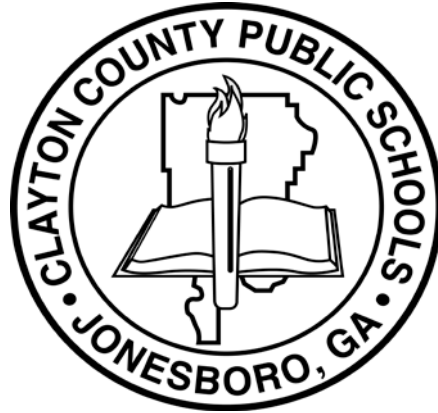


# **Comprehensive Annual Financial Report**

*Fiscal Year Ended June 30, 2009*

**1058 Fifth Avenue • Jonesboro, Georgia 30236**

---



# **Comprehensive Annual Financial Report**

*Fiscal Year Ended June 30, 2009*

**Prepared by:  
Division of Budgets and Finance**

**1058 Fifth Avenue • Jonesboro, Georgia 30236**

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# Clayton County Board of Education

## Comprehensive Annual Financial Report

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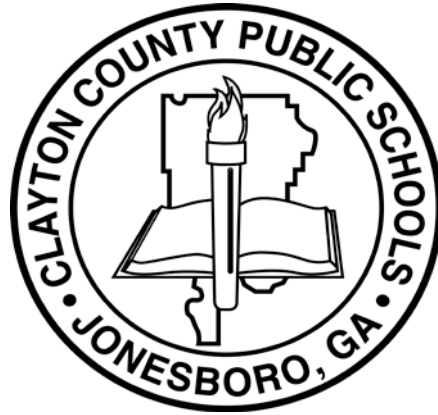
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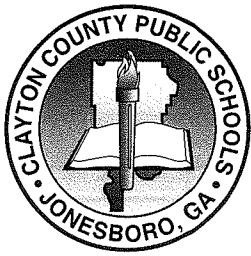
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# **Introductory Section**

**Clayton County  
Public Schools**

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# Clayton County Public Schools

## Budgets and Finance

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1058 Fifth Avenue • Jonesboro, Georgia 30236 (770) 473-2700 • FAX (770) 473-2722

EDMOND T. HEATLEY, Ed.D.  
Superintendent of Schools

February 18, 2010

Clayton County Board of Education  
Jonesboro, Georgia

The Comprehensive Annual Financial Report (CAFR) of the Clayton County Board of Education (Board) for the fiscal year ended June 30, 2009 is submitted herewith. This report was prepared by the Budget and Finance Department. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education.

We believe the data, as presented, is accurate in all material aspects. We believe that it is presented in a manner designed to fairly set forth the financial position and results of operations of the Board of Education as measured overall and by the financial activity of its various funds. The data includes all disclosures and required supplementary information necessary to enable the reader to gain the maximum understanding of the Board's financial activity.

Readers of this report are encouraged to consider the information presented here in conjunction with additional information presented in Management's Discussion and Analysis beginning on page 3 of this report.

The report is divided into sections as described below:

**Introductory Section-** The introductory section includes this transmittal letter, the Board of Education composition, the organizational chart of the school district, as well as a list of the administrative staff.

**Financial Section-** The financial section includes the Independent Auditor's Report, Management's Discussion and Analysis, the Basic Financial Statements, Notes to the Basic Financial Statements, and Supplemental Information. The Basic Financial Statements together with the Independent Auditor's Report, Management's Discussion and Analysis and the Notes to the Basic Financial Statements are designed to provide a financial overview; the Supplemental Information provides more detailed information on a fund by fund basis.

### **The Board's History and Services**

Clayton County, Georgia was created by an act of the State Legislature on November 30, 1858. It was named for the Honorable Augustin S. Clayton (1783-1839), a judge of the Western Circuit of Georgia, a member of the legislature and of Congress. The City of Jonesboro is the county seat and was originally called "Leaksville". The State of Georgia granted a charter for the Leaksville Academy on December 22, 1823 and Mr. Allen D. Candler organized the Clayton High School around the year 1858.

Georgia had no regularly organized system of common schools supported by public taxation before the War Between the States, although unsuccessful efforts were made in 1845 and again in 1856 to inaugurate such a program. The first real school organization came about as a result of an act on October 13, 1870.

The Clayton County School System operated from 1870-1890 under the supervision of a County Commission of Education. Data indicates that the Clayton County School System as it is known today was formally established by an act of the State Legislature at Jonesboro on September 21, 1891. A tax was levied on taxable property in the amount of 7 ½ mills. A Board of Education composed of nine members was authorized and provision was made to receive a pro-rata share of county funds for schools.

Today the nine-member elected Board of Education has full authority to control and manage the schools within Clayton County. Clayton County Public Schools is the fifth largest school system in the State of Georgia with approximately 50,000 students currently enrolled in 36 elementary schools, 14 middle schools, 9 high schools and 4 special entity facilities for the current budget year of 2008-09. The district has also approved two charter schools within the county, The Lewis Academy of Excellence serving students in kindergarten through fifth grade and the Unidos Dual Language Charter School serving students in grades kindergarten through third grade.

The Board provides all basic services required by state law and policies of the State Board of Education and State Department of Education. These services include: preschool for three and four-year old handicapped students, regular preschool for four-year olds students, regular and special education instructional programs at the elementary (kindergarten through 5<sup>th</sup> grade), middle (6<sup>th</sup> through 8<sup>th</sup> grade), and secondary (9<sup>th</sup> through 12<sup>th</sup> grade) levels. Additional services include programs for Career Technical Education in partnership with post-secondary institutions in the area as well as joint enrollment opportunities for high school students with Clayton State University.

### **Economic Condition and Outlook**

Clayton County is part of the Metropolitan Atlanta Area. The County is south of the City of Atlanta and Hartsfield-Jackson Atlanta International Airport is within the boundaries of Clayton County. Because of this location, the school district is impacted by the economy of the airport and the airline industry. Delta Airlines is the largest taxpayer in the county and because of their bankruptcy, the school district was negatively impacted to the amount of \$13 million during the FY 2008 fiscal year. However, the past due tax receipts from Delta Airlines were received and recorded in FY 2009.

In addition to the economic conditions of the airport and airline industry, the downturn in the American automobile industry has also impacted Clayton County with the closing of a Ford plant which employed many residents of Clayton County last year. Another major source of local revenue has been the ad valorem tax receipts from the car rental industry at the airport. The relocation of the car rental sites from Clayton County to Fulton County will negatively impact the amount of local revenue by approximately \$5 million annually beginning in FY 2010.

In addition to private industry, the county is also home to a military facility that is scheduled to be closed in 2011. Plans for the revitalization of the Fort Gillem property are underway with the hope that this will bring new economic opportunities to the county.

Several cities within the county are pursuing livable communities grants and access to funding through the formation of tax allocation districts in an attempt to breathe new life into certain areas of the county, especially on the northern end that abuts Fulton County and the City of Atlanta.

### **Major Initiatives**

During fiscal year 2007, the Board revised its vision, mission and beliefs of the school system. The process involved principals, central office administrators, the superintendent's cabinet and the community. After several months of discussion and review, the Board adopted the revised Mission, Vision and Beliefs in July, 2007.

#### **Mission**

To provide a safe and supportive environment that promotes the highest quality education for each child.

#### **Vision**

Clayton County Public Schools aspires to be the highest performing school district in the Metropolitan Atlanta area.

#### **Beliefs**

- Learning is most productive when the needs of each child are met through instruction provided by competent teachers.
- Children must be provided the opportunity to reach their full potential in their educational setting.
- Education is the shared responsibility of the home, the school and the community.
- A learning environment where children experience security, care, dignity and respect is essential.
- Fostering a love of learning is necessary for children to become lifelong learners.
- Communication and understanding among all stakeholders of our diverse community are essential to achieving the goals of education.
- Children must accept responsibility for their learning and improvement of their future.



- An involved parent will enhance the educational experience of every child.

In April 2008, Dr. John W. Thompson was appointed Corrective Action Superintendent. After serving the county for 13 months, Dr. Thompson was replaced with Interim Superintendent, Dr. Valya Lee while a search began to locate a candidate for the permanent position. In July, 2009, Dr. Edmond T. Heatley was named the new superintendent of Clayton County Public Schools.

## **Accounting System**

### **Internal Controls**

In developing and evaluating the Board of Education's accounting system, consideration is given to the adequacy of internal controls. Internal accounting controls are designed to provide assurance within reasonable constraints:

- the safeguarding of assets and gains and loss from unauthorized use and/or disposition
- the reliability of financial records for preparing financial statements and maintaining accountability for assets.

### **Budgetary Controls**

An annual budget is prepared in accordance with state law. Budgetary control is maintained at the fund level by encumbrance accounting.

The budget process is comprised of five phases – planning, preparation, adoption, implementation and evaluation. These phases ensure adequate administration and control of all Board funds. To maintain compliance with Board budget policies and State of Georgia law, a budget development calendar is adopted by the Board of Education in September of each year. The calendar outlines the budget development process for the next fiscal year.

The budget process is inclusion of central level and school level staff as well as a citizen's budget committee. Work sessions with the Board and public hearings are held prior to the adoption of the budget in June of each year.

## **Single Audit**

As a recipient of federal financial assistance, the Board is responsible for ensuring that adequate internal controls are in place to ensure compliance with applicable laws and regulations related to these programs. These internal controls are subject to periodic evaluation by the Board's management.

## **Cash Management**

The Board is authorized by state statutes to invest in obligations of the U.S. Treasury agencies and instrumentalities, repurchase agreements, bank certificates of deposit, and the Georgia Fund 1 administered by the State of Georgia. Board policies and procedures with regard to cash and investments provide guidelines for the daily operations in the cash and investment area. The Chief Financial Officer acts as the investment officer for the Board.

### **Independent Audit**

The Clayton County Board of Education and the State of Georgia requires an annual audit of its financial statements by independent certified public accountants. The firm of Mauldin and Jenkins is the current accounting firm under contract with the Board to perform this function. The Independent Auditor's Report on the Basic Financial Statements is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the Single Audit section.


### **Association of School Business Officials Certificate of Excellence**

For the two consecutive periods ending June 30, 2007 and June 30, 2008, the Clayton County Public School System submitted its comprehensive annual financial report (CAFR) for review by the Association of School Business Officials (ASBO) for consideration in the Certificate of Excellence in Financial Reporting Program. With great pride, the Clayton County Public School System received the ASBO Certificate of Excellence for both financial reporting periods. The receipt of this award confirmed that the reports substantially conform to the principles and standards of financial reporting as recommended and adopted by the Association of School Business Officials International. The award was granted only after an extensive review of financial reports by an expert panel of certified public accountants and practicing school business officials. We believe that the CAFR for the current year ending June 30, 2009 also conforms to the exact same principles and standards.

### **Acknowledgements**

We wish to express our appreciation to the Department of Budgets and Finance staff members whose dedicated efforts have enabled this report to be prepared on a timely basis.

Respectfully submitted,

  
Edmond T. Heatley, Ph.D.  
Superintendent

ASSOCIATION OF SCHOOL BUSINESS OFFICIALS INTERNATIONAL



This Certificate of Excellence in Financial Reporting

*is presented to*

**Clayton County Public Schools**



For its Comprehensive Annual Financial Report (CAFR)  
For the Fiscal Year Ended June 30, 2008  
upon recommendation of the Association's Panel of Review  
which has judged that the Report substantially conforms  
to principles and standards of ASBO's Certificate of Excellence Program

*Angela Lettman*

President

*John D. Quason*

Executive Director

# Clayton County Board of Education

## Function and Composition

All matters relating to education and operation of the Clayton County Board of Education schools are governed and controlled by the Board of Education (Board), as provided by Georgia Law.

The Board has the responsibility to maintain a reasonably uniform system of public schools providing quality education for all young people of Clayton County. With the advice of the Superintendent, it must determine the policies and prescribe the rules and regulations for the management of the school system.

The Board holds a work session and a regular public meeting once a month to conduct normal business. Additional called meetings are sometimes necessary for a specific purpose.

The Board is composed of nine members who are elected on a district basis. Each member resides within one of the nine voting districts.

The Board elects a Chairperson for a two year term and a Vice Chairperson for a one year term from its members.

As of January 1, 2009 the members of the Board and years of expiration of their terms are as follows:

<b>TITLE</b>	<b>NAME</b>	<b>TERM EXPIRES</b>
Chairperson	Ms. Alieka Anderson	12-31-2010
Vice Chairperson	Ms. Ophelia Burroughs	12-31-2012
Board Member	Dr. Pam Adamson	12-31-2010
Board Member	Ms. Mary Baker	12-31-2012
Board Member	Mr. Charlton Bivins	12-31-2010
Board Member	Ms. Trinia Garrett	12-31-2012
Board Member	Ms. Jessie Goree	12-31-2012
Board Member	Mr. Michael King	12-31-2010
Board Member	Ms. Wanda Smith	12-31-2012

### **MISSION STATEMENT**

To provide a safe and supportive environment that promotes the highest quality education for each child.

**Clayton County Board of Education  
Elected Officials  
and  
Superintendent of Schools**



**Chairperson  
Alieka Anderson**



**Vice Chairperson  
Ophelia Burroughs**



**Dr. Pam Adamson**



**Mary Baker**



**Charlton Bivins**



**Trinia Garrett**



**Jessie Goree**



**Michael King**



**Wanda Smith**



**Superintendent  
Edmond T. Heatley, Ph.D**

# Clayton County Public Schools

## Executive Staff

### Superintendent's Office

Dr. Valya Lee  
Ms. Sharon Brown  
Ms. Viola Darrington

Interim Superintendent  
Special Assistant to Superintendent (Acting)  
Director of Internal Auditors (Acting)

### Assistant Superintendents

Dr. Tonya Mahone-Williams  
Ms. Marsha Hood  
Dr. Anthony Smith  
Mr. Derrick Manning

Elementary (Acting)  
Elementary (Acting)  
Middle  
High

### Division of Teaching & Learning

Dr. Janice Davis  
Ms. Sharon Brown  
Ms. Chandra Johnson  
Ms. Cindy Lee  
Mr. William Greene  
Mr. Paul Robbins  
Dr. Gloria Duncan  
Ms. Patricia Castro  
Dr. Joe Nail  
Dr. Bobbie Ford  
Dr. Chantal Normil  
Ms. Betty Jones  
Mr. Bob Brannon  
Ms. Delphia Young  
Dr. Cassandra Hopkins

Chief Academic Officer Elementary(Acting)  
Chief Academic Officer Secondary (Acting)  
Executive Director Research, Evaluation & Assessment  
Executive Director Professional Learning (Acting)  
Executive Director Perry Learning Center  
Executive Director Fine Arts, Magnet Schools, Accreditation  
Executive Director of School Reform  
Executive Director Federal Programs and School Improvement (Acting)  
Director Research, Evaluation & Assessment  
Director Professional Develop (Acting)  
Director English as Second Language  
Director of CTAE  
Director Athletics  
Director of Special Programs  
Director of Special Programs

### Division of Student Services

Vacant  
Ms. Brenda Keegan  
Dr. Gwendolyn Jones  
Dr. Ken Sanders  
Ms. Tamera Foley

Assistant Superintendent, Student Services  
Executive Director of Student Services  
Director of Student Services  
Director of Student Services  
Director of Special Education

### Division of Information

Ms. Luvenia Jackson  
Ms. Angie Bacon  
Mr. John Lyles  
Mr. Tony Rogers  
Ms. Lisa Young

Chief of Communications & Information (Acting)  
Executive Director of MIS  
Director of Communications (Acting)  
Director Informational Services  
Director Instructional Technology

### Division of Human Resources

Dr. Doug Hendrix  
Dr. John Staten

Chief Human Resources (Acting)  
Director of Human Resources

### Division of Budgets & Finance

Vacant  
Ms. Ramona Thurman  
Ms. Lonita Collier

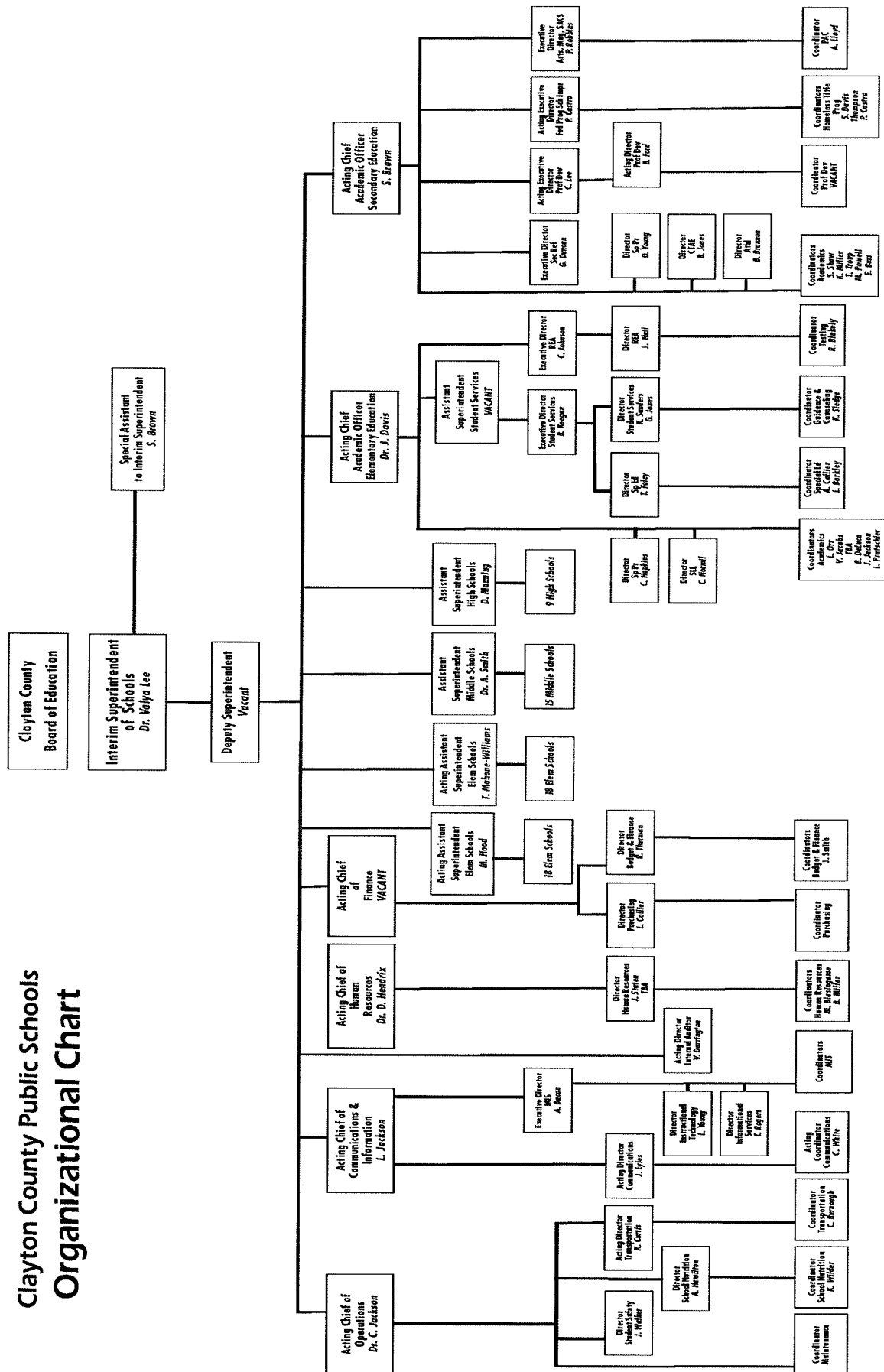
Chief Financial Officer  
Director Budgets & Grants  
Director Purchasing and Risk Management

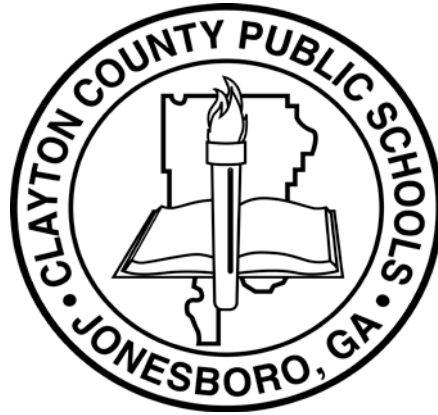
### Division of Operations

Dr. Cephus Jackson  
Ms. Audrey Hamilton  
Mr. Kelvin Curtiss  
Mr. John Walker  
Ms. Audrey Hamilton

Chief of Operations (Acting)  
Director Nutrition Services  
Director Transportation (Acting)  
Director of Student Safety  
Director of School Nutrition

# Clayton County Public Schools Organizational Chart



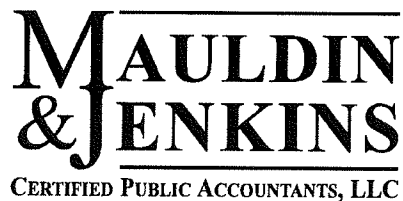


# **Financial Section**

**Clayton County  
Public Schools**

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## INDEPENDENT AUDITOR'S REPORT

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**To the Superintendent and Members of the  
Clayton County Board of Education  
Jonesboro, Georgia**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the **Clayton County Board of Education** as of and for the year ended June 30, 2009, which collectively comprise Clayton County Board of Education's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Clayton County Board of Education's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Clayton County Board of Education as of June 30, 2009, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated February 17, 2010 on our consideration of the Clayton County Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

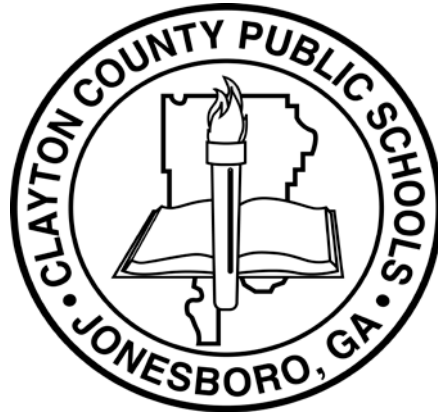
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The Management's Discussion and Analysis (on pages 3 through 14) is not a required part of the basic financial statements, but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Clayton County Board of Education's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements of the Clayton County Board of Education. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U. S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is also not a required part of the basic financial statements of the Clayton County Board of Education. The combining and individual nonmajor fund financial statements and schedules and the schedule of expenditures of federal awards have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly presented in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

*Mauldin & Jenkins, LLC*

Macon, Georgia  
February 17, 2010



# **Management's Discussion and Analysis**

**Clayton County  
Public Schools**

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## **Management's Discussion and Analysis**

This section of Clayton County Board of Education's (the Board's) annual financial report presents its discussion and analysis of the Board's financial performance during the fiscal year ended June 30, 2009. The intent of this discussion and analysis is to examine the Board's financial performance as a whole. Readers should also review the financial statements and notes to the basic financial statements to enhance their understanding of the Board's financial condition.

The reporting model is a combination of both government-wide financial statements and fund financial statements. The basic financial statements contain three components:

1. Government-wide financial statements including the Statement of Net Assets and the Statement of Activities which provide a broad, long-term view of the Board's finances.
2. Fund financial statements including the balance sheets that provide a greater level of detail and focus on how well the Board has performed in the short term in the most significant or major funds.
3. Notes to the financial statements.

This report presents the financial highlights for the year ended June 30, 2009 and other supplementary information.

As with other sections of this financial report, the information contained with this MD&A should be considered only a part of a greater whole. The reader of this analysis should take the time to read and evaluate all sections of the report, including the notes to the financial statements.

### **Financial Highlights**

Key financial highlights for fiscal year 2009 are as follows:

- ❖ On the government-wide financial statements:
  - The assets of the Clayton County Board of Education (Board) exceeded its liabilities at the fiscal year ended June 30, 2009 by \$581.6 million. Of this amount, \$45 million was unrestricted net assets and available to meet the Board's ongoing obligations.
  - The Board's net assets of its governmental activities increased by \$21.3 million. This increase is primarily the result of a net increase in capital assets. The Board experienced an increase of \$48.6 million in net capital assets in its governmental activities. This is the amount by which capital outlays exceeded depreciation in the current period. In addition, the fund balance amount of the total governmental funds decreased \$27.4 million.

- Program revenues of the governmental activities accounted for \$271.9 million, or 52.6 % of the \$517.3 million in total revenues of the governmental activities. General revenues of the governmental activities accounted for \$246.2 million, or 47.6% of the total.
- The Board reported \$496.8 million in expenses for the governmental activities. \$271.9 million were offset by program specific grants, charges for services or contributions. General revenues, primarily property taxes and sales taxes were used to provide for the remaining expenses of these programs.
- The net assets of the Board's business-type activities decreased \$5.3 million. The Board has two business-type funds reported. The first is the school nutrition program and the second is the Performing Arts Center. Total expenses for food service activities were \$32.9 million, while expenses of the Performing Arts Center were \$426,702. Program revenues, operating grants and contributions, and capital contributions for these business type activities totaled \$8.1 million. This revenue, along with general revenues of interest earnings in the amount of \$69,790 resulted in the decrease in net assets referenced above of \$5.3 million.
- The General Fund (the primary operating fund), presented on a current financial resources basis, ended the year with a fund balance of \$37,015,898, a decrease of \$12,115,727 from June 30, 2008.
- The Capital Projects Fund ended the year with a fund balance of \$75,170,499, a decrease of \$15,389,155.
- The Board increased its outstanding long-term indebtedness by \$531,267.

## **Overview of the Financial Statements**

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the Board:

- The first two statements are government-wide financial statements that provide both short-term and long-term information about the Board's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the Board, reporting the Board's operations in more detail than the government-wide statements.
  - ❖ The governmental funds statements tell how basic services such as instruction and instructional support services were financed in the short term as well as what remains for future spending.
  - ❖ Proprietary fund statements offer short and long-term financial information about the activities the Board operates like businesses, specifically the school nutrition program and the Performing Arts Center.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the Board's budget for the year.

Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

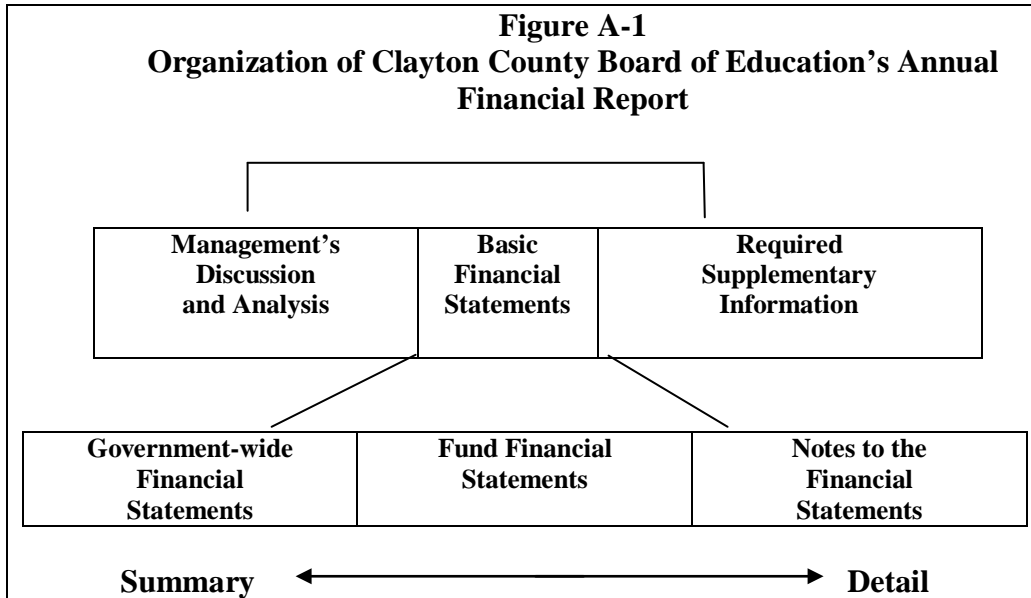


Figure A-2 summarizes the major features of the Board's financial statements, including the portion of the Board's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

	Government-wide Statements	Governmental Funds	Proprietary Funds
Scope	Entire Board (except fiduciary funds)	The activities of the Board that are not proprietary or fiduciary, such as instruction, school administration, and building maintenance	Activities the Board operates similar to private businesses: food services.
Required financial statements	<ul style="list-style-type: none"> <li>• Statement of net assets</li> <li>• Statement of activities</li> </ul>	<ul style="list-style-type: none"> <li>• Balance sheet</li> <li>• Statement of revenues, expenditures, and changes in fund balance</li> </ul>	<ul style="list-style-type: none"> <li>• Statement of net assets</li> <li>• Statement of revenues, expenses, and changes in fund net assets</li> <li>• Statement of cash flows</li> </ul>
Accounting Basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the year, regardless of when cash is received or paid

## **Government-wide Statements**

The government-wide statements report information about the Board as a whole using accounting methods similar to those used by private-sector companies. The statement of net assets includes all of the Board's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the Board's net assets and how they have changed. Net assets, the difference between the Board's assets and liabilities, are one way to measure the Board's financial health or position.

Over time, increases or decreases in the Board's net assets are an indication of whether its financial health is improving or deteriorating, respectively.

To assess the overall health of the Board, additional non-financial factors, such as changes in the property tax base, community support for education and student achievement should be considered.

The government-wide financial statements of the Board are divided into two categories:

- Governmental activities – All of the Board's basic services are included here, such as instruction and instructional support, administration, student transportation and maintenance and operation of facilities.
- Business type activities – The Board operates a food service operation and charges fees to staff, students and visitors to help cover the cost of the food service operation. The Board also operates a performing arts center that is accounted for as a business-type activity.



## Fund Financial Statements

The Board's fund financial statements, which begin on page 15, provide detailed information about the most significant funds, not the Board as a whole.

*Governmental funds* – Most of the Board's activities are reported in governmental funds, which focus on the determination of financial position and change in financial position, not on income determination. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Board's operations and the services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the Board's programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is reconciled in the financial statements.

*Proprietary funds* – Services for which the Board charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the government-wide statements. The Board's *enterprise fund* (one type of proprietary fund) are the same as its business-type activities but provide more detail and additional information, such as cash flows. The Board uses *internal service funds* (the other kind of proprietary fund) to report activities that provide supplies and services for its other programs and activities. As of June 30, 2009, the Board's only internal service fund for the employee dental benefit program was closed.

## Financial Analysis of the Board as a Whole

Table A-1, below, provides a summary of the Board's net assets for the year ended  
June 30, 2009 compared to June 30, 2008

<b>Table A-1</b> <b>Condensed Summary of Net Assets</b> <b>(in millions of dollars)</b>							
	<b>Governmental Activities</b>		<b>Business-type Activities</b>		<b>Total</b>		<b>Percentage Change</b>
	<b>2009</b>	<b>2008</b>	<b>2009</b>	<b>2008</b>	<b>2009</b>	<b>2008</b>	<b>2008-2009</b>
Current and other Assets	\$ 189.0	211.0	7.3	12.1	196.3	223.1	-12.0%
Net capital assets	454.7	406.1	6.7	7.2	461.4	413.3	11.6%
Total Assets	643.7	617.1	14.0	19.3	657.7	636.4	3.3%
Current and other liabilities	67.4	62.6	2.0	2.1	69.4	64.7	7.3%
Long-term liabilities	6.7	6.2	-	-	6.7	6.2	8.1%
Total Liabilities	74.1	68.8	2.0	2.1	76.1	70.9	7.3%
Net Assets							
Invested in capital assets							
net of related debt	454.7	406.1	6.7	7.2	461.4	413.3	11.6%
Restricted for Capital Projects	75.2	90.6	-	-	75.2	90.6	-17.0%
Unrestricted	39.7	51.6	5.3	10.0	45.0	61.6	-26.9%
Total net assets	\$ 569.6	548.3	12.0	17.2	581.6	565.5	2.9%

The Board's combined net assets increased by 2.9% to \$581.6 million. Most of this improvement in the financial position came from governmental activities, the net assets of which grew by \$21.3 million. The net assets of the Board's business-type activities decreased \$5.2 million or 30.2%. The reasons for the increase in governmental activities is the result of the large capital program underway funded without debt through a Special Purpose Local Option Sales Tax (SPLOST) and capital outlay grants from the state of Georgia. The decrease in the business-type activities is attributed to the increased cost for school nutrition cafeteria operations.

The Board reported a restricted net asset amount of \$75.2 million. This is a decrease of 17% from the restricted amount reported as of June 30, 2008. The change is due to the decreased activity in the capital projects fund and cash reserves being drawn down for the projects under way. The amount set aside as restricted in the governmental activities is related to net assets required by a third party or state law to be spent for a specific purpose.

**Table A-2**  
**Changes in Net Assets**  
**Fiscal Year Ended June 30, 2009**

Table A-2 takes the information from the Statement of Activities and presents it in a format that shows total revenues first and then expenses and the resulting increase in net assets.

<b>Table A-2</b> <b>Changes in Net Assets from Operating Results (in millions of dollars)</b>							
	<b>Governmental Activities</b>		<b>Business-type Activities</b>		<b>Total</b>		<b>Percentage Change</b>
	<b>2009</b>	<b>2008</b>	<b>2009</b>	<b>2008</b>	<b>2009</b>	<b>2008</b>	<b>2008-2009</b>
<b>Revenues:</b>							
Program revenues:							
Charges for services	\$ 18.0	18.2	3.0	3.2	21.0	21.4	-1.9%
Operating grants and contributions	242.6	266.1	25.2	23.4	267.8	289.5	-7.5%
Capital grants and contributions	11.3	17.4	-	-	11.3	17.4	-35.1%
General revenues:							
Property taxes	161.5	151.4	-	-	161.5	151.4	6.7%
Sales taxes	49.1	54.4	-	-	49.1	54.4	-9.7%
Other taxes	1.4	8.9	-	-	1.4	8.9	-84.3%
Non-program specific state and federal aid	26.9	14.1	-	-	26.9	14.1	90.8%
Local school activity	5.4	3.6	-	-	5.4	3.6	50.0%
Interest and investment earnings	1.8	5.6	-	0.4	1.8	6.0	-70.0%
Transfers	0.1	-	-	-	0.1	-	0.0%
<b>Total Revenues</b>	<b>518.1</b>	<b>539.7</b>	<b>28.2</b>	<b>27.0</b>	<b>546.3</b>	<b>566.7</b>	<b>-3.6%</b>
<b>Expenses:</b>							
Instruction	326.2	320.4	-	-	326.2	320.4	1.8%
Pupil Services	16.7	16.2	-	-	16.7	16.2	3.1%
Instructional services	25.5	25.5	-	-	25.5	25.5	0.0%
Educational media services	7.8	7.6	-	-	7.8	7.6	2.6%
General administration	5.0	3.7	-	-	5.0	3.7	35.1%
School administration	24.5	24.3	-	-	24.5	24.3	0.8%
Business administration	3.5	2.9	-	-	3.5	2.9	20.7%
Maintenance and operations	35.6	32.5	-	-	35.6	32.5	9.5%
Pupil transportation	22.5	23.0	-	-	22.5	23.0	-2.2%
Support services-central	11.8	11.3	-	-	11.8	11.3	4.4%
Other support services	4.4	4.0	-	-	4.4	4.0	10.0%
Non-instructional services	1.3	1.0	-	-	1.3	1.0	30.0%
Community services	12.0	10.5	-	-	12.0	10.5	14.3%
Food services	-	-	33.3	28.0	33.3	28.0	18.9%
<b>Total Expenses</b>	<b>496.8</b>	<b>482.9</b>	<b>33.3</b>	<b>28.0</b>	<b>530.1</b>	<b>510.9</b>	<b>3.8%</b>
<b>Increase in net assets</b>	<b>\$ 21.3</b>	<b>56.8</b>	<b>(5.1)</b>	<b>(1.0)</b>	<b>16.2</b>	<b>55.8</b>	<b>-71.0%</b>

Table A-2 on the previous page shows that revenues from governmental activities for 2009 were \$518 million, while total expenses were \$496.7 million. Governmental activities contributed \$21.3 million to the total increase in net assets, while business-type net assets resulted in a decrease of \$5.1 million in net assets.

Program revenues, in the form of charges for services, operating grants and contributions and capital grants and contributions decreased \$28.2 million. This decrease was primarily the result of a decrease in state and federal grants received for instructional programs.

Property taxes comprise the largest percentage of the general revenues for the Board with 29.6% of total revenues coming from this source. The increase of 6.7% from the previous year is due in large part to recouping past due tax receipts related to the bankruptcy of Delta Airlines in FY2006. Sales tax revenues generated by the Special Purpose Local Option Sales Tax (SPLOST) decreased \$5.3 million to a total of \$49.1 million. Interest and investment earnings decreased by 70% as interest rates continued to decline over the course of the year even though collections from tax revenues provided more cash throughout the year for investment.

Table A-3 summarizes the cost of the Board's activities into nine functional categories—Instruction; Pupil services, Instructional staff and Media services; General and Business Administration; School administration; Maintenance and operations; Pupil transportation; Central support; Interest expense; and Other. The table also shows each activity's *net cost* (total cost less fees generated by the activities and intergovernmental aid provided for specific programs). The net cost shows the financial burden placed on the Board's local taxpayers by each of these functions.

**Table A-3**  
**Net Cost of Governmental Activities**  
(in millions of dollars)

	<b>Total Cost of Services</b>		<b>Percentage Change</b>	<b>Net Cost of Services</b>		<b>Percentage Change</b>
	<b>2009</b>	<b>2008</b>	<b>2008-2009</b>	<b>2009</b>	<b>2008</b>	<b>2008-2009</b>
Instruction	\$ 326.2	320.4	1.8%	121.7	89.9	35.4%
Pupil, Instructional and Media Services	50.0	49.3	1.4%	25.6	23.9	7.1%
General and Business Administration	8.5	6.6	28.8%	5.8	4.5	28.9%
School administration	24.5	24.3	0.8%	15.7	14.7	6.8%
Maintenance and operations	35.6	32.5	9.5%	23.3	18.9	23.3%
Pupil transportation	22.5	23.0	-2.2%	18.5	17.6	5.1%
Central Support and other support	16.2	15.3	5.9%	13.7	11.8	16.1%
Community Services and non-instructional	13.3	11.5	15.7%	0.5	-	-
Total Governmental Activities	\$ 496.8	482.9	2.9%	224.8	181.3	24.0%
Less: Unrestricted federal and state aid:				26.8	14.1	90.1%
Total needs from local taxes and other revenues:				<u>\$ 198.0</u>	<u>167.2</u>	18.4%

The total cost of governmental activities increased 2.9%, while the net cost of services increased 24%.

### **Business Type Activities**

Revenues for the Board's business-type activities (school nutrition and performing arts center) were comprised of charges for services, federal and state reimbursements and investment earnings. (See Table A-2).

- Business type expenses exceeded revenues during the year for a decrease of \$5.1 million in net assets.
- Charges for services represents \$3 million of revenue. This represents amounts paid by students, teachers and other customers of the cafeteria operations and the performing arts center.
- Federal and state reimbursement for meals, including payments for free and reduced lunches, was \$25.2 million.

The Statement of Revenues, Expenses and Changes in Fund Net Assets for these proprietary funds will further detail the actual results of operations.

### **Analysis of the Board's Funds**

At June 30, 2009, the Board's governmental funds reported a combined fund balance of \$117,130,542. This is a decrease of \$27,362,894. The primary reasons for this decrease is attributed to the Capital Projects Fund which decreased by \$15,389,155, in addition to, the General Fund which reflected a decrease of \$12,115,727.

The fund balance of the General Fund was \$37,015,898 at June 30, 2009. The Capital Projects ending fund balance was \$75,170,499 while all other Governmental Funds had a total fund balance of \$4,944,145 at June 30, 2009.

The fund balance of the General Fund declined significantly primarily because of the loss of approximately 3,500 students. This caused the system's state QBE funding to decrease by approximately \$16 million.

The decrease in the Capital Projects Funds is the result of the large capital program underway that is funded, through a Special Purpose Local Option Sales Tax (SPLOST) and capital outlay grants from the State of Georgia. Although, capital programs increased in FY2009, grant revenues from the State declined.

## General Fund Budgeting Highlights

The Board's budget is prepared according to Georgia state law. The most significant budgeted fund is the General Operating Fund.

In accordance with GAAP, the Board amended its General Fund to reflect funding changes.

The total expenditures realized a positive variance of \$28.2 million. This was due to a reduction in instructional staff because of lower enrollment.

The total revenue was over the total budget by \$8.2 million. Local sources experienced a positive variance in the amount of \$14.9 million primarily because of unbudgeted tax revenues due from Delta Airlines being received.

## Capital Asset and Debt Administration

### Capital Assets

At June 30, 2009, the Board had \$461,467,978 invested in a broad range of capital assets, including land, buildings and furniture and equipment for its governmental activities. The Board is currently funding a five-year capital improvement program with revenue from a one-cent local option sales tax that was approved by the citizens of Clayton County in September, 2004. The maximum amount of collections approved by this referendum was \$269.6 million. The sales tax revenue, along with state capital outlay grants will fund the program through 2009.

<b>Table A-4</b> <b>Capital Assets (net of depreciation)</b> <b>(in millions of dollars)</b>							
	<b>Governmental Activities</b>		<b>Business-type Activities</b>		<b>Total</b>		<b>Total Percentage Change</b>
	<b>2009</b>	<b>2008</b>	<b>2009</b>	<b>2008</b>	<b>2009</b>	<b>2008</b>	<b>2008-2009</b>
Land	\$ 33.6	33.6	-	-	33.6	33.6	0.0%
Construction in progress	19.5	24.1	-	-	19.5	24.1	-19.0%
Buildings and improvements	388.7	333.4	4.5	4.6	393.2	338.0	16.3%
Equipment and furniture	<u>12.9</u>	<u>15.0</u>	<u>2.3</u>	<u>2.6</u>	<u>15.2</u>	<u>17.6</u>	-13.6%
Total capital assets							
net of depreciation	\$ <u>454.7</u>	<u>406.1</u>	<u>6.8</u>	<u>7.2</u>	<u>461.5</u>	<u>413.3</u>	11.6%

More detailed information about capital assets can be found in note 7 of the Notes to the Basic Financial Statements.

## **Debt Administration**

At June 30, 2009, the Board had no outstanding long-term bond debt. Because of the availability of the one cent sales tax for capital improvements since 1997, the Board has not had the need to issue any new debt and used proceeds from the sales tax to retire all of the previously existing long-term bond debt.

## **Economic Factors**

The downturn in the economy has had a significant impact on the state and the local community:

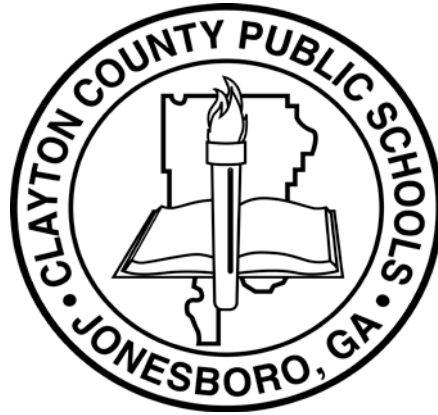
- For the budget year 2008-2009, the school district experienced a decrease in enrollment which reduced the district staffing requirement for instructional personnel. In addition, the mortgage industry crisis has significantly impacted home values which resulted in a decrease of \$200 million in the tax base for Clayton County.
- The County has seen significant changes in the demographic makeup of its population. The percentage of students that now qualify for free or reduced priced lunches now exceeds approximately 80% district-wide.

As a result, the district has now become a district wide Title I School which means all schools in the district are eligible to receive federal funding under the No Child Left Behind Act for the Economically Disadvantaged.

Despite the economic challenges of the area and the district, support for public education remains strong as evidenced by the passage of the continuation of the one-cent sales tax referendum in September, 2004. In FY2010, a fourth Special Purpose Local Option Sales Tax was passed by the citizens of Clayton County.

## **Contacting the Board's Financial Management**

This financial report is designed to provide the Board's citizens, taxpayers, customers, and investors and creditors with a general overview of the Board's finances and to demonstrate the Board's accountability for the money it receives. If you have questions about this report or need additional financial information, Department of Budgets and Finance, Clayton County Public Schools, 1058 Fifth Avenue, Jonesboro, Ga. 30236.



# **Basic Financial Statements**

**Clayton County  
Public Schools**

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**Clayton County Board of Education**  
**Statement of Net Assets**  
June 30, 2009

	<b>Governmental Activities</b>	<b>Business-type Activities</b>	<b>Total</b>
<b>Assets</b>			
Cash	\$ 24,392,077	\$ 6,561,932	\$ 30,954,009
Investments	100,563,868	-	100,563,868
Receivables:			
Accounts	4,732,601	-	4,732,601
Intergovernmental	59,218,085	221,578	59,439,663
Internal balances	50,228	(50,228)	-
Inventories	-	564,549	564,549
Prepaid items	69,000	-	69,000
Capital Assets, nondepreciable	53,138,450	-	53,138,450
Capital assets, depreciable (net of accumulated depreciation)	401,583,919	6,745,609	408,329,528
Total assets	<u>643,748,228</u>	<u>14,043,440</u>	<u>657,791,668</u>
<b>Liabilities</b>			
Accounts payable	3,034,462	207,263	3,241,725
Contracts payable	7,073,465	-	7,073,465
Retainage payable	4,369,689	-	4,369,689
Accrued payroll and payroll withholdings	52,917,248	1,785,516	54,702,764
Other current liabilities	70	-	70
Claims payable due within one year	1,319,713	-	1,319,713
Compensated absences due within one year	2,928,310	23,894	2,952,204
Claims payable due in more than one year	322,947	-	322,947
Compensated absences due in more than one year	2,150,887	20,867	2,171,754
Total liabilities	<u>74,116,791</u>	<u>2,037,540</u>	<u>76,154,331</u>
<b>Net Assets:</b>			
Invested in capital assets, net of related debt	454,722,369	6,745,609	461,467,978
Restricted for capital projects	75,170,499	-	75,170,499
Unrestricted	39,738,569	5,260,291	44,998,860
Total net assets	<u>\$ 569,631,437</u>	<u>\$ 12,005,900</u>	<u>\$ 581,637,337</u>

The accompanying notes are an integral part of these financial statements.

**Clayton County Board of Education**  
**Statement of Activities**  
Year Ended June 30, 2009

Activities and Functions	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Governmental activities:				
Instruction	\$ 326,173,396	\$ 8,073,750	\$ 185,098,116	\$ 11,322,264
Pupil services	16,664,267	-	3,681,184	-
Improvement of instructional services	25,553,694	5,624	15,719,475	-
Educational media services	7,789,435	-	4,980,672	-
General administration	5,008,540	-	1,906,241	-
School administration	24,529,652	-	8,822,397	-
Business services	3,490,943	-	726,203	-
Maintenance and operations	35,601,121	-	12,346,817	-
Student transportation	22,484,075	-	4,020,197	-
Central support services	11,774,644	-	2,508,607	-
Other support services	4,436,898	2,620	7,487	-
Other non-instructional services	1,293,256	272,591	360,911	-
Community services	11,956,697	9,610,775	2,447,997	-
Interest on long-term debt	2,995	-	-	-
Total governmental activities	<u>\$ 496,759,613</u>	<u>\$ 17,965,360</u>	<u>\$ 242,626,304</u>	<u>\$ 11,322,264</u>
Business-type activities:				
School food service	\$ 32,860,220	\$ 2,684,373	\$ 25,159,432	\$ -
Performing arts center	426,702	249,268	-	-
Total business-type activities	<u>33,286,922</u>	<u>2,933,641</u>	<u>25,159,432</u>	<u>-</u>
Total	<u>\$ 530,046,535</u>	<u>\$ 20,899,001</u>	<u>\$ 267,785,736</u>	<u>\$ 11,322,264</u>
General revenues:				
Property taxes				
Sales taxes				
Other taxes				
Grants and contributions not restricted to specific programs				
Local school activity				
Unrestricted investment earnings				
Gain on sale of capital assets				
Transfers				
Total general revenues and transfers				
Change in net assets				
Net assets - beginning of year, as restated				
Net assets - end of year				

The accompanying notes are an intergral part of these financial statements.

<b>Net (Expenses) Revenues and Changes in Net Assets</b>		
<b>Governmental Activities</b>	<b>Business-type Activities</b>	<b>Total Activities</b>
\$ (121,679,266)	\$ -	\$ (121,679,266)
(12,983,083)	-	(12,983,083)
(9,828,595)	-	(9,828,595)
(2,808,763)	-	(2,808,763)
(3,102,299)	-	(3,102,299)
(15,707,255)	-	(15,707,255)
(2,764,740)	-	(2,764,740)
(23,254,304)	-	(23,254,304)
(18,463,878)	-	(18,463,878)
(9,266,037)	-	(9,266,037)
(4,426,791)	-	(4,426,791)
(659,754)	-	(659,754)
102,075	-	102,075
(2,995)	-	(2,995)
(224,845,685)	-	(224,845,685)
\$ -	\$ (5,016,415)	\$ (5,016,415)
-	(177,434)	(177,434)
-	(5,193,849)	(5,193,849)
\$ (224,845,685)	\$ (5,193,849)	\$ (230,039,534)
161,522,560	-	161,522,560
49,121,173	-	49,121,173
1,377,987	-	1,377,987
26,847,151	-	26,847,151
5,361,901	-	5,361,901
1,790,719	69,790	1,860,509
14,390	-	14,390
137,274	(137,274)	-
246,173,155	(67,484)	246,105,671
21,327,470	(5,261,333)	16,066,137
548,303,967	17,267,233	565,571,200
\$ 569,631,437	\$ 12,005,900	\$ 581,637,337

**Clayton County Board of Education**  
**Balance Sheet**  
**Governmental Funds**  
June 30, 2009

	<u>Major Funds</u>		<u>Other</u>	<u>Total</u>
	<u>General</u>	<u>Capital Projects</u>	<u>Governmental Funds</u>	<u>Governmental Funds</u>
<b>Assets:</b>				
Cash	\$ 12,707,227	\$ 8,367,184	\$ 3,317,666	\$ 24,392,077
Investments	30,370,628	70,193,240	-	100,563,868
Receivables:				
Accounts	1,537,180	-	3,195,421	4,732,601
Intergovernmental	39,105,815	10,175,089	9,937,181	59,218,085
Due from other funds	7,507,574	-	1,948,114	9,455,688
Prepaid items	69,000	-	-	69,000
Other current assets	-	-	-	-
Total assets	<u>\$ 91,297,424</u>	<u>\$ 88,735,513</u>	<u>\$ 18,398,382</u>	<u>\$ 198,431,319</u>
<b>Liabilities and fund balances:</b>				
Liabilities:				
Accounts payable	\$ 2,004,923	\$ 579,863	\$ 449,676	\$ 3,034,462
Contracts payable	-	7,073,465	-	7,073,465
Retainage payable	-	4,369,689	-	4,369,689
Due to other funds	2,208,100	-	7,197,360	9,405,460
Accrued payroll and payroll withholdings	47,110,117	-	5,807,131	52,917,248
Other current liabilities	-	-	70	70
Deferred revenue	2,958,386	1,541,997	-	4,500,383
Total liabilities	<u>54,281,526</u>	<u>13,565,014</u>	<u>13,454,237</u>	<u>81,300,777</u>
<b>Fund Balances:</b>				
Reserved for capital projects	-	75,170,499	-	75,170,499
Unreserved, reported in:				
General fund	37,015,898	-	-	37,015,898
Special revenue funds	-	-	4,944,145	4,944,145
Total fund balances	<u>37,015,898</u>	<u>75,170,499</u>	<u>4,944,145</u>	<u>117,130,542</u>
Total liabilities and fund balances	<u>\$ 91,297,424</u>	<u>\$ 88,735,513</u>	<u>\$ 18,398,382</u>	

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	454,722,369
Other long-term assets are not available to pay for current period expenditures and, therefore, are deferred in the funds.	4,500,383
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.	<u>(6,721,857)</u>
Net assets of governmental activities	<u>\$ 569,631,437</u>

The accompanying notes are an integral part of these financial statements.

**Clayton County Board of Education**  
**Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**Governmental Funds**  
Year Ended June 30, 2009

	<b>Major Funds</b>		<b>Nonmajor</b>	<b>Total</b>
	<b>General</b>	<b>Capital Projects</b>	<b>Governmental Funds</b>	<b>Governmental Funds</b>
<b>Revenues:</b>				
Local sources	\$ 169,298,939	\$ 49,121,173	\$ 17,738,700	\$ 236,158,812
State sources	219,007,953	11,322,264	9,233,733	239,563,950
Federal sources	5,517,877	-	34,272,873	39,790,750
Interest earned on investments	675,482	1,113,910	1,327	1,790,719
Total revenues	394,500,251	61,557,347	61,246,633	517,304,231
<b>Expenditures:</b>				
Current:				
Instructional services	270,839,917	-	29,780,351	300,620,268
Pupil services	13,878,579	-	2,758,150	16,636,729
Improvement of instructional services	11,997,626	-	13,553,166	25,550,792
Educational media services	7,460,873	-	327,885	7,788,758
General administration	3,502,025	-	1,172,108	4,674,133
School administration	24,322,768	-	2,373	24,325,141
Business services	3,470,348	-	-	3,470,348
Maintenance and operations	35,120,842	-	80,065	35,200,907
Student transportation	19,383,279	-	844,421	20,227,700
Central support services	11,168,103	-	171,082	11,339,185
Other support services	4,088,478	-	360,911	4,449,389
Other non-instructional services	702,070	-	580,745	1,282,815
Community service	-	-	11,977,565	11,977,565
Capital outlay	-	77,176,502	-	77,176,502
Debt service:				
Principal retirement	24,793	-	-	24,793
Interest and fiscal charges	2,995	-	-	2,995
Total expenditures	405,962,696	77,176,502	61,608,822	544,748,020
Excess (deficiency) of revenues over (under) expenditures	(11,462,445)	(15,619,155)	(362,189)	(27,443,789)
<b>Other financing sources (uses):</b>				
Sale of capital assets	26,785	-	-	26,785
Transfer in	-	230,000	504,177	734,177
Transfers out	(680,067)	-	-	(680,067)
Total other financing sources (uses)	(653,282)	230,000	504,177	80,895
Net change in fund balances	(12,115,727)	(15,389,155)	141,988	(27,362,894)
<b>Fund balances - beginning of year, as restated</b>	49,131,625	90,559,654	4,802,157	144,493,436
<b>Fund balances - end of year</b>	<u>\$ 37,015,898</u>	<u>\$ 75,170,499</u>	<u>\$ 4,944,145</u>	<u>\$ 117,130,542</u>

The accompanying notes are an intergral part of these financial statements.

**Clayton County Board of Education**  
**Reconciliation of the Statement of Revenues, Expenditures, and Changes in**  
**Fund Balances of Governmental Funds to the Statement of Activities**  
**Year Ended June 30, 2009**

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**Net change in fund balances-total governmental funds** \$ (27,362,894)

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, assets with an initial, individual cost of more than \$5,000 for furniture and equipment and \$100,000 for buildings and improvements are capitalized and the cost is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period. 48,596,490

The net effect of various miscellaneous transactions involving capital assets(i.e., sales, trade-ins, and donations) is to decrease net assets (12,395)

The repayment of the principal of long-term debt consumes the current financial resources of governmental funds, but has no effect on net assets. 24,793

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds. 631,188

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. (591,714)

Internal service funds are used by the District to charge the costs of industrial insurance, printing, and warehouse services to individual funds. The net revenue of the internal service funds is reported with governmental activities. 42,002

**Change in net assets of governmental activities** \$ 21,327,470

**The accompanying notes are an integral part of these financial statements.**

**Clayton County Board of Education**  
**Statement of Revenues, Expenditures and Changes in Fund Balances - Budget (Non-GAAP) and Actual**  
**General Fund**  
Year Ended June 30, 2009

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with</b>
	<b>Original</b>	<b>Final</b>	<b>Amounts</b>	<b>Final Budget -</b>
				<b>Positive</b>
				<b>(Negative)</b>
<b>Revenues:</b>				
Local sources	\$ 154,385,884	\$ 154,385,884	\$ 169,298,939	\$ 14,913,055
State sources	248,911,476	223,313,975	218,225,794	(5,088,181)
Federal sources	375,000	5,249,165	5,517,877	268,712
Interest income	2,610,000	2,610,000	675,482	(1,934,518)
Total revenues	406,282,360	385,559,024	393,718,092	8,159,068
<b>Expenditures:</b>				
Current:				
Instructional services	286,068,284	283,758,491	258,713,515	25,044,976
Pupil services	13,133,734	14,119,642	13,750,768	368,874
Improvement of instructional services	12,458,423	13,770,187	11,883,118	1,887,069
Educational media services	7,459,372	7,542,258	7,385,814	156,444
General administration	2,858,956	3,321,810	3,476,979	(155,169)
School administration	25,827,167	25,668,057	24,051,086	1,616,971
Business services	2,937,648	3,507,687	3,447,148	60,539
Maintenance and operations	32,999,495	34,215,287	34,927,573	(712,286)
Student transportation	20,035,047	19,857,768	19,197,358	660,410
Central support services	12,704,036	12,693,824	11,085,049	1,608,775
Other support services	2,463,535	2,463,535	4,080,991	(1,617,456)
Other non-instructional services	-	-	702,070	(702,070)
Debt service:				
Principal retirement	-	-	24,793	(24,793)
Interest and fiscal charges	-	-	2,995	(2,995)
Total expenditures	418,945,697	420,918,546	392,729,257	28,189,289
Excess (deficiency) of revenues over (under) expenditures	(12,663,337)	(35,359,522)	988,835	36,348,357
<b>Other financing sources (uses):</b>				
Sale of capital assets	-	-	26,785	26,785
Transfers in	-	19,341	-	(19,341)
Transfer out	(548,693)	(823,036)	(680,067)	142,969
Total other financing uses	(548,693)	(803,695)	(653,282)	150,413
Net change in fund balances	\$ (13,212,030)	\$ (36,163,217)	\$ 335,553	\$ 36,498,770

The accompanying notes are an integral part of these financial statements.

**Clayton County Board of Education**  
**Statement of Net Assets**  
**Proprietary Funds**  
June 30, 2009

	<b>Business-type Activities - Enterprise Funds</b>			<b>Governmental Activities - Internal Service Funds</b>
	<b>School Food Service</b>	<b>Nonmajor Performing Arts Center</b>	<b>Totals</b>	
<b>Assets:</b>				
Current assets:				
Cash	\$ 6,561,932	\$ -	\$ 6,561,932	\$ -
Intergovernmental accounts receivable	217,321	4,257	221,578	-
Inventories	564,549	-	564,549	-
Due from other funds	65,967	194,019	259,986	-
Total current assets	7,409,769	198,276	7,608,045	-
Noncurrent assets:				
Capital assets:				
Buildings	-	7,308,375	7,308,375	-
Furniture and equipment	5,430,234	6,167	5,436,401	-
Total depreciable assets	5,430,234	7,314,542	12,744,776	-
Less accumulated depreciation	(3,144,893)	(2,854,274)	(5,999,167)	-
Total capital assets	2,285,341	4,460,268	6,745,609	-
Total assets	9,695,110	4,658,544	14,353,654	-
<b>Liabilities:</b>				
Current liabilities:				
Accounts payable	206,755	508	207,263	-
Accrued payroll and payroll withholdings	1,817,520	12,757	1,830,277	-
Due to other funds	310,214	-	310,214	-
Total liabilities	2,334,489	13,265	2,347,754	-
<b>Net assets:</b>				
Invested in capital assets, net of related debt	2,285,341	4,460,268	6,745,609	-
Unrestricted	5,075,280	185,011	5,260,291	-
Total net assets	\$ 7,360,621	\$ 4,645,279	\$ 12,005,900	\$ -

The accompanying notes are an integral part of these financial statements.



**Clayton County Board of Education**  
**Statement of Revenues, Expenses, and Changes in Fund Net Assets**  
**Proprietary Funds**  
**Year Ended June 30, 2009**

	<b>Business-type Activities - Enterprise Funds</b>			<b>Governmental Activities - Internal Service Funds</b>
	<b>School Food Service</b>	<b>Nonmajor Performing Arts Center</b>	<b>Totals</b>	
<b>Operating revenues:</b>				
Local sources	\$ 2,684,373	\$ 249,268	\$ 2,933,641	\$ 1,752,933
Total operating revenues	<u>2,684,373</u>	<u>249,268</u>	<u>2,933,641</u>	<u>1,752,933</u>
<b>Operating expenses:</b>				
Food service operations	32,176,452	-	32,176,452	-
Enterprise operation	-	279,918	279,918	-
Maintenance and operations	263,958	-	263,958	-
Depreciation	419,810	146,784	566,594	-
Other support services	-	-	-	1,794,095
Total operating expenses	<u>32,860,220</u>	<u>426,702</u>	<u>33,286,922</u>	<u>1,794,095</u>
Operating loss	<u>(30,175,847)</u>	<u>(177,434)</u>	<u>(30,353,281)</u>	<u>(41,162)</u>
<b>Nonoperating income:</b>				
Intergovernmental revenues	25,159,432	-	25,159,432	-
Interest earned on investments	69,790	-	69,790	-
Total nonoperating income	<u>25,229,222</u>	<u>-</u>	<u>25,229,222</u>	<u>-</u>
Net loss before transfers	<u>(4,946,625)</u>	<u>(177,434)</u>	<u>(5,124,059)</u>	<u>(41,162)</u>
<b>Transfer in (out)</b>	<u>(137,274)</u>	<u>-</u>	<u>(137,274)</u>	<u>83,164</u>
Change in net assets	(5,083,899)	(177,434)	(5,261,333)	42,002
<b>Total net assets, beginning of year</b>	<u>12,444,520</u>	<u>4,822,713</u>	<u>17,267,233</u>	<u>(42,002)</u>
<b>Total net assets, end of year</b>	<u>\$ 7,360,621</u>	<u>\$ 4,645,279</u>	<u>\$ 12,005,900</u>	<u>\$ -</u>

The accompanying notes are an integral part of these financial statements.

**Clayton County Board of Education**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**Year Ended June 30, 2009**

	<b>Business-type Activities - Enterprise Funds</b>			<b>Governmental Activities - Internal Service Funds</b>
	<b>School Food Service</b>	<b>Nonmajor Performing Arts Center</b>	<b>Totals</b>	
<b>Cash flows from operating activities:</b>				
Receipts from local sources	\$ 2,611,086	\$ 273,316	\$ 2,884,402	\$ -
Receipts from interfund services provided	-	-	-	1,985,932
Payment to suppliers	(20,243,627)	(74,911)	(20,318,538)	(2,069,095)
Payments to employees	(10,256,824)	(182,744)	(10,439,568)	-
Payments on behalf of employees	(2,126,259)	(15,661)	(2,141,920)	-
Net cash used in operating activities	(30,015,624)	-	(30,015,624)	(83,163)
<b>Cash flows from noncapital financing activities:</b>				
Transfers in	-	-	-	83,163
Subsidy from federal and state grants	25,159,432	-	25,159,432	-
Net cash provided by noncapital financing activities	25,159,432	-	25,159,432	83,163
<b>Cash flows from capital and related financing activities:</b>				
Acquisition of capital assets	(65,069)	-	(65,069)	-
Net cash used by capital and related financing activities	(65,069)	-	(65,069)	-
<b>Cash flows from investing activities:</b>				
Interest received	69,790	-	69,790	-
Net cash provided by investing activities	69,790	-	69,790	-
Net decrease in cash and cash equivalents	(4,851,471)	-	(4,851,471)	-
<b>Cash and cash equivalents - beginning</b>	<b>11,413,403</b>	<b>-</b>	<b>11,413,403</b>	<b>-</b>
<b>Cash and cash equivalents - ending</b>	<b>\$ 6,561,932</b>	<b>\$ -</b>	<b>\$ 6,561,932</b>	<b>\$ -</b>

The accompanying notes are an intergral part of these financial statements.

**Clayton County Board of Education**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**Year Ended June 30, 2009**

	<b>Business-type Activities - Enterprise Funds</b>			<b>Governmental Activities - Internal Service Funds</b>
	<b>School Food Service</b>	<b>Nonmajor Performing Arts Center</b>	<b>Totals</b>	
<b>Reconciliation of operating loss to net cash used in operating activities:</b>				
Operating loss	\$ (30,175,847)	\$ (177,434)	\$ (30,353,281)	\$ (41,162)
Adjustments to reconcile operating loss to net cash used in operating activities:				
Depreciation expense	419,810	146,784	566,594	-
Increase in intergovernmental receivables	(73,287)	(4,257)	(77,544)	-
Decrease in due from other funds	-	28,306	28,306	232,999
Decrease in inventories	325,292	-	325,292	-
Decrease in accounts payable	(112,445)	(1,012)	(113,457)	-
Decrease in due to other funds	(477,962)	-	(477,962)	-
Increase in accrued payroll and payroll withholdings	78,815	7,613	86,428	-
Decrease in accrued dental claims	-	-	-	(275,000)
Total adjustments	160,223	177,434	337,657	(42,001)
Net cash used in operating activities	<u>\$ (30,015,624)</u>	<u>\$ -</u>	<u>(30,015,624)</u>	<u>(83,163)</u>

**Noncash investing, capital, and financing activities:**

During the year ended June 30, 2009, the School Food Service Fund received \$1,580,890 in commodities from the United States Department of Agriculture.

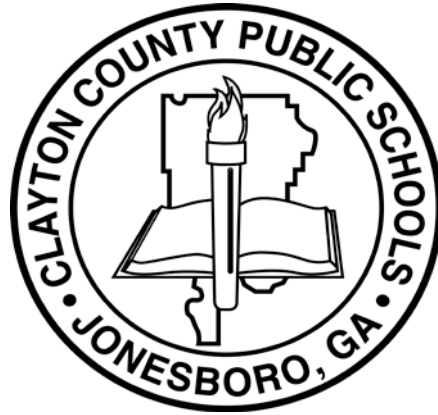
**The accompanying notes are an intergral part of these financial statements.**

**Clayton County Board of Education**  
**Statement of Fiduciary Fund Assets and Liabilities**  
**Agency Fund**  
June 30, 2009

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	<u>Student Activities Fund</u>
<b>Assets:</b>	
Cash	\$ 379,615
Total assets	<u>\$ 379,615</u>
<b>Liabilities:</b>	
Due to others	<u>\$ 379,615</u>
Total liabilities	<u>\$ 379,615</u>

The accompanying notes are an integral part of these financial statements.



# **Notes to Financial Statements**

**Clayton County  
Public Schools**

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**CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009**

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**NOTE 1. DESCRIPTION OF SCHOOL DISTRICT AND REPORTING ENTITY**

**A. Reporting Entity**

The Clayton County Board of Education (the ‘School System’) operates under a Board/Superintendent form of government. The nine member Board is elected by the public and the Board appoints the superintendent. These nine elected members have decision making authority, the power to designate management, and the ability to significantly influence operations. The Board determines the millage rate at which school taxes are levied and may incur bonded indebtedness with voter approval.

**B. Government-Wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the School System. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for services.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to those who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009

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**NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**C. Measurement Focus, Basis of Accounting and Basis of Presentation**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period. For this purpose, the School System considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The fiduciary fund financial statements are reported using the accrual basis of accounting.

Property taxes, sales taxes, intergovernmental grants, and investment income associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the School System.

The School System reports the following major governmental funds:

The ***General Fund*** is the School System's primary operating fund. It accounts for all financial resources of the School System, except those required to be accounted for in another fund.

The ***Capital Projects Fund*** accounts for the proceeds of a one percent Special Purpose Local Option Sales Tax as well as revenues from local and state sources to be used for land and building acquisitions and construction and renovations of new educational and administrative facilities.

CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009

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**NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**C. Measurement Focus, Basis of Accounting and Basis of Presentation**

The School System reports the following major proprietary fund:

The **School Food Service Fund** accounts for the monies and commodities received from the federal and state governments and the School Food Service's cafeteria sales for the purpose of maintaining the School System's breakfast, lunch, and snack programs.

Additionally, the School System reports the following fund types:

The *special revenue funds* account for Federal and state funded programs. These grants are awarded to the School Systems for the purpose of accomplishing specific educational tasks as defined in the grant agreements. These funds also contain several locally funded programs whose expenditures are limited to specific purposes. School Activity Funds are also reported as special revenue funds. The School Activity Funds are used to account for funds collected primarily through the fund raising efforts of the individual school. Each school's principal is responsible, under the authority of the Board, for collecting, controlling, disbursing, and accounting for his or her school's funds. All resources of the fund, including earnings on invested resources, may be used to support the schools' activities.

The **Internal Service Fund** accounts for dental insurance services that are provided to other departments or funds of the School System on a cost-reimbursement basis.

The **Agency Fund** is used to account for student club and class accounts.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The School System has elected not to follow subsequent private-sector guidance.



**CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009**

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**NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**C. Measurement Focus, Basis of Accounting and Basis of Presentation (Continued)**

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the School System's school food service program and the General Fund. Elimination of these charges would distort the direct costs reported for the various functions concerned.

Amounts reported as program revenues include 1) charges for services provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and of the School System's internal service fund are charges for goods and services provided. Operating expenses of the enterprise funds and internal service funds include the cost of these goods and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the School System's policy to use restricted resources first, then unrestricted resources as they are needed.

**D. Cash and Investments**

The School System's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

**CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009**

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**NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**E. Receivables and Payables**

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year as well as all other outstanding balances between funds are reported as “due to/from other funds.” Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as “internal balances.”

**F. On-Behalf Payments**

The State of Georgia makes certain health insurance and pension plan payments on behalf of the School System for its employees. The School System records these payments as both a revenue and expenditure in the General Fund. The total of the on-behalf payments for the fiscal year ended June 30, 2009 was \$3,947,008.

**G. Inventories and Prepaid Items**

Inventories are stated at cost using the first-in, first-out method. Donated food commodities are recorded at fair value. The School System utilizes the consumption method to recognize inventory usage. Under the consumption method, inventories are recorded as expenses when used rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

**H. Non-Monetary Transactions**

The School System received from the United States Department of Agriculture through the Georgia Department of Education approximately \$1,580,890 in donated food commodities for its lunchroom programs. The federally assigned value of these commodities is reflected as revenue and an expense in the financial statements.

**CLAYTON COUNTY BOARD OF EDUCATION**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**JUNE 30, 2009**

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**NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**I. Capital Assets**

Capital Assets, which include property, plant, and equipment, are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the School System as assets with an initial, individual cost of more than \$5,000. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Property, plant and equipment are depreciated using the straight line method over the following estimated useful lives:

<u>Asset</u>	<u>Years</u>
Improvements	20-50
Buildings	20-50
Machinery and equipment	4-12

**J. Long-Term Obligations**

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. In the fund financial statements, governmental fund types report the face amount of debt issued as other financing sources.

**K. Compensated Absences**

It is the School System's policy to permit employees to accumulate unused vacation and sick pay benefits. Accumulated unpaid sick leave benefits do not vest and therefore are not accrued in any fund, but are recognized as expenditures or expenses when incurred. Accumulated unpaid vacation pay is accrued when incurred in the government-wide and proprietary fund financial statements.

**CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009**

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**NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**L. Fund Equity**

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

**M. Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**NOTE 2. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS**

**A. Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net assets**

The governmental fund balance sheet includes reconciliation between fund balance – total governmental funds and net assets – governmental activities as reported in the government-wide statement of net assets. One element of that reconciliation explains that “long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.” The details of this \$6,721,857 difference are as follows:

Workers’ compensation claims payable	\$ 1,642,660
Compensated absences	<u>5,079,197</u>
Net adjustment to reduce fund balance – total governmental funds	
To arrive at net assets – governmental activities	<u>\$ 6,721,857</u>

**CLAYTON COUNTY BOARD OF EDUCATION**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**JUNE 30, 2009**

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**NOTE 2. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS (CONTINUED)**

**B. Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities**

The governmental fund statement of revenues, expenditures, and changes in fund balances includes reconciliation between *net changes in fund balances – total governmental funds* and *changes in net assets of governmental activities* as reported in the government-wide statement of activities. One element of that reconciliation explains that “Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.” The details of this \$48,596,490 difference are as follows:

Capital outlay	\$ 60,911,032
Depreciation expense	<u>(12,314,542)</u>
Net adjustment to increase net changes in fund balances – total governmental funds	
To arrive at net assets of governmental activities	<u>\$ 48,596,490</u>

Another element of that reconciliation states that “some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.” The details of this \$591,714 difference are as follows:

Compensated absences	\$ 240,327
Claims payable	<u>351,387</u>
Net adjustment to reduce fund balance – total governmental funds	
To arrive at net assets –governmental activities	<u>\$ 591,714</u>

**NOTE 3. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY**

The School System adopts annual budgets for its general and special revenue funds. The School System does not employ encumbrance accounting and accordingly, all appropriations lapse at year end. After the Board of Education has tentatively adopted a budget, such budget is advertised at least one time in a local newspaper of general circulation. At the next regular meeting of the Board members after the advertisement, the budget is revised as necessary and adopted as the final budget. This final budget is then submitted to the Georgia Department of Education in accordance with provisions of the Quality Basic Education Act (QBE).

**CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009**

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**NOTE 3. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (CONTINUED)**

The level of budgetary control (the level at which expenditures may not exceed appropriations) is at the fund level.

The Statement of Revenues and Expenditures – Budget to Actual presents actual and budget data for the general fund. To facilitate comparison with the budget, adjustments have been made to actual revenues and expenditures to reflect actual amounts on the budget basis.

The primary differences between the budget basis and accounting principles generally accepted in the United States of America (“GAAP”) are:

- a. State QBE revenue is recorded when received (budget) rather than when susceptible to accrual (GAAP).
- b. Salaries and employee benefits paid to teachers under contract are recorded when paid (budget) rather than when the liability is incurred (GAAP).
- c. Payments made by the State of Georgia for School System employee benefits are recognized as revenues and expenditures under GAAP and are not recognized on the budget basis.

Adjustments necessary to convert the General Fund’s net change in fund balance from the GAAP basis to the budgetary basis are as follows:

GAAP basis net change in fund balance	\$ (12,115,727)
Adjustments for:	
State QBE revenue	3,164,849
Salaries and employee benefits	9,286,431
State paid employee benefit revenue	(3,947,008)
State paid employee benefit expenditures	<u>3,947,008</u>
Budget basis net change in fund balance	<u>\$ (335,553)</u>

**CLAYTON COUNTY BOARD OF EDUCATION**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**JUNE 30, 2009**

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**NOTE 4. DEPOSITS AND INVESTMENTS**

**Credit risk.** State statutes authorize the School System to invest in: obligations of the United States, the State of Georgia and other political subdivisions of the State of Georgia, and other states; prime bankers' acceptances; repurchase agreements; and the Georgia local government investment pool (Georgia Fund 1). Georgia Fund 1, created by OCGA 36-83-8, is a stable net asset value investment pool which follows Standard and Poor's criteria for AAAM rated money market funds. However, Georgia Fund 1 operates in a manner consistent with Rule 2a-7 of the Investment company Act of 1940 and is considered to be a 2a-7 like pool. The pool is not registered with the SEC as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1.00 per share value). Net asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participant's shares sold and redeemed based on a \$1.00 per share value. The fair value of the School System's position in the pool is the same as the value of pool shares (\$1.00 per share value). The regulatory oversight agency for Georgia Fund 1 is the Office of Treasury and Fiscal Services of the State of Georgia. As of June 30, 2009, the School System's investment in the Georgia Fund 1 was rated AAAM by Standard & Poor's.

At June 30, 2009, the School System had the following investments:

<u>Investment</u>	<u>Maturities</u>	<u>Fair Value</u>
Georgia Fund 1	41 day weighted average	\$100,563,867

**Interest rate risk.** The School System does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

**Custodial credit risk – deposits.** Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. State statutes require all deposits and investments (other than federal and state government instruments) to be collateralized by depository insurance, obligations of the U.S. government, or bonds of public authorities, counties, or municipalities. As of June 30, 2009, the School System's bank balance was fully collateralized.

**CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009**

**NOTE 5: RECEIVABLES**

Receivables at June 30, 2009, for the School System's individual major funds and nonmajor funds in the aggregate, including the applicable allowances for uncollectible accounts are as follows:

	<u>General</u>	<u>Capital Projects</u>	<u>Nonmajor Governmental Funds</u>	<u>School Food Service</u>	<u>Nonmajor Enterprise Fund</u>	<u>Total</u>
Intergovernmental	\$ 42,064,201	\$ 10,175,089	\$ 10,106,228	\$ 217,321	\$ 4,257	\$ 62,567,096
Accounts	1,537,180	-	3,195,421	-	-	4,732,601
	<u>43,601,381</u>	<u>10,175,089</u>	<u>13,301,649</u>	<u>217,321</u>	<u>4,257</u>	<u>67,299,697</u>
Less allowance						
for uncollectable	(2,958,386)	-	(169,047)	-	-	(3,127,433)
Net total receivable	<u>\$ 40,642,995</u>	<u>\$ 10,175,089</u>	<u>\$ 13,132,602</u>	<u>\$ 217,321</u>	<u>\$ 4,257</u>	<u>\$ 64,172,264</u>

Intergovernmental receivables consist of grant reimbursements due primarily from the Georgia Department of Education, sales taxes which are collected by the state on the School System's behalf, and property taxes collected by Clayton County Tax Commissioner on the School System's behalf.

**NOTE 6. PROPERTY TAXES**

Clayton County bills and collects property taxes for the School System. Property taxes are levied (assessed) on all taxable real, public utility and personal property (including vehicles) located within the County as of January 1<sup>st</sup> of each year. State law limits the School System's tax levy for operations to 20 mills (one mill equal \$1 per thousand dollars of assessed value). Assessed values for property tax purposes are determined by the Clayton County Board of Tax Assessors for all property except public utilities and motor vehicles. Assessed value is set at 40% of market value. The State of Georgia establishes values for public utilities and motor vehicles.

Real property taxes were levied on September 15, 2009 and were due November 15, 2009. Clayton County may place liens on property once the related tax payments become delinquent. The property tax receivable allowance is equal to 50% of outstanding property taxes at June 30, 2009, net of amounts collected within 60 days of year end.

Vehicle personal property taxes are due upon each respective payor's date of birth on an annual basis.



**CLAYTON COUNTY BOARD OF EDUCATION**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**JUNE 30, 2009**

**NOTE 7. CAPITAL ASSETS**

Capital asset activity for the fiscal year end June 30, 2009, is as follows:

	Balance	Increases	Decreases	Transfers	Balance
<b>Governmental activities:</b>					
Capital assets, not being depreciated					
Land	\$ 33,636,988	\$ -	\$ -	\$ -	\$ 33,636,988
Construction in progress	24,086,401	59,983,919	-	(64,568,858)	19,501,462
Total capital assets, not being depreciated	57,723,389	59,983,919	-	(64,568,858)	53,138,450
Capital assets, being depreciated:					
Buildings	418,817,278	-	-	64,568,858	483,386,136
Improvements	3,774,164	-	-	-	3,774,164
Machinery and equipment	39,717,801	927,113	(162,274)	-	40,482,640
Total capital assets, being depreciated	462,309,243	927,113	(162,274)	64,568,858	527,642,940
Less accumulated depreciation for:					
Buildings	(87,761,509)	(9,093,084)	-	-	(96,854,593)
Improvements	(1,437,533)	(161,679)	-	-	(1,599,212)
Machinery and equipment	(24,695,316)	(3,059,779)	149,879	-	(27,605,216)
Total accumulated depreciation	(113,894,358)	(12,314,542)	149,879	-	(126,059,021)
Total capital assets, being depreciated, net	348,414,885	(11,387,429)	(12,395)	64,568,858	401,583,919
Governmental activities capital assets, net	<u>\$ 406,138,274</u>	<u>\$ 48,596,490</u>	<u>\$ (12,395)</u>	<u>\$ -</u>	<u>\$ 454,722,369</u>
<b>Business-Type activities</b>					
Capital assets, being depreciated:					
Buildings	7,308,375	-	-	-	7,308,375
Machinery and equipment	5,371,331	65,069	-	-	5,436,400
Total capital assets, being depreciated	12,679,706	65,069	-	-	12,744,775
Less accumulated depreciation for:					
Buildings	(2,704,096)	(146,784)	-	-	(2,850,880)
Machinery and equipment	(2,728,476)	(419,810)	-	-	(3,148,286)
Total accumulated depreciation	(5,432,572)	(566,594)	-	-	(5,999,166)
Total capital assets, being depreciated, net	7,247,134	(501,525)	-	-	6,745,609
Business activities capital assets, net	<u>\$ 7,247,134</u>	<u>\$ (501,525)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,745,609</u>

**CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009**

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**NOTE 7. CAPITAL ASSETS (CONTINUED)**

Depreciation expense was charged to functions/programs of the School System as follows:

**Governmental activities:**

Instructional	9,117,985
Pupil services	4,996
Improvement of instructional services	6,666
General administration	128,886
School administration	103,954
Support services - business	718
Maintenance and operations	262,491
Student transportation	2,233,254
Central support services	445,400
Business services	10,192
Total depreciation expense, governmental activities	<u><u>\$ 12,314,542</u></u>

**Business-Type activities**

School food services	419,810
Other activities	146,784
Total depreciation expense, business-type activities	<u><u>\$ 566,594</u></u>

**NOTE 8: SHORT-TERM DEBT**

**Tax Anticipation Note.** On October 9, 2008, the School System borrowed \$23,000,000 in the form of a tax anticipation note for cash flow purposes. The interest rate on the tax anticipation note was 5.00%. The note was paid off on December 23, 2008.

The following is a summary of short-term debt transactions for the School System for the year ended June 30, 2009:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>
Tax anticipation note:	<u>\$ -</u>	<u>\$ 23,000,000</u>	<u>\$ (23,000,000)</u>	<u>\$ -</u>

**CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009**

**NOTE 9. LONG-TERM DEBT**

Changes in long-term debt related to governmental activities for the year ended June 30, 2009, are as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
<b>Governmental activities:</b>					
Capital leases	\$ 24,793	\$ -	\$ (24,793)	\$ -	\$ -
Claims payable	1,291,273	1,724,377	(1,372,990)	1,642,660	1,319,713
Compensated absences	4,838,870	3,097,214	(2,856,887)	5,079,197	2,928,310
Total governmental activity					
long-term liabilities	<u>\$ 6,154,936</u>	<u>\$ 4,821,591</u>	<u>\$ (4,254,670)</u>	<u>\$ 6,721,857</u>	<u>\$ 4,248,023</u>
<b>Business-type activities</b>					
Compensated absences payable	<u>\$ 80,415</u>	<u>\$ 17,443</u>	<u>\$ (53,097)</u>	<u>\$ 44,761</u>	<u>\$ 23,894</u>
Total governmental activity					
long-term liabilities	<u>\$ 80,415</u>	<u>\$ 17,443</u>	<u>\$ (53,097)</u>	<u>\$ 44,761</u>	<u>\$ 23,894</u>

For governmental activities, compensated absences are liquidated primarily by the General Fund. For business-type activities, compensated absences are liquidated primarily by the School Food Service Fund.

**NOTE 10: INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS**

The composition of interfund balances as of June 30, 2009, is as follows:

Due To	Due From			Total
	General Fund	School Food Service	Nonmajor Governmental Funds	
General Fund	\$ -	\$ 310,214	\$ 7,197,360	\$ 7,507,574
School Food Service Fund	65,967	-	-	65,967
Nonmajor enterprise	194,019	-	-	194,019
Nonmajor governmental	1,948,114	-	-	1,948,114
	<u>\$ 2,208,100</u>	<u>\$ 310,214</u>	<u>\$ 7,197,360</u>	<u>\$ 9,715,674</u>

These balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

**CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009**

**NOTE 10: INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS (CONTINUED)**

Interfund transfers:

Transfers in	Transfers out			Total
	General Fund	Nonmajor Governmental Funds	School Food Service SFS	
School Food Service Fund	\$ 92,726	\$ -	\$ -	92,726
Capital Projects	-	-	230,000	230,000
Nonmajor governmental	504,177	-	-	504,177
Internal Service Funds	83,164	-	-	83,164
	<u>\$ 680,067</u>	<u>\$ -</u>	<u>\$ 230,000</u>	<u>\$ 910,067</u>

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that the statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

**NOTE 11. RETIREMENT PLANS**

**Teachers Retirement System.** Substantially all teachers, administrators, and clerical personnel employed by the School System are members of the Teachers Retirement System of Georgia (TRS), a cost-sharing multiple employer public employee retirement system administered by the TRS Board of Trustees. TRS provides retirement and disability benefits, and death benefits to plan members and beneficiaries. Title 47, Chapter 3 of the Official Code of Georgia Annotated, assigns the authority to establish and amend benefit provisions to the TRS Board of Trustees. The TRS board of Trustees issues a publicly available financial report that includes financial statements and required supplementary information for TRS. That report may be obtained by writing to TRS of Georgia, Two Northside 75, Suite 400, Atlanta, GA 30331, or by calling 1-800-352-0650.

Covered employees are required by state law to contribute 5% of their annual covered salary to the plan and the School System is required to contribute 9.28% of current covered payroll. Covered employees' contributions for the years ended June 30, 2009, 2008, and 2007, were \$13,953,182, \$13,069,352, and \$12,058,333, respectively. The School System's contributions to TRS for the year ended June 30, 2009, 2008, and 2007, were \$25,957,234, \$24,346,925, and \$22,441,175, respectively, equal to the required contribution for each year.

**CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009**

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**NOTE 11. RETIREMENT PLANS (CONTINUED)**

Active members may retire and receive benefits after 30 years of creditable service regardless of age, or after 10 years of creditable service and reaching age 60. Upon retirement, an employee receives a retirement benefit, payable monthly for life. The amount is determined by multiplying 2% by the years of service up to 40 years. This amount in turn is multiplied by the employee's average monthly salary for the two highest paid consecutive years of service. Early retirement benefits are reduced by the lesser of 1/12 of 7% for each month the member is below age 60, or by 7% for each year of fraction thereof by which the member has less than 30 years of service. It is also assumed that certain cost-of-living adjustments, based on the CPI, will be made in future years. Retirement benefits are payable monthly for life. Options are available for distribution of the member's monthly pension at a reduced rate to a designated beneficiary at the member's death.

**Public School Employees Retirement System.** Substantially all bus drivers, maintenance, custodial, and lunchroom personnel employed by the School System are members of the Public School Employees Retirement System of Georgia (PSERS), which is also a cost-sharing multiple employer public employee retirement system. The Board of the Public School Employees Retirement System of Georgia issues a publicly available financial report that includes financial statements and supplementary information for PSERS. That report may be obtained by writing Public School Employee Retirement System, Two Northside 75, Atlanta, Georgia 30318-7778, or by calling 1-800-805-4609.

PSERS provides service retirement, disability retirement and survivors' benefits for its members. A member is eligible for normal service retirement with 10 years of service and attainment of age 65. A member applying for service retirement with 10 years of service and retires between the ages of 60 and 65 receive a reduced benefit. Monthly retirement benefits paid to members are equal to eight dollars per month multiplied by the number of years of creditable service. Retirement provisions include death and disability benefits. Benefits are established by state statute.

Covered employees are required by state statute to contribute four dollars per month for the nine month school year. Unlike TRS, the School System makes no contributions to PSERS. Total contributions from employees of the School System made during the fiscal year ended June 30, 2009, totaled \$52,952.

The State of Georgia is required by statute to make an annual contribution to PSERS based upon an actuarial calculation. The state's contribution for employees for the fiscal year ended June 30, 2009, totaled \$261,648.

Members become fully vested after 10 years of service. If a member terminates with less than 10 years of service, no vesting of employer contributions occurs, but the member's contributions are refunded with interest.

There were 1,481 employees covered under PSERS for the year ended June 30, 2009.

**CLAYTON COUNTY BOARD OF EDUCATION**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**JUNE 30, 2009**

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**NOTE 12: OTHER POST EMPLOYMENT BENEFITS**

**Georgia Retiree Health Benefit Fund**

The School System participates in the Georgia Retiree Health Benefit Fund (“GRHBF”), a cost-sharing multiple-employer defined benefit postemployment healthcare plan administered by the State of Georgia Department of Community Health. GRHBF provides health insurance benefits to eligible retirees and their qualified beneficiaries. Pursuant to Title 45, Chapter 18 of the Official Code of Georgia Annotated, the authority to establish and amend the benefit provisions of the plan is assigned to the Board of the State of Georgia Department of Community Health. The Department of Community Health issues a publicly available financial report that includes financial statements and required supplementary information for GRHBF. That report may be obtained from the Department of Community Health at 2 Peachtree Street, Atlanta, Georgia 30303.

**Funding Policy.** The contribution requirements of plan members and participating employers are established and may be amended by the Board of the State of Georgia Department of Community Health. Contributions of plan members or beneficiaries receiving benefits vary based on plan election, dependent coverage, and Medicare eligibility and election.

Participating State employers, including local Boards of Education, are statutorily required to contribute in accordance with the employer contributions rate established by the Board. The contribution rate is established to fund both the active and retired employee health insurance plans based on projected pay-as-you-go financing requirements. The combined rate for the active and retiree plans (pay-as-you-go basis) for the fiscal year ended June 30, 2009 were as follows:

Period	Percentage of Covered Payroll
July 2008 - January 2009	18.534% of covered payroll for August - February coverage
February 2009	8.579% of covered payroll for March coverage
March 2009 - May 2009	3.688% of covered payroll for April through June coverage
June 2009	0.000% of covered payroll for July coverage

Currently, the State is requiring that local Boards of Education pay only on active employees. The Board of Education’s contribution to the health insurance plans for fiscal year ended June 30, 2009, was \$28,754,530 which equaled the required contribution. Currently, the State of Georgia has been making the remaining contributions to fund the pay as you go financing on behalf of all local Boards of Education (see note 1 for discussion of on-behalf payments).

**CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009**

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**NOTE 13: RISK MANAGEMENT**

The School System is exposed to various risk of loss for claims associated with torts; theft of, damage to and destruction of assets; errors and omissions; natural disaster; Workers' Compensation; unemployment compensation; and dental benefits. The School System is self-insured for workers' compensation and dental care. The School System purchases commercial insurance for all other risks of loss. The School System has not experienced any significant reduction in insurance coverage from the previous years nor has it paid any settlements in excess of insurance coverage in the past three years.

**Dental Insurance**

The School System was self-insured for employee dental care through December 2008. At the close of the fiscal year, the School System had no remaining liability or settlement costs. Activity is accounted for in an internal service fund.

**Workers' Compensation**

The School System is partially self-insured for Workers' Compensation claims of its employees. Claims exceeding \$250,000 but less than \$2,000,000 per occurrence are covered through a private insurance carrier. The School System is liable for any claims filed. The School System has entered into a contract with a third party to administer the program. Activity is accounted for in the General Fund.

<u>Workers' Compensation</u>	<u>June 30, 2009</u>	<u>June 30, 2008</u>
Unpaid claims, beginning of fiscal year	\$ 1,291,273	\$ 841,787
Incurred claims (including IBNRs)	1,724,377	1,854,254
Claim payments and changes in estimates	<u>(1,372,990)</u>	<u>(1,404,768)</u>
Unpaid claims, end of fiscal year	<u>\$ 1,642,660</u>	<u>\$ 1,291,273</u>

**NOTE 14. COMMITMENTS AND CONTINGENCIES**

The School System is involved in a number of legal matters which either have or could result in litigation. Although the outcome of these lawsuits is not presently determinable, in the opinion of the School System's legal counsel, the resolution of these matters will not have a material adverse effect on the financial condition of the School System.

**CLAYTON COUNTY BOARD OF EDUCATION  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
JUNE 30, 2009**

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**NOTE 14. COMMITMENTS AND CONTINGENCIES (CONTINUED)**

The School System participates in numerous state and federal grant programs, which are governed by various rules and regulations of the grantor agencies. Costs charged to the respective grant programs are subject to audit and adjustment by the grantor agencies; therefore, to the extent that the School System has not complied with the rules and regulations governing grants, refunds of any money received may be required and the collectability of any related receivables at June 30, 2009, may be impaired. In the opinion of the School System, there are no significant contingent liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no provision has been recorded in the accompanying financial statements for such contingencies.

The School System is committed under outstanding construction contracts in the Capital Projects Fund in the amount of \$54,596,228. Construction contracts include new school construction and expansion and renovation of existing facilities.

**NOTE 15. SUBSEQUENT EVENT**

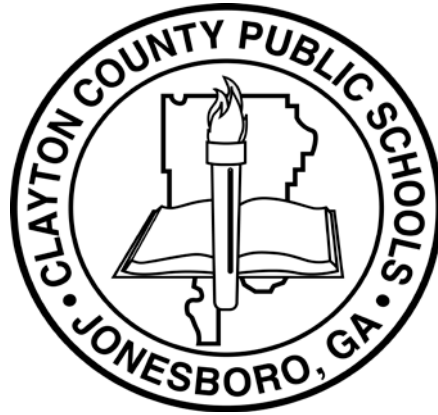
On August 18, 2009, the School System borrowed \$30,000,000 in the form of a tax anticipation note for cash flow purposes. The interest rate on the tax anticipation note is 2.79%. The entire amount, plus accrued interest was repaid on December 18, 2009.

**NOTE 16. SUBSEQUENT EVENT**

The School System has determined that restatements of the fund balance of the General Fund and net assets of the governmental activities are required to reflect corrections to beginning balances of accrued benefits payable. The School System omitted \$5,199,931 of accrued benefits related to the State Health Benefit Plan in the June 30, 2008 financial statements in error, resulting in an overstatement of fund balance and net assets of the governmental activities.

Fund balance June 30, 2008, as previously reported	\$ 54,331,556
Adjustment for accrued benefits	(5,199,931)
Fund balance June 30, 2008, as restated	<u>\$ 49,131,625</u>
Net assets June 30, 2008, as previously reported	\$ 553,503,898
Adjustment for accrued benefits	(5,199,931)
Net assets June 30, 2008, as restated	<u>\$ 548,303,967</u>

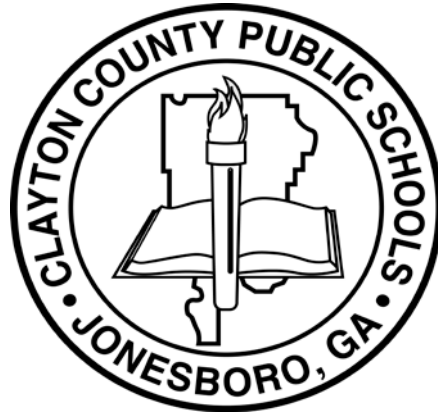




# **Supplemental Information**

**Clayton County  
Public Schools**

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# **Combining Fund Statements**

**Clayton County  
Public Schools**

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## CLAYTON COUNTY BOARD OF EDUCATION

### NONMAJOR GOVERNMENTAL FUNDS

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#### SPECIAL REVENUE FUNDS

**Adult Education Fund** is used to account for federal grants funds passed through the Georgia Department of Technical and Adult Education for the purpose of providing a vocational curriculum program for adults.

**After School Program Fund** is used to account for the after school program in place at all Clayton County elementary schools. Revenues consist of fees paid for the after school care of students.

**Athletics Fund** is used to account for athletic events held on behalf of Clayton County's Schools. Revenues consist primarily of ticket and concession sales.

**Lottery Fund** is used to account for the state grant funds flowing through the State of Georgia Department of Education for various programs as established by the state.

**South Metro Fund** is used to account for the development center for children with physical and mental handicaps.

**Title I Fund** is used to account for federal grant funds passed through the State of Georgia Department of Education to the Board to provide remedial education in the area of reading and math and to provide a special education program for children who are physically handicapped.

**Title II Fund** is used to account for federal grant fund passed through the State of Georgia Department of Education to the Board for the purpose of training teachers in the math, science, foreign language, and computer science programs.

**Title III Fund** is used to account for federal grant funds passed through the State of Georgia Department of Education to the Board for the purpose of providing assistance to limited English proficient children and youth in Clayton County schools in attaining English proficiency.

**Title IV Fund** is used to account for federal grant funds passed through the State of Georgia Department of Education to the School System for the purpose of providing health and education in the area of drug abuse.

**Title V Fund** is used to account for federal grant funds passed through the State of Georgia Department of Education to the School System for the purpose of providing continuing innovation and educational improvement in Clayton County schools.

**Title VI-B Preschool Fund** is used to account for federal funds authorized by the Individuals with Disabilities Education Act that are passed through the State of Georgia Department of Education to the School System for the purpose of providing special education programs for children with disabilities ages three to five.

CLAYTON COUNTY BOARD OF EDUCATION

NONMAJOR GOVERNMENTAL FUNDS

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SPECIAL REVENUE FUNDS (CONTINUED)

**Title VI-B Fund** is used to account for federal funds in connection with the Individuals with Disabilities Education Act that are passed through the State of Georgia Department of Education to the School System for the purpose of providing special education programs for children in pre-kindergarten through 12<sup>th</sup> grade.

**Vocational Programs Fund** is used to account for federal grant funds passed through the State of Georgia Department of Education to the School System for the purpose of providing a vocational curriculum program.

**WorkTec Fund** is used to account for the activities of the WorkTec Rehabilitation Center, which assists economically, academically, and physically disadvantaged youths in preparing for or engaging in gainful employment. Programs are funded primarily by federal awards or federal service contracts.

**School Discretionary Fund** is used to account for the portion of the school activity resources used for general governmental expenditures.

**All Other Special Revenue Funds** is used to account for the activities of various other programs funded by local, state, and Federal funds.

# Clayton County Board of Education

## Combining Balance Sheet Nonmajor Governmental Funds

June 30, 2009

	Special Revenue Funds		
	Adult Education	After School Programs	Athletics
<b>Assets:</b>			
Cash and investments	\$ -	\$ -	\$ 22,274
Receivables:			
Accounts	-	-	-
Intergovernmental	294,091	-	-
Due from other funds	2,721	579,529	-
Total assets	<u>\$ 296,812</u>	<u>\$ 579,529</u>	<u>\$ 22,274</u>
<b>Liabilities:</b>			
Accounts payable	\$ -	\$ 7,200	\$ 5,896
Accrued payroll and payroll withholdings	12,170	-	-
Other current liabilities	-	-	70
Due to other funds	284,183	-	-
Total liabilities	<u>296,353</u>	<u>7,200</u>	<u>5,966</u>
<b>Fund balances:</b>			
Unreserved:			
Undesignated	459	572,329	16,308
Total fund balances	<u>459</u>	<u>572,329</u>	<u>16,308</u>
Total liabilities and fund balances	<u>\$ 296,812</u>	<u>\$ 579,529</u>	<u>\$ 22,274</u>

<b>Lottery</b>	<b>South Metro</b>	<b>Title I</b>	<b>Title II</b>	<b>Title III</b>	<b>Title IV</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
-	968,064	5,321,467	567,144	209,157	42,658
403,616	-	898,655	-	-	-
<u>\$ 403,616</u>	<u>\$ 968,064</u>	<u>\$ 6,220,122</u>	<u>\$ 567,144</u>	<u>\$ 209,157</u>	<u>\$ 42,658</u>
\$ 3,977	\$ 321	\$ 317,278	\$ -	\$ 265	\$ 3,233
383,639	713,779	2,788,432	171,653	136,306	5,284
-	-	-	-	-	-
-	253,964	3,114,412	395,491	72,586	34,141
387,616	968,064	6,220,122	567,144	209,157	42,658
16,000	-	-	-	-	-
16,000	-	-	-	-	-
<u>\$ 403,616</u>	<u>\$ 968,064</u>	<u>\$ 6,220,122</u>	<u>\$ 567,144</u>	<u>\$ 209,157</u>	<u>\$ 42,658</u>

(continued on following page)

# Clayton County Board of Education

## Combining Balance Sheet Nonmajor Governmental Funds

June 30, 2009

(continued)

	<u>Title V</u>	<u>Title VI-B Preschool</u>	<u>Title VI-B</u>	<u>Vocational Programs</u>
<b>Assets:</b>				
Cash and investments	\$ -	\$ -	\$ -	\$ -
Receivables:				
Accounts	-	-	-	-
Intergovernmental	448	47,237	2,163,240	113,168
Due from other funds	-	-	-	-
Total assets	<u>\$ 448</u>	<u>\$ 47,237</u>	<u>\$ 2,163,240</u>	<u>\$ 113,168</u>
<b>Liabilities:</b>				
Accounts payable	\$ -	\$ -	\$ 14,567	\$ -
Accrued payroll and payroll withholdings	-	29,621	1,274,575	6,978
Other current liabilities	-	-	-	-
Due to other funds	448	17,616	874,098	106,190
Total liabilities	<u>448</u>	<u>47,237</u>	<u>2,163,240</u>	<u>113,168</u>
<b>Fund balances:</b>				
Unreserved:				
Undesignated	-	-	-	-
Total fund balances	-	-	-	-
Total liabilities and fund balances	<u>\$ 448</u>	<u>\$ 47,237</u>	<u>\$ 2,163,240</u>	<u>\$ 113,168</u>

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<u>WorkTec</u>	<u>School Discretionary</u>	<u>All Other Special Revenue</u>	<u>Total Nonmajor Governmental Funds</u>
\$ 122,399	\$ 3,172,993	\$ -	\$ 3,317,666
3,195,421	-	-	3,195,421
-	-	210,507	9,937,181
-	-	63,593	1,948,114
<u>\$ 3,317,820</u>	<u>\$ 3,172,993</u>	<u>\$ 274,100</u>	<u>\$ 18,398,382</u>
\$ 51,874	\$ 43,526	\$ 1,541	\$ 449,678
222,249	-	62,445	5,807,131
-	-	-	70
<u>1,682,740</u>	<u>190,249</u>	<u>171,240</u>	<u>7,197,358</u>
<u>1,956,863</u>	<u>233,775</u>	<u>235,226</u>	<u>13,454,237</u>
<u>1,360,957</u>	<u>2,939,218</u>	<u>38,874</u>	<u>4,944,145</u>
<u>1,360,957</u>	<u>2,939,218</u>	<u>38,874</u>	<u>4,944,145</u>
<u>\$ 3,317,820</u>	<u>\$ 3,172,993</u>	<u>\$ 274,100</u>	<u>\$ 18,398,382</u>



**Clayton County Board of Education**  
**Combining Statement of Revenues, Expenditures and**  
**Changes in Fund Balances**  
**Nonmajor Governmental Funds**  
**Year Ended June 30, 2009**

	<b>Special Revenue Funds</b>		
	<b>Adult Education</b>	<b>After School Programs</b>	<b>Athletics</b>
<b>Revenues:</b>			
Local sources	\$ 46,022	\$ 1,716,836	\$ 272,591
State sources	256,646	-	-
Federal sources	280,720	-	-
Interest earned on investments	-	-	763
Total revenues	<u>583,388</u>	<u>1,716,836</u>	<u>273,354</u>
<b>Expenditures:</b>			
Current:			
Instruction	417,965	-	-
Pupil services	-	-	-
Improvement of instructional services	158,635	-	-
Educational media services	-	-	-
General administration	-	-	-
School administration	-	-	-
Maintenance and operations	12,785	226	-
Student transportation	-	-	-
Central support services	-	-	-
Other support services	-	-	-
Other non-instructional services	-	6,237	574,508
Community service	-	1,777,985	-
Total expenditures	<u>589,385</u>	<u>1,784,448</u>	<u>574,508</u>
Excess (deficiency) of revenues over (under) expenditures	(5,997)	(67,612)	(301,154)
<b>Other financing sources:</b>			
Transfer in	5,997	-	225,000
Total other financing sources	<u>5,997</u>	<u>-</u>	<u>225,000</u>
Net change in fund balances	-	(67,612)	(76,154)
<b>Fund balances - beginning</b>	<u>459</u>	<u>639,941</u>	<u>92,462</u>
<b>Fund balances - ending</b>	<u>\$ 459</u>	<u>\$ 572,329</u>	<u>\$ 16,308</u>

<b>Lottery</b>	<b>South Metro</b>	<b>Title I</b>	<b>Title II</b>	<b>Title III</b>	<b>Title IV</b>
\$ -	\$ 177,659	\$ -	\$ -	\$ -	\$ -
2,696,039	4,825,916	-	-	-	-
-	399,910	19,091,913	2,010,545	671,092	167,177
-	-	-	-	-	-
2,696,039	5,403,485	19,091,913	2,010,545	671,092	167,177
2,423,766	3,657,040	7,048,500	54,174	271,556	47,648
210,014	915,710	56,216	-	105,373	33,050
132,115	227,049	10,035,776	1,760,030	258,509	44,941
-	22,897	304,988	-	-	-
-	377,330	651,328	62,712	21,010	5,234
-	-	2,362	-	-	-
-	29,640	1,110	-	-	36,304
2,944	-	821,876	-	1,625	-
10,711	-	-	160,371	-	-
-	173,819	169,757	-	13,019	-
-	-	-	-	-	-
-	-	-	-	-	-
2,779,550	5,403,485	19,091,913	2,037,287	671,092	167,177
(83,511)	-	-	(26,742)	-	-
79,111	-	-	-	-	-
79,111	-	-	-	-	-
(4,400)	-	-	(26,742)	-	-
20,400	-	-	26,742	-	-
\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -

(continued on following page)

**Clayton County Board of Education**  
**Combining Statement of Revenues, Expenditures and**  
**Changes in Fund Balances**  
**Nonmajor Governmental Funds**  
**Year Ended June 30, 2009**

(continued)

	<u>Title V</u>	<u>Title VI-B Preschool</u>	<u>Title VI-B</u>	<u>Vocational Programs</u>
<b>Revenues:</b>				
Local sources	\$ -	\$ -	\$ -	\$ -
State sources	-	-	-	-
Federal sources	2,363	229,464	8,680,940	559,033
Interest earned on investments	-	-	-	-
Total revenues	<u>2,363</u>	<u>229,464</u>	<u>8,680,940</u>	<u>559,033</u>
<b>Expenditures:</b>				
Current:				
Instruction	2,363	229,464	7,639,122	381,304
Pupil services	-	-	877,666	-
Improvement of instructional services	-	-	164,077	177,729
Educational media services	-	-	-	-
General administration	-	-	-	-
School administration	-	-	11	-
Maintenance and operations	-	-	-	-
Student transportation	-	-	64	-
Central support services	-	-	-	-
Other support services	-	-	-	-
Other non-instructional services	-	-	-	-
Community service	-	-	-	-
Total expenditures	<u>2,363</u>	<u>229,464</u>	<u>8,680,940</u>	<u>559,033</u>
Excess (deficiency) of revenues over (under) expenditures	-	-	-	-
<b>Other financing sources:</b>				
Transfer in	-	-	-	-
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	-	-	-	-
<b>Fund balances - beginning</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Fund balances - ending</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<b>WorkTec</b>	<b>School Discretionary</b>	<b>All Other Special Revenue</b>	<b>Total Nonmajor Governmental Funds</b>
\$ 7,763,939	\$ 7,756,029	\$ 5,624	\$ 17,738,700
955,141	-	499,991	9,233,733
1,492,856	-	686,860	34,272,873
564	-	-	1,327
10,212,500	7,756,029	1,192,475	61,246,633
-	7,602,303	5,146	29,780,351
-	-	560,121	2,758,150
-	-	594,305	13,553,166
-	-	-	327,885
-	-	54,494	1,172,108
-	-	-	2,373
-	-	-	80,065
-	-	17,912	844,421
-	-	-	171,082
-	-	4,316	360,911
-	-	-	580,745
10,199,580	-	-	11,977,565
10,199,580	7,602,303	1,236,294	61,608,822
12,920	153,726	(43,819)	(362,189)
121,875	-	72,194	504,177
121,875	-	72,194	504,177
134,795	153,726	28,375	141,988
1,226,162	2,785,492	10,499	4,802,157
\$ 1,360,957	\$ 2,939,218	\$ 38,874	\$ 4,944,145

**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

	<b>Adult Education</b>		
	<b>Final Budget</b>	<b>Actual Amounts</b>	<b>Variance with Final Budget</b>
<b>Revenues:</b>			
Local sources	\$ -	\$ 46,022	\$ 46,022
State sources	264,107	256,646	(7,461)
Federal sources	281,010	280,720	(290)
Interest earned on investments	-	-	-
Total revenues	545,117	583,388	38,271
<b>Expenditures:</b>			
Current:			
Instruction	394,224	417,965	(23,741)
Pupil services	-	-	-
Improvement of instructional services	158,496	158,635	(139)
Educational media services	-	-	-
General administration	-	-	-
School administration	-	-	-
Business services	-	-	-
Maintenance and operations	14,861	12,785	2,076
Student transportation	-	-	-
Central support services	-	-	-
Other support services	-	-	-
Other non-instructional services	-	-	-
Community service	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	567,581	589,385	(21,804)
Excess (deficiency) of revenues over (under) expenditures	(22,464)	(5,997)	16,467
<b>Other financing sources:</b>			
Transfer in	22,464	5,997	(16,467)
Total other financing sources	22,464	5,997	(16,467)
Net change in fund balances	\$ -	\$ -	\$ -

**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

	<b>Athletics</b>		
	<b>Final Budget</b>	<b>Actual Amounts</b>	<b>Variance with Final Budget</b>
<b>Revenues:</b>			
Local sources	\$ 400,000	\$ 272,591	\$ (127,409)
State sources	-	-	-
Federal sources	-	-	-
Interest earned on investments	10,000	763	(9,237)
Total revenues	410,000	273,354	(136,646)
<b>Expenditures:</b>			
Current:			
Instruction	-	-	-
Pupil services	-	-	-
Improvement of instructional services	-	-	-
Educational media services	-	-	-
General administration	-	-	-
School administration	-	-	-
Business services	-	-	-
Maintenance and operations	-	-	-
Student transportation	-	-	-
Central support services	-	-	-
Other support services	-	-	-
Other non-instructional services	711,469	574,508	136,961
Community service	-	-	-
Capital outlay	-	-	-
Debt service:	-	-	-
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	711,469	574,508	136,961
Excess (deficiency) of revenues over (under) expenditures	(301,469)	(301,154)	315
<b>Other financing sources:</b>			
Transfer in	301,469	225,000	(76,469)
Total other financing sources	301,469	225,000	(76,469)
Net change in fund balances	\$ -	\$ (76,154)	\$ (76,154)

**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

	<b>Final Budget</b>	<b>Lottery Actual Amounts</b>	<b>Variance with Final Budget</b>
<b>Revenues:</b>			
Local sources	\$ -	\$ -	\$ -
State sources	2,696,039	2,696,039	-
Federal sources	-	-	-
Interest earned on investments	-	-	-
Total revenues	<u>2,696,039</u>	<u>2,696,039</u>	<u>-</u>
<b>Expenditures:</b>			
Current:			
Instruction	2,419,600	2,423,766	(4,166)
Pupil services	209,950	210,014	(64)
Improvement of instructional services	131,950	132,115	(165)
Educational media services	-	-	-
General administration	-	-	-
School administration	-	-	-
Business services	-	-	-
Maintenance and operations	-	-	-
Student transportation	2,940	2,944	(4)
Central support services	10,710	10,711	(1)
Other support services	-	-	-
Other non-instructional services	-	-	-
Community service	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>2,775,150</u>	<u>2,779,550</u>	<u>(4,400)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(79,111)</u>	<u>(83,511)</u>	<u>(4,400)</u>
<b>Other financing sources:</b>			
Transfer in	79,111	79,111	-
Total other financing sources	<u>79,111</u>	<u>79,111</u>	<u>-</u>
Net change in fund balances	<u>\$ -</u>	<u>\$ (4,400)</u>	<u>\$ (4,400)</u>

**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

	South Metro		
	Final Budget	Actual Amounts	Variance with Final Budget
<b>Revenues:</b>			
Local sources	\$ 177,659	\$ 177,659	\$ -
State sources	4,825,916	4,825,916	-
Federal sources	573,684	399,910	(173,774)
Interest earned on investments	-	-	-
Total revenues	5,577,259	5,403,485	(173,774)
<b>Expenditures:</b>			
Current:			
Instruction	3,650,149	3,657,040	(6,891)
Pupil services	1,014,479	915,710	98,769
Improvement of instructional services	233,411	227,049	6,362
Educational media services	22,851	22,897	(46)
General administration	427,156	377,330	49,826
School administration	-	-	-
Business services	-	-	-
Maintenance and operations	55,394	29,640	25,754
Student transportation	-	-	-
Central support services	-	-	-
Other support services	173,819	173,819	-
Other non-instructional services	-	-	-
Community service	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	5,577,259	5,403,485	173,774
Excess (deficiency) of revenues over (under) expenditures	-	-	-
<b>Other financing sources:</b>			
Transfer in	-	-	-
Total other financing sources	-	-	-
Net change in fund balances	\$ -	\$ -	\$ -



**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

	<b>Title I</b>		
	<b>Final Budget</b>	<b>Actual Amounts</b>	<b>Variance with Final Budget</b>
<b>Revenues:</b>			
Local sources	\$ -	\$ -	\$ -
State sources	-	-	-
Federal sources	22,144,409	19,091,913	(3,052,496)
Interest earned on investments	-	-	-
Total revenues	<u>22,144,409</u>	<u>19,091,913</u>	<u>(3,052,496)</u>
<b>Expenditures:</b>			
Current:			
Instruction	8,054,530	7,048,500	1,006,030
Pupil services	72,656	56,216	16,440
Improvement of instructional services	10,966,257	10,035,776	930,481
Educational media services	297,573	304,988	(7,415)
General administration	943,550	651,328	292,222
School administration	2,249	2,362	(113)
Business services	-	-	-
Maintenance and operations	978	1,110	(132)
Student transportation	1,231,590	821,876	409,714
Central support services	-	-	-
Other support services	373,214	169,757	203,457
Other non-instructional services	-	-	-
Community service	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>21,942,597</u>	<u>19,091,913</u>	<u>2,850,684</u>
Excess (deficiency) of revenues over (under) expenditures	<u>201,812</u>	<u>-</u>	<u>(201,812)</u>
<b>Other financing sources:</b>			
Transfer in	-	-	-
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	<u>\$ 201,812</u>	<u>\$ -</u>	<u>\$ (201,812)</u>

**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

	<b>Title II</b>		
	<b>Final Budget</b>	<b>Actual Amounts</b>	<b>Variance with Final Budget</b>
<b>Revenues:</b>			
Local sources	\$ -	\$ -	\$ -
State sources	-	-	-
Federal sources	2,556,888	2,010,545	(546,343)
Interest earned on investments	-	-	-
Total revenues	<u>2,556,888</u>	<u>2,010,545</u>	<u>(546,343)</u>
<b>Expenditures:</b>			
Current:			
Instruction	52,000	54,174	(2,174)
Pupil services	-	-	-
Improvement of instructional services	2,239,200	1,760,030	479,170
Educational media services	-	-	-
General administration	71,682	62,712	8,970
School administration	-	-	-
Business services	-	-	-
Maintenance and operations	-	-	-
Student transportation	-	-	-
Central support services	150,737	160,371	(9,634)
Other support services	-	-	-
Other non-instructional services	-	-	-
Community service	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>2,513,619</u>	<u>2,037,287</u>	<u>476,332</u>
Excess (deficiency) of revenues over (under) expenditures	<u>43,269</u>	<u>(26,742)</u>	<u>(70,011)</u>
<b>Other financing sources:</b>			
Transfer in	-	-	-
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	<u>\$ 43,269</u>	<u>\$ (26,742)</u>	<u>\$ (70,011)</u>

**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

	<b>Title III</b>		
	<b>Final Budget</b>	<b>Actual Amounts</b>	<b>Variance with Final Budget</b>
<b>Revenues:</b>			
Local sources	\$ -	\$ -	\$ -
State sources	-	-	-
Federal sources	703,770	671,092	(32,678)
Interest earned on investments	-	-	-
Total revenues	<u>703,770</u>	<u>671,092</u>	<u>(32,678)</u>
<b>Expenditures:</b>			
Current:			
Instruction	332,141	271,556	60,585
Pupil services	70,500	105,373	(34,873)
Improvement of instructional services	176,222	258,509	(82,287)
Educational media services	-	-	-
General administration	21,888	21,010	878
School administration	-	-	-
Business services	-	-	-
Maintenance and operations	-	-	-
Student transportation	3,000	1,625	1,375
Central support services	-	-	-
Other support services	15,019	13,019	2,000
Other non-instructional services	-	-	-
Community service	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>618,770</u>	<u>671,092</u>	<u>(52,322)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>85,000</u>	<u>-</u>	<u>(85,000)</u>
<b>Other financing sources:</b>			
Transfer in	-	-	-
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	<u>\$ 85,000</u>	<u>\$ -</u>	<u>\$ (85,000)</u>

**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

	<b>Title IV</b>		
	<b>Final Budget</b>	<b>Actual Amounts</b>	<b>Variance with Final Budget</b>
<b>Revenues:</b>			
Local sources	\$ -	\$ -	\$ -
State sources	-	-	-
Federal sources	210,963	167,177	(43,786)
Interest earned on investments	-	-	-
Total revenues	<u>210,963</u>	<u>167,177</u>	<u>(43,786)</u>
<b>Expenditures:</b>			
Current:			
Instruction	58,000	47,648	10,352
Pupil services	23,000	33,050	(10,050)
Improvement of instructional services	73,281	44,941	28,340
Educational media services	-	-	-
General administration	24,316	5,234	19,082
School administration	-	-	-
Business services	-	-	-
Maintenance and operations	-	36,304	(36,304)
Student transportation	-	-	-
Central support services	-	-	-
Other support services	-	-	-
Other non-instructional services	-	-	-
Community service	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>178,597</u>	<u>167,177</u>	<u>11,420</u>
Excess (deficiency) of revenues over (under) expenditures	<u>32,366</u>	<u>-</u>	<u>(32,366)</u>
<b>Other financing sources:</b>			
Transfer in	-	-	-
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	<u>\$ 32,366</u>	<u>\$ -</u>	<u>\$ (32,366)</u>

**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

	<b>Title V</b>		
	<b>Final Budget</b>	<b>Actual Amounts</b>	<b>Variance with Final Budget</b>
<b>Revenues:</b>			
Local sources	\$ -	\$ -	\$ -
State sources	-	-	-
Federal sources	2,368	2,363	(5)
Interest earned on investments	-	-	-
Total revenues	2,368	2,363	(5)
<b>Expenditures:</b>			
Current:			
Instruction	2,361	2,363	(2)
Pupil services	-	-	-
Improvement of instructional services	-	-	-
Educational media services	-	-	-
General administration	-	-	-
School administration	-	-	-
Business services	-	-	-
Maintenance and operations	-	-	-
Student transportation	-	-	-
Central support services	-	-	-
Other support services	7	-	7
Other non-instructional services	-	-	-
Community service	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	2,368	2,363	5
Excess (deficiency) of revenues over (under) expenditures	-	-	-
<b>Other financing sources:</b>			
Transfer in	-	-	-
Total other financing sources	-	-	-
Net change in fund balances	\$ -	\$ -	\$ -

**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

	<b>Title VI-B Preschool</b>		
	<b>Final Budget</b>	<b>Actual Amounts</b>	<b>Variance with Final Budget</b>
<b>Revenues:</b>			
Local sources	\$ -	\$ -	\$ -
State sources	-	-	-
Federal sources	290,254	229,464	(60,790)
Interest earned on investments	-	-	-
Total revenues	<u>290,254</u>	<u>229,464</u>	<u>(60,790)</u>
<b>Expenditures:</b>			
Current:			
Instruction	290,254	229,464	60,790
Pupil services	-	-	-
Improvement of instructional services	-	-	-
Educational media services	-	-	-
General administration	-	-	-
School administration	-	-	-
Business services	-	-	-
Maintenance and operations	-	-	-
Student transportation	-	-	-
Central support services	-	-	-
Other support services	-	-	-
Other non-instructional services	-	-	-
Community service	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>290,254</u>	<u>229,464</u>	<u>60,790</u>
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>-</u>	<u>-</u>
<b>Other financing sources:</b>			
Transfer in	-	-	-
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

	<b>Title VI-B</b>		
	<b>Final Budget</b>	<b>Actual Amounts</b>	<b>Variance with Final Budget</b>
<b>Revenues:</b>			
Local sources	\$ -	\$ -	\$ -
State sources	-	-	-
Federal sources	8,892,354	8,680,940	(211,414)
Interest earned on investments	-	-	-
Total revenues	8,892,354	8,680,940	(211,414)
<b>Expenditures:</b>			
Current:			
Instruction	7,468,608	7,639,122	(170,514)
Pupil services	764,100	877,666	(113,566)
Improvement of instructional services	659,546	164,077	495,469
Educational media services	-	-	-
General administration	-	-	-
School administration	-	11	(11)
Business services	-	-	-
Maintenance and operations	-	-	-
Student transportation	-	64	(64)
Central support services	-	-	-
Other support services	-	-	-
Other non-instructional services	-	-	-
Community service	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	8,892,254	8,680,940	211,314
Excess (deficiency) of revenues over (under) expenditures	100	-	(100)
<b>Other financing sources:</b>			
Transfer in	-	-	-
Total other financing sources	-	-	-
Net change in fund balances	\$ 100	\$ -	\$ (100)

**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

	<b>Vocational Programs</b>		
	<b>Final Budget</b>	<b>Actual Amounts</b>	<b>Variance with Final Budget</b>
<b>Revenues:</b>			
Local sources	\$ -	\$ -	\$ -
State sources	-	-	-
Federal sources	559,033	559,033	-
Interest earned on investments	-	-	-
Total revenues	<u>559,033</u>	<u>559,033</u>	<u>-</u>
<b>Expenditures:</b>			
Current:			
Instruction	380,688	381,304	(616)
Pupil services	-	-	-
Improvement of instructional services	175,645	177,729	(2,084)
Educational media services	-	-	-
General administration	-	-	-
School administration	-	-	-
Business services	-	-	-
Maintenance and operations	-	-	-
Student transportation	-	-	-
Central support services	-	-	-
Other support services	-	-	-
Other non-instructional services	-	-	-
Community service	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>556,333</u>	<u>559,033</u>	<u>(2,700)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>2,700</u>	<u>-</u>	<u>(2,700)</u>
<b>Other financing sources:</b>			
Transfer in	-	-	-
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	<u>\$ 2,700</u>	<u>\$ -</u>	<u>\$ (2,700)</u>



**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

		<b>WorkTec</b>	
	<b>Final Budget</b>	<b>Actual Amounts</b>	<b>Variance with Final Budget</b>
<b>Revenues:</b>			
Local sources	\$ 6,427,721	\$ 7,763,939	\$ 1,336,218
State sources	66,000	955,141	889,141
Federal sources	881,541	1,492,856	611,315
Interest earned on investments	-	564	564
Total revenues	<u>7,375,262</u>	<u>10,212,500</u>	<u>2,837,238</u>
<b>Expenditures:</b>			
Current:			
Instruction	1,755,978	-	1,755,978
Pupil services	564,199	-	564,199
Improvement of instructional services	1,009,861	-	1,009,861
Educational media services	-	-	-
General administration	69,919	-	69,919
School administration	-	-	-
Business services	-	-	-
Maintenance and operations	4,070,180	-	4,070,180
Student transportation	-	-	-
Central support services	27,000	-	27,000
Other support services	-	-	-
Other non-instructional services	-	-	-
Community service	-	10,199,580	(10,199,580)
Capital outlay	-	-	-
Debt service:			
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>7,497,137</u>	<u>10,199,580</u>	<u>(2,702,443)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(121,875)</u>	<u>12,920</u>	<u>134,795</u>
<b>Other financing sources:</b>			
Transfer in	121,875	121,875	-
Total other financing sources	<u>121,875</u>	<u>121,875</u>	<u>-</u>
Net change in fund balances	<u>\$ -</u>	<u>\$ 134,795</u>	<u>\$ 134,795</u>

**Clayton County Board of Education**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances -**  
**Budget (Non-GAAP) and Actual**  
**Non-Major Governmental Funds**  
Year Ended June 30, 2009

	<b>All Other Special Revenue</b>		
	<b>Final Budget</b>	<b>Actual Amounts</b>	<b>Variance with Final Budget</b>
<b>Revenues:</b>			
Local sources	\$ -	\$ 5,624	\$ 5,624
State sources	496,691	499,991	3,300
Federal sources	922,902	686,860	(236,042)
Interest earned on investments	-	-	-
Total revenues	1,419,593	1,192,475	(227,118)
<b>Expenditures:</b>			
Current:			
Instruction	31,485	5,146	26,339
Pupil services	713,016	560,121	152,895
Improvement of instructional services	667,854	594,305	73,549
Educational media services	-	-	-
General administration	123,930	54,494	69,436
School administration	-	-	-
Business services	-	-	-
Maintenance and operations	-	-	-
Student transportation	19,494	17,912	1,582
Central support services	-	-	-
Other support services	-	4,316	(4,316)
Other non-instructional services	-	-	-
Community service	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal retirement	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	1,555,779	1,236,294	319,485
Excess (deficiency) of revenues over (under) expenditures	(136,186)	(43,819)	92,367
<b>Other financing sources:</b>			
Transfer in	102,885	72,194	(30,691)
Total other financing sources	102,885	72,194	(30,691)
Net change in fund balances	\$ (33,301)	\$ 28,375	\$ 61,676

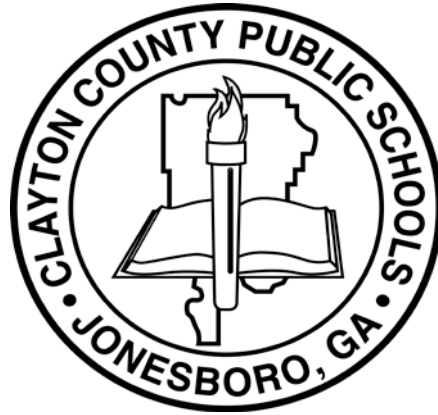
**Clayton County Board of Education**  
**Statement of Changes in Assets and Liabilities**  
**Student Activities Agency Fund**  
Year Ended June 30, 2009

	Balance at July 1, 2008	Additions	Deductions	Balance at June 30, 2009
<b>Assets:</b>				
Cash and investments	\$ 428,629	\$ 1,757,684	\$ 1,806,699	\$ 379,615
<b>Liabilities:</b>				
Due to student organizations:				
<b>Elementary Schools:</b>				
Anderson	\$ 203	\$ 5,184	\$ 4,929	\$ 458
Arnold	1,319	3,043	3,562	800
Brown	5,738	13,364	17,303	1,799
Callaway	2,514	6,855	12,629	(3,259)
Church St	1,139	19,416	19,319	1,237
East Clayton	2,344	6,571	7,838	1,076
Edmonds	765	3,313	3,343	734
Fountain	3,017	1,269	3,583	703
Harper	3,272	3,396	2,902	3,766
Hawthorne	944	8,477	7,545	1,877
Haynie	5,661	9,670	9,755	5,576
Hendrix Dr	2,168	3,715	3,892	1,992
Huie	3,884	4,921	4,838	3,967
Jackson	1,517	7,555	7,792	1,280
Kemp	686	2,069	3,148	(393)
Kemp Primary	38	2,343	2,315	66
Kilpatrick	2,013	1,781	2,189	1,604
King	2,044	21,298	20,180	3,162
Lake City	3,435	7,926	6,838	4,524
Lake Ridge	2,823	903	2,981	745
Lee Street	3,383	5,973	6,306	3,050
Marshall	473	6,209	5,218	1,464
McGarrah	3,719	14,013	14,429	3,304
Morrow	1,338	2,290	2,783	845
Mt Zion	212	6,356	5,633	935
Mt Zion Primary	-	1,749	1,415	334
Northcutt	1,918	11,905	12,075	1,748
Oliver	940	4,980	5,157	763
Pointe South	1,030	9,406	8,609	1,826
Riverdale	585	2,446	2,279	752
Rivers Edge	1,932	20,609	20,864	1,678
Smith	2,085	18,090	17,988	2,187
Suder	5,855	9,135	8,981	6,009
Swint	2,862	3,857	4,370	2,349
Tara	3,377	2,047	2,470	2,953
Unidos	150	1,107	289	968
West Clayton	(97)	492	458	(64)
Total elementary schools	75,288	253,734	266,209	62,813

(continued)

**Clayton County Board of Education**  
**Statement of Changes in Assets and Liabilities (Concluded)**  
**Student Activities Agency Fund**  
Year Ended June 30, 2009

	<u>Balance at July 1, 2008</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance at June 30, 2009</u>
<b>Liabilities (continued):</b>				
Due to student organizations (continued):				
<b>Middle Schools:</b>				
Adamson	\$ 7,421	\$ 20,797	\$ 22,038	\$ 6,180
Babb	10,162	53,753	56,876	7,039
Elite Scholars	-	500	-	500
Forest Park	1,894	5,969	6,449	1,414
Jonesboro	20,347	23,799	27,507	16,639
Kendrick	10,280	30,740	27,879	13,141
Lovejoy	3,283	50,196	41,410	12,069
Morrow	3,302	32,903	32,321	3,884
Mundys Mill	12,860	27,976	26,647	14,189
North Clayton	2,846	49,404	49,868	2,381
Pointe South	5,783	27,677	27,365	6,095
Rex Mill	13,194	89,147	81,224	21,117
Riverdale	3,954	36,861	38,733	2,082
Roberts	12,202	64,476	65,511	11,167
Sequoyah	2,822	16,250	15,385	3,687
	<u>110,350</u>	<u>530,446</u>	<u>519,213</u>	<u>121,584</u>
Total middle schools				
<b>High Schools and Special Purpose Programs:</b>				
Forest Park	19,034	68,252	69,003	18,282
Jonesboro	28,976	76,901	90,385	15,491
Lovejoy	35,004	148,003	152,940	30,066
Morrow	41,226	125,979	139,277	27,929
Mount Zion	38,159	107,888	110,734	35,314
Mundy's Mill	19,746	131,354	125,234	25,865
North Calyton	14,572	148,689	154,020	9,240
Riverdale	44,586	165,266	178,414	31,439
Perry Center	165	351	516	-
Alternative	147	147	-	294
Flint River	-	70	37	33
South Metro	1,376	606	717	1,265
	<u>242,991</u>	<u>973,504</u>	<u>1,021,277</u>	<u>195,218</u>
Total high schools and special purpose programs				
	<u>428,629</u>	<u>1,757,684</u>	<u>1,806,699</u>	<u>379,615</u>
Total due to student organizations				
	<u>\$ 428,629</u>	<u>\$ 1,757,684</u>	<u>\$ 1,806,699</u>	<u>\$ 379,615</u>
Total liabilities				



# **Statistical Section**

**Clayton County  
Public Schools**

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## **Statistical Section**

This part of the Clayton County Board of Education's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, required supplementary information, and supplementary information says about the School System's overall financial health.

### **Contents:**

#### **Financial Trends**

These schedules contain trend information to help the reader understand how the Board's financial position has changed over time.

#### **Revenue Capacity**

These schedules contain information to help the reader assess the Board's most significant local revenue sources.

#### **Debt Capacity**

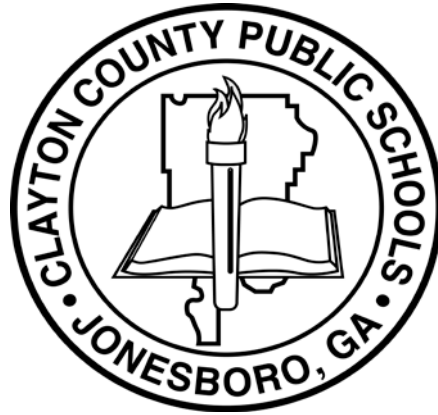
These schedules present information to help the reader assess the affordability of the Board's current levels of outstanding debt and the Board's ability to issue additional debt in the future.

#### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the Board's financial activities take place.

#### **Operating Information**

These schedules contain service and infrastructure data to help the reader understand how the information in the Board's financial report relates to the services the Board provides and the activities it performs.



# **Financial Trends**

**Clayton County  
Public Schools**

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# CLAYTON COUNTY BOARD OF EDUCATION

## Net Assets by Component

### Last Six Fiscal Years

(accrual basis of accounting)

<b>Fiscal Year Ended June 30,</b>	<b>Invested in capital assets net of related debt</b>	<b>Restricted</b>	<b>Unrestricted</b>	<b>Total Net Assets</b>
2004	\$ 211,503,325	46,810,178	57,589,341	315,902,844
2005	294,769,145	49,730,079	10,276,117	354,775,341
2006	312,268,008	80,930,059	20,233,916	413,431,983
2007	364,856,644	73,348,770	10,680,978	448,886,392
2008	406,113,481	90,559,654	51,630,832	548,303,967
2009	454,722,369	75,170,499	39,738,569	569,631,437

Note: FY2003 Statement of Government Activities was restated in FY2004.

Note: FY2005 Statement of Government Activities was restated in FY2006.

Note: Information prior to FY2004 is available but not comparable.



**Clayton County Board of Education**  
**Changes in Net Assets**  
**Last Six Fiscal Years**  
**Year Ended June 30, 2009**

	2004	2005	2006	2007	2008	2009
<b>Expenses:</b>						
<b>Governmental activities</b>						
Instructional services	259,438,818	279,040,459	280,507,442	284,656,120	320,457,976	326,173,396
Pupil services	8,236,161	7,970,510	9,586,304	12,303,138	16,214,795	16,664,267
Improvement of instructional services	10,932,517	16,019,905	16,447,052	22,658,292	25,443,649	25,553,694
Educational media services	6,504,893	6,856,554	6,579,784	6,930,008	7,594,192	7,789,435
General administration	4,061,884	3,556,380	3,664,557	4,809,647	3,742,791	5,008,540
School administration	19,687,994	20,235,069	21,061,645	21,414,697	24,287,809	24,529,652
Business administration	1,300,253	1,465,535	2,016,911	2,722,265	2,890,990	3,490,943
Maintenance and operations	25,318,187	25,770,642	27,537,489	28,614,235	32,548,593	35,601,121
Pupil transportation	14,880,892	14,985,960	17,795,290	22,222,626	22,975,264	22,484,075
Support services - central	8,439,183	8,347,455	8,514,016	15,059,973	11,291,357	11,774,644
Other support services	1,119,304	1,211,974	2,508,914	2,730,189	4,013,534	4,436,898
Non-instructional services	1,169,936	1,451,483	1,295,127	1,158,476	988,288	1,293,256
Community services	9,114,684	9,744,508	10,554,673	10,279,962	10,535,333	11,956,697
Interest	159,034	110,996	62,593	15,605	2,030	2,995
Food Services	-	-	-	-	-	-
Total governmental activities expenses	<u>370,363,740</u>	<u>396,767,430</u>	<u>408,131,797</u>	<u>435,575,233</u>	<u>482,986,601</u>	<u>496,759,613</u>
Business-type activities						
School food service	20,263,101	21,231,337	23,772,468	25,031,796	27,611,912	32,860,220
Performing arts center	407,573	277,398	301,175	328,682	370,864	426,702
Total business-type activities expenses	<u>20,670,674</u>	<u>21,508,735</u>	<u>24,073,643</u>	<u>25,360,478</u>	<u>27,982,776</u>	<u>33,286,922</u>
Total primary government expenses	<u>391,034,414</u>	<u>418,276,165</u>	<u>432,205,440</u>	<u>460,935,711</u>	<u>510,969,377</u>	<u>530,046,535</u>
<b>Program Revenues:</b>						
Governmental activities						
Charges for services:						
Instructional services	13,226,303	11,551,965	10,366,020	189,571	9,333,417	8,073,750
Pupil services	158,853	-	116,125	78,415	-	-
Instructional staff	-	-	-	10,455	-	5,624
Support services	-	-	-	140	-	-
Other support services	498,875	598	37,633	566	1,614	2,620
Non-instructional services	484,437	438,088	423,368	13,396,684	309,240	272,591
Community services	6,563,909	7,279,101	8,166,405	5,388,630	8,529,620	9,610,775
Operating grants and contributions						
Instructional services	158,614,569	172,660,606	175,822,013	194,953,512	203,773,082	185,098,116
Pupil services	3,672,957	3,757,727	3,847,847	5,656,282	4,507,765	3,681,184
Improvement of instructional services	5,680,955	10,763,481	10,723,888	10,056,464	15,581,205	15,719,475
Educational media services	3,633,262	4,029,657	4,277,109	4,769,039	5,308,086	4,980,672
General administration	1,938,392	1,830,776	2,025,376	2,158,239	1,436,808	1,906,241
School administration	7,434,084	7,967,269	8,275,510	8,769,853	9,545,589	8,822,397
Business administration	336,467	363,600	613,185	684,838	694,299	726,203
Maintenance and operations	12,639,197	12,875,167	12,964,693	13,186,473	13,603,315	12,346,817
Pupil transportation	2,854,252	3,095,062	3,122,515	4,153,936	5,335,415	4,020,197
Support services-central	5,324,195	2,456,442	2,333,145	2,269,802	2,935,988	2,508,607
Other support services	590,162	641,769	826,234	-	553,095	7,487
Non-instructional services	21,085	456,145	139,523	425,063	-	360,911
Community services	-	2,303,024	2,073,423	2,518,975	2,787,765	2,447,997
Capital grants and contributions						
Instructional services	<u>13,330,193</u>	<u>1,703,636</u>	<u>7,130,175</u>	<u>7,375,103</u>	<u>17,412,902</u>	<u>11,322,264</u>
Total governmental activities revenue	<u>237,002,147</u>	<u>244,174,113</u>	<u>253,284,187</u>	<u>276,042,040</u>	<u>301,649,205</u>	<u>271,913,928</u>

**Clayton County Board of Education**  
**Changes in Net Assets**  
**Last Six Fiscal Years**  
**Year Ended June 30, 2009**

	2004	2005	2006	2007	2008	2009
Business-type activities						
Charge for services						
School food service	4,757,462	4,030,613	3,744,923	3,134,147	2,861,587	2,684,373
Performing Arts center	220,566	208,909	188,838	213,115	298,144	249,268
Operating grants and contributions						
School food service	16,699,129	18,628,126	20,975,820	21,527,062	23,411,943	25,159,432
Total business-type activities program revenues	21,677,157	22,867,648	24,909,581	24,874,324	26,571,674	28,093,073
Total primary government program revenues	258,679,304	267,041,761	278,193,768	300,916,364	328,220,879	300,007,001
Net(Expense) Revenue						
Governmental Activities	(133,361,593)	(152,593,317)	(154,847,610)	(159,533,193)	(181,337,396)	(224,845,685)
Business-type activities	1,006,483	1,358,913	835,938	(486,154)	(1,411,102)	(5,193,849)
Total primary government net expense	(132,355,110)	(151,234,404)	(154,011,672)	(160,019,347)	(182,748,498)	(230,039,534)
General revenues and other changes in net assets						
Property taxes	114,127,752	123,958,375	122,894,927	148,448,796	151,424,563	161,522,560
Sales taxes	46,165,205	50,642,568	54,411,505	53,538,851	54,423,793	49,121,173
Other taxes	6,909,348	6,903,391	6,973,978	7,109,991	8,917,565	1,377,987
Non-program specific state and federal aid	6,905,282	9,298,139	16,894,461	17,409,359	14,142,824	26,847,151
Local school activity	1,279,122	841,901	2,649,154	4,036,302	3,632,980	5,361,901
Interest and investment earnings	574,743	1,483,671	3,690,941	6,991,393	5,534,144	1,790,719
Gain on sale of assets	-	-	622	73,472	58,300	14,390
Transfers	-	-	-	-	-	137,274
Total government activities	175,961,452	193,128,045	207,515,588	237,608,164	238,134,169	246,173,155
Business-type activities:						
Interest and investment earnings	62,839	166,319	356,087	526,739	350,446	69,790
Transfers	-	-	-	-	-	(137,274)
Total business-type activities	62,839	166,319	356,087	526,739	350,446	(67,484)
Total primary government	176,024,291	193,294,364	207,871,675	238,134,903	238,484,615	246,105,671
Change in Net Assets						
Governmental activities	42,599,859	40,534,728	52,667,978	78,074,971	56,796,773	21,327,470
Business-type activities	1,069,322	1,525,232	1,186,025	40,585	(1,060,656)	(5,261,333)
Total primary government	43,669,181	42,059,960	53,854,003	78,115,556	55,736,117	16,066,137

Note: FY2003 Statement of Government Activities was restated in FY2004.

Note: FY2005 Statement of Government Activities was restated in FY2006.

Note: Information prior to FY2004 is available but not comparable.

# CLAYTON COUNTY BOARD OF EDUCATION

## Fund Balances, Governmental Funds

### Last Ten Fiscal Years

(modified accrual basis of accounting)

Fiscal Year Ended June 30,	General Fund				Total
	Reserved	Unreserved Designated	Unreserved Undesignated		
2000	65,233	-	23,407,203		23,472,436
2001	190,233	-	25,125,082		25,315,315
2002	190,233	-	30,710,086		30,900,319
2003	492,414	-	16,301,637		16,794,051
2004	-	-	2,064,580		2,064,580
2005	-	-	9,690,850		9,690,850
2006	-	-	14,087,652		14,087,652
2007	2,376,397	-	44,782,464		47,158,861
2008	-	-	49,131,625		49,131,625
2009	-	-	37,015,898		37,015,898

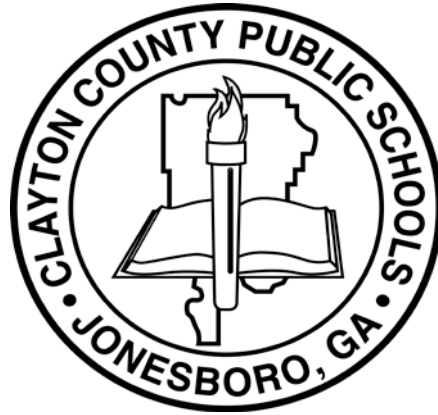
  

Fiscal Year Ended June 30,	All Other Governmental Funds				
	Reserved	Unreserved Special Revenue	Unreserved Capital Projects	Debt Service	Total
2000	38,505,613	4,393,764	-	-	42,899,377
2001	39,152,208	4,958,341	-	-	44,110,549
2002	38,067,675	5,556,432	-	-	43,624,107
2003	46,042,756	5,968,798	-	-	52,011,554
2004	46,810,178	3,119,748	-	-	49,929,926
2005	49,730,079	3,340,797	-	-	53,070,876
2006	80,930,059	3,093,521	-	-	84,023,580
2007	73,348,770	3,595,866	-	-	76,944,636
2008	90,559,654	4,802,157	-	-	95,361,811
2009	75,170,499	4,944,145	-	-	80,114,644

**Clayton County Board of Education**  
**Changes in Fund Balances, Governmental Funds**  
**Governmental Funds Last Eight Fiscal Years**

	2002	2003	2004	2005	2006	2007	2008	2009
<b>Revenues:</b>								
Local sources	\$ 173,681,674	\$ 173,865,444	\$ 183,968,056	\$ 199,988,595	\$ 196,000,977	\$ 227,174,904	\$ 236,387,341	\$ 236,158,812
State sources	206,752,881	215,148,835	203,339,338	197,832,717	215,063,542	239,246,916	264,830,746	239,563,950
Federal sources	27,752,457	33,655,899	24,545,613	38,720,305	39,547,241	39,671,292	37,089,659	39,790,750
Interest earned on investments	-	-	574,743	1,483,671	3,690,941	6,991,392	5,534,144	1,790,719
On behalf payments	-	-	3,150,426	3,311,531	7,622,873	7,227,583	-	-
Other sources	-	-	75,179	-	-	-	-	-
Total revenues	408,187,012	422,670,178	415,653,355	441,336,819	520,312,087	520,312,087	543,841,890	517,304,231
<b>Expenditures:</b>								
Current:								
Instructional services	224,390,871	250,693,236	258,625,347	260,960,087	263,210,908	276,138,696	304,155,211	300,620,268
Pupil services	7,454,054	7,865,132	8,188,368	7,966,497	9,578,188	12,188,388	16,167,627	16,636,729
Improvement of instructional services	7,639,490	10,888,732	10,863,587	16,050,498	16,361,601	22,610,922	25,069,320	25,550,792
Educational media services	6,086,938	6,171,007	6,493,723	6,849,810	6,569,947	6,921,917	7,573,123	7,788,758
General administration	3,425,482	3,840,469	3,907,327	3,423,249	3,429,391	4,437,129	3,656,928	4,674,133
School administration	18,583,335	19,341,620	19,569,553	20,107,379	20,911,160	21,071,990	23,996,116	24,325,141
Business services	1,223,830	1,594,999	1,284,832	1,465,963	1,992,348	2,725,317	2,885,605	3,470,348
Maintenance and operations	22,962,626	24,847,734	25,376,816	25,747,334	27,285,453	28,257,473	32,293,341	35,200,907
Student transportation	11,016,544	13,391,076	16,183,916	13,239,495	14,997,106	20,307,028	23,415,849	20,227,700
Central support services	5,496,321	7,828,157	7,840,640	7,164,566	7,565,608	14,320,703	11,630,765	11,339,185
Other support services	1,187,042	737,588	1,117,683	1,210,801	2,500,260	2,725,457	3,577,663	4,449,389
On behalf payments	-	-	3,150,426	3,311,531	7,622,873	7,227,583	-	-
Other non-instructional services	-	17,530	1,167,078	1,451,522	1,296,284	1,158,911	1,018,735	1,282,815
Community service	6,407,398	6,719,596	9,099,984	9,733,870	10,549,645	10,251,046	10,538,956	11,977,565
Capital outlay	71,192,588	62,363,856	51,763,317	49,744,718	30,580,662	62,254,348	57,502,959	77,176,502
Food Services	18,572,856	20,000,688	-	-	-	-	-	-
Debt service:								
Principal retirement	680,000	-	1,980,887	2,031,283	2,077,328	1,420,440	26,262	24,793
Interest and fiscal charges	18,591	-	159,034	110,996	62,593	15,605	2,030	2,995
Total expenditures	406,337,966	436,301,420	426,772,518	430,569,599	426,591,355	494,032,953	523,510,490	544,748,020
Excess (deficiency) of revenues over (under) expenditures	1,849,046	(13,631,242)	(11,119,163)	10,767,220	35,334,219	26,279,134	20,331,400	(27,443,789)
<b>Other financing sources (uses):</b>								
Proceeds from capital leases	-	7,900,000	-	-	-	-	-	-
Sale of capital assets	-	-	-	-	15,287	104,651	58,300	26,785
Transfer in	16,741,761	25,619,622	320,749	1,768,836	951,842	382,922	1,613,919	734,177
Transfers out	(16,719,894)	(25,607,203)	(320,749)	(1,768,836)	(951,842)	(774,442)	(1,613,679)	(680,067)
Total other financing sources (uses)	21,867	7,912,419	-	-	15,287	(286,869)	58,540	80,895
Net change in fund balances	1,870,913	(5,718,823)	(11,119,163)	10,767,220	35,349,506	25,992,265	20,389,940	(27,362,894)
Debt service as a percentage of noncapital expenditure	0.21%	-	0.57%	0.56%	0.54%	0.33%	0.01%	0.01%

Note: FY2003 Statement of Government Activities was restated in FY2004.  
Note: FY2005 Statement of Government Activities was restated in FY2006.  
Note: Information prior to FY2002 is available but not comparable.



# **Revenue Capacity**

**Clayton County  
Public Schools**

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**CLAYTON COUNTY BOARD OF EDUCATION**  
**Assessed Value and Estimated Actual Value of Taxable Property**  
**Last Ten Tax Years**  
**(Unaudited - in Thousands)**  
**Maintenance and Operations**  
**December 31, 2000 through 2009**

Tax Year	<b>Real &amp; Personal Property</b>		<b>Privately Owned Public Utilities</b>		<b>Motor Vehicles and Mobile Homes</b>		<b>Total School Board</b>		Tax payer Exemptions	Net Assessed Value	Millage Rate	Total Tax Levy	Assessed Value as a Percentage of Actual Value
	Assesed Value	Estimated Actual Value	Assesed Value	Estimated Actual Value	Assesed Value	Estimated Actual Value	Assesed Value	Estimated Actual Value					
2000	4,490,644	11,226,610	569,809	1,424,523	592,662	1,481,655	5,653,115	14,132,787.50	755,497	4,897,618	0.0183	89,822	40.00%
2001	4,794,151	11,985,378	568,588	1,421,470	625,793	1,564,483	5,988,532	14,971,330.00	789,072	5,199,460	0.0179	93,154	40.00%
2002	5,238,649	13,096,623	702,964	1,757,410	696,730	1,741,825	6,638,343	16,595,857.50	888,093	5,750,250	0.0179	103,021	40.00%
2003	6,018,206	15,045,515	759,616	1,899,040	699,494	1,748,735	7,477,316	18,693,290.00	912,706	6,564,610	0.0189	124,176	40.00%
2004	6,207,454	15,518,635	788,279	1,970,698	628,532	1,571,330	7,624,265	19,060,662.50	944,993	6,679,272	0.0189	126,345	40.00%
2005	6,604,086	16,510,215	809,799	2,024,498	656,209	1,640,523	8,070,094	20,175,235.00	1,000,661	7,069,433	0.0189	133,725	40.00%
2006	7,103,414	17,758,535	903,746	2,259,365	646,348	1,615,870	8,653,508	21,633,770.00	979,974	7,673,534	0.0200	153,471	40.00%
2007	7,486,980	18,717,450	958,005	2,395,013	725,291	1,813,228	9,170,276	22,925,690.00	1,024,163	8,146,113	0.0198	161,586	40.00%
2008	7,883,623	19,709,058	918,347	2,295,868	731,920	1,829,800	9,533,890	23,834,725.00	1,264,115	8,269,775	0.0198	164,039	40.00%
2009	7,788,733	19,471,832	1,004,944	2,512,359	740,214	1,850,534	9,533,891	23,834,725.00	1,264,115	8,269,776	0.0198	164,039	40.00%

Source: Property Tax Division, Clayton CountyTax Commission

Note: Total Taxable Assessed Values were calculated by reducing the fair market/market value of primary residential property by 45%, representing a partial property tax exemption for such property.

**Clayton County Board of Education**  
**Direct and Overlapping Property Tax Rates,**  
**Last Ten Fiscal Years**  
*(rate per \$1,000 of assessed value)*

Fiscal Year	District Direct Rates			Overlapping Rates				
	School	Debt	Total	State	City of	City of	City of	City of
	M & O	Service		of Georgia	College Park	Forest Park	Morrow	Riverdale
2000	17.916	-	17.916	0.250	6.930	3.043	-	1.000
2001	17.916	-	17.916	0.250	6.610	3.043	-	5.000
2002	19.916	-	19.916	0.250	9.560	5.043	-	6.500
2003	18.916	-	18.916	0.250	9.560	5.043	-	6.500
2004	18.916	-	18.916	0.250	9.560	4.793	4.000	7.500
2005	18.916	-	18.916	0.250	9.560	4.793	4.000	7.500
2006	20.000	-	20.000	0.250	9.560	6.593	4.000	7.500
2007	20.000	-	20.000	0.250	9.560	6.593	4.000	7.500
2008	19.836	-	19.836	0.250	9.560	6.593	5.000	7.500
2009	19.836	-	19.836	0.250	9.560	6.593	5.000	7.500

Overlapping Rates *(continue)*:

Fiscal Year	City of Jonesboro		City of Lake City	City of LoveJoy Fire District	City of Riverdale	Clayton Board of Commissioners		
	M & O	Fire				M & O	Debt	Total
		District					Service	
2000	-	-	-	-	1.000	3.913	-	3.913
2001	-	-	-	-	5.000	4.047	-	4.047
2002	-	-	-	4.207	6.500	5.882	-	5.882
2003	-	-	-	3.900	6.500	6.882	-	6.882
2004	-	3.900	5.886	3.900	7.500	7.781	-	7.781
2005	3.000	3.900	5.886	3.900	7.500	7.781	-	7.781
2006	3.000	3.900	5.768	3.900	7.500	8.764	-	8.764
2007	3.000	3.900	5.768	3.900	7.500	8.764	-	8.764
2008	3.000	3.900	5.768	3.900	7.500	8.764	-	8.764
2009	2.000	3.900	5.768	3.900	7.500	8.962	-	8.962

Source: Clayton County Tax Commisioner's Office

**CLAYTON COUNTY BOARD OF EDUCATION**  
**Principal Property Tax Payers**  
**Current Year and Nine Years Ago**

Taxpayer	December 31, 2009			December 31, 2000		
	Taxable Assessed Value	Rank	Percent of District's Total Taxable Value(1)	Taxable Assessed Value	Rank	Percent of District's Total Taxable Value (1)
Delta Airlines, Inc	\$ 1,052,745,323	1	11.04%	\$ 340,451,412	1	6.08%
Air Tran Airways	156,916,487	2	1.65%	-		0.00%
Georgia Power Co	114,577,982	3	1.20%	96,345,753	2	1.72%
City of Atlanta	92,557,359	4	0.97%	73,951,932	3	1.32%
Atlantic Southeast	89,682,513	5	0.94%	-		0.00%
AMB Partners	53,260,900	6	0.56%	29,335,404	10	0.52%
Fedex Ground	43,144,568	7	0.45%	-		0.00%
Bellsouth	36,017,587	8	0.38%	42,331,786	5	0.76%
Atlanta Gas Light	33,226,192	9	0.35%	-		0.00%
Southlake Mall	29,352,522	10	0.31%	47,258,240	4	0.84%
Hertz	-		0.00%	36,413,569	7	0.65%
Avis	-		0.00%	31,690,207	8	0.57%
JCPenny	-		0.00%	30,002,241	9	0.54%
Northwest Airlines	-		0.00%	45,235,829	6	0.81%
Totals	<u>\$ 1,701,481,433</u>		<u>17.85%</u>	<u>\$ 773,016,373</u>		<u>13.80%</u>

Source: Clayton County Assessor and State Tax Commission

(1) District 's total taxable value for 2009 \$9,533,890,115

(2) District 's total taxable value for 2000 \$5,599,603,759



**CLAYTON COUNTY BOARD OF EDUCATION**  
**Property Tax Levies and Collections**  
**Last Ten Tax Years**

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Tax Year	Taxes Levied For The Tax Year	Total Collections to Date	
		Amount	Percentage of Levy
1999	84,614,813	85,823,817	101.43% (1)
2000	89,822,312	87,952,570	97.92%
2001	93,153,516	85,935,697	92.25%
2002	103,021,471	104,235,822	101.18% (1)
2003	112,319,107	103,992,925	92.59%
2004	124,176,153	114,042,199	91.84%
2005	133,573,932	119,369,020	89.37%
2006	153,470,689	135,543,274	88.32%
2007	161,586,307	143,875,651	89.04%
2008	164,039,251	147,237,288	89.76%

Source: Clayton County Treasurer's Office (includes property tax and motor vehicle fee in lieu).

Note: This schedule recognizes collections on a tax year basis, whereas property tax collections reported in the basic financial statements are on a fiscal year basis.

(1) Includes some prior year tax levy

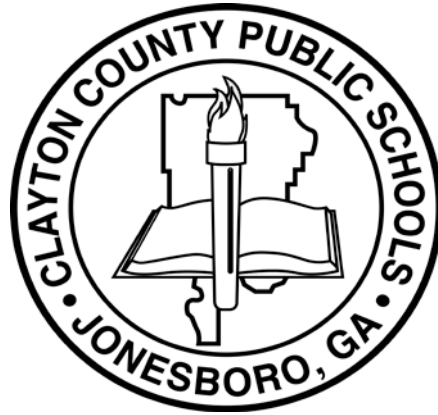
**Clayton County Board of Education**  
**Schedule of Revenues by Source**  
**Governmental Funds Last Ten Fiscal Years**

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	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>
<b>Revenues:</b>					
Local sources	\$ 152,988,558	\$ 151,062,736	\$ 173,681,674	\$ 173,865,444	\$ 183,968,056
State sources	162,698,380	187,559,435	206,752,881	215,148,835	203,339,338
Federal sources	21,836,142	23,705,622	27,752,457	33,655,899	24,545,613
Interest earned on investments	-	-	-	-	574,743
On behalf payments	-	-	-	-	3,150,426
Other sources	-	-	-	-	75,179
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total revenues	337,523,080	362,327,793	408,187,012	422,670,178	415,653,355
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

**Clayton County Board of Education**  
**Schedule of Revenues by Source**  
**Governmental Funds Last Ten Fiscal Years**  
**(continued)**

	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>
<b>Revenues:</b>					
Local sources	\$ 199,988,595	\$ 196,000,977	\$ 227,174,904	\$ 236,387,341	\$ 236,158,812
State sources	197,832,717	215,063,542	239,246,916	264,830,746	239,563,950
Federal sources	38,720,305	39,547,241	39,671,292	37,089,659	39,790,750
Interest earned on investments	1,483,671	3,690,941	6,991,392	5,534,144	1,790,719
On behalf payments	3,311,531	7,622,873	7,227,583	-	-
Other sources	-	-	-	-	-
Total revenues	441,336,819	520,312,087	520,312,087	543,841,890	517,304,231



# **Debt Capacity**

**Clayton County  
Public Schools**

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**CLAYTON COUNTY BOARD OF EDUCATION**  
**Ratios of Outstanding Debt by Type**  
**Last Ten Fiscal Years**

<b>Fiscal Year Ended June 30,</b>	<b>Capital Lease</b>	<b>General Obligation Bonds***</b>	<b>Total Primary Government</b>	<b>Percentage of Personal Income*</b>	<b>Per Capita*</b>
2000	919,919	3,840,000	4,759,919	0.10%	51
2001	356,208	680,000	1,036,208	0.02%	20
2002	165,487	-	165,487	0.00%	1
2003	7,560,993	-	7,560,993	0.15%	29
2004	5,580,106	-	5,580,106	0.11%	21
2005	3,548,823	-	3,548,823	0.07%	13
2006	1,471,495	-	1,471,495	0.03%	5
2007	51,055	-	51,055	0.00%	0
2008	24,793	-	24,793	0.00%	0
2009	-	-	-	0.00%	0

**Notes:**

\*See Schedule of Demographic and Economic Statistics

\*\*\*The School System had no outstanding General Obligation Bonded Debt after 2001

**Clayton County Board of Education**  
**Direct and Overlapping Governmental Activities Debt**  
**As of June 30, 2009**

		<u>Estimated Outstanding Debt</u>	<u>Percentage Applicable to Clayton County Board of Education*</u>	<u>Amount Applicable to Clayton County Board of Education</u>
<u>Direct Debt</u>				
	Clayton County Board of Education	\$ -	-	\$ -
<u>Overlapping Debt</u>				
	Clayton County	30,396,630	100%	30,396,630
	Landfill Authority	<u>13,330,000</u>	100%	13,330,000
Total Direct and Overlapping Debt		<u><u>43,726,630</u></u>		<u><u>43,726,630</u></u>

Source: 2009 Clayton County Board Commissioners

\* The percentage of overlapping debt applicable is calculated using taxable assessed property values. Applicable percentages were determined by the portion of the board's taxable assessed value that is within the county's boundaries and dividing it by the board's total taxable assessed value.

**CLAYTON COUNTY BOARD OF EDUCATION**  
**Legal Debt Margin Information**  
**Last Ten Tax Years**

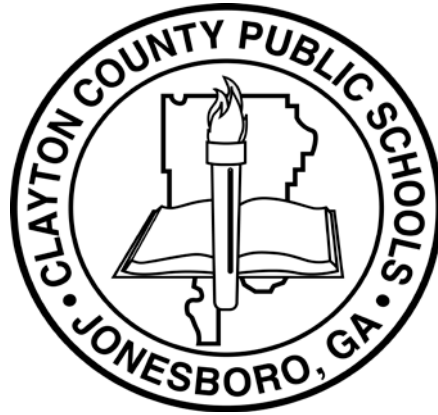
	<b>Tax Year</b>					
	<b><u>1999</u></b>	<b><u>2000</u></b>	<b><u>2001</u></b>	<b><u>2002</u></b>	<b><u>2003</u></b>	<b><u>2004</u></b>
Debt limit	\$ 486,515,552	\$ 500,826,701	\$ 531,787,189	\$ 59,061,328	\$ 644,653,196	\$ 676,984,575
Total net debt applicable to limit	<u>102,395,000</u>	<u>82,015,000</u>	<u>55,560,000</u>	<u>27,945,000</u>	<u>-</u>	<u>-</u>
Legal debt margin	<u><u>\$ 588,910,552</u></u>	<u><u>\$ 582,841,701</u></u>	<u><u>\$ 587,347,189</u></u>	<u><u>\$ 87,006,328</u></u>	<u><u>\$ 644,653,196</u></u>	<u><u>\$ 676,984,575</u></u>
Total net debt applicable to the limit as a percentage of debt limit	21.05%	16.38%	10.45%	47.32%	0.00%	0.00%

**CLAYTON COUNTY BOARD OF EDUCATION**  
**Legal Debt Margin Information (continued)**  
**Last Ten Tax Years**

	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>
Debt limit	\$ 690,157,367	\$ 730,100,335	\$ 793,727,347	\$ 826,977,500
Total net debt applicable to limit	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Legal debt margin	<u>\$ 690,157,367</u>	<u>\$ 730,100,335</u>	<u>\$ 793,727,347</u>	<u>\$ 826,977,500</u>
Total net debt applicable to the limit as a percentage of debt limit	0.00%	0.00%	0.00%	0.00%

Legal Debt Margin Calculation for Fiscal Year 2008	
Assessed Value*	\$ 8,269,775,000
Debt Limit (10% of assessed value)**	826,977,500
Debt applicable to limit:	
General Obligation Bonds	<u>-</u>
Total net debt applicable to limit	<u>-</u>
Legal debt margin	<u>\$ 826,977,500</u>





# **Demographic & Economic Information**

**Clayton County  
Public Schools**

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**CLAYTON COUNTY BOARD OF EDUCATION**  
**Demographic and Economic Statistics**  
**Last Ten Calendar Years**

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<b>Year</b>	<b>Population</b>	<b>Personal Income*</b> <b>(in thousands)</b>	<b>Per Capita Personal Income</b>	<b>County Unemployment Rate**</b>
2000	238,500	4,821,540	20,216	3.9%
2001	248,060	4,882,680	19,683	4.0%
2002	253,480	4,942,960	19,500	6.6%
2003	259,740	5,127,060	19,739	6.8%
2004	262,930	5,283,080	20,093	4.6%
2005	266,290	5,437,080	20,418	5.9%
2006	272,600	5,460,710	20,032	5.1%
2007	274,220	6,635,480	24,198	4.7%
2008	273,690	5,979,930	21,849	7.9%
2009	275,580	5,960,557	21,629	12.5%

\* Woods & Poole Economics Data Pamphlet 2010

\*\* Georgia Department of Labor/Clayton County Chamber of Commerce

**CLAYTON COUNTY BOARD OF EDUCATION**  
**Principal Employers**  
**Current Year and Nine Years Ago**

Taxpayer	December 31, 2007			December 31, 1998		
	Number of Employees	Rank	Percent of Total County Employment	Number of Employees	Rank	Percent of Total County Employment
Delta Airlines, Inc	16,515	1	12.48%	23,318	1	20.42%
Clayton County School System	7,300	2	5.52%	5,800	2	5.08%
U.S. Army at Fort Gillem	3,419	3	2.58%	3,161	3	2.77%
Southern Regional Medical Center	2,569	4	1.94%	1,800	5	1.58%
Clayton County Government	1,935	5	1.46%	1,800	6	1.58%
Clayton College & State University	1,500	6	1.13%	—	—	0.00%
Fresh Express	1,050	7	0.79%	—	—	0.00%
ToTo U.S.A., Inc.	450	8	0.34%	—	—	0.00%
Hartsfield-Jackson Atlanta Airport	400	9	0.30%	—	—	0.00%
AT&T (former BellSouth)	390	10	0.29%	—	—	0.00%
Atlanta State Farmers' Market	—	—	0.00%	2,000	4	1.75%
J.C. Penney	—	—	0.00%	1,617	7	1.42%
Southlake Mall	—	—	0.00%	1,500	8	1.31%
Northwest Airlines	—	—	0.00%	1,496	9	1.31%
Georgia Department of Revenue	—	—	0.00%	1,300	10	1.14%
Totals	<u>35,528</u>		<u>26.83%</u>	<u>43,792</u>		<u>38.36%</u>

Source: Clayton County Chamber of Commerce

Total employment in Clayton County for 1998 was 114,185 and 2007 it was 132,362

Note: Information subsequent to 2007 is not available.

**CLAYTON COUNTY BOARD OF EDUCATION**  
**Student Ethnicity Statistics**  
**Last Ten Years**

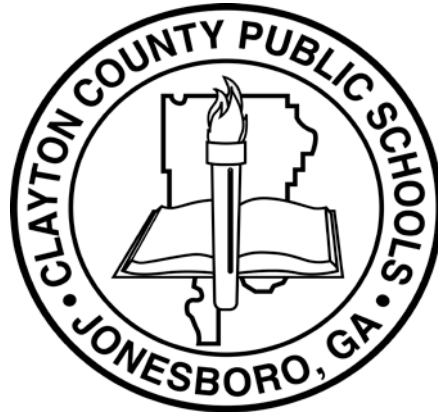
<b>Sex</b>	<b>Race</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>
Female	American Indian/Alaskan Native	30	30	23	23	23	23	22	20	18	18
	Asian, Pacific Islander	1,006	1,021	1,050	1,048	1,077	1,067	1,056	1,061	1,030	1,030
	Black, not of Hispanic origin	13,791	14,966	15,980	16,994	17,757	18,269	18,921	18,643	17,408	17,387
	Hispanic	1,098	1,350	1,662	1,958	2,286	2,619	2,962	3,181	3,576	3,582
	Multi-racial	614	670	737	777	778	841	897	964	904	904
	White, not of Hispanic origin	5,595	4,837	4,082	3,371	2,790	2,215	1,790	1,355	1,042	1,043
	<b>Sub Total</b>	<b>22,134</b>	<b>22,874</b>	<b>23,534</b>	<b>24,171</b>	<b>24,711</b>	<b>25,034</b>	<b>25,648</b>	<b>25,224</b>	<b>23,978</b>	<b>23,964</b>
Male	American Indian/Alaskan Native	24	25	23	20	21	16	23	20	30	30
	Asian, Pacific Islander	1,134	1,135	1,173	1,176	1,160	1,153	1,155	1,157	1,148	1,147
	Black, not of Hispanic origin	14,136	15,497	16,448	17,511	18,185	18,795	19,605	19,385	18,488	18,514
	Hispanic	1,186	1,440	1,785	2,132	2,534	2,966	3,264	3,367	3,720	3,736
	Multi-racial	643	715	791	852	861	897	937	930	939	938
	White, not of Hispanic origin	6,009	5,244	4,478	3,732	3,083	2,544	2,025	1,514	1,176	1,179
	<b>Sub Total</b>	<b>23,132</b>	<b>24,056</b>	<b>24,698</b>	<b>25,423</b>	<b>25,844</b>	<b>26,371</b>	<b>27,009</b>	<b>26,373</b>	<b>25,501</b>	<b>25,544</b>
<b>System Total</b>		<b>45,266</b>	<b>46,930</b>	<b>48,232</b>	<b>49,594</b>	<b>50,555</b>	<b>51,405</b>	<b>52,657</b>	<b>52,657</b>	<b>49,479</b>	<b>49,508</b>

Source: Georgia Department of Education Website

**CLAYTON COUNTY BOARD OF EDUCATION**  
**Student Enrollment Statistics**  
**Last Ten School Years**

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<b>Year Ended June 30,</b>	<b>Average Daily Membership</b>	<b>Average Daily Attendance</b>	<b>Attendance Percentage</b>	<b>Official State October 1 Enrollment Count</b>
2000	44,807	41,805	93.30%	45,266
2001	46,502	43,433	93.40%	46,930
2002	47,716	44,805	93.90%	48,232
2003	48,238	45,344	94.00%	49,594
2004	48,583	45,717	94.10%	50,555
2005	50,914	48,012	94.30%	51,405
2006	51,905	48,947	94.30%	52,657
2007	52,261	50,013	95.70%	52,533
2008	51,955	48,740	93.81%	49,479
2009	48,945	46,478	95.00%	49,508



# **Operating Information**

**Clayton County  
Public Schools**

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**CLAYTON COUNTY BOARD OF EDUCATION**  
**Teachers' Base Salaries**  
**Last Ten Fiscal Years**

<b><u>FISCAL YEAR</u></b>	<b><u>MINIMUM SALARY</u></b>	<b><u>MEDIAN SALARY</u></b>	<b><u>MAXIMUM SALARY</u></b>	<b><u>PERCENT CHANGE</u></b>
2000	\$30,228	\$46,525	\$62,821	3.78%
2001	\$31,018	\$47,825	\$64,631	2.88%
2002	\$32,238	\$49,796	\$67,353	4.21%
2003	\$33,159	\$51,300	\$69,441	3.10%
2004	\$34,059	\$52,200	\$70,341	1.30%
2005	\$34,449	\$53,435	\$72,422	2.96%
2006	\$35,241	\$54,999	\$74,756	3.22%
2007	\$38,859	\$58,130	\$77,400	3.54%
2008	\$39,809	\$59,635	\$79,461	2.66%
2009	\$40,624	\$61,527	\$82,430	3.74%

**CLAYTON COUNTY BOARD OF EDUCATION**  
**History of High School Graduates**  
**Last Ten School Years**

<b>School Year</b>	<b>Forest Park High</b>	<b>Jonesboro High</b>	<b>Lovejoy High</b>	<b>Morrow High</b>	<b>Mount Zion High</b>	<b>Mundy's Mill High</b>	<b>North Clayton High</b>	<b>Riverdale High</b>	<b>Alternative Programs</b>	<b>Total</b>
2000	227	263	338	280	252	-	191	208	1	1,760
2001	231	300	400	276	265	-	191	246	2	1,911
2002	241	282	456	315	301	-	207	262	2	2,066
2003	239	323	485	362	273	-	240	285	2	2,209
2004	208	346	475	334	286	4	257	318	5	2,233
2005	219	279	321	331	299	319	249	265	5	2,287
2006	224	316	350	360	285	406	246	345	1	2,533
2007	232	293	374	330	297	374	254	303	8	2,465
2008	236	272	360	366	249	387	236	302	105	2,513
2009	230	271	361	316	238	355	215	294	234	2,514



**CLAYTON COUNTY BOARD OF EDUCATION**  
**RATIO OF PUPILS TO PROFESSIONAL PERSONNEL**  
**Last Ten Fiscal Years**

<b>Fiscal Year</b>	<b>Classroom Teachers (1)</b>	<b>Support Personnel (2)</b>	<b>Administrators (3)</b>	<b>Total Personnel</b>	<b>Average Daily Enrollment</b>	<b>Ratio of Pupils to Classroom Teachers</b>
2000	2,823	3,445	228	6,496	41,805	14.8
2001	2,766	3,298	236	6,300	43,433	15.7
2002	2,829	3,420	197	6,446	44,805	15.8
2003	3,065	3,525	212	6,802	45,344	14.8
2004	3,333	3,727	219	7,279	45,717	13.7
2005	3,451	3,722	201	7,374	48,012	13.9
2006	3,535	3,791	227	7,553	48,947	13.8
2007	3,535	3,826	263	7,624	50,013	14.1
2008	3,748	3,934	291	7,973	48,740	13.0
2009	3,819	3,482	215	7,516	46,478	12.2

Notes:

1. Classroom Teachers - All Teachers, certified and non-certified.
2. Support Personnel- Includes Media Specialist, Counselors, Clerical, Paraprofessionals, Custodians, Maintenance, Transportation, Nutritional Services and other Support Personnel.
3. Administrators - Includes the Superintendent, Assistant Superintendents, Principals, Assistant Principals, Directors, Coordinators and Instructional Supervisors.

**CLAYTON COUNTY BOARD OF EDUCATION**  
**Cost Per Pupil Enrolled**  
**Last Ten Fiscal Years**

<u>Fiscal Year</u>	<u>Expenditures</u>	<u>Average Daily Enrollment</u>	<u>Cost Per Pupil Enrolled</u>	<u>Percentage of Change</u>
2000 (1)	N/A	41,805	N/A	N/A
2001 (1)	N/A	43,433	N/A	N/A
2002	\$ 315,971,689	44,805	\$ 7,052	N/A
2003	353,924,007	45,344	7,805	10.68%
2004	370,363,740	45,717	8,101	3.79%
2005	396,767,430	48,012	8,264	2.01%
2006	408,131,797	48,947	8,338	0.90%
2007	435,575,233	50,013	8,709	4.45%
2008	477,786,670	48,740	9,803	12.56%
2009	496,759,613	46,478	10,688	9.03%

**Notes:**

(1) Data not available for years prior to implementation of GASB Statement No. 34

**CLAYTON COUNTY BOARD OF EDUCATION**  
**Nutrition Services - Facts and Figures**  
**Last Ten Fiscal Years**

	Year Ending June 30,									
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Number of schools participating in:										
Lunch - regular schedule	49	49	50	52	54	57	58	59	59	60
Lunch - year round										
Breakfast program	49	49	50	52	54	57	58	59	59	60
Student lunches served:										
Free	2,855,878	3,054,285	3,353,373	3,548,170	3,988,217	4,361,509	4,964,652	5,094,162	5,019,989	5,163,769
Reduced	780,561	881,771	953,130	1,075,147	1,041,779	1,022,892	873,018	864,873	899,588	793,806
Fully paid	2,036,383	2,209,919	2,164,857	2,138,718	1,951,825	1,762,341	1,598,251	1,431,720	1,356,064	1,198,349
Total	<u>5,672,822</u>	<u>6,145,975</u>	<u>6,471,360</u>	<u>6,762,035</u>	<u>6,981,821</u>	<u>7,146,742</u>	<u>7,435,921</u>	<u>7,390,755</u>	<u>7,275,641</u>	<u>7,155,924</u>
Adult lunches served	256,744	260,700	265,811	277,827	288,583	251,685	236,721	359,700	337,678	337,667
Student breakfasts served:										
Free	1,246,647	1,287,343	1,398,556	1,464,613	1,681,764	1,901,633	2,182,362	2,325,198	2,403,475	2,611,826
Reduced	191,174	214,339	243,955	281,371	277,304	292,261	269,025	272,792	308,777	299,277
Fully paid	232,546	249,555	289,618	300,474	297,873	290,479	301,172	293,284	333,376	322,811
Total	<u>1,670,367</u>	<u>1,751,237</u>	<u>1,932,129</u>	<u>2,046,458</u>	<u>2,256,941</u>	<u>2,484,373</u>	<u>2,752,559</u>	<u>2,891,274</u>	<u>3,045,628</u>	<u>3,233,914</u>
Number of serving days:										
Regular schedule	179	179	180	180	179	196	197	195	180	185
Year-round schedule										
Weighted average	179.00	179.00	180.00	180.00	179.00	196.00	197.30	194.70	180.00	185.00
Average daily participation:										
Student lunch	31,692	34,335	35,952	37,567	39,005	36,463	37,688	37,960	40,420	39,725
Adult lunch	1,434	1,456	1,477	1,543	1,612	1,284	1,200	1,847	1,876	1,825
Student breakfast	9,332	9,783	10,734	11,369	12,609	12,675	13,951	14,850	16,920	18,051
October 1 pupil count (Kindergarten not included)	45,266	46,232	48,232	49,594	50,555	51,405	52,657	49,479	48,814	45,399
Percentage of students daily eating school lunch	70.01%	74.27%	74.54%	75.75%	77.15%	70.93%	71.57%	76.72%	82.80%	84.10%
October 1 count of benefits										
Students on free lunch	16,305	17,639	18,957	20,040	22,869	24,623	27,803	28,538	32,535	32,807
Student on reduced lunch	4,587	5,122	5,488	6,273	6,029	5,939	5,038	5,092	6,393	5,459
Percentage of students on:										
Free lunch	36.02%	38.15%	39.30%	40.41%	45.24%	47.90%	52.80%	57.68%	66.65%	72.26%
Reduced lunch	10.13%	11.08%	11.38%	12.65%	11.93%	11.55%	9.57%	10.29%	13.10%	12.02%
Total	<u>46.15%</u>	<u>49.23%</u>	<u>50.68%</u>	<u>53.06%</u>	<u>57.16%</u>	<u>59.45%</u>	<u>62.37%</u>	<u>67.97%</u>	<u>79.75%</u>	<u>84.29%</u>

**CLAYTON COUNTY BOARD OF EDUCATION**  
**School Building Information**  
**Last Ten Fiscal Years**

<u>School</u>	<u>Fiscal Year</u>									
	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
<b>Elementary</b>										
Anderson (1971)										
Square feet	54,221	54,221	54,221	54,221	54,221	54,221	54,221	54,221	54,221	54,221
Capacity	450	450	450	450	450	450	450	450	450	450
Enrollment	422	449	509	455	449	450	507	519	484	482
Arnold (1963)										
Square feet	50,971	57,177	57,177	57,177	57,177	57,177	57,177	57,177	57,177	57,177
Capacity	413	500	500	500	500	500	500	500	500	500
Enrollment	502	482	467	478	508	506	510	520	467	469
Brown (1975)										
Square feet	81,615	81,615	81,615	81,615	81,615	81,615	81,615	81,615	81,615	81,615
Capacity	750	750	750	750	750	750	750	750	750	750
Enrollment	846	903	953	1,014	1,030	843	815	796	743	745
Callaway (2002)										
Square feet	x	91,014	91,014	91,014	91,014	91,014	91,014	105,494	105,494	105,494
Capacity	-	725	725	725	725	725	725	900	900	900
Enrollment	-	-	777	872	892	866	896	921	821	844
Church St (1966)										
Square feet	69,968	78,651	78,651	78,651	78,651	78,651	78,651	78,651	78,651	78,651
Capacity	688	825	825	825	825	825	825	825	825	825
Enrollment	1,044	1,083	1,001	1,018	906	896	929	949	813	868
East Clayton (1958)										
Square feet	68,818	68,818	68,818	68,818	68,818	68,818	68,818	68,818	68,818	68,818
Capacity	650	650	650	650	650	650	650	650	650	650
Enrollment	746	821	862	915	967	570	601	649	592	615
Edmonds (1957)										
Square feet	50,694	57,307	57,307	57,307	57,307	57,307	57,307	57,307	57,307	57,307
Capacity	413	450	450	450	450	450	450	450	450	450
Enrollment	482	494	478	476	468	446	418	470	515	560
Fountain (1952)										
Square feet	68,965	68,965	68,965	68,965	68,965	68,965	68,965	68,965	68,965	68,965
Capacity	650	650	650	650	650	650	650	650	650	650
Enrollment	859	882	915	980	584	569	537	499	496	549
Harper (2002)										
Square feet	x	x	91,014	91,014	91,014	91,014	91,014	91,014	91,014	91,014
Capacity	-	-	725	725	725	725	725	725	725	725
Enrollment	-	-	784	784	800	811	831	817	748	728

Note: "X" represent the year the building did not exist.

**CLAYTON COUNTY BOARD OF EDUCATION**  
**School Building Information (continued)**  
**Last Ten Fiscal Years**

	<b>Fiscal Year</b>									
	<b><u>2000</u></b>	<b><u>2001</u></b>	<b><u>2002</u></b>	<b><u>2003</u></b>	<b><u>2004</u></b>	<b><u>2005</u></b>	<b><u>2006</u></b>	<b><u>2007</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>
Hawthorne (1998)										
Square feet	89,226	89,226	89,226	89,226	89,226	89,226	89,226	102,500	102,500	102,500
Capacity	738	738	738	738	738	738	738	900	900	900
Enrollment	763	850	880	942	914	886	949	868	913	943
Haynie (1969)										
Square feet	72,107	72,107	72,107	72,107	72,107	72,107	72,107	72,107	72,107	72,107
Capacity	738	738	738	738	738	738	738	738	738	738
Enrollment	1,041	1,059	1,007	738	776	764	780	801	745	712
Hendrix (1955)										
Square feet	47,794	47,794	54,748	54,748	54,748	54,748	54,748	54,748	54,748	54,748
Capacity	413	413	450	450	450	450	450	450	450	450
Enrollment	457	442	411	419	354	338	338	254	124	119
Huie (1966)										
Square feet	67,085	67,085	71,569	71,569	71,569	71,569	71,569	71,569	71,569	71,569
Capacity	625	625	675	675	675	675	675	675	675	675
Enrollment	776	731	709	696	708	666	611	633	597	655
Jackson (2003)										
Square feet	x	x	x	90,229	90,229	90,229	90,229	90,229	90,229	105,209
Capacity	-	-	-	725	725	725	725	725	725	900
Enrollment	-	-	-	-	822	885	956	947	734	736
Kemp (1981)										
Square feet	71,882	71,882	71,882	71,882	71,882	71,882	71,882	71,882	71,882	71,882
Capacity	850	850	850	850	850	850	850	850	850	850
Enrollment	837	932	990	1,067	1,160	733	754	742	706	718
Kemp Primary (2004)										
Square feet	x	x	x	x	90,229	90,229	90,229	90,229	90,229	90,229
Capacity	-	-	-	-	663	663	663	663	663	663
Enrollment	-	-	-	-	-	688	720	741	605	718
Kilpatrick (1973)										
Square feet	67,727	67,727	67,727	67,727	75,379	75,379	75,379	75,379	75,379	75,379
Capacity	575	575	575	575	650	650	650	650	650	650
Enrollment	751	832	805	808	715	672	672	618	550	562
King (2003)										
Square feet	x	x	x	92,044	92,044	92,044	92,044	92,044	92,044	92,044
Capacity	-	-	-	700	700	700	700	700	700	700
Enrollment	-	-	-	-	910	972	1,048	993	870	906
Lake City (1957)										
Square feet	41,515	51,245	51,245	51,245	51,245	51,245	51,245	51,245	51,245	51,245
Capacity	413	463	463	463	463	463	463	463	463	463
Enrollment	543	563	574	492	540	479	456	490	501	510
Lake Ridge (1994)										
Square feet	85,000	85,000	85,000	85,000	85,000	85,000	85,000	94,662	94,662	94,662
Capacity	650	650	650	650	650	650	650	788	788	788
Enrollment	1,169	1,210	673	754	780	839	841	866	729	750

Note: "X" represent the year the building did not exist.

**CLAYTON COUNTY BOARD OF EDUCATION**  
**School Building Information (continued)**  
**Last Ten Fiscal Years**

	<b>Fiscal Year</b>									
	<b><u>2000</u></b>	<b><u>2001</u></b>	<b><u>2002</u></b>	<b><u>2003</u></b>	<b><u>2004</u></b>	<b><u>2005</u></b>	<b><u>2006</u></b>	<b><u>2007</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>
Lee St (1960)										
Square feet	54,220	54,220	54,220	54,220	54,220	54,220	54,220	54,220	54,220	54,220
Capacity	500	500	500	500	500	500	500	500	500	500
Enrollment	720	725	724	707	495	515	580	622	541	596
Marshall (2004)										
Square feet	x	x	x	x	89,854	89,854	89,854	89,854	89,854	89,854
Capacity	-	-	-	-	725	725	725	725	725	725
Enrollment	-	-	-	-	-	852	950	901	852	826
McGarrah (1967)										
Square feet	73,782	73,782	73,782	73,782	73,782	73,782	73,782	73,782	73,782	73,782
Capacity	750	750	750	750	750	750	750	750	750	750
Enrollment	1,141	1,004	946	914	925	708	684	705	608	621
Morrow (1952)										
Square feet	54,382	54,382	54,382	54,382	54,382	54,382	54,382	54,382	54,382	54,382
Capacity	450	450	450	450	450	450	450	450	450	450
Enrollment	632	661	603	586	611	546	523	509	481	515
Mt Zion (1976)										
Square feet	85,815	85,815	85,815	85,815	85,815	450	85,815	85,815	85,815	85,815
Capacity	700	700	700	700	700	700	700	700	700	700
Enrollment	892	926	1,004	1,108	961	905	975	927	558	550
Mt Zion Primary (2008)										
Square feet	x	x	x	x	x	x	x	x	93,275	93,275
Capacity	-	-	-	-	-	-	-	-	750	750
Enrollment	-	-	-	-	-	-	-	-	540	548
Northcutt (1970)										
Square feet	67,988	78,013	78,013	78,013	78,013	78,013	78,013	78,013	78,013	78,013
Capacity	750	750	750	750	750	750	750	750	750	750
Enrollment	574	550	815	772	732	610	615	568	628	658
Oliver (1976)										
Square feet	67,194	67,194	67,194	67,194	67,194	67,194	67,194	67,194	67,194	67,194
Capacity	675	675	675	675	675	675	675	675	675	675
Enrollment	960	923	993	1,075	816	832	842	884	784	739
Pointe South (1981)										
Square feet	57,441	57,441	57,441	57,441	57,441	57,441	57,441	57,441	57,441	57,441
Capacity	675	675	675	675	675	675	675	675	675	675
Enrollment	886	880	795	761	807	827	736	775	643	697
River's Edge (1994)										
Square feet	85,000	85,000	85,000	85,000	85,000	85,000	85,000	100,300	100,300	100,300
Capacity	650	650	650	650	650	650	650	863	863	863
Enrollment	824	784	776	823	825	807	978	1,153	1,102	1,142
Riverdale (1954)										
Square feet	56,013	56,013	65,084	65,084	65,084	65,084	65,084	65,084	65,084	65,084
Capacity	575	575	700	700	700	700	700	700	700	700
Enrollment	727	764	715	677	637	667	708	660	608	606
Smith (2000)										
Square feet	95,132	95,132	95,132	95,132	95,132	95,132	95,132	95,132	95,132	109,612
Capacity	725	725	725	725	725	725	725	725	725	900
Enrollment	750	896	985	1,043	917	954	922	937	938	938
Suder (1966)										
Square feet	72,115	72,115	72,115	79,783	79,783	79,783	79,783	79,783	79,783	79,783
Capacity	675	675	675	775	775	775	775	775	775	775
Enrollment	781	767	736	693	713	739	781	804	662	683

Note: "X" represent the year the building did not exist.

**CLAYTON COUNTY BOARD OF EDUCATION**  
**School Building Information (continued)**  
**Last Ten Fiscal Years**

	Fiscal Year									
	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
<b>School</b>										
<b>Elementary</b>										
Swint (1968)										
Square feet	64,963	71,785	71,785	71,785	71,785	71,785	71,785	71,785	71,785	71,785
Capacity	688	788	788	788	788	788	788	788	788	788
Enrollment	883	927	827	821	706	638	649	565	524	571
Tara (1964)										
Square feet	63,950	76,224	76,224	76,224	76,224	76,224	76,224	76,224	76,224	76,224
Capacity	588	735	735	735	735	735	735	735	735	735
Enrollment	1,020	961	1,031	614	626	591	609	590	598	667
West Clayton (1964)										
Square feet	66,917	66,917	66,917	66,917	66,917	66,917	66,917	66,917	66,917	66,917
Capacity	600	600	600	600	600	600	600	600	600	600
Enrollment	937	998	666	676	516	537	507	527	499	510
<b>Middle</b>										
Adamson (1977)										
Square feet	120,015	120,015	120,015	120,015	120,015	120,015	120,015	120,015	120,015	120,015
Capacity	775	775	775	775	775	775	775	775	775	775
Enrollment	940	963	1,076	1,186	1,223	1,239	1,273	787	654	656
Babb (1966)										
Square feet	103,443	103,443	103,443	103,443	103,443	103,443	103,443	103,443	103,443	103,443
Capacity	775	775	775	775	775	775	775	775	775	775
Enrollment	986	985	1,044	1,092	1,120	1,057	891	869	793	783
Forest Park (1940)										
Square feet	84,964	84,964	84,964	84,964	84,964	84,964	84,964	84,964	84,964	84,964
Capacity	570	570	570	570	570	570	570	570	570	570
Enrollment	797	780	808	788	736	767	655	593	505	510
Jonesboro (2004)										
Square feet	x	x	x	x	128,170	128,170	128,170	128,170	128,170	128,170
Capacity	-	-	-	-	875	875	875	875	875	875
Enrollment	578	558	593	585	609	928	973	938	883	834
Kendrick (1996)										
Square feet	123,458	123,458	123,458	123,458	123,458	123,458	123,458	123,458	143,828	143,724
Capacity	850	850	850	850	850	850	850	850	1,075	1,100
Enrollment	1,072	1,149	1,262	1,318	1,429	1,506	936	921	770	787
Lovejoy (1990)										
Square feet	123,731	123,731	123,731	123,731	123,731	123,731	123,731	123,731	123,731	123,731
Capacity	738	738	738	738	738	738	738	738	738	738
Enrollment	776	934	1,011	1,050	1,068	1,131	1,312	1,280	1,175	1,172

Note: "X" represent the year the building did not exist.

**CLAYTON COUNTY BOARD OF EDUCATION**  
**School Building Information (continued)**  
**Last Ten Fiscal Years**

	Fiscal Year									
	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
<b><u>School</u></b>										
<b>Middle</b>										
Morrow (1967)										
Square feet	96,109	96,109	96,109	96,109	96,109	96,109	96,109	96,109	96,109	96,109
Capacity	650	650	650	650	650	650	650	650	650	650
Enrollment	1,047	1,042	1,062	1,042	1,036	782	791	824	704	681
Mundy's Mill (1973)										
Square feet	100,316	116,822	116,822	116,822	116,822	116,822	116,822	116,822	116,822	116,822
Capacity	650	850	850	850	850	850	850	850	850	850
Enrollment	759	822	843	887	916	959	983	961	887	869
N. Clayton Middle (1969)										
Square feet	99,989	99,989	99,989	99,989	99,989	99,989	99,989	99,989	118,794	118,794
Capacity	738	738	738	738	738	738	738	738	1,000	1,000
Enrollment	930	976	1,022	1,035	960	929	920	961	949	920
Pointe South (1978)										
Square feet	126,859	141,792	141,792	141,792	141,792	141,792	141,792	141,792	141,792	141,792
Capacity	675	875	875	875	875	875	875	875	875	875
Enrollment	977	1,055	1,067	1,115	1,134	1,144	968	954	814	803
Rex Mill (2007)										
Square feet	x	x	x	x	x	x	x	152,570	152,570	152,570
Capacity	-	-	-	-	-	-	-	1,100	1,100	1,100
Enrollment	-	-	-	-	-	-	-	578	981	953
Riverdale (1968)										
Square feet	91,967	108,738	108,738	108,738	108,738	108,738	108,738	108,738	108,738	108,738
Capacity	675	850	850	850	850	850	850	850	850	850
Enrollment	1,032	1,055	1,109	1,027	1,063	1,070	853	859	841	833
Roberts (2000)										
Square feet	123,458	123,458	123,458	123,458	123,458	123,458	123,458	123,458	144,014	146,007
Capacity	838	838	838	838	838	838	838	838	1,100	1,100
Enrollment	913	975	1,112	1,141	1,167	1,064	1,053	815	644	649
Sequoyah (2004)										
Square feet	x	x	x	x	128,170	128,170	128,170	128,170	128,170	128,170
Capacity	-	-	-	-	875	875	875	875	875	875
Enrollment	-	-	-	-	-	-	996	926	769	737

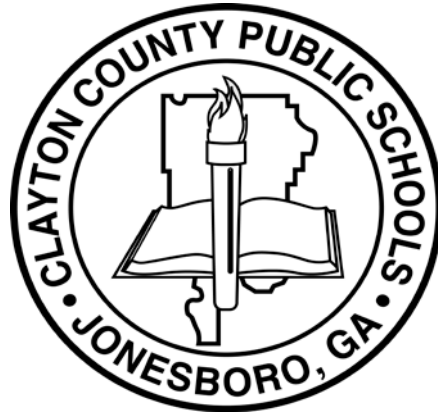
Note: "X" represent the year the building did not exist.



**CLAYTON COUNTY BOARD OF EDUCATION**  
**School Building Information (continued)**  
**Last Ten Fiscal Years**

	Fiscal Year									
	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
<b><u>School</u></b>										
<b>High</b>										
Drew (2009)										
Square feet	x	x	x	x	x	x	x	x	x	297,918
Capacity	-	-	-	-	-	-	-	-	-	1,850
Enrollment	-	-	-	-	-	-	-	-	-	-
Forest Park (1962)										
Square feet	206,766	206,766	206,766	206,766	206,766	206,766	206,766	206,766	206,766	206,766
Capacity	1,550	1,550	1,550	1,550	1,550	1,550	1,550	1,550	1,550	1,550
Enrollment	1,668	1,591	1,594	1,630	1,567	1,567	1,518	1,626	1,545	1,436
Jonesboro (1963)										
Square feet	193,634	193,634	193,634	193,634	193,634	193,634	193,634	193,634	263,036	263,036
Capacity	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,725	1,725
Enrollment	1,638	1,735	1,800	1,723	1,647	1,693	1,828	1,697	1,268	1,153
Lovejoy (1989)										
Square feet	217,450	217,450	217,450	217,450	217,450	217,450	217,450	217,450	217,450	217,450
Capacity	1,625	1,625	1,625	1,625	1,625	1,625	1,625	1,625	1,625	1,625
Enrollment	2,189	2,342	2,533	1,980	1,886	1,795	1,837	1,903	1,804	1,662
Morrow (1970)										
Square feet	183,836	183,836	183,836	183,836	183,836	183,836	183,836	183,836	183,836	183,836
Capacity	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375
Enrollment	1,746	1,785	1,811	1,920	1,905	2,064	2,149	2,074	1,742	1,534
Mt. Zion (1990)										
Square feet	231,952	231,952	231,952	231,952	231,952	231,952	216,241	231,952	231,952	231,952
Capacity	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,575	1,575	1,575
Enrollment	1,592	1,738	1,794	1,727	1,778	1,844	1,662	1,731	1,722	1,547
Mundy's Mill (2002)										
Square feet	x	x	254,667	254,667	254,667	254,667	254,667	254,667	254,667	292,512
Capacity	-	-	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,850
Enrollment	-	-	-	941	1,407	1,970	2,081	2,104	1,815	1,659
N. Clayton (1967)										
Square feet	149,727	149,727	149,727	149,727	149,727	171,755	171,755	171,755	171,755	171,755
Capacity	1,075	1,075	1,075	1,075	1,075	1,325	1,325	1,325	1,325	1,325
Enrollment	1,211	1,327	1,404	1,470	1,477	1,458	1,568	1,527	1,526	1,360
Riverdale (1977)										
Square feet	203,067	203,067	203,067	203,067	203,067	203,067	203,067	203,067	203,067	203,067
Capacity	1,325	1,325	1,325	1,325	1,325	1,325	1,325	1,325	1,325	1,325
Enrollment	1,450	1,619	1,660	1,759	1,857	1,831	1,933	1,961	1,670	1,532

Note: "X" represent the year the building did not exist.



# **Single Audit Reports Section**

**Clayton County  
Public Schools**

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**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL  
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT  
OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH GOVERNMENT AUDITING STANDARDS**

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**To the Superintendent and Members of the  
Clayton County Board of Education  
Jonesboro, Georgia**

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Clayton County Board of Education as of and for the year ended June 30, 2009, which collectively comprise the Clayton County Board of Education's basic financial statements and have issued our report thereon dated February 17, 2010. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

**Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the Clayton County Board of Education's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Clayton County Board of Education's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Clayton County Board of Education's internal control over financial reporting.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies or material weaknesses. However, as discussed below, we identified a certain deficiency in internal control over financial reporting that we consider to be a significant deficiency.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Clayton County Board of Education's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Clayton County Board of Education's financial statements that is more than inconsequential will not be prevented or detected by the Clayton County Board of Education's internal control.

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We consider the deficiency described in the accompanying schedule of findings and questioned costs as 09-01 to be significant deficiency.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in a more than remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Clayton County Board of Education's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies, and accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe the significant deficiency described above as item 09-01 is a material weakness.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Clayton County Board of Education's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the Clayton County Board of Education in a separate letter dated February 17, 2010.

Clayton County Board of Education's response to the finding identified in our audit is described in the accompanying schedule of findings and questioned costs. We did not audit Clayton County Board of Education's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of management, the Superintendent and members of the Clayton County Board of Education and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Macon, Georgia  
February 17, 2010

*Mauldin & Jenkins, LLC*

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE  
WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM  
AND ON INTERNAL CONTROL OVER COMPLIANCE  
IN ACCORDANCE WITH OMB CIRCULAR A-133**

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**To the Superintendent and Members of the  
Clayton County Board of Education  
Jonesboro, Georgia**

**Compliance**

We have audited the compliance of the Clayton County Board of Education with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended June 30, 2009. The Clayton County Board of Education's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the Clayton County Board of Education's management. Our responsibility is to express an opinion on the Clayton County Board of Education's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Clayton County Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the Clayton County Board of Education's compliance with those requirements.

In our opinion, the Clayton County Board of Education complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2009. However, the results of our auditing procedures disclosed an instance of noncompliance with those requirements, which is required to be reported in accordance with OMB Circular A-133 and which is described in the accompanying schedule of findings and questioned costs as items 09-02.

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### **Internal Control Over Compliance**

The management of the Clayton County Board of Education is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the Clayton County Board of Education's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Clayton County Board of Education's internal control over compliance.

A *control deficiency* in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A *significant deficiency* is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in a more than remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the entity's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, we consider the deficiency described in the accompanying schedule of findings and questioned costs as item 09-02 to be a significant deficiency in internal control over compliance.

Clayton County Board of Education's response to the finding identified in our audit is described in the accompanying schedule of findings and questioned costs. We did not audit Clayton County Board of Education's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of management, the Superintendent and members of the Clayton County Board of Education and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Macon, Georgia  
February 17, 2010

*Mauldin & Jenkins, LLC*

**CLAYTON COUNTY BOARD OF EDUCATION  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
YEAR ENDED JUNE 30, 2009**

<b>FUNDING AGENCY PROGRAM/GRANT</b>	<b>CFDA NUMBER</b>	<b>PASS- THROUGH ENTITY ID NUMBER</b>	<b>EXPENDITURES IN PERIOD</b>
U.S. Department of Agriculture Child Nutrition Cluster Pass-Through From Georgia Department of Education Food and Nutrition Program Food Services			
School Breakfast Program	10.553	N/A	\$ 4,881,367
National School Lunch Program*	10.555	N/A	18,697,948
National School Snack Program	10.555	N/A	328,069
Total Child Nutrition Cluster			<u>23,907,384</u>
U.S. Department of Education Direct Awards			
Teaching American History	84.215X	N/A	31,477
Teaching American History	84.215X	N/A	270,289
			<u>301,766</u>
Early Reading First	84.359B	N/A	68,335
Early Reading First	84.359B	N/A	269,197
			<u>337,532</u>
Special Education Cluster Pass-Through From Georgia Department of Education Part B-Special Education			
Flow Through	84.027	N/A	8,680,940
Preschool	84.173	N/A	229,464
Special Projects			
Federal VI-B South Metro	84.027	N/A	399,910
Total Special Education Cluster			<u>9,310,314</u>
Pass-Through From Georgia Department of Education Title I			
Improving Academic Achievement	84.010	N/A	15,551,938
School Improvement	84.010	N/A	266,323
Distinguished School	84.010	N/A	45,136
School Improvement Federal G Funds	84.337	N/A	131,687
Reading First	84.357	N/A	3,013,093
B3 Even Start	84.213	N/A	83,736
Subtotal			<u>19,091,913</u>
Title II			
Improving Teacher Quality	84.367	N/A	1,866,839
Advanced Placement	84.367	N/A	7,505
Subtotal			<u>1,874,344</u>
Mathematics & Science Partnerships	84.366		136,201
Subtotal			<u>136,201</u>

\* Includes commodities received through the Food Distribution Program

**CLAYTON COUNTY BOARD OF EDUCATION  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
YEAR ENDED JUNE 30, 2009**

<b>FUNDING AGENCY PROGRAM/GRANT</b>	<b>CFDA NUMBER</b>	<b>PASS- THROUGH ENTITY ID NUMBER</b>	<b>EXPENDITURES IN PERIOD</b>
Pass-Through From Georgia Department of Education			
Title III			
Limited English Proficient	84.365	N/A	\$ 618,548
Immigrant	84.365	N/A	52,544
Subtotal			<u>671,092</u>
Title IV			
Safe and Drug Free Schools And Communities	84.186	N/A	167,177
Subtotal			<u>167,177</u>
Title V			
Innovative Education Program Strategies	84.298	N/A	2,363
Subtotal			<u>2,363</u>
Education for Homeless Children and Youth	84.196	N/A	26,346
Subtotal			<u>26,346</u>
State Fiscal Stabilization Funds	84.394	N/A	4,874,165
Subtotal			<u>4,874,165</u>
Vocational Education-Basic Grants to States			
Professional Development	84.048	N/A	55,903
Program Improvement	84.048	N/A	458,288
CTE Perkins	84.048	N/A	44,842
Subtotal			<u>559,033</u>
Pass-Through from Georgia Department of			
Technical and Adult Education			
Adult Education	84.002	N/A	243,852
Adult Ed/Institutional	84.002	N/A	14,635
English Literacy / Civics Education	84.002	N/A	22,233
Subtotal			<u>280,720</u>
Total U.S. Department of Education			<u>37,632,966</u>



**CLAYTON COUNTY BOARD OF EDUCATION  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
YEAR ENDED JUNE 30, 2009**

<b>FUNDING AGENCY PROGRAM/GRANT</b>	<b>CFDA NUMBER</b>	<b>PASS- THROUGH ENTITY ID NUMBER</b>	<b>EXPENDITURES IN PERIOD</b>
U. S. Department of Defense Direct Award ROTC	12.unknown	N/A	\$ 643,004
Subtotal			<u>643,004</u>
U. S. Department of Justice Direct Award Gang Resistance, Education and Training	21.053	N/A	18,463
Subtotal			<u>18,463</u>
Corporation for National and Community Service Direct Award Learn and Serve America	94.004	N/A	2,752
Subtotal			<u>2,752</u>
Expenditures of Federal Awards			<u>\$ 62,204,569</u>

The School District provided Federal Assistance to the following Subrecipients:  
Solid Rock Christian Academy  
Georgia State University

**CLAYTON COUNTY BOARD OF EDUCATION  
NOTE TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

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**NOTE 1. BASIS OF PRESENTATION**

The schedule of Expenditures of Federal Awards includes the federal grant activity of the Clayton County Board of Education and is presented on the accrual basis of accounting.

The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in or used in the preparation of the financial statements.

# CLAYTON COUNTY BOARD OF EDUCATION

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2009

### A. SUMMARY OF AUDIT RESULTS

#### Financial Statements

Type of auditor's report issued

Unqualified

Internal control over financial reporting:

Material weaknesses identified?

☒ yes ☐ no

Significant deficiencies identified not considered  
to be material weaknesses?

☐ yes ☒ none reported

Noncompliance material to financial statements noted?

☐ yes ☒ no

#### Federal Awards

Internal Control over major programs:

Material weaknesses identified?

☐ yes ☒ no

Significant deficiencies identified not considered  
to be material weaknesses?

☒ yes ☐ none reported

Type of auditor's report issued on compliance for  
major programs

Unqualified

Any audit findings disclosed that are required to  
be reported in accordance with OMB Circular  
A-133, Section 510(a)?

☒ yes ☐ no

Identification of major program:

CFDA Number

Name of Federal Program or Cluster

Child Nutrition Cluster Program:

U.S. Department of Agriculture

School Breakfast Program

National School Lunch Program

10.553

10.555

U.S. Department of Education:

Title I, Improving Academic Achievement

State Fiscal Stabilization Funds

84.010

84.394

Dollar threshold used to distinguish between  
Type A and Type B programs:

\$1,866,137

Auditee qualified as low-risk auditee?

☐ yes ☒ no

**CLAYTON COUNTY BOARD OF EDUCATION**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

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**B. FINDINGS: FINANCIAL STATEMENTS AUDIT**

**09-01. Benefits Payable**

Criteria: Internal controls should be in place to ensure that all amounts owed on behalf of employees are properly recorded as benefits payable at year end.

Condition: The School System determined that \$5,199,931 of accrued benefits related to the State Health Benefit Plan would be more accurately reported in the June 30, 2008 financial statements.

Context: We addressed this matter with School System officials who determined the need for a restatement (prior period adjustment) to fund balance of the General Fund and net assets of the governmental activities as of June 30, 2008.

Effect: A prior period adjustment in the amount of \$5,199,931 was recorded to reduce fund balance of the General Fund and to reduce beginning net assets of the governmental activities in order to properly record benefits payable.

Recommendation: We recommend the School System strengthen internal controls to ensure that all benefits payable are properly stated.

Views of Responsible Officials and Planned Corrective Action: Management concurs and has implemented steps to ensure that benefits payable are properly stated.

**CLAYTON COUNTY BOARD OF EDUCATION**  
**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

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**C. FINDINGS AND QUESTIONED COSTS: MAJOR FEDERAL AWARD PROGRAMS AUDIT**

**09-02. Error in Calculation of Indirect Costs**

**U.S. Department of Agriculture CFDA# 10.555**  
**National School Lunch Program**  
**Fiscal Year 2009**

Criteria: Internal controls should be in place to ensure that indirect costs charged to the School Nutrition Program do not exceed the allowable percentage as determined by the grantor agency.

Condition: Internal controls did not detect misstatements in the amount of indirect cost charged to the School Nutrition Program, causing the total indirect costs charged to the Program to exceed the allowable percentage established by the grantor agency.

Context: During our audit of the School Nutrition Program, we noted errors in the calculation of the indirect costs.

Effect: The amount of indirect cost charged to the Program exceeded the allowable percentage as determined by the grantor agency.

Questioned Costs: \$306,849

Recommendation: We recommend the School System strengthen internal controls to ensure that indirect costs charged to the School Nutrition Program do not exceed the allowable percentage established by the grantor agency.

Views of Responsible Officials and Planned Corrective Action: Management concurs and has implemented steps to ensure indirect costs do not exceed the allowable percentage.

# CLAYTON COUNTY BOARD OF EDUCATION

## SCHEDULE OF PRIOR YEAR FINDINGS FOR THE YEAR ENDED JUNE 30, 2009

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### **08-01. Accounting for Investments**

Criteria: Internal controls should be in place to ensure that all investments are properly recorded at year end.

Condition: Internal controls did not detect misstatements in the balance of investments due to the posting of a journal entry in the incorrect fund and the duplicate posting of a receipt.

Auditee Response/Status: Resolved.

### **08-02. Contracts and Retainage Payable Transactions**

Criteria: Internal controls should be in place to ensure that all amounts owed to contractors at year end are properly recorded as contracts payable and retainage payable.

Condition: Internal controls did not detect misstatements in contracts payable and retainage payable due to the failure of the School System to properly record all current year contracts payable and retainage payable as part of the year end closeout process.

Auditee Response/Status: Resolved.

### **08-03. Salaries Payable**

Criteria: Internal controls should be in place to ensure that all amounts owed to employees are properly recorded as salaries payable at year end.

Condition: Internal controls did not detect misstatements in payroll liabilities in the School Food Service Fund due to the failure of the School System to properly record all current year salaries payable as part of the year end closeout process.

Auditee Response/Status: Resolved.

### **08-04. Inventory**

Criteria: Internal controls should be in place to ensure that inventory amounts are properly stated at year end.

Condition: Internal controls did not detect misstatements in the balance of inventory in the School Food Service Fund as of June 30, 2007.

Auditee Response/Status: Resolved.

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