000	6,000	0.00
3200 STATE RESTRICTED REVENUE	1,249,436	304,261	2,055,601	0.00	445,000	0.00	445,000	445,000	0.00
3299 (STATE) OTHER RESTRICTED GRAN1	814,978	831,696	859,000	0.00	579,500	0.00	579,500	579,500	0.00
3000 Revenue from State Sources	2,064,414	1,135,957	2,914,601	0.00	1,030,500	0.00	1,030,500	1,030,500	0.00
4500 FED RSTR REV THRU STATE	0	0	21,500	0.00	0	0.00	0	0	0.00
4700 FED REV THRU INTERMEDIATE	101,222	4,737	0	0.00	0	0.00	0	0	0.00
4000 Revenue from Federal Sources	101,222	4,737	21,500	0.00	0	0.00	0	0	0.00
5200 INTERFUND TRANSFERS	1,155,990	1,065,439	1,880,000	0.00	1,880,000	0.00	1,880,000	1,880,000	0.00
5400 BEGINNING FUND BALANCE	5,149,174	5,415,500	5,057,700	0.00	5,914,875	0.00	5,914,875	5,914,875	0.00
5000 Other Sources	6,305,164	6,480,940	6,937,700	0.00	7,794,875	0.00	7,794,875	7,794,875	0.00
Total Fund 270 STATE, COUNTY, PRIVATE GRANTS FUND	13,667,894	13,273,811	15,777,381	0.00	15,134,040	0.00	15,134,040	15,134,040	0.00

Requirements Report

			FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND										
Function 1000	Instruction										
100	SALARIES		558,187	583,870	370,365	3.74	817,233	2.89	817,233	817,233	2.89
200	ASSOCIATED PAYROLL COST		231,319	239,546	162,194	0.00	485,168	0.00	485,168	485,168	0.00
300	PURCHASED SERVICES		2,014,065	2,206,983	1,693,666	0.00	2,454,785	0.00	2,454,785	2,454,785	0.00
400	SUPPLIES AND MATERIALS		611,008	593,632	3,534,555	0.00	3,434,360	0.00	3,434,360	3,434,360	0.00
500	CAPITAL OUTLAY		47,284	58,097	94,383	0.00	57,685	0.00	57,685	57,685	0.00
600	OTHER OBJECTS		86,358	87,797	(11,103)	0.00	72,360	0.00	72,360	72,360	0.00
Major Function 1000	Instruction		3,548,221	3,769,925	5,844,060	3.74	7,321,591	2.89	7,321,591	7,321,591	2.89
Function 2000	Support Services										
100	SALARIES		587,779	688,663	820,293	7.93	949,396	7.51	949,396	949,396	7.51
200	ASSOCIATED PAYROLL COST		355,432	435,483	499,114	0.00	622,620	0.00	622,620	622,620	0.00
300	PURCHASED SERVICES		1,546,647	1,365,370	3,764,973	0.00	2,872,898	0.00	2,872,898	2,872,898	0.00
400	SUPPLIES AND MATERIALS		509,715	486,838	166,210	0.00	882,175	0.00	882,175	882,175	0.00
500	CAPITAL OUTLAY		988,753	229,490	3,450,168	0.00	1,702,650	0.00	1,702,650	1,702,650	0.00
600	OTHER OBJECTS		45,188	14,501	95,259	0.00	25,500	0.00	25,500	25,500	0.00
Major Function 2000	Support Services		4,033,514	3,220,344	8,796,017	7.93	7,055,239	7.51	7,055,239	7,055,239	7.51
Function 3000	Enterprise and Community Services										
100	SALARIES		137,180	142,567	102,261	2.69	192,608	1.94	192,608	192,608	1.94
200	ASSOCIATED PAYROLL COST		103,743	109,783	92,358	0.00	165,367	0.00	165,367	165,367	0.00
300	PURCHASED SERVICES		39,588	44,107	44,500	0.00	25,485	0.00	25,485	25,485	0.00
400	SUPPLIES AND MATERIALS		26,815	18,930	581,885	0.00	14,650	0.00	14,650	14,650	0.00
500	CAPITAL OUTLAY		0	0	5,000	0.00	3,500	0.00	3,500	3,500	0.00
600	OTHER OBJECTS		3,847	5,033	11,300	0.00	5,600	0.00	5,600	5,600	0.00
Major Function 3000	Enterprise and Community Services		311,174	320,420	837,304	2.69	407,210	1.94	407,210	407,210	1.94
Function 5000	Other Uses										

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
700	TRANSFERS	289,454	444,820	300,000	0.00	350,000	0.00	350,000	350,000	0.00
Major Function 5000	Other Uses	289,454	444,820	300,000	0.00	350,000	0.00	350,000	350,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	5,415,500	5,514,676	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	5,415,500	5,514,676	0	0.00	0	0.00	0	0	0.00
Total Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND	13,597,862	13,270,186	15,777,381	14.35	15,134,040	12.33	15,134,040	15,134,040	12.33

Debt Service Funds

Three funds account for the payment of principal and interest of the District's general obligation bonds, full faith and credit obligations and the Public Employees Retirement System Unfunded Actuarial Liability (PERS UAL) Bonds.

Debt Service Funds/General Obligation Bond Fund - This fund accounts for the District's repayment of general obligations bonds. The total of \$21,967,554 million for general obligation bonds is comprised of the 2005 refinancing, 2017 and 2019 bonds.

Current year collections are applied to 2020-21 estimated property values of \$12.4 billion for an estimated rate of \$1.8211 per \$1,000 of assessed valuation.

Debt Service Funds/Full Faith and Credit Debt and Lease Obligation Fund - This fund accounts for the District's debt that is not secured by property taxes or the State School Fund Grant. In July 2010, the District issued a new taxable Full Faith and Credit Obligation to refinance the replacement of the Tigard High School soccer turf field with the final payment of \$44,715 due in August, 2020. \$503.806 million in principal and interest due for the land purchased for the future Art Rutkin School. The Hibbard Administration Building debt of \$950,000 principal and interest due is funded with lease payments on property the district owns that was once a school site.

Debt Service Funds/Pension Bond Series 2007 Fund - In October 2008 the District participated with several other school districts in issuing bonds to finance the District's PERS Unfunded Actuarial Liability (UAL). Principal and interest payments of \$3.9 million are included in this debt service fund. Payment on this debt is from funds previously paid through PERS rates.

Resources Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 300	GENERAL OBLIGATION BOND DEBT SERVICE									
	1110 AD VALOREM TAXES LEVIED BY DIS1	19,041,136	20,254,969	24,509,300	0.00	21,692,600	0.00	21,692,600	21,692,600	0.00
	1190 PENALTY & INTEREST ON TAX	10,792	18,411	0	0.00	0	0.00	0	0	0.00
	1500 EARNINGS ON INVESTMENTS	125,518	225,910	150,000	0.00	75,000	0.00	75,000	75,000	0.00
	1000 Revenue from Local Sources	19,177,445	20,499,290	24,659,300	0.00	21,767,600	0.00	21,767,600	21,767,600	0.00
	5400 BEGINNING FUND BALANCE	328,473	187,636	500,000	0.00	200,000	0.00	200,000	200,000	0.00
	5000 Other Sources	328,473	187,636	500,000	0.00	200,000	0.00	200,000	200,000	0.00
Total Fund 300	GENERAL OBLIGATION BOND DEBT SERVICE	19,505,918	20,686,926	25,159,300	0.00	21,967,600	0.00	21,967,600	21,967,600	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 300	GENERAL OBLIGATION BOND DEBT SERVICE									
Function 5000	Other Uses									
600	OTHER OBJECTS	19,318,282	19,959,476	25,159,300	0.00	21,967,600	0.00	21,967,600	21,967,600	0.00
Major Function 5000	Other Uses	19,318,282	19,959,476	25,159,300	0.00	21,967,600	0.00	21,967,600	21,967,600	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	187,636	727,450	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	187,636	727,450	0	0.00	0	0.00	0	0	0.00
Total Fund 300	GENERAL OBLIGATION BOND DEBT SERVICE	19,505,918	20,686,926	25,159,300	0.00	21,967,600	0.00	21,967,600	21,967,600	0.00

Schedule of Long-Term Debt Principal and Interest Payments

General Obligation Bonds									
Fiscal Year	6/2019A Construction Bond School Additions, Improvements, New Schools		6/2019B Federally Taxable Refinance of 4/2017 Construction Bond		4/2017 Construction Bond School Additions, Improvements, New Schools Unrefunded Portion		8/2005 Refunding Issue (2002 \$84 Million New and Replacement Schools		Total
	Principal	Interest			Principal	Interest	Principal	Interest	
	Due 6/15	Due 6/15 Due 12/15			Due 6/15	Due 6/15 Due 12/15	Due 6/15	Due 6/15 Due 12/15	
2020-21	-	4,511,000	310,000	79,754	220,000	9,597,800	6,575,000	674,000	21,967,554
2021-22	-	4,511,000	770,000	73,399	455,000	9,591,200	6,905,000	345,250	22,650,849
2022-23	700,000	4,511,000	2,655,000	57,614	5,845,000	9,577,550	-	-	23,346,164
2023-24	3,720,000	4,483,000	-	-	6,535,000	9,352,350	-	-	24,090,350
2024-25	620,000	4,297,000	-	-	7,330,000	9,033,550	-	-	21,280,550
2025-26	780,000	4,266,000	-	-	8,180,000	8,674,200	-	-	21,900,200
2026-27	990,000	4,227,000	-	-	9,095,000	8,267,650	-	-	22,579,650
2027-28	1,200,000	4,177,500	-	-	10,060,000	7,820,500	-	-	23,258,000
2028-29	1,420,000	4,117,500	-	-	11,100,000	7,317,500	-	-	23,955,000
2029-30	1,660,000	4,046,500	-	-	12,205,000	6,762,500	-	-	24,674,000
2030-31	1,915,000	3,963,500	-	-	13,385,000	6,152,250	-	-	25,415,750
2031-32	2,185,000	3,867,750	-	-	14,640,000	5,483,000	-	-	26,175,750
2032-33	2,475,000	3,758,500	-	-	15,975,000	4,751,000	-	-	26,959,500
2033-34	2,785,000	3,634,750	-	-	17,400,000	3,952,250	-	-	27,772,000
2034-35	3,115,000	3,495,500	-	-	18,910,000	3,082,250	-	-	28,602,750
2034-36	3,470,000	3,339,750	-	-	20,515,000	2,136,750	-	-	29,461,500
2036-37	3,850,000	3,166,250	-	-	22,220,000	1,111,000	-	-	30,347,250
2037-38	18,240,000	2,973,750	-	-	-	-	-	-	21,213,750
2038-39	19,805,000	2,061,750	-	-	-	-	-	-	21,866,750
2039-40	21,430,000	1,071,500	-	-	-	-	-	-	22,501,500
	<u>90,360,000</u>	<u>74,480,500</u>	<u>3,735,000</u>	<u>210,766</u>	<u>194,070,000</u>	<u>112,663,300</u>	<u>13,480,000</u>	<u>1,019,250</u>	<u>490,018,816</u>

NOTE: Voters approved \$291.5M in GO debt in November 2016. \$200,955,000 of the debt was issued in April 2017. The District will issue the remainder of the General Obligation Debt in June 2019. The amount estimated for debt service for this bond is a not to exceed amount for budget purposes. The Budget Committee sets the maximum that may be levied. The schedule will be updated when the information is available and before June 24, 2019 when the School Board approves the budget and sets the tax levy.

Resources Report

	FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
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Fund 302	FULL FAITH AND CREDIT & LEASE OBLIGATION FUND
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1910 RENTALS	153,142	151,761	0	0.00	0	0.00	0	0	0.00
1000 Revenue from Local Sources	153,142	151,761	0	0.00	0	0.00	0	0	0.00
5100 LONG TERM DEBT FINANCING SOUR	868,806	916,205	950,061	0.00	950,061	0.00	950,061	950,061	0.00
5200 INTERFUND TRANSFERS	504,844	505,382	699,965	0.00	548,715	0.00	548,715	548,715	0.00
5400 BEGINNING FUND BALANCE	252,469	253,853	109,172	0.00	121,590	0.00	121,590	121,590	0.00
5000 Other Sources	1,626,118	1,675,439	1,759,198	0.00	1,620,366	0.00	1,620,366	1,620,366	0.00
Total Fund 302 FULL FAITH AND CREDIT & LEASE OBLIGATION FUND	1,779,260	1,827,200	1,759,198	0.00	1,620,366	0.00	1,620,366	1,620,366	0.00

Requirements Report

			FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 302	FULL FAITH AND CREDIT & LEASE OBLIGATION FUND										
Function 5000	Other Uses										
600	OTHER OBJECTS		1,525,407	1,521,975	1,507,315	0.00	1,498,615	0.00	1,498,615	1,498,615	0.00
700	TRANSFERS		0	0	140,332	0.00	200	0.00	200	200	0.00
Major Function 5000	Other Uses		1,525,407	1,521,975	1,647,647	0.00	1,498,815	0.00	1,498,815	1,498,815	0.00
Function 7000	UNAPPRO ENDING FUND BAL										
800	OTHER USES OF FUNDS		253,853	305,225	111,551	0.00	121,551	0.00	121,551	121,551	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL		253,853	305,225	111,551	0.00	121,551	0.00	121,551	121,551	0.00
Total Fund 302	FULL FAITH AND CREDIT & LEASE OBLIGATION FUND		1,779,260	1,827,200	1,759,198	0.00	1,620,366	0.00	1,620,366	1,620,366	0.00

Schedule of Long-Term Debt Principal and Interest Payments

Full Faith and Credit

3/2000 - New Hibbard		7/2009 - Thorpe Property		8/2010 - Tigard High		Total
Principal	Interest	Principal	Interest	Principal	Interest	
Due 6/15	Due 6/15	Due 12/1 Due 6/1	Due 12/1 Due 6/1	Due 8/11 Due 2/20	Due 8/11 Due 2/11	
263,397	686,603	430,000	73,806	44,000	715	1,498,521
244,559	702,616	450,000	56,606	-	-	1,453,781
229,703	715,851	465,000	38,606	-	-	1,449,161
114,280	385,720	485,000	20,006	-	-	1,005,006
851,939	2,490,790	1,830,000	189,025	44,000	715	5,406,469

Fiscal Year

Resources Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 310	OSBA PENSION BOND FUND									
	1500 EARNINGS ON INVESTMENTS	32,179	47,875	0	0.00	0	0.00	0	0	0.00
	1970 SRVS PROVIDED OTHER FUNDS	3,506,157	3,623,366	3,788,092	0.00	3,935,400	0.00	3,935,400	3,935,400	0.00
	1000 Revenue from Local Sources	3,538,336	3,671,241	3,788,092	0.00	3,935,400	0.00	3,935,400	3,935,400	0.00
	5400 BEGINNING FUND BALANCE	18,464	33,407	0	0.00	0	0.00	0	0	0.00
	5000 Other Sources	18,464	33,407	0	0.00	0	0.00	0	0	0.00
Total Fund 310	OSBA PENSION BOND FUND	3,556,801	3,704,648	3,788,092	0.00	3,935,400	0.00	3,935,400	3,935,400	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 310	OSBA PENSION BOND FUND									
Function 5000	Other Uses									
600	OTHER OBJECTS	3,523,393	3,652,062	3,788,092	0.00	3,935,400	0.00	3,935,400	3,935,400	0.00
Major Function 5000	Other Uses	3,523,393	3,652,062	3,788,092	0.00	3,935,400	0.00	3,935,400	3,935,400	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	33,407	52,586	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	33,407	52,586	0	0.00	0	0.00	0	0	0.00
Total Fund 310	OSBA PENSION BOND FUND	3,556,801	3,704,648	3,788,092	0.00	3,935,400	0.00	3,935,400	3,935,400	0.00

Schedule of Long-Term Debt Principal and Interest Payments

Pension Obligation			
10/2007 PERS UAL			
<u>Fiscal Year</u>	Principal	Interest	Total
	Due 6/30	Due 6/30	
		Due 12/30	
2020-21	2,455,000	1,480,360	3,935,360
2021-22	2,740,000	1,342,463	4,082,463
2022-23	3,045,000	1,188,557	4,233,557
2023-24	3,375,000	1,017,520	4,392,520
2024-25	3,730,000	827,946	4,557,946
2025-26	4,110,000	618,432	4,728,432
2026-27	4,515,000	387,573	4,902,573
2027-28	2,385,000	133,965	2,518,965
	<u>26,355,000</u>	<u>6,996,816</u>	<u>33,351,816</u>

Capital Projects Fund

Fund for acquisition or construction of major capital facilities, technology upgrades, curriculum and small capital projects.

2020-21 Budget Expenditures: \$166,322,109

Remaining funds from the 2017 voter authorized bond sales and earned premium is funding numerous bond construction projects throughout the district.

Other resources include prior year balances and sale of fixed assets. Sale of land assets will be applied to debt owed on a future school site. The Construction Excise Tax revenue is reported in this fund and is restricted in use by state law related to payments for facilities and equipment.

Current major projects include:

- Art Rutkin Elementary School New Construction Project
- Alberta Rider Elementary School Secure Vestibule Project
- Alberta Rider New Track Project
- Charles F Tigard Elementary School Secure Vestibule Project
- Curriculum - purchase updated textbooks and digital curriculum
- Deer Creek Elementary School Secure Vestibule Project
- Early Learning Center & Training Facility
- Hazelbrook Middle School Secure Vestibule Project
- Metzger Elementary School Secure Vestibule Project
- Tualatin Elementary School Secure Vestibule Project
- Technology - purchase new and replacement technology devices at every school
- Tigard High School Modernization Project
- Twality Middle School New Construction

Completed Projects:

- Byrom Elementary School Secure Vestibule Project - completed Fall 2019
- Durham Elementary School Secure Vestibule Project - completed Fall 2019
- Mary Woodward Elementary School Secure Vestibule Project - completed Fall 2019
- Templeton Elementary New Construction - completed Fall 2019
- Tigard High School Softball Field - completed June 2019
- Tualatin High School Modification Project - completed March 2020

	FY 18-19 Adopted FTE	FY 18-19 Filled or Open FTE	FY 19-20 Adopted Budget	FY 20-21 Proposed Budget	FY 20-21 Adopted Budget
Licensed	1.00	1.00	2.00	0.50	0.50
Classified	2.00	3.00	4.00	3.00	3.00
Administrative	1.50	1.50	1.50	2.50	2.50
Managerial and Confidential	1.00	1.00	1.00	1.00	1.00
Total FTE	5.50	6.50	8.50	7.00	7.00

Art Rutkin Elementary School

Phase | Design Development

DAY PM Team: Debbie Pearson

Architect: BORA Architects

CM/GC Contractor: P&C Construction

Project Budget: \$41.6M

Ground Breaking: July 2020

Anticipated Completion: December 2021

Art Rutkin Elementary project will be the eleventh elementary school for Tigard Tualatin School District. The school will serve existing enrollment and future growth around Bull Mountain area.



Templeton Elementary School New Construction

Phase | Completed

DAY PM Team: Angela Caffrey
Architect: DOWA-IBI Group
CM/GC Contractor: Triplett Wellman

Project Budget: \$29.2M
Ground Breaking: June 2018
Anticipated Completion: September 2019

Project: Rebuild of Templeton Elementary School



Tigard High School Modernization Project

Phase | Construction

DAY PM Team: Wes Winship

Architect: Bassetti Architects

CM/GC Contractor: Pence Construction

Project Budget: \$64.1M

Ground Breaking: June 2018

Anticipated Completion: September 2020

Phase II includes: Completion of the Commons, new Auxiliary Gym, new Boys & Girls Locker Rooms, new Team Rooms, new Weigh Room, new Fitness, new Wrestling Room, three new Business Classrooms, new Student Store, a new Athletic Entrance and the new West Parking lot.



Tualatin High School Modification Project

Phase | Construction

DAY PM Team: Frank Berg
Architect: Bassetti Architects
CM/GC Contractor: P&C Construction

Project Budget: \$19.2M
Ground Breaking: June 2018
Anticipated Completion: September 2020

Modernization Project completed September 2019; Current projects include: Creating a Detention Swell along Boones Ferry Road and Repaving of all Parking Lots.



Twality Middle School - New Construction

Phase | Construction

DAY PM Team: Shawn Christensen
Architect: DOWA-IBI Group
CM/GC Contractor: Triplett Wellman

Project Budget: \$45.7M
Ground Breaking: June 2019
Anticipated Completion: January 2021

Project: Rebuild of Twality Middle School



6 Secure Vestibules Projects: Alberta Rider, Charles F. Tigard, Deer Creek, Metzger, Tualatin Elementary School and Hazelbook Middle School (6SV)

Phase | Construction

DAY PM: Shawn Christensen

Architect: Oh Architects

General Contractor: In Line Commercial Construction Inc.

Project Budget: \$2.4M

Ground Breaking: June 2019

Anticipated Completion: September 2019

Project includes: Creating a secure vestibule and single access point through the existing main office for each site.



Resources Report

	FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
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Fund 400	CAPITAL PROJECTS FUND
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1130 CONSTRUCTION EXCISE TAX	1,254,662	887,556	1,150,000	0.00	1,150,000	0.00	1,150,000	1,150,000	0.00
1500 EARNINGS ON INVESTMENTS	2,960,281	3,057,501	3,765,000	0.00	4,337,109	0.00	4,337,109	4,337,109	0.00
1000 Revenue from Local Sources	4,214,943	3,945,057	4,915,000	0.00	5,487,109	0.00	5,487,109	5,487,109	0.00
3299 (STATE) OTHER RESTRICTED GRAN1	3,050,000	0	0	0.00	0	0.00	0	0	0.00
3000 Revenue from State Sources	3,050,000	0	0	0.00	0	0.00	0	0	0.00
5100 LONG TERM DEBT FINANCING SOUR	0	112,314,949	0	0.00	0	0.00	0	0	0.00
5300 SALE/LOSS FIXED ASSETS	1,146,702	0	0	0.00	0	0.00	0	0	0.00
5400 BEGINNING FUND BALANCE	238,782,016	217,895,566	248,301,982	0.00	171,606,166	0.00	171,606,166	171,606,166	0.00
5000 Other Sources	239,928,719	330,210,515	248,301,982	0.00	171,606,166	0.00	171,606,166	171,606,166	0.00
Total Fund 400 CAPITAL PROJECTS FUND	247,193,661	334,155,571	253,216,982	0.00	177,093,275	0.00	177,093,275	177,093,275	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 400	CAPITAL PROJECTS FUND									
Function 4000	Facilities Acquisition and Construction									
100	SALARIES	152,892	504,158	585,717	8.50	610,644	7.00	610,644	610,644	7.00
200	ASSOCIATED PAYROLL COST	89,725	300,132	424,102	0.00	437,514	0.00	437,514	437,514	0.00
300	PURCHASED SERVICES	18,618,479	72,218,660	26,594,642	0.00	32,645,922	0.00	32,645,922	32,645,922	0.00
400	SUPPLIES AND MATERIALS	1,271,651	1,519,484	6,035,420	0.00	12,340,000	0.00	12,340,000	12,340,000	0.00
500	CAPITAL OUTLAY	7,744,217	24,497,619	207,002,180	0.00	123,710,480	0.00	123,710,480	123,710,480	0.00
600	OTHER OBJECTS	916,288	2,044,225	2,200,000	0.00	6,800,000	0.00	6,800,000	6,800,000	0.00
Major Function 4000	Facilities Acquisition and Construction	28,793,252	101,084,277	242,842,061	8.50	176,544,560	7.00	176,544,560	176,544,560	7.00
Function 5000	Other Uses									
700	TRANSFERS	504,844	505,382	699,965	0.00	548,715	0.00	548,715	548,715	0.00
Major Function 5000	Other Uses	504,844	505,382	699,965	0.00	548,715	0.00	548,715	548,715	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	217,895,566	232,565,913	9,674,956	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	217,895,566	232,565,913	9,674,956	0.00	0	0.00	0	0	0.00
Total Fund 400	CAPITAL PROJECTS FUND	247,193,661	334,155,571	253,216,982	8.50	177,093,275	7.00	177,093,275	177,093,275	7.00

Internal Service Fund

This fund accounts for risk management activities including any proceeds received from insurance recoveries and related costs, payment of claims for long-term disability, premiums for workers' compensation and potential future unemployment claims. In 2008 the District began to self-insure for unemployment claims. An assessment of salaries is the resource to this fund for future potential unemployment claims.

In the 2018-19 budget, this fund was renamed from the previous name of Insurance Reserve Fund as a new internal service fund was added to account for the purchase and subsequent charges to schools for new copiers. Terms of the recent copier contract were a significant savings if the district purchased copiers rather than leasing as in the past. Copiers will be purchased and schools and departments will be charged for the copier over the life of the copier. Copiers are sized for each school for an asset life of five years.

The technology portion of the general obligation bond includes purchasing devices for students. Elementary and middle school students are issued iPads and high school students are issued Chromebooks. A separate account was set up to collect lost and damaged device charges. This fund is used to repair or replace devices.

Resources Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 600	INTERNAL SERVICE FUND									
	1960 RECOVERY PRIOR YEARS EXP	117,903	50,729	60,000	0.00	100,000	0.00	100,000	100,000	0.00
	1970 SRVS PROVIDED OTHER FUNDS	86,157	98,209	105,000	0.00	212,000	0.00	212,000	212,000	0.00
	1990 MISCELLANEOUS REVENUES	127,441	180,179	34,030	0.00	40,000	0.00	40,000	40,000	0.00
	1000 Revenue from Local Sources	331,502	329,117	199,030	0.00	352,000	0.00	352,000	352,000	0.00
	5400 BEGINNING FUND BALANCE	1,707,938	1,979,480	2,114,140	0.00	2,570,306	0.00	2,570,306	2,570,306	0.00
	5000 Other Sources	1,707,938	1,979,480	2,114,140	0.00	2,570,306	0.00	2,570,306	2,570,306	0.00
Total Fund 600	INSURANCE RESERVE FUND	2,039,440	2,308,597	2,313,170	0.00	2,922,306	0.00	2,922,306	2,922,306	0.00

Requirements Report

			FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 600	INTERNAL SERVICE FUND										
Function 1000	Instruction										
200	ASSOCIATED PAYROLL COST		56,337	0	295,000	0.00	364,000	0.00	364,000	364,000	0.00
500	CAPITAL OUTLAY		0	0	450,000	0.00	450,000	0.00	450,000	450,000	0.00
Major Function 1000	Instruction		56,337	0	745,000	0.00	814,000	0.00	814,000	814,000	0.00
Function 2000	Support Services										
200	ASSOCIATED PAYROLL COST		3,623	0	357,000	0.00	357,000	0.00	357,000	357,000	0.00
300	PURCHASED SERVICES		0	0	601,600	0.00	601,600	0.00	601,600	601,600	0.00
400	SUPPLIES AND MATERIALS		0	0	63,700	0.00	380,000	0.00	380,000	380,000	0.00
500	CAPITAL OUTLAY		0	0	327,870	0.00	551,706	0.00	551,706	551,706	0.00
Major Function 2000	Support Services		3,623	0	1,350,170	0.00	1,890,306	0.00	1,890,306	1,890,306	0.00
Function 3000	Enterprise and Community Services										
200	ASSOCIATED PAYROLL COST		0	0	108,000	0.00	108,000	0.00	108,000	108,000	0.00
500	CAPITAL OUTLAY		0	0	110,000	0.00	110,000	0.00	110,000	110,000	0.00
Major Function 3000	Enterprise and Community Services		0	0	218,000	0.00	218,000	0.00	218,000	218,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL										
800	OTHER USES OF FUNDS		1,979,480	2,308,597	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL		1,979,480	2,308,597	0	0.00	0	0.00	0	0	0.00
Total Fund 600	INSURANCE RESERVE FUND		2,039,440	2,308,597	2,313,170	0.00	2,922,306	0.00	2,922,306	2,922,306	0.00

Early Retirement Plan Fund

This fund is used to account for the resources and requirements of the District's early retirement stipends and post-employment health benefits. The benefit extends per the agreement but not past age 65. Both plans have ended but there is an obligation to employees hired before the plan termination dates. The early retirement plans were discontinued for employees hired after July 1, 1993 and July 1, 1995. The principal resource is an assessment of salaries. The district contracts with an actuary for a biennial review of the plan. As of the June 2018 study, there were 46 employees retired with benefits and 10 employees receiving a stipend. 125 retired employees purchase health insurance through the district's plan per Oregon law. As the sunset dates of the plans are at least 23 years in the past the active retirees count is beginning to decline. The number of retirees taking benefits in 2016 was 72 with a net decline of 26 retirees in two years. The budget reflects a planned decline of the fund balance. There are 25 current employees vested in the plan and additional 24 non-vested employees.

Resources Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 701	EARLY RETIREMENT PLAN FUND									
	1500 EARNINGS ON INVESTMENTS	22,823	59,346	40,000	0.00	40,000	0.00	40,000	40,000	0.00
	1990 MISCELLANEOUS REVENUES	1,572,507	1,123,517	1,137,000	0.00	1,203,400	0.00	1,203,400	1,203,400	0.00
	1000 Revenue from Local Sources	1,595,330	1,182,864	1,177,000	0.00	1,243,400	0.00	1,243,400	1,243,400	0.00
	5400 BEGINNING FUND BALANCE	2,037,428	2,529,795	2,462,000	0.00	2,990,000	0.00	2,990,000	2,990,000	0.00
	5000 Other Sources	2,037,428	2,529,795	2,462,000	0.00	2,990,000	0.00	2,990,000	2,990,000	0.00
Total Fund 701	EARLY RETIREMENT PLAN FUND	3,632,758	3,712,658	3,639,000	0.00	4,233,400	0.00	4,233,400	4,233,400	0.00

Requirements Report

			FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 701	EARLY RETIREMENT PLAN FUND										
Function 2000	Support Services										
100	SALARIES		161,147	159,075	176,400	0.00	151,200	0.00	151,200	151,200	0.00
200	ASSOCIATED PAYROLL COST		941,816	904,580	1,859,616	0.00	1,582,200	0.00	1,582,200	1,582,200	0.00
300	PURCHASED SERVICES		0	16,500	0	0.00	0	0.00	0	0	0.00
Major Function 2000 Support Services			1,102,963	1,080,155	2,036,016	0.00	1,733,400	0.00	1,733,400	1,733,400	0.00
Function 7000	UNAPPRO ENDING FUND BAL										
800	OTHER USES OF FUNDS		2,529,795	2,632,504	1,602,984	0.00	2,500,000	0.00	2,500,000	2,500,000	0.00
Major Function 7000 UNAPPRO ENDING FUND BAL			2,529,795	2,632,504	1,602,984	0.00	2,500,000	0.00	2,500,000	2,500,000	0.00
Total Fund 701	EARLY RETIREMENT PLAN FUND										
			3,632,758	3,712,658	3,639,000	0.00	4,233,400	0.00	4,233,400	4,233,400	0.00

Scholarship Fund

This fund was established as a fiduciary fund to budget for the proceeds of a donation made to Tigard High School for student scholarships. The fund principal is invested in the Local Government Investment Pool or securities as allowed by the State of Oregon to maximize the funds available for scholarship award. This fund, therefore, represents the anticipated earnings on investments that will be awarded as scholarships. The endowment will be preserved.

Resources Report

	FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
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Fund 705	SCHOLARSHIP FUND
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1500 EARNINGS ON INVESTMENTS	3,642	5,413	10,000	0.00	10,000	0.00	10,000	10,000	0.00
1000 Revenue from Local Sources	3,642	5,413	10,000	0.00	10,000	0.00	10,000	10,000	0.00
5400 BEGINNING FUND BALANCE	211,250	208,392	15,000	0.00	15,000	0.00	15,000	15,000	0.00
5000 Other Sources	211,250	208,392	15,000	0.00	15,000	0.00	15,000	15,000	0.00
Total Fund 705 SCHOLARSHIP FUND	214,892	213,806	25,000	0.00	25,000	0.00	25,000	25,000	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 705	SCHOLARSHIP FUND									
Function 5000	Other Uses									
700	TRANSFERS	6,500	5,000	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Major Function 5000	Other Uses	6,500	5,000	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
800	OTHER USES OF FUNDS	208,392	208,806	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	208,392	208,806	0	0.00	0	0.00	0	0	0.00
Total Fund 705	SCHOLARSHIP FUND	214,892	213,806	25,000	0.00	25,000	0.00	25,000	25,000	0.00



Tigard-Tualatin School District 23J

"Educate every child"

BUDGET DETAIL ALL FUNDS

Budget Detail

All Funds

Tigard-Tualatin School Dist 23J
6960 SW Sandburg Street Tigard, OR 97223

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 100	GENERAL FUND									
Function 1111	PRIMARY PROGRAMS									
111	LICENSED SALARIES	16,568,508	16,632,293	17,854,385	251.28	18,397,266	251.63	18,397,266	18,397,266	251.63
112	CLASSIFIED/CONF SALARIES	104,985	92,319	181,227	5.87	97,166	3.12	97,166	97,166	3.12
121	LICENSED SUB SALARIES	9,612	2,384	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	325	320	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	46,383	27,749	26,599	0.00	27,445	0.00	27,445	27,445	0.00
130	ADDITIONAL SALARY	43,697	45,469	20,770	0.00	20,770	0.00	20,770	20,770	0.00
100	SALARIES	16,773,510	16,800,535	18,082,980	257.15	18,542,647	254.75	18,542,647	18,542,647	254.75
210	PUBLIC EMPLOYEES RETIREMENT	5,266,142	5,216,485	6,363,605	0.00	6,496,486	0.00	6,496,486	6,496,486	0.00
220	F I C A	1,302,689	1,310,038	1,383,409	0.00	1,417,060	0.00	1,417,060	1,417,060	0.00
230	OTHER REQUIRED PAYROLL COSTS	454,095	339,673	340,282	0.00	367,434	0.00	367,434	367,434	0.00
240	HEALTH INSURANCE	4,426,878	4,352,329	4,979,582	0.00	5,105,097	0.00	5,105,097	5,105,097	0.00
200	ASSOCIATED PAYROLL COST	11,449,804	11,218,525	13,066,879	0.00	13,386,076	0.00	13,386,076	13,386,076	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	5,187	9,780	9,460	0.00	8,453	0.00	8,453	8,453	0.00
320	PROPERTY SERVICES	3,530	4,054	1,973	0.00	1,973	0.00	1,973	1,973	0.00
340	TRAVEL	19,646	6,149	710	0.00	710	0.00	710	710	0.00
350	COMMUNICATION	421	83	100	0.00	100	0.00	100	100	0.00
380	PURCHASED SERVICES	1,472	471	310	0.00	310	0.00	310	310	0.00
391	LICENSED SUBS - CONTRACTED	626,874	649,237	605,387	0.00	663,498	0.00	663,498	663,498	0.00
392	CLASSIFIED SUBS - CONTRACTED	6,441	10,429	3,237	0.00	6,052	0.00	6,052	6,052	0.00
300	PURCHASED SERVICES	663,571	680,203	621,177	0.00	681,096	0.00	681,096	681,096	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	273,161	299,491	143,198	0.00	136,062	0.00	136,062	136,062	0.00
420	TEXTBOOKS	88,176	46,281	31,807	0.00	30,807	0.00	30,807	30,807	0.00
430	LIBRARY BOOKS	4,574	4,381	1,228	0.00	1,228	0.00	1,228	1,228	0.00
440	PERIODICALS	17,556	26,169	2,770	0.00	2,770	0.00	2,770	2,770	0.00
460	NON-CONSUMABLE ITEMS	34,882	19,250	18,630	0.00	18,330	0.00	18,330	18,330	0.00
470	COMPUTER SOFTWARE	6,423	5,265	1,549	0.00	1,049	0.00	1,049	1,049	0.00
480	COMPUTER HARDWARE UNDER 5000	26,113	49,786	83,504	0.00	72,314	0.00	72,314	72,314	0.00
400	SUPPLIES AND MATERIALS	450,886	450,624	282,686	0.00	262,560	0.00	262,560	262,560	0.00
640	DUES/FEES/MEMBERSHIP	376	408	100	0.00	100	0.00	100	100	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 100 GENERAL FUND										
600 OTHER OBJECTS		376	408	100	0.00	100	0.00	100	100	0.00
Total Function 1111 PRIMARY PROGRAMS		29,338,147	29,150,294	32,053,822	257.15	32,872,479	254.75	32,872,479	32,872,479	254.75
Function 1113 ELEM EXTRA-CURRICULAR PRG										
121 LICENSED SUB SALARIES		357	0	0	0.00	0	0.00	0	0	0.00
124 TEMPORARY - CLASSIFIED		9,219	9,438	11,580	0.00	0	0.00	0	0	0.00
130 ADDITIONAL SALARY		41,583	42,096	42,065	0.00	38,107	0.00	38,107	38,107	0.00
100 SALARIES		51,158	51,534	53,645	0.00	38,107	0.00	38,107	38,107	0.00
210 PUBLIC EMPLOYEES RETIREMENT		12,928	12,661	13,125	0.00	13,199	0.00	13,199	13,199	0.00
220 F I C A		3,876	3,901	3,740	0.00	2,915	0.00	2,915	2,915	0.00
230 OTHER REQUIRED PAYROLL COSTS		660	784	719	0.00	717	0.00	717	717	0.00
240 HEALTH INSURANCE		2	0	0	0.00	0	0.00	0	0	0.00
200 ASSOCIATED PAYROLL COST		17,466	17,346	17,584	0.00	16,831	0.00	16,831	16,831	0.00
310 INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S		0	358	2,430	0.00	0	0.00	0	0	0.00
300 PURCHASED SERVICES		0	358	2,430	0.00	0	0.00	0	0	0.00
410 CONSUMABLE SUPPLIES AND MATERIALS		5,629	2,367	3,470	0.00	10,000	0.00	10,000	10,000	0.00
420 TEXTBOOKS		0	0	100	0.00	100	0.00	100	100	0.00
460 NON-CONSUMABLE ITEMS		2,251	1,899	50	0.00	50	0.00	50	50	0.00
470 COMPUTER SOFTWARE		0	0	600	0.00	0	0.00	0	0	0.00
400 SUPPLIES AND MATERIALS		7,880	4,266	4,220	0.00	10,150	0.00	10,150	10,150	0.00
Total Function 1113 ELEM EXTRA-CURRICULAR PRG		76,504	73,505	77,879	0.00	65,088	0.00	65,088	65,088	0.00
Function 1121 MIDDLE SCHOOL PROGRAMS										
111 LICENSED SALARIES		8,248,897	8,506,145	9,044,907	121.34	9,229,152	119.09	9,229,152	9,229,152	119.09
112 CLASSIFIED/CONF SALARIES		22,162	39,685	44,055	0.81	46,931	1.50	46,931	46,931	1.50
121 LICENSED SUB SALARIES		3,736	180	0	0.00	0	0.00	0	0	0.00
122 CLASSIFIED SUB SALARIES		376	0	0	0.00	0	0.00	0	0	0.00
124 TEMPORARY - CLASSIFIED		14,765	144	0	0.00	0	0.00	0	0	0.00
130 ADDITIONAL SALARY		27,337	26,235	35,044	0.00	34,300	0.00	34,300	34,300	0.00
100 SALARIES		8,317,273	8,572,390	9,124,006	122.15	9,310,383	120.59	9,310,383	9,310,383	120.59
210 PUBLIC EMPLOYEES RETIREMENT		2,573,683	2,627,498	3,185,084	0.00	3,247,732	0.00	3,247,732	3,247,732	0.00
220 F I C A		644,480	669,078	694,039	0.00	709,850	0.00	709,850	709,850	0.00
230 OTHER REQUIRED PAYROLL COSTS		228,498	169,750	174,421	0.00	186,769	0.00	186,769	186,769	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 100 GENERAL FUND										
Function 1121	MIDDLE SCHOOL PROGRAMS									
240	HEALTH INSURANCE	2,119,305	2,143,814	2,387,698	0.00	2,431,255	0.00	2,431,255	2,431,255	0.00
200	ASSOCIATED PAYROLL COST	5,565,966	5,610,139	6,441,242	0.00	6,575,605	0.00	6,575,605	6,575,605	0.00
320	PROPERTY SERVICES	6,411	10,480	9,730	0.00	9,730	0.00	9,730	9,730	0.00
340	TRAVEL	59,476	33,272	2,910	0.00	2,910	0.00	2,910	2,910	0.00
350	COMMUNICATION	33	108	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	0	15	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	380,760	363,340	291,522	0.00	311,677	0.00	311,677	311,677	0.00
392	CLASSIFIED SUBS - CONTRACTED	752	506	1,709	0.00	3,086	0.00	3,086	3,086	0.00
394	EVENTS MONITORS OR TUTORS	0	20,131	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	447,432	427,853	305,871	0.00	327,403	0.00	327,403	327,403	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	144,190	139,751	126,448	0.00	139,183	0.00	139,183	139,183	0.00
420	TEXTBOOKS	96,964	131,209	21,570	0.00	21,570	0.00	21,570	21,570	0.00
430	LIBRARY BOOKS	2,089	263	0	0.00	0	0.00	0	0	0.00
440	PERIODICALS	1,940	2,373	1,300	0.00	1,300	0.00	1,300	1,300	0.00
460	NON-CONSUMABLE ITEMS	18,208	34,493	15,767	0.00	15,767	0.00	15,767	15,767	0.00
470	COMPUTER SOFTWARE	3,565	1,609	3,660	0.00	3,660	0.00	3,660	3,660	0.00
480	COMPUTER HARDWARE UNDER 5000	11,784	19,379	35,300	0.00	35,300	0.00	35,300	35,300	0.00
400	SUPPLIES AND MATERIALS	278,740	329,077	204,044	0.00	216,779	0.00	216,779	216,779	0.00
640	DUES/FEES/MEMBERSHIP	1,614	22,412	870	0.00	870	0.00	870	870	0.00
600	OTHER OBJECTS	1,614	22,412	870	0.00	870	0.00	870	870	0.00
Total Function 1121	MIDDLE SCHOOL PROGRAMS	14,611,025	14,961,871	16,076,033	122.15	16,431,041	120.59	16,431,041	16,431,041	120.59
Function 1122	MS EXTRA CURRICULAR PRGMS									
130	ADDITIONAL SALARY	61,255	72,451	82,363	0.00	75,854	0.00	75,854	75,854	0.00
100	SALARIES	61,255	72,451	82,363	0.00	75,854	0.00	75,854	75,854	0.00
210	PUBLIC EMPLOYEES RETIREMENT	16,893	19,018	27,147	0.00	24,892	0.00	24,892	24,892	0.00
220	F I C A	4,525	5,379	6,186	0.00	5,803	0.00	5,803	5,803	0.00
230	OTHER REQUIRED PAYROLL COSTS	718	1,177	1,479	0.00	1,371	0.00	1,371	1,371	0.00
240	HEALTH INSURANCE	690	1,358	1,291	0.00	3	0.00	3	3	0.00
200	ASSOCIATED PAYROLL COST	22,826	26,931	36,103	0.00	32,069	0.00	32,069	32,069	0.00
340	TRAVEL	0	275	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	3,300	3,617	0	0.00	0	0.00	0	0	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 100	GENERAL FUND									
300	PURCHASED SERVICES	3,300	3,892	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	9,682	7,914	9,057	0.00	9,057	0.00	9,057	9,057	0.00
420	TEXTBOOKS	3,693	335	4,010	0.00	4,010	0.00	4,010	4,010	0.00
430	LIBRARY BOOKS	28	19	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	1,536	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	13,403	9,803	13,067	0.00	13,067	0.00	13,067	13,067	0.00
640	DUES/FEES/MEMBERSHIP	200	240	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	200	240	0	0.00	0	0.00	0	0	0.00
Total Function 1122	MS EXTRA CURRICULAR PRGMS	100,984	113,318	131,533	0.00	120,990	0.00	120,990	120,990	0.00
Function 1131	HIGH SCHOOL PROGRAMS									
111	LICENSED SALARIES	11,069,454	11,379,532	12,045,420	163.41	12,238,271	159.63	12,238,271	12,238,271	159.63
112	CLASSIFIED/CONF SALARIES	43,443	51,601	75,713	2.53	87,226	2.75	87,226	87,226	2.75
121	LICENSED SUB SALARIES	14,074	1,860	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	1,046	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	38,271	8,736	4,540	0.00	4,540	0.00	4,540	4,540	0.00
130	ADDITIONAL SALARY	240,108	216,407	317,853	0.00	323,656	0.00	323,656	323,656	0.00
100	SALARIES	11,406,396	11,658,135	12,443,525	165.95	12,653,693	162.38	12,653,693	12,653,693	162.38
210	PUBLIC EMPLOYEES RETIREMENT	3,515,761	3,591,656	4,327,815	0.00	4,387,075	0.00	4,387,075	4,387,075	0.00
220	F I C A	888,129	909,547	935,628	0.00	951,707	0.00	951,707	951,707	0.00
230	OTHER REQUIRED PAYROLL COSTS	309,914	232,780	232,472	0.00	250,308	0.00	250,308	250,308	0.00
240	HEALTH INSURANCE	2,794,326	2,873,972	3,250,103	0.00	3,286,946	0.00	3,286,946	3,286,946	0.00
200	ASSOCIATED PAYROLL COST	7,508,130	7,607,955	8,746,019	0.00	8,876,036	0.00	8,876,036	8,876,036	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	203,604	351,626	262,000	0.00	262,000	0.00	262,000	262,000	0.00
320	PROPERTY SERVICES	48,727	39,312	49,710	0.00	49,710	0.00	49,710	49,710	0.00
340	TRAVEL	56,712	53,243	82,985	0.00	82,985	0.00	82,985	82,985	0.00
350	COMMUNICATION	1,269	3,438	2,240	0.00	2,240	0.00	2,240	2,240	0.00
380	PURCHASED SERVICES	5,949	9,364	2,750	0.00	6,382	0.00	6,382	6,382	0.00
391	LICENSED SUBS - CONTRACTED	387,227	385,332	393,725	0.00	417,198	0.00	417,198	417,198	0.00
392	CLASSIFIED SUBS - CONTRACTED	578	2,212	2,141	0.00	4,851	0.00	4,851	4,851	0.00
394	EVENTS MONITORS OR TUTORS	0	15,308	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	704,066	859,835	795,551	0.00	825,366	0.00	825,366	825,366	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	161,287	184,796	109,537	0.00	161,335	0.00	161,335	161,335	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 100 GENERAL FUND										
Function 1131	HIGH SCHOOL PROGRAMS									
420	TEXTBOOKS	67,946	54,557	55,624	0.00	55,624	0.00	55,624	55,624	0.00
430	LIBRARY BOOKS	4,942	5,577	1,090	0.00	1,090	0.00	1,090	1,090	0.00
440	PERIODICALS	2,719	2,838	950	0.00	950	0.00	950	950	0.00
460	NON-CONSUMABLE ITEMS	42,212	36,069	36,730	0.00	36,730	0.00	36,730	36,730	0.00
470	COMPUTER SOFTWARE	70,705	65,343	37,043	0.00	35,543	0.00	35,543	35,543	0.00
480	COMPUTER HARDWARE UNDER 5000	121,600	85,407	42,120	0.00	42,120	0.00	42,120	42,120	0.00
400	SUPPLIES AND MATERIALS	471,410	434,587	283,094	0.00	333,392	0.00	333,392	333,392	0.00
540	DEPRECIABLE EQUIPMENT	1,000	1,800	2,300	0.00	2,300	0.00	2,300	2,300	0.00
550	COMPUTER HARDWARE OVER 5000	0	958	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	1,000	2,758	2,300	0.00	2,300	0.00	2,300	2,300	0.00
640	DUES/FEES/MEMBERSHIP	25,022	31,382	27,590	0.00	27,590	0.00	27,590	27,590	0.00
650	INSURANCE AND JUDGEMENTS	236	0	315	0.00	315	0.00	315	315	0.00
600	OTHER OBJECTS	25,258	31,382	27,905	0.00	27,905	0.00	27,905	27,905	0.00
Total Function 1131	HIGH SCHOOL PROGRAMS	20,116,260	20,594,652	22,298,393	165.95	22,718,692	162.38	22,718,692	22,718,692	162.38
Function 1132	HS EXTRA CURRICULAR PRGMS									
111	LICENSED SALARIES	183,823	190,060	194,689	2.00	173,875	2.00	173,875	173,875	2.00
112	CLASSIFIED/CONF SALARIES	163,257	167,782	175,095	4.00	182,989	4.00	182,989	182,989	4.00
124	TEMPORARY - CLASSIFIED	27,469	34,277	26,618	0.00	26,618	0.00	26,618	26,618	0.00
130	ADDITIONAL SALARY	842,187	863,233	953,837	0.00	999,815	0.00	999,815	999,815	0.00
100	SALARIES	1,216,736	1,255,352	1,350,239	6.00	1,383,297	6.00	1,383,297	1,383,297	6.00
210	PUBLIC EMPLOYEES RETIREMENT	257,149	252,229	310,196	0.00	292,122	0.00	292,122	292,122	0.00
220	F I C A	90,867	93,291	87,149	0.00	88,723	0.00	88,723	88,723	0.00
230	OTHER REQUIRED PAYROLL COSTS	21,708	17,442	16,548	0.00	18,605	0.00	18,605	18,605	0.00
240	HEALTH INSURANCE	111,898	127,647	122,253	0.00	125,076	0.00	125,076	125,076	0.00
200	ASSOCIATED PAYROLL COST	481,622	490,609	536,147	0.00	524,527	0.00	524,527	524,527	0.00
320	PROPERTY SERVICES	10,682	38,530	18,389	0.00	18,389	0.00	18,389	18,389	0.00
340	TRAVEL	13,400	8,380	3,550	0.00	2,050	0.00	2,050	2,050	0.00
350	COMMUNICATION	376	127	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	5,126	3,526	6,500	0.00	6,500	0.00	6,500	6,500	0.00
391	LICENSED SUBS - CONTRACTED	0	0	9,744	0.00	5,220	0.00	5,220	5,220	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	2,128	0.00	7,056	0.00	7,056	7,056	0.00

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Fund 100	GENERAL FUND									
300	PURCHASED SERVICES	29,584	50,563	40,311	0.00	39,215	0.00	39,215	39,215	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	66,884	57,385	57,980	0.00	57,980	0.00	57,980	57,980	0.00
420	TEXTBOOKS	889	250	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	0	82	0	0.00	0	0.00	0	0	0.00
440	PERIODICALS	0	0	50	0.00	50	0.00	50	50	0.00
460	NON-CONSUMABLE ITEMS	15,676	8,116	2,830	0.00	2,830	0.00	2,830	2,830	0.00
470	COMPUTER SOFTWARE	655	2,250	600	0.00	600	0.00	600	600	0.00
480	COMPUTER HARDWARE UNDER 5000	68	1,599	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	84,172	69,682	61,460	0.00	61,460	0.00	61,460	61,460	0.00
540	DEPRECIABLE EQUIPMENT	0	5,678	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	5,678	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	98,452	104,856	109,405	0.00	109,405	0.00	109,405	109,405	0.00
600	OTHER OBJECTS	98,452	104,856	109,405	0.00	109,405	0.00	109,405	109,405	0.00
Total Function 1132	HS EXTRA CURRICULAR PRGMS	1,910,566	1,976,740	2,097,561	6.00	2,117,904	6.00	2,117,904	2,117,904	6.00
Function 1140	PRE-KINDERGARTEN PROGRAMS									
111	LICENSED SALARIES	31,481	120,044	125,296	2.00	131,211	2.00	131,211	131,211	2.00
112	CLASSIFIED/CONF SALARIES	29,377	105,813	111,564	4.00	118,248	4.00	118,248	118,248	4.00
122	CLASSIFIED SUB SALARIES	109	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	1,934	5,266	2,000	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	3,072	2,965	0	0.00	0	0.00	0	0	0.00
100	SALARIES	65,972	234,089	238,861	6.00	249,459	6.00	249,459	249,459	6.00
210	PUBLIC EMPLOYEES RETIREMENT	18,737	66,400	75,485	0.00	79,358	0.00	79,358	79,358	0.00
220	F I C A	5,548	19,494	18,120	0.00	19,083	0.00	19,083	19,083	0.00
230	OTHER REQUIRED PAYROLL COSTS	1,955	4,964	4,618	0.00	5,085	0.00	5,085	5,085	0.00
240	HEALTH INSURANCE	16,881	72,535	120,714	0.00	125,065	0.00	125,065	125,065	0.00
200	ASSOCIATED PAYROLL COST	43,121	163,394	218,936	0.00	228,593	0.00	228,593	228,593	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	213,494	213,130	291,000	0.00	291,000	0.00	291,000	291,000	0.00
320	PROPERTY SERVICES	0	4,100	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	3,262	6,940	10,000	0.00	10,000	0.00	10,000	10,000	0.00
391	LICENSED SUBS - CONTRACTED	223	3,419	4,872	0.00	5,221	0.00	5,221	5,221	0.00
392	CLASSIFIED SUBS - CONTRACTED	2,703	1,543	3,384	0.00	7,055	0.00	7,055	7,055	0.00
300	PURCHASED SERVICES	219,683	229,132	309,256	0.00	313,276	0.00	313,276	313,276	0.00

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Fund 100 GENERAL FUND										
Function 1140	PRE-KINDERGARTEN PROGRAMS									
410	CONSUMABLE SUPPLIES AND MATERIALS	14,244	15,931	10,000	0.00	10,000	0.00	10,000	10,000	0.00
420	TEXTBOOKS	4,263	4,171	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	0	163	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	2,836	0	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	492	1,464	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	21,835	21,729	10,000	0.00	10,000	0.00	10,000	10,000	0.00
Total Function 1140	PRE-KINDERGARTEN PROGRAMS	350,610	648,344	777,053	6.00	801,327	6.00	801,327	801,327	6.00
Function 1210	PRMS FOR TALENTED & GIFTED									
111	LICENSED SALARIES	188,677	211,230	218,920	3.01	227,645	3.01	227,645	227,645	3.01
121	LICENSED SUB SALARIES	1,455	0	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	376	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	190,508	211,230	218,920	3.01	227,645	3.01	227,645	227,645	3.01
210	PUBLIC EMPLOYEES RETIREMENT	67,114	72,939	79,927	0.00	83,036	0.00	83,036	83,036	0.00
220	F I C A	15,974	17,635	16,747	0.00	17,415	0.00	17,415	17,415	0.00
230	OTHER REQUIRED PAYROLL COSTS	5,609	4,461	4,227	0.00	4,600	0.00	4,600	4,600	0.00
240	HEALTH INSURANCE	36,225	40,823	58,901	0.00	60,051	0.00	60,051	60,051	0.00
200	ASSOCIATED PAYROLL COST	124,921	135,858	159,801	0.00	165,101	0.00	165,101	165,101	0.00
340	TRAVEL	1,217	76	200	0.00	200	0.00	200	200	0.00
391	LICENSED SUBS - CONTRACTED	18,291	1,136	7,332	0.00	7,862	0.00	7,862	7,862	0.00
300	PURCHASED SERVICES	19,508	1,212	7,532	0.00	8,062	0.00	8,062	8,062	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	2,468	12,457	17,290	0.00	15,290	0.00	15,290	15,290	0.00
420	TEXTBOOKS	10,068	0	420	0.00	420	0.00	420	420	0.00
400	SUPPLIES AND MATERIALS	12,536	12,457	17,710	0.00	15,710	0.00	15,710	15,710	0.00
640	DUES/FEES/MEMBERSHIP	0	65	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	65	0	0.00	0	0.00	0	0	0.00
Total Function 1210	PRMS FOR TALENTED & GIFTED	347,473	360,821	403,963	3.01	416,518	3.01	416,518	416,518	3.01
Function 1220	RSTRCTVE PRGMS STU W/DISB									
111	LICENSED SALARIES	616,880	679,270	711,160	9.71	664,042	8.71	664,042	664,042	8.71
112	CLASSIFIED/CONF SALARIES	317,031	330,677	348,463	11.24	407,356	12.70	407,356	407,356	12.70

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Fund 100 GENERAL FUND										
Function 1220	RSTRCTVE PRGMS STU W/DISB									
121	LICENSED SUB SALARIES	1,248	0	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	416	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	30,497	41,143	42,118	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	104,565	109,832	105,350	0.00	105,350	0.00	105,350	105,350	0.00
100	SALARIES	1,070,636	1,160,921	1,207,092	20.95	1,176,749	21.41	1,176,749	1,176,749	21.41
210	PUBLIC EMPLOYEES RETIREMENT	297,423	311,541	351,095	0.00	339,628	0.00	339,628	339,628	0.00
220	F I C A	82,410	88,241	83,060	0.00	81,962	0.00	81,962	81,962	0.00
230	OTHER REQUIRED PAYROLL COSTS	26,370	20,843	20,257	0.00	20,732	0.00	20,732	20,732	0.00
240	HEALTH INSURANCE	408,045	405,461	449,463	0.00	474,548	0.00	474,548	474,548	0.00
200	ASSOCIATED PAYROLL COST	814,248	826,086	903,875	0.00	916,870	0.00	916,870	916,870	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	7,250	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	14	24,000	24,000	0.00	24,000	0.00	24,000	24,000	0.00
340	TRAVEL	4,134	5,335	2,700	0.00	2,700	0.00	2,700	2,700	0.00
350	COMMUNICATION	148	901	1,000	0.00	1,000	0.00	1,000	1,000	0.00
373	TUITION PMTS PRVT SCHOOL	3,517	37,833	45,000	0.00	45,000	0.00	45,000	45,000	0.00
391	LICENSED SUBS - CONTRACTED	16,903	22,009	25,653	0.00	23,345	0.00	23,345	23,345	0.00
392	CLASSIFIED SUBS - CONTRACTED	11,037	25,625	11,532	0.00	25,659	0.00	25,659	25,659	0.00
394	EVENTS MONITORS OR TUTORS	0	5,177	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	35,753	128,130	109,885	0.00	121,704	0.00	121,704	121,704	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	2,795	8,884	850	0.00	850	0.00	850	850	0.00
430	LIBRARY BOOKS	84	64	0	0.00	0	0.00	0	0	0.00
440	PERIODICALS	2,223	7,884	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	408	1,400	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	1,687	944	8,000	0.00	8,000	0.00	8,000	8,000	0.00
480	COMPUTER HARDWARE UNDER 5000	216	13	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	7,414	19,189	8,850	0.00	8,850	0.00	8,850	8,850	0.00
640	DUES/FEES/MEMBERSHIP	0	20	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	20	0	0.00	0	0.00	0	0	0.00
Total Function 1220	RSTRCTVE PRGMS STU W/DISB	1,928,050	2,134,347	2,229,702	20.95	2,224,172	21.41	2,224,172	2,224,172	21.41
Function 1250	LESS RSTR PRGMS STU W/DIS									
111	LICENSED SALARIES	2,427,190	2,433,868	2,589,140	38.45	2,834,650	40.95	2,834,650	2,834,650	40.95

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Fund 100 GENERAL FUND										
Function 1250	LESS RSTR PRGMS STU W/DIS									
112	CLASSIFIED/CONF SALARIES	2,315,267	2,458,194	2,629,857	83.03	2,874,146	88.28	2,874,146	2,874,146	88.28
117	UNUSED VACATION PAY OUT	909	0	0	0.00	0	0.00	0	0	0.00
121	LICENSED SUB SALARIES	4,024	360	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	8,738	2,324	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	215,956	234,364	208,727	0.00	257,154	0.00	257,154	257,154	0.00
130	ADDITIONAL SALARY	14,133	14,543	12,954	0.00	13,336	0.00	13,336	13,336	0.00
100	SALARIES	4,986,218	5,143,652	5,440,678	121.48	5,979,286	129.23	5,979,286	5,979,286	129.23
210	PUBLIC EMPLOYEES RETIREMENT	1,317,561	1,314,840	1,740,080	0.00	1,824,606	0.00	1,824,606	1,824,606	0.00
220	F I C A	377,941	393,478	415,600	0.00	456,806	0.00	456,806	456,806	0.00
230	OTHER REQUIRED PAYROLL COSTS	124,826	101,988	97,987	0.00	113,719	0.00	113,719	113,719	0.00
240	HEALTH INSURANCE	2,356,789	2,415,031	2,649,505	0.00	2,833,137	0.00	2,833,137	2,833,137	0.00
200	ASSOCIATED PAYROLL COST	4,177,118	4,225,338	4,903,171	0.00	5,228,267	0.00	5,228,267	5,228,267	0.00
320	PROPERTY SERVICES	187	506	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	2,724	1,791	600	0.00	600	0.00	600	600	0.00
391	LICENSED SUBS - CONTRACTED	115,601	128,770	93,664	0.00	106,896	0.00	106,896	106,896	0.00
392	CLASSIFIED SUBS - CONTRACTED	186,076	233,658	125,222	0.00	172,065	0.00	172,065	172,065	0.00
300	PURCHASED SERVICES	304,588	364,725	219,486	0.00	279,561	0.00	279,561	279,561	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	17,047	19,023	3,720	0.00	3,720	0.00	3,720	3,720	0.00
420	TEXTBOOKS	26,481	2,871	20,000	0.00	20,000	0.00	20,000	20,000	0.00
430	LIBRARY BOOKS	197	737	6,000	0.00	6,000	0.00	6,000	6,000	0.00
440	PERIODICALS	0	391	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	395	199	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	0	895	60	0.00	60	0.00	60	60	0.00
480	COMPUTER HARDWARE UNDER 5000	2,747	2,094	120	0.00	120	0.00	120	120	0.00
400	SUPPLIES AND MATERIALS	46,867	26,210	29,900	0.00	29,900	0.00	29,900	29,900	0.00
640	DUES/FEES/MEMBERSHIP	99	0	60	0.00	60	0.00	60	60	0.00
600	OTHER OBJECTS	99	0	60	0.00	60	0.00	60	60	0.00
Total Function 1250	LESS RSTR PRGMS STU W/DIS	9,514,889	9,759,925	10,593,295	121.48	11,517,074	129.23	11,517,074	11,517,074	129.23
Function 1260	EARLY INTERVENTION PRGMS									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	11,974	31,747	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	11,974	31,747	0	0.00	0	0.00	0	0	0.00

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Fund 100 GENERAL FUND										
Total Function 1260	EARLY INTERVENTION PRGMS	11,974	31,747	0	0.00	0	0.00	0	0	0.00
Function 1271	REMEDATION PROGRAMS									
111	LICENSED SALARIES	381,633	378,159	392,203	5.00	384,567	4.75	384,567	384,567	4.75
112	CLASSIFIED/CONF SALARIES	1,892	19,899	0	0.00	0	0.00	0	0	0.00
121	LICENSED SUB SALARIES	947	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	284,474	265,107	400,000	0.00	424,871	0.00	424,871	424,871	0.00
130	ADDITIONAL SALARY	1,391	285	0	0.00	0	0.00	0	0	0.00
100	SALARIES	670,336	663,449	792,203	5.00	809,437	4.75	809,437	809,437	4.75
210	PUBLIC EMPLOYEES RETIREMENT	172,226	168,744	144,291	0.00	146,235	0.00	146,235	146,235	0.00
220	F I C A	53,076	51,680	30,004	0.00	30,558	0.00	30,558	30,558	0.00
230	OTHER REQUIRED PAYROLL COSTS	12,693	9,198	7,564	0.00	7,843	0.00	7,843	7,843	0.00
240	HEALTH INSURANCE	94,675	102,897	99,846	0.00	97,444	0.00	97,444	97,444	0.00
200	ASSOCIATED PAYROLL COST	332,670	332,519	281,705	0.00	282,079	0.00	282,079	282,079	0.00
340	TRAVEL	628	0	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	0	22	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	13,625	1,318	12,180	0.00	12,398	0.00	12,398	12,398	0.00
392	CLASSIFIED SUBS - CONTRACTED	3,049	2,042	594	0.00	1,045	0.00	1,045	1,045	0.00
300	PURCHASED SERVICES	17,302	3,382	12,774	0.00	13,443	0.00	13,443	13,443	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	5,931	4,192	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	45,992	100,533	46,600	0.00	46,600	0.00	46,600	46,600	0.00
430	LIBRARY BOOKS	287	274	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	179	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	0	18,735	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	2,585	3,215	1,000	0.00	1,000	0.00	1,000	1,000	0.00
400	SUPPLIES AND MATERIALS	54,795	127,128	47,600	0.00	47,600	0.00	47,600	47,600	0.00
Total Function 1271	REMEDATION PROGRAMS	1,075,104	1,126,478	1,134,282	5.00	1,152,559	4.75	1,152,559	1,152,559	4.75
Function 1272	TITLE IA PRIM READ PRGM									
410	CONSUMABLE SUPPLIES AND MATERIALS	249	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	249	0	0	0.00	0	0.00	0	0	0.00
Total Function 1272	TITLE IA PRIM READ PRGM	249	0	0	0.00	0	0.00	0	0	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 100 GENERAL FUND										
Function 1280	Alternative Education									
111	LICENSED SALARIES	748,160	818,718	869,969	12.83	979,627	14.19	979,627	979,627	14.19
112	CLASSIFIED/CONF SALARIES	306,052	293,918	300,052	8.88	233,301	7.25	233,301	233,301	7.25
114	MANAGERIAL SALARIES	69,065	72,357	75,914	1.00	0	0.00	0	0	0.00
117	UNUSED VACATION PAY OUT	946	5,932	1,040	0.00	0	0.00	0	0	0.00
121	LICENSED SUB SALARIES	2,014	0	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	99	736	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	6,297	2,467	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	48,309	49,948	59,600	0.00	87,000	0.00	87,000	87,000	0.00
100	SALARIES	1,180,943	1,244,076	1,306,575	22.71	1,299,928	21.44	1,299,928	1,299,928	21.44
210	PUBLIC EMPLOYEES RETIREMENT	336,202	341,079	409,826	0.00	400,421	0.00	400,421	400,421	0.00
220	F I C A	89,907	93,921	95,439	0.00	92,789	0.00	92,789	92,789	0.00
230	OTHER REQUIRED PAYROLL COSTS	31,001	24,217	24,399	0.00	25,419	0.00	25,419	25,419	0.00
240	HEALTH INSURANCE	394,651	428,022	450,763	0.00	447,030	0.00	447,030	447,030	0.00
200	ASSOCIATED PAYROLL COST	851,760	887,240	980,427	0.00	965,659	0.00	965,659	965,659	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	308,819	344,095	386,241	0.00	386,241	0.00	386,241	386,241	0.00
320	PROPERTY SERVICES	88,321	83,333	9,174	0.00	5,302	0.00	5,302	5,302	0.00
340	TRAVEL	3,489	6,754	9,200	0.00	9,200	0.00	9,200	9,200	0.00
350	COMMUNICATION	1,749	2,655	500	0.00	500	0.00	500	500	0.00
360	CHARTER SCHOOL PAYMENTS	1,593,634	1,531,803	1,727,527	0.00	1,759,893	0.00	1,759,893	1,759,893	0.00
380	PURCHASED SERVICES	1,651	8,552	5,432	0.00	5,432	0.00	5,432	5,432	0.00
391	LICENSED SUBS - CONTRACTED	35,482	34,140	31,261	0.00	37,048	0.00	37,048	37,048	0.00
392	CLASSIFIED SUBS - CONTRACTED	3,502	2,652	7,508	0.00	13,472	0.00	13,472	13,472	0.00
300	PURCHASED SERVICES	2,036,646	2,013,984	2,176,843	0.00	2,217,088	0.00	2,217,088	2,217,088	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	19,311	21,261	51,325	0.00	51,325	0.00	51,325	51,325	0.00
420	TEXTBOOKS	4,042	163	700	0.00	700	0.00	700	700	0.00
430	LIBRARY BOOKS	0	940	300	0.00	300	0.00	300	300	0.00
440	PERIODICALS	409	527	600	0.00	600	0.00	600	600	0.00
460	NON-CONSUMABLE ITEMS	2,856	1,097	9,000	0.00	9,000	0.00	9,000	9,000	0.00
470	COMPUTER SOFTWARE	840	0	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	4,028	2,709	2,033	0.00	2,033	0.00	2,033	2,033	0.00
400	SUPPLIES AND MATERIALS	31,485	26,696	63,958	0.00	63,958	0.00	63,958	63,958	0.00
640	DUES/FEES/MEMBERSHIP	299	1,016	1,500	0.00	1,500	0.00	1,500	1,500	0.00

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Fund 100	GENERAL FUND									
600	OTHER OBJECTS	299	1,016	1,500	0.00	1,500	0.00	1,500	1,500	0.00
Total Function 1280	Alternative Education	4,101,133	4,173,012	4,529,303	22.71	4,548,133	21.44	4,548,133	4,548,133	21.44
Function 1291	ENGL LANG LEARN/TRANSLAT									
111	LICENSED SALARIES	1,581,024	1,494,578	1,601,838	21.61	1,764,540	23.13	1,764,540	1,764,540	23.13
112	CLASSIFIED/CONF SALARIES	458,769	460,443	486,715	15.49	410,804	12.94	410,804	410,804	12.94
122	CLASSIFIED SUB SALARIES	9,804	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	40,910	50,273	45,710	0.00	62,407	0.00	62,407	62,407	0.00
130	ADDITIONAL SALARY	503	3,451	0	0.00	0	0.00	0	0	0.00
100	SALARIES	2,091,011	2,008,744	2,134,263	37.11	2,237,751	36.06	2,237,751	2,237,751	36.06
210	PUBLIC EMPLOYEES RETIREMENT	589,946	560,364	709,152	0.00	695,740	0.00	695,740	695,740	0.00
220	F I C A	161,757	154,569	163,271	0.00	164,468	0.00	164,468	164,468	0.00
230	OTHER REQUIRED PAYROLL COSTS	55,445	38,398	40,058	0.00	40,899	0.00	40,899	40,899	0.00
240	HEALTH INSURANCE	770,148	741,757	789,081	0.00	772,783	0.00	772,783	772,783	0.00
200	ASSOCIATED PAYROLL COST	1,577,296	1,495,088	1,701,563	0.00	1,673,890	0.00	1,673,890	1,673,890	0.00
340	TRAVEL	683	577	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	0	0	510	0.00	510	0.00	510	510	0.00
380	PURCHASED SERVICES	990	777	450	0.00	450	0.00	450	450	0.00
391	LICENSED SUBS - CONTRACTED	76,664	57,576	52,655	0.00	60,365	0.00	60,365	60,365	0.00
392	CLASSIFIED SUBS - CONTRACTED	17,189	22,062	15,160	0.00	20,752	0.00	20,752	20,752	0.00
300	PURCHASED SERVICES	95,526	80,992	68,775	0.00	82,077	0.00	82,077	82,077	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	8,589	8,486	3,340	0.00	3,090	0.00	3,090	3,090	0.00
420	TEXTBOOKS	6,565	0	500	0.00	500	0.00	500	500	0.00
430	LIBRARY BOOKS	188	96	220	0.00	220	0.00	220	220	0.00
460	NON-CONSUMABLE ITEMS	331	183	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	205	150	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	2,766	3,191	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	18,644	12,106	4,060	0.00	3,810	0.00	3,810	3,810	0.00
Total Function 1291	ENGL LANG LEARN/TRANSLAT	3,782,477	3,596,930	3,908,661	37.11	3,997,528	36.06	3,997,528	3,997,528	36.06
Function 1299	OTHER DESIGNATED PROGRAMS									
111	LICENSED SALARIES	0	0	0	0.00	56,827	0.85	56,827	56,827	0.85
121	LICENSED SUB SALARIES	89	0	0	0.00	0	0.00	0	0	0.00

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Fund 100 GENERAL FUND										
Function 1299	OTHER DESIGNATED PROGRAMS									
130	ADDITIONAL SALARY	11,803	14,019	23,115	0.00	23,115	0.00	23,115	23,115	0.00
100	SALARIES	11,893	14,019	23,115	0.00	79,942	0.85	79,942	79,942	0.85
210	PUBLIC EMPLOYEES RETIREMENT	3,786	3,999	0	0.00	18,719	0.00	18,719	18,719	0.00
220	F I C A	895	1,067	0	0.00	4,347	0.00	4,347	4,347	0.00
230	OTHER REQUIRED PAYROLL COSTS	304	265	0	0.00	1,150	0.00	1,150	1,150	0.00
240	HEALTH INSURANCE	25	0	0	0.00	17,362	0.00	17,362	17,362	0.00
200	ASSOCIATED PAYROLL COST	5,010	5,331	0	0.00	41,578	0.00	41,578	41,578	0.00
340	TRAVEL	249	3,604	3,412	0.00	3,412	0.00	3,412	3,412	0.00
380	PURCHASED SERVICES	68,051	10,000	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	10,382	6,875	10,440	0.00	12,659	0.00	12,659	12,659	0.00
300	PURCHASED SERVICES	78,682	20,479	13,852	0.00	16,071	0.00	16,071	16,071	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	381	0	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	237	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	618	0	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	2,500	0	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	53,830	53,830	54,000	0.00	54,000	0.00	54,000	54,000	0.00
600	OTHER OBJECTS	56,330	53,830	54,000	0.00	54,000	0.00	54,000	54,000	0.00
Total Function 1299	OTHER DESIGNATED PROGRAMS	152,533	93,659	90,967	0.00	191,591	0.85	191,591	191,591	0.85
Major Function 1000 Instruction										
		87,417,980	88,795,644	96,402,446	767.51	99,175,096	766.48	99,175,096	99,175,096	766.48
Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES									
112	CLASSIFIED/CONF SALARIES	445,744	455,860	492,610	14.41	546,478	15.81	546,478	546,478	15.81
113	ADMINISTRATOR SALARIES	0	700	0	0.00	0	0.00	0	0	0.00
114	MANAGERIAL SALARIES	55,300	67,570	59,168	1.00	60,943	1.00	60,943	60,943	1.00
117	UNUSED VACATION PAY OUT	643	1,326	680	0.00	701	0.00	701	701	0.00
122	CLASSIFIED SUB SALARIES	270	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	255,621	275,328	302,965	0.00	312,300	0.00	312,300	312,300	0.00
130	ADDITIONAL SALARY	6,279	8,679	17,100	0.00	17,100	0.00	17,100	17,100	0.00
100	SALARIES	763,858	809,463	872,523	15.41	937,521	16.81	937,521	937,521	16.81
210	PUBLIC EMPLOYEES RETIREMENT	140,954	146,626	213,656	0.00	256,443	0.00	256,443	256,443	0.00
220	F I C A	58,216	61,463	65,532	0.00	70,504	0.00	70,504	70,504	0.00

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Fund 100 GENERAL FUND										
Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES									
230	OTHER REQUIRED PAYROLL COSTS	16,453	13,692	13,546	0.00	15,925	0.00	15,925	15,925	0.00
240	HEALTH INSURANCE	299,775	302,004	319,078	0.00	356,279	0.00	356,279	356,279	0.00
200	ASSOCIATED PAYROLL COST	515,399	523,785	611,812	0.00	699,151	0.00	699,151	699,151	0.00
320	PROPERTY SERVICES	0	120	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	0	85	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	0	803	0	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	40,998	31,982	12,187	0.00	25,368	0.00	25,368	25,368	0.00
395	ADMINISTRATOR SUBS	0	1,175	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	40,998	34,165	12,187	0.00	25,368	0.00	25,368	25,368	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	1,378	1,961	3,720	0.00	3,720	0.00	3,720	3,720	0.00
460	NON-CONSUMABLE ITEMS	0	1,191	900	0.00	900	0.00	900	900	0.00
480	COMPUTER HARDWARE UNDER 5000	69	70	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	1,447	3,222	4,620	0.00	4,620	0.00	4,620	4,620	0.00
640	DUES/FEES/MEMBERSHIP	195	90	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	195	90	0	0.00	0	0.00	0	0	0.00
Total Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES	1,321,897	1,370,725	1,501,142	15.41	1,666,660	16.81	1,666,660	1,666,660	16.81
Function 2120	GUIDANCE SRVCS DIRECTION									
111	LICENSED SALARIES	2,379,355	2,478,129	2,661,190	33.91	2,717,306	33.46	2,717,306	2,717,306	33.46
112	CLASSIFIED/CONF SALARIES	449,596	493,484	515,587	14.73	574,548	15.66	574,548	574,548	15.66
114	MANAGERIAL SALARIES	99,562	102,549	105,625	1.00	108,794	1.00	108,794	108,794	1.00
117	UNUSED VACATION PAY OUT	766	0	1,214	0.00	1,250	0.00	1,250	1,250	0.00
121	LICENSED SUB SALARIES	2,393	585	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	750	1,073	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	3,430	14,753	500	0.00	500	0.00	500	500	0.00
130	ADDITIONAL SALARY	46,605	43,791	49,920	0.00	49,725	0.00	49,725	49,725	0.00
100	SALARIES	2,982,457	3,134,365	3,334,037	49.63	3,452,123	50.12	3,452,123	3,452,123	50.12
210	PUBLIC EMPLOYEES RETIREMENT	915,624	936,989	1,139,135	0.00	1,163,358	0.00	1,163,358	1,163,358	0.00
220	F I C A	232,422	244,791	252,487	0.00	261,593	0.00	261,593	261,593	0.00
230	OTHER REQUIRED PAYROLL COSTS	83,024	68,174	64,121	0.00	69,643	0.00	69,643	69,643	0.00
240	HEALTH INSURANCE	851,162	913,318	1,035,904	0.00	1,095,820	0.00	1,095,820	1,095,820	0.00

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Fund 100	GENERAL FUND									
200	ASSOCIATED PAYROLL COST	2,082,232	2,163,273	2,491,646	0.00	2,590,413	0.00	2,590,413	2,590,413	0.00
320	PROPERTY SERVICES	0	720	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	11,126	9,947	12,400	0.00	12,400	0.00	12,400	12,400	0.00
350	COMMUNICATION	0	180	300	0.00	300	0.00	300	300	0.00
380	PURCHASED SERVICES	270,999	270,444	308,000	0.00	308,000	0.00	308,000	308,000	0.00
391	LICENSED SUBS - CONTRACTED	109,821	82,418	109,169	0.00	112,345	0.00	112,345	112,345	0.00
392	CLASSIFIED SUBS - CONTRACTED	12,559	9,737	13,706	0.00	27,628	0.00	27,628	27,628	0.00
300	PURCHASED SERVICES	404,506	373,446	443,575	0.00	460,673	0.00	460,673	460,673	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	19,453	16,848	34,237	0.00	34,237	0.00	34,237	34,237	0.00
420	TEXTBOOKS	1,358	140	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	188	482	11,000	0.00	11,000	0.00	11,000	11,000	0.00
460	NON-CONSUMABLE ITEMS	2,005	1,065	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	396	180	8,900	0.00	8,900	0.00	8,900	8,900	0.00
480	COMPUTER HARDWARE UNDER 5000	5,681	1,851	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	29,081	20,566	54,137	0.00	54,137	0.00	54,137	54,137	0.00
640	DUES/FEES/MEMBERSHIP	4,619	1,454	1,000	0.00	1,000	0.00	1,000	1,000	0.00
600	OTHER OBJECTS	4,619	1,454	1,000	0.00	1,000	0.00	1,000	1,000	0.00
Total Function 2120	GUIDANCE SRVCS DIRECTION	5,502,895	5,693,103	6,324,395	49.63	6,558,346	50.12	6,558,346	6,558,346	50.12
Function 2130	HEALTH SERVICES									
111	LICENSED SALARIES	236,017	240,057	253,746	4.00	263,575	4.00	263,575	263,575	4.00
130	ADDITIONAL SALARY	1,581	1,060	5,000	0.00	5,000	0.00	5,000	5,000	0.00
100	SALARIES	237,597	241,117	258,746	4.00	268,575	4.00	268,575	268,575	4.00
210	PUBLIC EMPLOYEES RETIREMENT	69,308	77,560	91,085	0.00	67,338	0.00	67,338	67,338	0.00
220	F I C A	18,645	18,881	19,412	0.00	20,163	0.00	20,163	20,163	0.00
230	OTHER REQUIRED PAYROLL COSTS	6,696	4,834	4,909	0.00	4,182	0.00	4,182	4,182	0.00
240	HEALTH INSURANCE	69,336	70,475	77,090	0.00	80,078	0.00	80,078	80,078	0.00
200	ASSOCIATED PAYROLL COST	163,986	171,750	192,496	0.00	171,761	0.00	171,761	171,761	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	212,055	194,699	260,000	0.00	260,000	0.00	260,000	260,000	0.00
340	TRAVEL	1,103	794	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	668	897	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	2,777	1,952	6,600	0.00	6,600	0.00	6,600	6,600	0.00
391	LICENSED SUBS - CONTRACTED	0	113	9,744	0.00	10,441	0.00	10,441	10,441	0.00

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Fund 100	GENERAL FUND									
300	PURCHASED SERVICES	216,602	198,454	276,344	0.00	277,041	0.00	277,041	277,041	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	5,888	4,428	5,000	0.00	5,000	0.00	5,000	5,000	0.00
460	NON-CONSUMABLE ITEMS	193	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	6,081	4,428	5,000	0.00	5,000	0.00	5,000	5,000	0.00
640	DUES/FEES/MEMBERSHIP	145	36	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	145	36	0	0.00	0	0.00	0	0	0.00
Total Function 2130	HEALTH SERVICES	624,411	615,785	732,587	4.00	722,377	4.00	722,377	722,377	4.00
Function 2140	PSYCHOLOGICAL SERVICES									
111	LICENSED SALARIES	296,035	314,875	331,345	4.60	388,547	5.20	388,547	388,547	5.20
121	LICENSED SUB SALARIES	26	0	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	1,107	0	750	0.00	750	0.00	750	750	0.00
100	SALARIES	297,168	314,875	332,095	4.60	389,297	5.20	389,297	389,297	5.20
210	PUBLIC EMPLOYEES RETIREMENT	87,746	90,145	114,895	0.00	105,273	0.00	105,273	105,273	0.00
220	F I C A	22,573	23,900	25,323	0.00	23,073	0.00	23,073	23,073	0.00
230	OTHER REQUIRED PAYROLL COSTS	8,045	6,096	6,396	0.00	6,098	0.00	6,098	6,098	0.00
240	HEALTH INSURANCE	83,118	87,783	87,038	0.00	104,977	0.00	104,977	104,977	0.00
200	ASSOCIATED PAYROLL COST	201,482	207,924	233,652	0.00	239,422	0.00	239,422	239,422	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	0	10,000	0.00	10,000	0.00	10,000	10,000	0.00
340	TRAVEL	823	32	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	3,667	1,024	11,206	0.00	13,576	0.00	13,576	13,576	0.00
300	PURCHASED SERVICES	4,491	1,056	21,206	0.00	23,576	0.00	23,576	23,576	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	11,945	10,412	7,000	0.00	7,000	0.00	7,000	7,000	0.00
430	LIBRARY BOOKS	97	327	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	310	199	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	460	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	12,812	10,937	7,000	0.00	7,000	0.00	7,000	7,000	0.00
Total Function 2140	PSYCHOLOGICAL SERVICES	515,953	534,793	593,953	4.60	659,295	5.20	659,295	659,295	5.20
Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES									
111	LICENSED SALARIES	285	137,708	143,491	2.00	149,956	2.00	149,956	149,956	2.00
100	SALARIES	285	137,708	143,491	2.00	149,956	2.00	149,956	149,956	2.00

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Fund 100 GENERAL FUND										
Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES									
210	PUBLIC EMPLOYEES RETIREMENT	81	43,337	51,866	0.00	54,133	0.00	54,133	54,133	0.00
220	F I C A	22	10,567	10,977	0.00	11,472	0.00	11,472	11,472	0.00
230	OTHER REQUIRED PAYROLL COSTS	8	2,672	2,770	0.00	3,030	0.00	3,030	3,030	0.00
240	HEALTH INSURANCE	0	38,690	38,545	0.00	39,853	0.00	39,853	39,853	0.00
200	ASSOCIATED PAYROLL COST	110	95,267	104,159	0.00	108,489	0.00	108,489	108,489	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	79	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	422	0	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	0	0	4,872	0.00	5,220	0.00	5,220	5,220	0.00
300	PURCHASED SERVICES	422	79	4,872	0.00	5,220	0.00	5,220	5,220	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	293	328	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	293	328	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	253	253	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	253	253	0	0.00	0	0.00	0	0	0.00
Total Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES	1,363	233,634	252,522	2.00	263,664	2.00	263,664	263,664	2.00
Function 2160	STUDENT TREATMENT SERVICE									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	74,526	73,534	89,523	0.00	89,523	0.00	89,523	89,523	0.00
300	PURCHASED SERVICES	74,526	73,534	89,523	0.00	89,523	0.00	89,523	89,523	0.00
Total Function 2160	STUDENT TREATMENT SERVICE	74,526	73,534	89,523	0.00	89,523	0.00	89,523	89,523	0.00
Function 2190	STUDENT SERVICES DIRECTION									
111	LICENSED SALARIES	0	33,518	36,111	0.50	38,448	0.50	38,448	38,448	0.50
112	CLASSIFIED/CONF SALARIES	46,278	49,401	52,804	1.11	55,478	1.11	55,478	55,478	1.11
113	ADMINISTRATOR SALARIES	196,178	201,869	210,055	1.65	218,099	1.65	218,099	218,099	1.65
117	UNUSED VACATION PAY OUT	7,066	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	92	99	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	1,140	7,481	15,240	0.00	15,240	0.00	15,240	15,240	0.00
100	SALARIES	250,754	292,368	314,210	3.26	327,266	3.26	327,266	327,266	3.26
210	PUBLIC EMPLOYEES RETIREMENT	56,587	92,289	110,894	0.00	115,600	0.00	115,600	115,600	0.00
220	F I C A	17,558	21,700	23,303	0.00	24,302	0.00	24,302	24,302	0.00
230	OTHER REQUIRED PAYROLL COSTS	5,060	5,570	5,810	0.00	6,417	0.00	6,417	6,417	0.00

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Fund 100 GENERAL FUND										
Function 2190	STUDENT SERVICES DIRECTION									
240	HEALTH INSURANCE	54,794	66,178	68,354	0.00	71,229	0.00	71,229	71,229	0.00
200	ASSOCIATED PAYROLL COST	133,999	185,736	208,360	0.00	217,547	0.00	217,547	217,547	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	2,888	0	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	317	226	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	10,172	5,165	7,400	0.00	7,400	0.00	7,400	7,400	0.00
350	COMMUNICATION	1,516	1,103	4,350	0.00	4,350	0.00	4,350	4,350	0.00
380	PURCHASED SERVICES	120	428	18,700	0.00	18,700	0.00	18,700	18,700	0.00
391	LICENSED SUBS - CONTRACTED	0	0	1,218	0.00	1,305	0.00	1,305	1,305	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	1,958	0.00	1,958	1,958	0.00
300	PURCHASED SERVICES	15,013	6,921	31,668	0.00	33,713	0.00	33,713	33,713	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	4,200	3,646	6,350	0.00	6,350	0.00	6,350	6,350	0.00
420	TEXTBOOKS	83	0	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	738	298	600	0.00	600	0.00	600	600	0.00
460	NON-CONSUMABLE ITEMS	2,570	0	5,750	0.00	5,750	0.00	5,750	5,750	0.00
470	COMPUTER SOFTWARE	14,266	5,446	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	2,718	948	500	0.00	500	0.00	500	500	0.00
400	SUPPLIES AND MATERIALS	24,574	10,337	13,200	0.00	13,200	0.00	13,200	13,200	0.00
640	DUES/FEES/MEMBERSHIP	1,220	1,190	1,000	0.00	1,000	0.00	1,000	1,000	0.00
600	OTHER OBJECTS	1,220	1,190	1,000	0.00	1,000	0.00	1,000	1,000	0.00
Total Function 2190	STUDENT SERVICES DIRECTION	425,559	496,553	568,438	3.26	592,726	3.26	592,726	592,726	3.26
Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES									
111	LICENSED SALARIES	712,398	802,849	853,040	11.01	884,151	10.84	884,151	884,151	10.84
112	CLASSIFIED/CONF SALARIES	49,074	52,319	55,651	1.10	90,807	1.75	90,807	90,807	1.75
113	ADMINISTRATOR SALARIES	122,315	134,914	267,629	1.07	279,437	2.07	279,437	279,437	2.07
117	UNUSED VACATION PAY OUT	4,942	5,296	0	0.00	7,045	0.00	7,045	7,045	0.00
121	LICENSED SUB SALARIES	386	90	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	298	22	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	38,074	54,697	57,682	0.00	56,882	0.00	56,882	56,882	0.00
100	SALARIES	927,486	1,050,187	1,234,002	13.18	1,318,323	14.66	1,318,323	1,318,323	14.66
210	PUBLIC EMPLOYEES RETIREMENT	286,400	322,596	416,897	0.00	442,856	0.00	442,856	442,856	0.00
220	F I C A	71,662	80,643	90,328	0.00	96,936	0.00	96,936	96,936	0.00

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Fund 100 GENERAL FUND										
Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES									
230	OTHER REQUIRED PAYROLL COSTS	25,563	20,620	22,728	0.00	25,530	0.00	25,530	25,530	0.00
240	HEALTH INSURANCE	212,081	258,473	288,168	0.00	307,881	0.00	307,881	307,881	0.00
200	ASSOCIATED PAYROLL COST	595,705	682,331	818,121	0.00	873,204	0.00	873,204	873,204	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	0	8,066	0.00	10,000	0.00	10,000	10,000	0.00
320	PROPERTY SERVICES	4,046	2,835	3,200	0.00	3,200	0.00	3,200	3,200	0.00
340	TRAVEL	24,264	10,346	19,000	0.00	20,000	0.00	20,000	20,000	0.00
350	COMMUNICATION	393	57	100	0.00	100	0.00	100	100	0.00
380	PURCHASED SERVICES	2,100	500	1,000	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	33,023	40,975	93,720	0.00	87,995	0.00	87,995	87,995	0.00
392	CLASSIFIED SUBS - CONTRACTED	125	0	0	0.00	3,087	0.00	3,087	3,087	0.00
300	PURCHASED SERVICES	63,952	54,713	125,086	0.00	124,382	0.00	124,382	124,382	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	12,066	10,994	11,446	0.00	10,000	0.00	10,000	10,000	0.00
420	TEXTBOOKS	1,758	29	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	1,014	1,549	1,100	0.00	1,100	0.00	1,100	1,100	0.00
460	NON-CONSUMABLE ITEMS	3,374	3,312	3,000	0.00	3,000	0.00	3,000	3,000	0.00
470	COMPUTER SOFTWARE	109	233	250	0.00	250	0.00	250	250	0.00
480	COMPUTER HARDWARE UNDER 5000	1,145	1,498	1,800	0.00	1,800	0.00	1,800	1,800	0.00
400	SUPPLIES AND MATERIALS	19,466	17,615	17,596	0.00	16,150	0.00	16,150	16,150	0.00
640	DUES/FEES/MEMBERSHIP	2,480	1,685	2,250	0.00	2,250	0.00	2,250	2,250	0.00
600	OTHER OBJECTS	2,480	1,685	2,250	0.00	2,250	0.00	2,250	2,250	0.00
Total Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES	1,609,089	1,806,531	2,197,055	13.18	2,334,308	14.66	2,334,308	2,334,308	14.66
Function 2220	EDUCATIONAL MEDIA SERVICES									
111	LICENSED SALARIES	48,316	51,263	54,895	1.00	58,698	1.00	58,698	58,698	1.00
112	CLASSIFIED/CONF SALARIES	550,776	563,107	626,346	15.31	643,182	16.31	643,182	643,182	16.31
122	CLASSIFIED SUB SALARIES	293	496	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	3,410	5,331	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	914	1,898	750	0.00	750	0.00	750	750	0.00
100	SALARIES	603,709	622,095	681,991	16.31	702,630	17.31	702,630	702,630	17.31
210	PUBLIC EMPLOYEES RETIREMENT	155,570	145,262	201,092	0.00	205,196	0.00	205,196	205,196	0.00
220	F I C A	46,569	47,873	52,128	0.00	53,694	0.00	53,694	53,694	0.00
230	OTHER REQUIRED PAYROLL COSTS	16,618	12,727	13,859	0.00	15,080	0.00	15,080	15,080	0.00

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Fund 100 GENERAL FUND										
Function 2220	EDUCATIONAL MEDIA SERVICES									
240	HEALTH INSURANCE	300,196	288,300	368,510	0.00	379,958	0.00	379,958	379,958	0.00
200	ASSOCIATED PAYROLL COST	518,953	494,163	635,589	0.00	653,928	0.00	653,928	653,928	0.00
320	PROPERTY SERVICES	1,346	29	2,287	0.00	2,287	0.00	2,287	2,287	0.00
340	TRAVEL	768	0	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	35	0	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	655	0	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	0	0	2,436	0.00	2,610	0.00	2,610	2,610	0.00
392	CLASSIFIED SUBS - CONTRACTED	15,083	8,407	14,257	0.00	28,775	0.00	28,775	28,775	0.00
300	PURCHASED SERVICES	17,887	8,436	18,980	0.00	33,672	0.00	33,672	33,672	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	15,120	14,197	16,210	0.00	15,965	0.00	15,965	15,965	0.00
420	TEXTBOOKS	1,208	408	1,300	0.00	1,300	0.00	1,300	1,300	0.00
430	LIBRARY BOOKS	53,047	22,048	63,840	0.00	76,340	0.00	76,340	76,340	0.00
440	PERIODICALS	972	555	1,590	0.00	1,590	0.00	1,590	1,590	0.00
460	NON-CONSUMABLE ITEMS	19,193	2,018	3,323	0.00	3,323	0.00	3,323	3,323	0.00
470	COMPUTER SOFTWARE	21,167	26,961	22,810	0.00	12,810	0.00	12,810	12,810	0.00
480	COMPUTER HARDWARE UNDER 5000	263	10	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	110,969	66,197	109,073	0.00	111,328	0.00	111,328	111,328	0.00
640	DUES/FEES/MEMBERSHIP	635	240	120	0.00	120	0.00	120	120	0.00
600	OTHER OBJECTS	635	240	120	0.00	120	0.00	120	120	0.00
Total Function 2220 EDUCATIONAL MEDIA SERVICES		1,252,153	1,191,130	1,445,753	16.31	1,501,678	17.31	1,501,678	1,501,678	17.31
Function 2230	ASSESSMENT & TESTING SVCS									
112	CLASSIFIED/CONF SALARIES	95,403	101,136	105,076	2.00	104,203	2.00	104,203	104,203	2.00
114	MANAGERIAL SALARIES	99,562	102,549	105,625	1.00	108,794	1.00	108,794	108,794	1.00
117	UNUSED VACATION PAY OUT	0	0	1,214	0.00	1,250	0.00	1,250	1,250	0.00
124	TEMPORARY - CLASSIFIED	54,722	65,389	129,327	0.00	75,000	0.00	75,000	75,000	0.00
130	ADDITIONAL SALARY	1,946	557	4,500	0.00	5,000	0.00	5,000	5,000	0.00
100	SALARIES	251,633	269,631	345,743	3.00	294,247	3.00	294,247	294,247	3.00
210	PUBLIC EMPLOYEES RETIREMENT	66,949	68,793	83,806	0.00	72,680	0.00	72,680	72,680	0.00
220	F I C A	19,162	19,800	20,811	0.00	16,390	0.00	16,390	16,390	0.00
230	OTHER REQUIRED PAYROLL COSTS	5,825	4,399	4,634	0.00	4,348	0.00	4,348	4,348	0.00
240	HEALTH INSURANCE	56,592	58,450	73,985	0.00	62,454	0.00	62,454	62,454	0.00

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Fund 100	GENERAL FUND									
200	ASSOCIATED PAYROLL COST	148,529	151,441	183,237	0.00	155,871	0.00	155,871	155,871	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	65,516	118,908	70,000	0.00	70,000	0.00	70,000	70,000	0.00
340	TRAVEL	3,527	2,812	4,800	0.00	4,000	0.00	4,000	4,000	0.00
350	COMMUNICATION	425	3,006	500	0.00	500	0.00	500	500	0.00
380	PURCHASED SERVICES	17,580	10,910	4,800	0.00	16,800	0.00	16,800	16,800	0.00
392	CLASSIFIED SUBS - CONTRACTED	3,343	2,597	1,862	0.00	3,528	0.00	3,528	3,528	0.00
300	PURCHASED SERVICES	90,390	138,233	81,962	0.00	94,828	0.00	94,828	94,828	0.00
470	COMPUTER SOFTWARE	18,193	5,575	47,000	0.00	43,500	0.00	43,500	43,500	0.00
400	SUPPLIES AND MATERIALS	18,193	5,575	47,000	0.00	43,500	0.00	43,500	43,500	0.00
640	DUES/FEES/MEMBERSHIP	899	850	900	0.00	900	0.00	900	900	0.00
600	OTHER OBJECTS	899	850	900	0.00	900	0.00	900	900	0.00
Total Function 2230	ASSESSMENT & TESTING SVCS	509,644	565,729	658,841	3.00	589,346	3.00	589,346	589,346	3.00
Function 2240	INSTRUCTIONAL STAFF DVLP									
111	LICENSED SALARIES	143,326	179,470	177,728	2.25	163,834	2.00	163,834	163,834	2.00
113	ADMINISTRATOR SALARIES	87,897	90,585	93,412	0.77	96,214	0.77	96,214	96,214	0.77
117	UNUSED VACATION PAY OUT	1,372	1,088	0	0.00	1,155	0.00	1,155	1,155	0.00
121	LICENSED SUB SALARIES	2,317	1,351	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	92	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	6,335	1,460	1,700	0.00	1,700	0.00	1,700	1,700	0.00
130	ADDITIONAL SALARY	83,246	72,439	124,840	0.00	128,399	0.00	128,399	128,399	0.00
100	SALARIES	324,586	346,393	397,679	3.02	391,302	2.77	391,302	391,302	2.77
210	PUBLIC EMPLOYEES RETIREMENT	104,132	111,989	103,719	0.00	99,650	0.00	99,650	99,650	0.00
220	F I C A	25,334	27,203	22,413	0.00	21,653	0.00	21,653	21,653	0.00
230	OTHER REQUIRED PAYROLL COSTS	8,545	6,984	5,675	0.00	5,720	0.00	5,720	5,720	0.00
240	HEALTH INSURANCE	77,861	73,960	58,341	0.00	55,335	0.00	55,335	55,335	0.00
200	ASSOCIATED PAYROLL COST	215,872	220,136	190,149	0.00	182,357	0.00	182,357	182,357	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	729	1,318	0.00	1,318	0.00	1,318	1,318	0.00
320	PROPERTY SERVICES	0	0	38,382	0.00	12,000	0.00	12,000	12,000	0.00
340	TRAVEL	48,800	60,896	113,912	0.00	192,977	0.00	192,977	192,977	0.00
380	PURCHASED SERVICES	44,905	283,990	223,550	0.00	202,650	0.00	202,650	202,650	0.00
390	OTHER GEN PROF SERVICES	27,450	0	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	213,200	295,232	367,695	0.00	434,289	0.00	434,289	434,289	0.00

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Fund 100 GENERAL FUND										
Function 2240	INSTRUCTIONAL STAFF DVLP									
392	CLASSIFIED SUBS - CONTRACTED	1,710	2,679	2,240	0.00	4,740	0.00	4,740	4,740	0.00
300	PURCHASED SERVICES	336,064	643,526	747,097	0.00	847,974	0.00	847,974	847,974	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	3,350	856	364,757	0.00	366,177	0.00	366,177	366,177	0.00
430	LIBRARY BOOKS	3,796	2,521	4,945	0.00	4,945	0.00	4,945	4,945	0.00
470	COMPUTER SOFTWARE	107	132	0	0.00	500	0.00	500	500	0.00
480	COMPUTER HARDWARE UNDER 5000	752	42	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	8,004	3,551	369,702	0.00	371,622	0.00	371,622	371,622	0.00
640	DUES/FEES/MEMBERSHIP	10	881	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	10	881	0	0.00	0	0.00	0	0	0.00
Total Function 2240	INSTRUCTIONAL STAFF DVLP	884,536	1,214,488	1,704,627	3.02	1,793,255	2.77	1,793,255	1,793,255	2.77
Function 2310	BOARD OF EDUCATION SRVS									
320	PROPERTY SERVICES	100	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	3,929	5,832	14,000	0.00	14,000	0.00	14,000	14,000	0.00
350	COMMUNICATION	60	7	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	179,948	152,213	249,700	0.00	249,700	0.00	249,700	249,700	0.00
300	PURCHASED SERVICES	184,037	158,052	263,700	0.00	263,700	0.00	263,700	263,700	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	4,258	5,470	7,000	0.00	7,000	0.00	7,000	7,000	0.00
430	LIBRARY BOOKS	0	0	200	0.00	200	0.00	200	200	0.00
460	NON-CONSUMABLE ITEMS	614	0	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	2,500	5,000	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	60	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	7,372	10,531	7,200	0.00	7,200	0.00	7,200	7,200	0.00
640	DUES/FEES/MEMBERSHIP	24,274	24,070	23,000	0.00	23,000	0.00	23,000	23,000	0.00
650	INSURANCE AND JUDGEMENTS	225,462	226,825	277,200	0.00	277,200	0.00	277,200	277,200	0.00
600	OTHER OBJECTS	249,736	250,895	300,200	0.00	300,200	0.00	300,200	300,200	0.00
Total Function 2310	BOARD OF EDUCATION SRVS	441,145	419,477	571,100	0.00	571,100	0.00	571,100	571,100	0.00
Function 2320	EXECUTIVE ADMINISTRATION SERVICES									
113	ADMINISTRATOR SALARIES	324,229	346,308	356,698	2.00	358,131	2.00	358,131	358,131	2.00
114	MANAGERIAL SALARIES	72,996	75,186	77,442	1.00	79,765	1.00	79,765	79,765	1.00
117	UNUSED VACATION PAY OUT	23,711	21,188	14,716	0.00	14,794	0.00	14,794	14,794	0.00

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Fund 100 GENERAL FUND										
Function 2320	EXECUTIVE ADMINISTRATION SERVICES									
130	ADDITIONAL SALARY	8,400	15,300	13,200	0.00	13,200	0.00	13,200	13,200	0.00
100	SALARIES	429,337	457,982	462,056	3.00	465,891	3.00	465,891	465,891	3.00
210	PUBLIC EMPLOYEES RETIREMENT	146,304	152,747	177,383	0.00	169,661	0.00	169,661	169,661	0.00
220	F I C A	25,914	32,773	35,347	0.00	35,641	0.00	35,641	35,641	0.00
230	OTHER REQUIRED PAYROLL COSTS	11,332	8,696	8,850	0.00	9,314	0.00	9,314	9,314	0.00
240	HEALTH INSURANCE	86,575	73,740	79,353	0.00	81,321	0.00	81,321	81,321	0.00
200	ASSOCIATED PAYROLL COST	270,125	267,956	300,933	0.00	295,937	0.00	295,937	295,937	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	0	0	0.00	30,000	0.00	30,000	30,000	0.00
320	PROPERTY SERVICES	1,864	4,894	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	2,284	11,111	10,530	0.00	69,530	0.00	69,530	69,530	0.00
350	COMMUNICATION	11,571	6,075	13,000	0.00	13,000	0.00	13,000	13,000	0.00
374	OTHER TUITION PAYMENTS	0	1,000	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	17,942	21,249	40,000	0.00	132,750	0.00	132,750	132,750	0.00
300	PURCHASED SERVICES	33,660	44,330	63,530	0.00	245,280	0.00	245,280	245,280	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	673	31,438	16,500	0.00	31,000	0.00	31,000	31,000	0.00
430	LIBRARY BOOKS	95	0	300	0.00	300	0.00	300	300	0.00
440	PERIODICALS	559	1,036	300	0.00	300	0.00	300	300	0.00
460	NON-CONSUMABLE ITEMS	0	14,523	500	0.00	500	0.00	500	500	0.00
470	COMPUTER SOFTWARE	360	2,431	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	623	400	0.00	400	0.00	400	400	0.00
400	SUPPLIES AND MATERIALS	1,687	50,051	18,000	0.00	32,500	0.00	32,500	32,500	0.00
640	DUES/FEES/MEMBERSHIP	2,210	5,708	6,350	0.00	6,350	0.00	6,350	6,350	0.00
600	OTHER OBJECTS	2,210	5,708	6,350	0.00	6,350	0.00	6,350	6,350	0.00
Total Function 2320	EXECUTIVE ADMINISTRATION SERVICES	737,019	826,027	850,869	3.00	1,045,958	3.00	1,045,958	1,045,958	3.00
Function 2410	OFFICE OF THE PRINC/ADM									
111	LICENSED SALARIES	209,292	210,574	222,924	3.00	241,458	3.00	241,458	241,458	3.00
112	CLASSIFIED/CONF SALARIES	2,133,486	2,217,883	2,341,242	57.49	2,516,232	58.89	2,516,232	2,516,232	58.89
113	ADMINISTRATOR SALARIES	2,907,143	2,986,826	3,046,886	24.50	3,169,148	24.50	3,169,148	3,169,148	24.50
117	UNUSED VACATION PAY OUT	47,125	44,652	35,576	0.00	38,029	0.00	38,029	38,029	0.00
121	LICENSED SUB SALARIES	1,396	0	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	1,530	1,030	0	0.00	0	0.00	0	0	0.00

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Fund 100 GENERAL FUND										
Function 2410	OFFICE OF THE PRINC/ADM									
124	TEMPORARY - CLASSIFIED	39,879	59,743	22,660	0.00	31,056	0.00	31,056	31,056	0.00
130	ADDITIONAL SALARY	114,071	118,402	68,045	0.00	71,415	0.00	71,415	71,415	0.00
100	SALARIES	5,453,922	5,639,110	5,737,334	84.99	6,067,339	86.39	6,067,339	6,067,339	86.39
210	PUBLIC EMPLOYEES RETIREMENT	1,548,374	1,563,152	1,862,162	0.00	1,971,462	0.00	1,971,462	1,971,462	0.00
220	F I C A	413,277	428,345	436,578	0.00	461,922	0.00	461,922	461,922	0.00
230	OTHER REQUIRED PAYROLL COSTS	142,311	105,058	102,985	0.00	113,298	0.00	113,298	113,298	0.00
240	HEALTH INSURANCE	1,560,454	1,642,783	1,790,054	0.00	1,867,398	0.00	1,867,398	1,867,398	0.00
200	ASSOCIATED PAYROLL COST	3,664,416	3,739,337	4,191,779	0.00	4,414,080	0.00	4,414,080	4,414,080	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	63	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	8,364	9,822	7,690	0.00	7,580	0.00	7,580	7,580	0.00
340	TRAVEL	4,420	13,191	6,440	0.00	6,440	0.00	6,440	6,440	0.00
350	COMMUNICATION	49,276	45,613	47,230	0.00	47,020	0.00	47,020	47,020	0.00
380	PURCHASED SERVICES	3,639	4,072	3,834	0.00	3,834	0.00	3,834	3,834	0.00
391	LICENSED SUBS - CONTRACTED	13,494	21,459	74,968	0.00	76,078	0.00	76,078	76,078	0.00
392	CLASSIFIED SUBS - CONTRACTED	12,862	29,620	57,398	0.00	94,531	0.00	94,531	94,531	0.00
395	ADMINISTRATOR SUBS	0	14,747	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	92,055	138,586	197,560	0.00	235,483	0.00	235,483	235,483	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	68,187	86,934	89,152	0.00	89,245	0.00	89,245	89,245	0.00
420	TEXTBOOKS	75	154	1,010	0.00	810	0.00	810	810	0.00
430	LIBRARY BOOKS	1,152	1,099	1,830	0.00	1,830	0.00	1,830	1,830	0.00
440	PERIODICALS	0	74	100	0.00	100	0.00	100	100	0.00
460	NON-CONSUMABLE ITEMS	19,022	5,927	13,540	0.00	13,430	0.00	13,430	13,430	0.00
470	COMPUTER SOFTWARE	4,745	7,191	530	0.00	420	0.00	420	420	0.00
480	COMPUTER HARDWARE UNDER 5000	4,161	2,850	4,510	0.00	4,400	0.00	4,400	4,400	0.00
400	SUPPLIES AND MATERIALS	97,341	104,230	110,672	0.00	110,235	0.00	110,235	110,235	0.00
550	COMPUTER HARDWARE OVER 5000	0	0	1,010	0.00	800	0.00	800	800	0.00
500	CAPITAL OUTLAY	0	0	1,010	0.00	800	0.00	800	800	0.00
640	DUES/FEES/MEMBERSHIP	2,277	3,864	3,310	0.00	3,310	0.00	3,310	3,310	0.00
600	OTHER OBJECTS	2,277	3,864	3,310	0.00	3,310	0.00	3,310	3,310	0.00
Total Function 2410 OFFICE OF THE PRINC/ADM		9,310,011	9,625,127	10,241,665	84.99	10,831,246	86.39	10,831,246	10,831,246	86.39
Function 2510	BUSINESS SERVICES DIRECT									

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Fund 100 GENERAL FUND										
Function 2510	BUSINESS SERVICES DIRECT									
112	CLASSIFIED/CONF SALARIES	48,260	51,256	54,646	1.00	58,029	1.00	58,029	58,029	1.00
113	ADMINISTRATOR SALARIES	132,853	142,152	146,417	1.00	150,810	1.00	150,810	150,810	1.00
117	UNUSED VACATION PAY OUT	5,210	5,574	5,742	0.00	5,914	0.00	5,914	5,914	0.00
124	TEMPORARY - CLASSIFIED	800	2,498	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	4,500	4,500	4,500	0.00	4,500	0.00	4,500	4,500	0.00
100	SALARIES	191,623	205,981	211,304	2.00	219,253	2.00	219,253	219,253	2.00
210	PUBLIC EMPLOYEES RETIREMENT	59,764	62,892	74,863	0.00	77,527	0.00	77,527	77,527	0.00
220	F I C A	13,172	14,500	16,165	0.00	16,773	0.00	16,773	16,773	0.00
230	OTHER REQUIRED PAYROLL COSTS	5,048	3,878	3,989	0.00	4,337	0.00	4,337	4,337	0.00
240	HEALTH INSURANCE	43,171	43,973	49,929	0.00	51,219	0.00	51,219	51,219	0.00
200	ASSOCIATED PAYROLL COST	121,156	125,244	144,946	0.00	149,856	0.00	149,856	149,856	0.00
340	TRAVEL	8,184	15,702	5,757	0.00	5,757	0.00	5,757	5,757	0.00
350	COMMUNICATION	285	475	500	0.00	500	0.00	500	500	0.00
380	PURCHASED SERVICES	144,455	25,000	20,000	0.00	20,000	0.00	20,000	20,000	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	1,604	0.00	1,604	1,604	0.00
300	PURCHASED SERVICES	152,923	41,177	26,257	0.00	27,861	0.00	27,861	27,861	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	99	1,503	500	0.00	500	0.00	500	500	0.00
460	NON-CONSUMABLE ITEMS	495	0	81	0.00	81	0.00	81	81	0.00
470	COMPUTER SOFTWARE	53,740	12,060	15,000	0.00	7,700	0.00	7,700	7,700	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	100	0.00	100	0.00	100	100	0.00
400	SUPPLIES AND MATERIALS	54,334	13,563	15,681	0.00	8,381	0.00	8,381	8,381	0.00
640	DUES/FEES/MEMBERSHIP	14,149	9,248	5,981	0.00	5,981	0.00	5,981	5,981	0.00
600	OTHER OBJECTS	14,149	9,248	5,981	0.00	5,981	0.00	5,981	5,981	0.00
Total Function 2510	BUSINESS SERVICES DIRECT	534,185	395,212	404,170	2.00	411,332	2.00	411,332	411,332	2.00
Function 2520	FISCAL SERVICES									
112	CLASSIFIED/CONF SALARIES	393,475	400,670	474,882	8.50	502,609	8.50	502,609	502,609	8.50
114	MANAGERIAL SALARIES	255,851	301,092	371,618	4.00	386,014	4.00	386,014	386,014	4.00
117	UNUSED VACATION PAY OUT	10,069	10,191	4,272	0.00	4,437	0.00	4,437	4,437	0.00
124	TEMPORARY - CLASSIFIED	2,334	3,359	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	4,995	5,024	7,363	0.00	7,896	0.00	7,896	7,896	0.00
100	SALARIES	666,724	720,336	858,134	12.50	900,955	12.50	900,955	900,955	12.50

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Fund 100 GENERAL FUND										
Function 2520	FISCAL SERVICES									
210	PUBLIC EMPLOYEES RETIREMENT	196,823	216,170	261,521	0.00	249,724	0.00	249,724	249,724	0.00
220	F I C A	66,893	72,355	65,648	0.00	68,924	0.00	68,924	68,924	0.00
230	OTHER REQUIRED PAYROLL COSTS	20,954	14,854	17,239	0.00	19,210	0.00	19,210	19,210	0.00
240	HEALTH INSURANCE	184,025	210,506	252,690	0.00	260,590	0.00	260,590	260,590	0.00
200	ASSOCIATED PAYROLL COST	468,696	513,886	597,098	0.00	598,448	0.00	598,448	598,448	0.00
320	PROPERTY SERVICES	4,658	2,975	3,000	0.00	3,000	0.00	3,000	3,000	0.00
340	TRAVEL	4,300	4,677	6,078	0.00	5,878	0.00	5,878	5,878	0.00
350	COMMUNICATION	4,746	5,221	9,589	0.00	9,089	0.00	9,089	9,089	0.00
380	PURCHASED SERVICES	68,919	2,635	3,040	0.00	3,040	0.00	3,040	3,040	0.00
391	LICENSED SUBS - CONTRACTED	0	1,504	0	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	13,636	0.00	13,636	13,636	0.00
300	PURCHASED SERVICES	82,623	17,012	21,707	0.00	34,643	0.00	34,643	34,643	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	9,222	5,301	7,489	0.00	6,989	0.00	6,989	6,989	0.00
430	LIBRARY BOOKS	0	114	150	0.00	150	0.00	150	150	0.00
460	NON-CONSUMABLE ITEMS	3,645	300	1,000	0.00	500	0.00	500	500	0.00
470	COMPUTER SOFTWARE	9,431	13,334	1,400	0.00	1,400	0.00	1,400	1,400	0.00
480	COMPUTER HARDWARE UNDER 5000	4,019	1,126	2,700	0.00	2,600	0.00	2,600	2,600	0.00
400	SUPPLIES AND MATERIALS	26,317	20,176	12,739	0.00	11,639	0.00	11,639	11,639	0.00
640	DUES/FEES/MEMBERSHIP	49,786	54,578	81,290	0.00	94,190	0.00	94,190	94,190	0.00
650	INSURANCE AND JUDGEMENTS	246,069	252,130	283,150	0.00	301,960	0.00	301,960	301,960	0.00
600	OTHER OBJECTS	295,855	306,708	364,440	0.00	396,150	0.00	396,150	396,150	0.00
Total Function 2520	FISCAL SERVICES	1,540,215	1,578,117	1,854,118	12.50	1,941,836	12.50	1,941,836	1,941,836	12.50
Function 2540	OPERATION AND MAINT OF PLANT SERVICES									
112	CLASSIFIED/CONF SALARIES	2,736,237	2,648,885	3,251,261	72.00	3,534,509	70.00	3,534,509	3,534,509	70.00
113	ADMINISTRATOR SALARIES	0	69,878	71,992	0.50	74,152	0.50	74,152	74,152	0.50
114	MANAGERIAL SALARIES	236,719	178,424	256,433	3.00	289,423	4.00	289,423	289,423	4.00
117	UNUSED VACATION PAY OUT	29,836	17,526	2,948	0.00	6,097	0.00	6,097	6,097	0.00
122	CLASSIFIED SUB SALARIES	646	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	63,726	36,577	65,174	0.00	49,170	0.00	49,170	49,170	0.00
130	ADDITIONAL SALARY	22,954	34,104	9,600	0.00	7,800	0.00	7,800	7,800	0.00
100	SALARIES	3,090,117	2,985,395	3,657,408	75.50	3,961,152	74.50	3,961,152	3,961,152	74.50

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Fund 100 GENERAL FUND										
Function 2540	OPERATION AND MAINT OF PLANT SERVICES									
210	PUBLIC EMPLOYEES RETIREMENT	671,419	694,877	1,054,806	0.00	1,104,949	0.00	1,104,949	1,104,949	0.00
220	F I C A	236,510	228,946	275,931	0.00	299,770	0.00	299,770	299,770	0.00
230	OTHER REQUIRED PAYROLL COSTS	120,733	96,445	111,753	0.00	149,451	0.00	149,451	149,451	0.00
240	HEALTH INSURANCE	1,305,602	1,264,884	1,506,799	0.00	1,548,551	0.00	1,548,551	1,548,551	0.00
200	ASSOCIATED PAYROLL COST	2,334,264	2,285,151	2,949,290	0.00	3,102,721	0.00	3,102,721	3,102,721	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	0	100	0.00	100	0.00	100	100	0.00
320	PROPERTY SERVICES	3,280,262	3,137,458	3,167,523	0.00	3,222,954	0.00	3,222,954	3,222,954	0.00
340	TRAVEL	10,575	9,669	9,925	0.00	9,925	0.00	9,925	9,925	0.00
350	COMMUNICATION	84,781	69,501	96,675	0.00	96,675	0.00	96,675	96,675	0.00
380	PURCHASED SERVICES	450,870	321,623	662,388	0.00	604,827	0.00	604,827	604,827	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	31,403	57,462	0.00	123,470	0.00	123,470	123,470	0.00
394	EVENTS MONITORS OR TUTORS	0	28,292	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	3,826,488	3,597,947	3,994,073	0.00	4,057,951	0.00	4,057,951	4,057,951	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	749,687	765,795	767,497	0.00	767,497	0.00	767,497	767,497	0.00
430	LIBRARY BOOKS	456	62	1,000	0.00	1,000	0.00	1,000	1,000	0.00
460	NON-CONSUMABLE ITEMS	80,762	26,062	72,140	0.00	72,140	0.00	72,140	72,140	0.00
470	COMPUTER SOFTWARE	8,001	5,305	7,100	0.00	7,100	0.00	7,100	7,100	0.00
480	COMPUTER HARDWARE UNDER 5000	1,769	147	5,100	0.00	5,100	0.00	5,100	5,100	0.00
400	SUPPLIES AND MATERIALS	840,676	797,371	852,837	0.00	852,837	0.00	852,837	852,837	0.00
530	MAJOR IMPRVT OTH THAN BLD	381,587	0	0	0.00	0	0.00	0	0	0.00
540	DEPRECIABLE EQUIPMENT	445,885	913,701	95,100	0.00	95,100	0.00	95,100	95,100	0.00
550	COMPUTER HARDWARE OVER 5000	0	0	500	0.00	500	0.00	500	500	0.00
500	CAPITAL OUTLAY	827,472	913,701	95,600	0.00	95,600	0.00	95,600	95,600	0.00
640	DUES/FEES/MEMBERSHIP	184,686	192,316	184,597	0.00	184,597	0.00	184,597	184,597	0.00
670	TAXES & LICENSES	6,350	13,474	10,310	0.00	10,310	0.00	10,310	10,310	0.00
600	OTHER OBJECTS	191,037	205,791	194,907	0.00	194,907	0.00	194,907	194,907	0.00
Total Function 2540	OPERATION AND MAINT OF PLANT SERVICES	11,110,054	10,785,356	11,744,115	75.50	12,265,168	74.50	12,265,168	12,265,168	74.50
Function 2550	STUDENT TRANSPORTATION SERVICES									
112	CLASSIFIED/CONF SALARIES	670,236	724,770	790,918	22.10	841,599	23.10	841,599	841,599	23.10
114	MANAGERIAL SALARIES	73,513	78,137	83,385	1.00	85,886	1.00	85,886	85,886	1.00
117	UNUSED VACATION PAY OUT	150	1,236	959	0.00	987	0.00	987	987	0.00

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Fund 100 GENERAL FUND										
Function 2550	STUDENT TRANSPORTATION SERVICES									
124	TEMPORARY - CLASSIFIED	43,163	63,396	50,000	0.00	50,000	0.00	50,000	50,000	0.00
130	ADDITIONAL SALARY	4,488	8,794	2,000	0.00	2,000	0.00	2,000	2,000	0.00
100	SALARIES	791,550	876,333	927,261	23.10	980,472	24.10	980,472	980,472	24.10
210	PUBLIC EMPLOYEES RETIREMENT	173,263	186,989	250,613	0.00	260,399	0.00	260,399	260,399	0.00
220	F I C A	60,477	67,029	66,957	0.00	71,028	0.00	71,028	71,028	0.00
230	OTHER REQUIRED PAYROLL COSTS	33,087	31,274	31,284	0.00	40,256	0.00	40,256	40,256	0.00
240	HEALTH INSURANCE	462,802	490,744	531,860	0.00	581,458	0.00	581,458	581,458	0.00
200	ASSOCIATED PAYROLL COST	729,629	776,036	880,714	0.00	953,142	0.00	953,142	953,142	0.00
320	PROPERTY SERVICES	114,467	135,934	204,309	0.00	178,402	0.00	178,402	178,402	0.00
330	STUDENT TRANSPORTATION SERVICES	4,994,866	5,047,548	5,283,970	0.00	5,396,970	0.00	5,396,970	5,396,970	0.00
340	TRAVEL	2,281	1,480	3,000	0.00	3,000	0.00	3,000	3,000	0.00
350	COMMUNICATION	1,992	1,910	2,000	0.00	6,000	0.00	6,000	6,000	0.00
380	PURCHASED SERVICES	6,202	4,719	6,030	0.00	6,000	0.00	6,000	6,000	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	40,743	0.00	40,743	40,743	0.00
300	PURCHASED SERVICES	5,119,808	5,191,591	5,499,309	0.00	5,631,115	0.00	5,631,115	5,631,115	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	92,854	112,763	122,910	0.00	117,200	0.00	117,200	117,200	0.00
430	LIBRARY BOOKS	5	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	3,829	10,572	1,000	0.00	1,000	0.00	1,000	1,000	0.00
470	COMPUTER SOFTWARE	12,243	13,400	12,500	0.00	12,500	0.00	12,500	12,500	0.00
480	COMPUTER HARDWARE UNDER 5000	64	0	375	0.00	375	0.00	375	375	0.00
400	SUPPLIES AND MATERIALS	108,995	136,734	136,785	0.00	131,075	0.00	131,075	131,075	0.00
540	DEPRECIABLE EQUIPMENT	0	6,516	375,000	0.00	0	0.00	0	0	0.00
560		0	35,000	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	41,517	375,000	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	1,507	486	1,000	0.00	1,000	0.00	1,000	1,000	0.00
670	TAXES & LICENSES	808	0	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	2,315	486	1,000	0.00	1,000	0.00	1,000	1,000	0.00
Total Function 2550	STUDENT TRANSPORTATION SERVICES	6,752,297	7,022,697	7,820,070	23.10	7,696,804	24.10	7,696,804	7,696,804	24.10
Function 2570	INTERNAL SERVICES									
112	CLASSIFIED/CONF SALARIES	189,349	188,448	207,755	4.00	240,899	4.50	240,899	240,899	4.50

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Fund 100 GENERAL FUND										
Function 2570	INTERNAL SERVICES									
117	UNUSED VACATION PAY OUT	0	2,117	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	1,648	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	255	350	10,000	0.00	10,000	0.00	10,000	10,000	0.00
130	ADDITIONAL SALARY	442	12,224	0	0.00	0	0.00	0	0	0.00
100	SALARIES	191,695	203,139	217,755	4.00	250,899	4.50	250,899	250,899	4.50
210	PUBLIC EMPLOYEES RETIREMENT	41,941	42,412	55,969	0.00	64,898	0.00	64,898	64,898	0.00
220	F I C A	14,663	15,511	15,893	0.00	18,429	0.00	18,429	18,429	0.00
230	OTHER REQUIRED PAYROLL COSTS	6,413	5,794	6,032	0.00	8,563	0.00	8,563	8,563	0.00
240	HEALTH INSURANCE	75,058	75,064	82,405	0.00	95,546	0.00	95,546	95,546	0.00
200	ASSOCIATED PAYROLL COST	138,074	138,780	160,300	0.00	187,436	0.00	187,436	187,436	0.00
320	PROPERTY SERVICES	188,142	196,338	237,123	0.00	236,703	0.00	236,703	236,703	0.00
340	TRAVEL	1,187	360	1,601	0.00	1,601	0.00	1,601	1,601	0.00
350	COMMUNICATION	35,829	20,028	57,630	0.00	57,630	0.00	57,630	57,630	0.00
380	PURCHASED SERVICES	42,359	35,021	0	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	96	0	0.00	7,938	0.00	7,938	7,938	0.00
300	PURCHASED SERVICES	267,517	251,843	296,354	0.00	303,872	0.00	303,872	303,872	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	134,717	149,140	175,651	0.00	174,051	0.00	174,051	174,051	0.00
430	LIBRARY BOOKS	0	0	350	0.00	350	0.00	350	350	0.00
460	NON-CONSUMABLE ITEMS	4,502	0	2,803	0.00	2,803	0.00	2,803	2,803	0.00
470	COMPUTER SOFTWARE	444	0	7,000	0.00	7,000	0.00	7,000	7,000	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	1,090	0.00	1,090	0.00	1,090	1,090	0.00
400	SUPPLIES AND MATERIALS	139,663	149,140	186,894	0.00	185,294	0.00	185,294	185,294	0.00
540	DEPRECIABLE EQUIPMENT	120,996	20,562	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	120,996	20,562	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	625	4,054	5,250	0.00	5,250	0.00	5,250	5,250	0.00
600	OTHER OBJECTS	625	4,054	5,250	0.00	5,250	0.00	5,250	5,250	0.00
Total Function 2570 INTERNAL SERVICES		858,570	767,519	866,553	4.00	932,751	4.50	932,751	932,751	4.50
Function 2630	INFORMATION SERVICES									
112	CLASSIFIED/CONF SALARIES	86,846	98,161	97,067	1.75	106,091	1.75	106,091	106,091	1.75
113	ADMINISTRATOR SALARIES	51,000	109,346	149,706	1.00	150,810	1.00	150,810	150,810	1.00
117	UNUSED VACATION PAY OUT	0	10,830	5,570	0.00	5,914	0.00	5,914	5,914	0.00

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Fund 100 GENERAL FUND										
Function 2630	INFORMATION SERVICES									
122	CLASSIFIED SUB SALARIES	1,963	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	13,755	15,756	11,842	0.00	12,512	0.00	12,512	12,512	0.00
130	ADDITIONAL SALARY	3,962	51,897	3,750	0.00	2,400	0.00	2,400	2,400	0.00
100	SALARIES	157,527	285,990	267,935	2.75	277,727	2.75	277,727	277,727	2.75
210	PUBLIC EMPLOYEES RETIREMENT	23,105	35,365	81,177	0.00	86,505	0.00	86,505	86,505	0.00
220	F I C A	11,974	21,823	20,497	0.00	21,246	0.00	21,246	21,246	0.00
230	OTHER REQUIRED PAYROLL COSTS	2,714	4,399	4,957	0.00	5,417	0.00	5,417	5,417	0.00
240	HEALTH INSURANCE	55,146	63,533	65,471	0.00	67,397	0.00	67,397	67,397	0.00
200	ASSOCIATED PAYROLL COST	92,940	125,119	172,103	0.00	180,566	0.00	180,566	180,566	0.00
320	PROPERTY SERVICES	1,350	850	1,520	0.00	1,520	0.00	1,520	1,520	0.00
340	TRAVEL	2,527	3,345	4,151	0.00	4,151	0.00	4,151	4,151	0.00
350	COMMUNICATION	22,162	39,594	45,929	0.00	45,929	0.00	45,929	45,929	0.00
380	PURCHASED SERVICES	1,055	6,903	12,198	0.00	12,198	0.00	12,198	12,198	0.00
391	LICENSED SUBS - CONTRACTED	669	1,731	8,000	0.00	8,000	0.00	8,000	8,000	0.00
392	CLASSIFIED SUBS - CONTRACTED	7,469	8,402	1,980	0.00	3,087	0.00	3,087	3,087	0.00
300	PURCHASED SERVICES	35,232	60,824	73,778	0.00	74,885	0.00	74,885	74,885	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	23,603	14,307	16,300	0.00	16,300	0.00	16,300	16,300	0.00
430	LIBRARY BOOKS	0	0	200	0.00	200	0.00	200	200	0.00
440	PERIODICALS	886	794	970	0.00	970	0.00	970	970	0.00
460	NON-CONSUMABLE ITEMS	1,977	7,201	2,150	0.00	2,150	0.00	2,150	2,150	0.00
470	COMPUTER SOFTWARE	36	62,183	67,350	0.00	67,350	0.00	67,350	67,350	0.00
480	COMPUTER HARDWARE UNDER 5000	97	712	150	0.00	150	0.00	150	150	0.00
400	SUPPLIES AND MATERIALS	26,600	85,197	87,120	0.00	87,120	0.00	87,120	87,120	0.00
540	DEPRECIABLE EQUIPMENT	0	0	1,000	0.00	1,000	0.00	1,000	1,000	0.00
500	CAPITAL OUTLAY	0	0	1,000	0.00	1,000	0.00	1,000	1,000	0.00
640	DUES/FEES/MEMBERSHIP	1,455	1,465	1,800	0.00	1,800	0.00	1,800	1,800	0.00
600	OTHER OBJECTS	1,455	1,465	1,800	0.00	1,800	0.00	1,800	1,800	0.00
Total Function 2630 INFORMATION SERVICES		313,753	558,595	603,736	2.75	623,098	2.75	623,098	623,098	2.75
Function 2640	STAFF SERVICES									
111	LICENSED SALARIES	(26,439)	(17,939)	51,098	0.67	52,631	0.67	52,631	52,631	0.67
112	CLASSIFIED/CONF SALARIES	66,504	72,101	82,719	1.50	86,407	1.50	86,407	86,407	1.50

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Fund 100 GENERAL FUND										
Function 2640	STAFF SERVICES									
113	ADMINISTRATOR SALARIES	132,595	134,906	257,274	2.00	279,123	2.00	279,123	279,123	2.00
114	MANAGERIAL SALARIES	138,908	147,406	151,828	2.00	156,383	2.00	156,383	156,383	2.00
117	UNUSED VACATION PAY OUT	8,059	5,392	7,315	0.00	9,252	0.00	9,252	9,252	0.00
124	TEMPORARY - CLASSIFIED	8,769	1,734	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	36,723	55,839	13,500	0.00	18,100	0.00	18,100	18,100	0.00
100	SALARIES	365,119	399,440	563,735	6.17	601,896	6.17	601,896	601,896	6.17
210	PUBLIC EMPLOYEES RETIREMENT	138,196	142,936	199,742	0.00	205,799	0.00	205,799	205,799	0.00
220	F I C A	33,011	37,560	42,431	0.00	45,280	0.00	45,280	45,280	0.00
230	OTHER REQUIRED PAYROLL COSTS	11,592	9,184	10,650	0.00	11,888	0.00	11,888	11,888	0.00
240	HEALTH INSURANCE	313,112	263,904	466,358	0.00	470,387	0.00	470,387	470,387	0.00
200	ASSOCIATED PAYROLL COST	495,911	453,584	719,180	0.00	733,354	0.00	733,354	733,354	0.00
320	PROPERTY SERVICES	409	437	650	0.00	600	0.00	600	600	0.00
340	TRAVEL	63,198	88,290	142,550	0.00	133,750	0.00	133,750	133,750	0.00
350	COMMUNICATION	3,484	4,366	2,650	0.00	4,100	0.00	4,100	4,100	0.00
380	PURCHASED SERVICES	16,471	49,286	48,100	0.00	40,800	0.00	40,800	40,800	0.00
391	LICENSED SUBS - CONTRACTED	2,601	7,754	1,632	0.00	1,749	0.00	1,749	1,749	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	1,108	0	0.00	2,646	0.00	2,646	2,646	0.00
395	ADMINISTRATOR SUBS	0	1,646	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	86,162	152,887	195,582	0.00	183,645	0.00	183,645	183,645	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	13,372	30,508	28,600	0.00	30,600	0.00	30,600	30,600	0.00
420	TEXTBOOKS	0	480	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	1,310	1,305	0	0.00	0	0.00	0	0	0.00
440	PERIODICALS	79	97	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	876	5,698	0	0.00	2,000	0.00	2,000	2,000	0.00
470	COMPUTER SOFTWARE	832	81	23,800	0.00	55,000	0.00	55,000	55,000	0.00
480	COMPUTER HARDWARE UNDER 5000	8,503	6,525	500	0.00	500	0.00	500	500	0.00
400	SUPPLIES AND MATERIALS	24,972	44,694	52,900	0.00	88,100	0.00	88,100	88,100	0.00
640	DUES/FEES/MEMBERSHIP	93,462	52,781	51,500	0.00	26,200	0.00	26,200	26,200	0.00
600	OTHER OBJECTS	93,462	52,781	51,500	0.00	26,200	0.00	26,200	26,200	0.00
Total Function 2640 STAFF SERVICES		1,065,626	1,103,386	1,582,897	6.17	1,633,195	6.17	1,633,195	1,633,195	6.17
Function 2660	TECHNOLOGY SERVICES									

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Fund 100 GENERAL FUND										
Function 2660	TECHNOLOGY SERVICES									
111	LICENSED SALARIES	72,812	77,215	81,970	1.00	86,938	1.00	86,938	86,938	1.00
112	CLASSIFIED/CONF SALARIES	654,793	738,044	780,474	10.00	815,269	10.00	815,269	815,269	10.00
113	ADMINISTRATOR SALARIES	0	0	114,574	1.00	148,304	1.00	148,304	148,304	1.00
114	MANAGERIAL SALARIES	107,997	111,044	29,410	0.00	0	0.00	0	0	0.00
117	UNUSED VACATION PAY OUT	1,246	1,284	1,317	0.00	5,816	0.00	5,816	5,816	0.00
124	TEMPORARY - CLASSIFIED	2,538	349	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	4,600	7,203	3,600	0.00	2,400	0.00	2,400	2,400	0.00
100	SALARIES	843,987	935,139	1,011,345	12.00	1,058,727	12.00	1,058,727	1,058,727	12.00
210	PUBLIC EMPLOYEES RETIREMENT	227,818	244,540	314,569	0.00	330,248	0.00	330,248	330,248	0.00
220	F I C A	63,983	71,004	77,184	0.00	80,993	0.00	80,993	80,993	0.00
230	OTHER REQUIRED PAYROLL COSTS	22,754	18,036	19,502	0.00	21,383	0.00	21,383	21,383	0.00
240	HEALTH INSURANCE	213,501	242,528	249,315	0.00	256,751	0.00	256,751	256,751	0.00
200	ASSOCIATED PAYROLL COST	528,057	576,109	660,570	0.00	689,374	0.00	689,374	689,374	0.00
320	PROPERTY SERVICES	176,306	38,320	92,100	0.00	92,000	0.00	92,000	92,000	0.00
340	TRAVEL	12,516	5,893	17,000	0.00	17,000	0.00	17,000	17,000	0.00
350	COMMUNICATION	235,003	244,710	356,700	0.00	356,700	0.00	356,700	356,700	0.00
380	PURCHASED SERVICES	33,133	23,978	35,571	0.00	35,571	0.00	35,571	35,571	0.00
391	LICENSED SUBS - CONTRACTED	0	0	2,436	0.00	2,610	0.00	2,610	2,610	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	17,638	0.00	17,638	17,638	0.00
300	PURCHASED SERVICES	456,958	312,902	503,807	0.00	521,519	0.00	521,519	521,519	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	9,723	5,147	5,000	0.00	5,000	0.00	5,000	5,000	0.00
430	LIBRARY BOOKS	0	0	250	0.00	250	0.00	250	250	0.00
440	PERIODICALS	0	0	520	0.00	520	0.00	520	520	0.00
460	NON-CONSUMABLE ITEMS	525	24,998	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	287,178	22,274	235,230	0.00	235,230	0.00	235,230	235,230	0.00
480	COMPUTER HARDWARE UNDER 5000	387,471	226,829	63,900	0.00	63,900	0.00	63,900	63,900	0.00
400	SUPPLIES AND MATERIALS	684,898	279,247	304,900	0.00	304,900	0.00	304,900	304,900	0.00
640	DUES/FEES/MEMBERSHIP	790	1,936	800	0.00	800	0.00	800	800	0.00
600	OTHER OBJECTS	790	1,936	800	0.00	800	0.00	800	800	0.00
Total Function 2660 TECHNOLOGY SERVICES		2,514,690	2,105,333	2,481,422	12.00	2,575,320	12.00	2,575,320	2,575,320	12.00
Function 2680	INTERPRETATION AND TRANSLATION SERVICES									

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Fund 100 GENERAL FUND										
Function 2680	INTERPRETATION AND TRANSLATION SERVICES									
124	TEMPORARY - CLASSIFIED	10,699	11,859	11,000	0.00	11,000	0.00	11,000	11,000	0.00
130	ADDITIONAL SALARY	4,591	5,025	1,000	0.00	1,000	0.00	1,000	1,000	0.00
100	SALARIES	15,291	16,884	12,000	0.00	12,000	0.00	12,000	12,000	0.00
210	PUBLIC EMPLOYEES RETIREMENT	3,334	3,590	0	0.00	0	0.00	0	0	0.00
220	F I C A	1,152	1,273	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	363	323	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	4,850	5,186	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	11,744	13,804	11,100	0.00	11,100	0.00	11,100	11,100	0.00
300	PURCHASED SERVICES	11,744	13,804	11,100	0.00	11,100	0.00	11,100	11,100	0.00
Total Function 2680	INTERPRETATION AND TRANSLATION SERVICES	31,884	35,874	23,100	0.00	23,100	0.00	23,100	23,100	0.00
Major Function 2000	Support Services	47,931,477	49,018,725	55,112,649	340.42	57,322,087	347.05	57,322,087	57,322,087	347.05
Function 3100	Food Services									
112	CLASSIFIED/CONF SALARIES	2,905	3,105	3,210	0.06	3,306	0.06	3,306	3,306	0.06
100	SALARIES	2,905	3,105	3,210	0.06	3,306	0.06	3,306	3,306	0.06
210	PUBLIC EMPLOYEES RETIREMENT	816	853	1,040	0.00	1,071	0.00	1,071	1,071	0.00
220	F I C A	222	237	246	0.00	253	0.00	253	253	0.00
230	OTHER REQUIRED PAYROLL COSTS	79	61	63	0.00	68	0.00	68	68	0.00
240	HEALTH INSURANCE	1,165	1,214	1,233	0.00	1,270	0.00	1,270	1,270	0.00
200	ASSOCIATED PAYROLL COST	2,283	2,365	2,580	0.00	2,661	0.00	2,661	2,661	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	87	0.00	87	87	0.00
300	PURCHASED SERVICES	0	0	0	0.00	87	0.00	87	87	0.00
Total Function 3100	Food Services	5,188	5,470	5,790	0.06	6,055	0.06	6,055	6,055	0.06
Function 3300	COMMUNITY SERVICES									
111	LICENSED SALARIES	47,507	48,930	50,287	0.75	51,795	0.75	51,795	51,795	0.75
112	CLASSIFIED/CONF SALARIES	19,682	42,301	67,295	1.44	62,627	1.44	62,627	62,627	1.44
124	TEMPORARY - CLASSIFIED	0	0	5,000	0.00	5,000	0.00	5,000	5,000	0.00
100	SALARIES	67,189	91,231	122,582	2.19	119,422	2.19	119,422	119,422	2.19
210	PUBLIC EMPLOYEES RETIREMENT	20,585	25,760	37,434	0.00	36,756	0.00	36,756	36,756	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 100 GENERAL FUND										
Function 3300	COMMUNITY SERVICES									
220	F I C A	5,075	6,847	8,995	0.00	8,753	0.00	8,753	8,753	0.00
230	OTHER REQUIRED PAYROLL COSTS	1,822	1,469	1,621	0.00	1,759	0.00	1,759	1,759	0.00
240	HEALTH INSURANCE	34,863	45,445	55,486	0.00	56,989	0.00	56,989	56,989	0.00
200	ASSOCIATED PAYROLL COST	62,345	79,521	103,536	0.00	104,257	0.00	104,257	104,257	0.00
340	TRAVEL	0	0	190	0.00	190	0.00	190	190	0.00
350	COMMUNICATION	0	0	60	0.00	60	0.00	60	60	0.00
391	LICENSED SUBS - CONTRACTED	0	0	1,827	0.00	1,958	0.00	1,958	1,958	0.00
392	CLASSIFIED SUBS - CONTRACTED	590	7,584	1,722	0.00	2,535	0.00	2,535	2,535	0.00
300	PURCHASED SERVICES	590	7,584	3,799	0.00	4,743	0.00	4,743	4,743	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	2,717	255	0	0.00	14,400	0.00	14,400	14,400	0.00
460	NON-CONSUMABLE ITEMS	1,856	0	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	6,088	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	10,660	255	0	0.00	14,400	0.00	14,400	14,400	0.00
Total Function 3300	COMMUNITY SERVICES	140,783	178,590	229,917	2.19	242,822	2.19	242,822	242,822	2.19
Function 3500	CUSTDY/CARE OF CHILD SRVS									
112	CLASSIFIED/CONF SALARIES	32,598	34,426	35,252	1.00	36,310	1.00	36,310	36,310	1.00
124	TEMPORARY - CLASSIFIED	0	180	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	10,474	9,684	0	0.00	0	0.00	0	0	0.00
100	SALARIES	43,071	44,290	35,252	1.00	36,310	1.00	36,310	36,310	1.00
210	PUBLIC EMPLOYEES RETIREMENT	7,372	7,669	9,497	0.00	9,782	0.00	9,782	9,782	0.00
220	F I C A	2,494	2,647	2,697	0.00	2,778	0.00	2,778	2,778	0.00
230	OTHER REQUIRED PAYROLL COSTS	933	718	690	0.00	743	0.00	743	743	0.00
240	HEALTH INSURANCE	20,391	20,861	20,542	0.00	21,178	0.00	21,178	21,178	0.00
200	ASSOCIATED PAYROLL COST	31,190	31,895	33,426	0.00	34,481	0.00	34,481	34,481	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	1,764	0.00	1,764	1,764	0.00
300	PURCHASED SERVICES	0	0	0	0.00	1,764	0.00	1,764	1,764	0.00
Total Function 3500	CUSTDY/CARE OF CHILD SRVS	74,261	76,185	68,679	1.00	72,555	1.00	72,555	72,555	1.00
Major Function 3000	Enterprise and Community Services	220,233	260,245	304,386	3.25	321,432	3.25	321,432	321,432	3.25
Function 5200	TRANSFERS OF FUNDS									

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 100	GENERAL FUND									
Function 5200	TRANSFERS OF FUNDS									
710	FUND MODIFICATIONS	280,275	309,516	455,000	0.00	455,000	0.00	455,000	455,000	0.00
700	TRANSFERS	280,275	309,516	455,000	0.00	455,000	0.00	455,000	455,000	0.00
Total Function 5200	TRANSFERS OF FUNDS	280,275	309,516	455,000	0.00	455,000	0.00	455,000	455,000	0.00
Major Function 5000	Other Uses	280,275	309,516	455,000	0.00	455,000	0.00	455,000	455,000	0.00
Function 6000	Contingencies									
810	PLANNED RESERVE	0	0	4,326,033	0.00	3,017,582	0.00	3,017,582	3,017,582	0.00
800	OTHER USES OF FUNDS	0	0	4,326,033	0.00	3,017,582	0.00	3,017,582	3,017,582	0.00
Total Function 6000	Contingencies	0	0	4,326,033	0.00	3,017,582	0.00	3,017,582	3,017,582	0.00
Major Function 6000	Contingencies	0	0	4,326,033	0.00	3,017,582	0.00	3,017,582	3,017,582	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
815	SUSTAINABILITY RESERVE	0	0	5,768,045	0.00	7,543,955	0.00	7,543,955	7,543,955	0.00
820	RESERVED FOR NEXT YEAR	25,264,006	27,964,941	8,710,056	0.00	9,043,955	0.00	9,043,955	9,043,955	0.00
800	OTHER USES OF FUNDS	25,264,006	27,964,941	14,478,101	0.00	16,587,910	0.00	16,587,910	16,587,910	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	25,264,006	27,964,941	14,478,101	0.00	16,587,910	0.00	16,587,910	16,587,910	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	25,264,006	27,964,941	14,478,101	0.00	16,587,910	0.00	16,587,910	16,587,910	0.00
Total Fund 100	GENERAL FUND	161,113,971	166,349,072	171,078,614	1,111.17	176,879,107	1,116.78	176,879,107	176,879,107	1,116.78

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			FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 204	TRANSPORTATION EQUIPMENT FUND										
Function 2550	STUDENT TRANSPORTATION SERVICES										
320	PROPERTY SERVICES		122,234	122,234	122,300	0.00	122,300	0.00	122,300	122,300	0.00
300	PURCHASED SERVICES		122,234	122,234	122,300	0.00	122,300	0.00	122,300	122,300	0.00
560			0	0	461,243	0.00	372,400	0.00	372,400	372,400	0.00
500	CAPITAL OUTLAY		0	0	461,243	0.00	372,400	0.00	372,400	372,400	0.00
Total Function 2550	STUDENT TRANSPORTATION SERVICES		122,234	122,234	583,543	0.00	494,700	0.00	494,700	494,700	0.00
Major Function 2000	Support Services		122,234	122,234	583,543	0.00	494,700	0.00	494,700	494,700	0.00
Function 7000	UNAPPRO ENDING FUND BAL										
820	RESERVED FOR NEXT YEAR		271,668	287,964	0	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS		271,668	287,964	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL		271,668	287,964	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL		271,668	287,964	0	0.00	0	0.00	0	0	0.00
Total Fund 204	TRANSPORTATION EQUIPMENT FUND		393,902	410,198	583,543	0.00	494,700	0.00	494,700	494,700	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 205 FOOD SERVICE FUND										
Function 2680	INTERPRETATION AND TRANSLATION SERVICES									
124	TEMPORARY - CLASSIFIED	0	23	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	30	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	30	23	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	7	5	0	0.00	0	0.00	0	0	0.00
220	F I C A	2	2	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	1	0	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	10	7	0	0.00	0	0.00	0	0	0.00
Total Function 2680	INTERPRETATION AND TRANSLATION SERVICES	40	30	0	0.00	0	0.00	0	0	0.00
Major Function 2000 Support Services										
Function 3100	Food Services									
112	CLASSIFIED/CONF SALARIES	807,100	869,503	925,770	31.76	1,008,706	33.57	1,008,706	1,008,706	33.57
114	MANAGERIAL SALARIES	99,562	102,549	105,625	1.00	108,794	1.00	108,794	108,794	1.00
117	UNUSED VACATION PAY OUT	0	0	1,214	0.00	2,465	0.00	2,465	2,465	0.00
122	CLASSIFIED SUB SALARIES	14,184	2,567	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	164,458	161,337	125,614	0.00	154,795	0.00	154,795	154,795	0.00
130	ADDITIONAL SALARY	5,141	5,151	0	0.00	0	0.00	0	0	0.00
100	SALARIES	1,090,444	1,141,107	1,158,224	32.76	1,274,759	34.57	1,274,759	1,274,759	34.57
210	PUBLIC EMPLOYEES RETIREMENT	264,484	265,558	338,437	0.00	393,789	0.00	393,789	393,789	0.00
220	F I C A	82,494	86,140	88,605	0.00	97,426	0.00	97,426	97,426	0.00
230	OTHER REQUIRED PAYROLL COSTS	30,475	32,140	32,784	0.00	43,187	0.00	43,187	43,187	0.00
240	HEALTH INSURANCE	604,696	637,363	696,272	0.00	791,807	0.00	791,807	791,807	0.00
200	ASSOCIATED PAYROLL COST	982,148	1,021,201	1,156,098	0.00	1,326,209	0.00	1,326,209	1,326,209	0.00
320	PROPERTY SERVICES	27,287	38,832	59,500	0.00	59,500	0.00	59,500	59,500	0.00
340	TRAVEL	5,587	3,832	4,500	0.00	4,500	0.00	4,500	4,500	0.00
350	COMMUNICATION	2,311	2,107	5,750	0.00	5,750	0.00	5,750	5,750	0.00
380	PURCHASED SERVICES	3,828	2,785	4,000	0.00	4,000	0.00	4,000	4,000	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	38,781	12,750	0.00	36,750	0.00	36,750	36,750	0.00
300	PURCHASED SERVICES	39,013	86,337	86,500	0.00	110,500	0.00	110,500	110,500	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	363,547	370,227	431,000	0.00	431,000	0.00	431,000	431,000	0.00
440	PERIODICALS	19	15	0	0.00	0	0.00	0	0	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 205 FOOD SERVICE FUND										
Function 3100	Food Services									
450	FOOD-FOOD SERV USE ONLY	1,352,284	1,424,863	1,756,678	0.00	1,470,032	0.00	1,470,032	1,470,032	0.00
460	NON-CONSUMABLE ITEMS	17,548	35,510	23,000	0.00	23,000	0.00	23,000	23,000	0.00
470	COMPUTER SOFTWARE	7,441	10,233	8,500	0.00	8,500	0.00	8,500	8,500	0.00
480	COMPUTER HARDWARE UNDER 5000	4,088	10,444	15,500	0.00	15,500	0.00	15,500	15,500	0.00
400	SUPPLIES AND MATERIALS	1,744,927	1,851,292	2,234,678	0.00	1,948,032	0.00	1,948,032	1,948,032	0.00
540	DEPRECIABLE EQUIPMENT	43,419	28,754	60,000	0.00	60,000	0.00	60,000	60,000	0.00
500	CAPITAL OUTLAY	43,419	28,754	60,000	0.00	60,000	0.00	60,000	60,000	0.00
640	DUES/FEES/MEMBERSHIP	10,252	12,989	10,500	0.00	10,500	0.00	10,500	10,500	0.00
670	TAXES & LICENSES	0	1,045	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	10,252	14,034	10,500	0.00	10,500	0.00	10,500	10,500	0.00
Total Function 3100	Food Services	3,910,204	4,142,725	4,706,000	32.76	4,730,000	34.57	4,730,000	4,730,000	34.57
Major Function 3000	Enterprise and Community Services	3,910,204	4,142,725	4,706,000	32.76	4,730,000	34.57	4,730,000	4,730,000	34.57
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	1,059,812	842,427	750,000	0.00	50,000	0.00	50,000	50,000	0.00
800	OTHER USES OF FUNDS	1,059,812	842,427	750,000	0.00	50,000	0.00	50,000	50,000	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	1,059,812	842,427	750,000	0.00	50,000	0.00	50,000	50,000	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	1,059,812	842,427	750,000	0.00	50,000	0.00	50,000	50,000	0.00
Total Fund 205	FOOD SERVICE FUND	4,970,056	4,985,182	5,456,000	32.76	4,780,000	34.57	4,780,000	4,780,000	34.57

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 207 COMMUNITY BUILDING USE FUND										
Function 2520	FISCAL SERVICES									
123	TEMPORARY - LICENSED	4,841	1,337	0	0.00	0	0.00	0	0	0.00
100	SALARIES	4,841	1,337	0	0.00	0	0.00	0	0	0.00
220	F I C A	356	102	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	14	4	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	371	106	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	0	0	8,000	0.00	8,000	0.00	8,000	8,000	0.00
300	PURCHASED SERVICES	0	0	8,000	0.00	8,000	0.00	8,000	8,000	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	1,371	25,000	0.00	25,000	0.00	25,000	25,000	0.00
400	SUPPLIES AND MATERIALS	0	1,371	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Total Function 2520 FISCAL SERVICES		5,212	2,814	33,000	0.00	33,000	0.00	33,000	33,000	0.00
Function 2540	OPERATION AND MAINT OF PLANT SERVICES									
320	PROPERTY SERVICES	0	0	55,000	0.00	55,000	0.00	55,000	55,000	0.00
380	PURCHASED SERVICES	0	23	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	23	55,000	0.00	55,000	0.00	55,000	55,000	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	200,000	0.00	200,000	0.00	200,000	200,000	0.00
400	SUPPLIES AND MATERIALS	0	0	200,000	0.00	200,000	0.00	200,000	200,000	0.00
Total Function 2540 OPERATION AND MAINT OF PLANT SERVICES		0	23	255,000	0.00	255,000	0.00	255,000	255,000	0.00
Major Function 2000 Support Services		5,212	2,837	288,000	0.00	288,000	0.00	288,000	288,000	0.00
Function 3300	COMMUNITY SERVICES									
112	CLASSIFIED/CONF SALARIES	49,234	51,851	55,613	1.00	58,981	1.00	58,981	58,981	1.00
124	TEMPORARY - CLASSIFIED	158,658	25,752	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	44,504	31,751	1,000	0.00	1,000	0.00	1,000	1,000	0.00
100	SALARIES	252,395	109,354	56,613	1.00	59,981	1.00	59,981	59,981	1.00
210	PUBLIC EMPLOYEES RETIREMENT	29,695	20,194	14,982	0.00	15,889	0.00	15,889	15,889	0.00
220	F I C A	17,467	7,856	4,254	0.00	4,512	0.00	4,512	4,512	0.00
230	OTHER REQUIRED PAYROLL COSTS	5,317	3,144	1,920	0.00	2,432	0.00	2,432	2,432	0.00
240	HEALTH INSURANCE	20,105	20,752	20,542	0.00	21,178	0.00	21,178	21,178	0.00
200	ASSOCIATED PAYROLL COST	72,584	51,946	41,699	0.00	44,012	0.00	44,012	44,012	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 207 COMMUNITY BUILDING USE FUND										
Function 3300	COMMUNITY SERVICES									
320	PROPERTY SERVICES	2,160	6,941	256,000	0.00	361,000	0.00	361,000	361,000	0.00
340	TRAVEL	124	198	8,500	0.00	8,500	0.00	8,500	8,500	0.00
350	COMMUNICATION	1,585	2,030	1,500	0.00	1,500	0.00	1,500	1,500	0.00
390	OTHER GEN PROF SERVICES	0	0	7,000	0.00	7,000	0.00	7,000	7,000	0.00
391	LICENSED SUBS - CONTRACTED	111	0	0	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	703	1,000	0.00	1,000	0.00	1,000	1,000	0.00
394	EVENTS MONITORS OR TUTORS	0	204,851	382,286	0.00	376,605	0.00	376,605	376,605	0.00
300	PURCHASED SERVICES	3,980	214,723	656,286	0.00	755,605	0.00	755,605	755,605	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	2,247	1,056	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	1,832	4,123	15,000	0.00	15,000	0.00	15,000	15,000	0.00
470	COMPUTER SOFTWARE	0	6,372	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	160	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	4,078	11,710	15,000	0.00	15,000	0.00	15,000	15,000	0.00
540	DEPRECIABLE EQUIPMENT	26,188	0	342,402	0.00	342,402	0.00	342,402	342,402	0.00
500	CAPITAL OUTLAY	26,188	0	342,402	0.00	342,402	0.00	342,402	342,402	0.00
Total Function 3300	COMMUNITY SERVICES	359,226	387,733	1,112,000	1.00	1,217,000	1.00	1,217,000	1,217,000	1.00
Major Function 3000	Enterprise and Community Services	359,226	387,733	1,112,000	1.00	1,217,000	1.00	1,217,000	1,217,000	1.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	823,360	833,380	25,000	0.00	25,000	0.00	25,000	25,000	0.00
800	OTHER USES OF FUNDS	823,360	833,380	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	823,360	833,380	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	823,360	833,380	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Total Fund 207	COMMUNITY BUILDING USE FUND	1,187,798	1,223,950	1,425,000	1.00	1,530,000	1.00	1,530,000	1,530,000	1.00

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Fund 209	STUDENT BODY FUND									
Function 1113	ELEM EXTRA-CURRICULAR PRG									
410	CONSUMABLE SUPPLIES AND MATERIALS	10,133	23,108	120,000	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	10,133	23,108	120,000	0.00	0	0.00	0	0	0.00
Total Function 1113	ELEM EXTRA-CURRICULAR PRG	10,133	23,108	120,000	0.00	0	0.00	0	0	0.00
Function 1122	MS EXTRA CURRICULAR PRGMS									
410	CONSUMABLE SUPPLIES AND MATERIALS	207,108	203,531	700,000	0.00	900,000	0.00	900,000	900,000	0.00
400	SUPPLIES AND MATERIALS	207,108	203,531	700,000	0.00	900,000	0.00	900,000	900,000	0.00
Total Function 1122	MS EXTRA CURRICULAR PRGMS	207,108	203,531	700,000	0.00	900,000	0.00	900,000	900,000	0.00
Function 1132	HS EXTRA CURRICULAR PRGMS									
410	CONSUMABLE SUPPLIES AND MATERIALS	1,334,679	1,264,619	2,600,000	0.00	2,600,000	0.00	2,600,000	2,600,000	0.00
400	SUPPLIES AND MATERIALS	1,334,679	1,264,619	2,600,000	0.00	2,600,000	0.00	2,600,000	2,600,000	0.00
Total Function 1132	HS EXTRA CURRICULAR PRGMS	1,334,679	1,264,619	2,600,000	0.00	2,600,000	0.00	2,600,000	2,600,000	0.00
Major Function 1000	Instruction	1,551,920	1,491,258	3,420,000	0.00	3,500,000	0.00	3,500,000	3,500,000	0.00
Function 5200	TRANSFERS OF FUNDS									
710	FUND MODIFICATIONS	873,487	918,909	1,600,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
700	TRANSFERS	873,487	918,909	1,600,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
Total Function 5200	TRANSFERS OF FUNDS	873,487	918,909	1,600,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
Major Function 5000	Other Uses	873,487	918,909	1,600,000	0.00	1,600,000	0.00	1,600,000	1,600,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	1,726,509	1,610,747	780,000	0.00	500,000	0.00	500,000	500,000	0.00
800	OTHER USES OF FUNDS	1,726,509	1,610,747	780,000	0.00	500,000	0.00	500,000	500,000	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	1,726,509	1,610,747	780,000	0.00	500,000	0.00	500,000	500,000	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	1,726,509	1,610,747	780,000	0.00	500,000	0.00	500,000	500,000	0.00
Total Fund 209	STUDENT BODY FUND	4,151,916	4,020,915	5,800,000	0.00	5,600,000	0.00	5,600,000	5,600,000	0.00

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Fund 211 FEDERAL GRANTS FUND										
Function 1111	PRIMARY PROGRAMS									
420	TEXTBOOKS	825	40,761	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	825	40,761	0	0.00	0	0.00	0	0	0.00
Total Function 1111	PRIMARY PROGRAMS	825	40,761	0	0.00	0	0.00	0	0	0.00
Function 1131	HIGH SCHOOL PROGRAMS									
111	LICENSED SALARIES	39,994	0	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	0	2,534	0	0.00	0	0.00	0	0	0.00
100	SALARIES	39,994	2,534	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	13,514	849	0	0.00	0	0.00	0	0	0.00
220	F I C A	3,044	194	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	770	49	0	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	9,924	0	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	27,252	1,091	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	111	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	111	0	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	2,674	0	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	2,674	0	0	0.00	0	0.00	0	0	0.00
Total Function 1131	HIGH SCHOOL PROGRAMS	70,031	3,625	0	0.00	0	0.00	0	0	0.00
Function 1220	RSTRCTVE PRGMS STU W/DISB									
111	LICENSED SALARIES	74,342	76,527	78,927	1.05	78,554	1.00	78,554	78,554	1.00
112	CLASSIFIED/CONF SALARIES	114,955	125,121	134,410	5.50	73,653	3.00	73,653	73,653	3.00
117	UNUSED VACATION PAY OUT	909	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	215	2,844	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	378	548	0	0.00	0	0.00	0	0	0.00
100	SALARIES	190,799	205,040	213,337	6.55	152,207	4.00	152,207	152,207	4.00
210	PUBLIC EMPLOYEES RETIREMENT	50,473	55,911	68,202	0.00	51,340	0.00	51,340	51,340	0.00
220	F I C A	14,539	15,564	16,320	0.00	11,032	0.00	11,032	11,032	0.00
230	OTHER REQUIRED PAYROLL COSTS	4,093	4,014	4,174	0.00	2,945	0.00	2,945	2,945	0.00
240	HEALTH INSURANCE	88,025	103,453	115,632	0.00	53,642	0.00	53,642	53,642	0.00
200	ASSOCIATED PAYROLL COST	157,130	178,942	204,329	0.00	118,959	0.00	118,959	118,959	0.00

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Fund 211 FEDERAL GRANTS FUND										
Function 1220	RSTRCTVE PRGMS STU W/DISB									
320	PROPERTY SERVICES	0	100	0	0.00	150	0.00	150	150	0.00
330	STUDENT TRANSPORTATION SERVICES	0	1,225	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	2,535	3,775	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	2,287	2,410	0	0.00	0	0.00	0	0	0.00
373	TUITION PMTS PRVT SCHOOL	93,460	40,000	0	0.00	41,500	0.00	41,500	41,500	0.00
391	LICENSED SUBS - CONTRACTED	1,225	594	0	0.00	89	0.00	89	89	0.00
392	CLASSIFIED SUBS - CONTRACTED	2,095	5,029	0	0.00	1,663	0.00	1,663	1,663	0.00
300	PURCHASED SERVICES	101,601	53,134	0	0.00	43,402	0.00	43,402	43,402	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	12,802	16,731	0	0.00	5,309	0.00	5,309	5,309	0.00
420	TEXTBOOKS	0	1,718	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	57	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	2,040	4,382	0	0.00	5,456	0.00	5,456	5,456	0.00
480	COMPUTER HARDWARE UNDER 5000	0	17,223	0	0.00	200	0.00	200	200	0.00
400	SUPPLIES AND MATERIALS	14,899	40,053	0	0.00	10,965	0.00	10,965	10,965	0.00
640	DUES/FEES/MEMBERSHIP	645	110	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	4,192	5,146	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	4,837	5,256	0	0.00	0	0.00	0	0	0.00
Total Function 1220	RSTRCTVE PRGMS STU W/DISB	469,267	482,424	417,666	6.55	325,533	4.00	325,533	325,533	4.00
Function 1250	LESS RSTR PRGMS STU W/DIS									
111	LICENSED SALARIES	615,124	626,076	663,759	10.00	691,773	10.00	691,773	691,773	10.00
121	LICENSED SUB SALARIES	312	90	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	17,829	0	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	10,390	17,090	0	0.00	0	0.00	0	0	0.00
100	SALARIES	643,654	643,256	663,759	10.00	691,773	10.00	691,773	691,773	10.00
210	PUBLIC EMPLOYEES RETIREMENT	189,702	185,841	222,548	0.00	232,010	0.00	232,010	232,010	0.00
220	F I C A	49,568	48,715	50,777	0.00	52,920	0.00	52,920	52,920	0.00
230	OTHER REQUIRED PAYROLL COSTS	12,197	12,477	12,828	0.00	13,993	0.00	13,993	13,993	0.00
240	HEALTH INSURANCE	184,592	194,918	193,019	0.00	199,605	0.00	199,605	199,605	0.00
200	ASSOCIATED PAYROLL COST	436,058	441,951	479,172	0.00	498,529	0.00	498,529	498,529	0.00
340	TRAVEL	0	540	0	0.00	750	0.00	750	750	0.00
350	COMMUNICATION	146	0	0	0.00	0	0.00	0	0	0.00

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Fund 211 FEDERAL GRANTS FUND										
Function 1250	LESS RSTR PRGMS STU W/DIS									
391	LICENSED SUBS - CONTRACTED	40,474	33,306	0	0.00	26,637	0.00	26,637	26,637	0.00
392	CLASSIFIED SUBS - CONTRACTED	7,285	116	0	0.00	748	0.00	748	748	0.00
300	PURCHASED SERVICES	47,905	33,962	0	0.00	28,135	0.00	28,135	28,135	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	6,155	6,692	0	0.00	6,833	0.00	6,833	6,833	0.00
420	TEXTBOOKS	5,905	199	0	0.00	434	0.00	434	434	0.00
430	LIBRARY BOOKS	405	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	142	0	0	0.00	32,359	0.00	32,359	32,359	0.00
470	COMPUTER SOFTWARE	0	30	0	0.00	106	0.00	106	106	0.00
480	COMPUTER HARDWARE UNDER 5000	176	241	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	12,784	7,162	0	0.00	39,732	0.00	39,732	39,732	0.00
Total Function 1250	LESS RSTR PRGMS STU W/DIS	1,140,401	1,126,332	1,142,931	10.00	1,258,169	10.00	1,258,169	1,258,169	10.00
Function 1260	EARLY INTERVENTION PRGMS									
124	TEMPORARY - CLASSIFIED	0	1,697	0	0.00	0	0.00	0	0	0.00
100	SALARIES	0	1,697	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	0	775	0	0.00	0	0.00	0	0	0.00
220	F I C A	0	267	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	69	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	1,111	0	0.00	0	0.00	0	0	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	12,456	10,237	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	12,456	10,237	0	0.00	0	0.00	0	0	0.00
Total Function 1260	EARLY INTERVENTION PRGMS	12,456	13,045	0	0.00	0	0.00	0	0	0.00
Function 1271	REMEDIATION PROGRAMS									
111	LICENSED SALARIES	7,308	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	7,308	0	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	2,470	0	0	0.00	0	0.00	0	0	0.00
220	F I C A	559	0	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	141	0	0	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	190	0	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	3,360	0	0	0.00	0	0.00	0	0	0.00

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Fund 211 FEDERAL GRANTS FUND										
Total Function	1271 REMEDIATION PROGRAMS	10,668	0	0	0.00	0	0.00	0	0	0.00
Function	1272 TITLE IA PRIM READ PRGM									
111	LICENSED SALARIES	367,977	330,597	344,679	4.42	357,574	4.54	357,574	357,574	4.54
112	CLASSIFIED/CONF SALARIES	298,143	281,752	306,846	9.28	222,944	7.03	222,944	222,944	7.03
113	ADMINISTRATOR SALARIES	26,255	27,058	27,902	0.23	0	0.00	0	0	0.00
117	UNUSED VACATION PAY OUT	1,268	325	1,456	0.00	0	0.00	0	0	0.00
121	LICENSED SUB SALARIES	624	0	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	485	1,767	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	381,707	370,123	453,133	0.00	344,832	0.00	344,832	344,832	0.00
130	ADDITIONAL SALARY	66,880	64,760	276	0.00	0	0.00	0	0	0.00
100	SALARIES	1,143,338	1,076,382	1,134,292	13.93	925,349	11.57	925,349	925,349	11.57
210	PUBLIC EMPLOYEES RETIREMENT	273,055	246,527	330,420	0.00	267,028	0.00	267,028	267,028	0.00
220	F I C A	86,304	81,969	86,773	0.00	69,871	0.00	69,871	69,871	0.00
230	OTHER REQUIRED PAYROLL COSTS	16,287	15,439	14,883	0.00	13,189	0.00	13,189	13,189	0.00
240	HEALTH INSURANCE	230,569	227,587	274,064	0.00	229,089	0.00	229,089	229,089	0.00
200	ASSOCIATED PAYROLL COST	606,214	571,522	706,139	0.00	579,177	0.00	579,177	579,177	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	6,013	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	135	160	0	0.00	102	0.00	102	102	0.00
350	COMMUNICATION	344	0	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	225	450	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	4,940	5,466	0	0.00	7,017	0.00	7,017	7,017	0.00
392	CLASSIFIED SUBS - CONTRACTED	9,728	19,153	0	0.00	13,392	0.00	13,392	13,392	0.00
394	EVENTS MONITORS OR TUTORS	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	21,385	25,229	0	0.00	20,511	0.00	20,511	20,511	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	9,936	8,488	0	0.00	36,569	0.00	36,569	36,569	0.00
420	TEXTBOOKS	42,433	43,790	0	0.00	20,087	0.00	20,087	20,087	0.00
430	LIBRARY BOOKS	546	1,845	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	1,752	272	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	4,419	0	0	0.00	1,650	0.00	1,650	1,650	0.00
400	SUPPLIES AND MATERIALS	59,086	54,395	0	0.00	58,306	0.00	58,306	58,306	0.00
640	DUES/FEES/MEMBERSHIP	144	0	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	82,636	78,887	0	0.00	135,494	0.00	135,494	135,494	0.00

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Fund 211	FEDERAL GRANTS FUND									
600	OTHER OBJECTS	82,780	78,887	0	0.00	135,494	0.00	135,494	135,494	0.00
Total Function 1272	TITLE IA PRIM READ PRGM	1,912,804	1,806,415	1,840,431	13.93	1,718,837	11.57	1,718,837	1,718,837	11.57
Function 1280	Alternative Education									
124	TEMPORARY - CLASSIFIED	2,348	546	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	183	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	2,531	546	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	677	140	0	0.00	0	0.00	0	0	0.00
220	F I C A	192	41	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	49	11	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	919	192	0	0.00	0	0.00	0	0	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	10	0	0	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	10	0	0	0.00	0	0.00	0	0	0.00
Total Function 1280	Alternative Education	3,460	738	0	0.00	0	0.00	0	0	0.00
Function 1291	ENGL LANG LEARN/TRANSLAT									
112	CLASSIFIED/CONF SALARIES	10,436	10,939	11,321	0.25	0	0.00	0	0	0.00
100	SALARIES	10,436	10,939	11,321	0.25	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	2,091	2,424	3,050	0.00	0	0.00	0	0	0.00
220	F I C A	741	832	866	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	196	213	221	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	5,085	5,251	5,136	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	8,113	8,721	9,272	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	2,330	13,409	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	674	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	2,330	14,084	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	6,528	0	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	6,528	0	0	0.00	0	0.00	0	0	0.00
Total Function 1291	ENGL LANG LEARN/TRANSLAT	27,407	33,743	20,593	0.25	0	0.00	0	0	0.00
Function 1299	OTHER DESIGNATED PROGRAMS									

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Fund 211 FEDERAL GRANTS FUND										
Function 1299	OTHER DESIGNATED PROGRAMS									
130	ADDITIONAL SALARY	4,677	0	448,291	0.00	109,097	0.00	109,097	109,097	0.00
100	SALARIES	4,677	0	448,291	0.00	109,097	0.00	109,097	109,097	0.00
210	PUBLIC EMPLOYEES RETIREMENT	1,635	0	0	0.00	0	0.00	0	0	0.00
220	F I C A	398	0	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	103	0	0	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	0	0	48,589	0.00	60,821	0.00	60,821	60,821	0.00
200	ASSOCIATED PAYROLL COST	2,136	0	48,589	0.00	60,821	0.00	60,821	60,821	0.00
340	TRAVEL	809	0	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	0	118,500	0.00	24,500	0.00	24,500	24,500	0.00
300	PURCHASED SERVICES	809	0	118,500	0.00	24,500	0.00	24,500	24,500	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	260,000	0.00	18,000	0.00	18,000	18,000	0.00
400	SUPPLIES AND MATERIALS	0	0	260,000	0.00	18,000	0.00	18,000	18,000	0.00
640	DUES/FEES/MEMBERSHIP	0	0	107,500	0.00	19,250	0.00	19,250	19,250	0.00
600	OTHER OBJECTS	0	0	107,500	0.00	19,250	0.00	19,250	19,250	0.00
Total Function 1299	OTHER DESIGNATED PROGRAMS	7,623	0	982,879	0.00	231,668	0.00	231,668	231,668	0.00
Function 1400	SUMMER SCHOOL PROGRAMS									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	1,260	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	1,260	0	0	0.00	0	0.00	0	0	0.00
Total Function 1400	SUMMER SCHOOL PROGRAMS	1,260	0	0	0.00	0	0.00	0	0	0.00
Major Function 1000	Instruction	3,656,201	3,507,082	4,404,500	30.73	3,534,207	25.57	3,534,207	3,534,207	25.57
Function 2120	GUIDANCE SRVCS DIRECTION									
111	LICENSED SALARIES	0	0	0	0.00	0	0.00	0	0	0.00
112	CLASSIFIED/CONF SALARIES	25,890	(350)	0	0.00	0	0.00	0	0	0.00
114	MANAGERIAL SALARIES	78,556	80,948	83,385	1.00	85,886	1.00	85,886	85,886	1.00
117	UNUSED VACATION PAY OUT	907	2,705	959	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	66,606	69,996	36,139	0.00	38,439	0.00	38,439	38,439	0.00
130	ADDITIONAL SALARY	20,815	30,666	(17,200)	0.00	0	0.00	0	0	0.00
100	SALARIES	192,774	183,965	103,283	1.00	124,325	1.00	124,325	124,325	1.00

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Fund 211 FEDERAL GRANTS FUND										
Function 2120	GUIDANCE SRVCS DIRECTION									
210	PUBLIC EMPLOYEES RETIREMENT	38,792	21,622	28,794	0.00	32,389	0.00	32,389	32,389	0.00
220	F I C A	14,737	14,115	8,017	0.00	9,511	0.00	9,511	9,511	0.00
230	OTHER REQUIRED PAYROLL COSTS	3,058	2,969	1,652	0.00	2,292	0.00	2,292	2,292	0.00
240	HEALTH INSURANCE	28,557	20,080	19,579	0.00	20,740	0.00	20,740	20,740	0.00
200	ASSOCIATED PAYROLL COST	85,143	58,786	58,042	0.00	64,932	0.00	64,932	64,932	0.00
340	TRAVEL	17,438	15,597	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	497	0	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	5,262	5,941	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	0	493	0	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	0	0.00	0	0	0.00
394	EVENTS MONITORS OR TUTORS	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	23,197	22,031	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	17,946	8,076	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	0	0	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	1,090	165	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	1,226	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	425	0	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	1,068	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	19,461	10,535	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	904	1,009	0	0.00	0	0.00	0	0	0.00
650	INSURANCE AND JUDGEMENTS	0	965	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	15,690	11,082	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	16,594	13,056	0	0.00	0	0.00	0	0	0.00
Total Function 2120	GUIDANCE SRVCS DIRECTION	337,171	288,374	161,324	1.00	189,257	1.00	189,257	189,257	1.00
Function 2140	PSYCHOLOGICAL SERVICES									
111	LICENSED SALARIES	109,942	40,974	42,203	0.50	86,938	1.00	86,938	86,938	1.00
100	SALARIES	109,942	40,974	42,203	0.50	86,938	1.00	86,938	86,938	1.00
210	PUBLIC EMPLOYEES RETIREMENT	31,508	11,538	13,902	0.00	28,637	0.00	28,637	28,637	0.00
220	F I C A	8,453	3,119	3,228	0.00	6,651	0.00	6,651	6,651	0.00
230	OTHER REQUIRED PAYROLL COSTS	2,134	790	813	0.00	1,754	0.00	1,754	1,754	0.00
240	HEALTH INSURANCE	26,775	10,150	9,636	0.00	19,927	0.00	19,927	19,927	0.00

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Fund 211	FEDERAL GRANTS FUND									
200	ASSOCIATED PAYROLL COST	68,870	25,597	27,579	0.00	56,969	0.00	56,969	56,969	0.00
391	LICENSED SUBS - CONTRACTED	111	0	0	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	1,234	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	1,345	0	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	215	0	0.00	333	0.00	333	333	0.00
470	COMPUTER SOFTWARE	0	0	0	0.00	675	0.00	675	675	0.00
400	SUPPLIES AND MATERIALS	0	215	0	0.00	1,008	0.00	1,008	1,008	0.00
Total Function 2140	PSYCHOLOGICAL SERVICES	180,158	66,785	69,782	0.50	144,914	1.00	144,914	144,914	1.00
Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES									
111	LICENSED SALARIES	255,643	105,177	110,678	1.60	68,347	1.00	68,347	68,347	1.00
100	SALARIES	255,643	105,177	110,678	1.60	68,347	1.00	68,347	68,347	1.00
210	PUBLIC EMPLOYEES RETIREMENT	66,627	16,900	33,419	0.00	21,196	0.00	21,196	21,196	0.00
220	F I C A	19,793	8,385	8,467	0.00	4,923	0.00	4,923	4,923	0.00
230	OTHER REQUIRED PAYROLL COSTS	4,225	1,312	1,363	0.00	1,303	0.00	1,303	1,303	0.00
240	HEALTH INSURANCE	65,312	21,219	33,923	0.00	25,927	0.00	25,927	25,927	0.00
200	ASSOCIATED PAYROLL COST	155,957	47,815	77,171	0.00	53,348	0.00	53,348	53,348	0.00
320	PROPERTY SERVICES	305	0	0	0.00	317	0.00	317	317	0.00
340	TRAVEL	89	75	0	0.00	207	0.00	207	207	0.00
380	PURCHASED SERVICES	0	317	0	0.00	500	0.00	500	500	0.00
300	PURCHASED SERVICES	394	392	0	0.00	1,024	0.00	1,024	1,024	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	884	320	0	0.00	643	0.00	643	643	0.00
480	COMPUTER HARDWARE UNDER 5000	460	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	1,344	320	0	0.00	643	0.00	643	643	0.00
640	DUES/FEES/MEMBERSHIP	288	70	0	0.00	518	0.00	518	518	0.00
600	OTHER OBJECTS	288	70	0	0.00	518	0.00	518	518	0.00
Total Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES	413,625	153,774	187,849	1.60	123,879	1.00	123,879	123,879	1.00
Function 2160	STUDENT TREATMENT SERVICE									
380	PURCHASED SERVICES	342	302	0	0.00	500	0.00	500	500	0.00
300	PURCHASED SERVICES	342	302	0	0.00	500	0.00	500	500	0.00

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Fund 211 FEDERAL GRANTS FUND										
Total Function 2160	STUDENT TREATMENT SERVICE	342	302	0	0.00	500	0.00	500	500	0.00
Function 2190	STUDENT SERVICES DIRECTION									
111	LICENSED SALARIES	0	33,518	36,111	0.50	38,448	0.50	38,448	38,448	0.50
112	CLASSIFIED/CONF SALARIES	18,680	19,780	21,157	0.48	22,776	0.48	22,776	22,776	0.48
113	ADMINISTRATOR SALARIES	26,519	26,991	28,405	0.20	30,162	0.20	30,162	30,162	0.20
117	UNUSED VACATION PAY OUT	2,019	0	5,570	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	301	77	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	276	411	0	0.00	0	0.00	0	0	0.00
100	SALARIES	47,794	80,776	91,242	1.18	91,386	1.18	91,386	91,386	1.18
210	PUBLIC EMPLOYEES RETIREMENT	7,440	24,808	32,605	0.00	32,475	0.00	32,475	32,475	0.00
220	F I C A	3,326	6,081	6,980	0.00	6,991	0.00	6,991	6,991	0.00
230	OTHER REQUIRED PAYROLL COSTS	609	1,562	1,763	0.00	1,849	0.00	1,849	1,849	0.00
240	HEALTH INSURANCE	11,302	21,850	25,374	0.00	31,837	0.00	31,837	31,837	0.00
200	ASSOCIATED PAYROLL COST	22,676	54,302	66,722	0.00	73,152	0.00	73,152	73,152	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	991	0	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	991	0	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	460	0	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	460	0	0	0.00	0	0.00	0	0	0.00
Total Function 2190	STUDENT SERVICES DIRECTION	71,922	135,078	157,964	1.18	164,539	1.18	164,539	164,539	1.18
Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES									
111	LICENSED SALARIES	0	0	0	0.00	131,777	1.60	131,777	131,777	1.60
112	CLASSIFIED/CONF SALARIES	0	0	0	0.00	33,758	0.60	33,758	33,758	0.60
113	ADMINISTRATOR SALARIES	0	0	0	0.00	28,739	0.23	28,739	28,739	0.23
124	TEMPORARY - CLASSIFIED	1,022	0	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	13,928	17,925	0	0.00	276	0.00	276	276	0.00
100	SALARIES	14,949	17,925	0	0.00	194,550	2.43	194,550	194,550	2.43
210	PUBLIC EMPLOYEES RETIREMENT	4,378	5,419	0	0.00	68,454	0.00	68,454	68,454	0.00

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Fund 211 FEDERAL GRANTS FUND										
Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES									
220	F I C A	1,139	1,361	0	0.00	14,883	0.00	14,883	14,883	0.00
230	OTHER REQUIRED PAYROLL COSTS	270	344	0	0.00	3,933	0.00	3,933	3,933	0.00
240	HEALTH INSURANCE	0	0	0	0.00	50,280	0.00	50,280	50,280	0.00
200	ASSOCIATED PAYROLL COST	5,788	7,123	0	0.00	137,550	0.00	137,550	137,550	0.00
380	PURCHASED SERVICES	33,043	0	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	35,141	4,229	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	68,183	4,229	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	0	215	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	215	0	0.00	0	0.00	0	0	0.00
Total Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES	88,921	29,492	0	0.00	332,101	2.43	332,101	332,101	2.43
Function 2230	ASSESSMENT & TESTING SVCS									
470	COMPUTER SOFTWARE	0	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 2230	ASSESSMENT & TESTING SVCS	0	0	0	0.00	0	0.00	0	0	0.00
Function 2240	INSTRUCTIONAL STAFF DVLP									
111	LICENSED SALARIES	152,784	200,487	229,893	3.00	117,709	1.50	117,709	117,709	1.50
112	CLASSIFIED/CONF SALARIES	0	0	0	0.00	12,278	0.25	12,278	12,278	0.25
121	LICENSED SUB SALARIES	951	270	(1,450)	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	374	15	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	759	4,257	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	42,840	25,317	0	0.00	0	0.00	0	0	0.00
100	SALARIES	197,707	230,347	228,443	3.00	129,987	1.75	129,987	129,987	1.75
210	PUBLIC EMPLOYEES RETIREMENT	65,443	74,473	79,975	0.00	42,081	0.00	42,081	42,081	0.00
220	F I C A	14,688	19,173	17,587	0.00	9,944	0.00	9,944	9,944	0.00
230	OTHER REQUIRED PAYROLL COSTS	3,786	4,767	4,435	0.00	2,628	0.00	2,628	2,628	0.00
240	HEALTH INSURANCE	27,813	39,536	57,818	0.00	40,184	0.00	40,184	40,184	0.00
200	ASSOCIATED PAYROLL COST	111,729	137,949	159,814	0.00	94,838	0.00	94,838	94,838	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	4,444	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	10,070	16,282	0	0.00	3,899	0.00	3,899	3,899	0.00

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Fund 211 FEDERAL GRANTS FUND										
Function 2240	INSTRUCTIONAL STAFF DVLP									
380	PURCHASED SERVICES	(2,750)	56,662	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	22,218	61,051	1,450	0.00	18,741	0.00	18,741	18,741	0.00
392	CLASSIFIED SUBS - CONTRACTED	2,201	1,838	0	0.00	10,209	0.00	10,209	10,209	0.00
300	PURCHASED SERVICES	31,739	140,278	1,450	0.00	32,849	0.00	32,849	32,849	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	24	144	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	480	0	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	62	765	0	0.00	600	0.00	600	600	0.00
480	COMPUTER HARDWARE UNDER 5000	0	163	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	566	1,072	0	0.00	600	0.00	600	600	0.00
640	DUES/FEES/MEMBERSHIP	0	277	0	0.00	400	0.00	400	400	0.00
690	GRANT INDIRECT CHARGES	659	12,628	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	659	12,905	0	0.00	400	0.00	400	400	0.00
Total Function 2240	INSTRUCTIONAL STAFF DVLP	342,400	522,551	389,707	3.00	258,674	1.75	258,674	258,674	1.75
Function 2550	STUDENT TRANSPORTATION SERVICES									
330	STUDENT TRANSPORTATION SERVICES	4,708	14,616	0	0.00	7,453	0.00	7,453	7,453	0.00
300	PURCHASED SERVICES	4,708	14,616	0	0.00	7,453	0.00	7,453	7,453	0.00
Total Function 2550	STUDENT TRANSPORTATION SERVICES	4,708	14,616	0	0.00	7,453	0.00	7,453	7,453	0.00
Function 2620	PLANNING RESEARCH DEV SERVICES									
112	CLASSIFIED/CONF SALARIES	65,917	69,367	71,619	1.00	73,768	1.00	73,768	73,768	1.00
124	TEMPORARY - CLASSIFIED	0	29	0	0.00	0	0.00	0	0	0.00
100	SALARIES	65,917	69,396	71,619	1.00	73,768	1.00	73,768	73,768	1.00
210	PUBLIC EMPLOYEES RETIREMENT	18,420	19,077	23,197	0.00	23,893	0.00	23,893	23,893	0.00
220	F I C A	5,043	5,309	5,479	0.00	5,643	0.00	5,643	5,643	0.00
230	OTHER REQUIRED PAYROLL COSTS	1,281	1,344	1,389	0.00	1,498	0.00	1,498	1,498	0.00
240	HEALTH INSURANCE	20,104	20,752	20,542	0.00	21,178	0.00	21,178	21,178	0.00
200	ASSOCIATED PAYROLL COST	44,847	46,481	50,607	0.00	52,213	0.00	52,213	52,213	0.00
Total Function 2620	PLANNING RESEARCH DEV SERVICES	110,765	115,877	122,227	1.00	125,981	1.00	125,981	125,981	1.00
Function 2680	INTERPRETATION AND TRANSLATION SERVICES									

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Fund 211 FEDERAL GRANTS FUND										
Function 2680	INTERPRETATION AND TRANSLATION SERVICES									
380	PURCHASED SERVICES	8,541	6,844	0	0.00	3,916	0.00	3,916	3,916	0.00
300	PURCHASED SERVICES	8,541	6,844	0	0.00	3,916	0.00	3,916	3,916	0.00
Total Function 2680	INTERPRETATION AND TRANSLATION SERVICES	8,541	6,844	0	0.00	3,916	0.00	3,916	3,916	0.00
Function 2690	OTH SUPPORT SRVS-CENTRAL									
130	ADDITIONAL SALARY	0	0	179,883	0.00	1,007,408	0.00	1,007,408	1,007,408	0.00
100	SALARIES	0	0	179,883	0.00	1,007,408	0.00	1,007,408	1,007,408	0.00
240	HEALTH INSURANCE	0	0	31,264	0.00	810,322	0.00	810,322	810,322	0.00
200	ASSOCIATED PAYROLL COST	0	0	31,264	0.00	810,322	0.00	810,322	810,322	0.00
390	OTHER GEN PROF SERVICES	0	0	405,500	0.00	249,500	0.00	249,500	249,500	0.00
300	PURCHASED SERVICES	0	0	405,500	0.00	249,500	0.00	249,500	249,500	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	75,500	0.00	1,029,244	0.00	1,029,244	1,029,244	0.00
400	SUPPLIES AND MATERIALS	0	0	75,500	0.00	1,029,244	0.00	1,029,244	1,029,244	0.00
640	DUES/FEES/MEMBERSHIP	0	0	46,100	0.00	56,500	0.00	56,500	56,500	0.00
600	OTHER OBJECTS	0	0	46,100	0.00	56,500	0.00	56,500	56,500	0.00
Total Function 2690	OTH SUPPORT SRVS-CENTRAL	0	0	738,247	0.00	3,152,974	0.00	3,152,974	3,152,974	0.00
Major Function 2000	Support Services	1,558,553	1,333,693	1,827,100	8.28	4,504,187	9.36	4,504,187	4,504,187	9.36
Function 3300	COMMUNITY SERVICES									
112	CLASSIFIED/CONF SALARIES	7,611	8,016	8,256	0.25	31,995	0.65	31,995	31,995	0.65
124	TEMPORARY - CLASSIFIED	1,228	1,474	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	17,334	16,134	15,103	0.00	28,500	0.00	28,500	28,500	0.00
100	SALARIES	26,174	25,623	23,360	0.25	60,495	0.65	60,495	60,495	0.65
210	PUBLIC EMPLOYEES RETIREMENT	5,724	4,979	2,674	0.00	9,106	0.00	9,106	9,106	0.00
220	F I C A	1,960	1,888	632	0.00	2,448	0.00	2,448	2,448	0.00
230	OTHER REQUIRED PAYROLL COSTS	399	338	162	0.00	653	0.00	653	653	0.00
240	HEALTH INSURANCE	6,717	7,401	7,173	0.00	34,488	0.00	34,488	34,488	0.00
200	ASSOCIATED PAYROLL COST	14,800	14,606	10,640	0.00	46,694	0.00	46,694	46,694	0.00
320	PROPERTY SERVICES	0	244	0	0.00	0	0.00	0	0	0.00
330	STUDENT TRANSPORTATION SERVICES	224	0	0	0.00	0	0.00	0	0	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 211 FEDERAL GRANTS FUND										
Function 3300	COMMUNITY SERVICES									
340	TRAVEL	1,434	5,245	0	0.00	7,622	0.00	7,622	7,622	0.00
380	PURCHASED SERVICES	3,500	3,481	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	0	31,500	0.00	26,700	0.00	26,700	26,700	0.00
391	LICENSED SUBS - CONTRACTED	0	474	0	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	136	0	0.00	79	0.00	79	79	0.00
300	PURCHASED SERVICES	5,158	9,579	31,500	0.00	34,401	0.00	34,401	34,401	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	9,080	11,466	36,000	0.00	12,864	0.00	12,864	12,864	0.00
420	TEXTBOOKS	55	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	9,134	11,466	36,000	0.00	12,864	0.00	12,864	12,864	0.00
640	DUES/FEES/MEMBERSHIP	0	0	10,000	0.00	5,000	0.00	5,000	5,000	0.00
600	OTHER OBJECTS	0	0	10,000	0.00	5,000	0.00	5,000	5,000	0.00
Total Function 3300 COMMUNITY SERVICES		55,266	61,275	111,500	0.25	159,455	0.65	159,455	159,455	0.65
Function 3500	CUSTDY/CARE OF CHILD SRVS									
113	ADMINISTRATOR SALARIES	15,037	23,389	0	0.00	0	0.00	0	0	0.00
100	SALARIES	15,037	23,389	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	3,895	7,166	0	0.00	0	0.00	0	0	0.00
220	F I C A	1,288	2,394	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	217	403	0	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	2,324	4,358	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	7,724	14,321	0	0.00	0	0.00	0	0	0.00
330	STUDENT TRANSPORTATION SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	549	4,183	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	125	142	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	673	4,324	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	4,990	4,465	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	684	826	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	48	221	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	9,395	0	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	0	0	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	0	0.00	0	0.00	0	0	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 211	FEDERAL GRANTS FUND									
400	SUPPLIES AND MATERIALS	15,116	5,512	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	920	1,015	0	0.00	0	0.00	0	0	0.00
670	TAXES & LICENSES	32	0	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	1,749	1,484	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	2,701	2,499	0	0.00	0	0.00	0	0	0.00
Total Function 3500	CUSTDY/CARE OF CHILD SRVS	41,251	50,045	0	0.00	0	0.00	0	0	0.00
Major Function 3000	Enterprise and Community Services	96,517	111,319	111,500	0.25	159,455	0.65	159,455	159,455	0.65
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	0	(445)	0	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	0	(445)	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	0	(445)	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	0	(445)	0	0.00	0	0.00	0	0	0.00
Total Fund 211	FEDERAL GRANTS FUND	5,311,270	4,951,649	6,343,100	39.26	8,197,849	35.58	8,197,849	8,197,849	35.58

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Fund 251	STUDENT INVESTMENT ACCOUNT									
Function 1111	PRIMARY PROGRAMS									
111	LICENSED SALARIES	0	0	0	0.00	295,663	5.00	295,663	295,663	5.00
100	SALARIES	0	0	0	0.00	295,663	5.00	295,663	295,663	5.00
210	PUBLIC EMPLOYEES RETIREMENT	0	0	0	0.00	97,391	0.00	97,391	97,391	0.00
220	F I C A	0	0	0	0.00	22,618	0.00	22,618	22,618	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	0	0	0.00	5,994	0.00	5,994	5,994	0.00
240	HEALTH INSURANCE	0	0	0	0.00	99,633	0.00	99,633	99,633	0.00
200	ASSOCIATED PAYROLL COST	0	0	0	0.00	225,636	0.00	225,636	225,636	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	12,390	0.00	12,390	12,390	0.00
300	PURCHASED SERVICES	0	0	0	0.00	12,390	0.00	12,390	12,390	0.00
420	TEXTBOOKS	0	0	0	0.00	80,000	0.00	80,000	80,000	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	0	0.00	5,000	0.00	5,000	5,000	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	85,000	0.00	85,000	85,000	0.00
Total Function 1111	PRIMARY PROGRAMS	0	0	0	0.00	618,689	5.00	618,689	618,689	5.00
Function 1121	MIDDLE SCHOOL PROGRAMS									
111	LICENSED SALARIES	0	0	0	0.00	118,856	2.00	118,856	118,856	2.00
100	SALARIES	0	0	0	0.00	118,856	2.00	118,856	118,856	2.00
210	PUBLIC EMPLOYEES RETIREMENT	0	0	0	0.00	39,151	0.00	39,151	39,151	0.00
220	F I C A	0	0	0	0.00	9,092	0.00	9,092	9,092	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	0	0	0.00	2,410	0.00	2,410	2,410	0.00
240	HEALTH INSURANCE	0	0	0	0.00	40,052	0.00	40,052	40,052	0.00
200	ASSOCIATED PAYROLL COST	0	0	0	0.00	90,706	0.00	90,706	90,706	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	4,981	0.00	4,981	4,981	0.00
300	PURCHASED SERVICES	0	0	0	0.00	4,981	0.00	4,981	4,981	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	0	0.00	2,010	0.00	2,010	2,010	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	2,010	0.00	2,010	2,010	0.00
Total Function 1121	MIDDLE SCHOOL PROGRAMS	0	0	0	0.00	216,553	2.00	216,553	216,553	2.00
Function 1132	HS EXTRA CURRICULAR PRGMS									
130	ADDITIONAL SALARY	0	0	0	0.00	16,000	0.00	16,000	16,000	0.00
100	SALARIES	0	0	0	0.00	16,000	0.00	16,000	16,000	0.00

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Fund 251	STUDENT INVESTMENT ACCOUNT									
Total Function 1132	HS EXTRA CURRICULAR PRGMS	0	0	0	0.00	16,000	0.00	16,000	16,000	0.00
Function 1220	RSTRCTVE PRGMS STU W/DISB									
112	CLASSIFIED/CONF SALARIES	0	0	0	0.00	628,304	27.00	628,304	628,304	27.00
100	SALARIES	0	0	0	0.00	628,304	27.00	628,304	628,304	27.00
210	PUBLIC EMPLOYEES RETIREMENT	0	0	0	0.00	172,584	0.00	172,584	172,584	0.00
220	F I C A	0	0	0	0.00	49,008	0.00	49,008	49,008	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	0	0	0.00	3,336	0.00	3,336	3,336	0.00
240	HEALTH INSURANCE	0	0	0	0.00	581,232	0.00	581,232	581,232	0.00
200	ASSOCIATED PAYROLL COST	0	0	0	0.00	806,160	0.00	806,160	806,160	0.00
690	GRANT INDIRECT CHARGES	0	0	0	0.00	101,000	0.00	101,000	101,000	0.00
600	OTHER OBJECTS	0	0	0	0.00	101,000	0.00	101,000	101,000	0.00
Total Function 1220	RSTRCTVE PRGMS STU W/DISB	0	0	0	0.00	1,535,464	27.00	1,535,464	1,535,464	27.00
Function 1250	LESS RSTR PRGMS STU W/DIS									
111	LICENSED SALARIES	0	0	0	0.00	573,197	8.00	573,197	573,197	8.00
100	SALARIES	0	0	0	0.00	573,197	8.00	573,197	573,197	8.00
210	PUBLIC EMPLOYEES RETIREMENT	0	0	0	0.00	188,812	0.00	188,812	188,812	0.00
220	F I C A	0	0	0	0.00	43,850	0.00	43,850	43,850	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	0	0	0.00	11,589	0.00	11,589	11,589	0.00
240	HEALTH INSURANCE	0	0	0	0.00	159,413	0.00	159,413	159,413	0.00
200	ASSOCIATED PAYROLL COST	0	0	0	0.00	403,664	0.00	403,664	403,664	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	19,824	0.00	19,824	19,824	0.00
300	PURCHASED SERVICES	0	0	0	0.00	19,824	0.00	19,824	19,824	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	0	0.00	8,000	0.00	8,000	8,000	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	8,000	0.00	8,000	8,000	0.00
690	GRANT INDIRECT CHARGES	0	0	0	0.00	70,000	0.00	70,000	70,000	0.00
600	OTHER OBJECTS	0	0	0	0.00	70,000	0.00	70,000	70,000	0.00
Total Function 1250	LESS RSTR PRGMS STU W/DIS	0	0	0	0.00	1,074,685	8.00	1,074,685	1,074,685	8.00
Function 1280	Alternative Education									
360	CHARTER SCHOOL PAYMENTS	0	0	0	0.00	146,353	0.00	146,353	146,353	0.00

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Fund 251	STUDENT INVESTMENT ACCOUNT									
300	PURCHASED SERVICES	0	0	0	0.00	146,353	0.00	146,353	146,353	0.00
Total Function 1280	Alternative Education	0	0	0	0.00	146,353	0.00	146,353	146,353	0.00
Function 1291	ENGL LANG LEARN/TRANSLAT									
111	LICENSED SALARIES	0	0	0	0.00	345,734	4.50	345,734	345,734	4.50
100	SALARIES	0	0	0	0.00	345,734	4.50	345,734	345,734	4.50
210	PUBLIC EMPLOYEES RETIREMENT	0	0	0	0.00	113,885	0.00	113,885	113,885	0.00
220	F I C A	0	0	0	0.00	26,449	0.00	26,449	26,449	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	0	0	0.00	6,984	0.00	6,984	6,984	0.00
240	HEALTH INSURANCE	0	0	0	0.00	89,901	0.00	89,901	89,901	0.00
200	ASSOCIATED PAYROLL COST	0	0	0	0.00	237,219	0.00	237,219	237,219	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	11,151	0.00	11,151	11,151	0.00
300	PURCHASED SERVICES	0	0	0	0.00	11,151	0.00	11,151	11,151	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	0	0.00	4,500	0.00	4,500	4,500	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	4,500	0.00	4,500	4,500	0.00
Total Function 1291	ENGL LANG LEARN/TRANSLAT	0	0	0	0.00	598,604	4.50	598,604	598,604	4.50
Major Function 1000	Instruction	0	0	0	0.00	4,206,348	46.50	4,206,348	4,206,348	46.50
Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES									
112	CLASSIFIED/CONF SALARIES	0	0	0	0.00	509,104	13.75	509,104	509,104	13.75
100	SALARIES	0	0	0	0.00	509,104	13.75	509,104	509,104	13.75
210	PUBLIC EMPLOYEES RETIREMENT	0	0	0	0.00	137,152	0.00	137,152	137,152	0.00
220	F I C A	0	0	0	0.00	38,945	0.00	38,945	38,945	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	0	0	0.00	10,439	0.00	10,439	10,439	0.00
240	HEALTH INSURANCE	0	0	0	0.00	296,490	0.00	296,490	296,490	0.00
200	ASSOCIATED PAYROLL COST	0	0	0	0.00	483,027	0.00	483,027	483,027	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	7,434	0.00	7,434	7,434	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	8,146	0.00	8,146	8,146	0.00
300	PURCHASED SERVICES	0	0	0	0.00	15,580	0.00	15,580	15,580	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	0	0.00	13,576	0.00	13,576	13,576	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	13,576	0.00	13,576	13,576	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 251	STUDENT INVESTMENT ACCOUNT									
Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES									
690	GRANT INDIRECT CHARGES	0	0	0	0.00	70,000	0.00	70,000	70,000	0.00
600	OTHER OBJECTS	0	0	0	0.00	70,000	0.00	70,000	70,000	0.00
Total Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES	0	0	0	0.00	1,091,286	13.75	1,091,286	1,091,286	13.75
Function 2120	GUIDANCE SRVCS DIRECTION									
111	LICENSED SALARIES	0	0	0	0.00	450,703	5.00	450,703	450,703	5.00
112	CLASSIFIED/CONF SALARIES	0	0	0	0.00	115,743	3.00	115,743	115,743	3.00
114	MANAGERIAL SALARIES	0	0	0	0.00	85,886	1.00	85,886	85,886	1.00
130	ADDITIONAL SALARY	0	0	0	0.00	80,000	0.00	80,000	80,000	0.00
100	SALARIES	0	0	0	0.00	732,333	9.00	732,333	732,333	9.00
210	PUBLIC EMPLOYEES RETIREMENT	0	0	0	0.00	244,781	0.00	244,781	244,781	0.00
220	F I C A	0	0	0	0.00	52,354	0.00	52,354	52,354	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	0	0	0.00	13,848	0.00	13,848	13,848	0.00
240	HEALTH INSURANCE	0	0	0	0.00	186,908	0.00	186,908	186,908	0.00
200	ASSOCIATED PAYROLL COST	0	0	0	0.00	497,890	0.00	497,890	497,890	0.00
380	PURCHASED SERVICES	0	0	0	0.00	340,000	0.00	340,000	340,000	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	4,956	0.00	4,956	4,956	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	1,800	0.00	1,800	1,800	0.00
300	PURCHASED SERVICES	0	0	0	0.00	346,756	0.00	346,756	346,756	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	0	0.00	40,000	0.00	40,000	40,000	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	0	0.00	8,000	0.00	8,000	8,000	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	48,000	0.00	48,000	48,000	0.00
690	GRANT INDIRECT CHARGES	0	0	0	0.00	80,000	0.00	80,000	80,000	0.00
600	OTHER OBJECTS	0	0	0	0.00	80,000	0.00	80,000	80,000	0.00
Total Function 2120	GUIDANCE SRVCS DIRECTION	0	0	0	0.00	1,704,979	9.00	1,704,979	1,704,979	9.00
Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES									
130	ADDITIONAL SALARY	0	0	0	0.00	62,400	0.00	62,400	62,400	0.00
100	SALARIES	0	0	0	0.00	62,400	0.00	62,400	62,400	0.00
340	TRAVEL	0	0	0	0.00	60,000	0.00	60,000	60,000	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	60,000	0.00	60,000	60,000	0.00

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Fund 251	STUDENT INVESTMENT ACCOUNT									
300	PURCHASED SERVICES	0	0	0	0.00	120,000	0.00	120,000	120,000	0.00
Total Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES	0	0	0	0.00	182,400	0.00	182,400	182,400	0.00
Function 2240	INSTRUCTIONAL STAFF DVLP									
124	TEMPORARY - CLASSIFIED	0	0	0	0.00	114,852	0.00	114,852	114,852	0.00
130	ADDITIONAL SALARY	0	0	0	0.00	415,000	0.00	415,000	415,000	0.00
100	SALARIES	0	0	0	0.00	529,852	0.00	529,852	529,852	0.00
340	TRAVEL	0	0	0	0.00	10,000	0.00	10,000	10,000	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	211,000	0.00	211,000	211,000	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	0	0.00	15,000	0.00	15,000	15,000	0.00
300	PURCHASED SERVICES	0	0	0	0.00	236,000	0.00	236,000	236,000	0.00
690	GRANT INDIRECT CHARGES	0	0	0	0.00	54,000	0.00	54,000	54,000	0.00
600	OTHER OBJECTS	0	0	0	0.00	54,000	0.00	54,000	54,000	0.00
Total Function 2240	INSTRUCTIONAL STAFF DVLP	0	0	0	0.00	819,852	0.00	819,852	819,852	0.00
Function 2410	OFFICE OF THE PRINC/ADM									
111	LICENSED SALARIES	0	0	0	0.00	434,688	5.00	434,688	434,688	5.00
113	ADMINISTRATOR SALARIES	0	0	0	0.00	594,527	5.00	594,527	594,527	5.00
130	ADDITIONAL SALARY	0	0	0	0.00	28,900	0.00	28,900	28,900	0.00
100	SALARIES	0	0	0	0.00	1,058,116	10.00	1,058,116	1,058,116	10.00
210	PUBLIC EMPLOYEES RETIREMENT	0	0	0	0.00	373,486	0.00	373,486	373,486	0.00
220	F I C A	0	0	0	0.00	80,944	0.00	80,944	80,944	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	0	0	0.00	21,311	0.00	21,311	21,311	0.00
240	HEALTH INSURANCE	0	0	0	0.00	208,347	0.00	208,347	208,347	0.00
200	ASSOCIATED PAYROLL COST	0	0	0	0.00	684,088	0.00	684,088	684,088	0.00
391	LICENSED SUBS - CONTRACTED	0	0	0	0.00	24,780	0.00	24,780	24,780	0.00
300	PURCHASED SERVICES	0	0	0	0.00	24,780	0.00	24,780	24,780	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	0	0.00	10,000	0.00	10,000	10,000	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	10,000	0.00	10,000	10,000	0.00
690	GRANT INDIRECT CHARGES	0	0	0	0.00	125,000	0.00	125,000	125,000	0.00
600	OTHER OBJECTS	0	0	0	0.00	125,000	0.00	125,000	125,000	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 251	STUDENT INVESTMENT ACCOUNT									
Total Function 2410	OFFICE OF THE PRINC/ADM	0	0	0	0.00	1,901,983	10.00	1,901,983	1,901,983	10.00
Function 2550	STUDENT TRANSPORTATION SERVICES									
330	STUDENT TRANSPORTATION SERVICES	0	0	0	0.00	16,000	0.00	16,000	16,000	0.00
300	PURCHASED SERVICES	0	0	0	0.00	16,000	0.00	16,000	16,000	0.00
640	DUES/FEES/MEMBERSHIP	0	0	0	0.00	16,000	0.00	16,000	16,000	0.00
600	OTHER OBJECTS	0	0	0	0.00	16,000	0.00	16,000	16,000	0.00
Total Function 2550	STUDENT TRANSPORTATION SERVICES	0	0	0	0.00	32,000	0.00	32,000	32,000	0.00
Function 2640	STAFF SERVICES									
130	ADDITIONAL SALARY	0	0	0	0.00	30,000	0.00	30,000	30,000	0.00
100	SALARIES	0	0	0	0.00	30,000	0.00	30,000	30,000	0.00
240	HEALTH INSURANCE	0	0	0	0.00	100,000	0.00	100,000	100,000	0.00
200	ASSOCIATED PAYROLL COST	0	0	0	0.00	100,000	0.00	100,000	100,000	0.00
380	PURCHASED SERVICES	0	0	0	0.00	47,000	0.00	47,000	47,000	0.00
300	PURCHASED SERVICES	0	0	0	0.00	47,000	0.00	47,000	47,000	0.00
Total Function 2640	STAFF SERVICES	0	0	0	0.00	177,000	0.00	177,000	177,000	0.00
Major Function 2000	Support Services	0	0	0	0.00	5,909,500	32.75	5,909,500	5,909,500	32.75
Total Fund 251	STUDENT INVESTMENT ACCOUNT	0	0	0	0.00	10,115,849	79.25	10,115,849	10,115,849	79.25

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 252	OREGON HIGH SCHOOL SUCCESS ACT (BM98)									
Function 1121	MIDDLE SCHOOL PROGRAMS									
111	LICENSED SALARIES	0	13,931	66,394	0.34	68,290	0.87	68,290	68,290	0.87
130	ADDITIONAL SALARY	74	0	185	0.00	0	0.00	0	0	0.00
100	SALARIES	74	13,931	66,579	0.34	68,290	0.87	68,290	68,290	0.87
210	PUBLIC EMPLOYEES RETIREMENT	25	4,665	23,973	0.00	21,904	0.00	21,904	21,904	0.00
220	F I C A	6	1,006	5,021	0.00	4,473	0.00	4,473	4,473	0.00
230	OTHER REQUIRED PAYROLL COSTS	1	267	1,344	0.00	1,181	0.00	1,181	1,181	0.00
240	HEALTH INSURANCE	0	3,185	20,641	0.00	15,338	0.00	15,338	15,338	0.00
200	ASSOCIATED PAYROLL COST	32	9,124	50,979	0.00	42,896	0.00	42,896	42,896	0.00
340	TRAVEL	799	0	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	0	1,719	0	0.00	1,650	0.00	1,650	1,650	0.00
300	PURCHASED SERVICES	799	1,719	0	0.00	1,650	0.00	1,650	1,650	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	8,235	690	5,118	0.00	19,781	0.00	19,781	19,781	0.00
420	TEXTBOOKS	0	2,966	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	3,413	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	39,499	30,072	30,000	0.00	29,625	0.00	29,625	29,625	0.00
400	SUPPLIES AND MATERIALS	47,735	37,141	35,118	0.00	49,406	0.00	49,406	49,406	0.00
540	DEPRECIABLE EQUIPMENT	0	41,541	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	41,541	0	0.00	0	0.00	0	0	0.00
Total Function 1121	MIDDLE SCHOOL PROGRAMS	48,640	103,456	152,676	0.34	162,242	0.87	162,242	162,242	0.87
Function 1122	MS EXTRA CURRICULAR PRGMS									
130	ADDITIONAL SALARY	0	0	0	0.00	352	0.00	352	352	0.00
100	SALARIES	0	0	0	0.00	352	0.00	352	352	0.00
210	PUBLIC EMPLOYEES RETIREMENT	0	0	0	0.00	80	0.00	80	80	0.00
220	F I C A	0	0	0	0.00	15	0.00	15	15	0.00
200	ASSOCIATED PAYROLL COST	0	0	0	0.00	95	0.00	95	95	0.00
340	TRAVEL	0	0	15,000	0.00	15,000	0.00	15,000	15,000	0.00
300	PURCHASED SERVICES	0	0	15,000	0.00	15,000	0.00	15,000	15,000	0.00
Total Function 1122	MS EXTRA CURRICULAR PRGMS	0	0	15,000	0.00	15,447	0.00	15,447	15,447	0.00
Function 1131	HIGH SCHOOL PROGRAMS									

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 252	OREGON HIGH SCHOOL SUCCESS ACT (BM98)									
Function 1131	HIGH SCHOOL PROGRAMS									
111	LICENSED SALARIES	113,552	129,641	292,926	2.33	338,088	5.00	338,088	338,088	5.00
112	CLASSIFIED/CONF SALARIES	0	20,383	19,800	1.00	41,291	1.00	41,291	41,291	1.00
121	LICENSED SUB SALARIES	137	119	0	0.00	188	0.00	188	188	0.00
124	TEMPORARY - CLASSIFIED	0	6,019	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	1,419	481	9,665	0.00	216	0.00	216	216	0.00
100	SALARIES	115,108	156,643	322,390	3.33	379,783	6.00	379,783	379,783	6.00
210	PUBLIC EMPLOYEES RETIREMENT	38,931	46,939	88,452	0.00	144,038	0.00	144,038	144,038	0.00
220	F I C A	9,255	13,609	27,263	0.00	37,602	0.00	37,602	37,602	0.00
230	OTHER REQUIRED PAYROLL COSTS	2,467	3,267	6,708	0.00	9,143	0.00	9,143	9,143	0.00
240	HEALTH INSURANCE	32,577	39,807	84,692	0.00	120,291	0.00	120,291	120,291	0.00
200	ASSOCIATED PAYROLL COST	83,230	103,622	207,116	0.00	311,073	0.00	311,073	311,073	0.00
340	TRAVEL	1,995	0	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	74	18	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	0	0	0	0.00	14,000	0.00	14,000	14,000	0.00
391	LICENSED SUBS - CONTRACTED	5,321	5,276	16,425	0.00	17,091	0.00	17,091	17,091	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	355	0.00	355	0.00	355	355	0.00
300	PURCHASED SERVICES	7,391	5,294	16,780	0.00	31,446	0.00	31,446	31,446	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	522	6,341	23,613	0.00	17,180	0.00	17,180	17,180	0.00
420	TEXTBOOKS	0	5,788	0	0.00	5,135	0.00	5,135	5,135	0.00
460	NON-CONSUMABLE ITEMS	0	67,211	63,098	0.00	61,844	0.00	61,844	61,844	0.00
470	COMPUTER SOFTWARE	26,333	19,750	19,875	0.00	19,940	0.00	19,940	19,940	0.00
480	COMPUTER HARDWARE UNDER 5000	1,500	2,757	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	28,355	101,847	106,586	0.00	104,099	0.00	104,099	104,099	0.00
540	DEPRECIABLE EQUIPMENT	0	11,492	7,152	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	11,492	7,152	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	38,851	61,116	128,568	0.00	159,247	0.00	159,247	159,247	0.00
600	OTHER OBJECTS	38,851	61,116	128,568	0.00	159,247	0.00	159,247	159,247	0.00
Total Function 1131	HIGH SCHOOL PROGRAMS	272,935	440,014	788,592	3.33	985,648	6.00	985,648	985,648	6.00
Function 1280	Alternative Education									
130	ADDITIONAL SALARY	0	0	1,666	0.00	0	0.00	0	0	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 252	OREGON HIGH SCHOOL SUCCESS ACT (BM98)									
100	SALARIES	0	0	1,666	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	0	0	549	0.00	0	0.00	0	0	0.00
220	F I C A	0	0	127	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	0	32	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	0	708	0.00	0	0.00	0	0	0.00
340	TRAVEL	0	2,094	284	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	2,094	284	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	16,569	13,192	0.00	6,632	0.00	6,632	6,632	0.00
430	LIBRARY BOOKS	0	479	135	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	42,675	37,578	0.00	62,334	0.00	62,334	62,334	0.00
470	COMPUTER SOFTWARE	1,373	1,373	1,375	0.00	1,373	0.00	1,373	1,373	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	135	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	1,373	61,096	52,415	0.00	70,339	0.00	70,339	70,339	0.00
540	DEPRECIABLE EQUIPMENT	0	38,015	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	38,015	0	0.00	0	0.00	0	0	0.00
Total Function 1280	Alternative Education	1,373	101,205	55,073	0.00	70,339	0.00	70,339	70,339	0.00
Major Function 1000	Instruction	322,948	644,675	1,011,340	3.67	1,233,676	6.87	1,233,676	1,233,676	6.87
Function 2120	GUIDANCE SRVCS DIRECTION									
111	LICENSED SALARIES	170,709	384,008	316,377	5.60	358,992	4.87	358,992	358,992	4.87
112	CLASSIFIED/CONF SALARIES	0	48,595	50,000	1.00	46,641	1.00	46,641	46,641	1.00
121	LICENSED SUB SALARIES	0	45	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	1,628	24,458	16,700	0.00	16,915	0.00	16,915	16,915	0.00
130	ADDITIONAL SALARY	37,141	65,122	63,751	0.00	52,403	0.00	52,403	52,403	0.00
100	SALARIES	209,478	522,229	446,829	6.60	474,951	5.87	474,951	474,951	5.87
210	PUBLIC EMPLOYEES RETIREMENT	66,105	156,718	55,119	0.00	157,343	0.00	157,343	157,343	0.00
220	F I C A	17,719	42,499	20,676	0.00	33,776	0.00	33,776	33,776	0.00
230	OTHER REQUIRED PAYROLL COSTS	4,435	10,358	3,110	0.00	8,414	0.00	8,414	8,414	0.00
240	HEALTH INSURANCE	24,895	104,308	59,375	0.00	148,352	0.00	148,352	148,352	0.00
200	ASSOCIATED PAYROLL COST	113,154	313,883	138,280	0.00	347,885	0.00	347,885	347,885	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	50,000	13,061	0.00	56,939	0.00	56,939	56,939	0.00
340	TRAVEL	29,921	26,734	190	0.00	3,706	0.00	3,706	3,706	0.00

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Fund 252 OREGON HIGH SCHOOL SUCCESS ACT (BM98)										
Function 2120	GUIDANCE SRVCS DIRECTION									
350	COMMUNICATION	0	11	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	22	24,548	0	0.00	1,568	0.00	1,568	1,568	0.00
391	LICENSED SUBS - CONTRACTED	3,585	33,827	33,030	0.00	44,974	0.00	44,974	44,974	0.00
300	PURCHASED SERVICES	33,527	135,120	46,281	0.00	107,187	0.00	107,187	107,187	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	7,023	67,847	24,260	0.00	14,612	0.00	14,612	14,612	0.00
420	TEXTBOOKS	499	3,349	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	0	1,391	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	136	75,181	6,660	0.00	114	0.00	114	114	0.00
480	COMPUTER HARDWARE UNDER 5000	2,000	8,142	0	0.00	54	0.00	54	54	0.00
400	SUPPLIES AND MATERIALS	9,658	155,911	30,920	0.00	14,780	0.00	14,780	14,780	0.00
540	DEPRECIABLE EQUIPMENT	0	13,020	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	13,020	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	0	167	10,541	0.00	12,005	0.00	12,005	12,005	0.00
600	OTHER OBJECTS	0	167	10,541	0.00	12,005	0.00	12,005	12,005	0.00
Total Function 2120	GUIDANCE SRVCS DIRECTION	365,818	1,140,329	672,850	6.60	956,808	5.87	956,808	956,808	5.87
Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES									
111	LICENSED SALARIES	63,489	64,522	290,400	1.00	393,105	5.20	393,105	393,105	5.20
113	ADMINISTRATOR SALARIES	56,233	117,726	119,000	0.88	126,592	0.88	126,592	126,592	0.88
117	UNUSED VACATION PAY OUT	0	1,413	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	600	4,282	5,538	0.00	6,417	0.00	6,417	6,417	0.00
100	SALARIES	120,322	187,944	414,938	1.88	526,114	6.08	526,114	526,114	6.08
210	PUBLIC EMPLOYEES RETIREMENT	36,900	52,592	157,966	0.00	175,017	0.00	175,017	175,017	0.00
220	F I C A	9,890	14,093	38,145	0.00	40,720	0.00	40,720	40,720	0.00
230	OTHER REQUIRED PAYROLL COSTS	1,385	3,619	7,711	0.00	11,981	0.00	11,981	11,981	0.00
240	HEALTH INSURANCE	21,470	43,687	94,410	0.00	118,333	0.00	118,333	118,333	0.00
200	ASSOCIATED PAYROLL COST	69,646	113,990	298,232	0.00	346,051	0.00	346,051	346,051	0.00
340	TRAVEL	962	11,211	23,074	0.00	16,000	0.00	16,000	16,000	0.00
350	COMMUNICATION	0	45	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	6,500	13,000	17,000	0.00	17,000	0.00	17,000	17,000	0.00
391	LICENSED SUBS - CONTRACTED	0	5,491	1,375	0.00	7,880	0.00	7,880	7,880	0.00

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Fund 252	OREGON HIGH SCHOOL SUCCESS ACT (BM98)									
300	PURCHASED SERVICES	7,462	29,747	41,449	0.00	40,880	0.00	40,880	40,880	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	10,053	2,902	0.00	5,791	0.00	5,791	5,791	0.00
420	TEXTBOOKS	0	1,942	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	12	148	1,000	0.00	1,000	0.00	1,000	1,000	0.00
460	NON-CONSUMABLE ITEMS	280	9,760	578,958	0.00	620,000	0.00	620,000	620,000	0.00
480	COMPUTER HARDWARE UNDER 5000	1,029	1,804	1,320	0.00	1,666	0.00	1,666	1,666	0.00
400	SUPPLIES AND MATERIALS	1,321	23,707	584,180	0.00	628,457	0.00	628,457	628,457	0.00
Total Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES	198,751	355,388	1,338,800	1.88	1,541,502	6.08	1,541,502	1,541,502	6.08
Function 2240	INSTRUCTIONAL STAFF DVLP									
130	ADDITIONAL SALARY	3,262	13,183	3,405	0.00	3,964	0.00	3,964	3,964	0.00
100	SALARIES	3,262	13,183	3,405	0.00	3,964	0.00	3,964	3,964	0.00
210	PUBLIC EMPLOYEES RETIREMENT	971	4,067	940	0.00	1,229	0.00	1,229	1,229	0.00
220	F I C A	249	1,007	260	0.00	309	0.00	309	309	0.00
230	OTHER REQUIRED PAYROLL COSTS	63	255	75	0.00	58	0.00	58	58	0.00
200	ASSOCIATED PAYROLL COST	1,283	5,329	1,275	0.00	1,596	0.00	1,596	1,596	0.00
320	PROPERTY SERVICES	0	2,988	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	4,551	26,112	6,195	0.00	56,082	0.00	56,082	56,082	0.00
380	PURCHASED SERVICES	3,381	52,143	110,000	0.00	120,000	0.00	120,000	120,000	0.00
391	LICENSED SUBS - CONTRACTED	6,945	7,610	1,340	0.00	9,378	0.00	9,378	9,378	0.00
300	PURCHASED SERVICES	14,877	88,853	117,535	0.00	185,460	0.00	185,460	185,460	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	5,198	360	0.00	1,788	0.00	1,788	1,788	0.00
430	LIBRARY BOOKS	0	185	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	5,383	360	0.00	1,788	0.00	1,788	1,788	0.00
Total Function 2240	INSTRUCTIONAL STAFF DVLP	19,422	112,748	122,575	0.00	192,808	0.00	192,808	192,808	0.00
Function 2410	OFFICE OF THE PRINC/ADM									
113	ADMINISTRATOR SALARIES	53,795	69,469	84,185	0.50	119,189	1.00	119,189	119,189	1.00
117	UNUSED VACATION PAY OUT	0	341	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	0	275	0	0.00	0	0.00	0	0	0.00
100	SALARIES	53,795	70,085	84,185	0.50	119,189	1.00	119,189	119,189	1.00
210	PUBLIC EMPLOYEES RETIREMENT	16,759	21,288	26,445	0.00	45,322	0.00	45,322	45,322	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 252	OREGON HIGH SCHOOL SUCCESS ACT (BM98)									
Function 2410	OFFICE OF THE PRINC/ADM									
220	F I C A	4,038	5,280	6,310	0.00	10,765	0.00	10,765	10,765	0.00
230	OTHER REQUIRED PAYROLL COSTS	1,036	953	1,170	0.00	2,332	0.00	2,332	2,332	0.00
240	HEALTH INSURANCE	5,282	6,046	9,770	0.00	21,395	0.00	21,395	21,395	0.00
200	ASSOCIATED PAYROLL COST	27,115	33,567	43,695	0.00	79,814	0.00	79,814	79,814	0.00
Total Function 2410	OFFICE OF THE PRINC/ADM	80,910	103,653	127,880	0.50	199,002	1.00	199,002	199,002	1.00
Function 2540	OPERATION AND MAINT OF PLANT SERVICES									
540	DEPRECIABLE EQUIPMENT	0	19,310	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	19,310	0	0.00	0	0.00	0	0	0.00
Total Function 2540	OPERATION AND MAINT OF PLANT SERVICES	0	19,310	0	0.00	0	0.00	0	0	0.00
Function 2550	STUDENT TRANSPORTATION SERVICES									
330	STUDENT TRANSPORTATION SERVICES	26,943	38,772	21,810	0.00	72,799	0.00	72,799	72,799	0.00
391	LICENSED SUBS - CONTRACTED	0	450	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	26,943	39,222	21,810	0.00	72,799	0.00	72,799	72,799	0.00
Total Function 2550	STUDENT TRANSPORTATION SERVICES	26,943	39,222	21,810	0.00	72,799	0.00	72,799	72,799	0.00
Function 2640	STAFF SERVICES									
430	LIBRARY BOOKS	0	61	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	61	0	0.00	0	0.00	0	0	0.00
Total Function 2640	STAFF SERVICES	0	61	0	0.00	0	0.00	0	0	0.00
Function 2660	TECHNOLOGY SERVICES									
480	COMPUTER HARDWARE UNDER 5000	823	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	823	0	0	0.00	0	0.00	0	0	0.00
Total Function 2660	TECHNOLOGY SERVICES	823	0	0	0.00	0	0.00	0	0	0.00
Major Function 2000	Support Services	692,666	1,770,711	2,283,915	8.98	2,962,919	12.95	2,962,919	2,962,919	12.95
Total Fund 252	OREGON HIGH SCHOOL SUCCESS ACT (BM98)	1,015,614	2,415,386	3,295,255	12.65	4,196,595	19.82	4,196,595	4,196,595	19.82

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270 STATE, COUNTY, PRIVATE GRANTS FUND										
Function 1111	PRIMARY PROGRAMS									
111	LICENSED SALARIES	15,037	0	0	0.00	0	0.00	0	0	0.00
112	CLASSIFIED/CONF SALARIES	4,536	4,764	0	0.00	0	0.00	0	0	0.00
122	CLASSIFIED SUB SALARIES	14	0	0	0.00	0	0.00	0	0	0.00
123	TEMPORARY - LICENSED	5,455	13,453	9,200	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	82,161	80,953	145,045	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	1,577	6,368	1,792	0.00	0	0.00	0	0	0.00
100	SALARIES	108,780	105,537	156,037	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	12,677	12,804	0	0.00	0	0.00	0	0	0.00
220	F I C A	8,313	8,064	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	946	969	0	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	4,651	2,168	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	26,587	24,006	0	0.00	0	0.00	0	0	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	13,487	25,310	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	725	111	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	18,613	12,569	5,399	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	52	158	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	2,580	5,060	2,240	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	1,447	5,147	(4,967)	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	2,212	4,258	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	39,116	52,614	2,672	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	61,488	74,301	951,421	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	35,404	6,659	108,060	0.00	670,100	0.00	670,100	670,100	0.00
430	LIBRARY BOOKS	1,163	1,336	489	0.00	0	0.00	0	0	0.00
440	PERIODICALS	1,070	(890)	13,649	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	21,612	30,199	3,255	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	1,056	100	999	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	13,835	20,724	3,950	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	135,630	132,429	1,081,823	0.00	670,100	0.00	670,100	670,100	0.00
640	DUES/FEES/MEMBERSHIP	587	934	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	587	934	0	0.00	0	0.00	0	0	0.00
Total Function 1111 PRIMARY PROGRAMS		310,700	315,520	1,240,532	0.00	670,100	0.00	670,100	670,100	0.00

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Fund 270 STATE, COUNTY, PRIVATE GRANTS FUND										
Function 1113	ELEM EXTRA-CURRICULAR PRG									
124	TEMPORARY - CLASSIFIED	23,967	24,698	26,618	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	16,544	20,496	22,322	0.00	0	0.00	0	0	0.00
100	SALARIES	40,511	45,194	48,940	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	7,590	10,885	0	0.00	0	0.00	0	0	0.00
220	F I C A	3,069	3,441	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	485	609	0	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	0	670	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	11,144	15,604	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	799	889	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	10,361	6,495	21,668	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	244	15	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	11,404	7,399	21,668	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	8,153	9,495	62,008	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	576	0	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	79	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	8,808	9,495	62,008	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	750	1,101	450	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	750	1,101	450	0.00	0	0.00	0	0	0.00
Total Function 1113 ELEM EXTRA-CURRICULAR PRG		72,617	78,794	133,066	0.00	0	0.00	0	0	0.00
Function 1121	MIDDLE SCHOOL PROGRAMS									
111	LICENSED SALARIES	0	0	(52,045)	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	0	565	2,700	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	11,418	21,879	(47)	0.00	0	0.00	0	0	0.00
100	SALARIES	11,418	22,443	(49,392)	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	3,234	6,183	(18,464)	0.00	0	0.00	0	0	0.00
220	F I C A	869	1,707	(3,923)	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	221	420	(1,067)	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	0	0	(17,365)	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	4,324	8,310	(40,820)	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	3,183	3,425	350	0.00	0	0.00	0	0	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270 STATE, COUNTY, PRIVATE GRANTS FUND										
Function 1121	MIDDLE SCHOOL PROGRAMS									
340	TRAVEL	23,741	11,355	4,317	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	8	70	0	0.00	0	0.00	0	0	0.00
373	TUITION PMTS PRVT SCHOOL	121,500	129,730	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	8,657	4,025	7,708	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	3,696	3,610	1,113	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	919	0	0.00	0	0.00	0	0	0.00
394	EVENTS MONITORS OR TUTORS	0	323	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	160,786	153,457	13,488	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	65,052	57,048	249,533	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	0	0	101,148	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	0	42	0	0.00	0	0.00	0	0	0.00
440	PERIODICALS	1,027	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	20,190	19,692	45,569	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	3,661	1,153	(30,000)	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	6,301	332	130	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	96,231	78,266	366,380	0.00	0	0.00	0	0	0.00
540	DEPRECIABLE EQUIPMENT	0	21,284	9,009	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	21,284	9,009	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	3,966	2,564	303	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	3,966	2,564	303	0.00	0	0.00	0	0	0.00
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Total Function 1121	MIDDLE SCHOOL PROGRAMS	276,725	286,324	298,967	0.00	0	0.00	0	0	0.00
Function 1122	MS EXTRA CURRICULAR PRGMS									
130	ADDITIONAL SALARY	16,721	3,100	24,344	0.00	0	0.00	0	0	0.00
100	SALARIES	16,721	3,100	24,344	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	4,633	873	0	0.00	0	0.00	0	0	0.00
220	F I C A	1,275	237	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	311	60	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	6,219	1,170	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	0	216	(15,000)	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	5,357	(2,579)	350	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	0	225	0	0.00	0	0.00	0	0	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
300	PURCHASED SERVICES	5,357	(2,138)	(14,650)	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	846	2,331	332,905	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	846	2,331	332,905	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	0	0	1,012	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	0	1,012	0.00	0	0.00	0	0	0.00
Total Function 1122	MS EXTRA CURRICULAR PRGMS	29,143	4,463	343,611	0.00	0	0.00	0	0	0.00
Function 1131	HIGH SCHOOL PROGRAMS									
111	LICENSED SALARIES	0	0	(148,297)	0.00	0	0.00	0	0	0.00
112	CLASSIFIED/CONF SALARIES	0	0	20,367	0.00	0	0.00	0	0	0.00
121	LICENSED SUB SALARIES	386	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	0	875	11,703	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	22,046	17,201	(3,251)	0.00	0	0.00	0	0	0.00
100	SALARIES	22,433	18,077	(119,479)	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	5,455	2,858	(25,098)	0.00	0	0.00	0	0	0.00
220	F I C A	1,352	781	(12,185)	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	346	222	(3,174)	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	43	0	(25,783)	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	7,195	3,861	(66,240)	0.00	0	0.00	0	0	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	58,832	55,860	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	9,998	5,542	5,370	0.00	0	0.00	0	0	0.00
340	TRAVEL	16,779	31,595	2,269	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	735	1,184	1,178	0.00	0	0.00	0	0	0.00
374	OTHER TUITION PAYMENTS	6,500	5,000	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	29,140	13,085	7,206	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	3,088	7,690	(15,674)	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	0	(161)	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	125,072	119,957	189	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	102,606	82,267	291,293	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	28,756	29,475	103,660	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	1,953	2,900	782	0.00	0	0.00	0	0	0.00
440	PERIODICALS	1,200	0	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	37,192	63,738	(48,805)	0.00	0	0.00	0	0	0.00

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Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 1131	HIGH SCHOOL PROGRAMS									
470	COMPUTER SOFTWARE	14,375	11,865	(19,421)	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	66,913	38,278	1,672	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	252,996	228,522	329,181	0.00	0	0.00	0	0	0.00
540	DEPRECIABLE EQUIPMENT	38,800	22,822	(7,152)	0.00	0	0.00	0	0	0.00
550	COMPUTER HARDWARE OVER 5000	0	8,934	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	38,800	31,756	(7,152)	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	51,326	54,145	33,859	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	1,852	3,350	(128,568)	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	53,178	57,495	(94,709)	0.00	0	0.00	0	0	0.00
Total Function 1131	HIGH SCHOOL PROGRAMS	499,673	459,667	41,791	0.00	0	0.00	0	0	0.00
Function 1132	HS EXTRA CURRICULAR PRGMS									
124	TEMPORARY - CLASSIFIED	842	847	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	149,708	171,507	100,816	0.00	0	0.00	0	0	0.00
100	SALARIES	150,551	172,354	100,816	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	12,647	12,691	9,087	0.00	0	0.00	0	0	0.00
220	F I C A	11,437	13,006	6,289	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	1,066	1,240	705	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	2	0	210	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	25,152	26,937	16,290	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	6,045	16,578	9,629	0.00	0	0.00	0	0	0.00
340	TRAVEL	130,371	91,331	41,785	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	903	963	621	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	50,145	61,850	47,343	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	111	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	187,576	170,721	99,378	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	92,888	104,377	1,289,394	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	2,471	4,493	795	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	0	179	24	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	9,180	10,193	5,613	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	203	626	1,529	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	1,987	711	1,229	0.00	0	0.00	0	0	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
400	SUPPLIES AND MATERIALS	106,729	120,578	1,298,584	0.00	0	0.00	0	0	0.00
540	DEPRECIABLE EQUIPMENT	0	0	23,136	0.00	0	0.00	0	0	0.00
550	COMPUTER HARDWARE OVER 5000	8,484	0	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	8,484	0	23,136	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	12,973	14,591	17,014	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	12,973	14,591	17,014	0.00	0	0.00	0	0	0.00
Total Function 1132	HS EXTRA CURRICULAR PRGMS	491,464	505,181	1,555,217	0.00	0	0.00	0	0	0.00
Function 1140	PRE-KINDERGARTEN PROGRAMS									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	0	0	61,343	0.00	0	0.00	0	0	0.00
330	STUDENT TRANSPORTATION SERVICES	0	0	(62,738)	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	0	(1,395)	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	0	0	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 1140	PRE-KINDERGARTEN PROGRAMS	0	0	(1,395)	0.00	0	0.00	0	0	0.00
Function 1210	PRMS FOR TALENTED &GIFTED									
340	TRAVEL	0	0	350	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	723	2,315	1,040	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	723	2,315	1,390	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	131	502	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	131	502	0.00	0	0.00	0	0	0.00
Total Function 1210	PRMS FOR TALENTED &GIFTED	723	2,446	1,892	0.00	0	0.00	0	0	0.00
Function 1220	RSTRCTVE PRGMS STU W/DISB									
111	LICENSED SALARIES	61,713	62,435	65,471	0.84	67,435	0.84	67,435	67,435	0.84
112	CLASSIFIED/CONF SALARIES	5,447	5,737	5,909	0.17	6,086	0.17	6,086	6,086	0.17
100	SALARIES	67,160	68,172	71,380	1.01	73,522	1.01	73,522	73,522	1.01
210	PUBLIC EMPLOYEES RETIREMENT	22,077	21,720	26,726	0.00	27,528	0.00	27,528	27,528	0.00
220	F I C A	5,088	5,166	5,461	0.00	5,625	0.00	5,625	5,625	0.00
230	OTHER REQUIRED PAYROLL COSTS	1,295	1,321	1,378	0.00	1,486	0.00	1,486	1,486	0.00
240	HEALTH INSURANCE	17,967	21,304	20,767	0.00	21,186	0.00	21,186	21,186	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
200	ASSOCIATED PAYROLL COST	46,427	49,511	54,333	0.00	55,825	0.00	55,825	55,825	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	933,006	1,165,020	801,610	0.00	897,300	0.00	897,300	897,300	0.00
320	PROPERTY SERVICES	1,400	1,400	2,210	0.00	2,500	0.00	2,500	2,500	0.00
340	TRAVEL	669	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	935,074	1,166,420	803,820	0.00	899,800	0.00	899,800	899,800	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	680	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	680	0	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	2,722	0	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	2,722	0	0	0.00	0	0.00	0	0	0.00
Total Function 1220	RSTRCTVE PRGMS STU W/DISB	1,052,063	1,284,103	929,533	1.01	1,029,147	1.01	1,029,147	1,029,147	1.01
Function 1250	LESS RSTR PRGMS STU W/DIS									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	254,195	268,033	242,140	0.00	271,200	0.00	271,200	271,200	0.00
300	PURCHASED SERVICES	254,195	268,033	242,140	0.00	271,200	0.00	271,200	271,200	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	46	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	46	0	0	0.00	0	0.00	0	0	0.00
Total Function 1250	LESS RSTR PRGMS STU W/DIS	254,241	268,033	242,140	0.00	271,200	0.00	271,200	271,200	0.00
Function 1260	EARLY INTERVENTION PRGMS									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	260,649	235,559	252,000	0.00	282,300	0.00	282,300	282,300	0.00
300	PURCHASED SERVICES	260,649	235,559	252,000	0.00	282,300	0.00	282,300	282,300	0.00
Total Function 1260	EARLY INTERVENTION PRGMS	260,649	235,559	252,000	0.00	282,300	0.00	282,300	282,300	0.00
Function 1271	REMEDIATION PROGRAMS									
390	OTHER GEN PROF SERVICES	0	0	0	0.00	85,000	0.00	85,000	85,000	0.00
300	PURCHASED SERVICES	0	0	0	0.00	85,000	0.00	85,000	85,000	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	43	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	43	0	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	0	0	0	0.00	5,000	0.00	5,000	5,000	0.00
600	OTHER OBJECTS	0	0	0	0.00	5,000	0.00	5,000	5,000	0.00
Total Function 1271	REMEDIATION PROGRAMS	0	43	0	0.00	90,000	0.00	90,000	90,000	0.00

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Fund 270 STATE, COUNTY, PRIVATE GRANTS FUND										
Function 1280	Alternative Education									
130	ADDITIONAL SALARY	0	0	(1,666)	0.00	0	0.00	0	0	0.00
100	SALARIES	0	0	(1,666)	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	0	0	(549)	0.00	0	0.00	0	0	0.00
220	F I C A	0	0	(127)	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	0	(32)	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	0	(708)	0.00	0	0.00	0	0	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	30,000	23,100	131,740	0.00	147,600	0.00	147,600	147,600	0.00
340	TRAVEL	786	0	(284)	0.00	0	0.00	0	0	0.00
374	OTHER TUITION PAYMENTS	0	1,000	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	30,786	24,100	131,456	0.00	147,600	0.00	147,600	147,600	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	1,092	0	(13,192)	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	0	0	(135)	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	8,322	(37,578)	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	0	0	(1,375)	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	(135)	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	1,092	8,322	(52,415)	0.00	0	0.00	0	0	0.00
Total Function 1280 Alternative Education		31,878	32,422	76,667	0.00	147,600	0.00	147,600	147,600	0.00
Function 1291	ENGL LANG LEARN/TRANSLAT									
130	ADDITIONAL SALARY	0	92	0	0.00	0	0.00	0	0	0.00
100	SALARIES	0	92	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	0	26	0	0.00	0	0.00	0	0	0.00
220	F I C A	0	7	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	2	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	35	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	1,118	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	0	0	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	0	1,118	0.00	0	0.00	0	0	0.00
Total Function 1291 ENGL LANG LEARN/TRANSLAT		0	127	1,118	0.00	0	0.00	0	0	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 1299	OTHER DESIGNATED PROGRAMS									
111	LICENSED SALARIES	109,436	114,895	120,139	1.85	59,133	1.00	59,133	59,133	1.00
112	CLASSIFIED/CONF SALARIES	23,475	24,738	26,075	0.88	27,681	0.88	27,681	27,681	0.88
113	ADMINISTRATOR SALARIES	4,160	5,160	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	972	138	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	2,569	3,970	(6,829)	0.00	656,898	0.00	656,898	656,898	0.00
100	SALARIES	140,613	148,901	139,385	2.73	743,712	1.88	743,712	743,712	1.88
210	PUBLIC EMPLOYEES RETIREMENT	42,306	45,190	50,131	0.00	26,936	0.00	26,936	26,936	0.00
220	F I C A	10,784	11,468	11,185	0.00	6,641	0.00	6,641	6,641	0.00
230	OTHER REQUIRED PAYROLL COSTS	2,803	3,043	2,834	0.00	1,766	0.00	1,766	1,766	0.00
240	HEALTH INSURANCE	48,378	50,412	135,187	0.00	394,000	0.00	394,000	394,000	0.00
200	ASSOCIATED PAYROLL COST	104,271	110,113	199,338	0.00	429,343	0.00	429,343	429,343	0.00
320	PROPERTY SERVICES	0	120	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	1,107	1,513	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	899	915	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	460	0	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	0	141,510	0.00	768,885	0.00	768,885	768,885	0.00
391	LICENSED SUBS - CONTRACTED	334	5,999	0	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	527	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	3,328	8,546	141,510	0.00	768,885	0.00	768,885	768,885	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	4,869	10,695	114,469	0.00	2,764,260	0.00	2,764,260	2,764,260	0.00
420	TEXTBOOKS	205	282	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	166	0	0	0.00	0	0.00	0	0	0.00
440	PERIODICALS	0	30	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	1,954	0	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	505	120	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	252	2,388	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	7,951	13,515	114,469	0.00	2,764,260	0.00	2,764,260	2,764,260	0.00
540	DEPRECIABLE EQUIPMENT	0	5,057	69,390	0.00	57,685	0.00	57,685	57,685	0.00
500	CAPITAL OUTLAY	0	5,057	69,390	0.00	57,685	0.00	57,685	57,685	0.00
640	DUES/FEES/MEMBERSHIP	0	0	64,827	0.00	67,360	0.00	67,360	67,360	0.00
690	GRANT INDIRECT CHARGES	12,183	11,113	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	12,183	11,113	64,827	0.00	67,360	0.00	67,360	67,360	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270 STATE, COUNTY, PRIVATE GRANTS FUND										
Total Function 1299	OTHER DESIGNATED PROGRAMS	268,345	297,245	728,919	2.73	4,831,245	1.88	4,831,245	4,831,245	1.88
Major Function 1000	Instruction	3,548,221	3,769,925	5,844,060	3.74	7,321,591	2.89	7,321,591	7,321,591	2.89
Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES									
124	TEMPORARY - CLASSIFIED	0	186	0	0.00	0	0.00	0	0	0.00
100	SALARIES	0	186	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	0	41	0	0.00	0	0.00	0	0	0.00
220	F I C A	0	14	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	1	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	0	56	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	13,748	8,848	2,940	0.00	3,300	0.00	3,300	3,300	0.00
300	PURCHASED SERVICES	13,748	8,848	2,940	0.00	3,300	0.00	3,300	3,300	0.00
Total Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES	13,748	9,090	2,940	0.00	3,300	0.00	3,300	3,300	0.00
Function 2120	GUIDANCE SRVCS DIRECTION									
111	LICENSED SALARIES	29,150	24,192	114,566	0.40	24,860	0.40	24,860	24,860	0.40
112	CLASSIFIED/CONF SALARIES	0	0	(5,934)	0.00	0	0.00	0	0	0.00
114	MANAGERIAL SALARIES	78,583	80,866	83,385	1.00	85,886	1.00	85,886	85,886	1.00
117	UNUSED VACATION PAY OUT	0	0	959	0.00	987	0.00	987	987	0.00
124	TEMPORARY - CLASSIFIED	4,081	2,511	7,924	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	26,896	30,576	(46,551)	0.00	0	0.00	0	0	0.00
100	SALARIES	138,711	138,145	154,348	1.40	111,734	1.40	111,734	111,734	1.40
210	PUBLIC EMPLOYEES RETIREMENT	48,813	47,343	142,888	0.00	36,805	0.00	36,805	36,805	0.00
220	F I C A	13,057	13,263	24,778	0.00	8,548	0.00	8,548	8,548	0.00
230	OTHER REQUIRED PAYROLL COSTS	3,261	3,354	8,183	0.00	2,263	0.00	2,263	2,263	0.00
240	HEALTH INSURANCE	28,140	26,860	98,969	0.00	31,785	0.00	31,785	31,785	0.00
200	ASSOCIATED PAYROLL COST	93,272	90,820	274,818	0.00	79,400	0.00	79,400	79,400	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	66,506	67,006	(13,061)	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	6,524	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	67,160	46,958	(190)	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	823	445	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	6,142	30,759	0	0.00	0	0.00	0	0	0.00

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Fund 270 STATE, COUNTY, PRIVATE GRANTS FUND										
Function 2120	GUIDANCE SRVCS DIRECTION									
391	LICENSED SUBS - CONTRACTED	520	2,880	(33,030)	0.00	0	0.00	0	0	0.00
394	EVENTS MONITORS OR TUTORS	0	1,811	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	147,675	149,858	(46,281)	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	19,575	23,041	(23,371)	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	1,038	0	0	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	4,009	1,750	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	816	380	(6,660)	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	120	68	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	2,043	154	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	27,600	25,393	(30,031)	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	9,720	901	(10,541)	0.00	0	0.00	0	0	0.00
650	INSURANCE AND JUDGEMENTS	1,197	0	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	14,456	10,549	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	25,373	11,450	(10,541)	0.00	0	0.00	0	0	0.00
Total Function 2120	GUIDANCE SRVCS DIRECTION	432,630	415,665	342,312	1.40	191,134	1.40	191,134	191,134	1.40
Function 2130	HEALTH SERVICES									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	3,812	14,753	5,010	0.00	5,700	0.00	5,700	5,700	0.00
300	PURCHASED SERVICES	3,812	14,753	5,010	0.00	5,700	0.00	5,700	5,700	0.00
Total Function 2130	HEALTH SERVICES	3,812	14,753	5,010	0.00	5,700	0.00	5,700	5,700	0.00
Function 2140	PSYCHOLOGICAL SERVICES									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	117,683	122,490	347,280	0.00	389,000	0.00	389,000	389,000	0.00
300	PURCHASED SERVICES	117,683	122,490	347,280	0.00	389,000	0.00	389,000	389,000	0.00
Total Function 2140	PSYCHOLOGICAL SERVICES	117,683	122,490	347,280	0.00	389,000	0.00	389,000	389,000	0.00
Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES									
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	535,675	558,582	751,780	0.00	842,100	0.00	842,100	842,100	0.00
300	PURCHASED SERVICES	535,675	558,582	751,780	0.00	842,100	0.00	842,100	842,100	0.00
Total Function 2150	SPEECH PATH AND AUDIOLOGY SERVICES	535,675	558,582	751,780	0.00	842,100	0.00	842,100	842,100	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 2190	STUDENT SERVICES DIRECTION									
113	ADMINISTRATOR SALARIES	13,259	13,495	14,202	0.10	15,081	0.10	15,081	15,081	0.10
117	UNUSED VACATION PAY OUT	1,009	0	0	0.00	591	0.00	591	591	0.00
100	SALARIES	14,269	13,495	14,202	0.10	15,672	0.10	15,672	15,672	0.10
210	PUBLIC EMPLOYEES RETIREMENT	1,476	4,523	5,452	0.00	6,017	0.00	6,017	6,017	0.00
220	F I C A	922	1,004	1,086	0.00	1,199	0.00	1,199	1,199	0.00
230	OTHER REQUIRED PAYROLL COSTS	112	259	273	0.00	315	0.00	315	315	0.00
240	HEALTH INSURANCE	2,329	2,273	2,939	0.00	5,854	0.00	5,854	5,854	0.00
200	ASSOCIATED PAYROLL COST	4,839	8,059	9,751	0.00	13,385	0.00	13,385	13,385	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 2190	STUDENT SERVICES DIRECTION	19,107	21,555	23,953	0.10	29,058	0.10	29,058	29,058	0.10
Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES									
111	LICENSED SALARIES	0	0	(221,994)	0.17	0	0.00	0	0	0.00
113	ADMINISTRATOR SALARIES	0	0	2,314	0.00	0	0.00	0	0	0.00
117	UNUSED VACATION PAY OUT	0	0	1,456	0.00	0	0.00	0	0	0.00
121	LICENSED SUB SALARIES	1,189	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	0	317	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	1,621	18,420	(4,338)	0.00	0	0.00	0	0	0.00
100	SALARIES	2,809	18,737	(222,563)	0.17	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	537	5,508	(94,597)	0.00	0	0.00	0	0	0.00
220	F I C A	210	1,420	(23,429)	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	38	365	(4,005)	0.00	0	0.00	0	0	0.00
240	HEALTH INSURANCE	61	0	(52,474)	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	846	7,293	(174,506)	0.00	0	0.00	0	0	0.00
340	TRAVEL	12,343	8,210	(23,074)	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	0	0	(17,000)	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	39,629	739	(1,375)	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	0	208	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	51,972	9,157	(41,449)	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	338	2,795	(2,902)	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	0	0	(1,000)	0.00	0	0.00	0	0	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES									
460	NON-CONSUMABLE ITEMS	0	0	(584,458)	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	0	545	(1,320)	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	338	3,340	(589,680)	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	0	889	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	889	0	0.00	0	0.00	0	0	0.00
Total Function 2210	IMPROVEMENT OF INSTRUCTION SERVICES	55,965	39,417	(1,028,198)	0.17	0	0.00	0	0	0.00
Function 2220	EDUCATIONAL MEDIA SERVICES									
410	CONSUMABLE SUPPLIES AND MATERIALS	3,827	1,398	8,486	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	4,385	3,118	2,069	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	654	128	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	150	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	8,361	5,169	10,682	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	95	0	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	95	0	0	0.00	0	0.00	0	0	0.00
Total Function 2220	EDUCATIONAL MEDIA SERVICES	8,456	5,169	10,682	0.00	0	0.00	0	0	0.00
Function 2240	INSTRUCTIONAL STAFF DVLP									
111	LICENSED SALARIES	204,419	273,314	263,339	3.75	295,115	3.50	295,115	295,115	3.50
112	CLASSIFIED/CONF SALARIES	65,834	68,836	72,122	1.41	75,727	1.41	75,727	75,727	1.41
113	ADMINISTRATOR SALARIES	11,878	12,753	13,144	0.10	13,463	0.10	13,463	13,463	0.10
114	MANAGERIAL SALARIES	99,681	100,580	105,625	1.00	108,794	1.00	108,794	108,794	1.00
117	UNUSED VACATION PAY OUT	1,402	279	8,412	0.00	1,621	0.00	1,621	1,621	0.00
121	LICENSED SUB SALARIES	568	0	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	(458)	(241)	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	47,494	54,661	5,375	0.00	780	0.00	780	780	0.00
100	SALARIES	430,817	510,180	468,017	6.26	495,501	6.01	495,501	495,501	6.01
210	PUBLIC EMPLOYEES RETIREMENT	126,767	162,683	160,528	0.00	172,988	0.00	172,988	172,988	0.00
220	F I C A	33,816	40,559	35,192	0.00	37,906	0.00	37,906	37,906	0.00
230	OTHER REQUIRED PAYROLL COSTS	8,042	10,334	8,862	0.00	10,004	0.00	10,004	10,004	0.00
240	HEALTH INSURANCE	87,371	112,637	119,753	0.00	126,194	0.00	126,194	126,194	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
200	ASSOCIATED PAYROLL COST	255,996	326,214	324,334	0.00	347,091	0.00	347,091	347,091	0.00
310	INSTRUCTIONAL, PROFESSIONAL, TECHNICAL S	2,013	0	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	43,836	67,147	2,000	0.00	0	0.00	0	0	0.00
340	TRAVEL	58,268	82,423	13,805	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	5,958	3,827	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	54,120	31,626	(5,000)	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	11,973	10,049	6,660	0.00	0	0.00	0	0	0.00
392	CLASSIFIED SUBS - CONTRACTED	565	250	2,500	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	176,733	195,322	19,965	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	125,958	115,625	2,140	0.00	0	0.00	0	0	0.00
430	LIBRARY BOOKS	2,458	762	0	0.00	0	0.00	0	0	0.00
440	PERIODICALS	194	255	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	317	0	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	3,382	2,760	500	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	2,538	1,108	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	134,847	120,510	2,640	0.00	0	0.00	0	0	0.00
640	DUES/FEES/MEMBERSHIP	535	1,132	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	1,342	694	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	1,877	1,826	0	0.00	0	0.00	0	0	0.00
Total Function 2240	INSTRUCTIONAL STAFF DVLP	1,000,270	1,154,052	814,956	6.26	842,592	6.01	842,592	842,592	6.01
Function 2320	EXECUTIVE ADMINISTRATION SERVICES									
320	PROPERTY SERVICES	3,934	0	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	688	0	0	0.00	23,828	0.00	23,828	23,828	0.00
350	COMMUNICATION	621	0	0	0.00	0	0.00	0	0	0.00
374	OTHER TUITION PAYMENTS	2,000	0	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	10,000	0	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	223	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	17,466	0	0	0.00	23,828	0.00	23,828	23,828	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	29,061	131	0	0.00	400,000	0.00	400,000	400,000	0.00
460	NON-CONSUMABLE ITEMS	1,500	0	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	2,850	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	33,411	131	0	0.00	400,000	0.00	400,000	400,000	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270 STATE, COUNTY, PRIVATE GRANTS FUND										
Total Function	2320 EXECUTIVE ADMINISTRATION SERVICES	50,877	131	0	0.00	423,828	0.00	423,828	423,828	0.00
Function	2410 OFFICE OF THE PRINC/ADM									
	113 ADMINISTRATOR SALARIES	0	0	(27,509)	0.00	0	0.00	0	0	0.00
	117 UNUSED VACATION PAY OUT	0	0	1,801	0.00	0	0.00	0	0	0.00
	130 ADDITIONAL SALARY	568	0	275	0.00	0	0.00	0	0	0.00
100	SALARIES	568	0	(25,433)	0.00	0	0.00	0	0	0.00
	210 PUBLIC EMPLOYEES RETIREMENT	190	0	(5,368)	0.00	0	0.00	0	0	0.00
	220 F I C A	43	0	(1,816)	0.00	0	0.00	0	0	0.00
	230 OTHER REQUIRED PAYROLL COSTS	11	0	(455)	0.00	0	0.00	0	0	0.00
	240 HEALTH INSURANCE	0	0	(77)	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	244	0	(7,715)	0.00	0	0.00	0	0	0.00
	320 PROPERTY SERVICES	678	141	0	0.00	0	0.00	0	0	0.00
	340 TRAVEL	68	1,120	0	0.00	0	0.00	0	0	0.00
	380 PURCHASED SERVICES	2,122	725	0	0.00	0	0.00	0	0	0.00
	391 LICENSED SUBS - CONTRACTED	0	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	2,867	1,986	0	0.00	0	0.00	0	0	0.00
	410 CONSUMABLE SUPPLIES AND MATERIALS	26,989	17,165	11,963	0.00	0	0.00	0	0	0.00
	420 TEXTBOOKS	0	0	0	0.00	0	0.00	0	0	0.00
	430 LIBRARY BOOKS	0	357	0	0.00	0	0.00	0	0	0.00
	460 NON-CONSUMABLE ITEMS	19,101	15,466	2,307	0.00	0	0.00	0	0	0.00
	470 COMPUTER SOFTWARE	0	0	40,000	0.00	0	0.00	0	0	0.00
	480 COMPUTER HARDWARE UNDER 5000	871	54	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	46,960	33,042	54,270	0.00	0	0.00	0	0	0.00
	640 DUES/FEES/MEMBERSHIP	210	336	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	210	336	0	0.00	0	0.00	0	0	0.00
Total Function	2410 OFFICE OF THE PRINC/ADM	50,850	35,363	21,122	0.00	0	0.00	0	0	0.00
Function	2510 BUSINESS SERVICES DIRECT									
	470 COMPUTER SOFTWARE	0	0	10,000	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	0	10,000	0.00	0	0.00	0	0	0.00
Total Function	2510 BUSINESS SERVICES DIRECT	0	0	10,000	0.00	0	0.00	0	0	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 2520	FISCAL SERVICES									
380	PURCHASED SERVICES	0	1,650	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	1,650	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 2520	FISCAL SERVICES	0	1,650	0	0.00	0	0.00	0	0	0.00
Function 2540	OPERATION AND MAINT OF PLANT SERVICES									
380	PURCHASED SERVICES	192,325	45,576	1,425,000	0.00	750,000	0.00	750,000	750,000	0.00
390	OTHER GEN PROF SERVICES	46,211	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	238,537	45,576	1,425,000	0.00	750,000	0.00	750,000	750,000	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	454	1,310	473	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	840	59	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	1,294	1,369	473	0.00	0	0.00	0	0	0.00
520	MAJOR BLDG ACQUISITION	988,753	218,381	0	0.00	1,017,650	0.00	1,017,650	1,017,650	0.00
540	DEPRECIABLE EQUIPMENT	0	11,110	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	988,753	229,490	0	0.00	1,017,650	0.00	1,017,650	1,017,650	0.00
640	DUES/FEES/MEMBERSHIP	17,633	0	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	17,633	0	0	0.00	0	0.00	0	0	0.00
Total Function 2540	OPERATION AND MAINT OF PLANT SERVICES	1,246,217	276,435	1,425,473	0.00	1,767,650	0.00	1,767,650	1,767,650	0.00
Function 2550	STUDENT TRANSPORTATION SERVICES									
330	STUDENT TRANSPORTATION SERVICES	99,374	102,885	3,714	0.00	0	0.00	0	0	0.00
340	TRAVEL	68	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	99,442	102,885	3,714	0.00	0	0.00	0	0	0.00
Total Function 2550	STUDENT TRANSPORTATION SERVICES	99,442	102,885	3,714	0.00	0	0.00	0	0	0.00
Function 2570	INTERNAL SERVICES									
380	PURCHASED SERVICES	0	0	60,000	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	0	0	60,000	0.00	0	0.00	0	0	0.00
Total Function 2570	INTERNAL SERVICES	0	0	60,000	0.00	0	0.00	0	0	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270 STATE, COUNTY, PRIVATE GRANTS FUND										
Function 2630	INFORMATION SERVICES									
130	ADDITIONAL SALARY	0	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	0	0	0	0.00	0	0.00	0	0	0.00
320	PROPERTY SERVICES	7,581	168	0	0.00	0	0.00	0	0	0.00
340	TRAVEL	0	298	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	20	16	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	8,301	250	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	15,901	731	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	21,419	18,462	27,079	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	1,000	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	22,419	18,462	27,079	0.00	0	0.00	0	0	0.00
Total Function 2630 INFORMATION SERVICES		38,321	19,193	27,079	0.00	0	0.00	0	0	0.00
Function 2640	STAFF SERVICES									
114	MANAGERIAL SALARIES	0	250	0	0.00	0	0.00	0	0	0.00
124	TEMPORARY - CLASSIFIED	0	1,132	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	350	6,469	0	0.00	0	0.00	0	0	0.00
100	SALARIES	350	7,850	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	120	2,274	0	0.00	0	0.00	0	0	0.00
220	F I C A	27	592	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	7	152	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	154	3,018	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	24,301	37,562	56,080	0.00	62,900	0.00	62,900	62,900	0.00
391	LICENSED SUBS - CONTRACTED	260	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	24,561	37,562	56,080	0.00	62,900	0.00	62,900	62,900	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	11,149	856	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	11,149	856	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	0	0	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	0	0	0	0.00	0	0.00	0	0	0.00
Total Function 2640 STAFF SERVICES		36,213	49,286	56,080	0.00	62,900	0.00	62,900	62,900	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 2660	TECHNOLOGY SERVICES									
380	PURCHASED SERVICES	99,303	115,351	283,420	0.00	317,500	0.00	317,500	317,500	0.00
300	PURCHASED SERVICES	99,303	115,351	283,420	0.00	317,500	0.00	317,500	317,500	0.00
460	NON-CONSUMABLE ITEMS	0	530	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	208,586	214,388	185,420	0.00	207,700	0.00	207,700	207,700	0.00
480	COMPUTER HARDWARE UNDER 5000	14,749	63,647	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	223,335	278,565	185,420	0.00	207,700	0.00	207,700	207,700	0.00
550	COMPUTER HARDWARE OVER 5000	0	0	767,000	0.00	680,000	0.00	680,000	680,000	0.00
500	CAPITAL OUTLAY	0	0	767,000	0.00	680,000	0.00	680,000	680,000	0.00
Total Function 2660	TECHNOLOGY SERVICES	322,638	393,916	1,235,840	0.00	1,205,200	0.00	1,205,200	1,205,200	0.00
Function 2680	INTERPRETATION AND TRANSLATION SERVICES									
124	TEMPORARY - CLASSIFIED	136	24	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	120	45	0	0.00	0	0.00	0	0	0.00
100	SALARIES	256	69	0	0.00	0	0.00	0	0	0.00
210	PUBLIC EMPLOYEES RETIREMENT	57	15	0	0.00	0	0.00	0	0	0.00
220	F I C A	19	5	0	0.00	0	0.00	0	0	0.00
230	OTHER REQUIRED PAYROLL COSTS	5	1	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	82	22	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	1,273	620	340	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	1,273	620	340	0.00	0	0.00	0	0	0.00
Total Function 2680	INTERPRETATION AND TRANSLATION SERVICES	1,610	711	340	0.00	0	0.00	0	0	0.00
Function 2690	OTH SUPPORT SRVS-CENTRAL									
130	ADDITIONAL SALARY	0	0	431,722	0.00	326,489	0.00	326,489	326,489	0.00
100	SALARIES	0	0	431,722	0.00	326,489	0.00	326,489	326,489	0.00
240	HEALTH INSURANCE	0	0	72,432	0.00	182,743	0.00	182,743	182,743	0.00
200	ASSOCIATED PAYROLL COST	0	0	72,432	0.00	182,743	0.00	182,743	182,743	0.00
390	OTHER GEN PROF SERVICES	0	0	897,174	0.00	478,570	0.00	478,570	478,570	0.00
300	PURCHASED SERVICES	0	0	897,174	0.00	478,570	0.00	478,570	478,570	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	0	0	495,356	0.00	274,475	0.00	274,475	274,475	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
400	SUPPLIES AND MATERIALS	0	0	495,356	0.00	274,475	0.00	274,475	274,475	0.00
540	DEPRECIABLE EQUIPMENT	0	0	2,683,168	0.00	5,000	0.00	5,000	5,000	0.00
500	CAPITAL OUTLAY	0	0	2,683,168	0.00	5,000	0.00	5,000	5,000	0.00
640	DUES/FEES/MEMBERSHIP	0	0	105,800	0.00	25,500	0.00	25,500	25,500	0.00
600	OTHER OBJECTS	0	0	105,800	0.00	25,500	0.00	25,500	25,500	0.00
Total Function 2690	OTH SUPPORT SRVS-CENTRAL	0	0	4,685,653	0.00	1,292,777	0.00	1,292,777	1,292,777	0.00
Major Function 2000	Support Services	4,033,514	3,220,344	8,796,017	7.93	7,055,239	7.51	7,055,239	7,055,239	7.51
Function 3300	COMMUNITY SERVICES									
112	CLASSIFIED/CONF SALARIES	123,322	134,832	112,287	2.69	113,660	1.94	113,660	113,660	1.94
124	TEMPORARY - CLASSIFIED	11,311	7,009	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	2,548	726	(10,026)	0.00	78,948	0.00	78,948	78,948	0.00
100	SALARIES	137,180	142,567	102,261	2.69	192,608	1.94	192,608	192,608	1.94
210	PUBLIC EMPLOYEES RETIREMENT	32,925	29,589	33,964	0.00	34,264	0.00	34,264	34,264	0.00
220	F I C A	10,361	10,824	9,985	0.00	8,695	0.00	8,695	8,695	0.00
230	OTHER REQUIRED PAYROLL COSTS	2,567	2,720	2,189	0.00	2,317	0.00	2,317	2,317	0.00
240	HEALTH INSURANCE	57,889	66,651	46,220	0.00	120,091	0.00	120,091	120,091	0.00
200	ASSOCIATED PAYROLL COST	103,743	109,783	92,358	0.00	165,367	0.00	165,367	165,367	0.00
320	PROPERTY SERVICES	12,618	16,889	1,000	0.00	0	0.00	0	0	0.00
340	TRAVEL	17,591	17,875	5,000	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	3,268	4,477	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	5,641	4,865	1,000	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	0	0	37,500	0.00	25,485	0.00	25,485	25,485	0.00
392	CLASSIFIED SUBS - CONTRACTED	470	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	39,588	44,107	44,500	0.00	25,485	0.00	25,485	25,485	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	26,667	17,169	581,885	0.00	14,650	0.00	14,650	14,650	0.00
420	TEXTBOOKS	0	0	0	0.00	0	0.00	0	0	0.00
440	PERIODICALS	0	25	0	0.00	0	0.00	0	0	0.00
460	NON-CONSUMABLE ITEMS	0	1,522	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	148	214	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	26,815	18,930	581,885	0.00	14,650	0.00	14,650	14,650	0.00
540	DEPRECIABLE EQUIPMENT	0	0	5,000	0.00	3,500	0.00	3,500	3,500	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND									
Function 3300	COMMUNITY SERVICES									
550	COMPUTER HARDWARE OVER 5000	0	0	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	0	0	5,000	0.00	3,500	0.00	3,500	3,500	0.00
640	DUES/FEES/MEMBERSHIP	150	1,970	11,300	0.00	5,600	0.00	5,600	5,600	0.00
650	INSURANCE AND JUDGEMENTS	451	451	0	0.00	0	0.00	0	0	0.00
690	GRANT INDIRECT CHARGES	3,246	2,612	0	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	3,847	5,033	11,300	0.00	5,600	0.00	5,600	5,600	0.00
Total Function 3300	COMMUNITY SERVICES	311,174	320,420	837,304	2.69	407,210	1.94	407,210	407,210	1.94
Major Function 3000	Enterprise and Community Services	311,174	320,420	837,304	2.69	407,210	1.94	407,210	407,210	1.94
Function 5200	TRANSFERS OF FUNDS									
710	FUND MODIFICATIONS	40,000	0	0	0.00	0	0.00	0	0	0.00
700	TRANSFERS	40,000	0	0	0.00	0	0.00	0	0	0.00
Total Function 5200	TRANSFERS OF FUNDS	40,000	0	0	0.00	0	0.00	0	0	0.00
Function 5300	APPOR FUNDS ESD OR LEA									
720	TRANSITS	249,454	444,820	300,000	0.00	350,000	0.00	350,000	350,000	0.00
700	TRANSFERS	249,454	444,820	300,000	0.00	350,000	0.00	350,000	350,000	0.00
Total Function 5300	APPOR FUNDS ESD OR LEA	249,454	444,820	300,000	0.00	350,000	0.00	350,000	350,000	0.00
Major Function 5000	Other Uses	289,454	444,820	300,000	0.00	350,000	0.00	350,000	350,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	5,415,500	5,514,676	0	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	5,415,500	5,514,676	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	5,415,500	5,514,676	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	5,415,500	5,514,676	0	0.00	0	0.00	0	0	0.00
Total Fund 270	STATE, COUNTY, PRIVATE GRANTS FUND	13,597,862	13,270,186	15,777,381	14.35	15,134,040	12.33	15,134,040	15,134,040	12.33

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 300	GENERAL OBLIGATION BOND DEBT SERVICE									
Function 5100	DEBT SERVICE									
610	REDEMPTION PRINCIPAL	6,000,000	8,880,000	9,930,000	0.00	7,105,000	0.00	7,105,000	7,105,000	0.00
620	INTEREST	13,318,282	11,079,476	15,229,300	0.00	14,862,600	0.00	14,862,600	14,862,600	0.00
600	OTHER OBJECTS	19,318,282	19,959,476	25,159,300	0.00	21,967,600	0.00	21,967,600	21,967,600	0.00
Total Function 5100	DEBT SERVICE	19,318,282	19,959,476	25,159,300	0.00	21,967,600	0.00	21,967,600	21,967,600	0.00
Major Function 5000	Other Uses	19,318,282	19,959,476	25,159,300	0.00	21,967,600	0.00	21,967,600	21,967,600	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	187,636	727,450	0	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	187,636	727,450	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	187,636	727,450	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	187,636	727,450	0	0.00	0	0.00	0	0	0.00
Total Fund 300	GENERAL OBLIGATION BOND DEBT SERVICE	19,505,918	20,686,926	25,159,300	0.00	21,967,600	0.00	21,967,600	21,967,600	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 302	FULL FAITH AND CREDIT & LEASE OBLIGATION FUND									
Function 5100	DEBT SERVICE									
610	REDEMPTION PRINCIPAL	816,192	816,712	740,479	0.00	737,400	0.00	737,400	737,400	0.00
620	INTEREST	706,716	705,263	761,076	0.00	761,215	0.00	761,215	761,215	0.00
640	DUES/FEES/MEMBERSHIP	2,500	0	5,760	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	1,525,407	1,521,975	1,507,315	0.00	1,498,615	0.00	1,498,615	1,498,615	0.00
Total Function 5100	DEBT SERVICE	1,525,407	1,521,975	1,507,315	0.00	1,498,615	0.00	1,498,615	1,498,615	0.00
Function 5200	TRANSFERS OF FUNDS									
710	FUND MODIFICATIONS	0	0	140,332	0.00	200	0.00	200	200	0.00
700	TRANSFERS	0	0	140,332	0.00	200	0.00	200	200	0.00
Total Function 5200	TRANSFERS OF FUNDS	0	0	140,332	0.00	200	0.00	200	200	0.00
Major Function 5000	Other Uses	1,525,407	1,521,975	1,647,647	0.00	1,498,815	0.00	1,498,815	1,498,815	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	253,853	305,225	111,551	0.00	121,551	0.00	121,551	121,551	0.00
800	OTHER USES OF FUNDS	253,853	305,225	111,551	0.00	121,551	0.00	121,551	121,551	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	253,853	305,225	111,551	0.00	121,551	0.00	121,551	121,551	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	253,853	305,225	111,551	0.00	121,551	0.00	121,551	121,551	0.00
Total Fund 302	FULL FAITH AND CREDIT & LEASE OBLIGATION FUND	1,779,260	1,827,200	1,759,198	0.00	1,620,366	0.00	1,620,366	1,620,366	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 310	OSBA PENSION BOND FUND									
Function 5100	DEBT SERVICE									
610	REDEMPTION PRINCIPAL	1,715,000	1,940,000	2,185,000	0.00	2,455,000	0.00	2,455,000	2,455,000	0.00
620	INTEREST	1,808,393	1,712,062	1,603,092	0.00	1,480,400	0.00	1,480,400	1,480,400	0.00
600	OTHER OBJECTS	3,523,393	3,652,062	3,788,092	0.00	3,935,400	0.00	3,935,400	3,935,400	0.00
Total Function 5100	DEBT SERVICE	3,523,393	3,652,062	3,788,092	0.00	3,935,400	0.00	3,935,400	3,935,400	0.00
Major Function 5000	Other Uses	3,523,393	3,652,062	3,788,092	0.00	3,935,400	0.00	3,935,400	3,935,400	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	33,407	52,586	0	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	33,407	52,586	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	33,407	52,586	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	33,407	52,586	0	0.00	0	0.00	0	0	0.00
Total Fund 310	OSBA PENSION BOND FUND	3,556,801	3,704,648	3,788,092	0.00	3,935,400	0.00	3,935,400	3,935,400	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 400 CAPITAL PROJECTS FUND										
Function 4110	FACILITIES/ACQ/CONTR DIR									
111	LICENSED SALARIES	0	59,805	127,388	2.00	34,745	0.50	34,745	34,745	0.50
112	CLASSIFIED/CONF SALARIES	55,589	133,086	168,855	4.00	146,652	3.00	146,652	146,652	3.00
113	ADMINISTRATOR SALARIES	0	181,866	192,747	1.50	198,530	1.50	198,530	198,530	1.50
114	MANAGERIAL SALARIES	81,233	86,732	92,487	1.00	105,004	1.00	105,004	105,004	1.00
117	UNUSED VACATION PAY OUT	0	2,246	4,240	0.00	5,608	0.00	5,608	5,608	0.00
124	TEMPORARY - CLASSIFIED	201	197	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	16,143	34,017	0	0.00	0	0.00	0	0	0.00
100	SALARIES	153,165	497,948	585,717	8.50	490,538	6.00	490,538	490,538	6.00
210	PUBLIC EMPLOYEES RETIREMENT	43,487	142,851	196,853	0.00	167,316	0.00	167,316	167,316	0.00
220	F I C A	11,707	37,452	44,807	0.00	37,526	0.00	37,526	37,526	0.00
230	OTHER REQUIRED PAYROLL COSTS	2,994	10,021	12,071	0.00	11,014	0.00	11,014	11,014	0.00
240	HEALTH INSURANCE	31,537	107,388	170,371	0.00	148,749	0.00	148,749	148,749	0.00
200	ASSOCIATED PAYROLL COST	89,725	297,712	424,102	0.00	364,606	0.00	364,606	364,606	0.00
340	TRAVEL	238	72,928	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	6,477	2,898	0	0.00	0	0.00	0	0	0.00
380	PURCHASED SERVICES	1,887,027	1,968,537	505,000	0.00	5,600,000	0.00	5,600,000	5,600,000	0.00
390	OTHER GEN PROF SERVICES	73,678	192,374	700,000	0.00	10,517,171	0.00	10,517,171	10,517,171	0.00
391	LICENSED SUBS - CONTRACTED	669	0	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	1,968,089	2,236,736	1,205,000	0.00	16,117,171	0.00	16,117,171	16,117,171	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	8,558	3,400	1,000	0.00	1,100,000	0.00	1,100,000	1,100,000	0.00
470	COMPUTER SOFTWARE	0	51,759	0	0.00	0	0.00	0	0	0.00
480	COMPUTER HARDWARE UNDER 5000	1,994	0	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	10,552	55,159	1,000	0.00	1,100,000	0.00	1,100,000	1,100,000	0.00
640	DUES/FEES/MEMBERSHIP	83,063	368,126	0	0.00	0	0.00	0	0	0.00
650	INSURANCE AND JUDGEMENTS	105	238,625	0	0.00	800,000	0.00	800,000	800,000	0.00
600	OTHER OBJECTS	83,168	606,751	0	0.00	800,000	0.00	800,000	800,000	0.00
Total Function 4110	FACILITIES/ACQ/CONTR DIR	2,304,699	3,694,306	2,215,819	8.50	18,872,316	6.00	18,872,316	18,872,316	6.00
Function 4120	SITE ACQ & DEVELOPMNT SRV									
112	CLASSIFIED/CONF SALARIES	(273)	0	0	0.00	0	0.00	0	0	0.00
100	SALARIES	(273)	0	0	0.00	0	0.00	0	0	0.00
350	COMMUNICATION	300	0	0	0.00	0	0.00	0	0	0.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 400	CAPITAL PROJECTS FUND									
Function 4120	SITE ACQ & DEVELOPMNT SRV									
380	PURCHASED SERVICES	274,944	354,309	5,000,000	0.00	4,000,000	0.00	4,000,000	4,000,000	0.00
390	OTHER GEN PROF SERVICES	600,530	51,185	0	0.00	799,000	0.00	799,000	799,000	0.00
300	PURCHASED SERVICES	875,774	405,494	5,000,000	0.00	4,799,000	0.00	4,799,000	4,799,000	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	12,553	84	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	12,553	84	0	0.00	0	0.00	0	0	0.00
520	MAJOR BLDG ACQUISITION	0	0	1,371,930	0.00	1,371,930	0.00	1,371,930	1,371,930	0.00
530	MAJOR IMPRVT OTH THAN BLD	652,725	4,973,476	6,000,000	0.00	0	0.00	0	0	0.00
540	DEPRECIABLE EQUIPMENT	0	5,614	0	0.00	0	0.00	0	0	0.00
500	CAPITAL OUTLAY	652,725	4,979,090	7,371,930	0.00	1,371,930	0.00	1,371,930	1,371,930	0.00
640	DUES/FEES/MEMBERSHIP	165,083	100,939	1,500,000	0.00	6,000,000	0.00	6,000,000	6,000,000	0.00
600	OTHER OBJECTS	165,083	100,939	1,500,000	0.00	6,000,000	0.00	6,000,000	6,000,000	0.00
Total Function 4120	SITE ACQ & DEVELOPMNT SRV	1,705,861	5,485,606	13,871,930	0.00	12,170,930	0.00	12,170,930	12,170,930	0.00
Function 4150	BLDG ACQ/CONTR & IMPRVMT									
350	COMMUNICATION	1,100	10,620	0	0.00	500,109	0.00	500,109	500,109	0.00
380	PURCHASED SERVICES	7,466,093	6,026,074	13,579,642	0.00	9,829,642	0.00	9,829,642	9,829,642	0.00
390	OTHER GEN PROF SERVICES	8,292,692	63,538,733	6,810,000	0.00	1,400,000	0.00	1,400,000	1,400,000	0.00
300	PURCHASED SERVICES	15,759,885	69,575,427	20,389,642	0.00	11,729,751	0.00	11,729,751	11,729,751	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	71,067	131,646	0	0.00	500,000	0.00	500,000	500,000	0.00
460	NON-CONSUMABLE ITEMS	0	4,298	0	0.00	0	0.00	0	0	0.00
400	SUPPLIES AND MATERIALS	71,067	135,945	0	0.00	500,000	0.00	500,000	500,000	0.00
520	MAJOR BLDG ACQUISITION	1,241,832	16,417,787	172,824,805	0.00	97,332,205	0.00	97,332,205	97,332,205	0.00
530	MAJOR IMPRVT OTH THAN BLD	0	0	2,005,445	0.00	1,005,445	0.00	1,005,445	1,005,445	0.00
540	DEPRECIABLE EQUIPMENT	959,603	430,661	6,300,000	0.00	7,000,000	0.00	7,000,000	7,000,000	0.00
500	CAPITAL OUTLAY	2,201,435	16,848,448	181,130,250	0.00	105,337,650	0.00	105,337,650	105,337,650	0.00
640	DUES/FEES/MEMBERSHIP	668,037	1,336,535	700,000	0.00	0	0.00	0	0	0.00
600	OTHER OBJECTS	668,037	1,336,535	700,000	0.00	0	0.00	0	0	0.00
Total Function 4150	BLDG ACQ/CONTR & IMPRVMT	18,700,424	87,896,355	202,219,892	0.00	117,567,401	0.00	117,567,401	117,567,401	0.00
Function 4190	OTHER FACILITIES/ACQ/CONT									
113	ADMINISTRATOR SALARIES	0	0	0	0.00	118,905	1.00	118,905	118,905	1.00

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		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 400 CAPITAL PROJECTS FUND										
Function 4190	OTHER FACILITIES/ACQ/CONT									
124	TEMPORARY - CLASSIFIED	0	30	0	0.00	0	0.00	0	0	0.00
130	ADDITIONAL SALARY	0	6,179	0	0.00	1,200	0.00	1,200	1,200	0.00
100	SALARIES	0	6,210	0	0.00	120,105	1.00	120,105	120,105	1.00
210	PUBLIC EMPLOYEES RETIREMENT	0	1,825	0	0.00	39,563	0.00	39,563	39,563	0.00
220	F I C A	0	475	0	0.00	9,188	0.00	9,188	9,188	0.00
230	OTHER REQUIRED PAYROLL COSTS	0	120	0	0.00	2,416	0.00	2,416	2,416	0.00
240	HEALTH INSURANCE	0	0	0	0.00	21,741	0.00	21,741	21,741	0.00
200	ASSOCIATED PAYROLL COST	0	2,420	0	0.00	72,908	0.00	72,908	72,908	0.00
320	PROPERTY SERVICES	0	327	0	0.00	0	0.00	0	0	0.00
390	OTHER GEN PROF SERVICES	14,731	0	0	0.00	0	0.00	0	0	0.00
391	LICENSED SUBS - CONTRACTED	0	675	0	0.00	0	0.00	0	0	0.00
300	PURCHASED SERVICES	14,731	1,002	0	0.00	0	0.00	0	0	0.00
410	CONSUMABLE SUPPLIES AND MATERIALS	3,809	11,127	0	0.00	0	0.00	0	0	0.00
420	TEXTBOOKS	925,444	1,308,742	4,034,420	0.00	6,740,000	0.00	6,740,000	6,740,000	0.00
460	NON-CONSUMABLE ITEMS	246,541	8,428	0	0.00	0	0.00	0	0	0.00
470	COMPUTER SOFTWARE	1,685	0	1,000,000	0.00	2,000,000	0.00	2,000,000	2,000,000	0.00
480	COMPUTER HARDWARE UNDER 5000	0	0	1,000,000	0.00	2,000,000	0.00	2,000,000	2,000,000	0.00
400	SUPPLIES AND MATERIALS	1,177,480	1,328,297	6,034,420	0.00	10,740,000	0.00	10,740,000	10,740,000	0.00
540	DEPRECIABLE EQUIPMENT	9,331	657,903	13,000,000	0.00	11,000,900	0.00	11,000,900	11,000,900	0.00
550	COMPUTER HARDWARE OVER 5000	4,880,726	2,012,178	5,500,000	0.00	6,000,000	0.00	6,000,000	6,000,000	0.00
500	CAPITAL OUTLAY	4,890,057	2,670,081	18,500,000	0.00	17,000,900	0.00	17,000,900	17,000,900	0.00
Total Function 4190	OTHER FACILITIES/ACQ/CONT	6,082,268	4,008,009	24,534,420	0.00	27,933,913	1.00	27,933,913	27,933,913	1.00
Major Function 4000	Facilities Acquisition and Construction	28,793,252	101,084,277	242,842,061	8.50	176,544,560	7.00	176,544,560	176,544,560	7.00
Function 5200	TRANSFERS OF FUNDS									
710	FUND MODIFICATIONS	504,844	505,382	699,965	0.00	548,715	0.00	548,715	548,715	0.00
700	TRANSFERS	504,844	505,382	699,965	0.00	548,715	0.00	548,715	548,715	0.00
Total Function 5200	TRANSFERS OF FUNDS	504,844	505,382	699,965	0.00	548,715	0.00	548,715	548,715	0.00
Major Function 5000	Other Uses	504,844	505,382	699,965	0.00	548,715	0.00	548,715	548,715	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 400	CAPITAL PROJECTS FUND									
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	217,895,566	232,565,913	9,674,956	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	217,895,566	232,565,913	9,674,956	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	217,895,566	232,565,913	9,674,956	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	217,895,566	232,565,913	9,674,956	0.00	0	0.00	0	0	0.00
Total Fund 400	CAPITAL PROJECTS FUND	247,193,661	334,155,571	253,216,982	8.50	177,093,275	7.00	177,093,275	177,093,275	7.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 600 INTERNAL SERVICE FUND										
Function 1111 PRIMARY PROGRAMS										
230 OTHER REQUIRED PAYROLL COSTS		20,252	0	0	0.00	0	0.00	0	0	0.00
200 ASSOCIATED PAYROLL COST		20,252	0	0	0.00	0	0.00	0	0	0.00
Total Function 1111 PRIMARY PROGRAMS		20,252	0	0	0.00	0	0.00	0	0	0.00
Function 1131 HIGH SCHOOL PROGRAMS										
230 OTHER REQUIRED PAYROLL COSTS		14,553	0	0	0.00	0	0.00	0	0	0.00
200 ASSOCIATED PAYROLL COST		14,553	0	0	0.00	0	0.00	0	0	0.00
Total Function 1131 HIGH SCHOOL PROGRAMS		14,553	0	0	0.00	0	0.00	0	0	0.00
Function 1132 HS EXTRA CURRICULAR PRGMS										
230 OTHER REQUIRED PAYROLL COSTS		762	0	0	0.00	0	0.00	0	0	0.00
200 ASSOCIATED PAYROLL COST		762	0	0	0.00	0	0.00	0	0	0.00
Total Function 1132 HS EXTRA CURRICULAR PRGMS		762	0	0	0.00	0	0.00	0	0	0.00
Function 1250 LESS RSTR PRGMS STU W/DIS										
230 OTHER REQUIRED PAYROLL COSTS		7,532	0	0	0.00	0	0.00	0	0	0.00
200 ASSOCIATED PAYROLL COST		7,532	0	0	0.00	0	0.00	0	0	0.00
Total Function 1250 LESS RSTR PRGMS STU W/DIS		7,532	0	0	0.00	0	0.00	0	0	0.00
Function 1272 TITLE IA PRIM READ PRGM										
230 OTHER REQUIRED PAYROLL COSTS		76	0	0	0.00	0	0.00	0	0	0.00
200 ASSOCIATED PAYROLL COST		76	0	0	0.00	0	0.00	0	0	0.00
Total Function 1272 TITLE IA PRIM READ PRGM		76	0	0	0.00	0	0.00	0	0	0.00
Function 1291 ENGL LANG LEARN/TRANSLAT										
230 OTHER REQUIRED PAYROLL COSTS		11,024	0	0	0.00	0	0.00	0	0	0.00
200 ASSOCIATED PAYROLL COST		11,024	0	0	0.00	0	0.00	0	0	0.00
Total Function 1291 ENGL LANG LEARN/TRANSLAT		11,024	0	0	0.00	0	0.00	0	0	0.00
Function 1299 OTHER DESIGNATED PROGRAMS										
230 OTHER REQUIRED PAYROLL COSTS		2,137	0	295,000	0.00	364,000	0.00	364,000	364,000	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 600	INTERNAL SERVICE FUND									
200	ASSOCIATED PAYROLL COST	2,137	0	295,000	0.00	364,000	0.00	364,000	364,000	0.00
540	DEPRECIABLE EQUIPMENT	0	0	450,000	0.00	450,000	0.00	450,000	450,000	0.00
500	CAPITAL OUTLAY	0	0	450,000	0.00	450,000	0.00	450,000	450,000	0.00
Total Function 1299	OTHER DESIGNATED PROGRAMS	2,137	0	745,000	0.00	814,000	0.00	814,000	814,000	0.00
Major Function 1000	Instruction	56,337	0	745,000	0.00	814,000	0.00	814,000	814,000	0.00
Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES									
230	OTHER REQUIRED PAYROLL COSTS	479	0	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	479	0	0	0.00	0	0.00	0	0	0.00
Total Function 2110	ATTENDANCE AND SOCIAL WORK SERVICES	479	0	0	0.00	0	0.00	0	0	0.00
Function 2120	GUIDANCE SRVCS DIRECTION									
230	OTHER REQUIRED PAYROLL COSTS	218	0	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	218	0	0	0.00	0	0.00	0	0	0.00
Total Function 2120	GUIDANCE SRVCS DIRECTION	218	0	0	0.00	0	0.00	0	0	0.00
Function 2520	FISCAL SERVICES									
320	PROPERTY SERVICES	0	0	540,000	0.00	540,000	0.00	540,000	540,000	0.00
300	PURCHASED SERVICES	0	0	540,000	0.00	540,000	0.00	540,000	540,000	0.00
540	DEPRECIABLE EQUIPMENT	0	0	260,000	0.00	470,000	0.00	470,000	470,000	0.00
500	CAPITAL OUTLAY	0	0	260,000	0.00	470,000	0.00	470,000	470,000	0.00
Total Function 2520	FISCAL SERVICES	0	0	800,000	0.00	1,010,000	0.00	1,010,000	1,010,000	0.00
Function 2540	OPERATION AND MAINT OF PLANT SERVICES									
230	OTHER REQUIRED PAYROLL COSTS	2,195	0	0	0.00	0	0.00	0	0	0.00
200	ASSOCIATED PAYROLL COST	2,195	0	0	0.00	0	0.00	0	0	0.00
Total Function 2540	OPERATION AND MAINT OF PLANT SERVICES	2,195	0	0	0.00	0	0.00	0	0	0.00
Function 2550	STUDENT TRANSPORTATION SERVICES									
230	OTHER REQUIRED PAYROLL COSTS	731	0	0	0.00	0	0.00	0	0	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 600	INTERNAL SERVICE FUND									
200	ASSOCIATED PAYROLL COST	731	0	0	0.00	0	0.00	0	0	0.00
Total Function 2550	STUDENT TRANSPORTATION SERVICES	731	0	0	0.00	0	0.00	0	0	0.00
Function 2570	INTERNAL SERVICES									
540	DEPRECIABLE EQUIPMENT	0	0	67,870	0.00	81,706	0.00	81,706	81,706	0.00
500	CAPITAL OUTLAY	0	0	67,870	0.00	81,706	0.00	81,706	81,706	0.00
Total Function 2570	INTERNAL SERVICES	0	0	67,870	0.00	81,706	0.00	81,706	81,706	0.00
Function 2640	STAFF SERVICES									
380	PURCHASED SERVICES	0	0	61,600	0.00	61,600	0.00	61,600	61,600	0.00
300	PURCHASED SERVICES	0	0	61,600	0.00	61,600	0.00	61,600	61,600	0.00
Total Function 2640	STAFF SERVICES	0	0	61,600	0.00	61,600	0.00	61,600	61,600	0.00
Function 2660	TECHNOLOGY SERVICES									
480	COMPUTER HARDWARE UNDER 5000	0	0	63,700	0.00	380,000	0.00	380,000	380,000	0.00
400	SUPPLIES AND MATERIALS	0	0	63,700	0.00	380,000	0.00	380,000	380,000	0.00
Total Function 2660	TECHNOLOGY SERVICES	0	0	63,700	0.00	380,000	0.00	380,000	380,000	0.00
Function 2690	OTH SUPPORT SRVS-CENTRAL									
230	OTHER REQUIRED PAYROLL COSTS	0	0	357,000	0.00	357,000	0.00	357,000	357,000	0.00
200	ASSOCIATED PAYROLL COST	0	0	357,000	0.00	357,000	0.00	357,000	357,000	0.00
Total Function 2690	OTH SUPPORT SRVS-CENTRAL	0	0	357,000	0.00	357,000	0.00	357,000	357,000	0.00
Major Function 2000	Support Services	3,623	0	1,350,170	0.00	1,890,306	0.00	1,890,306	1,890,306	0.00
Function 3300	COMMUNITY SERVICES									
230	OTHER REQUIRED PAYROLL COSTS	0	0	108,000	0.00	108,000	0.00	108,000	108,000	0.00
200	ASSOCIATED PAYROLL COST	0	0	108,000	0.00	108,000	0.00	108,000	108,000	0.00
540	DEPRECIABLE EQUIPMENT	0	0	110,000	0.00	110,000	0.00	110,000	110,000	0.00
500	CAPITAL OUTLAY	0	0	110,000	0.00	110,000	0.00	110,000	110,000	0.00
Total Function 3300	COMMUNITY SERVICES	0	0	218,000	0.00	218,000	0.00	218,000	218,000	0.00
Major Function 3000	Enterprise and Community	0	0	218,000	0.00	218,000	0.00	218,000	218,000	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 600	INTERNAL SERVICE FUND									
	Services									
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	1,979,480	2,308,597	0	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	1,979,480	2,308,597	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	1,979,480	2,308,597	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	1,979,480	2,308,597	0	0.00	0	0.00	0	0	0.00
Total Fund 600	INSURANCE RESERVE FUND	2,039,440	2,308,597	2,313,170	0.00	2,922,306	0.00	2,922,306	2,922,306	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 701 EARLY RETIREMENT PLAN FUND										
Function 2520 FISCAL SERVICES										
380 PURCHASED SERVICES		0	16,500	0	0.00	0	0.00	0	0	0.00
300 PURCHASED SERVICES		0	16,500	0	0.00	0	0.00	0	0	0.00
Total Function 2520 FISCAL SERVICES		0	16,500	0	0.00	0	0.00	0	0	0.00
Function 2700 SUPPL RETIREMENT PROGRAM										
116 SUPPL RETIREE STIPENDS		161,147	159,075	176,400	0.00	151,200	0.00	151,200	151,200	0.00
100 SALARIES		161,147	159,075	176,400	0.00	151,200	0.00	151,200	151,200	0.00
210 PUBLIC EMPLOYEES RETIREMENT		0	0	4,116	0.00	0	0.00	0	0	0.00
220 F I C A		12,125	12,168	13,494	0.00	11,566	0.00	11,566	11,566	0.00
230 OTHER REQUIRED PAYROLL COSTS		49	0	6	0.00	0	0.00	0	0	0.00
240 HEALTH INSURANCE		929,643	892,411	1,842,000	0.00	1,570,634	0.00	1,570,634	1,570,634	0.00
200 ASSOCIATED PAYROLL COST		941,816	904,580	1,859,616	0.00	1,582,200	0.00	1,582,200	1,582,200	0.00
Total Function 2700 SUPPL RETIREMENT PROGRAM		1,102,963	1,063,655	2,036,016	0.00	1,733,400	0.00	1,733,400	1,733,400	0.00
Major Function 2000 Support Services		1,102,963	1,080,155	2,036,016	0.00	1,733,400	0.00	1,733,400	1,733,400	0.00
Function 7000 UNAPPRO ENDING FUND BAL										
820 RESERVED FOR NEXT YEAR		2,529,795	2,632,504	1,602,984	0.00	2,500,000	0.00	2,500,000	2,500,000	0.00
800 OTHER USES OF FUNDS		2,529,795	2,632,504	1,602,984	0.00	2,500,000	0.00	2,500,000	2,500,000	0.00
Total Function 7000 UNAPPRO ENDING FUND BAL		2,529,795	2,632,504	1,602,984	0.00	2,500,000	0.00	2,500,000	2,500,000	0.00
Major Function 7000 UNAPPRO ENDING FUND BAL		2,529,795	2,632,504	1,602,984	0.00	2,500,000	0.00	2,500,000	2,500,000	0.00
Total Fund 701 EARLY RETIREMENT PLAN FUND		3,632,758	3,712,658	3,639,000	0.00	4,233,400	0.00	4,233,400	4,233,400	0.00

Requirements Report

		FY 2017-18	FY 2018-19	FY 2019-20 Current Budget	FY 2019-20 Current Budget FTE	FY 2020-21 Proposed Budget	FY 2020-21 Proposed FTE	Approved 2020-21	Adopted 2020-21	Adopted FTE
Fund 705 SCHOLARSHIP FUND										
Function 5200	TRANSFERS OF FUNDS									
710	FUND MODIFICATIONS	6,500	5,000	25,000	0.00	25,000	0.00	25,000	25,000	0.00
700	TRANSFERS	6,500	5,000	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Total Function 5200	TRANSFERS OF FUNDS	6,500	5,000	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Major Function 5000	Other Uses	6,500	5,000	25,000	0.00	25,000	0.00	25,000	25,000	0.00
Function 7000	UNAPPRO ENDING FUND BAL									
820	RESERVED FOR NEXT YEAR	208,392	208,806	0	0.00	0	0.00	0	0	0.00
800	OTHER USES OF FUNDS	208,392	208,806	0	0.00	0	0.00	0	0	0.00
Total Function 7000	UNAPPRO ENDING FUND BAL	208,392	208,806	0	0.00	0	0.00	0	0	0.00
Major Function 7000	UNAPPRO ENDING FUND BAL	208,392	208,806	0	0.00	0	0.00	0	0	0.00
Total Fund 705	SCHOLARSHIP FUND	214,892	213,806	25,000	0.00	25,000	0.00	25,000	25,000	0.00



Tigard-Tualatin School District 23J

"Educate every child"

Supplemental Budget Information



OREGON
DEPARTMENT OF
EDUCATION

Oregon achieves... together!

OREGON AT-A-GLANCE DISTRICT PROFILE

Tigard-Tualatin SD 23J

SUPERINTENDENT: Susan Rieke-Smith | 6960 SW Sandburg St, Tigard 97223 | 503-431-4000

2018-19

Students We Serve



12,539

Student Enrollment

DEMOGRAPHICS

American Indian/Alaska Native

Students <1%
Teachers <1%

Asian

Students 5%
Teachers 2%

Black/African American

Students 2%
Teachers 1%

Hispanic/Latino

Students 26%
Teachers 6%

Multiracial

Students 7%
Teachers 2%

Native Hawaiian/Pacific Islander

Students 2%
Teachers <1%

White

Students 57%
Teachers 88%

22%

Ever English
Learners



80

Languages
Spoken

11%

Students
with
Disabilities

10%

Mobile
Students

35%

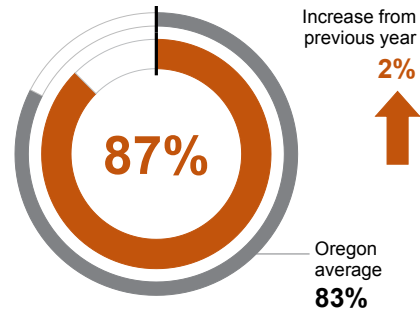
Free/
Reduced
Price Lunch

*<10 students or data unavailable

Start Strong

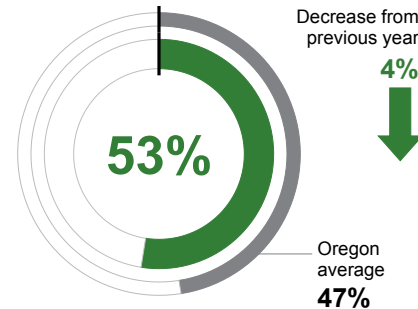
Grades K-2 REGULAR ATTENDERS

Students who attended more than 90% of their enrolled school days.



Grade 3 ENGLISH LANGUAGE ARTS

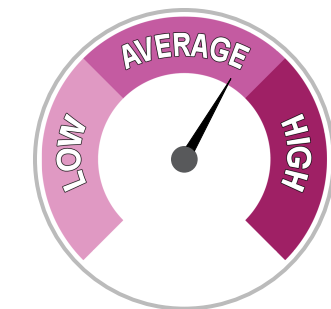
Students meeting state grade-level expectations.



Academic Progress

Grades 3-8 INDIVIDUAL STUDENT PROGRESS

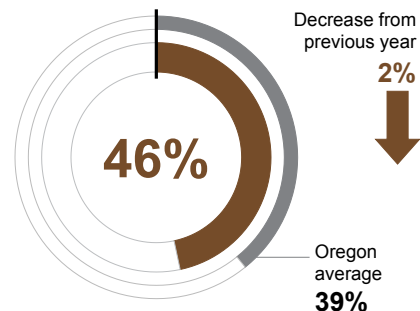
Year-to-year progress in English language arts and mathematics.



High School Success

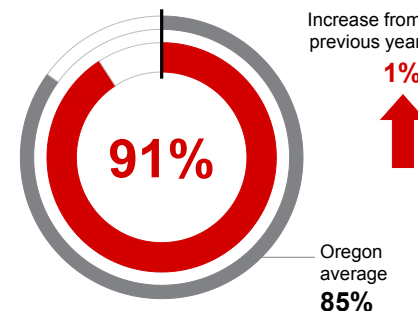
Grade 8 MATHEMATICS

Students meeting state grade-level expectations.



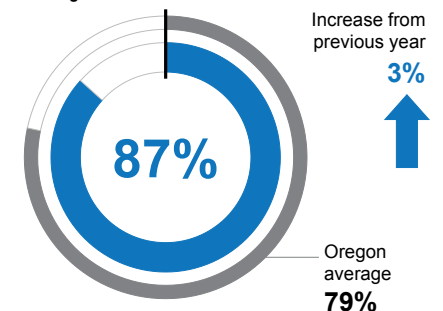
Grade 9 ON-TRACK TO GRADUATE

Students earning one-quarter of graduation credits in their 9th grade year.



Grade 12 ON-TIME GRADUATION

Students earning a diploma within four years. Cohort includes students who were first-time ninth graders in 2014-15.



District Goals

The Tigard-Tualatin School District is committed to working together with our students, families, and community to hold high expectations and belief in the success of every student. To meet the individual needs of our students, we focus on identifying and removing barriers that prevent their academic and social success. We hire talented staff who are catalysts for learning and have a commitment to culturally responsive instruction practices. Our focus: Every individual student feels safe, valued and responsibly prepared for success in a rapidly changing world.

State Goals

The Oregon Department of Education is partnering with school districts and local communities to ensure a 90% on-time, four year graduation rate by 2025. To progress toward this goal, the state will prioritize efforts to improve attendance, provide a well-rounded education, invest in implementing culturally responsive practices, and promote continuous improvement to close opportunity and achievement gaps for historically and currently underserved students.



OREGON AT-A-GLANCE DISTRICT PROFILE CONTINUED

Tigard-Tualatin SD 23J

SUPERINTENDENT: Susan Rieke-Smith | 6960 SW Sandburg St, Tigard 97223 | 503-431-4000

2018-19

Our Staff (rounded FTE)



31

Administrators



638

Teachers



160

Educational
assistants



24

Counselors



1

Licensed
Librarians



12

Psychologists

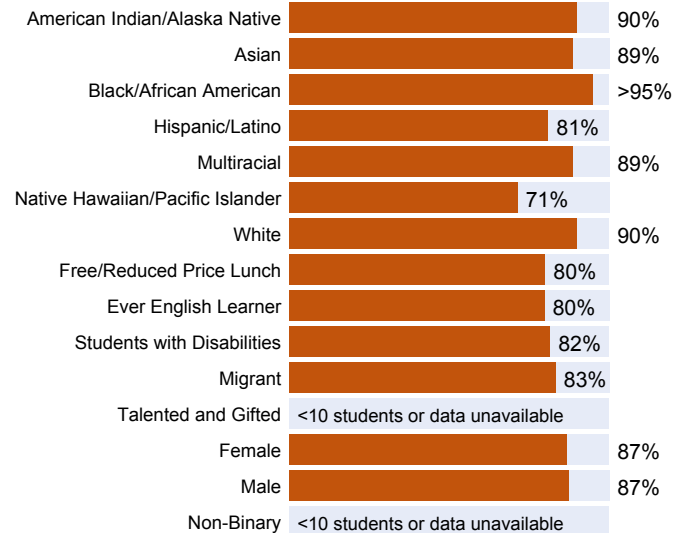


86%

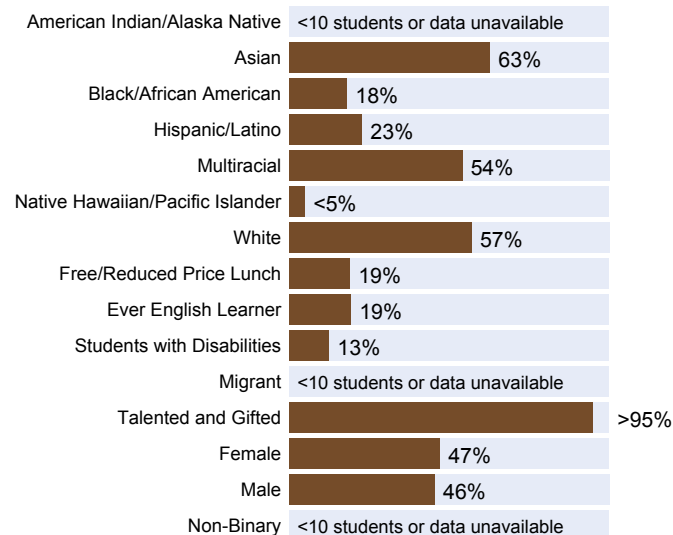
% of licensed teachers
with more than 3 years
of experience

Outcomes

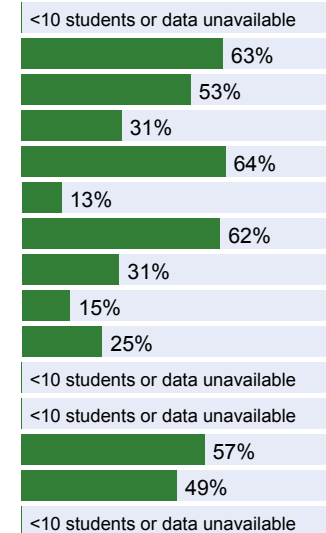
Grades K-2 REGULAR ATTENDERS



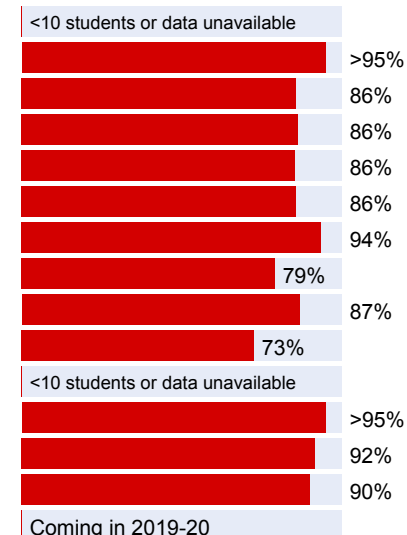
Grade 8 MATHEMATICS



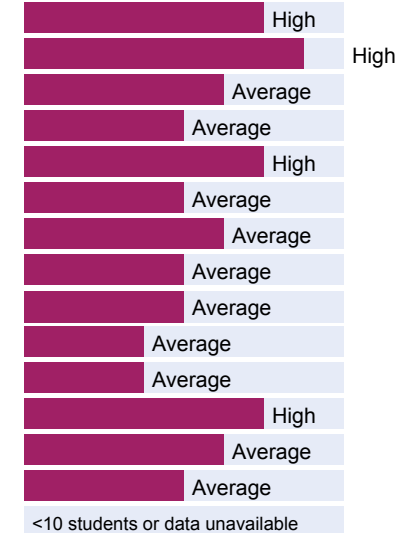
Grade 3 ENGLISH LANGUAGE ARTS



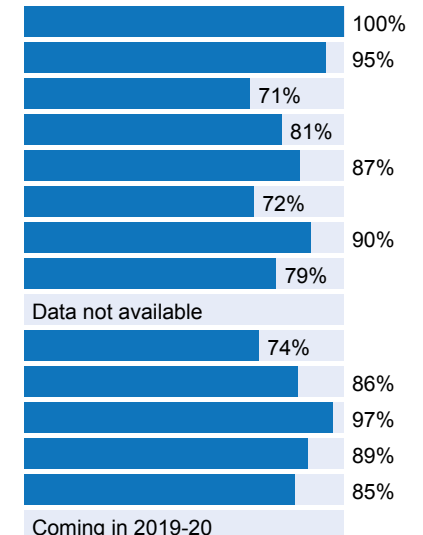
Grade 9 ON-TRACK TO GRADUATE



Grades 3-8 INDIVIDUAL STUDENT PROGRESS



Grade 12 ON-TIME GRADUATION



Tigard-Tualatin School District 23J
Categorical Funding Report
2020-21 Adopted Budget

General Fund		IDEA Grant		Title I Title I Grant		Student Success Act		High School Success		Total	
Budget	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Budget	FTE

REVENUES

Revenue From Local Sources	\$ 70,576,665		\$ -		\$ -		\$ -		\$ -		\$ 70,576,665	
Revenue from Intermediate Sources	2,270,000		-		-		-		-		2,270,000	
Revenue from State Sources	78,032,442		-		-		10,115,849		4,196,595		92,344,886	
Revenue from Federal Sources	-		2,036,000		2,016,000		-		-		4,052,000	
Total Revenues	<u>150,879,107</u>		<u>2,036,000</u>		<u>2,016,000</u>		<u>10,115,849</u>		<u>4,196,595</u>		<u>169,243,551</u>	

EXPENDITURES BY MAJOR FUNCTION

Instruction	99,175,096	766.48	1,458,370	11.00	1,719,837	11.57	4,206,348	46.50	1,233,676	6.87	107,793,328	842.42
Support Services	57,322,087	347.05	577,630	4.18	220,713	1.43	5,909,500	32.75	2,962,919	12.95	66,992,850	398.36
Enterprise and Community Services	321,432	3.25	-	-	75,450	0.65	-	-	-	-	396,881	3.90
Interfund Transfers	455,000	-	-	-	-	-	-	-	-	-	455,000	-
Total Expenditures	<u>157,273,615</u>	<u>1,116.78</u>	<u>2,036,000</u>	<u>15.18</u>	<u>2,016,000</u>	<u>13.65</u>	<u>10,115,849</u>	<u>79.25</u>	<u>4,196,595</u>	<u>19.82</u>	<u>175,638,059</u>	<u>1,244.68</u>

Excess (Deficiency of Revenue over Expenditures) (6,394,508) - - - (6,394,508)

Fund Balances Beginning 26,000,000 - - - 26,000,000

Fund Balances Ending \$ 19,605,492 \$ - \$ - \$ - \$ - \$ 19,605,492

The District budget was developed prior to the global pandemic. As of the date of Board approval of the budget funding is uncertain but no decisions have been made by the State Legislature.

This report shows uses of funds for funds and grants within funds that account for a large portion instruction and support services.

Other than the Food Service Fund federal revenue, IDEA and Title IA are the two largest federal grants. In the 2018-19 fiscal year these two grants represented 80% of grants from the US Department of Education

Funds and grants shown in this report account for:

99% of the District budget for State Resources

90% of the District budget for Instruction

82% of the District budget for Support Services

99% of the District FTE for Instruction

97% of the District FTE for Support Services

Tigard-Tualatin School District 23J
Staff Assignments
2020-21 Adopted Budget

	# Students	General Fund				Special Revenue Funds				Capital Projects
		Instruction	Support Services	Enterprise and Community Services	Total General Fund	Instruction	Support Services	Enterprise and Community Services	Total Special Revenue Funds	Facilities Acquisition and Construction
Elementary Schools (10)	5,489									
Licensed		300.33	13.30	-	313.63	13.04	5.50	-	18.54	-
Classified		64.53	48.75	-	113.28	7.03	10.00	12.81	29.84	-
Administrative		-	10.00	-	10.00	-	5.00	-	5.00	-
Total FTE		364.87	72.05	-	436.92	20.07	20.50	12.81	53.38	-
Middle Schools (3)	2,936									
Licensed		129.40	10.00	-	139.40	16.37	5.20	-	21.57	-
Classified		25.31	43.08	-	68.39	13.50	3.00	5.25	21.75	1.00
Administrative		-	6.00	-	6.00	-	-	-	-	1.00
Total FTE		154.72	59.08	-	213.80	29.87	8.20	5.25	43.32	2.00
High Schools (3)	3,944									
Licensed		193.55	18.34	-	211.89	10.50	9.77	-	20.27	0.50
Classified		38.41	52.37	1.00	91.78	17.50	3.00	12.81	33.31	-
Administrative		-	8.50	-	-	-	1.00	-	1.00	-
Confidential and Managers		-	-	-	-	-	1.00	-	1.00	-
Total FTE		231.96	79.22	1.00	312.17	28.00	14.77	12.81	55.58	0.50
District Level	12,369									
Licensed		6.64	22.03	0.75	29.42	2.84	9.10	-	11.94	-
Classified		8.30	87.68	1.50	97.48	1.05	5.49	6.28	12.81	2.00
Administrative		-	11.99	-	11.99	-	1.51	-	1.51	1.50
Confidential and Managers		-	15.00	-	15.00	-	3.00	1.00	4.00	1.00
Total FTE		14.94	136.70	2.25	153.89	3.89	19.10	7.28	30.26	4.50
Licensed	12,369	629.93	63.67	0.75	694.35	42.75	29.57	-	72.32	0.50
Classified		136.55	231.89	2.50	370.94	39.08	21.49	37.15	97.72	3.00
Administrative		-	36.49	-	27.99	-	7.51	-	7.51	2.50
Confidential and Managers		-	15.00	-	15.00	-	4.00	1.00	5.00	1.00
Total FTE		766.48	347.05	3.25	1,116.78	81.83	62.57	38.15	182.55	7.00

students per Tigard-Tualatin School District Enrollment Forecast Updated January 2020
Portland State University Population Research Center. Mid range estimate
* Alternative Education sites have been replaced by Creekside Community High School
and are not shown separately

Tigard-Tualatin School District 23J
FY 2020-21 Adopted Budget
Estimates of Personal Services Cost by Employee Group

Fund	Employee Group	2020-21 Adopted Budget	
		Personnel Services Total	
		Cost	FTE
General Fund	Licensed	\$ 89,388,338	694.35
	Classified	29,430,463	370.94
	Administrative	7,966,096	36.49
	Managerial and Confidential	2,134,947	15.00
		<u>128,919,845</u>	<u>1,116.78</u>
Food Service Fund	Classified	2,171,460	33.56
	Managerial and Confidential	175,890	1.00
		<u>2,347,351</u>	<u>34.56</u>
Community Building and Grounds Use Fund	Classified	<u>102,993</u>	<u>1.00</u>
Federal Grants Fund	Licensed	2,706,508	21.14
	Classified	956,077	13.01
	Administrative	104,604	0.43
	Managerial and Confidential	143,227	1.00
		<u>3,910,416</u>	<u>35.58</u>
Student Investment Account Fund	Licensed	3,834,744	29.50
	Classified	2,648,281	43.75
	Administrative	965,067	5.00
	Managerial and Confidential	146,227	1.00
		<u>7,594,318</u>	<u>79.25</u>
High School Success Act Fund (BM 98)	Licensed	2,043,199	15.94
	Classified	162,501	2.00
	Administrative	401,299	1.88
		<u>2,606,999</u>	<u>19.82</u>
State, County, and Local Grants Fund	Licensed	759,858	5.74
	Classified	414,824	4.39
	Administrative	52,927	0.20
	Managerial and Confidential	328,546	2.00
		<u>1,556,154</u>	<u>12.33</u>
Capital Projects Fund	Licensed	59,515	0.50
	Classified	268,464	3.00
	Administrative	534,751	2.50
	Managerial and Confidential	177,208	1.00
		<u>1,039,938</u>	<u>7.00</u>
Total All Funds		<u>\$ 148,078,013</u>	<u>1,306.33</u>

Tigard-Tualatin School District 23J
FY 2020-21 Adopted Budget
Estimates of Personal Services Cost by Program

		2020-21 Adopted Budget	
Fund	Activity	Personal Services	
		Total Cost	FTE
General Fund	Elementary K-5	\$ 31,869,610	254.75
	Middle School Programs	15,850,416	120.59
	High School Programs	21,155,886	162.38
	High School Extracurricular	635,324	6.00
	Pre-Kindergarten Programs	478,051	6.00
	Programs for Talented and Gifted	392,746	3.01
	Restrictive Programs for Students with Disabilities	1,988,268	21.41
	Less Restrictive Programs for Students with Disabilities	10,857,239	129.23
	Remediation	686,129	4.75
	Alternative Education	2,178,587	21.44
	English Second Language Programs	3,829,690	36.06
	Other Designated Programs	98,405	0.85
	Attendance and Social Work Services	1,206,978	16.81
	Guidance Services	5,982,817	50.12
	Health Services	435,336	4.00
	Psychological Services	627,969	5.20
	Speech Pathology and Audiology Services	258,444	2.00
	Service Direction, Student Support Services	526,863	3.26
	Improvement of Instruction Services	2,121,947	14.66
	Educational Media Services	1,355,808	17.31
	Assessment and Testing Services	368,267	3.00
	Instructional Staff Development	436,115	2.77
	Executive Administration Services	721,109	3.00
	Office of the Principal Services	10,293,485	86.39
	Direction of Business Support Services	353,782	2.00
	Fiscal Services	1,484,881	12.50
	Operation and Maintenance of Plant Services	6,995,519	74.50
	Student Transportation Services	1,880,206	24.10
	Internal Services	428,335	4.50
	Information Services	429,544	2.75
	Staff Services	960,664	6.17
	Technology Services	1,735,986	12.00
	Food Services	5,968	0.06
	Community Services	218,679	2.19
	Custody and Care of Children Services	70,791	1.00
		<u>\$ 128,919,845</u>	<u>1,116.78</u>
Food Service Fund	Food Services	<u>\$ 2,347,351</u>	<u>34.56</u>
Community Building and Grounds Use Fund	Community Services	<u>\$ 102,993</u>	<u>1.00</u>
Federal Grants Fund	Restrictive Programs for Students with Disabilities	\$ 332,052	4.00
	Less Restrictive Programs for Students with Disabilities	1,190,302	10.00
	Title IA	1,059,714	11.57
	Guidance Services	143,227	1.00
	Psychological Services	143,906	1.00
	Speech Path and Audiology Services	134,865	1.00
	Student Services Direction	164,539	1.18
	Improvement of Instruction	331,692	2.43
	Instructional Staff Development	224,825	1.75
	Planning, Research, Development Services	125,981	1.00
	Community Services	59,315	0.65
		<u>\$ 3,910,416</u>	<u>35.58</u>

2020-21 Adopted Budget

Fund	Activity	Personal Services	
		Total Cost	FTE
Student Investment Account Fund	Elementary K-5	\$ 521,299	5.00
	Middle School Programs	209,562	2.00
	Restrictive Programs for Students with Disabilities	1,434,464	27.00
	Less Restrictive Programs for Students with Disabilities	976,861	8.00
	English Second Language Programs	582,953	4.50
	Attendance and Social Work Services	992,131	13.75
	Guidance Services	1,134,844	9.00
	Office of the Principal Services	1,742,203	10.00
		<u>\$ 7,594,318</u>	<u>79.25</u>
High School Success Act Fund (BM 98)	Middle School Programs	\$ 111,186	0.87
	High School Programs	683,995	6.00
	Guidance Services	747,392	5.87
	Improvement of Instruction Services	865,424	6.08
	Office of the Principal Services	199,002	1.00
		<u>\$ 2,606,999</u>	<u>19.82</u>
State, County, and Local Grants Fund	Restrictive Programs for Students with Disabilities	\$ 129,347	1.01
	Other Designated Programs	163,262	1.88
	Guidance Services	189,726	1.40
	Student Services Direction	28,182	0.10
	Instructional Staff Development	839,051	6.01
	Community Services	206,587	1.94
		<u>\$ 1,556,154</u>	<u>12.33</u>
Capital Projects Fund	Service Area Direction	\$ 848,630	6.00
	Office of the Principal	191,308	1.00
		<u>\$ 1,039,938</u>	<u>7.00</u>
Total All Funds		<u>\$ 148,078,013</u>	<u>1,306.33</u>

**2019-2020 LICENSED SALARY SCHEDULE
TIGARD-TUALATIN SCHOOL DISTRICT 23J**

BENEFITS INCLUDE PERS PICKUP based on 190 Contract Days

RANGE	A	B	C	D	E	F	RANGE
STEP	BA	BA+24	BA+45	MA BA+60	MA+20 BA+80	MA+40 BA+100	STEP
1	41,906	43,581	45,256	46,933	48,609	50,286	1
2	44,001	45,677	47,354	49,030	50,704	52,725	2
3	46,094	47,771	49,446	51,124	52,801	55,159	3
4	48,191	49,868	51,543	53,218	54,895	57,600	4
5	50,287	51,959	53,638	55,312	56,989	60,035	5
6	52,382	54,057	55,732	57,410	59,086	62,473	6
7	54,476	56,151	57,827	59,505	61,182	64,908	7
8	56,572	58,247	59,922	61,598	63,274	67,347	8
9	58,665	60,343	62,018	63,693	65,371	69,781	9
10	60,761	62,438	64,114	65,791	67,467	72,221	10
11	62,859	64,533	66,208	67,886	69,562	74,657	11
12	64,952	66,629	68,307	69,982	71,657	77,094	12
13	67,049	68,726	70,402	72,078	73,755	79,531	13
14	0	0	72,494	74,170	75,848	81,969	14
15	0	0	74,592	76,266	77,941	84,405	15

3% increase over 18/19

**2019-2020 CLASSIFIED SALARY SCHEDULE
TIGARD-TUALATIN SCHOOL DISTRICT 23J**

STEP	C	D	E	F	G	H	I	STEP
2	\$13.87	\$14.55	\$15.30	\$16.02	\$16.82	\$17.72	\$18.59	2
3	\$14.27	\$14.98	\$15.74	\$16.49	\$17.36	\$18.25	\$19.16	3
4	\$14.71	\$15.43	\$16.23	\$17.02	\$17.87	\$18.78	\$19.69	4
5	\$15.19	\$15.90	\$16.72	\$17.54	\$18.41	\$19.32	\$20.31	5
6	\$15.62	\$16.38	\$17.22	\$18.07	\$18.96	\$19.91	\$20.93	6
7	\$16.05	\$16.85	\$17.75	\$18.62	\$19.57	\$20.51	\$21.57	7
8	\$16.53	\$17.40	\$18.27	\$19.18	\$20.16	\$21.14	\$22.19	8
9	\$17.14	\$18.00	\$18.87	\$19.81	\$20.84	\$21.86	\$22.93	9
10	\$17.65	\$18.54	\$19.45	\$20.41	\$21.46	\$22.52	\$23.61	10
11	\$18.18	\$19.09	\$20.04	\$21.02	\$22.11	\$23.19	\$24.32	11

STEP	J	K	L	M	N	O	P	STEP
2	\$19.49	\$20.47	\$21.55	\$22.58	\$23.73	\$24.91	\$26.15	2
3	\$20.13	\$21.11	\$22.17	\$23.25	\$24.42	\$25.66	\$26.93	3
4	\$20.69	\$21.73	\$22.80	\$23.97	\$25.16	\$26.39	\$27.73	4
5	\$21.31	\$22.40	\$23.55	\$24.70	\$25.90	\$27.22	\$28.58	5
6	\$21.96	\$23.06	\$24.21	\$25.38	\$26.69	\$28.04	\$29.47	6
7	\$22.60	\$23.75	\$24.93	\$26.17	\$27.49	\$28.86	\$30.32	7
8	\$23.28	\$24.44	\$25.68	\$26.98	\$28.30	\$29.72	\$31.22	8
9	\$24.15	\$25.30	\$26.63	\$27.92	\$29.30	\$30.78	\$32.33	9
10	\$24.88	\$26.05	\$27.42	\$28.76	\$30.18	\$31.71	\$33.30	10
11	\$25.62	\$26.83	\$28.25	\$29.63	\$31.09	\$32.66	\$34.30	11

**EXEMPT EMPLOYEES (based on 261
work days)**

STEP	AA	AB	AC	STEP
2	\$72,582	\$76,164	\$79,919	2
3	\$74,919	\$78,609	\$82,485	3
4	\$76,993	\$80,787	\$84,769	4
5	\$79,313	\$83,225	\$87,328	5
6	\$81,809	\$85,844	\$90,074	6
7	\$84,276	\$88,431	\$92,790	7
8	\$86,710	\$90,988	\$95,474	8
9	\$89,755	\$94,182	\$98,822	9
10	\$92,448	\$97,008	\$101,787	10
11	\$95,222	\$99,918	\$104,840	11

TRADES (based on 261 day calendar)

STEP	A	B	C	STEP
2	\$51,718	\$54,440	\$57,305	2
3	\$53,843	\$56,677	\$59,660	3
4	\$55,968	\$58,914	\$62,015	4
5	\$58,094	\$61,152	\$64,370	5
6	\$60,219	\$63,389	\$66,725	6
7	\$62,344	\$65,625	\$69,080	7
8	\$64,470	\$67,863	\$71,435	8
9	\$66,595	\$70,101	\$73,790	9
10	\$68,720	\$72,338	\$76,145	10
11	\$70,846	\$74,575	\$78,500	11

APPENDIX A: CLASSIFICATION CHART

	CLASSIFICATION	CURRENT RANGE	JOB DESCRIPTION
1	ACCOUNTING/CLERICAL	N	Senior Purchasing Specialist
1	ACCOUNTING/CLERICAL	L-O	Accounting Specialist
1	ACCOUNTING/CLERICAL	M	Payroll & Benefits Specialist 3
1	ACCOUNTING/CLERICAL	J-L	Accounts Payable Clerk
1	ACCOUNTING/CLERICAL	J-L	Accounts Payable Clerk (FS)
1	ACCOUNTING/CLERICAL	K-L	Payroll & Benefits Specialist 2
1	ACCOUNTING/CLERICAL	P	Data Reporting Analyst
2	PRINT SHOP	L	Print Shop Supervisor
2	PRINT SHOP	H	Print Shop Assistant
3	CUSTODIAL	M	Custodial Services Coordinator
3	CUSTODIAL	L-M	Building Specialist 4
3	CUSTODIAL	J-L	Building Specialist 2
3	CUSTODIAL	J	Warehouse (FS)/Laundry Coordinator
3	CUSTODIAL	I	Building Specialist 1
3	CUSTODIAL	I	Team Leader 1
3	CUSTODIAL	H-M	Floor Technician
3	CUSTODIAL	E-G	Utility/Cleaning Technician
4	MAINTENANCE	P	Plant Electrical Supervisor
4	MAINTENANCE	O	Journeyman Electrician
4	MAINTENANCE	N-P	HVAC/R 2
4	MAINTENANCE	N-O	Maintenance Carpenter Lead
4	MAINTENANCE	M	Maintenance Grounds Lead
4	MAINTENANCE	K-N	Maintenance Mfg Plant Electrician Apprentice
4	MAINTENANCE	K-M	HVAC/R 1
4	MAINTENANCE	K-M	Limited Energy Technician (LME)
4	MAINTENANCE	K-M	Maintenance & Door Specialist
4	MAINTENANCE	K-M	Maintenance & Mech./Metal Specialist
4	MAINTENANCE	K-M	Maintenance Carpenter
4	MAINTENANCE	P	Maintenance Plumber
4	MAINTENANCE	K-L	HVAC/R PMT
4	MAINTENANCE	H-I	Maintenance Grounds
4	MAINTENANCE	P	Maintenance Journeyman Plumber
5	TRANSPORTATION	L	Demographic Data Specialist
5	TRANSPORTATION	J	Lead Driver/Trainer
5	TRANSPORTATION	J	Routing Specialist
5	TRANSPORTATION	I	Minibus Driver
5	TRANSPORTATION	H-J	Van Driver
5	TRANSPORTATION	J	Dispatcher/Minibus Driver
6	FOOD SERVICE	M	Food Service Manager
6	FOOD SERVICE	F	Food Service Assistant 3
6	FOOD SERVICE	E	Food Service Assistant 2
6	FOOD SERVICE	C	Food Service Assistant 1

APPENDIX A: CLASSIFICATION CHART CONTINUED

	CLASSIFICATION	CURRENT RANGE	JOB DESCRIPTION
7	SECRETARIAL	M	Executive. Assistant T & L
7	SECRETARIAL	L	Administrative Specialist 4
7	SECRETARIAL	L	High School Head Secretary
7	SECRETARIAL	K	Prevention Specialist
7	SECRETARIAL	K	Administrative Specialist 3
7	SECRETARIAL	K	School Head Secretary ES MS
7	SECRETARIAL	J	Administrative Specialist 2
7	SECRETARIAL	J-K	School Secretary 4
7	SECRETARIAL	I	Administrative Specialist 1
7	SECRETARIAL	I	Receptionist 2
7	SECRETARIAL	I	School Secretary 3
7	SECRETARIAL	H	School Secretary 2
7	SECRETARIAL	G	Receptionist 1
7	SECRETARIAL	G	School Secretary 1
8	COMPUTER SERVICES	AA-AB	District Systems Administrator
8	COMPUTER SERVICES	AA-AB	Web Specialist
8	COMPUTER SERVICES	AA-AB	IV System Administrator
8	COMPUTER SERVICES	AB	Network System Administrator
8	COMPUTER SERVICES	AA	Instructional Technology Specialist
8	COMPUTER SERVICES	AA-AB	Technical Support Manager
8	COMPUTER SERVICES	P	Student Information Coordinator
8	COMPUTER SERVICES	P	ESIS Trainer Support
8	COMPUTER SERVICES	M	Technical Support Coordinator (District)
8	COMPUTER SERVICES	K	Computer Technician Bldg 9-12
8	COMPUTER SERVICES	J-K	Help Desk Technology
8	COMPUTER SERVICES	J	Data Coordinator 2
8	COMPUTER SERVICES	I	Data Coordinator 1
8	COMPUTER SERVICES	I	Technology Coordinator Bldg K-8
9	INSTRUCTIONAL ASSIST	I	Instructional Assistant 4
9	INSTRUCTIONAL ASSIST	I	Instructional Assistant 4 YTP
9	INSTRUCTIONAL ASSIST	I	Learning Specialist Assistant
9	INSTRUCTIONAL ASSIST	I	Media Assistant 3 Tech 6-12
9	INSTRUCTIONAL ASSIST	H	Instructional Assistant 3
9	INSTRUCTIONAL ASSIST	H	Instructional Assistant 3 - ELL
9	INSTRUCTIONAL ASSIST	H	Instructional Assistant 3 - Title 1*
9	INSTRUCTIONAL ASSIST	G-H	Instructional Assistant 2
9	INSTRUCTIONAL ASSIST	E	Instructional Assistant 1
11	SECURITY	J	Campus Security Lead
11	SECURITY	H	Campus Security

rev: 01/17

*Title 1 - required 2 years of college

2019-2020 ADMINISTRATIVE SALARY SCHEDULE
TIGARD-TUALATIN SCHOOL DISTRICT 23J
BASED ON 250 DAYS
Effective July1, 2019

STEP	STEP%	DIRECTOR A	DIRECTOR B	DIRECTOR C	DIRECTOR D	DIRECTOR E
A	85%	101,162	0	0	0	0
B	90%	107,112	0	0	0	0
C	95%	113,063	115,248	122,008	126,270	136,785
D	97%	115,442	117,675	124,576	128,929	139,665
E	100%	119,013	121,314	128,428	132,917	143,985

STEP	STEP%	MS ASSOC PRINC	HS ASSOC PRINC	ES PRINC	MS PRINC	HS PRINC
A	85%	0	0	0	0	0
B	90%	0	0	0	0	0
C	95%	113,061	114,718	120,331	122,007	130,432
D	97%	115,442	117,134	122,866	124,575	133,179
E	100%	119,013	120,755	126,666	128,428	137,298

Cola applied 3.0%

DIRECTOR A = Title 3 Administrator
DIRECTOR B = Assoc. Director T&L, Assoc. Director Student Services
DIRECTOR C= Assoc. Director of Human Resources
DIRECTOR D= Director of Options Program
DIRECTOR E= Levels Director H.S.

**2019-2020 MANAGER/CONFIDENTIAL SALARY SCHEDULE
TIGARD-TUALATIN SCHOOL DISTRICT 23J**

STEP	% STEP	AA	B	C	D	E	F	G	H	I	J
1	82%	48,276	58,864	60,040	61,941	63,187	68,035	70,957	77,496	86,180	93,491
2	85%	50,041	61,015	62,235	64,205	65,500	70,524	73,554	80,331	89,334	96,913
3	88%	51,808	63,169	64,432	66,473	67,811	73,013	76,150	83,167	92,486	100,334
4	91%	53,574	65,323	66,629	68,738	70,124	75,503	78,745	86,002	95,642	103,756
5	94%	55,340	67,475	68,825	71,004	72,434	77,990	81,341	88,836	98,794	107,177
6	97%	57,107	69,630	71,023	73,272	74,745	80,481	83,938	91,672	101,946	110,595
7	100%	59,167	72,143	73,586	75,914	77,442	83,385	86,966	94,980	105,625	114,574

262 contract days

AA-Security Lead-HS

C-

D-Night Custodial Services Coordinator/ Manager, HR, Adm. Asst.

E- Superintendent, Adm Ast- 256 contract days

F-Payroll Manager, Trauma Specialist,

Transportation Manager, Grant Accountant, Upward Bound Project Director

H- Facilities Manager, Custodial/Grounds Manager

I - Assessment Coordinator, Bond Accountant, Controller , Food Service Manager, ORTI Project Manager

J-Information Technology Manager

3.0% increase from 2018-19

**2019-2020 SUPERINTENDENT SALARY SCHEDULE
TIGARD-TUALATIN SCHOOL DISTRICT 23J**

Superintendent	
STEP A	\$0.00
STEP B	\$0.00
STEP C	\$0.00
STEP D	\$0.00
STEP E	\$190,000.00

**2019-2020 CABINET SALARY SCHEDULE
TIGARD-TUALATIN SCHOOL DISTRICT 23J
BASED ON A 255 DAY CONTRACT**

	EXTENDED	CABINET	ASST. SUP
STEP A	\$0.00	\$0.00	\$0.00
STEP B	\$0.00	\$0.00	\$0.00
STEP C	\$136,785	\$139,096	\$0.00
STEP D	\$139,665	\$142,024	\$0.00
STEP E	\$143,985	\$146,417	\$152,000

This includes a 3% COLA from 18-19

Extended Cabinet E-Director of IT, Director of Ops and Bond



Tigard-Tualatin School District 23J

"Educate every child"

~The End~